

SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY



BOARD MEMBERS

DAVID ALVAREZ
LAURIE BERMAN*
C. APRIL BOLING
GREG COK
JIM DESMOND
COL. JOHN FARNAM*
ROBERT H. GLEASON
LLOYD B. HUBBS
ERAINA ORTEGA*
PAUL ROBINSON
MARY SESSOM
TOM SMISEK

* EX OFFICIO BOARD MEMBERS

PRESIDENT/CEO
THELLA F. BOWENS

SPECIAL BOARD MEETING and EXECUTIVE/FINANCE COMMITTEE

AGENDA

Monday, January 5, 2015
9:00 A.M.

San Diego International Airport
Commuter Terminal -- Third Floor
Board Room
3225 N. Harbor Drive
San Diego, CA 92101

This Agenda contains a brief general description of each item to be considered. The indication of a recommended action does not indicate what action (if any) may be taken. If comments are made to the Committee without prior notice or are not listed on the Agenda, no specific answers or responses should be expected at this meeting pursuant to State law. ***Please note that agenda items may be taken out of order.***

Staff Reports and documentation relating to each item of business on the Agenda are on file in Corporate & Information Governance and are available for public inspection.

***NOTE:** This Committee Meeting also is noticed as a Special Meeting of the Board to (1) foster communication among Board members in compliance with the Brown Act; and (2) preserve the advisory function of the Committee.

Board members who are not members of this Committee may attend and participate in Committee discussions. Since sometimes more than a quorum of the Board may be in attendance, to comply with the Brown Act, this Committee meeting also is noticed as a Special Meeting of the Board.

To preserve the proper function of the Committee, only members officially assigned to this Committee are entitled to vote on any item before the Committee. This Committee only has the power to review items and make recommendations to the Board. Accordingly, this Committee cannot, and will not, take any final action that is binding on the Board or the Authority, even if a quorum of the Board is present.

PLEASE COMPLETE A "REQUEST TO SPEAK" FORM PRIOR TO THE COMMENCEMENT OF THE MEETING AND SUBMIT IT TO THE AUTHORITY CLERK. ***PLEASE REVIEW THE POLICY FOR PUBLIC PARTICIPATION IN BOARD AND BOARD COMMITTEE MEETINGS (PUBLIC COMMENT) LOCATED AT THE END OF THE AGENDA.***

CALL TO ORDER

PLEDGE OF ALLEGIANCE

ROLL CALL

Board

Board Members: Alvarez, Berman (Ex-Officio), Boling, Cox, Desmond, Farnam (Ex-Officio), Gleason (Chair), Hubbs, Ortega (Ex-Officio), Robinson, Sessom, Smisek

Executive Committee

Committee Members: Gleason (Chair), Robinson, Smisek

Finance Committee

Committee Members: Alvarez, Cox (Chair), Hubbs, Robinson, Sessom

NON-AGENDA PUBLIC COMMENT

Non-Agenda Public Comment is reserved for members of the public wishing to address the Committee on matters for which another opportunity to speak **is not provided on the Agenda**, and which is within the jurisdiction of the Committee. Please submit a completed speaker slip to the Authority Clerk. ***Each individual speaker is limited to three (3) minutes. Applicants, groups and jurisdictions referring items to the Board for action are limited to five (5) minutes.***

Note: Persons wishing to speak on specific items should reserve their comments until the specific item is taken up by the Board.

BOARD BUSINESS:

1. DISCUSSION REGARDING FISCAL YEAR 2016 ORGANIZATIONAL INITIATIVES:

RECOMMENDATION: Discuss the Fiscal Year 2016 organizational initiatives.
Presented by Thella F. Bowens, President/CEO

FINANCE COMMITTEE NEW BUSINESS

2. REVIEW OF THE UNAUDITED FINANCIAL STATEMENTS FOR THE FIVE MONTHS ENDED NOVEMBER 30, 2014:

RECOMMENDATION: Accept the report.
Presented by Kathy Kiefer, Senior Director, Finance & Asset Management

3. REVIEW OF THE AUTHORITY'S INVESTMENT REPORT AS OF NOVEMBER 30, 2014:

RECOMMENDATION: Accept the report.

Presented by Michael Sears, Director, Financial Management

4. APPROVE AND AUTHORIZE THE PRESIDENT/CEO TO NEGOTIATE AND EXECUTE AN AGREEMENT WITH U.S. BANK NATIONAL ASSOCIATION, FOR DEPOSITORY BANKING SERVICES AND MERCHANT CREDIT CARD SERVICES:

RECOMMENDATION: Forward to the Board for approval.

Presented by Michael Sears, Director, Financial Management

EXECUTIVE COMMITTEE NEW BUSINESS

5. APPROVAL OF MINUTES:

RECOMMENDATION: Approve the minutes of the November 21, 2014, special meeting.

6. PRE-APPROVAL OF TRAVEL REQUESTS AND APPROVAL OF BUSINESS AND TRAVEL EXPENSE REIMBURSEMENT REQUESTS FOR BOARD MEMBERS, THE PRESIDENT/CEO, THE CHIEF AUDITOR AND GENERAL COUNSEL:

RECOMMENDATION: Pre-approve travel requests and approve business and travel expense reimbursement requests.

Presented by Tony R. Russell, Director, Corporate & Information Governance/
Authority Clerk

REVIEW OF FUTURE AGENDAS

7. REVIEW OF THE DRAFT AGENDA FOR THE JANUARY 15, 2015, BOARD MEETING:

Presented by: Thella F. Bowens, President/CEO

8. REVIEW OF THE DRAFT AGENDA FOR THE JANUARY 15, 2015, AIRPORT LAND USE COMMISSION MEETING:

Presented by: Thella F. Bowens, President/CEO

COMMITTEE MEMBER COMMENTS

ADJOURNMENT

Policy for Public Participation in Board, Airport Land Use Commission (ALUC), and Committee Meetings (Public Comment)

- 1) Persons wishing to address the Board, ALUC, and Committees shall **complete a "Request to Speak" form prior to the initiation of the portion of the agenda containing the item to be addressed** (e.g., Public Comment and General Items). Failure to complete a form shall not preclude testimony, if permission to address the Board is granted by the Chair.
- 2) The Public Comment Section at the beginning of the agenda is limited to eighteen (18) minutes and is reserved for persons wishing to address the Board, ALUC, and Committees on any matter for which another opportunity to speak is not provided on the Agenda, and on matters that are within the jurisdiction of the Board. A second Public Comment period is reserved for general public comment later in the meeting for those who could not be heard during the first Public Comment period.
- 3) Persons wishing to speak on specific items listed on the agenda will be afforded an opportunity to speak during the presentation of individual items. Persons wishing to speak on specific items should reserve their comments until the specific item is taken up by the Board, ALUC and Committees. Public comment on specific items is limited to twenty (20) minutes – ten (10) minutes for those in favor and ten (10) minutes for those in opposition of an item. Each individual speaker will be allowed three (3) minutes, and applicants and groups will be allowed five (5) minutes.
- 4) If many persons have indicated a desire to address the Board, ALUC and Committees on the same issue, then the Chair may suggest that these persons consolidate their respective testimonies. Testimony by members of the public on any item shall be limited to **three (3) minutes per individual speaker and five (5) minutes for applicants, groups and referring jurisdictions.**
- 5) Pursuant to Authority Policy 1.33 (8), recognized groups must register with the Authority Clerk prior to the meeting.
- 6) After a public hearing or the public comment portion of the meeting has been closed, no person shall address the Board, ALUC, and Committees without first obtaining permission to do so.

Additional Meeting Information

NOTE: This information is available in alternative formats upon request. To request an Agenda in an alternative format, or to request a sign language or oral interpreter, or an Assistive Listening Device (ALD) for the meeting, please telephone the Authority Clerk's Office at

(619) 400-2400 at least three (3) working days prior to the meeting to ensure availability.

For your convenience, the agenda is also available to you on our website at www.san.org.

For those planning to attend the Board meeting, parking is available in the public parking lot located directly in front of the Commuter Terminal. Bring your ticket to the third floor receptionist for validation.

You may also reach the Commuter Terminal by using public transit via the San Diego MTS system, Route 992. For route and fare information, please call the San Diego MTS at (619) 233-3004 or 511.

UPCOMING MEETING SCHEDULE

<i>Date</i>	<i>Day</i>	<i>Time</i>	<i>Meeting Type</i>	<i>Location</i>
February 9	Monday	9:00 a.m.	Regular	Board Room
March 9	Monday	9:00 a.m.	Regular	Board Room



Discussion Regarding FY16 Organizational Initiatives

January 5, 2015



MISSION:

We will plan for and provide air transportation services to the region with safe, effective facilities that exceed our customer expectations. We are committed to operating San Diego's air transportation gateways in a manner that promotes the region's prosperity and protects its quality of life.

VISION: Mastering the Art of Airports





STRATEGIES

Strategies set the framework for how we will execute our mission, bring our vision to life, as well as accomplish our initiatives and goals

Strategies



Community

Be a trusted and highly responsive agency



Financial

Enhance the financial position of the Airport Authority



Customer

Achieve the highest level of internal and external customer satisfaction



Operations

Operate our airport in a safe, secure, environmentally sound, effective and efficient manner




Employee

Achieve the highest level of employee commitment and performance

Values

The behaviors you can observe employees exhibit

- 
- **We recognize that the needs of our customers come first**
 - **We pursue excellence in all of our business processes**
 - **We conduct our affairs with honesty and integrity**
 - **We provide a safe, secure, quality-oriented, highly-efficient environment**
 - **We foster an informed, productive, diverse, and enthusiastic workplace**
 - **We believe that continuous learning and personal involvement are job responsibilities**
 - **We believe that everyone counts and we count on everyone**

Mastering the Art of Airports: Our Vision



Industry Trends

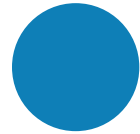
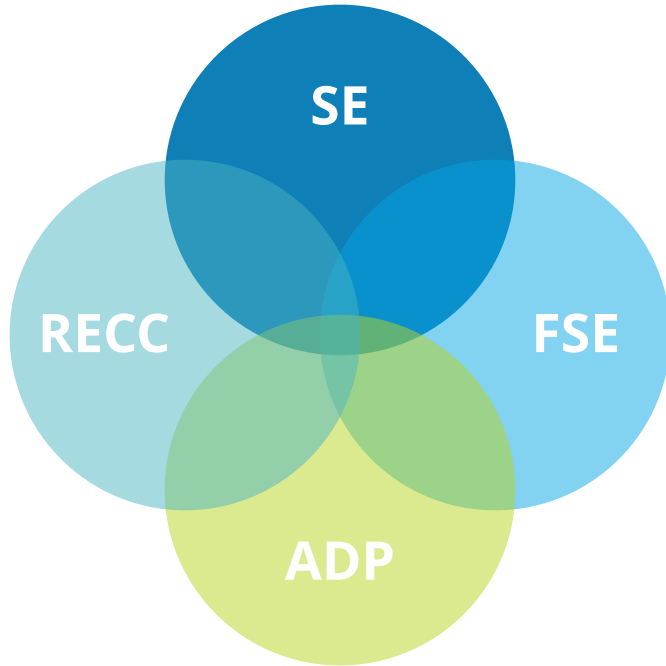
- Security/Terrorism
- Environmental Issues
- Airline Industry Changes
- Government Regulations
- Economy
- Cost of Fuel
- Federal Funding

Mastering the Art of Airports: Our Financial Story



FY 15 Initiatives

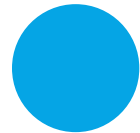
Initiatives are areas of focus that the organization is concentrating on in the next 1-3 years.



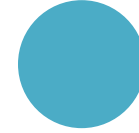
**Strategic
Engagement.**



**Airport
Development Plan**



**Facility & Service
Enhancements**



**Revenue
Enhancement &
Cost Containment**

Draft Initiatives for FY 16



Long Term Capital Plan

(Includes Airport Development Plan and Facility and Service Enhancements)



Focus on Revenue Generation and Cost Control



Strategically Engaging our Employees in Sustainable Business Practices



Sustainable Business Practices

Making decisions today
as if tomorrow matters

EONS HAS EVOLVED

- In 2008, the Board adopted a policy directing staff to formalize a commitment to a sustainable future for the airport, the Authority, and the region
- At that time, the Airport industry utilized an acronym (EONS – economic viability, operational excellence, natural resource conservation, and social responsibility) when referring to sustainable practices
- Since that time, the organization has been exposed to multiple models referencing sustainability
 - Triple Bottom Line (People, Profit, and Planet)
 - Three “E”s of sustainability (Economy, Ecology, and Equity)

EONS HAS EVOLVED

- Rather than anchor on any one model, we will weave sustainability into every initiative
- To embed the organization's commitment to sustainability into our DNA, we have woven it into our strategic engagement initiative for FY16
- Over time, the initiative will be replaced with an element of sustainability in every initiative

Goals

Goals are specific measures for the immediate term (next 12 months) that enable the organization to evaluate success or progress toward initiatives.

The organization's mission, vision, values and strategies provide context in how the initiatives are brought to life through the goals.

Goals are set by department and work groups once organizational initiatives have been identified.



A photograph taken from an airplane window, showing a vast expanse of white, fluffy clouds stretching to the horizon. The sky above the clouds is a pale, hazy blue with some light orange or yellow tones near the horizon, suggesting a sunrise or sunset. The window frame is visible on the left and right sides of the image.

Feedback?

SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY
Statements of Net Position
as of November 30, 2014
(Unaudited)

ASSETS

	November	
	2014	2013
Current assets:		
Cash and investments ⁽¹⁾	\$ 90,402,980	\$ 88,804,236
Tenant lease receivable, net of allowance of 2014: (\$40,835) and 2013: (\$52,704)	8,873,092	10,763,724
Grants receivable	3,312,053	3,341,338
Notes receivable-current portion	1,528,512	1,446,896
Prepaid expenses and other current assets	9,745,611	8,799,620
Total current assets	113,862,248	113,155,814
Cash designated for capital projects and other ⁽¹⁾	19,892,106	11,389,545
Restricted assets:		
Cash and investments:		
Bonds reserve ⁽¹⁾	61,555,827	71,215,925
Passenger facility charges and interest unapplied ⁽¹⁾	52,572,929	47,139,300
Customer facility charges and interest unapplied ⁽¹⁾	41,717,543	39,438,187
Commercial paper reserve ⁽¹⁾	-	58,647
SBD Bond Guarantee ⁽¹⁾	4,000,000	4,000,000
Bond proceeds held by trustee ⁽¹⁾	401,404,286	295,854,613
Commercial paper interest held by trustee ⁽¹⁾	(1)	12,906
Passenger facility charges receivable	3,744,962	3,539,829
Customer facility charges receivable	2,496,880	2,698,192
OCIP insurance reserve	4,683,296	5,308,028
Total restricted assets	572,175,722	469,265,628
Noncurrent assets:		
Capital assets:		
Land and land improvements	71,081,846	71,293,761
Runways, roads and parking lots	568,935,877	534,959,666
Buildings and structures	1,024,412,262	714,711,540
Machinery and equipment	14,230,170	13,620,976
Vehicles	5,520,387	5,582,383
Office furniture and equipment	32,267,921	31,642,823
Works of art	2,468,450	2,283,876
Construction-in-progress	349,622,444	458,990,568
Total capital assets	2,068,539,357	1,833,085,594
Less accumulated depreciation	(690,092,388)	(606,146,495)
Total capital assets, net	1,378,446,969	1,226,939,099
Other assets:		
Notes receivable - long-term portion	37,737,008	39,299,186
Investments-long-term portion ⁽¹⁾	83,983,330	58,584,242
Net pension asset	6,668,812	6,416,345
Security deposit	500,367	500,367
Total other assets	128,889,517	104,800,140
Total noncurrent assets	1,507,336,486	1,331,739,239
Total assets	\$ 2,213,266,562	\$ 1,925,550,227

⁽¹⁾ Total cash and investments, \$755,529,000 for 2014 and \$616,497,601 for 2013

SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY
Statements of Net Position
as of November 30, 2014
(Unaudited)

LIABILITIES AND NET POSITION

	November	
	2014	2013
Current liabilities:		
Accounts payable and accrued liabilities	\$ 71,887,844	\$ 76,070,268
Deposits and other current liabilities	3,185,437	3,792,356
Total current liabilities	75,073,281	79,862,624
Current liabilities - payable from restricted assets:		
Current portion of long-term debt	10,695,000	5,785,000
Accrued interest on bonds and commercial paper	27,625,463	20,967,396
Total liabilities payable from restricted assets	38,320,463	26,752,396
Long-term liabilities:		
Revolving line of credit and commercial paper payable	44,884,000	48,088,423
Other long-term liabilities	12,555,109	9,821,593
Long term debt - bonds net of amortized premium	1,309,603,220	1,018,789,719
Total long-term liabilities	1,367,042,329	1,076,699,735
Total liabilities	1,480,436,073	1,183,314,755
Net Position:		
Invested in capital assets, net of related debt	406,295,944	442,054,180
Other restricted	170,765,649	173,398,109
Unrestricted:		
Designated	25,732,973	17,805,890
Undesignated	130,035,924	108,977,293
Net position	732,830,490	742,235,472
Total liabilities and net position	\$ 2,213,266,562	\$ 1,925,550,227

SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY
Statements of Revenues, Expenses, and Changes in Net Position
For the Month Ended November 30, 2014
(Unaudited)

	Budget	Actual	Variance Favorable (Unfavorable)	% Change	Prior Year
Operating revenues:					
Aviation revenue:					
Landing fees	\$ 1,856,396	\$ 1,817,751	\$ (38,645)	(2)%	\$ 1,723,562
Aircraft parking Fees	230,674	239,379	8,705	4%	205,244
Building rentals	4,159,400	4,177,703	18,303	0%	3,798,572
Security surcharge	2,210,825	2,210,829	4	0%	2,080,786
CUPPS Support Charges	93,750	93,750	-	0%	93,073
Other aviation revenue	131,919	133,196	1,277	1%	131,227
Terminal rent non-airline	124,430	101,721	(22,709)	(18)%	88,788
Terminal concessions	1,591,169	1,789,815	198,646	12%	1,554,819
Rental car license fees	1,719,295	1,926,887	207,592	12%	1,624,168
License fees other	335,585	369,587	34,002	10%	306,694
Parking revenue	3,131,035	2,981,709	(149,326)	(5)%	2,912,310
Ground transportation permits and citations	149,515	175,534	26,019	17%	173,286
Ground rentals	967,723	971,913	4,190	0%	437,803
Grant reimbursements	24,000	24,000	-	0%	15,606
Other operating revenue	39,145	70,238	31,093	79%	463,618
Total operating revenues	16,764,861	17,084,012	319,151	2%	15,609,556
Operating expenses:					
Salaries and benefits	4,038,746	3,818,648	220,098	5%	3,077,880
Contractual services	2,656,207	1,904,672	751,535	28%	2,263,033
Safety and security	1,995,730	1,862,988	132,742	7%	2,011,534
Space rental	873,146	867,545	5,601	1%	864,983
Utilities	874,762	1,021,285	(146,523)	(17)%	606,868
Maintenance	1,256,517	1,090,273	166,244	13%	988,626
Equipment and systems	19,949	11,051	8,898	45%	27,149
Materials and supplies	35,695	25,800	9,895	28%	18,752
Insurance	89,285	88,586	699	1%	81,952
Employee development and support	154,254	89,399	64,855	42%	164,968
Business development	245,664	273,351	(27,687)	(11)%	277,154
Equipment rentals and repairs	292,908	111,009	181,899	62%	245,194
Total operating expenses	12,532,863	11,164,607	1,368,256	11%	10,628,093
Depreciation	6,642,181	6,642,181	-	-	4,851,397
Operating income (loss)	(2,410,183)	(722,776)	1,687,407	70%	130,066
Nonoperating revenue (expenses):					
Passenger facility charges	2,615,328	2,727,880	112,552	4%	2,554,793
Customer facility charges (Rental Car Center)	2,283,362	2,282,602	(760)	(0)%	1,747,483
Quieter Home Program	(215,889)	(248,665)	(32,776)	(15)%	(169,938)
Interest income	394,479	497,179	102,700	26%	371,920
BAB interest rebate	386,351	386,351	-	-	395,094
Interest expense	(4,289,891)	(5,070,105)	(780,214)	(18)%	(3,768,685)
Bond amortization cost	361,709	361,709	-	0%	365,956
Other nonoperating income (expenses)	(833)	115,499	116,332	-	385,425
Nonoperating revenue, net	1,534,616	1,052,450	(482,166)	(31)%	1,882,048
Change in net position before capital grant contribution	(875,567)	329,674	1,205,241	(138)%	2,012,114
Capital grant contributions	1,461,335	73,200	(1,388,135)	(95)%	74,077
Change in net position	\$ 585,768	\$ 402,874	\$ (182,894)	(31)%	\$ 2,086,191

SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY
Statements of Revenues, Expenses, and Changes in Net Position
For the Five Months Ended November 30, 2014 and 2013
(Unaudited)

	Budget	Actual	Variance Favorable (Unfavorable)	% Change	Prior Year
Operating revenues:					
Aviation revenue:					
Landing fees	\$ 10,074,039	\$ 10,002,783	\$ (71,256)	(1)%	\$ 9,221,610
Aircraft parking fees	1,153,369	1,162,072	8,703	1%	1,034,273
Building rentals	20,820,795	20,990,325	169,530	1%	18,986,373
Security surcharge	11,054,125	11,054,145	20	0%	10,403,930
CUPPS Support Charges	468,748	470,530	1,782	0%	465,365
Other aviation revenue	665,085	667,370	2,285	0%	662,841
Terminal rent non-airline	622,152	508,604	(113,548)	(18)%	449,635
Terminal concessions	8,530,347	9,083,447	553,100	6%	7,557,820
Rental car license fees	11,211,966	11,285,768	73,802	1%	10,852,893
License fees other	1,771,638	1,836,057	64,419	4%	1,616,323
Parking revenue	16,991,956	16,637,891	(354,065)	(2)%	15,570,197
Ground transportation permits and citations	1,425,776	1,411,346	(14,430)	(1)%	1,245,875
Ground rentals	4,567,784	4,575,550	7,766	0%	3,258,534
Grant reimbursements	122,400	122,330	(70)	(0)%	79,591
Other operating revenue	195,726	273,667	77,941	40%	697,579
Total operating revenues	89,675,906	90,081,885	405,979	0%	82,102,839
Operating expenses:					
Salaries and benefits	21,287,169	20,079,211	1,207,958	6%	16,696,660
Contractual services	13,696,709	12,089,080	1,607,629	12%	12,891,443
Safety and security	10,352,459	10,189,751	162,708	2%	10,266,398
Space rental	4,365,728	4,351,297	14,431	0%	4,324,255
Utilities	4,089,364	5,385,076	(1,295,712)	(32)%	3,462,125
Maintenance	7,090,051	5,229,205	1,860,846	26%	5,579,255
Equipment and systems	174,571	15,773	158,798	91%	121,315
Materials and supplies	175,504	162,152	13,352	8%	134,775
Insurance	446,426	442,931	3,495	1%	411,647
Employee development and support	521,250	346,381	174,869	34%	459,599
Business development	1,054,716	950,276	104,440	10%	813,351
Equipment rentals and repairs	1,440,573	717,020	723,553	50%	1,150,833
Total operating expenses	64,694,520	59,958,153	4,736,367	7%	56,311,656
Depreciation	33,257,193	33,257,192	1	0%	24,451,333
Operating income (loss)	(8,275,807)	(3,133,460)	5,142,347	62%	1,339,850
Nonoperating revenue (expenses):					
Passenger facility charges	15,136,342	15,463,497	327,155	2%	14,369,888
Customer facility charges (Rental Car Center)	12,733,319	13,492,907	759,588	6%	10,510,843
Quieter Home Program	(1,288,194)	(1,086,092)	202,102	16%	(827,813)
Interest income	2,022,233	2,343,145	320,912	16%	1,965,999
BAB interest rebate	1,931,756	1,931,756	-	0%	1,975,471
Interest expense	(21,866,754)	(26,581,775)	(4,715,021)	(22)%	(19,157,385)
Bond amortization	1,814,372	1,814,372	-	0%	1,836,468
Other nonoperating income (expenses)	(4,167)	(650,103)	(645,936)	-	2,203,381
Nonoperating revenue, net	10,478,907	6,727,707	(3,751,200)	(36)%	12,876,852
Change in net position before capital grant contributions	2,203,100	3,594,247	1,391,147	63%	14,216,702
Capital grant contributions	3,757,285	2,219,814	(1,537,471)	(41)%	955,408
Change in net position	\$ 5,960,385	\$ 5,814,061	\$ (146,324)	(2)%	\$ 15,172,110



San Diego County Regional Airport Authority
Authority Detail Income Statement - Supplemental Schedule
For the five months ended November 30, 2014
(Unaudited)

Print Date: 12/18/2014
Print Time: 9:23:52AM
Report ID: GL0012

	Month to Date					Year to Date				
	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual
Landing Fees										
41112 - Landing Fees - Signatory	\$1,880,453	\$1,886,342	\$5,889	0	\$1,802,456	\$10,194,326	\$10,170,626	\$(23,700)	0	\$9,494,836
41113 - Landing Fee Rebate	(24,057)	(68,591)	(44,533)	(185)	(78,894)	(120,287)	(167,843)	(47,556)	(40)	(273,226)
Total Landing Fees	1,856,396	1,817,752	(38,644)	(2)	1,723,562	10,074,039	10,002,783	(71,256)	(1)	9,221,610
Aircraft Parking Fees										
41150 - Terminal Aircraft Parking	178,446	191,503	13,056	7	156,952	892,230	948,808	56,578	6	780,736
41155 - Remote Aircraft Parking	52,228	47,876	(4,352)	(8)	48,293	261,139	213,264	(47,875)	(18)	253,537
Total Aircraft Parking Fees	230,674	239,378	8,704	4	205,245	1,153,370	1,162,072	8,702	1	1,034,272
Building and Other Rents										
41210 - Terminal Rent	4,101,229	4,150,618	49,389	1	3,737,212	20,506,132	20,703,726	197,594	1	18,666,622
41215 - Federal Inspection Services	58,170	27,085	(31,085)	(53)	61,358	314,663	286,599	(28,064)	(9)	319,751
Total Building and Other Rents	4,159,399	4,177,703	18,304	0	3,798,570	20,820,795	20,990,324	169,530	1	18,986,372
Security Surcharge										
41310 - Airside Security Charges	548,033	548,035	2	0	512,274	2,740,167	2,740,175	8	0	2,561,370
41320 - Terminal Security Charge	1,662,792	1,662,794	2	0	1,568,512	8,313,958	8,313,970	12	0	7,842,560
Total Security Surcharge	2,210,825	2,210,829	4	0	2,080,786	11,054,125	11,054,145	20	0	10,403,930
CUPPS Support Charges										
41400 - CUPPS Support Charges	93,750	93,750	0	0	93,073	468,748	470,530	1,783	0	465,365
Total CUPPS Support Charges	93,750	93,750	0	0	93,073	468,748	470,530	1,783	0	465,365
Other Aviation Revenue										
43100 - Fuel Franchise Fees	12,968	14,245	1,277	10	12,276	70,330	72,615	2,285	3	68,086
43105 - New Capital Recovery	118,951	118,951	0	0	118,951	594,755	594,755	0	0	594,755
Total Other Aviation Revenue	131,919	133,196	1,277	1	131,227	665,085	667,370	2,285	0	662,841
Non-Airline Terminal Rents										
45010 - Terminal Rent - Non-Airline	124,430	101,721	(22,709)	(18)	88,788	622,152	508,604	(113,547)	(18)	449,635
Total Non-Airline Terminal Rents	124,430	101,721	(22,709)	(18)	88,788	622,152	508,604	(113,547)	(18)	449,635

San Diego County Regional Airport Authority
Authority Detail Income Statement - Supplemental Schedule
For the five months ended November 30, 2014
(Unaudited)

Print Date: 12/18/2014
Print Time: 9:23:52AM
Report ID: GL0012

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	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual
Concession Revenue										
45111 - Term Concessions-Food & Bev	\$608,050	\$714,732	\$106,682	18	\$671,791	\$3,305,887	\$3,620,583	\$314,696	10	\$3,134,507
45112 - Terminal Concessions - Retail	411,698	462,722	51,024	12	435,684	2,379,286	2,508,883	129,596	5	2,058,519
45113 - Term Concessions - Other	235,770	266,563	30,793	13	229,362	1,184,698	1,381,526	196,828	17	1,153,038
45114 - Term Concessions Space Rents	63,438	93,354	29,917	47	(4,886)	317,188	383,785	66,597	21	289,725
45115 - Term Concessions Cost Recovery	115,733	75,252	(40,481)	(35)	69,176	541,238	345,479	(195,759)	(36)	251,057
45116 - Rec Distr Center Cost Recovery	122,143	137,197	15,055	12	119,493	610,714	628,750	18,036	3	600,839
45117 - Concessions Marketing Program	34,337	39,995	5,658	16	34,199	191,336	214,441	23,105	12	70,135
45120 - Rental car license fees	1,719,295	1,926,887	207,591	12	1,624,168	11,211,966	11,285,768	73,802	1	10,852,893
45130 - License Fees - Other	335,585	369,587	34,001	10	306,694	1,771,638	1,836,057	64,419	4	1,616,323
Total Concession Revenue	3,646,049	4,086,288	440,240	12	3,485,682	21,513,950	22,205,272	691,322	3	20,027,037
Parking and Ground Transportat										
45210 - Parking	3,131,035	2,981,709	(149,327)	(5)	2,912,310	16,991,956	16,637,891	(354,065)	(2)	15,570,197
45220 - AVI fees	143,076	129,499	(13,577)	(9)	128,789	783,497	727,967	(55,530)	(7)	691,844
45240 - Ground Transportation Pe	2,634	42,230	39,596	1,503	38,632	627,663	647,414	19,751	3	522,369
45250 - Citations	3,805	3,805	0	0	5,865	14,616	35,965	21,349	146	31,662
Total Parking and Ground Transportat	3,280,550	3,157,243	(123,307)	(4)	3,085,595	18,417,731	18,049,237	(368,494)	(2)	16,816,072
Ground Rentals										
45310 - Ground Rental - Fixed	966,890	961,705	(5,185)	(1)	448,776	4,563,617	4,592,609	28,991	1	2,956,519
45320 - Ground Rental - Percenta	833	10,209	9,376	1,125	(10,973)	4,167	(17,059)	(21,226)	(509)	302,015
Total Ground Rentals	967,723	971,915	4,191	0	437,803	4,567,784	4,575,550	7,766	0	3,258,534
Grant Reimbursements										
45410 - TSA Reimbursements	24,000	24,000	0	0	15,606	122,400	122,330	(70)	0	79,591
Total Grant Reimbursements	24,000	24,000	0	0	15,606	122,400	122,330	(70)	0	79,591
Other Operating Revenue										
45510 - Finger Printing Fee	4,692	5,081	389	8	11,043	23,458	39,455	15,997	68	58,923
45520 - Utilities Reimbursements	18,437	14,686	(3,751)	(20)	14,686	92,185	73,432	(18,753)	(20)	73,432
45530 - Miscellaneous Other Reve	5,467	518	(4,948)	(91)	412,412	27,333	39,837	12,504	46	492,528
45540 - Service Charges	6,417	47,952	41,536	647	20,898	32,083	101,800	69,717	217	50,857
45570 - FBO Landing Fees	3,633	0	(3,633)	(100)	2,579	18,167	9,143	(9,024)	(50)	11,839
45580 - Equipment Rental	500	2,000	1,500	300	2,000	2,500	10,000	7,500	300	10,000
Total Other Operating Revenue	39,145	70,238	31,092	79	463,618	195,727	273,667	77,940	40	697,579

San Diego County Regional Airport Authority
Authority Detail Income Statement - Supplemental Schedule
For the five months ended November 30, 2014
(Unaudited)

Print Date: 12/18/2014
Print Time: 9:23:52AM
Report ID: GL0012

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Total Operating Revenue	16,764,860	17,084,013	319,152	2	15,609,556	89,675,905	90,081,884	405,980	0	82,102,838
Personnel Expenses										
Salaries										
51110 - Salaries & Wages	\$2,476,900	\$1,969,256	\$507,644	20	\$1,856,254	\$13,354,856	\$10,673,688	\$2,681,168	20	\$10,362,874
51210 - Paid Time Off	0	174,880	(174,880)	0	195,800	0	1,094,590	(1,094,590)	0	1,109,453
51220 - Holiday Pay	0	108,327	(108,327)	0	109,207	0	220,677	(220,677)	0	210,105
51240 - Other Leave With Pay	0	8,357	(8,357)	0	6,052	0	40,226	(40,226)	0	31,202
51250 - Special Pay	0	105,867	(105,867)	0	49,145	0	386,177	(386,177)	0	507,793
Total Salaries	2,476,900	2,366,688	110,212	4	2,216,457	13,354,856	12,415,357	939,499	7	12,221,428
52110 - Overtime	67,167	70,594	(3,427)	(5)	76,899	356,331	376,446	(20,115)	(6)	481,035
Benefits										
54110 - FICA Tax	172,124	156,720	15,404	9	144,997	974,650	873,905	100,745	10	859,418
54120 - Unemployment Insurance-S	0	0	0	0	13,072	0	4,734	(4,734)	0	23,212
54130 - Workers Compensation Ins	23,745	17,534	6,211	26	19,150	128,164	98,280	29,883	23	100,228
54135 - Workers Comp Incident Expense	0	1,400	(1,400)	0	12,617	0	22,361	(22,361)	0	19,582
54210 - Medical Insurance	356,872	320,669	36,203	10	301,987	1,780,987	1,748,910	32,077	2	1,669,249
54220 - Dental Insurance	26,581	24,551	2,030	8	24,363	132,682	133,694	(1,013)	(1)	133,845
54230 - Vision Insurance	3,280	2,988	292	9	2,916	16,374	16,312	62	0	16,056
54240 - Life Insurance	6,412	7,649	(1,237)	(19)	7,612	32,060	41,912	(9,852)	(31)	41,735
54250 - Short Term Disability	9,101	9,026	74	1	8,728	45,407	49,457	(4,050)	(9)	47,676
54310 - Retirement	568,552	450,622	117,930	21	394,191	3,010,161	2,472,552	537,609	18	2,153,842
54312 - GABS 68 -Non-funded Retirement	633,333	633,333	0	0	0	3,166,667	3,166,665	2	0	0
54315 - Retiree	208,512	244,225	(35,713)	(17)	198,112	1,042,561	1,216,447	(173,886)	(17)	985,064
54320 - Amortization of Retireme	0	50,192	(50,192)	0	46,359	0	250,962	(250,962)	0	231,797
54410 - Taxable Benefits	0	(12,737)	12,737	0	31,412	0	7,920	(7,920)	0	34,369
54430 - Accrued Vacation	0	(38,483)	38,483	0	(4,312)	0	(96,562)	96,562	0	(123,297)
Total Benefits	2,008,511	1,867,690	140,821	7	1,201,205	10,329,711	10,007,549	322,162	3	6,192,776
Cap Labor/Burden/OH Recharge										
54510 - Capitalized Labor Recha	(462,586)	(128,649)	(333,937)	(72)	(92,638)	(2,480,434)	(802,936)	(1,677,498)	(68)	(577,457)
54515 - Capitalized Burden Rech	0	(50,520)	50,520	0	(34,791)	0	(325,774)	325,774	0	(232,098)
Total Cap Labor/Burden/OH Recharge	(462,586)	(179,170)	(283,417)	(61)	(127,430)	(2,480,434)	(1,128,710)	(1,351,725)	(54)	(809,555)

San Diego County Regional Airport Authority
Authority Detail Income Statement - Supplemental Schedule
For the five months ended November 30, 2014
(Unaudited)

