### Authority Advisory Committee Meeting Agenda

### Wednesday, November 9, 2022 9:00 A.M.

San Diego International Airport SDCRAA Administration Building 3225 N. Harbor Drive San Diego, California 92101 Board Members Gil Cabrera (Chair) Mary Casillas Salas (Vice Chair) Catherine Blakespear Paul Robinson Paul McNamara Johanna Schiavoni James Sly Nora E. Vargas Marni von Wilpert

**Ex-Officio Board Members** Col. Thomas M. Bedell Gustavo Dallarda Gayle Miller

> President/CEO Kimberly J. Becker

This Agenda contains a brief general description of each item to be considered. If comments are made to the Committee without prior notice, or are not listed on the Agenda, no specific answers or responses should be expected at this meeting pursuant to State law.

Copies of written documentation relating to each item of business on the Agenda are on file in the Airport Authority's office and are available for public inspection.

PLEASE COMPLETE A "REQUEST TO SPEAK" FORM PRIOR TO THE COMMENCEMENT OF THE MEETING AND SUBMIT IT TO THE CLERK OF THE COMMITTEE.

The Authority has identified a local company to provide oral interpreter and translation services for public meetings. If you require oral interpreter or translation services, please telephone the Board Services/Authority Clerk Department with your request at (619) 400-2400 at least three (3) working days prior to the meeting.

### Authority Advisory Committee Meeting Agenda

Wednesday, November 9, 2022

#### CALL TO ORDER:

#### **ROLL CALL:**

Committee Members: Oris Dunham, Michael DiGirolamo, Christiana Debenedict, Deanna Spehn, Jeffrey Gattas, Carol Kim, Nikia Clarke, James O'Callaghan, Jaymie Bradford, Christie Marcella, Bill Sandke, Mary Dover, Kavin Schieferdecker, Brigette Browning, Ann Fox, Jim Gruny, Gita Murthy, Brittany Applestein Syz

#### CHAIR'S COMMENTS:

#### **NEW BUSINESS:**

#### 1. SUSTAINABILITY REPORT:

(Brendan Reed, Director, Airport Planning & Environmental Affairs)

#### 2. NEW T1 CONSTRUCTION UPDATE:

(Bob Bolton, Director, Airport Design & Construction)

#### 3. NEW T1 OUTREACH UPDATE:

(Jonathan Heller, Director, Communications and Jon Graves, Director, Marketing, Arts & Air Service Development)

#### 4. NEW T1 CONCESSION/SMALL BUSINESS UPDATE:

(Deanna Zachrisson, Director of Revenue Generation & Partnership Development and Craig Ruiz, Manager, Small Business Development)

#### **NON-AGENDA PUBLIC COMMENT:**

Non-Agenda Public Comment is reserved for members of the public wishing to address the Committee on matters for which another opportunity to speak **is not provided on the Agenda**, and which is within the jurisdiction of the Board. Please submit a completed speaker slip to the Authority Clerk. *Each individual speaker is limited to three (3) minutes. Applicants, groups and jurisdictions referring items to the Board for action are limited to five (5) minutes.* 

**Note:** Persons wishing to speak on specific items should reserve their comments until the specific item is taken up by the Committee.

#### **COMMITTEE MEMBER COMMENTS:**

#### ADJOURNMENT:

Wednesday, November 9, 2022

### Policy for Public Participation in Board, Airport Land Use Commission (ALUC), and Committee Meetings (Public Comment)

- Persons wishing to address the Board, ALUC, and Committees shall submit an email to the Clerk at <u>clerk@san.org</u> prior to the initiation of the portion of the agenda containing the item to be addressed (e.g., Public Comment and General Items). Failure to submit an email shall not preclude testimony, if permission to address the Board is granted by the Chair.
- 2) The Public Comment Section at the beginning of the agenda is reserved for persons wishing to address the Board, ALUC, and Committees on any matter for which another opportunity to speak is not provided on the Agenda, and on matters that are within the jurisdiction of the Board.
- 3) Persons wishing to speak on specific items listed on the agenda will be afforded an opportunity to speak during the presentation of individual items. Persons wishing to speak on specific items should reserve their comments until the specific item is taken up by the Board, ALUC and Committees.
- 4) If many persons have indicated a desire to address the Board, ALUC and Committees on the same issue, then the Chair may suggest that these persons consolidate their respective testimonies. Testimony by members of the public on any item shall be limited to three (3) minutes per individual speaker and five (5) minutes for applicants, groups and referring jurisdictions.
- 5) Pursuant to Authority Policy 1.33 (8), recognized groups must register with the Authority Clerk prior to the meeting.

After a public hearing or the public comment portion of the meeting has been closed, no person shall address the Board, ALUC, and Committees without first obtaining permission to do so.

#### **Additional Meeting Information**

**NOTE:** This information is available in alternative formats upon request. To request an Agenda in an alternative format, or to request a sign language or oral interpreter, or an Assistive Listening Device (ALD) for the meeting, please telephone the Authority Clerk's Office at (619) 400-2550 at least three (3) working days prior to the meeting to ensure availability.

For your convenience, the agenda is also available to you on our website at www.san.org.

## For those planning to attend the Board meeting, parking is available in the public parking lot located directly to the East of the Administration Building, across Winship Lane. Bring your ticket to the third-floor receptionist for validation.

You may also reach the SDCRAA Building by using public transit via the San Diego MTS System, Route 992. For route and fare information, please call the San Diego MTS at (619) 233-3004 or 511.



# 2021-2022 Sustainability Report

Brendan Reed Director, Airport Planning & Environmental Affairs

November 9, 2022

# SUSTAINABILITY MATTERS

San Diego County Regional Airport Authority's Sustainability Report For 2021-2022

Measuring Our Sustainable Progress



- Airport Authority's Organizational Strategic Plan and Sustainability Management Program
- United Nations Sustainable Development Goals
- Global Reporting Initiative



## **Social Sustainability**



- Focuses on:
  - The Customer Experience
    - Regional and Industry Leadership
    - Employee Diversity, Recruitment, Retention, and Training



## **Social Key Accomplishments**



### Improving Transit Connectivity

The all-electric San Diego Flyer launched in November 2021, providing a convenient, free last-mile connection between SAN and the Old Town Transit Center.



