

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY BOARD
MINUTES
FRIDAY, MARCH 1, 2013 AND SATURDAY, MARCH 2, 2013
SAN DIEGO INTERNATIONAL AIRPORT
ORVILLE AND WILBUR WRIGHT CONFERENCE ROOM**

CALL TO ORDER:

Chair Gleason called the special meeting of the San Diego County Regional Airport Authority Board to order at 12:40 P.M., on Friday, March 1, 2013, in the Orville and Wilbur Wright Conference Room at the San Diego International Airport, 3225 N. Harbor Drive, San Diego, CA 92101.

PLEDGE OF ALLEGIANCE:

ROLL CALL:

PRESENT: Board Members: Alvarez, Cox, Desmond, Gleason, Hubbs, Robinson, Sessom, Smisek

ABSENT: Board Members: Berman (Ex Officio), Boland, Reyes (Ex Officio)

ALSO PRESENT: Thella F. Bowens, President/CEO; Breton K. Lobner, General Counsel; Tony R. Russell, Director, Corporate Services/Authority Clerk

BOARD WORKSHOP:

Trudy Sopp, Ph.D., Co-Director, the Centre for Organization Effectiveness, facilitated Board discussions regarding industry updates, policy issues related to Fiscal Year 2014 and Fiscal Year 2015 Operating and Capital Budgets, and Fiscal Year 2013 and Fiscal Year 2015 Board Work Plan.

1. INDUSTRY UPDATE AND DISCUSSION:

Stephen D. Van Beek, Executive Director of Policy and Strategy, provided a presentation on Aviation and San Diego in Uncertain Times, managing tactical and strategic issues in today's industry, which included The Need, and The Time, for Strategy; The Changed Decade; Forecast: Uncertainty; and Policy Imperatives.

The Board recessed at 2:50 p.m. and reconvened at 3:07 p.m.

2. DISCUSSION OF POLICY ISSUES RELATED TO FY 2014 AND FY 2015 OPERATING AND CAPITAL BUDGETS:

Thella F. Bowens, President/CEO and Vernon Evans, Vice President, Finance/Treasurer provided a presentation on the Fiscal Year 2014 and Fiscal Year 2015 Operating and Capital Budgets, which included Organizational Strategies; the Priorities; Organizational Goals; Financial Map; and the Financing Plan.

The Board adjourned the meeting at 4:45 p.m. to Saturday, March 2, 2013 at 8:30 a.m.

The Board reconvened at 8:45 a.m. on Saturday, March 2, 2013. Board Members Boland, Cox and Desmond were ABSENT.

- 2. DISCUSSION OF POLICY ISSUES RELATED TO FY 2014 AND FY 2015 OPERATING AND CAPITAL BUDGETS (Continued from March 1, 2013):**
Staff continued its presentation on the Fiscal Year 2014 and Fiscal Year 2015 Operating and Capital Budgets, which included Organizational Opportunities; Budget Guiding Principles; Budget Guidelines; Budget Factors; Budget Breakdown; Revenue Assumptions Expense Assumptions; Capital Projects Review; and Status and Time.

The Board recessed at 10:05 a.m. and reconvened at 10:20 a.m.

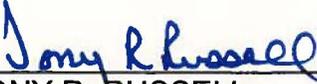
Ms. Sopp facilitated the Board's discussion regarding the policy questions presented to the Board for input to staff.

The Board recessed at 12:20 p.m. and reconvened at 12:30 p.m.

- 3. REVIEW AND DISCUSSION OF FY 2013 – FY 2014 BOARD WORK PLAN:**
Thella F. Bowens, President/CEO provided an overview of the Board Work Plan for Fiscal Years 2013 and 2014.

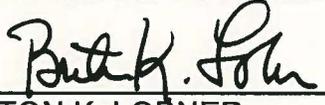
ADJOURNMENT: The meeting was adjourned at 2:25 p.m.

APPROVED BY A MOTION OF THE BOARD OF THE SAN DIEGO COUNTY
REGIONAL AIRPORT AUTHORITY THIS 4th DAY OF APRIL, 2013.



TONY R. RUSSELL
DIRECTOR, CORPORATE SERVICES/
AUTHORITY CLERK

APPROVED AS TO FORM:



BRETON K. LOBNER
GENERAL COUNSEL