

Board Members

Lydia Ball (Chair)
James Sly (Vice-Chair)
Whitney Benzian
Daniel Kuperschmid
Monica Montgomery Steppe
Rafael Perez
Esther C. Sanchez
Steve Vaus
Marni von Wilpert

Authority Advisory Committee Meeting Agenda

Thursday, July 23, 2026

9:00 AM

San Diego County Regional Airport Authority
Administration Building
First Floor – Tin Goose Conference Room
2417 McCain Road
San Diego, CA 92101

Ex-Officio Board Members

Ann Fox
Col. R. Erik Herrmann
Michele Perrault

President/CEO

Atif Saeed

This Agenda contains a brief general description of each item to be considered. If comments are made to the Committee without prior notice, or are not listed on the Agenda, no specific answers or responses should be expected at this meeting pursuant to State law.

Copies of written documentation relating to each item of business on the Agenda are on file in the Office of the Authority Clerk and are available for public inspection.

PLEASE COMPLETE A "REQUEST TO SPEAK" FORM PRIOR TO THE COMMENCEMENT OF THE MEETING AND SUBMIT IT TO THE CLERK OF THE COMMITTEE.

The Authority has identified a local company to provide oral interpreter and translation services for public meetings. If you require oral interpreter or translation services, please telephone the Office of the Authority Clerk with your request at (619) 400-2400 at least three (3) working days prior to the meeting.

ELECTRONIC/REMOTE PUBLIC COMMENTS VIA TEAMS: Join online by clicking this link:

<https://teams.microsoft.com/meet/25521104251434?p=ak1HOCIp2n6ppVAs7l>

Meeting ID: 255 211 042 514 34 **Passcode:** Ss985nU3 or join by phone by calling this number: (619) 737-2396 **Conference ID:** 136 324 215#. To speak, submit a speaker slip at the beginning of the meeting, or when the Item is called, or before the Non-Agenda Public Comment section is called by emailing Clerk@san.org or dialing 619-400-2550.

Remote participants will have the same opportunity to provide public comment as in-person attendees. If you require special assistance to participate in this Meeting, please contact Clerk@san.org at least 48 hours before the Meeting.

All participants (in-person and remote) are expected to engage in a respectful and courteous manner. Any behavior that disrupts the Meeting may result in removal.

PLEASE REVIEW THE POLICY FOR PUBLIC PARTICIPATION IN BOARD AND BOARD COMMITTEE MEETINGS (PUBLIC COMMENT) LOCATED AT THE END OF THE AGENDA.

THE CLERK'S OFFICE DOES NOT ACCEPT EXTERNAL FLASH DRIVES OR REMOVABLE MEDIA DEVICES. ALL PRESENTATIONS MUST BE EMAILED TO Clerk@san.org BY CLOSE OF BUSINESS THE DAY PRIOR TO THE APPLICABLE MEETING.

CALL TO ORDER:

PLEDGE OF ALLEGIANCE:

ROLL CALL:

Committee Members: Jamie Abbott, Dion Akers, Jessica Anderson, Brittany Applestein Syz, Brigitte Browning, Erik Bruvold, Nikia Clarke, Mary Dover, Ansermio (AJ) Estrada, Claudia Estrada Howell, Ann Fox, Rachel Gregg, Jim Gruny, Ronn Hall, Steve Morris, Jim O'Callaghan, Jeff Rasor, Paul Robinson, Kavin Schieferdecker, Chris Thorne, Rick Wilson

Board Representatives: Whitney Benzian

CHAIR'S COMMENTS:

NEW BUSINESS:

- 1. ELECTION OF CHAIR**
- 2. WELCOME AND INTRODUCTION OF THE AUTHORITY'S NEW PRESIDENT & CEO:**
Presented by: Atif Saeed, President & CEO
- 3. NEW T1 UPDATE – PHASE 1B:**
Presented by: Bob Bolton, Director, Airport Design & Construction
- 4. T2E CONNECTOR UPDATE:**
Presented by: Bob Bolton, Director, Airport Design & Construction and Kurt Shultz, Sr. Program Manager, Airport Design & Construction
- 5. AIR SERVICE UPDATE:**
Presented by: Michael Britman, Manager, Marketing Communications, Art & Air Service Development

Thursday, July 23, 2026

NON-AGENDA PUBLIC COMMENT:

Non-Agenda Public Comment is reserved for members of the public wishing to address the Committee on matters for which another opportunity to speak **is not provided on the Agenda**, and which is within the jurisdiction of the Board. Please submit a completed speaker slip to the Authority Clerk. ***Each individual speaker is limited to three (3) minutes. Applicants, groups and jurisdictions referring items to the Board for action are limited to five (5) minutes.***

Note: Persons wishing to speak on specific items should reserve their comments until the specific item is taken up by the Committee.

COMMITTEE MEMBER COMMENTS:

ADJOURNMENT:

Thursday, July 23, 2026

Policy for Public Participation in Board, Airport Land Use Commission (ALUC), and Committee Meetings (Public Comment)

- 1) Persons wishing to address the Board, ALUC, and Committees shall submit a "Request to Speak" form prior to the initiation of the portion of the Agenda containing the item to be addressed (e.g., Public Comment and General Items). Failure to submit a form shall not preclude testimony, if permission to address the Board is granted by the Chair.
- 2) The Public Comment Section at the beginning of the Agenda is reserved for persons wishing to address the Board, ALUC, and Committees on any matter for which another opportunity to speak is not provided on the Agenda, and on matters that are within the jurisdiction of the Board.
- 3) Persons wishing to speak on specific items listed on the Agenda will be afforded an opportunity to speak during the presentation of individual items. Persons wishing to speak on specific items should reserve their comments until the specific item is taken up by the Board, ALUC and Committees.
- 4) If many persons have indicated a desire to address the Board, ALUC and Committees on the same issue, then the Chair may suggest that these persons consolidate their respective testimonies. Testimony by members of the public on any item shall be limited to **three (3) minutes per individual speaker and five (5) minutes for applicants, groups and referring jurisdictions.**
- 5) Pursuant to Authority Policy 1.33 (8), recognized groups must register with the Authority Clerk prior to the meeting.
- 6) Pursuant to Authority Policy 1.34, in the event of a technology disruption ("Disruption") that prevents the public from accessing the Meeting via the posted call-in or internet-based service, the Authority will take the following actions:
 - If the Disruption occurs before the Meeting begins, the Meeting will be delayed until access is restored or alternative access is provided.
 - If the Disruption occurs during the Meeting and affects public participation, the Meeting will be recessed for at least one (1) hour or until access is restored, whichever is sooner.
 - If the Disruption is not resolved within one (1) hour, the Board, ALUC, and/or Committee may adjourn the Meeting, or may take a vote of the Board, ALUC, and/or Committee adopting certain findings and to continue the Meeting.After a public hearing or the public comment portion of the meeting has been closed, no person shall address the Board, ALUC, and Committees without first obtaining permission to do so.

Thursday, July 23, 2026

Additional Meeting Information

NOTE: This information is available in alternative formats upon request. To request an Agenda in an alternative format, or to request a sign language or oral interpreter, or an Assistive Listening Device (ALD) for the meeting, please telephone the Authority Clerk's Office at (619) 400-2550 at least three (3) working days prior to the meeting to ensure availability.

For your convenience, the Agenda is also available to you on our website at www.san.org.

For those planning to attend the Board meeting, parking is available in the Airport Administration Building Parking Lot (entrance on the east side of McCain Road). Bring your ticket to the first-floor receptionist for validation.

Visitors can park in the lot from 8:00 a.m. to 5:00 p.m.

You may also reach the SDCRAA Building by using public transit via the San Diego MTS System, Route 923. For route and fare information, please call the San Diego MTS at (619) 233-3004 or 511.



Authority Advisory Committee

NT1 Phase 1B Construction and Finance Update

Prepared by Airport Design & Construction, July 23, 2026



Agenda



A. NT1 Construction Updates

- Bob Bolton, Director, ADC

B. Phasing and Logistics Update

- Brian DeLaura, Logistics Manager, ADC

C. Finance and Contingency Update

- Maya Dayan, Director, Finance and Airline Relations

NT1 1B Construction Updates

Bob Bolton, Director



NT1 Project Timeline/ Milestones Phase 1B



2021

2022

2023

2024

2025

2026

2027

2028

Terminal & Roadways

November 2021

NEPA/CCC Approval
Start Construction

September 2025

Gates 101-119
Operational

June 2026

Topping Out
Ceremony

Entitlements

Phase 1A - 19 Gates

Phase 1B - 11 Gates

December 2022

Start Construction

August 2024

"Stage 1"
Operational

May 2026

Gates
120-121
Operational

March 2027

Gate
122
Operational

Early 2028

Gates
123-130
Operational

Parking Plaza

Site Work

Construction - "Stage" 1 & 2

"Stage 2"

June 2025

"Stage 2"
Operational

NT1 Terminal & Roadways Phase 1B



PHASE 1B RECENT & UPCOMING MILESTONES

- June
 - Start Interior Build-Out Apron
 - Start Interior Build-Out Concourse
 - Topping Out Ceremony
- July
 - Continued Slab on Metal Deck (SOMD)
 - Continued Interior Build-Out Apron and Concourse
 - Steel Complete
 - Start Roofing

NT1 Terminal & Roadways Phase 1B



PHASE 1B RECENT & UPCOMING MILESTONES CONT.

