SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY

Updated 1/5/2026

Board Members
Gil Cabrera (Chair)
James Sly (Vice-Chair)
Whitney Benzian
Monica Montgomery Steppe
Rafael Perez
Esther C. Sanchez
Steve Vaus
Marni von Wilpert

Ex-Officio Board Members
Ann Fox
Col. R. Erik Herrmann
Michele Perrault

President/CEO
Kimberly J. Becker

Board Meeting Agenda

Thursday, January 8, 2026
9:00 AM

San Diego County Regional Airport Authority
Administration Building
First Floor – Boardroom
2417 McCain Road
San Diego, CA 92101

Live webcasts of Authority Board meetings can be accessed at
http://www.san.org/Airport-Authority/Meetings-Agendas/Authority-Board

This Agenda contains a brief general description of each item to be considered. The indication of a recommended action does not indicate what action (if any) may be taken. ***Please note that Agenda items may be taken out of order.*** If comments are made to the Board without prior notice or are not listed on the Agenda, no specific answers or responses should be expected at this meeting pursuant to State law.

Staff Reports and documentation relating to each item of business on the Agenda are on file in the Office of the Authority Clerk Department and are available for public inspection.

NOTE: Pursuant to Authority Code Section 2.15, all Lobbyists shall register as an Authority Lobbyist with the Authority Clerk within ten (10) days of qualifying as a lobbyist. A qualifying lobbyist is any individual who receives $100 or more in any calendar month to lobby any Board Member or employee of the Authority for the purpose of influencing any action of the Authority. To obtain Lobbyist Registration Statement Forms, contact the Office of the Authority Clerk Department.

PLEASE COMPLETE A SPEAKER SLIP PRIOR TO THE COMMENCEMENT OF THE MEETING AND SUBMIT IT TO THE AUTHORITY CLERK. ***PLEASE REVIEW THE POLICY FOR PUBLIC PARTICIPATION IN BOARD AND BOARD COMMITTEE MEETINGS (PUBLIC COMMENT) LOCATED AT THE END OF THE AGENDA.***

The Authority has identified a local company to provide oral interpreter and translation services for public meetings. If you require oral interpreter or translation services, please telephone the Office of the Authority Clerk Department with your request at (619) 400-2400 at least three (3) working days prior to the meeting.

CALL TO ORDER:

PLEDGE OF ALLEGIANCE:

ROLL CALL:

PRESENTATIONS:

REPORTS FROM BOARD COMMITTEES, AD HOC COMMITTEES, AND CITIZEN COMMITTEES AND LIAISONS:

- **AUDIT COMMITTEE:**
  Committee Members: Huerta, Newsom (Chair), Montgomery Steppe, Perez, Sanchez, Vaus, Wong Nickerson

- **CAPITAL IMPROVEMENT PROGRAM OVERSIGHT COMMITTEE:**
  Committee Members: Benzian, Perez, Sanchez, von Wilpert (Chair)

- **EXECUTIVE PERSONNEL AND COMPENSATION COMMITTEE:**
  Committee Members: Cabrera (Chair), Sly

- **FINANCE COMMITTEE:**
  Committee Members: Sly (Chair), von Wilpert

ADVISORY COMMITTEES

- **AUTHORITY ADVISORY COMMITTEE:**
  Liaisons: Benzian (Primary)

- **ARTS ADVISORY COMMITTEE:**
  Liaison:

LIAISONS

- **CALTRANS:**
  Liaison: Fox

- **INTERGOVERNMENTAL AFFAIRS:**
  Liaison: Cabrera

- **MILITARY AFFAIRS:**
  Liaison: Herrmann

- **PORT:**
  Liaisons: Cabrera (Primary), von Wilpert

- **WORLD TRADE CENTER:**
  Representative: Sly

BOARD REPRESENTATIVES (EXTERNAL)

- **SANDAG BOARD OF DIRECTORS:**
  Representatives: Cabrera (Primary), Sly

- **SANDAG TRANSPORTATION COMMITTEE:**
  Representatives: Sanchez (Primary), Perez

CHAIR REPORT:

PRESIDENT/CEO REPORT:

NON-AGENDA PUBLIC COMMENT:
Non-Agenda Public Comment is reserved for members of the public wishing to address the Board on matters for which another opportunity to speak **is not provided on the Agenda**, and which is within the jurisdiction of the Board. Please submit a completed speaker slip to the Authority Clerk. ***Each individual speaker is limited to three (3) minutes. Applicants, groups, and jurisdictions referring items to the Board for action are limited to five (5) minutes.***

Note: Persons wishing to speak on specific items should reserve their comments until the specific item is taken up by the Board.

CONSENT AGENDA (ITEMS 1-8):
The Consent Agenda contains items that are routine in nature and non-controversial. Some items may be referred by a standing Board Committee or approved as part of the budget process. The matters listed under 'Consent Agenda' may be approved by one motion. Any Board Member may remove an item for separate consideration. Items so removed will be heard before the scheduled New Business Items, unless otherwise directed by the Chair.

1. **APPROVAL OF MINUTES:**
   RECOMMENDATION: Approve the Minutes of the December 4, 2025, Regular Board Meeting and the November 24, 2025, Special Board and Executive & Finance Committees Meeting.

2. **ACCEPTANCE OF BOARD AND COMMITTEE MEMBERS' WRITTEN REPORTS ON THEIR ATTENDANCE AT APPROVED MEETINGS AND PRE-APPROVAL OF ATTENDANCE AT OTHER MEETINGS NOT COVERED BY THE CURRENT RESOLUTION:**
RECOMMENDATION: Accept the reports and pre-approve Board Member attendance at other meetings, trainings and events not covered by the current resolution.
(Office of the Authority Clerk: Annette Fagan Ortiz, Authority Clerk)

3. **AWARDED CONTRACTS AND APPROVED CHANGE ORDERS FROM NOVEMBER 10, 2025, THROUGH DECEMBER 4, 2025, AND REAL PROPERTY AGREEMENTS GRANTED AND ACCEPTED FROM NOVEMBER 10, 2025, THROUGH DECEMBER 4, 2025**:
RECOMMENDATION: Receive the report.
(Procurement: Jana Vargas, Director)

4. **JANUARY 2026 LEGISLATIVE REPORT:**
RECOMMENDATION: Adopt Resolution No. 2026-0001, approving the January 2026 Legislative Report.
(Government Relations and Strategy: Matt Harris, Director)

CLAIMS:

COMMITTEE RECOMMENDATIONS:

5. **FISCAL YEAR 2026 FIRST QUARTER REPORT FROM THE OFFICE OF THE CHIEF AUDITOR:**
RECOMMENDATION: The Audit Committee recommends that the Board accept the report.
(Audit: Lee Parravano, Chief Auditor)

CONTRACTS AND AGREEMENTS:

6. **DISPOSITION OF SURPLUS PROPERTY:**
RECOMMENDATION: Adopt Resolution No. 2026-0002 authorizing the disposition of surplus property (materials and/or equipment) by: (1) sale to highest bidder; (2) donation; and (3) recycling and disposing of unwanted items as scrap in accordance with Policy 8.21.
(Procurement: Jana Vargas, Director)

CONTRACTS AND AGREEMENTS AND/OR AMENDMENTS TO CONTRACTS AND AGREEMENTS EXCEEDING $1 MILLION:

7. AWARD A CONTRACT TO S&L SPECIALTY CONSTRUCTION, INC. FOR QUIETER HOME PROGRAM PHASE 14, GROUP 5, PROJECT NO. 381405 TWENTY-FOUR (24) NON-HISTORIC SINGLE-FAMILY AND MULTI-FAMILY UNITS ON NINETEEN (19) RESIDENTIAL PROPERTIES LOCATED EAST AND WEST OF THE SAN DIEGO INTERNATIONAL AIRPORT:

RECOMMENDATION: Adopt Resolution No. 2026-0003, awarding a contract to S&L Specialty Construction, Inc. in the amount of $1,449,400 for Phase 14, Group 5, Project No. 381405, of the San Diego County Regional Airport Authority's Quieter Home Program and making a finding that the project is exempt from the California Environmental Quality Act.

(Planning, Noise, and Environment: Sjohnna Knack, Director)

8. APPROVE AND AUTHORIZE THE PRESIDENT/CEO TO NEGOTIATE AND EXECUTE AN AGREEMENT WITH DENVER RETAIL GROUP FOR QUALITY ASSURANCE PROGRAM:

RECOMMENDATION: Adopt Resolution No. 2026-0004, authorizing the President/CEO to negotiate and execute an agreement with Denver Retail Group (DRG) for a term of three (3) years, with the option for two (2) one-year extensions to be exercised at the sole discretion of the President/CEO in an amount not to exceed $3,500,000 to develop and execute a quality assurance program for concessions locations at San Diego International Airport.

(Terminal Business Development: Deanna Zachrisson, Director)

PUBLIC HEARINGS:

CONTINUED BUSINESS:

NEW BUSINESS:

9. AUTHORIZE THE PRESIDENT/CEO TO AWARD A CONTRACT TO HAZARD CONSTRUCTION ENGR, LLC FOR THE NEW T1 OFFSITE INTERSECTION/ROADWAY SEGMENT IMPROVEMENTS FOR SAN DIEGO INTERNATIONAL AIRPORT:

RECOMMENDATION: Adopt Resolution No. 2026-0005, authorizing the President/CEO to award a construction contract to Hazard Construction Engr, LLC in the amount of $14,442,339 for Project No. 104299 New T1 Offsite Intersection/Roadway Segment Improvements at San Diego International Airport.

(Airport Design & Construction: Bob Bolton, Director)

CLOSED SESSION:

10. CONFERENCE WITH LEGAL COUNSEL - ANTICIPATED LITIGATION:
Initiation of litigation pursuant to paragraph (4) of subdivision (d) of Section 54956.9
Number of potential Cases: 1

11. CONFERENCE WITH LEGAL COUNSEL - EXISTING LITIGATION:
Paragraph (1) of subdivision (d) of Cal. Gov. Code §54956.9
Name of Case: *San Diego County Regional Airport Authority v. AQ US SW Holding Co., et al.*, San Diego Superior Court Case No. 37-2023-00032124-CU-BC- CTL

12. PUBLIC EMPLOYEE APPOINTMENT
Title: President/CEO

13. CONFERENCE WITH LABOR NEGOTIATORS
Agency designated representatives: Monty Bell; Johnny Schumacher, Korn Ferry
Unrepresented employee: President/CEO

REPORT ON CLOSED SESSION:

GENERAL COUNSEL REPORT:

BOARD COMMENT:

ADJOURNMENT:

Policy for Public Participation in Board, Airport Land Use Commission (ALUC), and Committee Meetings (Public Comment)

1) Persons wishing to address the Board, ALUC, and Committees shall submit a speaker slip to the Clerk prior to the initiation of the portion of the Agenda containing the item to be addressed (e.g., Public Comment and General Items). Failure to submit a speaker slip shall not preclude testimony, if permission to address the Board is granted by the Chair.
2) The Public Comment Section at the beginning of the Agenda is reserved for persons wishing to address the Board, ALUC, and Committees on any matter for which another opportunity to speak is not provided on the Agenda, and on matters that are within the jurisdiction of the Board.
3) Persons wishing to speak on specific items listed on the Agenda will be afforded an opportunity to speak during the presentation of individual items. Persons wishing to speak on specific items should reserve their comments until the specific item is taken up by the Board, ALUC and Committees.
4) If many persons have indicated a desire to address the Board, ALUC and Committees on the same issue, then the Chair may suggest that these persons consolidate their respective testimonies. Testimony by members of the public on any item shall be limited to **three (3) minutes per individual speaker and five (5) minutes for applicants, groups and referring jurisdictions.**
5) Pursuant to Authority Policy 1.33 (8), recognized groups must register with the Authority Clerk prior to the meeting.

After a public hearing or the public comment portion of the meeting has been closed, no person shall address the Board, ALUC, and Committees without first obtaining permission to do so.

Additional Meeting Information

NOTE: This information is available in alternative formats upon request. To request an Agenda in an alternative format, or to request a sign language or oral interpreter, or an Assistive Listening Device (ALD) for the meeting, please telephone the Authority Clerk's Office at (619) 400-2550 at least three (3) working days prior to the meeting to ensure availability.

For your convenience, the Agenda is also available to you on our website at www.san.org.

For those planning to attend the Board meeting, parking is available in the Airport Administration Building Parking Lot (entrance on the east side of McCain Road). Bring your ticket to the first-floor receptionist for validation.
Visitors can park in the lot from 8:00 a.m. to 5:00 p.m.
You may also reach the SDCRAA Building by using public transit via the San Diego MTS System, Route 923. For route and fare information, please call the San Diego MTS at (619) 233-3004 or 511

DRAFT
SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY BOARD MEETING MINUTES
THURSDAY, DECEMBER 4, 2025
SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY
BOARDROOM

CALL TO ORDER: Vice Chair Sly called the Regular Meeting of the San Diego County Regional Airport Authority Board to order at 9:06 a.m. on Thursday, December 4, 2025, in the Boardroom at the San Diego County Regional Airport Authority, Administration Building, 2417 McCain Road, San Diego, CA 92101.

PLEDGE OF ALLEGIANCE: Vice Chair Sly led the Pledge of Allegiance.

ROLL CALL:

PRESENT:	Board Members:	Benzian, Montgomery Steppe, Perez, Sanchez, Sly (Vice Chair), Vaus, von Wilpert
ABSENT:	Board Members:	Cabrera (Chair), Fox (Ex-Officio), Herrmann (Ex-Officio), Perrault (Ex-Officio)
ALSO PRESENT:	Kimberly Becker, President/CEO; Amy Gonzalez, General Counsel; Annette Fagan Ortiz, Authority Clerk; Mia Courtney, Deputy Authority Clerk; Sonja Banks, Assistant Authority Clerk II	

Kristin Camper, Community Plans & Liaison Officer, attended the meeting on behalf of Board Member Herrmann (Ex-Officio)

REPORTS FROM BOARD COMMITTEES, AD HOC COMMITTEES, AND CITIZEN COMMITTEES AND LIAISONS:

- **AUDIT COMMITTEE:** Lee Parravano, Chief Auditor, reported that the committee last met on November 24, 2025, and received a presentation from Plante Moran for the Fiscal Year ended June 30, 2025, Financial Statements. The Authority received a clean, unmodified opinion, the highest rating possible. These items are included in today's consent agenda. It was also reported that the Federal Expenditures audit will be finalized after the federal compliance supplement is issued.

- **CAPITAL IMPROVEMENT PROGRAM OVERSIGHT COMMITTEE:** Board Member von Wilpert reported that demolition of old T1 is complete; pile driving will begin later this month, signage cleanup and 1A punch list work continue, and the next CIPOC meeting on January 8, 2026, will cover 1B progress and logistics.

- **EXECUTIVE PERSONNEL AND COMPENSATION COMMITTEE:** None

- **FINANCE COMMITTEE:** Vice Chair Sly reported that the Finance Committee met on November 24, 2025, and at the meeting, the committee reviewed the Unaudited Financial Statements for the four months ended October 31, 2025, as well as the Authority Investment Report as of October 31, 2025.

ADVISORY COMMITTEES

- **AUTHORITY ADVISORY COMMITTEE:** Board Member Benzian reported that the Authority Advisory Committee met on November 20, 2025, welcomed new members, received New Terminal 1 updates, honored Chair Oris Durham's 20 years of service, and scheduled its next meeting for March 19, 2026.

- **ARTS ADVISORY COMMITTEE:** Tiffany Beres, Manager of Arts, reported that the next Arts Advisory Committee Meeting is scheduled for December 11, 2025, from 3-5 p.m. This month, the Art Team launched a pilot on-call musician program, adding more frequent performances in the New Terminal 1, including 18 holiday concerts and 3 regular weekly shows starting next year. Fern Street Circus will conclude its residency in early 2026 after delivering parades, passenger sketches and the popular Royal Taxi clown duet.

LIAISONS

- **CALTRANS:** None

- **INTERGOVERNMENTAL AFFAIRS:** Vice Chair Sly reported that on November 12, 2025, Congress passed, and the President signed a continuing resolution that funds the federal government until January 30, 2026; three appropriations bills included, others pending. In Sacramento, the Legislature reconvenes January 5, 2026; Senator Monique Limón became Senate President Pro Tempore on November 17, 2025, and will set leadership and committee assignments.

- **MILITARY AFFAIRS:** None

- **PORT:** None

- **WORLD TRADE CENTER:** Vice Chair Sly reported that the World Trade Center Board of Directors met November 20, 2025 at the Port offices, elected 2026 officers (Danielle Moore as Chair, Christina Bibler as Treasurer, and James Sly as Secretary), and reviewed 2025 workplan progress, Global Competitiveness Council activities, license deliverables, annual report, and the draft 2026 workplan to advance San Diego's global identity.

BOARD REPRESENTATIVES (EXTERNAL)

- **SANDAG BOARD OF DIRECTORS:** Vice Chair Sly reported that the SANDAG Board of Directors has met twice since our last Board meeting. At the first meeting, the Board was asked to provide feedback on a proposed strategy to advance delivery of projects and programs throughout the San Diego region, including Fiscal Year 2026 State Transportation Improvement Program. At the second meeting, staff presented an overview of developments in the financial markets and Quarterly Finance report as of September 30, 2025.