Print Date: 12/18/2014
Print Time: 9:23:52AM
Report ID: GL0012

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QHP Labor/Burden/OH Recharge										
54520 - QHP Labor Recharge	\$(51,245)	\$(22,440)	\$(28,805)	(56)	\$(26,278)	\$(273,297)	\$(160,075)	\$(113,223)	(41)	\$(153,964)
54525 - QHP Burden Recharge	0	(10,205)	10,205	0	(11,197)	0	(71,881)	71,881	0	(65,602)
54526 - QHP OH Contra Acct	0	(26,741)	26,741	0	(17,374)	0	(109,616)	109,616	0	(74,537)
Total QHP Labor/Burden/OH Recharge	(51,245)	(59,386)	8,141	16	(54,849)	(273,297)	(341,572)	68,274	25	(294,103)
MM&JS Labor/Burden/OH Recharge										
54530 - MM & JS Labor Recharge	0	280	(280)	0	(41)	0	266	(266)	0	(373)
54531 - Joint Studies - Labor	0	0	0	0	41	0	14	(14)	0	382
54535 - MM & JS Burden Recharge	0	0	0	0	(21)	0	(7)	7	0	(184)
54536 - Maintenance-Burden	0	0	0	0	21	0	7	(7)	0	184
54599 - OH Contra	0	(248,048)	248,048	0	(234,406)	0	(1,250,140)	1,250,140	0	(1,094,929)
Total MM&JS Labor/Burden/OH Recharge	0	(247,768)	247,768	0	(234,406)	0	(1,249,860)	1,249,860	0	(1,094,920)
Total Personnel Expenses	4,038,746	3,818,648	220,098	5	3,077,876	21,287,166	20,079,211	1,207,955	6	16,696,661
Non-Personnel Expenses										
Contract Services										
61100 - Temporary Staffing	5,800	41,615	(35,815)	(617)	22,614	64,131	173,441	(109,310)	(170)	197,639
61110 - Auditing Services	0	0	0	0	83,000	160,000	130,000	30,000	19	206,150
61120 - Legal Services	99,167	14,389	84,778	85	59,375	495,833	103,364	392,469	79	175,014
61130 - Services - Professional	680,530	647,422	33,108	5	411,928	3,847,511	3,121,622	725,889	19	3,501,325
61150 - Outside Svs - Other	274,192	200,371	73,821	27	286,851	1,315,994	983,374	332,620	25	1,175,872
61160 - Services - Custodial	1,569,959	1,005,621	564,337	36	1,399,088	7,750,643	7,740,569	10,075	0	7,629,039
61190 - Receiving & Dist Cntr Services	127,908	121,443	6,466	5	125,254	639,542	638,306	1,236	0	631,887
61990 - OH Contra	0	(126,188)	126,188	0	(125,076)	0	(801,596)	801,596	0	(625,483)
61998 - Capital Proj OH Alloc Co	(101,349)	0	(101,349)	(100)	0	(576,945)	0	(576,945)	(100)	0
Total Contract Services	2,656,206	1,904,672	751,534	28	2,263,033	13,696,709	12,089,078	1,607,631	12	12,891,443
Safety and Security										
61170 - Services - Fire, Police,	466,752	451,428	15,324	3	489,286	2,333,760	2,258,236	75,524	3	2,453,706
61180 - Services - SDUPD-Harbor	1,320,978	1,178,367	142,611	11	1,295,796	6,974,699	6,787,797	186,902	3	6,825,148
61185 - Guard Services	208,000	233,192	(25,192)	(12)	226,453	1,044,000	1,143,718	(99,718)	(10)	987,544
Total Safety and Security	1,995,730	1,862,987	132,743	7	2,011,536	10,352,459	10,189,750	162,708	2	10,266,398

San Diego County Regional Airport Authority
Authority Detail Income Statement - Supplemental Schedule
For the five months ended November 30, 2014
(Unaudited)

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Report ID: GL0012

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Space Rental										
62100 - Rent	\$873,146	\$867,545	\$5,600	1	\$864,983	\$4,365,728	\$4,351,297	\$14,430	0	\$4,324,255
Total Space Rental	873,146	867,545	5,600	1	864,983	4,365,728	4,351,297	14,430	0	4,324,255
Utilities										
63100 - Telephone & Other Commun	40,433	32,554	7,879	19	31,423	202,752	155,816	46,936	23	145,536
63110 - Utilities - Gas & Electr	763,302	912,075	(148,773)	(19)	517,486	3,526,555	4,828,457	(1,301,902)	(37)	3,018,744
63120 - Utilities - Water	71,027	76,657	(5,630)	(8)	57,959	360,057	400,803	(40,746)	(11)	297,845
Total Utilities	874,762	1,021,287	(146,524)	(17)	606,868	4,089,364	5,385,076	(1,295,713)	(32)	3,462,125
Maintenance										
64100 - Facilities Supplies	84,382	78,545	5,837	7	34,203	415,302	313,620	101,682	24	214,274
64110 - Maintenance - Annual R	1,034,802	907,513	127,289	12	702,279	5,889,083	4,375,042	1,514,041	26	4,671,158
64122 - Contractor Labor	0	0	0	0	26	0	0	0	0	26
64123 - Contractor Burden	0	0	0	0	33	0	0	0	0	33
64124 - Maintenance-Overhead	0	37	(37)	0	111	0	295	(295)	0	950
64125 - Major Maintenance - Mat	92,333	59,429	32,904	36	200,724	555,666	310,549	245,117	44	536,403
64127 - Contract Overhead (co	0	0	0	0	29	0	0	0	0	29
64140 - Refuse & Hazardous Waste	45,000	44,750	250	1	51,221	230,000	229,699	301	0	156,382
Total Maintenance	1,256,517	1,090,275	166,242	13	988,626	7,090,051	5,229,204	1,860,847	26	5,579,256
Equipment and Systems										
65100 - Equipment & Systems	23,704	11,051	12,653	53	29,964	185,366	15,773	169,593	91	125,314
65101 - OH Contra	(3,755)	0	(3,755)	(100)	(2,815)	(10,795)	0	(10,795)	(100)	(3,999)
Total Equipment and Systems	19,949	11,051	8,898	45	27,149	174,571	15,773	158,798	91	121,315
Materials and Supplies										
65110 - Office & Operating Suppl	32,122	27,481	4,641	14	15,767	155,133	150,379	4,754	3	122,619
65120 - Safety Equipment & Suppl	6,158	3,714	2,444	40	2,984	34,240	19,170	15,070	44	13,640
65130 - Tools - Small	1,250	395	855	68	938	7,650	4,730	2,920	38	5,689
65199 - OH Contra	(3,836)	(5,790)	1,954	51	(936)	(21,519)	(12,127)	(9,392)	(44)	(7,173)
Total Materials and Supplies	35,694	25,800	9,894	28	18,753	175,504	162,151	13,353	8	134,776

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Insurance										
67170 - Insurance - Property	\$50,082	\$50,525	\$(443)	(1)	\$44,917	\$250,409	\$252,623	\$(2,214)	(1)	\$224,583
67171 - Insurance - Liability	17,254	17,254	0	0	17,254	86,268	86,268	0	0	86,268
67172 - Insurance - Public Offic	11,842	11,424	419	4	10,766	59,212	57,118	2,093	4	54,779
67173 - Insurance Miscellaneous	10,107	9,384	723	7	9,319	50,537	46,922	3,615	7	45,956
67199 - Insurance - Claims	0	0	0	0	(303)	0	0	0	0	61
Total Insurance	89,285	88,586	699	1	81,952	446,426	442,931	3,494	1	411,648
Employee Development and Suppo										
66120 - Awards - Service	2,750	613	2,137	78	2,840	14,075	6,967	7,108	51	11,667
66130 - Book & Periodicals	6,853	6,573	279	4	4,212	30,167	21,303	8,864	29	23,787
66210 - Finger Printing Expenses	0	0	0	0	0	0	0	0	0	128
66220 - Permits/Certificates/Lic	80,631	32,292	48,340	60	85,501	92,670	51,096	41,574	45	99,885
66260 - Recruiting	83	1,454	(1,371)	(1,645)	22,775	5,792	3,781	2,011	35	25,414
66280 - Seminars & Training	28,596	23,267	5,329	19	14,356	187,769	115,357	72,412	39	130,015
66290 - Transportation	14,694	12,135	2,559	17	13,554	73,310	72,847	464	1	76,152
66299 - OH Contra	(2,877)	(4,418)	1,541	54	(1,086)	(25,565)	(11,727)	(13,838)	(54)	(6,877)
66305 - Travel-Employee Developm	15,189	10,582	4,607	30	12,177	89,966	50,587	39,379	44	52,967
66310 - Tuition	2,500	0	2,500	100	2,664	15,000	9,375	5,625	38	14,632
66320 - Uniforms	5,834	6,900	(1,066)	(18)	7,975	38,066	26,795	11,271	30	31,829
Total Employee Development and Suppo	154,253	89,397	64,855	42	164,967	521,250	346,380	174,870	34	459,599
Business Development										
66100 - Advertising	67,976	47,016	20,959	31	132,841	341,677	145,588	196,089	57	328,656
66110 - Allowance for Bad Debts	0	0	0	0	0	10,000	(26,064)	36,064	361	(1,015)
66200 - Memberships & Dues	70,544	63,163	7,381	10	83,241	146,751	167,418	(20,667)	(14)	183,071
66230 - Postage & Shipping	3,022	725	2,297	76	3,839	17,686	8,900	8,786	50	14,411
66240 - Promotional Activities	57,428	70,339	(12,910)	(22)	18,142	301,338	263,021	38,316	13	153,079
66250 - Promotional Materials	23,777	79,182	(55,405)	(233)	10,165	149,747	301,618	(151,871)	(101)	58,922
66300 - Travel-Business Developm	22,917	12,925	9,992	44	28,926	87,517	89,795	(2,278)	(3)	76,227
Total Business Development	245,665	273,350	(27,686)	(11)	277,154	1,054,715	950,276	104,439	10	813,351

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Equipment Rentals and Repairs										
66140 - Computer Licenses & Agre	\$48,479	\$25,700	\$22,780	47	\$41,012	\$205,980	\$185,271	\$20,709	10	\$184,443
66150 - Equipment Rental/Leasing	28,239	26,560	1,679	6	21,154	143,520	104,381	39,139	27	130,395
66160 - Tenant Improvements	83,333	0	83,333	100	0	416,665	38	416,628	100	0
66270 - Repairs - Office Equipme	169,995	72,620	97,375	57	212,248	853,597	563,469	290,129	34	967,236
66279 - OH Contra	(37,138)	(13,871)	(23,267)	(63)	(29,220)	(179,189)	(136,139)	(43,050)	(24)	(131,241)
Total Equipment Rentals and Repairs	292,908	111,008	181,900	62	245,194	1,440,573	717,019	723,554	50	1,150,832
Total Non-Personnel Expenses	8,494,116	7,345,959	1,148,157	14	7,550,215	43,407,349	39,878,937	3,528,412	8	39,614,997
Total Departmental Expenses before Depreciation	12,532,862	11,164,607	1,368,255	11	10,628,091	64,694,515	59,958,148	4,736,367	7	56,311,658
Depreciation and Amortization										
69110 - Depreciation Expense	6,642,181	6,642,181	0	0	4,851,397	33,257,193	33,257,192	1	0	24,451,333
Total Depreciation and Amortization	6,642,181	6,642,181	0	0	4,851,397	33,257,193	33,257,192	1	0	24,451,333
Non-Operating Revenue/(Expense)										
Passenger Facility Charges										
71110 - Passenger Facility Charg	2,615,328	2,727,880	112,552	4	2,554,793	15,136,342	15,463,497	327,156	2	14,369,888
Total Passenger Facility Charges	2,615,328	2,727,880	112,552	4	2,554,793	15,136,342	15,463,497	327,156	2	14,369,888
Customer Facility Charges										
71120 - Customer facility charges (Con	2,283,362	2,282,602	(760)	0	1,747,483	12,733,319	13,492,907	759,588	6	10,510,843
Total Customer Facility Charges	2,283,362	2,282,602	(760)	0	1,747,483	12,733,319	13,492,907	759,588	6	10,510,843
Quiter Home Program										
71212 - Quieter Home - Labor	0	(22,440)	(22,440)	0	(26,278)	0	(160,075)	(160,075)	0	(153,964)
71213 - Quieter Home - Burden	0	(10,205)	(10,205)	0	(11,197)	0	(71,881)	(71,881)	0	(65,602)
71214 - Quieter Home - Overhead	0	(26,741)	(26,741)	0	(17,374)	0	(109,616)	(109,616)	0	(74,537)
71215 - Quieter Home - Material	(1,013,349)	(943,146)	70,203	7	(592,311)	(6,033,565)	(4,283,067)	1,750,498	29	(4,313,524)
71216 - Quieter Home Program	814,130	818,226	4,096	1	528,315	4,828,681	3,890,437	(938,244)	(19)	4,069,326
71217 - Contract Labor	0	(32,130)	(32,130)	0	(18,234)	0	(140,808)	(140,808)	0	(98,369)
71218 - Contractor Burden	0	(23,719)	(23,719)	0	(23,207)	0	(162,037)	(162,037)	0	(125,197)
71222 - Contractor Labor	0	0	0	0	0	0	(278)	(278)	0	(105)
71223 - Contractor Burden	0	0	0	0	0	0	(353)	(353)	0	(134)
71225 - Joint Studies - Material	(16,670)	(8,509)	8,161	49	(9,771)	(83,310)	(48,100)	35,210	42	(65,589)
71226 - Contractor Overhead	0	0	0	0	118	0	(314)	(314)	0	(118)
Total Quiter Home Program	(215,889)	(248,663)	(32,774)	(15)	(169,938)	(1,288,194)	(1,086,092)	202,102	16	(827,813)

San Diego County Regional Airport Authority
Authority Detail Income Statement - Supplemental Schedule
For the five months ended November 30, 2014
(Unaudited)

Print Date: 12/18/2014
Print Time: 9:23:52AM
Report ID: GL0012

	Month to Date					Year to Date				
	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual
Interest Income										
71310 - Interest - Investments	\$209,732	\$183,865	\$(25,866)	(12)	\$111,223	\$1,074,596	\$806,174	\$(268,421)	(25)	\$617,229
71330 - Interest - Commercial Pa	0	0	0	0	0	0	0	0	0	0
71340 - Interest - Note Receivab	184,747	178,085	(6,663)	(4)	184,747	947,637	913,970	(33,667)	(4)	947,637
71350 - Interest - Other	0	0	0	0	0	0	(276)	(276)	0	(259)
71361 - Interest Income - 2010 Bonds	0	30,274	30,274	0	21,000	0	96,252	96,252	0	106,885
71363 - Interest Income - 2013 Bonds	0	35,443	35,443	0	54,950	0	177,216	177,216	0	294,507
71365 - Interest Income - 2014 Bond A	0	69,512	69,512	0	0	0	349,809	349,809	0	0
Total Interest Income	394,479	497,179	102,700	26	371,921	2,022,233	2,343,146	320,913	16	1,965,999
Interest income BAB's rebate										
71362 - BAB interest rebate	386,351	386,351	0	0	395,094	1,931,756	1,931,756	0	0	1,975,471
Total Interest income BAB's rebate	386,351	386,351	0	0	395,094	1,931,756	1,931,756	0	0	1,975,471
Interest Expense										
71411 - Interest Expense- 2010 Bonds	(2,623,700)	(2,623,700)	0	0	(2,642,125)	(13,118,499)	(13,118,500)	0	0	(13,210,624)
71412 - Interest Expense 2013 Bonds	(2,901,393)	(1,539,625)	1,361,768	47	(1,539,625)	(14,506,963)	(7,698,125)	6,808,837	47	(7,698,125)
71413 - Interest Expense 2014 Bond A	0	(1,361,768)	(1,361,768)	0	0	0	(6,808,838)	(6,808,838)	0	0
71420 - Interest Expense - Comme	(36,790)	(23,199)	13,591	37	(7,513)	(187,628)	(83,129)	104,499	56	(39,066)
71430 - LOC Fees - C/P	(67,192)	(23,056)	44,136	66	(23,202)	(248,523)	(121,673)	126,851	51	(115,798)
71440 - Dealer Fees - C/P	(3,032)	0	3,032	100	0	(15,162)	(3,246)	11,915	79	(10,692)
71451 - Program Fees - Comm. Pap	0	(5,950)	(5,950)	0	0	0	(5,950)	(5,950)	0	0
71458 - Capitalized Interest	0	566,231	566,231	0	0	0	2,362,148	2,362,148	0	0
71460 - Interest Expense - Other	1,401,254	0	(1,401,254)	(100)	503,947	6,506,271	(867,672)	(7,373,943)	(113)	2,279,371
71461 - Interest Expense - Cap Leases	(59,039)	(59,039)	0	0	(60,166)	(296,250)	(236,790)	59,460	20	(362,451)
Total Interest Expense	(4,289,891)	(5,070,105)	(780,214)	(18)	(3,768,683)	(21,866,754)	(26,581,775)	(4,715,021)	(22)	(19,157,385)
Amortization										
69210 - Amortization - Premium	361,709	361,709	0	0	365,956	1,814,372	1,814,372	0	0	1,836,468
Total Amortization	361,709	361,709	0	0	365,956	1,814,372	1,814,372	0	0	1,836,468

San Diego County Regional Airport Authority
Authority Detail Income Statement - Supplemental Schedule
For the five months ended November 30, 2014
(Unaudited)

Print Date: 12/18/2014
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	Month to Date					Year to Date				
	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual
Other Non-Operating Income (Expense)										
71510 - Legal Settlement Income	\$0	\$0	\$0	0	\$0	\$0	\$1,951	\$1,951	0	\$976
71520 - Fixed Asset Disposal-Pro	0	0	0	0	0	0	0	0	0	11,273
71530 - Gain/Loss On Investments	0	109,185	109,185	0	376,066	0	(689,844)	(689,844)	0	2,038,509
71540 - Discounts Earned	0	0	0	0	0	0	2,751	2,751	0	3,461
71610 - Legal Settlement Expense	(833)	0	833	100	0	(4,167)	0	4,167	100	0
71620 - Other non-operating revenue (e	0	6,314	6,314	0	9,359	0	35,067	35,067	0	149,162
71630 - Other Non-Operating Expe	0	0	0	0	0	0	(28)	(28)	0	0
Total Other Non-Operating Income (Expense)	(833)	115,500	116,333	13,960	385,425	(4,167)	(650,103)	(645,936)	(15,503)	2,203,382
Total Non-Operating Revenue/(Expense)	1,534,615	1,052,453	(482,162)	(31)	(1,882,051)	10,478,907	6,727,709	(3,751,198)	(36)	(12,876,851)
Capital Grant Contribution										
72100 - AIP Grants	1,461,335	73,200	(1,388,135)	(95)	74,077	3,757,285	2,219,814	(1,537,471)	(41)	955,408
Total Capital Grant Contribution	1,461,335	73,200	(1,388,135)	(95)	74,077	3,757,285	2,219,814	(1,537,471)	(41)	955,408
Total Expenses Net of Non-Operating Revenue/ (Expense)	16,179,093	16,681,135	(502,042)	(3)	13,523,360	83,715,516	84,267,818	(552,302)	(1)	66,930,733
Net Income/(Loss)	585,767	402,877	(182,890)	(31)	2,086,196	5,960,388	5,814,066	(146,322)	(2)	15,172,105
Equipment Outlay										
73200 - Equipment Outlay Expendi	(5,167)	0	5,167	100	(177,900)	(121,833)	240,645	362,479	298	(177,900)
73299 - Capitalized Equipment Co	0	0	0	0	177,900	0	(240,645)	(240,645)	0	177,900
Total Equipment Outlay	(5,167)	0	5,167	100	0	(121,833)	0	121,833	100	0

Revised 1/2/15

Item 2

Review of the Unaudited Financial Statements for the Five Months Ended November 30, 2014



SAN DIEGO
INTERNATIONAL AIRPORT
LET'S **GO.**

Presented by:

Scott Brickner, CPA

Vice President, Finance and Asset Management/Treasurer

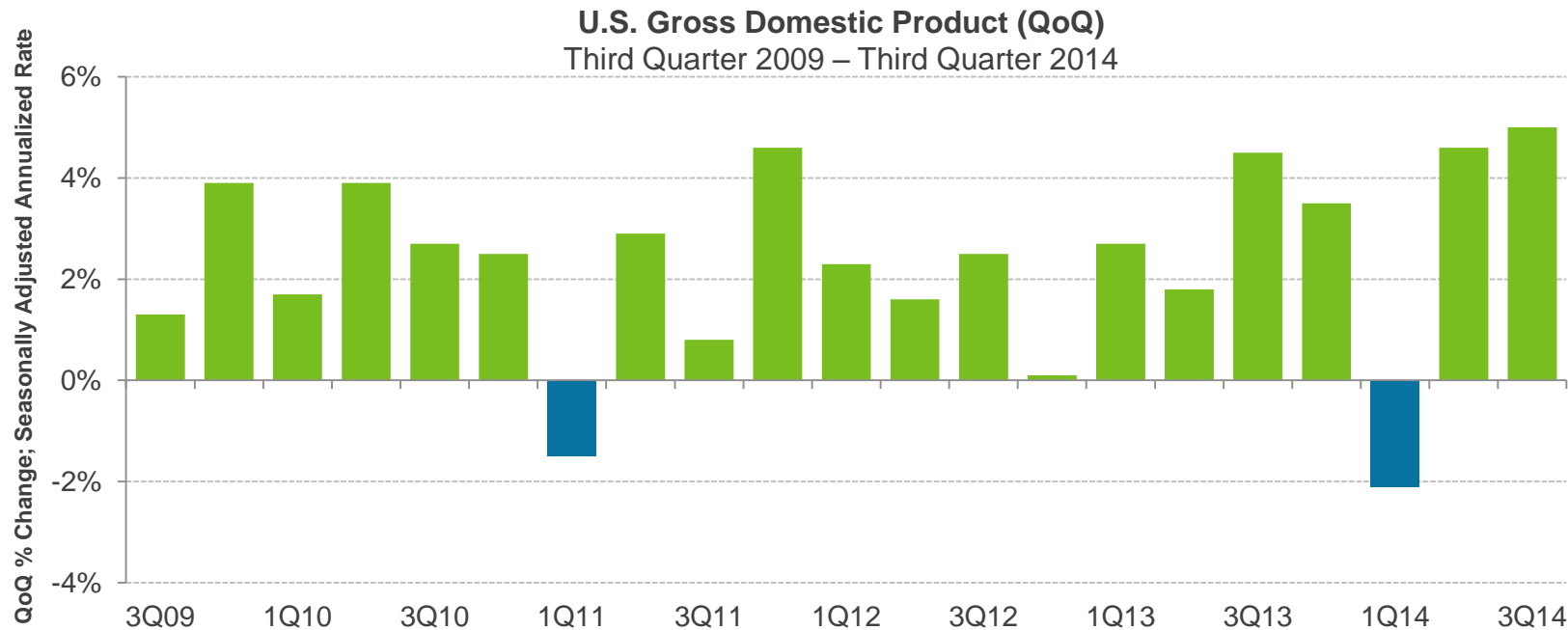
Kathy Kiefer

Senior Director, Finance & Asset Management

January 05, 2015

Third Quarter GDP Strongest Reading Since 2003

Third-quarter GDP was revised sharply upward to 5.0% (from 3.9% in the prior release), which was well above expectations and it was the strongest rate since the third-quarter of 2003. The upward revision reflects gains for health care, recreation, financial services, and software. Final sales were also revised sharply higher. The upward revision suggests that there was better than expected economic momentum going into the fourth quarter.

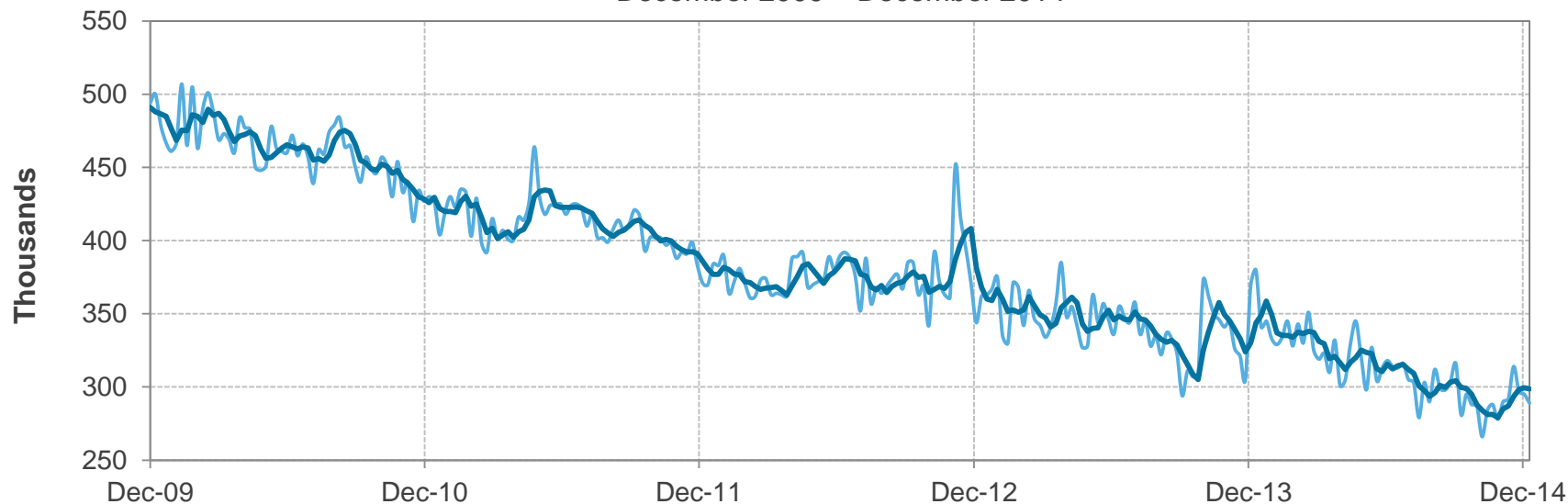


Initial Claims for Unemployment Fall

For the week ending December 13, 2014, initial claims for unemployment (seasonally adjusted) fell by 6,000 jobs to 289,000. The 4-week moving average, which helps smooth out some of the weekly volatility, fell by 750 jobs to 298,750. This was the first time in six weeks that the 4-week moving average had fallen.

Initial Jobless Claims and 4-Week Moving Average

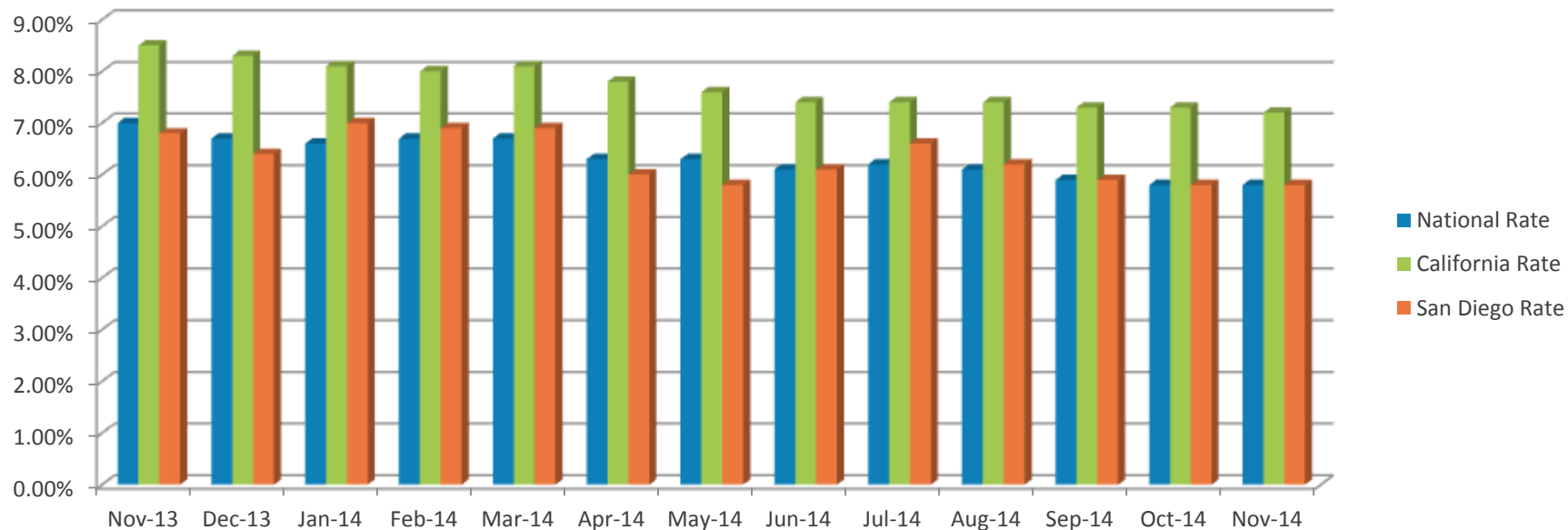
December 2009 – December 2014



November Unemployment Rate Held at 5.8 Percent

The Federal unemployment rate in November 2014 remained at 5.8 percent. The National U-6 rate decreased from 11.5 percent to 11.4 percent. In California, the State unemployment reduced slightly to 7.2 percent for November 2014. Locally, San Diego's unemployment remained at 5.8 percent in November 2014.

Unemployment Rates



Consumer Price Index Steady

The Consumer Price Index for the twelve months ending November was up 1.3%, which was down from the 1.7% increase for the twelve months ending October. Core CPI, excluding food and energy, was up 1.7% for the twelve months compared to 1.8% for the twelve months ending October. The inflation rate continues to trend below the Federal Reserves' 2% target level.

Consumer Price Index (YoY%)
November 2009 – November 2014

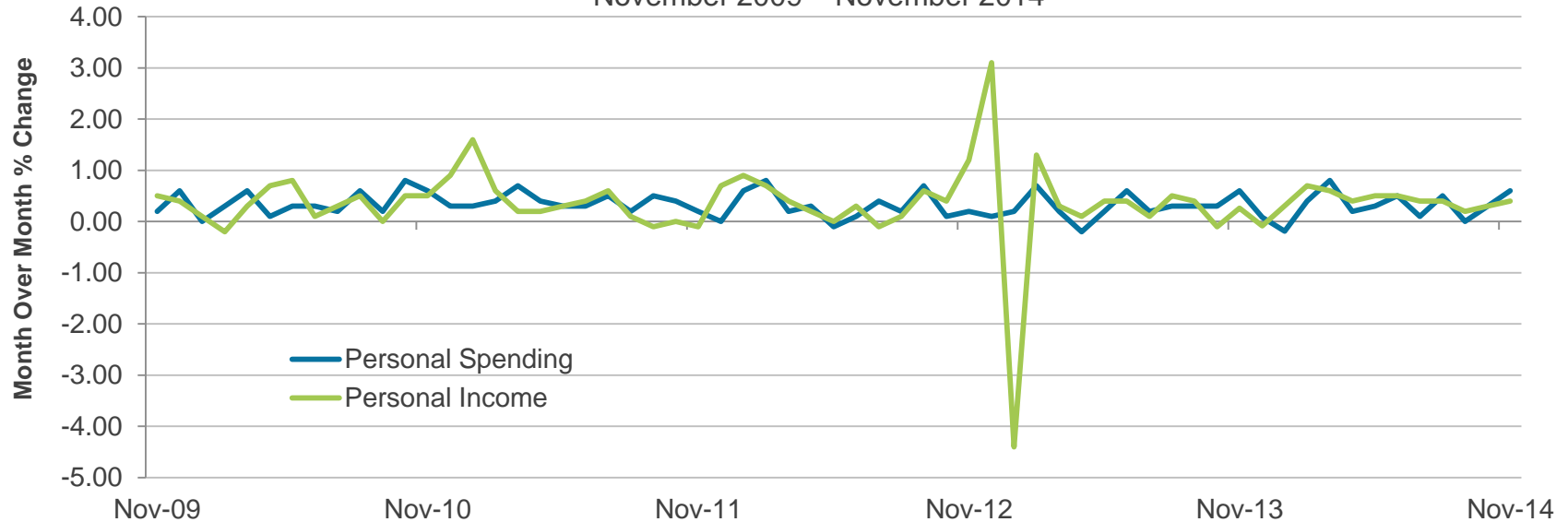


Personal Income and Spending Up in November

The consumer sector continues to improve with gains in income and spending. Personal income grew by 0.4% in November up from 0.3% in October. Personal spending grew 0.6% up from 0.3% in October. Overall, the consumer sector is slowly improving even though inflation is below the Fed's goal. A drop in oil prices is lowering inflation, but has helped to improve discretionary income and boost spending in other sectors.

Personal Income and Spending (MoM%)

November 2009 – November 2014



Consumer Confidence Declines in November

The Consumer Confidence Index, which set a recovery high of 94.1 in October, declined to 88.7 in November. The decline in consumer confidence for the month was due primarily from reduced optimism in consumers' short-term outlook. Consumers' expectations about jobs and income over the next six months also declined moderately. Although down for the month, Consumer Confidence still remains well above prior year levels.

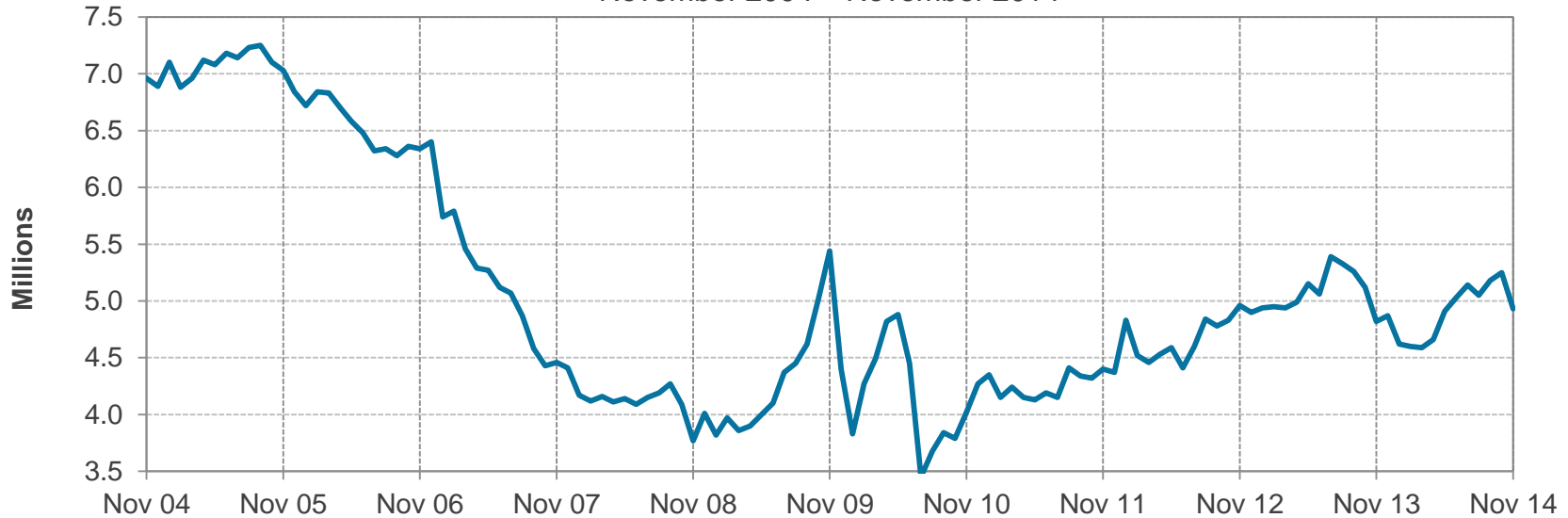
Consumer Confidence Index
November 2009 – November 2014



Existing Home Sales Fall in November

After five straight months of sales above the 5.0 million unit annual sales rate, existing home sales fell sharply by 6.1% in November to an annualized rate of 4.93 million units. Sales were down more than expected despite strong jobs growth, moderate weather, a drop in mortgage rates and median home prices. Despite the decline, November sales were still up 2.3% over the prior year.

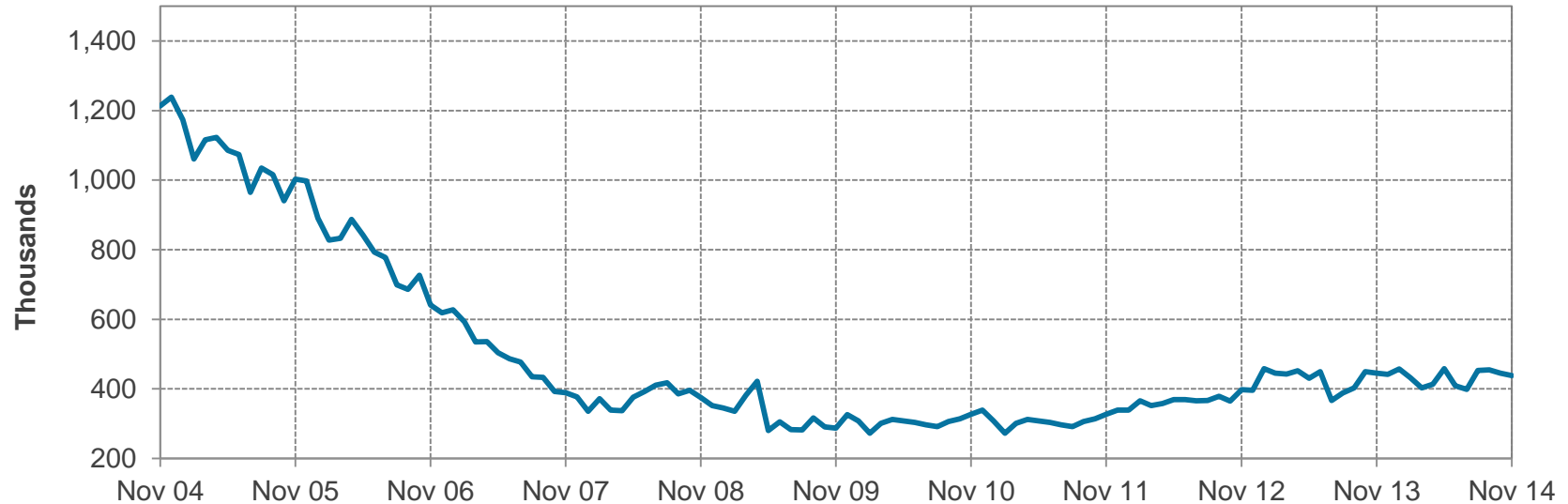
U.S. Existing Home Sales (MoM)
November 2004 – November 2014



New Home Sales Down in November

New home sales fell by 1.6% in November to a seasonally adjusted annualized rate of 438,000 units. Although volatile on a month-to-month basis, the trend over the past two years has been essentially flat despite improving economic conditions.

