

Capital Improvement Program Oversight Committee and Special Board Meeting Agenda

Thursday, July 16, 2026
10:00 AM

San Diego County Regional Airport Authority
Administration Building
First Floor – Boardroom
2417 McCain Road
San Diego, CA 92101

Board Members

Lydia Ball (Chair)
James Sly (Vice-Chair)
Whitney Benzian
Daniel Kuperschmid
Monica Montgomery Steppe
Rafael Perez
Esther C. Sanchez
Steve Vaus
Marni von Wilpert

Ex-Officio Board Members

Ann Fox
Col. R. Erik Herrmann
Michele Perrault

President/CEO

Atif Saeed

This Agenda contains a brief general description of each item to be considered. The indication of a recommended action does not indicate what action (if any) may be taken. If comments are made to the Committee without prior notice or are not listed on the Agenda, no specific answers or responses should be expected at this meeting pursuant to State law.

Please note that Agenda items may be taken out of order.

Staff Reports and documentation relating to each item of business on the Agenda are on file in the Office of the Authority Clerk and are available for public inspection.

***NOTE:** This Committee Meeting also is noticed as a Special Meeting of the Board to (1) foster communication among Board members in compliance with the Brown Act; and (2) preserve the advisory function of the Committee. Board members who are not members of this Committee may attend and participate in Committee discussions. Since sometimes more than a quorum of the Board may be in attendance, to comply with the Brown Act, this Committee meeting also is noticed as a Special Meeting of the Board. To preserve the proper function of the Committee, only members officially assigned to this Committee are entitled to vote on any item before the Committee. This Committee only has the power to review items and make recommendations to the Board. Accordingly, this Committee cannot, and will not, take any final action that is binding on the Board or the Authority, even if a quorum of the Board is present. This Meeting allows remote participation in accordance with State law.

IN PERSON PUBLIC COMMENTS: Submit a Speaker Slip to the Clerk staff at the beginning of the meeting, or when the Item is called, or before the Non-Agenda Public Comment section is called.

Thursday, July 16, 2026

ELECTRONIC/REMOTE PUBLIC COMMENTS VIA TEAMS: Join online by clicking this link:

<https://teams.microsoft.com/meet/220471777759571?p=YS1eeC0OixnI90Bk9D>

Meeting ID: 220 471 777 759 571 **Passcode:** uh9hc6hu or join by phone by calling this number: (619) 737-2396 **Conference ID:** 178 042 761#. To speak, submit a speaker slip at the beginning of the meeting, or when the Item is called, or before the Non-Agenda Public Comment section is called by emailing Clerk@san.org or dialing 619-400-2550.

Remote participants will have the same opportunity to provide public comment as in-person attendees. If you require special assistance to participate in this Meeting, please contact Clerk@san.org at least 48 hours before the Meeting.

All participants (in-person and remote) are expected to engage in a respectful and courteous manner. Any behavior that disrupts the Meeting may result in removal.

PLEASE COMPLETE A SPEAKER SLIP PRIOR TO THE COMMENCEMENT OF THE MEETING IN PERSON TO THE AUTHORITY CLERK OR ELECTRONICALLY AT Clerk@san.org. **PLEASE REVIEW THE POLICY FOR PUBLIC PARTICIPATION IN BOARD AND BOARD COMMITTEE MEETINGS (PUBLIC COMMENT) LOCATED AT THE END OF THE AGENDA.**

THE CLERK'S OFFICE DOES NOT ACCEPT EXTERNAL FLASH DRIVES OR REMOVABLE MEDIA DEVICES. ALL PRESENTATIONS MUST BE EMAILED TO Clerk@san.org BY CLOSE OF BUSINESS THE DAY PRIOR TO THE APPLICABLE MEETING.

CALL TO ORDER:

PLEDGE OF ALLEGIANCE:

ROLL CALL:

Committee Members: Benzian, Kuperschmid, Perez, Sanchez, von Wilpert (Chair)

NON-AGENDA PUBLIC COMMENT:

Non-Agenda Public Comment is reserved for members of the public wishing to address the Committee on matters for which another opportunity to speak **is not provided on the Agenda**, and which is within the jurisdiction of the Board. Please submit a completed speaker slip to the Authority Clerk. ***Each individual speaker is limited to three (3) minutes. Applicants, groups and jurisdictions referring items to the Board for action are limited to five (5) minutes.***

Note: Persons wishing to speak on specific items should reserve their comments until the specific item is taken up by the Committee.

NEW BUSINESS:

1. APPROVAL OF MINUTES:

RECOMMENDATION: Approve the Minutes of the April 16, 2026, Special Meeting.

2. NT1 PHASE 1B CONSTRUCTION AND FINANCE UPDATE:

(Bob Bolton, Director, Airport Design & Construction; Brian DeLaura, Logistics Manager; Maya Dayan, Director, Finance & Airline Relations)

3. CONSTRUCTION COMMUNICATION & OUTREACH UPDATE:

(Jon Graves, Director, Customer Experience; Jonathan Heller, Communications Program Director)

4. T2E MODERNIZATION UPDATE:

(Ajay Babla, Program Manager, Airport Design & Construction; Kurt Schultz, Sr. Project Manager, Airport Design & Construction)

5. T2E CONNECTOR UPDATE:

(Ajay Babla, Program Manager, Airport Design & Construction; Kurt Schultz, Sr. Project Manager, Airport Design & Construction)

COMMITTEE MEMBER COMMENTS:

ADJOURNMENT:

Thursday, July 16, 2026

Policy for Public Participation in Board, Airport Land Use Commission (ALUC), and Committee Meetings (Public Comment)

- 1) Persons wishing to address the Board, ALUC, and Committees shall submit a speaker slip to the Clerk prior to the initiation of the portion of the Agenda containing the item to be addressed (e.g., Public Comment and General Items), or may submit a request electronically by emailing the Authority Clerk at Clerk@san.org or calling 619-400-2550. Failure to submit a speaker slip or submit an electronic request shall not preclude testimony, if permission to address the Board is granted by the Chair.
- 2) The Public Comment Section at the beginning of the Agenda is reserved for persons wishing to address the Board, ALUC, and Committees on any matter for which another opportunity to speak is not provided on the Agenda, and on matters that are within the jurisdiction of the Board. Members of the public participating remotely shall be provided with the same opportunity to address the Board as members of the public participating in-person.
- 3) Persons wishing to speak on specific Items listed on the Agenda will be afforded an opportunity to speak during the presentation of individual items. Persons wishing to speak on specific items should reserve their comments until the specific item is taken up by the Board, ALUC and/or Committees.
- 4) If many persons have indicated a desire to address the Board, ALUC and/or Committees on the same issue, then the Chair may suggest that these persons consolidate their respective testimonies. Testimony by members of the public on any item shall be limited to **three (3) minutes per individual speaker and five (5) minutes for applicants, groups and referring jurisdictions. The time limits shall apply equally to in person and remote participants.**
- 5) Pursuant to Authority Policy 1.33(8), recognized groups must register with the Authority Clerk prior to the meeting.
- 6) Pursuant to Authority Policy 1.34, in the event of a technology disruption ("Disruption") that prevents the public from accessing the Meeting via the posted call-in or internet-based service, the Authority will take the following actions:
 - If the Disruption occurs before the Meeting begins, the Meeting will be delayed until access is restored or alternative access is provided.
 - If the Disruption occurs during the Meeting and affects public participation, the Meeting will be recessed for at least one (1) hour or until access is restored, whichever is sooner.
 - If the Disruption is not resolved within one (1) hour, the Board, ALUC, and/or Committee may adjourn the Meeting, or may take a vote of the Board, ALUC, and/or Committee adopting certain findings and to continue the Meeting.

After a public hearing or the public comment portion of the meeting has been closed, no person shall address the Board, ALUC, and Committees without first obtaining permission to do so.

Additional Meeting Information

NOTE: This information is available in alternative formats upon request. To request an Agenda in an alternative format, or to request a sign language or oral interpreter, or an Assistive Listening Device (ALD) for the meeting, please telephone the Authority Clerk's Office at (619) 400-2550 at least three (3) working days prior to the meeting to ensure availability.

For your convenience, the Agenda is also available to you on our website at www.san.org.

For those planning to attend the Board meeting, parking is available in the Airport Administration Building Parking Lot (entrance on the east side of McCain Road). Bring your ticket to the first-floor receptionist for validation.

Visitors can park in the lot from 8:00 a.m. to 5:00 p.m.

