

Revised 11/19/2025

Board Members

Gil Cabrera (Chair)
James Sly (Vice Chair)
Whitney Benzian
Lidia S. Martinez
Monica Montgomery Steppe
Rafael Perez
Esther C. Sanchez
Steve Vaus
Marni von Wilpert

Authority Advisory Committee Meeting Agenda

Thursday, November 20, 2025

9:00 AM

San Diego County Regional Airport Authority
Administration Building
First Floor – Tin Goose Conference Room
2417 McCain Road
San Diego, CA 92101

Ex-Officio Board Members

Ann Fox
Col. R. Erik Herrmann
Michele Perrault

President/CEO

Kimberly J. Becker

This Agenda contains a brief general description of each item to be considered. If comments are made to the Committee without prior notice, or are not listed on the Agenda, no specific answers or responses should be expected at this meeting pursuant to State law.

Copies of written documentation relating to each item of business on the Agenda are on file in the Office of the Authority Clerk and are available for public inspection.

PLEASE COMPLETE A "REQUEST TO SPEAK" FORM PRIOR TO THE COMMENCEMENT OF THE MEETING AND SUBMIT IT TO THE CLERK OF THE COMMITTEE.

The Authority has identified a local company to provide oral interpreter and translation services for public meetings. If you require oral interpreter or translation services, please telephone the Office of the Authority Clerk with your request at (619) 400-2400 at least three (3) working days prior to the meeting.

Thursday, November 20, 2025

CALL TO ORDER:

PLEDGE OF ALLEGIANCE:

ROLL CALL:

Committee Members: Jamie Abbott, Dion Akers, Jessica Anderson, Brittany Applestein Syz, Brigette Browning, Erik Bruvold, Nikia Clarke, Mary Dover, Oris Dunham, Ansermio (AJ) Estrada, Claudia Estrada Howell, Ann Fox, Rachel Gregg, Jim Gruny, Ronn Hall, Steve Morris, Jim O'Callaghan, Paul Robinson, Kavin Schieferdecker, Chris Thorne, Rick Wilson

Board Representatives: Whitney Benzian, Lidia S. Martinez

CHAIR'S COMMENTS:

NEW BUSINESS:

1. **NEW TERMINAL 1 OPENING HIGHLIGHTS:**

Presented by: Brendan Reed, Senior Director, Operational Planning & Readiness

2. **NEW TERMINAL 1 PHASE 1B UPDATE:**

Presented by: Bob Bolton, Director, Airport Design & Construction

3. **AIR SERVICE UPDATE:**

Presented by: Hampton Brown, VP & Chief Revenue Officer

4. **ELECTION OF CHAIR**

NON-AGENDA PUBLIC COMMENT:

Non-Agenda Public Comment is reserved for members of the public wishing to address the Committee on matters for which another opportunity to speak **is not provided on the Agenda**, and which is within the jurisdiction of the Board. Please submit a completed speaker slip to the Authority Clerk. ***Each individual speaker is limited to three (3) minutes. Applicants, groups and jurisdictions referring items to the Board for action are limited to five (5) minutes.***

Note: Persons wishing to speak on specific items should reserve their comments until the specific item is taken up by the Committee.

COMMITTEE MEMBER COMMENTS:

Thursday, November 20, 2025

ADJOURNMENT:

Policy for Public Participation in Board, Airport Land Use Commission (ALUC), and Committee Meetings (Public Comment)

- 1) Persons wishing to address the Board, ALUC, and Committees shall submit a "Request to Speak" form prior to the initiation of the portion of the Agenda containing the item to be addressed (e.g., Public Comment and General Items). Failure to submit a form shall not preclude testimony, if permission to address the Board is granted by the Chair.
- 2) The Public Comment Section at the beginning of the Agenda is reserved for persons wishing to address the Board, ALUC, and Committees on any matter for which another opportunity to speak is not provided on the Agenda, and on matters that are within the jurisdiction of the Board.
- 3) Persons wishing to speak on specific items listed on the Agenda will be afforded an opportunity to speak during the presentation of individual items. Persons wishing to speak on specific items should reserve their comments until the specific item is taken up by the Board, ALUC and Committees.
- 4) If many persons have indicated a desire to address the Board, ALUC and Committees on the same issue, then the Chair may suggest that these persons consolidate their respective testimonies. Testimony by members of the public on any item shall be limited to **three (3) minutes per individual speaker and five (5) minutes for applicants, groups and referring jurisdictions.**
- 5) Pursuant to Authority Policy 1.33 (8), recognized groups must register with the Authority Clerk prior to the meeting.
- 6) After a public hearing or the public comment portion of the meeting has been closed, no person shall address the Board, ALUC, and Committees without first obtaining permission to do so.

Additional Meeting Information

NOTE: This information is available in alternative formats upon request. To request an Agenda in an alternative format, or to request a sign language or oral interpreter, or an Assistive Listening Device (ALD) for the meeting, please telephone the Authority Clerk's Office at (619) 400-2550 at least three (3) working days prior to the meeting to ensure availability.