- **SANDAG TRANSPORTATION COMMITTEE:** Board Member Perez reported that the SANDAG Transportation Committee has not met since the last Board meeting, and that the next meeting is tomorrow.

CHAIR REPORT: On behalf of the Board, Vice Chair Sly expressed gratitude for everyone's hard work and he encouraged all in attendance to enjoy a safe, restful holiday season and a Happy New Year as we prepare for another busy year ahead.

PRESIDENT/CEO REPORT: Kim Becker, President/CEO, reported that the federal shutdown ended November 12, 2025, with FAA lifting its flight-reduction order on November 17, 2025, resulting in minimal impact to SAN. During the shutdown, staff partnered with a local food bank for three distribution events. Demolition of old Terminal 1 began in October; Phase 1B foundation work starts this month, with steel erection planned for May 2026. SAN was recognized for renewal of Level 4+ Airport Carbon Accreditation, one of only three North American airports certified carbon neutral. The Authority concluded its United Way campaign, raising $51,391.17, and received the GFOA Distinguished Budget Presentation Award for the 21st consecutive year—congrats to Scott's team. On November 3, 2025, SAN hosted 40 High Tech High students for the Take Flight program. The Authority co-hosted the Veteran Success Workshop in Oceanside with Mayor Sanchez, offering guidance on contracts, partnerships, and AI tools for veteran-owned businesses. Finally, the Volunteer Holiday event honored Airport Ambassadors and dog therapy teams; thanks to Mayor Vaus for attending and the Customer Relations team for organizing.

Board Member Sanchez arrived at the meeting at 9:20 a.m.

NON-AGENDA PUBLIC COMMENT:

CARELYN REYNOLDS, Transportation Alliance Group, thanked the board for shuttle access improvements but highlighted gaps in wheelchair-accessible transportation. She urged renewed collaboration with staff to develop solutions and secure funding for reliable, accessible emergency transport, emphasizing urgency due to delays to budget approvals.

CONSENT AGENDA (ITEMS 1-11):

ACTION: Moved by Board Member Vaus and seconded by Board Member Montgomery Steppe to approve the Consent Agenda. Motion carried by the following votes: YES – Benzian, Montgomery Steppe, Perez, Sanchez, Sly, Vaus, von Wilpert; NO – None; ABSENT – Cabrera (Weighted Vote Points: YES – 73; NO – 0; ABSENT – 14)

1. **APPROVAL OF MINUTES:**
   RECOMMENDATION: Approve the minutes of the November 6, 2025, Regular Board Meeting.

2. **ACCEPTANCE OF BOARD AND COMMITTEE MEMBERS' WRITTEN REPORTS ON THEIR ATTENDANCE AT APPROVED MEETINGS AND PRE-APPROVAL OF ATTENDANCE AT OTHER MEETINGS NOT COVERED BY THE CURRENT RESOLUTION:**
   RECOMMENDATION: Accept the reports and pre-approve Board Member attendance at other meetings, trainings and events not covered by the current resolution.

3. **AWARDED CONTRACTS AND APPROVED CHANGE ORDERS FROM OCTOBER 10, 2025, THROUGH NOVEMBER 9, 2025, AND REAL PROPERTY AGREEMENTS GRANTED AND ACCEPTED FROM OCTOBER 9, 2025, THROUGH NOVEMBER 9, 2025**:
   RECOMMENDATION: Receive the report.

4. **DECEMBER 2025 LEGISLATIVE REPORT:**
   RECOMMENDATION: Adopt Resolution No. 2025-0081, approving the December 2025 Legislative Report.

CLAIMS:

5. **REJECT CLAIM OF JERRY SANCHEZ:**
   RECOMMENDATION: Adopt Resolution No. 2025-0082, rejecting the claim of Jerry Sanchez.

COMMITTEE RECOMMENDATIONS:

6. **ACCEPTANCE OF EXTERNAL AUDITOR'S REPORTS FOR FISCAL YEAR ENDED JUNE 30, 2025: A) AUDITED FINANCIAL STATEMENTS, B) PASSENGER FACILITY CHARGES PROGRAM REPORT, C) CUSTOMER FACILITY CHARGE PROGRAM COMPLIANCE REPORT, AND D) LETTER TO THE AUDIT COMMITTEE:**
   RECOMMENDATION: The Audit Committee recommends that the Board accept the reports.

7. **ACCEPTANCE OF THE ANNUAL COMPREHENSIVE FINANCIAL REPORT (ACFR) FOR THE YEAR ENDED JUNE 30, 2025:**
   RECOMMENDATION: The Audit Committee recommends that the Board accept the report.

CONTRACTS AND AGREEMENTS:

8. **APPROVE AND AUTHORIZE THE PRESIDENT/CEO TO NEGOTIATE AND EXECUTE A THIRD AMENDMENT TO A REIMBURSABLE AGREEMENT WITH THE DEPARTMENT OF TRANSPORTATION FEDERAL AVIATION ADMINISTRATION (FAA) FOR ENGINEERING AND TECHNICAL SUPPORT RELATED TO NEW T1 AIRSIDE IMPROVEMENT:**
   RECOMMENDATION: Adopt Resolution No. 2025-0083, approving and authorizing the President/CEO to negotiate and execute a third amendment to a Reimbursable Agreement between the Department of Transportation Federal Aviation Administration (FAA) and the San Diego County Regional Airport Authority for engineering and technical support related to New T1 Airside improvements at San Diego International Airport.
   (Airport Design & Construction: Bob Bolton, Director)

9. **APPROVE AND AUTHORIZE THE PRESIDENT/CEO TO GRANT AN EASEMENT FOR ELECTRICAL UTILITY SERVICE TO SAN DIEGO GAS & ELECTRIC COMPANY:**
   RECOMMENDATION: Adopt Resolution No. 2025-0084, approving and authorizing the President/CEO to negotiate and execute an easement for electrical utility purposes with San Diego Gas & Electric Company for the construction of new electrical infrastructure in support of Project No. 413002 New Shuttle Lot at San Diego International Airport.
   (Airport Design & Construction: Bob Bolton, Director)

10. **APPROVE THE SECOND AMENDMENT TO THE LEGAL SERVICES AGREEMENT WITH PILLSBURY WINTHROP SHAW PITTMAN LLP EXTENDING THE TERM FOR ONE YEAR:**
    RECOMMENDATION: Adopt Resolution No. 2025-0085, approving the second amendment to the legal services agreement with Pillsbury Winthrop Shaw Pittman LLP extending the term for one year.
    (General Counsel: Amy Gonzalez)

CONTRACTS AND AGREEMENTS AND/OR AMENDMENTS TO CONTRACTS AND AGREEMENTS EXCEEDING $1 MILLION:

11. APPROVE AND AUTHORIZE THE PRESIDENT/CEO TO NEGOTIATE AND EXECUTE A POWER PURCHASE AGREEMENT AND SITE LEASE WITH STATEN SOLAR CORPORATION TO FINANCE, DESIGN, INSTALL, OPERATE, AND MAINTAIN A SOLAR PHOTOVOLTAIC GENERATING SYSTEM AT NEW TERMINAL 1:
RECOMMENDATION: Adopt Resolution No. 2025-0086, to approve and authorize the President/CEO to: (1) negotiate and execute a solar Power Purchase Agreement ("PPA") with Staten Solar Corporation ("Staten") to finance, design, install, operate and maintain a solar photovoltaic generating ("PV") system at New Terminal 1 ("NT1") in an amount not-to-exceed $18,000,000 for a term of twenty years from the start of solar generation of each project phase; (2) negotiate and execute a Site Lease with Staten for the development of a PV system at NT1, for the same term as the PPA; and (3) consent to the future assignment of the PPA and Site Lease from Staten to a PPA-specific special purpose limited liability corporation for Project No. 104311 NT1 PV Panels & Battery Storage at San Diego International Airport.
(Airport Design & Construction: Bob Bolton, Director)

PUBLIC HEARINGS:

12. CUSTOMER FACILITY CHARGE RATE AMENDMENT:
RECOMMENDATION: Adopt Resolution No. 2025-0087, authorizing the implementation and collection of an alternative Customer Facility Charge pursuant to California Government Code§ 50474.3 in the amount of $12 per transaction day (maximum of five days) effective February 4, 2026 for purposes of paying debt related obligations of the consolidated rental car facility, major maintenance costs of the consolidated rental car facility and operation of the associated common use transportation system.
(Finance: Scott Brickner, Vice President and Chief Financial Officer)

ACTION: Moved by Board Member Sanchez and seconded by Board Member Benzian to approve the Consent Agenda. Motion carried by the following votes: YES – Benzian, Montgomery Steppe, Perez, Sanchez, Sly, Vaus, von Wilpert; NO – None; ABSENT – Cabrera (Weighted Vote Points: YES – 73; NO – 0; ABSENT – 14)

CONTINUED BUSINESS:

NEW BUSINESS:

CLOSED SESSION: The Board recessed into Closed Session at 9:41 a.m. to hear items 13 (1 case),14, and 15.

13. CONFERENCE WITH LEGAL COUNSEL - ANTICIPATED LITIGATION: Initiation of litigation pursuant to paragraph (4) of subdivision (d) of Section 54956.9
Number of potential Cases: 2

14. PUBLIC EMPLOYEE APPOINTMENT
Title: President/CEO

15. PUBLIC EMPLOYEE PERFORMANCE EVALUATION
Title: General Counsel

REPORT ON CLOSED SESSION: The Board reconvened out of Closed Session at 10:55 a.m.

GENERAL COUNSEL REPORT: No report out.

BOARD COMMENT: None

ADJOURNMENT: The meeting adjourned at 10:55 a.m.

APPROVED BY A MOTION OF THE SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY BOARD THIS 8TH DAY OF JANUARY 2026.

ATTEST:

_____
MIA COURTNEY
DEPUTY AUTHORITY CLERK

APPROVED AS TO FORM:

_____
AMY GONZALEZ
GENERAL COUNSEL

DRAFT - SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY
EXECUTIVE & FINANCE COMMITTEES MEETING MINUTES
MONDAY, NOVEMBER 24, 2025
BOARDROOM

CALL TO ORDER: Chair Cabrera called the Special Board and Executive & Finance Committees Meeting to order at 9:03 a.m. on Monday, November 24, 2025, in the Boardroom of the San Diego County Regional Airport Authority, Administration Building, 2417 McCain Road, San Diego, CA 92101.

PLEDGE OF ALLEGIANCE: Chair Cabrera led the Pledge of Allegiance.

ROLL CALL:

***Executive Committee*:**

Present:	Committee Members:	Cabrera (Chair), Sly, Perez
Absent:	Committee Members:	None

***Finance Committee*:**

Present:	Committee Members:	Sly (Chair), von Wilpert
Absent:	Committee Member:	None

Board:

Present:	Board Members:	Cabrera (Chair), Montgomery Steppe, Perez, Sly, Vaus, von Wilpert
Absent:	Committee Member:	Benzian

Also Present: Kimberly J. Becker, President/CEO; Amy Gonzalez, General Counsel; Annette Fagan Ortiz, Authority Clerk, Mia Courtney, Deputy Authority Clerk; Patricia Willis, Assistant Authority Clerk II

NON-AGENDA PUBLIC COMMENT: None

1. APPROVAL OF MINUTES:
RECOMMENDATION: Approve the minutes of the October 27, 2025, Regular Meeting.

ACTION: Moved by Board Member Sly and seconded by Board Member Perez to approve staff's recommendation. Motion carried unanimously.

FINANCE COMMITTEE NEW BUSINESS:

2. REVIEW OF THE UNAUDITED FINANCIAL STATEMENTS FOR THE FOUR MONTHS ENDED OCTOBER 31, 2025:
Scott Brickner, Vice President/CFO, and Elizabeth Stewart, Director, Accounting, provided a presentation on the Unaudited Financial Statements for the four months ending October 31, 2025, that included Enplanements; Landed Weights; Operating Revenue and Expenses; Nonoperating Revenue and Expenses; Summary of Change in Net Position; and Statements of Net Position.

3. REVIEW OF THE AUTHORITY INVESTMENT REPORT AS OF OCTOBER 31, 2025:
Geoff Bryant, Manager, Airport Finance, provided a presentation on the Investment Report as of October 31, 2025, that included Portfolio Characteristics; U.S. Treasury Yield Curve; Sector Distribution; Quality and Maturity Distribution; Investment Performance; and Bond Proceeds.

EXECUTIVE COMMITTEE NEW BUSINESS:

REVIEW OF FUTURE AGENDAS:

4. REVIEW OF THE DRAFT AGENDA FOR THE DECEMBER 4, 2025, BOARD MEETING:
Presented by: Kimberly J. Becker, President/CEO

Amy Gonzalez, General Counsel, reported that Closed Session item15 will remain on the agenda and there will be two closed items added, Public Employee Appointment and Public Employee Performance Evaluation.

5. REVIEW OF THE DRAFT AGENDA FOR THE DECEMBER 4, 2025, AIRPORT LAND USE COMMISSION MEETING:
Presented by: Kimberly J. Becker, President/CEO

BOARD BUSINESS:

6. AUTHORIZE THE CREATION OF AN AD HOC COMMITTEE TO ASSIST WITH THE PRESIDENT/CEO SEARCH:
RECOMMENDATION: Adopt Resolution No. 2025-0080 authorizing the creation of an Ad Hoc Committee to assist with the President/CEO search.
Presented by: Amy Gonzalez, General Counsel

ACTION: Moved by Board Member Perez and seconded by Board Member Sanchez to approve staff's recommendation. Motion carried by the following votes: YES – Cabrera, Montgomery Steppe, Perez, Sanchez, Sly, Vaus, von Wilpert; NO – None; ABSENT - Benzian (Weighted Vote Points: YES – 75; NO – 0; ABSENT - 12)

COMMITTEE MEMBER COMMENTS: None

ADJOURNMENT: The meeting adjourned at 9:27 a.m.

APPROVED BY A MOTION OF THE SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY EXECUTIVE COMMITTEE THIS 22nd DAY OF DECEMBER 2025.

ATTEST:

_____
MIA COURTNEY
DEPUTY AUTHORITY CLERK

APPROVED AS TO FORM:

_____
AMY GONZALEZ
GENERAL COUNSEL

SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY

Item No. 2

Staff Report

Meeting Date: January 8, 2026

Subject:

Acceptance of Board and Committee Members Written Reports on their Attendance at Approved Meetings and Pre-Approval of Attendance at Other Meetings Not Covered by the Current Resolution

Recommendation:

Accept the reports and pre-approve Board Member attendance at other meetings, trainings and events not covered by the current resolution.

Background/Justification:

Authority Policy 1.10 defines a "day of service" for Board Member compensation and outlines the requirements for Board Member attendance at meetings.

Pursuant to Authority Policy 1.10, Board Members are required to deliver to the Board a written report regarding their participation in meetings for which they are compensated. Their report is to be delivered at the next Board meeting following the specific meeting and/or training attended. The reports (Attachment A) were reviewed pursuant to Authority Policy 1.10 Section 5 (g), which defines a "day of service". The reports were also reviewed pursuant to Board Resolution No. 2019-0074, which granted approval of Board Member representation for attending events and meetings.

The attached reports are being presented to comply with the requirements of Policy 1.10 and the Authority Act.

Fiscal Impact:

Board and Committee Member Compensation is included in the FY 2025 Budget

Authority Strategies/Focus Areas:

This item supports one or more of the following *(select at least one under each area)*:

Strategies

☒ Community Strategy ☐ Customer Strategy ☐ Employee Strategy ☐ Financial Strategy ☒ Operations Strategy

Focus Areas

☐ Advance the Airport Development Plan ☐ Transform the Customer Journey ☒ Optimize Ongoing Business

Environmental Review:

A. CEQA: This Board action is not a "project" as defined by the California Environmental Quality Act (CEQA) (Cal. Pub. Res. Code §21065).

B. California Coastal Act Review: This Board action is not a "development" as defined by the California Coastal Act. Cal. Pub. Res. Code §30106.

C. NEPA: This Board action is not a project that involves additional approvals or actions by the Federal Aviation Administration ("FAA") and, therefore, no formal review under the National Environmental Policy Act ("NEPA") is required.

Prepared by:

Annette Fagan Ortiz
Authority Clerk

Attachment A

SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY

BOARD MEMBER EVENT/MEETING/TRAINING REPORT SUMMARY

Directions: This Form permits Board Members to report their attendance at meetings, events, and training that qualifies for "day of service" compensation pursuant to Cal. Pub. Util. Code §170017, Board Policy 1.10 and Board Resolution 2019-0074 Unless attending a meeting held pursuant to the Brown Act, attendance must be pre-approved by the Board prior to attendance and a written report delivered at the next Board meeting. After completing this Form, please forward it to Board Services, Authority Clerk Staff.