You may also reach the SDCRAA Building by using public transit via the San Diego MTS System, Route 923. For route and fare information, please call the San Diego MTS at (619) 233-3004 or 511

DRAFT
SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY
SPECIAL BOARD AND CAPITAL IMPROVEMENT PROGRAM OVERSIGHT
COMMITTEE MEETING MINUTES
THURSDAY, APRIL 16, 2026
BOARDROOM

CALL TO ORDER: Chair von Wilpert called the Special Board and Capital Improvement Program Oversight Committee Meeting to order at 10:03 a.m., on Thursday, April 16, 2026, in the Boardroom of the San Diego International Airport, Administration Building, 2417 McCain Road, San Diego, CA 92101.

PLEDGE OF ALLEGIANCE: Chair von Wilpert led the Pledge of Allegiance.

ROLL CALL:

Board

Present: Ball, Benzian, Kuperschmid, Perez, Sly (Vice Chair), Vaus, von Wilpert

Absent: Fox (Ex-Officio), Herrmann (Ex-Officio), Montgomery Steppe, Perrault (Ex-Officio), Sanchez

Capital Improvement Program Oversight Committee

Present: Benzian, Perez, von Wilpert (Chair)

Absent: Sanchez

Also Present: Atif Saeed, CEO/President; Amy Gonzalez, General Counsel; Annette Ortiz, Authority Clerk; Arely Valenzuela, Assistant Authority Clerk II; Sonja Banks, Assistant Authority Clerk II

NON-AGENDA PUBLIC COMMENT: None.

NEW BUSINESS:

1. APPROVAL OF MINUTES:

RECOMMENDATION: Approve the Minutes of the January 29, 2026, Special Meeting.

ACTION: Board Member von Wilpert moved approval of staff recommendation. Board Member Perez seconded the motion, which carried unanimously

2. PHASE 1B CONSTRUCTION AND FINANCE UPDATE:

Bob Bolton, Director, Airport Design & Construction, Brian DeLaura, Project Manager, Airport Design & Construction and Maya Dayan, Director, Finance & Airline Relations provided a presentation on Phase 1B Construction and Finance Update that included NT1 Project Timeline and Milestones; NT1 Terminal and Roadways Phase 1B Update; Removal of Existing MSE Wall and Shoring Installation; Installation of Apron Utilities; Concrete Pumper Pour 1, Installation of Steel Columns and Beams, Airside Improvements, NT1 Campus Wide Logistics Plan and a New T1 Program Budget, including Contingency Use Summary.

3. NT1 OFFSITE ROADWAY IMPROVEMENTS:

Chris George, Program Manager, Airport Design & Construction, Megan Ulery, Sr. Project Manager, Airport Design & Construction, Jonathan Heller, Communications Program Director, Marketing & Communications, provided a presentation on New T1 Offsite Roadway Improvements, Project Overview, High Level Project Scope, Stakeholder Summary, and Project Schedule.

BOARD WORKSHOP:

4. PROPOSED CAPITAL PROGRAM BUDGET FOR FISCAL YEARS 2027-2031:

Ralph Redman, Program Manager, Airport Design and Construction and Maya Dayan, Director, Finance and Airline Relations provided a presentation on the Capital Program Budget Fiscal Years 2027-2031 that included Capital Program Overview; Proposed New Capital Projects (4); Taxi Alpha (TWY A) Extension; Terminal 2 Escalator and Elevator Replacements; Fire Alarm System Update; Southside Taxi/TNC Hold Lot Access Control Proposed Fiscal Years 2027-2031 Capital Program; and Proposed Fiscal Years 2027-2031 Capital Program Preliminary Sources of Funds.

Board Member Vaus left the meeting at 11:15 a.m.

COMMITTEE AND BOARD MEMBER COMMENTS: Board Member von Wilpert expressed concerns about the recent government shutdown and its effect on TSA agents. She requested that the Airport Authority explore the possibility of creating a temporary airport shutdown fund to assist TSA agents if another prolonged shutdown occurs.

ADJOURNMENT: The meeting adjourned at 11:20 a.m.

APPROVED BY A MOTION OF THE CAPITAL IMPROVEMENT PROGRAM OVERSIGHT
COMMITTEE THIS 16TH DAY OF JULY 2026.

ANGELA SHAFER-PAYNE
VICE PRESIDENT, DEVELOPMENT

ATTEST:

ANNETTE FAGAN ORTIZ
AUTHORITY CLERK



Item 2

Capital Improvement Oversight Committee

NT1 Phase 1B Construction and Finance Update

Prepared by Airport Design & Construction, July 16, 2026



Agenda



A. NT1 Construction Updates

- Bob Bolton, Director, ADC

B. Phasing and Logistics Update

- Brian DeLaura, Logistics Manager, ADC

C. Finance and Contingency Update

- Maya Dayan, Director, Finance and Airline Relations

NT1 1B Construction Updates

Bob Bolton, Director



NT1 Project Timeline/ Milestones Phase 1B



2021

2022

2023

2024

2025

2026

2027

2028

Terminal & Roadways

November 2021
NEPA/CCC Approval
Start Construction

September 2025
Gates 101-119
Operational

June 2026
Topping Out
Ceremony

Entitlements

Phase 1A - 19 Gates

Phase 1B - 11 Gates

Parking Plaza

December 2022
Start Construction

August 2024
"Stage 1"
Operational

May 2026
Gates
120-121
Operational

March 2027
Gate
122
Operational

Early 2028
Gates
123-130
Operational

Site Work

Construction - "Stage" 1 & 2

"Stage 2"

June 2025
"Stage 2"
Operational



NT1 Terminal & Roadways Phase 1B



PHASE 1B RECENT & UPCOMING MILESTONES

- June
 - Start Interior Build-Out Apron
 - Start Interior Build-Out Concourse
 - Topping Out Ceremony
- July
 - Continued Slab on Metal Deck (SOMD)
 - Continued Interior Build-Out Apron and Concourse
 - Steel Complete
 - Start Roofing

NT1 Terminal & Roadways Phase 1B



PHASE 1B RECENT & UPCOMING MILESTONES CONT.

- August
 - Continued Interior Build-Out Apron and Concourse
 - Continued Roofing
 - SOMD Complete
- September
 - Continued Interior Build-Out Apron and Concourse
 - Continued Roofing
 - Start Curtain Wall