- August
 - Continued Interior Build-Out Apron and Concourse
 - Continued Roofing
 - SOMD Complete
- September
 - Continued Interior Build-Out Apron and Concourse
 - Continued Roofing
 - Start Curtain Wall

NT1 Phase 1B Topping Out

NEW
T1



NT1 Phase 1B Topping Out

NEW
T1



NT1 Topping Out Placement of Last Steel Beam

NEW
T1



NT1 Topping Out Ceremony

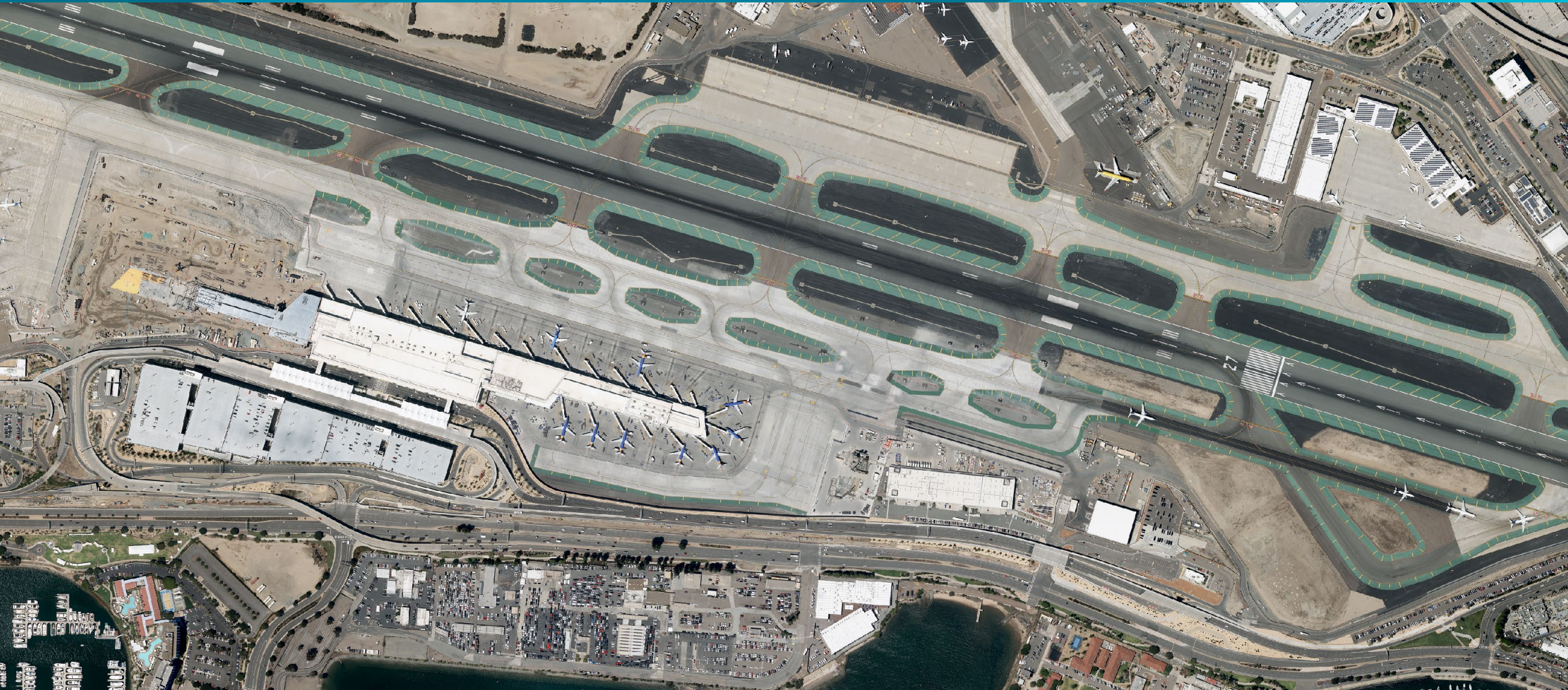
NEW
T1



411001 NT1 AIRSIDE IMPROVEMENTS



MAY 2026 AERIAL



NT1 AIRSIDE IMPROVEMENTS

- **Phase 5.2:** Contractor in progress with AOA fencing work north of ASB.
- **Milestone 3 (Phase 10C-10E)**
 - **Phase 10C-1:** Earthwork completed. No work scheduled until after Phase 10C-2 earthwork and grading activities are completed.
 - **Phase 10C-2:** Contractor in progress with construction of new storm drains.
 - **Phase 10C-3:** Start date on track for July 16th. Hydrant fueling construction in progress.
- Coordination ongoing with AvSec & project stakeholders for work within the AOA.

AIRSIDE IMPROVEMENTS PHASES 10C-1, C-2, C-3

MAY 2026 AERIAL



AIRSIDE PHASE 10C - NT1 PHASE 1B INTER-PROJECT COORDINATION (APRIL CLUE MEETING)



PH 10C-1

PH 10C-3

PH 10C-2

PH 10A- 10B

AIRSIDE IMPROVEMENTS

PHASE 10C-2 – HAUL OFF OF DEMOLISHED CONCRETE PAVEMENT



AIRSIDE IMPROVEMENTS PHASE 10C-2 - STORM DRAIN CONSTRUCTION



AIRSIDE IMPROVEMENTS PHASE 10C-2 - STORM DRAIN CONSTRUCTION



AIRSIDE IMPROVEMENTS PREPARATIONS FOR GATE 120-121 OPENING



AIRSIDE IMPROVEMENT

NIGHT OPS AT SAN

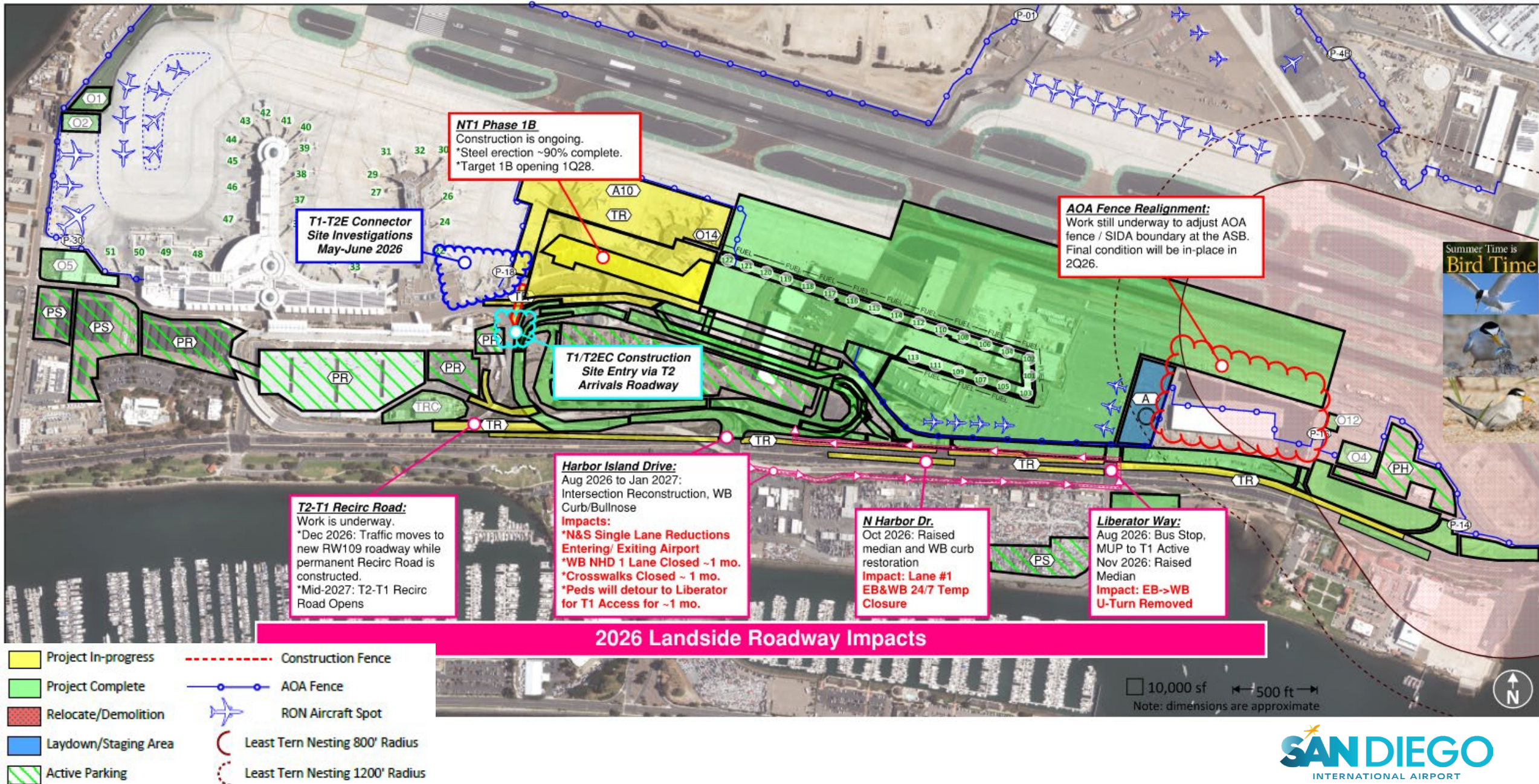


NT1 1B Phasing & Logistics Update

Brian DeLaura, Logistics Manager



NT1 Campus Wide Logistics Plan



Finance Update

Maya Dayan, Director Finance and Airline Relations



New T1 Program Budget

Costs through May 31, 2026

(\$ in thousands)