Period Covered:	December 1 through December 31, 2025
Board Member Name:	Gil Cabrera
Date:	12/31/25

Type of Meeting	Date/Time/Location of Event/Meeting/Training	Summary and Description of the Event/Meeting/Training
☐ Brown Act ☐ Pre-approved ☑ Res. 2019-0074	12/2/2025 - 10am-11am - Teams	CEO Recruitment Ad Hoc Committee Call
☐ Brown Act ☐ Pre-approved ☑ Res. 2019-0074	12/3/2025 - 10am-12pm - Teams	CEO Recruitment Ad Hoc Committee Call
☑ Brown Act ☐ Pre-approved ☐ Res. 2019-0074	12/4/2025 - 10-11an - Teams	SDCRAA Closed Session Board Meeting
☐ Brown Act ☐ Pre-approved ☑ Res. 2019-0074	12/8/2025 - 10:45-11:45 - SAN Access Control Office	Annual Badge Training
☐ Brown Act ☐ Pre-approved ☑ Res. 2019-0074	12/9/2025 - 10am-12pm - Teams	CEO Recruitment Ad Hoc Committee Meeting
☐ Brown Act ☐ Pre-approved ☑ Res. 2019-0074	12/11/2025 - 11am-12pm - Teams	CEO Recruitment Ad Hoc Committee Meeting
☑ Brown Act ☐ Pre-approved ☐ Res. 2019-0074	12/12/2025 - 9am-12pm - SANDAG Board of Directors Room	SANDAG Board of Directors Meeting
☑ Brown Act ☐ Pre-approved ☐ Res. 2019-0074	12/22/2025 - 9am-11am - SDCRAA Board Room	SDCRAA Executive & Finance Committee Meetings

I certify that I was present for at least half of the time set for each meeting, event, and training listed herein.

Signature: Gil Cabrera Digitally signed by Gil Cabrera Date: 2025.12.22 15:40:26 -08'00'

SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY

BOARD MEMBER EVENT/MEETING/TRAINING REPORT SUMMARY

Directions: This Form permits Board Members to report their attendance at meetings, events, and training that qualifies for "day of service" compensation pursuant to Cal. Pub. Util. Code §170017, Board Policy 1.10 and Board Resolution 2019-0074. Unless attending a meeting held pursuant to the Brown Act, attendance must be pre-approved by the Board prior to attendance and a written report delivered at the next Board meeting. After completing this Form, please forward it to Board Services, Authority Clerk Staff.

Period Covered:	December 2025
Board Member Name:	Steve Vaus
Date:	12/23/25

Type of Meeting	Date/Time/Location of Event/Meeting/Training	Summary and Description of the Event/Meeting/Training
☐ Brown Act ☑ Pre-approved ☐ Res. 2019-0074	12/3/25: 5PM- Bahia Resort: 998 W. Mission Bay Drive, San Diego	Annual Airport Volunteer Appreciation Holiday Event
☑ Brown Act ☐ Pre-approved ☐ Res. 2019-0074	12/4/25: 9AM- McCain Road, San Diego Headquarters	Board/ALUC Meeting
☐ Brown Act ☐ Pre-approved ☐ Res. 2019-0074		
☐ Brown Act ☐ Pre-approved ☐ Res. 2019-0074		
☐ Brown Act ☐ Pre-approved ☐ Res. 2019-0074		
☐ Brown Act ☐ Pre-approved ☐ Res. 2019-0074		
☐ Brown Act ☐ Pre-approved ☐ Res. 2019-0074		
☐ Brown Act ☐ Pre-approved ☐ Res. 2019-0074		

I certify that I was present for at least half of the time set for each meeting, event, and training listed herein.

Signature: Steve Vaus Digitally signed by Steve Vaus Date: 2025.12.23 15:40:31 -08'00'

SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY

BOARD MEMBER EVENT/MEETING/TRAINING REPORT SUMMARY

Directions: This Form permits Board Members to report their attendance at meetings, events, and training that qualifies for "day of service" compensation pursuant to Cal. Pub. Util. Code §170017, Board Policy 1.10 and Board Resolution 2019-0074 Unless attending a meeting held pursuant to the Brown Act, attendance must be pre-approved by the Board prior to attendance and a written report delivered at the next Board meeting. After completing this Form, please forward it to Board Services, Authority Clerk Staff.

Period Covered:	12/01/2025 - 12/31/2025
Board Member Name:	Marni von Wilpert
Date:	12/26/25

Type of Meeting	Date/Time/Location of Event/Meeting/Training	Summary and Description of the Event/Meeting/Training
☑ Brown Act ☐ Pre-approved ☐ Res. 2019-0074	Thu 12/4/2025 9:00 AM - 12:00 PM Board Room	Board/ALUC Committee Meeting
☑ Brown Act ☐ Pre-approved ☐ Res. 2019-0074	Mon 12/22/2025 9:00 AM - 12:00 PM Board Room	Executive & Finance Committees Meeting
☐ Brown Act ☐ Pre-approved ☐ Res. 2019-0074		
☐ Brown Act ☐ Pre-approved ☐ Res. 2019-0074		
☐ Brown Act ☐ Pre-approved ☐ Res. 2019-0074		
☐ Brown Act ☐ Pre-approved ☐ Res. 2019-0074		
☐ Brown Act ☐ Pre-approved ☐ Res. 2019-0074		
☐ Brown Act ☐ Pre-approved ☐ Res. 2019-0074		

I certify that I was present for at least half of the time set for each meeting, event, and training listed herein.

Signature: Marni von Wilpert

SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY

Item No. 3

Staff Report

Meeting Date: January 8, 2026

Subject:

Awarded Contracts and Approved Change orders from November 10, 2025, through December 4, 2025, and Real Property Agreements Granted and Accepted from November 10, 2025, through December 4, 2025

Recommendation:

Receive the report.

Background/Justification:

Policy Section Nos. 5.01, Procurement of Services, Consulting, Materials, and Equipment, 5.02, Procurement of Contracts for Public Works, and 6.01, Leasing Policy, require staff to provide a list of contracts, change orders, and real property agreements that were awarded and approved by the President/CEO or her designee. Staff has compiled a list of all contracts, change orders (Attachment A) and real property agreements (Attachment B) that were awarded, granted, accepted, or approved by the President/CEO or her designee since the previous Board meeting.

Fiscal Impact:

The fiscal impact of these contracts and change orders are reflected in the individual program budget for the execution year and on the next fiscal year budget submission. Amount to vary depending upon the following factors:

1. Contracts issued on a multi-year basis; and
2. Contracts issued on a Not-to-Exceed basis.
3. General fiscal impact of lease agreements reflects market conditions.

The fiscal impact of each reported real property agreement is identified for consideration on Attachment B.

Authority Strategies/Focus Areas:

This item supports one or more of the following *(select at least one under each area)*:

Strategies

☐ Community Strategy ☐ Customer Strategy ☐ Employee Strategy ☒ Financial Strategy ☒ Operations Strategy

Focus Areas

☐ Advance the Airport Development Plan ☐ Transform the Customer Journey ☒ Optimize Ongoing Business

Environmental Review:

A. CEQA: This Board action is not a "project" as defined by the California Environmental Quality Act ("CEQA") (Cal. Pub. Res. Code §21065).

B. California Coastal Act Review: This Board action is not a "development" as defined by the California Coastal Act. Cal. Pub. Res. Code §30106.

C. NEPA: This Board action is not a project that involves additional approvals or actions by the Federal Aviation Administration ("FAA") and, therefore, no formal review under the National Environmental Policy Act ("NEPA") is required.

Prepared by:

Jana Vargas
Director, Procurement

Attachment "A"

AWARDED CONTRACTS AND CHANGE ORDERS SIGNED BETWEEN ber November 10, 2025 THROUGH December 4, 2025

New Contracts

Date Signed	CIP #	Company	Description	Solicitation Method	Owner	Contract Value	End Date
11/11/2025		Sun Pac Containers, Inc.	The Contractor will provide shipping containers for the San Diego County Regional Airport Authority.	Informal RFB	Facilities Management	$18,688.20	12/1/2025
11/13/2025		Steven Wahl Photo & Video	The Contractor will provide NT1 Gala Filming Services at the San Diego International Airport.	Informal RFP	Customer Experience	$9,000.00	11/15/2025
11/21/2025		Chiara Capobianco	The Contractor will provide On-Call Musical Performance Services at the San Diego International Airport.	Informal RFP	Customer Experience	$10,000.00	12/31/2027
11/21/2025		Tasha L. Smith Godinez	The Contractor will provide On-Call Musical Performance Services at the San Diego International Airport.	Informal RFP	Customer Experience	$10,000.00	12/31/2027
11/21/2025		David Maldonado	The Contractor will provide On-Call Musical Performance Services at the San Diego International Airport.	Informal RFP	Customer Experience	$10,000.00	12/31/2027
11/21/2025		Russell Ramo	The Contractor will provide On-Call Musical Performance Services at the San Diego International Airport.	Informal RFP	Customer Experience	$10,000.00	12/31/2027
11/26/2025		Petra Persolija	The Contractor will provide On-Call Musical Performance Services at the San Diego International Airport.	Informal RFP	Customer Experience	$10,000.00	12/31/2027
11/26/2025		Carahsoft Technology Corporation	The Contractor will provide LMS Platform and Content Library for the San Diego County Regional Airport Authority.	Consortium RFP	Human Resources	$231,912.00	1/2/2029

Attachment "A"

AWARDED CONTRACTS AND CHANGE ORDERS SIGNED BETWEEN ber November 10, 2025 THROUGH December 4, 2025

Amendments and Change Orders

Date Signed	CIP #	Company	Description of Change	Owner	Previous Contract Amount	Change Order Value (+ / -)	Change Order Value (%) (+ / -)	New Contract Value	New End Date
11/11/2025		Zoey Mallard	The First Amendment extends the agreement terms Ninety (90) days. The Contractor provides videography services for the Quieter Home Program at the San Diego International Airport.	Planning, Noise, & Environment	$36,600.00	$0.00	0.0%	$36,600.00	12/14/2025
11/13/2025		Cushman & Wakefield U.S. Inc.	The First Amendment extends the term by ten (10) months and adds funds to the maximum amount payable. The Contractor provides real property appraisal services for the San Diego County Regional Airport Authority.	Terminal Business Development	$15,000.00	$33,700.00	224.7%	$48,700.00	6/30/2027
11/21/2025		Sygnal Systems	The First Amendment revises the scope of work to include additional fire protection systems at the new terminal 1 and new terminal 1 parking plaza. The Contract provides fire protection system maintenance at the San Diego International Airport.	Facilities Management	$980,000.00	$0.00	0.0%	$980,000.00	10/29/2026
12/4/2025		Magic Software Enterprises, Inc.	The First Amendment revises the scope of work and increases the total amount payable. The Contractor provides EnterpriseOne Integration Software Services for the San Diego County Regioinal Airport Authority.	Information & Technology Services	$85,596.00	$23,848.00	27.9%	$109,444.00	6/1/2028

Attachment "A"

AWARDED CONTRACTS AND CHANGE ORDERS SIGNED BETWEEN ber November 10, 2025 THROUGH December 4, 2025

New Contracts Approved by the Board

Date Signed	CIP #	Company	Description	Solicitation Method	Owner	Contract Value	End Date
11/25/2025	104314A	Sundt Construction Inc	The Contract was approved by the Board at the November 6, 2025 Board Meeting. The Contractor will design and construct a new Terminal 2 East Connector at the San Diego International Airport.	RFQ/RFP	Airport Design & Construction	$8,000,000.00	10/30/2026

Attachment "A"

AWARDED CONTRACTS AND CHANGE ORDERS SIGNED BETWEEN ber November 10, 2025 THROUGH December 4, 2025

Amendments and Change Orders Approved by the Board

Date Signed	CIP #	Company	Description of Change	Owner	Previous Contract Amount	Change Order Value (+ / -)	Change Order Value (%) (+ / -)	New Contract Value	New End Date
10/31/2025			No Amendments and Change Orders Approved by the Board						

Attachment "B"

REAL PROPERTY AGREEMENTS EXECUTED FOR November 10, 2025 through December 4, 2025

Real Property Agreements (Per Board Policy 6.01)

Effective Date	Authority Doc. #	Tenant/Company	Agreement Type	Property Location	Use	Property Area (s.f)	Consideration	Comments
No Real Property Agreement Agreements During this Period								

Real Property Agreement Amendments and Assignments (Per Board Policy 6.01)

Effective Date	Authority Doc. #	Tenant/Company	Agreement Type	Property Location	Use	Property Area (s.f)	Consideration	Comments
9/22/2025	11297	Travel Content, LLC dba Reach TV	Passenger Service	T2E & T2W	Hold Room Programming		Removed 7 assets due to T1 closure	

SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY

Item No. 4

Staff Report

Meeting Date: January 8, 2026

Subject:

January 2026 Legislative Report

Recommendation:

Adopt Resolution No. 2026-0001, approving the January 2026 Legislative Report.

Background/Justification:

The Authority's Legislative Advocacy Program Policy requires that staff present the Board with monthly reports concerning the status of legislation with potential impact to the Authority. The Authority Board provides direction to staff on legislative issues by adoption of a monthly Legislative Report (Attachment A). The January 2026 Legislative Report updates Board members on legislative activities that have taken place since the previous Board meeting. In directing staff, the Authority Board may take a position on pending or proposed legislation that has been determined to have a potential impact on the Authority's operations and functions.

Federal Legislative Action

In Washington, Congress has returned from holiday recess to begin the second session of the 119th Congress. Most imminently, the January 30th deadline for Fiscal Year (FY) 2026 federal agency funding is fast approaching, and both chambers continue to negotiate on the remaining spending bills. The continuing resolution (CR) signed by the President last year extended federal funding and included three full year appropriations bills: congressional operations, and the Departments of Agriculture and Veterans Affairs. This leaves nine appropriations bills still unresolved, including one that would fund aviation initiatives and the Department of Transportation. At the end of December, the Senate initiated the "hotline" process—a procedure designed to expedite legislation by gauging support and identifying objections without full debate—for a package of five FY 2026 appropriations bills, including the Transportation bill. Another CR may be required to avoid a second shutdown if an agreement is not reached.

In aviation news, the Department of Transportation and Federal Aviation Administration announced that Peraton has been selected as the Prime Integrator to lead the Administration's effort to develop a brand-new air traffic control system (BNATCS). Peraton will oversee BNATCS efforts and provide centralized leadership to accomplish the project, which includes replacing air traffic control infrastructure such as telecommunications networks, radar, software, and hardware. The One Big Beautiful Bill Act passed in July 2025 provided $12.5 billion toward upgrading air traffic control systems. Transportation Secretary Duffy has stated that another $20 billion is necessary to fully complete the project. It is uncertain whether Congress will provide the additional requested funding.

The Authority's legislative team continues to actively review and analyze bills for potential impacts on the Authority and San Diego International Airport. The Authority's legislative team does not recommend that the Board adopt any new positions on federal legislation at this time.

State Legislative Action

In Sacramento, the California State Senate and Assembly reconvened the second and final year of the legislative session on January 5th. The Senate inaugurated its new President Pro Tempore, Monique Limón from Senate District 21, which includes Santa Barbara, Ventura, and San Luis Obispo Counties. She is the first Latina ever appointed to this position.

Both Speaker Robert Rivas and Pro Tem Limón are set to lead efforts on improving cost of living, housing, workforce needs, and the environment. Ahead of Governor Newsom's January budget proposal, the Legislative Analyst's Office estimates the state faces a $18 billion deficit despite strong revenues.

The Authority's legislative team is monitoring the introduction of new state legislative proposals for impacts on airport operations. The Authority's legislative team continues to monitor the state budget for future funding opportunities for climate, infrastructure, and transportation-related priorities.

The Authority's legislative team does not recommend that the Board adopt any new positions on state legislation at this time.

Fiscal Impact:

Not applicable.

Authority Strategies/Focus Areas:

This item supports one or more of the following *(select at least one under each area)*:

Strategies

☒ Community Strategy ☐ Customer Strategy ☐ Employee Strategy ☒ Financial Strategy ☒ Operations Strategy

Focus Areas

☒ Advance the Airport Development Plan ☐ Transform the Customer Journey ☒ Optimize Ongoing Business

Environmental Review:

A. CEQA: This Board action is not a "project" as defined by the California Environmental Quality Act ("CEQA") (Cal. Pub. Res. Code §21065).

B. California Coastal Act Review: This Board action is not a "development" as defined by the California Coastal Act. Cal. Pub. Res. Code §30106.

C. NEPA: This Board action is not a project that involves additional approvals or actions by the Federal Aviation Administration ("FAA") and, therefore, no formal review under the National Environmental Policy Act ("NEPA") is required.

Prepared by:

Matt Harris
Director, Government Relations & Strategy

RESOLUTION NO. 2026-0001

A RESOLUTION OF THE BOARD OF THE SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY APPROVING THE JANUARY 2026 LEGISLATIVE REPORT

WHEREAS, the San Diego County Regional Airport Authority ("Authority") operates San Diego International Airport and plans for necessary improvements to the regional air transportation system in San Diego County, including serving as the responsible agency for airport land use planning within the County; and

WHEREAS, the Authority has a responsibility to promote public policies consistent with the Authority's mandates and objectives; and

WHEREAS, Authority staff works locally and coordinates with legislative advocates in Sacramento and Washington, D.C. to identify and pursue legislative opportunities in defense and support of initiatives and programs of interest to the Authority; and

WHEREAS, under the Authority's Legislative Advocacy Program Policy, the Authority Board provides direction to Authority staff on pending legislation; and

WHEREAS, the Authority Board, in directing staff, may adopt positions on legislation that has been determined to have a potential impact on the Authority's operations and functions.

