

SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY



BOARD MEMBERS

DAVID ALVAREZ
LAURIE BERMAN*
C. APRIL BOLING
GREG COX
JIM DESMOND
COL. JOHN FARNHAM*
ROBERT H. GLEASON
LLOYD B. HUBBS
ERAINA ORTEGA*
PAUL ROBINSON
MARY SESSOM
TOM SMISEK

* EX OFFICIO BOARD MEMBERS

PRESIDENT/CEO
THELLA F. BOWENS

CAPITAL IMPROVEMENT PROGRAM OVERSIGHT COMMITTEE

and

SPECIAL BOARD MEETING

AGENDA

Thursday, January 22, 2015
9:00 A.M.

San Diego International Airport
Commuter Terminal -- Third Floor
Board Room
3225 N. Harbor Drive
San Diego, CA 92101

This Agenda contains a brief general description of each item to be considered. The indication of a recommended action does not indicate what action (if any) may be taken. If comments are made to the Board without prior notice or are not listed on the Agenda, no specific answers or responses should be expected at this meeting pursuant to State law.

Staff Reports and documentation relating to each item of business on the Agenda are on file in Corporate & Information Governance and are available for public inspection.

NOTE: Pursuant to Authority Code Section 2.15, all Lobbyists shall register as an Authority Lobbyist with the Authority Clerk within ten (10) days of qualifying as a lobbyist. A qualifying lobbyist is any individual who receives \$100 or more in any calendar month to lobby any Board Member or employee of the Authority for the purpose of influencing any action of the Authority. To obtain Lobbyist Registration Statement Forms, contact the Corporate & Information Governance/Authority Clerk Department.

PLEASE COMPLETE A "REQUEST TO SPEAK" FORM PRIOR TO THE COMMENCEMENT OF THE MEETING AND SUBMIT IT TO THE AUTHORITY CLERK. **PLEASE REVIEW THE POLICY FOR PUBLIC PARTICIPATION IN BOARD AND BOARD COMMITTEE MEETINGS (PUBLIC COMMENT) LOCATED AT THE END OF THE AGENDA.**

The Authority has identified a local company to provide oral interpreter and translation services for public meetings. If you require oral interpreter or translation services, please telephone the Corporate & Information Governance /Authority Clerk Department with your request at (619) 400-2400 at least three (3) working days prior to the meeting.

CALL TO ORDER

PLEDGE OF ALLEGIANCE

ROLL CALL

Committee Members: Alvarez (Vice Chair), Gleason, Hubbs (Chair), Robinson

NON-AGENDA PUBLIC COMMENT

Public Comment is reserved for members of the public wishing to address the Committee on matters for which another opportunity to speak **is not provided on the Agenda**, and which is within the jurisdiction of the Committee. Please submit a completed speaker slip to the Authority Clerk. ***Each individual speaker is limited to three (3) minutes. Applicants, groups and jurisdictions referring items to the Board for action are limited to five (5) minutes.***

Note: Persons wishing to speak on specific items should reserve their comments until the specific item is taken up by the Board.

NEW BUSINESS

1. APPROVAL OF MINUTES:

RECOMMENDATION: Approve the minutes of the October 21, 2014 regular meeting.

2. GREEN BUILD STATUS UPDATE:

(Airport Design & Construction: Bob Bolton, Director)

3. PHOTOVOLTAIC STATUS UPDATE TERMINAL 2 WEST:

(Airport Design & Construction: Bob Bolton, Director)

4. RENTAL CAR CENTER AND RESTAURANT UPDATE:

(Airport Design & Construction: Bob Bolton, Director)

5. TERMINAL 2 PARKING PLAZA UPDATE:

(Airport Design & Construction: Bob Bolton, Director)

6. NORTH SIDE DEVELOPMENT PROGRAM UPDATE:

(Airport Planning & Noise Mitigation: Keith Wilschetz, Director)

7. FINANCIAL OVERVIEW OF THE GREEN BUILD & RENTAL CAR CENTER COSTS:

(Financial Planning & Budget: Michael Sears, Director)

8. PUBLIC & STAKEHOLDER OUTREACH:

(Vision, Voice & Engagement: Diana Lucero, Director)

9. SMALL BUSINESS DEVELOPMENT REPORT:

(Procurement: Sonia Cruz, Small Business Development Program Manager)

NON-AGENDA PUBLIC COMMENT

COMMITTEE MEMBER COMMENTS

ADJOURNMENT

Policy for Public Participation in Board, Airport Land Use Commission (ALUC), and Committee Meetings (Public Comment)

- 1) Persons wishing to address the Board, ALUC, and Committees shall complete a "Request to Speak" form prior to the initiation of the portion of the agenda containing the item to be addressed (e.g., Public Comment and General Items). Failure to complete a form shall not preclude testimony, if permission to address the Board is granted by the Chair.
- 2) The Public Comment Section at the beginning of the agenda is limited to eighteen (18) minutes and is reserved for persons wishing to address the Board, ALUC, and Committees on any matter for which another opportunity to speak is not provided on the Agenda, and on matters that are within the jurisdiction of the Board. A second Public Comment period is reserved for general public comment later in the meeting for those who could not be heard during the first Public Comment period.
- 3) Persons wishing to speak on specific items listed on the agenda will be afforded an opportunity to speak during the presentation of individual items. Persons wishing to speak on specific items should reserve their comments until the specific item is taken up by the Board, ALUC and Committees. Public comment on specific items is limited to twenty (20) minutes – ten (10) minutes for those in favor and ten (10) minutes for those in opposition of an item. Each individual speaker will be allowed three (3) minutes, and applicants and groups will be allowed five (5) minutes.
- 4) If many persons have indicated a desire to address the Board, ALUC and Committees on the same issue, then the Chair may suggest that these persons consolidate their respective testimonies. Testimony by members of the public on any item shall be limited to **three (3) minutes per individual speaker and five (5) minutes for applicants, groups and referring jurisdictions.**
- 5) Pursuant to Authority Policy 1.33 (8), recognized groups must register with the Authority Clerk prior to the meeting.
- 6) After a public hearing or the public comment portion of the meeting has been closed, no person shall address the Board, ALUC, and Committees without first obtaining permission to do so.

Additional Meeting Information

NOTE: This information is available in alternative formats upon request. To request an Agenda in an alternative format, or to request a sign language or oral interpreter, or an Assistive Listening Device (ALD) for the meeting, please telephone the Authority Clerk's Office at (619) 400-2400 at least three (3) working days prior to the meeting to ensure availability.

For your convenience, the agenda is also available to you on our website at www.san.org.

For those planning to attend the Board meeting, parking is available in the public parking lot located directly in front of the Commuter Terminal. Bring your ticket to the third floor receptionist for validation.

You may also reach the Commuter Terminal by using public transit via the San Diego MTS system, Route 992. For route and fare information, please call the San Diego MTS at (619) 233-3004 or 511.

UPCOMING MEETING SCHEDULE

| <i>Date</i> | <i>Day</i> | <i>Time</i> | <i>Meeting Type</i> | <i>Location</i> |
|-------------|------------|-------------|---------------------|-----------------|
| April 30 | Thursday | 9:00 a.m. | Regular | Board Room |
| July 23 | Thursday | 9:00 a.m. | Regular | Board Room |

DRAFT
SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY
CAPITAL IMPROVEMENT PROGRAM OVERSIGHT COMMITTEE
AND SPECIAL BOARD MEETING MINUTES
TUESDAY, OCTOBER 21, 2014
SAN DIEGO INTERNATIONAL AIRPORT
BOARD ROOM

CALL TO ORDER:

Chair Hubbs called the regular meeting of the Capital Improvement Program Oversight Committee and Special Board Meeting to order at 9:02 a.m., Tuesday, October 21, 2014, in the Board Room of the San Diego International Airport, Commuter Terminal, 3225 N. Harbor Drive, San Diego, CA 92101.

PLEDGE OF ALLEGIANCE: Board Member Smisek led the Pledge of Allegiance.

ROLL CALL:

Present: Committee Members: Alvarez, Gleason, Hubbs, Robinson
 Board Members: Sessom, Smisek

Absent: Committee Members: None

Also Present: Thella F. Bowens, President/CEO; Breton Lobner, General Counsel; Lorraine Bennett, Assistant Authority Clerk II; Sara Real, Assistant Authority Clerk I

Board Member Robinson arrived at 9:05 a.m.

NON-AGENDA PUBLIC COMMENT: None

NEW BUSINESS

1. APPROVAL OF MINUTES:

RECOMMENDATION: Approve the minutes of the July 15, 2014, regular meeting.

ACTION: Moved by Board Member Gleason and seconded by Board Member Alvarez to approve staff's recommendation. Motion carried unanimously.

2. THE GREEN BUILD UPDATE:

Bob Bolton, Director, Airport Design & Construction, provided a presentation on the Green Build Update, which included Key Project Milestones; Additional Work – Elevated Departure Roadway (EDR); EDR Sidewalk Replacement; EDR Sidewalk Replacement Work Phasing; Terminal 2 West Ticket Counter Expansion; Progress Photos; Budget Performance; and Closeout.

3. LIFECYCLE MANAGEMENT UPDATE:

Murray Bauer, Director, Facilities Management, provided a presentation on the Lifecycle Management Update, which included What Is Lifecycle Management?; Enhancements; Future Enhancements; Electrical Usage; and Water Usage.

In response to Board Member Alvarez regarding what water conservation measures are planned for the Rental Car Center project, Mr. Bolton stated that drought tolerant landscaping will be installed, and that domestic water fixtures will be low use. He further stated that the car wash system, which is the bulk of the water usage, will reclaim and reuse the water.

Board Member Alvarez urged the Board to consider water recapturing and reuse as a high priority at the Airport.

4. NORTH SIDE DEVELOPMENT PROGRAM UPDATE:

Keith Wilschetz, Director, Airport Planning, provided a presentation on the North Side Development Program Update, which included Key Project Milestones; Project – Fixed Base Operator and Associated Taxiway; Project – Construct Airport Electrical Distribution System (12kv); Project - Interior North Side Road and Utilities; Project – Terminal Link Road; Project – North Side Additional Landscape; Project – Photovoltaic – Rental Car Center/Economy Parking Lot; Project – North Side Utilities Storm Drain Trunk; and Project – SDIA Wayfinding Signage.

In response to Board Member Gleason regarding issues with the Green Build wayfinding signage and how it could be improved, Mr. Wilschetz stated that the Authority has contracted with a firm that specializes in roadway signage to airports. He further stated that the firm will also review all signage on Harbor Drive.

5. RENTAL CAR CENTER & RESTAURANT UPDATE:

Bob Bolton, Director, Airport Design & Construction, provided a presentation on the Rental Car & Restaurant Update, which included Key Construction Milestones; Aerial Photo; Design Process; Concrete Structure Progress; Construction Status – Shuttler Ramp Area; Fuel Tanks; Bioswale; Helical Ramp; and Budget Update.

Board Member Smisek stated that he would like to see marketing efforts to attract the public to the new restaurant. Thella F. Bowens, President/CEO, stated that staff will be working with the selected artist and the Marketing Department to ensure a specific marketing plan.

In response to Board Member Smisek regarding the possibility of including the restaurant name on the wayfinding signage for the Rental Car Center, Ms. Bowens stated that staff will be working with Caltrans on whether or not this is allowable.

6. PARKING PLAZA UPDATE:

Bob Bolton, Director, Airport Design & Construction, provided a presentation on the Parking Plaza Update, which included Current Board Direction; and Key Project Milestones.

7. FINANCIAL OVERVIEW OF THE GREEN BUILD AND RENTAL CAR CENTER COSTS:

Michael Sears, Director, Financial Management, provided a presentation on the Financial Overview of the Green Build and Rental Car Center (RCC) Costs, which included the Green Build Program by Contract; Green Build Program by Location; Plan of Finance Total – Green Build; Green Build Program Cost Trend; RCC Program; and RCC Program Cost Trend.

8. COMMUNITY COMMUNICATION UPDATE:

Diana Lucero, Director, Vision, Voice & Engagement, provided a presentation on the Community Communication Update, which included North Side Development; Airport Development Plan (ADP); Public Outreach; ADP Stakeholder Input and Parking Plaza; and The Green Build Awards.

In response to Board Member Robinson regarding a fourth option for the Airport Development Plan (ADP), Keith Wilschetz, Director, Airport Planning, stated that staff will be meeting with key stakeholders to provide a briefing on this option.

In response to Board Member Hubbs regarding details about the fourth option, Thella F. Bowens, President/CEO, stated that a memorandum to the Board is forthcoming regarding this option. She stated that a full presentation on the ADP is scheduled for the December Board meeting.

9. SMALL BUSINESS DEVELOPMENT REPORT:

Sonia Cruz, Manager, Small Business Development, provided a presentation on the Small Business Development Report, which included the Rental Car Center – Dollars Awarded; Opportunity Awareness Events; and Educational Programs.

Board Member Alvarez commended staff for their outstanding work with outreach for historically underrepresented businesses.

Board Member Gleason requested that staff provide an update on local workforce participation for the Rental Car Center and overall contracting for the Capital Improvement Program.

NON-AGENDA PUBLIC COMMENT - None

COMMITTEE MEMBER COMMENTS

ADJOURNMENT The meeting was adjourned at 10:03 a.m.

APPROVED BY A MOTION OF THE CAPITAL IMPROVEMENT PROGRAM
OVERSIGHT COMMITTEE THIS 22nd DAY OF JANUARY, 2015.