### Supporting Diversity, Equity & Inclusion

The Airport Authority Board approved and adopted its first Diversity, Equity, and Inclusion policy statement in September 2021



### **Promoting the Arts**

The Airport Authority commissioned six groundbreaking public art concepts for the new Terminal 1 that explore the themes of flight, travel, play, the natural world, and light.



## **Other Social Accomplishments**

- Construction on the New T1 project
- Enhancements were made to the Airport website to enhance accessibility
- 2021 J.D. Power Airport Satisfaction Survey score of 814

Focusing on the Customer Experience



- Employees and volunteers participated in I Love A Clean San Diego's Creek to Bay Cleanup and Coastal Cleanup Day
- SAN leaders serve on the boards of regional economic development organizations

Our Regional and Industry Leadership •The Women's Leadership Group was founded and launched

Completed a comprehensive compensation study48 employees left with 52% turnover of women.

Employee Diversity, Recruitment, Retention, and Training



## **Economic Sustainability**

Economic

- Focuses on:
  - Optimizing our Facilities
  - Enhancing Revenue
  - Reducing Expenses
  - Driving the Regional Economy Through Small Business
  - Planning Ahead



## **Economic Key Accomplishments**



### Transforming the Customer Experience

Construction on SAN's New T1 project, which replaces the current Terminal 1 with a modern and efficient facility that will improve the airport experience, began in November 2021.



### **Creating Jobs**

The New T1 project will create an estimated 15,000 to 20,000 constructionrelated jobs in the San Diego region.



### Serving as a Fiscal Steward

The Airport Authority completed the largest single bond sale by a California airport and the fifth largest single airport bond sale in the U.S. totaling \$1.94 billion. Interest savings compared to the board approved plan of finance saved almost \$400 million.



## **Other Economic Accomplishments**

- Opened the new Airline
- Support Building
- The EMAS was replaced
- 16 airlines serving as many as 76 nonstop international and domestic destinations on 3 continents.
- A digital dispatching system for taxis

Optimizing our Facilities Enhancing Revenue



 Reduced the cost of contracted services by \$437,000 by utilizing internal staff

Reducing Expenses

- Conducted 27 outreach & training events
- Awarded millions to local, women-owned, minority-owned; and small businesses

Driving the Regional Economy Through Small Business





- Evaluated & pursued funding
- Engaged AeroParker to develop a parking revenue strategy
- Selected projects moved to the 5-year current CIP

Planning Ahead

## **Environmental Sustainability**

Environmenta

Focuses on:

- Achieving Carbon Neutrality
- Serving as Water Stewards
- Pursuing Energy Efficiency and Innovation
- On the Road to Clean, Accessible Transportation
- En Route to Zero Waste
- Protecting Biodiversity at the Airport
- Building Resilience for Future Climate Conditions
- Doing our Part to Address Aircraft Noise



## **Environmental Key Accomplishments**



### **Using Cleaner Electricity**

The airport now runs off 100 percent carbonfree renewable electricity through its subscription to San Diego Community Power, the new Community Choice Aggregator.



### **Innovating Resilience**

The Airport Authority's Sustainability Management Program won an "Outstanding Innovation in Resilient or Sustainable Design" award from the Association of Environmental Professionals.



### **Reducing Noise**

In 2021, the Quieter Home Program provided sound insulation treatments to 209 homes, including a mixture of single-family and multifamily homes.



## **Other Environmental Accomplishments**

- Per passenger emissions decreased slightly, but airport-wide emissions increased due to more operations
- SAN achieved the highest level of certification under the Airport Carbon Accreditation program

Achieving Carbon Neutrality



- Per passenger water use decreased 34%, but overall water use increased as passenger numbers recovered
- 11% of site now drains to bio-infiltration or cisterns to improve water quality and resilience

Serving as Water Stewards

- 4 newly constructed buildings achieved LEED certification
- 17% of SAN's energy consumption is supplied from <u>on-site</u> solar photovoltaic systems
- The San Diego Flyer transports passengers to and from the Airport
- A total of 33 all-electric busses transport passengers

Pursuing Energy Efficiency and Innovation On the Road to Clean, Accessible Transportation



## Other Environmental Accomplishments Continued...

- 100% of all newly landscaped areas use native and/or droughttolerant plant species
- The amount of habitat preserved and actively managed for the California Least Tern is 14 acres

Protecting Biodiversity at the Airport

- All proposed projects at SAN are screened against the potential impacts of sea-level rise and storm surge events
- Our Airline Support Building's site elevation is 4+ feet to account for flood resilience

Building Resilience for Future Climate Conditions

- The new non-residential program completed the design of one church and preschool facility and has started on another facility
- The FAA awarded the Airport Authority \$26 million for the program

**Doing our Part to** 

Address Aircraft

Noise

- A new West Solid Waste Facility was built to help enable expanded waste diversion
- 11% reduction in total discarded material per employee & passenger from 2015 levels

En Route to Zero Waste



# **Questions?**

## sustain.san.org



### Authority Advisory Committee New T1 Update

## Cleared for Takeoff..

### Presented by Bob Bolton, Director Airport Design & Construction



NEW

November 9, 2022



About New Terminal 1 (NT1)

Milestones

NT1 Terminal & Roadways Design Progress

**NT1 Terminal & Roadways Construction Update** 

**NT1 New Administration Building** 

**NT1 Airside Improvements** 

**Stay Connected** 



# New Terminal 1 (NT1)

Street.



ANDI ANNINI KANNA KANANA MUTATA Ana mutata mutata Anginta Tatata

WW 1111

## **Features**

- More than 1 million square feet of terminal space
- Outdoor patio area overlooking San Diego Bay
- Children's play area EV charging infrastructure
- Stormwater capture and reuse system
- Transit Access
- Parking Structure
- 30 Gate Terminal





### **Departures** Lane

## New T1 Overall Project Scope







Terminal & Roadways Airside Improvements Administration Building Future Transit Station



<b>November 1, 2021</b>	• New T1 construction began.
Late 2023	• Earliest opening date for the new Administration Building.
Late 2024	• New T1 parking structure open.
Fall-2025	• Earliest opening date for Phase 1A.
Late 2027	• Earliest opening date for Phase 1B.
Mid-2028	• Earliest completion date for Airside Improvements construction.