NOW, THEREFORE, BE IT RESOLVED that the Board herby approves the January 2026 Legislative Report ("Attachment A"); and

BE IT FURTHER RESOLVED that the Board finds that this action is not a "project" as defined by the California Environmental Quality Act ("CEQA") (California Public Resources Code §21065); and

BE IT FURTHER RESOLVED that the Board finds that this action is not a "development" as defined by the California Coastal Act (California Public Resources Code §30106); and

BE IT FURTHER RESOLVED that the Board finds that this action is not a project that involves additional approvals or actions by the Federal Aviation Administration ("FAA") and, therefore, no formal review under the National Environmental Policy Act ("NEPA") is required.

PASSED, ADOPTED, AND APPROVED by the Board of the San Diego County Regional Airport Authority at a regular meeting this 8th day of January 2026, by the following vote:

AYES: Board Members:

NOES: Board Members:

ABSENT: Board Members:

ATTEST:

_____
ANNETTE FAGAN ORTIZ
AUTHORITY CLERK

APPROVED AS TO FORM:

_____
AMY GONZALEZ
GENERAL COUNSEL

(Attachment A)

January 2026 Legislative Report

State Legislation

New Assembly Bills

None

*Shaded text represents new or updated legislative information

Assembly Bills from Previous Report

Legislation/Topic
AB 810 (Irwin): Local government: internet websites and email addresses

Background/Summary
Current law requires cities and counties that have a publicly available internet website to use a ".gov" or a ".ca.gov" domain no later than January 1, 2029. Current law allows an agency to maintain a noncompliant domain (".com" or ".org") so long as it redirects users to a ".gov" or ".ca.gov" domain. Existing law also requires cities and counties, that maintain public email addresses, to ensure that each email address provided to its employees uses a ".gov" or ".ca.gov" domain no later than January 1, 2029.

This bill would expand the requirement to adopt a ".gov" or ".ca.gov" domain to special districts, joint power authorities, or other political subdivisions by January 1, 2031. This bill provides newly covered agencies the same flexibility, as in current law, to redirect visitors to compliant internet domains from their legacy domains.

The state and federal government have encouraged the adoption of 'top-level' security domains such as ".gov" due to their heightened security features including multifactor authentication, consumer privacy tools, and improved cyber threat communication. The federal Cybersecurity and Infrastructure Security Agency (CISA) sponsors the ".gov" domain and makes it available solely to United States based government organizations and publicly controlled entities. A ".gov. domain is available without a fee for agencies that qualify.

Anticipated Impact/Discussion
This bill would require the Authority to adopt a ".gov" website domain by January 1, 2031. The bill would allow the Authority to maintain its current domain (www.san.org) so long as it redirects visitors to the subsequently developed ".gov" address. Authority staff would need to assess and incur costs to complete the process for requesting and adopting a ".gov" domain. In addition, the Authority staff would need to assess its use of the current domain name in public outreach and communication, advertisements, and internal documents. The bill may result in heightened cybersecurity for the Authority and public visitors to its website.

Status: 05/23/2025 – Held in Assembly Appropriations Committee and will carry over into the 2026-2027 legislative session as a two-year bill

Position: Watch (05/01/2025)

*Shaded text represents new or updated legislative information

New Senate Bills

None

Senate Bills from Previous Report

Legislation/Topic
SB 239 (Arreguín): Open meetings: teleconferencing: subsidiary body

Background/Summary
Current law authorizes state advisory boards, commissions, committees, and subcommittees or similar multimember advisory bodies to hold a meeting by teleconference without posting participants' physical location until January 1, 2026 [SB 544 (Laird) Stats. 2023, Chapter 216]. This bill would provide a narrow exemption under the Ralph M. Brown Act for local government "subsidiary bodies", such as advisory bodies and commissions, to participate in two-way virtual teleconferencing without posting the physical location of members. This bill prescribes requirements to provide public access to the meetings of subsidiary bodies, including the requirement to provide a physical location from which the public can participate in meetings. This bill also limits the use of the exemption to subsidiary bodies with certain subject matter jurisdiction.

Anticipated Impact/Discussion
This bill aligns with the Authority Board's adopted Culture Statement which highlights the importance of diversity within the organization. SB 239 aims to increase both civic engagement and diversity on boards and commissions by removing certain in-person requirements for participation. While this measure would not be applicable to the full Authority Board (a decision-making body), or elected officials, SB 239 would apply to the non-decision-making bodies of the Authority Board including its committees, such as the Airport Noise Advisory Committee (ANAC), which has seen reduced engagement and attendance since COVID-19 restrictions were lifted. This bill is substantively similar to AB 817 (Pacheco; 2023) which the Authority supported in the prior legislative session.

Status: 06/05/2025 – Placed on inactive file and was made into a two-year bill

Position: Watch (04/03/2025)

*Shaded text represents new or updated legislative information

(Attachment A)

Federal Legislation

New House Bills

None

*Shaded text represents new or updated legislative information

House Bills from Previous Report

Legislation/Topic
H.R. 3754 (Cohen) / S. 1966 (Duckworth): The Don't Miss Your Flight Act

Background/Summary
The bill would direct the Department of Transportation (DOT) to establish and carry out a program to provide grants to states, Tribal communities, or local governments for projects that (1) connect to a public airport; (2) make improvements on land that is on or within five miles of that public airport, and (3) reduce congestion, expands capacity, provides access to under-connected areas, or rehabilitates roadway, rail, or transit infrastructure (including bridges, tunnels, and rolling stock).

Anticipated Impact/Discussion
This bill would establish a $1 billion-per-year grant program from Fiscal Year 2027 – 2031 to fund surface transportation projects, such as roads, transit, and rail, that improve access to public airports, particularly large and medium hub airports. The bill aims to reduce congestion, enhance multimodal connectivity, and expand access to under-connected areas within five miles of airports. It also allows flexibility in meeting non-federal cost share through tools like the Transportation Infrastructure Finance and Innovation Act (TIFIA) program and Passenger Facility Charges. If enacted, the bill would create new opportunities for state and local governments to secure funding for airport-adjacent infrastructure and reflects a growing emphasis on improving the full passenger journey to support economic mobility and system efficiency.

Status: 06/06/2025 - Referred to the House Committee on Transportation and Infrastructure / Senate Committee on Environment and Public Works

Position: Support (07/10/2025)

*Shaded text represents new or updated legislative information

Legislation/Topic
H.R. 3746 (Amodei): The Rebuilding America's Airport Infrastructure Act

Background/Summary
The bill would modify the Passenger Facility Charge (PFC) program administered by the Federal Aviation Administration (FAA). Specifically, the bill proposes a phased increase to the maximum allowable PFC, raising the current cap of $4.50 per passenger to $5.50 for a one-year period beginning on January 1, 2027. The cap would then increase to $6.50 in 2028, $7.50 in 2029, and $8.50 in and after 2030. Additionally, the bill requires the FAA to establish a pilot program to provide grants to states, Tribal communities, and localities.

Anticipated Impact/Discussion
H.R. 3746 would modernize airport funding by gradually increasing the cap on the Passenger Facility Charge (PFC), enabling airports to raise significantly more local revenue for infrastructure improvements. This change would help airports advance critical projects such as terminal upgrades and runway expansions, reduce reliance on federal funds, and improve the passenger experience. The bill also establishes a pilot grant program to support infrastructure needs in states, Tribal communities, and localities. The Authority has long supported an increase in the PFC (which hasn't been adjusted for 25 years) and it is included in the Authority's 2025 Legislative Agenda.

Status: 06/06/2025 - Referred to the House Transportation and Infrastructure Committee Subcommittee on Aviation

Position: Support (07/10/2025)

Legislation/Topic
H.R. 2353 (Langworthy): The Safer Skies Act of 2025

Background/Summary
This bill requires the Transportation Security Administration (TSA) to implement the Aircraft Operator Standard Security Program (ASOSSP), commonly known as the AOP Standard Security program. Under the program, aircraft operators must conduct common carriage passenger-carrying operations for compensation or hire for which the certificate holder or a representative of such certificate holder offers individual seats in advance and provides publicly available schedules that include the departure location, departure time, and arrival location of operations; operate airplanes with a passenger-seat configuration of more than nine seats; and do not enplane or deplane in a checkpoint managed by the TSA. TSA must revise any of their rules, guidance, or policies to comply with the proposed requirements.

Anticipated Impact/Discussion
This bill aims to strengthen aviation security by requiring TSA to apply AOSSP to certain air carriers that offer public-facing flight services with more than nine seats but operate outside of TSA-managed checkpoints. This bill seeks to close a key security gap by ensuring consistent passenger screening standards across all qualifying operations, regardless of airport size or carrier type. While the legislation is expected to enhance public safety and align with broader Homeland Security goals, it may prompt debate over implementation logistics, costs for smaller carriers, and infrastructure readiness at non-commercial terminals.

Status: 03/26/2025 – Referred to the House Committee on Homeland Security

Position: Watch (05/01/2025)

Legislation/Topic
H.R. 1818 (Collins); the Aviation Workforce Development Act / S. 1590 (Scott), the Aviation Workforce Development Act

Background/Summary
The bill would allow students enrolled in Federal Aviation Administration flight and aviation maintenance programs to use their 529 plan funds to cover associated educational expenses.

Anticipated Impact/Discussion
This bill aims to remove financial barriers for those seeking a career in flight and aviation maintenance by allowing 529 plans, commonly used to finance educational careers, to be applied toward the costs of these programs. These career paths can be lucrative and help alleviate a looming workforce shortage in the industry.

Status: 03/03/2025 – Referred to the House Committee on Ways and Means

Position: Support (06/05/2025)

New Senate Bills

None

Senate Bills from Previous Report

Legislation/Topic
S. 2175 (Budd): The Pilot and Aircraft Privacy Act

Background/Summary
The Pilot and Aircraft Privacy Act prohibits the use of Automatic Dependent Surveillance-Broadcast (ADS-B) data to identify aircraft for the purpose of charging fees or imposing costs on aircraft owners or operators. Air traffic controllers may only use ADS-B data for tracking aircraft to enhance safety and efficiency or for purposes approved by the Secretary of Transportation after public notice and comment. The bill also imposes requirements on public-use airports before charging fees on general aviation aircraft, mandating disclosure of cost estimates, revenue diversification efforts, and impact assessments on aviation-related communities. Any fees collected must be exclusively used for airside safety projects, and the Federal Aviation Administration (FAA) may establish regulations and reporting obligations to ensure compliance.

Anticipated Impact/Discussion
This legislation would undermine airport safety, efficiency, and financial sustainability by restricting airports' ability to impose reasonable and necessary fees on general aviation and commercial aircraft and their ability to use ADS-B data and FAA aircraft registration information to assess appropriate user fees. These tools are essential for managing operations, ensuring safety, and collecting reasonable user fees.

Status: 06/25/2025 – Read twice and referred to the Committee on Commerce, Science, and Transportation

Position: Oppose (11/06/2025)

Legislation/Topic
S. 2378 (Moran): The SAFEGUARDS Act

Background/Summary
Using revenue generated from the September 11 Security Fee, the *Spending Aviation Fees for Equipment, Guaranteeing Upgraded and Advanced Risk Detection and Safety (SAFEGUARDS) Act* (S. 2378) would help the Transportation Security Administration (TSA) fund and install new security equipment like explosive detection systems, credential authentication technology machines, computed tomography machines, and automated exit lanes. Specifically, the bill would increase the current set aside for the Aviation Security Capital Fund from $250 million per year to $500 million per year and establish a new set aside for an Aviation Security Checkpoint Technology Fund at $250 million per year.

Anticipated Impact/Discussion
This legislation aims to speed up long acquisition timelines at TSA. The bill would direct revenue from the existing 9/11 security fee fund toward much needed security upgrades that include explosive detection systems, credential authentication technology, computed tomography machines, and automated exit lanes. If enacted, this bill would increase passenger safety and streamline airport operations nationwide to provide a better overall passenger experience.

Status: 07/22/2025 – Referred to the Committee on Commerce, Science, and Transportation

Position: Support (09/11/2025)

SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY

Item No. 5

Staff Report

Meeting Date: January 8, 2026

Subject:

Fiscal Year 2026 First Quarter Report from the Office of the Chief Auditor

Recommendation:

The Audit Committee recommends that the Board accept the report.

Background/Justification:

As directed in the Charter for the Office of the Chief Auditor, the Chief Auditor shall communicate the results of internal audit services to the Authority's Audit Committee and executive management quarterly.

The Fiscal Year 2026 First Quarter Report from the Office of the Chief Auditor submitted to the Audit Committee is included as Attachment A. The report describes the activities and the results of the OCA during the period July 1, 2025, through September 30, 2025, and includes details on all recommendations completed or in progress during the first quarter of Fiscal Year 2026.

On November 24, 2025, during a scheduled meeting of the Audit Committee, a presentation was provided by the Chief Auditor on its first quarter activities. Upon review of the Fiscal Year 2026 First Quarter Report, the Audit Committee voted unanimously to forward the report to the Board for acceptance.

Fiscal Impact:

None

Authority Strategies/Focus Areas:

This item supports one or more of the following:

Strategies

☐ Community Strategy ☐ Customer Strategy ☐ Employee Strategy ☒ Financial Strategy ☒ Operations Strategy

Focus Areas

☐ Advance the Airport Development Plan ☐ Transform the Customer Journey ☒ Optimize Ongoing Business

Environmental Review:

A. CEQA: This Board action is not a project as defined by the California Environmental Quality Act ("CEQA"). Cal. Pub. Res. Code §21065.

B. California Coastal Act Review: This Board action is not a "development" as defined by the California Coastal Act. Cal. Pub. Res. Code §30106.

C. NEPA: This Board action is not a project that involves additional approvals or actions by the Federal Aviation Administration ("FAA") and, therefore, no formal review under the National Environmental Policy Act ("NEPA") is required.

Application of Inclusionary Policies:

Not Applicable

Prepared by:

Lee M. Parravano
Chief Auditor

ATTACHMENT A

Office of the Chief Auditor
Fiscal Year 2026 First Quarter Report

SAN DIEGO INTERNATIONAL AIRPORT

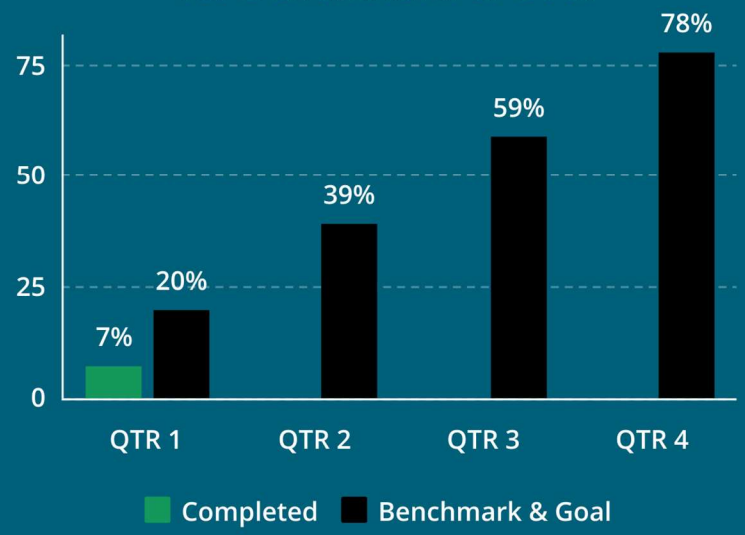


Audit Engagement Progress

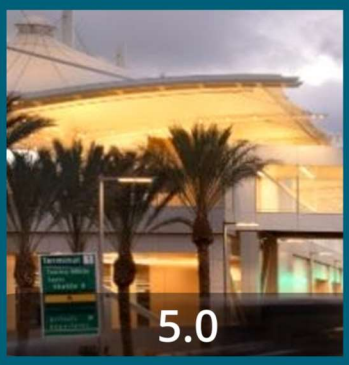


Completed (7.14%) In Progress (71.43%)
Not Started (21.43%)

Audit Engagements Completed vs. Benchmark & Goal



By The Numbers



Auditee Satisfaction Rating



Engagements Completed Under Budget



Auditor Utilization Percentage



Recommendations Accepted By Management

Office of the Chief Auditor
Fiscal Year 2026 First Quarter Report

Issue Date: November 12, 2025

SAN DIEGO INTERNATIONAL AIRPORT



Office of the Chief Auditor

Lee Parravano, Chief Auditor
Fred Bolger, Manager Audit Services
Andrea Cook, Senior Auditor
Marnie Dale, Auditor
Shane Ellis, Senior Auditor
Scott Thein, Senior Auditor

First Quarter Summary

Executive Summary

During the first quarter the Office of the Chief Auditor (OCA) began work on the Fiscal Year 2026 Audit Plan. At the end of the quarter, one audit report was issued, and ten engagements were in progress. The OCA also completed a required part of its quality assurance and improvement program, called "ongoing monitoring," and participated in customer support activities for the opening of New Terminal 1.