JEFFREY WOODSON
VICE PRESIDENT, DEVELOPMENT

ATTEST:

LORRAINE BENNETT
ASSISTANT AUTHORITY CLERK II



**Capital Improvement Program
Oversight Committee**
Green Build Status Update

January 22, 2015



Presentation Topics

The Green Build Update

Key Project Milestones

Additional work

Proposed Board Recommendation

Budget Performance

Closeout

Key Construction Milestones

| Milestone Event | Planned Completion |
|------------------------------------|---------------------------|
| EDR Sidewalk Replacement | COMPLETE |
| Ticket Counter Expansion | February 2015 |
| Landside Contract Close | February 2015 |
| Proposed Reroofing of T2W Existing | October 2015 |
| Terminal Contract Close | February 2016 |



Elevated Departure Road (EDR) Sidewalk Replacement





Before

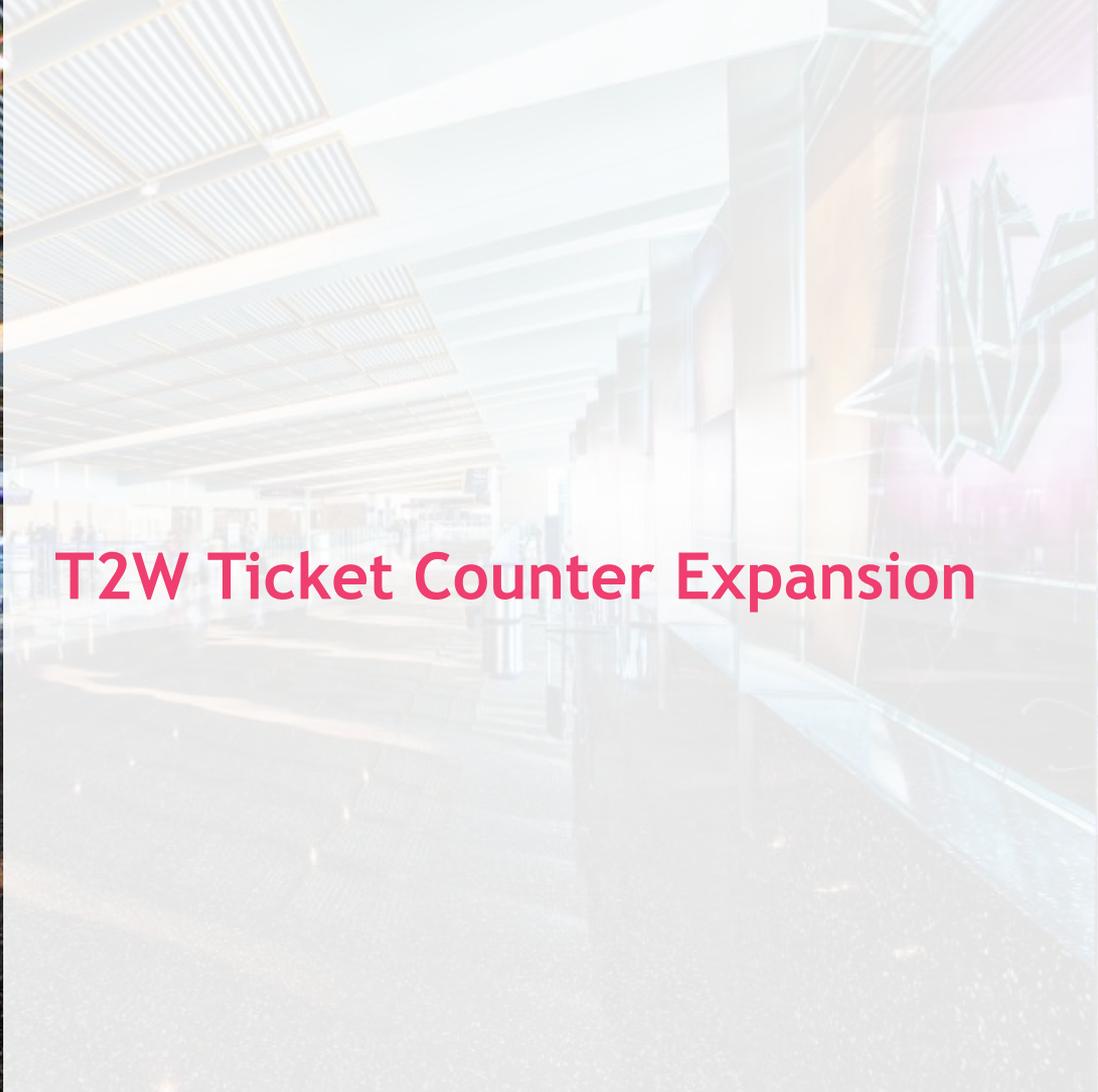


After

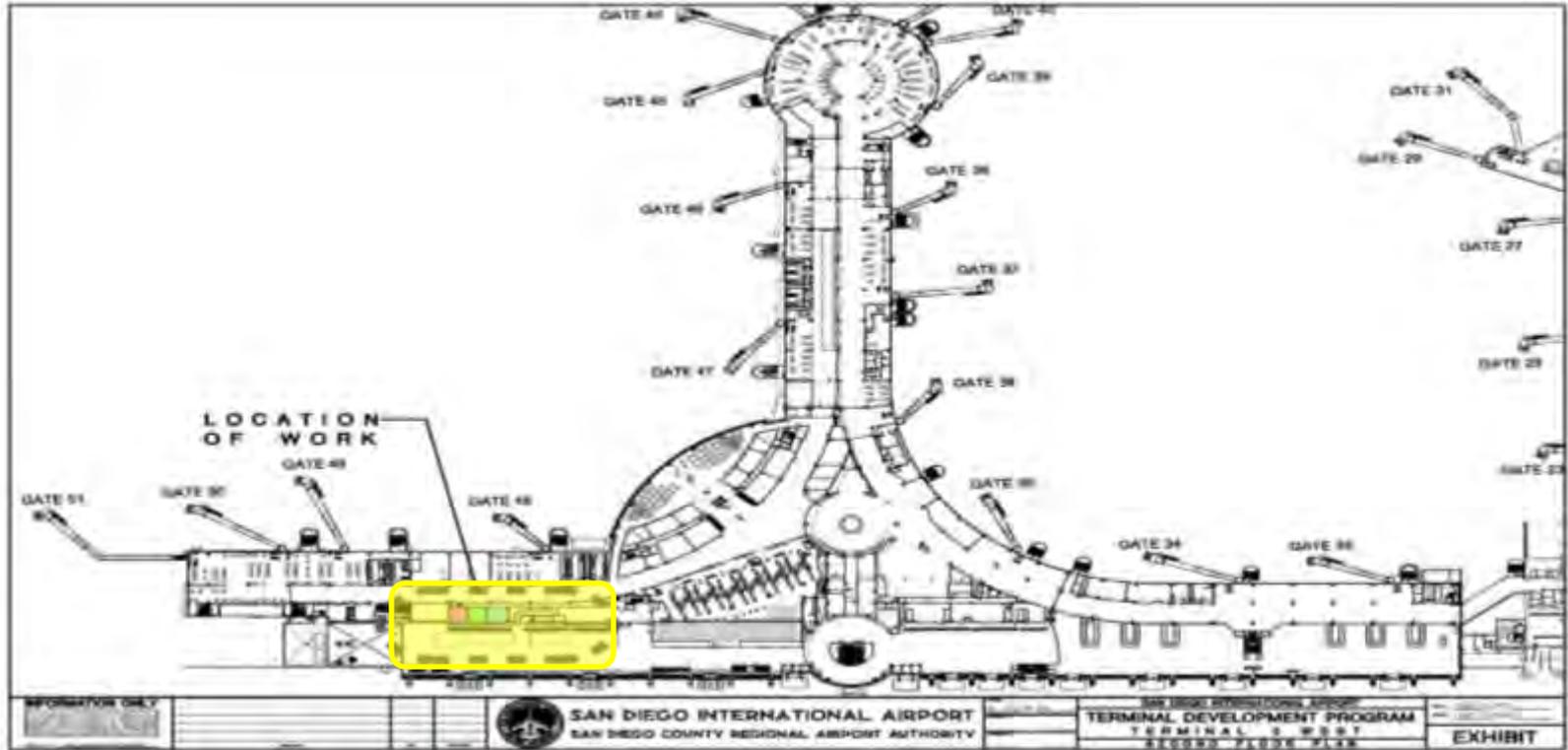




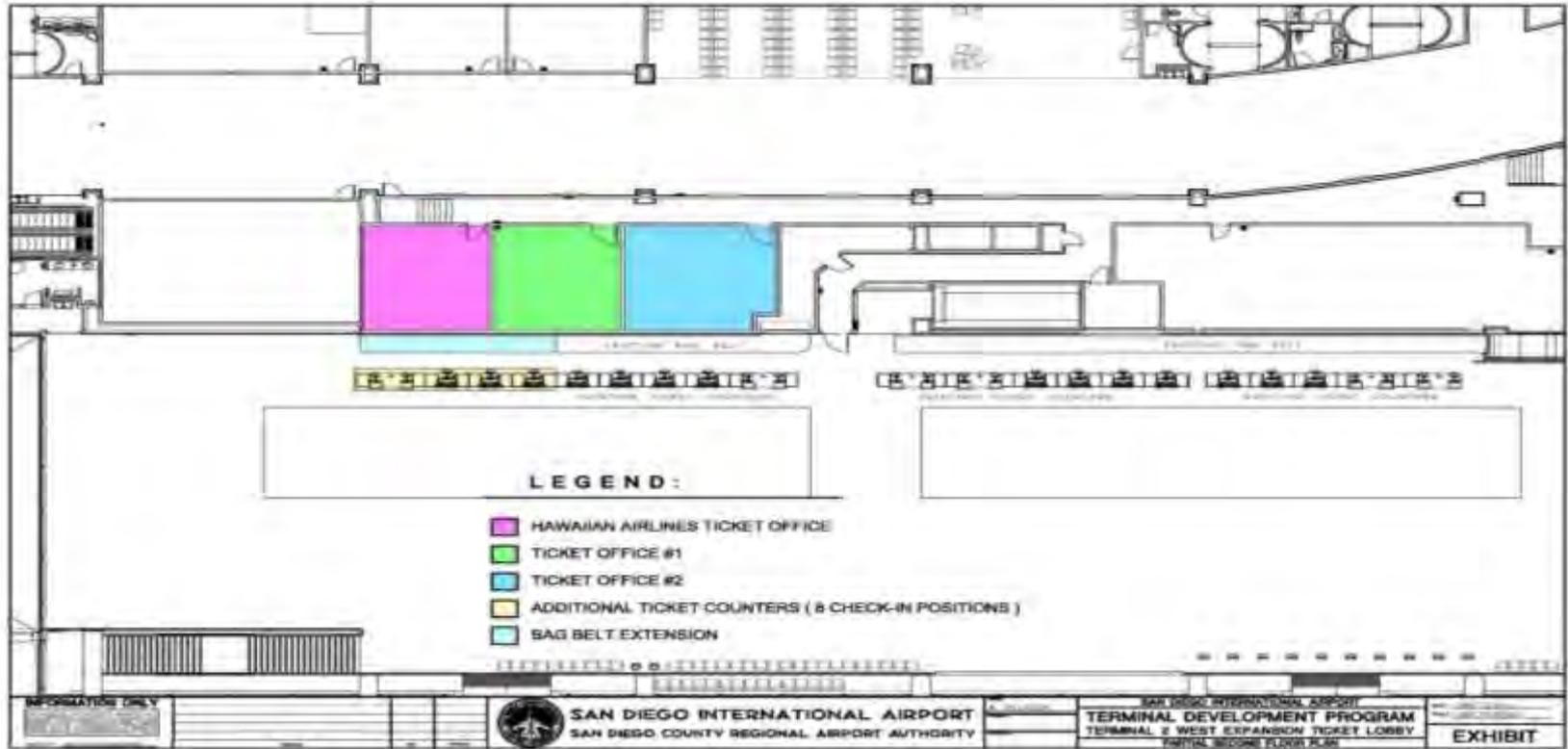
T2W Ticket Counter Expansion



T2W Ticket Counter Expansion



T2W Ticket Counter Expansion



T2W Ticket Counter Expansion

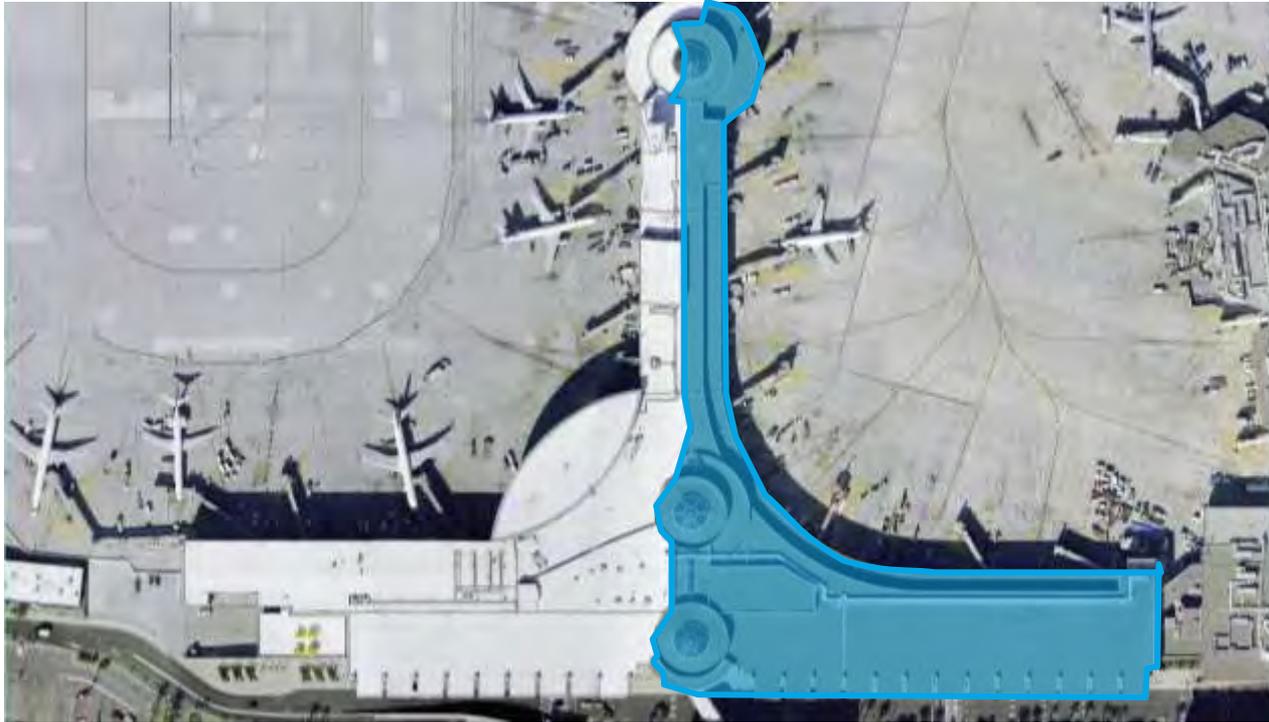




