

#### Board Members

Gil Cabrera (Chair)  
Mary Casillas Salas (Vice Chair)  
Lidia S. Martinez  
Paul McNamara  
Rafael Perez  
Esther C. Sanchez  
James Sly  
Marni von Wilpert

#### Ex-Officio Board Members

Col. Thomas M. Bedell  
Gustavo Dallarda  
Gayle Miller

#### President/CEO

Kimberly J. Becker

## Special Board Meeting Agenda

Thursday, November 9, 2023  
9:00 A.M.

#### NEW LOCATION:

San Diego County Regional Airport Authority  
Administration Building  
First Floor – Board Room  
2417 McCain Road  
San Diego, California 92101  
**See attached map**

***Live webcasts of Authority Board meetings can be accessed at  
<http://www.san.org/Airport-Authority/Meetings-Agendas/Authority-Board>***

This Agenda contains a brief general description of each item to be considered. The indication of a recommended action does not indicate what action (if any) may be taken. ***Please note that agenda items may be taken out of order.*** If comments are made to the Board without prior notice or are not listed on the Agenda, no specific answers or responses should be expected at this meeting pursuant to State law.

Staff Reports and documentation relating to each item of business on the Agenda are on file in Board Services and are available for public inspection.

**NOTE:** Pursuant to Authority Code Section 2.15, all Lobbyists shall register as an Authority Lobbyist with the Authority Clerk within ten (10) days of qualifying as a lobbyist. A qualifying lobbyist is any individual who receives \$100 or more in any calendar month to lobby any Board Member or employee of the Authority for the purpose of influencing any action of the Authority. To obtain Lobbyist Registration Statement Forms, contact the Board Services/Authority Clerk Department.

PLEASE COMPLETE A SPEAKER SLIP PRIOR TO THE COMMENCEMENT OF THE MEETING AND SUBMIT IT TO THE AUTHORITY CLERK. ***PLEASE REVIEW THE POLICY FOR PUBLIC PARTICIPATION IN BOARD AND BOARD COMMITTEE MEETINGS (PUBLIC COMMENT) LOCATED AT THE END OF THE AGENDA.***

*The Authority has identified a local company to provide oral interpreter and translation services for public meetings. If you require oral interpreter or translation services, please telephone the Board Services /Authority Clerk Department with your request at (619) 400-2400 at least three (3) working days prior to the meeting.*

# Special Board Meeting Agenda

Thursday, November 9, 2023

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## CALL TO ORDER:

## PLEDGE OF ALLEGIANCE:

## ROLL CALL:

## PRESENTATIONS:

### **A. REVIEW OF THE UNAUDITED FINANCIAL STATEMENTS FOR THE THREE MONTHS ENDED SEPTEMBER 30, 2023:**

Presented by: Scott Brickner, Vice President, and Chief Financial Officer

### **B. SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY 2022-2023 SUSTAINABILITY AND DEI REPORT:**

Presented by: Michelle Brega, Senior Director, External Affairs; Chad Reese, Manager, Environmental Affairs

## REPORTS FROM BOARD COMMITTEES, AD HOC COMMITTEES, AND CITIZEN COMMITTEES AND LIAISONS:

- **AUDIT COMMITTEE:**  
Committee Members: Casillas Salas, Huerta, Martinez, Perez, Sanchez, Newsom, Wong Nickerson
- **CAPITAL IMPROVEMENT PROGRAM OVERSIGHT COMMITTEE:**  
Committee Members: Martinez, McNamara, von Wilpert (Chair)
- **EXECUTIVE PERSONNEL AND COMPENSATION COMMITTEE:**  
Committee Members: Cabrera (Chair), McNamara, Sly
- **FINANCE COMMITTEE:**  
Committee Members: McNamara (Chair), Sly, von Wilpert

## ADVISORY COMMITTEES

- **AUTHORITY ADVISORY COMMITTEE:**  
Liaison: Casillas Salas (Primary), Martinez
- **ARTS ADVISORY COMMITTEE:**  
Liaison: Casillas Salas

## LIAISONS

- **CALTRANS:**  
Liaison: Dallarda
- **INTER-GOVERNMENTAL AFFAIRS:**  
Liaison: Cabrera
- **MILITARY AFFAIRS:**  
Liaison: Bedell
- **PORT:**  
Liaisons: Cabrera (Primary), von Wilpert
- **WORLD TRADE CENTER:**  
Representatives: Robert H. Gleason

## BOARD REPRESENTATIVES (EXTERNAL)

- **SANDAG BOARD OF DIRECTORS:**  
Representative: Cabrera (Primary), Sly
- **SANDAG TRANSPORTATION COMMITTEE:**  
Representatives: Sanchez (Primary), Perez

## CHAIR REPORT:

## PRESIDENT/CEO REPORT:

## NON-AGENDA PUBLIC COMMENT:

Non-Agenda Public Comment is reserved for members of the public wishing to address the Board on matters for which another opportunity to speak **is not provided on the Agenda**, and which is within the jurisdiction of the Board. Please submit a completed speaker slip to the Authority Clerk. ***Each individual speaker is limited to three (3) minutes. Applicants, groups and jurisdictions referring items to the Board for action are limited to five (5) minutes.***

**Note:** Persons wishing to speak on specific items should reserve their comments until the specific item is taken up by the Board.

Thursday, November 9, 2023

## CONSENT AGENDA (ITEMS 1- 9):

The consent agenda contains items that are routine in nature and non-controversial. Some items may be referred by a standing Board Committee or approved as part of the budget process. The matters listed under 'Consent Agenda' may be approved by one motion. Any Board Member may remove an item for separate consideration. Items so removed will be heard before the scheduled New Business Items, unless otherwise directed by the Chair.

**1. APPROVAL OF MINUTES:**

RECOMMENDATION: Approve the revised minutes of the September 7, 2023, and the minutes of the October 5, 2023, regular Board meetings.

**2. ACCEPTANCE OF BOARD AND COMMITTEE MEMBERS WRITTEN REPORTS ON THEIR ATTENDANCE AT APPROVED MEETINGS AND PRE-APPROVAL OF ATTENDANCE AT OTHER MEETINGS NOT COVERED BY THE CURRENT RESOLUTION:**

RECOMMENDATION: Accept the reports and pre-approve Board Member attendance at other meetings, trainings and events not covered by the current resolution.

**(Board Services: Tony R. Russell, Director/Authority Clerk)**

**3. AWARDED CONTRACTS AND APPROVED CHANGE ORDERS FROM SEPTEMBER 11, 2023, THROUGH OCTOBER 8, 2023, AND REAL PROPERTY AGREEMENTS GRANTED AND ACCEPTED FROM SEPTEMBER 11, 2023, THROUGH OCTOBER 8, 2023:**

RECOMMENDATION: Receive the report.

**(Procurement: Jana Vargas, Director)**

**4. NOVEMBER 2023 LEGISLATIVE REPORT:**

RECOMMENDATION: Adopt Resolution No. 2023-0092, approving the November 2023 Legislative Report.

**(Government Relations: Matt Harris, Director)**

## CLAIMS

## COMMITTEE RECOMMENDATIONS

**5. ACCEPT THE UNAUDITED FINANCIAL STATEMENTS FOR THE THREE MONTHS ENDED SEPTEMBER 30, 2023:**

RECOMMENDATION: The Finance Committee recommends that the Board accept the report

**(Finance: Scott Brickner, Vice President, and Chief Financial Officer)**

Thursday, November 9, 2023

6. **ACCEPT THE AUTHORITY INVESTMENT REPORT AS OF SEPTEMBER 30, 2023**  
RECOMMENDATION: The Finance Committee recommends that the Board accept the report  
**(Finance: Scott Brickner, Vice President, and Chief Financial Officer)**

## CONTRACTS AND AGREEMENTS

### CONTRACTS AND AGREEMENTS AND/OR AMENDMENTS TO CONTRACTS AND AGREEMENTS EXCEEDING \$1 MILLION

7. **AWARD A CONTRACT TO S&L SPECIALTY CONSTRUCTION, INC. FOR QUIETER HOME PROGRAM PHASE 13, GROUP 1, PROJECT NO. 381301 THIRTY (30) NON-HISTORIC SINGLE-FAMILY AND MULTI-FAMILY UNITS ON SIXTEEN (16) RESIDENTIAL PROPERTIES LOCATED EAST AND WEST OF THE SAN DIEGO INTERNATIONAL AIRPORT:**  
RECOMMENDATION: Adopt Resolution No. 2023-0093, awarding a contract to S&L Specialty Construction, Inc. in the amount of \$1,325,000 for Phase 13, Group 1, Project No. 381301, of the San Diego County Regional Airport Authority's Quieter Home Program and making a finding that the project is exempt from the California Environmental Quality Act.  
**(Planning & Environmental Affairs: Sjohnna Knack, Director)**
8. **APPROVE AND AUTHORIZE THE PRESIDENT/CEO TO NEGOTIATE AND EXECUTE A SERVICE AND CONSULTING AGREEMENT WITH ALLIED WASTE SYSTEMS, INC. DBA REPUBLIC SERVICES OF SAN DIEGO FOR SOLID MUNICIPAL WASTE, RECYCLABLE WASTE COLLECTION AND REMOVAL:**  
RECOMMENDATION: Adopt Resolution No. 2023-0094, approving and authorizing the President/CEO to negotiate and execute a service and consulting agreement with Allied Waste Systems, Inc. dba Republic Services of San Diego for Solid Municipal Waste, Recyclable Waste Collection and Removal, for a term of three (3) years, with the option for two (2) one year extensions exercisable at the sole discretion of the President/CEO, for an amount not-to-exceed \$5,100,000.  
**(Airside & Terminal Operations: Jeff Rasor, Director)**
9. **APPROVE AND AUTHORIZE AN INCREASE IN THE PRESIDENT/CEO'S CHANGE ORDER AUTHORITY FOR THE SASSAFRAS STREET WIDENING PROJECT AT SAN DIEGO INTERNATIONAL AIRPORT:**  
RECOMMENDATION: Adopt Resolution No. 2023-0095, waiving Policy 5.02(4)(b)(ii) and approving and authorizing an increase in the President/CEO's change order authority from \$850,000 to an amount not to exceed \$1,240,000 for Project No. 104205 Sassafras Street Widening at San Diego International Airport.  
**(Airport Design & Construction: Bob Bolton, Director)**

Thursday, November 9, 2023

## PUBLIC HEARINGS:

## OLD BUSINESS:

## NEW BUSINESS:

## CLOSED SESSION:

### **10. CONFERENCE WITH LEGAL COUNSEL – EXISTING LITIGATION:**

Paragraph (1) of subdivision (d) of Cal. Gov. Code §54956.9

Name of Case: *San Diego County Regional Airport Authority v. Aquatherm L.P., et al.*,  
San Diego Superior Court Case No. 37-2022-00037121-CU-BC-CTL

### **11. CONFERENCE WITH LEGAL COUNSEL-EXISTING LITIGATION**

Paragraph (1) of subdivision (d) of Cal. Gov. Code Section 54956.9

Name of Case: United States of America v. City of San Diego, et al., and Related  
Cross Actions United States District Court Case No. 3:23-CV-00541-LL-BGS

### **12. CONFERENCE WITH LEGAL COUNSEL-ANTICIPATED LITIGATION**

Significant exposure to litigation pursuant to paragraph (2) of subdivision (d) of  
Section 54956.9 Number of cases: 1

## REPORT ON CLOSED SESSION:

## GENERAL COUNSEL REPORT:

## BUSINESS AND TRAVEL EXPENSE REIMBURSEMENT REPORTS FOR BOARD MEMBERS, PRESIDENT/CEO, CHIEF AUDITOR AND GENERAL COUNSEL WHEN ATTENDING CONFERENCES, MEETINGS, AND TRAINING AT THE EXPENSE OF THE AUTHORITY:

## BOARD COMMENT:

## ADJOURNMENT:

Thursday, November 9, 2023

## Policy for Public Participation in Board, Airport Land Use Commission (ALUC), and Committee Meetings (Public Comment)

- 1) Persons wishing to address the Board, ALUC, and Committees shall submit a speaker slip to the Clerk prior to the initiation of the portion of the agenda containing the item to be addressed (e.g., Public Comment and General Items). Failure to submit a speaker slip shall not preclude testimony, if permission to address the Board is granted by the Chair.
- 2) The Public Comment Section at the beginning of the agenda is reserved for persons wishing to address the Board, ALUC, and Committees on any matter for which another opportunity to speak is not provided on the Agenda, and on matters that are within the jurisdiction of the Board.
- 3) Persons wishing to speak on specific items listed on the agenda will be afforded an opportunity to speak during the presentation of individual items. Persons wishing to speak on specific items should reserve their comments until the specific item is taken up by the Board, ALUC and Committees.
- 4) If many persons have indicated a desire to address the Board, ALUC and Committees on the same issue, then the Chair may suggest that these persons consolidate their respective testimonies. Testimony by members of the public on any item shall be limited to **three (3) minutes per individual speaker and five (5) minutes for applicants, groups and referring jurisdictions.**
- 5) Pursuant to Authority Policy 1.33 (8), recognized groups must register with the Authority Clerk prior to the meeting.

After a public hearing or the public comment portion of the meeting has been closed, no person shall address the Board, ALUC, and Committees without first obtaining permission to do so.

## Additional Meeting Information

**NOTE:** This information is available in alternative formats upon request. To request an Agenda in an alternative format, or to request a sign language or oral interpreter, or an Assistive Listening Device (ALD) for the meeting, please telephone the Authority Clerk's Office at (619) 400-2550 at least three (3) working days prior to the meeting to ensure availability.

For your convenience, the agenda is also available to you on our website at [www.san.org](http://www.san.org).

**For those planning to attend the Commission meeting, parking is available in the Airport Administration Building Parking Lot (entrance on the east side of McCain Road). Visitors can park in the lot from 8:00 a.m. to 5:00 p.m.**

You may also reach the SDCRAA Building by using public transit via the San Diego MTS System, Route 923. For route and fare information, please call the San Diego MTS at (619) 233-3004 or 511.



# Airport Authority Administration Building

2417 McCain Road, San Diego, CA 92101

**Public Hours of Operation:**

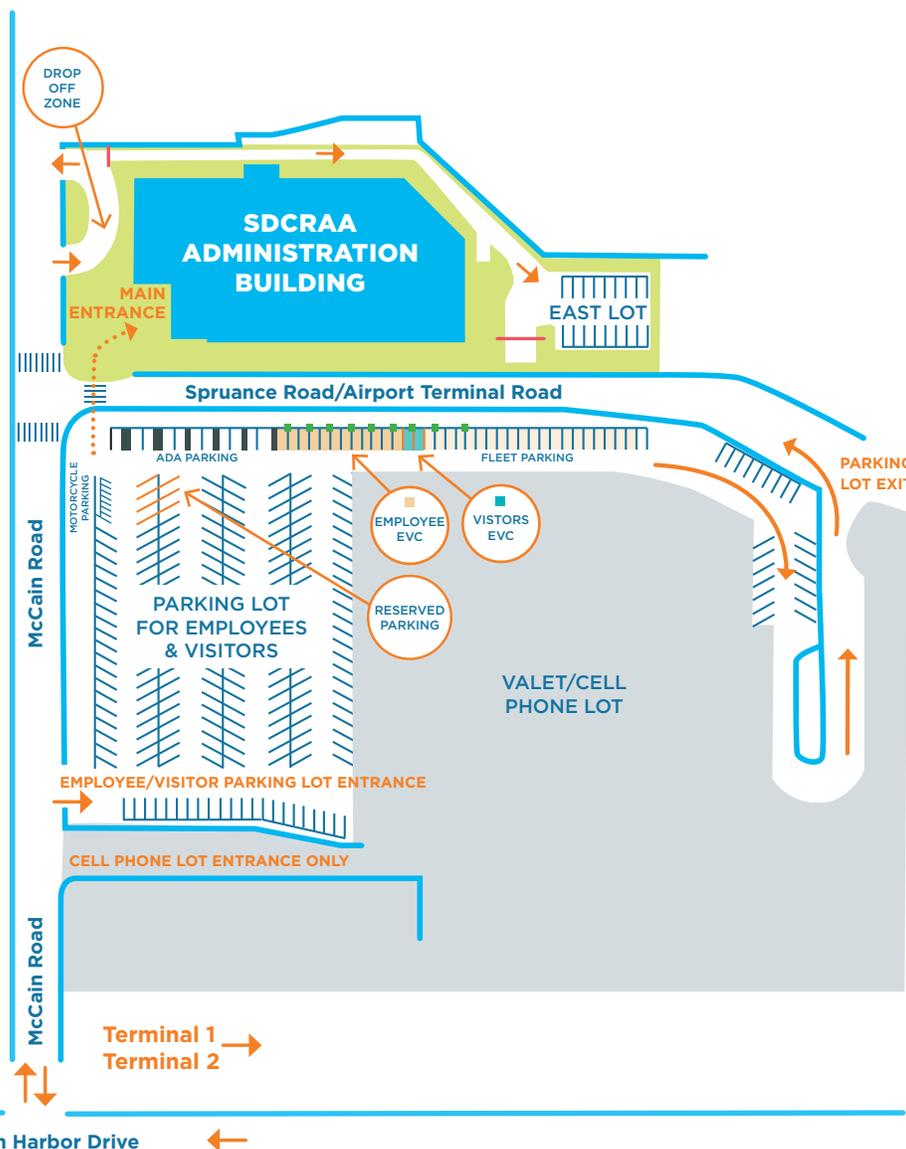
Monday - Friday, 8 a.m. - 5 p.m. | Closed Saturdays, Sundays, and Holidays

## Parking

Parking is available in the Airport Administration Building Parking Lot (entrance is on the right-hand side of McCain Road). Visitors can park in the lot from 8 a.m. - 5 p.m. You do not need to pull a ticket to park. Park in any space except those marked for specific purposes. To exit, follow the arrows painted on the ground and proceed through the exit lanes that will lead you to Airport Terminal Road. There are limited EV charging stations available for visitors.

If you are being dropped off at the Administration Building, please utilize the drop-off zone. This area is not to be used for parking.

There is no on-street parking available. Please check for any posted parking restrictions/time limits.



## Accessing the Building

Proceed north from the parking lot and use the crosswalk at Spruance Road/Airport Terminal Road to get to the main entrance. Visitors: check in at the reception desk by using the iPad check-in system and place the printed visitor badge on your clothing. The person you are meeting will be notified via email that you have arrived and will meet you in the lobby. If you're attending a Board Meeting or another public event/meeting, you do not need to use the iPad check-in system.

# Review of the Unaudited Financial Statements for the Three Months Ended September 30, 2023 and 2022

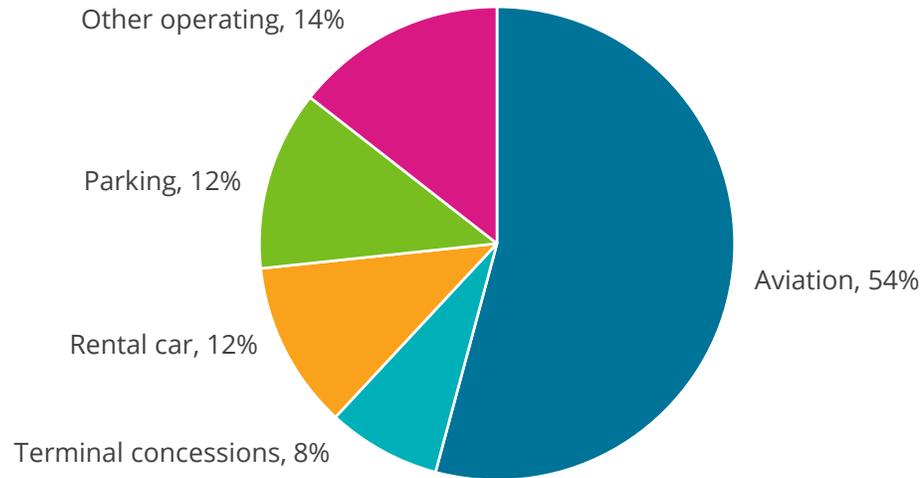
Presented by:  
Scott Brickner  
Chief Financial Officer

November 9, 2023

# Operating Revenues

## Three Months Ended September 30, 2023 (Unaudited)

Actual Operating Revenues by Percentage

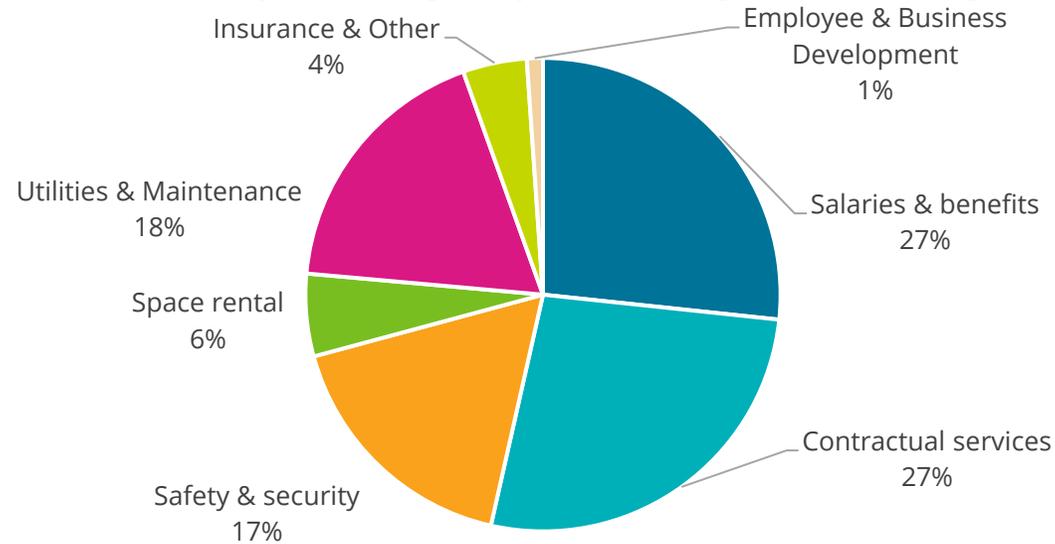


(in \$000s)	Aviation revenue	Terminal concessions revenue	Rental car revenue	Parking revenue	Other operating revenue	Total operating revenues
<b>FY24 Budget</b>	\$ 59,183	\$ 8,272	\$ 11,901	\$ 13,257	\$ 14,922	\$ 107,535
<b>FY24 Actual</b>	58,707	8,383	12,376	13,299	15,619	108,384
<b>Budget vs Actual</b>	(476)	111	475	42	697	849
<b>FY23 Actual</b>	51,159	7,872	11,306	10,897	14,026	95,260

# Operating Expenses

## Three Months Ended September 30, 2023 (Unaudited)

Actual Operating Expenses by Percentage

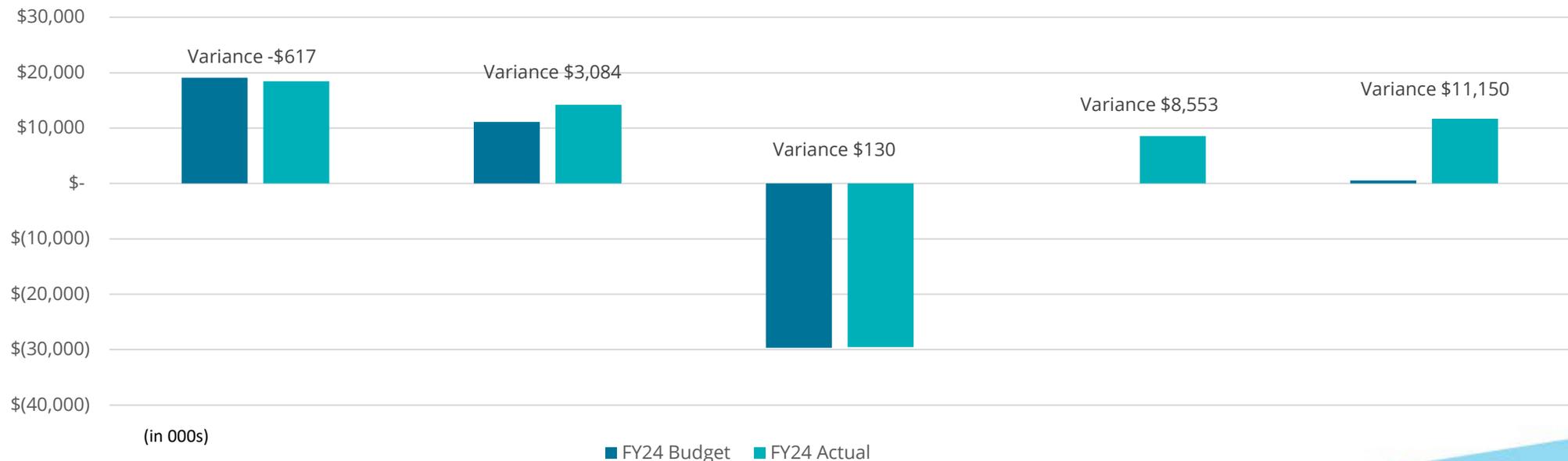


(in \$000s)	Salaries & benefits	Contractual services	Safety & security	Space rental	Utilities & Maintenance	Insurance & Other	Employee & Business Development	Total operating expenses
<b>FY24 Budget</b>	\$ 13,488	\$ 13,373	\$ 8,120	\$ 2,633	\$ 8,906	\$ 2,051	\$ 761	\$ 49,332
<b>FY24 Actual</b>	12,481	12,553	8,079	2,634	8,477	2,039	510	46,773
<b>Budget vs Actual</b>	1,007	820	41	(1)	429	12	251	2,559
<b>FY23 Actual</b>	11,996	10,435	7,672	2,625	7,991	1,780	433	42,932

# Non-operating Revenue & Expenses

## Three Months Ended September 30, 2023 (Unaudited)

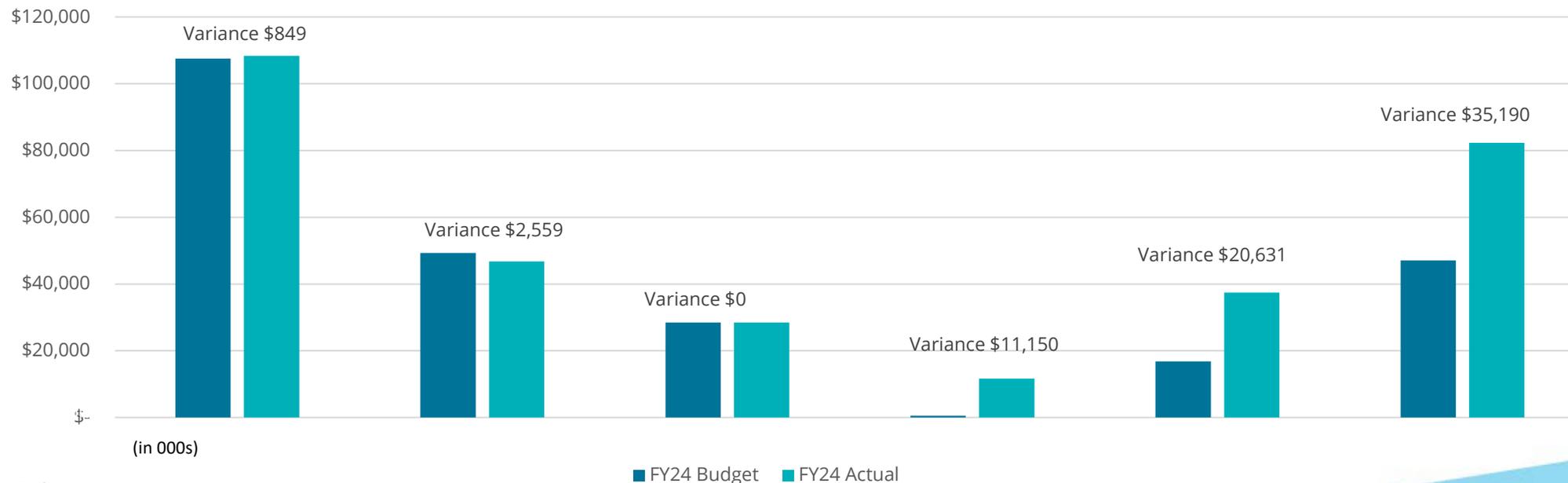
(in \$000s)	PFCs, CFCs, Federal Relief Grants and QHP	Interest income	Interest expense (net)	Other nonoperating revenue (expense)	Nonoperating revenue, net
<b>FY24 Budget</b>	\$ 19,080	\$ 11,130	\$ (29,679)	\$ 0	\$ 531
<b>FY24 Actual</b>	18,463	14,214	(29,549)	8,553	11,681
<b>Budget vs Actual</b>	(617)	3,084	130	8,553	11,150
<b>FY23 Actual</b>	18,943	6,308	(29,440)	(16,349)	(20,538)



# Financial Summary

## Three Months Ended September 30, 2023 (Unaudited)

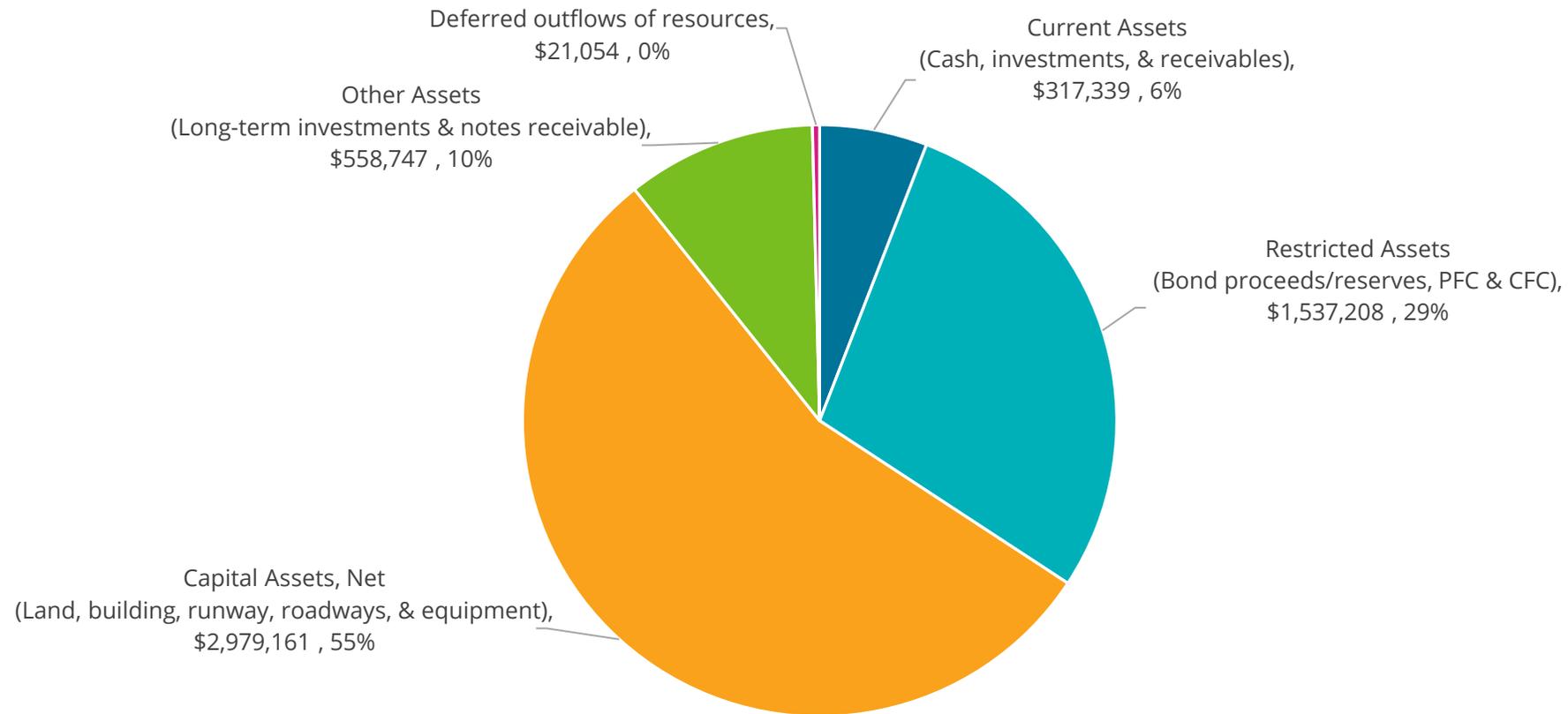
(in \$000s)	Total operating revenues	Total operating expenses	Depreciation	Nonoperating revenue, net	Capital grant contributions	Change in net position
<b>FY24 Budget</b>	\$ 107,535	\$ 49,332	\$ 28,457	\$ 531	\$ 16,808	\$ 47,084
<b>FY24 Actual</b>	108,384	46,773	28,457	11,681	37,439	82,275
<b>Budget vs Actual</b>	849	2,559	-	11,150	20,631	35,190
<b>FY23 Actual</b>	95,260	42,932	32,149	(20,538)	6,191	5,831



# Statement of Net Position as of September 30, 2023 (Unaudited)

## Assets and Deferred Outflow of Resources (000's)

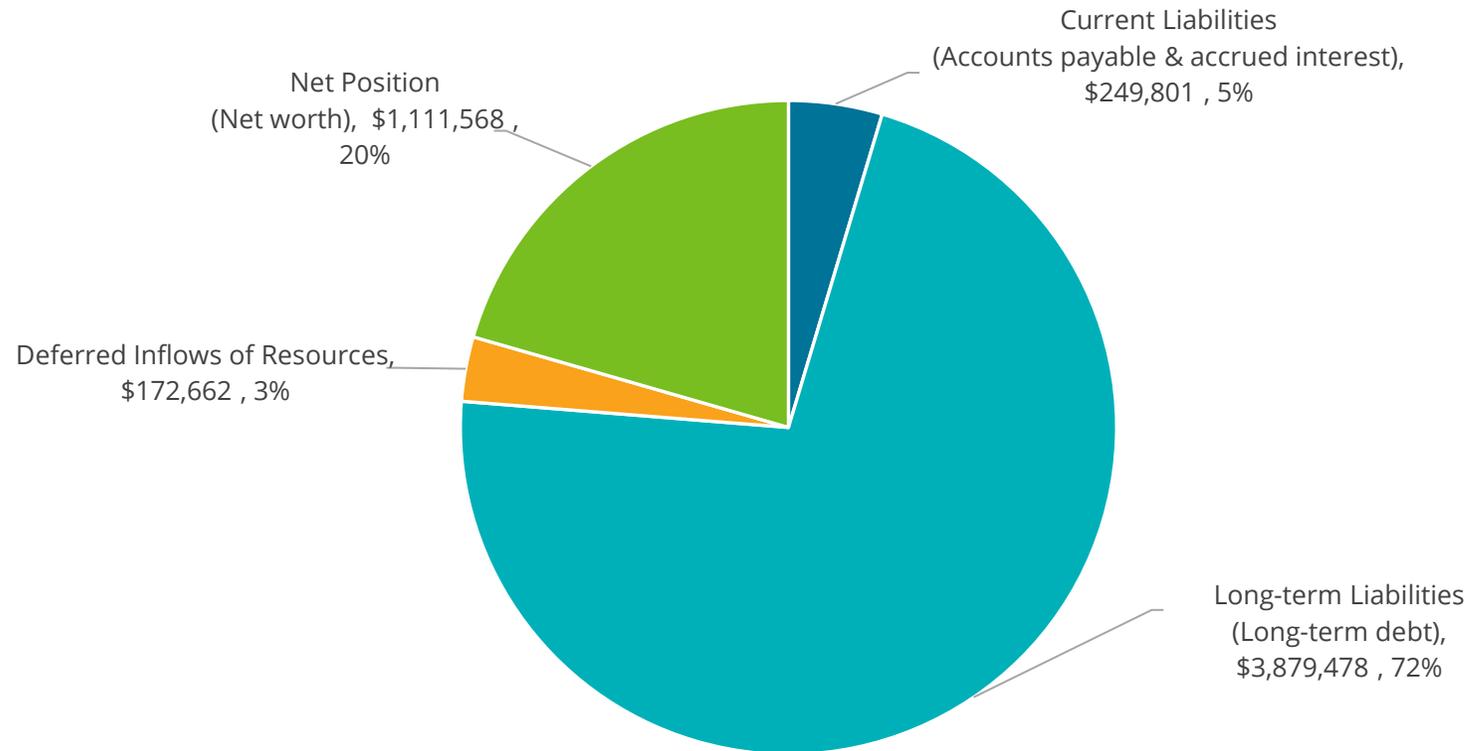
Total: \$5,413,509



# Statement of Net Position as of September 30, 2023 (Unaudited)

## Liabilities, Deferred Outflow of Resources & Net Position (000's)

Total: \$5,413,509





# Questions?



San Diego County Regional Airport Authority  
2022-2023 Sustainability & DEI Report

Item B

**Michelle Brega**  
Senior Director, External Relations

**Chad Reese**  
Manager, Environmental Affairs

November 9, 2023



## Measuring Our Sustainable Progress

- **Impact areas: environmental, social, and economic, using the following the criteria:**
  - Airport Authority's Organizational Strategic Plan and Sustainability Management Program
  - United Nations Sustainable Development Goals
  - Global Reporting Initiative
  - DEI Initiatives & Metrics
  - Report available to download via PDF

# Airport Authority DEI Workstreams



BUSINESS  
ENGAGEMENT



EMPLOYEE



ENVIRONMENTAL  
JUSTICE



ARTS PROGRAM

# Environmental Sustainability



## Environmental

- Focuses on:
  - Serving as Water Stewards
  - Achieving Carbon Neutrality
  - On the Road to Clean, Accessible Transportation
  - Building Resilience for Future Climate Conditions
  - Pursuing Energy Efficiency and Innovation
  - En Route to Zero Waste
  - Protecting Biodiversity at the Airport
  - Doing Our Part to Address Aircraft Noise

# Environmental Key Accomplishments



## Reducing Carbon

Greenhouse gas emissions under the Airport Authority's direct control decreased 60 percent in 2022 compared to the previous year.



## Repurposing Water

The Airport Authority partnered with East Village Brewing Company and Water Works to brew two beers using condensate water from jet bridge HVAC systems.



## Mitigating Noise

In December, the Quieter Home Program reached a major milestone in completing sound insulation improvements in its 5,000th home since the program's inception in 1998.

# Environmental Highlights

- Greenhouse gas emissions under Airport Authority's direct control (Scope 1 & 2) decreased 60 percent
- Achieved highest level of certification under Airports Council International's Airport Carbon Accreditation program (Oct. 2022)

## Achieving Carbon Neutrality



- Per passenger water use decreased 15%
- Commissioned a new 3-million-gallon stormwater system that captured over 68,000 gallons of water
- 11% of site drains to bio-infiltration or cisterns to improve water quality & resilience

## Serving as Water Stewards



- Percentage of electricity being derived from solar and other renewable sources increased to 100 percent (77 in 2021)
- 20% of SAN's energy consumption is supplied from on-site solar photovoltaic systems

## Pursuing Energy Efficiency and Innovation



- All diesel equipment and vehicles are powered by renewable diesel
- A total of 33 all-electric buses transport passengers
- Total of 30 buses powered by renewable natural gas

## On the Road to Clean, Accessible Transportation



# Environmental Highlights Continued...

- New structures equipped with bird deterrents to discourage perching, roosting, & nesting
- The amount of habitat preserved and actively managed for the California Least Tern is 14 acres

## Protecting Biodiversity at the Airport



- In 2022, 249,623 tons of a total of 258,406 tons (95 percent) of construction material was diverted from the landfill (either recycled or reused)
- Certified hazardous waste disposal increased by 371 percent in 2022 compared to 2021

## En Route to Zero Waste



- All proposed projects at SAN are screened against the potential impacts of sea-level rise and storm surge events
- Participated in San Diego Military Installation Resilience project, led by SANDAG & Navy Region Southwest

## Building Resilience for Future Climate Conditions



- QHP celebrated the completion of sound insulation in 5,000 San Diego homes since program's start in 1998
- Over \$20 million was spent to provide sound insulation treatments in 2022, up from \$15.5 million the previous year

## Doing our Part to Address Aircraft Noise



# Social Sustainability



## Social

- Focuses on:
  - The Customer Experience
  - Regional and Industry Leadership
  - Employee Diversity, Recruitment, Retention, and Training

# Social Key Accomplishments



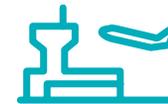
## Promoting Commuting Alternatives

The Airport Authority received iCommute's Diamond Platinum Award from SANDAG for promoting commuting alternatives to driving.



## Engaging Future Leaders

The Airport Authority's Take Flight program hosted 60 students from area high schools and colleges in fiscal year 2023.



## Industry Leader

The *Wall Street Journal* ranked San Diego International Airport as the second-best "medium-sized" airport in the country in its "Best and Worst Airports of 2022" report.

# Social Highlights

- SAN's airport therapy dog program added four new dogs
- The Wall Street Journal ranked SAN as the second-best "medium-sized" airport in the country
- Further developed arts and cultural programming through strategic community partnerships that expand awareness



## Focusing on the Customer Experience



- Employees and volunteers participated in I Love A Clean San Diego events California Coastal Cleanup Day and Creek to Bay Cleanup
- SAN leaders serve on the boards of regional economic development organizations
- Engaged community stakeholders and informed them of the New T1 construction plans and impacts

## Our Regional and Industry Leadership



- The Airport Authority placed a focus on providing avenues for advancement for their team and provides educational opportunities
- The Airport Authority expanded outreach to different organizations to increase diversity in the talent pipeline
- 80+ employees joined the DEI Committee during first Lunch and Learn event

## Employee Diversity, Recruitment, Retention, and Training



# Economic Sustainability



## Economic

- Focuses on:
  - Optimizing our Facilities
  - Enhancing Revenue
  - Reducing Expenses
  - Driving the Regional Economy Through Small Business
  - Planning Ahead

# Economic Key Accomplishments



## Increasing Passenger Volumes

In June 2022, SAN served 2,068,397 passengers; the first time SAN welcomed more than 2 million passengers in a month since December 2019.