Performance Measures

For Fiscal Year 2026, five major performance measures were developed to evaluate the OCA. The OCAs performance against the selected performance measures is displayed in Table 1.[1]

Table 1: Status of Performance Measures as of September 30, 2025

#	Performance Measure	Goal	Actual	Benchmark
1	Customer satisfaction ratings from auditee	4.0	5.0	4.0
2	Percentage of audit and advisory engagements completed	20%	7%	20%
3	Percentage of recommendations accepted	95%	N/A	95%
4	Percentage of staff time spent on audit and advisory engagements and general audit activities	71%	75%	71%
5	Percentage of audit and advisory engagements completed within budget	78%	100%	78%

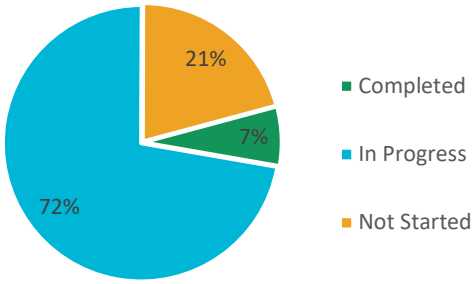
Customer Satisfaction Rating:

After the completion of an audit or advisory engagement, a survey is sent to the department to obtain customer satisfaction data. The OCAs goal for customer satisfaction is 4.0, on a 1 to 5 scale (with 1 being very dissatisfied and 5 being very satisfied). To date this fiscal year, we have achieved a score of 5.0.

[1] The OCA tracks additional performance measures that are not shown above. Their results are compiled and shared with the Audit Committee annually.

Percentage of Audit and Advisory Engagements Completed:

Figure 1: Status of Audit and Advisory Engagements



As of the first quarter, the OCA completed 1 audit engagement, or 7%, of audit and advisory engagements (1/14 = 14%) that are planned to be completed on the Fiscal Year 2026 Audit Plan.[2] In addition to the one engagement completed, the OCA had 10 engagements (72%) in progress as of the end of the first quarter, as shown in Figure 1. The completed engagement is summarized in the upcoming section titled Audit Engagements Issued.

The status of all activities in the Fiscal Year 2026 Audit Plan is included in Appendix A.

Percentage of Recommendations Accepted:

This category helps to evaluate the quality of the findings and recommendations issued by the OCA. Additionally, it helps hold the OCA accountable for the quality of the recommendations issued. This performance metric is not applicable in the first quarter as no recommendations were issued in the first quarter of 2026.

Percentage of Staff Time Spent on Audit & Advisory Engagements and General Audit Activities:

This measure tracks the time spent on audit and advisory engagements and general audit activities.[3] The OCAs goal is for staff to spend 71% of their working hours[4] on audit engagements, advisory engagements, and general audit activities. The OCA is currently exceeding the goal established, spending 75% of time on audit engagements, advisory engagements, and general audit activities.

Percentage of Audit and Advisory Engagements Completed within Budgeted Time:

This category monitors the efficiency of audit staff in performing audits and advisory engagements. Specifically, audit staff is responsible for the internally prepared budget hours assigned to each audit or advisory engagement. As of the first quarter of Fiscal Year 2026, the OCA completed 100% of its projects within the budgeted time, exceeding the benchmark and the OCAs goal.

[2] The Fiscal Year 2026 Audit Plan has 13 audits and 2 advisory engagements. However, the audit identified as "Tenant Lease Administration and Management – FY2026 Rental Car Companies" will carry forward into Fiscal Year 2027. This results in 12 audits and 2 advisory engagement (14 total engagements) on the Fiscal Year 2026 Audit Plan to be completed in the fiscal year.

[3] Appendix A details all planned activities in these categories for Fiscal Year 2026.

[4] Excludes Time Off (e.g., Holidays, Paid Time off).

Audit Engagements Issued

The Office of the Chief Auditor completed one audit during the first quarter. Below is a summary of this engagement.



Social Security Section 218 Agreement: The objective of this audit was to determine if the Section 218 Agreement voting and transition process was administered properly. We concluded that all items tested were correct and no exceptions were noted. Audit work determined that the Social Security Section 218 Agreement voting and transition process was administered properly. The OCA did not identify any findings or provide any recommendations as part of this audit.

General Audit Activities

In addition to performing audit engagements, the OCA is involved in other general audit activities that do not result in a formal audit report/opinion being issued. The OCA is either required[5] to perform these activities or believes completion of these activities to be in the best interest of the Authority. A summary of the *General Audit Activities* is presented below.

Risk Assessment and Audit Plan



The OCA is required to submit a formal risked-based internal Audit Plan to the Audit Committee annually. The Risk Assessment & Audit Plan is the culminating result of data gathering, management discussions, surveys, and data analysis. The annual Risk Assessment and Audit Plan is generally initiated during the third quarter of each Fiscal Year. However, informally, the OCA is constantly assessing risk and adjusting the Audit Plan as needed.

Construction Activities

Construction audit activity for the first quarter of Fiscal Year 2026 included continued work with Baker Tilly, the on-call construction audit consultant, on the audits of Change Orders, Pay Applications, and Subcontracts. The OCA also attended meetings regarding the New T1 terminal and roadways, and the New T1 airside improvements projects. The OCA remains involved with issues identified by ADC and Authority management, providing assistance as requested, and attending meetings specific to all aspects of the Authority's construction activity.

Development of Data Analytics

The OCA is actively exploring options to increase its audit coverage through data analytics and to identify where in-depth audits should be initiated. In Fiscal year 2026, the OCA focused on the transition to Power BI, Microsoft's business intelligence and data visualization platform, from Tableau for rental car data.

[5] Requirements are dictated by the Charter for the Office of the Chief Auditor, Charter of the Audit Committee, or the Global Internal Audit Standards.

Fraud, Waste, Abuse, and Ethics Program

The OCA manages the Authority's Ethics Program that includes a confidential Fraud, Waste, Abuse, and Ethics (FWA&E) reporting hotline. During the first quarter of Fiscal Year 2026, the OCA received one (1) tip/report that was considered FWA&E related and two (2) reports that were not considered FWA&E related[6]. Tips/reports that are not investigated by the OCA are forwarded to management, as appropriate.

The hotline also allows individuals to ask questions about possible ethical matters, thus allowing individuals to make an informed ethical decision. During the first quarter of Fiscal Year 2026, two (2) questions were received. We appreciate the efforts made by individuals aiming to ensure an ethical decision is reached.

A summary of the tips/reports received in the first quarter is shown in Table 2 below.

Table 2: Hotline Tips/Reports Received in the First Quarter Fiscal Year 2026

Category	Number of Tips / Reports Received	Investigation Initiated by OCA/Others	Tip/Report was Investigated and was Substantiated
Fraud, Waste, Abuse, & Ethics Tips/Reports			
Business Integrity	1	-	-
Total Fraud, Waste, Abuse, & Ethics Tips/Reports	**1**	**-**	**-**
Non – Fraud, Waste, Abuse, & Ethics Tips/Reports			
Workplace Conduct	1	-	-
Other	1	-	-
Total Non-Fraud, Waste, Abuse, & Ethics Tips/Reports	**2**	**-**	**-**
Total Hotline Tips/Reports	**3**	**-**	**-**

Recommendation Follow-up

The OCA is mandated by its Charter to track the recommendations issued in audit reports and to report their implementation status to the Audit Committee on a periodic basis. The OCA tracks recommendations through regular inquiries made to the audited departments or to the owner of the specific recommendation(s) (See Appendix B). These inquiries allow the OCA to determine how many recommendations have been completed, as well as to obtain the status on progress being made to implement the recommendations.

[6] Tips/Reports that are Non-FWA&E related are tracked but are not investigated by the OCA. An example of a non-FWA&E related tip/report is a traveler reporting an issue with a water filling station in the terminal. Generally, these tips/reports are forwarded to management to address.

Table 3 below shows the number of recommendations that were *Completed* or *In Progress* as of the first quarter of Fiscal Year 2026, along with the estimated/actual implemetation timeframes based on the audit report issue date. Of the Completed recommendations, two were implemented within the initial timeframe identified when the recommendations were issued. The In Progress recommendation is still within the initial timeframe identified for implementation.

In general, the OCA is satisfied with the progress that Authority departments are currently making with the implementation, as based upon our inquiries during the tracking process.

Table 3: Recommendations with Estimated/Actual Implementation Timeframe

Recommendations	Zero to 7 Months	7 Months to 1 Year	Over 1 Year	Total[7]
Completed	1	1	3	5
In Progress	1	-	-	1

Quality Assurance and Improvement Program

The Global Internal Audit Standards require the OCA to maintain a Quality Assurance and Improvement Program (QAIP) that includes:

1. Ongoing monitoring (required annually).
2. Internal assessments (required periodically – Next scheduled for FY 2027).
3. External assessments (required every 5 years - Next scheduled for FY 2028).

The OCA completed ongoing monitoring of its Fiscal Year 2025 activities and operations during the first quarter of Fiscal Year 2026. The OCA found no items that would impact audit report quality. Full results were included in the Fiscal Year 2025 OCA Annual Report as part of the September 8, 2025, Audit Committee Meeting materials.

The OCA continues to monitor its activities and report on performance measures each quarter. Those results are presented in quarterly reports to the Audit Committee.

[7] Recommendation(s) contained in confidential audit reports are not included in Table 3 or in Appendix B. They are tracked separately by the OCA.

Administrative

The activities that reside within the administrative classification include meetings attended by the OCA, holiday and vacation time, and the fulfillment of Continuing Professional Education (CPE) requirements.

Tracking Budget and Expenses

The OCA expenses totaled approximately $280,000 through the end of the first quarter, which represents 18% of the Fiscal Year 2026 budget. No unexpected or large outlays occurred within the department during the first quarter of Fiscal Year 2026. The OCA expects to remain close to budget through the fiscal year-end.

Continuing Professional Development

OCA staff continues to obtain Continuing Professional Education (CPE) credits as required by their various certifications. The OCAs CPE credits are tracked on a calendar year basis. At the end of calendar year 2024 all OCA staff met their respective CPE requirements. In the first quarter of 2026, staff attended training on topics that included Ethics, Artificial Intelligence, and Cybersecurity.

Procedural/Supervisory

One Audit Committee meeting took place during the first quarter, which occurred on September 8, 2025. The meeting contained all regularly scheduled agenda items, of which the OCA assisted in coordination with the Committee Chair and the Clerk's Office.

New Terminal 1 Activation

During the first quarter of Fiscal Year 2026, OCA staff participated in various activities supporting the opening of the New Terminal 1. Lead by the Operational Readiness Activation and Transition (ORAT) Team, the OCA worked alongside other departments, passengers, and the community during Passenger Trials, a Community Open House, a Dress Rehearsal and Simulation, and Post Opening Support Shifts. In total, OCA covered over 40 shifts or approximately 150 hours supporting the opening of New Terminal.

Use of Report

The information in this report is intended solely for the use of the San Diego County Regional Airport Authority's (SDCRAA) Audit Committee, Board, and management and is not intended to be, and should not be, used by anyone other than the specified parties.

This report has been authorized for distribution to the Audit Committee and as specified:

President/Chief Executive Officer
General Counsel
Vice Presidents
Director, Authority Clerk
Director, Government Relations
Assistants specified by Board Members and SDCRAA

Appendix A – Fiscal Year 2026 Audit Plan

#	Activity	Status as of 9/30/2025	Over/ Under Budget
	Audit		
1	Purchase Goods and Services	In Progress	
2	Tenant Lease Admin. & Management – FY 2025 Rental Car Companies	In Progress	
3	Parking Management Contract Administration	In Progress	
4	Harbor Police Contract Management – Fiscal Year 2021,2022, 2023, and 2024	In Progress	
5	Construction - Change Orders	In Progress	
6	Construction – Subcontracts	In Progress	
7	Construction – Pay Applications	In Progress	
8	Tenant Lease Admin. & Management – ABRM Internal Controls	Not Started	
9	Payroll – Social Security Section 218 Agreement	Completed	Under
10	Tenant Lease Admin. & Management – FY 2026 Rental Car Companies[8]	Not Started	
11	System Security	Not Started	
12	ARFF Management	Not Started	
13	Rental Car Shuttle Service Contract Administration	In Progress	
	Total		
	Advisory		
14	Harbor Police Contract Management	In Progress	
15	Tenant Lease Admin. & Management –Rental Car Company Reporting	In Progress	
	General Audit		
16	Risk Assessment & Audit Plan	In Progress	
17	Construction Meeting Attendance & Coordination	In Progress	
18	Development of Data Analytics	In Progress	
19	Fraud, Waste, Abuse, and Ethics Program	In Progress	
20	Recommendation Follow-up	In Progress	
21	Quality Assurance & Improvement Program	In Progress	
	Administrative		
22	Indirect - Attendance at Staff/Board/Committee Meetings, Continuing Professional Development, and Other	In Progress	
23	Benefit - Vacation, Holiday Time, and Other Leave/Time Off	In Progress	

[8] Audit engagement is not anticipated to be completed in Fiscal Year 2026 and will be carried forward to Fiscal Year 2027.

Appendix B - Status of OCA Recommendations

Rec. No.	Audit Report Description	Priority Rating	Recommendation	Initial Estimated Completion Date	Revised / Current Estimated Completion Date	Status as of September 30, 2025
Completed						
25-33	Audit Report 25001 Issued: June 30, 2025 Title: ABRM Data Integrity Department: TERMINAL BUSINESS DEVELOPMENT	Low	We recommend that ABRM Users investigate the G/L accounts attached to Overnight Parking Fees for all airlines within ABRM and correct any inaccuracies along with the four (4) incorrect G/L entries identified above.	10/30/2025	9/30/2025	The Airline Relations team worked with Accounting to investigate the G/L accounts attached to Overnight Parking Fees for all airlines within ABRM and corrected any inaccuracies identified.
24-09	Audit Report 23011 Issued: March 14, 2024 Title: Terminal and Roadways Project Insurance Department: AIRPORT DESIGN & CONSTRUCTION	High	ADC should work with the JV, and General Counsel if appropriate, to determine the most appropriate way to receive reimbursement of the $1,290,000.	9/30/2024	5/31/25	The JV agreed to reimbuse the Authority for all unsubstantiated amounts which resulted in a credit of $2,278,478 on their May 31, 2025 invoice. Note - The credit was received on the May invoice, but the recommendation was considered "in progress" until the OCA verified the credit was received. The OCA verified the credit during the first quarter of 2026 and has been reclassified as "completed".
24-11	Audit Report 23011 Issued: March 14, 2024 Title: Terminal and Roadways Project Insurance Department: AIRPORT DESIGN & CONSTRUCTION	High	ADC should work with the JV to determine the most appropriate way to receive the credits of $144,915 for the unapproved administrative fees and $847,195 for the duplicate coverage.	9/30/2024	5/31/25	The JV agreed to reimbuse the Authority for all unsubstantiated amounts which resulted in a credit of $2,278,478 on their May 31, 2025 invoice. Note - The credit was received on the May invoice, but the recommendation was considered "in progress" until the OCA verified the credit was received. The OCA verified the credit during the first quarter of 2026 and has been reclassified as "completed".

Appendix B - Status of OCA Recommendations

24-10	Audit Report 23011 Issued: March 14, 2024 Title: Terminal and Roadways Project Insurance Department: AIRPORT DESIGN & CONSTRUCTION	Low	We recommend ADC seek reimbursement for the audit costs in the amount of $82,413 from the JV.	4/30/2024	5/31/25	The JV agreed to reimbuse the Authority for all unsubstantiated amounts which resulted in a credit of $2,278,478 on their May 31, 2025 invoice. Note - The credit was received on the May invoice, but the recommendation was considered "in progress" until the OCA verified the credit was received. The OCA verified the credit during the first quarter of 2026 and has been reclassified as "completed".
25-26	Audit Report 24001 Issued: January 8, 2025 Title: Small Business Development Department: SMALL BUSINESS DEVELOPMENT	Medium	Small Business should submit the DBE Uniform Reports to the FAA as soon as the information is accurate and available. In the future, Small Business should ensure the reporting is done within the required timeframe.	8/30/2025	8/30/2025	All outstanding DBE Uniform Reports have been submitted to the FAA for their review and approval.

Appendix B - Status of OCA Recommendations

Rec. No.	Audit Report Description	Priority Rating	Recommendation	Initial Estimated Completion Date	Revised / Current Estimated Completion Date	Status as of September 30, 2025
In Progress						
25-32	Audit Report 25001 Issued: June 30, 2025 Title: ABRM Data Integrity Department: TERMINAL BUSINESS DEVELOPMENT	Low	We recommend that ABRM Users investigate these discrepancies and bring the ABRM entries into alignment with the Agreements or other source data requirements. Further, ABRM Users should evaluate insurance attributes for other nontested Authority partners to ensure their accuracy.	10/30/2025	10/31/2025	TBD is on track to complete their review by 10/31/25. Additionally, it was determined that the insurance attributes would not be tracked within ABRM because they are already monitored and managed by Risk Management.

SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY

Item No. 6

Staff Report

Meeting Date: January 8, 2026

Subject:

Disposition of Surplus Property

Recommendation:

Adopt Resolution No.2026-0002 authorizing the disposition of surplus property (materials and/or equipment) by: (1) sale to highest bidder; (2) donation; and (3) recycling and disposing of unwanted items as scrap in accordance with Policy 8.21.

Background/Justification:

Authority Policy 8.21, *Surplus Materials and Equipment*, requires that a listing of all surplus items with an estimated value of five thousand Dollars ($5,000.00) or more be submitted to the Authority's Board for approval to dispose of items which are no longer needed by the Authority.

Surplus items in excess of the Authority's needs are sent to the Procurement Department for final disposition. The Authority has surplus property stored in various locations. The surplus property is listed on Exhibits A and B to this staff report.

Exhibit A: Vehicles and Equipment
Exhibit B: Miscellaneous Property

These items occupy much-needed space and interfere with day-to-day operations.

Items listed in Exhibit A, include vehicles and equipment mostly in fair condition with some in poor condition. Items listed in Exhibit A contain some residual value and will be sold at auction or e-auction to the highest bidder.

The items in Exhibit B include eight (8) large acrylic art cases. The cases are in fair condition. In addition, Exhibit B includes seven (7) atmospheric water generators. The items are in poor condition and are no longer used by the Authority. Items listed in Exhibit B may have some residual value and would be sold at auction or e-auction to the highest bidder. Any unsold items will be donated or recycled.

Fiscal Impact:

The Authority receives 100% of the gross sales, less transportation costs, which would have a positive fiscal impact. The Authority is not charged for auctioned items or costs associated with the donation or recycling of miscellaneous property listed above.

Authority Strategies/Focus Areas:

This item supports one or more of the following *(select at least one under each area)*:

Strategies

- ☐ Community Strategy
- ☐ Customer Strategy
- ☐ Employee Strategy
- ☒ Financial Strategy
- ☐ Operations Strategy

Focus Areas

- ☐ Advance the Airport Development Plan
- ☐ Transform the Customer Journey
- ☒ Optimize Ongoing Business

Environmental Review:

A. CEQA: This Board action is not a project as defined by the California Environmental Quality Act ("CEQA"). Cal. Pub. Res. Code §21065.

B. California Coastal Act Review: This Board action is not a "development" as defined by the California Coastal Act. Cal. Pub. Res. Code §30106.

C. NEPA: This Board action is not a project that involves additional approvals or actions by the Federal Aviation Administration ("FAA") and, therefore, no formal review under the National Environmental Policy Act ("NEPA") is required.

Application of Inclusionary Policies:

Not applicable.

Prepared by:

David Tomaino
Manager Procurement

RESOLUTION NO. 2026-0002

A RESOLUTION OF THE BOARD OF THE SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY AUTHORIZING THE DISPOSITION OF SURPLUS PROPERTY (MATERIALS AND/OR EQUIPMENT) BY: (1) SALE TO THE HIGHEST BIDDER; (2) DONATION; AND (3) RECYCLING AND DISPOSING OF UNWANTED ITEMS AS SCRAP IN ACCORDANE WITH POLICY 8.21

WHEREAS, Authority Policy 8.21, Surplus Materials and Equipment, requires that before the disposition of surplus items valued over $5,000 per item, a list of said items shall be submitted to the Authority's Board for approval to sell and dispose of the items; and

WHEREAS, Exhibits A and B attached hereto, contain descriptions of the items for disposition following the Board's approval; and

WHEREAS, items listed in Exhibit A are vehicles and equipment that will be given to a third-party auctioneer to conduct a public auction which meets the Authority's objectives to facilitate ongoing requirements for the disposition of surplus materials and or equipment; and

WHEREAS, items listed in Exhibit B are miscellaneous items no longer needed by the Authority and are occupying needed space. The items will be given to a third-party auctioneer to conduct a public auction which meets the Authority's objectives to facilitate ongoing requirements for the disposition of surplus materials and or equipment. Further, items listed in Exhibit B that are unsold will either be donated, recycled or disposed of as scrap.

NOW, THEREFORE, BE IT RESOLVED THAT THE BOARD HEREBY authorizes the disposition of surplus property (materials and/or equipment) by: (1) sale to the highest bidder; (2) donated and (3) recycling and disposing unwanted items as scrap; and

BE IT FURTHER RESOLVED that the Board finds that this action is not a "project" as defined by the California Environmental Quality Act ("CEQA") (California Public Resources Code §21065); and

BE IT FURTHER RESOLVED that the Board finds that this action is not a "development" as defined by the California Coastal Act (California Public Resources Code §30106); and

BE IT FURTHER RESOLVED that the Board finds that this action is not a project that involves additional approvals or actions by the Federal Aviation Administration ("FAA") and, therefore, no formal review under the National Environmental Policy Act ("NEPA") is required.

PASSED, ADOPTED, AND APPROVED by the Board of the San Diego County Regional Airport Authority at a regular meeting this 8th day of January, 2026, by the following vote:

AYES: Board Members:

NOES: Board Members:

ABSENT: Board Members:

ATTEST:

_____
ANNETTE FAGAN ORTIZ
AUTHORITY CLERK

APPROVED AS TO FORM:

_____
AMY GONZALEZ
GENERAL COUNSEL

Exhibit A

2025 FLEET SURPLUS										
E1 Asset Number	Old Asset #	Model Year	Asset Description	Asset Description 2	VIN or Serial Number	License #	Fuel Type	Asset Type	Miles or Hours	Condition
101036		2011	Ford Escape Hybrid 2WD	Hybrid SUV	1FMCU4K34BKA44974	1313619	Hybrid	Vehicle	24058	Fair
100731		2007	Genie GS-1930	SCISSORS LIFT	GS3007B84725	N/A	Electric	Equipment	428 hrs	Poor
100820		2008	Ford Ranger	Supercab	1FTYR14U18PA96414	1276533	Gasoline	Vehicle	47982	Poor
100751		2007	FORD ECONOLINE E-150	VAN	1FMNE11W97DB12908	1240774	Gasoline	Vehicle	24002	Fair
100823		2008	Ford E150	Cargo Van	1FTNE14W68DB45690	1276635	Gasoline	Vehicle	24186	Fair
100636	7581	2003	Toyota Forklift	PROPANE Model	63562	N/A	Propane	Equipment	2599 hrs	Poor
101037		2011	Ford Escape Hybrid 2WD	Hybrid SUV	1FMCU4K36BKA44975	1313620	Hybrid	Vehicle	49717	Fair
101038		2011	Toyota Camry Hybrid	Hybrid Compact	4T1BB3EK5BU136856	1313633	Hybrid	Vehicle	30633	Fair
		2012	F550 Shuttle Van	Model 8KKG672	1FDAF5GY6CEA98837	8KKG672	Gasoline	Vehicle	350,000	Poor

2025 Miscellaneous Surplus

Exhibit B

Item	Description	Number of Items	Condition
Large Acrylic Cases	Art Showcase	8	Fair
Atmospheric H2O Generator	Chamelon 8 Air drinkable dispensers	7	Poor

SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY

Item No. 7

Staff Report

Meeting Date: January 8, 2026

Subject:

Award a Contract to S&L Specialty Construction, Inc. for Quieter Home Program Phase 14, Group 5, Project No. 381405 Twenty-Four (24) Non-Historic Single-Family and Multi-Family Units on Nineteen (19) Residential Properties Located East and West of the San Diego International Airport

Recommendation:

Adopt Resolution No. 2026-0003, awarding a contract to S&L Specialty Construction, Inc. in the amount of $1,449,400 for Phase 14, Group 5, Project No. 381405, of the San Diego County Regional Airport Authority's Quieter Home Program and making a finding that the project is exempt from the California Environmental Quality Act.

Background/Justification:

The San Diego County Regional Airport Authority's ("Authority") Quieter Home Program ("Program") provides sound attenuation treatments to residences within the highest noise-impacted neighborhoods surrounding San Diego International Airport ("SDIA"). This contract for Phase 14, Group 5, Project No. 381405 includes the installation of new acoustical windows, doors, and ventilation improvements to reduce aircraft-related noise levels and provide sound attenuation to Twenty-Four (24) non-historic single-family and multi-family units on Nineteen (19) residential properties located east and west of the Airport (refer to Attachment A).

To date, the Program has completed 5,997 residences, of which 1,254 are historic and 4,743 are non-historic. 3,935 residences are located west of SDIA and 2,062 are located east of SDIA.

Project No. 381405 was advertised on October 21, 2025, and bids were opened on November 20, 2025. The following bid was received (refer to Attachment B):

Company	Total Bid
S&L Specialty Construction, Inc.	$1,449,400

Engineer's Estimate: $1,481,059.23

The Authority makes every attempt to reach out to new contractors to bid on this program. Examples include reaching out to all bidders that attend pre-bid conferences and attending local outreach events. The low bid of $1,449,400 is considered responsive and S&L Specialty Construction, Inc. is considered responsible. Award to S&L Specialty Construction, Inc. is, therefore, recommended in the amount of $1,449,400.

Fiscal Impact:

Adequate funds for the contract with S&L Specialty Construction, Inc. are included in the adopted FY 2026 and conceptual FY 2027 Operating Expense Budgets within the Quieter Home Program budget line item. Sources of funding include federal Airport Improvement Program grants and Passenger Facility Charges.

Authority Strategies/Focus Areas:

This item supports one or more of the following *(select at least one under each area)*:

Strategies

☒ Community Strategy ☒ Customer Strategy ☐ Employee Strategy ☐ Financial Strategy ☒ Operations Strategy

Focus Areas

☐ Advance the Airport Development Plan ☐ Transform the Customer Journey ☒ Optimize Ongoing Business

Environmental Review:

A. CEQA: This Board action is a "project" subject to the California Environmental Quality Act ("CEQA"), Pub. Res. Code §21065. The individual projects under the Quieter Home Program are part of a class of projects that are categorically exempt from CEQA: 14 Cal. Code Regs. §15301 – "Existing Facilities: Class 1 consists of the operation, repair, maintenance, permitting, leasing, licensing, or minor alteration of existing public or private structures, facilities, mechanical equipment, or topographical features, involving negligible or no expansion of use beyond that existing at the time of the lead agency's determination."

B. California Coastal Act Review: This Board action is a "development" as defined by the California Coastal Act, Cal. Pub. Res. Code §30106. This project under the Quieter Home Program will consist of treatments to single-family and multi-family dwellings.

Improvements to single-family homes are exempt from coastal permit requirements under Cal. Pub. Res. Code §30610(a) and 14 Cal. Code Regs. §13250 – "Improvements to Single-Family Residences." The proposed improvements to multi-family residences are exempt from coastal permit requirements under Cal. Pub. Res. Code §30610(b) and 14 Cal. Code Regs. §13253 – "Improvements to Structures Other than Single-Family Residences and Public Works Facilities that Require Permits."

C. NEPA: This Board action is a project that involves approvals or actions by the Federal Aviation Administration ("FAA") and, therefore, also requires review under the National Environmental Policy Act ("NEPA") for its potential environmental impacts. The FAA issued a Categorical Exclusion under NEPA on October 10, 2025, for these Quieter Home Program projects.

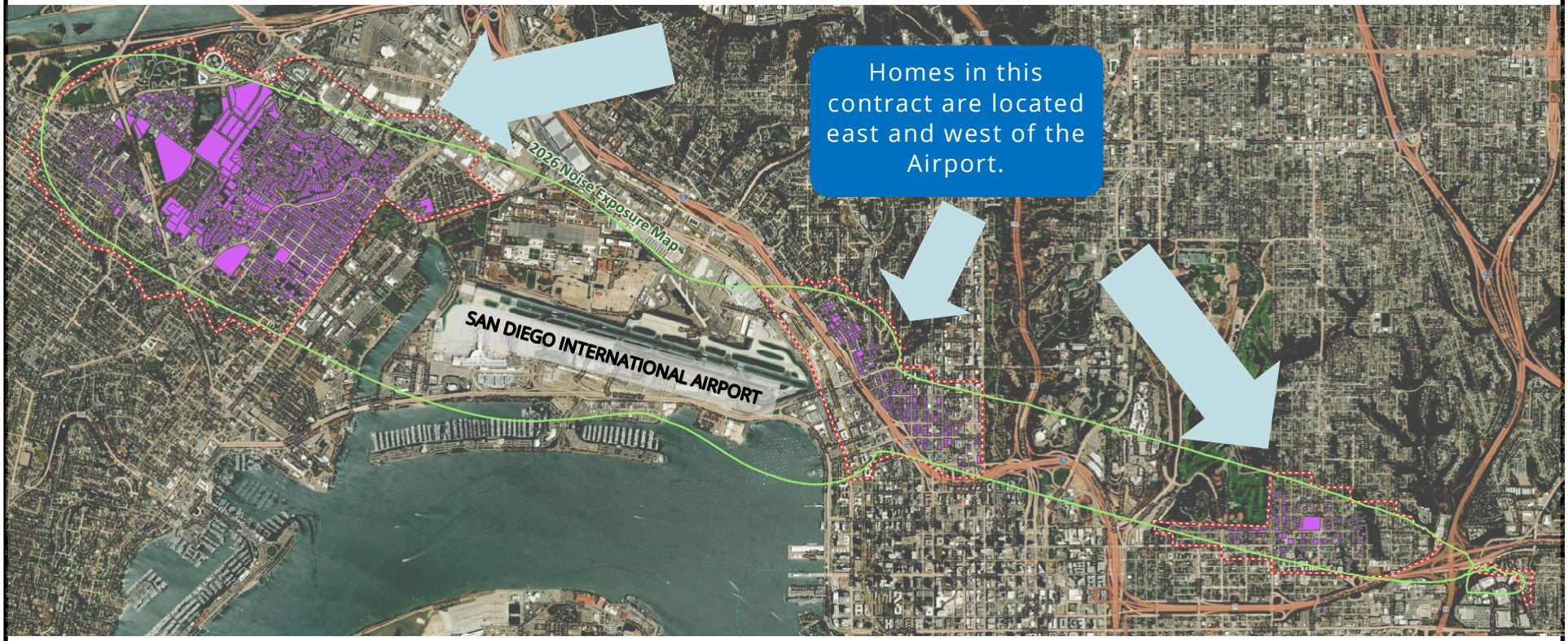
Prepared by:

Sjohnna Knack
Director, Planning, Noise, & Environment

ATTACHMENT A

TITLE: QUIETER HOME PROGRAM

PROJECT NO. 381405



LEGEND

Completed Parcels

SDIA 2026 65 CNEL Noise Contour

2026 Eligibility 65dB Boundary

TITLE: QUIETER HOME PROGRAM PROJECT NO. 381405
BIDS OPENED: November 20, 2025 at 2:00 p.m.
ENGINEER'S ESTIMATE: $1,481,059.23