Reroof T2W Existing

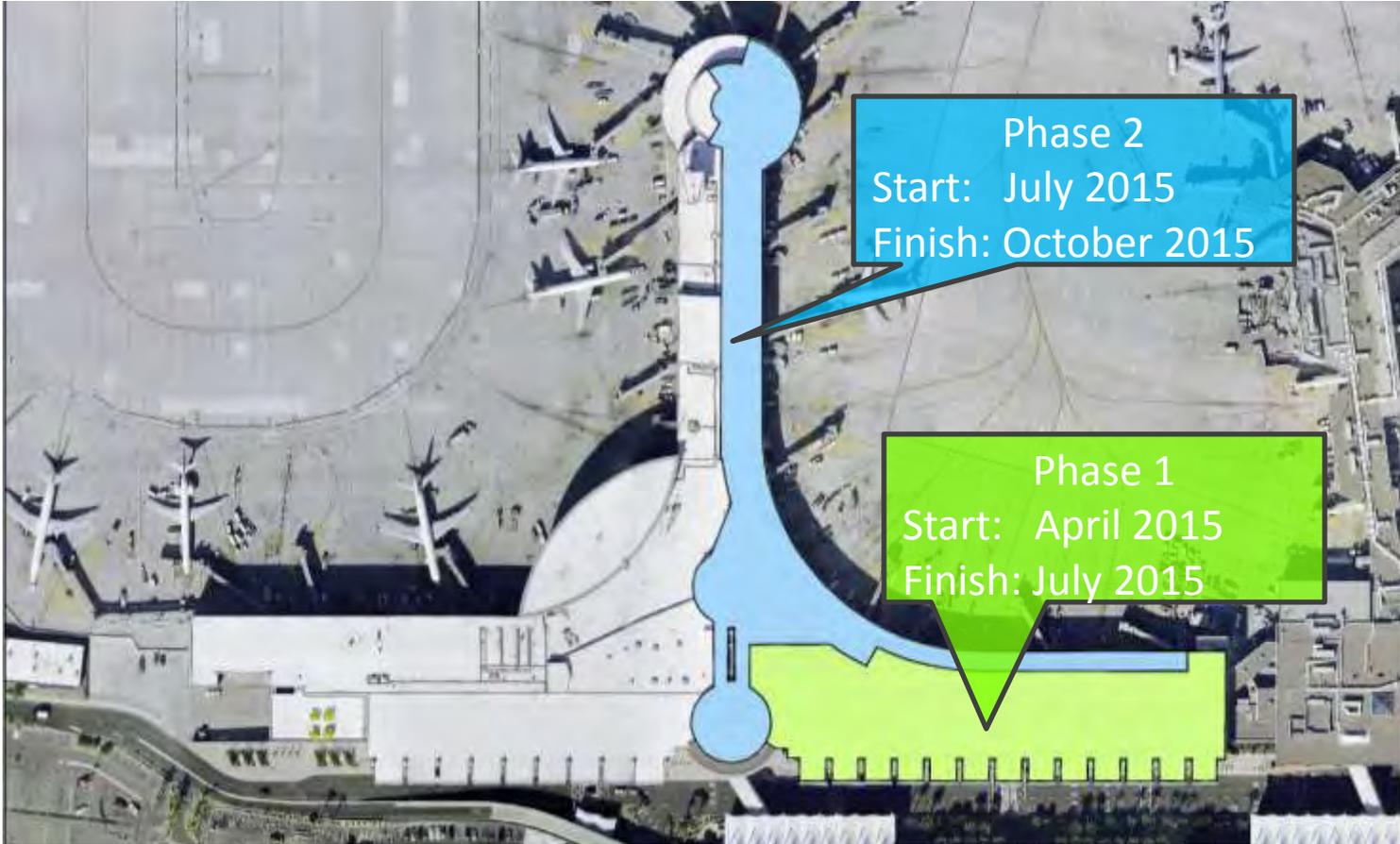


Reroof T2W Existing



Reroof T2W Existing

- Existing Roof
 - Installed in 1998
 - Nearing End of Useful Life
 - Not designed for ballasted photovoltaic systems
- New Roof
 - High efficiency reflective roof installed on top of existing roof
 - Total Budget of \$4,000,000
 - Bid to roofing subcontractors by Turner/PCL/Flatiron, a Joint Venture
- Phased construction



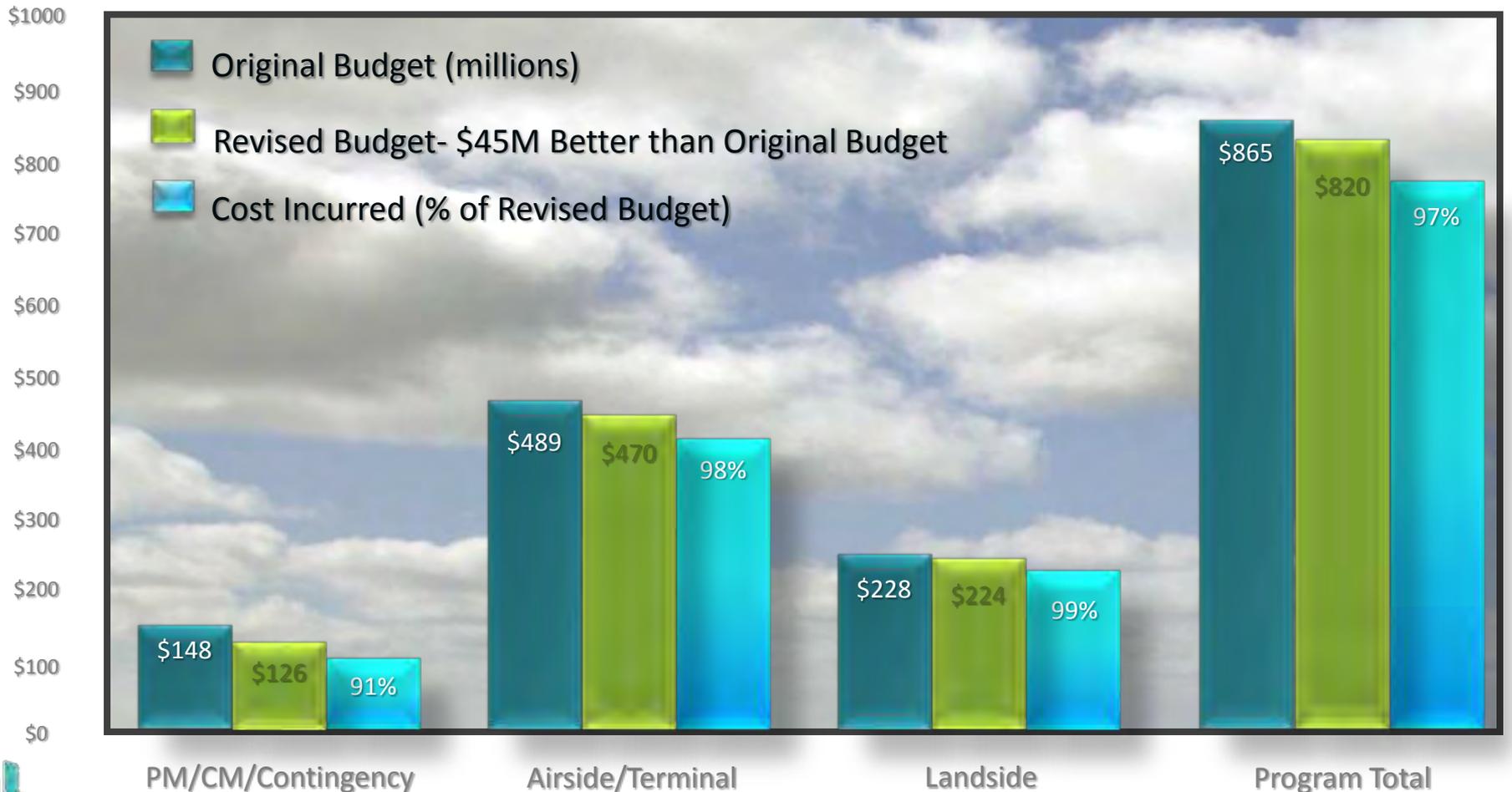
Phase 2
Start: July 2015
Finish: October 2015

Phase 1
Start: April 2015
Finish: July 2015

Recommendation

- February 19, 2015 Board Date
- Expected Text of Recommendation:

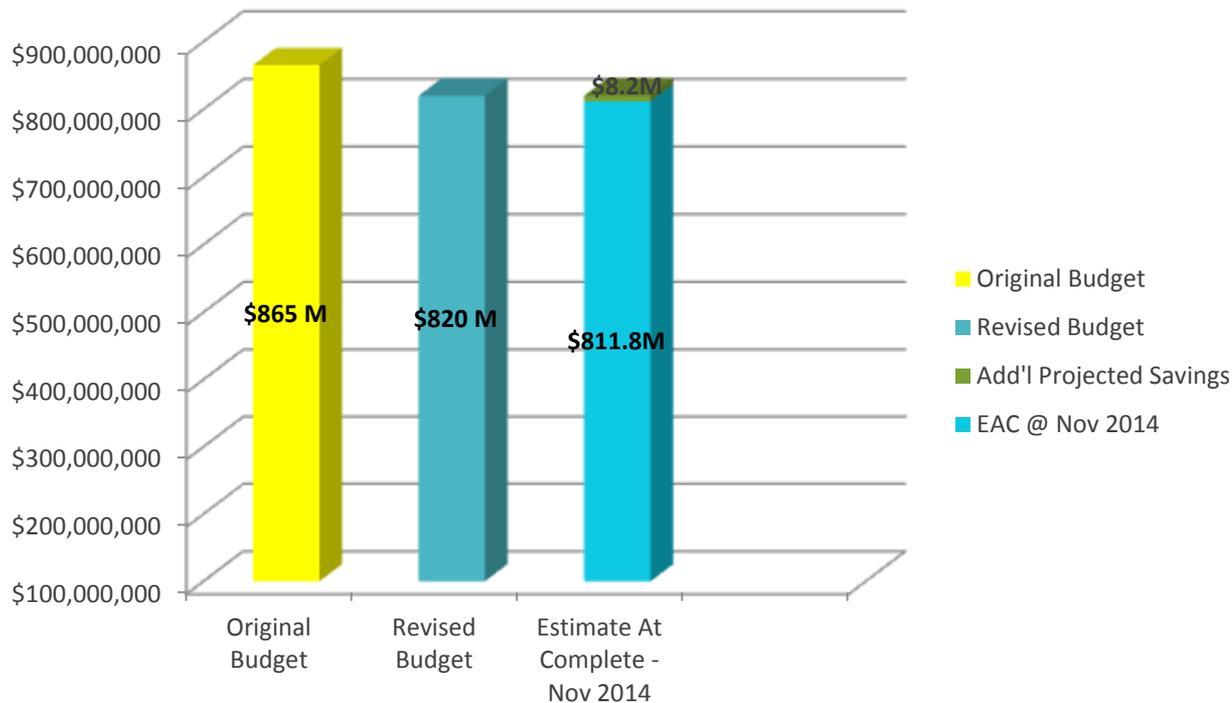
Adopt Resolution No. 2015-_____ approving and authorizing the President/CEO to execute a Third Amendment to the agreement with Turner/PCL/Flatiron – A Joint Venture, increasing the agreement time by 256 days, for a total of 1676 days, for Project No. 201301, Terminal Development Program (“TDP”) Contract 1: Terminal 2 West Building and Airside Expansion, at San Diego International Airport (“SDIA”).



