SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY TERMINAL DEVELOPMENT PROGRAM COMMITTEE MINUTES THURSDAY, DECEMBER 17, 2009 SAN DIEGO INTERNATIONAL AIRPORT BOARD ROOM

CALL TO ORDER

Chairperson Boland called the regular meeting of the Terminal Development Program Committee and Special Board Meeting to order at 9:00 a.m., Thursday, December 17, 2009 in the Board Room of the San Diego International Airport, Commuter Terminal, 3225 N. Harbor Drive, San Diego, CA 92101.

PLEDGE OF ALLEGIANCE Board Member Finnila led the Pledge of Allegiance.

ROLL CALL

Present:	Committee Members: Board Members:	Boland, Finnila, Panknin Desmond, Gleason, Smisek, Watkins
Absent:	Committee Members:	Sheehy (Ex-Officio)
Also Present:	Thella F. Bowens, President/CEO; Breton Lobner, General Counsel; Tony Russell, Director, Corporate Services/Authority Clerk; Sara Real, Assistant Authority Clerk I	

Board Member Panknin arrived at 9:25 a.m.

PUBLIC COMMENT - None

NEW BUSINESS

1. APPROVAL OF MINUTES:

RECOMMENDATION: Approve the minutes of the June 24, 2009 regular Committee Meeting, and the August 24, 2009 Special Committee Meeting.

ACTION: Moved by Board Member Finnila and seconded by Chairperson Boland to approve the minutes of the June 24, 2009 and August 24, 2009 Committee Meetings. Motion carried, noting Board Member Panknin as ABSENT. Terminal Development Program Committee Meeting Minutes Thursday, December 17, 2009 Page 2 of 4

2. TAXIWAY C UPDATE:

Iraj Ghaemi, Director, Facilities Development, provided a presentation on the Taxiway C Rehabilitation, which included Taxiway C Location, Existing Taxiway, Proposed Relocation, Concrete Batch Plant, and Taxiway C Construction.

3. COMMUNITY COMMUNICATION UPDATE:

Diana Lucero, Director, Community and Public Relations, and Brenda Deeley, Porter Novelli, provided a presentation on Public Outreach Update, which included What We've Been Doing, Objectives, Overarching Strategy, Messages, External Audiences, Internal Audiences, and Public Outreach Components.

In response to Board Member Watkins regarding offering a discounted coupon for utilizing ground transportation options to encourage the public to not drive to the airport, Thella F. Bowens, President/CEO, stated that it's something to consider; however, the Coastal Commission requires that the same number of parking spaces be available to the public during construction. She also stated that we don't want to encourage those who will drive to the airport regardless to go to another parking lot.

Board Member Finnila noted that the signage in the Cell Phone Waiting Lot is not visible enough, and should be made more welcoming.

Chairperson Boland requested that an overview of the parking requirements of the Coastal Commission be provided at the next Terminal Development Program Committee meeting.

4. PUBLIC ART UPDATE:

Constance White, Manager, Art Program, provided a presentation on the Airport Art Program, which included The Green Build – North Concourse, Concession Core, Chill Zone, Reflection Room, Performing Arts Venue, Terminal 2 Pedestrian Bridges, Smart Curb, USO Gateway and Park, Artist Selection, and Selection Process.

Board Member Panknin arrived to the dais at 9:25 a.m.

5. FINANCIAL PLAN UPDATE:

Vernon Evans, Vice President, Finance/Treasurer, provided a presentation on Capital Development Financing, which included Capital Development Projects, Recruitment of Financing Team, Financial Advisor, Feasibility Consultant, Underwriting/Investment Banking Team, Bond Counsel, Trustee/Paying Agent, Financing Strategies, Uses & Sources of Funds, CIP – Sources of Funds, Aggregate Debt Issuance, and Recent Debt Issues. Board Member Watkins left the dais at 9:35 a.m.

In response to Board Member Finnila regarding why a feasibility consultant is needed, Mr. Evans stated that it is not required but is very wise to have because the feasibility consultant acts as an independent source that verifies to rating agencies that the Authority will be able to pay off the bonds.

In response to Board Member Finnila regarding the pool of firms that is needed and what they will be looking at, Mr. Evans stated that the group of firms will take the Authority's bonds and sell them to their investors.

Board Member Gleason requested to see a breakdown of the financing costs.

Board Member Smisek requested to know the percentage of the bond debt that would be paid with airline rates and charges and with Passenger Facility Charges.

Chairperson Boland requested that this presentation be given at a future Board meeting.

6. GREEN BUILD PROGRAM UPDATE:

Steve Cornell, Director, Terminal Development Program, provided a presentation on the Schematic Design, which included Contract 1: Terminal 2 West Expansion – Exterior Views, Overall Plans, Baggage Claim, West Terminal, Entry Rotunda, Ticket Hall, Central Plan, Market Rotunda, Concessions Core, and North Concourse; Contract 2: Landside Improvements – West Check-In Pavilion, USO/PMO/Ambassador/ATO Facility; Program Summary Schedule, and Program Budget Summary.

In response to Board Member Boland regarding placing concessions post security, Mr. Cornell stated that the Real Estate Management group did detailed modeling and analysis of the requirement for pre and post security concessions and it was determined that there was a need for presecurity gift and news and food and beverage.

Board Member Boland requested that the concession analysis be presented at the next Terminal Development Program Committee Meeting.

In response to Board Member Desmond regarding what makes the Green Build "green", Mr. Cornell stated that it is comprised of the economic stimulus of the program with 1000 new jobs, and also it is the sustainability of the design, in that we are seeking LEED certification of silver or gold, and utilizing sustainable designs and technologies. Terminal Development Program Committee Meeting Minutes Thursday, December 17, 2009 Page 4 of 4

> In response to Board Member Boland regarding the control tower for pushback's, Angela Shafer-Payne, Vice President, Planning & Operations, stated that the Federal Aviation Administration is encouraging the Authority to build a ramp control tower that would be coordinated with the existing tower.

Board Member Desmond expressed concern regarding the potential liability of a ramp control tower, and requested that the General Counsel provide more information regarding liability issues.

Board Member Boland requested that the Chief Auditor provide an update on the Terminal Development Program.

7. SMALL BUSINESS DEVELOPMENT REPORT:

Bob Silvas, Director, Small Business Development, provided a presentation on The Green Build: Small Business Development Update, which included Awards, Activities, and Local Business Targets.

Board Member Desmond suggested that the language in the first bullet on Page 6 of the presentation be changed to read, "60% of all packages will target local businesses".

COMMITTEE MEMBER COMMENTS

ADJOURNMENT

The meeting adjourned at 11:14 a.m.

APPROVED BY A MOTION OF THE TERMINAL DEVELOPMENT PROGRAM COMMITTEE THIS 24TH DAY OF FEBRUARY, 2010.

BRYAN ENARSON VICE PRESIDENT, DEVELOPMENT

TONY R. RUSSELL DIRECTOR, CORPORATE SERVICES/ AUTHORITY CLERK