	Board Approved Budget *	Program Contingency Use	Approved Budget after contingency transfer	Actual Costs Incurred	Funding Source
Terminal and Roadways	\$ 3,229,372	32,136	\$ 3,261,508	\$ 2,490,301	Grants/Bonds/Cash
Airside Improvements	356,519	(3,507)	353,012	293,756	Grants/Bonds
New Administration Building	107,300	(504)	106,796	106,798	Bonds
Shuttle Lot Relocation Construction	18,175	0	18,175	14,699	Bonds
Program Contingency	122,933	(28,124)	94,809	**	Bonds
	\$ 3,834,300	-	\$ 3,834,300	\$ 2,905,553	

*as of 01/11/2024

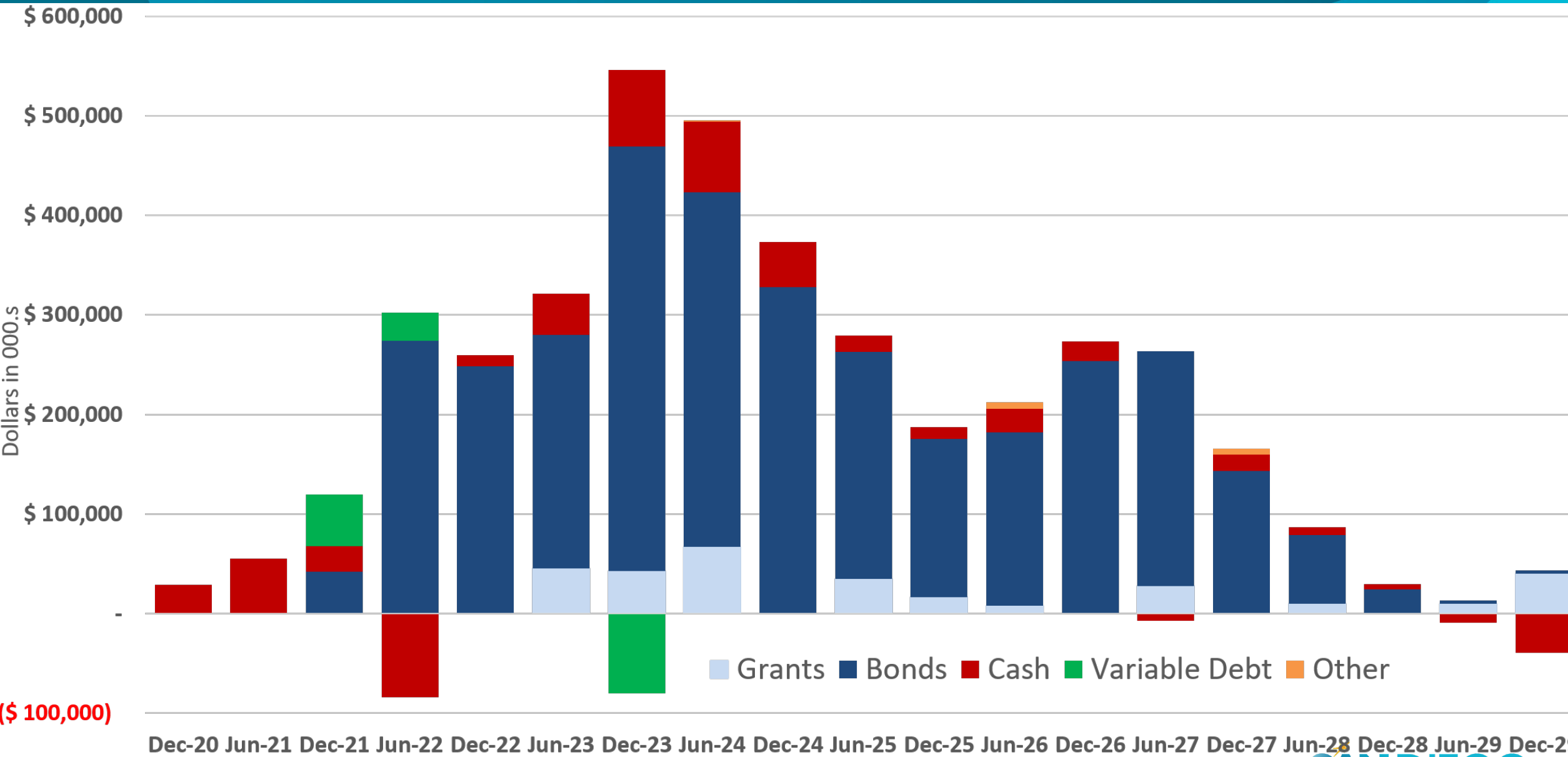
** Program Contingency costs incurred included in projects above

Contingency Use Summary

As of May 31, 2026

	2024-2025 Activity	January, 2026 CIPOC	April, 2026 CIPOC	July, 2026 CIPOC	Summary
Program Contingency Beginning Balance	\$122,933	\$126,433	\$124,064	\$95,239	\$122,933
Contingency Transferred to Projects	\$3,500	(\$2,369)	(\$28,825)	(\$431)	(\$28,124)
Other*	(892)	(1,714)	(28,277)	(422)	(31,305)
Increase operational flexibility	(7,947)	(546)	153	(1,270)	(9,610)
Security	(4,706)	(230)	-	-	(4,936)
Project Acceleration and coordination	(2,257)	-	(750)	-	(3,007)
Federal Funding Requirements	(2,514)	-	(14)	-	(2,528)
Ground Transportation	(2,434)	(35)	(4)	-	(2,473)
Utilities	(1,865)	(50)	-	-	(1,915)
Differing Site Conditions	(1,635)	(7)	(257)	(201)	(2,100)
Public Art	(745)	-	-	-	(745)
Concessions Program	(600)	-	-	-	(600)
Return Funds to Contingency	29,094	212	325	1,463	31,094
Contingency Remaining	\$126,433	\$124,064	\$95,239	\$94,809	\$94,809

Cash flow and sources of funds



Questions?



SAN DIEGO
INTERNATIONAL AIRPORT



Authority Advisory Committee

Terminal 2 East Connector Update

Prepared by Airport Design & Construction
July 23, 2026

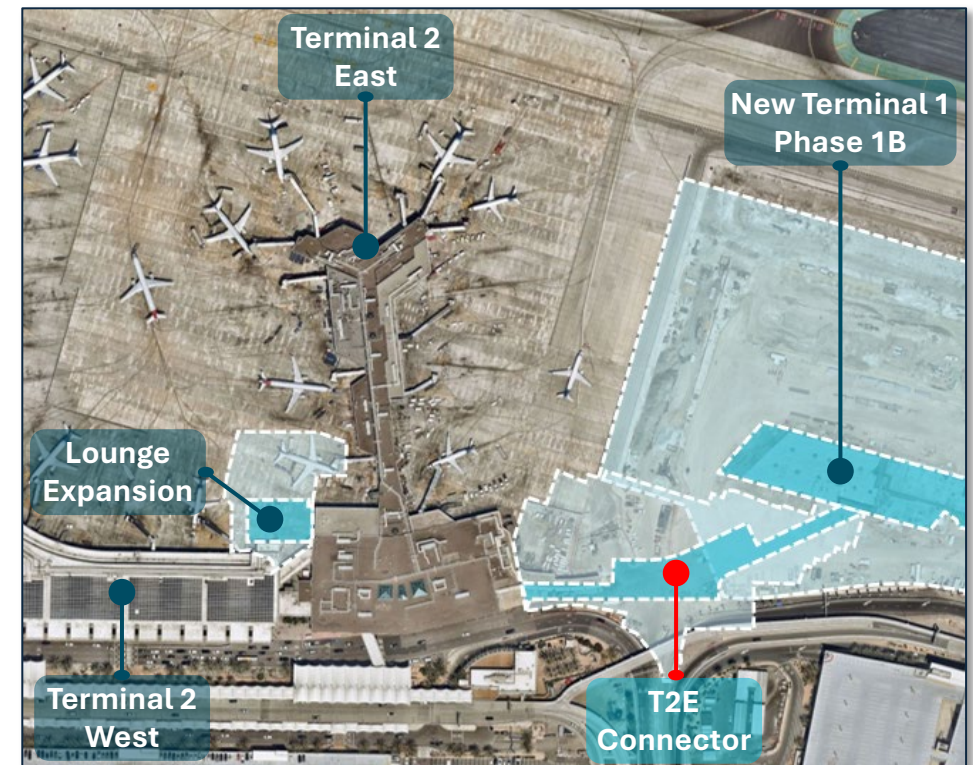
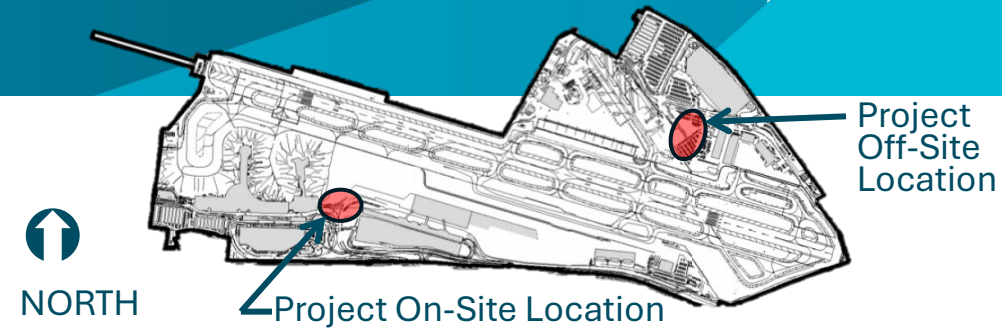
T2E Connector