For those planning to attend the Board meeting, parking is available in the Airport Administration Building Parking Lot (entrance on the east side of McCain Road).

Bring your ticket to the first-floor receptionist for validation.

Visitors can park in the lot from 8:00 a.m. to 5:00 p.m.

You may also reach the SDCRAA Building by using public transit via the San Diego MTS System, Route 923. For route and fare information, please call the San Diego MTS at (619) 233-3004 or 511.



New Terminal 1 Opening Highlights

Brendan Reed

Senior Director of Operational Planning & Readiness

November 20, 2025



NT1 Dress Rehearsal

Large-Scale Passenger Simulation (9/14)



Large-Scale Passenger Simulation



Highlights

- 915 community members participated
- 10 security screening checkpoint lanes used (6 primary & 4 flex lanes)
- 270 test bags inducted into Baggage Handling System
- All NT1 airlines and concessionaires involved
- 30 volunteers helped to manage simulation
- Surveys collected feedback from community participants
- Debrief discussions held with stakeholders



Large-Scale Passenger Simulation



Outcomes [partial list]

- Identified passenger congestion or confusion points
- Installed temporary wayfinding in targeted locations
- Adjusted paging system settings
- Modified escalator directions
- Reformatted Flight Information Displays (FIDS)
- Revised some employees' badge access permissions
- Shifted post-opening Customer Support staff locations
- Reinforced operational training content to employees



Large-Scale Passenger Simulation



NT1 Opening

Late Evening Arrivals (9/22) & Full Operations (9/23)



NT1 Opening



SEPTEMBER 22nd

- 2 airlines
- 14 arriving flights
- Approximately 1,700 total passengers

SEPTEMBER 23rd

- 6 airlines
- 95 departing flights
- 101 arriving flights
- Approximately 22,000 total passengers

NT1 Opening



Transition Command Center (TCC)

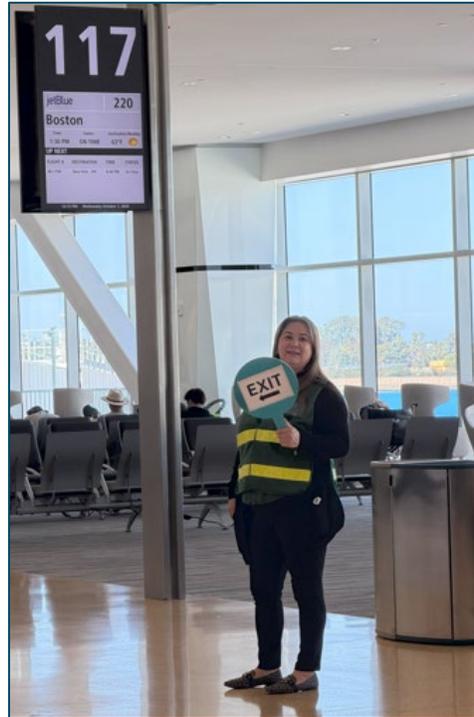
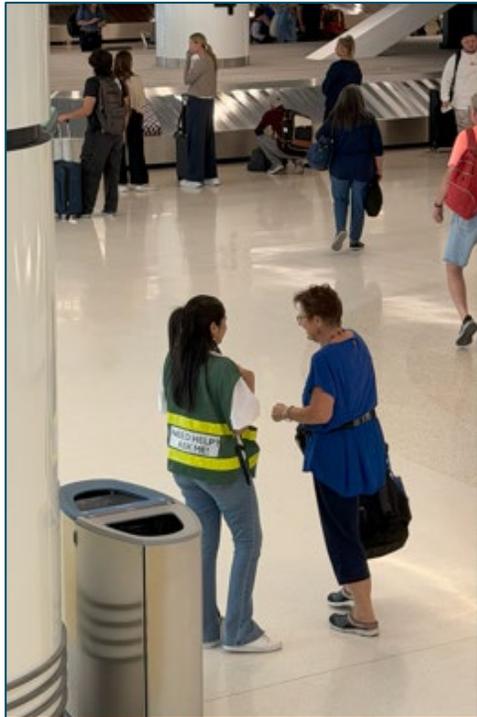
- Activated for 26.5 hours over 9/22 & 9/23
- Representatives from key Airport Authority teams
- Hub for communications and decision-making
- Situational awareness thru multiple camera feeds
- Supported in-terminal staff with any response needs
- Most issues elevated to the TCC were relatively minor and/or quickly addressed
- **Overall, NT1 building and PAX processing systems functioned as designed and tested**



NT1 Opening



Post-Opening Customer Support



- 147 Airport Authority staff volunteers provided additional customer support thru 10/12
- Positioned at key locations along the passenger journey
- Provided additional observations and suggestions to inform operational refinements
- Over 1,060 hours of additional customer support were contributed by these volunteers



BUSINESS

'10 out of 10': San Diego airport's spacious new terminal opens fully to the public

On opening day, reviews of the new terminal from flyers, workers and a retired pilot



Passengers make their way through the new San Diego airport on Tuesday, the first full day of the new facility. (Nelvin C. Cepeda / The San Diego Union-Tribune)

WE DID IT!