NT1 Phase 1B Topping Out

NEW
T1



NT1 Phase 1B Topping Out

NEW
T1



NT1 Topping Out Placement of Last Steel Beam

NEW
T1



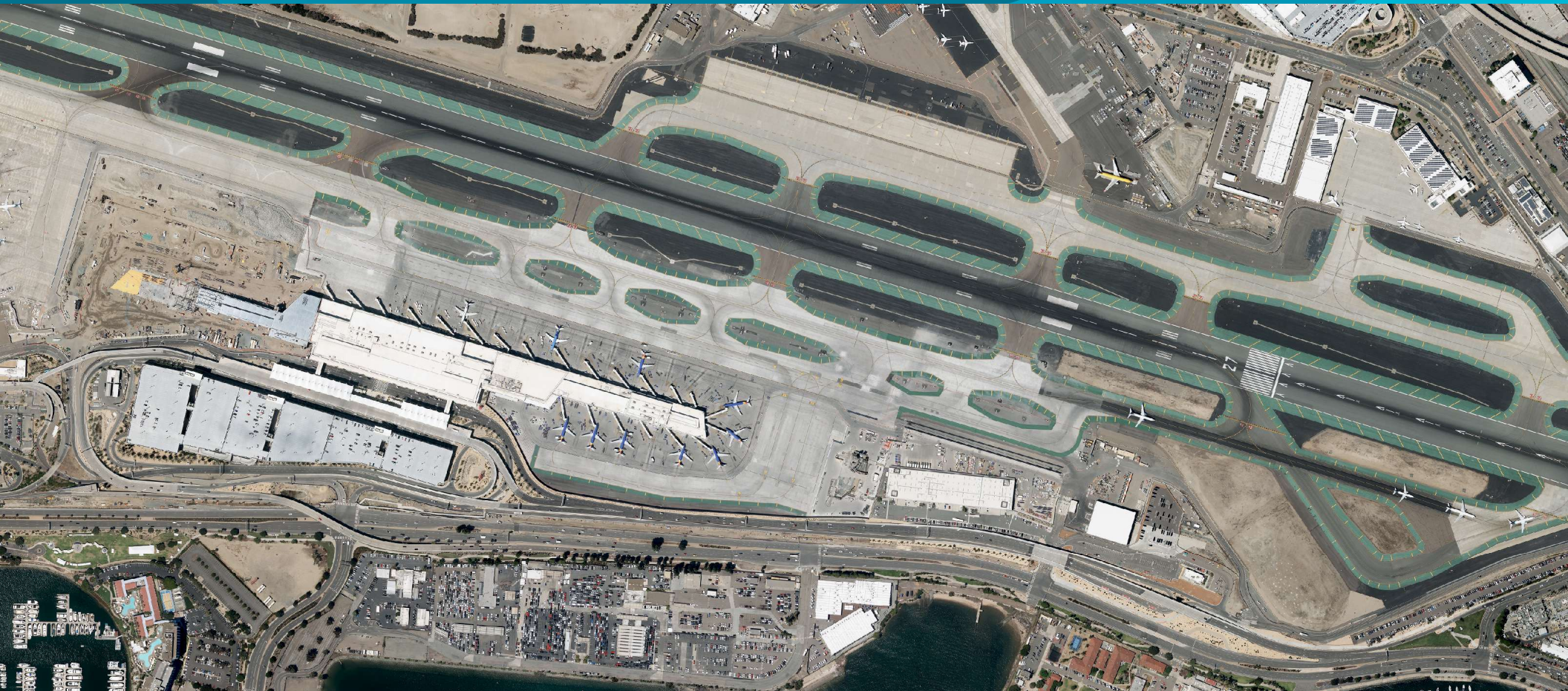
NEW
T1



411001 NT1 AIRSIDE IMPROVEMENTS



MAY 2026 AERIAL



NT1 AIRSIDE IMPROVEMENTS

- **Phase 5.2:** Contractor in progress with AOA fencing work north of ASB.
- **Milestone 3 (Phase 10C-10E)**
 - **Phase 10C-1:** Earthwork completed. No work scheduled until after Phase 10C-2 earthwork and grading activities are completed.
 - **Phase 10C-2:** Contractor in progress with construction of new storm drains.
 - **Phase 10C-3:** Start date on track for July 16th. Hydrant fueling construction in progress.
- Coordination ongoing with AvSec & project stakeholders for work within the AOA.

AIRSIDE IMPROVEMENTS PHASES 10C-1, C-2, C-3

MAY 2026 AERIAL



AIRSIDE PHASE 10C - NT1 PHASE 1B INTER-PROJECT COORDINATION (APRIL CLUE MEETING)



AIRSIDE IMPROVEMENTS PHASE 5.2

MAY 2026 AERIAL



AIRSIDE IMPROVEMENTS PHASE 10C-2 – HAUL OFF OF DEMOLISHED CONCRETE PAVEMENT



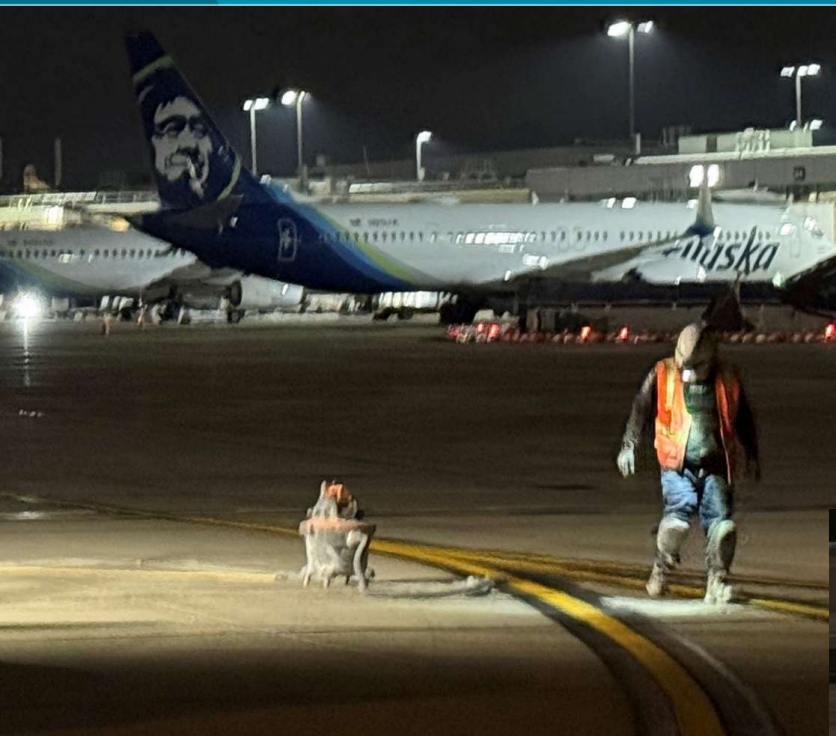
AIRSIDE IMPROVEMENTS PHASE 10C-2 - STORM DRAIN CONSTRUCTION



AIRSIDE IMPROVEMENTS PHASE 10C-2 - STORM DRAIN CONSTRUCTION



AIRSIDE IMPROVEMENTS PREPARATIONS FOR GATE 120-121 OPENING



AIRSIDE IMPROVEMENT

NIGHT OPS AT SAN

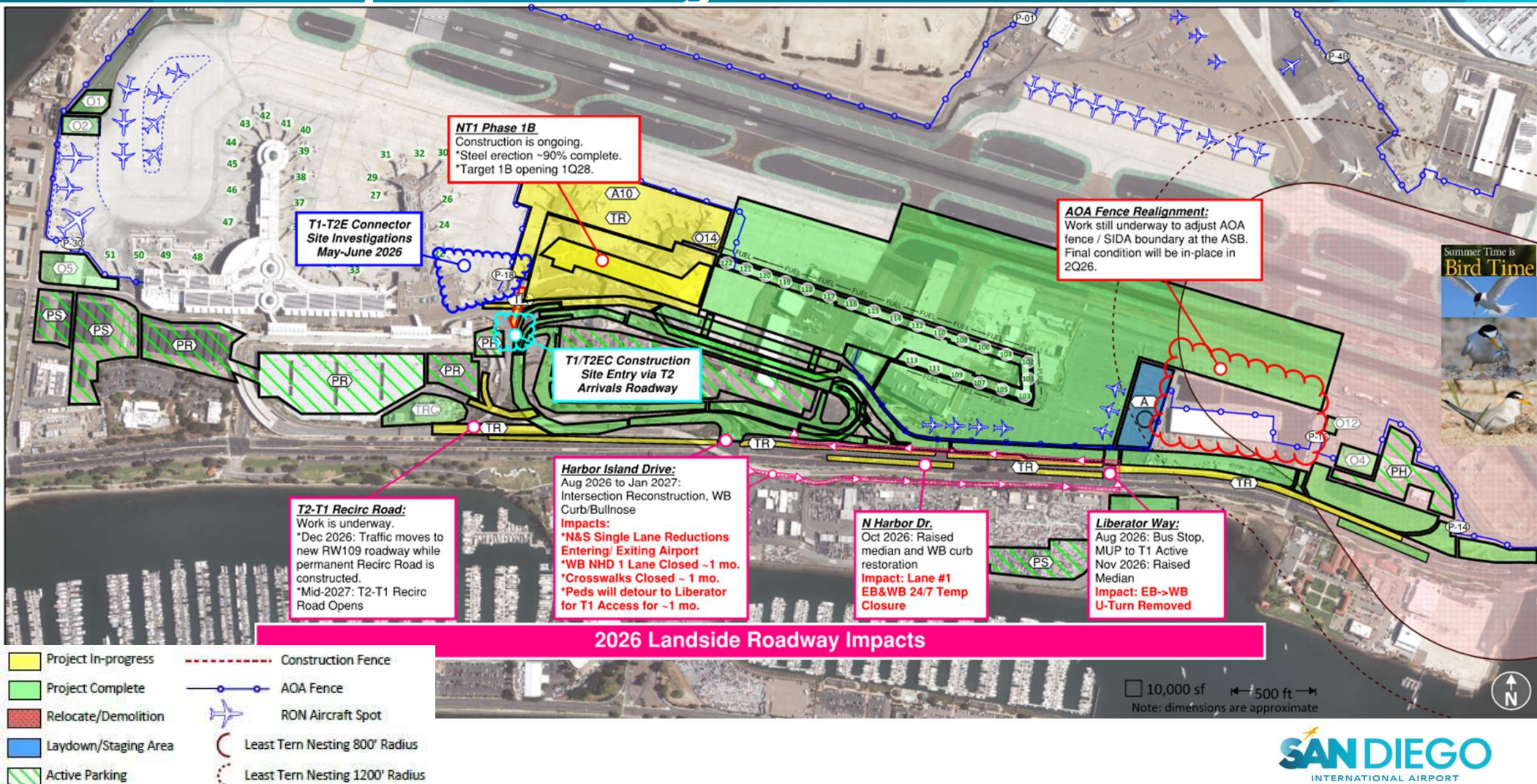


NT1 1B Phasing & Logistics Update

Brian DeLaura, Logistics Manager



NT1 Campus Wide Logistics Plan



Finance Update

Maya Dayan, Director Finance and Airline Relations



New T1 Program Budget

Costs through May 31, 2026

(\$ in thousands)