U.S. New Home Sales (MoM)
November 2004 – November 2014



Oil Prices Collapse

Oil (WTI spot) closed at \$55.96 on December 15th, which is its lowest level since May 2009. Oil has fallen by \$51.99 (48%) from its high for the year of \$107.95 on June 20, 2014. Oil prices have fallen due to weakness in the global economy while global oil supplies have increased driven by the expansion of North American energy production along with OPEC's refusal to cut production.

West Texas Intermediate Oil Price Per Barrel (WTI Spot)

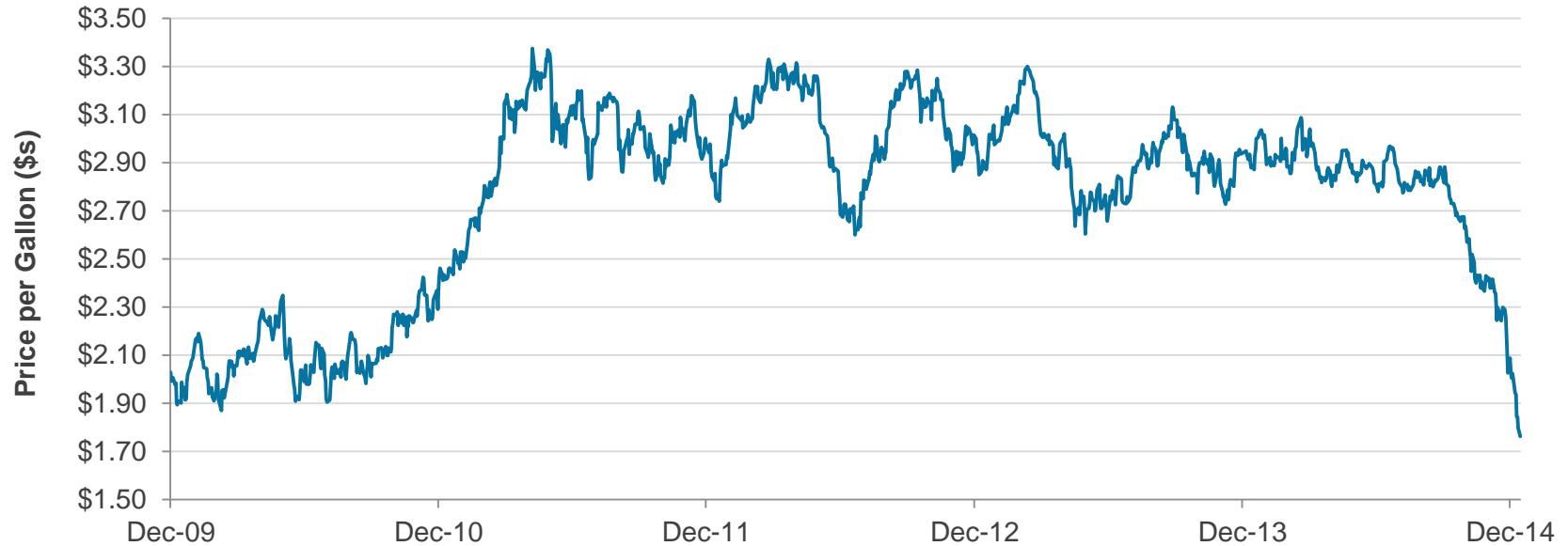
December 1, 2009 – December 15, 2014



Jet Fuel Prices Down Sharply

Jet fuel (U.S. Gulf Coast Spot) closed at \$1.762 on December 15th, which was its lowest level since September 2009. Jet fuel is down \$1.33 (43%) from its high for the year of \$3.087 reached on February 19th.

U.S. Gulf Coast Kerosene-Type Jet Fuel Spot Price FOB
December 1, 2009 – December 15, 2014



Equity Markets Reach New Highs

After falling sharply in early December on falling oil prices and global economic concerns, the equity markets have rebounded on generally favorable domestic economic news. Both the DJIA and the S&P 500 closed at new record highs on December 22, 2014. Year to date, the DJIA is up 8.34% and the S&P 500 is up 12.45%.

Dow Jones Industrial Average and S&P 500 Indices

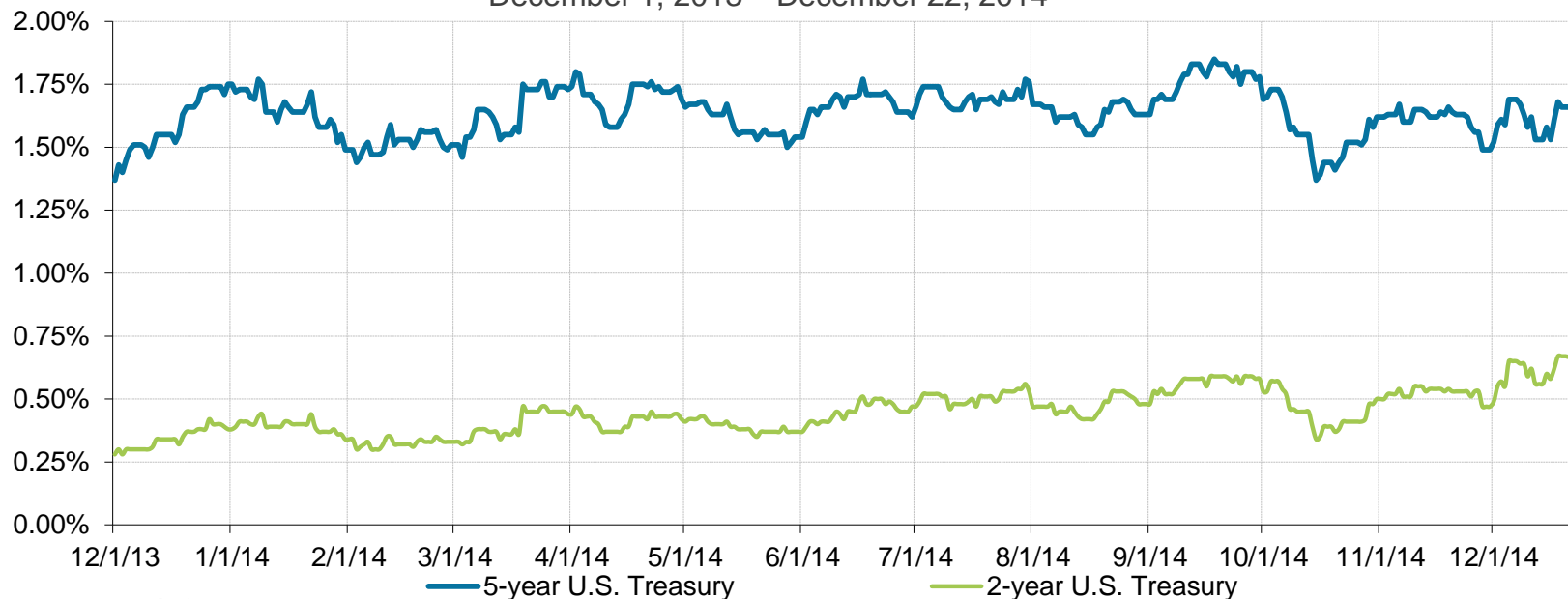
December 1, 2009 – December 22, 2014



2-Year Treasury Yield Moving Higher

The 2-year Treasury closed at 0.71% on December 22nd, its highest level since June 2010, driven by favorable economic news and expectations that the Federal Reserve will start raising interest rates in 2015. Longer-term Treasury yields, however, remain range bound due to low inflation expectations and low global sovereign debt.

2- and 5-year U.S. Treasury Yields
December 1, 2013 – December 22, 2014

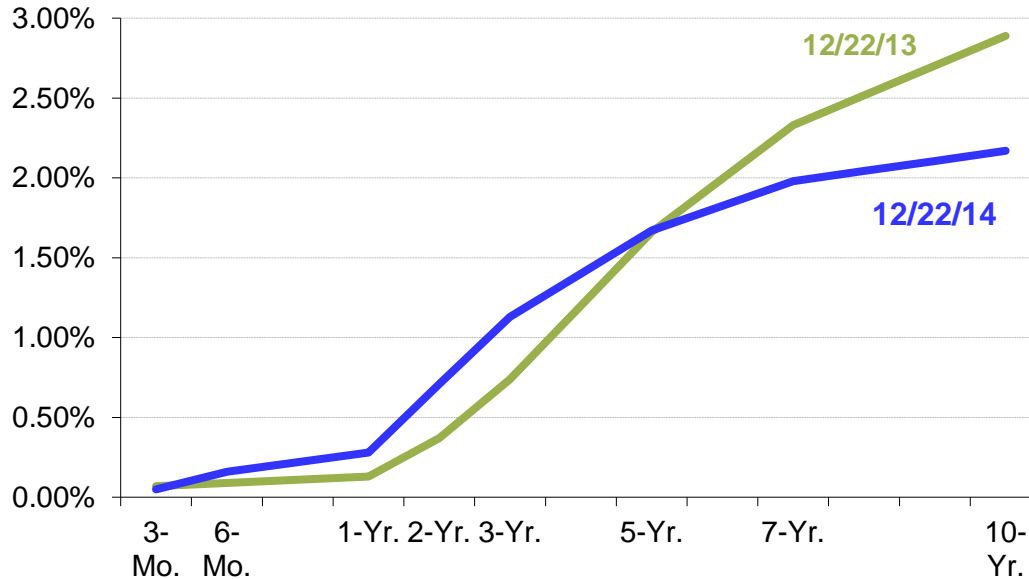


U.S. Treasury Yield Curve Steepens


The mid-part of the yield curve between 1 and 3 years has steepened over the past year. However, the longer part of the yield curve 5 years and longer has flattened.

U.S. Treasury Yield Curve

December 22, 2013 versus December 22, 2014

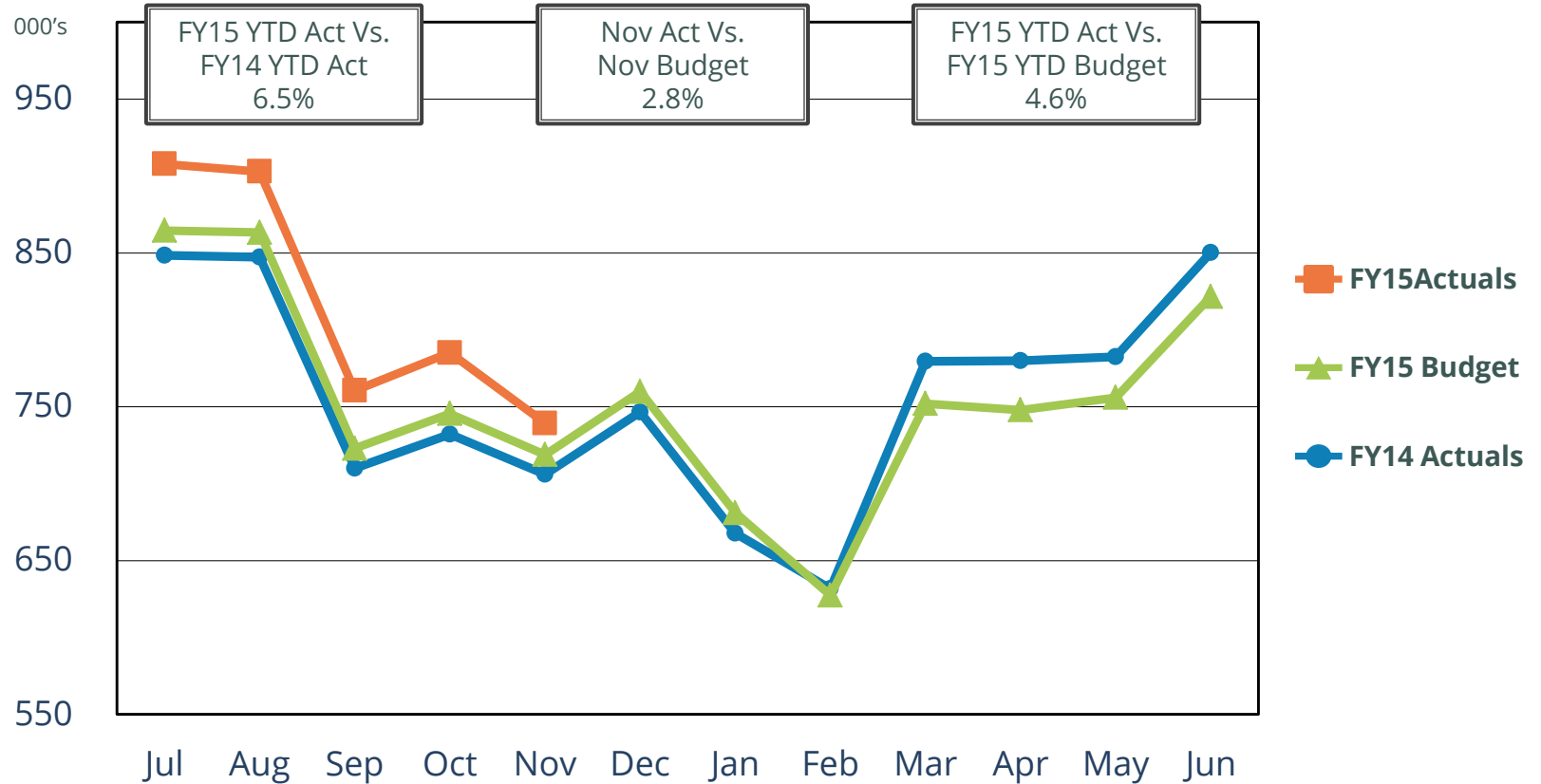


	12/22/13	12/22/14	Change
3-Mo.	0.07%	0.05%	(0.02%)
6-Mo.	0.09%	0.16%	0.07%
1-Yr.	0.13%	0.28%	0.15%
2-Yr.	0.37%	0.71%	0.34%
3-Yr.	0.74%	1.13%	0.39%
5-Yr.	1.66%	1.67%	0.01%
10-Yr.	2.89%	2.17%	(0.72%)
20-Yr.	3.57%	2.47%	(1.10%)
30-Yr.	3.82%	2.75%	(1.07%)

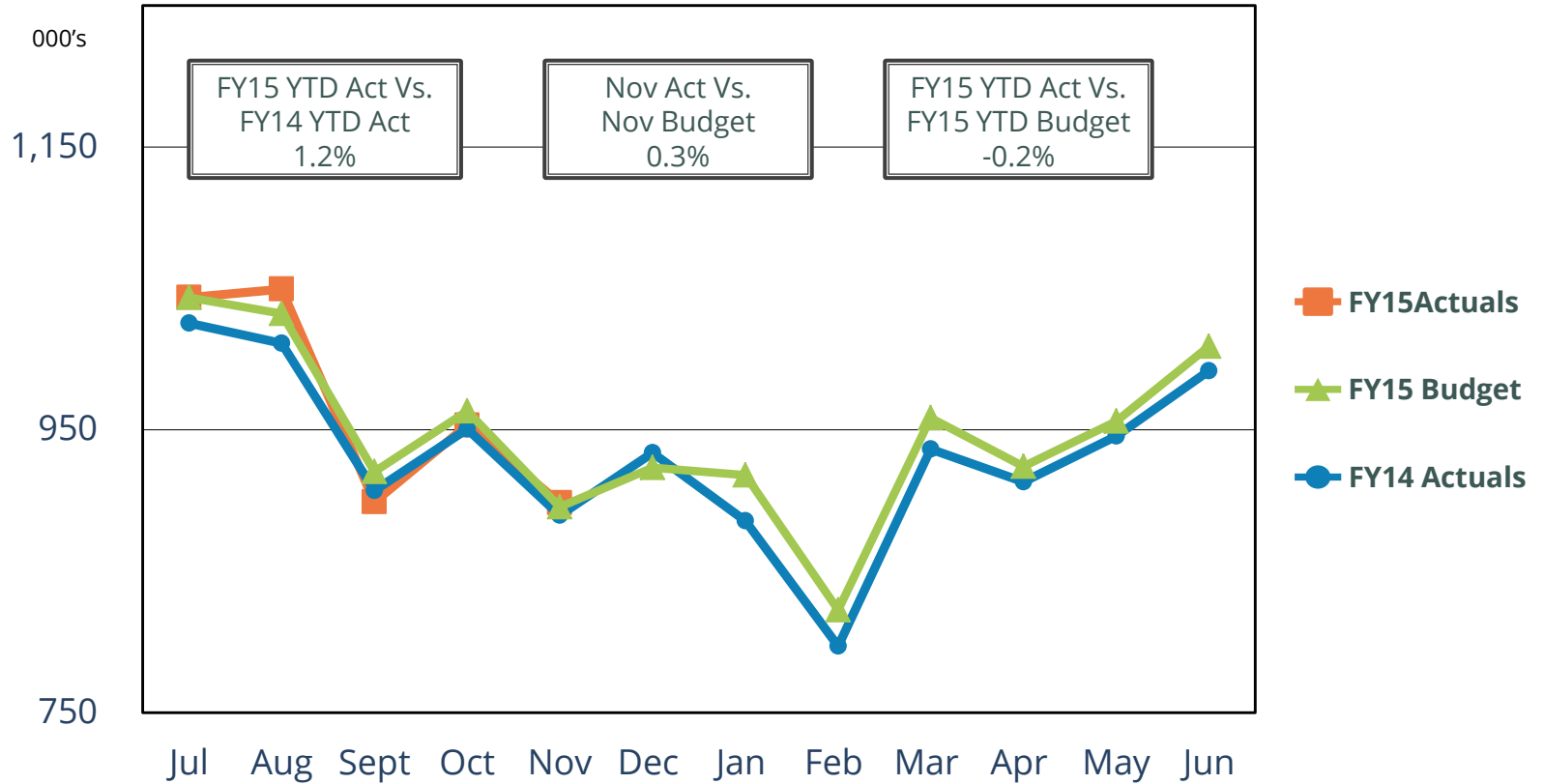


Revenue & Expenses (Unaudited) For the Month Ended November 2014 and 2013

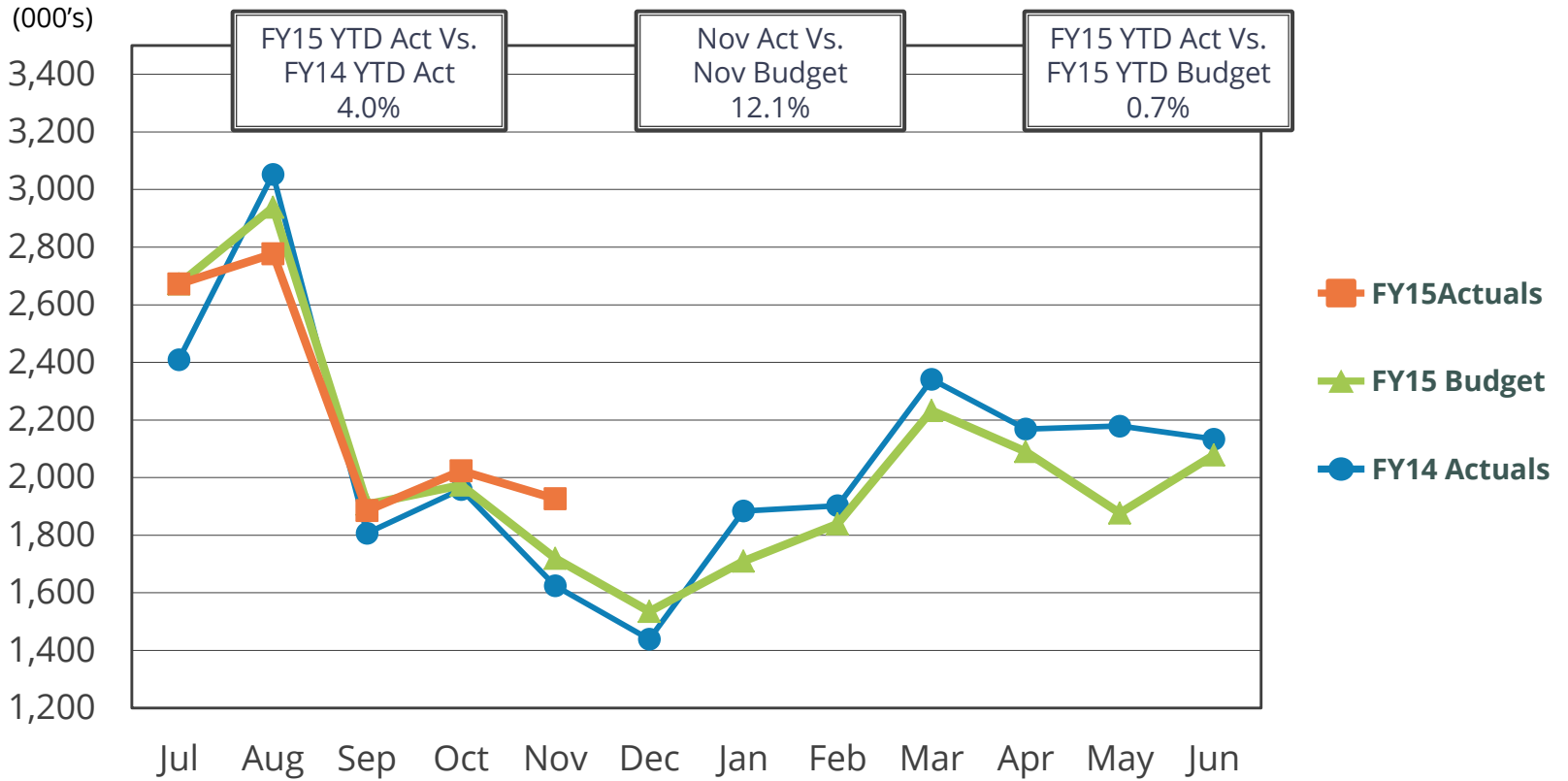
Enplanements



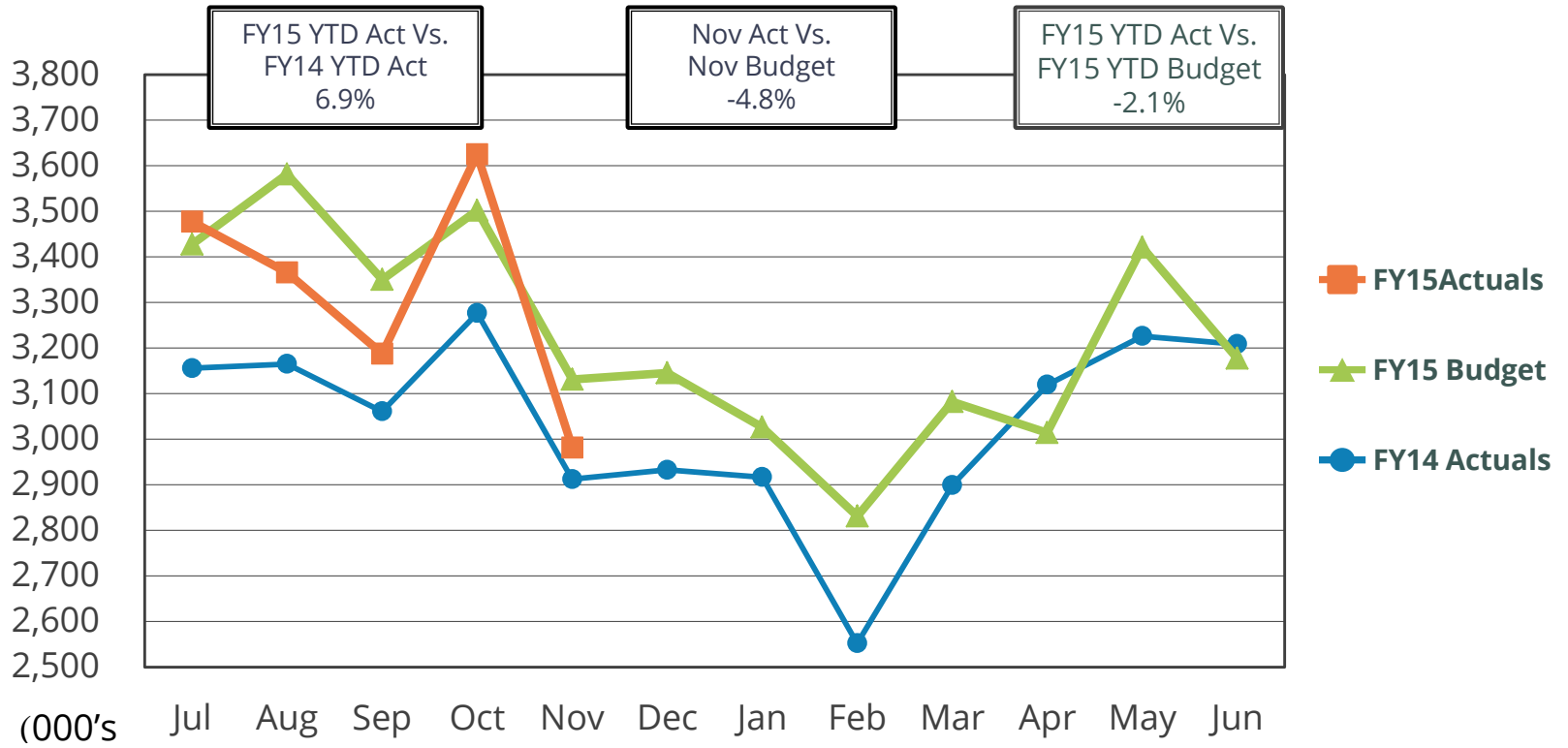
Gross Landing Weight Units (000 lbs)



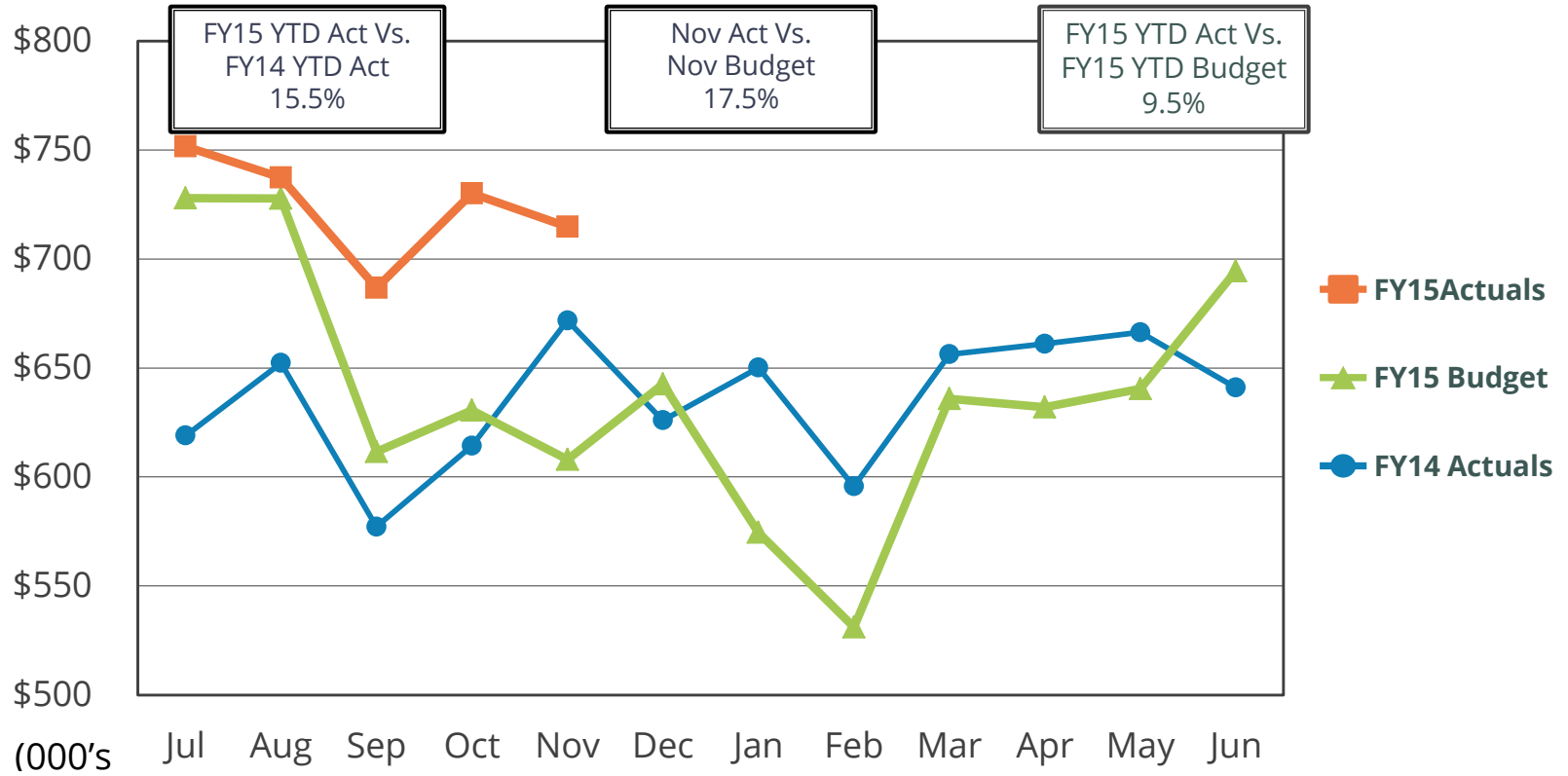
Car Rental License Fees



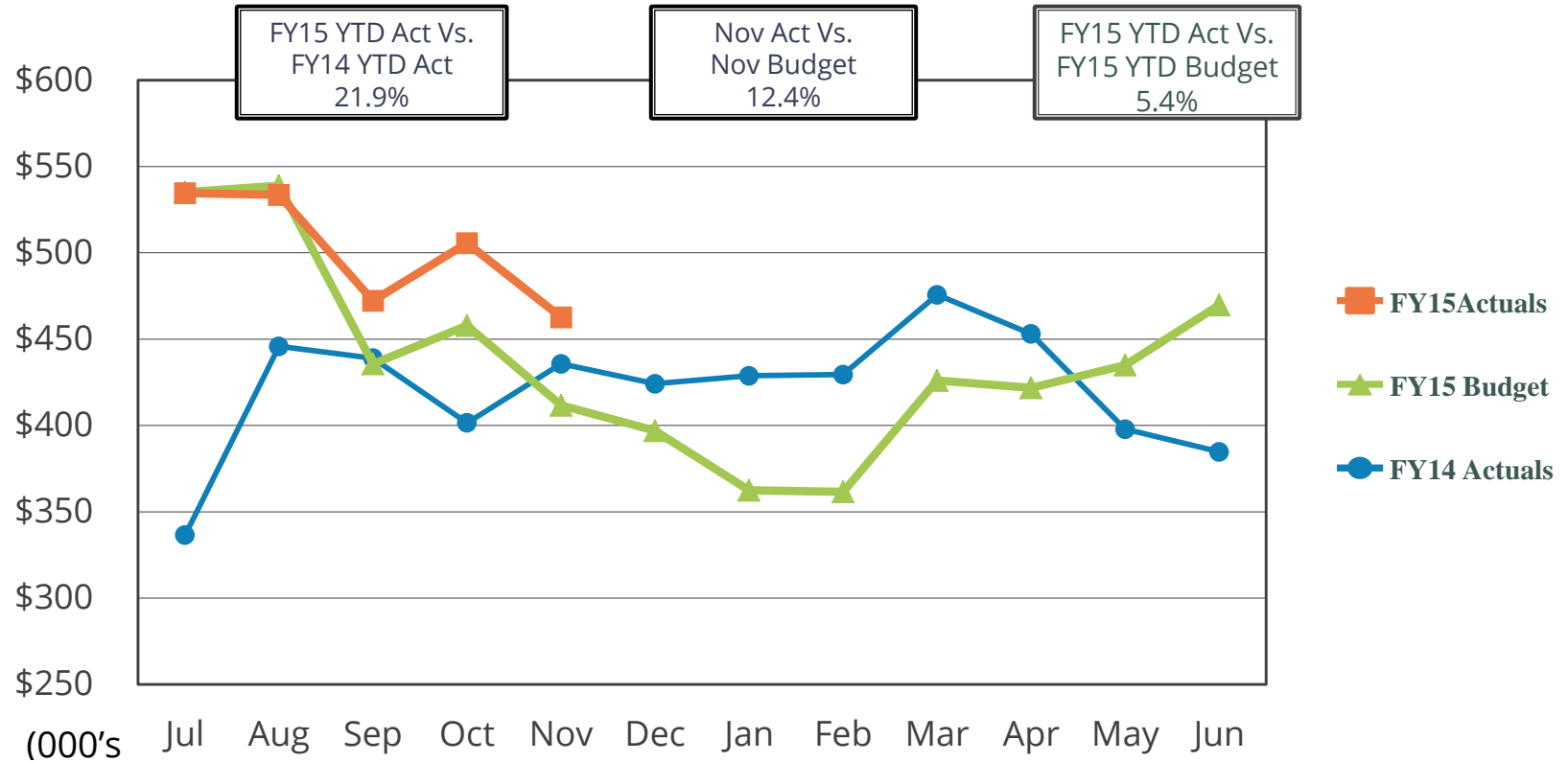
Parking Revenue



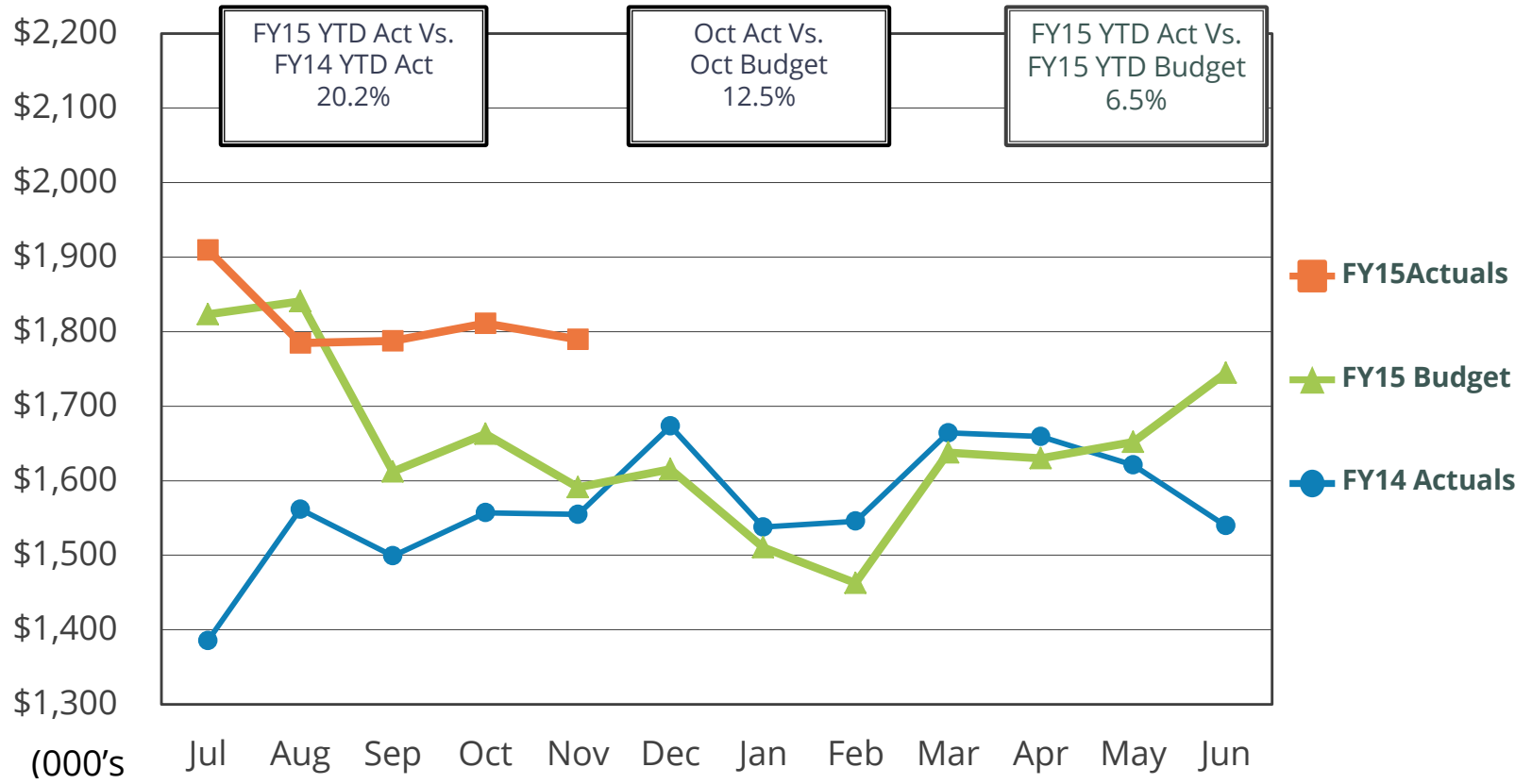
Food and Beverage Concessions Revenue



Retail Concessions Revenue



Total Terminal Concessions



Operating Revenues for the Month Ended November 30, 2014

(In thousands)	Budget	Actual	Variance Favorable (Unfavorable)	% Change	Prior Year
Aviation revenue:					
Landing fees	\$ 1,856	\$ 1,818	\$ (39)	(2)%	\$ 1,724
Aircraft parking fees	231	239	9	4%	205
Building rentals	4,159	4,178	18	-	3,799
Security surcharge	2,211	2,211	-	-	2,081
CUPPS Support Charges	94	94	-	-	93
Other aviation revenue	132	133	1	1%	131
Total aviation revenue	\$ 8,683	\$ 8,673	\$ (10)	-	\$ 8,033