Thanks to incredible teamwork across the airport community

By all indications, the first full day at the San Diego International Airport's new Terminal 1 went without a hitch Tuesday, with smooth check-in and security zones, bustling concession stands, speedy baggage claim and airy spaces that brightened the moods of travelers.



Questions?



SAN DIEGO
INTERNATIONAL AIRPORT



Authority Advisory New Terminal 1 Phase 1B Update

Prepared by Airport Design & Construction, and Finance
November 20, 2025



NT1 Update

Steve McCabe, Sr. Program Manager

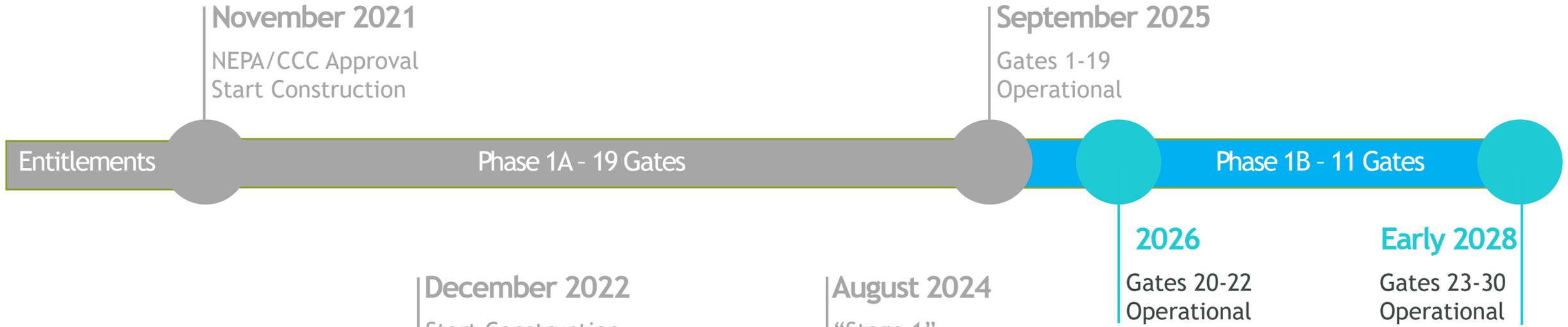


NT1 Project Timeline/ Milestones

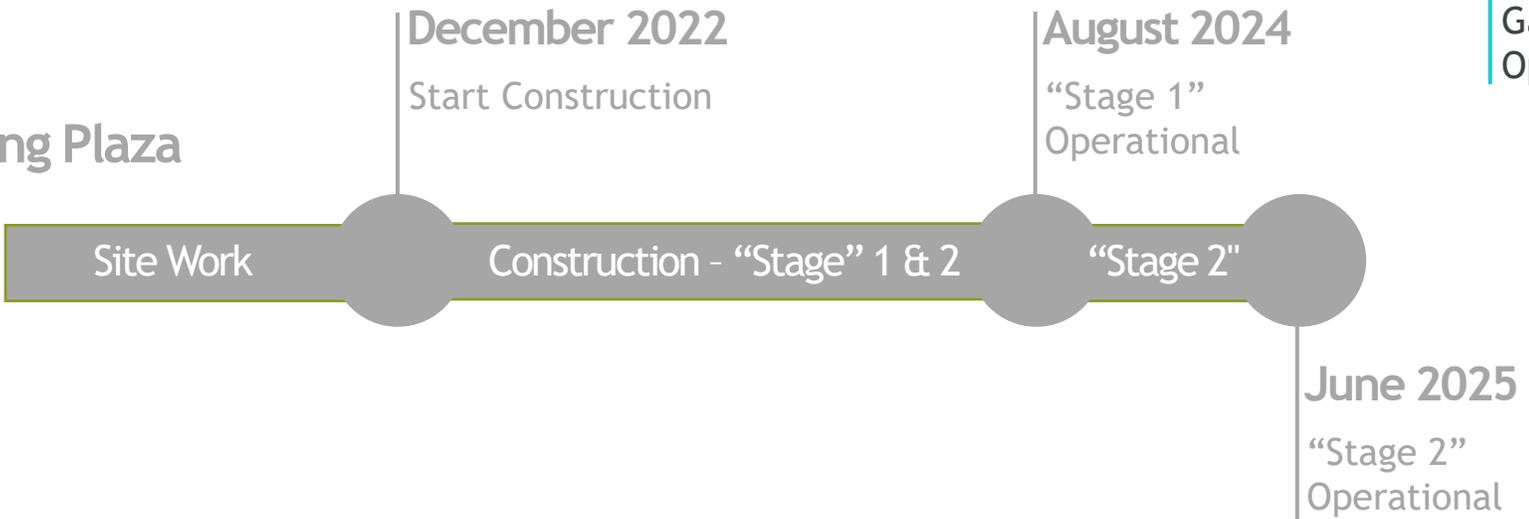


2021 2022 2023 2024 2025 2026 2027 2028

Terminal & Roadways



Parking Plaza



NT1 Terminal & Roadways Phase 1B



PHASE 1B UPCOMING MILESTONES

- Oct 2025: Start Demolition of old Terminal 1
- Jan 2026: Start foundations for Phase - 1B of NT1
- May 2026: Start steel erection for Phase - 1B of NT1