	Board Approved Budget *	Program Contingency Use	Approved Budget after contingency transfer	Actual Costs Incurred	Funding Source
Terminal and Roadways	\$ 3,229,372	32,136	\$ 3,261,508	\$ 2,490,301	Grants/Bonds/Cash
Airside Improvements	356,519	(3,507)	353,012	293,756	Grants/Bonds
New Administration Building	107,300	(504)	106,796	106,798	Bonds
Shuttle Lot Relocation Construction	18,175	0	18,175	14,699	Bonds
Program Contingency	122,933	(28,124)	94,809	**	Bonds
	\$ 3,834,300	-	\$ 3,834,300	\$ 2,905,553	

*as of 01/11/2024

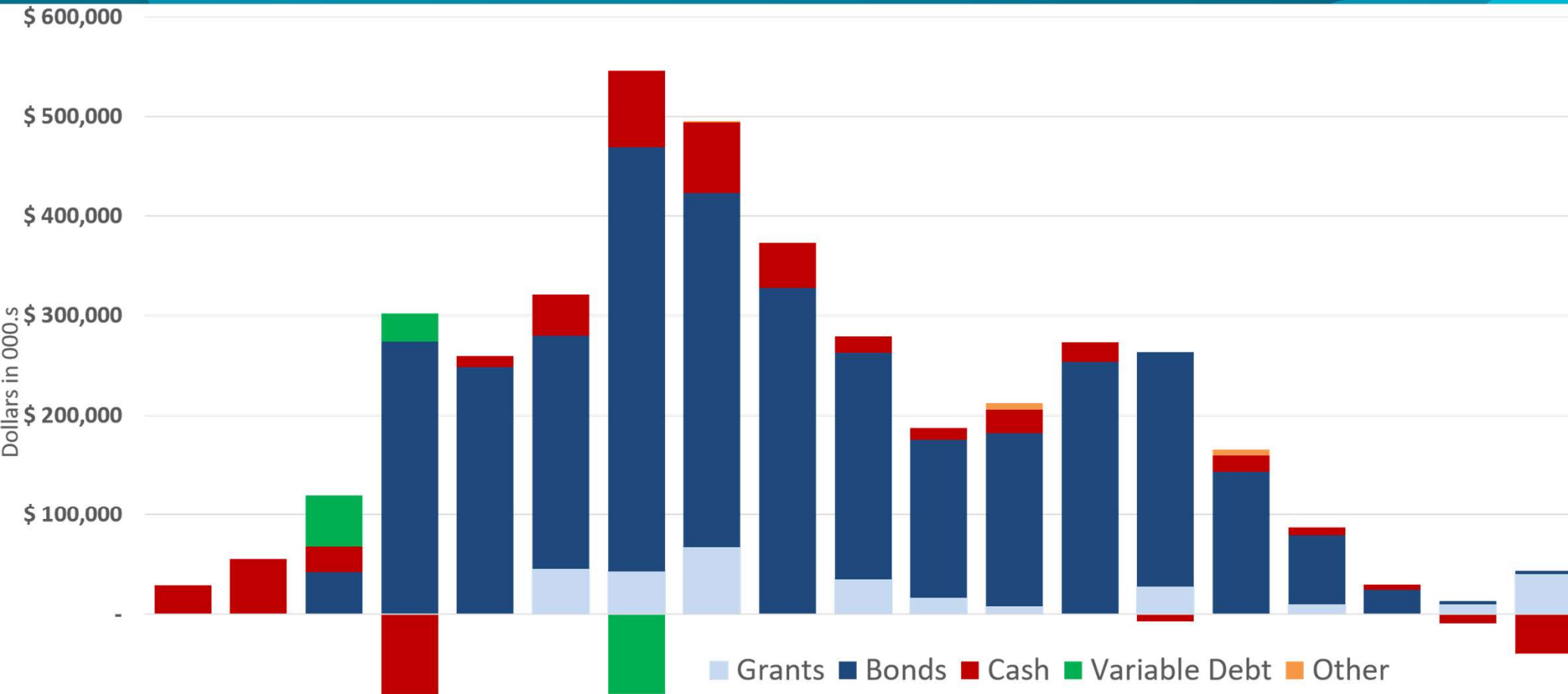
** Program Contingency costs incurred included in projects above

Contingency Use Summary

As of May 31, 2026

	2024-2025 Activity	January, 2026 CIPOC	April, 2026 CIPOC	July, 2026 CIPOC	Summary
Program Contingency Beginning Balance	\$122,933	\$126,433	\$124,064	\$95,239	\$122,933
Contingency Transferred to Projects	\$3,500	(\$2,369)	(\$28,825)	(\$431)	(\$28,124)
Other*	(892)	(1,714)	(28,277)	(422)	(31,305)
Increase operational flexibility	(7,947)	(546)	153	(1,270)	(9,610)
Security	(4,706)	(230)	-	-	(4,936)
Project Acceleration and coordination	(2,257)	-	(750)	-	(3,007)
Federal Funding Requirements	(2,514)	-	(14)	-	(2,528)
Ground Transportation	(2,434)	(35)	(4)	-	(2,473)
Utilities	(1,865)	(50)	-	-	(1,915)
Differing Site Conditions	(1,635)	(7)	(257)	(201)	(2,100)
Public Art	(745)	-	-	-	(745)
Concessions Program	(600)	-	-	-	(600)
Return Funds to Contingency	29,094	212	325	1,463	31,094
Contingency Remaining	\$126,433	\$124,064	\$95,239	\$94,809	\$94,809

Cash flow and sources of funds



(\$ 100,000)

Dec-20 Jun-21 Dec-21 Jun-22 Dec-22 Jun-23 Dec-23 Jun-24 Dec-24 Jun-25 Dec-25 Jun-26 Dec-26 Jun-27 Dec-27 Jun-28 Dec-28 Jun-29 Dec-29



Questions?





Construction Communication Outreach

Jon Graves, Director, Customer Experience

Jonathan Heller, Communications Program Director

CIPOC

July 16, 2026

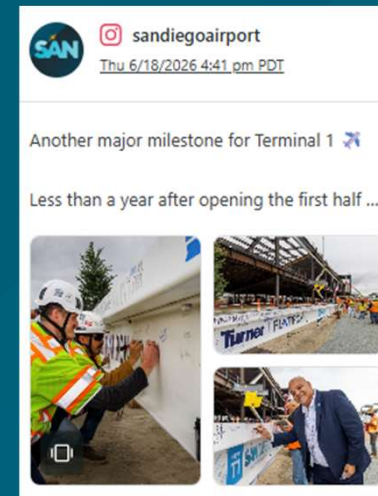
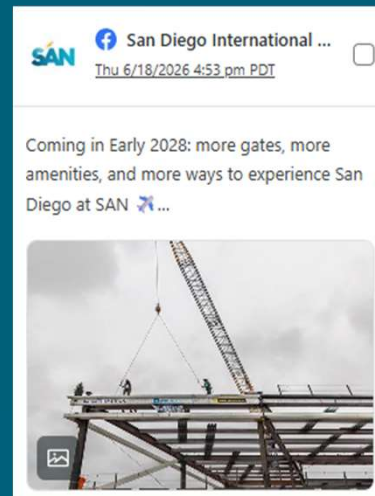
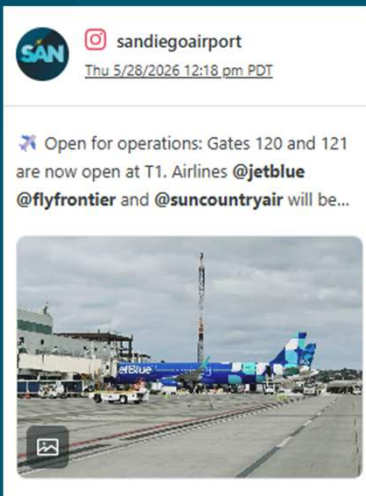
New T1 Phase 1B Outreach



SAN DIEGO AIRPORT SHOWS OFF NEXT-GEN TERMINAL 1 GLOW-UP

 By Kamal Jenkins

Published on May 05, 2026



Off-Airport Roadway Improvements: Communications Strategy



- **Goal:** Protect trust in SAN during extended roadway disruption.
- **Objective:** Deliver information about critical roadway improvements while ensuring the public feels informed and confident.
- **Core Messages:** Project is intended to improve airport access • Traffic patterns will change • Plan ahead & leave extra time
- **Audiences:** Residents/businesses • SAN customers & employees • Civic groups & elected officials • Airlines

Off-Airport Roadway Improvements: Tactics & Channels

- **Construction Signage & Alerts**

- Email notifications & web alerts
- Variable message signs at key decision points

- **Digital & Earned Media**

- Project webpage:
san.org/constructionupdates
- Social media
- Press release & media briefings

- **Community Engagement**

- Elected official briefings
- Community group presentations
- Door-to-door outreach & business toolkits



**UPCOMING CONSTRUCTION
IN YOUR AREA**
Off-Airport Roadway Improvements

The San Diego County Regional Airport Authority is upgrading Grape Street as part of the Off-Airport Roadway Improvements project. Once finished, your trip to and from the airport will be smoother and safer thanks to newly repaired and sealed pavement, an additional travel lane, improved traffic signal adaptive timing, updated striping and pedestrian crosswalks, additional wayfinding signage, and a protected bikeway.