Operating Revenues

for the Month Ended November 30, 2014

(In thousands)	Budget	Actual	Variance Favorable (Unfavorable)	% Change	Prior Year
Terminal rent non-airline	\$ 124	\$ 102	\$ (23)	(18)%	\$ 89
Concession revenue:					
Terminal concession revenue:					
Food and beverage	608	715	107	18%	672
Gifts and news	412	463	51	12%	436
Space storage	63	93	30	47%	(5)
Cost recovery	238	212	(25)	(11)%	189
Other (<i>Primarily advertising</i>)	270	307	36	13%	264
Total terminal concession revenue	1,591	1,790	199	12%	1,556
Car rental and license fee revenue:					
Rental car and license fees	1,719	1,927	208	12%	1,624
License fees-other	336	370	34	10%	307
Total rental car and license fees	2,055	2,297	242	12%	1,931
Total concession revenue	\$ 3,646	\$ 4,087	\$ 440	12%	\$ 3,487

Operating Revenues for the Month Ended November 30, 2014

(In thousands)	Budget	Actual	Variance Favorable (Unfavorable)	% Change	Prior Year
Parking revenue:					
Short-term parking revenue	\$ 1,956	\$ 1,935	\$ (21)	(1)%	\$ 1,794
Long-term parking revenue	1,175	1,046	(129)	(11)%	1,118
Total parking revenue	3,131	2,981	(150)	(5)%	2,912
Ground transportation permits and citations	150	176	26	17%	173
Ground rentals	968	972	4	-	438
Grant reimbursements	24	24	-	-	16
Other operating revenue	39	70	31	79%	464
Subtotal	4,312	4,223	(88)	(2)%	4,003
Total operating revenues	\$ 16,765	\$ 17,085	\$ 320	2%	\$ 15,612

Operating Revenues

for the Month Ended November 30, 2014

(In thousands)	Budget	Actual	Variance Favorable (Unfavorable)	% Change	Prior Year
Operating expenses:					
Salaries and benefits	\$ 4,039	\$ 3,819	\$ 220	5%	\$ 3,078
Contractual services	2,656	1,905	751	28%	2,263
Safety and security	1,996	1,863	133	7%	2,012
Space rental	873	868	6	-	865
Utilities	875	1,021	(146)	(17)%	607
Maintenance	1,257	1,090	167	13%	989
Equipment and systems	20	11	9	45%	27
Materials and supplies	36	26	10	28%	19
Insurance	89	89	-	-	82
Employee development and support	154	89	65	42%	165
Business development	246	273	(27)	(11)%	277
Equipment rental and repairs	293	111	182	62%	245
Total operating expenses	\$ 12,534	\$ 11,165	\$ 1,369	11%	\$ 10,629

Financial Summary

for the Month Ended November 30, 2014

(In thousands)	Budget	Actual	Variance Favorable (Unfavorable)	% Change	Prior Year
Total operating revenues	\$ 16,765	\$ 17,085	\$ 320	2%	\$ 15,612
Total operating expenses	12,534	11,165	1,369	11%	10,629
Income from operations	4,231	5,920	1,689	40%	4,983
Depreciation	6,642	6,642	-	-	4,851
Operating income (loss)	\$ (2,411)	\$ (722)	\$ 1,689	70%	\$ 132

Nonoperating Revenues & Expenses

for the Month Ended November 30, 2014 (Unaudited)

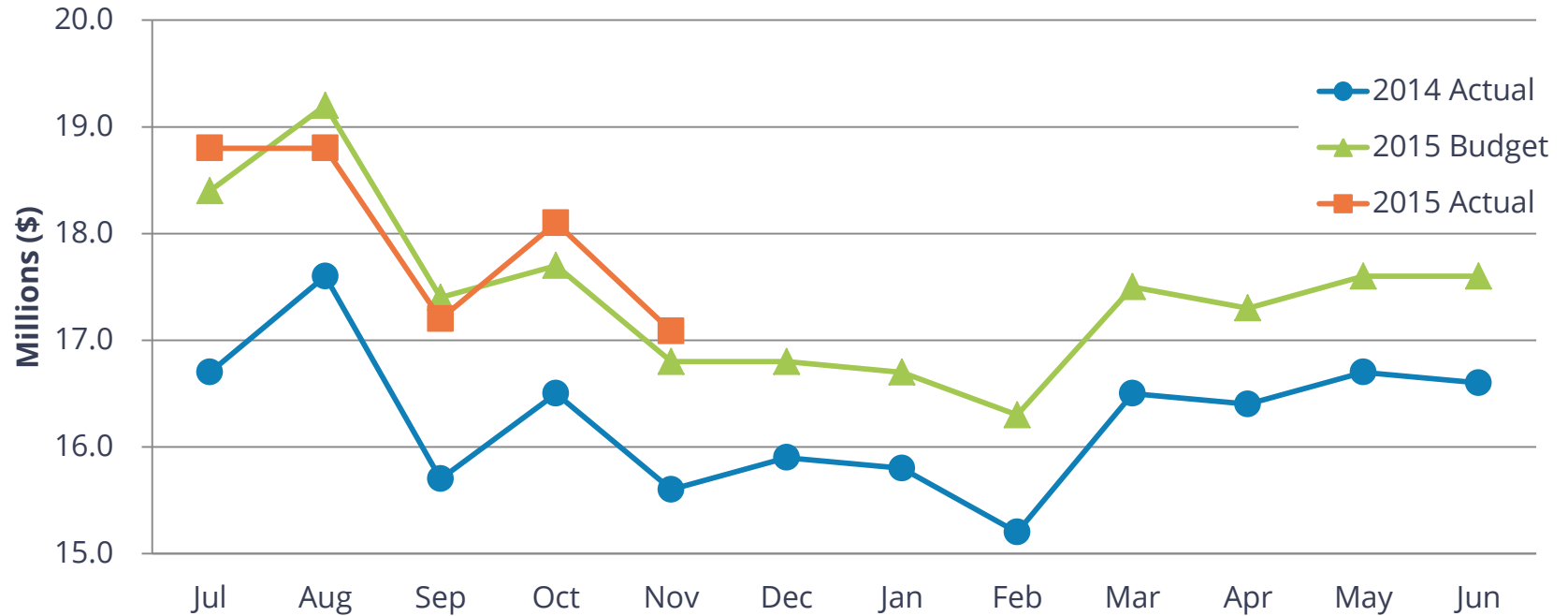
(In thousands)	Budget	Actual	Variance Favorable (Unfavorable)	% Change	Prior Year
Nonoperating revenues (expenses):					
Passenger facility charges	\$ 2,615	\$ 2,728	\$ 113	4%	\$ 2,555
Customer facility charges (Rental Car Center)	2,283	2,283	-	-	1,747
Quieter Home Program, net	(216)	(249)	(33)	(15)%	(170)
Interest income	394	497	103	26%	372
BAB interest rebate	386	386	-	-	395
Interest expense & debt issuance costs	(4,290)	(5,070)	(780)	(18)%	(3,769)
Bond amortization	362	362	-	-	366
Other nonoperating revenue (expenses)	(1)	115	116	-	385
Nonoperating revenue, net	1,533	1,052	(481)	(31)%	1,881
Change in net position before grant contributions	(878)	330	1,208	138%	2,013
Capital grant contributions	1,461	73	(1,388)	(95)%	74
Change in net position	\$ 583	\$ 403	\$ (180)	-	\$ 2,087



**Revenue & Expense
(Unaudited)
For the Five Months Ended
November 2014 and 2013**



Monthly Operating Revenue, FY 2015 (Unaudited)



Operating Revenues

for the Five Months Ended November 30, 2014 (Unaudited)

(In thousands)	Budget	Actual	Variance Favorable (Unfavorable)	% Change	Prior Year
Aviation revenue:					
Landing fees	\$ 10,074	\$ 10,003	\$ (71)	(1)%	\$ 9,222
Aircraft parking fees	1,153	1,162	9	-	1,034
Building rentals	20,821	20,990	169	1%	18,986
Security surcharge	11,054	11,054	-	-	10,404
CUPPS Support Charges	469	470	2	-	465
Other aviation revenue	665	667	2	-	663
Total aviation revenue	\$ 44,236	\$ 44,346	\$ 110	-	\$ 40,774

Operating Revenues

for the Five Months Ended November 30, 2014 (Unaudited)

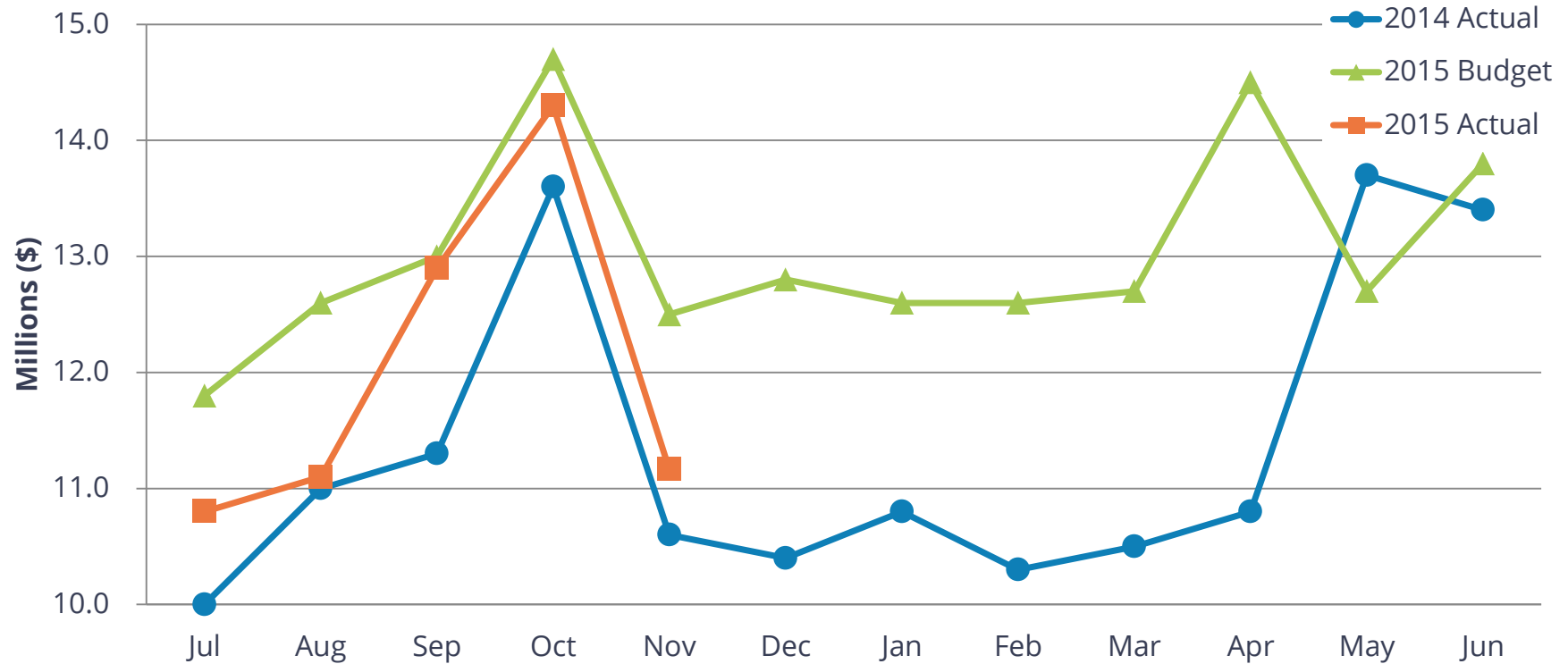
(In thousands)	Budget	Actual	Variance Favorable (Unfavorable)	% Change	Prior Year
Terminal rent non-airline	\$ 622	\$ 509	\$ (113)	(18)%	\$ 450
Concession revenue:					
Terminal concession revenue:					
Food and beverage	3,306	3,621	315	10%	3,135
Retail	2,379	2,509	130	5%	2,059
Space storage	317	384	67	21%	290
Cost recovery	1,152	974	(178)	(15)%	852
Other (Primarily advertising)	1,376	1,596	220	16%	1,223
Total terminal concession revenue	8,530	9,084	554	6%	7,559
Car rental and license fee revenue:					
Rental car license fees	11,212	11,286	74	1%	10,853
License fees-other	1,772	1,836	64	4%	1,616
Total rental car and license fees	12,984	13,122	138	1%	12,469
Total concession revenue	\$ 21,514	\$ 22,206	\$ 692	3%	\$ 20,028

Operating Revenues

for the Five Months Ended November 30, 2014 (Unaudited)

(In thousands)	Budget	Actual	Variance Favorable (Unfavorable)	% Change	Prior Year
Parking revenue:					
Short-term parking revenue	\$ 10,702	\$ 10,692	\$ (10)	-	\$ 9,684
Long-term parking revenue	6,290	5,946	(344)	(5)%	5,886
Total parking revenue	16,992	16,638	(354)	(2)%	15,570
Ground transportation permits and citations	1,426	1,411	(14)	(1)%	1,246
Ground rentals	4,568	4,576	8	-	3,259
Grant reimbursements	122	122	-	-	80
Other operating revenue	196	274	78	40%	698
Subtotal	23,304	23,021	(283)	(1)%	20,853
Total operating revenues	\$ 89,676	\$ 90,082	\$ 406	0%	\$ 82,105

Monthly Operating Expenses, FY 2015 (Unaudited)



Operating Revenues

for the Five Months Ended November 30, 2014 (Unaudited)

(In thousands)	Budget	Actual	Variance Favorable (Unfavorable)	% Change	Prior Year
Operating expenses:					
Salaries and benefits	\$ 21,287	\$ 20,079	\$ 1,208	6%	\$ 16,697
Contractual services	13,697	12,089	1,608	12%	12,891
Safety and security	10,352	10,190	162	2%	10,266
Space rental	4,366	4,351	15	-	4,324
Utilities	4,089	5,385	(1,296)	(32)%	3,462
Maintenance	7,090	5,229	1,861	26%	5,579
Equipment and systems	175	16	159	91%	121
Materials and supplies	176	162	14	8%	135
Insurance	446	443	3	1%	412
Employee development and support	521	346	175	34%	460
Business development	1,055	950	105	10%	813
Equipment rental and repairs	1,441	717	724	50%	1,151
Total operating expenses	\$ 64,695	\$ 59,957	\$ 4,738	7%	\$ 56,311

Financial Summary

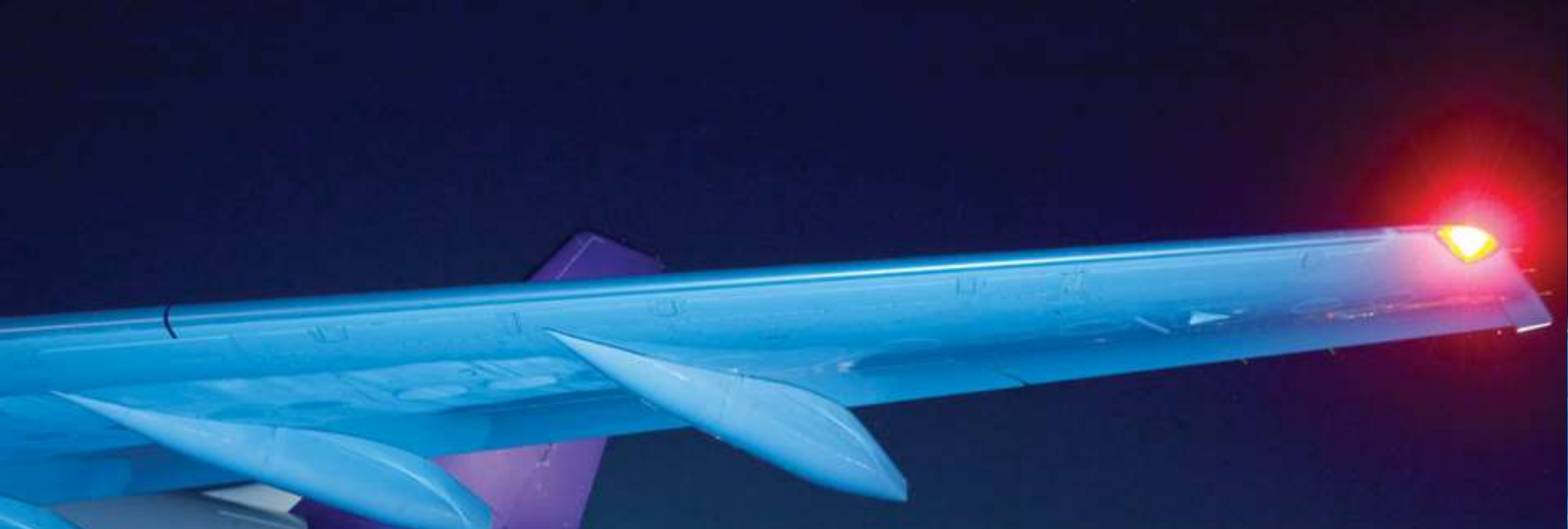
for the Five Months Ended November 30, 2014 (Unaudited)

(In thousands)	Budget	Actual	Variance Favorable (Unfavorable)	% Change	Prior Year
Total operating revenues	\$ 89,676	\$ 90,082	\$ 406	-	\$ 82,105
Total operating expenses	64,695	59,957	4,738	7%	56,311
Income from operations	24,981	30,125	5,144	21%	25,794
Depreciation	33,257	33,257	(0)	-	24,451
Operating income (loss)	\$ (8,276)	\$ (3,132)	\$ 5,144	62%	\$ 1,343

Nonoperating Revenues & Expenses

for the Five Months Ended November 30, 2014 (Unaudited)

(In thousands)	Budget	Actual	Variance Favorable (Unfavorable)	% Change	Prior Year
Nonoperating revenues (expenses):					
Passenger facility charges	\$ 15,136	\$ 15,463	\$ 327	2%	\$ 14,370
Customer facility charges (Rental Car Center)	12,733	13,493	760	6%	10,511
Quieter Home Program, net	(1,288)	(1,086)	202	16%	(828)
Interest income	2,022	2,343	321	16%	1,966
BAB interest rebate	1,932	1,932	-	-	1,975
Interest expense & debt issuance costs	(21,867)	(26,582)	(4,715)	(22)%	(19,157)
Bond amortization	1,814	1,814	-	-	1,836
Other nonoperating revenue (expenses)	(4)	(650)	(646)	-	2,203
Nonoperating revenue, net	10,478	6,727	(3,751)	(36)%	12,876
Change in Net Position before grant contributions	2,202	3,595	1,393	63%	14,219
Capital grant contributions	3,757	2,220	(1,537)	(41)%	955
Change in Net Position	\$ 5,959	\$ 5,815	\$ (144)	(2)%	\$ 15,174



Statements of Net Position (Unaudited) November 30, 2014 and 2013

Statements of Net Position (Unaudited)

	(In thousands)	
	November	
	2014	2013
Current assets:		
Cash and investments	\$ 90,403	\$ 88,804
Tenant lease receivable, net of allowance of 2014: (\$40,835) and 2013: (\$52,704)	8,873	10,764
Grants receivable	3,312	3,341
Notes receivable-current portion	1,528	1,447
Prepaid expenses and other current assets	9,746	8,800
Total current assets	113,862	113,156
 Cash designated for capital projects and other	 \$ 19,892	 \$ 11,389

Statements of Net Position (Unaudited)

(In thousands)

November

2014

2013

Restricted assets:

Cash and investments:

Bonds reserve	\$ 61,556	\$ 71,216
Passenger facility charges and interest unapplied	52,573	47,139
Customer facility charges and interest applied	41,718	39,438
Commercial paper reserve	-	59
SBD bond guarantee	4,000	4,000
Bond proceeds held by trustee	401,404	295,855
Commercial paper interest held by trustee	-	13
Passenger facility charges receivable	3,745	3,540
Customer facility charges receivable	2,497	2,698
OCIP insurance reserve	4,683	5,308
Total restricted assets	\$ 572,176	\$ 469,266

Statements of Net Position (Unaudited)

(In thousands)

November

2014

2013

Noncurrent assets:

Capital assets:

Land and land improvements

\$ 71,082 \$ 71,294

Runways, roads and parking lots

568,936 534,960

Buildings and structures

1,024,412 714,712

Machinery and equipment

14,230 13,621

Vehicles

5,520 5,582

Office furniture and equipment

32,268 31,643

Works of art

2,468 2,284

Construction-in-progress

349,622 458,991

Total capital assets

2,068,538 1,833,086

Less: accumulated depreciation

(690,092) (606,146)

Total capital assets, net

\$ 1,378,446 \$ 1,226,940

Statements of Net Position (Unaudited)

	(In thousands)	
	November	
	2014	2013
Other assets:		
Notes receivable - long-term portion	\$ 37,737	\$ 39,299
Investments - long-term portion	83,983	58,584
Net pension asset	6,669	6,416
Security deposit	500	500
Total other assets	128,889	104,799
Total noncurrent assets	1,507,335	1,331,739
TOTAL ASSETS	\$ 2,213,266	\$ 1,925,550

Statements of Net Position (Unaudited)

(In thousands)

November

2014

2013

Current liabilities:

Accounts payable and accrued liabilities

\$ 71,888 \$ 76,070

Deposits and other current liabilities

3,185 3,793

Total current liabilities

75,073 79,863

Current liabilities - payable from restricted assets:

Current portion of long-term debt

10,695 5,785

Accrued interest on bonds

and commercial paper

27,625 20,967

Total liabilities payable from restricted assets

\$ 38,320 \$ 26,752

Statements of Net Position (Unaudited)

(In thousands)

November

2014

2013

Long-term liabilities - other:

Revolving line of credit and commercial paper payable

\$ 44,884 \$ 48,088

Other long-term liabilities

12,555 9,822

Long-term debt - bonds net of amortized premium

1,309,603 1,018,790

Total long-term liabilities

1,367,042 1,076,700

Total liabilities

\$ 1,480,435 \$ 1,183,315

Statements of Net Position (Unaudited)

(In thousands)

November

2014

2013

Net Position:

Invested in capital assets, net of related debt

\$ 406,296 \$ 442,054

Other restricted

170,766 173,398

Unrestricted:

Designated

25,733 17,806

Undesignated

130,036 108,977

Total net position

732,830 742,235

TOTAL LIABILITIES AND NET POSITION

\$ 2,213,266 \$ 1,925,550



Questions?



Item 3



San Diego County Regional Airport Authority

Review of the Authority's Investment Report As of November 30, 2014

Presented by: Michael Sears
Director of Financial Management

January 5, 2015

This report is prepared for the San Diego County Regional Airport Authority (the "Authority") in accordance with California Government Code Section 53646, which states that "the treasurer or chief fiscal officer may render a quarterly report to the chief executive officer, the internal auditor, and the legislative body of the local agency within 30 days following the end of the quarter covered by the report."

The investment report was compiled in compliance with California Government Code Section 53646 and the Authority's approved Investment Policy. All investment transactions made in the Authority's portfolio during this period were made on behalf of the Authority. Sufficient liquidity and anticipated revenue are available to meet expenditure requirements for the next six months.



Scott Brickner, C.P.A.
V.P. Finance & Asset Management / Treasurer
San Diego County Regional Airport Authority

Total Portfolio Summary

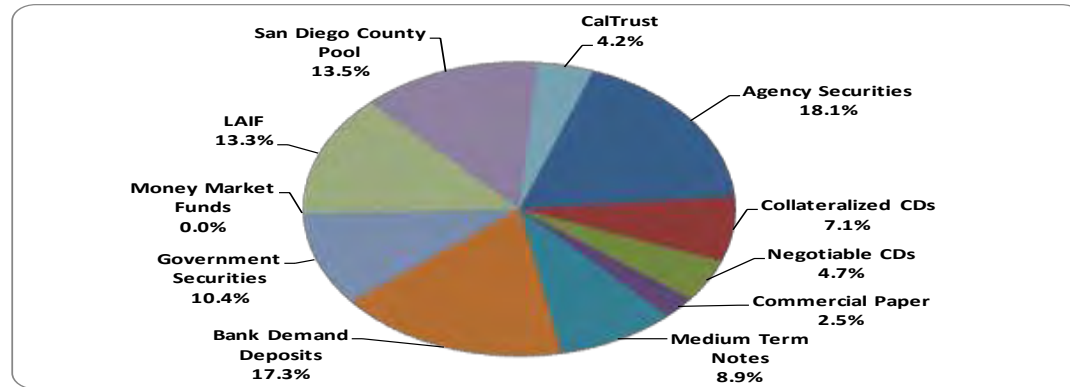
	Current Period November 30, 2014	Prior Period October 31, 2014	Change From Prior
Book Value (1)	\$357,785,000	\$335,453,000	\$22,332,000
Market Value (1)	\$357,559,000	\$335,143,000	\$22,416,000
Market Value%	99.94%	99.91%	0.03%
Unrealized Gain / (Loss)	(\$226,000)	(\$310,000)	\$84,000
Weighted Average Maturity (Days)	309 days	334 days	(25)
Weighted Average Yield as of Period End	0.50%	0.51%	(0.01%)
Cash Interest Received- Current Month	\$65,000	\$161,000	(\$96,000)
Cash Interest Received- Year-to-Date	\$537,000	\$473,000	\$64,000
Accrued Interest	\$333,000	\$220,000	\$113,000

Notes:

(1) Increase in portfolio value is primarily due to capital receipts exceeding capital expenditures.

Portfolio Composition by Security Type

	November 30, 2014		October 31, 2014		Permitted by Policy
	Market Value	Percent of Portfolio	Market Value	Percent of Portfolio	
Agency Securities	\$ 64,837,000	18.1%	\$ 56,762,000	16.9%	100%
Collateralized CDs	25,234,000	7.1%	25,227,000	7.5%	30%
Negotiable CDs	16,976,000	4.7%	16,972,000	5.1%	30%
Commercial Paper	8,995,000	2.5%	9,993,000	3.0%	25%
Medium Term Notes	31,892,000	8.9%	26,887,000	8.0%	15%
Bank Demand Deposits	61,220,000	17.3%	38,368,000	11.4%	100%
Government Securities	37,259,000	10.4%	49,244,000	14.7%	100%
Money Market Funds	73,000	0.0%	621,000	0.2%	20%
LAIF	47,590,000	13.3%	47,590,000	14.2%	\$50 million ⁽¹⁾
San Diego County Pool	48,431,000	13.5%	48,431,000	14.5%	\$50 million ⁽²⁾
CalTrust	15,052,000	4.2%	15,048,000	4.5%	\$50 million ⁽³⁾
Total:	\$ 357,559,000	100.0%	\$ 335,143,000	100.0%	

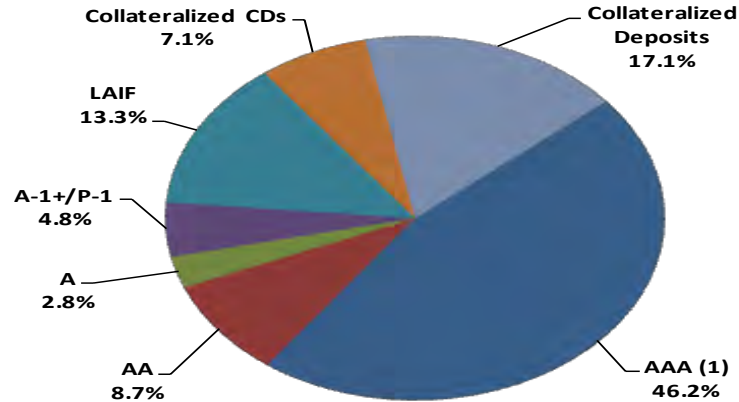


Notes:

- 1.) The \$50 million limit on LAIF is a non-statutory LAIF internal limit. It does not apply to bond proceeds.
- 2.) The San Diego County Investment Pool mirrors the LAIF internal limit and does not apply to bond proceeds.
- 3.) The CalTrust mirrors the LAIF internal limit and does not apply to bond proceeds.

Portfolio Composition by Credit Rating

	November 30, 2014		October 31, 2014	
	Market Value	Percent of Portfolio	Market Value	Percent of Portfolio
AAA ⁽¹⁾	\$ 165,652,000	46.2%	\$ 170,105,000	50.8%
AA	30,957,000	8.7%	25,941,000	7.7%
A	9,911,000	2.8%	9,918,000	3.0%
A-1+/P-1	16,995,000	4.8%	17,993,000	5.4%
LAIF	47,590,000	13.3%	47,590,000	14.2%
Collateralized CDs	25,234,000	7.1%	25,227,000	7.5%
Collateralized Deposits	61,220,000	17.1%	38,369,000	11.4%
Total:	\$ 357,559,000	100.0%	\$ 335,143,000	100.0%

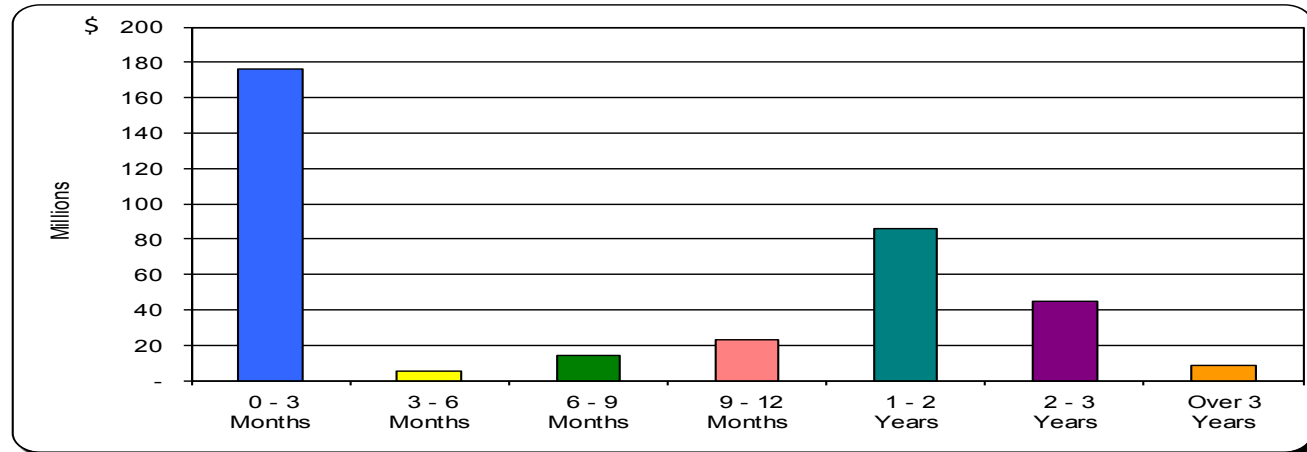


Notes:

1.) Includes investments that have split ratings between S&P (AA+), Moodys (AAA) and Fitch (AAA)

Portfolio Composition by Maturity

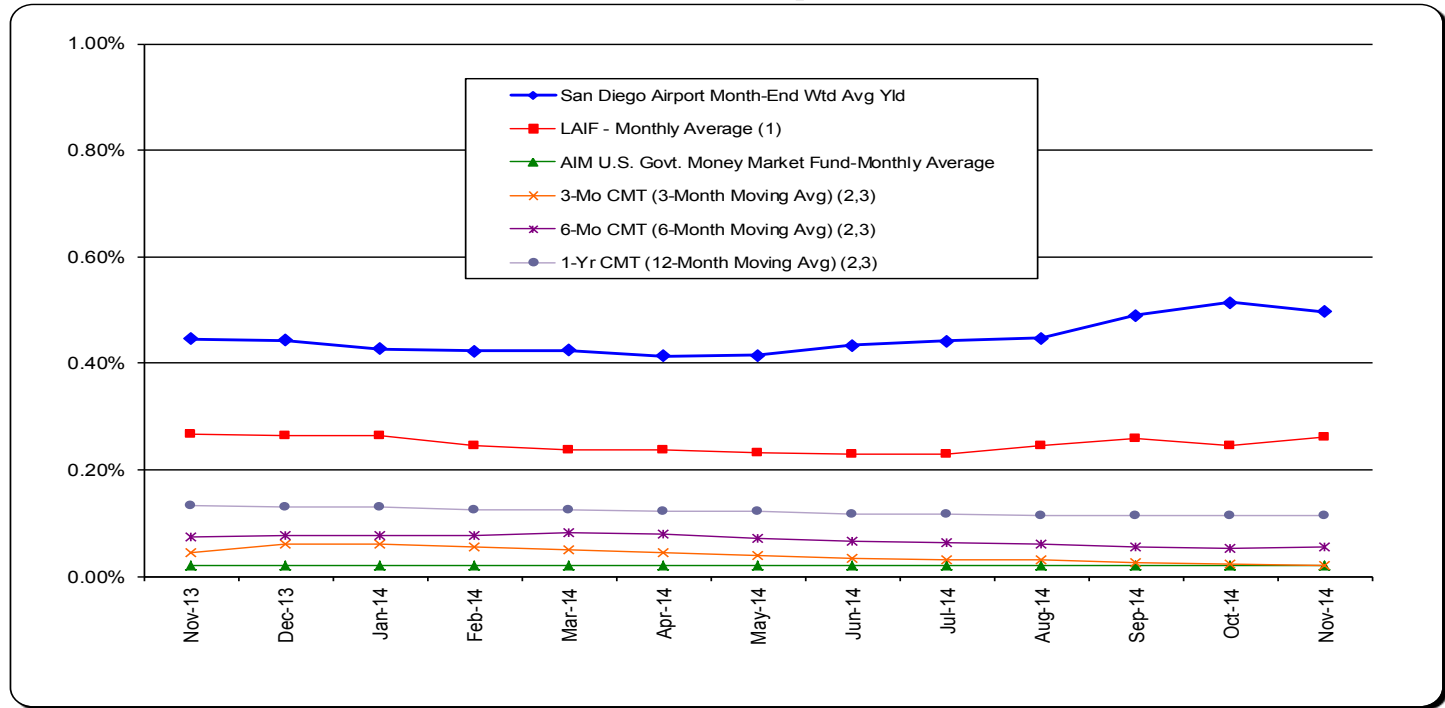
	November 30, 2014		October 31, 2014	
	Market Value	Percent of Portfolio	Market Value	Percent of Portfolio
0 - 3 Months	\$ 176,365,000	49.2%	\$ 155,057,000	46.3%
3 - 6 Months	4,996,000	1.4%	4,995,000	1.5%
6 - 9 Months	14,204,000	4.0%	10,200,000	3.0%
9 - 12 Months	23,067,000	6.5%	27,067,000	8.1%
1 - 2 Years	85,843,000	24.0%	89,020,000	26.6%
2 - 3 Years	44,603,000	12.5%	40,337,000	12.0%
Over 3 Years	8,481,000	2.4%	8,467,000	2.5%
Total:	\$ 357,559,000	100.0%	\$ 335,143,000	100.0%



Notes:

1.) The 0-3 Month category includes investments held in the LAIF, CalTrust, and the San Diego County Investment Pool.

Benchmark Comparison



Notes:

- 1.) Benchmark data for LAIF is the average monthly effective yield.
- 2.) CMT stands for Constant Maturity Treasury. This data is published in Federal Reserve Statistical Release H.15 and represents an average of all actively traded Treasury securities having that time remaining until maturity. This is a standard industry benchmark for Treasury securities.
- 3.) The CMT benchmarks are moving averages. The 3-month CMT is the daily average for the previous 3 months, the 6-month CMT is the daily average for the previous 6 months, and the 1-year CMT is the daily average for the previous 12-months.