# NT1 Design Progress Update



# Design Progress Update

### **Terminal Building**

- Completed Review of Terminal 90% Design Deliverable Oct 2022
- Completed Review of UAHT 30% Design Deliverable- Sept 2022
- Start Basement and Tunnel Excavation August 2022
- Receive Foundation Permit July 2022

### Landside

- Start Elevated Departure Road (EDR) Construction Sept 2022
- Completed Relocation of AOA Fence August 2022



# **Design Progress Update - Continued**

### **Parking Plaza**

- Completed Review of 60% Design Deliverable August 2022
- Start City's Building Permit Process Sept 2022
- Anticipate 90% Design Deliverable Nov 2022
- Start Construction Anticipated January 2023



# **NT1 Terminal and Roadways**

### MAJOR MILESTONES ACHIEVED

### Entitlements

- Board Approval of Maximum Contract Price (MCP) October 07, 2021
- NEPA Approval October 22, 2021
- Turnover Existing T1 Gates 1, 1A, 2 and FMD Buildings November 01, 2021
- Approval from California Coastal Commission for Start of Construction-November 01, 2021

### Construction

- Start of Construction November 21, 2021
- Start Terminal Building Foundation Piles June 2022
- Roadway Detour completed and active August 2022
- Existing Roadway Bridge Demolition completed August 2022
- Start Terminal Building Basement and Tunnel Construction August 2022
- Buses and Taxis Relocated to North Side September 2022
- Start Elevated Departure Road (EDR) Construction September 2022



# NT1 Terminal and Roadways

### **UPCOMING MAJOR MILESTONES**

### **On Airport**

- Anticipate Parking Plaza 90% Design Deliverable - November 2022
- Anticipate Terminal Building Phase 1A 100% Design Deliverable - December 2022
- Anticipate Parking Plaza Deep Foundation Begins - January 2023
- Anticipate Terminal Building Structural Steel Erection Begins - March 2023

### **Off Airport**

- Sewer Construction on North Harbor Drive (near ASB) Begins October 2022 (11:00PM - 5:00AM)
  - All Night Work Coordinated with the City of San Diego (2 Month Duration)



# NT1 Design Progress Update Parking Plaza



## **Core Entrance Material Selection**







## White Fin Material Selection





## Lightwell Material Selections





# Terminal & Roadways Construction Update



## **Current Construction Impacts**

### **Lane Closures:**

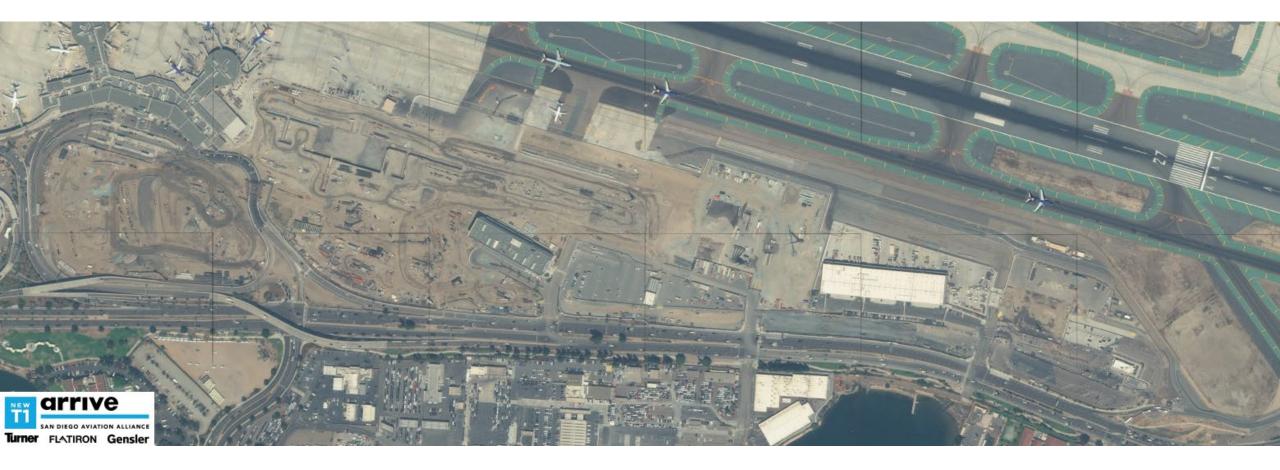
 Harbor Drive lane closure – October 9 through November 15

### Parking:

 Adjustment of Ground Transportation Plaza for hydronic pipe construction: January 2023