Closeout

Estimate at Completion

- Projection of Cost at Program Completion
- Updated Monthly
- Variable



Construction Work Remaining

- Ticket Lobby Expansion
- T2W Existing Reroof

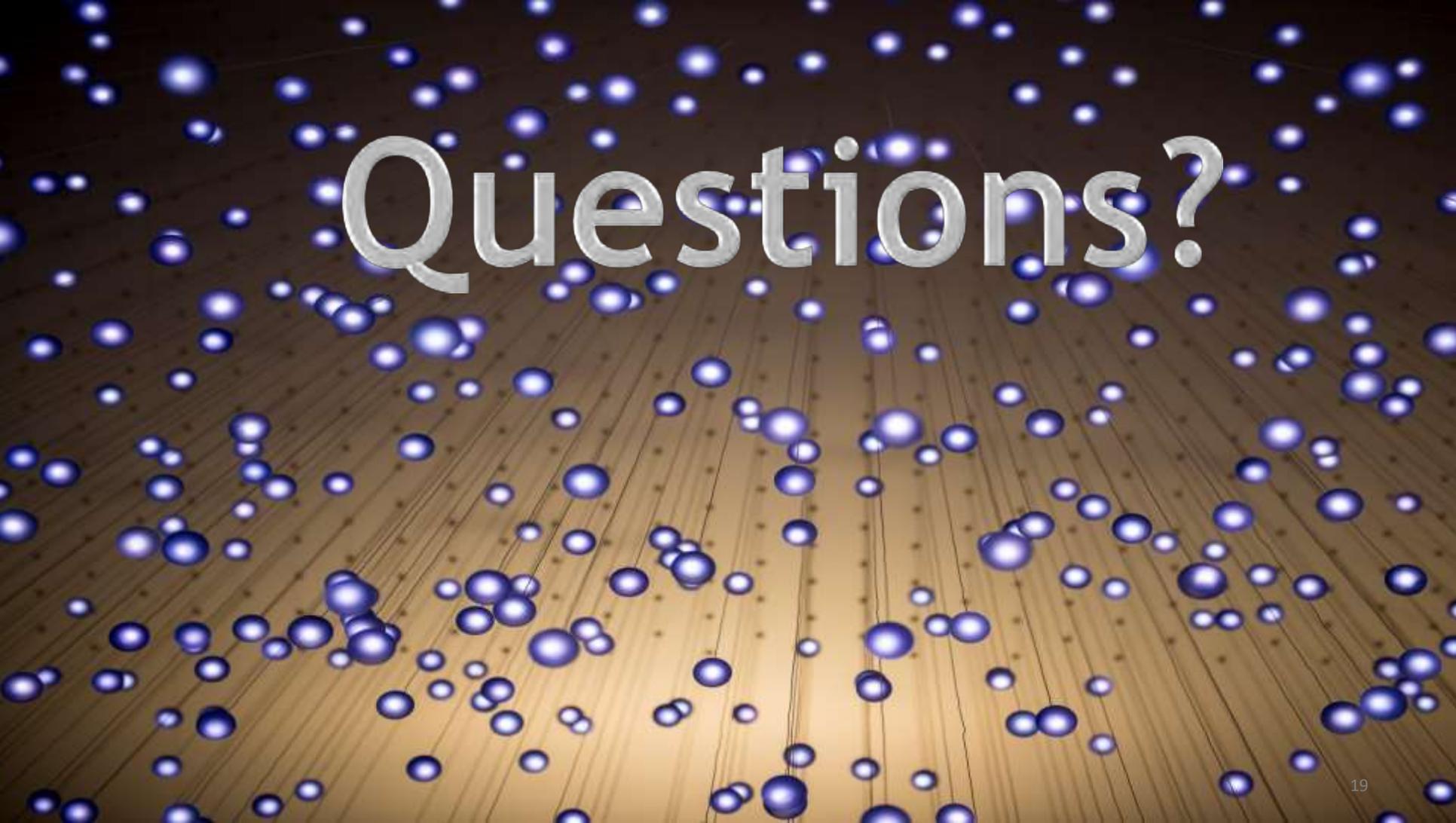
Punch List

- 16,760 Items; 28 Items Remain Open: 99.9% Complete

Public Art

- 99.99% Complete





Questions?

Item 3



Capital Improvement Program Oversight Committee

Photovoltaic Status Update
Terminal 2 West

January 22, 2015

Presentation Topics

Photovoltaic

First Amendment

Schedule

T2W Photovoltaic—1st Amendment to PPA

- Power Purchase Agreement (PPA) 1st Amendment
- Board Authorization January 15, 2015
- PPA 1st Amendment Consists of :
 - Modification to early termination clauses
 - Modification of definition of direct damages
 - Clarification of insurance terms
 - Clarification of ownership interest
 - Modifications to construction phasing

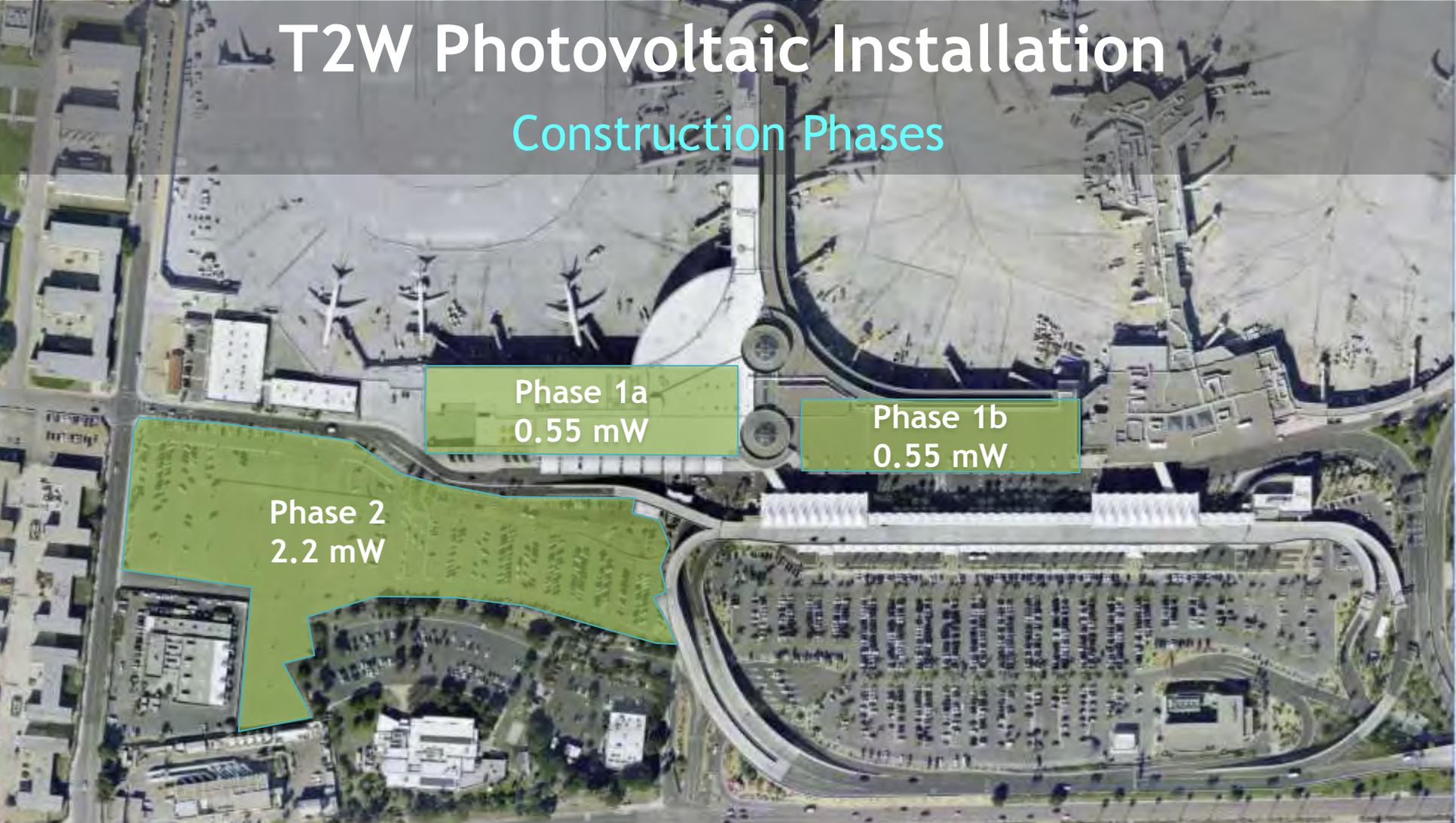
T2W Photovoltaic Installation

Construction Phases

Phase 1a
0.55 mW

Phase 1b
0.55 mW

Phase 2
2.2 mW



T2W Photovoltaic Installation

Phase 1a Terminal 2 West—West Roof

Phase 1a
0.55 mW

Mobilize

January 21, 2015

Start Installation

January 28, 2015

Complete Construction

April 13, 2015

Generate Power -

April 27, 2015

T2W Photovoltaic Installation

Phase 2 NTC Parking Lot

Mobilize

February 5, 2015

Start Installation

February 12, 2015

Complete Construction

June 17, 2015

Generate Power -

July 16, 2015

Phase 2
2.2 mW



T2W Photovoltaic Installation

Phase 1b Terminal 2 West—East Roof

Mobilize

July 2015

Phase 1b

0.55 mW

Start Installation

July 2015

Complete Construction

October 2015

Generate Power -

October 2015



Questions?



SAN DIEGO
INTERNATIONAL AIRPORT.
LET'S GO

Item 4



Capital Improvement Program Oversight Committee

Rental Car Center and Restaurant Update

January 22, 2015



Presentation Topics

Rental Car Center

Schedule Update

Aerial Photo

Restaurant Renderings

Construction Status

Budget Update



Key Construction Milestones

| Milestone Event | Planned Date |
|--------------------------------------|-------------------------|
| Ground Breaking Ceremony | Complete |
| GMP to Board | Complete |
| Pile Caps & Grade Beams | Complete |
| First of Four Tower Cranes | Complete |
| First Columns / First Slab on Grade | Complete |
| Exterior Skin Starts | January 2015 |
| Topping Out | March 2015 |
| Turnover of RAC Tenant Spaces | June 2015 |
| Construction Completion | October 2015 |
| RCC Operational | January 2016 |
| Restaurant Operational | To Be Determined |



Restaurant View from the Parking

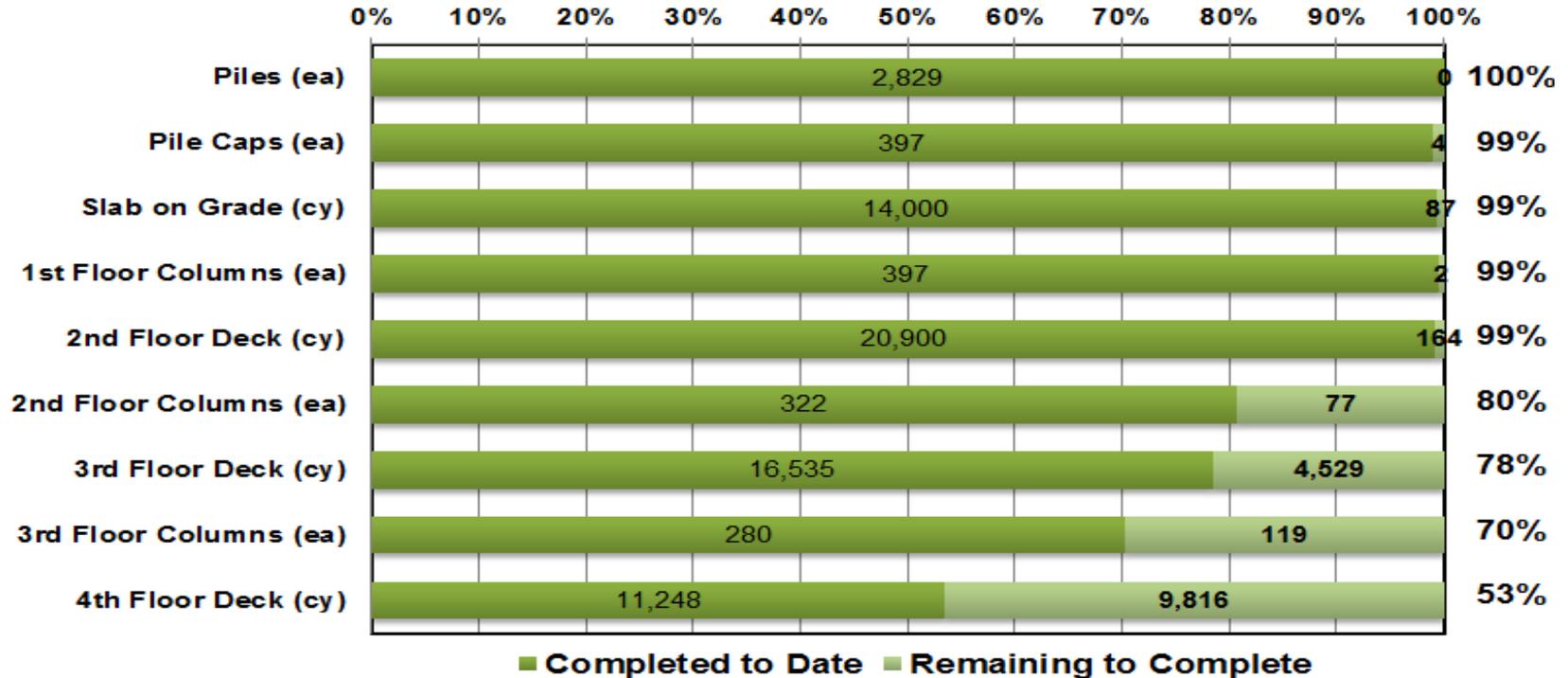


View of Restaurant & Downtown



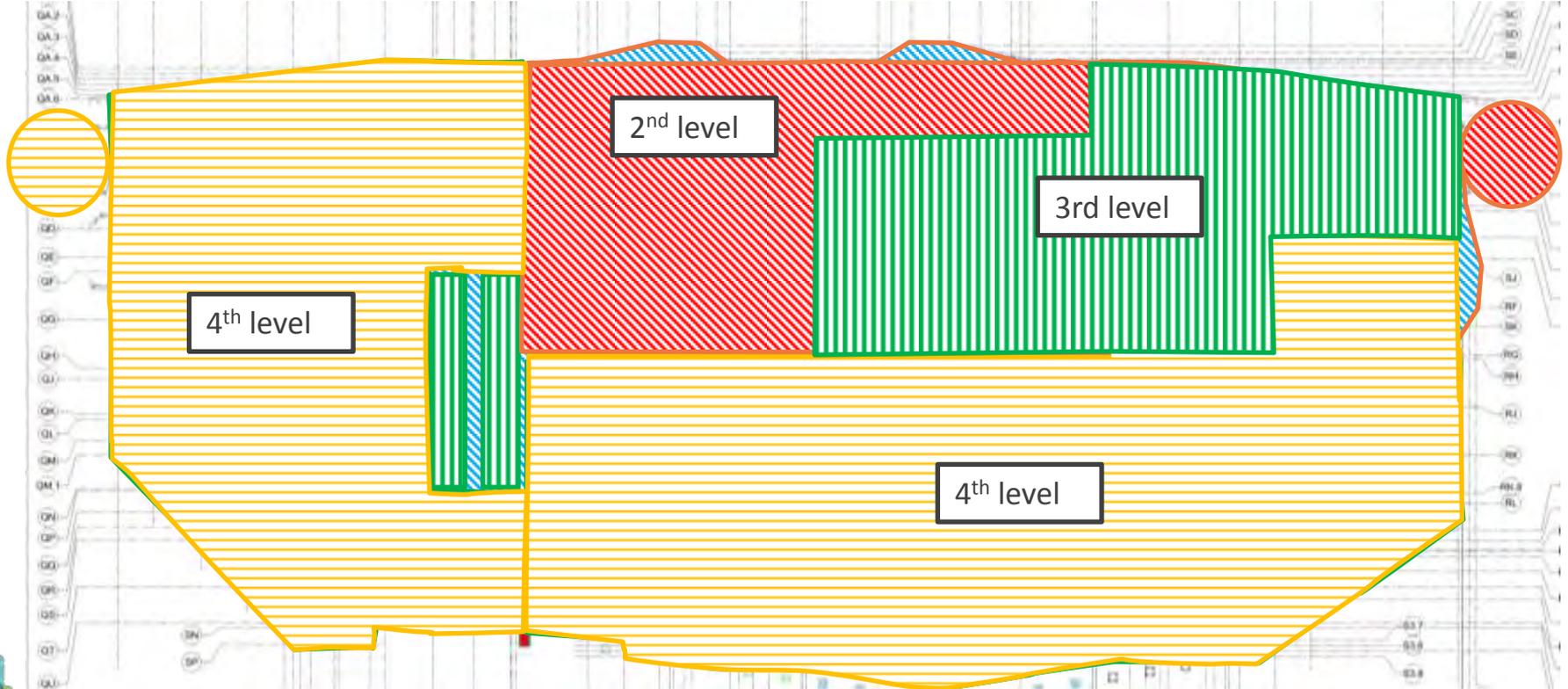
Concrete Structure Progress

(As of 01/07/2015)