CONTRACTOR:					**Engineer's Estimate**				**S&L Specialty Construction, Inc.**			
ADDRESS:									**315 S. Franklin Street, Syracuse, NY 13202**			
GUARANTEE OF GOOD FAITH:									**Liberty Mutual Insurance Company**			
Res No.	Bid Item Number - Name/Address		Dwelling Units	Unit of Measure	General Construction (In Figures)	Ventilation Construction (In Figures)	Electrical Construction (In Figures)	TOTAL (In Figures)	General Construction (In Figures)	Ventilation Construction (In Figures)	Electrical Construction (In Figures)	TOTAL (In Figures)
380911.23	SALEH AND FULP	2111 VENICE STREET	1	Lump Sum	$63,172.98	$15,052.12	$4,345.79	$82,570.89	$53,000.00	$12,000.00	$4,000.00	$69,000.00
381405.05	WHEELER FAMILY TRUST	4532 BRIGHTON AVENUE	1	Lump Sum	$49,325.45	$0.00	$0.00	$49,325.45	$48,000	$0	$0	$48,000.00
381405.09	CURRY AND VITERI-NARVAEZ	2006 CATALINA BOULEVARD	1	Lump Sum	$56,740.49	$0.00	$0.00	$56,740.49	$37,000	$0	$0	$37,000.00
381405.11	ROSE	4044 ATASCADERO DRIVE	1	Lump Sum	$80,704.14	$15,997.22	$5,478.72	$102,180.07	$67,000	$11,000	$6,000	$84,000.00
381405.13	DE JONG	4046 TENNYSON STREET	1	Lump Sum	$70,451.49	$16,350.91	$4,878.93	$91,681.34	$62,000	$11,000	$6,000	$79,000.00
381405.14	KELTNER	4104 ALICIA DRIVE	1	Lump Sum	$37,632.22	$0.00	$0.00	$37,632.22	$37,000	$0	$0	$37,000.00
381405.15	DITTMANN	4015 TENNYSON STREET	1	Lump Sum	$77,699.16	$0.00	$0.00	$77,699.16	$97,000	$0	$0	$97,000.00
381405.16	KELLY	3811 BERNICE DRIVE	1	Lump Sum	$34,785.66	$14,868.50	$4,805.28	$54,459.43	$39,000	$10,000	$5,000	$54,000.00
381405.19	BISANT	3935 ALICIA DRIVE	1	Lump Sum	$30,448.95	$0.00	$0.00	$30,448.95	$28,000	$0	$0	$28,000.00
381405.23	STELL	3511 STERNE STREET	1	Lump Sum	$77,922.87	$18,995.43	$5,338.42	$102,256.71	$75,000	$11,000	$3,000	$89,000.00
381405.24	STEFFY	3605 QUIMBY STREET	1	Lump Sum	$53,160.06	$13,977.14	$6,411.71	$73,548.91	$55,000	$10,000	$5,000	$70,000.00
381405.25	SMITH AND LANGE	4220 MONTALVO STREET	1	Lump Sum	$38,505.75	$12,712.76	$6,018.87	$57,237.38	$42,000	$10,000	$5,000	$57,000.00
381405.25	SMITH AND LANGE	4222 MONTALVO STREET UNIT A	1	Lump Sum	$27,570.53	$12,737.94	$7,383.29	$47,691.76	$32,000	$10,000	$7,000	$49,000.00
381405.25	SMITH AND LANGE	4222 MONTALVO STREET UNIT B	1	Lump Sum	$12,844.02	$10,692.51	$2,634.13	$26,170.66	$16,000	$9,000	$3,000	$28,000.00
381405.25	SMITH AND LANGE	4222 MONTALVO STREET UNIT C	1	Lump Sum	$29,006.89	$12,849.34	$5,857.53	$47,713.76	$30,000	$10,000	$5,000	$45,000.00
381405.26	SCHERTZER BRAUN FAMILY TRU	3334 STERNE STREET	1	Lump Sum	$35,120.18	$0.00	$0.00	$35,120.18	$27,000	$0	$0	$27,000.00
381405.28	ADELMAN FAMILY TRUST	3225 WHITTIER STREET	1	Lump Sum	$103,469.52	$20,102.43	$4,422.96	$127,994.91	$129,000	$13,000	$4,000	$146,000.00
381405.29	CARRANZA	3111 MEADOW GROVE DRIVE	1	Lump Sum	$53,807.94	$31,471.15	$13,931.79	$99,210.88	$69,000	$23,000	$5,000	$97,000.00
381405.29	CARRANZA	3111 MEADOW GROVE DRIVE - CASITA	1	Lump Sum	$17,402.27	$12,555.38	$4,728.11	$34,685.76	$24,000	$11,000	$3,000	$38,000.00
381405.31	PIZARRO-MARIN	1215 24TH STREET	1	Lump Sum	$35,845.44	$0.00	$0.00	$35,845.44	$51,000	$0	$0	$51,000.00
381405.31	PIZARRO-MARIN	1219 24TH STREET	1	Lump Sum	$33,968.13	$0.00	$0.00	$33,968.13	$47,000	$0	$0	$47,000.00
381405.32	ROSENSTOK	2794 C STREET	1	Lump Sum	$48,543.26	$15,385.30	$4,815.80	$68,744.36	$44,000	$10,000	$5,000	$59,000.00
381405.34	HANSON	1330 BANCROFT STREET	1	Lump Sum	$45,503.91	$0.00	$0.00	$45,503.91	$51,000	$0	$0	$51,000.00
381405.35	MAHER	3787 BROADWAY	1	Lump Sum	$48,228.47	$0.00	$0.00	$48,228.47	$48,000	$0	$0	$48,000.00
							Subtotal	$1,466,659.23			Subtotal	$1,435,000.00
						Probable Cost for Permits:		$14,400.00		**Probable Cost for Permits:**		$14,400.00
							TOTAL	**$1,481,059.23**			**TOTAL BID**	**$1,449,400.00**
					Addenda No. 1 noted				**Addenda No. 1 noted**			

RESOLUTION NO. 2025-0003

A RESOLUTION OF THE BOARD OF THE SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY, AWARDING A CONTRACT TO S&L SPECIALTY CONSTRUCTION, INC., IN THE AMOUNT OF $1,449,400 FOR PHASE 14, GROUP 5 PROJECT NO. 381405, OF THE SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY'S QUIETER HOME PROGRAM AND MAKING A FINDING THAT THE PROJECT IS EXEMPT FROM THE CALIFORNIA ENVIRONMENTAL QUALITY ACT.

WHEREAS, the San Diego County Regional Airport Authority ("Authority") has established a residential sound insulation program, known as the Quieter Home Program ("Program"), to reduce aircraft noise levels in the homes of residents living within the highest noise-impacted neighborhoods surrounding San Diego International Airport ("Airport"); and

WHEREAS, Phase 14, Group 5, of the Program will include the installation of new acoustical windows, doors, and ventilation improvements to reduce aircraft-related noise levels inside the homes; and

WHEREAS, Phase 14, Group 5, of the Program provides sound attenuation to twenty-four (24) non-historic single-family and multi-family units on nineteen (19) residential properties located east and west of the San Diego International Airport; and

WHEREAS, the Authority issued a Bid Solicitation Package for Phase 14, Group 5, on October 21, 2025; and

WHEREAS, on November 20, 2025, the Authority opened sealed bids received in response to the Bid Solicitation Package; and

WHEREAS, the apparent low bidder, S&L Specialty Construction, Inc., submitted a bid of $1,449,400 and the Authority's staff has duly considered the bid and has determined that S&L Specialty Construction, Inc. is responsible, and its bid is responsive in all material respects; and

WHEREAS, the San Diego County Regional Airport Authority Board ("Board") believes that it is in the best interest of the Authority and the public that it serves to award S&L Specialty Construction, Inc., the lowest bidder, the contract for Phase 14, Group 5, upon the terms and conditions set forth in the Bid Solicitation Package.

NOW, THEREFORE, BE IT RESOLVED that the Board hereby awards a contract to S&L Specialty Construction, Inc., in the amount of $1,449,400 for Phase 14, Group 5, Project No. 381405, of the San Diego County Regional Airport Authority's Quieter Home Program; and

BE IT FURTHER RESOLVED that the Authority's President/CEO or designee is hereby authorized to execute and deliver such contract to S&L Specialty Construction, Inc.; and

BE IT FURTHER RESOLVED that the Authority and its officers, employees, and agents are hereby authorized, empowered, and directed to do and perform all such acts as may be necessary or appropriate in order to effectuate fully the foregoing; and

BE IT FURTHER RESOLVED that the Board finds that this is a "project" as defined by the California Environmental Quality Act ("CEQA"), Cal. Pub. Res. Code §21065, and that the individual Quieter Home Program projects are categorically exempt from the CEQA under Cal. Code Regs. §15301(f), "Existing Facilities"; and

BE IT FURTHER RESOLVED that the Board finds that this action is a "development" as defined by the California Coastal Act, Cal. Pub. Res. Code §30106. This project under the Quieter Home Program will consist of treatments to single-family and multi-family dwellings. Improvements to single-family homes are exempt from coastal permit requirements under Cal. Pub. Res. Code §30610(a) and 14 Cal. Code Regs. §13250 – "Improvements to Single-Family Residences." The proposed improvements to multi-family residences are exempt from coastal permit requirements under Cal. Pub. Res. Code §30610(b) and 14 Cal. Code Regs. §13253 – "Improvements to Structures Other than Single-Family Residences and Public Works Facilities that Require Permits"; and

BE IT FURTHER RESOLVED that the Board finds that this action is a project that involves approvals or actions by the Federal Aviation Administration ("FAA") and, therefore, also requires review under the National Environmental Policy Act ("NEPA") for its potential environmental impacts. The FAA issued a Categorical Exclusion under NEPA on October 10, 2025, for these Quieter Home Program projects.

PASSED, ADOPTED, AND APPROVED by the Board of the San Diego County Regional Airport Authority at a regular meeting this 8th day of January 2026, by the following vote:

AYES: Board Members:

NOES: Board Members:

ABSENT: Board Members:

ATTEST:

_____
ANNETTE FAGAN ORTIZ
AUTHORITY CLERK

APPROVED AS TO FORM:

_____
AMY GONZALEZ
GENERAL COUNSEL

SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY

Item No. 8

Staff Report

Meeting Date: January 8, 2026

Subject:

Approve and Authorize the President/CEO to Negotiate and Execute an Agreement with Denver Retail Group for Quality Assurance Program

Recommendation:

Adopt Resolution No. 2026-0004, authorizing the President/CEO to negotiate and execute an agreement with Denver Retail Group (DRG) LLC. for a term of three (3) years, with the option for two (2) one-year extensions to be exercised at the sole discretion of the President/CEO in an amount not to exceed $3,500,000 to develop and execute a quality assurance program for concessions locations at San Diego International Airport ("Airport").

Background/Justification:

The San Diego County Regional Airport Authority ("Authority") previously utilized a third-party firm to administer both a Mystery Shopper Program and a Concession Employee Recognition and Rewards Program, aimed at monitoring customer service standards across airport concessions from 2018 through early 2020. These initiatives were discontinued during the COVID-19 pandemic as a result of operational and budgetary constraints.

With the opening of the New Terminal 1 on September 23, 2025, which introduced 17 new food, beverage, and retail concessions, the Airport has an imperative need to reintroduce and expand its quality monitoring efforts. A more robust Quality Assurance Program (QAP) will ensure that the services and products offered by concessionaires meet predefined quality standards and enhance the overall passenger experience, as well as support SAN's strategic goal of becoming a "Top 5 ASQ airport." The QAP may support elements of an overall airport customer experience initiative as it is developed.

On April 23, 2025, the Authority issued a Request for Proposals ("RFP") for a Quality Assurance Program Consulting Services to provide professional services to develop and execute a QAP for concessions locations in both Terminal 1 and 2. Notice of the RFP was advertised in the San Diego Daily Transcript and on the Authority's procurement system called Planet Bids where 661 vendors were notified.

Proposals were received by two (2) firms on May 29, 2025.

1. Denver Retail Group ("DRG") LLC
2. Zenia Consulting

Both firms were invited to interview, and the respondents were asked to provide responses to a specific list of questions, prepared by the evaluation panel, which targeted the evaluation criteria presented in the RFP. The panelist's final rankings are presented below:

Final Rankings

Firm Name	Panelist 1	Panelist 2	Panelist 3	Panelist 4	Panelist 5	Total	Rank
Denver Retail Group, LLC.	1	1	1	1	1	5	1
Zenia Consulting	2	2	2	2	2	10	2

Summary

Based upon the extensive experience and specific expertise in areas of aviation concessions, mixed-use retail, quality assurance program administration/management, customer service, and project management, staff recommends that the Board approve an agreement with Denver Retail Group LLC for Quality Assurance Program Consulting Services, for an initial term of three (3) years with the option for two (2) one-year extensions, in an amount not to exceed $3,500,000.

The QAP will involve monitoring compliance with the Authority's contracts, regulations, and customer satisfaction benchmarks; it will serve to identify areas of improvement and facilitate resolution. Key deliverables include development of scorecards for each concession unit, passenger intercept surveys, mystery shopper evaluations, and collaborating with concessionaires to meet benchmarks.

DRG brings over 17 years of experience in managing quality assurance and passenger experience programs for airports (including Denver International Airport, Seattle-Tacoma International Airport and San Franscisco International Airport) and high-volume retail environments. Their expertise includes program administration, customer service analytics, and stakeholder engagement.

Fiscal Impact:

Adequate funding for the Denver Retail Group Contract is included in the FY 2026 Operating Expense Budgets and FY 2027 Conceptual budget within the Contractual Services expense line in the Terminal Business Development Department. For budget years not yet approved, this cost will be included in those requests.

Authority Strategies/Focus Areas:

This item supports one or more of the following *(select at least one under each area)*:

Strategies

☒ Community Strategy ☒ Customer Strategy ☐ Employee Strategy ☒ Financial Strategy ☒ Operations Strategy

Focus Areas

☐ Advance the Airport Development Plan ☒ Transform the Customer Journey ☒ Optimize Ongoing Business

Environmental Review:

A. CEQA: This Board action is not a "project" as defined by the California Environmental Quality Act ("CEQA") (Cal. Pub. Res. Code §21065).

B. California Coastal Act Review: This Board action is not a "development" as defined by the California Coastal Act. Cal. Pub. Res. Code §30106.

C. NEPA: This Board action is not a project that involves additional approvals or actions by the Federal Aviation Administration ("FAA") and, therefore, no formal review under the National Environmental Policy Act ("NEPA") is required.

Prepared by:

Deanna Zachrisson
Director, Terminal Business Development

RESOLUTION NO. 2026-0004

A RESOLUTION OF THE BOARD OF THE SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY, AUTHORIZING THE PRESIDENT/CEO TO NEGOTIATE AND EXECUTE AN AGREEMENT WITH DENVER RETAIL GROUP FOR A TERM OF THREE (3) YEARS, WITH THE OPTION FOR TWO (2) ONE-YEAR EXTENSIONS TO BE EXERCISED AT THE SOLE DISCRETION OF THE PRESIDENT/CEO IN AN AMOUNT NOT TO EXCEED $3,500,000 TO DEVELOP AND EXECUTE A QUALITY ASSURANCE PROGRAM FOR CONCESSIONS LOCATIONS AT SAN DIEGO INTERNATIONAL AIRPORT;

WHEREAS, on April 23, 2025, the Authority issued a Request for Proposals ("RFP") for a Quality Assurance Program Consulting Services to provide professional services to develop and execute a Quality Assurance Program ("QAP") for concessions locations in both Terminal 1 and 2 at San Diego International Airport ("Airport"); and

WHEREAS, the Authority received two (2) proposals on May 29, 2025, from Denver Retail Group ("DRG") LLC and Zenia Consulting; and

WHEREAS, the Authority's Evaluation Panel ("Panel") evaluated the proposals and conducted interviews with both respondents; and

WHEREAS, the Panel has determined that DRG is the most qualified firm to develop a comprehensive QAP for a period of three (3) years with the option for two (2) one-year extensions, in the amount not to exceed $3,500,000.

NOW, THEREFORE, BE IT RESOLVED that the Board hereby approves and authorizes the President/CEO to negotiate and execute an agreement with Denver Retail Group for a term of three (3) years, with the option for two (2) one-year extensions to be exercised at the sole discretion of the President/CEO in an amount not to exceed $3,500,000 to develop and execute a quality assurance program for concessions locations at San Diego International Airport; and

BE IT FURTHER RESOLVED that the Authority and its officers, employees, and agents hereby are authorized, empowered and directed to do and perform all such acts as may be necessary or appropriate in order to effectuate fully the foregoing resolutions; and

BE IT FURTHER RESOLVED that the Board finds that this action is not a "project" as defined by the California Environmental Quality Act ("CEQA") (California Public Resources Code §21065); and

BE IT FURTHER RESOLVED that the Board finds that this action is not a "development" as defined by the California Coastal Act (California Public Resources Code §30106); and

BE IT FURTHER RESOLVED that the Board finds that this action is not a project that involves additional approvals or actions by the Federal Aviation Administration ("FAA") and, therefore, no formal review under the National Environmental Policy Act ("NEPA") is required.

PASSED, ADOPTED, AND APPROVED by the Board of the San Diego County Regional Airport Authority at a regular meeting this 8th day of January 2026, by the following vote:

AYES: Board Members:

NOES: Board Members:

ABSENT: Board Members:

ATTEST:

_____
ANNETTE FAGAN ORTIZ
AUTHORITY CLERK

APPROVED AS TO FORM:

_____
AMY GONZALEZ
GENERAL COUNSEL

SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY

Item No. 9

Staff Report

Meeting Date: January 8, 2026

Subject:

Authorize the President/CEO to award a Contract to Hazard Construction Engr, LLC for the New T1 Offsite Intersection/Roadway Segment Improvements for San Diego International Airport

Recommendation:

Adopt Resolution No. 2026-0005, authorizing the President/CEO to award a contract to Hazard Construction Engr, LLC in the amount of $14,442,339 for Project No. 104299 NT1 Offsite Intersection/Roadway Segment Improvements for San Diego International Airport.

Background/Justification:

Project No. 104299 NT1 Offsite Intersection/Roadway Segment Improvements is a San Diego County Regional Airport Authority ("Authority") Board ("Board") approved project in the FY2026-FY2030 Capital Improvement Program ("CIP").

This project consists of three offsite roadway corridors that will implement improvements and strategies identified in the Airport Connection Study to fulfill the Airport Development Plan ("ADP") Environmental Impact Report ("EIR") Mitigation Measures for Airport Regional Connections & Offsite Roadway Improvements. The corridor name and associated EIR Mitigation Measures are listed below for reference:

- Grape Street: MM-TR-RS-1b, MM-TR-RS-1c, and MM-TR-RS-1d
- Pacific Highway: MM-TR-I-1b and MM-TR-I-1c
- Palm Street: MM-TR-I-1e and MM-TR-RS-4a

The Authority has coordinated extensively with several stakeholders, including the City of San Diego ("City") and the Port of San Diego ("Port"), through the preliminary, schematic, and final design phases of the project development. The City and the Port both concur that the project is in conformance with the 2020 ADP EIR, the 2016 Downtown Mobility Plan, and the 2018 Midway - Pacific Highway Community Plan.