SCOPE

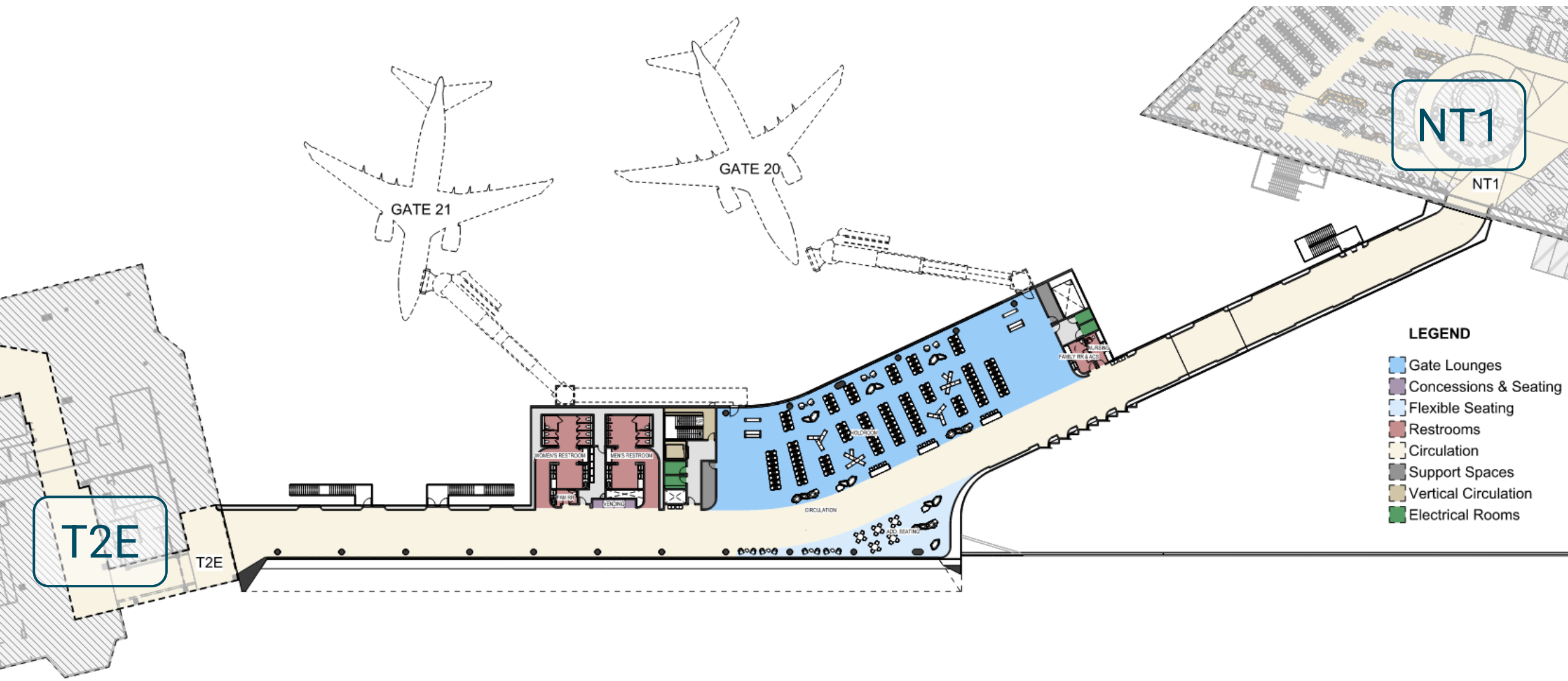
- Improve passenger experience and service levels by replacing gates 20 & 21 with new holdrooms, passenger boarding bridges, concessions, and restrooms.
- Enhance connectivity and circulation between terminals, accommodating pedestrians and carts, and add a new employee checkpoint, landside concessions, and airside apron improvements.
- Design-Builder: Sundt Construction
- Total Estimated Project Cost: **\$180M**

MILESTONES

- Validation Phase Board Award: Complete November 2025
- Validation Phase: **Ongoing**
- **Validation Amendment: Board Action Expected Sept. 2026**