## Keeping Costs Down

In FY 2023, the Airport Authority achieved more than \$17 million in contract cost savings through competition and contract negotiations.



## Earning Recognition

The Airport Authority earned The Bond Buyer's 2022 Deal of the Year award (Far West Region) for completing a major bond financing totaling \$1.94 billion.

# Economic Highlights

- Construction continued on SAN's New T1 project
- Completed 3 new 1-million-gallon above-ground jet fuel storage tanks

## Optimizing our Facilities



- 16 airlines serving 76 nonstop destinations on 3 continents
- New parking strategy to react to marketplace

## Enhancing Revenue



- \$17+ million in contract cost savings through competition and contract negotiations
- FMD saved \$400,000 on elevator & escalator maintenance

## Reducing Expenses



- Conducted 33 outreach & training events
- Awarded more than \$57 million to local, women-owned, minority-owned; and small businesses



## Driving the Regional Economy Through Small Business



- Created flexible & nimble finance plan
- Evaluated funding methods for Capital Program
- Implemented 20-year sustainable Capital Improvement Program

## Planning Ahead



# Sustainability vs. ESG

## Sustainability

- Balanced approach to operational excellence (3BL)
- Existing Authority Framework
  - Environmental
  - Social
  - Economic
- Impact reporting
- Audience = community

## ESG

- Emphasis on managing key risks & opportunities facing the organization
- New Authority Framework
  - Environmental
  - Social
  - **Governance**
- Financial reporting
- Audience = investors, ratings agencies

# ACI-NA ESG Metrics & Reporting Task Force

- Industry effort to coalesce around a common reporting framework
- Informed by dynamic, but converging, global standards (e.g., GRI, Sustainability Accounting Standards Board)
- Goal is to stay ahead of regulation and remain consistent with peer airports
- Output = Airport-specific guidance on metrics and reporting



**Airport Authority actively contributing to Task Force**



Questions?

[sustain.san.org](http://sustain.san.org)



Revised 10/16/23

**DRAFT**  
**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY BOARD**  
**MINUTES**  
**THURSDAY, SEPTEMBER 7, 2023**  
**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY**  
**BOARD ROOM**

**CALL TO ORDER:** Chair Cabrera called the meeting of the San Diego County Regional Airport Authority Board to order at 9:01 a.m. on Thursday, September 7, 2023, at the San Diego County Regional Airport Authority, Administration Building, 3225 North Harbor Drive, San Diego, CA 92101.

**PLEDGE OF ALLEGIANCE:** Chair Cabrera led the pledge of allegiance.

**ROLL CALL:**

PRESENT: Board Members: Cabrera, Casillas Salas, Dallarda (Ex-Officio),  
Martinez, McNamara, Perez, Sanchez, Sly

ABSENT: Board Members: Bedell (Ex-Officio), Miller (Ex-Officio), von Wilpert

ALSO PRESENT: Kimberly J. Becker, President/CEO; Lee Kaminetz, General Counsel;  
Tony R. Russell, Director, Board Services/Authority Clerk; Sonja Banks,  
Assistant Authority Clerk I

*Tony Guinn, Assistant Airport Operation Officer/Airfield Manager attended the meeting on behalf of Board Member Bedell (Ex-Officio).*

**PRESENTATIONS:**

**A. REVIEW OF THE UNAUDITED FINANCIAL STATEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2023:**

Scott Brickner, Vice President/CFO provided a presentation on the Review of the Unaudited Financial Statements for the Fiscal Year Ended June 30, 2023, that included Operating Revenue and Expenses, Non-operating Revenue and Expenses, Financial Summary, Statement of Net Position and Assets and Liabilities.

*Board Member Casillas Salas arrived at 9:11 a.m.*

*Board Member Sanchez arrived at 9:22 a.m.*

**B. SANDAG PRESENTATION ON AIRPORT TRANSIT CONNECTION:**

Angela Shafer-Payne, Vice President/CDO; Victoria Stackwick, Chief of Staff; and Ryan Kohut, Director of Strategic Projects with SANDAG provided a presentation that included Concept Evaluation Study Findings, Concept Study Summary, Light Rail Trolley Extension, Automated People Mover, Enhanced Bus Service, Overall Ridership, including Airport employees, Trolley Concept, Capital Costs, Potential Funding Sources, and Travel Time Savings Across Airport Passenger Base.

Alex Shah, San Diego, spoke in support of an Airport Transit Connection.

William Moore, San Diego, Circulate San Diego, spoke in support of an Airport Transit Connection.

**REPORTS FROM BOARD COMMITTEES, AD HOC COMMITTEES, AND CITIZEN COMMITTEES AND LIAISONS:**

- **AUDIT COMMITTEE:** Board Member Martinez reported the Audit Committee has not met since the last Board Meeting and that the next meeting is scheduled for September 11, 2023.
- **CAPITAL IMPROVEMENT PROGRAM OVERSIGHT COMMITTEE:** Board Member McNamara reported that the last CIPOC meeting was held July 20, 2023, with presentations on New Terminal 1 outreach, construction, financial update, and a Small Business Development briefing.
- **EXECUTIVE PERSONNEL AND COMPENSATION COMMITTEE:** Chair Cabrera reported that the committee met on August 24, 2023, and that Item 16 of the agenda is a recommendation from the committee.
- **FINANCE COMMITTEE:** Board Member McNamara reported that the committee met on August 28, 2023, and reviewed the Unaudited Financial Statements for the Fiscal Year ended June 30, 2023, and Authority's Investment Report as of July 31, 2023. He also reported that the committee recommended that the Board approve the sale of up to \$2 Billion in aggregate principal amount of one or more series and San Diego County Regional Airport Authority Senior Airport Revenue Bonds.

**ADVISORY COMMITTEES**

- **AUTHORITY ADVISORY COMMITTEE:** Board Member Casillas Salas reported that the committee met on July 19, 2023, and received an update on the New T1 Construction and Concessions Program.

- **ARTS ADVISORY COMMITTEE:** Board Member Casillas Salas reported that the Art Advisory Committee will welcome new committee members Claire Haggerty, Cat Chiu Phillips, and Matt Rich at the next meeting in October. She reported that the summer concessions campaign and performances have concluded with a total of thirteen performances over nine weeks in five locations across Terminals 1 and 2. She reported that the Performing Arts Producer role is currently open for applications through Planet Bids until September 28, 2023.

## LIAISONS

- **CALTRANS:** Board Member Dallarda reported Caltrans participated in a Ribbon Cutting on August 4<sup>th</sup> in the community of Ramona marking the completion of a Clean California State Beautification Project. He also reported that on August 9<sup>th</sup>, Caltrans joined the U.S. Department of Transportation, MTS, and the City of Chula Vista in a grant for a project on Palomar Street along the Blue Line and that on August 12<sup>th</sup>, participated in a Ribbon Cutting for the San Elijo and Manchester Avenue Multi-use Facility parking lot. He reported that during Tropical Storm Hillary, nine highways were closed due to debris, flooding, and boulders and that extensive damage repair continues along the San Diego/Imperial County line. He reported that on August 31<sup>st</sup>, Caltrans awarded 41 million dollars in grants for Sustainable Transportation projects throughout the State. He also reported the closure of Highway 5 South from 9 p.m. Friday, September 8, 2023, to 5 a.m. Monday, September 11, 2023, for repairs to the bridge on I-5 over Hwy 163.
- **INTER-GOVERNMENTAL AFFAIRS:** Chair Cabrera reported that on the State level, the team has advocated for the passage of several priority bills and at the Federal level, Congress faces a long list of pending items, including the FAA Reauthorization, and extending government funding beyond the end of the fiscal year, which ends September 30<sup>th</sup>. He reported that the team has been conducting outreach to elected officials and community groups to update them on the New T1 project and other Authority projects and programs.
- **MILITARY AFFAIRS:** Tony Guinn, Assistant Airport Operation Officer/Airfield Manager reported that at the Miramar Base protection measures, which include speed bumps and denial barriers, are the cause of traffic congestion in and around the base. He reported on the arrival of new F35 aircraft and on the demolition and construction of new hangars to accommodate them, as well as the repair of runway pavement. He reported the Miramar Base is currently operating on a single runway. He announced that the Airshow will be held September 22-24, 2023.
- **PORT:** None
- **WORLD TRADE CENTER:** None

**BOARD REPRESENTATIVES (EXTERNAL)**

- **SANDAG BOARD OF DIRECTORS:** Chair Cabrera reported that the SANDAG Board of Directors participated in a workshop to help inform the development of the 2025 Regional Plan, which included an overview of State and Federal requirements, traditional and new funding sources, and best practices from Metropolitan Planning Organizations across the country. He reported that in the last meeting, Directors were briefed on the Airport Transit Connector, and a Concept Evaluation Study of the leading concepts to connect San Diego International Airport to the regional transit system.
- **SANDAG TRANSPORTATION COMMITTEE:** Board Member Sanchez reported that the Committee met once since the last Board Meeting and at the meeting staff presented an overview of the 2022 State of Commute.

**CHAIR REPORT:** Chair Cabrera reported that while Tropical Storm Hillary could have been catastrophic, the proactive planning and diligence of the airport staff, airlines, tenants; and Regional and National Agencies helped to minimize the impact. He announced that the Topping Out Ceremony of the New T1 will be held on November 15, 2023.

**PRESIDENT/CEO REPORT:** Kim Becker, President/CEO reported that briefings regarding New T1 progress with elected officials continues and included Representatives Scott Peters, Juan Vargas, and Mike Levin. She reported hosting VIP, Tom Perez, Senior Advisor to President Biden and Director of the White House Intergovernmental Affairs later today. She reported that for the second year in a row, SAN has been awarded SANDAG's Platinum Tier Diamond Award for excellence in employee commuter programs. She reported that Finance was awarded the Certificate of Achievement for our Annual Comprehensive Financial Report for the Fiscal Year; and that the Least Terns have not been observed since July, so U.S. Fish and Wildlife Services granted permission to end the season early on August 15, 2023, which allows for construction to resume in the area. She reported that the Airport saw eight nests and twelve fledglings this season.

**NON-AGENDA PUBLIC COMMENT:** None

**CONSENT AGENDA (ITEMS 1 - 14):**

**ACTION: Moved by Board Member McNamara and seconded by Board Member Sanchez to approve the Consent Agenda. Motion carried by the following votes: YES - Cabrera, Casillas Salas, Martinez, McNamara, Perez, Sanchez, Sly; NO - None; ABSENT - von Wilpert; (Weighted Vote Points: YES - 79; NO - 0; ABSENT - 13) noting Board Member Casillas Salas' ABSTENTION on Item 1.**

- 1. APPROVAL OF MINUTES:**  
RECOMMENDATION: Approval of the minutes of the July 13, 2023, and July 20, 2023, special Board meetings.
  
- 2. ACCEPTANCE OF BOARD AND COMMITTEE MEMBERS WRITTEN REPORTS ON THEIR ATTENDANCE AT APPROVED MEETINGS AND PRE-APPROVAL OF ATTENDANCE AT OTHER MEETINGS NOT COVERED BY THE CURRENT RESOLUTION:**  
RECOMMENDATION: Accept the reports and pre-approve Board Member attendance at other meetings, trainings and events not covered by the current resolution.
  
- 3. AWARDED CONTRACTS AND APPROVED CHANGE ORDERS FROM JUNE 12, 2023, THROUGH AUGUST 13, 2023, AND REAL PROPERTY AGREEMENTS GRANTED AND ACCEPTED FROM JUNE 12, 2023, THROUGH AUGUST 13, 2023:**  
RECOMMENDATION: Receive the report.
  
- 4. SEPTEMBER 2023 LEGISLATIVE REPORT:**  
RECOMMENDATION: Adopt Resolution No. 2023-0070, approving the September 2023 Legislative Report.

**CLAIMS**

**COMMITTEE RECOMMENDATIONS**

- 5. ACCEPT THE UNAUDITED FINANCIAL STATEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2023:**  
RECOMMENDATION: The Finance Committee recommends that the Board accept the report.
  
- 6. ACCEPT THE AUTHORITY INVESTMENT REPORT AS OF JUNE 30, 2023:**  
RECOMMENDATION: Accept the report.

**CONTRACTS AND AGREEMENTS**

- 7. APPROVE AND AUTHORIZE THE PRESIDENT/CEO TO EXECUTE A THIRD AMENDMENT TO THE AGREEMENT WITH MIS SCIENCES CORPORATION:**  
RECOMMENDATION: Adopt Resolution No. 2023-0072, approving and authorizing the President/CEO to execute a Third Amendment to the Service & Consulting Agreement with MIS Sciences Corporation for Hosted Cloud-Based System and Support Services, extending the term for one (1) year to expire no later than November 30, 2024.
- 8. AUTHORIZE THE PRESIDENT/CEO TO EXECUTE A FIRST AMENDMENT TO THE AIRPORT PARKING MANAGEMENT CONTRACT:**  
RECOMMENDATION: Adopt Resolution No. 2023-0073R\* authorizing the President/CEO to execute a First amendment to the Parking Management Services Contract to extend the agreement 123 days to January 31, 2024, with no increase in the maximum amount payable.
- 9. ADOPT AUTHORITY POLICY 5.06 - SIGNATURE AUTHORITY TO ACCEPT GRANT OFFERS:**  
RECOMMENDATION: Adopt Resolution No. 2023-0074, approving Policy 5.06 – Signature Authority to accept Grant Offers authorizing the President/CEO or their designee to accept Grant Offers on behalf of the San Diego County Regional Airport Authority.
- 10. APPROVE AND AUTHORIZE THE PRESIDENT/CEO TO EXECUTE AN ENCROACHMENT MAINTENANCE AND REMOVAL AGREEMENT WITH THE CITY OF SAN DIEGO RELATED TO THE CONSTRUCTION OF THE NEW ADMINISTRATION BUILDING:**  
RECOMMENDATION: Adopt Resolution No. 2023-0075, approving and authorizing the President/CEO to execute an Encroachment Maintenance and Removal Agreement with the City of San Diego (“City”) for an encroachment into the City right-of-way for the installation of pedestrian curbs, fire service lines, water service lines, irrigation service lines, and sewer lines, all located on McCain Road in support of Project No. 414002 New T1 New Administration Building at San Diego International Airport.

**11. AWARD A CONTRACT TO S&L SPECIALTY CONSTRUCTION, INC. FOR QUIETER HOME PROGRAM PHASE 12, GROUP 11, PROJECT NO. 381211 TWENTY-FIVE (25) NON-HISTORIC SINGLE-FAMILY AND MULTI-FAMILY UNITS ON TWO (2) RESIDENTIAL PROPERTIES LOCATED WEST OF THE SAN DIEGO INTERNATIONAL AIRPORT:**

RECOMMENDATION: Adopt Resolution No. 2023-0076, awarding a contract to S&L Construction, Inc. in the amount of \$385,800.00 for Phase 12, Group 11, Project No. 381211 of the San Diego County Regional Airport Authority's Quieter Home Program and making a finding that the project is exempt from the California Environmental Quality Act.

**12. APPROVE AND AUTHORIZE THE PRESIDENT/CEO TO EXECUTE AN AGREEMENT WITH ASPEN RISK MANAGEMENT GROUP:**

RECOMMENDATION: Adopt Resolution No. 2023-0077 approving and authorizing the President /CEO to execute an agreement with Aspen Risk Management Group, to provide a Safety Management System Manual and Implementation Plan for San Diego International Airport in an amount not to exceed \$281,274.00.

**CONTRACTS AND AGREEMENTS AND/OR AMENDMENTS TO CONTRACTS AND AGREEMENTS EXCEEDING \$1 MILLION**

**13. AWARD A CONTRACT TO S&L SPECIALTY CONSTRUCTION, INC. FOR QUIETER HOME PROGRAM PHASE 12, GROUP 9, PROJECT NO. 381209 THIRTY-SIX (36) NON-HISTORIC SINGLE-FAMILY AND MULTI-FAMILY UNITS ON TWENTY-EIGHT (28) RESIDENTIAL PROPERTIES LOCATED EAST AND WEST OF THE SAN DIEGO INTERNATIONAL AIRPORT:**

RECOMMENDATION: Adopt Resolution No. 2023-0078, awarding a contract to S&L Specialty Construction, Inc. in the amount of \$1,526,500 for Phase 12, Group 9, Project No. 381209, of the San Diego County Regional Airport Authority's Quieter Home Program and making a finding that the project is exempt from the California Environmental Quality Act.

**14. APPROVE AND AUTHORIZE THE PRESIDENT/ CEO TO NEGOTIATE AND EXECUTE AN ON-CALL AIRPORT SIGNAGE FABRICATION AND REPAIR SERVICE AGREEMENT WITH SIGN AGE IDENTITY SYSTEMS, INC:**

RECOMMENDATION: Adopt Resolution No. 2023-0079, approving and authorizing the President/ CEO to negotiate and execute an On-Call Airport Signage Fabrication and Repair Service Agreement with Sign Age Identity Systems, Inc. for a term of three (3) years, with the option for two (2) one-year extensions exercisable at the sole discretion of the President/ CEO, for an amount not-to-exceed \$2,200,000.

**PUBLIC HEARINGS**

**OLD BUSINESS:**

**NEW BUSINESS:**

**15. AUTHORIZE THE ISSUANCE AND SALE OF NOT TO EXCEED \$2.0 BILLION IN AGGREGATE PRINCIPAL AMOUNT OF ONE OR MORE SERIES OF SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY SENIOR AIRPORT REVENUE BONDS; APPROVE THE TENDER OFFER FOR THE SUBORDINATE SERIES 2021C BONDS, AND APPROVE RELATED DOCUMENTS AND MATTERS:**

Scott Brickner, Vice President/CFO and John Dillon, Director, Finance and Risk Management provided a presentation that included 2023 Senior Airport Revenue Bonds Series 2023A (Non-AMT), 2023 Senior Airport Revenue Bonds Series 2023B (AMT), Feasibility Report, Municipal Bond Market, Planned Debt Issuance, Potential Bond Tender for Economic Savings, Environmental Social Governance, Debt Profile, Principal Documents of the GARB Sale, The Authority's Team, and Preliminary Timeline for 2023 Bonds.

RECOMMENDATION: The Finance Committee recommends that the Board adopt Resolution No. 2023-0080 authorizing the issuance and sale of not to exceed \$2.0 billion in aggregate principal amount of one or more series of San Diego County Regional Airport Authority Senior Airport Revenue Bonds; authorizing the solicitation of the Holders of the San Diego County Regional Airport Authority Subordinate Airport Revenue Refunding Bonds, Series 2021C (Federally taxable) for the purchase of such bonds; approving the forms of a Fifth Supplemental Trust Indenture, Preliminary and Final Official Statements, a Purchase Contract, a Continuing Disclosure Certificate, a Dealer Manager Agreement and certain other tender offer materials; and certain related matters.

**ACTION: Moved by Board Member McNamara and seconded by Board Member Casillas Salas to approve staff's recommendation. Motion carried by the following votes: YES - Cabrera, Casillas Salas, McNamara, Martinez, Perez, Sanchez, Sly; NO - None; ABSENT - von Wilpert; (Weighted Vote Points: YES - 79; NO - 0; ABSENT - 13)**

**16. APPROVE AMENDMENTS TO: 1) THE AMENDED AND RESTATED SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY RETIREMENT PLAN AND TRUST OF 2013; AND 2) THE SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY'S 457(B) DEFERRED COMPENSATION AND 401(A) DEFINED CONTRIBUTION PLANS TO OFFER UNREPRESENTED NEW EMPLOYEES AN IRREVOCABLE CHOICE TO PARTICIPATE IN EITHER THE AUTHORITY'S SDCERS DEFINED BENEFIT PLAN OR THE AUTHORITY'S 401(A)/457(B) DEFINED CONTRIBUTION PLAN:**

Scott Brickner, Vice President/CFO provided a presentation that included: Current Retirement Options for Employees, PEPRAs, Impacts and Evaluation of Options, Actuarial Analysis, New Unrepresented Employee Details, and Fiscal Impact.

RECOMMENDATION: The Executive Personnel and Compensation Committee recommends that the Board adopt Resolution No. 2023-0081, approving amendments to: 1) the Amended and Restated San Diego County Regional Airport Authority Retirement Plan and Trust of 2013; and 2) the San Diego County Regional Airport Authority's 457(b) Deferred Compensation and 401(a) Defined Contribution Plans.

Chair Cabrera requested that staff report back to the Board in one to two years on the status of this item.

**ACTION: Moved by Board Member Sly and seconded by Board Member Sanchez to approve staff's recommendation. Motion carried by the following votes: YES – Cabrera, Casillas Salas, Martinez, McNamara, Perez, Sanchez, Sly; NO - None; ABSENT – von Wilpert; (Weighted Vote Points: YES – 79; NO - 0; ABSENT – 13)**

**17. APPROVE AN AMENDMENT TO THE ON-CALL AIRPORT PAVEMENT REPAIR SERVICES AGREEMENT WITH RP GENERAL CONSTRUCTION, INC:**

Rick Francis, Vice president/COO; Jeronimo Chavez, Project Manager, Facilities Management; and Andrew Hoge, Manager, Facilities Management provided a presentation that included Significant Completed Airfield Paving Repairs, Air Cargo Repair Footprint (in progress), and Future One-Year Lookahead Repair Projects.

RECOMMENDATION: Adopt Resolution No. 2023-0082, approving an amendment to the On-Call Airport Pavement Repair Services Agreement with RP General Construction, Inc., to increase the total not-to-exceed amount by \$11,500,000, making the new maximum contract value \$23,500,000 in support of maintaining and repairing existing airside and landside pavement surfaces at San Diego International Airport ("SDIA")

**ACTION: Moved by Board Member Casillas Salas and seconded by Board Member Sly to approve staff's recommendation. Motion carried by the following votes: YES - Cabrera, Casillas Salas, Martinez, McNamara, Perez, Sanchez, Sly; NO - None; ABSENT - von Wilpert; (Weighted Vote Points: YES - 79; NO - 0; ABSENT - 13)**

**18. APPROVE AND AUTHORIZE THE PRESIDENT/CEO TO EXECUTE A FIRST AMENDMENT TO THE AGREEMENT WITH THE CITY OF SAN DIEGO FOR EMT - PARAMEDIC SERVICES:**

RECOMMENDATION: Adopt Resolution No. 2023-0071 approving and authorizing the President/CEO to execute a First Amendment to the Agreement with the City of San Diego for EMT-Paramedic Services increasing the not to exceed compensation amount by \$1,000,000.

**ACTION: Moved by Board Member Martinez and seconded by Board Member Sly to approve staff's recommendation. Motion carried by the following votes: YES - Cabrera, Casillas Salas, Martinez, McNamara, Perez, Sanchez, Sly; NO - None; ABSENT - von Wilpert; (Weighted Vote Points: YES - 79; NO - 0; ABSENT - 13)**

The Board recessed at 10:55 a.m. and reconvened at 11:09 a.m.

**CLOSED SESSION:** The Board recessed into Closed Session at 11:09 a.m. to hear Items 19-22.

**19. CONFERENCE WITH LEGAL COUNSEL - EXISTING LITIGATION:**

Name of Case: *San Diego County Regional Airport Authority v. Aquatherm L.P., et al.*, San Diego Superior Court Case No. 37-2022-00037121-CU-BC-CTL

**20. CONFERENCE WITH LEGAL COUNSEL – EXISTING LITIGATION:**

Paragraph (1) of subdivision (d) of Cal. Gov. Code §54956.9

Name of Case: *United States of America v. City of San Diego, et al. and Related Cross Actions* United States District Court Case No. 3:23-CV-00541-LL-BGS

**21. CONFERENCE WITH LEGAL COUNSEL-ANTICIPATED LITIGATION**

Initiation of litigation pursuant to paragraph (4) of subdivision (d) of Section 54956.9

Number of cases: 3

**22. CONFERENCE WITH LABOR NEGOTIATORS**

Cal. Gov. Code §54957.6 Agency designated representatives: Monty Bell, Scott Brickner, Lee Parravano, Amy Gonzalez Employee organization: California Teamsters Local 911

**REPORT ON CLOSED SESSION:** The Board adjourned out of Closed Session at 12:39 p.m. There was no reportable action.

**GENERAL COUNSEL REPORT:**

**BUSINESS AND TRAVEL EXPENSE REIMBURSEMENT REPORTS FOR BOARD MEMBERS, PRESIDENT/CEO, CHIEF AUDITOR AND GENERAL COUNSEL WHEN ATTENDING CONFERENCES, MEETINGS, AND TRAINING AT THE EXPENSE OF THE AUTHORITY:**

**BOARD COMMENT:**

**ADJOURNMENT:** The meeting was adjourned at 12:39 p.m.

APPROVED BY A MOTION OF THE SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY BOARD THIS 5<sup>th</sup> DAY OF OCTOBER 2023.

**ATTEST:**

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TONY R. RUSSELL  
DIRECTOR, BOARD SERVICES /  
AUTHORITY CLERK

**APPROVED AS TO FORM:**

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AMY GONZALEZ  
GENERAL COUNSEL

**DRAFT**  
**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY BOARD**  
**MINUTES**  
**THURSDAY, OCTOBER 5, 2023**  
**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY**  
**BOARD ROOM**

**CALL TO ORDER:** Chair Cabrera called the meeting of the San Diego County Regional Airport Authority Board to order at 9:06 a.m. on Thursday, October 5, 2023, at the San Diego County Regional Airport Authority, Administration Building, 3225 North Harbor Drive, San Diego, CA 92101.

**PLEDGE OF ALLEGIANCE:** Board Member Martinez led the pledge of allegiance.

**ROLL CALL:**

PRESENT: Board Members: Bedell (Ex-Officio), Cabrera, Dallarda (Ex-Officio), Martinez, McNamara, Perez, Sly, von Wilpert

ABSENT: Board Members: Casillas Salas, Miller (Ex-Officio), Sanchez

ALSO PRESENT: Kimberly J. Becker, President/CEO; Amy Gonzalez, General Counsel; Tony R. Russell, Director, Board Services/Authority Clerk; Patricia Willis, Assistant Authority Clerk I

**PRESENTATIONS:**

**A. UPDATE ON 2023 BOND ISSUANCE:**

Scott Brickner, Vice President/Chief Financial Officer provided a presentation on the Series 2023 Bond Sale Briefing that included, Overview, Market Conditions, Credit Ratings, Pricing Results, Series 2023AB Bonds, 2021C Tender Results, and Authority Garb Issues.

**REPORTS FROM BOARD COMMITTEES, AD HOC COMMITTEES, AND CITIZEN COMMITTEES AND LIAISONS:**

- **AUDIT COMMITTEE:** Board Member Martinez reported that the committee met on September 11<sup>th</sup> and that staff presented the Audit Committee's Fiscal Year 2023 Annual Report and a recommendation to revise the Charter for the Office of the Chief Auditor.
- **CAPITAL IMPROVEMENT PROGRAM OVERSIGHT COMMITTEE:** Kim Becker, President/CEO reported that there has not been a meeting since the last Board meeting and that at the October 19<sup>th</sup> meeting, staff will provide an Update on the Construction Progress of the New T1, Community Outreach and the Project Budget.

- **EXECUTIVE PERSONNEL AND COMPENSATION COMMITTEE:** Chair Cabrera reported that the committee met on September 21<sup>st</sup> and the committee heard a presentation on the Renewal of the Health & Welfare Benefits Program for 2024.
- **FINANCE COMMITTEE:** Board Member McNamara reported that the committee met on September 25<sup>th</sup> and at that meeting the committee reviewed the Unaudited Financial Statements for the Two Months Ended August 31, 2023 and the Authority's Investment Report as of August 31, 2023.

### **ADVISORY COMMITTEES:**

- **AUTHORITY ADVISORY COMMITTEE:** Board Member Martinez reported that the committee has not met since the last Board meeting and the next meeting is scheduled for November 16, 2023.
- **ARTS ADVISORY COMMITTEE:** Hampton Brown, Vice President/CRO reported that the next committee meeting is scheduled for October 19, 2023, at 9:00 a.m. He also reported that over the next month, three iconic public art works from Terminal 1; Guillermo, also known as The Running Man; Signal Scape, an Interactive Light Sculpture; and Astralgraph will find new homes at the new administration building.

### **LIAISONS**

- **CALTRANS:** Board Member Dallarda reported that the work on Hwy 163 bridges over I-5 Southbound and Northbound is completed. He reported that CalTrans Officials will be traveling to Mexico City, October 8<sup>th</sup> through October 11<sup>th</sup> with the San Diego Regional Chamber Officials to discuss the binational issues affecting our region. He also reported that as of October 1<sup>st</sup>, any project that is State funded will have an additional five percent small business goal, in addition to other goals Caltrans have on State funded projects. He stated that this is a continuous effort to increase small business participation on State funded contracts. He reported that on October 10<sup>th</sup>, Caltrans is hosting a statewide Disadvantage Business Enterprise Summit in the city of Richmond, CA for small businesses that are eligible to become DBEs or are already DBEs.
- **INTER-GOVERNMENTAL AFFAIRS:** Chair Cabrera reported that Congress avoided a government shutdown by passing a bill that keeps the federal government open until November 17<sup>th</sup> and extends FAA programs until December 31<sup>st</sup>. He reported that the Senate Commerce Committee announced it will hold a confirmation hearing for Michael Whitaker, who is President Biden's nominee for FAA Administrator. He also reported that in Sacramento, September 14<sup>th</sup> marked the end of the annual legislative session during which lawmakers reviewed nearly a thousand bills in the final two weeks and sent over half of them to Governor Newsom for his signature or veto by October 14<sup>th</sup>.

- **MILITARY AFFAIRS:** Board Member Bedell reported that the Airshow had about 300,000 visitors this year and that an Innovation and Technology Expo was added. He reported that this event will be featured in the SDMAC Economic Impact Report. He also reported that the gate work at the entry of the base is complete and that the base will have single runway operations for the next year or so due to repairs. He also reported that construction will begin in April 2024 on F35 hangers. He reported that he will be hosting the Southern California Course Rules Conference in late November or early December for the tenant units at North Island and Camp Pendleton to make sure they are aware of all the course rules associated with getting in and out of Miramar. He also reported that later this month there will be a week of operations after midnight and in the early morning.
- **PORT:** None
- **WORLD TRADE CENTER:** None

#### **BOARD REPRESENTATIVES (EXTERNAL)**

- **SANDAG BOARD OF DIRECTORS:** Chair Cabrera reported that the SANDAG Board met twice since the last Board meeting and that at the first meeting, they discussed the policies and programs that are being considered as part of the development of the 2025 Regional Plan; and that during the second meeting, staff presented an overview of the methodology being used to develop cost estimates for the 2025 Regional Plan, including general and expected trends for construction and project costs.
- **SANDAG TRANSPORTATION COMMITTEE:** Board Member Perez reported that the committee has not met since the last board meeting and that the next meeting is scheduled for October 6<sup>th</sup>. He reported that this meeting will be a joint session between Transportation Borders, Regional Planning and Public Safety Committees and will feature the 2025 Regional Plan Workshop.

**CHAIR REPORT:** Chair Cabrera reported that since September 15<sup>th</sup>, our country and the Airport Authority has been celebrating Hispanic and Latinx Heritage Month. He reported that San Diego's Hispanic and Latinx community has a rich and storied history and that the Airport Authority and the entire region is working together to increase awareness. He reported that the collaboration between the Airport Authority, Water Works, Inc and East Village Brewing Company to create beers using purified condensate water is ongoing, and includes Hoppy Travel, a West Coast IPA, and Cruising Ale-titude and are currently on tap and in cans at the East Village Brewing Company and on tap at concessions in Terminal 2. He reported that Brother Benno's, an Oceanside nonprofit that has served meals to the homeless for forty years, has hired its first full-time Executive Director, Board Member Paul McNamara. He reported that the date of the next Executive/Finance Committee meeting has been moved up to October 19<sup>th</sup> and will be held in the current Administration Building. He reported that the November Board meeting has been pushed back to November 9<sup>th</sup> and will be held in the new Administration Building and that immediately after the meeting, the Board will receive a tour of the new building and a small housewarming event for Board members and employees.

**PRESIDENT/CEO REPORT:** Kim Becker, President/CEO, reported that the Airport Authority was well represented at the ACI this past weekend, with several team members who served as panelists including Amy Gonzalez, Lee Kaminetz, Sabrina Lo Piccolo and Chad Reese. She reported that at the ACI conference the airport was presented the 2023 ACI-NA Environmental Achievement Award in the Mitigation Award Category, which recognizes the airport's efforts to introduce clean-burning renewable diesel fuel for all non-road diesel vehicles and equipment on the airside. She also reported that this program was recognized by Assembly Member Tasha Boerner who honored the airport with the first ever Environmental Hero Award for Assembly District 77. She reported that the Authority received another award this month, for the twentieth consecutive year, the Authority's Annual Comprehensive Financial Report has earned the Certificate of Achievement for Excellence in Financial Reporting, and this award recognizes government organizations that go beyond the minimum requirements while demonstration the spirit of transparency and full disclosure. She reported that British Airways will add a second daily flight to London departure starting in April, while Lufthansa will increase service to Munich from three flights a week to five flights a week starting in April and transition to daily service starting in June. She also reported that Alaska Airlines announce new daily service between San Diego and Atlanta starting on May 16<sup>th</sup>. She reported that on September 7<sup>th</sup>, the Small Business Development Department hosted Meet the Primes, a free annual networking event designed to provide opportunities for small and local businesses; and that on September 23<sup>rd</sup>, the Airport Authority and I Love A Clean San Diego helped beautify San Diego Bay as part of the Coastal Cleanup Day. She reported that the New Administration Building is coming along very well, and that the last meeting in this building will be October 19<sup>th</sup> and the first meeting in the new Board room will be November 9<sup>th</sup>.

**NON-AGENDA PUBLIC COMMENT:** Jeremy Ogul, Lemon Grove, provided a handout and spoke regarding improving the airport Wi-Fi.

**CONSENT AGENDA (ITEMS 1 - 12):**

**ACTION: Moved by Board Member Martinez and seconded by Board Member Sly to approve the Consent Agenda. Motion carried by the following votes: YES – Cabrera, Martinez, McNamara, Perez, Sly, von Wilpert; NO – None; ABSENT – Casillas Salas, Sanchez. (Weighted Vote Points: YES – 67; NO – 0; ABSENT - 24)**

**1. APPROVAL OF MINUTES:**

RECOMMENDATION: Approve the minutes of the September 7, 2023, regular Board meeting.

**2. ACCEPTANCE OF BOARD AND COMMITTEE MEMBERS WRITTEN REPORTS ON THEIR ATTENDANCE AT APPROVED MEETINGS AND PRE-APPROVAL OF ATTENDANCE AT OTHER MEETINGS NOT COVERED BY THE CURRENT RESOLUTION:**

RECOMMENDATION: Accept the reports and pre-approve Board Member attendance at other meetings, trainings and events not covered by the current resolution.

**3. AWARDED CONTRACTS AND APPROVED CHANGE ORDERS FROM AUGUST 14, 2023, THROUGH SEPTEMBER 10, 2023, AND REAL PROPERTY AGREEMENTS GRANTED AND ACCEPTED FROM AUGUST 14, 2023, THROUGH SEPTEMBER 10, 2023:**

RECOMMENDATION: Receive the report.

**4. OCTOBER 2023 LEGISLATIVE REPORT:**

RECOMMENDATION: Adopt Resolution No. 2023-0083, approving the October 2023 Legislative Report.

**5. APPOINTMENT OF AUTHORITY ADVISORY COMMITTEE MEMBERS:**

RECOMMENDATION: Adopt Resolution No. 2023-0084, appointing members to the Authority Advisory Committee.

**CLAIMS:**

**6. REJECT THE CLAIM OF GERARD MANGAN:**

RECOMMENDATION: Adopt Resolution No. 2023-0085, rejecting the claim of Gerard Mangan.

**COMMITTEE RECOMMENDATIONS:**

**7. FISCAL YEAR 2023 ANNUAL REPORT FROM THE AUDIT COMMITTEE:**

RECOMMENDATION: The Audit Committee recommends that the Board accept the report.

**8. REVISION TO THE CHARTER FOR THE OFFICE OF THE CHIEF AUDITOR:**

RECOMMENDATION: The Audit Committee recommends that the Board adopt Resolution No. 2023-0086, approving the revision to the Charter for the Office of the Chief Auditor.

**CONTRACTS AND AGREEMENTS:**

**9. APPROVE THE FIRST AMENDMENT TO THE CONCESSION LEASE WITH AD PARTNERSHIP, LLC TO EXTEND THE TERM AND ADJUST THE RENT COMMENCEMENT DATE:**

RECOMMENDATION: Adopt Resolution No. 2023-0087, approving and authorizing the President/CEO to negotiate and execute the first amendment to the concession lease with AD Partnership, LLC to extend the term and adjust the rent commencement date.

**CONTRACTS AND AGREEMENTS AND/OR AMENDMENTS TO CONTRACTS AND AGREEMENTS EXCEEDING \$1 MILLION:**

**10. AWARD A CONTRACT TO S&L SPECIALTY CONSTRUCTION, INC. FOR QUIETER HOME PROGRAM PHASE 12, GROUP 12, PROJECT NO. 381212 TWENTY-NINE (29) NON-HISTORIC SINGLE-FAMILY AND MULTI-FAMILY UNITS ON TWENTY-TWO (22) RESIDENTIAL PROPERTIES LOCATED EAST AND WEST OF THE SAN DIEGO INTERNATIONAL AIRPORT:**

RECOMMENDATION: Adopt Resolution No. 2023-0088, awarding a contract to S&L Specialty Construction, Inc. in the amount of \$1,557,400 for Phase 12, Group 12, Project No. 381212, of the San Diego County Regional Airport Authority's Quieter Home Program and making a finding that the project is exempt from the California Environmental Quality Act.

**11. APPROVE AND AUTHORIZE THE PRESIDENT/CEO TO EXECUTE AN AGREEMENT FOR INTEGRATED PEST MANAGEMENT SERVICES WITH CARTWRIGHT TERMITE & PEST CONTROL, INC.:**

RECOMMENDATION: Adopt Resolution No. 2023-0089, approving and authorizing the President/CEO to execute an Integrated Pest Management Service Agreement with Cartwright Termite & Pest Control, Inc. for a total amount not to exceed \$5,000,000 for a three (3) year term with an option for two (2) one-year extensions, exercisable at the sole discretion of the President/CEO.

**12. APPROVE AND AUTHORIZE THE PRESIDENT/CEO TO EXECUTE AN ON-CALL ROADWAY PAINTING AND SLURRY SEALING SERVICE AGREEMENT WITH STATEWIDE STRIPES, INC.:**

RECOMMENDATION: Adopt Resolution No. 2023-0090, approving and authorizing the President/CEO to execute an On-Call Roadway Painting and Slurry Sealing Service Agreement with Statewide Stripes, Inc., for a term of three (3) years, with the option for two (2) one-year extensions, exercisable at the discretion of the President/CEO, for a total not-to-exceed amount of \$6,812,000 and making a finding that the services under this agreement are exempt from the California Environmental Quality Act.

**PUBLIC HEARINGS:**

**OLD BUSINESS:**

**NEW BUSINESS:**

**13. RENEWAL OF THE HEALTH & WELFARE BENEFITS PROGRAM FOR 2024:**

Monty Bell, Director, Human Resources provided a presentation on the Health and Welfare Renewal Benefits Program for 2024 that included Current Program Overview, Medical Overview, Ancillary Overview, and New Benefits.

RECOMMENDATION: Adopt Resolution No. 2023-0091, approving the renewal of the Health and Welfare Benefits Program for 2024.

**ACTION: Moved by Board Member Sly and seconded by Board Member Martinez to approve staff's recommendation. Motion carried by the following votes: YES - Cabrera, Martinez, McNamara, Perez, Sly, von Wilpert; NO - None; ABSENT - Casillas Salas, Sanchez. (Weighted Vote Points: YES - 67; NO - 0; ABSENT - 24)**

**CLOSED SESSION:** The Board did not recess into Closed Session

**14. CONFERENCE WITH LEGAL COUNSEL - EXISTING LITIGATION:**

Paragraph (1) of subdivision (d) of Cal. Gov. Code §54956.9

Name of Case: *San Diego County Regional Airport Authority v. Aquatherm L.P., et al.*, San Diego Superior Court Case No. 37-2022-00037121-CU-BC-CTL

**15. CONFERENCE WITH LEGAL COUNSEL-ANTICIPATED LITIGATION**

Initiation of litigation pursuant to paragraph (4) of subdivision (d) of Section 54956.9

Number of cases: 1

**REPORT ON CLOSED SESSION:**

**GENERAL COUNSEL REPORT:**

**BUSINESS AND TRAVEL EXPENSE REIMBURSEMENT REPORTS FOR BOARD MEMBERS,  
PRESIDENT/CEO, CHIEF AUDITOR AND GENERAL COUNSEL WHEN ATTENDING  
CONFERENCES, MEETINGS, AND TRAINING AT THE EXPENSE OF THE AUTHORITY:**

**BOARD COMMENT:**

**ADJOURNMENT:** The meeting was adjourned at 10:19 a.m.

APPROVED BY A MOTION OF THE SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY  
BOARD THIS 9<sup>th</sup> DAY OF NOVEMBER 2023.

**ATTEST:**

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TONY R. RUSSELL  
DIRECTOR, BOARD SERVICES /  
AUTHORITY CLERK

**APPROVED AS TO FORM:**

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AMY GONZALEZ  
GENERAL COUNSEL

## Staff Report

**Meeting Date: November 9, 2023**

**Subject:**

**Acceptance of Board and Committee Members Written Reports on their Attendance at Approved Meetings and Pre-Approval of Attendance at Other Meetings Not Covered by the Current Resolution**

**Recommendation:**

Accept the reports and pre-approve Board Member attendance at other meetings, trainings and events not covered by the current resolution.

**Background/Justification:**

Authority Policy 1.10 defines a “day of service” for Board Member compensation and outlines the requirements for Board Member attendance at meetings.