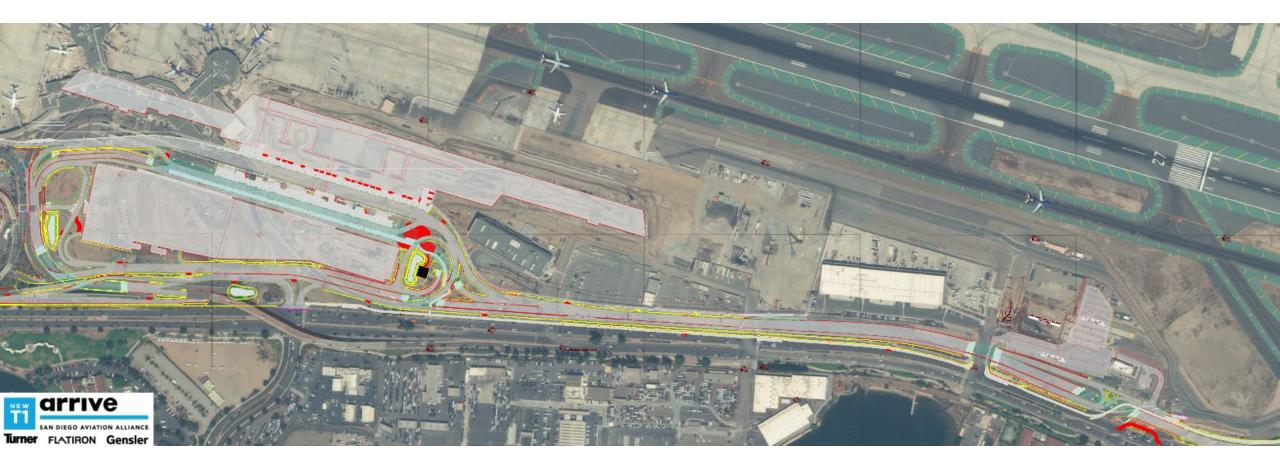


## **NT1 Sitework**





## **NT1 Relationship of Buildings to Sitework**





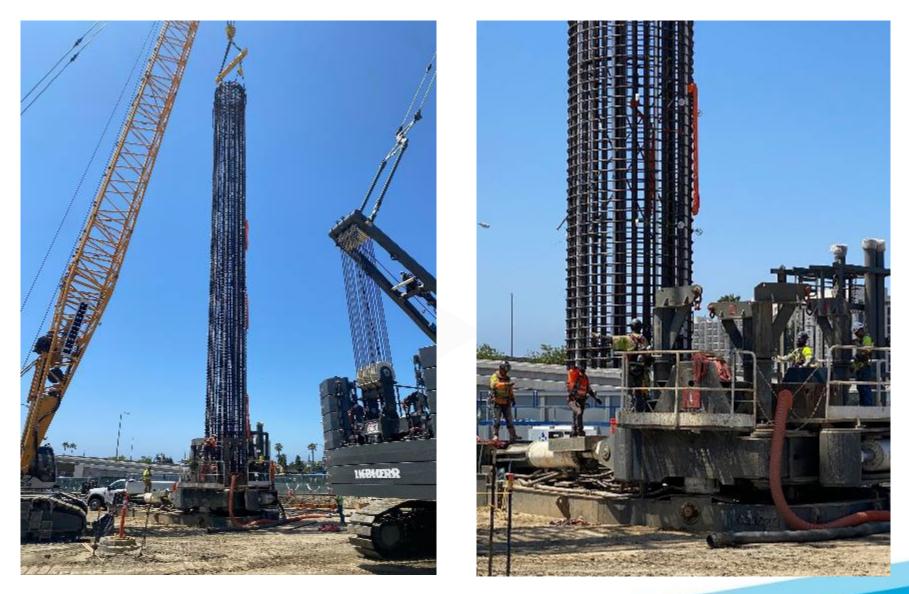
## **NT1 Elevated Departures Roadway Piles**