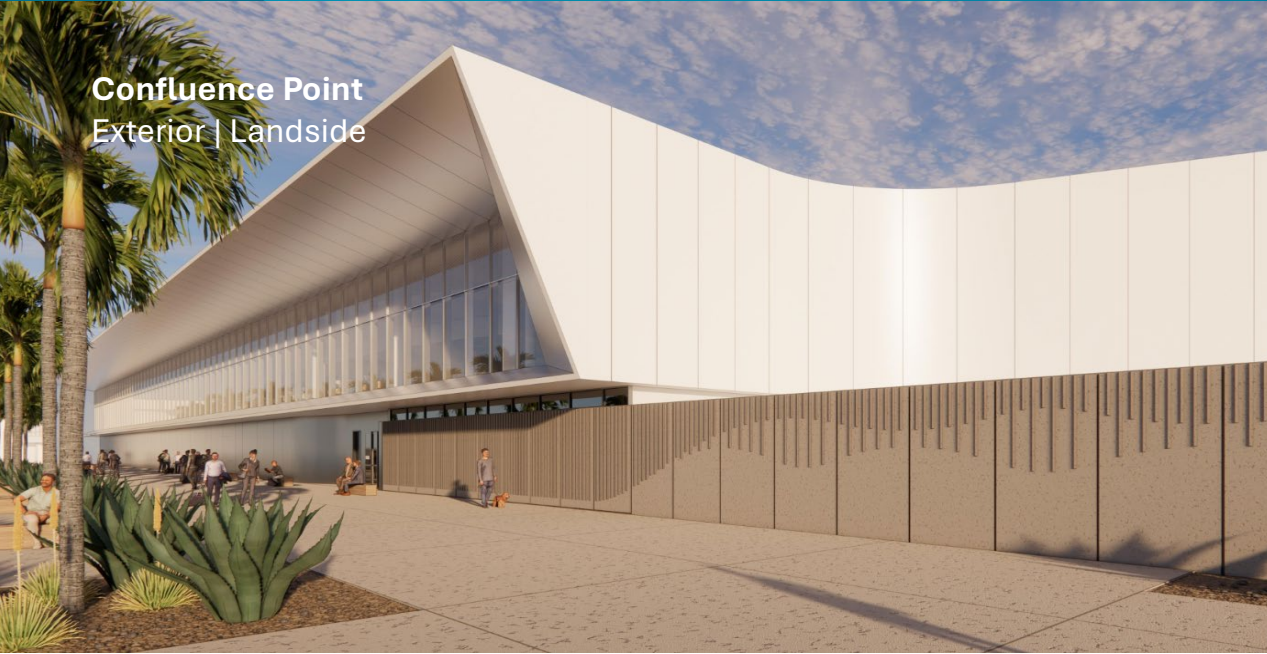


T2E Connector Concourse Level Plan



T2E Connector Exterior Views

Confluence Point
Exterior | Landside



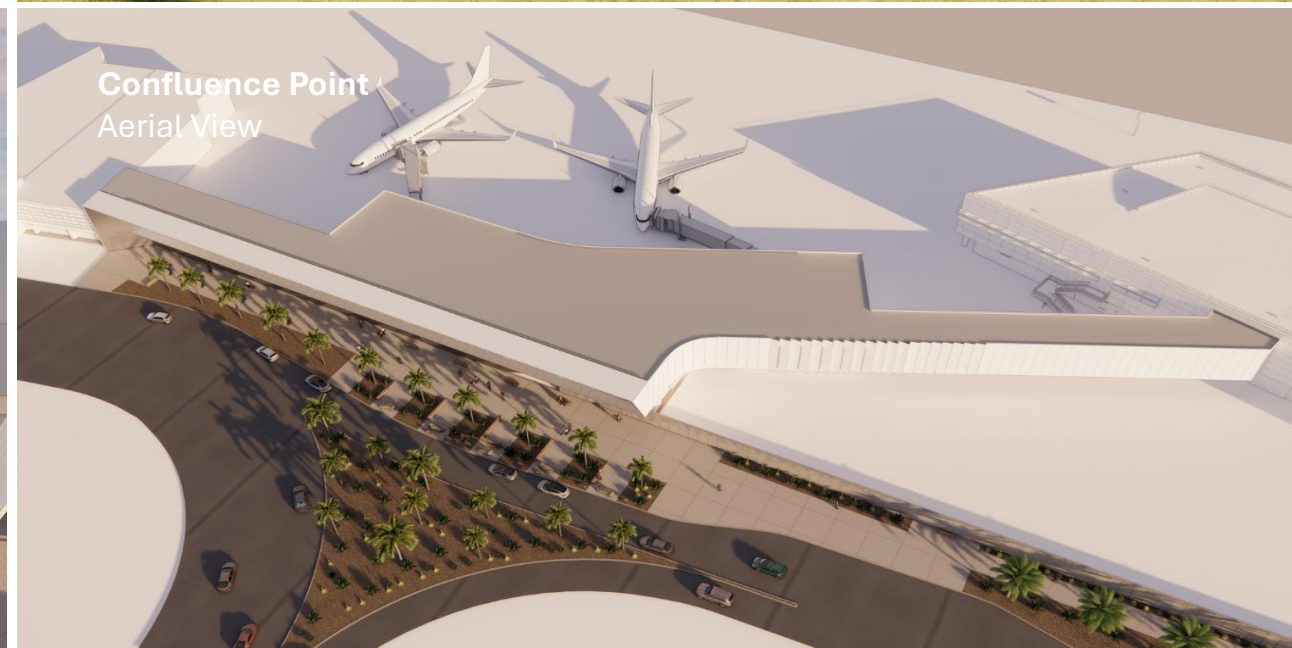
Confluence Point
Exterior | Landside



Confluence Point
Exterior | Airside



Confluence Point
Aerial View



T2E Connector Interior Views

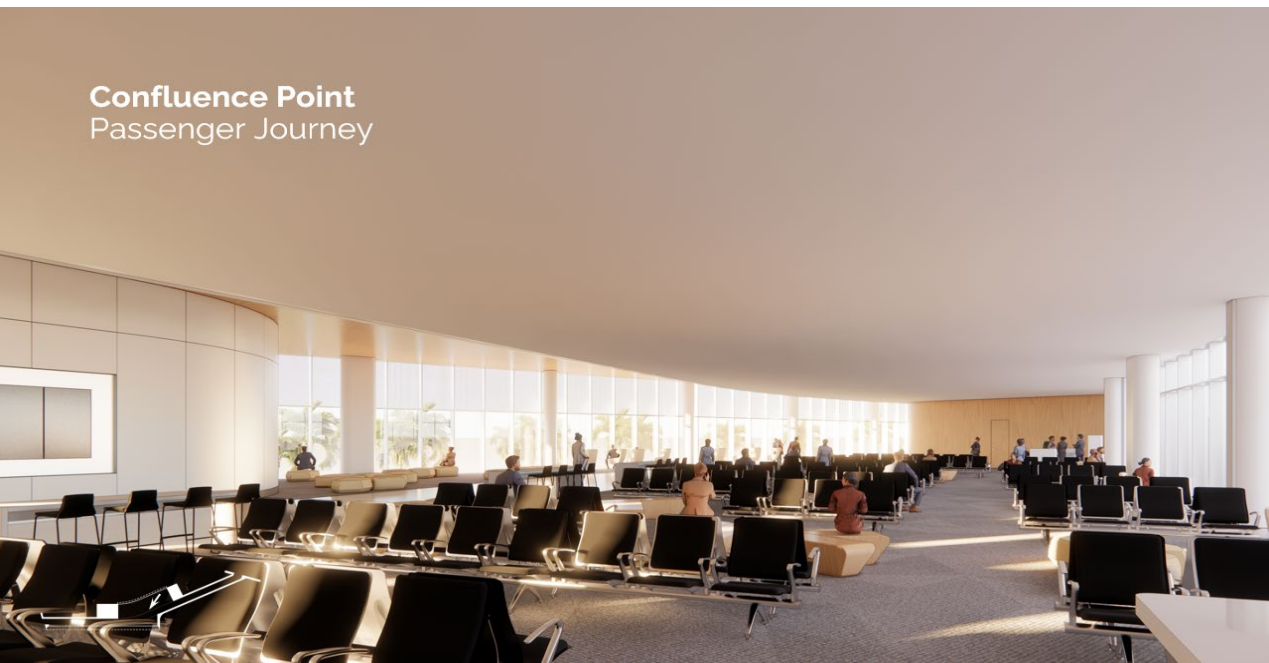
Confluence Point
Passenger Journey



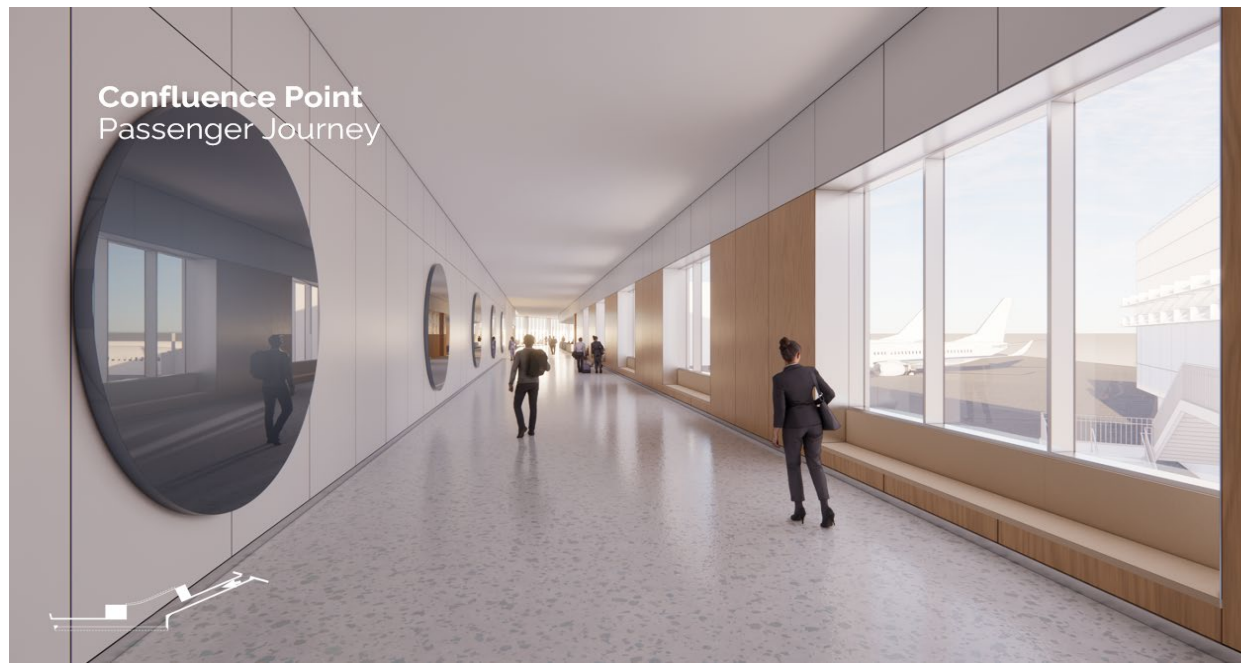
Confluence Point
Passenger Journey



Confluence Point
Passenger Journey



Confluence Point
Passenger Journey

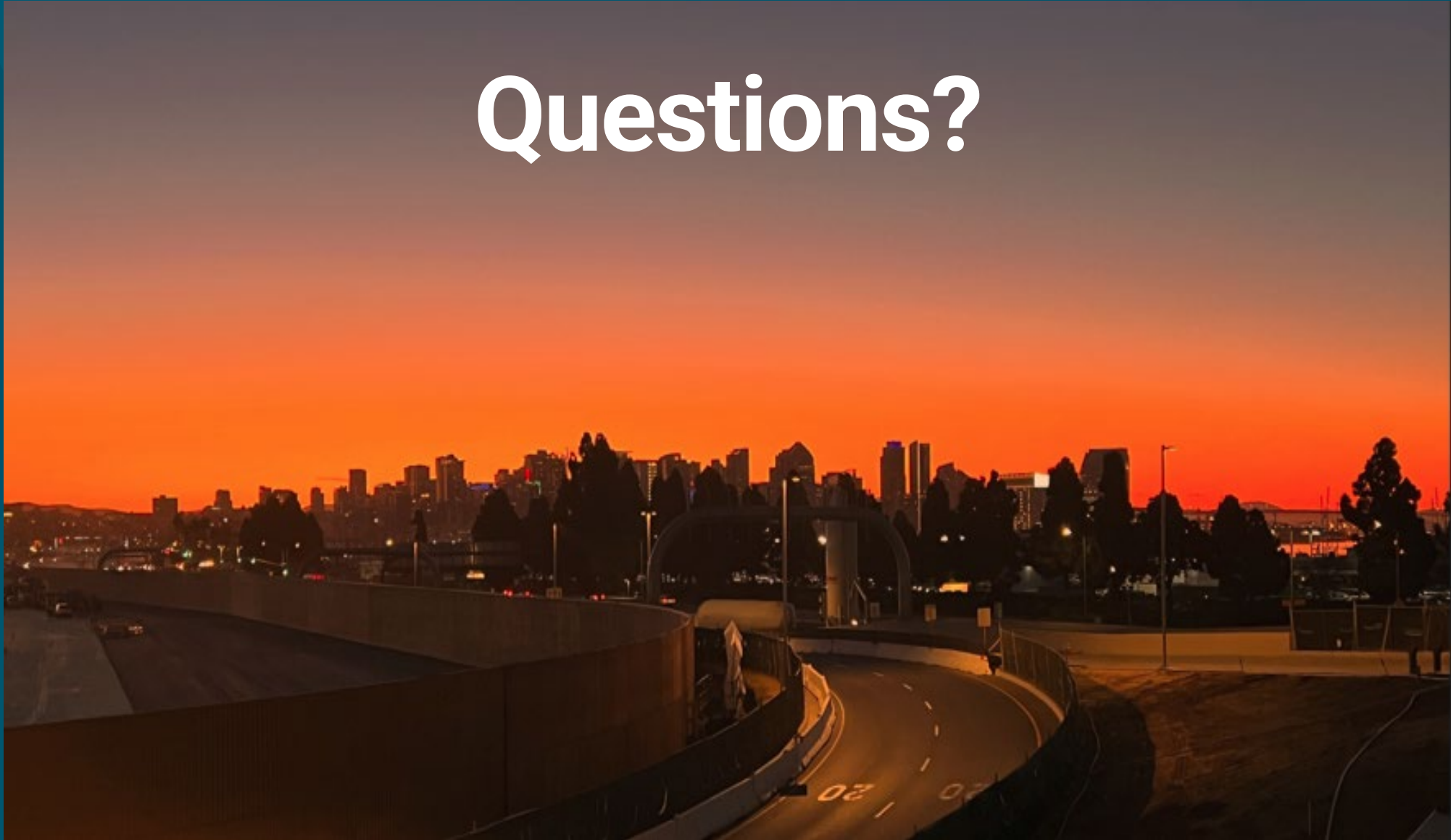


T2E Connector - Next Steps



- Review Validation Phase Deliverables Received June 2026
 - Proposed Maximum Contract Price