NT1 Sitework Comparison March 2024 to October 2025



NT1 Arrivals Road



NT1 Luminous Wave Glass Wall - Exterior



NT1 Luminous Wave Glass Wall - Interior



NT1 Concourse & Boarding Lounges



NT1 Baggage Claim



NT1 Outdoor Dining Lounge



Phase B: Old Terminal 1 Demolition



Phase B: Old Terminal 1 Demolition



Phase B: Old Terminal 1 Demolition



Phase B: Old Terminal 1 Demolition (Gate 9)



Phase B: Old Terminal 1 Demolition (Gate 9)



Phase B: Old Terminal 1 Demolition (T2 Connector)



Phase B: Old Terminal 1 Demolition (East Rotunda)



Phase B: Old Terminal 1 Demolition (Apron Paving)



Phase B: Old Terminal 1 Demolition (Southwest Baggage Claim Area and East Site)



Phase B: Old Terminal 1 Demolition (Old GTC)



Phase B: Old Terminal 1 Demolition (Malcom on site performing test piles)

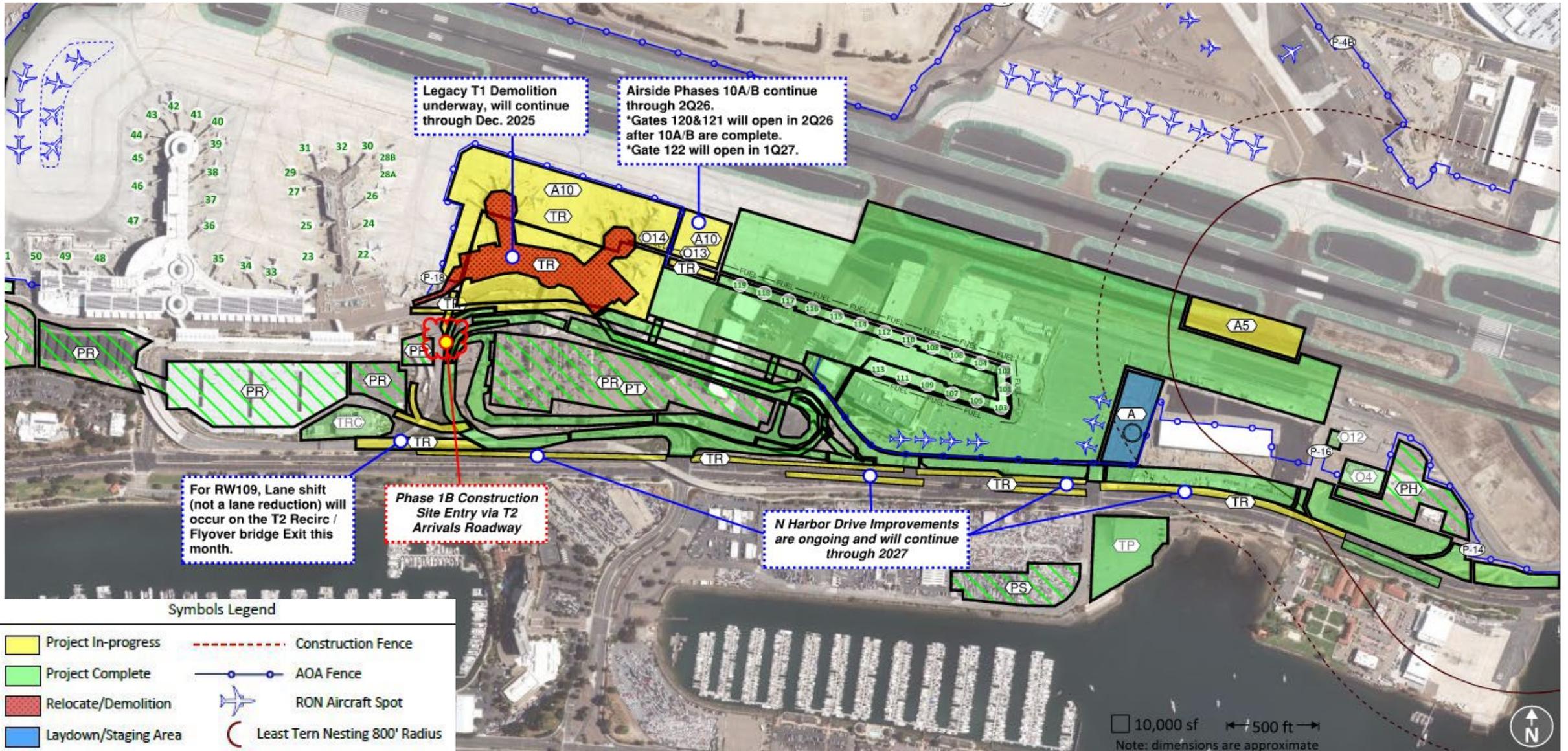


Logistics

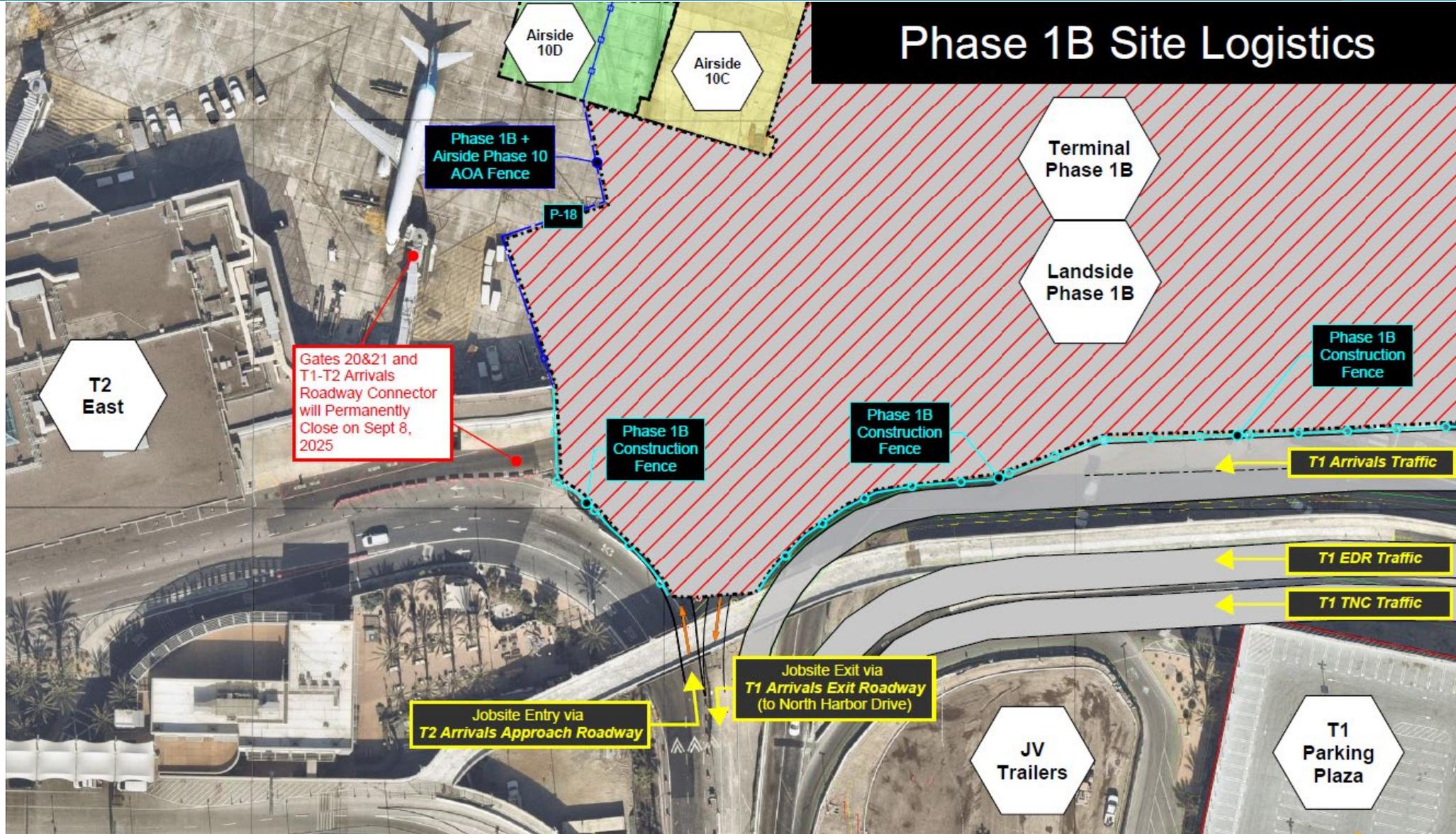
Brian DeLaura, Logistics Manager



NT1 Campus Wide Logistics Plan



NT1 Campus Wide Logistics Plan



Budget & Contingency Use Update

Steve McCabe, Sr. Program Manager



NT1 Program Budget

As of September 30, 2025

	1/11/24 Authorized Budget	Cumulative Expended (WIP) ¹	Percent Expended	Estimate at Completion ³	Budget Variance
Airside Improvements	\$ 356,519,336	\$ 265,999,307	75%	\$ 354,138,800	\$ 2,380,536
 Terminal & Roadways	\$ 3,229,372,611	\$ 2,298,239,406	71%	\$ 3,227,829,651	\$ 1,542,960
 Shuttle Lot Relocation	\$ 18,174,916	\$ 14,426,351	79%	\$ 18,282,752	\$ (107,836)
 Administration Building	\$ 107,300,000	\$ 106,793,478	100%	\$ 106,793,479	\$ 506,521
Program Contingency	\$ 122,933,137	See Note 2		\$ 127,255,319	\$ (4,322,182)