Detail of Security Holdings As of November 30, 2014

Settlement Date	Security Description	Coupon	Maturity Date	Next Call Date	Par Value	Purchase Price	Book Value	Market Price	Market Value	Days to Maturity	Yield to Maturity
12/28/12	FNMA	0.006	06/27/16	12/27/14	5,000,000	99.875	4,993,750	100.03	5,001,550	575	0.596
09/21/12	FHLMC	1.000	09/12/17	12/12/14	3,000,000	99.975	2,999,250	99.68	2,990,490	1017	1.000
01/16/13	FHLMC	1.050	01/16/18	01/16/15	3,000,000	99.970	2,999,100	99.95	2,998,440	1143	1.056
01/09/13	FHLMC	1.375	01/09/18	01/09/15	2,000,000	101.440	2,028,800	100.13	2,002,540	1136	1.080
01/30/13	FNMA	1.030	01/30/18	01/30/15	3,500,000	99.990	3,499,650	99.42	3,479,805	1157	1.032
06/13/13	FHLB	0.375	06/24/16	06/24/16	5,000,000	99.023	4,951,150	100.00	4,999,900	572	0.701
10/10/13	FHLMC	0.875	10/14/16	10/14/16	4,000,000	100.180	4,007,200	100.56	4,022,320	684	0.814
11/21/14	FHLMC	0.400	05/27/16	05/27/16	8,000,000	100.071	7,997,600	100.07	8,005,680	544	0.420
12/10/13	FHLB	0.625	12/28/16	12/28/16	5,000,000	99.816	4,990,800	100.11	5,005,600	759	0.438
08/07/14	FHLB	0.500	09/28/16	09/28/16	8,300,000	99.696	8,277,375	100.00	8,299,751	668	0.653
09/08/14	FNMA	1.000	09/27/17	09/27/17	10,000,000	99.722	9,972,200	100.09	10,009,000	1032	1.093
06/12/13	FHLMC	0.500	05/13/16	05/13/16	8,000,000	99.707	7,976,568	100.27	8,021,520	530	0.601
Agency Total					64,800,000		64,693,443		64,836,596	765	0.747
07/02/14	East West Bk CD	0.500	07/02/15		10,204,296	100.000	10,204,296	100.00	10,204,296	214	0.500
10/21/14	East West Bk CD	0.500	10/21/15		10,000,000	100.000	10,000,000	100.00	10,000,000	325	0.500
09/05/14	Torrey Pines Bank CD	0.500	09/04/15		5,029,263	100.000	5,029,263	100.00	5,029,263	278	0.500
Collateralized CDs Total					25,233,559		25,233,559		25,233,559	271	0.500

Detail of Security Holdings As of November 30, 2014

Settlement Date	Security Description	Coupon	Maturity Date	Next Call Date	Par Value	Purchase Price	Book Value	Market Price	Market Value	Days to Maturity	Yield to Maturity
08/14/14	Citibank CD	0.371	08/11/15		4,000,000	100.000	4,000,000	100.00	4,000,000	254	0.371
09/11/14	US Bank CD	1.375	09/11/17		4,000,000	100.000	3,993,560	99.41	3,976,200	1016	1.430
09/29/14	Toronto Dominion CD	0.900	09/29/16		5,000,000	100.000	5,000,000	100.00	5,000,000	669	0.900
08/19/14	Goldman Sachs CD	0.900	08/12/16		4,000,000	100.000	4,000,000	100.00	4,000,000	621	0.900
Negotiable CDs Total					17,000,000		16,993,560		16,976,200	642	0.900
07/17/14	UBS FINANCE CP	0.210	01/16/15		4,000,000	99.893	3,995,730	99.98	3,999,080	47	0.210
09/26/14	BANK OF TOKYO MITS CP	0.230	03/25/15		5,000,000	99.885	4,994,250	99.92	4,996,050	115	0.230
Commercial Paper Total					9,000,000		8,989,980		8,995,130	85	0.221
05/09/13	Apple Inc Notes	0.450	05/03/16		4,000,000	99.944	3,997,760	100.01	4,000,400	520	0.469
07/18/14	WELLS FARGO CO Notes	3.678	06/15/16		4,700,000	105.559	4,961,273	104.39	4,906,095	563	0.737
06/03/13	Toyota Motor Corp Notes	2.800	01/11/16		4,000,000	105.114	4,204,560	102.56	4,102,440	407	0.812
08/30/13	Caterpillar Financial	0.411	08/28/15		5,000,000	100.000	5,000,000	100.10	5,004,800	271	0.411
10/10/13	GE CAP CORP	0.843	01/08/16		5,000,000	100.452	5,022,600	100.56	5,027,750	404	0.680
11/19/14	CHEVRON CORP	1.345	11/15/17		5,000,000	100.199	5,009,950	100.33	5,016,250	1081	1.345
11/01/13	COCA COLA CORP NOTE	0.750	11/01/16		800,000	100.080	799,080	100.19	801,544	702	0.789
07/08/13	WAL MART STORES INC	1.500	10/25/15		3,000,000	102.028	3,060,836	101.10	3,032,850	329	0.617
Medium Term Notes					31,500,000		32,056,059		31,892,129	529	0.738

Detail of Security Holdings As of November 30, 2014

Settlement Date	Security Description	Coupon	Maturity Date	Next Call Date	Par Value	Purchase Price	Book Value	Market Price	Market Value	Days to Maturity	Yield to Maturity
02/13/13	U.S. Treasury	0.375	01/15/16		5,900,000	99.926	1,899,332	32.27	1,904,161	411	0.401
02/10/14	U.S. Treasury	0.375	02/10/16		3,000,000	100.144	3,004,336	100.21	3,006,330	437	0.375
02/24/14	U.S. Treasury	0.750	01/15/17		3,000,000	100.230	3,006,914	100.42	3,012,660	777	0.669
06/03/13	U.S. Treasury	0.250	05/15/16		750,000	99.234	744,258	100.00	750,000	532	0.512
03/31/14	U.S. Treasury	1.000	03/31/17		6,000,000	100.175	6,013,594	100.80	6,047,820	852	0.940
03/05/14	U.S. Treasury	1.000	08/31/16		8,890,000	101.203	8,996,958	101.07	8,985,123	640	0.512
04/15/14	U.S. Treasury	0.375	03/31/16		5,000,000	100.016	5,000,781	100.16	5,008,200	487	0.367
06/18/14	U.S. Treasury	0.875	01/31/17		5,000,000	100.199	5,009,961	100.64	5,032,050	793	0.798
06/18/14	U.S. Treasury	0.875	06/15/17		3,500,000	99.967	3,488,516	100.37	3,512,845	928	0.987
Government Total					41,040,000		37,164,649		37,259,189	682	0.641
Torrey Pines Bank MM					5,030,123	100.000	5,030,123	100.00	5,030,123	1	0.400
East West Bank					103,487	100.000	103,487	100.00	103,487	1	0.350
East West Bank					21,494,833	100.000	21,494,833	100.00	21,494,833	1	0.350
Wells Fargo Bank					4,048,334	100.000	4,048,334	100.00	4,048,334	1	0.250
US Bank General Acct					30,542,829	100.000	30,542,829	100.00	30,542,829	1	0.035
Bank Demand Deposits					61,219,606		61,219,606		61,219,606	1	0.190
Reich & Tang MMF					72,634	100.000	72,634	100.00	72,634	1	0.000
Money Market Fund					72,634		72,634		72,634	1	0.000
Local Agency Invstmnt Fd					47,576,101	100.000	47,576,101	100.03	47,590,298	1	0.261
San Diego County Inv Pool					48,732,913	100.000	48,732,913	99.38	48,431,450	1	0.460
CalTrust					15,052,418	100.000	15,052,418	100.00	15,052,418	1	0.380
Grand Total					\$ 361,227,231	100.17	\$ 357,784,922	99.94	\$ 357,559,209	309	0.497

Portfolio Investment Transactions

From November 1st, 2014 - November 30th, 2014

Settle Date	Security Description	Security Type	CUSIP	Coupon	Mature Date	Call Date	Unit Price	Amount
PURCHASES								
11/19/14	CHEVRON CORP NTS	CORPORATE NOTE	166764AL4	1.345	11/15/17	--	100.199	\$ 5,010,137
11/21/14	FHLMC NT	AGCY	3134G5RF4	0.400	05/27/16	--	99.970	7,997,600
								\$ 13,007,737
CALLS								
								\$ -
MATURITIES								
05/12/14	RABOBANK USA	CP	74977LLC9	0.210	11/12/14	--	100.000	\$ 998,927
								\$ 998,927
DEPOSITS								
								\$ -
WITHDRAWALS/SALES								
11/19/14	US TREAS NTS	US TREAS NTS	912828UG3	0.375	01/15/16	--	100.184	\$ 4,012,520
11/21/14	US TREAS NTS	US TREAS NTS	912828C81	0.375	04/30/16	--	100.105	8,010,178
								\$ 12,022,698

Bond Proceeds Summary

As of: November 30, 2014

(in thousands)

	Series 2010		Series 2013		Series 2014		Total	Yield	Rating
<u>Project Fund</u>									
LAIF ⁽¹⁾	\$	-	\$	-	\$	79,005	\$ 79,005	0.26%	N/R
SDCIP ⁽²⁾		-		67,594		92,425	160,019	0.46%	AAAF
	\$	-	\$	67,594	\$	171,430	\$ 239,024		
<u>Capitalized Interest</u>									
SDCIP ⁽²⁾	\$	-		454	\$	24,424	\$ 24,878	0.46%	AAAF
	\$	-	\$	454	\$	24,424	\$ 24,878		
<u>Debt Service Reserve & Coverage Funds</u>									
SDCIP ⁽²⁾	\$	30,304	\$	32,963	\$	13,445	\$ 76,712	0.46%	AAAF
East West Bank CD		20,655		-		-	20,655	0.75%	N/R
Torrey Pines DDA		-		-		15,056	15,056	0.50%	N/R
	\$	50,959	\$	32,963	\$	28,501	\$ 112,423		
	\$	50,959	\$	101,011	\$	224,355	\$ 376,325	0.44%	
*Bond proceeds are not included in deposit limits as applied to operating funds									

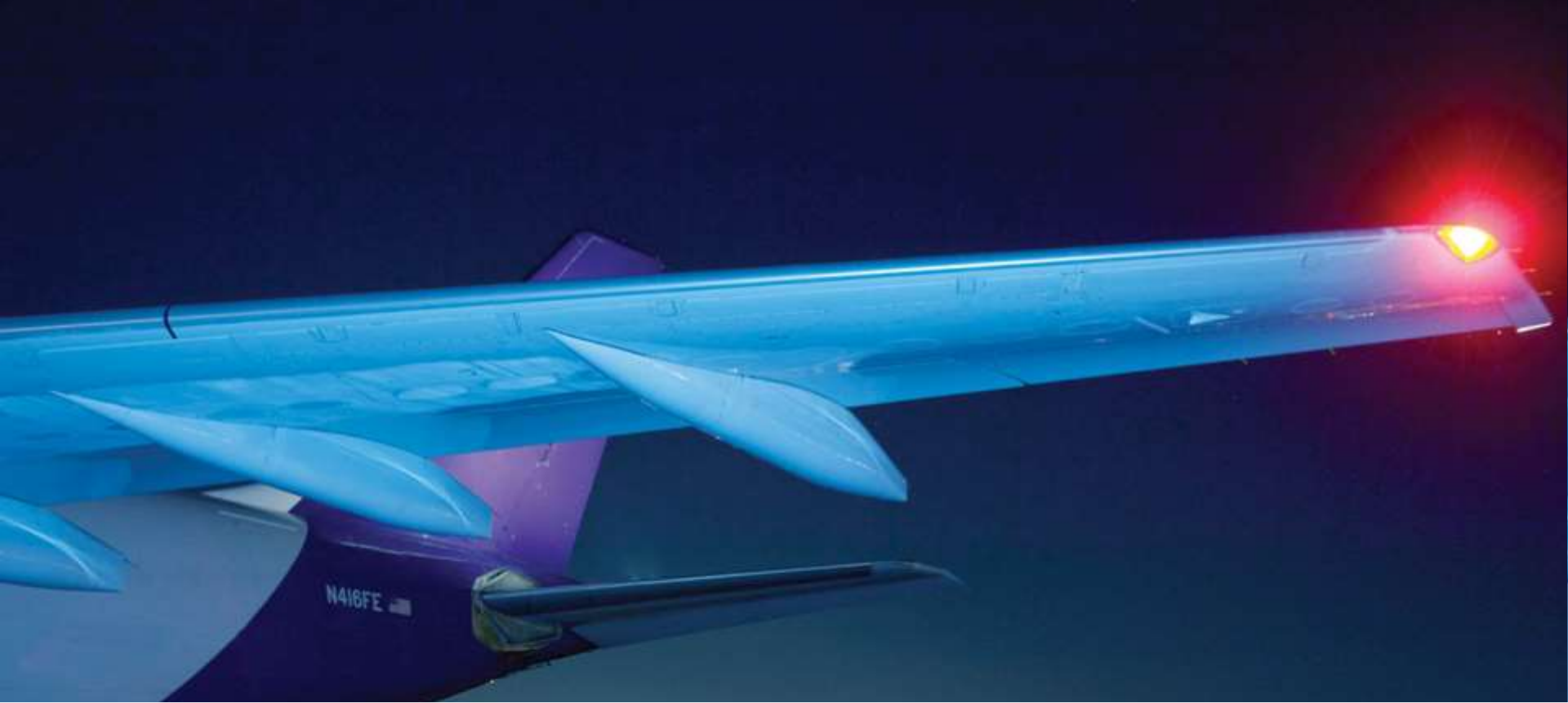
(1) LAIF Yield as of 10/31/2014

(2) SDCIP Yield as of 10/31/2014

Bond Proceeds Investment Transactions

From November 1st, 2014 - November 30th, 2014

Settle Date	As of: September 30, 2014 Description	Security Type	CUSIP	Coupon	Mature Date	Call Date	Unit Price	Amount
PURCHASES								
							\$	-
CALLS								
							\$	-
MATURITIES								
							\$	-
DEPOSITS								
							\$	-
WITHDRAWALS / SALES								
11/24/2014	LAIF (2014 Bonds)	LAIF		0.26			1.000	\$ 17,967,075
11/24/2014	SDCIP (2013 Bonds)	SDCIP		0.46			1.000	3,226,709
							\$	21,193,784



Questions ?



**SAN DIEGO COUNTY
REGIONAL AIRPORT AUTHORITY
FINANCE COMMITTEE**

Item No.

4

Meeting Date: **JANUARY 5, 2015**

Subject:

Approve and Authorize the President/CEO to Negotiate and Execute an Agreement with U.S. Bank National Association, for Depository Banking Services And Merchant Credit Card Services

Recommendation:

Forward to the Board for approval.

Background/Justification:

The Authority currently utilizes depository banking and merchant credit card services from US Bank. The contract with US Bank expires on February 28, 2015. Current annual fees for depository services are approximately \$30K per year while credit card processing fees are approximately \$440K per year.

Depository banking services include such services as collateralized demand deposit accounts, internet banking, on site electronic deposits, Wire and Automatic Clearing House (ACH) services (including payroll) and cash vault services.

Merchant credit card acceptance and processing services are provided at all Authority operated parking lots and for other ground transportation revenue sources. Annually the Authority processes in excess of \$30 Million in credit card transactions. With the exception of American Express (AMEX), the new agreement will comprise acceptance of all cards. Due to the exclusivity of the AMEX credit card network, the Authority maintains a separate acceptance agreement with AMEX to allow airport customers to use AMEX cards for parking and ground transportation transactions. The new agreement will comprise processing for all cards.

Wells Fargo National Association provides Letter of Credit (LOC) services to support the Small Business Bond & Contract Financing Program. The Wells Fargo contract will expire on October 1, 2015. LOC services were bundled with Banking and Merchant Services in the Request for Proposals (RFP) to encourage a competitive bid for a LOC product.

A RFP for the services of a firm to perform depository banking, merchant credit card and LOC services was issued on October 21, 2014. 28 firms viewed the RFP opportunity and 5 proposals were received on November 21, 2014. Authority staff has performed an analysis of the proposals and ranked them.

Page 2 of 3

The highest ranked firms were Bank of the West, Capital Access and US Bank. These firms were invited to interview on December 12, 2014. The respondents were asked to provide responses to a specific list of questions, prepared by the evaluation panel, which targeted the evaluation criteria presented in the RFP.

US Bank's bid was the highest ranking proposal for banking and merchant credit card services and staff recommends that a three year agreement with 2 one-year options be executed with US Bank. Bank fees are anticipated to be \$40K per year while credit card processing costs will decrease to \$430K per year.

Upon careful review of the proposals and interview it was decided not to award the LOC services as part of this solicitation. Staff recommends continuing with the current provider (Wells Fargo) and combining the LOC solicitation with the RFP for the management and administration services for the Bond & Contract Financing Program in the summer of 2015.

Fiscal Impact:

Adequate funding the depository banking services and merchant credit card services are included in the adopted FY 2015 budget and will be included in the FY 2016 Budget.

Authority Strategies:

This item supports one or more of the Authority Strategies, as follows:

- | | | | | |
|--|---|---|---|---|
| <input type="checkbox"/> Community
Strategy | <input type="checkbox"/> Customer
Strategy | <input type="checkbox"/> Employee
Strategy | <input checked="" type="checkbox"/> Financial
Strategy | <input type="checkbox"/> Operations
Strategy |
|--|---|---|---|---|

Environmental Review:

- A. CEQA: This Board action is not a project that would have a significant effect on the environment as defined by the California Environmental Quality Act ("CEQA"), as amended. 14 Cal. Code Regs. § 15378. This Board action is not a "project" subject to CEQA. Cal. Pub. Res. Code § 21065.
- B. California Coastal Act Review: This Board action is not a "development" as defined by the California Coastal Act. Cal. Pub. Res. Code § 30106.

Application of Inclusionary Policies:

The Authority has the following inclusionary programs/policies: a Disadvantaged Business Enterprise (DBE) Program, an Airport Concession Disadvantaged Business Enterprise (ACDBE) Program, Policy 5.12 and Policy 5.14. These programs/policies are intended to promote the inclusion of small, local, service disabled veteran owned, historically underrepresented businesses and other business enterprises, on all contracts. Only one of the programs/policies named above can be used in any single contracting opportunity.

This contract does not utilize federal funds and provides limited opportunities for sub-contractor participation; therefore; at the option of the Authority, Policy 5.12 was applied to promote the participation of qualified small businesses. Policy 5.12 provides a preference of up to five percent (5%) to small businesses in the award of selected Authority contracts. When bid price is the primary selection criteria, the maximum amount of the preference cannot exceed \$100,000. The preference is only applied in measuring the bid. The final contract award is based on the amount of the original bid.

In accordance to Policy 5.12, the recommended firm, US Bank, received 0% small business preference.

Prepared by:

SCOTT BRICKNER
VICE PRESIDENT, FINANCE AND ASSET MANAGEMENT/TREASURER



Approve and Authorize the President/CEO to Negotiate and Execute an Agreement with U.S. Banking Services and Merchant Credit Card Services

Finance Committee Meeting

January 5, 2015



Michael Sears

Director Financial
Management



Existing Banking Services



Existing **Depository Banking** service agreement is with U.S. Bank National Association (US Bank).

Depository Banking services include:

- Collateralized demand deposit accounts
- Internet-banking and On-site deposits
- Wire and ACH payments (including payroll)
- Cash Vault services

Current Fees for this service are approximately \$30K per year

Agreement expires on February 28, 2015

Existing Merchant Services

Existing **Merchant Service** agreement is with US Bank and will expire February 28, 2015



Merchant Services include credit card acceptance (all cards except American Express) and credit card processing at all Authority parking lots and other ground transportation revenue sources

The Authority has a separate agreement with American Express to accept AMEX cards

The Authority processes in excess of \$30 Million of credit card transactions each year (\$20 Million excluding AMEX)

Current credit card fees (excluding American Express) are approximately \$440K per year

Existing LOC Services



Irrevocable Letter of Credit (LOC) services provided by Wells Fargo Bank, National Association

Letter of credit are issued to support small business in the Bond & Contract Financing program

Fees are assessed at 1% of each LOC issued

The LOC expires on October 1, 2015

Request for Proposal (RFP)



LOC services were bundled with Banking and Merchant Services in the RFP to encourage a competitive bid for LOC services

The Authority issued the RFP on October 21, 2014, closed on November 21, 2014

28 Firms view the opportunity. Proposals were received from 5 firms: US Bank, Bank of the West, East West Bank, Vantiv, Capital Access

Interviews were conducted on December 12, 2014 with 3 firms US Bank, Bank of the West and Capital Access

Request for Proposal (RFP) cont.



The US Bank proposal provided the best financial terms

Depository Banking costs will be approximately \$40K per year

Merchant Service costs will be approximately \$430K per year

The LOC proposals were not as favorable as Wells Fargo's existing LOC contract, which will not expire until October 2015.

Recommendations



Staff recommends that the Finance Committee forward to the Board for approval:

Award of Depository Banking and Merchant Services to US Bank for a term of three years with two one-year options to extend the term and a maximum amount payable not-to-exceed \$2,500,000, and

To continue with the current LOC provider (Wells Fargo) and combine the LOC solicitation with the RFP for the management and administration services for the Bond & Contract Financing Program in the summer of 2015

QUESTIONS?

**DRAFT
SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY
EXECUTIVE AND FINANCE COMMITTEE MEETING
MINUTES
FRIDAY, NOVEMBER 21, 2014
SAN DIEGO INTERNATIONAL AIRPORT
BOARD ROOM**

CALL TO ORDER:

Chair Gleason called the Special Executive and Finance Committee and Special Board meeting to order at 9:05 a.m., Friday, November 21, 2014, in the Board Room of the San Diego International Airport, Commuter Terminal, 3225 N. Harbor Drive, San Diego, CA 92101.

PLEDGE OF ALLEGIANCE: Board Member Robinson led the Pledge of Allegiance.

ROLL CALL:

Executive Committee

Present: Committee Members: Gleason, Robinson, Smisek
 Board Members: Boling
Absent: Committee Members: None

Finance Committee

Present: Committee Members: Alvarez, Cox, Hubbs, Robinson,
Absent: Committee Members: Sessom
Also Present: Thella F. Bowens, President/CEO; Breton K. Lobner, General Counsel; Tony R. Russell, Director, Corporate and Information Governance/Authority Clerk; Lorraine Bennett, Assistant Authority Clerk II

NON-AGENDA PUBLIC COMMENT - None

NEW BUSINESS

1. APPROVAL OF MINUTES:

RECOMMENDATION: Approve the minutes of the October 27, 2014, regular meeting.

ACTION: Moved by Board Member Smisek and seconded by Board Member Robinson to approve staff's recommendation. Motion carried unanimously.

FINANCE COMMITTEE NEW BUSINESS

2. REVIEW OF THE UNAUDITED FINANCIAL STATEMENTS FOR THE FOUR MONTHS ENDED SEPTEMBER 30, 2014, AND 2013:

Scott Brickner, Vice President, Finance & Asset Management /Treasurer, and Kathy Kiefer, Senior Director, Finance & Asset Management, provided a presentation on the Unaudited Financial Statements for the Four Months Ended September 30, 2014, which included Enplanements, Gross Landing Weight Units, Car Rental License Fees, Parking Revenue, Food and Beverage Concessions Revenue, Retail Concessions Revenue, Total Terminal Concessions, Operating Revenues for the Month Ended October 31, 2014, Financial Summary for the Month Ended October 31, 2014, Nonoperating Revenues and Expenses for the Month Ended October 31, 2014 (Unaudited), Monthly Operating Revenue, Fiscal Year 2015 (Unaudited), Operating Revenues for the Four Months Ended October 31, 2014 (Unaudited), Monthly Operating Expenses, Fiscal Year 2015 (Unaudited), Financial Summary for the Four Months Ended October 31, 2014 (Unaudited), Nonoperating Revenue and Expenses for the Four Months Ended October 31, 2014 (Unaudited), and Statements of Net Position (Unaudited).

In response to Board Member Alvarez, regarding the year-to-date salaries and contracts being down by almost \$1 million, and what are the contracts services that have not been entered in to, Ms. Kiefer stated that as for the salaries and benefits, it is primarily head count that is pending to be filled, and regarding the contractual services, there have been savings, and some in anticipated legal expenses. She also stated that there are savings in the Planning Department that will be utilized.

In response to Board Member Robinson regarding why parking revenues on the north side are down, Thella Bowens, President/CEO, stated that there are access issues related to construction in the area, and that staff is working with the Marine Corps Recruit Depot (MCRD) to look at utilizing Washington Street for access to the lot. Mr. Brickner stated that the Authority website has also been updated to provide information about parking, and that the Authority has instituted a parking coupon program for the holidays, as well as providing media coverage to increase usage of the lot.

RECOMMENDATION: Accept the report.

3. REVIEW OF THE AUTHORITY'S INVESTMENT REPORT AS OF OCTOBER 31, 2014:

Michael Sears, Director, Financial Management, provided a presentation on the Authority's Investment Report as of October 31, 2014, which included Total Portfolio Summary, Portfolio Composition by Security Type, Portfolio Composition by Credit Rating, Portfolio Composition by Maturity, Benchmark Comparison, Detail of Security Holdings as of October 31, 2014, Portfolio Investment Transactions from October 1, 2014 – October 31, 2014, Bond Proceeds Summary, and Bond Proceeds Investment Transactions from October 1, 2014 – October 31, 2014.

RECOMMENDATION: Accept the report.

ACTION: Moved by Board Member Robinson and seconded by Board Member Hubbs to approve staff's recommendation for Items 2 and 3. Motion carried unanimously.

EXECUTIVE COMMITTEE NEW BUSINESS

4. PRE-APPROVAL OF TRAVEL REQUESTS AND APPROVAL OF BUSINESS AND TRAVEL EXPENSE REIMBURSEMENT REQUESTS FOR BOARD MEMBERS, THE PRESIDENT/CEO, THE CHIEF AUDITOR AND GENERAL COUNSEL:

RECOMMENDATION: Pre-approve travel requests and approve business and travel expense reimbursement requests.

ACTION: No action taken

5. REVIEW OF THE PROPOSED 2015 MASTER CALENDAR OF BOARD AND COMMITTEE MEETINGS:

Chair Gleason provided a brief background regarding the proposed 2015 Master Calendar of Board and Committee Meetings. He stated that some Board Members have conflicts with some of the proposed dates. Chair Gleason requested that the Board review the revised proposed Calendar that was distributed at the meeting and to let him know if there were any further conflicts.

Thella Bowens, President/CEO, stated that moving the Board meeting dates would change when the financial data will be received by the Board. Scott Brickner, Vice President, Finance and Asset Management/Treasurer, suggested that should the Board approve the proposed Calendar, that a set date be established for sending out the monthly financial statements.

RECOMMENDATION: Forward to the Board for acceptance.

ACTION: No action taken.

REVIEW OF FUTURE AGENDAS

6. REVIEW OF THE DRAFT AGENDA FOR THE DECEMBER 4, 2014, BOARD MEETING:

Thella F. Bowens, President/CEO, provided an overview of the draft agenda for the December 4, 2014 Board Meeting. She also noted that the external auditors would be present at the meeting.

Chair Gleason requested that a presentation item be added to the agenda to allow the external auditors to address the Board and present the audit results.

In regard to Item B, "Northside Cargo Development Project Update", Chair Gleason requested that the item be removed from the agenda, and placed on the January, 2015 Board Agenda.

Board Member Alvarez requested that staff provide the presentation materials for item 15 on the December 4th Board agenda, as soon as possible in advance of the Meeting, in order to potentially submit written comments on the matter, since he will not be present at the meeting.

7. REVIEW OF THE DRAFT AGENDA FOR THE DECEMBER 4, 2014, AIRPORT LAND USE COMMISSION MEETING:

Thella F. Bowens, President/CEO, provided an overview of the draft agenda for the December 4, 2014 ALUC Meeting.

Chair Gleason informed the Committee that residents of Point Loma are anticipated to attend the next ALUC meeting in December, to address the issue of proposed lighting poles being installed at Point Loma High School football field. He also stated that prior direction was given to the General Counsel's Office for a determination on the matter, and to provide a response to the residents as to the Authority's position on this matter, prior to the next ALUC meeting.

COMMITTEE MEMBER COMMENTS: None.

ADJOURNMENT

The meeting was adjourned at 9:54 a.m. The next meeting of the Executive and Finance Committee will be held on Monday, January 5, 2015, at 9:00 a.m. in the Board Room at the San Diego International Airport, Commuter Terminal, 3225 N. Harbor Drive, San Diego, CA 92101.

APPROVED BY A MOTION OF THE EXECUTIVE COMMITTEE OF THE SAN
DIEGO COUNTY REGIONAL AIRPORT AUTHORITY THIS 5TH DAY OF
JANUARY, 2015

TONY R. RUSSELL
DIRECTOR, CORPORATE &
INFORMATION GOVERNANCE/
AUTHORITY CLERK

APPROVED AS TO FORM:

BRETON K. LOBNER
GENERAL COUNSEL



**SAN DIEGO COUNTY
REGIONAL AIRPORT AUTHORITY
EXECUTIVE COMMITTEE**

Item No.
6

Meeting Date: **JANUARY 5, 2015**

Subject:

Pre-Approval of Travel Requests and Approval of Business and Travel Expense Reimbursement Requests for Board Members, the President/CEO, the Chief Auditor and General Counsel

Recommendation:

Pre-approve Travel Requests and approve Business and Travel Expense Reimbursement Requests.

Background/Justification:

Authority Policies 3.30 (2)(b) and (4)(b) require that business expenses reimbursements of Board Members, the President/CEO, the Chief Auditor and the General Counsel be approved by the Executive Committee and presented to the Board for its information at its next regularly scheduled meeting.

Authority Policy 3.40 (2)(b) and (3)(b) require that travel expense reimbursements of Board Members, the President/CEO, the Chief Auditor and the General Counsel be approved by the Executive Committee and presented to the Board for its information at its next regularly scheduled meeting.

The attached reports are being presented to comply with the requirements of Policies 3.30 and 3.40.

Fiscal Impact:

Funds for Business and Travel expenses are included in the FY 2014-2015 Budget.

Environmental Review:

- A. This Board action is not a project that would have a significant effect on the environment as defined by the California Environmental Quality Act (CEQA), as amended. 14 Cal. Code Regs. §15378. This Board action is not a "project" subject to CEQA. Cal. Pub. Res. Code §21065.
- B. California Coastal Act Review: This Board action is not a "development" as defined by the California Coastal Act. Cal. Pub. Res. Code §30106.

Application of Inclusionary Policies:

Not applicable

Prepared by:

TONY R. RUSSELL
DIRECTOR, CORPORATE & INFORMATION GOVERNANCE/AUTHORITY CLERK

TRAVEL REQUESTS

THELLA F. BOWENS

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY
OUT-OF-TOWN TRAVEL REQUEST**

GENERAL INSTRUCTIONS:

- A. All travel requests must conform to applicable provisions of Policies 3.30 and 3.40.
B. Personnel traveling at Authority expense shall, consistent with the provisions of Policies 3.30 and 3.40, use the most economical means available to affect the travel.

1. TRAVELER:

Travelers Name: Thella F. Bowens Dept: 6
Position: ☐ Board Member ☒ President/CEO ☐ Gen. Counsel ☐ Chief Auditor
☐ All other Authority employees (does not require executive committee administrator approval)

2. DATE OF REQUEST: 11/26/14 **PLANNED DATE OF DEPARTURE/RETURN:** 1/22/15 / 1/23/15

3. DESTINATIONS/PURPOSE (Provide detailed explanation as to the purpose of the trip— continue on extra sheets of paper as necessary):

Destination: Washington, DC Purpose: Attend ACRP Oversight Committee Meeting
Explanation:

✦ NOTE: The cost of the trip is being paid for by ACRP. The estimated expenses are for information only. ✦

4. PROJECTED OUT-OF-TOWN TRAVEL EXPENSES

A. TRANSPORTATION COSTS:

• AIRFARE \$ 1000.00 ✦
• OTHER TRANSPORTATION (Taxi, Train, Car Rental) \$ 160.00

B. LODGING \$ 300.00

C. MEALS \$ 100.00

D. SEMINAR AND CONFERENCE FEES \$

E. ENTERTAINMENT (If applicable) \$

F. OTHER INCIDENTAL EXPENSES \$

TOTAL PROJECTED TRAVEL EXPENSE \$ 1560.00

CERTIFICATION BY TRAVELER By my signature below, I certify that the above listed out-of-town travel and associated expenses conform to the Authority's Policies 3.30 and 3.40 and are reasonable and directly related to the Authority's business.

Travelers Signature: Thella F. Bowens Date: 2 December 2014

CERTIFICATION BY ADMINISTRATOR (Where Administrator is the Executive Committee, the Authority Clerk's signature is required).

By my signature below, I certify the following:

1. I have conscientiously reviewed the above out-of-town travel request and the details provided on the reverse.
2. The concerned out-of-town travel and all identified expenses are necessary for the advancement of the Authority's business and reasonable in comparison to the anticipated benefit to the Authority.
3. The concerned out-of-town travel and all identified expenses conform to the requirements and intent of Authority's Policies 3.30 and 3.40.

Administrator's Signature: _____ Date: _____

AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE

I, _____, hereby certify that this document was approved
(Please leave blank. Whoever clerk's the meeting will insert their name and title.)

by the Executive Committee at its _____ meeting.

(Leave blank and we will insert the meeting date.)

SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY
OUT-OF-TOWN TRAVEL REQUEST

GENERAL INSTRUCTIONS:

- A. All travel requests must conform to applicable provisions of Policies 3.30 and 3.40.
B. Personnel traveling at Authority expense shall, consistent with the provisions of Policies 3.30 and 3.40, use the most economical means available to affect the travel.

1. TRAVELER:

Travelers Name: Thella Bowens Dept: 6

Position: ☐ Board Member ☒ President/CEO ☐ Gen. Counsel ☐ Chief Auditor

☐ All other Authority employees (does not require executive committee administrator approval)

2. DATE OF REQUEST: 12/4/14 PLANNED DATE OF DEPARTURE/RETURN: 2/1/15 / 2/4/15

3. DESTINATIONS/PURPOSE (Provide detailed explanation as to the purpose of the trip— continue on extra sheets of paper as necessary):

Destination: Denver, CO Purpose: Attend 2015 Routes Americas Conference
Explanation:

4. PROJECTED OUT-OF-TOWN TRAVEL EXPENSES

A. TRANSPORTATION COSTS:

• AIRFARE \$ 400.00
• OTHER TRANSPORTATION (Taxi, Train, Car Rental) \$ 140.00

B. LODGING \$ 550.00

C. MEALS \$ 200.00

D. SEMINAR AND CONFERENCE FEES \$ 1875.00

E. ENTERTAINMENT (If applicable) \$

F. OTHER INCIDENTAL EXPENSES \$

TOTAL PROJECTED TRAVEL EXPENSE \$ 3165.00

CERTIFICATION BY TRAVELER By my signature below, I certify that the above listed out-of-town travel and associated expenses conform to the Authority's Policies 3.30 and 3.40 and are reasonable and directly related to the Authority's business.

Travelers Signature: Thella Bowens Date: 5 Dec 2014

CERTIFICATION BY ADMINISTRATOR (Where Administrator is the Executive Committee, the Authority Clerk's signature is required).

By my signature below, I certify the following:

1. I have conscientiously reviewed the above out-of-town travel request and the details provided on the reverse.
2. The concerned out-of-town travel and all identified expenses are necessary for the advancement of the Authority's business and reasonable in comparison to the anticipated benefit to the Authority.
3. The concerned out-of-town travel and all identified expenses conform to the requirements and intent of Authority's Policies 3.30 and 3.40.

Administrator's Signature: _____ Date: _____

AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE

I, _____, hereby certify that this document was approved
(Please leave blank. Whoever clerk's the meeting will insert their name and title.)

by the Executive Committee at its _____ meeting.

(Leave blank and we will insert the meeting date.)

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY
OUT-OF-TOWN TRAVEL REQUEST**

GENERAL INSTRUCTIONS:

- A. All travel requests must conform to applicable provisions of Policies 3.30 and 3.40.
B. Personnel traveling at Authority expense shall, consistent with the provisions of Policies 3.30 and 3.40, use the most economical means available to affect the travel.

1. TRAVELER:

Travelers Name: Thella Bowens Dept: 6

Position: ☐ Board Member ☒ President/CEO ☐ Gen. Counsel ☐ Chief Auditor

☐ All other Authority employees (does not require executive committee administrator approval)

2. DATE OF REQUEST: 12/11/14 PLANNED DATE OF DEPARTURE/RETURN: 2/3/15 / 2/6/15

3. DESTINATIONS/PURPOSE (Provide detailed explanation as to the purpose of the trip— continue on extra sheets of paper as necessary):

Destination: Sarasota, FL

Purpose: Attend ACI-NA CEO Forum & Winter Board of Directors Meeting

Explanation:

4. PROJECTED OUT-OF-TOWN TRAVEL EXPENSES

A. TRANSPORTATION COSTS:

- AIRFARE \$ 700.00
- OTHER TRANSPORTATION (Taxi, Train, Car Rental) \$ 150.00

B. LODGING

\$ 730.00

C. MEALS

\$ 250.00

D. SEMINAR AND CONFERENCE FEES

\$ 500.00

E. ENTERTAINMENT (If applicable)

\$

F. OTHER INCIDENTAL EXPENSES

\$

TOTAL PROJECTED TRAVEL EXPENSE

\$ 2330.00

CERTIFICATION BY TRAVELER By my signature below, I certify that the above listed out-of-town travel and associated expenses conform to the Authority's Policies 3.30 and 3.40 and are reasonable and directly related to the Authority's business.

Travelers Signature: Thella Bowens Date: 12/12/14

CERTIFICATION BY ADMINISTRATOR (Where Administrator is the Executive Committee, the Authority Clerk's signature is required).