### 67 Tons x 150' Deep

#### **NT1 Elevated Departures Roadway Piles**





### **NT1 Elevated Departures Roadway Falsework**





### **NT1 Bridge C/G Abutment - Formwork**



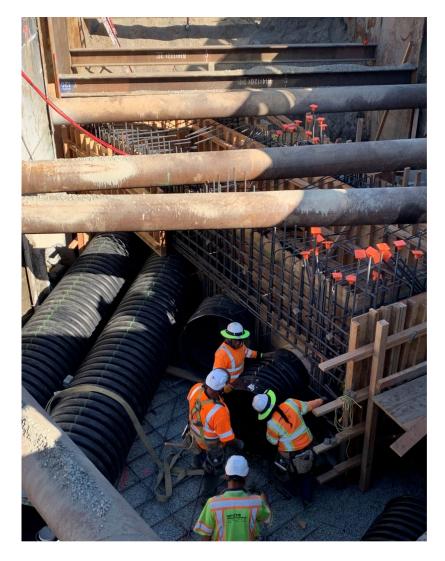


### NT1 Bridge C/G Column - Cage and Form





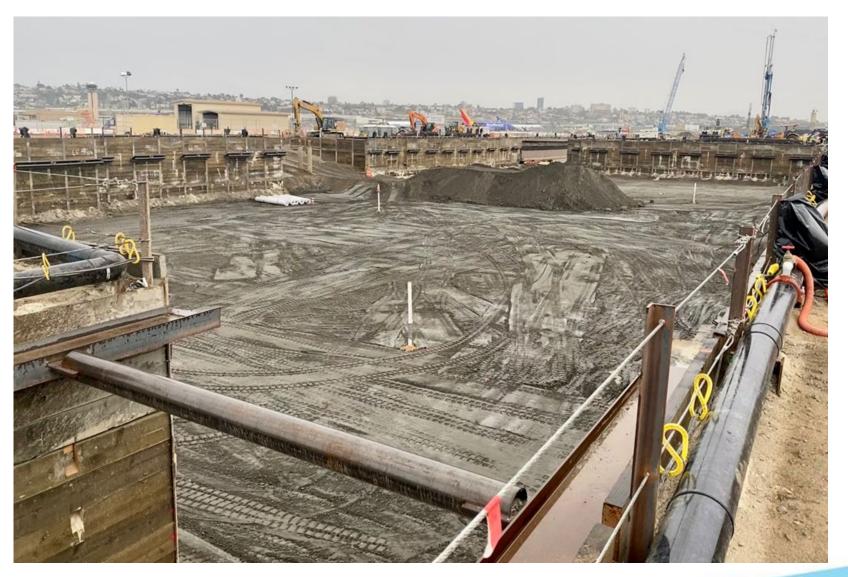
### **NT1 Culvert Installation**





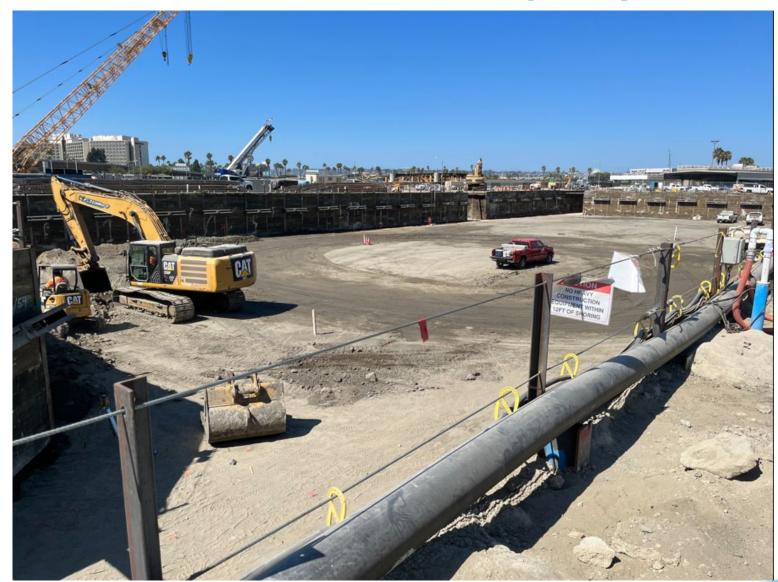


### **NT1 Checked Bag Inspection System**



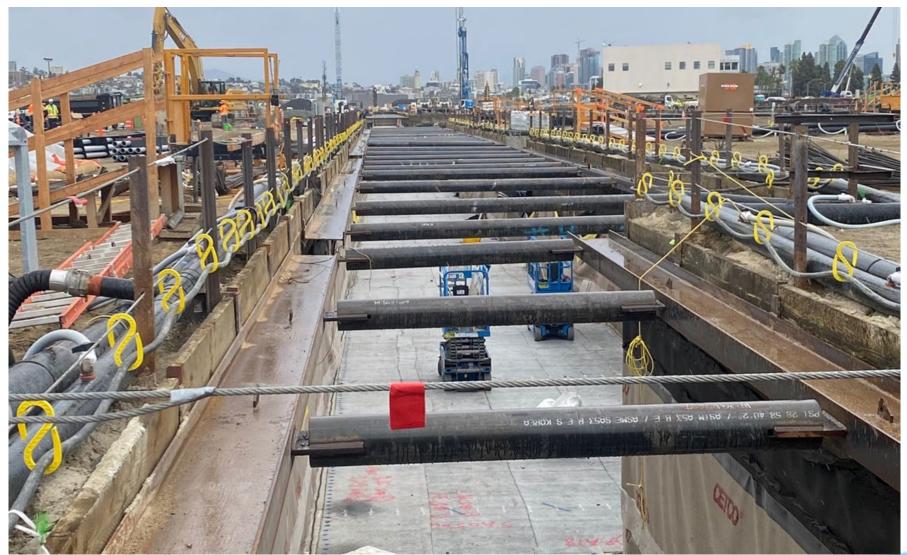


#### **NT1 Basement for Checked Bag Inspection System**





### **NT1 West Baggage Tunnel**



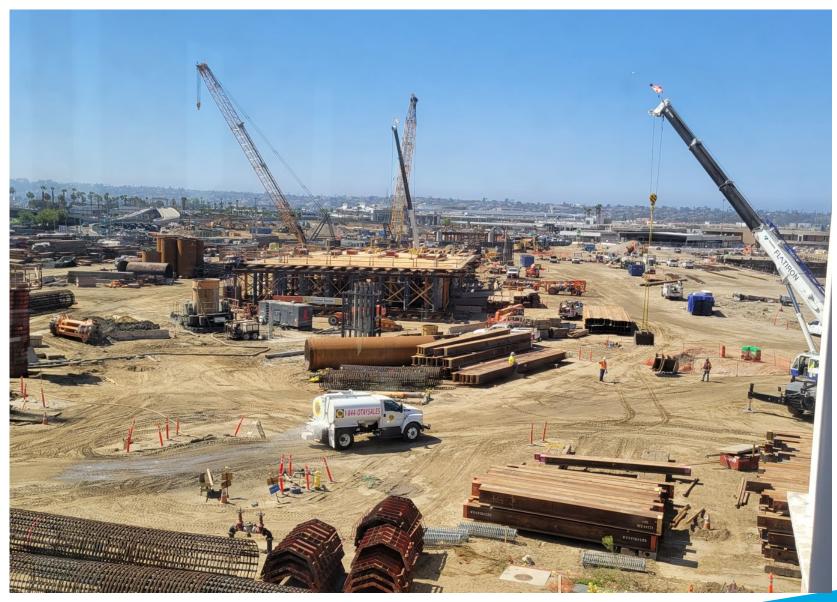


### NT1 South Baggage Tunnel - Formwork





### **NT1 Westward View of Elevated Roadway**





## NT1 New Administration Building

#### 414002: NT1 New Administration Building

Project Manager: Kurt Schultz Project Sponsor: Angela Shafer-Payne Project Budget: \$107M Phase: Construction



KEY MAP



## **Major Milestones**

#### 2021

- Board Award/NTP: July 2021
- NEPA/CCC Approvals: October 2021
- 30% Design/Validation Phase: November 2021
- Vacate Old PMC/Site Turn-over: December 2021

#### 2022

- 60% Design Phase: Feb 2022
- Building Construction Start: March 2022
- 90% Design Phase: April 2022
- 100% Design Phase/GMP/Building Permit: July/September 2022

#### 2023

- Substantial Completion: September 2023
- Move-in Complete: November 2023

## **Construction Update**

#### SUBSTANTIALLY COMPLETED WORK

- Removal of PMC Trailers: January 2022
- Site Delineation, Fencing & Storm Water Pollution Prevention Measures: February 2022
- SDG&E High-Pressure Gas Line & 12kV Electrical Ductbank Relocation: March 2022
- NTC Lot Mobilization, Field Offices, Temp Utilities: April 2022
- Site Grading & Deep Foundation Pilings: April 2022
- Underground Utilities: May 2022
- Footings & Foundations: July 2022
- Slab-on-Grade: August 2022

#### ONGOING/UPCOMING WORK

- Structural Steel: August September 2022
- Metal Decking, Slab-on-Deck, Stairs & Fireproofing: September November 2022



#### Slab-on-Grade











### **Structural Steel Erection**









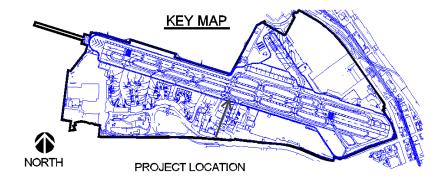


## NT1 Airside Improvements -Construction Update



#### 411001: NT1 Airside Improvements

Project Manager: Matt Beyer Project Sponsor: Angela Shafer-Payne Project Budget: \$306 M Phase: Construction Environmental Entitlements Clearance: Yes