NT1 Total	\$ 3,834,300,000	\$ 2,685,458,543	70%	\$ 3,834,300,000	\$ (0)

NOTES:

1. WIP – Work in Place
2. Program Contingency costs incurred included in projects above.
3. Program Contingency amount reflects the current remaining balance.

Questions?



SAN DIEGO
INTERNATIONAL AIRPORT



Air Service Update – AAC Meeting

November 2025

Agenda



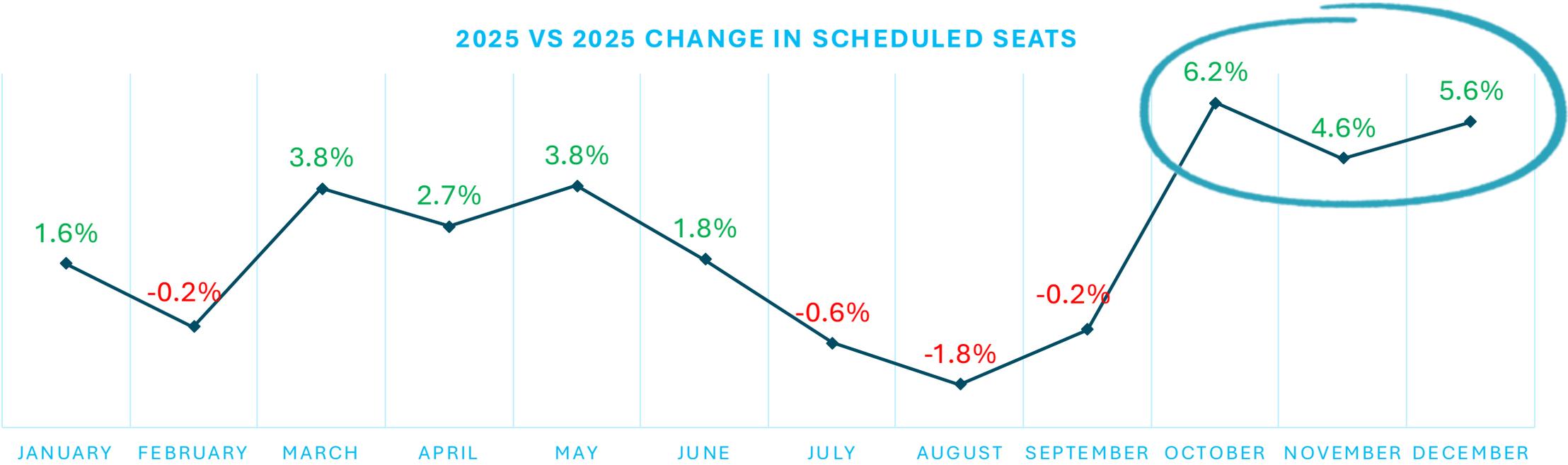
- **SAN Outlook**
- **New/Resumed Domestic Service**
- **Expanded International Service**
- **Air Service Goals 2026+**



Full Year 2025 vs 2024 Change in Scheduled Seat Capacity



2025 VS 2025 CHANGE IN SCHEDULED SEATS



Decline in Domestic Capacity from ULCCs - Allegiant and Spirit Exit



Offset by Strong Growth from International Carriers, Alaska Airlines, Southwest Airlines