Concrete Structure Progress

(As of 01/07/2015)





Rendered Aerial View



January
2014

December
2014

Construction
Status

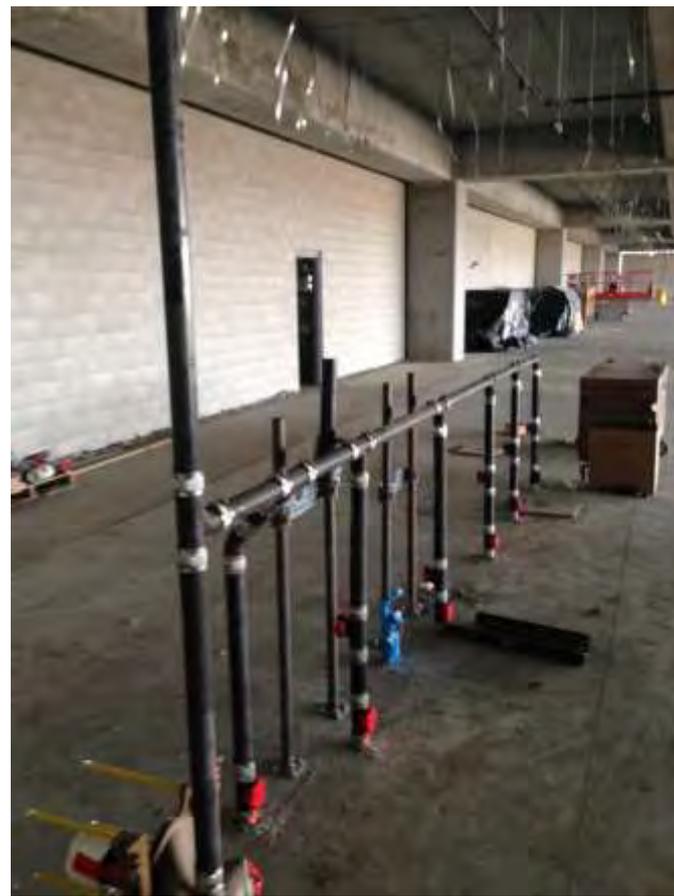
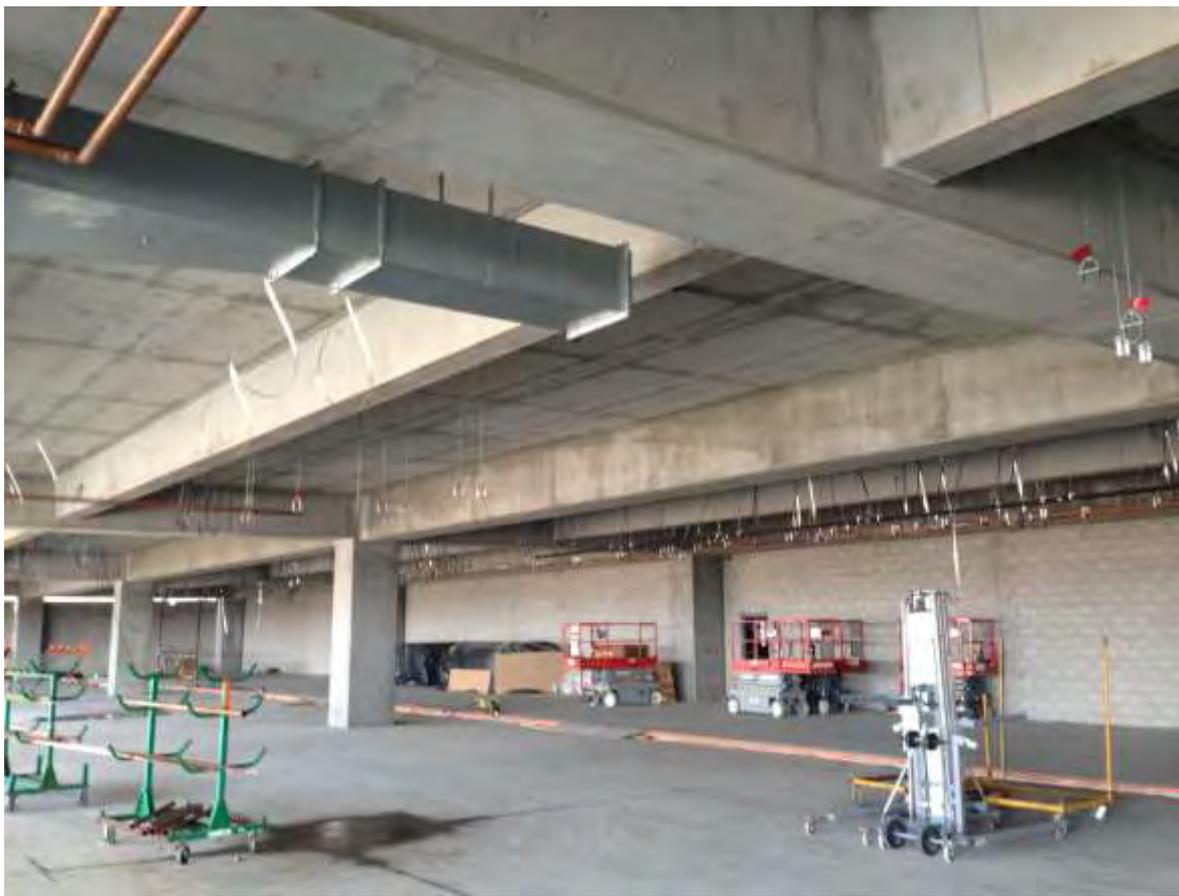




West Helical Ramp



West Helical Ramp



Interior MEP Work at QTA¹³



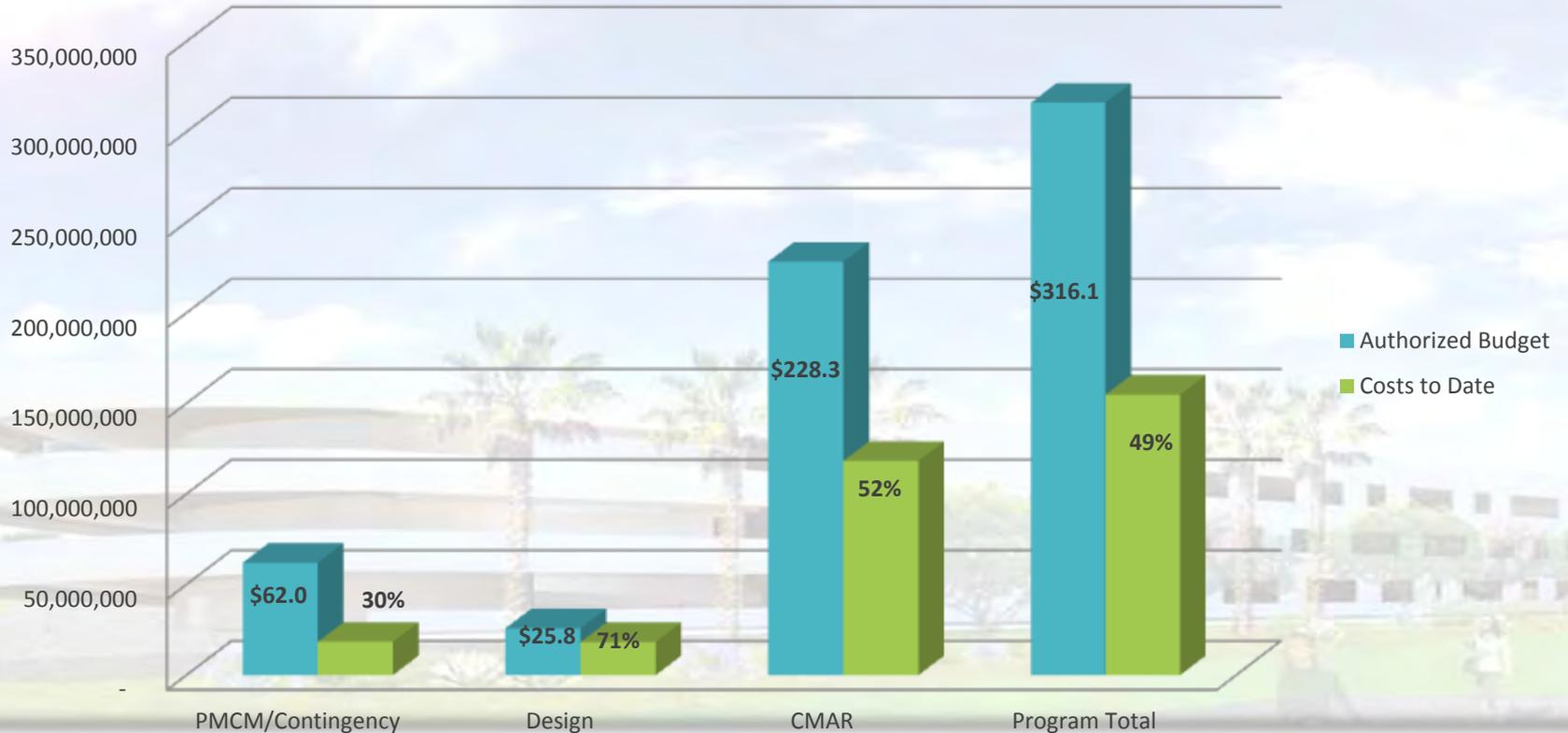
Steel and Pre-cast Stairs



In-place Canopy Mock-up

Rental Car Center Budget Update

Cost Through November 2014





Questions?



Item 5



Capital Improvement Program Oversight Committee

Terminal 2 Parking Plaza Update

January 22, 2015



Presentation Topics

T2 Parking Plaza

Board Direction

Key Project Milestones

Board Direction

Current Board Direction to Staff:

- Prepare and submit Coastal Commission development permit application
- Approval of preliminary project budget range: \$80M - \$88M
- Commence steps toward project design and construction of:
 - 3 story parking plaza
 - 3,000 parking space capacity
 - Located in Terminal 2 Parking Lot



Key Project Milestones

| Milestone Event | Planned Completion |
|------------------------------------------------------------------------|-------------------------|
| California Coastal Commission Permit Application Submittal | Completed December 2014 |
| Issue Request for Qualifications for Design-Builder (D-B) | January 2015 |
| Issue Request for Qualifications for Artist | February 2015 |
| Issue Request for Proposals to D-B Finalists | March 2015 |
| Request Board Authorization to Negotiate Contract with Recommended D-B | June 2015 |



Questions?