Pursuant to Authority Policy 1.10, Board Members are required to deliver to the Board a written report regarding their participation in meetings for which they are compensated. Their report is to be delivered at the next Board meeting following the specific meeting and/or training attended. The reports (Attachment A) were reviewed pursuant to Authority Policy 1.10 Section 5 (g), which defines a “day of service”. The reports were also reviewed pursuant to Board Resolution No. 2019-0074, which granted approval of Board Member representation for attending events and meetings.

The attached reports are being presented to comply with the requirements of Policy 1.10 and the Authority Act.

**Fiscal Impact:**

Board and Committee Member Compensation is included in the FY 2023 Budget

## Authority Strategies/Focus Areas:

This item supports one or more of the following (*select at least one under each area*):

### Strategies

- Community Strategy    Customer Strategy    Employee Strategy    Financial Strategy    Operations Strategy

### Focus Areas

- Advance the Airport Development Plan    Transform the Customer Journey    Optimize Ongoing Business

### Environmental Review:

- A. CEQA: This Board action is not a project that would have a significant effect on the environment as defined by the California Environmental Quality Act ("CEQA"), as amended. 14 Cal. Code Regs. §15378. This Board action is not a "project" subject to CEQA. Cal. Pub. Res. Code §21065.
- B. California Coastal Act Review: This Board action is not a "development" as defined by the California Coastal Act. Cal. Pub. Res. Code §30106.
- C. NEPA: This Board action is not a project that involves additional approvals or actions by the Federal Aviation Administration ("FAA") and, therefore, no formal review under the National Environmental Policy Act ("NEPA") is required.

### Application of Inclusionary Policies:

Not applicable.

### Prepared by:

Tony R. Russell  
Director, Board Services/Authority Clerk

# **Attachment A**

Added  
11/08/23

**BOARD MEMBER EVENT/MEETING/TRAINING REPORT SUMMARY**

**Directions:** This Form permits Board Members to report their attendance at meetings, events, and training that qualifies for “day of service” compensation pursuant to Cal. Pub. Util. Code §170017, Board Policy 1.10 and Board Resolution 2019-0074 Unless attending a meeting held pursuant to the Brown Act, attendance must be pre-approved by the Board prior to attendance and a written report delivered at the next Board meeting. After completing this Form, please forward it to Board Services, Authority Clerk Staff.

<b>Period Covered:</b>	October 1 through October 31, 2023	
<b>Board Member Name:</b>	Gil Cabrera	
<b>Date:</b>	11/7/23	
<b>Type of Meeting</b>	<b>Date/Time/Location of Event/Meeting/Training</b>	<b>Summary and Description of the Event/Meeting/Training</b>
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	10/5/2023 - 9am-12:30pm - SDCRAA Board Room	SDCRAA Board of Directors Meeting
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	10/13/2023 - 10am-12pm - SANDAG Board Room	SANDAG Board of Directors Meeting
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	10/19/2023 - 9:30am-11am - SDCRAA Board Room	SDCRAA Board of Directors Special Meeting and CIPOC Committee Meeting
<input type="checkbox"/> Brown Act <input checked="" type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	10/27/2023 - 7:40am-12am - SAN-INC	Travel to Korea for EDC Trade Mission
<input type="checkbox"/> Brown Act <input checked="" type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	10/28/2023 - 12am-4:30pm - SAN-INC	Travel to Korea for EDC Trade Mission
<input type="checkbox"/> Brown Act <input checked="" type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	10/29/2023 - 5:30pm-7:30pm - Seoul, Korea	EDC Trade Mission
<input type="checkbox"/> Brown Act <input checked="" type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	10/30/2023 - 7:00am-9:00pm - Seoul, Korea	EDC Trade Mission
<input type="checkbox"/> Brown Act <input checked="" type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	10/31/2023 - 7:00am-9:00pm - Seoul, Korea	EDC Trade Mission

I certify that I was present for at least half of the time set for each meeting, event, and training listed herein.

Signature: Gil Cabrera Digitally signed by Gil Cabrera  
Date: 2023.11.07 08:21:11 -08'00'

**BOARD MEMBER EVENT/MEETING/TRAINING REPORT SUMMARY**

**Directions:** This Form permits Board Members to report their attendance at meetings, events, and training that qualifies for "day of service" compensation pursuant to Cal. Pub. Util. Code §170017, Board Policy 1.10 and Board Resolution 2019-0074. Unless attending a meeting held pursuant to the Brown Act, attendance must be pre-approved by the Board prior to attendance and a written report delivered at the next Board meeting. After completing this Form, please forward it to Board Services, Authority Clerk Staff.

<b>Period Covered:</b>		July 20, 2023 - Sept 25, 2023
<b>Board Member Name:</b>		Mary Casillas Salas
<b>Date:</b>		
Type of Meeting	Date/Time/Location of Event/Meeting/Training	Summary and Description of the Event/Meeting/Training
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	July 20	Spec. Board Mtg Cirac
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	Aug. 24	Spec. Board/EPCC
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	Aug 26	Exec/Finance Mtg
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	Sept 7	Board Mtg
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	Sept 25	Exec/Fin
<input checked="" type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074 <input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	July 19	Art Advisory Mtg
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		

I certify that I was present for at least half of the time set for each meeting, event, and training listed herein.

Signature: Mary Casillas Salas



# BOARD MEMBER EVENT/MEETING/TRAINING REPORT SUMMARY

**Directions:** This Form permits Board Members to report their attendance at meetings, events, and training that qualifies for "day of service" compensation pursuant to Cal. Pub. Util. Code §170017, Board Policy 1.10 and Board Resolution 2019-0074. Unless attending a meeting held pursuant to the Brown Act, attendance must be pre-approved by the Board prior to attendance and a written report delivered at the next Board meeting. After completing this Form, please forward it to Board Services, Authority Clerk Staff.

<b>Period Covered:</b>	October 2023
<b>Board Member Name:</b>	Mary Casillas Salas
<b>Date:</b>	10/23/2023

Type of Meeting	Date/Time/Location of Event/Meeting/Training	Summary and Description of the Event/Meeting/Training
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	9am 10/19 Art Advisory Committee Board Mtg	
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
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<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		

I certify that I was present for at least half of the time set for each meeting, event, and training listed herein.

Signature: Mary Salas

**BOARD MEMBER EVENT/MEETING/TRAINING REPORT SUMMARY**

**Directions:** This Form permits Board Members to report their attendance at meetings, events, and training that qualifies for “day of service” compensation pursuant to Cal. Pub. Util. Code §170017, Board Policy 1.10 and Board Resolution 2019-0074. Unless attending a meeting held pursuant to the Brown Act, attendance must be pre-approved by the Board prior to attendance and a written report delivered at the next Board meeting. After completing this Form, please forward it to Board Services, Authority Clerk Staff.

<b>Period Covered:</b>		
<b>Board Member Name:</b>		
<b>Date:</b>		
<b>Type of Meeting</b>	<b>Date/Time/Location of Event/Meeting/Training</b>	<b>Summary and Description of the Event/Meeting/Training</b>
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		

I certify that I was present for at least half of the time set for each meeting, event, and training listed herein.

Signature: *Lidia Martinez*

**BOARD MEMBER EVENT/MEETING/TRAINING REPORT SUMMARY**

**Directions:** This Form permits Board Members to report their attendance at meetings, events, and training that qualifies for “day of service” compensation pursuant to Cal. Pub. Util. Code §170017, Board Policy 1.10 and Board Resolution 2019-0074. Unless attending a meeting held pursuant to the Brown Act, attendance must be pre-approved by the Board prior to attendance and a written report delivered at the next Board meeting. After completing this Form, please forward it to Board Services, Authority Clerk Staff.

<b>Period Covered:</b> October 2023		
<b>Board Member Name:</b> Paul McNamara		
<b>Date:</b> 10/25/23		
<b>Type of Meeting</b>	<b>Date/Time/Location of Event/Meeting/Training</b>	<b>Summary and Description of the Event/Meeting/Training</b>
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	10/5/23/0900/SDCAA/Meeting	Board Meeting
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	10/19/23/0930/Meetings	Exec Finance/CIPOC
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		

I certify that I was present for at least half of the time set for each meeting, event, and training listed herein.

Signature: Paul McNamara Digitally signed by Paul McNamara  
Date: 2023.10.25 08:01:20 -07'00'

**BOARD MEMBER EVENT/MEETING/TRAINING REPORT SUMMARY**

**Directions:** This Form permits Board Members to report their attendance at meetings, events, and training that qualifies for "day of service" compensation pursuant to Cal. Pub. Util. Code §170017, Board Policy 1.10 and Board Resolution 2019-0074. Unless attending a meeting held pursuant to the Brown Act, attendance must be pre-approved by the Board prior to attendance and a written report delivered at the next Board meeting. After completing this Form, please forward it to Board Services, Authority Clerk Staff.

<b>Period Covered:</b> 10/1/2023-10/31/2023		
<b>Board Member Name:</b>	Rafael Perez	
<b>Date:</b>	10/25/20	
Type of Meeting	Date/Time/Location of Event/Meeting/Training	Summary and Description of the Event/Meeting/Training
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	10/5/2023/ 9AM/ SDCRAA Boardroom	Board and ALUC Meeting
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	10/6/2023/ 9AM/ Caltrans District 11 Building	Transportation Committee Joint Borders, Regional Planning, And Public Safety Committees
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input checked="" type="checkbox"/> Res. 2019-0074	10/8/2023/ 7pm MT/ Nayarit Room Four Seasons Av. Paseo de la Reforma 500, Cuauhtemoc, 066600	San Diego County Regional Chamber of Commerce Binational Delegation to Mexico City
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input checked="" type="checkbox"/> Res. 2019-0074	10/9/2023/ 8:30am MT/ GranSalon A Four Seasons Av. Paseo de la Reforma 500, Cuauhtemoc, 066600	San Diego County Regional Chamber of Commerce Binational Delegation to Mexico City
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input checked="" type="checkbox"/> Res. 2019-0074	10/10/2023/ 7:45am MT/ Former Mexican Senate Building, Xicotencatl 9, Centro Historico de la Cdad de Mexico	San Diego County Regional Chamber of Commerce Binational Delegation to Mexico City
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	10/19/2023/ 9:30AM/ SDCRAA Boardroom	Executive/Finance
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	10/20/2023/ 9am/ SANDAG Boardroom	Transportation Committee
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		

I certify that I was present for at least half of the time set for each meeting, event, and training listed herein.

Signature:  Digitally signed by Rafael Perez  
Date: 2023.10.25 09:59:00 -07'00'

**BOARD MEMBER EVENT/MEETING/TRAINING REPORT SUMMARY**

**Directions:** This Form permits Board Members to report their attendance at meetings, events, and training that qualifies for “day of service” compensation pursuant to Cal. Pub. Util. Code §170017, Board Policy 1.10 and Board Resolution 2019-0074 Unless attending a meeting held pursuant to the Brown Act, attendance must be pre-approved by the Board prior to attendance and a written report delivered at the next Board meeting. After completing this Form, please forward it to Board Services, Authority Clerk Staff.

<b>Period Covered:</b>		10/1/2023 - 10/31/2023
<b>Board Member Name:</b>		Marni von Wilpert
<b>Date:</b>		10/20/23
<b>Type of Meeting</b>	<b>Date/Time/Location of Event/Meeting/Training</b>	<b>Summary and Description of the Event/Meeting/Training</b>
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	October 5, 2023 : 9:00 am - 12:00 pm  San Diego County Regional Airport Authority Administrative Offices at 3225 N. Harbor Drive	Board / ALUC Meeting
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	October 19, 2023 : 8:30 am - 9:00 am  San Diego County Regional Airport Authority Administrative Offices at 3225 N. Harbor Drive	Executive - Finance Committee
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	October 19, 2023 : 9:00 am - 12:00 pm  San Diego County Regional Airport Authority Administrative Offices at 3225 N. Harbor Drive	Capital Improvement Program Oversight Committee Meeting
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		

I certify that I was present for at least half of the time set for each meeting, event, and training listed herein.

Signature: 

## Staff Report

**Meeting Date: November 9, 2023**

**Subject:**

**Awarded Contracts and Approved Change Orders from September 11, 2023, through October 8, 2023, and Real Property Agreements Granted and Accepted from September 11, 2023, through October 8, 2023**

**Recommendation:**

Receive the report.

**Background/Justification:**

Policy Section Nos. 5.01, Procurement of Services, Consulting, Materials, and Equipment, 5.02, Procurement of Contracts for Public Works, and 6.01, Leasing Policy, require staff to provide a list of contracts, change orders, and real property agreements that were awarded and approved by the President/CEO or her designee. Staff has compiled a list of all contracts, change orders (Attachment A) and real property agreements (Attachment B) that were awarded, granted, accepted, or approved by the President/CEO or her designee since the previous Board meeting.

**Fiscal Impact:**

The fiscal impact of these contracts and change orders are reflected in the individual program budget for the execution year and on the next fiscal year budget submission.

Amount to vary depending upon the following factors:

1. Contracts issued on a multi-year basis; and
2. Contracts issued on a Not-to-Exceed basis.
3. General fiscal impact of lease agreements reflects market conditions.

The fiscal impact of each reported real property agreement is identified for consideration on Attachment B.

## Authority Strategies/Focus Areas:

This item supports one or more of the following (*select at least one under each area*):

### Strategies

- Community Strategy    Customer Strategy    Employee Strategy    Financial Strategy    Operations Strategy

### Focus Areas

- Advance the Airport Development Plan    Transform the Customer Journey    Optimize Ongoing Business

### Environmental Review:

- A. CEQA: This Board action is not a project that would have a significant effect on the environment as defined by the California Environmental Quality Act ("CEQA"), as amended. 14 Cal. Code Regs. §15378. This Board action is not a "project" subject to CEQA. Cal. Pub. Res. Code §21065.
- B. California Coastal Act Review: This Board action is not a "development" as defined by the California Coastal Act. Cal. Pub. Res. Code §30106.
- C. NEPA: This Board action is not a project that involves additional approvals or actions by the Federal Aviation Administration ("FAA") and, therefore, no formal review under the National Environmental Policy Act ("NEPA") is required.

### Application of Inclusionary Policies:

Inclusionary Policy requirements were included during the solicitation process prior to the contract award.

### Prepared by:

Jana Vargas  
Director, Procurement

**Attachment "A"**

**AWARDED CONTRACTS AND CHANGE ORDERS SIGNED BETWEEN SEPTEMBER 11, 2023 THROUGH OCTOBER 8, 2023**

**New Contracts**

<b>Date Signed</b>	<b>CIP #</b>	<b>Company</b>	<b>Description</b>	<b>Solicitation Method</b>	<b>Owner</b>	<b>Contract Value</b>	<b>End Date</b>
9/12/2023		Print-O-Tape, Inc.	The Contractor will provide self-service baggage tag rolls at the San Diego International Airport.	RFB	Information & Technology Services	\$400,000.00	9/10/2026
9/22/2023		Sendinblue SAS	The Contractor will provide an email marketing platform for the San Diego County Regional Airport Authority.	Informal RFP	Marketing, Arts, & Air Service Development	\$47,808.00	9/24/2025
9/22/2023		Murray Company	The Contractro will provide installation of stainless steel pipe in Chase Sapphire Lounge and adjacent Verizon Tenant Spaces at the San Diego International Airport.	Sole Source	Airport Design & Construction	\$1,020,548.00	9/18/2024
9/25/2023		Lavi Industries	The Contractor will provide curbside stanchions for the San Diego County Regional Airport Authority.	Informal RFP	Airside & Terminal Operations	\$7,214.74	10/18/2023
9/27/2023		DXP Enterprises, Inc.	The Contractor will provide pump rebuild parts for the San Diego County Regional Airport Authority.	Informal RFP	Facilities Management	\$8,434.69	10/31/2023
9/27/2023		SoCal Truck Accessories	The Contractor will provide services for upfitting new work trucks for the San Diego County Regional Airport Authority.	Informal RFP	Facilities Management	\$13,028.63	9/20/2023
9/29/2023		Clear Channel	The Contractor is the only authorized provider for advertising services for the marketing concessions program holiday campaign at the San Diego International Airport.	Sole Source	Marketing, Arts, & Air Service Development	\$23,250.06	1/1/2024
9/29/2023		Clear Channel	The Contractor is the only authorized provider for advertising services for the marketing concessions program spring break campaign at the San Diego International Airport.	Sole Source	Marketing, Arts, & Air Service Development	\$22,831.14	4/30/2024
10/6/2023		SCA of CA, LLC	The Contractor will provide street sweeping services at the San Diego International Airport.	RFP	Facilities Management	\$400,000.00	9/30/2026

**Attachment "A"**

**AWARDED CONTRACTS AND CHANGE ORDERS SIGNED BETWEEN SEPTEMBER 11, 2023 THROUGH OCTOBER 8, 2023**

**New Contracts Approved by the Board**

<b>Date Signed</b>	<b>CIP #</b>	<b>Company</b>	<b>Description</b>	<b>Solicitation Method</b>	<b>Owner</b>	<b>Contract Value</b>	<b>End Date</b>
			No New Contracts Approved by the Board during this period.				

## Attachment "A"

AWARDED CONTRACTS AND CHANGE ORDERS SIGNED BETWEEN SEPTEMBER 11, 2023 THROUGH OCTOBER 8, 2023

Amendments and Change Orders

Date Signed	CIP #	Company	Description of Change	Owner	Previous Contract Amount	Change Order Value (+ / -)	Change Order Value (%) (+ / -)	New Contract Value	New End Date
9/22/2023		A-Advance Locksmiths	The First Amendment excercises the option to renew the agreement term and corrects the agreement number. The Contractor provides locksmith services for the San Diego County Regional Airport Authority.	Facilities Management	\$300,000.00	\$0.00	0.0%	\$300,000.00	8/6/2024
10/5/2023		Cloud Club Collective	The First Amendment is to extend the term Ninety (90) days.The total maximum amount payable remains the same. The Contractor provides artwork or collection as part of the 2022 temporary exhibition, A Necessary Departure at the San Diego International Airport.	Marketing, Arts, & Air Service Development	\$1,000.00	\$0.00	0.0%	\$1,000.00	3/7/2024
10/6/2023		CH2M Hill, Inc.	The First Amendment is to extend the term Ninety (90) days. The total maximum amount payable remains the same. The Contractor provides airside/landside engineering consulting services for the San Diego County Regional Airport Authority.	Airport Design & Construction	\$10,000,000.00	\$0.00	0.0%	\$10,000,000.00	2/28/2024

Attachment "A"

AWARDED CONTRACTS AND CHANGE ORDERS SIGNED BETWEEN SEPTEMBER 11, 2023 THROUGH OCTOBER 8, 2023

**Amendments and Change Orders Approved by the Board**

Date Signed	CIP #	Company	Description of Change	Owner	Previous Contract Amount	Change Order Value (+ / -)	Change Order Value ( % ) (+ / -)	New Contract Value	New End Date
9/22/2023		Ace Parking Management Inc.	The First Amendment was approved by the Board at the September 7, 2023 Board Meeting. The amendment extends the agreement one hundred twenty (123) days. No additional compensation was required. The Contractor provides parking management services at the San Diego International Airport.	Ground Transportation	\$38,000,000.00	\$0.00	0.0%	\$38,000,000.00	1/31/2024



## Staff Report

**Meeting Date: November 9, 2023**

**Subject:**

**November 2023 Legislative Report**

**Recommendation:**

Adopt Resolution No. 2023-0092, approving the November 2023 Legislative Report.

**Background/Justification:**

The Authority's Legislative Advocacy Program Policy requires that staff present the Board with monthly reports concerning the status of legislation with potential impact to the Authority. The Authority Board provides direction to staff on legislative issues by adoption of a monthly Legislative Report (Attachment A). The November 2023 Legislative Report updates Board members on legislative activities that have taken place since the previous Board meeting. In directing staff, the Authority Board may take a position on pending or proposed legislation that has been determined to have a potential impact on the Authority's operations and functions.

**Federal Legislative Action**

In Washington, Congress narrowly avoided a government shutdown by enacting a 45-day Continuing Resolution (CR) to extend federal appropriations through November 17, 2023. The two chambers continue to work on an annual appropriations package, however, as of the date of this report, the House is currently in a state of paralysis because of the vote to remove Kevin McCarthy as Speaker on October 3, with no replacement having been chosen yet. The House is likely to resume work on passing appropriations bills once a new Speaker has been elected by the full House, but it is unclear who will become Speaker and how long it will take to resolve the impasse. All appropriations bills must pass the House and Senate before they can be enacted. However, there is a significant \$120 billion discrepancy in top-line spending that needs to be resolved between the chambers. It appears that another CR will likely need to be enacted if a final package is not passed and signed into law ahead of the current deadline. Airports, through national trade associations, have agreed on a set of priorities and programmatic recommendations for the Fiscal Year 2024 appropriations cycle.

Both chambers continue to work on their respective versions of Federal Aviation Administration (FAA) reauthorization legislation after a three-month extension of the legislation was included in the current CR. In July, the House FAA reauthorization bill passed the full House without the inclusion of amendments related to additional slots at Washington Reagan National Airport (DCA), which remains a priority of the Authority. In the Senate, the Commerce, Science, and Transportation Committee is continuing to work on their version of the bill, but there are still delays and ongoing negotiations on amendments related to pilot training and additional slots for expanded air service at DCA. Once both bills have cleared the chambers, a conference committee will likely convene to resolve the differences between the bills. The Authority's legislative team is reviewing each chamber's FAA reauthorization legislation to determine the impact on the Authority's priorities, communicating those priorities to the San Diego Congressional Delegation as well as Congressional Committee leadership, and continues to monitor for any new funding opportunities available to support the Authority's initiatives and operations.

Mike Whitaker, President Biden's nominee to be the next FAA Administrator, received a nomination hearing on October 4 before the Senate Commerce Committee. Mr. Whitaker received a positive reception from Republicans and Democrats on the committee and was introduced by House Transportation and Infrastructure Committee Chairman Sam Graves. Senate leadership is looking to make the confirmation of Mr. Whitaker a priority, with a confirmation vote scheduled during the week of October 23, as the FAA has been without a full-time Administrator since April 2022. Current Acting FAA Administrator Polly Trottenberg is barred from serving in the temporary role past October 25.

The Authority's legislative team continues to actively monitor and analyze bills for potential impacts on the Authority and San Diego International Airport and does not recommend that the Board adopt any new positions on federal legislation at this time.

### **State Legislative Action**

In Sacramento, the Legislature adjourned for the year on September 14 and sent more than 900 bills to Governor Newsom to sign or veto by the October 14 deadline. Considering recent actions to close the \$30 billion state budget deficit, the Governor vetoed just under 15 percent of measures, which in total would have added nearly \$19 billion in new obligations. Governor Newsom, who vetoed 14 percent of measures last session, reiterated warnings of significant economic and revenue uncertainty in the years to come. The legislative team is pleased to report that all the Authority's priority bills were signed.

The Authority's legislative team is monitoring the implementation of major signed bills that impact airport operations. Bills signed this year take effect on January 1, 2024, unless otherwise noted in the bill. The Authority's legislative team continues to monitor established and extended state grant programs funded in the 2023-2024 State Budget, which include future funding opportunities for climate, infrastructure, and transportation related priorities.

Both the California State Senate and Assembly will reconvene on January 3, 2024.

The Authority's legislative team does not recommend that the Board adopt any new positions on state legislation at this time.

### Fiscal Impact:

Not applicable.

### Authority Strategies/Focus Areas:

This item supports one or more of the following (*select at least one under each area*):

#### Strategies

- Community Strategy    Customer Strategy    Employee Strategy    Financial Strategy    Operations Strategy

#### Focus Areas

- Advance the Airport Development Plan    Transform the Customer Journey    Optimize Ongoing Business

### Environmental Review:

- A. CEQA: This Board action is not a project that would have a significant effect on the environment as defined by the California Environmental Quality Act ("CEQA"), as amended. 14 Cal. Code Regs. §15378. This Board action is not a "project" subject to CEQA. Cal. Pub. Res. Code §21065.
- B. California Coastal Act Review: This Board action is not a "development" as defined by the California Coastal Act. Cal. Pub. Res. Code §30106.
- C. NEPA: This Board action is not a project that involves additional approvals or actions by the Federal Aviation Administration ("FAA") and, therefore, no formal review under the National Environmental Policy Act ("NEPA") is required.

### Application of Inclusionary Policies:

Not applicable.

### Prepared by:

Matt Harris  
Director, Government Relations

RESOLUTION NO. 2023-0092

A RESOLUTION OF THE BOARD OF THE SAN DIEGO  
COUNTY REGIONAL AIRPORT AUTHORITY,  
APPROVING THE NOVEMBER 2023 LEGISLATIVE  
REPORT

**WHEREAS**, the San Diego County Regional Airport Authority (“Authority”) operates San Diego International Airport and plans for necessary improvements to the regional air transportation system in San Diego County, including serving as the responsible agency for airport land use planning within the County; and

**WHEREAS**, the Authority has a responsibility to promote public policies consistent with the Authority’s mandates and objectives; and

**WHEREAS**, Authority staff works locally and coordinates with legislative advocates in Sacramento and Washington, D.C. to identify and pursue legislative opportunities in defense and support of initiatives and programs of interest to the Authority; and

**WHEREAS**, under the Authority’s Legislative Advocacy Program Policy, the Authority Board provides direction to Authority staff on pending legislation; and

**WHEREAS**, the Authority Board, in directing staff, may adopt positions on legislation that has been determined to have a potential impact on the Authority’s operations and functions.

**NOW, THEREFORE, BE IT RESOLVED** that the Board hereby approves the November 2023 Legislative Report (“Attachment A”); and

**BE IT FURTHER RESOLVED** that the Board finds that this action is not a “project” as defined by the California Environmental Quality Act (“CEQA”) (California Public Resources Code §21065); and

**BE IT FURTHER RESOLVED** that the Board finds that this action is not a “development” as defined by the California Coastal Act (California Public Resources Code §30106); and

**BE IT FURTHER RESOLVED** that the Board finds that this action is not a project that involves additional approvals or actions by the Federal Aviation Administration (“FAA”) and, therefore, no formal review under the National Environmental Policy Act (“NEPA”) is required.

**PASSED, ADOPTED, AND APPROVED** by the Board of the San Diego County Regional Airport Authority at a special meeting this 9<sup>th</sup> day of November 2023, by the following vote:

**AYES:** Board Members:

**NOES:** Board Members:

**ABSENT:** Board Members:

**ATTEST:**

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TONY R. RUSSELL  
DIRECTOR, BOARD SERVICES /  
AUTHORITY CLERK

**APPROVED AS TO FORM:**

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AMY GONZALEZ  
GENERAL COUNSEL

**November 2023 Legislative Report**

**State Legislation**

**New Assembly Bills**

None

\*Shaded text represents new or updated legislative information

## **Assembly Bills from Previous Report**

### **Legislation/Topic**

AB 893 (Papan): Personal vehicle sharing programs

### **Background/Summary**

Current law generally governs the transactions between a rental car company, also referred to as a rental company, and its customers, including, among other provisions, required disclosures by a rental company, mandatory contract provisions for a vehicle rental agreement, restrictions on a rental company's use of electronic surveillance technology, and authorization for a rental company to collect specific types of fees and charges from its customers. Current law defines "rental company," among other terms, for purposes of those provisions. This bill would define the term "personal vehicle sharing program" for purposes of these provisions as a person or entity that, for monetary compensation, facilitates the rental of passenger vehicles to the public, including via a peer-to-peer internet website, application, or other platform, that connects a vehicle owner with a vehicle driver to facilitate sharing or renting a vehicle for consideration.

### **Anticipated Impact/Discussion**

This bill would require personal vehicle sharing programs at the Airport to collect the same facility charges collected by rental companies that are used to pay off the government debt associated with airport infrastructure. The California Airports Council is also supportive of the portion of the bill requiring personal vehicle sharing programs to register before operating at airports but is also working to ensure that this bill does not supersede any existing agreements.

**Status:** 10/08/2023 – Signed by Governor

**Position:** Support (05/04/2023)

\*Shaded text represents new or updated legislative information

## **Legislation/Topic**

AB 929 (McKinnor): Alcoholic Beverage Licenses: off-sale privileges: airports

## **Background/Summary**

AB 929 would authorize an airport operator to permit or prohibit the sale of alcoholic beverages for off-sale consumption by the holder of an on-sale license located in an airport terminal. The bill would authorize the on-sale licensee to sell alcoholic beverages for off-sale consumption in the airport terminal subject to specified requirements, including that the license permits on-sale consumption of the type of alcohol being sold for off-sale consumption. Additionally, the measure would require the licensee to notify the Department of Alcoholic Beverage Control (DABC) before selling any alcoholic beverages for off-sale consumption in the airport terminal. This bill would also authorize DABC to impose conditions on a licensee selling alcoholic beverages under these provisions.

## **Anticipated Impact/Discussion**

This bill would provide the Airport Authority with flexibility to place health and safety restrictions on the off-sale consumption of alcoholic beverages within the airport terminal, including, but not limited to, defining the areas of the terminal within which off-sale consumption is permitted and requiring alcoholic beverages sold for off-sale consumption to be in closed or open containers. Authority staff have contributed to the development of the bill's text and the Authority's legislative team will work with the California Airports Council (CAC) to closely monitor the development of this bill language as it proceeds through the legislative process.

**Status:** 2/28/2023 – Failed to meet policy committee deadline, two-year bill may be acted upon in January 2024

**Position:** Support (03/02/2023)

\*Shaded text represents new or updated legislative information

## **Legislation/Topic**

AB 534 (McCarty): Local agencies: airports: customer facility charges

## **Background/Summary**

AB 534 would authorize airports to require rental companies to collect a customer facility charge or an alternative customer facility charge under specified circumstances for purposes that include financing, designing, and constructing or operating airport vehicle rental facilities and common-use transportation systems. Current law, beginning January 1, 2024, provides that the authorization for an airport to impose a customer facility charge becomes inoperative when the bonds used for financing are paid, except as specified. This bill would delete the provision ending the authorization described above.

## **Anticipated Impact/Discussion**

This bill would eliminate the sunset date for airports to commence the process to impose the alternative daily rental car facility Customer Facility Charge (CFC). This sunset date functions as an artificial deadline and does not allow California airports to begin the process to impose the fee at a time that matches the growth and development experience of the airport nor the aging and deterioration of existing facilities that are in need of replacement. The bill would also allow the Airport Authority to continue to collect the CFC after the Rental Car Center bonds are fully paid, which will allow CFCs to continue to fund the operation of the Rental Car Center and passenger conveyance after that point. The Authority's legislative team will work with the California Airports Council (CAC) to closely monitor the development of this bill language for any additional impacts on San Diego International Airport (SDIA) and the Airport Authority.

**Status:** 10/10/2023 – Signed by Governor

**Position:** Support (03/02/2023)

\*Shaded text represents new or updated legislative information

## **Legislation/Topic**

AB 480 (Ting): Surplus land

## **Background/Summary**

AB 480 would expand the definition of exempt surplus land to include land that is owned by a California public-use airport on which residential use is prohibited. This bill clarifies that exemption pursuant to Federal Aviation Administration Order 5190.6B, Airport Compliance Program, and Chapter 20 of Compatible Land Use and Airspace Protection. Additionally, the bill also makes definitional changes with respect to project criteria, project applicant eligibility along with several other non-substantive changes.

## **Anticipated Impact/Discussion**

This bill includes an exemption of land owned by California public-use airports on which residential use is prohibited pursuant to specified federal law. In consultation with the California Airports Council (CAC) and other stakeholders, Assemblymember Phil Ting has introduced AB 480 to provide clarification to several provisions from his original surplus land bill, AB 1486 Chaptered in 2019, among them is to expand the definition of exempted surplus property to include California public-use airport lands. The Authority's legislative team will work with the California Airports Council (CAC) to identify an industry-wide position, if needed, and closely monitor the development of this bill language for any additional impacts on San Diego International Airport (SDIA) and the Airport Authority.

**Status:** 10/11/2023 – Signed by Governor

**Position:** Support (03/02/2023)

\*Shaded text represents new or updated legislative information

**New Senate Bills**

None

\*Shaded text represents new or updated legislative information

**Senate Bills from Previous Report**  
**Legislation/Topic**

SB 800 (Caballero): Advanced Air Mobility and Aviation Electrification Committee

**Background/Summary**

SB 800 would require the Department of Transportation, in coordination with the Office of Planning and Research and the State Air Resources Board, to establish an advisory committee, to be known as the Advance Air Mobility and Aviation Electrification Committee, to assess, among other things, pathways for feasible implementation of electrification goals for the aviation industry. The bill would provide for the appointment of the membership of the committee. The bill would require the committee to report, not later than January 1, 2025, to the department and the Legislature on the committee’s findings and recommendations.

**Anticipated Impact/Discussion**

This bill aims to establish a committee to develop a statewide strategy to support the advancement of air mobility and aviation electrification in California and could encourage innovation in the aviation industry. This bill enhances aviation electrification and could lead to a reduction in emissions and improve air quality around the Airport.

**Status:** 10/07/2023 – Signed by Governor

**Position:** Support (05/04/2023)

\*Shaded text represents new or updated legislative information

**Federal Legislation**

**New House Bills**

None

\*Shaded text represents new or updated legislative information

## **House Bills from Previous Report**

### **Legislation/Topic**

H.R. 458 (Cohen): The Transportation Security Administration (TSA) Second Screening Act

### **Background/Summary**

The bill would require the Transportation Security Administration (TSA) to offer passengers a second screening using advanced imaging technology instead of a mandatory physical pat-down. It aims to limit physical interaction between agents and passengers to protect their privacy and screening preferences. It will additionally increase health and safety from diseases like COVID-19.

### **Anticipated Impact/Discussion**

The San Diego International Airport prioritizes safety concerns and the privacy of their passengers. An option for additional screening instead of a pat-down would help passengers feel safer and prevent the spread of communicable diseases. It would also prevent passengers who may feel uncomfortable with being touched from undergoing an unnecessary physical search. However, security wait times could also be affected by the increased screenings.

**Status:** 02/08/2023 – Referred to the Subcommittee on Transportation and Maritime Security

**Position:** Watch (04/06/2023)

\*Shaded text represents new or updated legislative information

## **Legislation/Topic**

H.R. 346 (Stauber): The NOTAM Improvement Act

## **Background/Summary**

The bill aims to enhance the Notice to Air Missions (NOTAM) system for pilots. It would establish a Federal Aviation Administration (FAA) task force to determine what updates should be made to the NOTAM system and provide greater government oversight. These improvements will focus on stability, resiliency, and cybersecurity protections of the system.

## **Anticipated Impact/Discussion**

San Diego International Airport relies on the NOTAM system to receive updates about situations relating to weather, infrastructure, ground conditions or anything else that may affect the safety of flight. Optimizing NOTAM would ensure safer flight routes and help prevent mass system shutdowns. The Authority's legislative team will closely monitor the development of this bill language for any impact on San Diego International Airport (SDIA) and the Airport Authority.

**Status:** 06/03/2023 – Became Public Law No: 118-4

**Position:** Watch (02/02/2023)

\*Shaded text represents new or updated legislative information

**New Senate Bills**

None

\*Shaded text represents new or updated legislative information

## **Senate Bills from Previous Report**

### **Legislation/Topic**

S.66 (Klobuchar): NOTAM Improvement Act

### **Background/Summary**

The bill would require the Federal Aviation Administration (FAA) to establish a task force to strengthen the resiliency and cybersecurity of the Notice to Air Missions (NOTAM) system. The task force would include representatives from air carriers, airports, airline pilots, aircraft dispatchers, and FAA personnel unions, as well as aviation safety and cybersecurity experts. It is the companion legislation to H.R. 346 which was introduced by Rep. Stauber.

### **Anticipated Impact/Discussion**

San Diego International Airport relies on the NOTAM system to receive updates about situations relating to weather, infrastructure, ground conditions or anything else that may affect the safety of flight. Modernizing NOTAM would ensure safer flight routes and help prevent mass system shutdowns or collisions. The task force would additionally assist with improving government oversight and cybersecurity.

**Status:** 03/22/2023 – Reported favorably out of the Commerce, Science, and Transportation Committee

**Position:** Watch (04/06/2023)

\*Shaded text represents new or updated legislative information

## **Legislation/Topic**

S.1033 (Schatz): Natural Hazard Resilience for Airports Act

## **Background/Summary**

This bill would ensure that airport projects pertaining to emergency preparedness and natural disasters will be able to receive financing from the Federal Aviation Administration's Airport Improvement Program (AIP). The legislation intends to help airports recover rapidly from storm damage by allowing them to use current Airport Improvement Program funds to prepare for and rebuild after severe weather events.

## **Anticipated Impact/Discussion**

The San Diego International Airport is situated in a region susceptible to severe weather events and would benefit from the expansion of eligible uses of AIP funding. Ensuring that projects related to emergency preparedness and natural disasters would become eligible for AIP funding will benefit the Airport should SAN undertake additional projects to mitigate impacts and harm from severe weather and natural disasters.

**Status:** 03/29/2023 – Read twice and referred to the Commerce, Science, and Transportation Committee

**Position:** Support (05/04/2023)

\*Shaded text represents new or updated legislative information

## **Legislation/Topic**

S.1055 (Markey) / H.R. 3896 (Cohen): The Airport Infrastructure Resilience Act

## **Background/Summary**

The bill would require the Secretary of Transportation to establish a pilot program to provide airports with funds to increase their climate resilience and ensure airports are prepared to respond to climate change, extreme weather events, and natural disasters.

## **Anticipated Impact/Discussion**

The San Diego International Airport is situated in a location that could be subject to impacts of climate change, severe weather, and natural disasters. This bill would create funds for resilient aviation systems equipped to respond to climate impacts.

**Status:** 03/29/2023 – Read twice and referred to the Commerce, Science, and Transportation Committee

**Position:** Support (05/04/2023)

\*Shaded text represents new or updated legislative information

## **Legislation/Topic**

S.1058 (Reed): the Protection from Abusive Passengers Act

## **Background/Summary**

This bill would have the TSA create and manage a program to prevent abusive passengers from flying on commercial aircraft. The passengers added to banned fliers list will consist of people who have been convicted of or have received civil penalties for threatening or physical or sexually assaulting aircraft crew members, Federal airport employees and air carrier employees. The bill would provide TSA with flexibility in determining the length of a ban based on the offense and would enable airlines to share data on passengers added to the banned fliers list. The bill is the companion legislation to H.R.2394 sponsored by Rep. Swalwell.

## **Anticipated Impact/Discussion**

The San Diego International Airport would benefit from a nationwide no-fly list to ensure the safety of airport employees and the safety of the airport's environment. If passed, the bill would impact passengers previously convicted or fined for airplane travel incidents and ban them from commercial air travel in the United States.

**Status:** 03/29/2023 – Read twice and referred to the Commerce, Science, and Transportation Committee

**Position:** Support (05/04/2023)

\*Shaded text represents new or updated legislative information

## **Legislation/Topic**

S.1154 (Peters): Promoting Women in Aviation Act

## **Background/Summary**

This bill would make the Women in Aviation Advisory Board, which was formed in the 2018 FAA Reauthorization bill, a permanent body in the Federal Aviation Administration. In March 2022, the advisory board formed and released a report with recommendations for the FAA, aviation industry, and Congress on how to encourage more women to pursue careers in aviation and remain in the sector but was unable to follow up on the recommendation laid out in the report. Thus, the bill will allow the Board to follow up recommendations.

## **Anticipated Impact/Discussion**

The San Diego International Airport supports the efforts to improve recruitment, retention, and advancement of women across the aviation industry. The work of the Women in Aviation Advisory Board to follow up on its recommendations will support and strengthen the aviation workforce and promote the growth of women in the aviation industry.

**Status:** 03/30/2023 – Read twice and referred to the Commerce, Science, and Transportation Committee

**Position:** Support (05/04/2023)

\*Shaded text represents new or updated legislative information

## **Legislation/Topic**

S.1433 (Lummis): Airports PFAS Liability Protection Act

## **Background/Summary**

This bill would exempt airports from liability under the Comprehensive Environmental Response, Compensation, and Liability Act (CERCLA) of 1980 for the release of certain per- and polyfluoroalkyl substances (PFAS) substances. The Environmental Protection Agency (EPA) has designated PFAS as hazardous materials and substances under CERCLA, which would open airports, which were required by federal law to use PFAS-contaminated firefighting foam at airports, to CERCLA liability by the EPA or third parties. Thus, the bill will allow airports to have CERCLA liability protection.

## **Anticipated Impact/Discussion**

The San Diego International Airport supports efforts of the aviation industry to transition away from the use of fluorine firefighting foam containing PFAS, as regulated under federal law. The designation of PFAS as hazardous materials under CERCLA could subject the airport to liability claims. The legislation would protect the airport from CERCLA liability claims and recognize that the use of PFAS at airports was due to the airport's compliance with federal fire suppression regulations.

**Status:** 05/03/2023 – Read twice and referred to the Environment and Public Works Committee

**Position:** Support (06/01/2023)

\*Shaded text represents new or updated legislative information

## Board Communication

Date: November 9, 2023  
To: Board Members  
Via: Kimberly J. Becker, President/CEO  
From: Scott M. Brickner, Chief Financial Officer  
Subject: Accept the Unaudited Financial Statements for the Three Months Ended September 30, 2023, and 2022:

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Attached is the Authority's Unaudited Financial Statements for the Three Months Ended September 30, 2023, and 2022 that was presented to the Finance Committee on October 19, 2023. The committee voted unanimously to forward to the Board with a recommendation for acceptance.