Source: Cirium Diio Mi Schedule Data, 2025 vs 2024

Top Domestic O&D Markets from SAN

SAN is Well-Served to the Top 20 Markets



Destination	PDEW	Nonstop SDEW	Nonstop Airlines
San Francisco Metropolitan (SFO, OAK, SJC)	3,879	6,055	Alaska, Southwest, United
New York Metropolitan (JFK, EWR, LGA)	1,546	1,927	Alaska, Delta, jetBlue, United
Las Vegas	1,422	2,725	Alaska, Delta, Frontier, Southwest
Sacramento	1,412	1,932	Alaska, Southwest
Seattle	1,381	2,010	Alaska, Delta, Southwest
Denver	1,182	2,614	Alaska, Frontier, Southwest, United
Washington DC / Baltimore Metropolitan (BWI, DCA, IAD)	1,041	1,371	Alaska, Southwest, United
Dallas / Fort Worth Metroplex (DFW, DAL)	1,003	2,478	Alaska, American, Frontier, Southwest
Chicago Metropolitan (ORD, MDW)	996	2,110	Alaska, American, Southwest, United
Phoenix	967	2,608	Alaska, American, Frontier, Southwest
Boston	711	810	Alaska, Delta, jetBlue, Southwest
Portland OR	707	805	Alaska, Southwest
Salt Lake City	684	1,217	Alaska, Delta, Frontier, Southwest
Honolulu	585	888	Hawaiian, Southwest
Austin	539	821	Alaska, Frontier, Southwest
Atlanta	534	1,348	Alaska, Delta
Minneapolis / St Paul	514	832	Delta, SunCountry
Orlando	416	405	Alaska, Southwest
Philadelphia	413	552	American
Houston Metropolitan (IAH, HOU)	356	1,191	Southwest, United

PDEW
Passengers Daily Each way

SDEW
Average Seats Daily Each way
(2025)

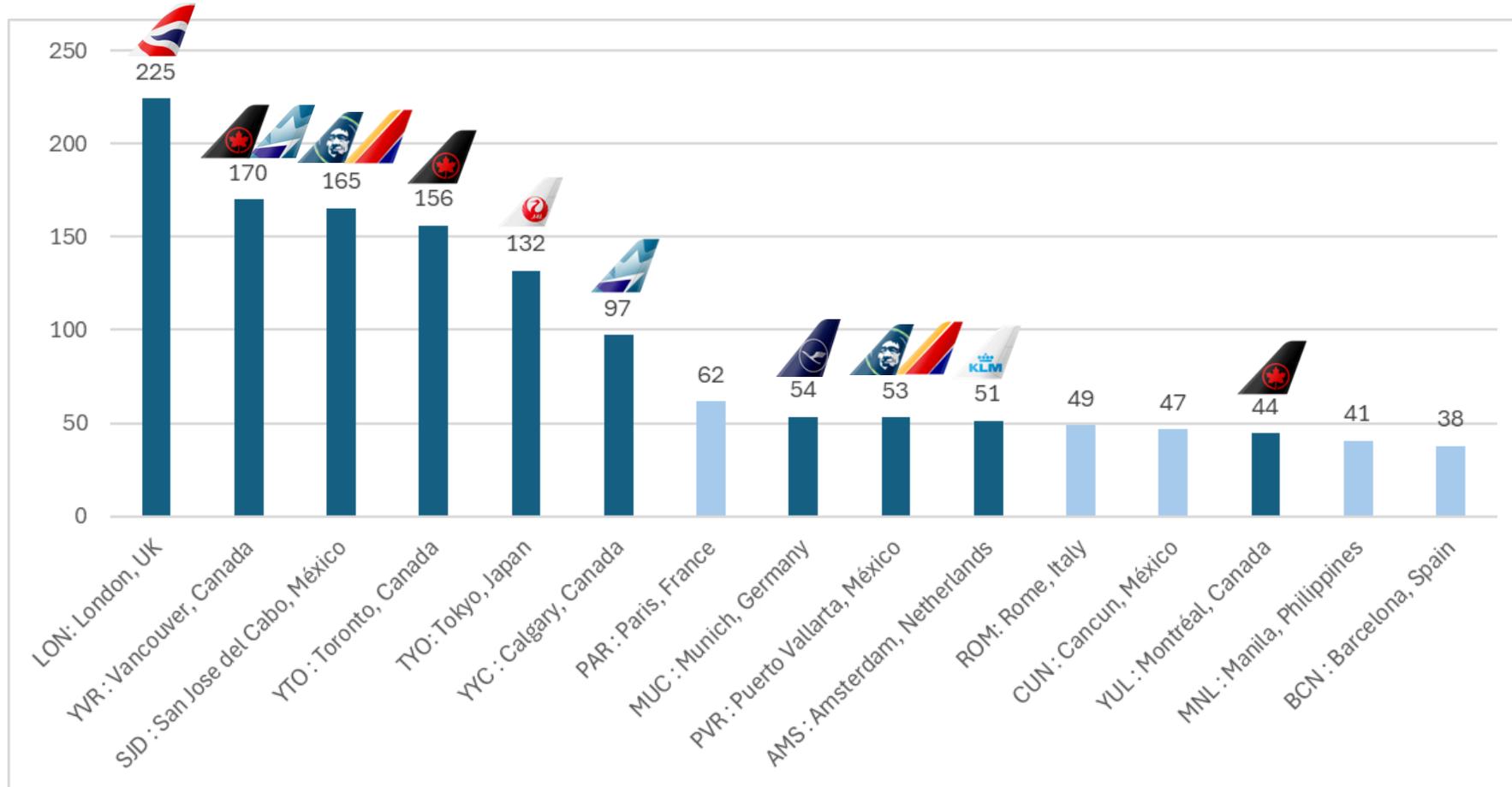
Source: Cirium Diio Mi O&D YE Q2 2025, Avg Daily Seats for Full Year 2025, Note: SEA, DFW, OAK, BOS includes Spring/Summer Adds for airline list