Item 6



Capital Improvement Program Oversight Committee

North Side Development Program Update

Keith Wilschetz

Director, Airport Planning & Noise
Mitigation

January 22, 2015

Program Overview



Program Overview



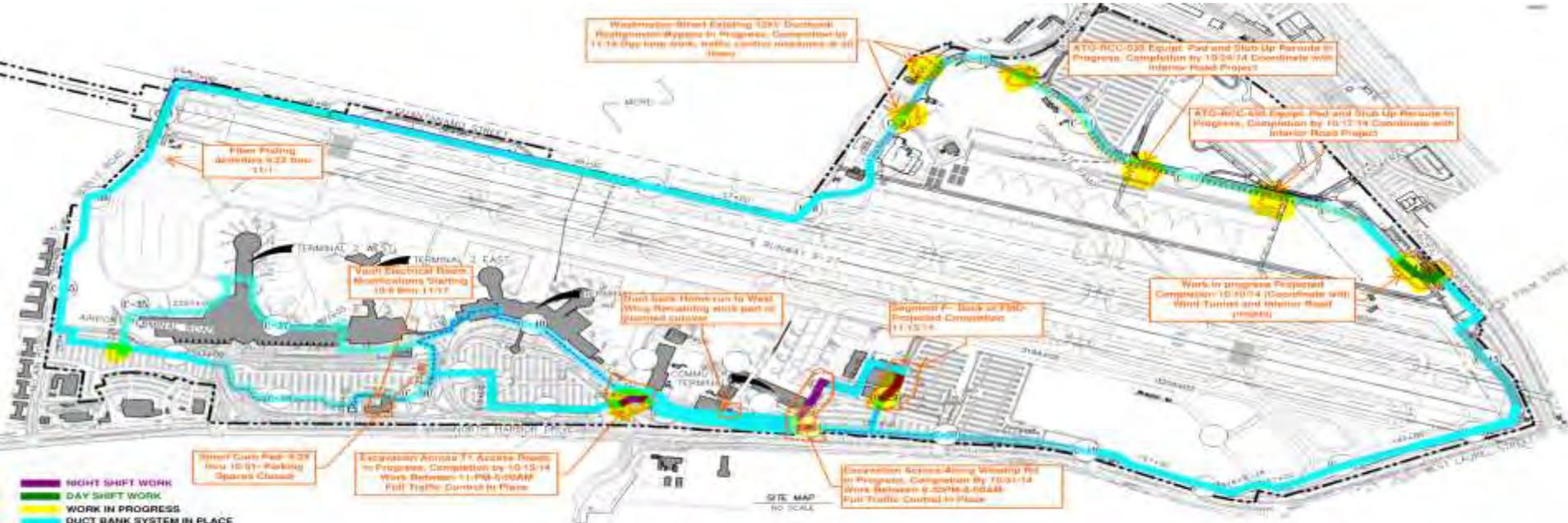
URS

Key Project Milestones

| Milestone Event | Planned Date |
|----------------------------------------------------|----------------------------------|
| FBO Construction | Complete August 2014 |
| SAN Park 2 Economy Lot Construction (Completed) | Complete March 2014 |
| 12kV Internal Loop | September 2013 - April 2015 |
| Interior Road Construction | Complete January 2015 |
| Terminal Link Road Construction | August 2014 – August 2015 |
| Storm Drain Trunk | February 2015 – December 2015 |

CIP#: 104136 - Construct Airport Electrical Distribution System (12kV)

Project Manager: Hamid Kalantar



**CIP 104136 – Construct Airport Electrical Distribution System
12kV Duct Banks & Electrical Equipment Projected Schedule
9/28/14 Update**

CIP#: 104136 - Construct Airport Electrical Distribution System (12kV)

Project Manager: Hamid Kalantar

- **Project Phasing & Status:**

- Electrical Duct Banks: In Progress - Completion by 11/2014
- Control System & Display Software Development and Factory Testing: Completed
- Electrical Equipment & Cabling: 8/2014 through 11/2014
- 12kV Cutover & Commissioning: 11/2014 through 4/2015

- **Milestones:**

Anticipated

- NTC PV Power: 10/15/2014
- Power to RCC: 11/30/2014
- Final Completion: 04/29/2015

CIP#: 104136 - (12kV)

Project Manager: Hamid Kalantar



CIP#: 104118

Interior North Side Road & Utilities



Interior North Side Road & Utilities

CIP#: 104118 - Interior North Side Rd & Utilities

Project Manager: Michael Slawson

Program Budget: \$17,800,000 Completion Date: January 2015



- Completing Traffic Signal Work in Pacific Hwy
- Finalizing Landscape Improvements
- Addressing Punch List Items

CIP#: 104118 - Interior North Side Rd & Utilities

Project Manager: Michael Slawson

Program Budget: \$17,800,000 Completion Date: December 2014



**Monument Wall & Landscaping at
Sassafras St**

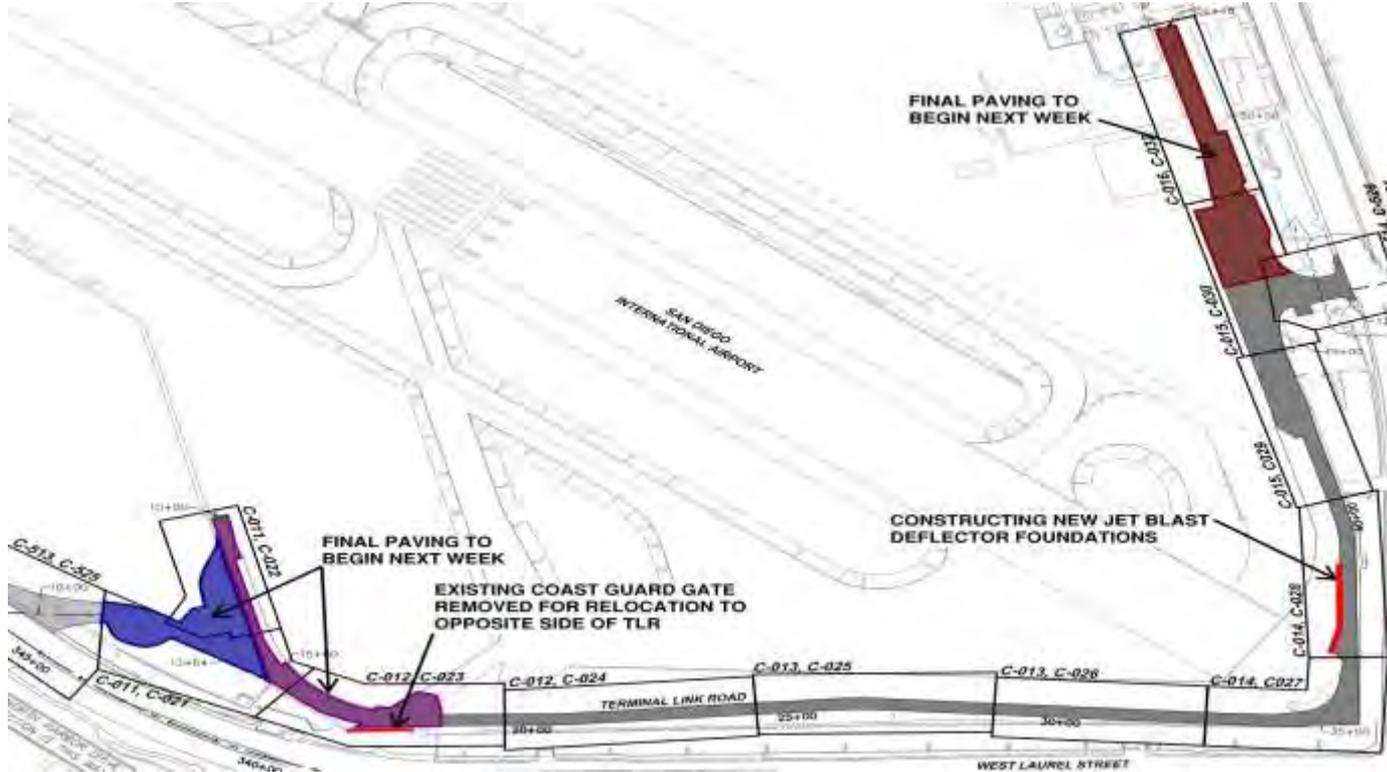
**Final Striping Along
Sassafras St**



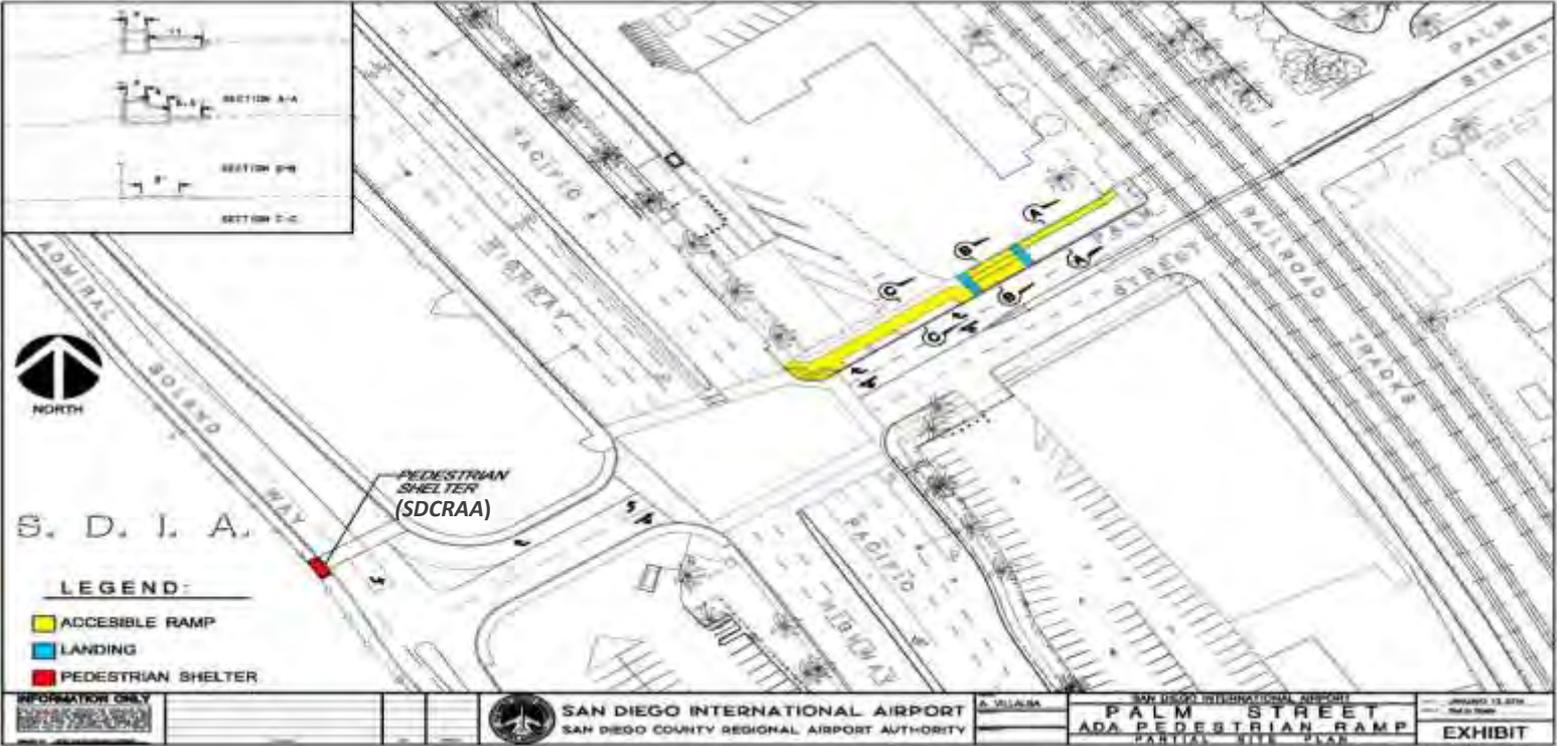
CIP#: 104134 & 104134A - Terminal Link Road

Project Manager: Michael Slawson

Program Budget: \$16,300,000 Completion Date: August 2015



CIP#: 104134 & 104134A - Terminal Link Road



SANDAG's Palm St. Improvement Plan

CIP#: 104134 & 104134A - Terminal Link Road

Project Manager: Michael Slawson

Program Budget: \$16,300,000 Completion Date: August 2015

**Roadway Construction Behind
Wind Tunnel**



U.S. Coast Guard Gate Removal

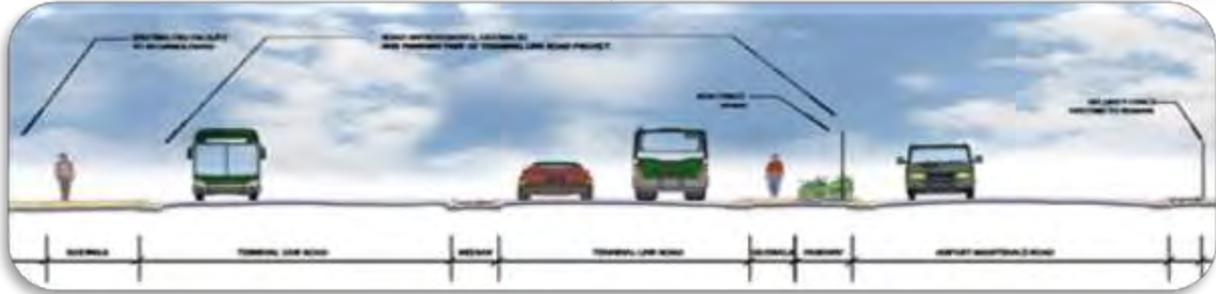


CIP# : 104134 - Terminal Link Road

Project Manager: Michael Slawson



Grading for Harbor Drive Access



CIP#: 104134 & 104134A - Terminal Link Road

Project Manager: Michael Slawson

Program Budget: \$16,300,000 Completion Date: August 2015



Bus Pad & Roadway Construction in TDY Site

AOA Fence & Paving in TDY Site



CIP#: 104134 & 104134A - Triturator

Project Manager: Michael Slawson

Program Budget: \$16,300,000 Completion Date: January 2015



- Wet Utility Connections Complete Along Air Lane
- Wash Bay & Triturator Buildings Erected
- Installing Equipment and Commissioning Systems

CIP#: 104134 & 104134A - Triturator

Project Manager: Michael Slawson

Program Budget: \$16,300,000 Completion Date: January 2015

Triturator & Wash Bay Buildings



CIP: 104118E - NSU Storm Drain Trunk

Project Manager: Christopher George



CIP: 104118E - NSU Storm Drain Trunk

Project Manager: Christopher George

- Project has Been Awarded
- Work to begin February 2015

CIP: 104173 - North Side Additional Landscape



CIP#: 104173 - North Side Add. Landscape

Project Manager: Michael Slawson

- Project Limits
 - Start Washington Street Intersection
 - End at the Port Parking Lot South of Sassafras
- 90% Plans Complete – Construction by RCC Contractor
- Final Submittal to City in January 2015; bidding released to subcontractors



CIP#: 104168C - SDIA Wayfinding Signage

Project Manager: Al Arrieta

Project Budget: \$ 4,990,000.00

Completion Date: December 1, 2015

Upcoming Activities:

- Meet with Design Team to discuss implementation strategies and validate assumptions
- Meet with Caltrans Senior Staff to refine implementation timelines
- Obtain City of San Diego Submission Right of Way Agreement and Encroachment and Maintenance Agreement

North Side Development Program

QUESTIONS?