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY**  
**Statements of Net Position**  
**as of September 30, 2023**  
**(Unaudited)**

ASSETS	FY 2024	FY 2023
<b>Current assets:</b>		
Cash and investments <sup>(1)</sup>	\$ 102,498,345	\$ 117,632,535
Tenant lease receivable, net of allowance of FY 2024: (\$204,492) and FY 2023: (\$236,762)	21,200,557	15,070,299
Grants receivable	33,067,831	17,075,579
Lease receivable-current portion	25,087,703	25,256,727
Notes receivable-current portion	4,926,819	4,766,887
Prepaid expenses and other current assets	18,256,791	18,370,227
<b>Total current assets</b>	<b>205,038,046</b>	<b>198,172,254</b>
<b>Cash designated for capital projects and other<sup>(1)</sup></b>	<b>112,301,093</b>	<b>61,773,567</b>
<b>Restricted assets:</b>		
Cash and investments:		
Bonds reserve <sup>(1)</sup>	69,675,274	65,947,554
Passenger facility charges and interest unapplied <sup>(1)</sup>	115,908,612	64,281,929
Customer facility charges and interest unapplied <sup>(1)</sup>	25,133,778	25,051,864
SBD Bond Guarantee <sup>(1)</sup>	2,222,300	2,222,300
Bond proceeds held by trustee <sup>(1)</sup>	1,314,422,698	1,947,727,274
Passenger facility charges receivable	4,514,080	4,332,243
Customer facility charges receivable	2,771,817	3,101,804
Customer facility charges held by trustee	155,932	162,945
OCIP insurance reserve	2,403,167	2,403,167
<b>Total restricted assets</b>	<b>1,537,207,658</b>	<b>2,115,231,080</b>
<b>Noncurrent assets:</b>		
<b>Capital assets:</b>		
Land and land improvements	182,279,198	182,279,198
Runways, roads and parking lots	630,577,748	637,018,389
Buildings and structures	1,846,039,661	1,809,489,084
Lease Assets	464,378	464,378
Subscription Assets	238,303,897	238,303,897
Machinery and equipment	76,117,576	62,063,746
Vehicles	28,529,278	28,403,415
Office furniture and equipment	34,710,921	34,625,772
Works of art	13,980,641	13,980,641
Construction-in-progress	1,380,237,555	719,486,919
	<b>4,431,240,853</b>	<b>3,726,115,439</b>
Less accumulated depreciation	(1,452,079,679)	(1,332,406,868)
<b>Total capital assets, net</b>	<b>2,979,161,174</b>	<b>2,393,708,571</b>
<b>Other assets:</b>		
Lease receivable - long-term portion	152,001,263	168,039,778
Notes receivable - long-term portion	23,228,495	28,194,979
Investments - long-term portion <sup>(1)</sup>	382,578,207	283,353,474
Net pension and OPEB Asset	-	13,352,522
Security deposit	939,029	1,095,029
<b>Total other assets</b>	<b>558,746,994</b>	<b>494,035,782</b>
<b>Deferred outflows of resources:</b>		
Deferred pension outflows	14,853,698	20,165,644
Deferred OPEB outflows	5,853,351	4,234,365
Deferred POB outflows	347,276	626,555
<b>Total assets and deferred outflows of resources</b>	<b>\$ 5,413,509,291</b>	<b>\$ 5,287,947,818</b>

<sup>(1)</sup> Total cash and investments, \$2,124,740,307 for FY 2024 and \$2,567,990,497 for FY 2023

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY**  
**Statements of Net Position**  
**as of September 30, 2023**  
**(Unaudited)**

**LIABILITIES AND NET POSITION**

	<b>FY 2024</b>	<b>FY 2023</b>
<b>Current liabilities:</b>		
Accounts payable and accrued liabilities	\$ 135,380,361	\$ 102,169,497
Deposits and other current liabilities	21,031,305	22,668,194
Current lease liability	4,276,926	4,194,541
Current subscription liability	117,766	117,854
<b>Total current liabilities</b>	<b>160,806,358</b>	<b>129,150,086</b>
<b>Current liabilities - payable from restricted assets:</b>		
Current portion of long-term debt	64,140,000	49,855,000
Accrued interest on bonds and variable debt	24,855,000	36,001,651
<b>Total liabilities payable from restricted assets</b>	<b>88,995,000</b>	<b>85,856,651</b>
<b>Long-term liabilities:</b>		
Variable debt	80,100,000	80,100,000
Other long-term liabilities	71,996,434	64,471,163
Long-term lease Liability	225,385,651	228,947,243
Long-term subscription Liability	117,377	233,299
Long term debt - bonds net of amortized premium	3,496,294,600	3,570,895,522
Net pension liability	5,583,686	-
<b>Total long-term liabilities</b>	<b>3,879,477,748</b>	<b>3,944,647,227</b>
<b>Total liabilities</b>	<b>4,129,279,106</b>	<b>4,159,653,963</b>
<b>Deferred inflows of resources:</b>		
Deferred pension inflows	3,967,392	26,976,051
Deferred OPEB inflows	1,653,747	4,901,161
Deferred POB inflows	782,577	282,243
Deferred Inflows Bond Refunding	9,315,179	9,817,817
Deferred Inflow of resources - leases	156,943,342	168,064,374
<b>Total liabilities and deferred inflows of resources</b>	<b>\$ 4,301,941,343</b>	<b>\$ 4,369,695,609</b>
<b>Net Position:</b>		
Invested in capital assets, net of related debt	355,096,665	346,110,674
Other restricted	227,528,733	175,067,723
Unrestricted:		
Designated	138,585,355	89,707,410
Undesignated	390,357,195	307,366,402
<b>Total Net Position</b>	<b>\$ 1,111,567,948</b>	<b>\$ 918,252,209</b>

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY**  
**Statements of Revenues, Expenses, and Changes in Net Position**  
**For the Month Ended September 30, 2023**  
**(Unaudited)**

	Budget	Actual	Variance Favorable (Unfavorable)	% Change	Prior Year
<b>Operating revenues:</b>					
Aviation revenue:					
Landing fees	\$ 4,518,304	\$ 4,332,006	\$ (186,298)	(4)%	\$ 3,013,417
Aircraft parking fees	1,424,735	1,383,490	(41,245)	(3)%	556,183
Building rentals	12,294,226	11,963,160	(331,066)	(3)%	8,835,992
CUPPS Support Charges	821,815	846,618	24,803	3%	815,749
Other aviation revenue	(227,089)	(325,213)	(98,124)	(43)%	(340,992)
Terminal rent non-airline	214,749	224,502	9,753	5%	224,461
Terminal concessions	2,589,195	2,140,760	(448,435)	(17)%	2,533,729
Rental car license fees	3,044,174	3,528,587	484,413	16%	2,518,056
Rental car center cost recovery	175,494	386,393	210,899	120%	175,494
License fees other	693,927	867,654	173,727	25%	754,055
Parking revenue	4,280,014	4,569,430	289,416	7%	3,732,343
Ground transportation permits and citatio	1,733,704	1,897,237	163,533	9%	1,363,502
Ground rentals	2,152,706	2,184,150	31,444	1%	2,116,715
Grant reimbursements	24,000	24,000	-	-	24,000
Other operating revenue	136,306	177,832	41,526	30%	150,247
<b>Total operating revenues</b>	<b>33,876,260</b>	<b>34,200,606</b>	<b>324,346</b>	<b>1%</b>	<b>26,472,951</b>
<b>Operating expenses:</b>					
Salaries and benefits	4,421,854	4,228,095	193,759	4%	3,897,618
Contractual services	4,587,350	4,150,734	436,616	10%	3,687,544
Safety and security	2,691,230	2,728,366	(37,136)	(1)%	1,950,559
Space rental	881,270	882,224	(954)	-	874,463
Utilities	2,046,098	2,045,637	461	-	1,276,078
Maintenance	1,190,793	925,942	264,851	22%	795,117
Equipment and systems	32,335	21,254	11,081	34%	44,710
Materials and supplies	70,011	70,812	(801)	(1)%	56,434
Insurance	184,774	191,569	(6,795)	(4)%	140,905
Employee development and support	93,918	86,764	7,154	8%	40,397
Business development	221,291	101,077	120,214	54%	90,167
Equipment rentals and repairs	463,300	314,628	148,672	32%	481,771
<b>Total operating expenses</b>	<b>16,884,224</b>	<b>15,747,102</b>	<b>1,137,122</b>	<b>7%</b>	<b>13,335,763</b>
Depreciation	9,289,864	9,289,864	-	-	10,643,981
<b>Operating income (loss)</b>	<b>7,702,172</b>	<b>9,163,640</b>	<b>1,461,468</b>	<b>19%</b>	<b>2,493,207</b>
<b>Nonoperating revenue (expenses):</b>					
Passenger facility charges	1,905,631	429,769	(1,475,862)	(77)%	1,903,482
Customer facility charges	2,876,946	2,852,407	(24,539)	(1)%	3,164,874
Federal Relief Grants	-	-	-	-	-
Quieter Home Program	(131,485)	(142,299)	(10,814)	(8)%	(178,120)
Interest income	3,712,910	5,194,817	1,481,907	40%	1,970,542
Interest expense	(12,086,052)	(12,055,978)	30,074	-	(12,055,182)
Bond amortization costs	2,186,017	2,186,017	-	-	2,237,420
Other nonoperating income (expenses)	0	(213,392)	(213,392)	-	(13,255,864)
<b>Nonoperating revenue, net</b>	<b>(1,536,033)</b>	<b>(1,748,659)</b>	<b>(212,626)</b>	<b>(14)%</b>	<b>(16,212,848)</b>
<b>Change in net position before     capital grant contributions</b>	<b>6,166,139</b>	<b>7,414,981</b>	<b>1,248,842</b>	<b>20%</b>	<b>(13,719,641)</b>
Capital grant contributions	4,752,113	15,909,107	11,156,994	235%	5,484,913
<b>Change in net position</b>	<b>\$ 10,918,252</b>	<b>\$ 23,324,088</b>	<b>\$ 12,405,836</b>	<b>114%</b>	<b>\$ (8,234,728)</b>

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY**  
**Statements of Revenues, Expenses, and Changes in Net Position**  
**For the Three Months Ended September 30, 2023 and 2022**  
**(Unaudited)**

	Budget	Actual	Variance Favorable (Unfavorable)	% Change	Prior Year
<b>Operating revenues:</b>					
Aviation revenue:					
Landing fees	\$ 14,131,284	\$ 13,856,280	\$ (275,004)	(2)%	\$ 12,001,962
Aircraft parking fees	4,198,677	4,399,271	200,594	5%	2,871,207
Building rentals	38,850,024	38,689,511	(160,513)	-	34,407,004
CUPPS Support Charges	2,704,148	2,794,990	90,842	3%	2,963,760
Other aviation revenue	(701,083)	(1,032,579)	(331,496)	(47)%	(1,084,508)
Terminal rent non-airline	651,456	687,635	36,179	6%	686,995
Terminal concessions	8,271,631	8,382,668	111,037	1%	7,871,791
Rental car license fees	11,374,818	11,511,350	136,532	1%	10,779,831
Rental car center cost recovery	526,482	864,251	337,769	64%	526,483
License fees other	2,292,870	2,417,043	124,173	5%	2,202,844
Parking revenue	13,257,482	13,299,312	41,830	-	10,897,223
Ground transportation permits and citatio	5,031,819	5,191,631	159,812	3%	4,153,119
Ground rentals	6,458,117	6,461,620	3,503	-	6,204,551
Grant reimbursements	73,600	73,600	-	-	73,600
Other operating revenue	413,512	787,739	374,227	90%	704,033
<b>Total operating revenues</b>	<b>107,534,837</b>	<b>108,384,322</b>	<b>849,485</b>	<b>1%</b>	<b>95,259,895</b>
<b>Operating expenses:</b>					
Salaries and benefits	13,487,871	12,481,109	1,006,762	7%	11,995,598
Contractual services	13,373,284	12,552,776	820,508	6%	10,434,855
Safety and security	8,120,397	8,079,095	41,302	1%	7,671,871
Space rental	2,632,660	2,633,599	(939)	-	2,624,788
Utilities	6,190,896	6,135,923	54,973	1%	4,270,009
Maintenance	2,714,793	2,341,055	373,738	14%	3,721,207
Equipment and systems	47,596	29,759	17,837	37%	75,716
Materials and supplies	143,030	143,465	(435)	-	152,137
Insurance	554,322	574,708	(20,386)	(4)%	511,187
Employee development and support	206,337	144,751	61,586	30%	151,853
Business development	555,063	364,551	190,512	34%	280,723
Equipment rentals and repairs	1,305,952	1,291,987	13,965	1%	1,042,188
<b>Total operating expenses</b>	<b>49,332,201</b>	<b>46,772,778</b>	<b>2,559,423</b>	<b>5%</b>	<b>42,932,132</b>
Depreciation	28,457,030	28,457,030	-	-	32,148,797
<b>Operating income (loss)</b>	<b>29,745,606</b>	<b>33,154,515</b>	<b>3,408,908</b>	<b>11%</b>	<b>20,178,966</b>
<b>Nonoperating revenue (expenses):</b>					
Passenger facility charges	10,177,768	9,855,110	(322,658)	(3)%	9,873,680
Customer facility charges	9,473,792	9,420,684	(53,108)	(1)%	9,468,387
Federal Relief Grants	-	-	-	-	-
Quieter Home Program	(571,617)	(812,774)	(241,157)	(42)%	(399,380)
Interest income	11,130,230	14,213,561	3,083,331	28%	6,307,707
Interest expense	(36,258,155)	(36,127,685)	130,470	-	(36,173,565)
Bond amortization costs	6,578,990	6,578,990	-	-	6,733,169
Other nonoperating income (expenses)	(0)	8,553,406	8,553,406	-	(16,348,383)
<b>Nonoperating revenue, net</b>	<b>531,008</b>	<b>11,681,292</b>	<b>11,150,284</b>	<b>2100%</b>	<b>(20,538,385)</b>
<b>Change in net position before     capital grant contributions</b>	<b>30,276,614</b>	<b>44,835,806</b>	<b>14,559,192</b>	<b>48%</b>	<b>(359,419)</b>
Capital grant contributions	16,807,591	37,438,695	20,631,104	123%	6,190,641
<b>Change in net position</b>	<b>\$ 47,084,205</b>	<b>\$ 82,274,501</b>	<b>\$ 35,190,296</b>	<b>75%</b>	<b>\$ 5,831,222</b>



**San Diego County Regional Airport Authority**  
**Authority Detail Income Statement - Supplemental Schedule**  
 For the three months ended September 30, 2023  
 (Unaudited)

Print Date: 10/10/2023  
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 Report ID: GL0012

	Month to Date					Year to Date				
	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual
<b>Landing Fees</b>										
41112 - Landing Fees	\$4,518,304	\$4,332,006	\$(186,299)	(4)	\$3,013,417	\$14,131,284	\$13,856,280	\$(275,004)	(2)	\$11,989,594
41113 - Landing Fee Rebate	0	0	0	0	0	0	0	0	0	12,368
<b>Total Landing Fees</b>	<b>4,518,304</b>	<b>4,332,006</b>	<b>(186,299)</b>	<b>(4)</b>	<b>3,013,417</b>	<b>14,131,284</b>	<b>13,856,280</b>	<b>(275,004)</b>	<b>(2)</b>	<b>12,001,962</b>
<b>Aircraft Parking Fees</b>										
41160 - Aircraft Parking Position Rent	698,860	683,331	(15,529)	(2)	583,159	2,096,581	2,049,993	(46,588)	(2)	1,749,476
41162 - Parking Position Turn Fee	161,226	333,938	172,711	107	(59,431)	481,000	987,711	506,711	105	519,117
41165 - Overnight Parking Fee	564,648	366,222	(198,426)	(35)	32,455	1,621,097	1,361,567	(259,530)	(16)	602,614
<b>Total Aircraft Parking Fees</b>	<b>1,424,735</b>	<b>1,383,490</b>	<b>(41,245)</b>	<b>(3)</b>	<b>556,183</b>	<b>4,198,677</b>	<b>4,399,271</b>	<b>200,594</b>	<b>5</b>	<b>2,871,207</b>
<b>Building and Other Rents</b>										
41210 - Terminal Rent	12,010,096	11,689,430	(320,666)	(3)	8,564,909	37,976,094	37,799,051	(177,043)	0	33,571,614
41215 - Federal Inspection Services	284,130	273,730	(10,400)	(4)	271,083	873,930	890,460	16,530	2	835,390
<b>Total Building and Other Rents</b>	<b>12,294,226</b>	<b>11,963,160</b>	<b>(331,066)</b>	<b>(3)</b>	<b>8,835,992</b>	<b>38,850,024</b>	<b>38,689,511</b>	<b>(160,513)</b>	<b>0</b>	<b>34,407,004</b>
<b>CUPPS Support Charges</b>										
41400 - Common Use Fees	821,815	846,618	24,803	3	815,749	2,704,148	2,794,990	90,842	3	2,963,760
<b>Total CUPPS Support Charges</b>	<b>821,815</b>	<b>846,618</b>	<b>24,803</b>	<b>3</b>	<b>815,749</b>	<b>2,704,148</b>	<b>2,794,990</b>	<b>90,842</b>	<b>3</b>	<b>2,963,760</b>
<b>Other Aviation</b>										
43100 - Fuel Franchise Fees	28,467	26,094	(2,374)	(8)	21,563	75,411	76,129	718	1	70,518
43140 - Air Service Incentive Rebates	(255,556)	(351,307)	(95,751)	(37)	(362,555)	(776,494)	(1,108,708)	(332,214)	(43)	(1,155,027)
<b>Total Other Aviation</b>	<b>(227,089)</b>	<b>(325,213)</b>	<b>(98,124)</b>	<b>(43)</b>	<b>(340,992)</b>	<b>(701,083)</b>	<b>(1,032,579)</b>	<b>(331,496)</b>	<b>(47)</b>	<b>(1,084,508)</b>
<b>Non-Airline Terminal Rents</b>										
45010 - Terminal Rent - Non-Airline	214,749	224,502	9,753	5	224,461	651,456	687,635	36,179	6	686,995
<b>Total Non-Airline Terminal Rents</b>	<b>214,749</b>	<b>224,502</b>	<b>9,753</b>	<b>5</b>	<b>224,461</b>	<b>651,456</b>	<b>687,635</b>	<b>36,179</b>	<b>6</b>	<b>686,995</b>

**San Diego County Regional Airport Authority**  
**Authority Detail Income Statement - Supplemental Schedule**  
For the three months ended September 30, 2023  
(Unaudited)

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	Month to Date					Year to Date				
	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual
<b>Concession Revenue</b>										
45111 - Term Concessions-Food & Bev	\$1,230,219	\$1,023,993	\$(206,226)	(17)	\$1,209,731	\$3,880,286	\$3,845,172	\$(35,114)	(1)	\$3,641,861
45112 - Terminal Concessions - Retail	713,263	607,168	(106,095)	(15)	762,120	2,358,170	2,342,447	(15,723)	(1)	2,445,067
45113 - Term Concessions - Other	330,576	145,364	(185,213)	(56)	309,164	1,008,885	1,079,359	70,474	7	964,527
45114 - Term Concessions Space Rents	26,451	89,708	63,257	239	25,191	170,953	269,125	98,172	57	162,813
45115 - Term Concessions Cost Recovery	138,266	134,845	(3,421)	(2)	132,948	402,076	424,970	22,894	6	386,612
45116 - Rec Distr Center Cost Recovery	150,420	139,683	(10,737)	(7)	131,779	451,260	421,595	(29,665)	(7)	396,239
45117 - Concessions Marketing Program	0	0	0	0	67,353	0	0	0	0	207,337
45119 - Term Concessions-Revenue Waived	0	0	0	0	(104,556)	0	0	0	0	(332,665)
45120 - Rental car license fees	3,044,174	3,528,587	484,413	16	2,518,056	11,374,818	11,511,350	136,532	1	10,779,831
45121 - Rental Car Center Cost Recover	175,494	386,393	210,899	120	175,494	526,482	864,251	337,769	64	526,483
45130 - License Fees - Other	693,927	867,654	173,727	25	754,055	2,292,870	2,417,043	124,173	5	2,202,844
<b>Total Concession Revenue</b>	<b>6,502,790</b>	<b>6,923,394</b>	<b>420,604</b>	<b>6</b>	<b>5,981,335</b>	<b>22,465,801</b>	<b>23,175,313</b>	<b>709,512</b>	<b>3</b>	<b>21,380,948</b>
<b>Parking and Ground Transportat</b>										
45210 - Parking	4,280,014	4,569,430	289,416	7	3,732,343	13,257,482	13,299,312	41,830	0	10,897,223
45220 - AVI fees	1,695,830	1,864,774	168,944	10	1,336,860	4,906,746	5,091,301	184,555	4	4,055,431
45240 - Ground Transportation Pe	11,936	6,525	(5,411)	(45)	13,244	63,402	35,000	(28,402)	(45)	46,129
45250 - Citations	25,938	25,938	0	0	13,398	61,671	65,330	3,659	6	51,559
<b>Total Parking and Ground Transportat</b>	<b>6,013,718</b>	<b>6,466,667</b>	<b>452,949</b>	<b>8</b>	<b>5,095,844</b>	<b>18,289,301</b>	<b>18,490,944</b>	<b>201,643</b>	<b>1</b>	<b>15,050,342</b>
<b>Ground Rentals</b>										
45310 - Ground Rental Fixed - N	1,909,689	1,915,635	5,946	0	1,879,383	5,729,068	5,741,142	12,074	0	5,492,556
45315 - ASB Cost Recovery	32,847	66,627	33,780	103	23,564	98,540	98,634	94	0	70,691
45325 - Fuel Lease Revenue	203,096	204,172	1,076	1	210,906	609,287	612,516	3,229	1	632,719
45326 - AFO Cost Recovery	7,075	(2,283)	(9,358)	(132)	2,862	21,224	9,329	(11,895)	(56)	8,586
<b>Total Ground Rentals</b>	<b>2,152,706</b>	<b>2,184,150</b>	<b>31,444</b>	<b>1</b>	<b>2,116,715</b>	<b>6,458,117</b>	<b>6,461,620</b>	<b>3,503</b>	<b>0</b>	<b>6,204,551</b>
<b>Grant Reimbursements</b>										
45410 - TSA Reimbursements	24,000	24,000	0	0	24,000	73,600	73,600	0	0	73,600
<b>Total Grant Reimbursements</b>	<b>24,000</b>	<b>24,000</b>	<b>0</b>	<b>0</b>	<b>24,000</b>	<b>73,600</b>	<b>73,600</b>	<b>0</b>	<b>0</b>	<b>73,600</b>

**San Diego County Regional Airport Authority**  
**Authority Detail Income Statement - Supplemental Schedule**  
For the three months ended September 30, 2023  
(Unaudited)

Print Date: 10/10/2023  
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	----- Month to Date -----					----- Year to Date -----				
	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual
<b>Other Operating Revenue</b>										
45510 - Finger Printing Fee	\$13,392	\$14,858	\$1,466	11	\$15,738	\$45,193	\$49,788	\$4,595	10	\$51,394
45520 - Utilities Reimbursements	20,000	23,272	3,272	16	23,272	60,000	69,817	9,817	16	69,817
45530 - Miscellaneous Other Reve	1,167	2,308	1,141	98	1,756	3,500	260,133	256,633	7,332	189,355
45535 - Innovation Lab Revenue	0	300	300	0	1,928	0	3,284	3,284	0	3,103
45540 - Service Charges	7,314	19,384	12,070	165	(5,645)	21,942	54,283	32,341	147	51,596
45550 - Telecom Services	65,148	83,548	18,400	28	76,589	195,444	250,643	55,199	28	229,767
45570 - FBO Landing Fees	29,285	34,161	4,876	17	36,606	86,274	99,793	13,519	16	107,842
45580 - Equipment Rental	0	0	0	0	0	1,160	0	(1,160)	(100)	1,160
<b>Total Other Operating Revenue</b>	<b>136,306</b>	<b>177,831</b>	<b>41,526</b>	<b>30</b>	<b>150,245</b>	<b>413,513</b>	<b>787,739</b>	<b>374,226</b>	<b>90</b>	<b>704,033</b>
<b>Total Operating Revenue</b>	<b>33,876,260</b>	<b>34,200,606</b>	<b>324,346</b>	<b>1</b>	<b>26,472,951</b>	<b>107,534,837</b>	<b>108,384,322</b>	<b>849,485</b>	<b>1</b>	<b>95,259,895</b>
<b>Personnel Expenses</b>										
<b>Salaries</b>										
51110 - Salaries & Wages	3,284,413	2,708,817	575,596	18	2,374,071	9,673,810	7,737,161	1,936,649	20	7,131,480
51210 - Paid Time Off	0	279,759	(279,759)	0	322,846	0	1,006,556	(1,006,556)	0	1,050,636
51220 - Holiday Pay	0	54,535	(54,535)	0	51,111	0	102,880	(102,880)	0	105,981
51240 - Other Leave With Pay	0	8,459	(8,459)	0	13,962	0	30,469	(30,469)	0	70,359
51250 - Special Pay	0	4,316	(4,316)	0	392	282,177	56,780	225,397	80	26,212
<b>Total Salaries</b>	<b>3,284,413</b>	<b>3,055,886</b>	<b>228,527</b>	<b>7</b>	<b>2,762,382</b>	<b>9,955,987</b>	<b>8,933,846</b>	<b>1,022,141</b>	<b>10</b>	<b>8,384,668</b>
52110 - Overtime	50,764	71,585	(20,821)	(41)	46,221	130,603	191,266	(60,663)	(46)	159,790

**San Diego County Regional Airport Authority**  
**Authority Detail Income Statement - Supplemental Schedule**  
For the three months ended September 30, 2023  
(Unaudited)

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	Month to Date					Year to Date				
	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual
<b>Benefits</b>										
54110 - FICA Tax	\$251,233	\$215,109	\$36,124	14	\$195,347	\$741,837	\$633,606	\$108,231	15	\$604,742
54130 - Workers Compensation Ins	28,788	16,443	12,345	43	14,667	84,761	47,663	37,098	44	43,931
54135 - Workers Comp Incident Expense	0	0	0	0	547	0	107	(107)	0	85,739
54210 - Medical Insurance	428,286	369,233	59,053	14	322,471	1,284,859	1,097,294	187,565	15	970,045
54220 - Dental Insurance	26,218	23,055	3,163	12	20,012	78,653	68,916	9,737	12	60,130
54230 - Vision Insurance	4,335	3,224	1,111	26	2,980	13,006	9,535	3,470	27	8,968
54240 - Life Insurance	6,858	5,704	1,154	17	4,976	20,569	16,750	3,819	19	14,944
54250 - Short Term Disability	15,796	14,128	1,668	11	15,977	47,377	41,838	5,539	12	48,028
54310 - Retirement	746,207	739,829	6,378	1	863,990	2,383,519	2,267,851	115,668	5	2,670,334
54315 - Retiree Health Benefits	88,957	97,662	(8,705)	(10)	91,969	266,872	293,437	(26,565)	(10)	275,855
54410 - Taxable Benefits	0	0	0	0	0	0	1,500	(1,500)	0	0
54430 - Accrued Vacation	43,750	25,525	18,225	42	(978)	131,250	116,367	14,883	11	(27,649)
<b>Total Benefits</b>	<b>1,640,428</b>	<b>1,509,913</b>	<b>130,515</b>	<b>8</b>	<b>1,531,956</b>	<b>5,052,703</b>	<b>4,594,864</b>	<b>457,839</b>	<b>9</b>	<b>4,755,068</b>
<b>Cap Labor/Burden/OH Recharge</b>										
54510 - Capitalized Labor Recha	(502,058)	(258,739)	(243,319)	(48)	(253,559)	(1,498,277)	(795,102)	(703,176)	(47)	(722,809)
54515 - Capitalized Burden Rech	0	(138,429)	138,429	0	(160,810)	0	(419,391)	419,391	0	(487,265)
<b>Total Cap Labor/Burden/OH Recharge</b>	<b>(502,058)</b>	<b>(397,168)</b>	<b>(104,889)</b>	<b>(21)</b>	<b>(414,369)</b>	<b>(1,498,277)</b>	<b>(1,214,493)</b>	<b>(283,785)</b>	<b>(19)</b>	<b>(1,210,074)</b>
<b>QHP Labor/Burden/OH Recharge</b>										
54520 - QHP Labor Recharge	(51,694)	(21,528)	(30,166)	(58)	(31,235)	(153,145)	(61,542)	(91,602)	(60)	(89,512)
54525 - QHP Burden Recharge	0	(9,923)	9,923	0	(13,137)	0	(27,631)	27,631	0	(37,509)
54526 - QHP OH Contra Acct	0	(13,966)	13,966	0	(15,047)	0	(53,209)	53,209	0	(28,150)
<b>Total QHP Labor/Burden/OH Recharge</b>	<b>(51,694)</b>	<b>(45,417)</b>	<b>(6,277)</b>	<b>(12)</b>	<b>(59,419)</b>	<b>(153,145)</b>	<b>(142,382)</b>	<b>(10,763)</b>	<b>(7)</b>	<b>(155,172)</b>
<b>MM&amp;JS Labor/Burden/OH Recharge</b>										
54530 - MM & JS Labor Recharge	0	33,296	(33,296)	0	30,846	0	118,007	(118,007)	0	61,318
<b>Total MM&amp;JS Labor/Burden/OH Recharge</b>	<b>0</b>	<b>33,296</b>	<b>(33,296)</b>	<b>0</b>	<b>30,846</b>	<b>0</b>	<b>118,007</b>	<b>(118,007)</b>	<b>0</b>	<b>61,318</b>
<b>Total Personnel Expenses</b>	<b>4,421,854</b>	<b>4,228,095</b>	<b>193,758</b>	<b>4</b>	<b>3,897,618</b>	<b>13,487,871</b>	<b>12,481,109</b>	<b>1,006,762</b>	<b>7</b>	<b>11,995,598</b>
<b>Non-Personnel Expenses</b>										

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<b>Contract Services</b>										
61100 - Temporary Staffing	\$10,944	\$30,865	\$(19,921)	(182)	\$21,128	\$34,332	\$77,205	\$(42,873)	(125)	\$84,409
61110 - Auditing Services	49,000	49,000	0	0	95,000	74,000	73,500	500	1	115,000
61120 - Legal Services	44,167	29,942	14,225	32	33,835	82,501	104,880	(22,379)	(27)	107,657
61130 - Services - Professional	763,377	560,825	202,553	27	651,439	2,108,148	1,639,095	469,053	22	1,659,409
61150 - Outside Svs - Other	450,078	386,063	64,015	14	421,697	1,186,933	1,073,779	113,154	10	1,060,223
61160 - Services - Custodial	3,096,025	2,947,470	148,555	5	2,327,005	9,411,893	9,143,597	268,296	3	6,994,954
61190 - Receiving & Dist Cntr Services	173,759	146,569	27,190	16	137,441	475,476	440,721	34,755	7	413,202
<b>Total Contract Services</b>	<b>4,587,350</b>	<b>4,150,734</b>	<b>436,616</b>	<b>10</b>	<b>3,687,544</b>	<b>13,373,284</b>	<b>12,552,776</b>	<b>820,508</b>	<b>6</b>	<b>10,434,855</b>
<b>Safety and Security</b>										
61170 - Services - Fire, Police,	606,626	610,063	(3,436)	(1)	627,672	1,848,941	1,847,023	1,918	0	1,892,918
61180 - Services - SDUPD-Harbor	1,609,654	1,606,422	3,232	0	978,401	4,803,852	4,800,620	3,232	0	4,492,695
61185 - Guard Services	332,033	310,843	21,190	6	223,281	987,398	966,209	21,189	2	903,071
61188 - Other Safety & Security Serv	142,917	201,039	(58,122)	(41)	121,206	480,206	465,244	14,962	3	383,187
<b>Total Safety and Security</b>	<b>2,691,230</b>	<b>2,728,366</b>	<b>(37,136)</b>	<b>(1)</b>	<b>1,950,559</b>	<b>8,120,397</b>	<b>8,079,095</b>	<b>41,302</b>	<b>1</b>	<b>7,671,871</b>
<b>Space Rental</b>										
62100 - Rent	881,270	882,224	(954)	0	874,463	2,632,660	2,633,599	(939)	0	2,624,788
<b>Total Space Rental</b>	<b>881,270</b>	<b>882,224</b>	<b>(954)</b>	<b>0</b>	<b>874,463</b>	<b>2,632,660</b>	<b>2,633,599</b>	<b>(939)</b>	<b>0</b>	<b>2,624,788</b>
<b>Utilities</b>										
63100 - Telephone & Other Commun	54,933	53,131	1,802	3	62,680	164,840	133,246	31,594	19	94,458
63110 - Utilities - Gas & Electr	1,845,291	1,846,632	(1,341)	0	1,144,015	5,595,526	5,599,447	(3,921)	0	3,862,369
63120 - Utilities - Water	145,874	145,874	0	0	69,384	430,530	403,230	27,300	6	313,181
<b>Total Utilities</b>	<b>2,046,098</b>	<b>2,045,637</b>	<b>462</b>	<b>0</b>	<b>1,276,078</b>	<b>6,190,896</b>	<b>6,135,923</b>	<b>54,973</b>	<b>1</b>	<b>4,270,009</b>
<b>Maintenance</b>										
64100 - Facilities Supplies	75,500	103,889	(28,389)	(38)	69,722	202,487	201,718	769	0	200,697
64110 - Maintenance - Annual R	980,970	768,979	211,991	22	659,122	2,310,199	2,028,555	281,644	12	3,378,910
64125 - Major Maintenance - Mat	85,415	27,580	57,835	68	45,191	92,277	34,730	57,547	62	90,436
64140 - Refuse & Hazardous Waste	48,908	25,494	23,414	48	21,082	109,830	76,051	33,779	31	51,164
<b>Total Maintenance</b>	<b>1,190,793</b>	<b>925,942</b>	<b>264,851</b>	<b>22</b>	<b>795,117</b>	<b>2,714,793</b>	<b>2,341,055</b>	<b>373,738</b>	<b>14</b>	<b>3,721,207</b>
<b>Equipment and Systems</b>										
65100 - Equipment & Systems	32,335	21,254	11,081	34	44,710	47,596	29,759	17,837	37	75,716
<b>Total Equipment and Systems</b>	<b>32,335</b>	<b>21,254</b>	<b>11,081</b>	<b>34</b>	<b>44,710</b>	<b>47,596</b>	<b>29,759</b>	<b>17,837</b>	<b>37</b>	<b>75,716</b>

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<b>Materials and Supplies</b>										
65110 - Office & Operating Suppl	\$55,542	\$56,396	\$(854)	(2)	\$55,556	\$108,513	\$103,676	\$4,837	4	\$122,951
65120 - Safety Equipment & Suppl	12,769	9,854	2,915	23	878	29,317	28,123	1,194	4	25,945
65130 - Tools - Small	1,700	4,562	(2,862)	(168)	0	5,200	11,666	(6,466)	(124)	3,241
<b>Total Materials and Supplies</b>	<b>70,011</b>	<b>70,812</b>	<b>(801)</b>	<b>(1)</b>	<b>56,434</b>	<b>143,030</b>	<b>143,465</b>	<b>(435)</b>	<b>0</b>	<b>152,137</b>
<b>Insurance</b>										
67170 - Insurance - Property	93,550	109,080	(15,530)	(17)	71,856	280,650	327,240	(46,590)	(17)	239,659
67171 - Insurance - Liability	18,540	19,583	(1,044)	(6)	0	55,619	58,750	(3,131)	(6)	37,250
67172 - Insurance - Public Offic	20,000	20,017	(17)	0	17,484	60,000	60,050	(50)	0	52,453
67173 - Insurance Miscellaneous	52,685	42,890	9,795	19	51,564	158,054	128,669	29,385	19	181,824
<b>Total Insurance</b>	<b>184,774</b>	<b>191,569</b>	<b>(6,795)</b>	<b>(4)</b>	<b>140,905</b>	<b>554,322</b>	<b>574,708</b>	<b>(20,385)</b>	<b>(4)</b>	<b>511,187</b>
<b>Employee Development and Suppo</b>										
66120 - Awards - Service	3,667	2,364	1,303	36	4,478	10,000	738	9,262	93	7,884
66130 - Book & Periodicals	2,891	2,856	35	1	2,366	9,722	10,126	(404)	(4)	6,811
66220 - License & Certifications	593	360	233	39	305	680	1,759	(1,079)	(159)	1,054
66260 - Recruiting	1,250	0	1,250	100	735	3,750	0	3,750	100	4,831
66280 - Seminars & Training	36,894	46,616	(9,722)	(26)	10,711	64,823	51,288	13,535	21	53,674
66290 - Transportation	14,382	13,572	810	6	10,493	43,446	40,051	3,395	8	30,854
66305 - Travel-Employee Developm	21,692	5,210	16,481	76	8,139	37,366	18,450	18,916	51	20,059
66310 - Tuition	3,333	0	3,333	100	471	10,000	235	9,765	98	5,471
66320 - Uniforms	9,217	15,787	(6,570)	(71)	2,700	26,550	22,104	4,446	17	21,216
<b>Total Employee Development and Suppo</b>	<b>93,918</b>	<b>86,764</b>	<b>7,153</b>	<b>8</b>	<b>40,397</b>	<b>206,337</b>	<b>144,751</b>	<b>61,586</b>	<b>30</b>	<b>151,853</b>
<b>Business Development</b>										
66100 - Advertising	84,092	37,760	46,333	55	34,681	172,437	41,410	131,027	76	102,090
66110 - Allowance for Bad Debts	6,875	(14,282)	21,157	308	0	9,375	(14,282)	23,657	252	0
66200 - Memberships & Dues	18,548	34,794	(16,246)	(88)	14,211	78,837	82,180	(3,342)	(4)	45,134
66225 - Permits, Licenses & Taxes	6,200	0	6,200	100	8,435	14,125	3,689	10,436	74	15,871
66230 - Postage & Shipping	1,099	338	761	69	1,745	4,545	926	3,619	80	5,355
66240 - Promotional Activities	57,589	12,844	44,746	78	14,770	178,715	194,932	(16,216)	(9)	63,114
66250 - Promotional Materials	5,421	(551)	5,972	110	707	33,612	1,854	31,759	94	(378)
66300 - Travel-Business Developm	41,467	30,175	11,292	27	15,618	63,417	53,843	9,574	15	49,538
<b>Total Business Development</b>	<b>221,291</b>	<b>101,077</b>	<b>120,214</b>	<b>54</b>	<b>90,167</b>	<b>555,063</b>	<b>364,551</b>	<b>190,512</b>	<b>34</b>	<b>280,723</b>

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<b>Equipment Rentals and Repairs</b>										
66140 - Computer Licenses & Agre	\$233,387	\$74,740	\$158,647	68	\$70,275	\$372,227	\$279,690	\$92,537	25	\$135,739
66150 - Equipment Rental/Leasing	7,066	3,269	3,797	54	60,372	21,098	3,676	17,422	83	69,706
66160 - Tenant Improvements	70,036	110,168	(40,132)	(57)	40,815	226,307	324,842	(98,535)	(44)	135,165
66270 - Repairs - Office Equipme	152,811	126,449	26,361	17	310,309	686,321	683,778	2,543	0	701,580
<b>Total Equipment Rentals and Repairs</b>	<b>463,299</b>	<b>314,626</b>	<b>148,673</b>	<b>32</b>	<b>481,771</b>	<b>1,305,952</b>	<b>1,291,986</b>	<b>13,966</b>	<b>1</b>	<b>1,042,190</b>
<b>Total Non-Personnel Expenses</b>	<b>12,462,371</b>	<b>11,519,006</b>	<b>943,364</b>	<b>8</b>	<b>9,438,145</b>	<b>35,844,330</b>	<b>34,291,669</b>	<b>1,552,661</b>	<b>4</b>	<b>30,936,534</b>
<b>Total Departmental Expenses before</b>	<b>16,884,224</b>	<b>15,747,102</b>	<b>1,137,122</b>	<b>7</b>	<b>13,335,763</b>	<b>49,332,201</b>	<b>46,772,778</b>	<b>2,559,424</b>	<b>5</b>	<b>42,932,132</b>
<b>Depreciation and Amortization</b>										
69110 - Depreciation Expense	9,289,864	9,289,864	0	0	10,643,981	28,457,030	28,457,030	0	0	32,148,797
<b>Total Depreciation and Amortization</b>	<b>9,289,864</b>	<b>9,289,864</b>	<b>0</b>	<b>0</b>	<b>10,643,981</b>	<b>28,457,030</b>	<b>28,457,030</b>	<b>0</b>	<b>0</b>	<b>32,148,797</b>
<b>Non-Operating Revenue/(Expense)</b>										
<b>Passenger Facility Charges</b>										
71110 - Passenger Facility Charg	1,905,631	429,769	(1,475,862)	(77)	1,903,482	10,177,768	9,855,110	(322,658)	(3)	9,873,680
<b>Total Passenger Facility Charges</b>	<b>1,905,631</b>	<b>429,769</b>	<b>(1,475,862)</b>	<b>(77)</b>	<b>1,903,482</b>	<b>10,177,768</b>	<b>9,855,110</b>	<b>(322,658)</b>	<b>(3)</b>	<b>9,873,680</b>
<b>Customer Facility Charges</b>										
71120 - Customer facility charges (Con	2,876,946	2,852,407	(24,539)	(1)	3,164,874	9,473,792	9,420,684	(53,107)	(1)	9,468,387
<b>Total Customer Facility Charges</b>	<b>2,876,946</b>	<b>2,852,407</b>	<b>(24,539)</b>	<b>(1)</b>	<b>3,164,874</b>	<b>9,473,792</b>	<b>9,420,684</b>	<b>(53,107)</b>	<b>(1)</b>	<b>9,468,387</b>
<b>Quieter Home Program</b>										
71212 - Quieter Home - Labor	(40,000)	(21,528)	18,472	46	(31,235)	(120,000)	(61,542)	58,458	49	(89,512)
71213 - Quieter Home - Burden	0	(9,923)	(9,923)	0	(13,137)	0	(27,631)	(27,631)	0	(37,509)
71214 - Quieter Home - Overhead	(17,000)	(13,966)	3,034	18	(15,047)	(51,000)	(53,209)	(2,209)	(4)	(28,150)
71215 - Quieter Home - Material	(1,403,940)	(2,201,593)	(797,653)	(57)	(1,743,848)	(6,180,298)	(6,994,987)	(814,689)	(13)	(3,389,841)
71216 - Quieter Home Program	1,329,456	2,104,711	775,255	58	1,625,146	5,779,681	6,324,595	544,914	9	3,145,633
<b>Total Quieter Home Program</b>	<b>(131,485)</b>	<b>(142,299)</b>	<b>(10,815)</b>	<b>(8)</b>	<b>(178,120)</b>	<b>(571,617)</b>	<b>(812,774)</b>	<b>(241,157)</b>	<b>(42)</b>	<b>(399,380)</b>