The Grape Street portion will remove parking on both sides of Grape Street from N. Harbor Drive to State Street to provide a fourth vehicle travel lane on the south side and a Class IV cycle track on the north side within the existing curb limits. This element of the project includes pavement rehabilitation, traffic signal loop detection adjustments for vehicles and bicycles, slurry seal, pavement markings, signage and wayfinding.

The Pacific Highway portion provides a Class IV cycle track from W. Laurel Street to Washington Street with intersection improvements at W. Laurel Street, Palm Street, Sassafras Street and Washington Street. This element of the project includes median reconstruction, dual curb ramp pedestrian improvements, pavement rehabilitation, street light luminaire upgrades, traffic signal modifications with bike signals, stormwater treatment, slurry seal, pavement markings, signage and wayfinding.

The Palm Street portion will improve the existing two-lane roadway into a four-lane roadway (two lanes in each direction) between Pacific Highway and Kettner Boulevard within the existing curb limits. This element of the project includes median reconstruction and pedestrian improvements on the north side of the at-grade rail crossing, new pre-signals at the rail crossing, a new traffic signal at Kettner Boulevard and Palm Street, pavement rehabilitation, slurry seal, pavement markings, signage and wayfinding.

The opportunity was advertised on August 26, 2025, and the following sealed bids were received and opened on September 25, 2025:

Company	Total Bid
Nationwide Contracting Services, Inc.	$15,128,360.25
Palm Engineering Construction Company, Inc.	$16,353,934.60
Griffith Company	$16,885,765.00
Hazard Construction Engr, LLC	$20,390,310.50

However, during the bid review process several irregularities were found on multiple bid packages, and the decision was made to request that a Best and Final Offer (“BAFO”) be submitted due to the unusually large number of errors found in the originally submitted bid documents. Therefore, a request to submit a BAFO was advertised to the four original bidders on November 20, 2025. The following BAFO bids were received and opened on December 8, 2025:

Company	Total Bid
Hazard Construction Engr, LLC	$14,442,339.00
Palm Engineering Construction Company, Inc.	$15,532,947.80
Nationwide Contracting Services, Inc.	$15,916,175.80
Griffith Company	$16,507,507.00

After a subsequent review of the BAFO bids received, Hazard Construction Engr, LLC has been determined to be the responsible low bidder, and their bid is determined to be responsive. Therefore, staff recommends award to Hazard Construction Engr, LLC in the amount of $14,442,339.

The Engineer's estimate for this project is $12,313,569.

Under federal law and Grant Assurance 25, airport sponsors may use airport revenue for the capital or operating costs of the airport, the local airport system, or other facilities owned or operated by the airport owner or operator and directly and substantially related to the air transportation of passengers or property. (*FAA Policy and Procedures Concerning the Use of Airport Revenue*, 64 Fed.Reg.7696, February 16, 1999). In May of 2020, the FAA approved the use of airport revenue for these off-airport improvements but in an amount that is not sufficient to cover the proposed contract amount. Therefore, FAA approval must be obtained in the amount of the proposed contract price before the Authority can enter into the proposed contract with Hazard Construction Engr, LLC. In order to avoid any delays, staff recommends that the Board authorize the President/CEO to award a contract to Hazard Construction Engr, LLC in the event the FAA approves an increased amount of airport revenue that can be used for this Project.

Fiscal Impact:

Adequate funds for NT1 Offsite Intersection/Roadway Segment Improvements are included within the Board adopted FY2026-FY2030 Capital Program Budget in Project No. 104299. The source of funding for this project is Airport Revenue Bonds.

Authority Strategies/Focus Areas:

This item supports one or more of the following *(select at least one under each area)*:

Strategies

☒ Community Strategy ☒ Customer Strategy ☐ Employee Strategy ☐ Financial Strategy ☐ Operations Strategy

Focus Areas

☒ Advance the Airport Development Plan ☒ Transform the Customer Journey ☐ Optimize Ongoing Business

Environmental Review:

A. CEQA: This Board action is for a project approved as part of the Airport Development Plan for which an Environmental Impact Report (SCH No. 2017011053; SDCRAA# EIR-18-01) was certified on January 9, 2020.

B. California Coastal Act Review: This Board action is for a project that is a development not within the jurisdiction of the Airport Authority and that the City of San Diego is the permitting jurisdiction for California Coastal Act review and approval.

C. NEPA: This Board action is not a project that involves additional approvals or actions by the Federal Aviation Administration ("FAA") and, therefore, no formal review under the National Environmental Policy Act ("NEPA") is required.

Prepared by:

Bob Bolton
Director, Airport Design & Construction

RESOLUTION NO. 2026-0005

A RESOLUTION OF THE BOARD OF THE SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY AUTHORIZING THE PRESIDENT/CEO TO AWARD A CONTRACT TO HAZARD CONSTRUCTION ENGR, LLC IN THE AMOUNT OF $14,442,339 FOR PROJECT NO. 104299 NEW T1 OFFSITE INTERSECTION/ROADWAY SEGMENT IMPROVEMENTS AT SAN DIEGO INTERNATIONAL AIRPORT

WHEREAS, Project No. 104299 New T1 Offsite Intersection/Roadway Segment Improvements is a San Diego County Regional Airport Authority ("Authority") Board ("Board") approved project in the FY2026-FY2030 Capital Improvement Program ("CIP"); and

WHEREAS, this project consists of three offsite roadway corridors that will implement improvements and strategies identified in the Airport Connection Study to fulfill the Airport Development Plan ("ADP") Environmental Impact Report ("EIR") Mitigation Measures for Airport Regional Connections & Offsite Roadway Improvements); and

WHEREAS, the Authority has coordinated extensively with several stakeholders, including the City of San Diego ("City") and the Port of San Diego ("Port"), through the preliminary, schematic, and final design phases of the project development; and

WHEREAS, the City and the Port both concur that the project is in conformance with the 2020 ADP EIR, the 2016 Downtown Mobility Plan, and the 2018 Midway - Pacific Highway Community Plan; and

WHEREAS, the Grape Street portion will remove parking on both sides of Grape Street from N. Harbor Drive to State Street to provide a fourth vehicle travel lane on the south side and a Class IV cycle track on the north side within the existing curb limits; and

WHEREAS, this element of the project includes pavement rehabilitation, traffic signal loop detection adjustments for vehicles and bicycles, slurry seal, pavement markings, signage and wayfinding; and

WHEREAS, the Pacific Highway portion provides a Class IV cycle track from W. Laurel Street to Washington Street with intersection improvements at W. Laurel Street, Palm Street, Sassafras Street and Washington Street; and

WHEREAS, this element of the project includes median reconstruction, dual curb ramp pedestrian improvements, pavement rehabilitation, street light luminaire upgrades, traffic signal modifications with bike signals, stormwater treatment, slurry seal, pavement markings, signage and wayfinding; and

WHEREAS, the Palm Street portion will improve the existing two-lane roadway into a four-lane roadway (two lanes in each direction) between Pacific Highway and Kettner Boulevard within the existing curb limits; and

WHEREAS, this element of the project includes median reconstruction and pedestrian improvements on the north side of the at-grade rail crossing, new pre-signals at the rail crossing, a new traffic signal at Kettner Boulevard and Palm Street, pavement rehabilitation, slurry seal, pavement markings, signage and wayfinding; and

WHEREAS, the Request for Bids for this project was advertised on August 26, 2025; and

WHEREAS, after a review of the bids received, Hazard Construction Engr, LLC, with a bid in the amount of $14,442,339, was been determined to be the low bidder; and

WHEREAS, the Authority staff has duly considered Hazard Construction Engr, LLC's bid, and has determined that Hazard Construction Engr, LLC is responsible and that its bid is responsive in all material respects; and

WHEREAS, under federal law and Grant Assurance 25, airport sponsors may use airport revenue for the capital or operating costs of the airport, the local airport system, or other facilities owned or operated by the airport owner or operator and directly and substantially related to the air transportation of passengers or property. (*FAA Policy and Procedures Concerning the Use of Airport Revenue*, 64 Fed.Reg.7696, February 16, 1999); and

WHEREAS, in May of 2020, the FAA approved the use of airport revenue for these off-airport improvements but in an amount that is not sufficient to cover the proposed contract amount. Therefore, additional FAA approval must be obtained before the Authority can enter into the proposed contract with Hazard Construction Engr, LLC; and

WHEREAS, the Board finds it in the best interest of the Authority to authorize the President/CEO to award a contract to Hazard Construction Engr, LLC in the event the FAA approves an increased amount of airport revenue to cover the proposed contract amount; and

WHEREAS, the Board believes that it is in the best interest of the Authority and the public that it serves to authorize the President/CEO to award a contract to Hazard Construction Eng LLC for Project No. 104299, New T1 Offsite Improvements in the event that the FAA approves the use of additional airport revenue to cover the costs of the Project upon the terms and conditions set forth in the Bid Solicitation Package.

NOW, THEREFORE, BE IT RESOLVED that the Board hereby authorizes the President/CEO to award a contract to Hazard Construction Engr, LLC in the amount of $14,442,339 for Project No. 104299 New T1 Offsite Intersection/Roadway Segment Improvements at San Diego International Airport in the event the FAA approves the use of additional airport revenue and authorizes the President/CEO to execute the contract; and

BE IT FURTHER RESOLVED that the San Diego County Regional Airport Authority and its officers, employees, and agents are hereby authorized, empowered, and directed to do and perform such acts as may be necessary or appropriate in order to effectuate fully this resolution; and

BE IT FURTHER RESOLVED that the Board finds that this Board action is for a project approved as part of the Airport Development Plan for which an Environmental Impact Report (SCH No. 2017011053; SDCRAA# EIR-18-01) was certified on January 9, 2020; and

BE IT FURTHER RESOLVED that the Board finds that this action is for a project that is a "development" not within the jurisdiction of the Airport Authority and that the City of San Diego is the permitting jurisdiction for California Coastal Act review and approval; and

BE IT FURTHER RESOLVED that the Board finds that this action is not a project that involves additional approvals or actions by the Federal Aviation Administration ("FAA") and, therefore, no formal review under the National Environmental Policy Act ("NEPA") is required.

PASSED, ADOPTED, AND APPROVED by the Board of the San Diego County Regional Airport Authority at a regular meeting this 8th day of January, 2026, by the following vote:

AYES: Board Members:

NOES: Board Members:

ABSENT: Board Members:

ATTEST:

_____
ANNETTE FAGAN ORTIZ
AUTHORITY CLERK

APPROVED AS TO FORM:

_____
AMY GONZALEZ
GENERAL COUNSEL

SAN DIEGO
INTERNATIONAL AIRPORT

Authorize the President/CEO to award a Contract to Hazard Construction Engr, LLC for the New T1 Offsite Intersection/Roadway Segment Improvements for San Diego International Airport (CIP 104299)

January 2026



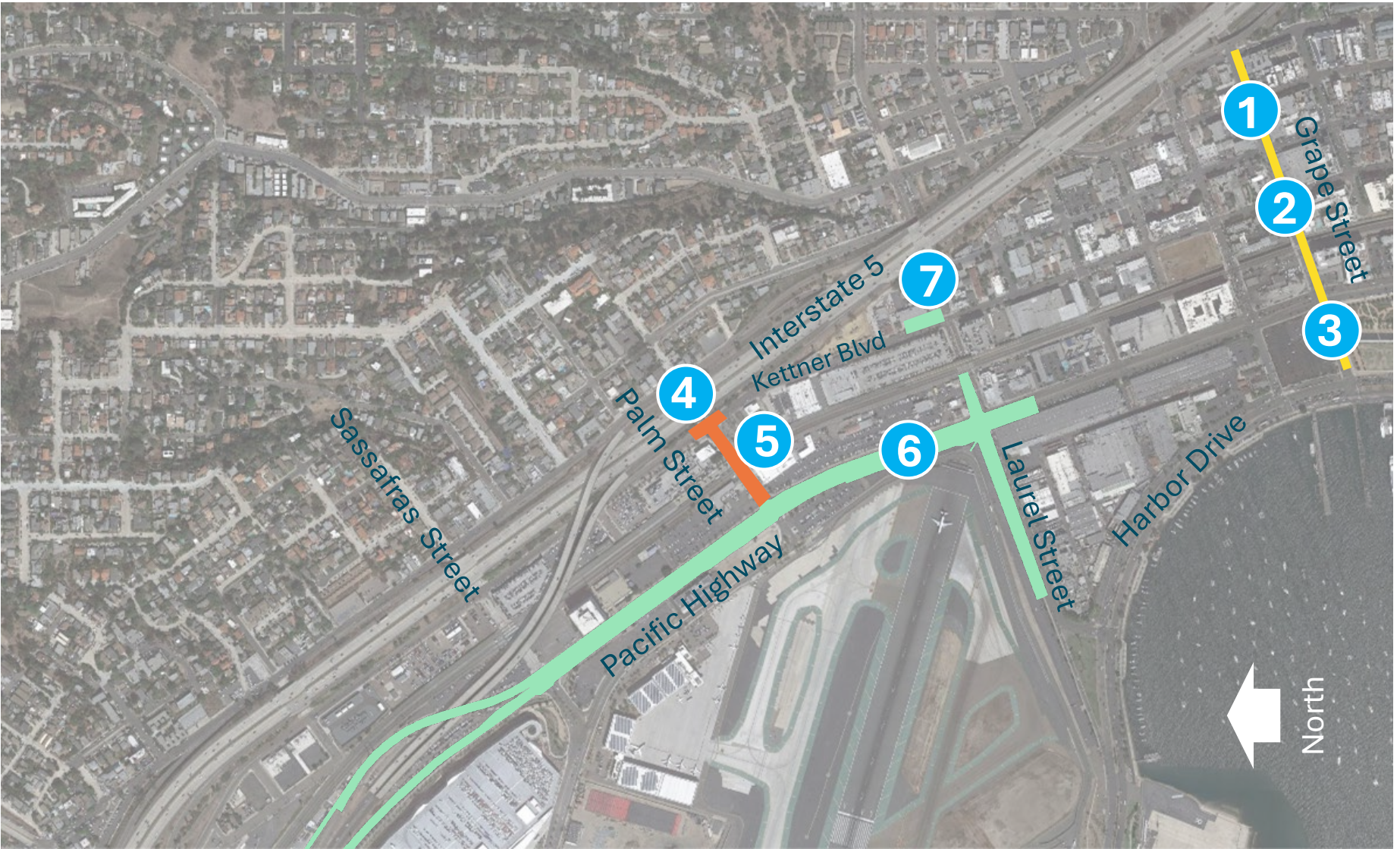
Project Overview

Project Packages and 2020 ADP EIR Mitigation Measures

High Level Project Scope

Project Packages & 2020 ADP EIR Mitigation Measures

Location Overview



- Grape Street
- Pacific Highway
- Palm Street

Mitigation Measure

#	
1.	MM-TR-RS-1b
2.	MM-TR-RS-1c
3.	MM-TR-RS-1d
4.	MM-TR-I-1e
5.	MM-TR-RS-4a
6.	MM-TR-I-1b
7.	MM-TR-I-1c

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High Level Project Scope

- Grape Street
  - Remove parking on both sides of roadway
  - Provide a one-way Class IV cycle track on north side
  - Provide a 4th vehicle lane on south side
- Pacific Highway
  - Provide one-way Class IV cycle track on both sides of roadway w/ bike signals
  - 4 Traffic Signal Modifications, median reconstruction, curb ramps, lighting
  - Minor utility relocations and a stormwater treatment facility
- Palm Street
  - Remove parking on both sides of street and provide two additional vehicle lanes
  - Pre signals and pedestrian improvements at railroad crossing
  - A new traffic signal at Palm St and Kettner Blvd

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Stakeholder Summary

Stakeholders and Asset Owners

Stakeholder Outreach Summary

- Project concepts were developed in over 50 meetings with various stakeholders over the last 5 years. Stakeholders include:
  - City of San Diego
  - Port of San Diego
  - California Department of Transportation - CALTRANS
  - Metropolitan Transit System - MTS
  - North County Transit District - NCTD
  - California Public Utilities Commission – CPUC
  - Solar Turbines
  - AT&T
  - San Diego Gas & Electric - SDG&E
  - Downtown Community Planning Council
  - Little Italy Association
  - Midway-Pacific Highway Community Planning Group

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Asset Owner Summary

- Assets constructed on this project will be owned, operated, and maintained by the following:
  - City of San Diego
  - Metropolitan Transit System - MTS
  - North County Transit District - NCTD
  - AT&T
  - San Diego Gas & Electric - SDG&E
- Standards developed by each agency are required to be used within each agencies right-of-way.
- There are no Airport assets being constructed by this project
- The Airport is not responsible for operations or maintenance after the project is accepted by the asset owners.

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Recommendation

Staff Report – January 2026

Recommendation

- Adopt the resolution authorizing the President/CEO to award a contract to Hazard Construction Engr, LLC in the amount of $14,442,339 for Project No. 104299 NT1 Offsite Intersection/Roadway Segment Improvements for San Diego International Airport.

Questions?

Chris George, ADC Program Manager

Megan Ulery, ADC Project Manager

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