Top 15 International O&D Markets from SAN



San Diego Passengers Daily Each Way (PDEW)



Source: Cirium Diio Mi FMTraffic YE Aug 2025 ; certain markets are sum of all metropolitan airports (LON, YTO, TYO, PAR, ROM)

Agenda



- SAN Outlook
- **New/Resumed Domestic Service**
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Southwest Airlines New/Resumed Markets

20% Growth YoY in Spring 2026 with 43 Nonstop Destinations



Fresno, CA Starts: 10/2/2025



Eugene, OR Starts: 11/22/2025



Omaha, NE Starts: 11/22/2025



Puerto Vallarta, MX Starts: 3/5/2026



Seattle, WA Starts: 3/5/2026



Kahului/Maui, HI Starts: 3/5/2026



Spokane, WA Starts: 3/7/2026



Bozeman, MT Starts: 3/7/2026



Santa Rosa, CA Starts: 4/7/2026



Boston, MA Starts: 4/7/2026



Southwest 

Alaska Airlines New/Resumed Markets

40% Growth YoY in Spring 2026 with 49 Nonstop Destinations



Phoenix, AZ Starts: 8/20/2025



Chicago O'Hare, IL Starts: 10/4/2025



Denver, CO Starts: 10/4/2025



Sun Valley, ID Starts: 12/19/2025*



Tulsa, OK Starts: 3/18/2026



Dallas, TX Starts: 4/22/2026



Oakland, CA Starts: 4/22/2026



Raleigh-Durham, NC Starts: 4/22/2026



Santa Barbara, CA Starts: 4/22/2026



Alaska
AIRLINES

Schedule for New/Resuming SAN Markets – Sun Valley, ID and Tulsa, OK



Origin	Destination	Departure	Arrival	Flight Number	Aircraft
SUN	SAN	2:53pm	4:25pm	AS2361	E-175
SAN	SUN	10:47am	2:11pm	AS2362	

**** 3x/Week Winter Seasonal Service Begins December 19th , 2025**

Origin	Destination	Departure	Arrival	Flight Number	Aircraft
TUL	SAN	3:20pm	4:28pm	AS2329	E-175
SAN	TUL	9:30am	2:44pm	AS2328	

**** Daily Service Begins March 18th , 2026**

**ARRIVING
SOON:
NEW
NONSTOPS
FROM
SAN DIEGO**



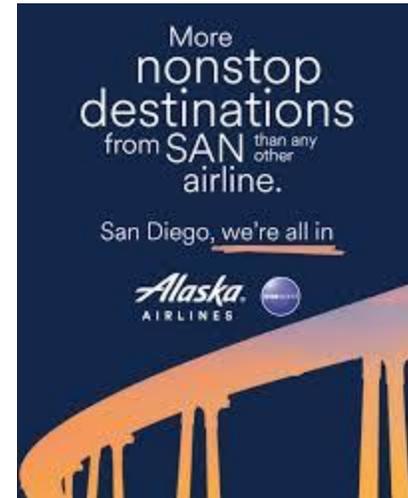
Additionally, Santa Barbara will Return to SAN



Origin	Destination	Departure	Arrival	Flight Number	Aircraft
SBA	SAN	6:25am	7:29am	AS3065	E-175
SAN	SBA	9:59pm	11:12pm	AS3063	

Origin	Destination	Departure	Arrival	Flight Number	Aircraft
SBA	SAN	3:10pm	4:15pm	AS3064	E-175
SAN	SBA	1:115pm	2:28pm	AS3064	

**** 2x/Daily Service Begins April 22nd, 2026**



Agenda



- **SAN Outlook**
- **New/Resumed Domestic Service**
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International Service Updates at SAN



KLM

SAN-AMS resumes
February 21, 2026
Tue, Thu, Sat

KLM

Upgauges to Premium Heavy
777-200 Aircraft in late March 2026

Copa Airlines

2025 Peak Holiday increase to 5x
weekly
4x weekly from January 2026

British Airways

+20% YoY in Summer 2026 with
Aircraft Upgauge

Japan Airlines

Daily until Dec
5x week Dec 2025 – Mar 2026
Daily from Apr 2026

Lufthansa

5x weekly until December 2025
5-3x weekly January-Feb 2026
5x weekly Mar-Apr 2026
Daily from May 2026 with
Allegris First/Business Class

Agenda



- SAN Outlook
- New/Resumed Domestic Service
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2026+ Air Service Goals at SAN



Introduce a second gateway to Asia

Introduce a new gateway to Oceania

Increase British Airways to
10x/Week in Winter Season

Extend KLM to year-round and grow to daily
Service

Grow Copa to daily service

Grow JAL to year-round daily service

Introduce a nonstop flight to Paris and Frankfurt



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Thank you!



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ITEM 4

ELECTION OF CHAIR