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<b>Interest Income</b>										
71310 - Interest - Investments	\$3,003,678	\$2,351,129	\$(652,549)	(22)	\$869,826	\$9,066,742	\$5,870,265	\$(3,196,478)	(35)	\$2,471,041
71330 - Interest - Variable Debt	0	(2,959)	(2,959)	0	1,764	0	3,207	3,207	0	14,097
71340 - Interest - Note Receivab	66,137	66,137	0	0	73,869	200,374	200,374	0	0	223,501
71350 - Interest - Other	50,839	16,647	(34,191)	(67)	(21,705)	152,517	50,000	(102,516)	(67)	67,924
71363 - Interest Income - 2013 Bonds	0	1	1	0	(33)	0	(149)	(149)	0	62
71364 - Interest Income - 2017 Bond A	0	53,038	53,038	0	24,247	0	194,578	194,578	0	71,166
71365 - Interest Income - 2014 Bond A	0	170,749	170,749	0	69,490	0	491,228	491,228	0	167,901
71366 - Interest Income - 2019A Bond	0	175,104	175,104	0	114,099	0	600,839	600,839	0	387,898
71367 - Interest Income - 2020A Bond	0	101,893	101,893	0	38,817	0	387,611	387,611	0	125,520
71368 - Interest Income - 2021 Bond A	592,256	2,263,080	1,670,824	282	800,167	1,710,596	6,415,607	4,705,011	275	2,778,597
<b>Total Interest Income</b>	<b>3,712,910</b>	<b>5,194,817</b>	<b>1,481,907</b>	<b>40</b>	<b>1,970,542</b>	<b>11,130,230</b>	<b>14,213,561</b>	<b>3,083,331</b>	<b>28</b>	<b>6,307,707</b>
<b>Interest Expense</b>										
71413 - Interest Expense 2014 Bond A	(1,239,510)	(1,239,510)	0	0	(1,270,604)	(3,718,530)	(3,718,531)	0	0	(3,811,811)
71414 - Interest Expense 2017 Bond A	(1,087,542)	(1,087,542)	0	0	(1,110,813)	(3,262,625)	(3,262,625)	0	0	(3,332,438)
71415 - Interest Exp 2019A Bond	(1,799,529)	(1,799,529)	0	0	(1,824,925)	(5,398,587)	(5,398,587)	0	0	(5,474,775)
71416 - Interest Expense 2020A Bond	(821,813)	(821,813)	0	0	(885,313)	(2,465,438)	(2,465,438)	0	0	(2,655,938)
71417 - Interest Expense - 2021 Bond	(6,887,597)	(6,824,878)	62,719	1	(6,833,852)	(20,662,792)	(20,474,635)	188,156	1	(20,501,556)
71420 - Interest Expense-Variable Debt	(250,000)	(282,953)	(32,953)	(13)	(126,536)	(750,000)	(807,897)	(57,897)	(8)	(384,769)
71450 - Trustee Fee Bonds	(1,000)	0	1,000	100	0	(3,000)	0	3,000	100	0
71451 - Program Fees - Variable Debt	(167)	0	167	100	0	(500)	0	500	100	(1,750)
71460 - Interest Expense - Other	41,887	41,886	0	0	41,886	125,660	125,659	0	0	123,909
71461 - Interest Expense - Cap Leases	(40,781)	(41,640)	(859)	(2)	(45,028)	(122,342)	(125,631)	(3,289)	(3)	(134,439)
<b>Total Interest Expense</b>	<b>(12,086,052)</b>	<b>(12,055,978)</b>	<b>30,074</b>	<b>0</b>	<b>(12,055,182)</b>	<b>(36,258,155)</b>	<b>(36,127,685)</b>	<b>130,470</b>	<b>0</b>	<b>(36,173,565)</b>
<b>Amortization</b>										
69210 - Amortization - Premium	2,186,017	2,186,017	0	0	2,237,420	6,578,990	6,578,990	0	0	6,733,169
<b>Total Amortization</b>	<b>2,186,017</b>	<b>2,186,017</b>	<b>0</b>	<b>0</b>	<b>2,237,420</b>	<b>6,578,990</b>	<b>6,578,990</b>	<b>0</b>	<b>0</b>	<b>6,733,169</b>

**San Diego County Regional Airport Authority**  
**Authority Detail Income Statement - Supplemental Schedule**  
For the three months ended September 30, 2023  
(Unaudited)

Print Date: 10/10/2023  
Print Time: 2:07:13PM  
Report ID: GL0012

	----- Month to Date -----					----- Year to Date -----				
	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual
<b>Other Non-Operating Income (Expense)</b>										
71510 - Legal Settlement Income	\$0	\$276,116	\$276,116	0	\$0	\$0	\$276,116	\$276,116	0	\$0
71530 - Gain/Loss On Investments	0	(498,243)	(498,243)	0	(13,213,423)	0	8,203,342	8,203,342	0	(16,538,001)
71540 - Discounts Earned	0	6,737	6,737	0	0	0	6,737	6,737	0	1,318
71620 - Other non-operating revenue (e	0	1,998	1,998	0	(42,440)	0	67,210	67,210	0	188,300
71630 - Other Non-Operating Expe	0	0	0	0	0	0	0	0	0	(1)
<b>Total Other Non-Operating Income (Expense)</b>	<b>0</b>	<b>(213,392)</b>	<b>(213,392)</b>	<b>0</b>	<b>(13,255,863)</b>	<b>0</b>	<b>8,553,405</b>	<b>8,553,405</b>	<b>0</b>	<b>(16,348,384)</b>
<b>Total Non-Operating Revenue/(Expense)</b>	<b>(1,536,033)</b>	<b>(1,748,659)</b>	<b>(212,626)</b>	<b>(14)</b>	<b>16,212,848</b>	<b>531,008</b>	<b>11,681,292</b>	<b>11,150,284</b>	<b>(2,100)</b>	<b>20,538,385</b>
<b>Capital Grant Contribution</b>										
72100 - AIP Grants	4,752,113	15,909,107	11,156,994	235	5,484,913	16,807,591	37,438,695	20,631,104	123	6,190,641
<b>Total Capital Grant Contribution</b>	<b>4,752,113</b>	<b>15,909,107</b>	<b>11,156,994</b>	<b>235</b>	<b>5,484,913</b>	<b>16,807,591</b>	<b>37,438,695</b>	<b>20,631,104</b>	<b>123</b>	<b>6,190,641</b>
<b>Total Expenses Net of Non-Operating Revenue/ (Expense)</b>	<b>22,958,008</b>	<b>10,876,518</b>	<b>12,081,490</b>	<b>53</b>	<b>34,707,679</b>	<b>60,450,633</b>	<b>26,109,821</b>	<b>34,340,812</b>	<b>57</b>	<b>89,428,673</b>
<b>Net Income/(Loss)</b>	<b>10,918,252</b>	<b>23,324,088</b>	<b>12,405,836</b>	<b>114</b>	<b>(8,234,728)</b>	<b>47,084,205</b>	<b>82,274,501</b>	<b>35,190,296</b>	<b>75</b>	<b>5,831,222</b>
<b>Equipment Outlay</b>										
73200 - Equipment Outlay Expendi	(175,000)	(99,380)	75,620	43	0	(260,300)	(125,981)	134,319	52	(5,931)
73299 - Capitalized Equipment Co	0	99,380	99,380	0	0	0	125,981	125,981	0	5,931
<b>Total Equipment Outlay</b>	<b>(175,000)</b>	<b>0</b>	<b>175,000</b>	<b>100</b>	<b>0</b>	<b>(260,300)</b>	<b>0</b>	<b>260,300</b>	<b>100</b>	<b>0</b>



# Review of the Unaudited Financial Statements For the Three Months Ended September 30, 2023 and 2022

**Presented by:**  
**Elizabeth Stewart**  
**Director, Accounting**

**Finance Committee Meeting**  
**October 19, 2023**



# Economic Update

# Market Commentary

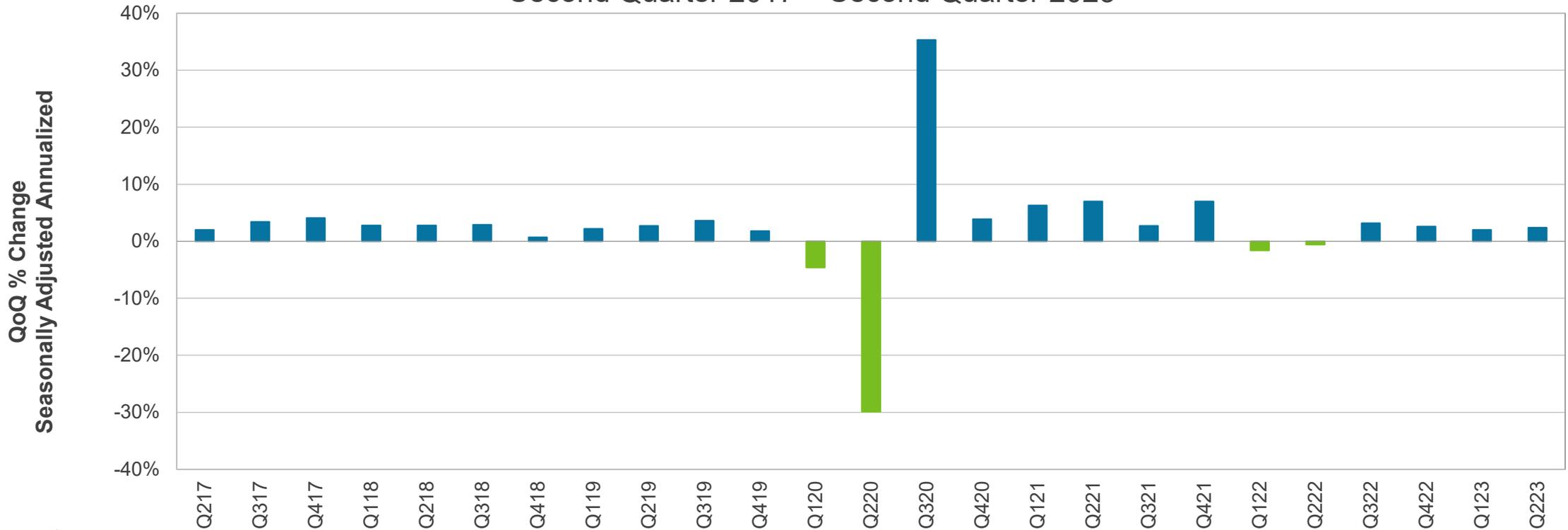
Recent economic data continues to suggest positive but below trend growth this year. Although the pace of job growth is moderating, labor markets remain solid, and the U.S. consumer has demonstrated resiliency. Inflationary trends are subsiding, but core levels remain well above the Fed's target. Given the cumulative effects of restrictive monetary policy and tighter financial conditions, we believe the economy will gradually soften and the Fed will remain data dependent as they tread cautiously going forward.

As anticipated at the September meeting, the Federal Open Market Committee voted unanimously to maintain the target Federal Funds at the range of 5.25 - 5.50%. The Fed's Summary of Economic Projections (SEP) also revealed expectations of higher economic growth, reduced unemployment, and a gradual easing of inflation compared to earlier forecasts. The Fed is continuing to focus on achieving price stability and bringing inflation down toward their 2% policy objective, while leaving the option open for the possibility of additional rate hikes in the future if needed.

# Second Quarter GDP

According to the third estimate, second quarter annualized GDP growth remained unchanged at 2.1%. A material decline in consumer spending was offset by improvement in business investment. Historically low unemployment, wage growth and savings built up during the pandemic has supported consumer spending at a level to keep economic growth intact, but there are signs the consumer is beginning to show signs of stress. The consensus estimate calls for 3.0% growth for the third quarter and 2.1% for the full year 2023.

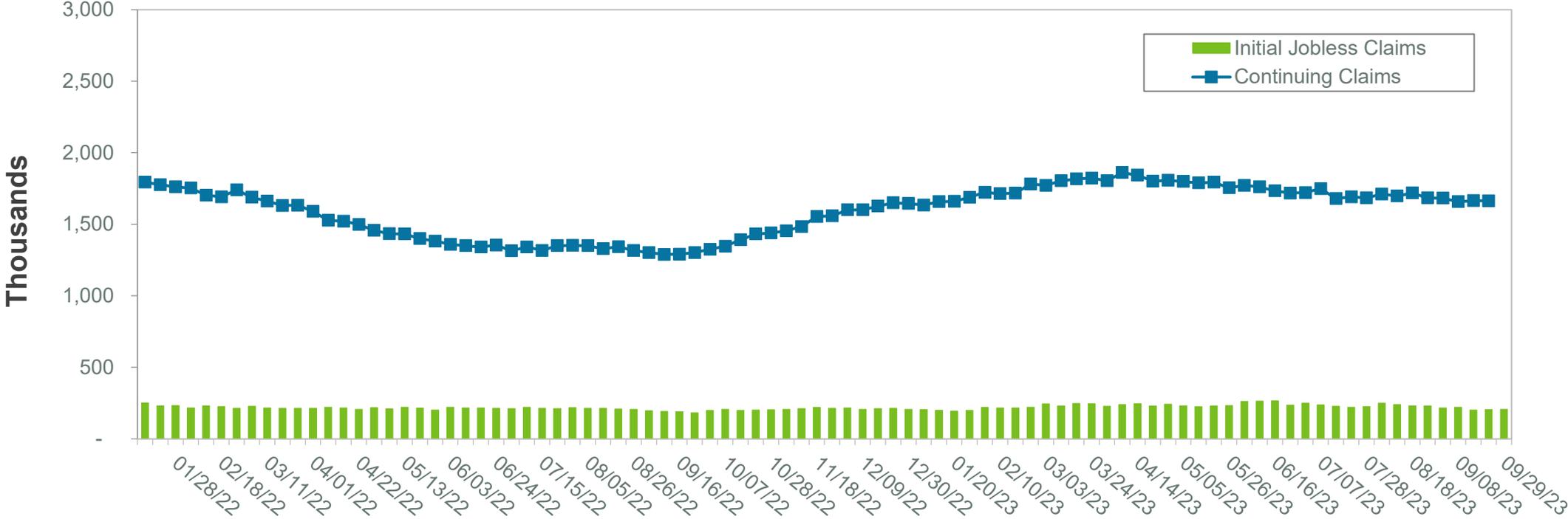
### U.S. Gross Domestic Product (QoQ) Second Quarter 2017 – Second Quarter 2023



# Initial Claims For Unemployment

In the most recent week, the number of initial jobless claims ticked up to 207,000 from the upwardly revised 205,000 in the prior week. Initial jobless claims of under 250,000 are indicative of a strong labor market. The level of continuing unemployment claims (where the data is lagged by one week) dropped to 1.664 million.

**Initial Jobless Claims and 4-Week Moving Average**  
January 14, 2021 – September 29, 2023

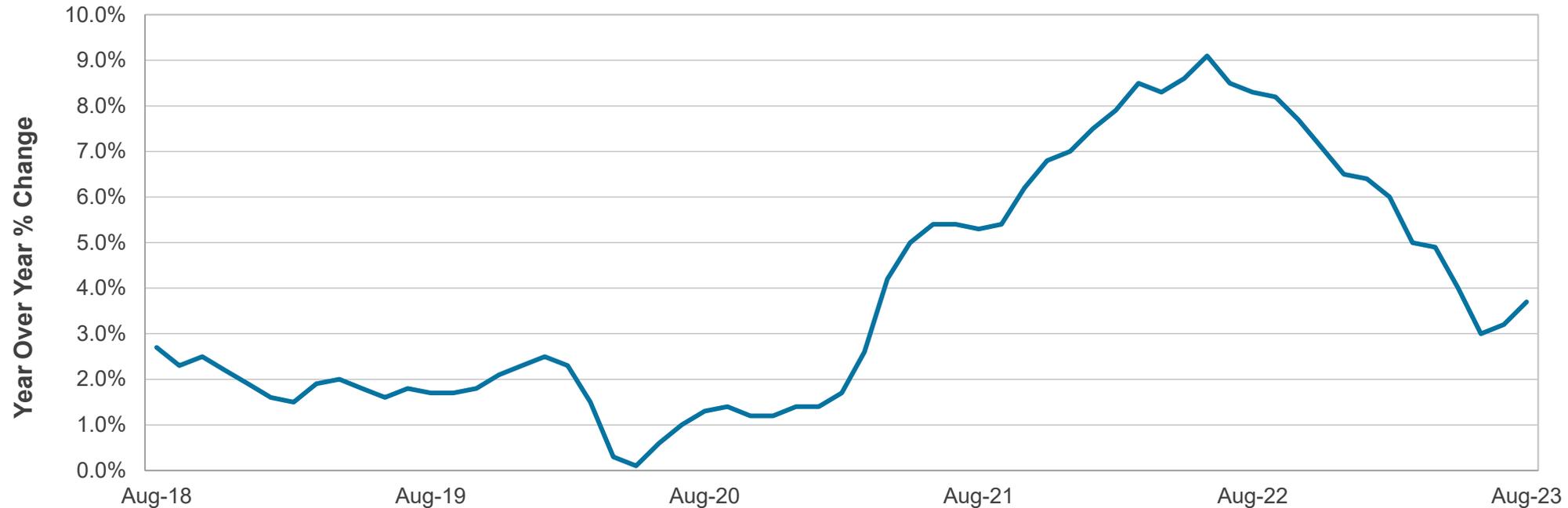


Source: Bloomberg.

# Consumer Price Index

The Consumer Price Index (CPI) increased in August by 0.6% month-over-month and 3.7% year-over-year, accelerating from 3.2% year-over-year in July due to surging energy prices along with higher costs for rent, air travel, and auto insurance. The Core CPI, which excludes volatile food and energy components, was up 0.3% month-over-month and 4.3% year-over-year versus 4.7% last month. Shelter remained the largest contributor to the Core CPI increase. The Personal Consumption Expenditures (PCE) index rose 0.4% month-over-month and 3.5% year-over-year in August, up from a 3.4% year-over-year gain in July. Core PCE, the Federal Reserve's preferred inflation gauge, increased just 0.1% month-over-month and 3.9% year-over-year in August, down from a 4.3% increase in July. Personal income and spending remained relatively healthy, but the personal savings rate continued its declining trend to 3.9% in August from 4.1% in July. Inflation remains above the Fed's 2% target.

**Consumer Price Index (YoY%)**  
August 2018 – August 2023

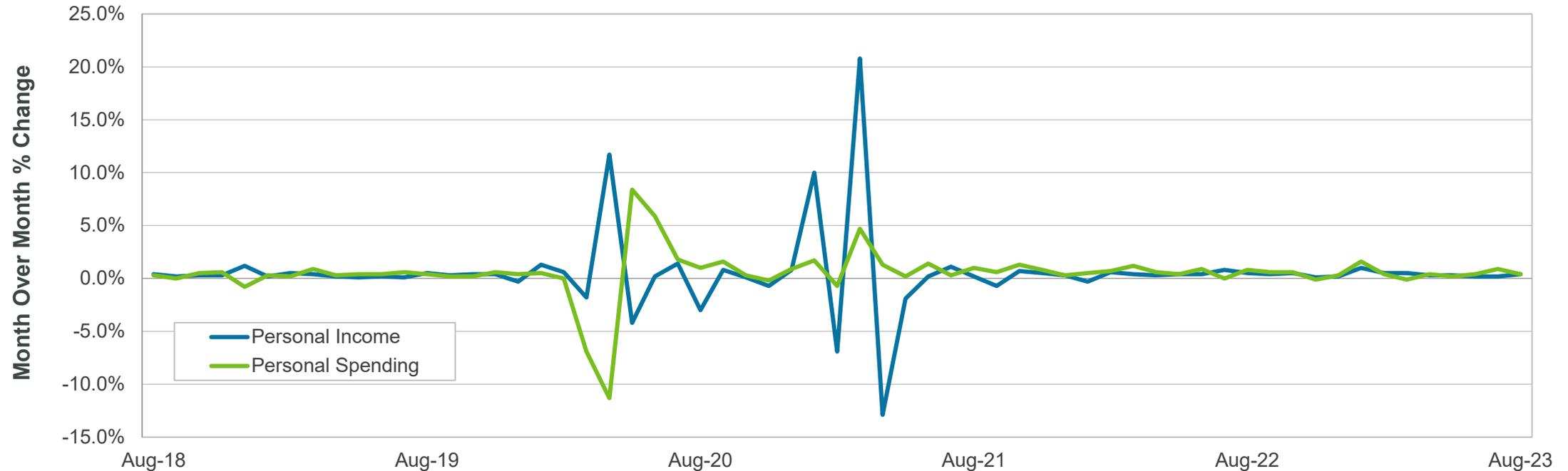


Source: Bloomberg.

# Personal Income and Spending

Personal income and consumer spending rose 0.4% month-over-month in August. Real consumer spending, adjusted for inflation, was 0.1% higher in August versus the prior month. The increase in spending was led by gasoline and housing. There are signs that US consumers are utilizing credit card debt and forgoing savings to finance their purchases; the personal savings rate fell to 3.9% in August from 4.1% in July, well below the 20-year average of about 6%.

**Personal Income and Spending (MoM%)**  
August 2018 – August 2023

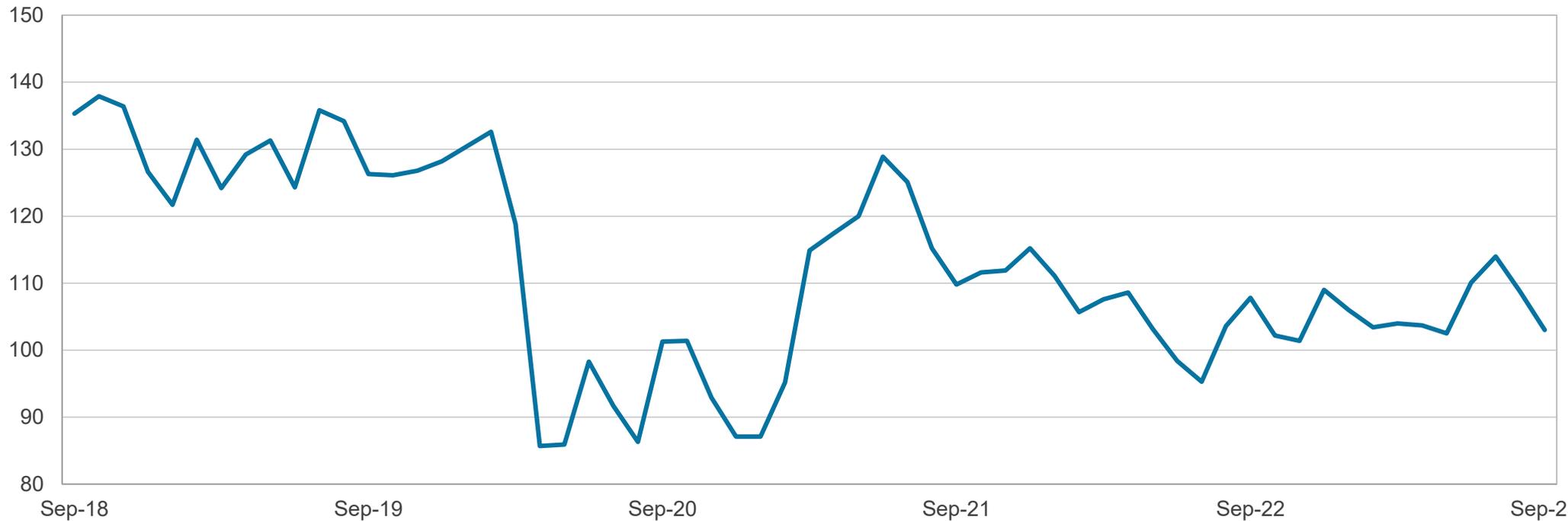


Source: Bloomberg

# Consumer Confidence Index

The Consumer Confidence Index declined to 103.0 as of mid-September from a upwardly revised 108.7 in August, below expectations calling for 105.5. Survey participants were more pessimistic about the six-month outlook and recession risk. Plans to buy interest rate sensitive items such as homes, vehicles, and major appliances declined. The index is running above its historical average of around 95.

**Consumer Confidence Index**  
September 2018 – September 2023



Source: Bloomberg

# Existing Home Sales

Existing home sales fell by 0.7% month-over-month to a seasonally adjusted annualized rate of 4.0 million units in August following a 2.2% drop in July. Affordability is still weighing on the market and inventory is constrained as many homeowners are reluctant to move and forfeit their low mortgage rates. The average rate on a 30-year fixed mortgage soared to 7.5% as of early October according to Freddie Mac. On a year-over-year basis, sales of existing homes were down 15.3% in August.

### U.S. Existing Home Sales (MoM) August 2013 – August 2023



Source: Bloomberg

# New Home Sales

New home sales dropped 8.7% in August to an annualized rate of 675,000 units following an upwardly revised increase of 8.0% in July. On a year-over-year basis, new home sales were up 5.8%. The drop is attributed to low supply, higher prices and elevated mortgage rates, but builders continue to offer incentives to help motivate potential buyers.

**U.S. New Home Sales**  
August 2013 – August 2023



Source: Bloomberg

# Crude Oil Prices

U.S. West Texas Intermediate (WTI) crude settled at \$82.31 per barrel on October 5, below its one month average of \$89.13 and above its one year average of \$78.67. Oil prices fell this week as gasoline inventories spiked due to a 25-year low in seasonal demand after the end of the summer driving season. OPEC raised its long-term demand outlook for oil, but plans to maintain production cuts including Saudi Arabia's individual one million barrels per day (bpd) supply reduction through at least 2023. The production cuts were put in place earlier this year in an effort to support prices on concerns about a global economic slowdown that could be triggered by higher interest rates.

**West Texas Intermediate Oil Price Per Barrel (WTI Spot)**  
October 05, 2018 – October 05, 2023



Source: Bloomberg

# Jet Fuel Prices

Jet fuel (U.S. Gulf Coast Spot) closed at \$2.68 per gallon on October 5, below its one month average of \$3.05 and its one year average of \$2.82. Demand for jet fuel has been high due to robust travel demand but is expected to ease in Q423. Many US airlines have reduced their airfare projections and raised their jet fuel cost outlooks for the coming months.

**U.S. Gulf Coast 54 Grade Jet Fuel Spot Price**  
October 05, 2018 – October 05, 2023



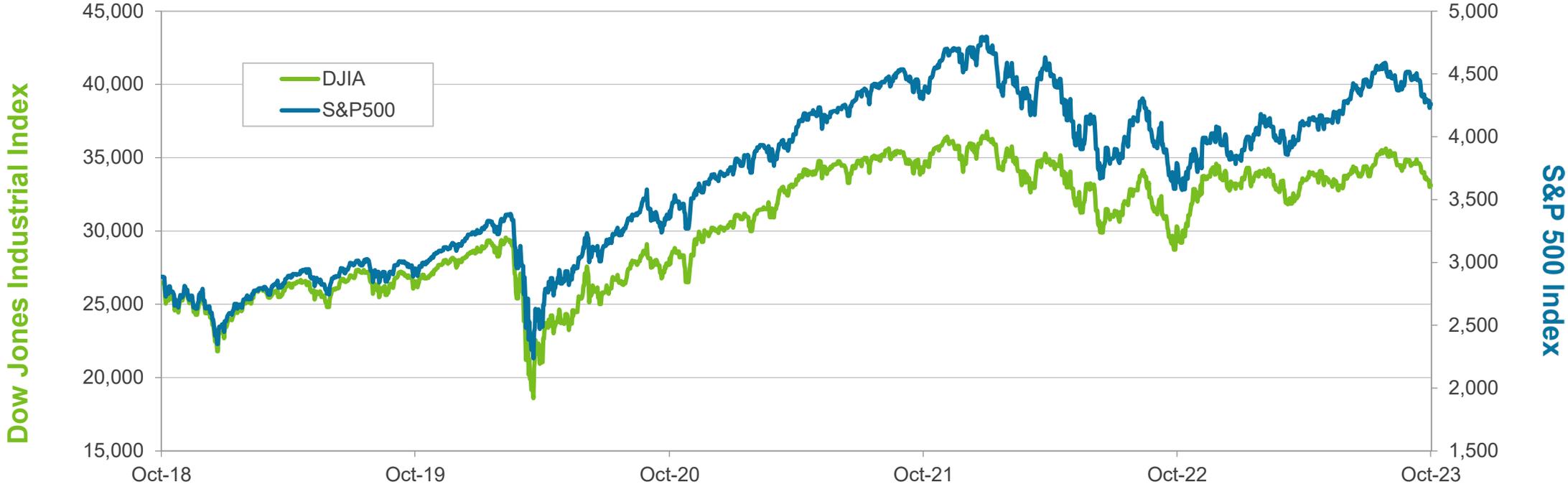
12

Source: Bloomberg

# U.S. Equity Markets

US equity markets have staged a rebound in 2023 despite elevated inflation, interest rates, and geopolitical tensions that battered markets in 2022. US corporate earnings have been lower but mostly better than expected, Q323 earnings reports kick off next week. Market volatility has continued into 2023 on concerns about the impact of monetary tightening on the health of the US consumer and economy. On a year-to-date basis the S&P is up 12.2%, the DJIA has edged higher by 0.8%, and the NASDAQ has bounced back 28.3% year-to-date.

### Dow Jones Industrial Average (DJIA) and S&P 500 Indices October 05, 2018 – October 05, 2023



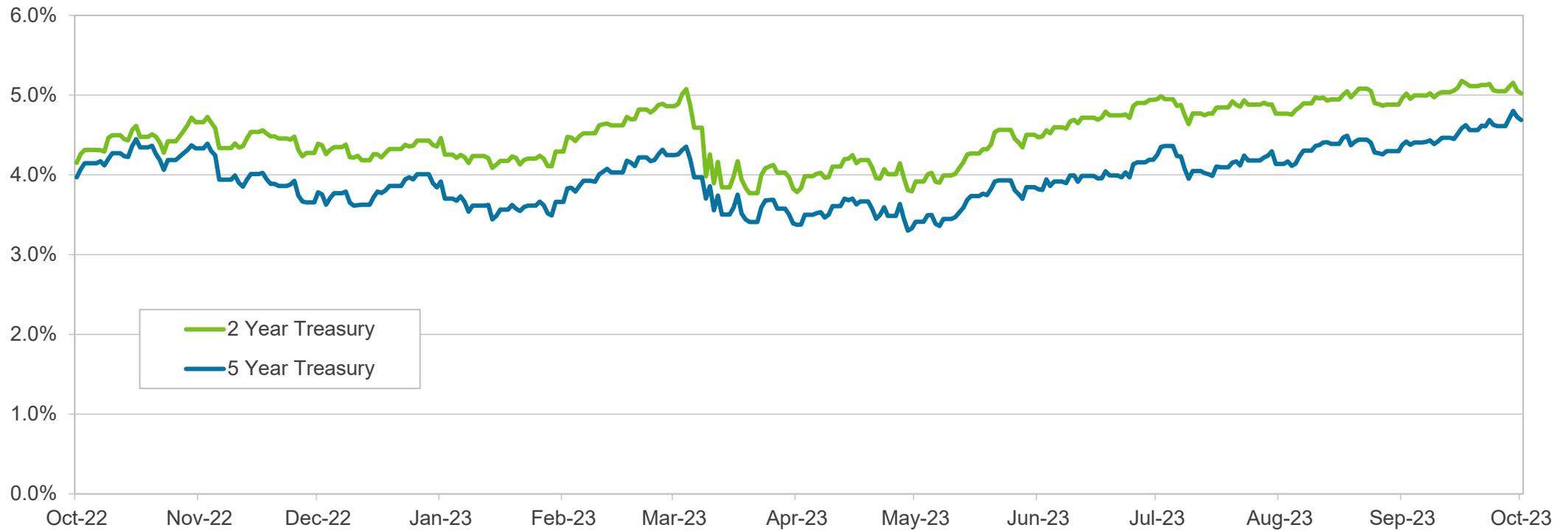
Source: Bloomberg

# Treasury Yield History

In 2022, the yield on 2-year Treasuries surged about 368 basis points higher on Fed rate hikes, while the yield on 5-year Treasuries was around 273 basis points higher. Year-to-date, the yield on the 2-year Treasury is up about 60 basis points and the yield on the 5-year Treasury has risen by about 70 basis points. The fed fund futures market has priced in a 49% chance of another rate hike by the end of the year and the probability of any rate cuts has been pushed off until mid-2024.

### 2- and 5-year U.S. Treasury Yields

October 05, 2022 – October 05, 2023

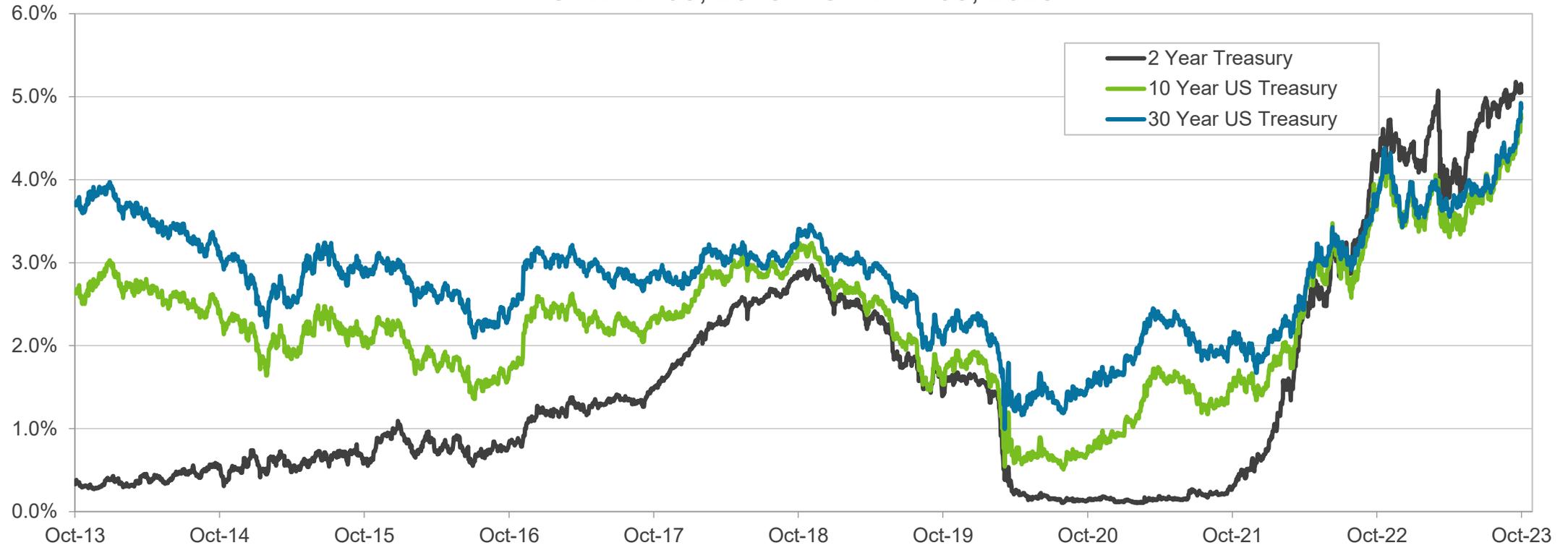


Source: Bloomberg

# Treasury Yield History

The yield curve inversion persists, however the spread between the 2-year Treasury yield and the 10-year Treasury yield has narrowed to about -30 basis points as the market is pricing in a higher probability of a soft landing for the US economy. This time last year the spread was -40 basis points, well below the average spread since 2004 of around +108 basis points. An inversion of the yield curve is a leading indicator that recession risk has increased.

**2-, 10- and 30-year U.S. Treasury Yields**  
October 05, 2013 – October 05, 2023

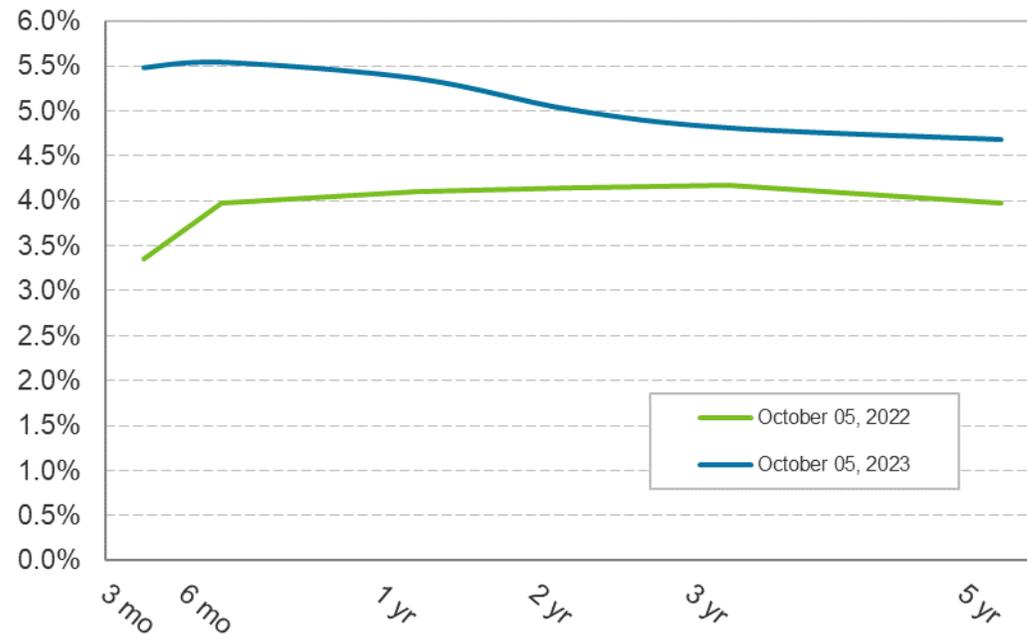


Source: Bloomberg

# U.S. Treasury Yield Curve

Yields are higher across the curve on a year-over-year basis. The 3-month T-bill yield is up 214 basis points, the 2-Year Treasury yield is 87 basis points higher, and the 10-Year Treasury yield is up 97 basis points since one year ago.