By my signature below, I certify the following:

1. I have conscientiously reviewed the above out-of-town travel request and the details provided on the reverse.
2. The concerned out-of-town travel and all identified expenses are necessary for the advancement of the Authority's business and reasonable in comparison to the anticipated benefit to the Authority.
3. The concerned out-of-town travel and all identified expenses conform to the requirements and intent of Authority's Policies 3.30 and 3.40.

Administrator's Signature: _____ Date: _____

AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE

I, _____, hereby certify that this document was approved
(Please leave blank. Whoever clerk's the meeting will insert their name and title.)
by the Executive Committee at its _____ meeting.
(Leave blank and we will insert the meeting date.)

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY
OUT-OF-TOWN TRAVEL REQUEST**

GENERAL INSTRUCTIONS:

- A. All travel requests must conform to applicable provisions of Policies 3.30 and 3.40.
B. Personnel traveling at Authority expense shall, consistent with the provisions of Policies 3.30 and 3.40, use the most economical means available to affect the travel.

1. TRAVELER:

Travelers Name: Thella F. Bowens Dept: 6

Position: ☐ Board Member ☒ President/CEO ☐ Gen. Counsel ☐ Chief Auditor

☐ All other Authority employees (does not require executive committee administrator approval)

2. DATE OF REQUEST: 12/15/14 PLANNED DATE OF DEPARTURE/RETURN: 3/2/15 / 3/5/15

3. DESTINATIONS/PURPOSE (Provide detailed explanation as to the purpose of the trip— continue on extra sheets of paper as necessary):

Destination: Washington, DC

Purpose: Attend ACI-NA/AAAE Washington
Legislative Conference

Explanation: Attend conference and meet with legislative/executive branch officials.

4. PROJECTED OUT-OF-TOWN TRAVEL EXPENSES

A. TRANSPORTATION COSTS:

• AIRFARE	\$	660.00
• OTHER TRANSPORTATION (Taxi, Train, Car Rental)	\$	160.00
B. LODGING	\$	1099.00
C. MEALS	\$	250.00
D. SEMINAR AND CONFERENCE FEES	\$	COMP
E. ENTERTAINMENT (If applicable)	\$	
F. OTHER INCIDENTAL EXPENSES	\$	50.00
TOTAL PROJECTED TRAVEL EXPENSE	\$	2219.00

CERTIFICATION BY TRAVELER By my signature below, I certify that the above listed out-of-town travel and associated expenses conform to the Authority's Policies 3.30 and 3.40 and are reasonable and directly related to the Authority's business.

Travelers Signature:  Date: 12/18/14

CERTIFICATION BY ADMINISTRATOR (Where Administrator is the Executive Committee, the Authority Clerk's signature is required).

By my signature below, I certify the following:

1. I have conscientiously reviewed the above out-of-town travel request and the details provided on the reverse.
2. The concerned out-of-town travel and all identified expenses are necessary for the advancement of the Authority's business and reasonable in comparison to the anticipated benefit to the Authority.
3. The concerned out-of-town travel and all identified expenses conform to the requirements and intent of Authority's Policies 3.30 and 3.40.

Administrator's Signature: _____ Date: _____

AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE

I, _____, hereby certify that this document was approved
(Please leave blank. Whoever clerk's the meeting will insert their name and title.)

by the Executive Committee at its _____ meeting.
(Leave blank and we will insert the meeting date.)

SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY
OUT-OF-TOWN TRAVEL REQUEST

GENERAL INSTRUCTIONS:

- A. All travel requests must conform to applicable provisions of Policies 3.30 and 3.40.
B. Personnel traveling at Authority expense shall, consistent with the provisions of Policies 3.30 and 3.40, use the most economical means available to affect the travel.

1. TRAVELER:

Travelers Name: Thella F. Bowens Dept: Exec Office BU6

Position: ☐ Board Member ☒ President/CEO ☐ Gen. Counsel ☐ Chief Auditor

☐ All other Authority employees (does not require executive committee administrator approval)

2. DATE OF REQUEST: 12/16/14 PLANNED DATE OF DEPARTURE/RETURN: 4/19/15 / 4/21/15

3. DESTINATIONS/PURPOSE (Provide detailed explanation as to the purpose of the trip— continue on extra sheets of paper as necessary):

Destination: Phoenix, AZ

Purpose: Attend ACI-NA 2015 Business of Airports Conference

Explanation: _____

4. PROJECTED OUT-OF-TOWN TRAVEL EXPENSES

A. TRANSPORTATION COSTS:

• AIRFARE	\$	450.00
• OTHER TRANSPORTATION (Taxi, Train, Car Rental)	\$	100.00

B. LODGING	\$	560.00
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C. MEALS	\$	200.00
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D. SEMINAR AND CONFERENCE FEES	\$	820.00
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E. ENTERTAINMENT (If applicable)	\$	
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F. OTHER INCIDENTAL EXPENSES	\$	100.00
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TOTAL PROJECTED TRAVEL EXPENSE	\$	2230.00
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CERTIFICATION BY TRAVELER By my signature below, I certify that the above listed out-of-town travel and associated expenses conform to the Authority's Policies 3.30 and 3.40 and are reasonable and directly related to the Authority's business.

Travelers Signature:  Date: 16 Dec 2014

CERTIFICATION BY ADMINISTRATOR (Where Administrator is the Executive Committee, the Authority Clerk's signature is required).

By my signature below, I certify the following:

1. I have conscientiously reviewed the above out-of-town travel request and the details provided on the reverse.
2. The concerned out-of-town travel and all identified expenses are necessary for the advancement of the Authority's business and reasonable in comparison to the anticipated benefit to the Authority.
3. The concerned out-of-town travel and all identified expenses conform to the requirements and intent of Authority's Policies 3.30 and 3.40.

Administrator's Signature: _____ Date: _____

AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE

I, _____, hereby certify that this document was approved
(Please leave blank. Whoever clerk's the meeting will insert their name and title.)

by the Executive Committee at its _____ meeting.

(Leave blank and we will insert the meeting date.)

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY
OUT-OF-TOWN TRAVEL REQUEST**

GENERAL INSTRUCTIONS:

- A. All travel requests must conform to applicable provisions of Policies 3.30 and 3.40.
B. Personnel traveling at Authority expense shall, consistent with the provisions of Policies 3.30 and 3.40, use the most economical means available to affect the travel.

1. TRAVELER:

Travelers Name: Thella F. Bowens Dept: Exec Office BU6

Position: ☐ Board Member ☒ President/CEO ☐ Gen. Counsel ☐ Chief Auditor

☐ All other Authority employees (does not require executive committee administrator approval)

2. DATE OF REQUEST: 12/16/14 **PLANNED DATE OF DEPARTURE/RETURN:** 4/23/15 / 4/30/14

3. DESTINATIONS/PURPOSE (Provide detailed explanation as to the purpose of the trip— continue on extra sheets of paper as necessary):

Destination: Amman, Jordan

Purpose: ACI Word Governing Board Meeting and
Asia-Pacific Regional Assembly Meeting

Explanation: World Governing Board Meeting - April 25-26, followed by Asia-Pacific Regional Assembly Meeting - April 27-29, 2015.

4. PROJECTED OUT-OF-TOWN TRAVEL EXPENSES

A. TRANSPORTATION COSTS:

- | | | |
|--|----|----------|
| • AIRFARE | \$ | 5,000.00 |
| • OTHER TRANSPORTATION (Taxi, Train, Car Rental) | \$ | 300.00 |

B. LODGING	\$	2000.00
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C. MEALS	\$	500.00
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D. SEMINAR AND CONFERENCE FEES	\$	600.00
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E. ENTERTAINMENT (If applicable)	\$	
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F. OTHER INCIDENTAL EXPENSES	\$	200.00
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TOTAL PROJECTED TRAVEL EXPENSE	\$	8600.00
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CERTIFICATION BY TRAVELER By my signature below, I certify that the above listed out-of-town travel and associated expenses conform to the Authority's Policies 3.30 and 3.40 and are reasonable and directly related to the Authority's business.

Travelers Signature: Thella F. Bowens Date: 16 Dec 2014

CERTIFICATION BY ADMINISTRATOR (Where Administrator is the Executive Committee, the Authority Clerk's signature is required).

By my signature below, I certify the following:

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3. The concerned out-of-town travel and all identified expenses conform to the requirements and intent of Authority's Policies 3.30 and 3.40.

Administrator's Signature: _____ Date: _____

AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE

I, _____, hereby certify that this document was approved
(Please leave blank. Whoever clerk's the meeting will insert their name and title.)

by the Executive Committee at its _____ meeting.

(Leave blank and we will insert the meeting date.)

EXPENSE REPORTS

THELLA F. BOWENS

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY
TRAVEL EXPENSE REPORT**

(To be completed within 30 days from travel return date)

TRAVELER: Thella F. Bowens DEPT. NAME & NO. Executive Office/BU 6
DEPARTURE DATE: 10/5/2014 RETURN DATE: 10/13/2014 REPORT DUE: 11/12/14
DESTINATION: Durban, South Africa

Please refer to the Authority Travel and Lodging Expense Reimbursement Policy, Article 3, Part 3.4, Section 3.40, outlining appropriate reimbursable expenses and approvals. Please attach all required supporting documentation. All receipts must be detailed, (credit card receipts do not provide sufficient detail). Any special items should be explained in the space provided below.

	Authority Expenses (Prepaid by Authority)	Employee Expenses							TOTALS
		SUNDAY 10/12/14	MONDAY	TUESDAY	WEDNESDAY	THURSDAY 10/9/14	FRIDAY 10/10/14	SATURDAY 10/11/14	
Air Fare, Railroad, Bus (attach copy of itinerary w/charges)	11,190.40								0.00
Conference Fees (provide copy of flyer/registration expenses)									0.00
Rental Car*									0.00
Gas and Oil*									0.00
Garage/Parking*									0.00
Mileage - attach mileage form*									0.00
Taxi and/or Shuttle Fare (include tips pd.)*									0.00
Hotel*		272.59				272.59	272.59	272.59	1,090.36
Telephone, Internet and Fax*									0.00
Laundry*									0.00
Tips - separately paid (maids, bellhop, other hotel srvs.)									0.00
Meals (include tips pd.)									0.00
Breakfast*									0.00
Lunch*							18.64	9.72	28.36
Dinner*		16.56				16.21	19.81		52.58
Other Meals*									0.00
Alcohol is a non-reimbursable expense									
Hospitality ¹ *									0.00
Miscellaneous:									0.00
									0.00
									0.00
*Provide detailed receipts									0.00
Total Expenses prepaid by Authority	11,190.40	289.15	0.00	0.00	0.00	288.80	311.04	282.31	1,171.30

Explanation:

Total Expenses Prepaid by Authority	11,190.40
Total Expenses Incurred by Employee (including cash advances)	1,171.30
Grand Trip Total	12,361.70
Less Cash Advance (attach copy of Authority ck)	
Less Expenses Prepaid by Authority	11,190.40
Due Traveler (positive amount)²	
Due Authority (negative amount)³	1,171.30

Note: Send this report to Accounting even if the amount is \$0.

I as traveler or administrator acknowledge that I have read, understand and agree to Authority policies 3.40 - Travel and Lodging Expense Reimbursement Policy⁴ and 3.30 - Business Expense Reimbursement Policy⁵ and that any purchases/claims that are not allowed will be my responsibility. I further certify that this report of travel expenses were incurred in connection with official Authority business and is true and correct.

⁴ Travel and Lodging Expense Reimbursement Policy 3.40

⁵ Business Expense Reimbursement Policy 3.30

Prepared By: Kim Ayers
Traveler Signature: Thella F. Bowens
Approved By: _____

Ext.: 2445
Date: 11/20/14
Date: _____

AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE (To be certified if used by President/CEO, Gen. Counsel, or Chief Auditor)

I, _____ hereby certify that this document was approved by the Executive Committee at its _____

(Please leave blank. Whoever clerk's the meeting will insert their name and title.)
_____ meeting.
(Leave blank and we will insert the meeting date.)

Failure to attach required documentation will result in the delay of processing reimbursement. If you have any questions, please see your department Administrative Assistant or call Accounting at ext. 2806.

SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY
OUT-OF-TOWN TRAVEL REQUEST

GENERAL INSTRUCTIONS:

- A. All travel requests must conform to applicable provisions of Policies 3.30 and 3.40.
B. Personnel traveling at Authority expense shall, consistent with the provisions of Policies 3.30 and 3.40, use the most economical means available to affect the travel.

1. TRAVELER:

Travelers Name: Thella F. Bowens Dept: Exec Office BU6

Position: ☐ Board Member ☒ President/CEO ☐ Gen. Counsel ☐ Chief Auditor

☐ All other Authority employees (does not require executive committee administrator approval)

2. DATE OF REQUEST: 9/16/14 **PLANNED DATE OF DEPARTURE/RETURN:** 10/10/14 / 10/14/14

3. DESTINATIONS/PURPOSE (Provide detailed explanation as to the purpose of the trip— continue on extra sheets of paper as necessary):

Destination: Durban, South Africa

Purpose: ACI Word Governing Board Meeting and Annual Conference & Exhibition

Explanation:

4. PROJECTED OUT-OF-TOWN TRAVEL EXPENSES

A. TRANSPORTATION COSTS:

- | | |
|--|--------------|
| • AIRFARE | \$ 10,000.00 |
| • OTHER TRANSPORTATION (Taxi, Train, Car Rental) | \$ 300.00 |

B. LODGING	\$ 1100.00
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C. MEALS	\$ 300.00
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D. SEMINAR AND CONFERENCE FEES	\$ 500.00
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E. ENTERTAINMENT (If applicable)	\$
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F. OTHER INCIDENTAL EXPENSES	\$ 200.00
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TOTAL PROJECTED TRAVEL EXPENSE	\$ 12,400.00
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CERTIFICATION BY TRAVELER By my signature below, I certify that the above listed out-of-town travel and associated expenses conform to the Authority's Policies 3.30 and 3.40 and are reasonable and directly related to the Authority's business.

Travelers Signature: [Signature]

Date: 18 Sept 2014

CERTIFICATION BY ADMINISTRATOR (Where Administrator is the Executive Committee, the Authority Clerk's signature is required).

By my signature below, I certify the following:

1. I have conscientiously reviewed the above out-of-town travel request and the details provided on the reverse.
2. The concerned out-of-town travel and all identified expenses are necessary for the advancement of the Authority's business and reasonable in comparison to the anticipated benefit to the Authority.
3. The concerned out-of-town travel and all identified expenses conform to the requirements and intent of Authority's Policies 3.30 and 3.40.

Administrator's Signature: _____ Date: _____

AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE

I, Lorraine Bennett, Assistant Authority Clerk II, hereby certify that this document was approved
(Please leave blank. Whoever clerk's the meeting will insert their name and title.)

by the Executive Committee at its September 22, 2014 meeting.
(Leave blank and we will insert the meeting date.)



TRAVELTRUST SCRIPPS RANCH
Phone: 1-800-792-4662

Electronic Invoice

Prepared For:
BOWENS/THELLA

SALES PERSON	E4
INVOICE NUMBER	1213716
INVOICE ISSUE DATE	24 Sep 2014
RECORD LOCATOR	ABQDXI
CUSTOMER NUMBER	0000SDCRAA

Client Address
SAN DIEGO COUNTY REG AIRPORT AUTHORITY
PO BOX 82776
SAN DIEGO CA 92138-2776

Notes

YOUR UNITED ETICKET CONFIRMATION IS ** H4X0PR **
YOUR AIR NEW ZEALAND ETICKET CONFIRMATION IS ** AKL7SH **
YOUR SOUTH AFRICAN ETICKET CONFIRMATION IS ** 3ZAD2B **
-----INVOICE/ITINERARY ACCOUNTING DOCUMENT-----

*****TICKETLESS TRAVEL INSTRUCTIONS*****

THIS IS AN E-TICKET RESERVATION.
A GOVERNMENT ISSUED PHOTO ID IS NEEDED AT CHECK IN
THIS TICKET IS NON-REFUNDABLE AND MUST BE USED FOR
THE FLIGHTS BOOKED. IF THE RESERVATION IS NOT USED
OR CANCELLED BEFORE THE DEPARTURE OF YOUR FLIGHTS
IT MAY HAVE NO VALUE. CONTACT TRAVELTRUST BEFORE
YOUR OUTBOUND FLIGHT IF CHANGE IS NECESSARY.

*****TSA GUIDANCE FOR PASSENGERS*****

PLEASE ALLOW EXTRA TIME FOR SCREENING AND BOARDING
INTERNATIONAL-MINIMUM 3 HOUR CHECK-IN PRIOR TO DEPARTURE
DOMESTIC-MINIMUM 2 HOUR CHECK-IN PRIOR TO DEPARTURE
FOR ADDITIONAL SECURITY INFORMATION VISIT WWW.TSA.GOV

FOR TRAVEL TO UNITED KINGDOM
A US CITIZEN MUST HAVE A VALID PASSPORT
YOU CANNOT TRAVEL OUT OF THE UNITED STATES IF YOUR U.S.
PASSPORT EXPIRES WITHIN 6 MONTHS OF YOUR DEPARTURE DATE

FOR EMERGENCY AFTERHOURS SERVICE
WHILE IN UNITED KINGDOM
PLEASE CALL 00-800-7373-7882
THERE IS A MINIMUM 25USD CHARGE PER CALL
IF INTL AFTERHOUR NUMBER DOES NOT WORK
DIAL DIRECT OR COLLECT 201-221-4462

YOUR INTERNATIONAL TRAVEL MAY REQUIRE VACCINATIONS
PLEASE CHECK WWW.CDC.GOV FOR LATEST REQUIREMENTS

INTER-EUROPE FARES MAY REQUIRE REISSUANCE AT TIME OF
CANCELLATION PLEASE CONTACT THE AIRLINE OR
TRAVELTRUST PRIOR TO CANCELLATION

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INTER-EUROPE FARES MAY REQUIRE REISSUANCE AT TIME OF
CANCELLATION PLEASE CONTACT THE AIRLINE OR
TRAVELTRUST PRIOR TO CANCELLATION

DATE: Sun, Oct 05

Flight: AIR NEW ZEALAND 2

From	LOS ANGELES, CA	Departs	4:45pm
To	LONDON HEATHROW, UNITED KINGDOM	Arrives	11:15am
Departure Terminal	2	Arrival Terminal	1
Duration	10hr(s) :30min(s)	Class	Business
Type	BOEING 777 JET	Meal	Multi Meal
Stop(s)	Non Stop		
Seat(s) Details	BOWENS/THELLA	Seat(s) - 11B	

DATE: Mon, Oct 06

Flight: SOUTH AFRICAN AIRWAYS 237

From	LONDON HEATHROW, UNITED KINGDOM	Departs	9:00pm
To	JOHANNESBURG, SOUTH AFRICA	Arrives	9:20am
Departure Terminal	1	Arrival Terminal	A
Duration	11hr(s) :20min(s)	Class	Business
Type	AIRBUS INDUSTRIE A343 JET	Meal	Multi Meal
Stop(s)	Non Stop		
Seat(s) Details	BOWENS/THELLA	Seat(s) - 04G	

DATE: Tue, Oct 07

Flight: SOUTH AFRICAN AIRWAYS 551

From	JOHANNESBURG, SOUTH AFRICA	Departs	12:10pm
To	DURBAN, SOUTH AFRICA	Arrives	1:20pm
Departure Terminal	B		
Duration	01hr(s) :10min(s)	Class	Business
Type	AIRBUS INDUSTRIE A319 JET	Meal	Snack
Stop(s)	Non Stop		
Seat(s) Details	BOWENS/THELLA	Seat(s) - 02D	

DATE: Mon, Oct 13

Flight: SOUTH AFRICAN AIRWAYS 570

From	DURBAN, SOUTH AFRICA	Departs	4:50pm
To	JOHANNESBURG, SOUTH AFRICA	Arrives	6:00pm
Duration	01hr(s) :10min(s)	Arrival Terminal	B
Type	AIRBUS INDUSTRIE A320 JET	Class	Business
		Meal	Snack
Stop(s)	Non Stop		
Seat(s) Details	BOWENS/THELLA	Seat(s) - 02C	

DATE: Mon, Oct 13

Flight: SOUTH AFRICAN AIRWAYS 236			
From	JOHANNESBURG, SOUTH AFRICA	Departs	8:20pm
To	LONDON HEATHROW, UNITED KINGDOM	Arrives	6:55am
Departure Terminal	B	Arrival Terminal	1
Duration	11hr(s) :35min(s)	Class	Business
Type	AIRBUS INDUSTRIE A343 JET	Meal	Multi Meal
Stop(s)	Non Stop		
Seat(s) Details	BOWENS/THELLA	Seat(s) - 03G	

DATE: Tue, Oct 14

Flight: AIR NEW ZEALAND 1			
From	LONDON HEATHROW, UNITED KINGDOM	Departs	4:15pm
To	LOS ANGELES, CA	Arrives	7:45pm
Departure Terminal	1	Arrival Terminal	2
Duration	11hr(s) :30min(s)	Class	Business
Type	BOEING 777 JET	Meal	Multi Meal
Stop(s)	Non Stop		
Seat(s) Details	BOWENS/THELLA	Seat(s) - 03B	

Ticket Information

Ticket Number	NZ 7492478920	Passenger	BOWENS THELLA		
		Billed to:		USD	* 10,774.70
Service Fee	XD 0625807156	Passenger	BOWENS THELLA		
		Billed to:		USD	* 40.00
				SubTotal	USD 10,814.70
				Net Credit Card Billing	* USD 10,814.70

				Total Amount Due	USD 0.00

ITINERARY NOTES:

TRAVELTRUST IS OPEN MONDAY - FRIDAY FROM 5AM-530PM PST AND SATURDAY FROM 9AM-1PM PST - 760-635-1700. FOR EMERGENCY AFTERHOURS SERVICE IN THE US PLEASE CALL 888-221-6062 AND USE YOUR VIT CODE - S7NS0 PLEASE NOTE THIS IS OUR NEW EMERGENCY NUMBER EACH EMERGENCY CALL IS BILLABLE AT A MINIMUM 25.00 THANK YOU FOR CHOOSING TRAVELTRUST...SCOTT MACKERLEY

Your travel arranger provides the information contained in this document. If you have any questions about the content, please contact your travel arranger. For Credit Card Service fees, please see eTicket receipt for total charges.



TRAVELTRUST SCRIPPS RANCH
Phone: 1-800-792-4662

Electronic Invoice

Prepared For:
BOWENS/THELLA

SALES PERSON	E4
INVOICE NUMBER	1213717
INVOICE ISSUE DATE	24 Sep 2014
RECORD LOCATOR	ABQDXI
CUSTOMER NUMBER	0000SDCRAA

Client Address
SAN DIEGO COUNTY REG AIRPORT AUTHORITY
PO BOX 82776
SAN DIEGO CA 92138-2776

Notes

YOUR UNITED ETICKET CONFIRMATION IS ** H4X0PR **
YOUR AIR NEW ZEALAND ETICKET CONFIRMATION IS ** AKL7SH **
YOUR SOUTH AFRICAN ETICKET CONFIRMATION IS ** 3ZAD2B **

-----INVOICE/ITINERARY ACCOUNTING DOCUMENT-----

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INTER-EUROPE FARES MAY REQUIRE REISSUANCE AT TIME OF CANCELLATION PLEASE CONTACT THE AIRLINE OR TRAVELTRUST PRIOR TO CANCELLATION

FOR TRAVEL TO UNITED KINGDOM
A US CITIZEN MUST HAVE A VALID PASSPORT
YOU CANNOT TRAVEL OUT OF THE UNITED STATES IF YOUR U.S. PASSPORT EXPIRES WITHIN 6 MONTHS OF YOUR DEPARTURE DATE

FOR EMERGENCY AFTERHOURS SERVICE
WHILE IN UNITED KINGDOM
PLEASE CALL 00-800-7373-7882
THERE IS A MINIMUM 25USD CHARGE PER CALL
IF INTL AFTERHOUR NUMBER DOES NOT WORK
DIAL DIRECT OR COLLECT 201-221-4462

YOUR INTERNATIONAL TRAVEL MAY REQUIRE VACCINATIONS
PLEASE CHECK WWW.CDC.GOV FOR LATEST REQUIREMENTS

INTER-EUROPE FARES MAY REQUIRE REISSUANCE AT TIME OF CANCELLATION PLEASE CONTACT THE AIRLINE OR TRAVELTRUST PRIOR TO CANCELLATION

DATE: Sun, Oct 05

Flight: UNITED AIRLINES 6327 Operated by: /SKYWEST DBA UNITED EXPRESS

From	SAN DIEGO, CA	Departs	12:30pm
To	LOS ANGELES, CA	Arrives	1:18pm
Departure Terminal	R	Arrival Terminal	8
Duration	0hr(s) :48min(s)	Class	United Economy
Type	EMBRAER 120 TURBOPROP	Meal	
Stop(s)	Non Stop		
Seat(s) Details	BOWENS/THELLA	Seat(s) - 02B Economy	
		Plus Seat	
		Confirmed	

DATE: Tue, Oct 14

Flight: UNITED AIRLINES 5611 Operated by: /SKYWEST DBA UNITED EXPRESS

From	LOS ANGELES, CA	Departs	10:57pm
To	SAN DIEGO, CA	Arrives	11:49pm
Departure Terminal	8	Arrival Terminal	R
Duration	0hr(s) :52min(s)	Class	United Economy
Type	CRJ-700 CANADAIR REGIONAL JET	Meal	
Stop(s)	Non Stop		
Seat(s) Details	BOWENS/THELLA	Seat(s) - 09B Economy	
		Plus Seat	
		Confirmed	

Ticket Information

Ticket Number	UA7492478922	Passenger	BOWENS THELLA	
		Billed to:		
			USD	* 375.70
			SubTotal	USD 375.70
			Net Credit Card Billing	* USD 375.70

			Total Amount Due	USD 0.00

ITINERARY NOTES:

TRAVELTRUST IS OPEN MONDAY - FRIDAY FROM 5AM-530PM PST
AND SATURDAY FROM 9AM-1PM PST - 760-635-1700.
FOR EMERGENCY AFTERHOURS SERVICE IN THE US
PLEASE CALL 888-221-6062 AND USE YOUR VIT CODE - S7NS0
PLEASE NOTE THIS IS OUR NEW EMERGENCY NUMBER
EACH EMERGENCY CALL IS BILLABLE AT A MINIMUM 25.00
THANK YOU FOR CHOOSING TRAVELTRUST...SCOTT MACKERLEY

Committee Meetings & Network Session

THURSDAY, 09 OCTOBER 2014

9h00 - 17h00

ACI World IT Standing Committee (WAITSC)

(Coastlands Hotel)

FRIDAY, 10 OCTOBER 2014

9h00 - 17h00

ACI Africa Working group meetings: (Economy & Environment, Human Resources, Safety & Technical, Security & Facilitation)

(Coastlands Hotel)

9h00 - 17h00

ACI World IT Standing Committee (WAITSC)

(Coastlands Hotel)

ACI World Facilitation and Services Standing Committee (WFSSC)

SATURDAY , 11 OCTOBER 2014

9h00 - 17h00

ACI Africa Working group meetings: (Economy & Environment, Human Resources, Safety & Technical, Security & Facilitation)

(Coastlands Hotel)

9h00 - 17h00

ACI World Facilitation and Services Standing Committee (WFSSC)

(Coastlands Hotel)

09h00 – 10h30

ACI World Audit Committee Meeting

(Oyster Box Hotel)

10h00 – 16h00

ACI Africa Regional Board Meeting

(Oyster Box Hotel)

15h30 - 18h00

ACI World Executive Meeting

(Oyster Box Hotel)

SUNDAY , 12 OCTOBER 2014

09h30 – 16h30

ACI World Governing Board Meeting

(Oyster Box Hotel)



www.aci-africa.aero

23RD ACI AFRICA REGION
ANNUAL ASSEMBLY
CONFERENCE & EXHIBITION

DURBAN, SOUTH AFRICA 12 - 14 OCTOBER 2014

ACI AFRICA REGION
AIRPORTS COUNCIL INTERNATIONAL

Mrs Thella Faye Bowens
Po Box 82776
n/a
San Diego CA
92138
United States

 **NEDBANK**
BEVERLY HILLS HOTEL
LIGHTHOUSE ROAD
UMHLANGA ROCKS
UN
South Africa

BEVERLY HILLS

2014/10/13 13:36 1401E

TAX INVOICE

EMV AUTH OVERRIDE

on card 2001

BOWENS/THELLA F
AMERICAN EXPRESS

SunRands/Rate Code : **AUTHORISED - 853537859**
User ID : **TRACE NO - 438406**

Room No. : 0207
Arrival : 09/10/14
Departure : 13/10/14
Folio No./ Inv No : 67106 /
No. of Guests : 1
Page No. : 1 of 2
Confirmation No. : 4173481662 / 7201832-58315
VAT Reg. No. : 4010113001

R13,009.40

IN59723051

CV 0002 346

Date	Text		Charges		Credits
			ZAR	ZAR	
09/10/14	Elements Cafe Dinner Food	Room# 0207 : CHECK# 0022376 ✓	140.00		
09/10/14	Elements Cafe Dinner Bev	Room# 0207 : CHECK# 0022376 120 2AR	23.00		\$16.21 -
09/10/14	F&B Tips (insourced)	Room# 0207 : CHECK# 0022376	17.00		
09/10/14	Accommodation		3,000.00		\$272.59 -
09/10/14	Tourism Levy		27.60		
10/10/14	Sugar Club Lunch Food	Room# 0207 : CHECK# 0011730	185.00		\$18.64 -
10/10/14	F&B Tips (insourced)	Room# 0207 : CHECK# 0011730 207	22.00		
10/10/14	R/Serv Dinner Food	Room# 0207 : CHECK# 0035418 ✓	195.00		\$19.81 -
10/10/14	F&B Tips (insourced)	Room# 0207 : CHECK# 0035418 220	25.00		
10/10/14	Accommodation		3,000.00		\$272.59 -
10/10/14	Tourism Levy		27.60		
11/10/14	Elements Cafe Lunch Food	Room# 0207 : CHECK# 0022438 ✓	75.00		
11/10/14	Elements Cafe Lunch Bev	Room# 0207 : CHECK# 0022438 108	23.00		\$9.72 -
11/10/14	F&B Tips (insourced)	Room# 0207 : CHECK# 0022438	10.00		
11/10/14	Accommodation		3,000.00		\$272.59 -
11/10/14	Tourism Levy		27.60		
12/10/14	Elements Cafe Dinner Food	Room# 0207 : CHECK# 0022522 ✓	135.00		\$16.56 -
12/10/14	Elements Cafe Dinner Bev	Room# 0207 : CHECK# 0022522 184	23.00		
12/10/14	F&B Tips (insourced)	Room# 0207 : CHECK# 0022522	26.00		
12/10/14	Accommodation		3,000.00		\$272.59
12/10/14	Tourism Levy		27.60		
13/10/14	American Express				13,009.40

U.S. \$1,171.30

Rate 11.1068 ZAR = \$1.00

**RECEIPTS FROM TRAVEL TO DURBAN, SOUTH AFRICA,
October 7-13, 2014 - THELLA F. BOWENS**

BEVERLY HILLS

Beverly Hills Hotel, Umhlanga Rocks

Check Detail

Elements Cafe

222 Mafika M

Tbl 1/1 Chk 2376 Gst 1
10/09/14 20:48:05

1 La Vie Spark 500 23.00
1 Italian Salad 50.00
DRESSING ASIDE
STATA

1 Lite FilletSteak 90.00
MED WELL
2900281

207/Bowens
Room Charge 180.00
Charged Tip 17.00

-----132 Check Closed-----
-----10/09/14 22:06:03-----

\$1621

**RECEIPTS FROM TRAVEL TO DURBAN, SOUTH AFRICA,
October 7-13, 2014 - THELLA F. BOWENS**

**BEVERLY HILLS
Sugar Club**
Tel: (031) 561 2211
Vat: 4010113001

102 Shonelo

Tbl 4/1 Chk 1730 Gst 1
100ct'14 12:29

Sit Down

1 T Chick Penne 95.00
1 T Molten Choc 65.00
1 Tea Normal 25.00

14:15 Total Due **185.00**

VAT 22.72

Thank you please call again

Gratuity..... 22.00

Total..... 207.00

Room.. 207

Name.. THELLA BOWENS

Sign.. Thella F. Bowens

\$18.64

**BEVERLY HILLS
In Room Dining**
Tel: (031) 561 2211
Vat: 4010113001

123 Anele R

Tbl 207/1 Chk 5418 Gst 1
100ct'14 21:09

In Room

1 Caesar Salad 95.00
1 Midlands Cheese 100.00

21:11 Total Due **195.00**

VAT 23.95

Thank you please call again

Gratuity..... 25.00

Total..... 220.95

Room.. 207

Name.. THELLA BOWENS

Sign.. Thella F. Bowens

\$19.81

**RECEIPTS FROM TRAVEL TO DURBAN, SOUTH AFRICA,
October 7-13, 2014 - THELLA F. BOWENS**

**BEVERLY HILLS
Elements**

Tel: (031) 561 2211
Vat: 4010113001

101 Blessing

Tbl 93/1 Chk 2438 Gst 1
11 Oct '14 14:15

Sit Down

1 Pizza Margarita 75.00
1 La Vie Spark 500 23.00

14:51 Total Due **98.00**

VAT 12.04

Thank you please call again

Gratuity.....10.00

Total.....108.00

Room 207

Name THELLA BOWENS

Sign Thella F. Bowens

\$9.72

**BEVERLY HILLS
Elements**

Tel: (031) 561 2211
Vat: 4010113001

165 Brian D

Tbl 6/1 Chk 2522 Gst 1
12 Oct '14 20:04

Sit Down

1 Il. an Salad 50.00
1 Lite sh+Chips 85.00
1 La Vie Spark 500 23.00

21:13 Total Due **158.00**

VAT 19.40

Thank you please call again

Gratuity.....26.00

Total.....184.00

Room 207

Name THELLA BOWENS

Sign Thella F. Bowens

\$16.56

ENGLISH

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Currency Converter

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US Dollar

USD

AMOUNT:

I have this much to exchange

1

Currency I Want:

South African Rand

AMOUNT:

I want to buy

11.1068

Looking for International Transfer? [Try World First](#)

INTERBANK +/- 0%

DATE: Oct 13, 2014

[Rate Details](#)[Traveler's Cheatsheet](#)

USD/ZAR Details

USD/ZAR for the 24-hour period ending **Sunday, Oct 12, 2014 22:00 UTC** @ +/- 0%

Selling 1.00000 USD

you get 11.1068 ZAR

Buying 1.00000 USD

you pay 11.1315 ZAR

Rate Details

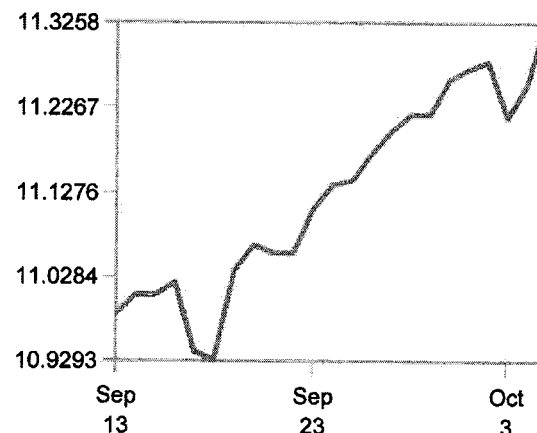
USD/ZAR for the 24-hour period ending
Sunday, Oct 12, 2014 22:00 UTC

	Bid Sell 1 USD	Ask Buy 1 USD
MIN	11.1016	11.1315
AVG	11.1068	11.1315
MAX	11.1068	11.1343

These values represent the daily average of the Bid and Ask rates OANDA receives from many data sources.

Recent Trends

USD/ZAR average daily bid prices



**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY
TRAVEL EXPENSE REPORT**

(To be completed within 30 days from travel return date)

TRAVELER: Thella F. Bowens DEPT. NAME & NO. Executive Office/BU 6
DEPARTURE DATE: 11/2/2014 RETURN DATE: 11/4/2014 REPORT DUE: 12/4/14
DESTINATION: Chicago, IL

Please refer to the Authority Travel and Lodging Expense Reimbursement Policy, Article 3, Part 3.4, Section 3.40, outlining appropriate reimbursable expenses and approvals. Please attach all required supporting documentation. All receipts must be detailed, (credit card receipts do not provide sufficient detail). Any special items should be explained in the space provided below.