Item 7



Capital Improvement Program Oversight Committee

Financial Overview of The Green Build & Rental Car Center Costs

January 22, 2015

Presented by:

Michael Sears

Director Financial Management



Green Build Financial Overview



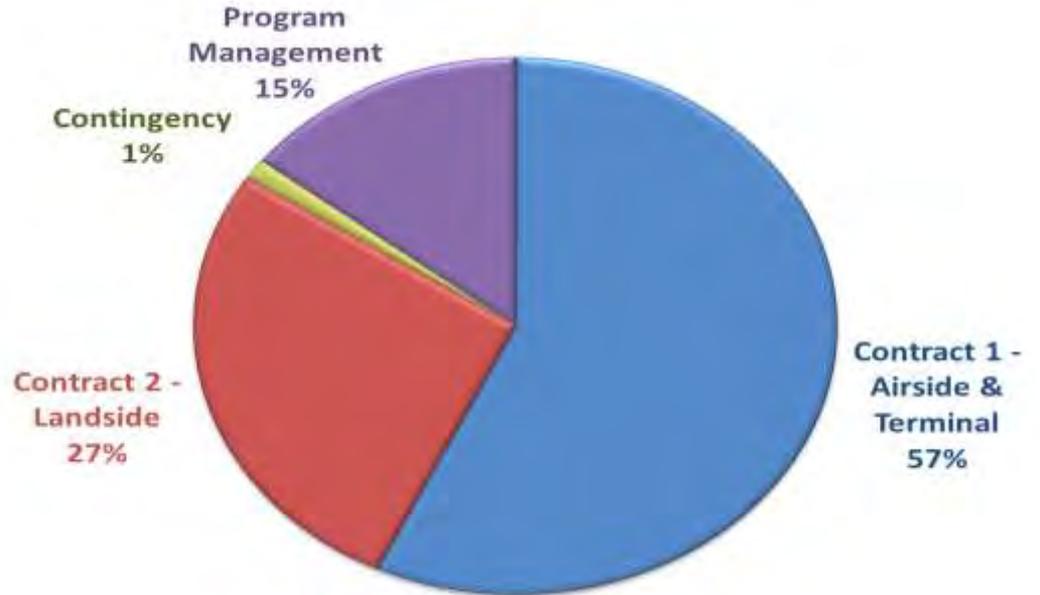
SANDIEGO
INTERNATIONAL AIRPORT.
LET'S GO.

Green Build Program by Contract

As of November 30, 2014

(amounts expressed in thousands except percentages)

| Contract | Budget |
|---------------------------------|-------------------|
| Contract 1 - Airside & Terminal | \$ 470,109 |
| Contract 2 - Landside | 223,862 |
| Contingency | 8,239 |
| Program Management | 117,790 |
| Grand Total | \$ 820,000 |



Green Build Program by Location

As of November 30, 2014

(amounts expressed in thousands)

| <u>Budget</u> | | | | | |
|--------------------|-------------------|--------------------|-------------------|-------------------|---------------|
| Location | Budget | Passenger Facility | | | Cash |
| | | Grants | Charge Paygo | Bonds ** | |
| Airside | \$ 56,928 | \$ 39,600 | \$ 5,818 | \$ 11,510 | \$ - |
| Landside | 223,862 | - | 13,259 | 210,603 | - |
| Terminal | 413,181 | 19,047 | 69,865 | 324,267 | 2 |
| Program Management | 117,791 | 2,744 | 28,186 | 86,069 | 792 |
| Contingency | 8,239 | - | - | 8,239 | - |
| Grand Total | \$ 820,000 | \$ 61,390 | \$ 117,128 | \$ 640,688 | \$ 794 |

| <u>Actuals</u> | | | | | |
|--------------------|-------------------------|--------------------|-------------------|-------------------|---------------|
| Location | Life-to-Date Actuals*** | Passenger Facility | | | Cash |
| | | Grants | Charge Paygo | Bonds ** | |
| Airside | \$ 56,228 | \$ 39,600 | \$ 5,652 | \$ 11,013 | \$ - |
| Landside | 221,775 | - | 13,259 | 208,520 | - |
| Terminal | 400,439 | 17,278 | 69,852 | 313,337 | 4 |
| Program Management | 109,144 | 2,744 | 28,186 | 76,844 | 749 |
| Contingency | - | - | - | - | - |
| Grand Total | \$ 787,587 | \$ 59,621 | \$ 116,949 | \$ 609,713 | \$ 753 |

| <u>% Used</u> | | | | | |
|--------------------|----------------------|--------------------|--------------|------------|----------|
| Location | Life-to-Date Actuals | Passenger Facility | | | Cash |
| | | Grants | Charge Paygo | Bonds ** | |
| Airside | 99% | 100% | 97% | 96% | * |
| Landside | 99% | 0% | 100% | 99% | * |
| Terminal | 97% | 91% | 100% | 97% | * |
| Program Management | 93% | 100% | 100% | 89% | 91% |
| Contingency | 0% | 0% | 0% | 0% | * |
| Grand Total | 96% | 97% | 100% | 95% | * |

*Funding source usage can exceed 100% of budget due to interim funding sources and timing of Grant and Bond drawdowns

**Approximately 70% of Green Build Project costs that are funded with bonds will have debt service paid by PFC's

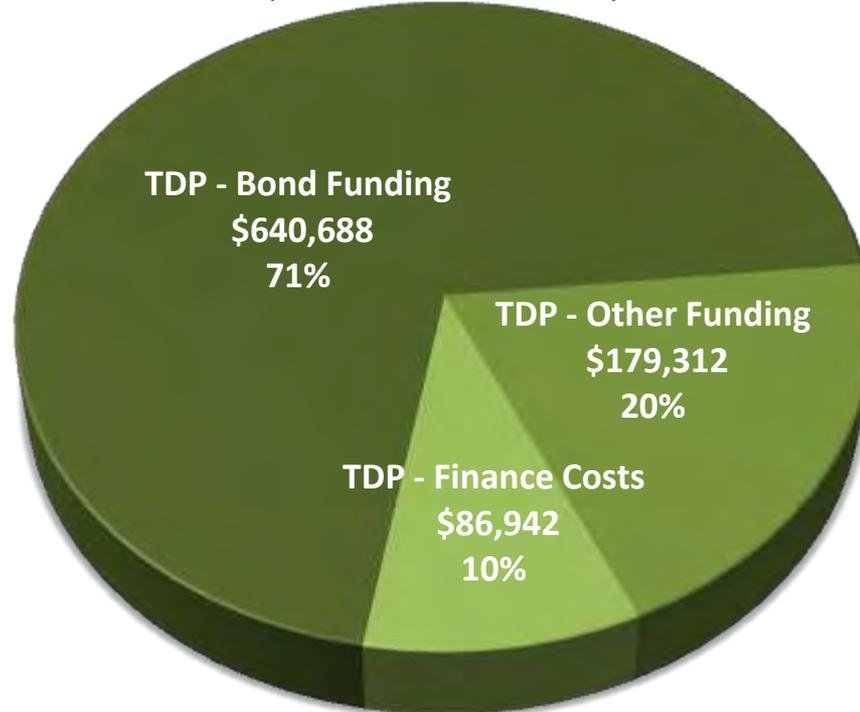
*** Actual LTD Costs exclude \$5.5M of Retention

Plan of Finance Total - Green Build

As of November 30, 2014

\$906,942,000

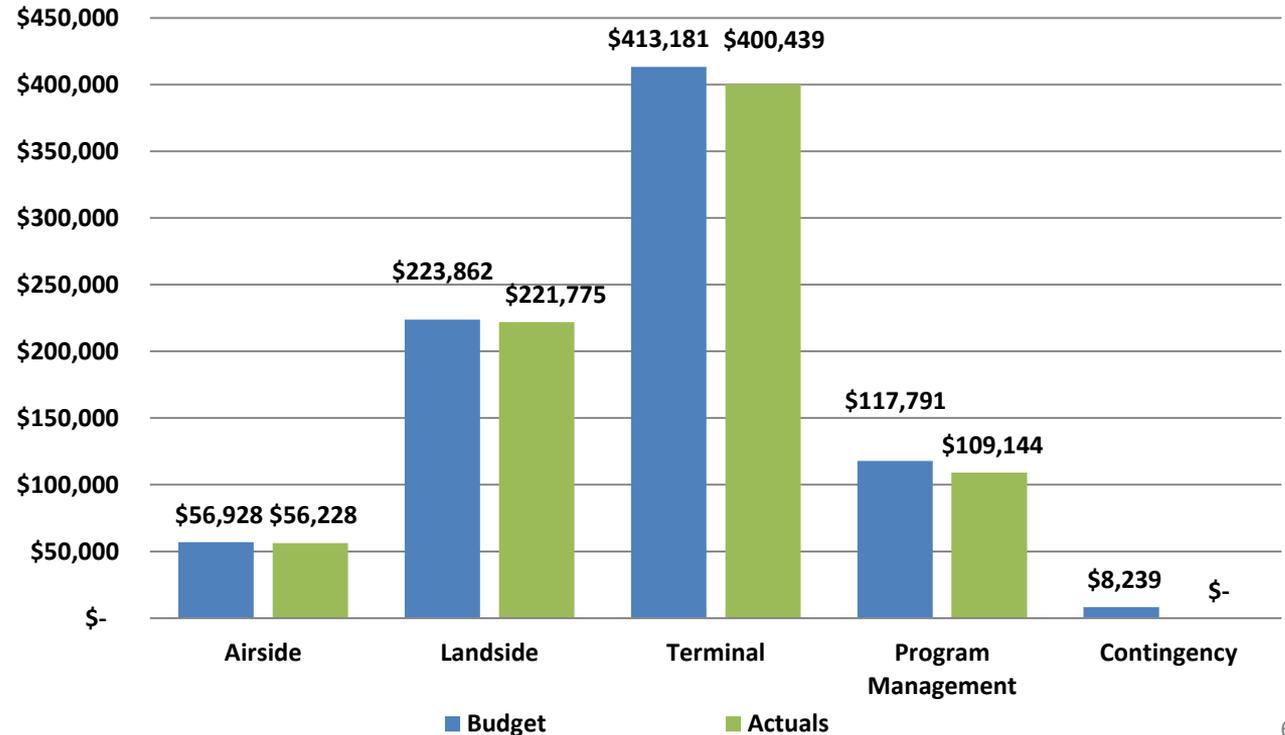
(Chart numbers shown in 000's)



Green Build Program by Location

As of November 30, 2014

(amounts expressed in thousands)