**U.S. Treasury Yield Curve**  
October 05, 2022 versus October 05, 2023



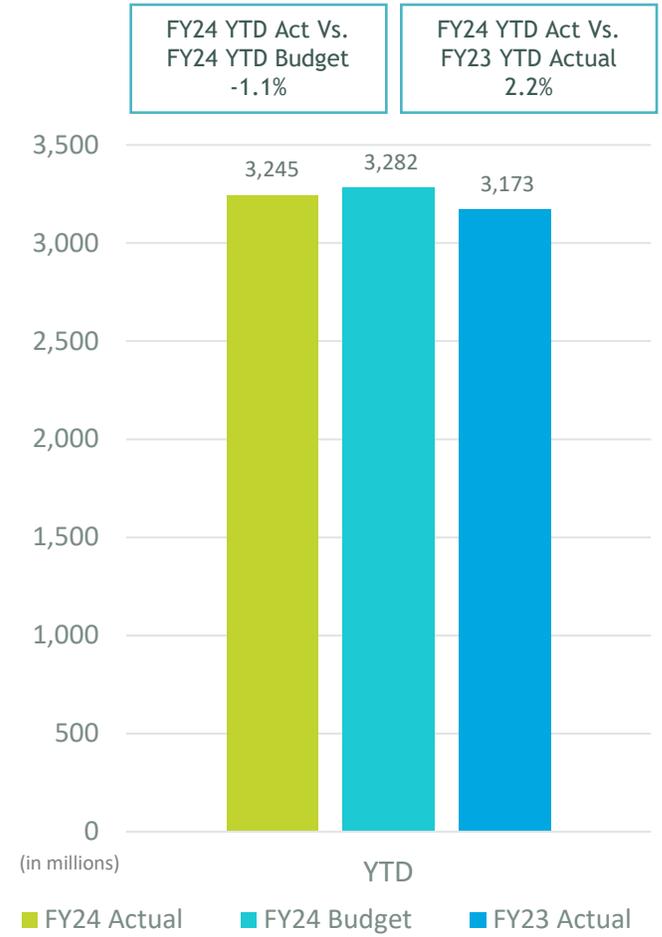
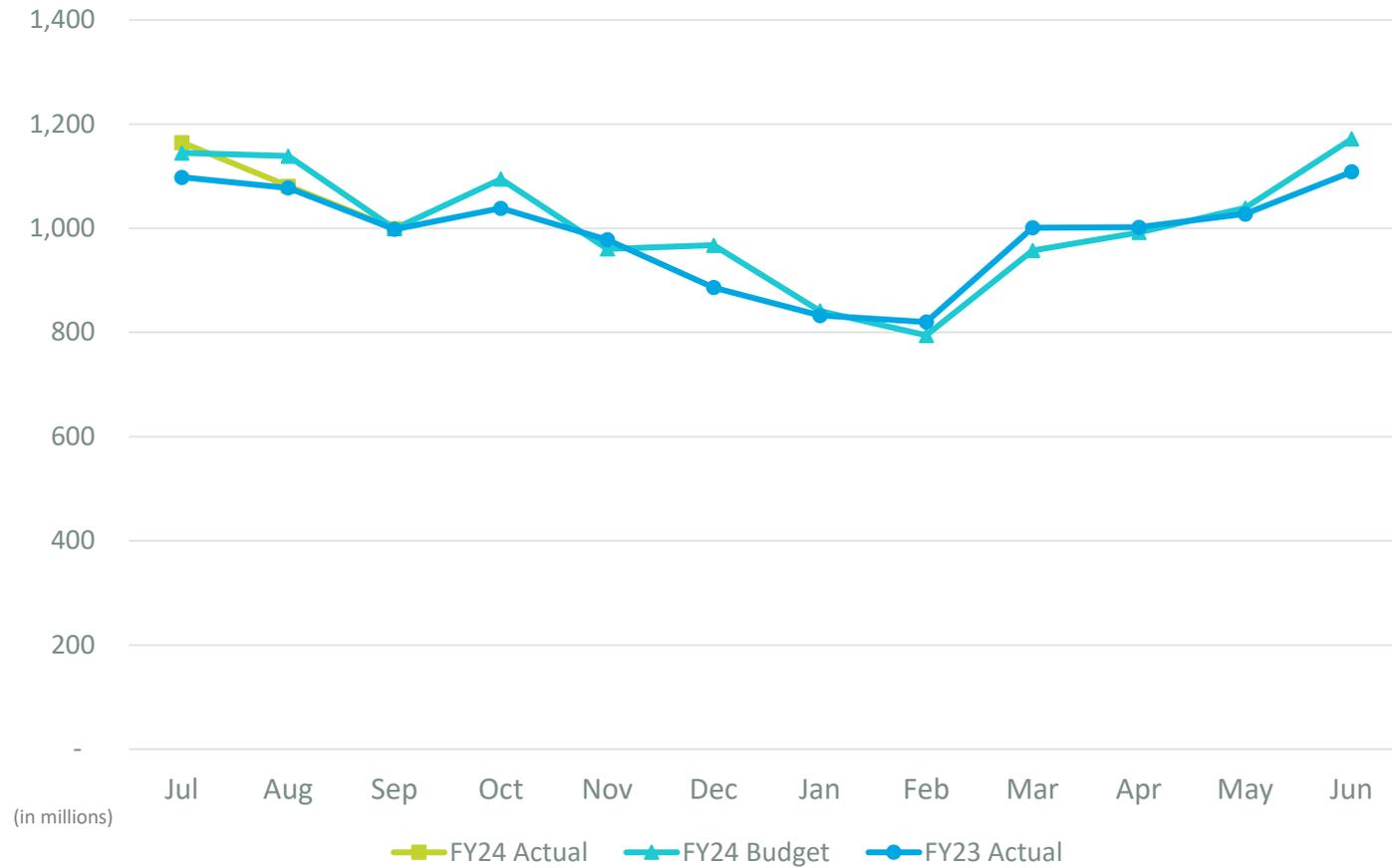
	10/05/2022	10/05/2023	Change
<b>3-Mo.</b>	3.35	5.49	2.14
<b>6-Mo.</b>	3.97	5.55	1.58
<b>1-Yr.</b>	4.11	5.37	1.26
<b>2-Yr.</b>	4.15	5.02	0.87
<b>3-Yr.</b>	4.17	4.82	0.65
<b>5-Yr.</b>	3.97	4.69	0.72
<b>10-Yr.</b>	3.75	4.72	0.97
<b>20-Yr.</b>	4.05	5.08	1.03
<b>30-Yr.</b>	3.75	4.89	1.14

Source: Bloomberg

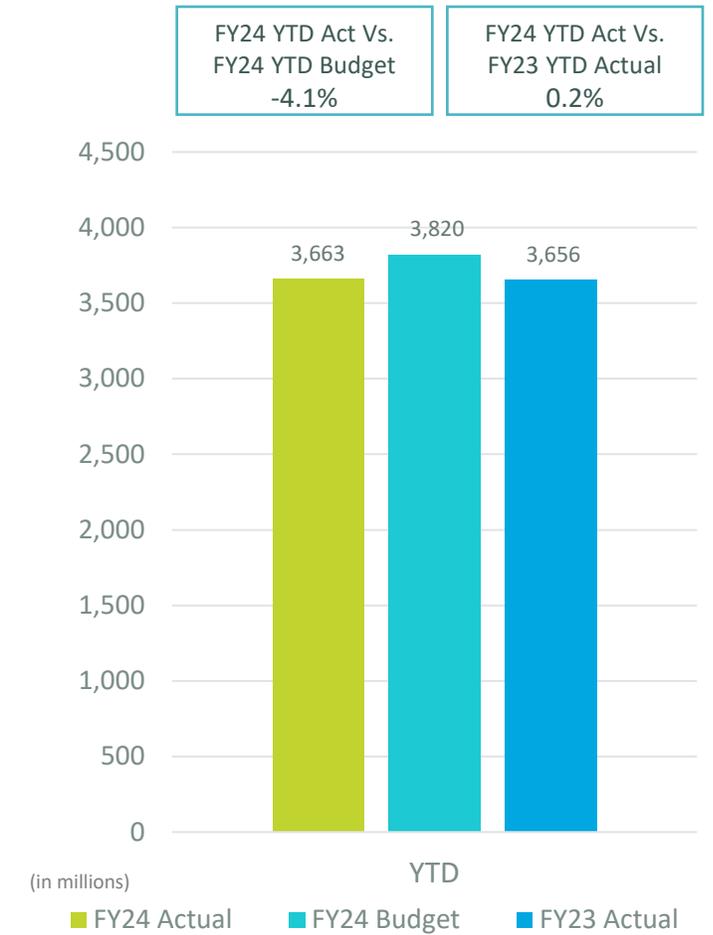
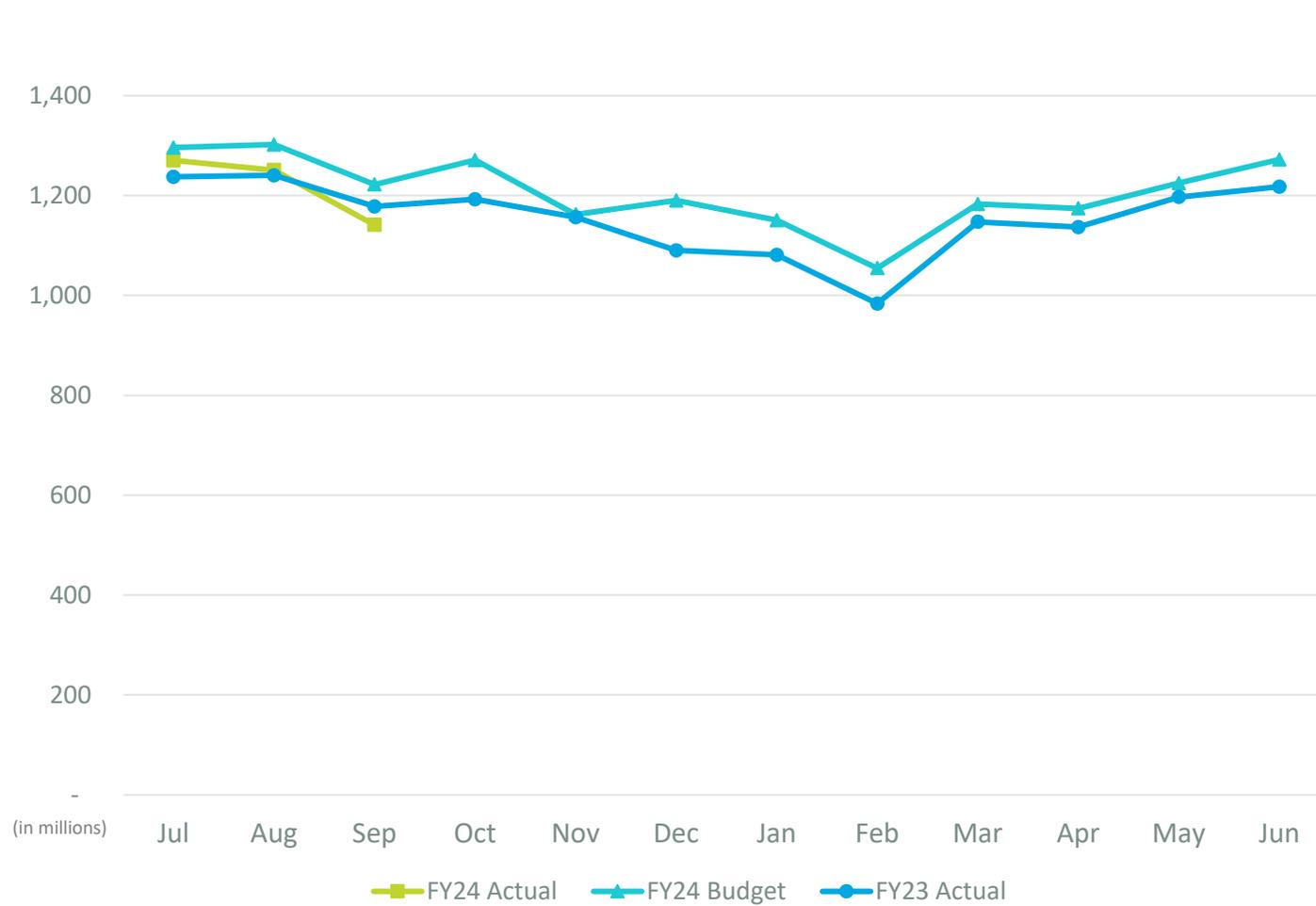


# Financial Review for the Three Months Ended September 30, 2023

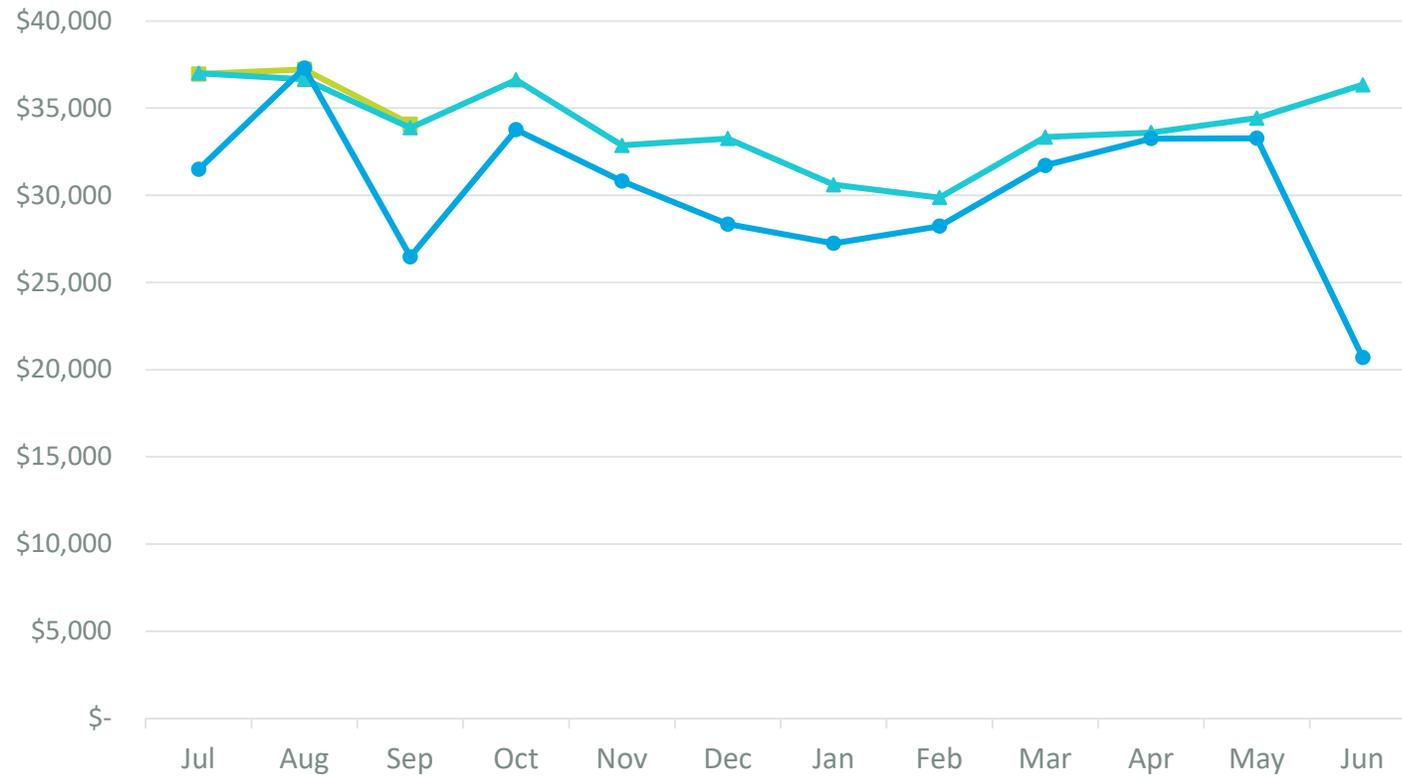
# Enplanements



# Landed Weights



# Operating Revenues (Unaudited)

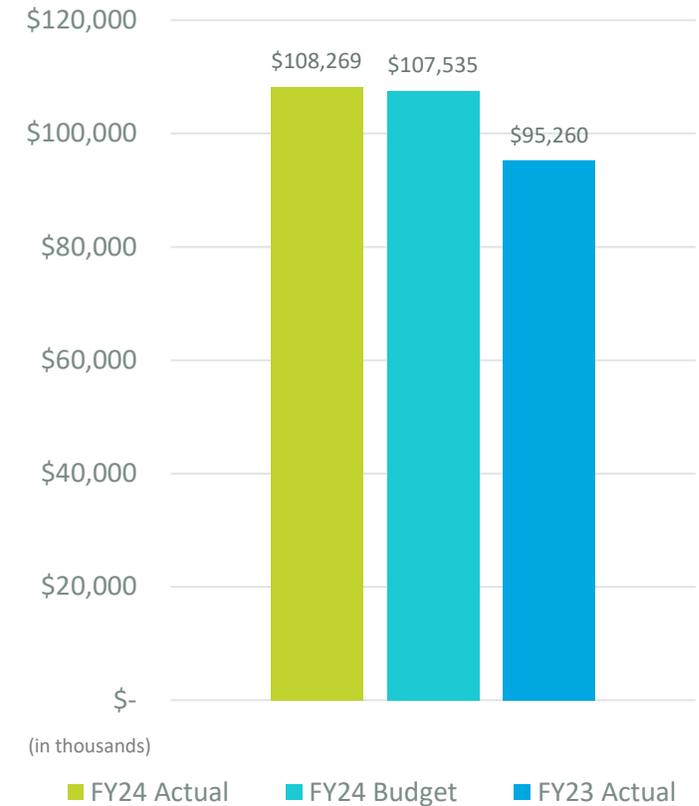


(in thousands)



■ FY24 Actual   
 ▲ FY24 Budget   
 ● FY23 Actual

FY24 YTD Act Vs. FY24 YTD Budget 0.7%	FY24 YTD Act Vs. FY23 YTD Actual 13.7%
---	--



(in thousands)

■ FY24 Actual   
 ■ FY24 Budget   
 ■ FY23 Actual

# Operating Revenue (Unaudited)

## Aviation

FY24 YTD Act Vs.  
FY24 YTD Budget  
-0.8%

FY24 YTD Act Vs.  
FY23 YTD Actual  
14.8%



## Terminal Concessions

FY24 YTD Act Vs.  
FY24 YTD Budget  
1.3%

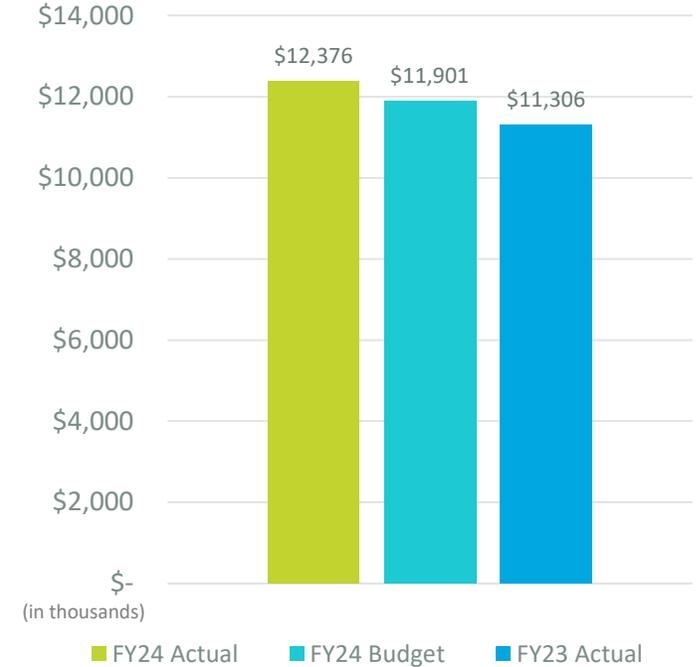
FY24 YTD Act Vs.  
FY23 YTD Actual  
6.5%



## Rental Car

FY24 YTD Act Vs.  
FY24 YTD Budget  
4.0%

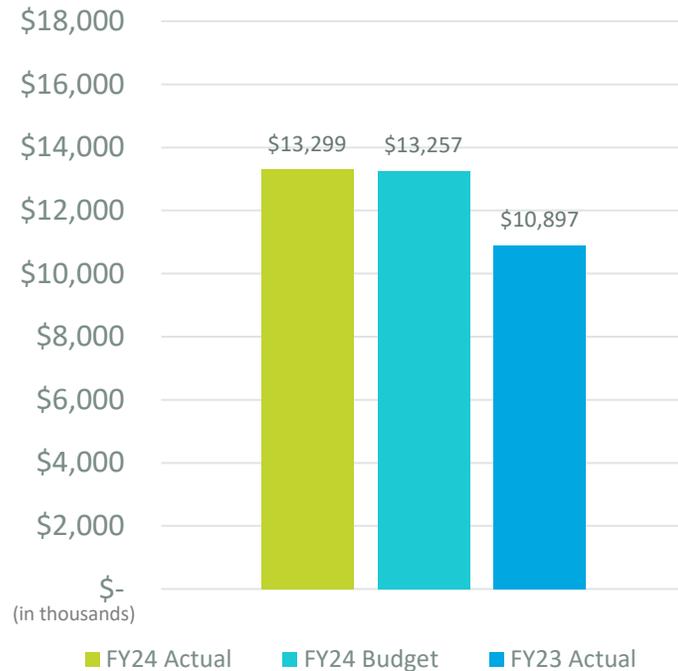
FY24 YTD Act Vs.  
FY23 YTD Actual  
9.5%



# Operating Revenue (Unaudited)

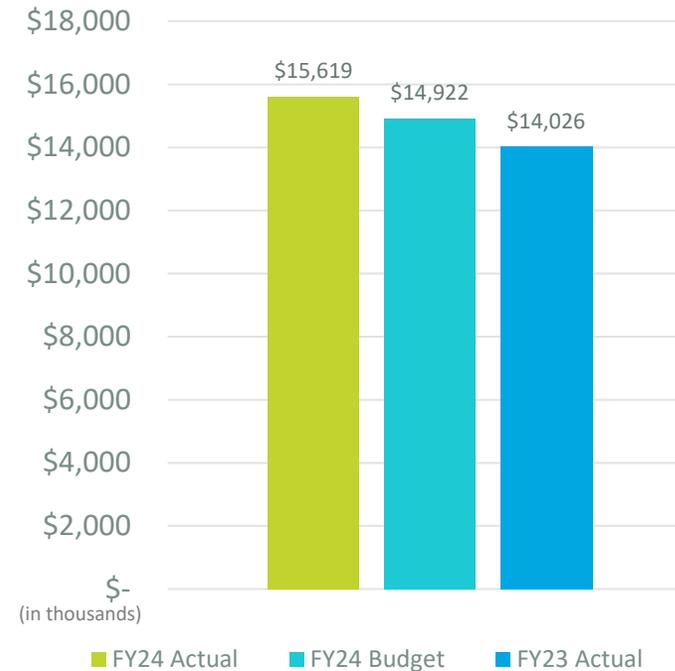
## Parking

FY24 YTD Act Vs. FY24 YTD Budget 0.3%	FY24 YTD Act Vs. FY23 YTD Actual 22.0%
---	--



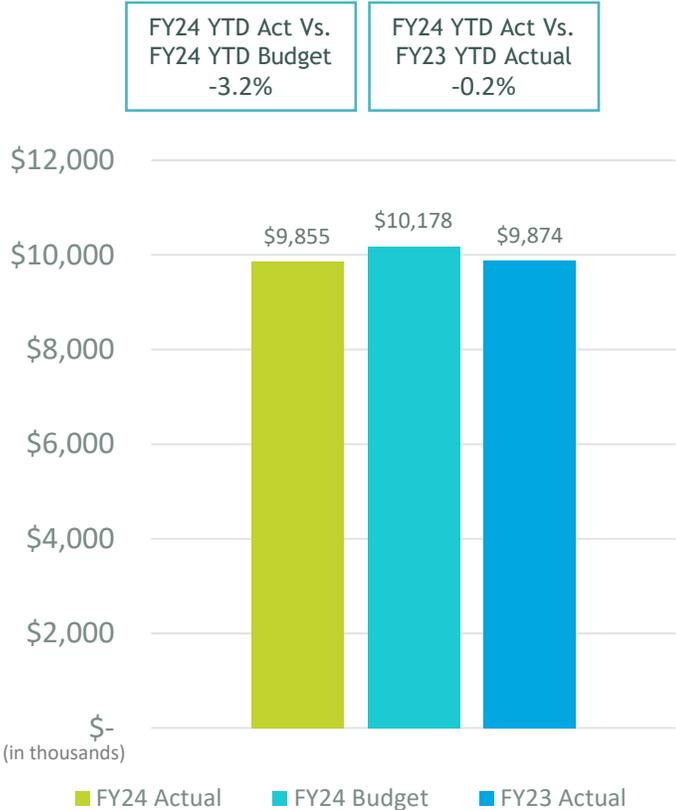
## Other

FY24 YTD Act Vs. FY24 YTD Budget 4.7%	FY24 YTD Act Vs. FY23 YTD Actual 11.4%
---	--



# Nonoperating Revenue (Unaudited)

## Passenger Facility Charges



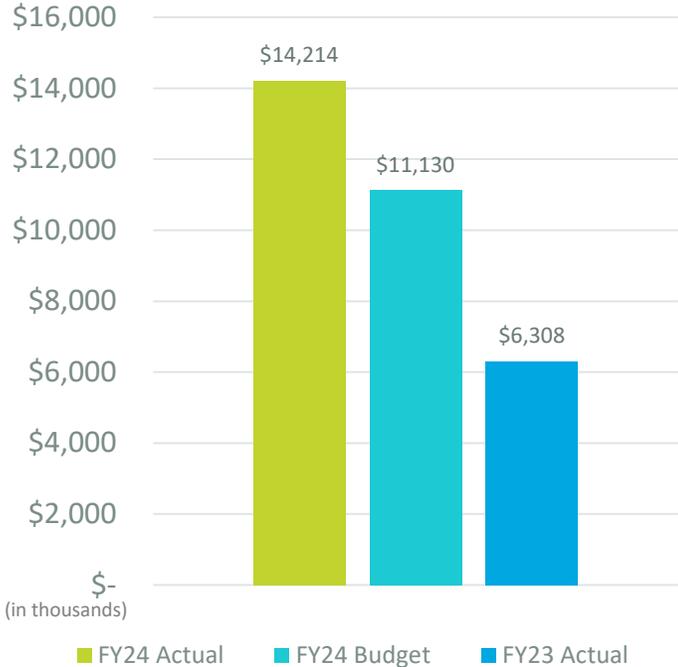
## Customer Facility Charges



# Nonoperating Revenue (Unaudited)

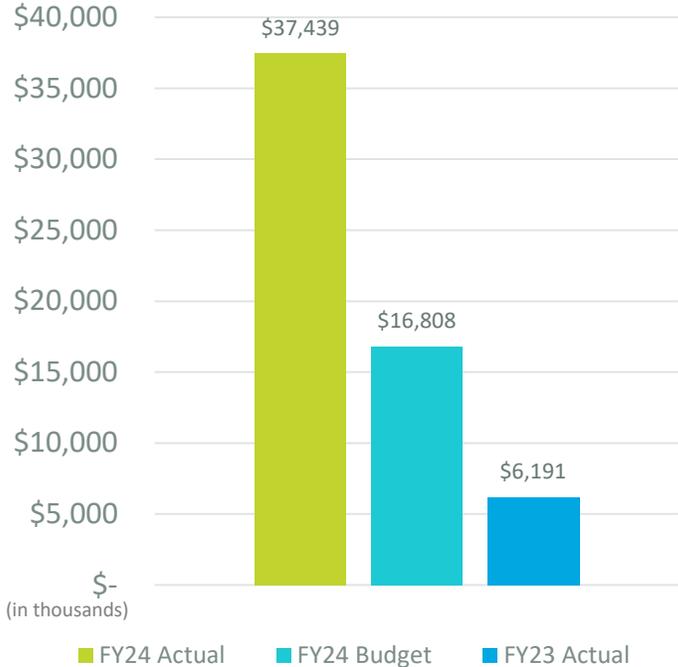
## Interest Income

FY24 YTD Act Vs. FY24 YTD Budget 27.7%	FY24 YTD Act Vs. FY23 YTD Actual 125.3%
--	---

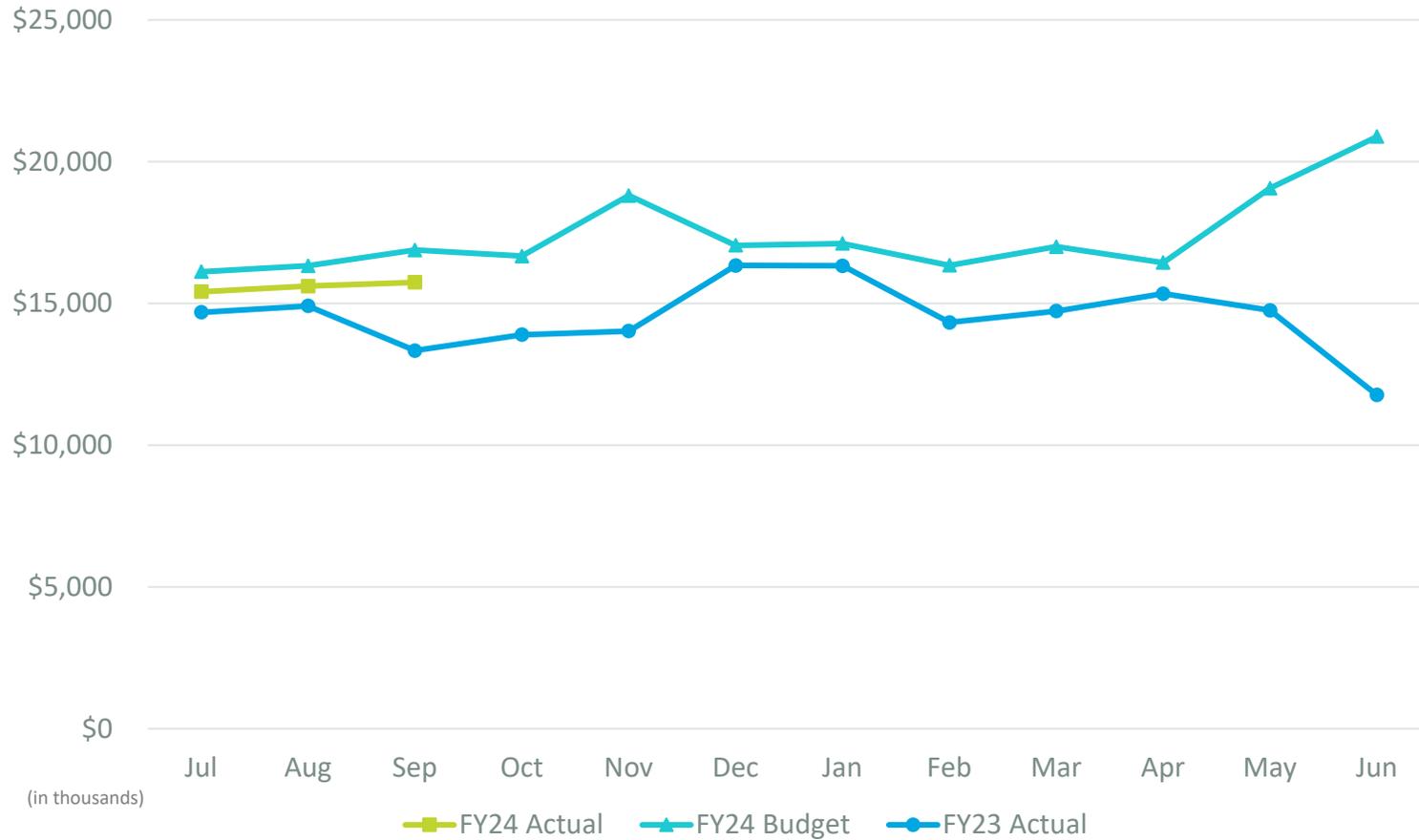


## Capital Grant Contributions

FY24 YTD Act Vs. FY24 YTD Budget 122.7%	FY24 YTD Act Vs. FY23 YTD Actual 504.8%
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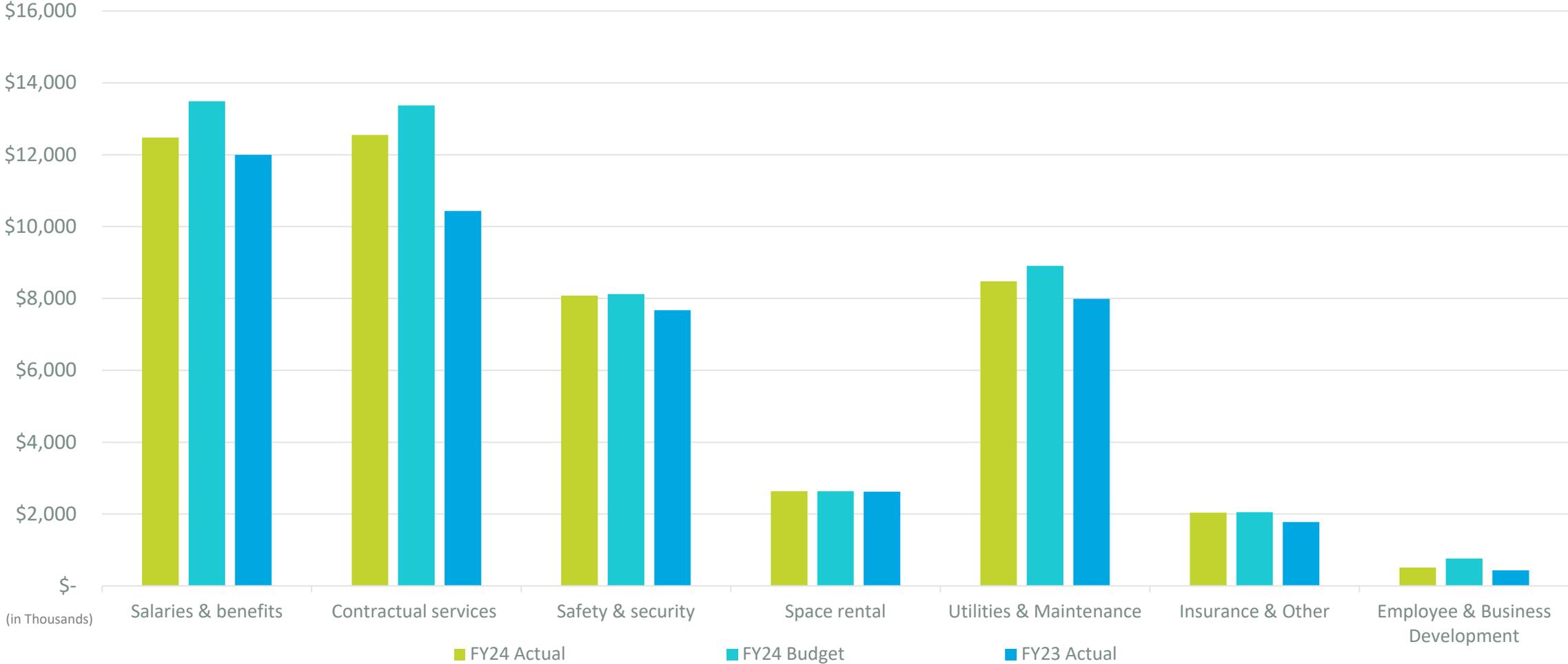
# Operating Expenses (Unaudited)



FY24 YTD Act Vs. FY24 YTD Budget 5.2%	FY24 YTD Act Vs. FY23 YTD Actual -8.9%
--	---



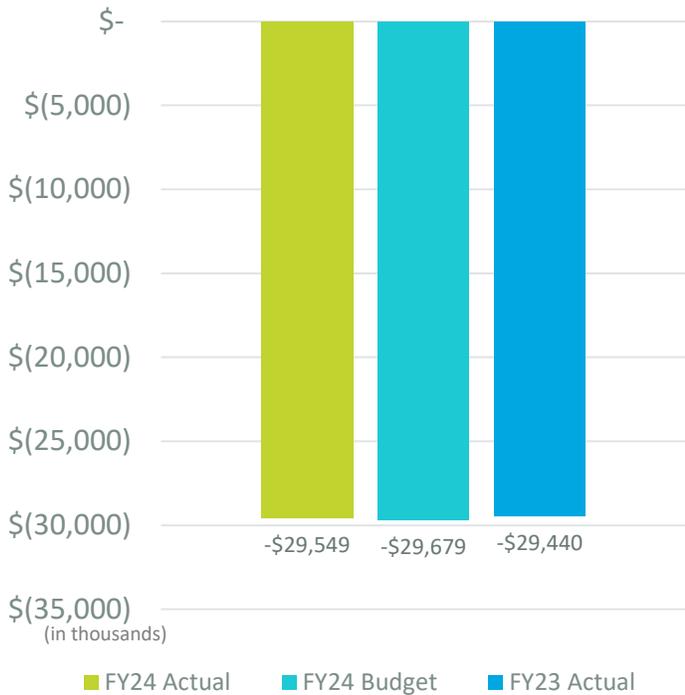
# Operating Expenses (Unaudited)



# Nonoperating Expense (Unaudited)

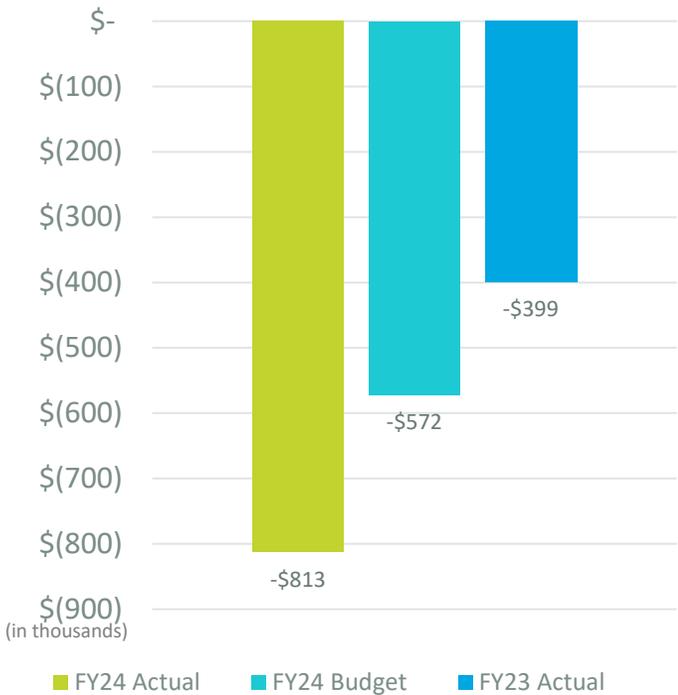
## Interest Expense

FY24 YTD Act Vs. FY24 YTD Budget 0.4%	FY24 YTD Act Vs. FY23 YTD Actual -0.4%
--	---



## Quieter Program, Net

FY24 YTD Act Vs. FY24 YTD Budget -42.1%	FY24 YTD Act Vs. FY23 YTD Actual -103.8%
--	---



## Other Nonoperating Revenue/(Expense)

FY24 YTD Act Vs. FY24 YTD Budget \$8,553	FY24 YTD Act Vs. FY23 YTD Actual \$24,903
---	--





# Financial Statements (Unaudited) For the Three Months Ended September 30, 2023 and 2022

# Operating Revenues for the Three Months Ended September 30, 2023 (Unaudited)

	<u>Budget</u>	<u>Actual</u>	<u>Variance Favorable (Unfavorable)</u>	<u>% Change</u>	<u>Prior Year</u>
Aviation	\$ 59,183	\$ 58,707	\$ (476)	(1)%	\$ 51,159
Terminal concessions	8,272	8,383	111	1%	7,872
Rental car	11,901	12,376	475	4%	11,306
Parking	13,257	13,299	42	-	10,897
Other operating	14,922	15,619	697	5%	14,026
<b>Total operating revenues</b>	<b>\$ 107,535</b>	<b>\$ 108,384</b>	<b>\$ 849</b>	<b>1%</b>	<b>\$ 95,260</b>

# Operating Expenses for the Three Months Ended September 30, 2023 (Unaudited)

	<u>Budget</u>	<u>Actual</u>	<u>Variance Favorable (Unfavorable)</u>	<u>% Change</u>	<u>Prior Year</u>
Salaries and benefits	\$ 13,488	\$ 12,481	\$ 1,007	7%	\$ 11,996
Contractual services	13,373	12,553	820	6%	10,435
Safety and security	8,120	8,079	41	1%	7,672
Space rental	2,633	2,634	(1)	-	2,625
Utilities	6,191	6,136	55	1%	4,270
Maintenance	2,715	2,341	374	14%	3,721
Equipment and systems	48	30	18	38%	76
Materials and supplies	143	143	-	-	152
Insurance	554	575	(21)	(4)%	511
Employee development and support	206	145	61	30%	152
Business development	555	365	190	34%	281
Equipment rental and repairs	1,306	1,291	15	1%	1,041
<b>Total operating expenses</b>	<b>\$ 49,332</b>	<b>\$ 46,773</b>	<b>\$ 2,559</b>	<b>5%</b>	<b>\$ 42,932</b>

# Nonoperating Revenues & Expenses for the Three Months Ended September 30, 2023 (Unaudited)

	<u>Budget</u>	<u>Actual</u>	<u>Variance Favorable (Unfavorable)</u>	<u>% Change</u>	<u>Prior Year</u>
Passenger facility charges	\$ 10,178	\$ 9,855	\$ (323)	(3)%	\$ 9,874
Customer facility charges	9,474	9,421	(53)	(1)%	9,468
Federal Relief Grants	-	-	-	-	-
Quieter Home Program, net	(572)	(813)	(241)	(42)%	(399)
Interest income	11,130	14,214	3,084	28%	6,308
Interest expense (net)	(29,679)	(29,549)	130	-	(29,440)
Other nonoperating revenue (expense)	0	8,553	8,553	-	(16,349)
<b>Nonoperating revenue, net</b>	<b>\$ 531</b>	<b>\$ 11,681</b>	<b>\$ 11,150</b>	<b>2100%</b>	<b>\$ (20,538)</b>

# Summary of Change in Net Position for the Three Months Ended September 30, 2023 (Unaudited)

	<u>Budget</u>	<u>Actual</u>	<u>Variance Favorable (Unfavorable)</u>	<u>% Change</u>	<u>Prior Year</u>
Total operating revenues	\$ 107,535	\$ 108,384	\$ 849	1%	\$ 95,260
Total operating expenses	49,332	46,773	2,559	5%	42,932
<b>Income from operations</b>	<b>\$ 58,203</b>	<b>\$ 61,612</b>	<b>\$ 3,409</b>	<b>6%</b>	<b>\$ 52,328</b>
Depreciation	28,457	28,457	-	-	32,149
<b>Operating income (loss)</b>	<b>\$ 29,746</b>	<b>\$ 33,155</b>	<b>\$ 3,409</b>	<b>11%</b>	<b>\$ 20,179</b>
Nonoperating revenue (expense), net	531	11,681	11,150	<b>2100%</b>	(20,538)
Capital grant contributions	16,808	37,439	20,631	123%	6,191
<b>Change in net position</b>	<b>\$ 47,084</b>	<b>\$ 82,275</b>	<b>\$ 35,190</b>	<b>75%</b>	<b>\$ 5,831</b>

# Statements of Net Position as of September 30, 2023 and 2022 (Unaudited)

	<u>FY 2024</u>	<u>FY 2023</u>
<b>Assets and Deferred Outflows of Resources</b>		
Current assets	\$ 205,038	\$ 198,172
Cash designated for capital projects and other	112,301	61,774
Restricted assets	1,537,208	2,115,231
Capital assets, net	2,979,161	2,393,709
Other assets	558,747	494,036
Deferred outflows of resources	21,054	25,027
<b>Total assets and deferred outflows of resources</b>	<b><u><u>\$ 5,413,509</u></u></b>	<b><u><u>\$ 5,287,948</u></u></b>

# Statements of Net Position (Continued) as of September 30, 2023 and 2022 (Unaudited)

	<u>FY 2024</u>	<u>FY 2023</u>
<b>Liabilities and Deferred Inflows of Resources</b>		
Current liabilities	\$ 160,806	\$ 129,150
Liabilities payable from restricted assets	88,995	85,857
Long term liabilities	3,879,478	3,944,647
Deferred inflows of resources	172,662	210,042
<b>Total liabilities and deferred inflows of resources</b>	<b><u>\$ 4,301,941</u></b>	<b><u>\$ 4,369,696</u></b>
 <b>Total net position</b>	 <b><u><u>\$ 1,111,568</u></u></b>	 <b><u><u>\$ 918,252</u></u></b>



Questions?

## Board Communication

Date: November 9, 2023  
To: Board Members  
Via: Kimberly J. Becker, President/CEO  
From: Scott M. Brickner, Vice President, CFO  
Subject: Accept the Authority's Investment Report as of September 30, 2023:

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Attached is the Authority's Investment Report as of September 30, 2023, that was presented to the Finance Committee on October 19, 2023. The Committee voted unanimously to forward to the Board with a recommendation for acceptance.