		Authority Expenses (Prepaid by Authority)	Employee Expenses							TOTALS
			SUNDAY 11/2/14	MONDAY 11/3/14	TUESDAY 11/4/14	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY	
Air Fare, Railroad, Bus (attach copy of itinerary w/charges)		523.09								0.00
Conference Fees (provide copy of flyer/registration expenses)		725.00								0.00
Rental Car*										0.00
Gas and Oil*										0.00
Garage/Parking*										0.00
Mileage - attach mileage form*										0.00
Taxi and/or Shuttle Fare (include tips pd.)*			42.00		42.00					84.00
Hotel*			458.62	55.87						514.49
Telephone, Internet and Fax*										0.00
Laundry*										0.00
Tips - separately paid (maids, bellhop, other hotel svcs.)										0.00
Meals (include tips pd.)	Breakfast*				21.01					21.01
	Lunch*									0.00
	Dinner*			81.51						81.51
	Other Meals*									0.00
<i>Alcohol is a non-reimbursable expense</i>										
Hospitality ¹ *										0.00
Miscellaneous:										0.00
										0.00
										0.00
*Provide detailed receipts										0.00
Total Expenses prepaid by Authority		1,248.09	582.13	55.87	63.01	0.00	0.00	0.00	0.00	701.01

Explanation:	Total Expenses Prepaid by Authority	1,248.09
	Total Expenses Incurred by Employee (including cash advances)	701.01
	Grand Trip Total	1,949.10
	Less Cash Advance (attach copy of Authority ck)	
	Less Expenses Prepaid by Authority	1,248.09
	Due Traveler (positive amount)²	
	Due Authority (negative amount)³	701.01
Note: Send this report to Accounting even if the amount is \$0.		

¹ Give names and business affiliations of any persons whose meals were paid by traveler.	
² Prepare Check Request	
³ Attach personal check payable to SDCRAA	

I as traveler or administrator acknowledge that I have read, understand and agree to Authority policies 3.40 - Travel and Lodging Expense Reimbursement Policy⁴ and 3.30 - Business Expense Reimbursement Policy⁵ and that any purchases/claims that are not allowed will be my responsibility. I further certify that this report of travel expenses were incurred in connection with official Authority business and is true and correct.

⁴ Travel and Lodging Expense Reimbursement Policy 3.40

⁵ Business Expense Reimbursement Policy 3.30

Prepared By: Kim Ayers
Traveler Signature: Thella F. Bowens
Approved By: _____

Ext.: 2445
Date: 1 Dec 2014
Date: _____

AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE (To be certified if used by President/CEO, Gen. Counsel, or Chief Auditor)

I, _____ hereby certify that this document was approved by the Executive Committee at its _____ meeting.

(Please leave blank. Whoever clerk's the meeting will insert their name and title.)
(Leave blank and we will insert the meeting date.)

Failure to attach required documentation will result in the delay of processing reimbursement. If you have any questions, please see your department Administrative Assistant or call Accounting at ext. 2806.

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY
OUT-OF-TOWN TRAVEL REQUEST**

GENERAL INSTRUCTIONS:

- A. All travel requests must conform to applicable provisions of Policies 3.30 and 3.40.
B. Personnel traveling at Authority expense shall, consistent with the provisions of Policies 3.30 and 3.40, use the most economical means available to affect the travel.

1. TRAVELER:

Travelers Name: Thella F. Bowens Dept: Exec Office BU6

Position: ☐ Board Member ☒ President/CEO ☐ Gen. Counsel ☐ Chief Auditor

☐ All other Authority employees (does not require executive committee administrator approval)

2. DATE OF REQUEST: 07/24/14 PLANNED DATE OF DEPARTURE/RETURN: 11/2/14 / 11/4/14

3. DESTINATIONS/PURPOSE (Provide detailed explanation as to the purpose of the trip— continue on extra sheets of paper as necessary):

Destination: Chicago, IL Purpose: Airports Going Green Conference

Explanation: Aviation's leading forum on sustainability, co-hosted by the Chicago Dept. of Aviation and the American Assoc. of Airport Executives.

4. PROJECTED OUT-OF-TOWN TRAVEL EXPENSES

A. TRANSPORTATION COSTS:

• AIRFARE \$ 500.00
• OTHER TRANSPORTATION (Taxi, Train, Car Rental) \$ 65.00

B. LODGING \$ 300.00

C. MEALS \$ 100.00

D. SEMINAR AND CONFERENCE FEES \$ 675.00

E. ENTERTAINMENT (If applicable) \$

F. OTHER INCIDENTAL EXPENSES \$ 100.00

TOTAL PROJECTED TRAVEL EXPENSE \$ 1740.00

CERTIFICATION BY TRAVELER By my signature below, I certify that the above listed out-of-town travel and associated expenses conform to the Authority's Policies 3.30 and 3.40 and are reasonable and directly related to the Authority's business.

Travelers Signature: Thella F. Bowens Date: 5 Aug 2014

CERTIFICATION BY ADMINISTRATOR (Where Administrator is the Executive Committee, the Authority Clerk's signature is required).

By my signature below, I certify the following:

1. I have conscientiously reviewed the above out-of-town travel request and the details provided on the reverse.
2. The concerned out-of-town travel and all identified expenses are necessary for the advancement of the Authority's business and reasonable in comparison to the anticipated benefit to the Authority.
3. The concerned out-of-town travel and all identified expenses conform to the requirements and intent of Authority's Policies 3.30 and 3.40.

Administrator's Signature: _____ Date: _____

AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE

I, Lorraine Bennett, Assistant Authority Clerk, hereby certify that this document was approved
(Please leave blank. Whoever clerk's the meeting will insert their name and title.)

by the Executive Committee at its August 25, 2014 meeting.
(Leave blank and we will insert the meeting date.)



TRAVELTRUST SCRIPPS RANCH
Phone: 1-800-792-4662
MARY@TRAVELTRUST.COM

Electronic Invoice

Prepared For:
BOWENS/THELLA

SALES PERSON	ML
INVOICE NUMBER	1214179
INVOICE ISSUE DATE	16 Oct 2014
RECORD LOCATOR	KHOMAV
CUSTOMER NUMBER	0000SDCRAA

Client Address
SAN DIEGO COUNTY REG AIRPORT AUTHORITY
PO BOX 82776
SAN DIEGO CA 92138-2776
GATE CODE 4006-283

Notes

PLEASE CHECK NEW CARRY-ON RESTRICTIONS DIRECT WITH
YOUR CARRIER OR CALL TRAVELTRUST AT 800-792-4662
-----INVOICE/ITINERARY ACCOUNTING DOCUMENT-----

*****TICKETLESS TRAVEL INSTRUCTIONS*****

THIS IS AN E-TICKET RESERVATION.
A GOVERNMENT ISSUED PHOTO ID IS NEEDED AT CHECK IN
THIS TICKET IS NON-REFUNDABLE AND MUST BE USED FOR
THE FLIGHTS BOOKED. IF THE RESERVATION IS NOT USED
OR CANCELLED BEFORE THE DEPARTURE OF YOUR FLIGHTS
IT MAY HAVE NO VALUE. CONTACT TRAVELTRUST BEFORE
YOUR OUTBOUND FLIGHT IF CHANGE IS NECESSARY.

*****TSA GUIDANCE FOR PASSENGERS*****

PLEASE ALLOW EXTRA TIME FOR SCREENING AND BOARDING
INTERNATIONAL-MINIMUM 3 HOUR CHECK-IN PRIOR TO DEPARTURE
DOMESTIC-MINIMUM 2 HOUR CHECK-IN PRIOR TO DEPARTURE
FOR ADDITIONAL SECURITY INFORMATION VISIT WWW.TSA.GOV

DATE: Sun, Nov 02

Flight: UNITED AIRLINES 1634

From	SAN DIEGO, CA	Departs	11:12am
To	CHICAGO OHARE, IL	Arrives	5:19pm
Departure Terminal	2	Arrival Terminal	1
Duration	04hr(s) :07min(s)	Class	United Economy
Type	BOEING 737-800 JET	Meal	Food for Purchase
Stop(s)	Non Stop		
Seat(s) Details	BOWENS/THELLA	Seat(s) - 15C Economy Plus Seat Confirmed	

DATE: Tue, Nov 04

Flight: AMERICAN AIRLINES 93

From	CHICAGO OHARE, IL	Departs	5:05pm
To	SAN DIEGO, CA	Arrives	7:10pm
Departure Terminal	3	Arrival Terminal	2
Duration	04hr(s) :05min(s)	Class	Economy
Type	BOEING 737-800	Meal	Food for Purchase

Your travel arranger provides the information contained in this document. If you have any questions about the content, please contact your travel arranger. For Credit Card Service fees, please see eTicket receipt for total charges.



TRAVELTRUST SCRIPPS RANCH
Phone: 1-800-792-4662
MARY@TRAVELTRUST.COM

Electronic Invoice

Prepared For:
BOWENS/THELLA

SALES PERSON	ML
INVOICE NUMBER	1214180
INVOICE ISSUE DATE	16 Oct 2014
RECORD LOCATOR	KHOMAV
CUSTOMER NUMBER	0000SDCRAA

Client Address
SAN DIEGO COUNTY REG AIRPORT AUTHORITY
PO BOX 82776
SAN DIEGO CA 92138-2776
GATE CODE 4006-283

Notes

PLEASE CHECK NEW CARRY-ON RESTRICTIONS DIRECT WITH
YOUR CARRIER OR CALL TRAVELTRUST AT 800-792-4662
-----INVOICE/ITINERARY ACCOUNTING DOCUMENT-----

*****TICKETLESS TRAVEL INSTRUCTIONS*****

THIS IS AN E-TICKET RESERVATION.
A GOVERNMENT ISSUED PHOTO ID IS NEEDED AT CHECK IN
THIS TICKET IS NON-REFUNDABLE AND MUST BE USED FOR
THE FLIGHTS BOOKED. IF THE RESERVATION IS NOT USED
OR CANCELLED BEFORE THE DEPARTURE OF YOUR FLIGHTS
IT MAY HAVE NO VALUE. CONTACT TRAVELTRUST BEFORE
YOUR OUTBOUND FLIGHT IF CHANGE IS NECESSARY.

*****TSA GUIDANCE FOR PASSENGERS*****

PLEASE ALLOW EXTRA TIME FOR SCREENING AND BOARDING
INTERNATIONAL-MINIMUM 3 HOUR CHECK-IN PRIOR TO DEPARTURE
DOMESTIC-MINIMUM 2 HOUR CHECK-IN PRIOR TO DEPARTURE
FOR ADDITIONAL SECURITY INFORMATION VISIT WWW.TSA.GOV

DATE: Sun, Nov 02

Flight: UNITED AIRLINES 1634

From	SAN DIEGO, CA	Departs	11:12am
To	CHICAGO OHARE, IL	Arrives	5:19pm
Departure Terminal	2	Arrival Terminal	1
Duration	04hr(s) :07min(s)	Class	United Economy
Type	BOEING 737-800 JET	Meal	Food for Purchase
Stop(s)	Non Stop		
Seat(s) Details	BOWENS/THELLA	Seat(s) - 15C Economy Plus Seat Confirmed	

DATE: Tue, Nov 04

Flight: AMERICAN AIRLINES 93

From	CHICAGO OHARE, IL	Departs	5:05pm
To	SAN DIEGO, CA	Arrives	7:10pm
Departure Terminal	3	Arrival Terminal	2
Duration	04hr(s) :05min(s)	Class	Economy
Type	BOEING 737-800	Meal	Food for Purchase

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American Association of Airport Executives

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Thank You For Shopping

- [Receipt](#)

Please print this for your records. A copy has been emailed to you.

Item	Desc	Qty	Subtotal
Meeting Registration	(141105) AAAE/CDA AIRPORTS GOING GREEN CONFERENCE AAAE MEMBER RATE Ms. Thella F Bowens	1	\$725.00
Event Registration	(141105) USGBC - ISI - AIRPORT SUMMIT Ms. Thella F Bowens	1	\$0.00
Total			\$725.00

Note: A formal confirmation letter will be emailed to you within two weeks from the date of this meeting registration.

Customer ID: 42045

Date: 09/29/14
Order No: C2600967
Name On Card: Kim Ayers
Email: kayers@san.org
Card Type: VISA
Card No: XXXXXXXXXXXXXXX

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Aloft Chicago City Center
 515 N Clark Street
 Chicago, IL 60654
 312-661-1000
<http://www.aloftchicagocitycenter.com>



Bowens, Thella Page Number 1
 [REDACTED] Guest Number 128613 Arrive Date 11-02-2014 22:07
 [REDACTED] Folio ID A Depart Date 11-04-2014 09:45
 [REDACTED] No. Of Guest 2 Agent TRISKLI
 4762

Room Number [REDACTED]
 Invoice

Date	Reference	Description	Charges	Credits
11-02-2014	RT1012	Room Charge	\$394.00	
11-02-2014	RT1012	State Tax	\$46.89	
11-02-2014	RT1012	City Tax	\$17.73	
		**Sub-Total	\$458.62	\$0.00
11-03-2014	RT1012	Room Charge	\$48.00	
11-03-2014	RT1012	State Tax	\$5.71	
11-03-2014	RT1012	City Tax	\$2.16	
		**Sub-Total	\$55.87	\$0.00
11-04-2014	AX	American Express		\$-514.49
		**Sub-Total	\$0.00	\$-514.49
		** Total	\$514.49	\$-514.49
		** Balance	\$0.00	

EXPENSE SUMMARY REPORT

Currency: USD

Date	Room & Tax	Food & bev	Telecom	Other	Total	Payment
11-02-2014	\$458.62	\$0.00	\$0.00	\$0.00	\$458.62	\$0.00
11-03-2014	\$55.87	\$0.00	\$0.00	\$0.00	\$55.87	\$0.00
11-04-2014	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$-514.49
Total	\$514.49	\$0.00	\$0.00	\$0.00	\$514.49	\$-514.49

Continued on the next page

Aloft Chicago City Center
515 N Clark Street
Chicago, IL 60654
312-661-1000
<http://www.aloftchicagocitycenter.com>



Bowens, Thella	Page Number	2		
[REDACTED]	Guest Number	128613	Arrive Date	11-02-2014 22:07
[REDACTED]	Folio ID	A	Depart Date	11-04-2014 09:45
[REDACTED]	No. Of Guest	2	Agent	TRISKLI
4762	Room Number	[REDACTED]		
		Invoice		

As a Starwood Preferred Guest you have earned at least [REDACTED]
Starpoints for this visit [REDACTED]

Thank you for choosing Starwood Hotels We look forward to welcoming
you back soon!

RECEIPTS FROM TRAVEL TO CHICAGO, IL
November 2-4, 2014 - THELLA F. BOWENS

Drive With The Best

Cab#	_____	TAXI TOWN
Date	11/2/14	6500 N. Western Ave. 773-465-9000
Time	_____	2014 Ford Fusion 48 miles a gallon
Amount \$	36 + \$6 tip => \$42.00	Ford Escape Hybrid
From	ORD	> Wheelchair Vans
To	Hotel	> Yellow/ Globe Cabs
		24Hr. Cashier

RECEIPTS FROM TRAVEL TO CHICAGO, IL
November 2-4, 2014 - THELLA F. BOWENS

North Pond Restaurant
 2610 N. Cannon Drive
 Chicago, IL 60614
 (773) 477-5845

Check #: 2562 11/2/14
 Server: C H A R M I A N 7:29 PM
 Table: 42/3 Guests: 3

=== Main's ===

3		
1	Soup	14.00
1	Lettuce	13.00 ✓
1	Whitefish	14.00
2		
1	Fluke	36.00
1	Bass	38.00 ✓
1	Duck	38.00
1	Chocolate, Pomegranate	11.00 ✗

=== Dessert ===

1	Fruit Plate	11.00 ✓
---	-------------	---------

=== Beverages ===

<hr/>	
Sub-Total	215.00
Sales Tax	22.58
TOTAL	<u>237.58</u>

North Pond Restaurant
 2610 N. Cannon Drive
 Chicago, IL 60614
 (773) 477-5845

Date: 11/2/14, 9:37 PM
 Card Type: AMEX
 Acct #: XXXXXXXXXXXX
 Customer: THELLA F BOWENS
 Card Entry: SWIPED
 Auth Code: 586669
 Check: 2562
 Table: 42/3
 Server: C H A R M I A N

Amount: 237.58

+TIP _____

=TOTAL _____

I agree to pay the above total amount pursuant to the card issuer agreement.

X _____

Thank you for dining with us.

We will be open Mon thru Weds the week of Thanksgiving. North Pond will be closed on Thanksgiving Day.

DINNER: \$ 13.00
 \$ 38.00
 \$ 11.00
 \$ 62.00
 10% Tax 6.51
 68.51
 Tip 13.00
 \$ 81.51

RECEIPTS FROM TRAVEL TO CHICAGO, IL
November 2-4, 2014 - THELLA F. BOWENS

Beatrix
519 N Clark St
Chicago, IL 60654
(312) 284-1377

1234 Lizzie S

Tbl 60/1 Chk 3975 Gst 1
Nov04'14 09:49AM

Dining Rm

1 Coffee Dining Rm	2.25
1 SD Hashbrowns	3.95
1 SD Melon & Berri	4.95
1 SD Bacon	4.95

SubTotal	16.10
Tax	1.69
Total Due	17.79

For your convenience we are
providing the following
gratuity calculations:

18% is \$2.90

20% is \$3.22

22% is \$3.54

Lettuce Eats	
Mobile Code:	
Add Points	
Spend Rewards	
Dollars	

Beatrix
CREDIT CARD TRANSACTION
519 N Clark St
Chicago, IL 60654

Date: Nov04'14 10:09AM
Card Type: Amex
Acct #: XXXXXXXXXXXX
Card Entry: SWIPED
Trans Type: PURCHASE
Trans Key: BIB002909535979
Auth Code: 552561
Check: 3975
Table: 60/1
Server: 1234 Lizzie S

Subtotal: 17.79

Gratuuity 3.22

Final Total \$ 21.01

****GUEST COPY****

For your convenience we are
providing the following
gratuity calculations:

18% is \$2.90

20% is \$3.22

22% is \$3.54

SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY

MISSING RECEIPT FORM

Employee/Department Head must complete form below.

Date of Purchase/Event: 11/4/2014

Description of Item/Event: Taxi from Hotel to Chicago Airport

Vendor/Event Name: N/A

Dollar Amount: \$36.00 fare + \$6.00 tip = \$42.00

Reason for Missing Receipt: Misplaced receipt.

I hereby certify that the original receipt in question was lost or none was issued to me.


Employee Signature

1 Dec 2014
Date

Department Head Signature

Date



7th Annual Airports Going Green Conference

November 3-5, 2014

Westin River North Hotel

Chicago, Illinois USA

www.airportsgoinggreen.org

Preliminary Agenda as of October 15, 2014

(Subject to Change)

Sunday, November 2

1:00 – 5:00 PM - USGBC-ISI Summit to discuss Airport Sustainability Rating Systems

Peter Templeton, Senior V.P. Global Market Development, U.S. Green Building Council

Melissa Baker, Director, Technical Solutions, U.S. Green Building Council

Stephanie Young, Director, Technical Solutions, U.S. Green Building Council

Monday, November 3

8:30 AM - Welcome to Airports Going Green 2014

8:45 AM - Session: Smart Thinking for Airport Resiliency/Future of Airport Sustainability

Moderator: Jim Crites, DFW

Rosemarie Andolino, CDA

Marijn Ornstein, Amsterdam Airport Schiphol

Martin Doherty, Dublin Airport Authority

Haldene Dodd, Air Transport Action Group

Angela Foster-Rice, United Airlines

10:45 AM: Roundtable Session: Sustainability at the National Organization Level

Moderator: Phil Ralston, PDX

Katherine Preston, ACI

T.J. Schulz, ACC

Melissa Sabatine, AAAE

Christa Fornarotto, NBAA

Nancy Young, A4A

11:45 AM - Airports Going Green Awards Luncheon & Keynote Address

Rick Fedrizzi, CEO & Founder, USGBC

12:45 PM - Session: FAA Sustainability Guidance Updates

Eduardo A. Angeles, Associate Administrator for Airports, FAA

1:15 PM – Session: FAA Sustainability Management Plan Updates

Moderator: Michelle Baker, BNA

Ryan Spicer, DFW

Alice Price, TPA

Tiffany Finley, MSP

Lauren Seydewitz, Gresham Smith and Partners

3:00 PM - Session: Climate Change Resiliency: Airline Extreme Weather Planning

Moderator: Nate Kimball, PANYNJ

David Lusk, FedEx

Penny Neferis, JetBlue Airways

United Airlines representative [TBD]

4:15 PM - Session: Case Studies: Innovative Recycling

Moderator: Erin O'Donnell, MDW

Kirk Marchand, Protection Engineering [invited]

Ed Glueckler, Aircraft Fleet Recycling Association

Rachel Barry, Southwest Airlines [invited]

4:15 PM – Workshop: Walkability of Airports within Communities

Kelly Morphy, Walkable and Livable Communities Institute [Invited]

5:30 PM – Conference Reception with Exhibitors

7:30 PM – Sustainable Fashion Show

Elizabeth Shorrock, Assistant Professor, Fashion Studies, Columbia College Chicago

Tuesday, November 4

Concurrent Sessions:

8:30 – 10:15 AM – Session: Sustainable Products: Exhibitor/Vendor Pecha-Kucha

8:00 – 8:45 AM - FAA Student Design Competition Winners: *Environmental Interactions of Airports Challenge*

9:00 – 10:15 AM - Session: Renewable Energy: Potential Airport Revenue Sources

Moderator: Steve Barrett, HMMH

Teresa Civic, MASSPORT

Tim Method, IND

Zach Sundquist, PWM

Jim Stanislaski, Gensler

Brian Hurley, Siemens

10:45 AM - Concurrent Sessions:

Session: ACRP Projects Update: Case Studies

Moderator: Joe Navarrete, TRB

Jennifer Salerno, Booz Allen Hamilton

Kristin Lemaster, CDM Smith

Carol Lurie, VHB

Barbara Thomson, Thomson Consulting

Burr Stewart, Burrst

Session: International Perspectives on Airport Sustainability

Moderator: Derek Gray, GTAA

Necdet Buyukbay, TAV

Soon Young Park, Incheon International Airport [invited]

Grethe Fremo, Trondheim Airport Norway

12:00 PM - Keynote Luncheon & Airports Going Green Awards Presentation

Moderator: Hosea Sanders, Co-Anchor, ABC 7 News This Morning, Chicago [invited]

Keynote Speakers:

Bob Bolton, Project Manager, Terminal Airport Development Program, San Diego County Regional Airport Authority

Christine Spiegel, Marketing, Retail Branding at Unifi Manufacturing, Inc. (makers of Reprave)

Elizabeth Shorrock, Assistant Professor, Fashion Studies, Columbia College Chicago

1:15 PM - Concurrent Sessions:

Session: The Changing Landscape of How Airports Communicate with the Public

Moderator: Jeremy Webb, SEA

Brian Kulpin, RNO

Paul Bowers, Airport Improvement

Jim Peters, SITA

Session: Successful Community Partnerships

Moderator: Scott Morrissey, DEN

Shelley Lamar, ATL

Kane Carpenter, AUS

Emily Sing, SFO

3:00 PM - Concurrent Sessions:

Session: Innovation with Waste: Commodities Management

Moderator: Rob Freeman, LAWA

Victoria Zimmerman, McDonalds, LLC

Catherine O'Connor, Metropolitan Water Reclamation District of Greater Chicago

Anita Kedia, Waste Management

Kevin O'Brien, Illinois Sustainable Technology Center

Session: Smart Airports: Data Management & Benchmarking

Moderator: Paul Manasjan, SAN

Troy Carbaugh, OSIsoft

Azizan Aziz, Carnegie Mellon University

Peter Holmkvist, Bergen Airport, Flesland, Norway [invited]

4:00 PM – Session: Sustainable “Happy Hour”

Moderators: Sam Mehta, SFO and Craig Riley, URS

Renee Ragin, Tortas Frontera

Linda Mallers, FarmLogix

Ian Hughes, Goose Island

Karen Hamilton, Lagunitas

Brenda Palms Barber, Sweet Beginnings

Josh Deth, Revolution Brewing

Michael Cameron, Uncommon Ground

Jennifer Solberg, Rhine Hall Distillery

Jeremy Dalkoff, American Express Premium Travel Group

Zorana Bosnic, HOK

Melissa Mizell, Gensler

6:30 PM - Evening Event: Speaker Appreciation Dinner, House of Blues

Wednesday, November 5

9:00 AM – 1:30 PM: O'Hare International Airport Airfield Tour & Reception

Electric Vehicle Ride & Drive on ORD Airfield

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY
TRAVEL EXPENSE REPORT**

(To be completed within 30 days from travel return date)

TRAVELER: Thella F. Bowens DEPT. NAME & NO. Executive Office/BU 6
DEPARTURE DATE: 11/10/2014 RETURN DATE: 11/11/2014 REPORT DUE: 12/11/14
DESTINATION: Ft. Myers, FL

Please refer to the Authority Travel and Lodging Expense Reimbursement Policy, Article 3, Part 3.4, Section 3.40, outlining appropriate reimbursable expenses and approvals. Please attach all required supporting documentation. All receipts must be detailed, (credit card receipts do not provide sufficient detail). Any special items should be explained in the space provided below.

	Authority Expenses (Prepaid by Authority)	Employee Expenses							TOTALS
		SUNDAY	MONDAY 11/10/14	TUESDAY 11/11/14	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY	
Air Fare, Railroad, Bus (attach copy of itinerary w/charges)	690.80								0.00
Conference Fees (provide copy of flyer/registration expenses)									0.00
Rental Car*									0.00
Gas and Oil*									0.00
Garage/Parking*									0.00
Mileage - attach mileage form*									0.00
Taxi and/or Shuttle Fare (include tips pd.)*									0.00
Hotel*			198.69						198.69
Telephone, Internet and Fax*									0.00
Laundry*									0.00
Tips - separately paid (maids, bellhop, other hotel srvs.)									0.00
Meals (include tips pd.)									0.00
Breakfast*									0.00
Lunch*									0.00
Dinner*			50.80						50.80
Other Meals*				4.86					4.86
Alcohol is a non-reimbursable expense									
Hospitality ¹ *									0.00
Miscellaneous:									0.00
									0.00
									0.00
*Provide detailed receipts									0.00
Total Expenses prepaid by Authority	690.80	0.00	249.49	4.86	0.00	0.00	0.00	0.00	254.35

Explanation:

NOTE: Attached is a check for \$149.60, which is the cost to extend trip for personal travel.

¹Give names and business affiliations of any persons whose meals were paid by traveler.
²Prepare Check Request
³Attach personal check payable to SDCRAA

Total Expenses Prepaid by Authority	690.80
Total Expenses Incurred by Employee (including cash advances)	254.35
Grand Trip Total	945.15
Less Cash Advance (attach copy of Authority ck)	
Less Expenses Prepaid by Authority	690.80
Due Traveler (positive amount)²	
Due Authority (negative amount)³	254.35

Note: Send this report to Accounting even if the amount is \$0.

I as traveler or administrator acknowledge that I have read, understand and agree to Authority policies 3.40 - Travel and Lodging Expense Reimbursement Policy⁴ and 3.30 - Business Expense Reimbursement Policy⁵ and that any purchases/claims that are not allowed will be my responsibility. I further certify that this report of travel expenses were incurred in connection with official Authority business and is true and correct.

⁴ Travel and Lodging Expense Reimbursement Policy 3.40

⁵ Business Expense Reimbursement Policy 3.30

Prepared By: Kim Ayers
 Traveler Signature: Thella F. Bowens
 Approved By: _____

Ext.: 2445
 Date: 1 Dec 2014
 Date: _____

AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE (To be certified if used by President/CEO, Gen. Counsel, or Chief Auditor)

I, _____ hereby certify that this document was approved by the Executive Committee at its _____ meeting.
 (Please leave blank. Whoever clerk's the meeting will insert their name and title.)
 (Leave blank and we will insert the meeting date.)

Failure to attach required documentation will result in the delay of processing reimbursement. If you have any questions, please see your department Administrative Assistant or call Accounting at ext. 2806.

THELLA FAYE BOWENS

406

Date

25 Nov 2014

Pay to the
order of

SDCRAA

\$ 149.60

One hundred forty nine & 60/100

Dollars



Security Features
Include:
Debit on Scan

citibank

Citigold®

For

Reimbursement of expenses Thella F. Bowens
in travel to Dallas

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY
OUT-OF-TOWN TRAVEL REQUEST**

GENERAL INSTRUCTIONS:

- A. All travel requests must conform to applicable provisions of Policies 3.30 and 3.40.
B. Personnel traveling at Authority expense shall, consistent with the provisions of Policies 3.30 and 3.40, use the most economical means available to affect the travel.

1. TRAVELER:

Travelers Name: Thella F. Bowens Dept: Exec Office BU6

Position: ☐ Board Member ☒ President/CEO ☐ Gen. Counsel ☐ Chief Auditor

☐ All other Authority employees (does not require executive committee administrator approval)

2. DATE OF REQUEST: 07/30/14 PLANNED DATE OF DEPARTURE/RETURN: 11/10/14 / 11/11/14

3. DESTINATIONS/PURPOSE (Provide detailed explanation as to the purpose of the trip— continue on extra sheets of paper as necessary):

Destination: Fort Myers, Florida

Purpose: ACC Aviation Award of Excellence Awards Luncheon

Explanation: Recipient of 2014 Airport Consultants Council Aviation Award of Excellence.

4. PROJECTED OUT-OF-TOWN TRAVEL EXPENSES

A. TRANSPORTATION COSTS:

- AIRFARE \$ 500.00
- OTHER TRANSPORTATION (Taxi, Train, Car Rental) \$ 00.00

B. LODGING \$ 220.00

C. MEALS \$ 80.00

D. SEMINAR AND CONFERENCE FEES \$ 000.00

E. ENTERTAINMENT (If applicable) \$

F. OTHER INCIDENTAL EXPENSES \$ 100.00

TOTAL PROJECTED TRAVEL EXPENSE \$ 900.00

CERTIFICATION BY TRAVELER By my signature below, I certify that the above listed out-of-town travel and associated expenses conform to the Authority's Policies 3.30 and 3.40 and are reasonable and directly related to the Authority's business.

Travelers Signature: Thella F. Bowens

Date: 1 August 2014

CERTIFICATION BY ADMINISTRATOR (Where Administrator is the Executive Committee, the Authority Clerk's signature is required).

By my signature below, I certify the following:

1. I have conscientiously reviewed the above out-of-town travel request and the details provided on the reverse.
2. The concerned out-of-town travel and all identified expenses are necessary for the advancement of the Authority's business and reasonable in comparison to the anticipated benefit to the Authority.
3. The concerned out-of-town travel and all identified expenses conform to the requirements and intent of Authority's Policies 3.30 and 3.40.

Administrator's Signature: _____ Date: _____

AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE

I, Lorraine Bennett, Assistant Authority Clerk, hereby certify that this document was approved
(Please leave blank. Whoever clerk's the meeting will insert their name and title.)

by the Executive Committee at its August 25, 2014 meeting.
(Leave blank and we will insert the meeting date.)



908 King Street, Suite 100
Alexandria Virginia 22314
Phone 703-883-6900
Fax 703-883-2664
www.ACCOnline.org

May 6, 2014

Ms. Thella Bowens
President/CEO
San Diego County Regional Airport Authority
San Diego International Airport
3225 N. Harbor Drive
San Diego, CA 92101

CHAIR

Andrew J. Platz, P.E.
Mead & Hunt, Inc.

VICE CHAIR

David G. Peshkin, P.E.
Applied Pavement Technology, Inc.

SECRETARY/TREASURER

Carol Lurie, LEED AP, AICP
Vannase Hagen Brustlin, Inc.

IMMEDIATE PAST BOARD CHAIR

Courtney A. Beamon, P.E.
Delta Airport Consultants, Inc.

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Blast Deflectors, Inc.

Roddy L. Boggus, NCARB, AIA
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C&S Companies

Marion Kromm White, AIA,
NCARB, LEED AP
HOK

Solomon Wong
InterVISTAS

PRESIDENT

Paula P. Hochstetler

Reference: Airport Consultants Council (ACC) 2014 Aviation Award of Excellence

Dear Ms. Bowens,

On behalf of the Airport Consultants Council (ACC), I am pleased to inform you in writing of your selection as recipient of the prestigious 2014 Airport Consultants Council Aviation Award of Excellence. The purpose of this award is to recognize an individual, group or organization's extraordinary contributions to the aviation industry that are visionary and innovative, have advanced the industry, and have served the general public good.

You were selected as the 2014 award recipient from a field of very strong candidates because you have consistently distinguished yourself throughout a career marked by:

- Unflappable leadership in industry organizations and commitment to success;
- Support of innovation in project delivery, sustainability and airport design, as witnessed by the award-winning Terminal 2 "Green Build" program at SAN;
- Respectful partnership with the consultant community; and
- Quiet grace and integrity that has influenced the behavior and performance of those you have lead, supported and encouraged.

For all of the above and your many other lifetime achievements, we commend you.

Traditionally, the ACC Aviation Award of Excellence is presented to the recipient during our annual conference awards luncheon in November. This year's luncheon will take place on Tuesday, November 11, 2014 at the Sanibel Harbour Marriott Resort & Spa in Ft. Myers, Florida. Attached is specific information concerning the award ceremony. Colleen Flood, ACC's Manager of Marketing & Member Services, will contact your office to respond to any questions you may have.

Again, on behalf of the ACC membership, I congratulate you for having been selected as this year's ACC Aviation Award of Excellence recipient.

Sincerely,

T.J. Schulz
President

Attachment

cc. David Peshkin, 2014 ACC Board Chair, Applied Pavement Technology, Inc.
Lynn Leibowitz, 2014 ACC Awards Committee Chair, Leibowitz&Horton Airport
Management Consultants, Incorporated



TRAVELTRUST SCRIPPS RANCH
Phone: 1-800-792-4662

Electronic Invoice

Prepared For:
BOWENS/THELLA

Ref: 06

SALES PERSON	E4
INVOICE NUMBER	1214022
INVOICE ISSUE DATE	08 Oct 2014
RECORD LOCATOR	MRTVQM
CUSTOMER NUMBER	0000SDCRAA

Client Address
SAN DIEGO COUNTY REG AIRPORT AUTHORITY
PO BOX 82776
SAN DIEGO CA 92138-2776
GATE CODE 4006-283

Notes

YOUR UNITED ETICKET CONFIRMATION IS ** FH9B5L **

-----INVOICE/ITINERARY ACCOUNTING DOCUMENT-----

*****TICKETLESS TRAVEL INSTRUCTIONS*****

THIS IS AN E-TICKET RESERVATION.

A GOVERNMENT ISSUED PHOTO ID IS NEEDED AT CHECK IN
THIS TICKET IS NON-REFUNDABLE AND MUST BE USED FOR
THE FLIGHTS BOOKED. IF THE RESERVATION IS NOT USED
OR CANCELLED BEFORE THE DEPARTURE OF YOUR FLIGHTS
IT MAY HAVE NO VALUE. CONTACT TRAVELTRUST BEFORE
YOUR OUTBOUND FLIGHT IF CHANGE IS NECESSARY.