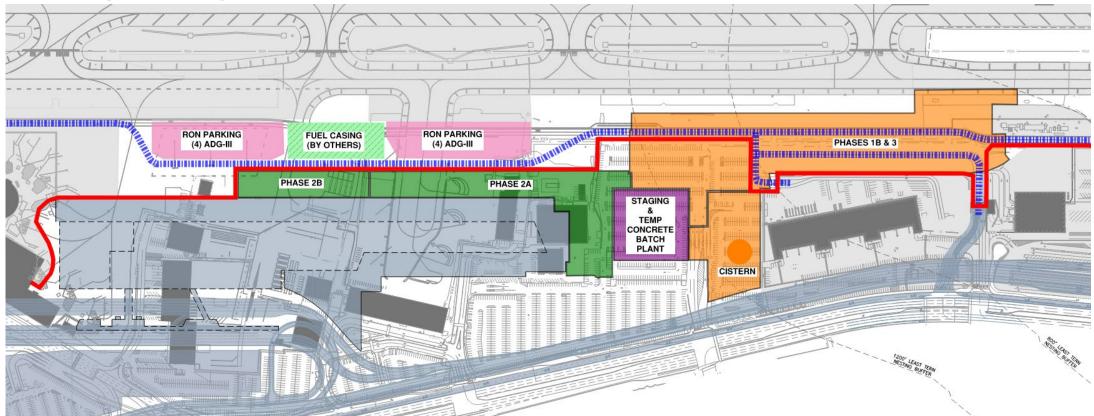
#### **MAJOR MILESTONES ACHIEVED**

- Contract Award to Griffith Company: October 7, 2021
- FONSI-ROD Approval: October 22, 2021
- NTP Construction: November 22, 2021
- On-Call Testing & Inspection Agreement Board Approval: January 6, 2022
- Start of Onsite Construction: February 2022
- Relocation of East Ramp RON Positions: May 2022
- Start of Cistern Construction: May 2022



### 411001: NT1 Airside Improvements

#### **Active/Upcoming Activities**



- Storm Drainage Dewatering and Installation
- Environmental Remediation

LET'S GC

- 1.5 M Gallon Underground Cistern
- Temp Concrete Batch Plant Installation

- Temp AOA Fence Relocations within Least Tern Nesting Buffer
- Coordination with Hydrant Fueling Projects
- Underground Work within 800' Least Tern Nesting Buffer
- ASB SIDA Modifications

### **Temporary Concrete Batch Plant Installation**





### **Dewatering & Building Foundation Demo**





#### **Temporary AOA Fence Installation**





#### Vehicle Service Road Relocation





### **Stay Connected**

 Email
 Go in the Know email<br/>newsletter (opt in)

 New T1 Navigator (opt in)

 NewT1Info@san.org

 Social media
 Twitter

 @SanDiegoAirport

	I WILLEI	@SanbiegoAnport
	Facebook	/SanDiegoAirport
	Instagram	@SanDiegoAirport
Website	NewT1.com	
	San.org	
Mobile	Opt-in text messaging	Text 36017









# **Questions?**





# New T1 Outreach Update - O 2022

Jonathan Heller Director, Communications

San Diego County Regional Airport Authority

November 9, 2022



#### **NEW T1 PUBLIC OUTREACH GOAL:**

Continue to build momentum for the long-awaited New T1, while maintaining a cadence of communication regarding project benefits and construction impacts.



### **Messaging Arc**

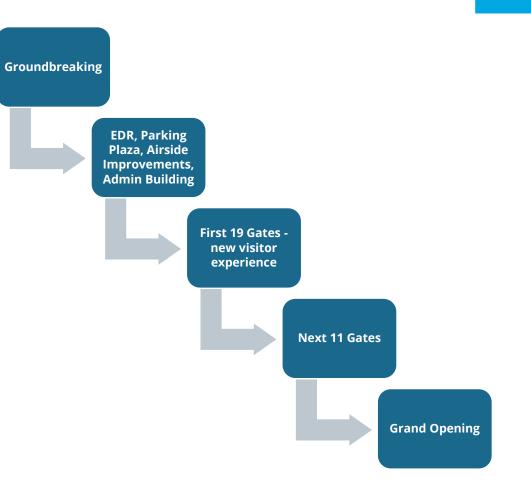
**The New T1: Cleared for Takeoff** *Groundbreaking – Q4 2021-early 2022* 

**The New T1: Wheels Up** *Beginning of Customer Impact - 2022* 

**The New T1: In Flight** Ongoing Project Work – 2023-24

**The New T1: On Approach** *Nearing Completion – 2025-26* 

**The New T1: Now Arriving** *Project Completion – 2027-28* 





NEW

### "Wheels Up"

#### New T1 Customer Messaging Goals through 2022



Reinforce traveler and community awareness of the New T1 project.

|--|

Minimize inconveniences w/ timely updates on travel impacts.



Keep audiences updated on New T1 progress.



DIEGC

Provide customer with options, including parking, transit, drop off, TNC, Taxi.

Support airport revenues.





### **Messaging Themes**

#### new **T1**

#### Plan Ahead & Expect Significant Delays

- July 30, 2022:
  - San Diego International Airport Terminal 1 construction and detours due to parking lot flyover bridge demolition.
  - Everyone coming to the airport whether flying, picking up or dropping off – should prepare for congestion and delays.
  - Passengers are urged to plan ahead for their visit to SAN.

#### Key Supporting Messages

- Use public transit to the airport.
  - Free San Diego Flyer shuttle between the Old Town Transit Center and the airport.
- Get dropped off or use ride-share.
  - Have friends or family drop off or pick up.
- Reserve your on-site parking spot in advance.
  - Reservations can be made for the Terminal 2 Parking Plaza or valet.
  - Passengers can ride the Terminal Loop Shuttle.