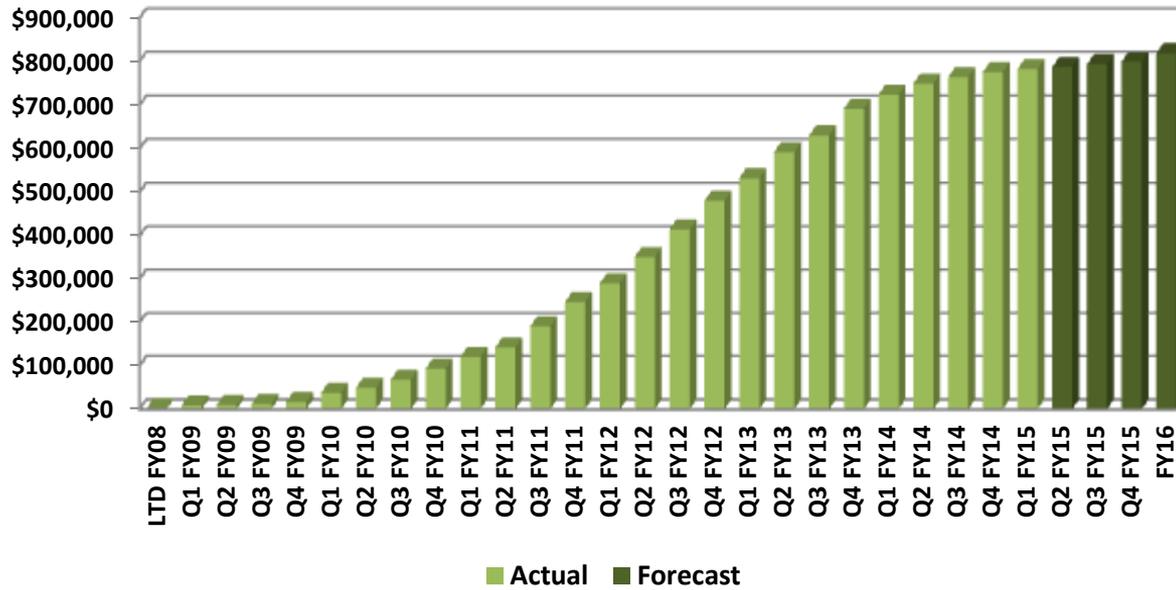


Green Build Program Cost Trend

As of November 30, 2014

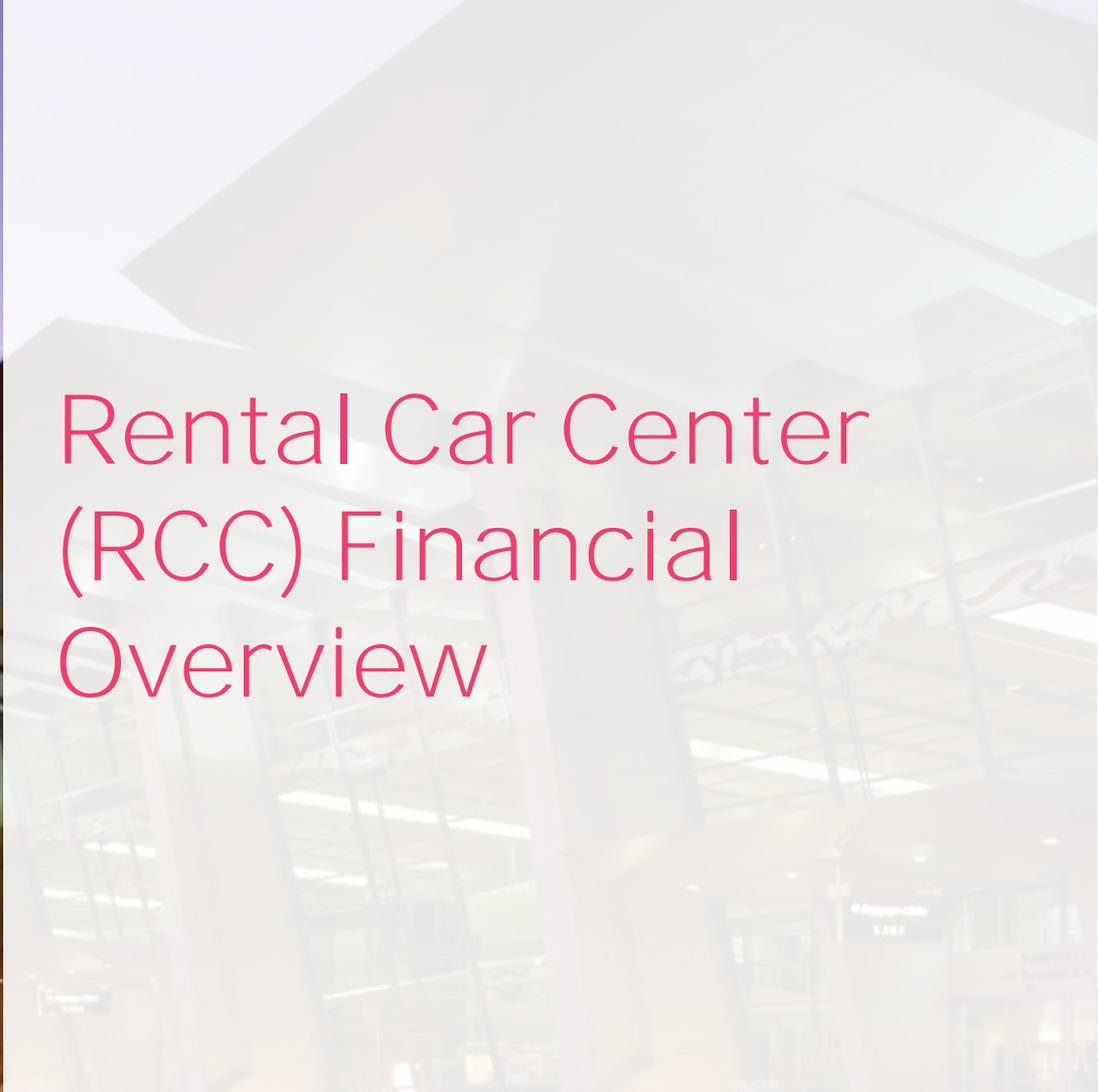
(amounts expressed in thousands)

Green Build Cumulative Cost Trend





Rental Car Center (RCC) Financial Overview



RCC Program

As of November 30, 2014

(amounts expressed in thousands)

| RCC and Enabling Projects | Project Costs | Actual Costs | Remaining |
|--------------------------------------------------------|-------------------|-------------------|-------------------|
| RCC project | \$ 316,124 | \$ 120,842 | \$ 195,283 |
| Bus Acquisition and Staging Area ¹ | 16,956 | 626 | 16,330 |
| Enabling Projects ¹ | 24,858 | 16,737 | 8,121 |
| SDIA Wayfinding Signage/Directories - RCC ¹ | 2,000 | - | 2,000 |
| Grand Total | \$ 359,938 | \$ 138,205 | \$ 221,734 |

¹Depicts portion of projects that are estimated to be eligible for CFC funding

| Enabling Projects | CFC | Other Funding* | Total |
|---------------------------------------------------------|------------------|------------------|------------------|
| Interior North Side Road and Utilities | \$ 8,010 | \$ 9,805 | \$ 17,815 |
| North Side Utility Infrastructure - Storm Drain Trunk | 2,659 | 11,356 | 14,015 |
| Terminal Link Road, Blast Fence, Triturators & VSR Gate | 9,274 | 6,996 | 16,269 |
| Airport Electrical Distribution System | 3,641 | 25,036 | 28,677 |
| Pac. High. Improvements (Landscape, Sidewalk, C&G) | 1,275 | 1,225 | 2,500 |
| | \$ 24,858 | \$ 54,418 | \$ 79,276 |

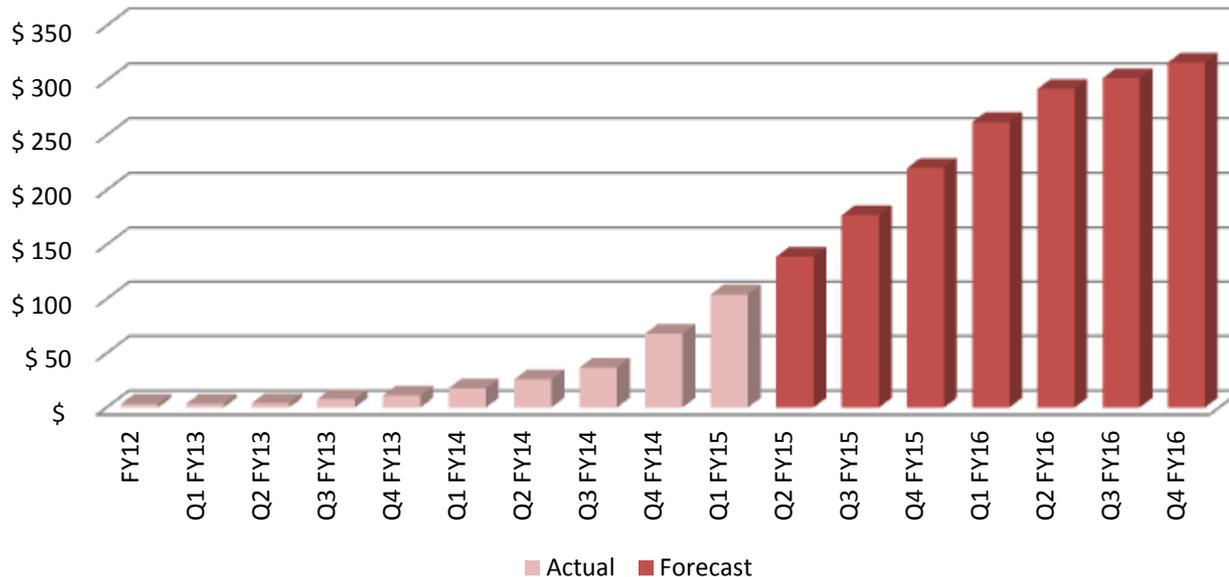
* Other Funding includes previously issued bonds , grants and airport cash

RCC Program Cost Trend

As of November 30, 2014

(amounts expressed in millions)

RCC Cumulative Cost Trend¹



Spend through November 2014 \$120.8M

¹ Excludes Shuttle Bus Acquisition, Bus Storage Area, SDIA Way Finding Signage and enabling projects ¹⁰

Questions



Item 8



Capital Improvement Program Oversight Committee

Public & Stakeholder Outreach

January 22, 2015

Public & Stakeholder Outreach



North Side Development

Economy Parking Lot Marketing



Airport Development Plan

Public Outreach
Online Video & Survey
Media Coverage
Stakeholder Input Sessions



Small & Local Business Outreach

Contract Awards
Business Profiles



Questions

North Side Development

Economy Parking Lot Marketing





Local & Small Business Contract Awards

AVIATION NEWS TODAY



**SAN DIEGO
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JOURNAL**



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SDMETRO
your business your life

**AIRPORT
WORLD**

Airport Development Plan

Stakeholder Input Sessions

- Airport Advisory Committee
- Technical Advisory Committee
- Downtown San Diego Partnership
- East County Economic Development Council
- North San Diego Business Chamber
- San Diego County Taxpayers Association, Transportation Committee
- San Diego Regional Economic Development Corporation
- San Diego North Economic Development Council
- San Diego Regional Chamber of Commerce
- South County Economic Development Council



Airport Development Plan

Public Outreach

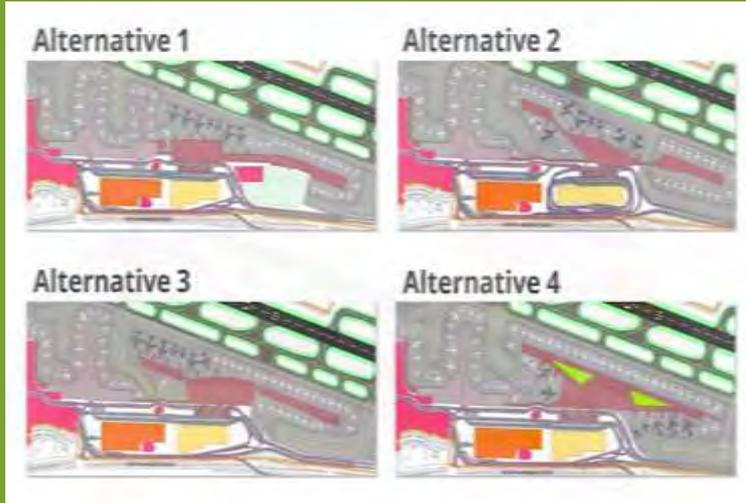
- Point Loma Rotary Club
- Bankers Hill Community Group
- Escondido Rotary Club



Airport Development Plan

Online Video & Survey

What do you think?



The next phase of master planning is beginning at San Diego International Airport

December 1, 2014

As part of its Airport Development Plan expansion, the San Diego County Regional Authority has announced the four options it's considering: a Linear Concept, a Courtyard Concept and a fourth concept related to the courtyard option.

As described, the linear option would reposition Terminal 2 East for the length of the central international gates to one general location and add a marketplace at the security checkpoint.

Under the satellite concept, international gates would also be centralized, but concourses would be the main feature, accessible by an elevated pedestrian bridge.

The courtyard design would have international gates located in the west concourse and consolidated marketplaces would serve high-turnaround domestic aircraft.

The final alternative would be an expanded version of the courtyard option, a concourse along the southern side of the concourses, allowing gates closest to the road by the highest frequency domestic aircraft, which the Airport Authority is to reline gates turnaround.

The development plan is designed to identify improvements to enable the airport to meet demand through 2030, when it is projected to reach passenger capacity, the airport is in a review.

The 2008 Airport Master Plan, which resulted in the Green-Build terminal expansion, is a part of the planning update.

Within each of the concepts, the Airport Development Plan will consider the potential redevelopment of the former Teledyne Ryan property, plans for international transportation facilities to be built and managed by the San Diego Government and the creation of new non-airline revenue opportunities.

The Airport Authority is making the public to take its online survey at san-diego-airport.com/development-plan. After receiving public comment, staff will assess the preferred alternative to the board, environmental analysis will follow.



Public input sought on future improvements at Lindbergh Field

December 1, 2014



SAN DIEGO (CBS 8) - Airport officials want the public's input on future improvements at Lindbergh Field.

The development plan covers the future of Terminal 2 and the plan also covers the redevelopment of the former site of the Teledyne Ryan manufacturing plant on Harbor Drive.



Public input sought on future improvements at Lindbergh Field

December 1, 2014



SAN DIEGO (CBS 8) - Airport officials want the public's input on the next phase of improvements at Lindbergh Field.

The development plan covers the future of Terminal 1 and upgrading airport transportation. The plan also covers the redevelopment of the former site of the Teledyne Ryan manufacturing plant on Harbor Drive.

If you'd like to see the plans and share your input, [CLICK HERE](#).

Airport Development Plan

Media Coverage

Questions?

● Ticketing
U.S. Airways

Item 9

Capital Improvement Program Oversight Committee

Small Business Development Report

Sonia G. Cruz

Small Business Development, Program
Manager



January 22, 2015

Overview

- Rental Car Center
- Opportunity Awareness
- Education and Training



Rental Car Center

(Dollars Awarded)

| Overall | Dollars |
|-------------------------------|-----------------|
| Total Dollars Awarded to Date | \$192.9 million |
| Local Business Participation | \$166.8 million |
| HUBE Business Participation | \$21.6 million |

Rental Car Center

(Dollars Awarded)

| Small Business | Dollars |
|------------------------------|----------------|
| Small Business Opportunity | \$64.0 million |
| Small Business Participation | \$62.2 million |

Opportunity Awareness



**Construction
Technology Expo -**
Associated General
Contractors of San Diego



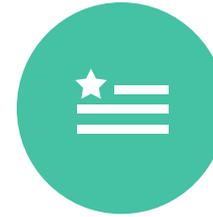
**Women in Business
Expo - Small Business
Development Center**



**Construction/Architecture
& Engineering Expo -**
City of San Diego



**Veteran Meet the
Buyers – Small Business
Development Center**



**Elite Service Disabled
Veteran-Owned
Business Networking
Event – San Diego
Chapter**

Total Contacts = 500+

Rental Car Center

(Opportunity Awareness)

- ➔ Operation & Maintenance of Building
- ➔ Tenant Improvements/Build Out
- ➔ Capital Improvement Projects
- ➔ Professional Services
- ➔ 300+ preregistered

SAVE THE DATE

SAN DIEGO INTERNATIONAL AIRPORT presents
Opportunity Awareness & Networking Event

January 28, 2015
8:30 a.m. – 2:30 p.m.

McMillin Companies Event Center
2875 Dewey Road, San Diego, CA 92106

FOR MORE INFORMATION AND TO REGISTER:
www.airportevent.eventbrite.com

QUESTIONS?
Contact Christine Pham
(619) 400-2569 or cpham@sai.org

Hear about:

- Doing business at the Rental Car Center
- Construction contract opportunities with the Parking Plaza
- Industry outlook and opportunities on Airport Capital Improvement Projects
- Bonding and contract financing assistance
- Obtaining certification as a Disadvantaged Business Enterprise (DBE) / Airport Concessions Disadvantaged Business Enterprise (ACDBE)

SAN DIEGO INTERNATIONAL AIRPORT
LET'S GO!
World Class • Safe • Secure • Sustainable • Smart

Education and Training



Bonding & Contract Financing Assistance Program

- Employee Resources Fair



Turner School of Construction Management

- 40 graduates



Questions