*****TSA GUIDANCE FOR PASSENGERS*****

PLEASE ALLOW EXTRA TIME FOR SCREENING AND BOARDING
INTERNATIONAL-MINIMUM 3 HOUR CHECK-IN PRIOR TO DEPARTURE
DOMESTIC-MINIMUM 2 HOUR CHECK-IN PRIOR TO DEPARTURE
FOR ADDITIONAL SECURITY INFORMATION VISIT WWW.TSA.GOV

DATE: Mon, Nov 10

Flight: UNITED AIRLINES 1569

From	SAN DIEGO, CA	Departs	6:45am
To	HOUSTON GEO BUSH, TX	Arrives	11:53am
Departure Terminal	2	Arrival Terminal	C
Duration	03hr(s) :08min(s)	Class	United Economy
Type	BOEING 737-800 JET	Meal	Food for Purchase
Stop(s)	Non Stop		
Seat(s) Details	BOWENS/THELLA	Seat(s) - 11D Economy Plus Seat Confirmed	

DATE: Mon, Nov 10

Flight: UNITED AIRLINES 481

From	HOUSTON GEO BUSH, TX	Departs	2:00pm
To	FORT MYERS RSW, FL	Arrives	5:13pm
Departure Terminal	C		
Duration	02hr(s) :13min(s)	Class	United Economy
Type	AIRBUS INDUSTRIE	Meal	Food and Beverage

Type	AIRBUS INDUSTRIE A320 JET	Meal	Food and Beverage for Purchase
Stop(s)	Non Stop		
Seat(s) Details	BOWENS/THELLA	Seat(s) - 08D Economy Plus Seat Confirmed	

DATE: Tue, Nov 11

Flight: UNITED AIRLINES 221			
From	FORT MYERS RSW, FL	Departs	5:58pm
To	HOUSTON GEO BUSH, TX	Arrives	7:37pm
Duration	02hr(s) :39min(s)	Arrival Terminal	C
Type	AIRBUS INDUSTRIE A320 JET	Class	United Economy
Stop(s)	Non Stop	Meal	Food and Beverage for Purchase
Seat(s) Details	BOWENS/THELLA	Seat(s) - 10D Economy Plus Seat Confirmed	

DATE: Tue, Nov 11

Flight: UNITED AIRLINES 3944 Operated by: /EXPRESSJET AIRLINES DBA UNITED EXPRESS			
From	HOUSTON GEO BUSH, TX	Departs	9:13pm
To	DALLAS LOVE FLD, TX	Arrives	10:15pm
Departure Terminal	A	Arrival Terminal	1
Duration	01hr(s) :02min(s)	Class	United Economy
Type	ERJ-135 JET	Meal	
Stop(s)	Non Stop		
Seat(s) Details	BOWENS/THELLA	Seat(s) - 02AEconomy Plus Seat Confirmed	

DATE: Sun, Nov 16

Flight: UNITED AIRLINES 4315 Operated by: /EXPRESSJET AIRLINES DBA UNITED EXPRESS			
From	DALLAS LOVE FLD, TX	Departs	7:09pm
To	HOUSTON GEO BUSH, TX	Arrives	8:16pm
Departure Terminal	1	Arrival Terminal	A
Duration	01hr(s) :07min(s)	Class	United Economy
Type	ERJ-135 JET	Meal	
Stop(s)	Non Stop		
Seat(s) Details	BOWENS/THELLA	Seat(s) - 02AEconomy Plus Seat Confirmed	

DATE: Sun, Nov 16

Flight: UNITED AIRLINES 1687			
From	HOUSTON GEO BUSH, TX	Departs	9:10pm
To	SAN DIEGO, CA	Arrives	10:39pm
Departure Terminal	C	Arrival Terminal	2
Duration	03hr(s) :29min(s)	Class	United Economy
Type	BOEING 737-800 JET	Meal	Food and Beverage for Purchase
Stop(s)	Non Stop		

Seat(s) Details**BOWENS/THELLA****Seat(s) - 08C
Economy Plus Seat
Confirmed****DATE: Fri, May 15****Others****RESERVATION
RETAINED FOR 180
DAYS****Ticket Information**

Ticket Number	UA7496828404	Passenger	BOWENS THELLA		
		Billed to:	AX XXXXXXXXXXXX	USD	* 660.80
Service Fee	XD 0626408207	Passenger	BOWENS THELLA		
		Billed to:	AX XXXXXXXXXXXX	USD	* 30.00
				SubTotal	USD 690.80
				Net Credit Card Billing	* USD 690.80

				Total Amount Due	USD 0.00

ITINERARY NOTES:

TRAVELTRUST IS OPEN MONDAY - FRIDAY FROM 5AM-530PM PST
AND SATURDAY FROM 9AM-1PM PST - 760-635-1700.
FOR EMERGENCY AFTERHOURS SERVICE IN THE US
PLEASE CALL 888-221-6062 AND USE YOUR VIT CODE - S7NS0
PLEASE NOTE THIS IS OUR NEW EMERGENCY NUMBER
EACH EMERGENCY CALL IS BILLABLE AT A MINIMUM 25.00
THANK YOU FOR CHOOSING TRAVELTRUST...SCOTT MACKERLEY

Your travel arranger provides the information contained in this document. If you have any questions about the content, please contact your travel arranger. For Credit Card Service fees, please see eTicket receipt for total charges.

Ayers Kim

From: Scott Mackerley <smackerley@Traveltrust.com>
Sent: Wednesday, October 08, 2014 2:40 PM
To: Ayers Kim
Subject: Fort Myers

Hi Kim,

This is the itinerary we had booked. It's pricing at \$511.20 today.

Thanks,
Scott

FOR: BOWENS/THELLA REF: 06

10 NOV 14 - MONDAY

FLR	UNITED AIRLINES	FLT:1569	UNITED ECONOMY FOOD FOR PURCHASE
LV	SAN DIEGO	645A	EQP: BOEING 737-800
DEPART:	TERMINAL 2		03HR 08MIN
AR	HOUSTON GEO BUSH	1153A	NON-STOP
ARRIVE:	TERMINAL C		
	BOWENS/THELLA		

AIR UNITED AIRLINES FLT:481 UNITED ECONOMY FOOD-BEV/PUR
LV HOUSTON GEO BUSH 200P EQP: AIRBUS A320
DEPART: TERMINAL C 02HR 13MIN
AR FORT MYERS RSW 513P NON-STOP
BOWENS/THELLA

11 NOV 14 - TUESDAY

AIR UNITED AIRLINES FLT:221 UNITED ECONOMY FOOD-BEV/PUR
LV FORT MYERS RSW 558P EQP: AIRBUS A320
02HR 39MIN
AR HOUSTON GEO BUSH 737P NON-STOP
ARRIVE: TERMINAL C
BOWENS/THELLA

AIR UNITED AIRLINES FLT:1687 UNITED ECONOMY FOOD-BEV/PUR
LV HOUSTON GEO BUSH 910P EQP: BOEING 737-800
DEPART: TERMINAL C 03HR 29MIN
AR SAN DIEGO 1039P NON-STOP
ARRIVE: TERMINAL 2
BOWENS/THELLA



GUEST FOLIO

468 BOWENS/THELLA 179.00 DUPLICATE 12:16 ACCT#
ROOM NAME RATE DEPART TIME 9611
FQ 10 11/10/14
TYPE ARRIVE TIME GROUP
4157
GET ADDRESS
ROOM FORT MYERS FL AXXXXXXXXXXXXX
CLERK 33908 PAYMENT MR#:
ADDRESS

DATE	REFERENCE	CHARGES	CREDITS	BALANCE DUE
11/10	RSRT FEE RSRT FEE	.00		
11/10	TELECOMM LOC PHNBN	.00		
11/10	TELECOMM WFB	.00		
11/10	ROOM 468, 1	179.00		
11/10	ST TAX 468, 1	19.69		
11/11	CCARD-AX		198.69	
	AXXXXXXXXXXXXXX			

.00



This statement is your only receipt. You have agreed to pay in cash or by approved personal check or to authorize us to charge your credit card for all amounts charged to you. The amount shown in the credits column opposite any credit card entry in the reference column above will be charged to the credit card number set forth above. (The credit card company will bill in the usual manner.) If for any reason the credit card company does not make payment on this account, you will owe us such amount. If you are direct billed, in the event payment is not made within 25 days after check-out, you will owe us interest from the check-out date on any unpaid amount at the rate of 1.5% per month (ANNUAL RATE 18%), or the maximum allowed by law, plus the reasonable cost of collection, including attorney fees.

Signature X _____

RECEIPTS FROM TRAVEL TO FT. MYERS, FL
November 10-11, 2014 - THELLA F. BOWENS

The Lighthouse Waterfront
*****Restaurant*****
14301 Port Comfort Road

Server: Bob
Table 21/1
Guests: 5
11/10/2014
8:26 PM
40020

Large Sparkling	5.75
Lucc & Shrimp	13.00
SHR N SCALL	28.00
Cropper	34.00
Grilled	

Subtotal	80.75
Tax	4.85

Total	85.60
-------	-------

Balance Due	85.60
-------------	-------

The Lighthouse Waterfront
*****Restaurant*****
14301 Port Comfort Road

Server: Bob
DOB: 11/10/2014
08:33 PM
Table 21/1
11/10/2014
4/40020

SALE

AMEX
Card #XXXXXXXXXX 3145758
Magnetic card present: BOWENS THELLA F
Card Entry Method: S

Approval: 544647

Amount: \$ 42.80

+ TIP: 9.00

= Total: 50.80

I agree to pay the above
total amount according to the
card issuer agreement.

X

RECEIPTS FROM TRAVEL TO FT. MYERS, FL
November 10-11, 2014 - THELLA F. BOWENS

HMSHOST
SBARKO
SOUTHWEST FLORIDA INT'L AIRPORT
3338 JORDAN

CHK 7037 NOV11'14 4:39PM

1 WTR ICELANDC 500	3.29
1 BANANA	1.29
SUBTOTAL	
TAX	4.58
AMOUNT PAID	0.28
CASH	4.86
CHANGE DUE	20.00
	15.14

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SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY



BOARD MEMBERS

DAVID ALVAREZ
LAURIE BERMAN*
C. APRIL BOLING
GREG COX

JIM DESMOND
COL. JOHN FARNAM*
ROBERT H. GLEASON
LLOYD B. HUBBS
ERAINA ORTEGA*
PAUL ROBINSON
MARY SESSOM
TOM SMISEK

* EX OFFICIO BOARD MEMBERS

PRESIDENT/CEO
THELLA F. BOWENS

Revised 12/30/14

DRAFT **BOARD**

AGENDA

Thursday, January 15, 2015
9:00 A.M.

San Diego International Airport
Commuter Terminal – Third Floor
Board Room
3225 N. Harbor Drive
San Diego, California 92101

***Live webcasts of Authority Board meetings can be accessed at
<http://www.san.org/Airport-Authority/Meetings-Agendas?EntryId=1954>***

This Agenda contains a brief general description of each item to be considered. The indication of a recommended action does not indicate what action (if any) may be taken.

Please note that agenda items may be taken out of order. If comments are made to the Board without prior notice or are not listed on the Agenda, no specific answers or responses should be expected at this meeting pursuant to State law.

Staff Reports and documentation relating to each item of business on the Agenda are on file in Corporate & Information Governance and are available for public inspection.

NOTE: Pursuant to Authority Code Section 2.15, all Lobbyists shall register as an Authority Lobbyist with the Authority Clerk within ten (10) days of qualifying as a lobbyist. A qualifying lobbyist is any individual who receives \$100 or more in any calendar month to lobby any Board Member or employee of the Authority for the purpose of influencing any action of the Authority. To obtain Lobbyist Registration Statement Forms, contact the Corporate & Information Governance/Authority Clerk Department.

PLEASE COMPLETE A "REQUEST TO SPEAK" FORM PRIOR TO THE COMMENCEMENT OF THE MEETING AND SUBMIT IT TO THE AUTHORITY CLERK. ***PLEASE REVIEW THE POLICY FOR PUBLIC PARTICIPATION IN BOARD AND BOARD COMMITTEE MEETINGS (PUBLIC COMMENT) LOCATED AT THE END OF THE AGENDA.***

The Authority has identified a local company to provide oral interpreter and translation services for public meetings. If you require oral interpreter or translation services, please telephone the Corporate & Information Governance/Authority Clerk Department with your request at (619) 400-2400 at least three (3) working days prior to the meeting.

CALL TO ORDER:

PLEDGE OF ALLEGIANCE:

ROLL CALL:

PRESENTATION:

A. NORTHSIDE CARGO DEVELOPMENT PROJECT UPDATE:

Presented by Eric Podnieks, Real Estate Manager, Business and Financial Management

REPORTS FROM BOARD COMMITTEES, AD HOC COMMITTEES, AND CITIZEN COMMITTEES AND LIAISONS:

STANDING BOARD COMMITTEES

- **AUDIT COMMITTEE:**
Committee Members: Gleason, Hollingworth, Hubbs, Sessom, Smisek (Chair), Tartre, Van Sambeek
- **CAPITAL IMPROVEMENT PROGRAM OVERSIGHT COMMITTEE:**
Committee Members: Alvarez, Gleason, Hubbs (Chair), Robinson
- **EXECUTIVE PERSONNEL AND COMPENSATION COMMITTEE:**
Committee Members: Cox, Desmond (Chair), Hubbs, Sessom, Smisek
- **FINANCE COMMITTEE:**
Committee Members: Alvarez, Cox (Chair), Hubbs, Robinson, Sessom

ADVISORY COMMITTEES

- **AUTHORITY ADVISORY COMMITTEE:**
Liaison: Robinson, Smisek
- **ART ADVISORY COMMITTEE:**
Committee Member: Gleason

LIAISONS

- **AIRPORT LAND USE COMPATIBILITY PLAN FOR SAN DIEGO INTERNATIONAL AIRPORT:**
Liaison: Robinson
- **CALTRANS:**
Liaison: Berman
- **INTER-GOVERNMENTAL AFFAIRS:**
Liaison: Cox
- **MILITARY AFFAIRS:**
Liaison: Farnam
- **PORT:**
Liaisons: Cox, Gleason (Primary), Robinson

BOARD REPRESENTATIVES (EXTERNAL)

- **SANDAG TRANSPORTATION COMMITTEE:**
Representatives: Hubbs, Smisek (Primary)
- **WORLD TRADE CENTER:**
Representatives: Alvarez, Gleason (Primary)

CHAIR'S REPORT:

PRESIDENT/CEO'S REPORT:

NON-AGENDA PUBLIC COMMENT:

Non-Agenda Public Comment is reserved for members of the public wishing to address the Board on matters for which another opportunity to speak **is not provided on the Agenda**, and which is within the jurisdiction of the Board. Please submit a completed speaker slip to the Authority Clerk. ***Each individual speaker is limited to three (3) minutes. Applicants, groups and jurisdictions referring items to the Board for action are limited to five (5) minutes.***

Note: Persons wishing to speak on specific items should reserve their comments until the specific item is taken up by the Board.

CONSENT AGENDA (Items 1-15):

The consent agenda contains items that are routine in nature and non-controversial. Some items may be referred by a standing Board Committee or approved as part of the budget process. The matters listed under 'Consent Agenda' may be approved by one motion. Any Board Member may remove an item for separate consideration. Items so removed will be heard before the scheduled New Business Items, unless otherwise directed by the Chair.

1. APPROVAL OF MINUTES:

The Board is requested to approve minutes of prior Board meetings.

RECOMMENDATION: Approve the minutes of the December 4, 2014, regular meeting.

2. ACCEPTANCE OF BOARD AND COMMITTEE MEMBERS WRITTEN REPORTS ON THEIR ATTENDANCE AT APPROVED MEETINGS AND PRE-APPROVAL OF ATTENDANCE AT OTHER MEETINGS NOT COVERED BY THE CURRENT RESOLUTION:

The Board is requested to accept the reports.

RECOMMENDATION: Accept the reports and pre-approve Board member attendance at other meetings, trainings and events not covered by the current resolution.

(Corporate & Information Governance: Tony Russell, Director/Authority Clerk)

3. AWARDED CONTRACTS, APPROVED CHANGE ORDERS FROM NOVEMBER 10, 2014 THROUGH DECEMBER 7, 2014 AND REAL PROPERTY AGREEMENTS GRANTED AND ACCEPTED FROM NOVEMBER 10, 2014 THROUGH DECEMBER 7, 2014:

The Board is requested to receive the report.

RECOMMENDATION: Receive the report.

(Procurement: Jana Vargas, Director)

4. JANUARY 2015 LEGISLATIVE REPORT:

The Board is requested to approve the report.

RECOMMENDATION: Adopt Resolution No. 2015-____, approving the January 2015 Legislative Report.

(Inter-Governmental Relations: Michael Kulis, Director)

5. AMEND POLICY 5.13 LOCAL BUSINESS OPPORTUNITIES TO INCREASE THE PERCENTAGE OF LOCAL WORKFORCE BASED IN THE LOCAL OFFICE:

The Board is requested to amend the policy.

RECOMMENDATION: Adopt Resolution No. 2015-____, amending Policy 5.13, Local Business Opportunities, to increase the percentage of workforce based in the local office that resides in San Diego County to exceed fifty percent (50%).

(Procurement: Jana Vargas, Director)

CLAIMS

6. REJECT THE CLAIM OF JOANN AUSTIN:

The Board is requested to reject the claim.

RECOMMENDATION: Adopt Resolution No. 2015-____, rejecting the claim of JoAnn Austin.

(Legal: Breton Lobner, General Counsel)

7. REJECT THE CLAIM OF ELLEN THERESE FRANGER:

The Board is requested to reject the claim.

RECOMMENDATION: Adopt Resolution No. 2015-____, rejecting the claim of Ellen Therese Franger.

(Legal: Breton Lobner, General Counsel)

COMMITTEE RECOMMENDATIONS

8. APPROVE AND AUTHORIZE THE PRESIDENT/CEO TO NEGOTIATE AND EXECUTE AN AGREEMENT WITH U.S. BANK NATIONAL ASSOCIATION, FOR DEPOSITORY BANKING SERVICES AND MERCHANT CREDIT CARD SERVICES:

The Board is requested approve an agreement.

RECOMMENDATION: The Finance Committee recommends that the Board adopt Resolution No. 2015-____, approving and authorizing the President/CEO to negotiate and execute an agreement with U.S. Bank National Association for Depository Banking Services and Merchant Credit Card Services.

(Financial Management: Michael Sears, Director)

CONTRACTS AND AGREEMENTS

9. AWARD A CONTRACT TO EC CONSTRUCTORS, INC. FOR TERMINAL CONCESSIONS DIRECTORIES AT SAN DIEGO INTERNATIONAL AIRPORT:

The Board is requested to award a contract.

RECOMMENDATION: Adopt Resolution No. 2015-____, awarding a contract to EC Constructors, Inc., in the amount of \$598,315, for Project No. 104168A, Terminal Concessions Directories at San Diego International Airport.

(Facilities Development: Iraj Ghaemi, Director)

10. APPROVE AND AUTHORIZE THE PRESIDENT/CEO TO EXECUTE A FIRST AMENDMENT TO THE AGREEMENT WITH STATE LEGISLATIVE CONSULTANTS:

The Board is requested to approve an amendment to the agreement.

RECOMMENDATION: Adopt Resolution No. 2015-____, approving and authorizing the President/CEO to execute a first amendment to the agreement with State Legislative Consultants.

(Inter-Governmental Relations: Michael Kulis, Director)

11. APPROVE AND AUTHORIZE THE PRESIDENT/CEO TO EXECUTE AN AGREEMENT WITH FEDERAL LEGISLATIVE CONSULTANTS:

The Board is requested to approve an agreement.

RECOMMENDATION: Adopt Resolution No. 2015-____, approving and authorizing the President/CEO to execute an agreement with Federal Legislative Consultants.

(Inter-Governmental Relations: Michael Kulis, Director)

12. AWARD A CONTRACT TO S&L SPECIALTY CONTRACTING, INC., FOR QUIETER HOME PROGRAM PHASE 8, GROUP 4, PROJECT NO. 380804 (24 HISTORIC AND NON-HISTORIC SINGLE AND MULTI-FAMILY UNITS ON 6 RESIDENTIAL PROPERTIES LOCATED EAST AND WEST OF THE AIRPORT):

The Board is requested to award a contract.

RECOMMENDATION: Adopt Resolution No. 2015-____, awarding a contract to S&L Specialty Contracting, Inc., in the amount of \$764,050, for Phase 8, Group 4, Project No. 380804, of the San Diego County Regional Airport Authority's ("Authority's") Quieter Home Program.

(Airport Planning: Keith Wilschetz, Director)

CONTRACTS AND AGREEMENTS AND/OR AMENDMENTS TO CONTRACTS AND AGREEMENTS EXCEEDING \$1 MILLION

13. AWARD A CONTRACT TO ORION CONSTRUCTION CORPORATION TO CONSTRUCT THE NORTH SIDE UTILITY STORM DRAIN TRUNK AT SAN DIEGO INTERNATIONAL AIRPORT:

The Board is requested to award a contract.

RECOMMENDATION: Adopt Resolution No. 2015-____, awarding a contract to Orion Construction Corporation in the amount of \$10,396,680, for Project No. 104118E, North Side Utility Storm Drain Trunk at San Diego International Airport.

(Facilities Development: Iraj Ghaemi, Director)

14. APPROVE AND AUTHORIZE AN INCREASE IN THE PRESIDENT/CEO'S CHANGE ORDER AUTHORITY FOR CONSTRUCT ELECTRICAL DISTRIBUTION SYSTEM (12KV) PROJECT AT SAN DIEGO INTERNATIONAL AIRPORT:

The Board is requested to approve an increase in the Change Order.

RECOMMENDATION: Adopt Resolution No. 2015-____, approving and authorizing an increase in the President/CEO's change order authority from \$650,280 to \$1,807,300, for Project No. 104136, Construct Electrical Distribution System (12kV) at San Diego International Airport.

(Facilities Development: Iraj Ghaemi, Director)

15. APPROVE AND AUTHORIZE THE PRESIDENT/CEO TO NEGOTIATE AND EXECUTE A FIRST AMENDMENT TO THE SOLAR POWER PURCHASE AGREEMENT WITH LINDBERG FIELD SOLAR 1, LLC:

The Board is requested to approve an amendment to the agreement.

RECOMMENDATION: Adopt Resolution No. 2015-____, approving and authorizing the President/CEO to negotiate and execute a First Amendment to the Solar Power Purchase Agreement with Lindberg Field Solar 1, LLC, to implement a solar photovoltaic generating system at Terminal 2 West, San Diego Internal Airport.

(Airport Design and Construction: Bob Bolton, Director)

PUBLIC HEARINGS:

OLD BUSINESS:

NEW BUSINESS:

16. AIRPORT DEVELOPMENT PLAN CONCEPTS EVALUATION:

The Board is requested to receive the information.

RECOMMENDATION: Receive the information.

(Airport Planning: Keith Wilschetz, Director)

17. ADOPT POLICY 5.15 EQUAL BENEFITS FOR DOMESTIC PARTNERS:

The Board is requested to adopt the policy.

RECOMMENDATION: Adopt Resolution No. 2015-____, approving Policy 5.15 "Equal Benefits for Domestic Partners", to ensure that contractors provide equal benefits between employees with spouses and employees with domestic partners, and between dependents and family members of spouses and dependents and family members of domestic partners.

(Procurement: Jana Vargas, Director)

CLOSED SESSION:

18. CONFERENCE WITH REAL PROPERTY NEGOTIATORS:

(Real property negotiations pursuant to Cal. Gov. Code § 54954.5(b) and § 54956.8.)

Property: Salt Plant – 17 acre parcel located at 1470 Bay Boulevard, San Diego.

Agency Negotiators: Scott Brickner, Finance & Asset Management, Vice President/Treasurer.

Negotiating Parties: San Diego Gas & Electric, United States Fish and Wildlife Service, GGTW, LLC (current tenant) and/or other interested parties.

Under Negotiation: Sale – terms and conditions.

- 19. CONFERENCE WITH LEGAL COUNSEL-EXISTING LITIGATION:**
(Cal. Gov. Code § 54956.9(a) and (d)(1).)
Diego Concession Group, Inc. v. San Diego County Regional Airport Authority,
San Diego Superior Court Case No. 37-2012-00088083-CU-BT-CTL
- 20. CONFERENCE WITH LEGAL COUNSEL-EXISTING LITIGATION:**
(Cal. Gov. Code § 54956.9(a) and (d)(1).)
Dryden Oaks, LLC v. San Diego County Regional Airport Authority, et al.,
San Diego Superior Court, North County, Case No. 37-2014-00004077-CU-EI-NC
- 21. CONFERENCE WITH LEGAL COUNSEL – EXISTING LITIGATION:**
(Cal. Gov. Code § 54956.9(a) and (d)(1).)
Donna Wilson; John Wilson v. San Diego Port Authority; San Diego International Airport; San Diego County Regional Airport Authority
San Diego Superior Court Case No. 37-2014-00015326-CU-PO-CTL (Meyer)
- 22. CONFERENCE WITH LEGAL COUNSEL – EXISTING LITIGATION:**
(Cal. Gov. Code § 54956.9(a) and (d)(1).)
Jennifer Cain v. San Diego County Regional Airport Authority, et al
San Diego Superior Court Case No. 37-2014-00030402-CU-PO-CTL
- 23. CONFERENCE WITH LEGAL COUNSEL – EXISTING LITIGATION:**
(Cal. Gov. Code § 54956.9(a) and (d)(1).)
Joan M. Ward v. San Diego County Regional Airport Authority, et al
San Diego Superior Court Case No. 37-2014-00022181-CU-WT-CTL
- 24. CONFERENCE WITH LEGAL COUNSEL – EXISTING LITIGATION:**
(Cal. Gov. Code § 54956.9(a) and (d)(1).)
Alice Boehm v. San Diego County Regional Airport Authority, et al,
San Diego Superior Court Case No. 37-2014-00022124-CU-PO-CTLtr
- 25. CONFERENCE WITH LEGAL COUNSEL – ANTICIPATED LITIGATION AND EXISTING LITIGATION:**
(Significant exposure to litigation pursuant to Cal. Gov. Code §§ 54956.9(a) and 54956.9(b).)
Jay A. Bass, et al/v. San Diego City Employees' Retirement System, et al.,
San Diego Superior Court Case No. 37-2013-00077566-CU-OE-CTL
- 26. CONFERENCE WITH LEGAL COUNSEL – ANTICIPATED LITIGATION:**
(Significant exposure to litigation pursuant to Cal. Gov. Code §§ 54956.9 (b) and 54954.5.)
Re: Investigative Order No. R9-2012-0009 by the California Regional Water Quality Control Board regarding submission of technical reports pertaining to an investigation of bay sediments at the Downtown Anchorage Area in San Diego.
Number of potential cases: 1

27. CONFERENCE WITH LEGAL COUNSEL – ANTICIPATED LITIGATION:

(Initiation of litigation pursuant to Cal. Government Code § 54956.9(d).)

Number of cases: 2

REPORT ON CLOSED SESSION:

NON-AGENDA PUBLIC COMMENT:

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Note: Persons wishing to speak on specific items should reserve their comments until the specific item is taken up by the Board.

GENERAL COUNSEL REPORT:

BUSINESS AND TRAVEL EXPENSE REIMBURSEMENT REPORTS FOR BOARD MEMBERS, PRESIDENT/CEO, CHIEF AUDITOR AND GENERAL COUNSEL WHEN ATTENDING CONFERENCES, MEETINGS, AND TRAINING AT THE EXPENSE OF THE AUTHORITY:

BOARD COMMENT:

ADJOURNMENT:

Policy for Public Participation in Board, Airport Land Use Commission (ALUC), and Committee Meetings (Public Comment)

- 1) Persons wishing to address the Board, ALUC, and Committees shall complete a "Request to Speak" form prior to the initiation of the portion of the agenda containing the item to be addressed (e.g., Public Comment and General Items). Failure to complete a form shall not preclude testimony, if permission to address the Board is granted by the Chair.
- 2) The Public Comment Section at the beginning of the agenda is limited to eighteen (18) minutes and is reserved for persons wishing to address the Board, ALUC, and Committees on any matter for which another opportunity to speak is not provided on the Agenda, and on matters that are within the jurisdiction of the Board. A second Public Comment period is reserved for general public comment later in the meeting for those who could not be heard during the first Public Comment period.
- 3) Persons wishing to speak on specific items listed on the agenda will be afforded an opportunity to speak during the presentation of individual items. Persons wishing to speak on specific items should reserve their comments until the specific item is taken up by the Board, ALUC and Committees. Public comment on specific items is limited to twenty (20) minutes – ten (10) minutes for those in favor and ten (10) minutes for those in opposition of an item. Each individual speaker will be allowed three (3) minutes, and applicants and groups will be allowed five (5) minutes.
- 4) If many persons have indicated a desire to address the Board, ALUC and Committees on the same issue, then the Chair may suggest that these persons consolidate their respective testimonies. Testimony by members of the public on any item shall be limited to **three (3) minutes per individual speaker and five (5) minutes for applicants, groups and referring jurisdictions.**
- 5) Pursuant to Authority Policy 1.33 (8), recognized groups must register with the Authority Clerk prior to the meeting.
- 6) After a public hearing or the public comment portion of the meeting has been closed, no person shall address the Board, ALUC, and Committees without first obtaining permission to do so.

Additional Meeting Information

NOTE: This information is available in alternative formats upon request. To request an Agenda in an alternative format, or to request a sign language or oral interpreter, or an Assistive Listening Device (ALD) for the meeting, please telephone the Authority Clerk's Office at (619) 400-2400 at least three (3) working days prior to the meeting to ensure availability.

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For those planning to attend the Board meeting, parking is available in the public parking lot located directly in front of the Commuter Terminal. Bring your ticket to the third floor receptionist for validation.

You may also reach the Commuter Terminal by using public transit via the San Diego MTS system, Route 992. For route and fare information, please call the San Diego MTS at (619) 233-3004 or 511.

UPCOMING MEETING SCHEDULE

<i>Date</i>	<i>Day</i>	<i>Time</i>	<i>Meeting Type</i>	<i>Location</i>
February 19	Thursday	9:00 a.m.	Regular	Board Room
March 19	Thursday	9:00 a.m.	Regular	Board Room

SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY

Revised 12/30/14

DRAFT

AIRPORT LAND USE COMMISSION AGENDA

Thursday, January 15, 2015
9:00 A.M. or immediately following the
Board Meeting

San Diego International Airport
Commuter Terminal – Third Floor
Board Room
3225 N. Harbor Drive
San Diego, California 92101

ITEM 8



BOARD MEMBERS

DAVID ALVAREZ
LAURIE BERMAN*
C. APRIL BOLING
GREG COX
JIM DESMOND
COL. JOHN FARNAM*
ROBERT H. GLEASON
LLOYD B. HUBBS
ERAINA ORTEGA*
PAUL ROBINSON
MARY SESSOM
TOM SMISEK

* EX OFFICIO BOARD MEMBER

PRESIDENT/CEO
THELLA F. BOWENS

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Pursuant to California Public Utilities Code §§ 21670-21679.5, the Airport Land Use Commission ("Commission") is responsible for coordinating the airport planning of public agencies within San Diego County. The Commission has the legal responsibility to formulate airport land use compatibility plans ("ALUCPs") that will (a) provide for the orderly growth of each public airport and the areas surrounding the airport within the County and (b) safeguard the general welfare of the inhabitants within the vicinity of each airport and the public in general. Pursuant to §21670.3, the San Diego County Regional Airport Authority serves as the Commission.

This Agenda contains a brief general description of each item to be considered. The indication of a recommended action does not indicate what action (if any) may be taken. ***Please note that agenda items may be taken out of order.*** If comments are made to the Commission without prior notice or are not listed on the Agenda, no specific answers or responses should be expected at this meeting pursuant to State law.

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PLEASE COMPLETE A "REQUEST TO SPEAK" FORM PRIOR TO THE COMMENCEMENT OF THE MEETING AND SUBMIT IT TO THE AUTHORITY CLERK. ***PLEASE REVIEW THE POLICY FOR PUBLIC PARTICIPATION IN BOARD AND BOARD COMMISSION MEETINGS (PUBLIC COMMENT) LOCATED AT THE END OF THE AGENDA.***

CALL TO ORDER:

PLEDGE OF ALLEGIANCE:

ROLL CALL:

NON-AGENDA PUBLIC COMMENT:

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Note: Persons wishing to speak on specific items should reserve their comments until the specific item is taken up by the Commission.

CONSENT AGENDA (Items 1-7):

The Consent Agenda contains items that are routine in nature and non-controversial. It also contains consistency determinations that have been deemed consistent or conditionally consistent. The matters listed under 'Consent Agenda' may be approved by one motion. Any Commission Member may remove an item for separate consideration. Items so removed will be heard before the scheduled New Business items, unless otherwise directed by the Chair.

1. APPROVAL OF MINUTES:

The Airport Land Use Commission is requested to approve minutes of prior Commission meetings.

RECOMMENDATION: Approve the minutes of the December 4, 2014 regular meeting.

CONSISTENCY DETERMINATIONS

2. REPORT OF LAND USE ACTIONS DETERMINED TO BE CONSISTENT WITH AIRPORT LAND USE COMPATIBILITY PLANS:

The Commission is requested to receive a report of land use actions determined by staff to be consistent with Airport Land Use Compatibility Plans.

RECOMMENDATION: Receive the report.

(Airport Planning: Angela Jamison, Manager)

3. CONSISTENCY DETERMINATION – SAN DIEGO INTERNATIONAL AIRPORT - AIRPORT LAND USE COMPATIBILITY PLAN – CONSTRUCTION OF 7 ATTACHED RESIDENTIAL UNITS AT 2124-2130 FRONT STREET, CITY OF SAN DIEGO:

The Commission is requested to make a consistency determination on a proposed project in the City of San Diego.

RECOMMENDATION: Adopt Resolution No. 2015-____ ALUC, making the determination that the project is conditionally consistent with the San Diego International Airport - Airport Land Use Compatibility Plan.

(Airport Planning: Angela Jamison, Manager)

4. CONSISTENCY DETERMINATION – SAN DIEGO INTERNATIONAL AIRPORT - AIRPORT LAND USE COMPATIBILITY PLAN – CONSTRUCTION OF DETACHED RESIDENTIAL UNIT AT 815 DOVER COURT, CITY OF SAN DIEGO:

The Commission is requested to make a consistency determination on a proposed project in the City of San Diego.

RECOMMENDATION: Adopt Resolution No. 2015-____ ALUC, making the determination that the project is conditionally consistent with the San Diego International Airport - Airport Land Use Compatibility Plan.

(Airport Planning: Angela Jamison, Manager)

5. CONSISTENCY DETERMINATION – SAN DIEGO INTERNATIONAL AIRPORT - AIRPORT LAND USE COMPATIBILITY PLAN – CONSTRUCTION OF DETACHED RESIDENTIAL UNIT AT 4180 UVAS STREET, CITY OF SAN DIEGO:

The Commission is requested to make a consistency determination on a proposed project in the City of San Diego.

RECOMMENDATION: Adopt Resolution No. 2015-____ ALUC, making the determination that the project is conditionally consistent with the San Diego International Airport - Airport Land Use Compatibility Plan.

(Airport Planning: Angela Jamison, Manager)

6. CONSISTENCY DETERMINATION – GILLESPIE FIELD AIRPORT LAND USE COMPATIBILITY PLAN – A CONSTRUCTION OF DETACHED RESIDENTIAL UNIT AT 1701 EL PICO DRIVE, CITY OF EL CAJON:

The Commission is requested to make a consistency determination on a proposed project in the City of El Cajon.

RECOMMENDATION: Adopt Resolution No. 2015-____ ALUC, making the determination that the project is conditionally consistent with the Gillespie Field Airport Land Use Compatibility Plan.

(Airport Planning: Angela Jamison, Manager)

**7. CONSISTENCY DETERMINATION – MARINE CORPS AIR STATION
MIRAMAR AIRPORT LAND USE COMPATIBILITY PLAN – COMMUNITY
PLAN AMENDMENT TO CONSTRUCT THREE RESEARCH &
DEVELOPMENT BUILDINGS AND THREE PARKING STRUCTURES AT
10300 CAMPUS POINTE DRIVE, CITY OF SAN DIEGO:**

The Commission is requested to make a consistency determination on a proposed project in the City of San Diego.

RECOMMENDATION: Adopt Resolution No. 2015-_____ ALUC, making the determination that the project is conditionally consistent with the Marine Corps Air Station Miramar Airport Land Use Compatibility Plan.

(Airport Planning: Angela Jamison, Manager)

PUBLIC HEARINGS: None

OLD BUSINESS:

NEW BUSINESS:

COMMISSION COMMENT:

ADJOURNMENT:

Policy for Public Participation in Board, Airport Land Use Commission (ALUC), and Committee Meetings (Public Comment)

- 1) Persons wishing to address the Board, ALUC, and Committees shall complete a "Request to Speak" form prior to the initiation of the portion of the agenda containing the item to be addressed (e.g., Public Comment and General Items). Failure to complete a form shall not preclude testimony, if permission to address the Board is granted by the Chair.
- 2) The Public Comment Section at the beginning of the agenda is limited to eighteen (18) minutes and is reserved for persons wishing to address the Board, ALUC, and Committees on any matter for which another opportunity to speak is not provided on the Agenda, and on matters that are within the jurisdiction of the Board. A second Public Comment period is reserved for general public comment later in the meeting for those who could not be heard during the first Public Comment period.
- 3) Persons wishing to speak on specific items listed on the agenda will be afforded an opportunity to speak during the presentation of individual items. Persons wishing to speak on specific items should reserve their comments until the specific item is taken up by the Board, ALUC and Committees. Public comment on specific items is limited to twenty (20) minutes – ten (10) minutes for those in favor and ten (10) minutes for those in opposition of an item. Each individual speaker will be allowed three (3) minutes, and applicants and groups will be allowed five (5) minutes.
- 4) If many persons have indicated a desire to address the Board, ALUC and Committees on the same issue, then the Chair may suggest that these persons consolidate their respective testimonies. Testimony by members of the public on any item shall be limited to **three (3) minutes per individual speaker and five (5) minutes for applicants, groups and referring jurisdictions.**
- 5) Pursuant to Authority Policy 1.33 (8), recognized groups must register with the Authority Clerk prior to the meeting.
- 6) After a public hearing or the public comment portion of the meeting has been closed, no person shall address the Board, ALUC, and Committees without first obtaining permission to do so.

Additional Meeting Information

NOTE: This information is available in alternative formats upon request. To request an Agenda in an alternative format, or to request a sign language or oral interpreter, or an Assistive Listening Device (ALD) for the meeting, please telephone the Authority Clerk's Office at (619) 400-2400 at least three (3) working days prior to the meeting to ensure availability.

For your convenience, the agenda is also available to you on our website at www.san.org.

For those planning to attend the Board meeting, parking is available in the public parking lot located directly in front of the Commuter Terminal. Bring your ticket to the third floor receptionist for validation.

You may also reach the Commuter Terminal by using public transit via the San Diego MTS system, Route 992. For route and fare information, please call the San Diego MTS at (619) 233-3004 or 511.

UPCOMING MEETING SCHEDULE

<i>Date</i>	<i>Day</i>	<i>Time</i>	<i>Meeting Type</i>	<i>Location</i>
February 19	Thursday	9:00 a.m.	Regular	Board Room
March 19	Thursday	9:00 a.m.	Regular	Board Room