What to Expect

- Construction scheduled to begin **mid-July**
- Construction work over approximately **4 months**
- Weekend work only: **Saturdays & Sundays, 7:00 a.m. to 3:00 p.m.**
- Intermittent noise from construction equipment during work hours
- Removal of parking meters in the construction zone, in coordination with the City of San Diego
- Temporary traffic control during the construction period with two lanes remaining open at a time
- Maintained access for all motorists, businesses, and emergency services

QUESTIONS OR COMMENTS?

For questions regarding this project, please contact comms@san.org.
Scan here for more information. 



Off-Airport Roadway Improvements



Making it easier to get
to/from the airport.
Upgrades to Grape St.,
Palm St., and Pacific Hwy.



SAN DIEGO
INTERNATIONAL AIRPORT

QUESTIONS OR COMMENTS?
• san.org/constructionupdates
• comms@san.org

SAN DIEGO
INTERNATIONAL AIRPORT



Capital Improvement Oversight Committee Terminal 2 East Modernization Update

Presented by:

Ajay Babla, Program Manager, and Kurt Schultz, Sr. Project Manager
Airport Design & Construction

July 16, 2026

T2E Modernization

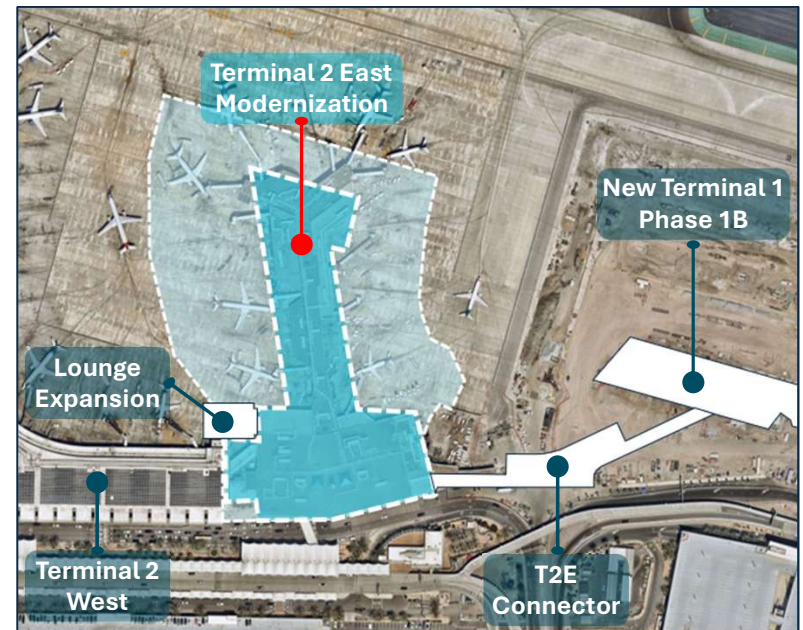
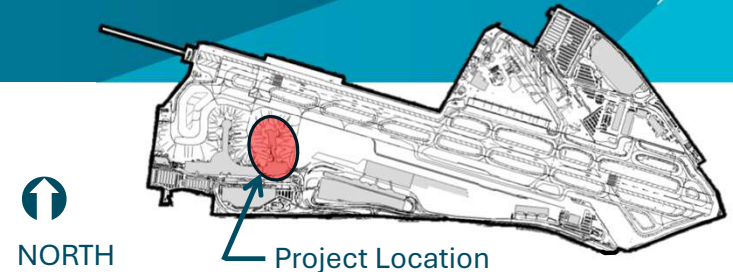
SCOPE

- Demolition and replacement of the entire concourse, including new holdrooms, concessions, restrooms, and passenger boarding bridges (gates 22-32).
- Major headhouse improvements focused on improving passenger flow and security with a larger TSA checkpoint and a fully renovated ticketing area.
- New airport/airline operations spaces, concession storage, and upgraded building support systems.
- Enables completing/activating Taxiway Alpha.

MILESTONES

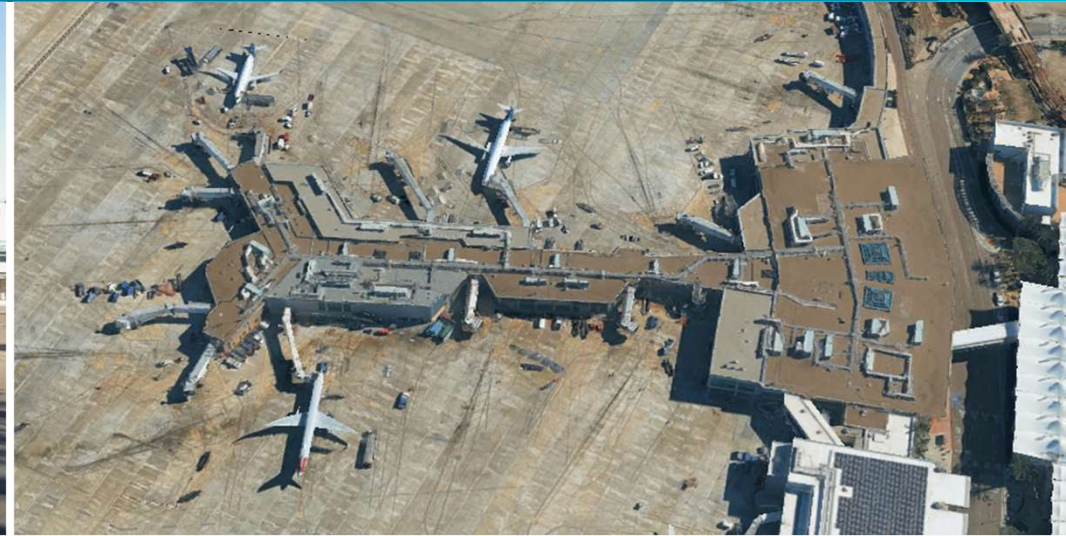
- Planning & Program Definition Document: **Updates Ongoing**
- Environmental Entitlements: In Progress
- Procurement Phase Start: Fall 2026
- Board Award & Validation Phase Start: Summer 2027
- Design, Permitting, & Construction Start: TBD