 - Proposed Master Project Schedule
 - Various Implementation Plans
- Expected Board Action for Validation Amendment—September 2026
- Upon Execution of Validation Amendment:
 - Start Detailed Design & Permitting
 - Start Construction in March 2027
 - Prepare Guaranteed Maximum Price Proposal

Questions?





Air Service Update – AAC Meeting

July 2026



Agenda



SAN Outlook



Service Updates:

New/Resumed Domestic Service, Expanded International Service

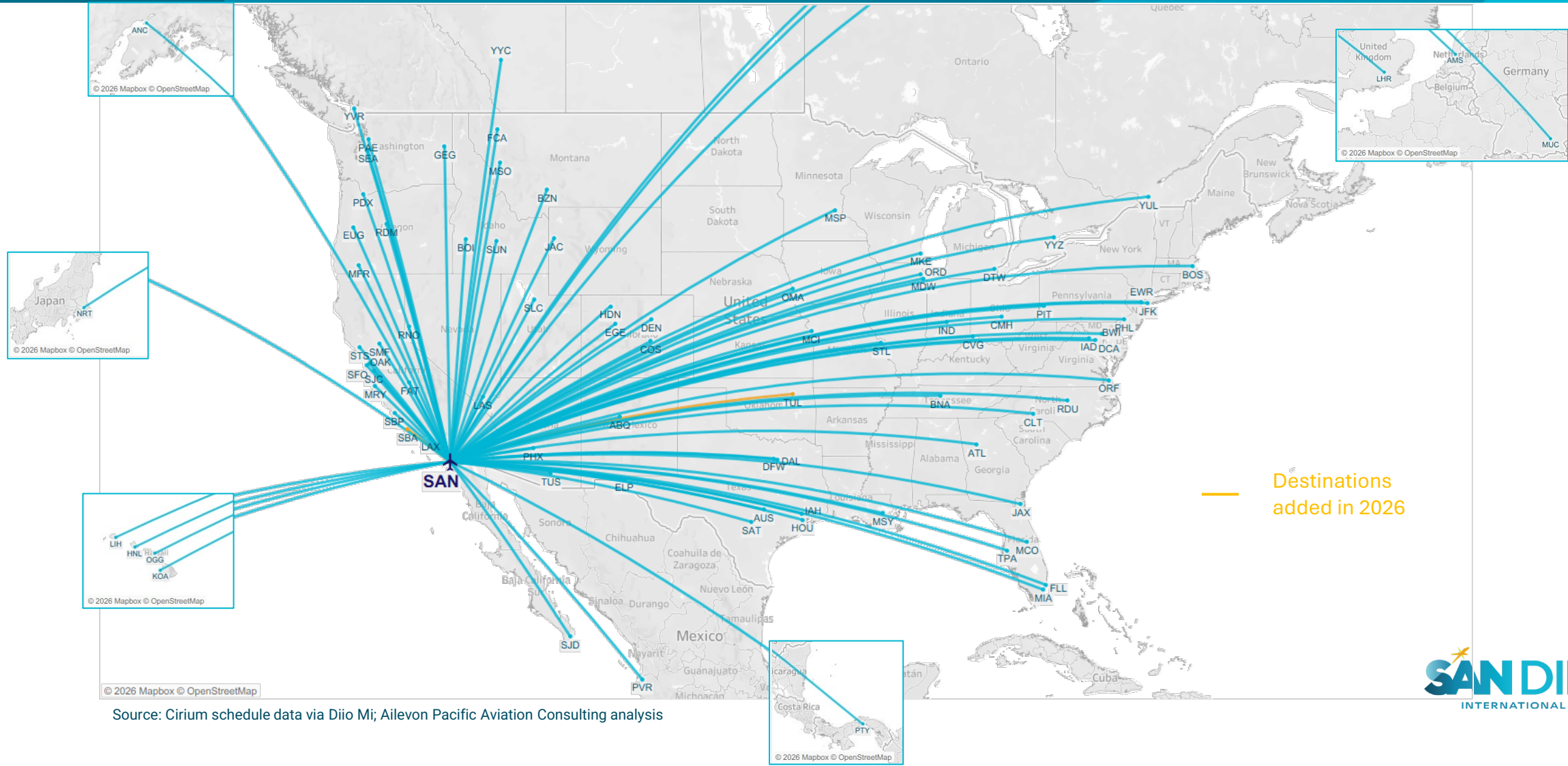


Air Service Goals 2026+



2026 Nonstop Destinations from SAN

87 Nonstop Destinations; 11 International Destinations



Source: Cirium schedule data via Diio Mi; Ailevon Pacific Aviation Consulting analysis