### Paid Media Campaign

#### **Campaign performance Q3**

- T1 awareness ads ran across a total of 19 stations
- ~1,459 radio spots
- More than 15.5 million impressions
- Paid social media and digital ads generated 35,522 clicks to NewT1.com
- Digital display CTRs continue to perform well above industry benchmarks
- Radio reached 1,139,528 million San Diego residents





NEW

#### **Earned Media – Headlines**





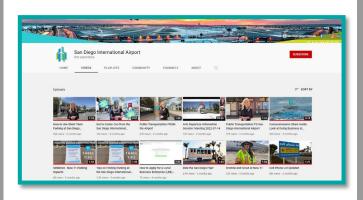
San Diego County Regional Airport Authority 6,639 followers 2mo • Edited • 🕥

Pictures from last night's **#NewT1** concessions information session, thanks to everyone who came! The next information session will be held virtually on August 3rd. Gain insight into how your business can be a part of the New T1 concessions program.

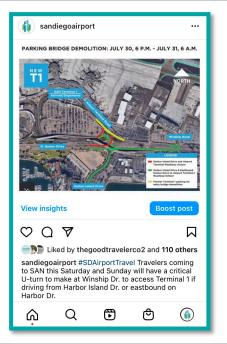
#### Register here -> https://bit.ly/3cLCWEq

#### #businessopportunities #sandiego









#### Storytelling

- San Diego International Airport YouTube Channel
- Social media (Airport & Airport Authority)

NEW

### Signage & Video Displays



#### **Clear Channel**



#### **Fence Line**



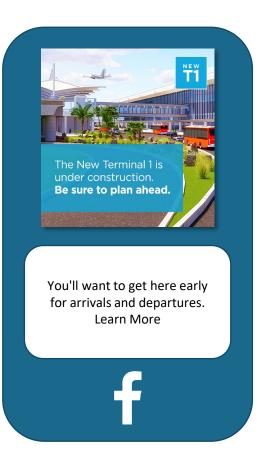
#### **In Terminal**





#### **Campaign Creative**

#### **Sample Social Media:**







construction. Be sure to plan ahead and consider taking public transit or the free SD Flyer. For construction updates and to learn more visit www.thenewt1.com



NEW

### **Ongoing Outreach to Airlines**



#### STRATEGY: Continue to partner with airlines to reach customers booking travel out of SAN

- All airlines contacted; 10 airlines actively communicating to their customers
- Impact and timelines communicated to date:
  - Reductions to parking beginning in January
  - Complete loss of T1 parking in July
  - Summer Construction Call to Action: Plan ahead and make a parking reservation
  - Updated Fall messaging to airlines: Construction will continue to impact customers traveling out of both terminals. Plan ahead.
  - Resource information: Parking reservations, short-term parking at SAN and the SD Flyer





### **Newsletter & Text Message Activations**



#### **Quarterly newsletter – Sept. 27**



#### **Real-time construction alert – July 28**

#### The New T1 has been cleared for takeoff! Stay in the know with regular updates.

Sign up for email updates here:

\*Name

\*Email

Sign up for text updates (including traffic alerts) here:

Phone (XXX) XXX-XXXX

\*Check this box to agree to receive informational updates from SAN about upcoming changes, closures, and other updates related to the construction of the New Terminal 1 at SAN. Message frequency varies. Message and data rates may apply. Privacy Policy.

SUBMIT

#### Opt-in page on newT1.com for both newsletter & text alerts



NEW



### Website Fact Sheets

## **Community Presentations**

#### **Community Organizations**

- Midway-Pacific Highway Community Planning Group
- Point Loma Rotary Club
- Clairemont Town Council
- Golden Triangle Rotary
- La Jolla Golden Triangle Rotary Club
- Society of American Military Engineers (SAME)
- Port Commissioners
- La Jolla Merchant's Association

#### **Elected Officials**

- State Senator Toni Atkins
- Supervisor Terra Lawson-Remer
- Supervisors Chair Nathan Fletcher
- Mayor Alejandra Sotelo-Solis
- Mayor Racquel Vasquez



NEW

### **Stakeholder Feedback**



#### **Top Community Questions:**





General questions about timing, new routes with construction



# **Questions?**



NEW T1



## Revenue Generation and Smal Business Update

November 9, 2022

### **Concessions Development Update**

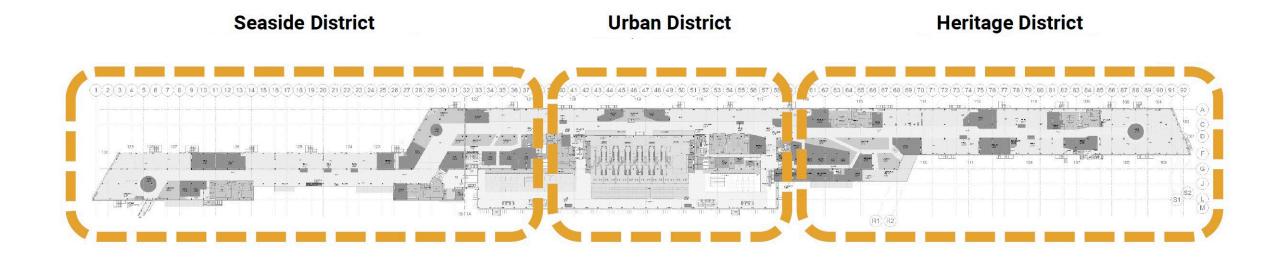
- Virtual & In-Person Outreach
- "Demystifying the RFP" on Oct. 27
- 'Sense of Place' Visioning Project
- New RFP, Lease Developed
- Focus on challenges of cost, investment phasing
- Larger unit packages require phasing plan prior to RFP Issuance
- Primes are assessing busy market for concessions opportunities





### 'Sense of Place' Concessions Visioning

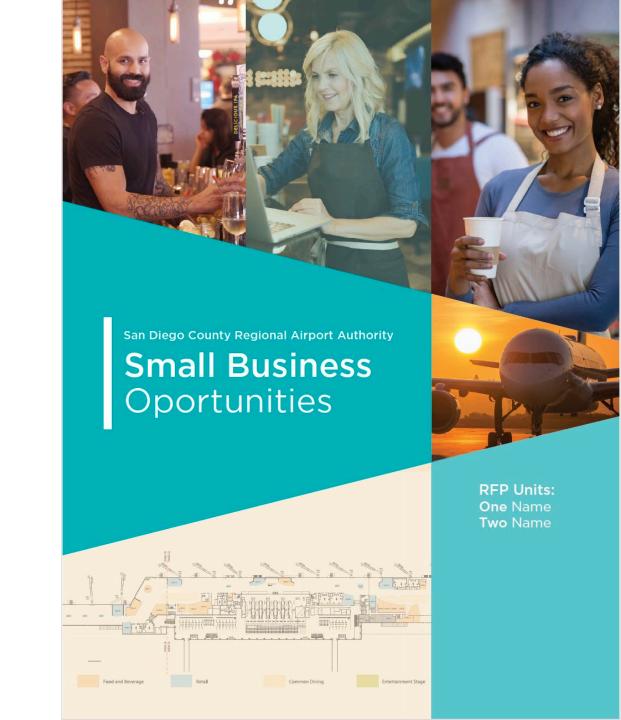
#### **CREATING SPACES FOR PASSENGERS TO DWELL**