** The dates for all future milestones are projections and subject to change.*



Draft deliberative material – for discussion only

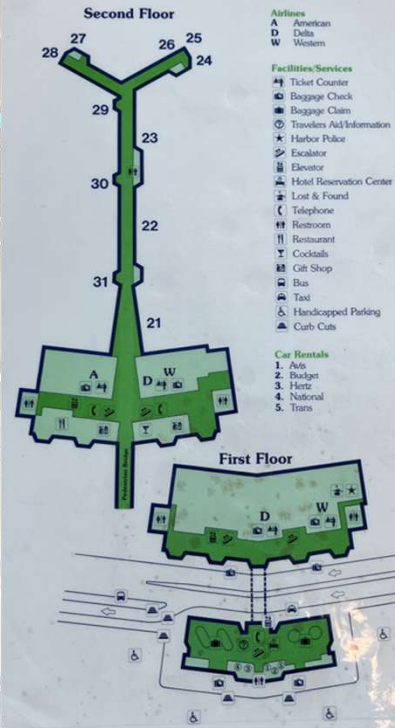
T2E Existing Conditions—Exterior



T2E Existing Conditions—Interior



West Terminal Dedication LINDBERGH FIELD April 18, 1979



SAN DIEGO
INTERNATIONAL AIRPORT

T2E Modernization – Apron Level

■ SCOPE

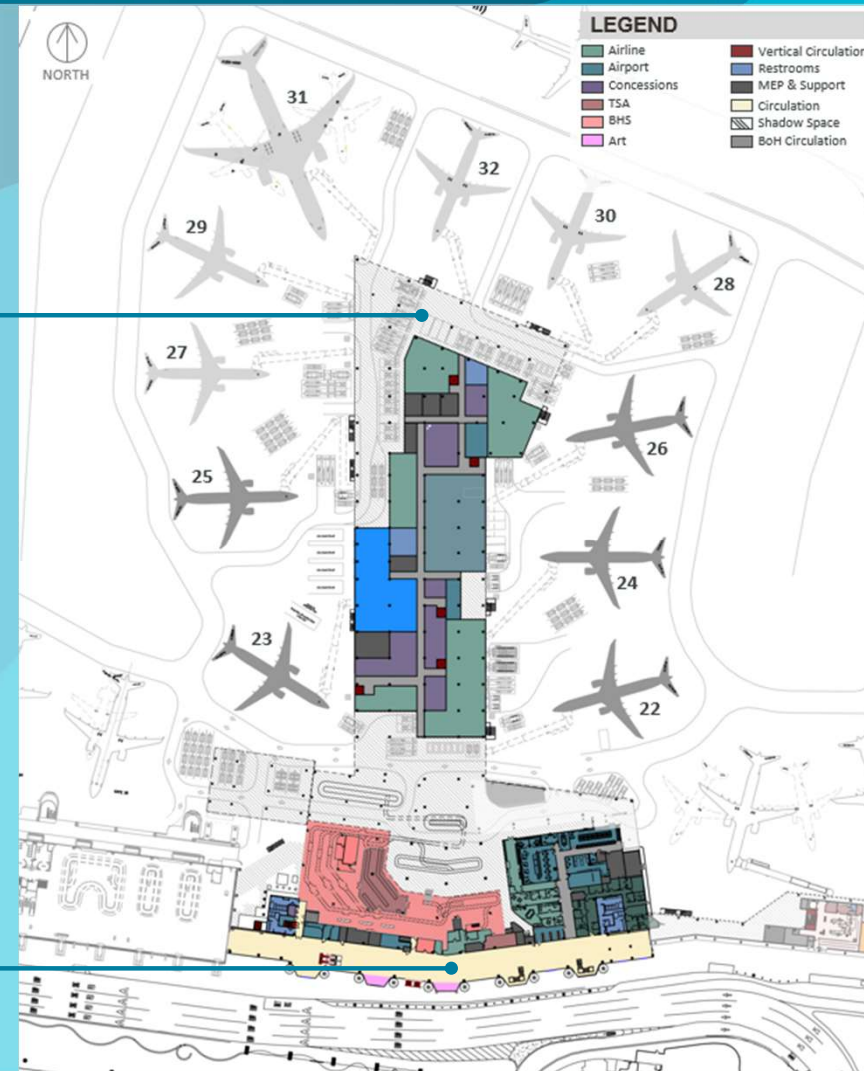
APRON REPLACEMENT/EXPANSION

- Expanded shadow space with ground service equipment, parking and charging stations.
- Apron replacement with improved drainage and lighting.
- New loading dock, trash compactors, and freight elevators.
- New Airline support, Concession support, maintenance support, and utility spaces.

HEADHOUSE REMODELING

- Improved overall operations, passenger flow, and wayfinding.
- New elevators/escalators, curtain wall, and landside improvements.

Draft deliberative material – for discussion only



T2E Modernization – Concourse Level

■ SCOPE

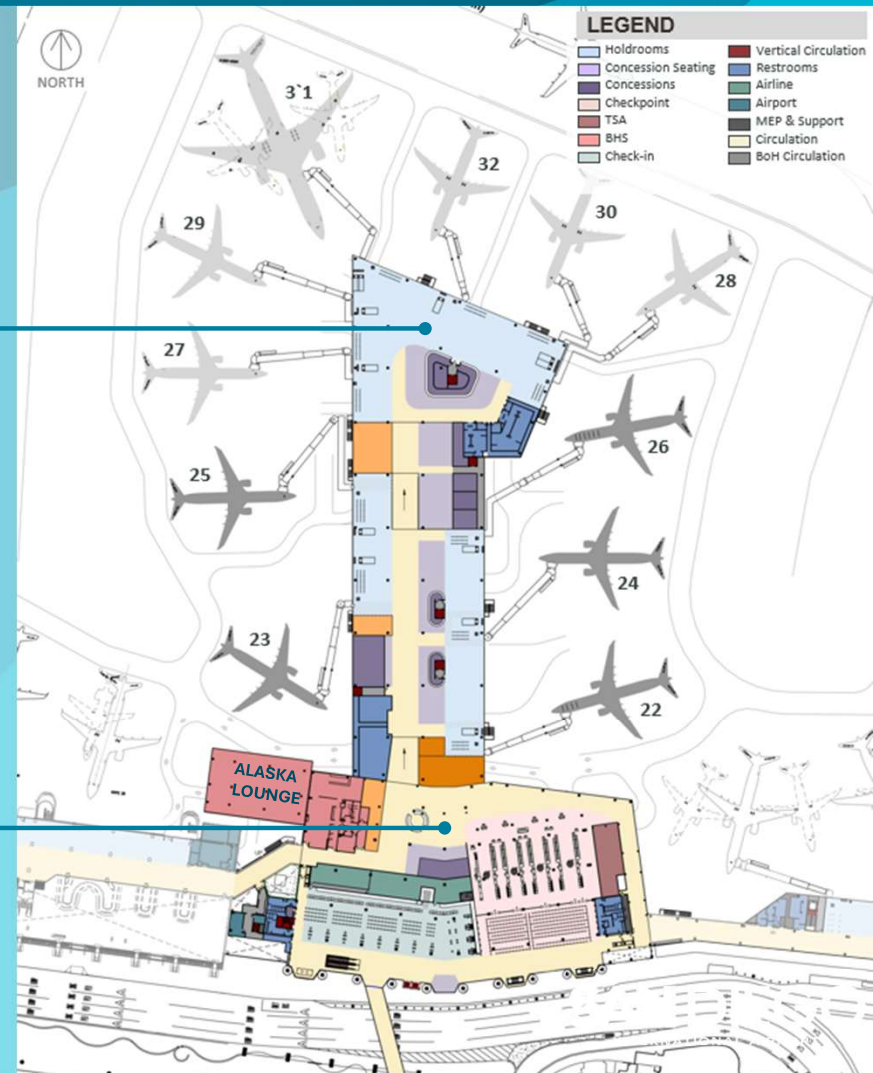
CONCOURSE REPLACEMENT/EXPANSION

- Enables the activation of Taxiway Alpha.
- Improved level of service with replacement of all eleven gates (22-32) serving the concourse with new Holdrooms, Concessions, Restrooms, and Airline support spaces.
- Existing spine demolished, and replaced with a new permanent circulation corridor.

HEADHOUSE REMODELING

- Improved overall operations, passenger flow, and wayfinding.
- Renovated ticketing area
- Renovated Screening Security Checkpoint and TSA support spaces.
- Renovated restrooms and interior finishes

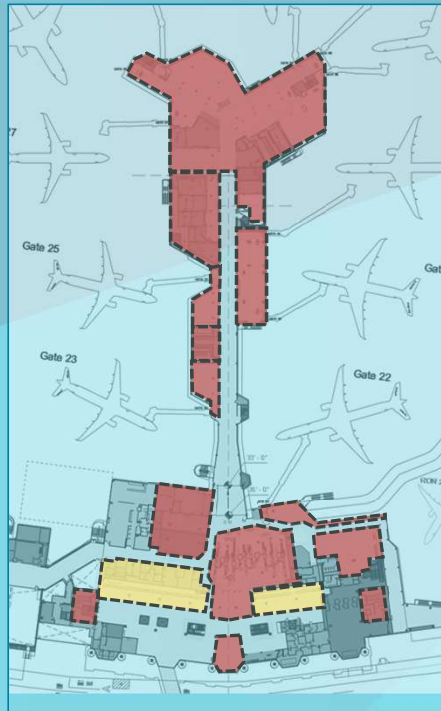
Draft deliberative material – for discussion only



T2E Modernization - Primary Components Performance Analysis

Performance Scale:

Within 10%
10-20% Below
Low level of Service

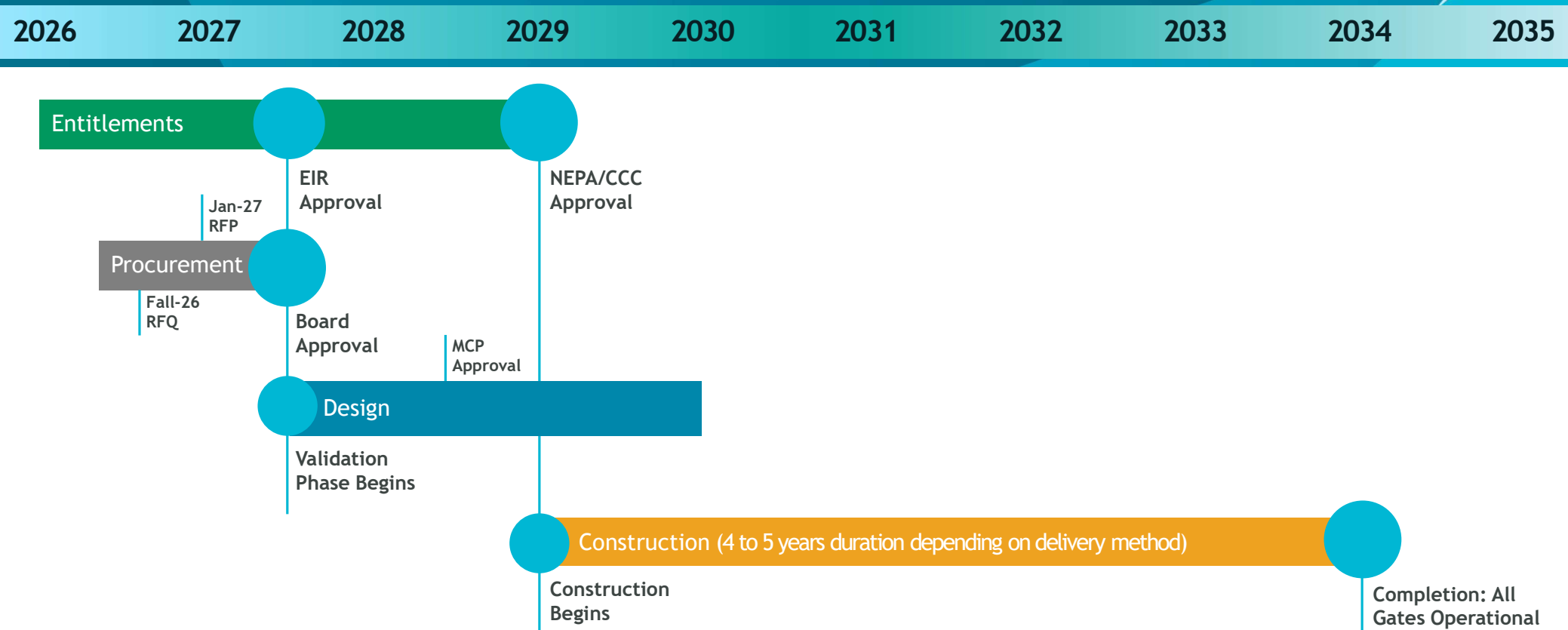


Facility Requirements	
Holdrooms	38,000 sf.
Concessions	32,000 sf.
SSCP	24,000 sf.
Ticketing	9,000 sf.
Secure Restroom	7,800 sf.

Existing Condition	Fullbuild
26,404 sf.	39,000 sf.
17,000 sf.	34,000 sf.
12,300 sf.	23,500 sf.
7,400 sf.	12,600 sf.
3,500 sf.	7,900 sf.

Draft deliberative material – for discussion only

T2E Modernization - Preliminary Schedule



Draft deliberative material – for discussion only

T2E Modernization - Next Steps



- Continue Environmental Entitlement Process (EIR estimated to be completed in Apr-27)
- Update and Realign Program Definition Document
- Prepare RFQ, RFP & Contract
- Start Procurement

Questions?





Capital Improvement Oversight Committee

Terminal 2 East Connector Update

Presented by:

Ajay Babla, Program Manager, and Kurt Schultz, Sr. Project Manager
Airport Design & Construction

July 16, 2026



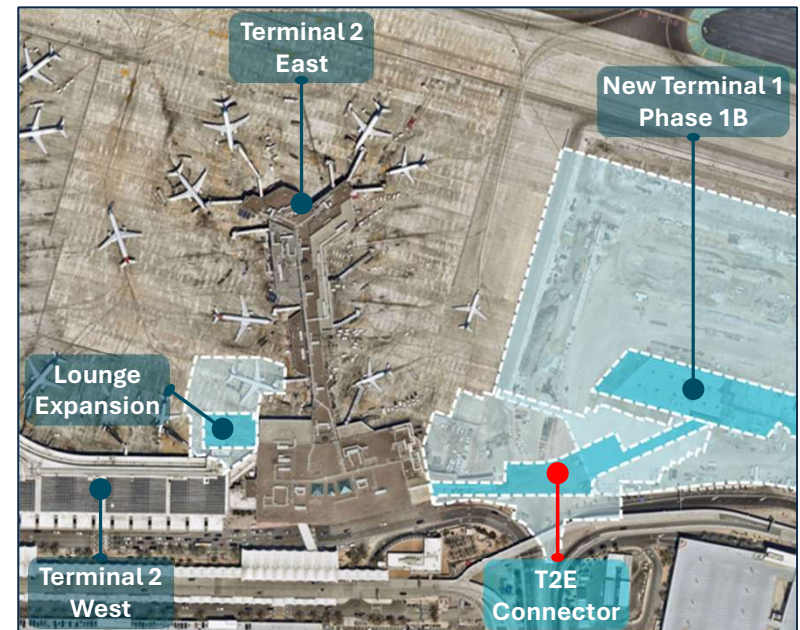
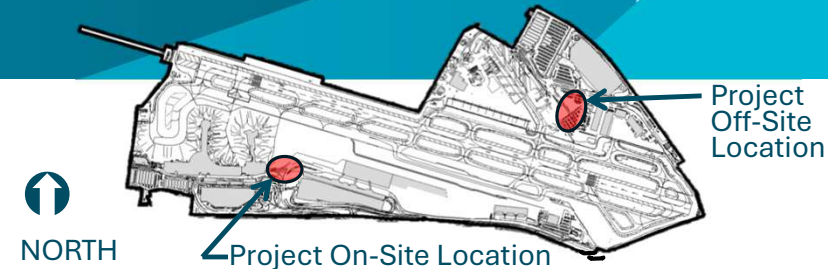
T2E Connector

SCOPE

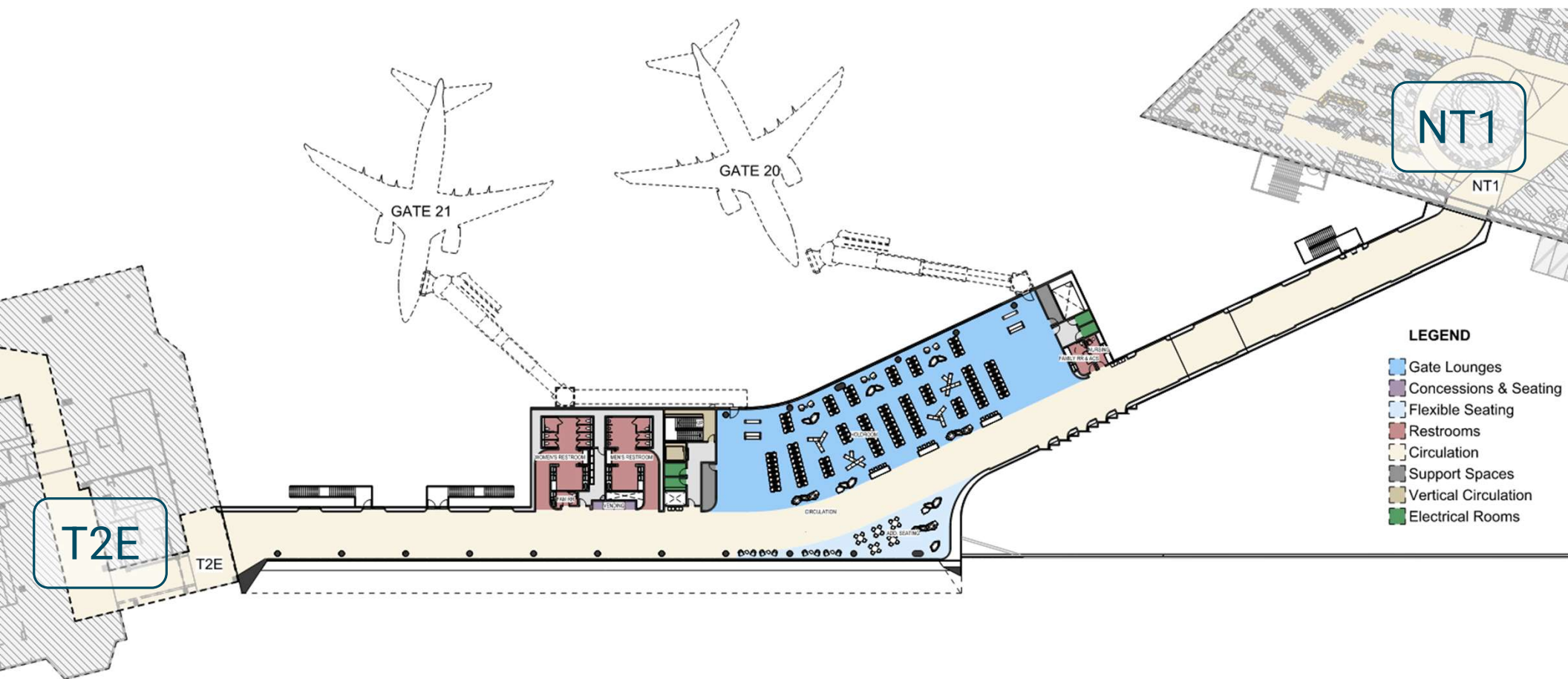
- Improve passenger experience and service levels by replacing gates 20 & 21 with new holdrooms, passenger boarding bridges, concessions, and restrooms.
- Enhance connectivity and circulation between terminals, accommodating pedestrians and carts, and add a new employee checkpoint, landside concessions, and airside apron improvements.
- Design-Builder: Sundt Construction
- Total Estimated Project Cost: **\$180M**