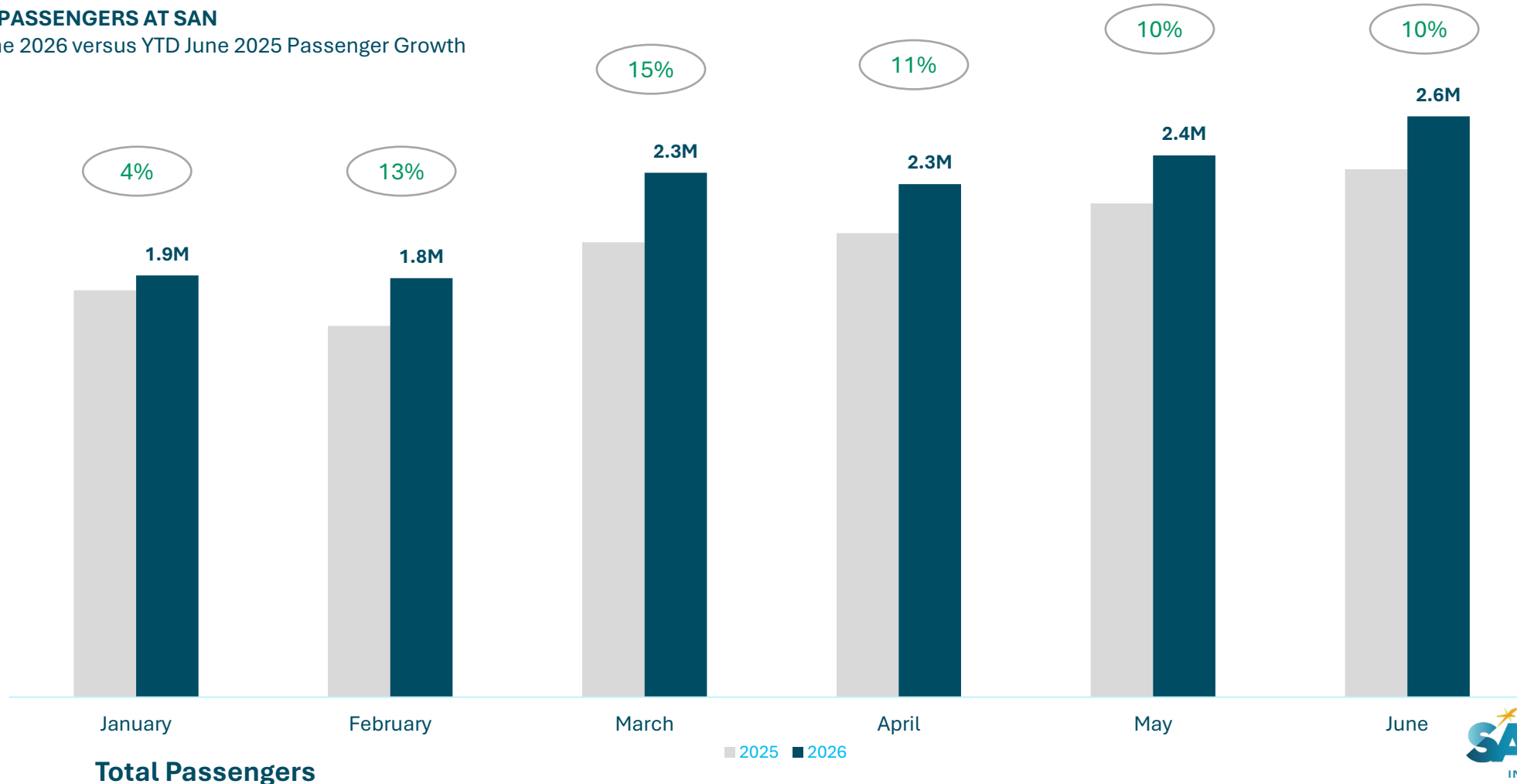
SAN Passenger Levels – Strong Momentum in 1H26

YTD June Total Passengers +10% YoY



TOTAL PASSENGERS AT SAN

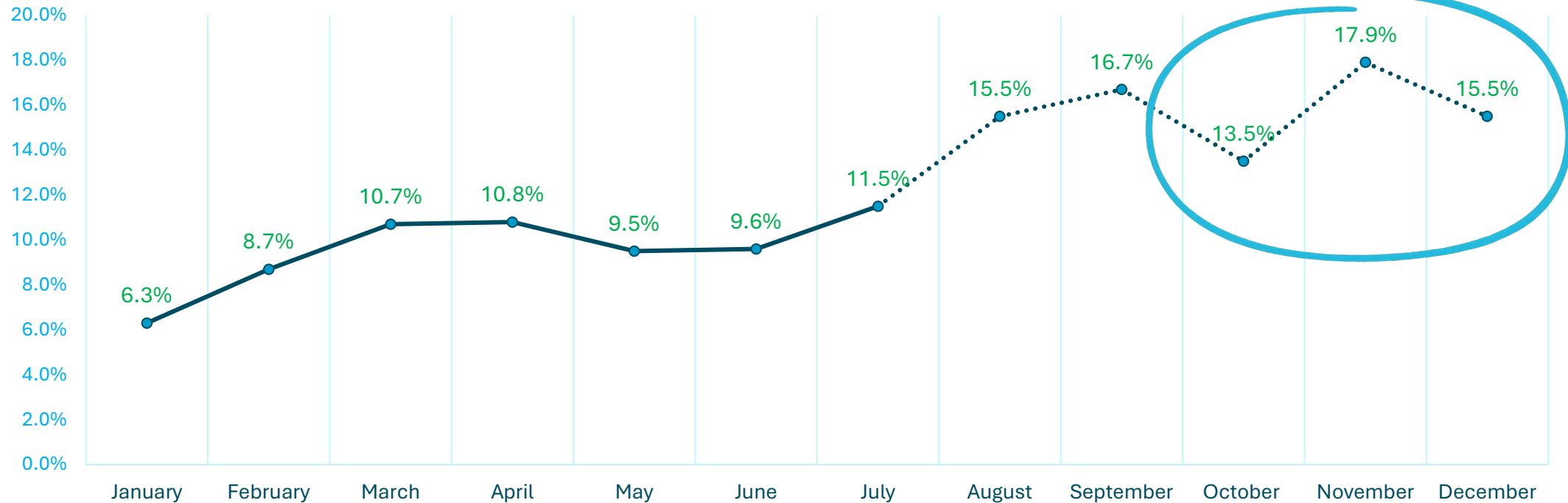
YTD June 2026 versus YTD June 2025 Passenger Growth



2026 - Scheduled Seat Growth of +12% vs Last Year



2026 VERSUS 2025 CHANGE IN SAN SCHEDULED SEAT CAPACITY



Strong YoY Domestic Growth Driven by Alaska Airlines and Southwest Airlines Network Expansions

International Capacity Growth Led by Copa Airlines, KLM, and Mexico Beach Markets

Top Domestic O&D Markets from SAN

SAN is Well-Served to the Top 15 Markets



TOP DOMESTIC MARKETS FROM SAN, YE March 2026

Passengers Daily Each Way (PDEW), Average Flights/Day, Airlines in Market

Destination	PDEW	Avg Flights/Day	Nonstop Airlines
San Francisco Metropolitan (SFO,OAK,SJC)	3,938	48	Alaska, Frontier, Southwest, United
New York Metropolitan (JFK, EWR, LGA)	1,535	11	Alaska, Delta, JetBlue, United
Las Vegas	1,390	19	Alaska, Delta, Frontier, Southwest
Seattle	1,370	14	Alaska, Delta, Southwest
Sacramento	1,349	16	Alaska, Southwest
Denver	1,290	17	Alaska, Frontier, Southwest, United
Chicago Metropolitan (ORD, MDW)	1,170	15	Alaska, American, Southwest, United
Phoenix	1,065	18	Alaska, American, Frontier, Southwest
Dallas / Fort Worth Metroplex (DFW, DAL)	1,029	16	Alaska, American, Frontier, Southwest
Washington DC / Baltimore Metropolitan (BWI,DCA,IAD)	1,018	8	Alaska, Southwest, United
Boston	734	6	Alaska, Delta, JetBlue, Southwest
Salt Lake City	718	9	Alaska, Delta, Southwest
Portland OR	686	6	Alaska, Southwest
Austin	578	8	Alaska, Southwest
Honolulu	576	5	Alaska Air Group, Southwest

PDEW
Passengers
Daily Each Way

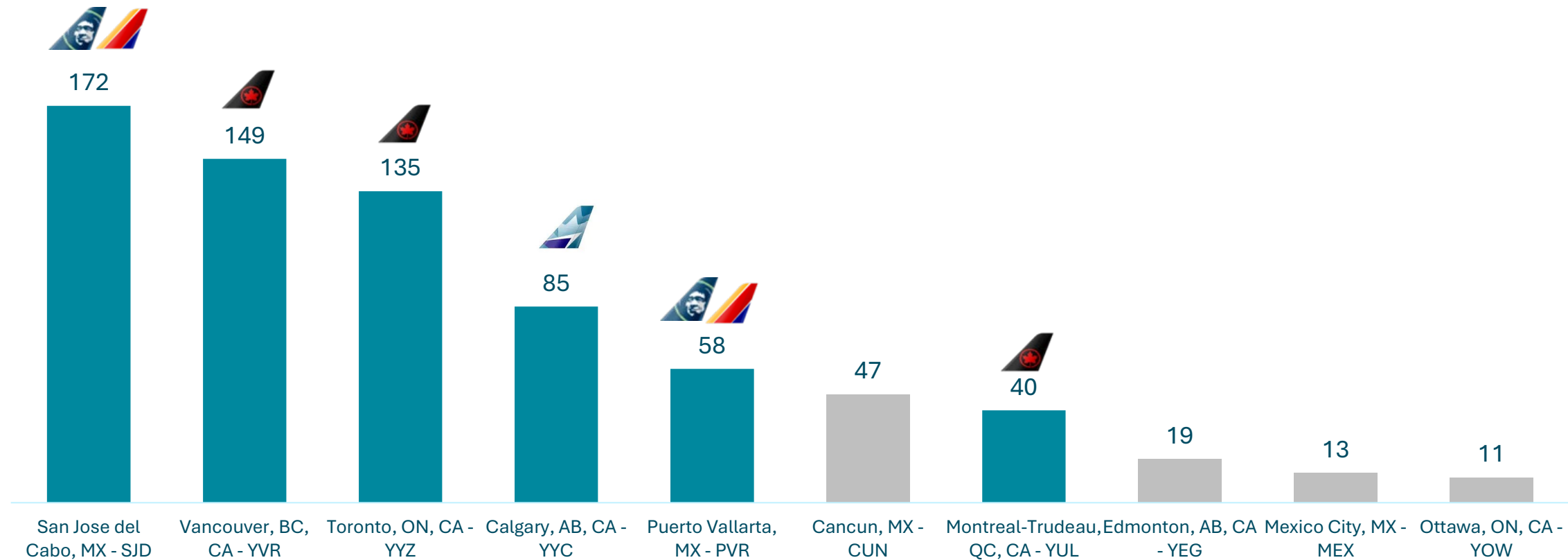
O&D
Origin and
Destination



Top International North American Markets from SAN



TOP INTERNATIONAL NORTH AMERICAN MARKETS FROM SAN
Passengers Daily Each Way (PDEW), YE April 2026