## **New RFP and Lease**

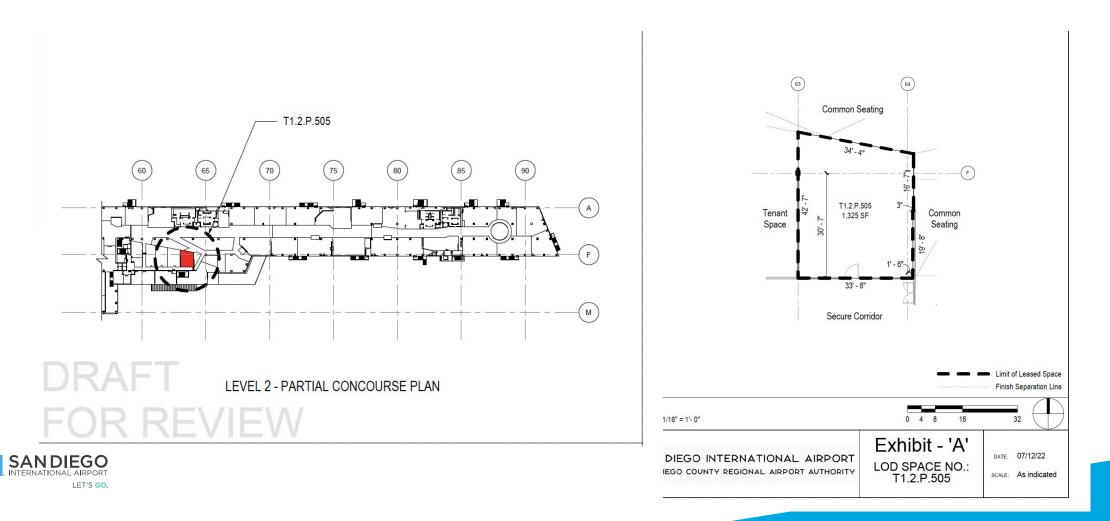
- New RFP format
- New lease agreement
  - Updated environmental standards
  - Streamlined street pricing approvals
  - Strengthened audit provisions
- New proposer proforma





### **Small Business Quick Service Opportunity**

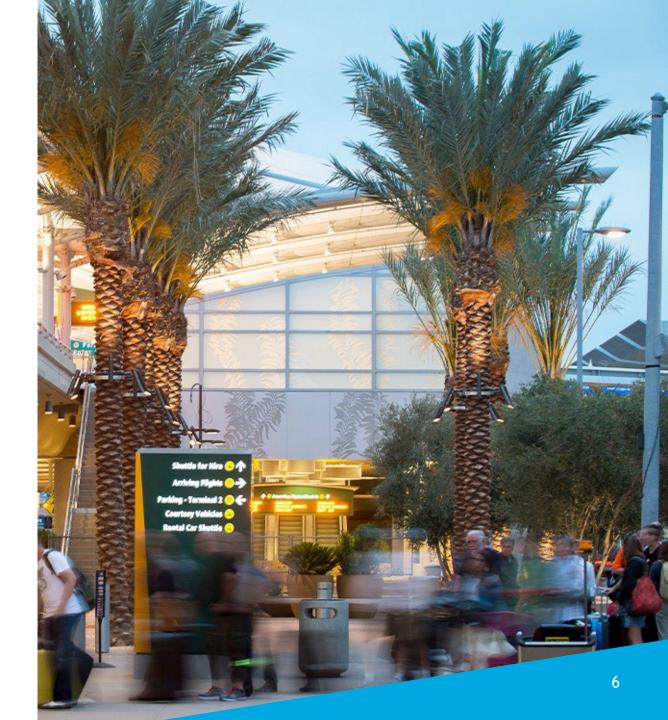
#### WORKING TO ASSURE OPPORTUNITY IS VIABLE



### DBE/Local/Veteran Participation Update

#### GAINING GROUND IN MANY AREAS

- New Manager to Lead Small Business Development
- Participation Tracking Software System
- Prompt Payment Tracking
- Onsite Monitoring
- Recent FAA Audit





## **New T1 Administration Building**

#### **PROJECT OVERVIEW**

Sundt Commitments	Small Business Enterprise (SBE) and Veteran Owned Small Business (VOSB/SDVOSB) 35% Local Business Enterprise (LBE) 75%
Subcontracted to Date	\$70.6 million
Awarded to Date	Small Business Enterprise (SBE) 40.6% (\$29.9 million) Local Business Enterprise (LBE) 40.6% (\$29.9 million) Veteran Owned Small Business (VOSB/SDVOSB) 0.6% (\$447 thousand)







## New T1 Terminals & Roadways

#### **PROJECT OVERVIEW**

ARRIVE Commitments	Small Business Enterprise (SBE) 25% Local Business Enterprise (LBE) 80% Veteran Owned Small Business (VOSB/SDVOSB) 3%
Subcontracted to Date	\$1.6 Billion
Awarded to Date	Small Business Enterprise (SBE) 14.6% (\$236 million) Local Business Enterprise (LBE) 76.5% (\$1.2 billion) Veteran Owned Small Business (VOSB/SDVOSB) 4.2% (\$67.9 million)







## **New T1 Airside Improvements**

#### **PROJECT OVERVIEW**

Griffith Commitment	Disadvantaged Business Enterprise (DBE) 3.5%
Subcontracted to Date	\$18.3 million
Attainments to Date	0.6% (\$111 thousand)







# Thank You

2

SAN DIEGO