MILESTONES

- Validation Phase Board Award: Complete November 2025
- Validation Phase: **Ongoing**
- **Validation Amendment: Board Action Expected Sept. 2026**



T2E Connector Concourse Level Plan



T2E Connector Exterior Views

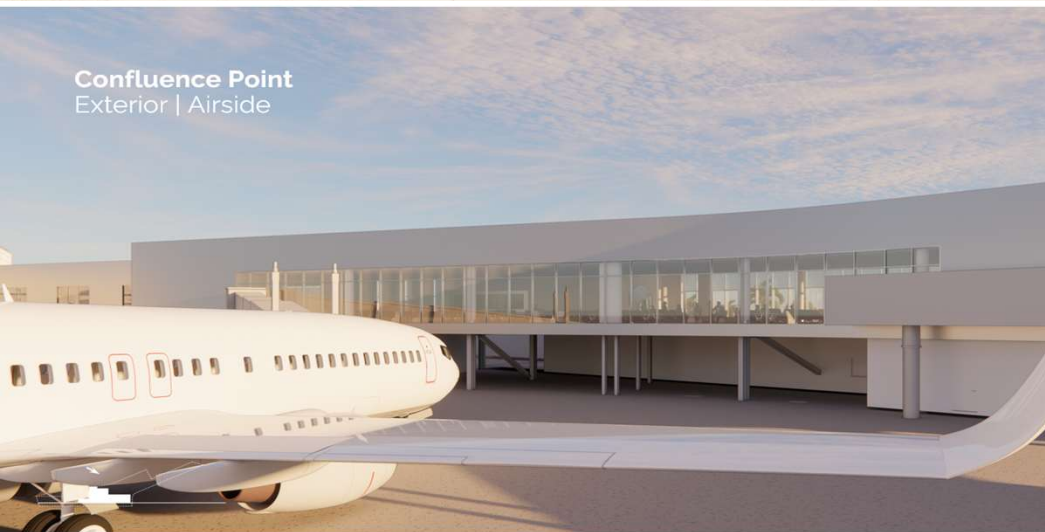
Confluence Point
Exterior | Landside



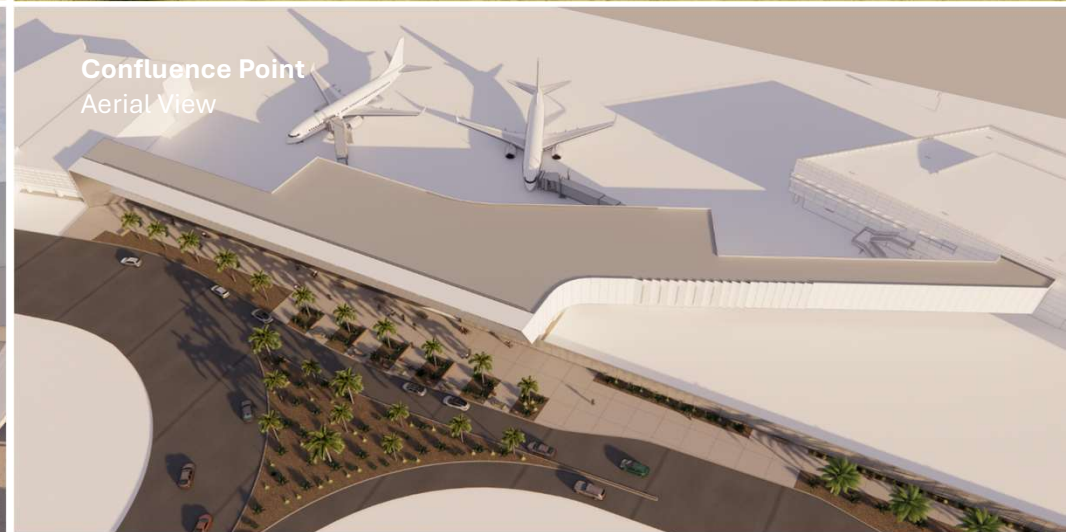
Confluence Point
Exterior | Landside



Confluence Point
Exterior | Airside



Confluence Point
Aerial View

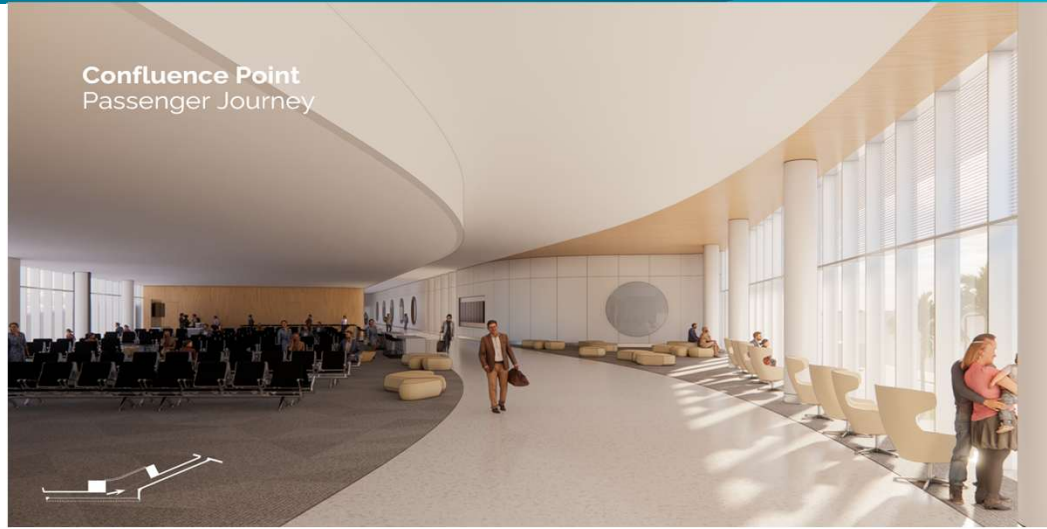


T2E Connector Interior Views

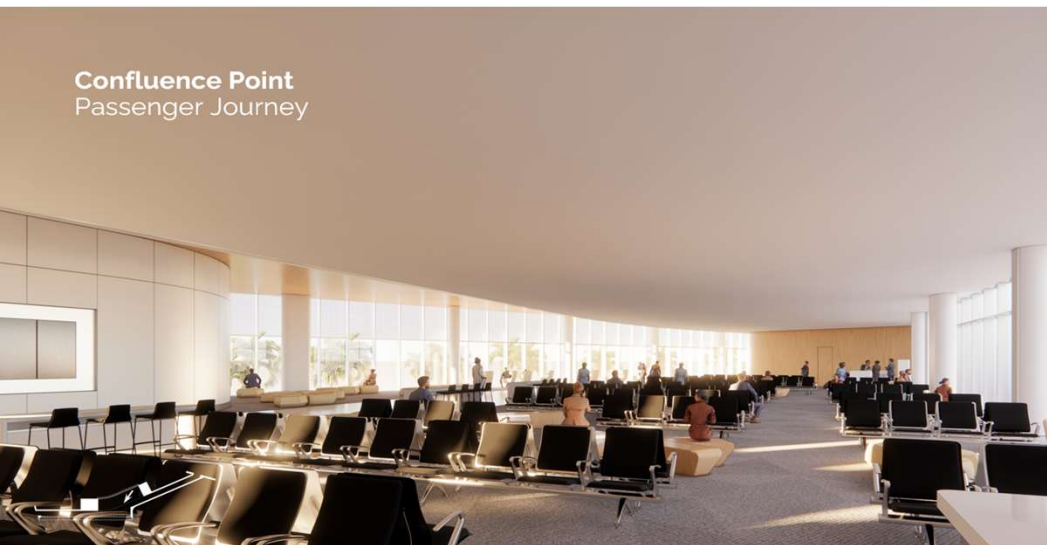
Confluence Point
Passenger Journey



Confluence Point
Passenger Journey



Confluence Point
Passenger Journey



Confluence Point
Passenger Journey



T2E Connector - Next Steps



- Review Validation Phase Deliverables Received June 2026
 - Proposed Maximum Contract Price
 - Proposed Master Project Schedule
 - Various Implementation Plans
- Expected Board Action for Validation Amendment—September 2026
- Upon Execution of Validation Amendment:
 - Start Detailed Design & Permitting
 - Start Construction in March 2027
 - Prepare Guaranteed Maximum Price Proposal

Questions?