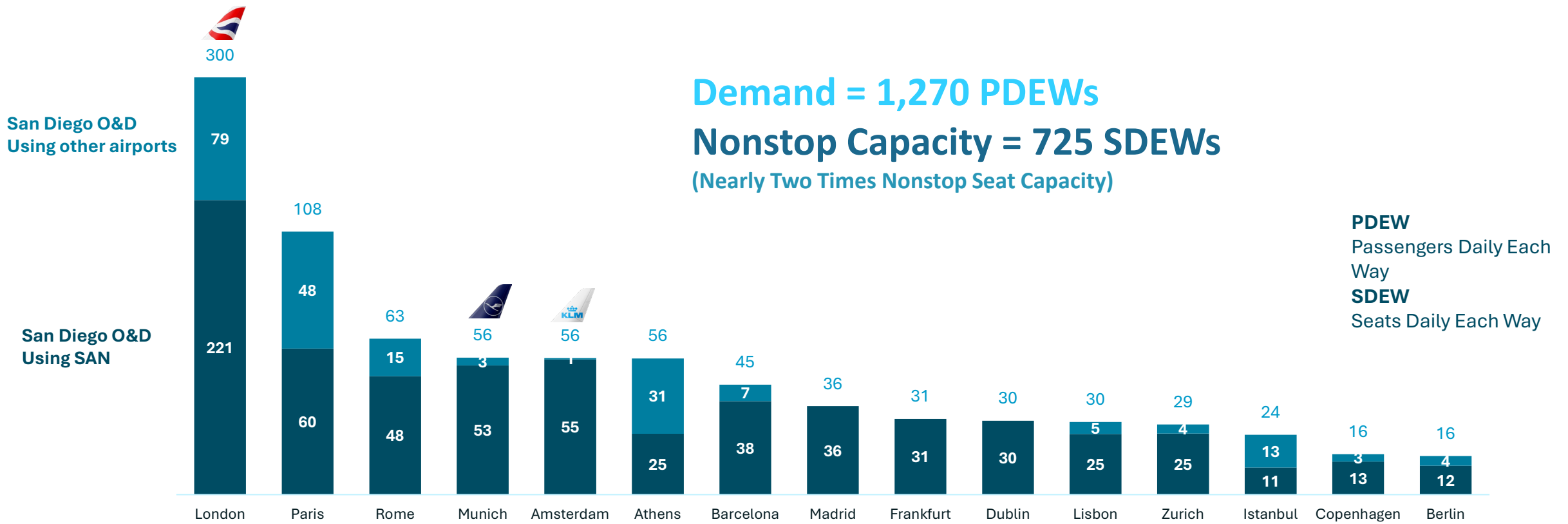
Source: Cirium Diio Mi FMTraffic YE April 2026 ; Blue= Served, Grey= Unserved. Aircraft tail = airline serving market.

Top European Markets from San Diego County



SAN DIEGO COUNTY-EUROPE TOP O&DS

Including Leakage, YE Oct 2025 Reported, YE Oct 2025 Leakage



Top Asian Markets from San Diego County



SAN DIEGO COUNTY-ASIA TOP O&DS

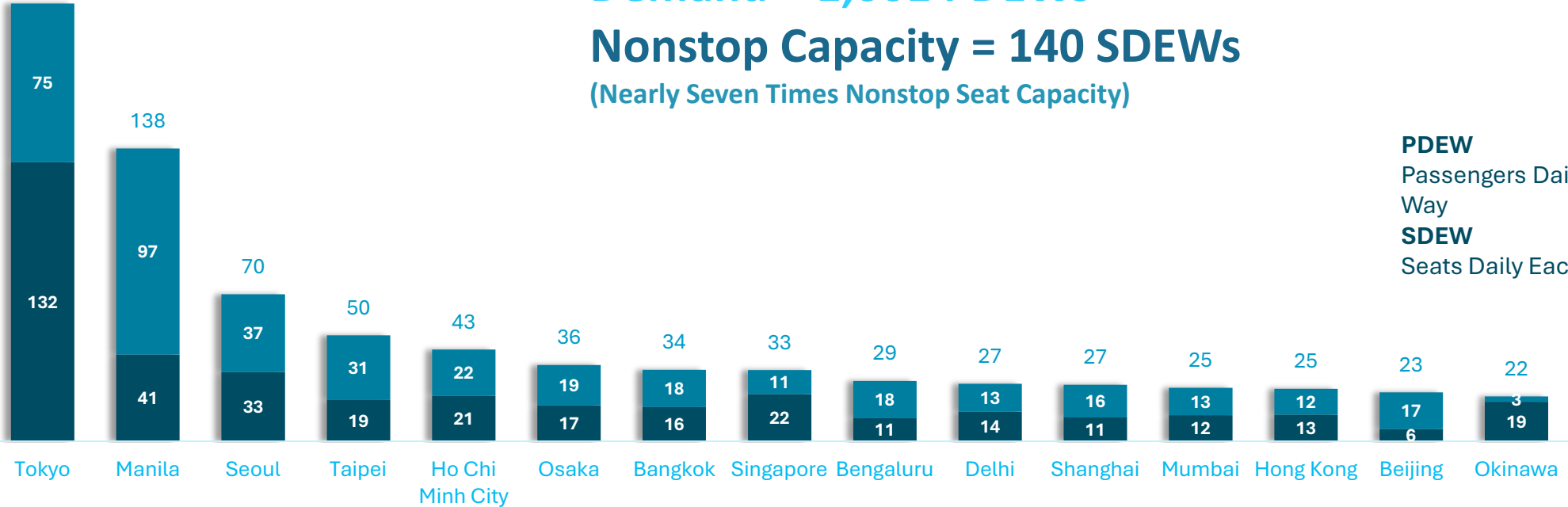
Including Leakage, YE Sept 2025 Reported, YE Oct 2025 Leakage



207

San Diego O&D
Using other airports

San Diego O&D
Using SAN



Demand = 1,001 PDEWs

Nonstop Capacity = 140 SDEWs

(Nearly Seven Times Nonstop Seat Capacity)

PDEW

Passengers Daily Each
Way

SDEW

Seats Daily Each Way



Agenda



SAN Outlook



Service Updates:
New/Resumed Domestic Service, Expanded International Service



Air Service Goals 2026+



New/Resumed Service at SAN – Summer/Fall 2026



Seasonal Resumption:

- **Montreal** – May 2, 2026



Seasonal Resumptions:

- **Anchorage** – May 16, 2026
- **Kalispell-Glacier** – June 11, 2026
- **Missoula** – June 13, 2026



Seasonal Resumptions:

- **Jacksonville** – May 6, 2026
- **Norfolk** – May 6, 2026
- **Cincinnati** – May 7, 2026
- **Raleigh-Durham** – May 7, 2026
- **Pittsburgh** – May 8, 2026



Service Increase:

- **Tokyo - Narita** – Increasing to daily service beginning August 1, 2026



Resumption:

- **Fort Lauderdale** – November 19, 2026



New:

- **Boston** – June 4, 2026
- **Santa Barbara** - August 4, 2026
- **Fort Lauderdale*** – November 21, 2026

Resumption:

- **Pittsburgh** – June 4, 2026

International Service Updates Summer 2026



British Airways +20% YoY
in Summer 2026 with
aircraft upgauge.



Copa Airlines will
increase service between
SAN and Panama City to 5
times per week effective
July 1.



Japan Airlines (JAL) will
increase service between
SAN and Tokyo (Narita) to
daily effective August 1.
Features 787-9 aircraft



Lufthansa Allegis (new first-
class experience) began
from SAN March 2026.

Note: Copa Airlines July Weekly Schedule: Mon., Wed. Thurs., Fri., Sun.

Agenda



- **SAN Outlook**
- **Service Updates:**
New/Resumed Domestic Service, Expanded
International Service

→ **Air Service Goals 2026+**



2027+ Air Service Goals at SAN



- ✓ Extends KLM to year-round
- ✓ Increase JAL to daily service
- Introduce a second gateway to Asia
- Introduce nonstops to key European Hubs
- Increase Copa to daily service
- Introduce a new gateway to Oceania