**SAN DIEGO**  
INTERNATIONAL AIRPORT  
LET'S **GO.**

# Investment Report

Period Ending  
September 30, 2023

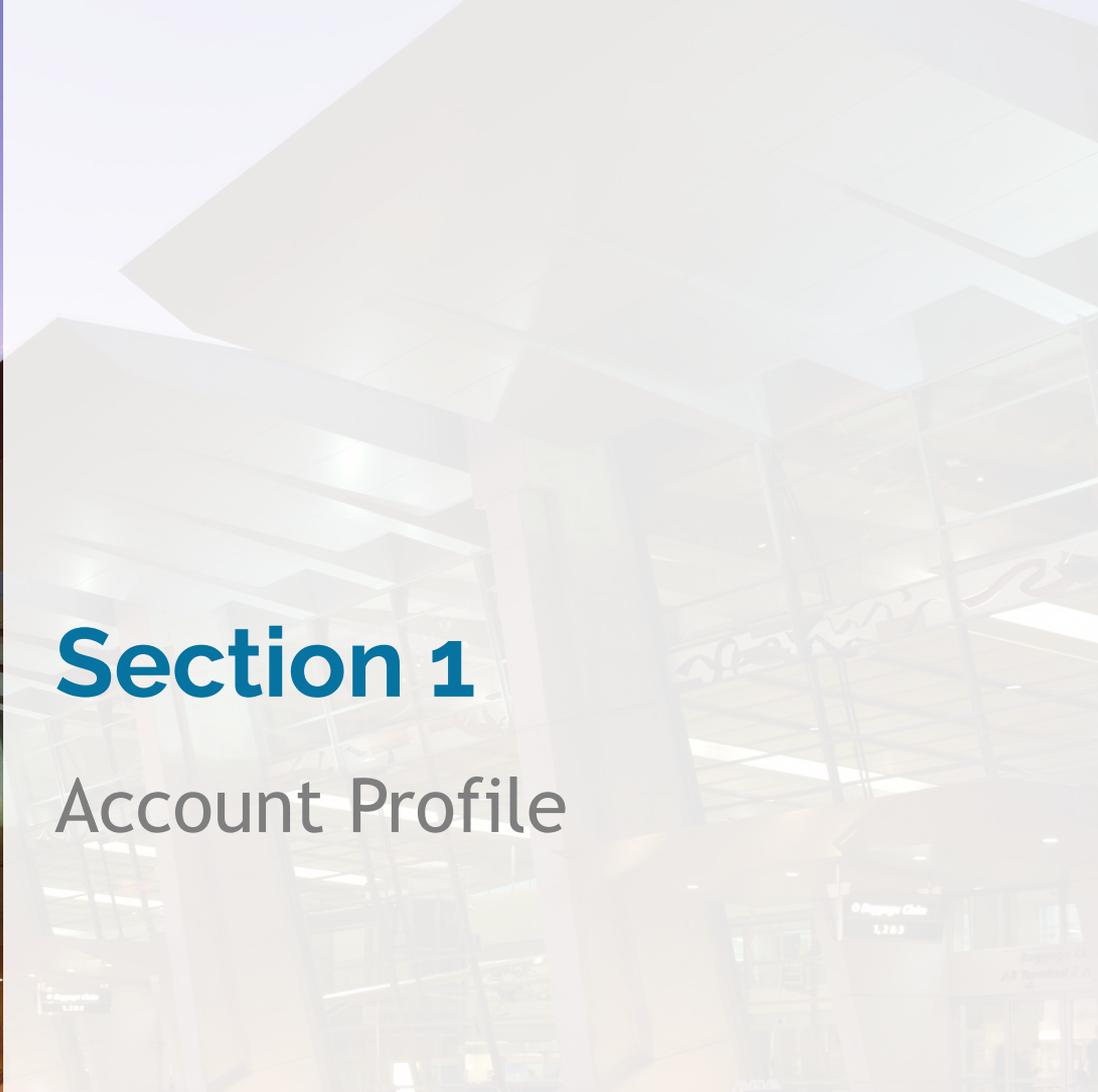
Presented by: Geoff Bryant  
Manager Airport Finance

**October 19, 2023**



# Section 1

## Account Profile



# Certification Page

This report is prepared for the San Diego County Regional Airport Authority (the “Authority”) in accordance with California Government Code Section 53646, which states that “the treasurer or chief fiscal officer may render a quarterly report to the chief executive officer, the internal auditor, and the legislative body of the local agency within 30 days following the end of the quarter covered by the report.”

The investment report was compiled in compliance with California Government Code 53646 and the Authority’s approved Investment Policy. All investment transactions made in the Authority’s portfolio during this period were made on behalf of the Authority. Sufficient liquidity and anticipated revenue are available to meet expenditure requirements for the next six months.



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Scott Brickner, C.P.A.  
Vice President, Chief Financial Officer  
San Diego County Regional Airport Authority

# Objectives

## Investment Objectives

The San Diego County Regional Airport Authority's investment objectives, in order of priority, are to provide safety to ensure the preservation of capital in the overall portfolio, provide sufficient liquidity for cash needs and a market rate of return consistent with the investment program. In order to achieve these objectives, the portfolio invests in high quality fixed income securities consistent with the investment policy and California Government Code.

# Portfolio Characteristics

## SDCRAA Consolidated

	09/30/2023	06/30/2023	Change
	Portfolio	Portfolio	Portfolio
Average Maturity (yrs)	1.58	1.55	0.03
Average Purchase Yield	3.05%	2.90%	0.15%
Average Market Yield	4.77%	4.49%	0.28%
Average Quality*	AA+/Aa1	AA+/Aa1	
Unrealized Gains/Losses	(21,119,941)	(21,133,076)	13,135
Total Market Value	817,951,120	824,511,250	(6,560,130)

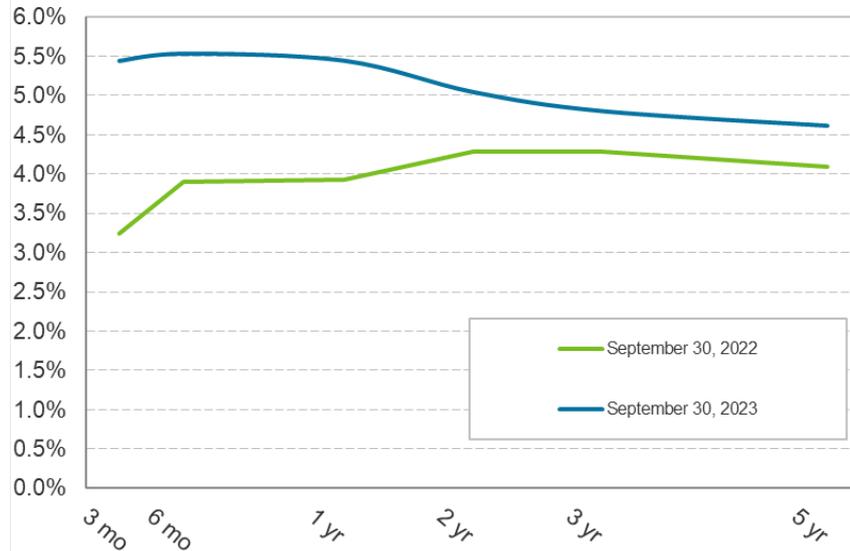
\*Portfolio Quality is S&P and Moody's, respectively.

# U.S. Treasury Yield Curve

Yields are higher across the curve on a year-over-year basis. The 3-month T-bill yield is up 220 basis points, the 2-Year Treasury yield is 76 basis points higher, and the 10-Year Treasury yield is up 74 basis points, on a year-over-year basis.

## U.S. Treasury Yield Curve

September 30, 2022 versus September 30, 2023

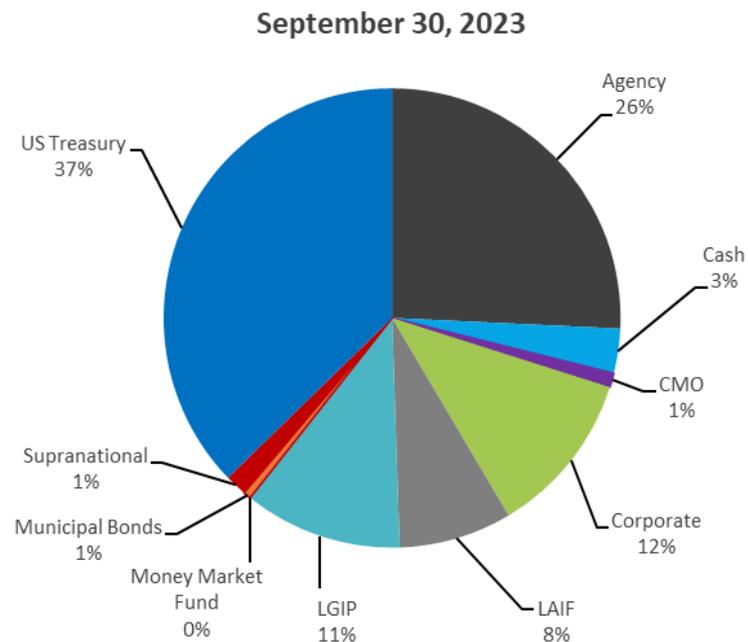


	09/30/2022	09/30/2023	Change
<b>3-Mo.</b>	3.25	5.45	2.20
<b>6-Mo.</b>	3.90	5.54	1.64
<b>1-Yr.</b>	3.93	5.45	1.52
<b>2-Yr.</b>	4.28	5.04	0.76
<b>3-Yr.</b>	4.29	4.80	0.51
<b>5-Yr.</b>	4.09	4.61	0.52
<b>10-Yr.</b>	3.83	4.57	0.74
<b>20-Yr.</b>	4.09	4.90	0.81
<b>30-Yr.</b>	3.78	4.70	0.92

Source: Bloomberg

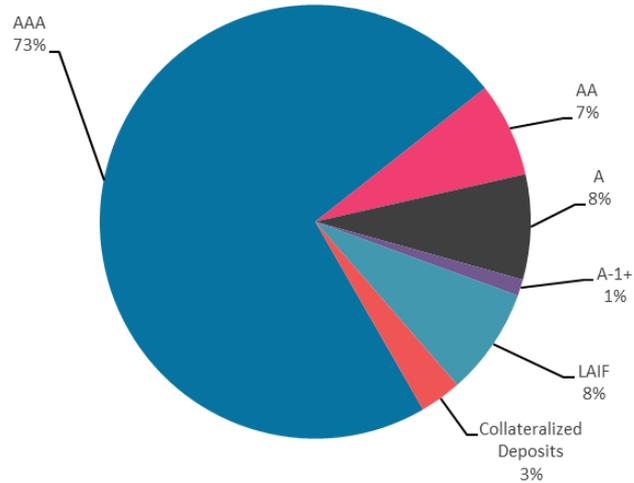
# Sector Distribution

	September 30, 2023		June 30, 2023	
	Total Market Value	% of Portfolio	Total Market Value	% of Portfolio
Agency	210,581,791	25.7%	209,262,122	25.4%
Cash	25,487,532	3.1%	38,881,372	4.7%
CMO	7,911,854	1.0%	8,061,683	1.0%
Corporate	95,130,270	11.6%	99,183,584	12.0%
LAIF	65,561,108	8.0%	64,989,198	7.9%
LGIP	91,828,663	11.2%	91,536,948	11.1%
Money Market Fund	393,498	0.0%	278,356	0.0%
Municipal Bonds	4,949,502	0.6%	4,927,782	0.6%
Supranational	11,918,895	1.5%	5,189,311	0.6%
US Treasury	304,188,007	37.2%	302,200,894	36.7%
<b>TOTAL</b>	<b>817,951,120</b>	<b>100.0%</b>	<b>824,511,250</b>	<b>100.0%</b>



# Quality & Maturity Distribution

September 30, 2023

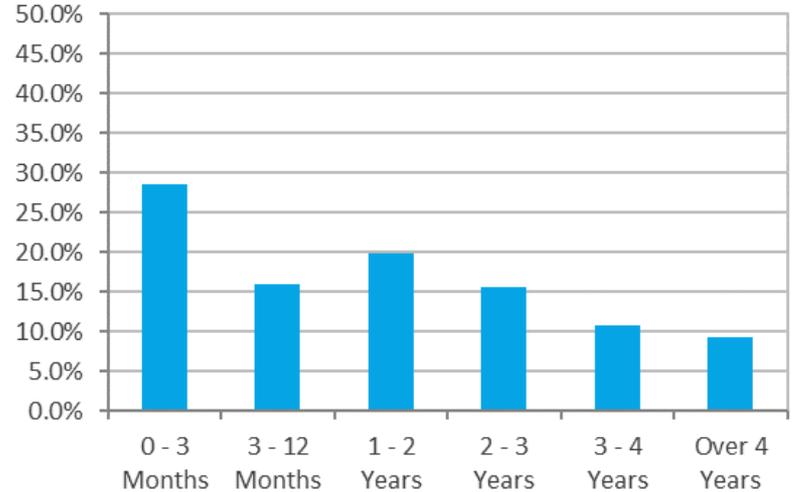


**Notes:**

Security ratings are based on the highest rating provided by Moody's, S&P and Fitch and is presented using the S&P ratings scale.

(1) Includes investments that have split ratings between S&P, Moody's and Fitch.

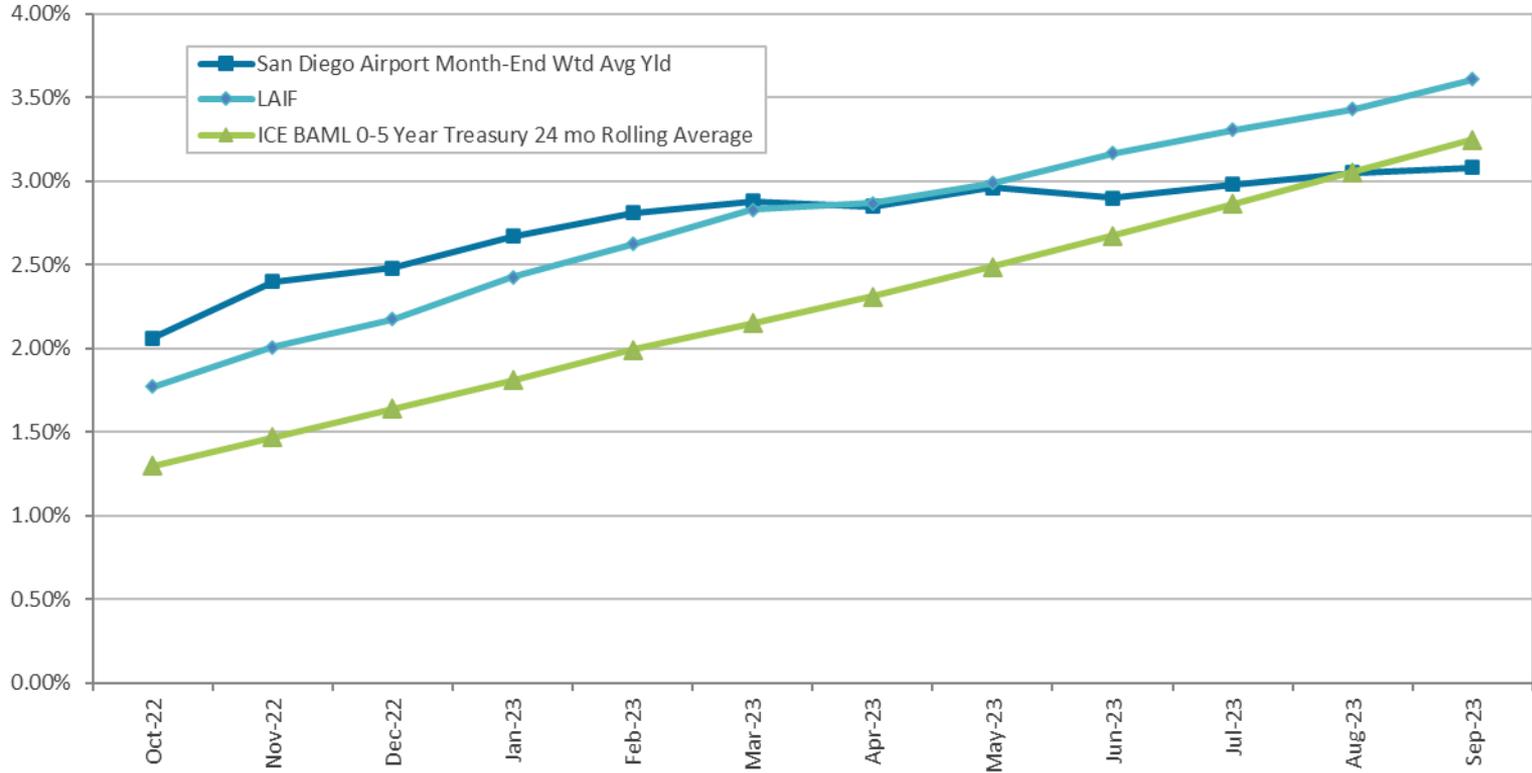
September 30, 2023



**Notes:**

(1) The 0-3 category includes investments held in LAIF, CalTrust, and the San Diego County Investment Pool.

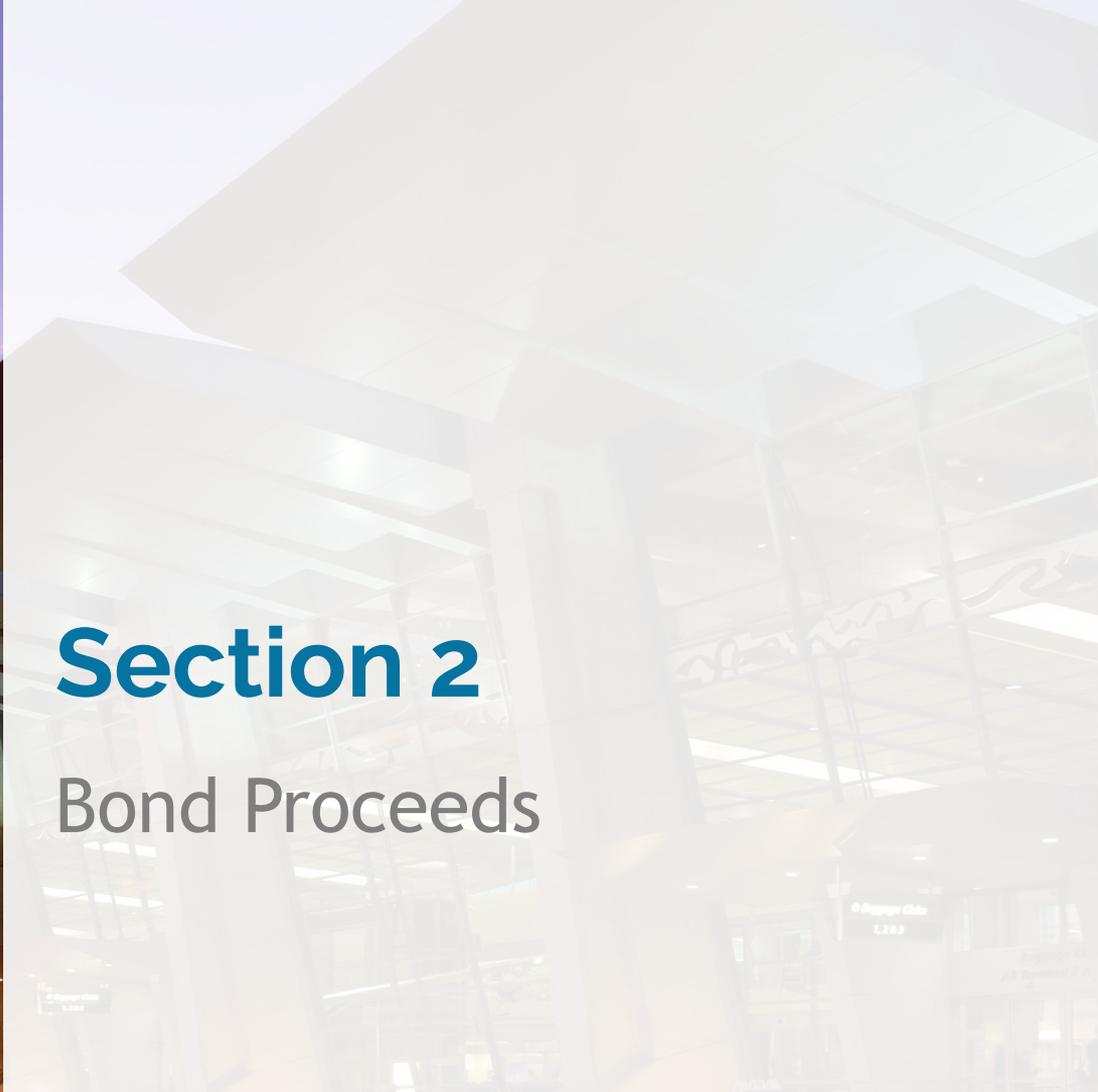
# Investment Performance





## Section 2

### Bond Proceeds



# Bond and Short-Term Debt Proceeds

## Summary of Short-Term Debt and 2014, 2017, 2019, 2020 & 2021 Bond Proceeds <sup>(1)</sup>.

As of September 3, 2023 (in thousands)

	2014 Special Facility Revenue Bond	2017, 2019, 2020 & 2021 General Airport Revenue Bonds	Total Proceeds	Yield	Rating
<b>Project Fund</b>					
Treasuries	-	550,969	550,969	0.79%	AA+
LAIF	-	91,846	91,846	3.61%	NR
SDCIP	-	156,640	156,640	3.43%	AAAf
Money Market Fund	-	117,219	117,219	4.96%	AAAm
	-	916,674	916,674	2.06%	
<b>Debt Service Reserve &amp; Coverage Funds</b>					
SDCIP	29,519	39,744	69,263	3.43%	AAAf
LAIF	-	145,616	145,616	3.61%	NR
	29,519	185,361	214,880	3.55%	
<b>Capitalized Interest Funds</b>					
Treasuries	-	127,687	127,687	0.79%	AA+
Money Market Fund	-	5,319	5,319	4.96%	AAAm
	-	133,006	133,006	0.96%	
<b>TOTAL</b>	<b>29,519</b>	<b>1,235,042</b>	<b>1,264,560</b>	<b>2.20%</b>	

(1) Bond Proceeds are not included in deposit limits as applied to operating funds. SDCIP Yield as of August 31, 2023.



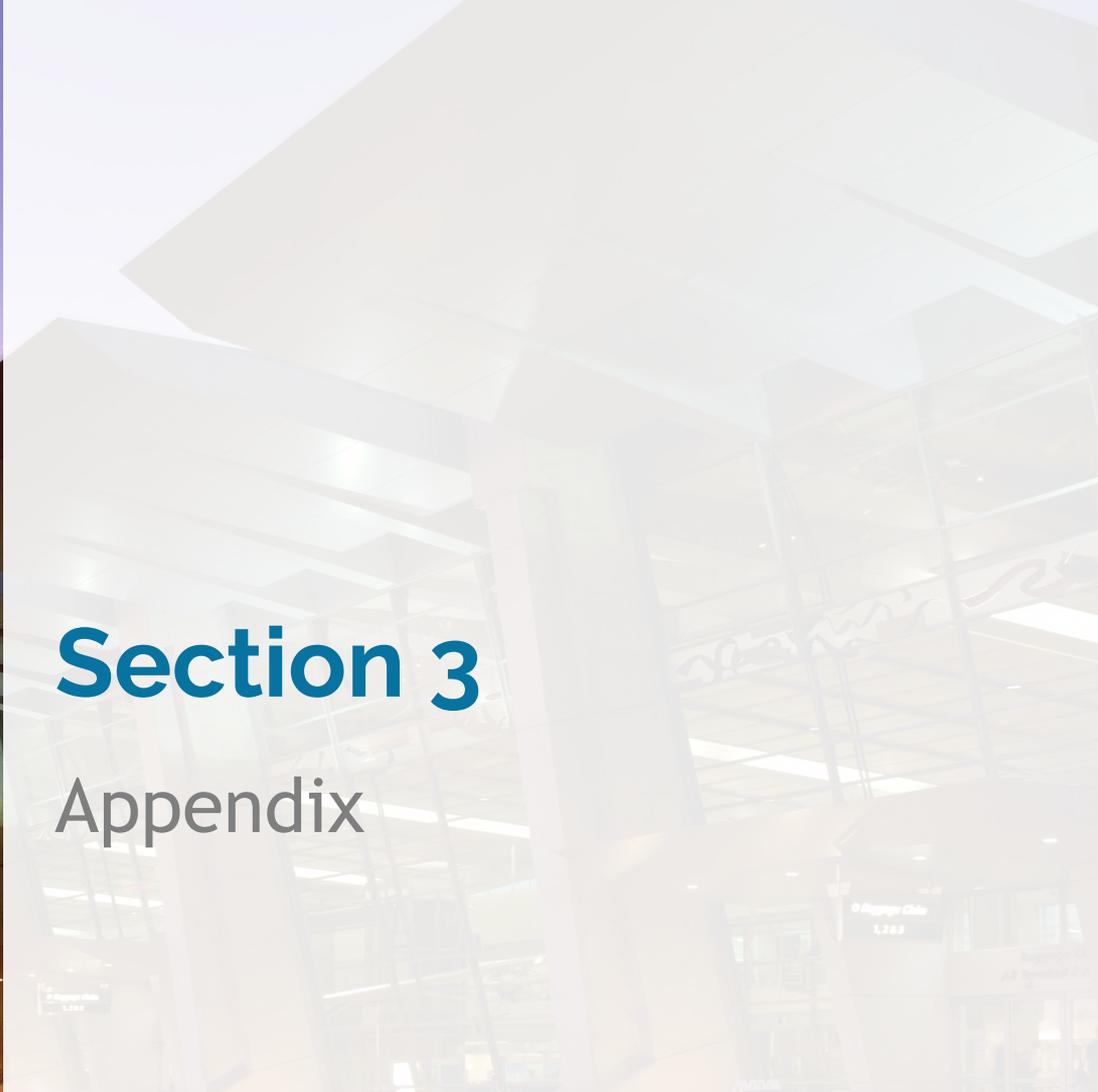
Questions?

• Ticketing  
U.S. Airways



# Section 3

## Appendix



# Compliance

September 30, 2023

This portfolio is a consolidation of assets managed by Chandler Asset Management and assets managed internally by SDCRAA. Chandler relies on SDCRAA to provide accurate information for reporting assets and producing this compliance statement.

Category	Standard	Comment
U.S. Treasuries	No limitations; Full faith and credit of the U.S. are pledged for the payment of principal and interest	Complies
Federal Agencies	No limitations; Federal agencies or U.S. government-sponsored enterprise obligations, participations, or other instruments, including those issued or fully guaranteed as to principal and interest by federal agencies or U.S. government sponsored enterprises	Complies
Supranational Obligations	"AA" rating category or higher by a NRSRO; 30% max; 10% max per issuer; USD denominated senior unsecured unsubordinated obligations; Issued or unconditionally guaranteed by IBRD, IFC, or IADB	Complies
Municipal Securities (CA, Other States)	"A" rating category or better by a NRSRO; 20% max; 5% max per issuer; Include obligations of the State of California, and any local agency within the State of California; Bonds of any of the other 49 states in addition to California, including bonds payable solely out of the revenues from a revenue-producing property owned, controlled, or operated by a state, or by a department, board, agency, or authority of any of the other 49 states, in addition to California	Complies
Corporate Medium Term Notes	"A" rating category or better by a NRSRO; 20% max; 5% max per issuer (combined with any other securities from that issuer); Issued by corporations organized and operating within the U.S. or by depository institutions licensed by the U.S. or any state and operating within the U.S.	Complies
Asset-Backed Securities (ABS)	"AA" rating or better by a NRSRO; 10% max (combined ABS/MBS/CMO and Mortgage Pass-Through Securities); 5% max per ABS issuer unless the issuer is U.S. Treasury or Federal Agency/GSE; Asset-Backed Securities from issuers not defined in sections (a) U.S. Treasury and (b) Federal Agency of the Authorized Investments section of the policy	Complies
Mortgage-Backed Securities (MBS), Mortgage Pass-Through Securities, Collateralized Mortgage Obligations (CMO)	"AA" rating or better by a NRSRO; 10% max (combined ABS/MBS/CMO and Mortgage Pass-Through Securities); 5% max per issuer unless the issuer is U.S. Treasury or Federal Agency/GSE; Mortgage-Backed Securities, Mortgage Pass-Through Securities and Collateralized Mortgage Obligations from issuers not defined in sections (a) U.S. Treasury and (b) Federal Agency of the Authorized Investments section of the policy	Complies
Negotiable Certificates of Deposit (NCD)	"A" rating category or better by a NRSRO; 30% max; 5% max per issuer (combined with any other securities from that issuer); Issued by nationally or state-chartered bank, a state or federal savings institution or by a federally licensed or state licensed branch of a foreign bank	Complies
Certificate of Deposit Placement Service (CDARS)	30% max; 3 years max maturity	Complies
Time Deposits/Certificates of Deposit/ Bank Deposit	Bank Deposits, including, demand deposit accounts, savings accounts, market rate accounts, and time certificates of deposits ("TCD") in financial institutions located in California. 20% max; 5% max per TCD issuer in excess of FDIC limit (combined with other securities from that issuer); 3 years max maturity; Financial institutions with net worth of \$10 million and total assets of \$50 million; Deposits in each bank limited to 5% max of the total assets of bank; To be eligible to receive Authority deposits, financial institution must have received a minimum overall satisfactory rating, under the Community Reinvestment Act, for meeting the credit needs of California Communities; Bank Deposits are required to be collateralized as specified by Cal. Gov. Code §53630 et seq.; Collateralization may be waived for any portion that is covered by FDIC	Complies
Banker's Acceptances	Highest rating category by a NRSRO; 40% max; 5% max per bank; 180 days max maturity	Complies
Commercial Paper	"Prime" quality of the highest rating by a NRSRO; 25% max; 5% max per issuer (combined with any other securities from that issuer); 270 days maturity; Issued by an entity that meets all of the following conditions in either (a) or (b): a. (i) organized and operating within the U.S. as a general corporation; (ii) has total assets > \$500 million; (iii) has "A" rating category or higher by a NRSRO, if issuer has debt other than commercial paper. b. (i) organized within the U.S. as a special purpose corporation, trust, or limited liability company; (ii) has program-wide credit enhancements including, but not limited to, overcollateralization, letters of credit, or a surety bond; (iii) rated "A-1" or higher by a NRSRO.	Complies
Money Market Funds	20% max; 10% max per fund; 5% max of total fund balance; Registered with SEC under Investment Company Act of 1940; Companies shall either: (i) Attain highest rating by two NRSROs; or (ii) Retain an investment adviser registered or exempt from SEC registration with > 5 years experience managing money market mutual funds with AUM >\$500 million	Complies
Local Agency Investment Fund (LAIF)	The market value of the Authority's investment in LAIF may not exceed the current deposit limit for regular LAIF accounts; Pursuant to California Government Code	Complies
San Diego County Investment Pool (SDCIP)	The market value of the Authority's investment in SDCIP may not exceed the current deposit limit for regular LAIF accounts; Pursuant to California Government Code	Complies
Local Government Investment Pool (LGIP)/ CalTRUST	The market value of the Authority's investment in each of the CalTRUST funds may not exceed the current deposit limit for regular LAIF accounts; Pursuant to California Government Code	Complies
Local Government Investment Pool (LGIP)/ Joint Powers Authority (JPA)	AAA issuer rating; The market value of the Authority's investment in any LGIP may not exceed the LAIF statutory limit; Pursuant to California Government Code	Complies
Repurchase Agreements	"A" rating category or better by a NRSRO; 1 year max maturity; 102% Collateralized with U.S. Treasury or Federal Agency	Complies
Prohibited	Inverse floaters, Range notes, Interest-only strips from a pool of mortgages; Common stocks; Any security that could result in zero or negative interest accrual if held to maturity unless they are securities issued or backed by the U.S. Government under a provision sunseting January 1, 2026 and the Authority has exhausted all other potential investment options to avoid a zero or negative interest accrual.	Complies
Average Maturity	3 years	Complies
Maximum maturity	5 years	Complies

# Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending September 30, 2023

CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
<b>Agency</b>									
313384ML0	FHLB Discount Note 4.600% Due 10/02/2023	10,000,000.00	11/17/2022 4.81%	9,593,666.67 9,998,722.22	99.99 4.81%	9,998,722.22 0.00	1.22% 0.00	P-1 / A-1+ NR	0.01 0.01
3130ATPB7	FHLB Note 4.660% Due 11/14/2023	7,500,000.00	01/20/2023 4.87%	7,486,800.00 7,486,800.00	99.88 5.52%	7,491,300.00 133,004.17	0.93% 4,500.00	Aaa / AA+ NR	0.12 0.12
3130A0F70	FHLB Note 3.375% Due 12/08/2023	6,850,000.00	Various 2.75%	7,045,064.00 7,045,064.00	99.62 5.37%	6,823,696.00 72,567.19	0.84% (221,368.00)	Aaa / AA+ NR	0.19 0.19
3130AT7D3	FHLB Note 3.500% Due 12/08/2023	10,000,000.00	09/01/2022 3.70%	9,975,600.00 9,975,600.00	99.62 5.46%	9,962,210.00 109,861.11	1.23% (13,390.00)	Aaa / AA+ NR	0.19 0.19
3130AB3H7	FHLB Note 2.375% Due 03/08/2024	6,800,000.00	Various 2.36%	6,805,744.00 6,805,744.00	98.65 5.51%	6,708,302.00 10,318.06	0.82% (97,442.00)	Aaa / AA+ NR	0.44 0.43
3130A0XE5	FHLB Note 3.250% Due 03/08/2024	5,000,000.00	06/10/2022 2.83%	5,035,550.00 5,035,550.00	99.02 5.52%	4,951,140.00 10,381.94	0.61% (84,410.00)	Aaa / AA+ NR	0.44 0.43
3130AT3H8	FHLB Note 3.375% Due 03/08/2024	5,250,000.00	10/12/2022 4.49%	5,171,092.50 5,171,092.50	99.08 5.50%	5,201,847.00 11,320.31	0.64% 30,754.50	Aaa / AA+ NR	0.44 0.43
3130ATUQ8	FHLB Note 4.750% Due 03/08/2024	9,000,000.00	11/29/2022 4.85%	8,988,930.00 8,988,930.00	99.67 5.50%	8,970,309.00 27,312.50	1.10% (18,621.00)	Aaa / AA+ NR	0.44 0.43
3133EKNX0	FFCB Note 2.160% Due 06/03/2024	5,000,000.00	07/19/2019 1.89%	5,062,250.00 5,062,250.00	97.81 5.50%	4,890,705.00 35,400.00	0.60% (171,545.00)	Aaa / AA+ AA+	0.68 0.65
3130A1XJ2	FHLB Note 2.875% Due 06/14/2024	8,000,000.00	06/12/2019 2.00%	8,331,920.00 8,331,920.00	98.08 5.68%	7,846,736.00 68,361.11	0.97% (485,184.00)	Aaa / AA+ NR	0.71 0.68
3135G0V75	FNMA Note 1.750% Due 07/02/2024	7,350,000.00	07/19/2019 1.87%	7,310,236.50 7,310,236.50	97.24 5.53%	7,146,860.70 31,798.96	0.88% (163,375.80)	Aaa / AA+ AA+	0.76 0.73

# Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending September 30, 2023

CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
3133ENJ84	FFCB Note 3.375% Due 08/26/2024	5,500,000.00	08/29/2022	5,487,130.00	98.09	5,394,708.00	0.66%	Aaa / AA+	0.91
			3.50%	5,487,130.00	5.57%	18,046.88	(92,422.00)	AA+	0.87
3133XVDG3	FHLB Note 4.375% Due 09/13/2024	5,000,000.00	09/27/2022	4,990,450.00	98.97	4,948,500.00	0.61%	Aaa / AA+	0.96
			4.48%	4,990,450.00	5.50%	10,937.50	(41,950.00)	NR	0.92
3133ENP79	FFCB Note 4.250% Due 09/26/2024	5,000,000.00	09/29/2022	4,992,050.00	98.74	4,936,935.00	0.60%	Aaa / AA+	0.99
			4.33%	4,992,050.00	5.58%	2,951.39	(55,115.00)	AA+	0.95
3135G0W66	FNMA Note 1.625% Due 10/15/2024	5,000,000.00	12/03/2019	4,997,100.00	96.15	4,807,365.00	0.59%	Aaa / AA+	1.04
			1.64%	4,997,100.00	5.48%	37,465.28	(189,735.00)	AA+	1.00
3133ENZ94	FFCB Note 4.500% Due 11/18/2024	10,000,000.00	11/17/2022	9,971,600.00	98.99	9,898,750.00	1.23%	Aaa / AA+	1.14
			4.65%	9,971,600.00	5.43%	166,250.00	(72,850.00)	AA+	1.07
3130ATUR6	FHLB Note 4.625% Due 12/13/2024	5,000,000.00	01/05/2023	4,999,550.00	99.07	4,953,415.00	0.61%	Aaa / AA+	1.21
			4.62%	4,999,550.00	5.43%	69,375.00	(46,135.00)	NR	1.14
3130AQF40	FHLB Note 1.000% Due 12/20/2024	8,000,000.00	07/29/2022	7,642,480.00	94.82	7,585,536.00	0.93%	Aaa / AA+	1.22
			2.95%	7,642,480.00	5.44%	22,444.44	(56,944.00)	NR	1.18
3137EAEPO	FHLMC Note 1.500% Due 02/12/2025	6,500,000.00	03/04/2020	6,703,710.00	95.05	6,178,360.50	0.76%	Aaa / AA+	1.37
			0.85%	6,703,710.00	5.30%	13,270.83	(525,349.50)	AA+	1.32
3130AUZC1	FHLB Note 4.625% Due 03/14/2025	5,000,000.00	04/27/2023	5,025,550.00	98.85	4,942,585.00	0.61%	Aaa / AA+	1.45
			4.33%	5,025,550.00	5.45%	10,920.14	(82,965.00)	NR	1.38
3135G03U5	FNMA Note 0.625% Due 04/22/2025	8,000,000.00	10/27/2022	7,289,600.00	93.06	7,445,152.00	0.91%	Aaa / AA+	1.56
			4.44%	7,289,600.00	5.31%	22,083.33	155,552.00	AA+	1.51
3133EPLC7	FFCB Note 4.125% Due 02/26/2026	5,000,000.00	06/08/2023	4,976,130.00	98.11	4,905,535.00	0.60%	Aaa / NR	2.41
			4.31%	4,976,130.00	4.97%	20,052.08	(70,595.00)	AA+	2.25
3130AUU36	FHLB Note 4.125% Due 03/13/2026	9,000,000.00	03/30/2023	8,985,690.00	98.16	8,833,959.00	1.08%	Aaa / AA+	2.45
			4.18%	8,985,690.00	4.93%	18,562.50	(151,731.00)	NR	2.30

# Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending September 30, 2023

CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
3133EPHH1	FFCB Note 4.000% Due 04/28/2026	2,500,000.00	05/01/2023 4.04%	2,496,875.00 2,496,875.00	97.68 4.97%	2,441,905.00 42,500.00	0.30% (54,970.00)	Aaa / AA+ AA+	2.58 2.37
3133EPSW6	FFCB Note 4.500% Due 08/14/2026	7,500,000.00	08/15/2023 4.77%	7,444,275.00 7,444,275.00	99.01 4.87%	7,425,757.50 44,062.50	0.91% (18,517.50)	Aaa / AA+ AA+	2.87 2.65
3130AWTQ3	FHLB Note 4.625% Due 09/11/2026	8,000,000.00	09/12/2023 4.81%	7,957,360.00 7,957,360.00	99.20 4.91%	7,936,320.00 58,583.33	0.98% (21,040.00)	Aaa / AA+ NR	2.95 2.70
3130ATUS4	FHLB Note 4.250% Due 12/10/2027	10,000,000.00	02/13/2023 4.00%	10,108,541.40 10,108,541.40	98.25 4.71%	9,825,340.00 131,041.67	1.22% (283,201.40)	Aaa / AA+ NR	4.20 3.75
3130ATS57	FHLB Note 4.500% Due 03/10/2028	3,000,000.00	03/20/2023 3.87%	3,085,290.00 3,085,290.00	99.46 4.63%	2,983,854.00 7,875.00	0.37% (101,436.00)	Aaa / AA+ NR	4.45 3.97
3130AWMN7	FHLB Note 4.375% Due 06/09/2028	3,250,000.00	07/26/2023 4.28%	3,262,870.00 3,262,870.00	98.60 4.71%	3,204,357.00 31,597.22	0.40% (58,513.00)	Aaa / AA+ NR	4.70 4.15
3133EPNH4	FFCB Note 3.875% Due 06/21/2028	3,750,000.00	06/26/2023 4.04%	3,722,475.00 3,722,475.00	96.13 4.80%	3,604,728.75 40,364.58	0.45% (117,746.25)	Aaa / AA+ AA+	4.73 4.21
3130AWN63	FHLB Note 4.000% Due 06/30/2028	4,750,000.00	08/15/2023 4.47%	4,652,340.00 4,652,340.00	97.08 4.69%	4,611,314.25 40,638.89	0.57% (41,025.75)	Aaa / AA+ NR	4.75 4.23
3130AWTR1	FHLB Note 4.375% Due 09/08/2028	12,500,000.00	09/26/2023 4.71%	12,317,875.00 12,317,875.00	98.56 4.70%	12,319,650.00 86,588.54	1.52% 1,775.00	Aaa / AA+ NR	4.95 4.36
<b>TOTAL Agency</b>		<b>213,000,000.00</b>	<b>3.79%</b>	<b>211,915,795.07</b> <b>212,320,850.62</b>	<b>5.23%</b>	<b>209,175,854.92</b> <b>1,405,936.45</b>	<b>25.75%</b> <b>(3,144,995.70)</b>	<b>Aaa / AA+</b> <b>AA+</b>	<b>1.71</b> <b>1.57</b>

## Cash

PP2118\$00	U.S. Bank Checking Account	29,358.87	Various 0.00%	29,358.87 29,358.87	1.00 0.00%	29,358.87 0.00	0.00% 0.00	NR / NR NR	0.00 0.00
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# Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending September 30, 2023

CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
PP2118\$12	U.S. Bank Checking Account	54,309.51	Various 0.00%	54,309.51 54,309.51	1.00 0.00%	54,309.51 0.00	0.01% 0.00	NR / NR NR	0.00 0.00
PP2118V\$7	EastWest Bank Deposit Account	8,597,541.46	Various 3.50%	8,597,541.46 8,597,541.46	1.00 3.50%	8,597,541.46 0.00	1.05% 0.00	NR / NR NR	0.00 0.00
PP2118V\$8	EastWest Bank Deposit Account	113,086.42	Various 3.50%	113,086.42 113,086.42	1.00 3.50%	113,086.42 0.00	0.01% 0.00	NR / NR NR	0.00 0.00
PP2118V\$9	U.S. Bank Checking Account	16,693,235.69	Various 0.00%	16,693,235.69 16,693,235.69	1.00 0.00%	16,693,235.69 0.00	2.04% 0.00	NR / NR NR	0.00 0.00
<b>TOTAL Cash</b>		<b>25,487,531.95</b>	<b>1.20%</b>	<b>25,487,531.95</b>	<b>1.20%</b>	<b>25,487,531.95</b> <b>0.00</b>	<b>3.12%</b> <b>0.00</b>	<b>NR / NR</b> <b>NR</b>	<b>0.00</b> <b>0.00</b>

CMO									
3137FETN0	FHLMC K073 A2 3.350% Due 01/25/2028	8,500,000.00	05/30/2023 4.32%	8,179,257.81 8,179,257.81	93.02 5.19%	7,907,108.00 4,745.83	0.98% (272,149.81)	NR / NR AAA	4.32 3.83
<b>TOTAL CMO</b>		<b>8,500,000.00</b>	<b>4.32%</b>	<b>8,179,257.81</b>	<b>5.19%</b>	<b>7,907,108.00</b> <b>4,745.83</b>	<b>0.98%</b> <b>(272,149.81)</b>	<b>NR / NR</b> <b>AAA</b>	<b>4.32</b> <b>3.83</b>

Corporate									
857477AM5	State Street Bank Note 3.700% Due 11/20/2023	2,000,000.00	08/19/2019 2.06%	2,132,940.00 2,132,940.00	99.67 6.03%	1,993,372.00 26,927.78	0.25% (139,568.00)	A1 / A AA-	0.14 0.14
89236TFS9	Toyota Motor Credit Corp Note 3.350% Due 01/08/2024	2,000,000.00	02/07/2019 3.07%	2,025,380.00 2,025,380.00	99.43 5.43%	1,988,616.00 15,447.22	0.25% (36,764.00)	A1 / A+ A+	0.27 0.27
91159HHV5	US Bancorp Callable Note Cont 1/5/2024 3.375% Due 02/05/2024	2,000,000.00	02/07/2019 3.19%	2,017,220.00 2,017,220.00	99.04 6.15%	1,980,898.00 10,500.00	0.25% (36,322.00)	A3 / A A	0.35 0.34

# Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending September 30, 2023

CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
023135BW5	Amazon.com Inc Note 0.450% Due 05/12/2024	5,000,000.00	12/13/2021 0.95%	4,940,800.00 4,940,800.00	96.90 5.63%	4,845,065.00 8,687.50	0.60% (95,735.00)	A1 / AA AA-	0.62 0.60
14912L6C0	Caterpillar Finance Serv Corp Note 3.300% Due 06/09/2024	5,000,000.00	12/28/2021 1.08%	5,266,100.00 5,266,100.00	98.34 5.77%	4,917,175.00 51,333.33	0.61% (348,925.00)	A2 / A A+	0.69 0.66
438516BW5	Honeywell Intl Callable Note Cont 7/15/2024 2.300% Due 08/15/2024	4,000,000.00	12/03/2019 1.96%	4,059,840.00 4,059,840.00	97.22 5.60%	3,888,648.00 11,755.56	0.48% (171,192.00)	A2 / A A	0.88 0.85
59217GEP0	Metlife Note 0.700% Due 09/27/2024	4,000,000.00	01/25/2022 1.49%	3,918,000.00 3,918,000.00	95.03 5.94%	3,801,140.00 311.11	0.47% (116,860.00)	Aa3 / AA- AA-	0.99 0.96
63743HEY4	National Rural Utilities Note 1.000% Due 10/18/2024	2,000,000.00	05/16/2022 3.31%	1,893,360.00 1,893,360.00	95.12 5.85%	1,902,492.00 9,055.56	0.24% 9,132.00	A2 / A- A	1.05 1.01
24422EVY2	John Deere Capital Corp Note 1.250% Due 01/10/2025	2,000,000.00	01/11/2022 1.42%	1,989,790.00 1,989,790.00	94.76 5.55%	1,895,200.00 5,625.00	0.23% (94,590.00)	A2 / A A+	1.28 1.23
89236TKN4	Toyota Motor Credit Corp Note 4.800% Due 01/10/2025	2,500,000.00	01/10/2023 4.86%	2,497,000.00 2,497,000.00	99.06 5.57%	2,476,400.00 27,000.00	0.31% (20,600.00)	A1 / A+ A+	1.28 1.21
69371RQ66	Paccar Financial Corp Note 1.800% Due 02/06/2025	2,500,000.00	04/18/2022 2.98%	2,421,150.00 2,421,150.00	95.11 5.61%	2,377,635.00 6,875.00	0.29% (43,515.00)	A1 / A+ NR	1.36 1.30
57636QAN4	MasterCard Inc Callable Note 1x 02/03/2025 2.000% Due 03/03/2025	3,000,000.00	03/01/2022 1.70%	3,025,950.00 3,025,950.00	95.30 5.47%	2,859,078.00 4,666.67	0.35% (166,872.00)	Aa3 / A+ NR	1.42 1.37
87612EBL9	Target Corp Callable Note Cont 4/15/25 2.250% Due 04/15/2025	5,000,000.00	02/01/2022 1.75%	5,077,959.20 5,077,959.20	95.29 5.48%	4,764,535.00 51,875.00	0.59% (313,424.20)	A2 / A A	1.54 1.47
713448CT3	Pepsico Inc. Callable Note Cont 1/30/2025 2.750% Due 04/30/2025	2,500,000.00	10/31/2022 4.85%	2,377,925.00 2,377,925.00	95.95 5.46%	2,398,667.50 28,836.81	0.30% 20,742.50	A1 / A+ NR	1.58 1.50
91159HHZ6	US Bancorp Callable Note Cont 4/11/2025 1.450% Due 05/12/2025	3,000,000.00	11/16/2021 1.26%	3,019,200.00 3,019,200.00	93.28 5.87%	2,798,433.00 16,795.83	0.35% (220,767.00)	A3 / A A	1.62 1.55

# Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending September 30, 2023

CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
037833BG4	Apple Inc Note 3.200% Due 05/13/2025	7,000,000.00	Various 2.89%	7,091,880.00 7,091,880.00	96.70 5.35%	6,769,105.00 85,866.67	0.84% (322,775.00)	Aaa / AA+ NR	1.62 1.53
78015K7H1	Royal Bank of Canada Note 1.150% Due 06/10/2025	5,000,000.00	Various 1.06%	5,016,340.00 5,016,340.00	92.47 5.88%	4,623,675.00 17,729.16	0.57% (392,665.00)	A1 / A AA-	1.70 1.63
26442UAA2	Duke Energy Progress LLC Callable Note Cont 5/15/25 3.250% Due 08/15/2025	2,000,000.00	04/21/2022 3.40%	1,990,440.00 1,990,440.00	96.04 5.50%	1,920,776.00 8,305.56	0.24% (69,664.00)	Aa3 / A NR	1.88 1.78
89114QCK2	Toronto Dominion Bank Note 0.750% Due 09/11/2025	5,000,000.00	Various 1.10%	4,933,570.00 4,933,570.00	91.01 5.69%	4,550,575.00 2,083.34	0.56% (382,995.00)	A1 / A AA-	1.95 1.88
594918BJ2	Microsoft Callable Note Cont 8/3/2025 3.125% Due 11/03/2025	5,000,000.00	01/20/2023 4.30%	4,847,900.00 4,847,900.00	95.81 5.27%	4,790,425.00 64,236.11	0.60% (57,475.00)	Aaa / AAA NR	2.10 1.96
023135CN4	Amazon.com Inc Note 4.600% Due 12/01/2025	2,000,000.00	12/21/2022 4.45%	2,008,340.00 2,008,340.00	98.72 5.23%	1,974,486.00 30,666.67	0.25% (33,854.00)	A1 / AA AA-	2.17 2.01
14913R3B1	Caterpillar Financial Service Note 4.800% Due 01/06/2026	2,500,000.00	01/05/2023 4.80%	2,499,850.00 2,499,850.00	98.89 5.32%	2,472,290.00 28,333.33	0.31% (27,560.00)	A2 / A A+	2.27 2.10
24422EWPO	John Deere Capital Corp Note 4.800% Due 01/09/2026	4,000,000.00	01/05/2023 4.81%	3,999,320.00 3,999,320.00	98.84 5.35%	3,953,504.00 43,733.33	0.49% (45,816.00)	A2 / A A+	2.28 2.10
341081GR2	Florida Power and Light Callable Note Cont 4/15/2026 4.450% Due 05/15/2026	4,000,000.00	05/22/2023 4.72%	3,970,320.00 3,970,320.00	97.85 5.33%	3,914,188.00 65,761.11	0.49% (56,132.00)	A1 / A A+	2.62 2.40
808513BY0	Charles Schwab Corp Callable Note Cont 2/3/2027 2.450% Due 03/03/2027	2,000,000.00	03/30/2022 3.06%	1,944,440.00 1,944,440.00	89.07 6.03%	1,781,486.00 3,811.11	0.22% (162,954.00)	A2 / A- A	3.42 3.19
084664CZ2	Berkshire Hathaway Callable Note Cont 2/15/2027 2.300% Due 03/15/2027	2,000,000.00	04/21/2022 3.28%	1,911,920.00 1,911,920.00	91.73 4.93%	1,834,668.00 2,044.44	0.23% (77,252.00)	Aa2 / AA A+	3.46 3.25
09247XAN1	Blackrock Inc Note 3.200% Due 03/15/2027	2,000,000.00	05/16/2022 3.51%	1,972,980.00 1,972,980.00	93.54 5.27%	1,870,800.00 2,844.44	0.23% (102,180.00)	Aa3 / AA- NR	3.46 3.21

# Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending August 31, 2023

CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
023135CF1	Amazon.com Inc Callable Note Cont 3/13/2027 3.300% Due 04/13/2027	1,000,000.00	06/10/2022 3.59%	987,080.00 987,080.00	94.09 5.15%	940,901.00 15,400.00	0.12% (46,179.00)	A1 / AA AA-	3.54 3.22
665859AW4	Northern Trust Company Callable Note Cont 4/10/2027 4.000% Due 05/10/2027	4,000,000.00	08/29/2022 3.98%	4,004,040.00 4,004,040.00	94.59 5.68%	3,783,716.00 62,666.67	0.47% (220,324.00)	A2 / A+ A+	3.61 3.24
931142EX7	Wal-Mart Stores Callable Note Cont 09/09/2027 3.950% Due 09/09/2027	4,500,000.00	09/08/2022 3.92%	4,505,805.00 4,505,805.00	96.50 4.94%	4,342,284.00 10,862.50	0.54% (163,521.00)	Aa2 / AA AA	3.95 3.59
<b>TOTAL Corporate</b>		<b>98,500,000.00</b>	<b>2.78%</b>	<b>98,346,839.20</b>	<b>5.54%</b>	<b>94,410,233.50</b> <b>720,036.81</b>	<b>11.72%</b> <b>(3,936,605.70)</b>	<b>A1 / A+</b> <b>A+</b>	<b>1.79</b> <b>1.68</b>
<b>LAIF</b>									
90LAIF\$00	Local Agency Investment Fund State Pool	65,012,778.86	Various 3.61%	65,012,778.86 65,012,778.86	1.00 3.61%	65,012,778.86 548,328.97	8.08% 0.00	NR / NR NR	0.00 0.00
<b>TOTAL LAIF</b>		<b>65,012,778.86</b>	<b>3.61%</b>	<b>65,012,778.86</b>	<b>3.61%</b>	<b>65,012,778.86</b> <b>548,328.97</b>	<b>8.08%</b> <b>0.00</b>	<b>NR / NR</b> <b>NR</b>	<b>0.00</b> <b>0.00</b>
<b>Local Gov Investment Pool</b>									
90SDCP\$00	County of San Diego Pooled Investment Pool	58,492,260.00	Various 3.43%	58,492,260.00 58,492,260.00	1.00 3.43%	58,492,260.00 0.00	7.15% 0.00	NR / NR AAA	0.00 0.00
09CATR\$04	CalTrust Short Term Fund	1,703,711.69	Various 4.83%	17,009,517.84 17,009,517.84	10.00 4.83%	17,037,116.90 0.00	2.08% 27,599.06	NR / AA NR	0.00 0.00

# Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending September 30, 2023

CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
09CATR\$05	CalTrust Medium Term Fund	1,690,797.30	Various 3.94%	17,238,042.62 17,238,042.62	9.64 3.94%	16,299,285.99 0.00	1.99% (938,756.63)	NR / A+ NR	0.00 0.00
<b>TOTAL Local Gov Investment Pool</b>		<b>61,886,768.99</b>	<b>3.78%</b>	<b>92,739,820.46</b>	<b>3.78%</b>	<b>91,828,662.89</b>	<b>11.23%</b> <b>(911,157.57)</b>	<b>NR / AA-</b> <b>AAA</b>	<b>0.00</b> <b>0.00</b>
<b>Money Market Fund</b>									
262006307	Dreyfus Gov't Cash Management Money Market Fund	393,497.73	Various 4.96%	393,497.73 393,497.73	1.00 4.96%	393,497.73 0.00	0.05% 0.00	Aaa / AAA NR	0.00 0.00
<b>TOTAL Money Market Fund</b>		<b>393,497.73</b>	<b>4.96%</b>	<b>393,497.73</b>	<b>4.96%</b>	<b>393,497.73</b>	<b>0.05%</b> <b>0.00</b>	<b>Aaa / AAA</b> <b>NR</b>	<b>0.00</b> <b>0.00</b>
<b>Municipal Bonds</b>									
649791PP9	New York St Taxable-GO 2.010% Due 02/15/2024	5,000,000.00	10/29/2019 2.01%	5,000,000.00 5,000,000.00	98.73 5.44%	4,936,660.00 12,841.67	0.61% (63,340.00)	Aa1 / AA+ AA+	0.38 0.37
<b>TOTAL Municipal Bonds</b>		<b>5,000,000.00</b>	<b>2.01%</b>	<b>5,000,000.00</b>	<b>5.44%</b>	<b>4,936,660.00</b>	<b>0.61%</b> <b>(63,340.00)</b>	<b>Aa1 / AA+</b> <b>AA+</b>	<b>0.38</b> <b>0.37</b>
<b>Supranational</b>									
4581X0DZ8	Inter-American Dev Bank Note 0.500% Due 09/23/2024	5,500,000.00	Various 0.61%	5,482,110.00 5,482,110.00	95.14 5.67%	5,232,601.00 611.11	0.64% (249,509.00)	Aaa / AAA NR	0.98 0.95
459058KT9	Intl. Bank Recon & Development Note 3.500% Due 07/12/2028	7,000,000.00	07/17/2023 4.13%	6,802,320.00 6,802,320.00	94.74 4.74%	6,631,919.00 53,763.89	0.82% (170,401.00)	Aaa / AAA NR	4.79 4.30
<b>TOTAL Supranational</b>		<b>12,500,000.00</b>	<b>2.56%</b>	<b>12,284,430.00</b>	<b>5.15%</b>	<b>11,864,520.00</b>	<b>1.47%</b> <b>(419,910.00)</b>	<b>Aaa / AAA</b> <b>NR</b>	<b>3.12</b> <b>2.83</b>

# Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending September 30, 2023

CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
<b>US Treasury</b>									
912828T91	US Treasury Note 1.625% Due 10/31/2023	8,000,000.00	04/21/2022 2.47%	7,899,062.50 7,899,062.50	99.70 5.13%	7,976,272.00 54,402.17	0.99% 77,209.50	Aaa / AA+ AA+	0.08 0.08
912828U57	US Treasury Note 2.125% Due 11/30/2023	5,250,000.00	06/10/2022 2.79%	5,200,576.17 5,200,576.17	99.45 5.39%	5,221,340.25 37,492.32	0.65% 20,764.08	Aaa / AA+ AA+	0.17 0.17
912828V80	US Treasury Note 2.250% Due 01/31/2024	5,650,000.00	Various 2.14%	5,675,003.91 5,675,003.91	98.96 5.41%	5,591,070.50 21,417.80	0.69% (83,933.41)	Aaa / AA+ AA+	0.34 0.33
91282CBM2	US Treasury Note 0.125% Due 02/15/2024	2,222,300.00	02/22/2022 1.51%	2,162,695.57 2,162,695.57	98.06 5.40%	2,179,242.94 354.78	0.27% 16,547.37	Aaa / AA+ AA+	0.38 0.37
91282CBV2	US Treasury Note 0.375% Due 04/15/2024	8,900,000.00	01/25/2022 1.06%	8,767,195.31 8,767,195.31	97.32 5.48%	8,661,159.60 15,410.86	1.07% (106,035.71)	Aaa / AA+ AA+	0.54 0.53
91282CER8	US Treasury Note 2.500% Due 05/31/2024	8,000,000.00	12/21/2022 4.48%	7,781,250.00 7,781,250.00	98.07 5.49%	7,845,312.00 67,213.11	0.98% 64,062.00	Aaa / AA+ AA+	0.67 0.64
9128282N9	US Treasury Note 2.125% Due 07/31/2024	10,000,000.00	11/17/2022 4.60%	9,598,437.50 9,598,437.50	97.27 5.51%	9,727,340.00 35,801.63	1.20% 128,902.50	Aaa / AA+ AA+	0.84 0.81
9128282U3	US Treasury Note 1.875% Due 08/31/2024	3,000,000.00	04/21/2022 2.81%	2,936,718.75 2,936,718.75	96.80 5.50%	2,904,024.00 4,790.52	0.36% (32,694.75)	Aaa / AA+ AA+	0.92 0.89
912828YM6	US Treasury Note 1.500% Due 10/31/2024	11,700,000.00	06/01/2022 2.75%	11,360,882.81 11,360,882.81	95.91 5.44%	11,221,037.10 73,442.93	1.39% (139,845.71)	Aaa / AA+ AA+	1.09 1.04
912828YV6	US Treasury Note 1.500% Due 11/30/2024	8,000,000.00	10/14/2021 0.64%	8,211,562.50 8,211,562.50	95.68 5.37%	7,654,064.00 40,327.87	0.95% (557,498.50)	Aaa / AA+ AA+	1.17 1.12
91282CDN8	US Treasury Note 1.000% Due 12/15/2024	8,000,000.00	01/11/2022 1.22%	7,948,750.00 7,948,750.00	94.96 5.37%	7,596,560.00 23,606.56	0.94% (352,190.00)	Aaa / AA+ AA+	1.21 1.17

# Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending September 30, 2023

CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
912828Z52	US Treasury Note 1.375% Due 01/31/2025	6,000,000.00	09/29/2021 0.62%	6,150,000.00 6,150,000.00	94.95 5.34%	5,697,186.00 13,899.46	0.70% (452,814.00)	Aaa / AA+ AA+	1.34 1.29
912828ZC7	US Treasury Note 1.125% Due 02/28/2025	6,000,000.00	02/01/2022 1.39%	5,951,953.13 5,951,953.13	94.39 5.28%	5,663,436.00 5,748.63	0.70% (288,517.13)	Aaa / AA+ AA+	1.42 1.37
912828ZF0	US Treasury Note 0.500% Due 03/31/2025	6,000,000.00	09/09/2021 0.55%	5,989,687.50 5,989,687.50	93.18 5.29%	5,591,016.00 81.97	0.69% (398,671.50)	Aaa / AA+ AA+	1.50 1.46
912828ZT0	US Treasury Note 0.250% Due 05/31/2025	6,000,000.00	09/09/2021 0.59%	5,925,234.38 5,925,234.38	92.21 5.19%	5,532,654.00 5,040.98	0.68% (392,580.38)	Aaa / AA+ AA+	1.67 1.62
91282CEY3	US Treasury Note 3.000% Due 07/15/2025	10,000,000.00	11/17/2022 4.28%	9,681,250.00 9,681,250.00	96.37 5.15%	9,636,720.00 63,586.96	1.20% (44,530.00)	Aaa / AA+ AA+	1.79 1.70
91282CAB7	US Treasury Note 0.250% Due 07/31/2025	5,000,000.00	10/12/2021 0.83%	4,891,601.56 4,891,601.56	91.56 5.13%	4,578,125.00 2,105.98	0.56% (313,476.56)	Aaa / AA+ AA+	1.84 1.78
91282CFE6	US Treasury Note 3.125% Due 08/15/2025	5,000,000.00	10/12/2022 4.32%	4,841,210.94 4,841,210.94	96.47 5.12%	4,823,635.00 19,955.84	0.60% (17,575.94)	Aaa / AA+ AA+	1.88 1.78
91282CAJ0	US Treasury Note 0.250% Due 08/31/2025	9,000,000.00	10/14/2021 0.85%	8,795,390.63 8,795,390.63	91.25 5.10%	8,212,149.00 1,916.21	1.01% (583,241.63)	Aaa / AA+ AA+	1.92 1.87
9128285C0	US Treasury Note 3.000% Due 09/30/2025	3,000,000.00	05/02/2022 2.96%	3,003,398.44 3,003,398.44	96.12 5.06%	2,883,633.00 245.90	0.36% (119,765.44)	Aaa / AA+ AA+	2.00 1.91
91282CAT8	US Treasury Note 0.250% Due 10/31/2025	7,000,000.00	07/28/2021 0.62%	6,891,718.75 6,891,718.75	90.68 5.02%	6,347,306.00 7,323.37	0.78% (544,412.75)	Aaa / AA+ AA+	2.09 2.03
9128285J5	US Treasury Note 3.000% Due 10/31/2025	6,500,000.00	12/06/2022 4.11%	6,305,000.00 6,305,000.00	96.02 5.03%	6,241,521.00 81,603.26	0.78% (63,479.00)	Aaa / AA+ AA+	2.09 1.96
912828M56	US Treasury Note 2.250% Due 11/15/2025	8,500,000.00	10/05/2022 4.18%	8,026,523.44 8,026,523.44	94.48 5.02%	8,031,174.00 72,238.45	1.00% 4,650.56	Aaa / AA+ AA+	2.13 2.02

# Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending September 30, 2023

CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
91282CGA3	US Treasury Note 4.000% Due 12/15/2025	5,000,000.00	01/05/2023 4.21%	4,970,507.81 4,970,507.81	97.92 5.00%	4,895,900.00 59,016.39	0.61% (74,607.81)	Aaa / AA+ AA+	2.21 2.06
91282CBC4	US Treasury Note 0.375% Due 12/31/2025	7,000,000.00	07/28/2021 0.65%	6,917,148.44 6,917,148.44	90.40 4.93%	6,328,161.00 6,633.83	0.78% (588,987.44)	Aaa / AA+ AA+	2.25 2.19
91282CBH3	US Treasury Note 0.375% Due 01/31/2026	7,000,000.00	07/28/2021 0.66%	6,910,312.50 6,910,312.50	90.02 4.96%	6,301,365.00 4,422.55	0.78% (608,947.50)	Aaa / AA+ AA+	2.34 2.27
91282CBQ3	US Treasury Note 0.500% Due 02/28/2026	9,000,000.00	10/14/2021 0.97%	8,820,703.13 8,820,703.13	90.03 4.92%	8,102,817.00 3,832.42	1.00% (717,886.13)	Aaa / AA+ AA+	2.42 2.35
91282CBT7	US Treasury Note 0.750% Due 03/31/2026	7,500,000.00	08/13/2021 0.78%	7,489,453.13 7,489,453.13	90.43 4.86%	6,782,227.50 153.69	0.84% (707,225.63)	Aaa / AA+ AA+	2.50 2.42
91282CCF6	US Treasury Note 0.750% Due 05/31/2026	7,500,000.00	08/13/2021 0.80%	7,482,128.91 7,482,128.91	89.81 4.87%	6,735,645.00 18,903.69	0.83% (746,483.91)	Aaa / AA+ AA+	2.67 2.57
9128287B0	US Treasury Note 1.875% Due 06/30/2026	5,000,000.00	10/27/2022 4.22%	4,604,882.81 4,604,882.81	92.51 4.82%	4,625,390.00 23,692.26	0.57% 20,507.19	Aaa / AA+ AA+	2.75 2.61
91282CCP4	US Treasury Note 0.625% Due 07/31/2026	6,000,000.00	09/09/2021 0.79%	5,952,890.63 5,952,890.63	89.00 4.82%	5,340,234.00 6,317.93	0.66% (612,656.63)	Aaa / AA+ AA+	2.84 2.74
91282CCW9	US Treasury Note 0.750% Due 08/31/2026	7,000,000.00	09/28/2021 1.01%	6,913,046.88 6,913,046.88	89.05 4.82%	6,233,556.00 4,471.15	0.77% (679,490.88)	Aaa / AA+ AA+	2.92 2.82
91282CCZ2	US Treasury Note 0.875% Due 09/30/2026	8,000,000.00	11/01/2021 1.21%	7,874,062.50 7,874,062.50	89.23 4.77%	7,138,752.00 191.26	0.88% (735,310.50)	Aaa / AA+ AA+	3.00 2.90
91282CDG3	US Treasury Note 1.125% Due 10/31/2026	8,000,000.00	11/30/2021 1.15%	7,991,562.50 7,991,562.50	89.60 4.79%	7,168,128.00 37,663.04	0.89% (823,434.50)	Aaa / AA+ AA+	3.09 2.95
91282CDK4	US Treasury Note 1.250% Due 11/30/2026	6,750,000.00	03/30/2022 2.47%	6,390,087.89 6,390,087.89	89.73 4.78%	6,056,545.50 28,355.53	0.75% (333,542.39)	Aaa / AA+ AA+	3.17 3.02

# Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending September 30, 2023

CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
91282CDQ1	US Treasury Note 1.250% Due 12/31/2026	4,900,000.00	05/16/2022	4,562,933.59	89.58	4,389,326.90	0.54%	Aaa / AA+	3.25
			2.85%	4,562,933.59	4.75%	15,478.94	(173,606.69)	AA+	3.11
912828Z78	US Treasury Note 1.500% Due 01/31/2027	8,000,000.00	01/05/2023	7,240,000.00	90.04	7,203,128.00	0.89%	Aaa / AA+	3.34
			4.06%	7,240,000.00	4.77%	20,217.39	(36,872.00)	AA+	3.18
912828V98	US Treasury Note 2.250% Due 02/15/2027	5,500,000.00	09/29/2022	5,093,300.78	92.28	5,075,251.50	0.63%	Aaa / AA+	3.38
			4.11%	5,093,300.78	4.75%	15,805.03	(18,049.28)	AA+	3.18
91282CEF4	US Treasury Note 2.500% Due 03/31/2027	8,000,000.00	01/20/2023	7,647,812.50	92.89	7,430,936.00	0.92%	Aaa / AA+	3.50
			3.64%	7,647,812.50	4.73%	546.45	(216,876.50)	AA+	3.29
91282CEN7	US Treasury Note 2.750% Due 04/30/2027	10,000,000.00	09/01/2022	9,702,734.38	93.51	9,351,170.00	1.17%	Aaa / AA+	3.58
			3.45%	9,702,734.38	4.74%	115,081.52	(351,564.38)	AA+	3.31
91282CEW7	US Treasury Note 3.250% Due 06/30/2027	5,000,000.00	10/12/2022	4,807,421.90	95.01	4,750,585.00	0.59%	Aaa / AA+	3.75
			4.16%	4,807,421.90	4.72%	41,066.58	(56,836.90)	AA+	3.44
91282CFB2	US Treasury Note 2.750% Due 07/31/2027	10,000,000.00	11/17/2022	9,476,562.50	93.15	9,315,230.00	1.15%	Aaa / AA+	3.84
			3.98%	9,476,562.50	4.72%	46,331.52	(161,332.50)	AA+	3.56
91282CFH9	US Treasury Note 3.125% Due 08/31/2027	6,000,000.00	09/27/2022	5,708,203.13	94.38	5,662,734.00	0.70%	Aaa / AA+	3.92
			4.23%	5,708,203.13	4.71%	15,968.41	(45,469.13)	AA+	3.62
9128283F5	US Treasury Note 2.250% Due 11/15/2027	8,000,000.00	12/21/2022	7,443,125.00	90.95	7,275,624.00	0.91%	Aaa / AA+	4.13
			3.82%	7,443,125.00	4.69%	67,989.13	(167,501.00)	AA+	3.83
91282CGH8	US Treasury Note 3.500% Due 01/31/2028	10,000,000.00	02/13/2023	9,814,843.75	95.43	9,543,360.00	1.18%	Aaa / AA+	4.34
			3.91%	9,814,843.75	4.67%	58,967.39	(271,483.75)	AA+	3.94
9128283W8	US Treasury Note 2.750% Due 02/15/2028	8,000,000.00	02/27/2023	7,483,750.00	92.48	7,398,752.00	0.92%	Aaa / AA+	4.38
			4.20%	7,483,750.00	4.67%	28,097.83	(84,998.00)	AA+	4.03

# Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending September 30, 2023

CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
	<b>TOTAL US Treasury</b>	<b>323,872,300.00</b>	<b>2.47%</b>	<b>315,292,578.45</b>	<b>5.03%</b>	<b>302,920,795.79</b> <b>1,267,211.49</b>	<b>37.49%</b> <b>(12,371,782.66)</b>	<b>Aaa / AA+</b> <b>AA+</b>	<b>2.27</b> <b>2.14</b>
	<b>TOTAL PORTFOLIO</b>	<b>814,152,877.53</b>	<b>3.05%</b>	<b>834,652,529.53</b> <b>835,057,585.08</b>	<b>4.77%</b>	<b>813,937,643.64</b> <b>4,013,476.22</b>	<b>100.00%</b> <b>(21,119,941.44)</b>	<b>Aa1 / AA+</b> <b>AA+</b>	<b>1.58</b> <b>1.48</b>
	<b>TOTAL MARKET VALUE PLUS ACCRUALS</b>					<b>817,951,119.86</b>			

# Transactions Ledger

SDCRAA Consolidated - Account #10566

July 1, 2023 through September 30, 2023

Transaction Type	Settlement Date	CUSIP	Quantity	Security Description	Price	Acq/Disp Yield	Amount	Interest Pur/Sold	Total Amount	Gain/Loss
<b>ACQUISITIONS</b>										
Purchase	07/19/2023	459058KT9	7,000,000.00	Intl. Bank Recon & Development Note 3.5% Due: 07/12/2028	97.176	4.13%	6,802,320.00	4,763.89	6,807,083.89	0.00
Purchase	07/31/2023	3130AWMN7	3,250,000.00	FHLB Note 4.375% Due: 06/09/2028	100.396	4.28%	3,262,870.00	7,899.31	3,270,769.31	0.00
Purchase	08/16/2023	3130AWN63	4,750,000.00	FHLB Note 4% Due: 06/30/2028	97.944	4.47%	4,652,340.00	16,888.89	4,669,228.89	0.00
Purchase	08/16/2023	3133EPSW6	7,500,000.00	FFCB Note 4.5% Due: 08/14/2026	99.257	4.77%	7,444,275.00	1,875.00	7,446,150.00	0.00
Purchase	09/01/2023	912797GU5	12,000,000.00	US Treasury Bill 5.28% Due: 09/26/2023	99.633	5.37%	11,956,000.00	0.00	11,956,000.00	0.00
Purchase	09/13/2023	3130AWTQ3	8,000,000.00	FHLB Note 4.625% Due: 09/11/2026	99.467	4.81%	7,957,360.00	40,083.33	7,997,443.33	0.00
Purchase	09/27/2023	3130AWTR1	12,500,000.00	FHLB Note 4.375% Due: 09/08/2028	98.543	4.71%	12,317,875.00	80,512.15	12,398,387.15	0.00
	<b>Subtotal</b>		<b>55,000,000.00</b>				<b>54,393,040.00</b>	<b>152,022.57</b>	<b>54,545,062.57</b>	<b>0.00</b>
<b>TOTAL ACQUISITIONS</b>			<b>55,000,000.00</b>				<b>54,393,040.00</b>	<b>152,022.57</b>	<b>54,545,062.57</b>	<b>0.00</b>

# Transactions Ledger

SDCRAA Consolidated - Account #10566

July 1, 2023 through September 30, 2023

Transaction Type	Settlement Date	CUSIP	Quantity	Security Description	Price	Acq/Disp Yield	Amount	Interest Pur/Sold	Total Amount	Gain/Loss
<b>DISPOSITIONS</b>										
Maturity	07/17/2023	3133EJUS6	6,000,000.00	FFCB Note 2.875% Due: 07/17/2023	100.000		6,000,000.00	0.00	6,000,000.00	-78,480.00
Maturity	07/31/2023	313384JV2	3,260,000.00	FHLB Discount Note 4.5% Due: 07/31/2023	100.000		3,260,000.00	0.00	3,260,000.00	0.00
Maturity	08/14/2023	3133EKZK5	7,000,000.00	FFCB Note 1.6% Due: 08/14/2023	100.000		7,000,000.00	0.00	7,000,000.00	-12,460.00
Maturity	08/16/2023	06406FAD5	4,000,000.00	Bank of NY Mellon Corp Callable Note Cont 6/16/2023 2.2% Due: 08/16/2023	100.000		4,000,000.00	0.00	4,000,000.00	3,800.00
Maturity	09/01/2023	313384LD9	11,500,000.00	FHLB Discount Note 4.59% Due: 09/01/2023	100.000		11,500,000.00	0.00	11,500,000.00	0.00
Maturity	09/08/2023	313383YJ4	7,000,000.00	FHLB Note 3.375% Due: 09/08/2023	100.000		7,000,000.00	0.00	7,000,000.00	-219,535.00
Maturity	09/26/2023	912797GU5	12,000,000.00	US Treasury Bill 5.28% Due: 09/26/2023	100.000		12,000,000.00	0.00	12,000,000.00	0.00
	<b>Subtotal</b>		<b>50,760,000.00</b>				<b>50,760,000.00</b>	<b>0.00</b>	<b>50,760,000.00</b>	<b>-306,675.00</b>
<b>TOTAL DISPOSITIONS</b>			<b>50,760,000.00</b>				<b>50,760,000.00</b>	<b>0.00</b>	<b>50,760,000.00</b>	<b>-306,675.00</b>

# Transactions Ledger for Bonds

SDCRAA Consolidated Bond Reserves - Account #10592

July 1, 2023 through September 30, 2023

Transaction Type	Settlement Date	CUSIP	Quantity	Security Description	Price	Acq/Disp Yield	Amount	Interest Pur/Sold	Total Amount	Gain/Loss
<b>ACQUISITIONS</b>										
Security Contribution	07/31/2023		18,268,411.00	First American Treasury Obligation Funds			18,268,411.00	0.00	18,268,411.00	0.00
Security Contribution	07/31/2023		30,837,261.00	First American Treasury Obligation Funds			30,837,261.00	0.00	30,837,261.00	0.00
Security Contribution	08/14/2023		4,734,503.00	First American Govt Obligation Funds			4,734,503.00	0.00	4,734,503.00	0.00
Security Contribution	9/15/2023		17,896,000.00	First American Treasury Obligation Funds			17,896,000.00	0.00	17,896,000.00	0.00
Security Contribution	9/15/2023		30,381,000.00	First American Treasury Obligation Funds			30,381,000.00	0.00	30,381,000.00	0.00
	<b>Subtotal</b>		<b>102,117,175.00</b>				<b>102,117,175.00</b>	<b>0.00</b>	<b>102,117,175.00</b>	<b>0.00</b>
<b>TOTAL ACQUISITIONS</b>			<b>102,117,175.00</b>				<b>102,117,175.00</b>	<b>0.00</b>	<b>102,117,175.00</b>	<b>0.00</b>

# Transactions Ledger for Bonds

SDCRAA Consolidated Bond Reserves - Account #10592

July 1, 2023 through September 30, 2023

Transaction Type	Settlement Date	CUSIP	Quantity	Security Description	Price	Acq/Disp Yield	Amount	Interest Pur/Sold	Total Amount	Gain/Loss
<b>DISPOSITIONS</b>										
Maturity	07/31/2023		18,257,000.00	US Treasury Note			18,257,000.00	0.00	18,257,000.00	135,949.66
Maturity	07/31/2023		30,818,000.00	US Treasury Note			30,818,000.00	0.00	30,818,000.00	229,484.39
Maturity	9/15/2023		17,896,000.00	US Treasury Note			17,896,000.00	0.00	17,896,000.00	153,961.97
Maturity	9/15/2023		30,381,000.00	US Treasury Note			30,381,000.00	0.00	30,381,000.00	261,372.30
	<b>Subtotal</b>		<b>97,352,000.00</b>				<b>97,352,000.00</b>	<b>0.00</b>	<b>97,352,000.00</b>	<b>780,768.32</b>
Security Withdrawal	07/03/2023		11,012,400.00	First American Treasury Obligation Funds			11,012,400.00	0.00	11,012,400.00	0.00
Security Withdrawal	07/03/2023		24,890,825.00	First American Treasury Obligation Funds			24,890,825.00	0.00	24,890,825.00	0.00
Security Withdrawal	07/19/2023		500,850.00	SDCIP			500,850.00	0.00	500,850.00	0.00
Security Withdrawal	07/19/2023		551,748.00	SDCIP			551,748.00	0.00	551,748.00	0.00
Security Withdrawal	07/27/2023		24,777,990.00	First American Treasury Obligation Funds			24,777,990.00	0.00	24,777,990.00	0.00
Security Withdrawal	07/27/2023		1,026,000.00	First American Treasury Obligation Funds			1,026,000.00	0.00	1,026,000.00	0.00

# Transactions Ledger for Bonds

SDCRAA Consolidated Bond Reserves - Account #10592

July 1, 2023 through September 30, 2023

Transaction Type	Settlement Date	CUSIP	Quantity	Security Description	Price	Acq/Disp Yield	Amount	Interest Pur/Sold	Total Amount	Gain/Loss
Security Withdrawal	07/27/2023		34,543.00	First American Treasury Obligation Funds			34,543.00	0.00	34,543.00	0.00
Security Withdrawal	07/27/2023		337,977.00	First American Treasury Obligation Funds			337,977.00	0.00	337,977.00	0.00
Security Withdrawal	07/27/2023		754,625.00	First American Treasury Obligation Funds			754,625.00	0.00	754,625.00	0.00
Security Withdrawal	8/08/2023		8,553,914.00	First American Treasury Obligation Funds			8,553,914.00	0.00	8,553,914.00	0.00
Security Withdrawal	08/14/2023		4,734,503.00	LAIF			4,734,503.00	0.00	4,734,503.00	0.00
Security Withdrawal	08/30/2023		11,862,156.00	First American Treasury Obligation Funds			11,862,156.00	0.00	11,862,156.00	0.00
Security Withdrawal	08/30/2023		38,647,362.00	First American Treasury Obligation Funds			38,647,362.00	0.00	38,647,362.00	0.00
Security Withdrawal	08/30/2023		429,649.00	First American Govt Obligation Funds			429,649.00	0.00	429,649.00	0.00
Security Withdrawal	9/8/2023		9,722,172.00	First American Government Obligation Funds			9,722,172.00	0.00	9,722,172.00	0.00
Security Withdrawal	9/28/2023		52,009,693.00	SDCRAA Sub REV BDS 2021B Construction			52,009,693.00	0.00	52,009,693.00	0.00
	<b>Subtotal</b>		<b>189,846,406.00</b>				<b>189,846,406.00</b>	<b>0.00</b>	<b>189,846,406.00</b>	<b>0.00</b>
<b>TOTAL DISPOSITIONS</b>			<b>287,198,406.00</b>				<b>287,198,406.00</b>	<b>0.00</b>	<b>287,198,406.00</b>	<b>780,768.32</b>

# Important Disclosures

2023 Chandler Asset Management, Inc, An Independent Registered Investment Adviser.

Information contained herein is confidential. Prices are provided by IDC, an independent pricing source. In the event IDC does not provide a price or if the price provided is not reflective of fair market value, Chandler will obtain pricing from an alternative approved third party pricing source in accordance with our written valuation policy and procedures. Our valuation procedures are also disclosed in Item 5 of our Form ADV Part 2A.

Performance results are presented gross-of-advisory fees and represent the client's Total Return. The deduction of advisory fees lowers performance results. These results include the reinvestment of dividends and other earnings. Past performance may not be indicative of future results. Therefore, clients should not assume that future performance of any specific investment or investment strategy will be profitable or equal to past performance levels. All investment strategies have the potential for profit or loss. Economic factors, market conditions or changes in investment strategies, contributions or withdrawals may materially alter the performance and results of your portfolio.

Index returns assume reinvestment of all distributions. Historical performance results for investment indexes generally do not reflect the deduction of transaction and/or custodial charges or the deduction of an investment management fee, the incurrence of which would have the effect of decreasing historical performance results. It is not possible to invest directly in an index.

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Fixed income investments are subject to interest, credit and market risk. Interest rate risk: the value of fixed income investments will decline as interest rates rise. Credit risk: the possibility that the borrower may not be able to repay interest and principal. Low rated bonds generally have to pay higher interest rates to attract investors willing to take on greater risk. Market risk: the bond market in general could decline due to economic conditions, especially during periods of rising interest rates.

Ratings information have been provided by Moody's, S&P and Fitch through data feeds we believe to be reliable as of the date of this statement, however we cannot guarantee its accuracy.

Security level ratings for U.S. Agency issued mortgage-backed securities ("MBS") reflect the issuer rating because the securities themselves are not rated. The issuing U.S. Agency guarantees the full and timely payment of both principal and interest and carries a AA+/Aaa/AAA by S&P, Moody's and Fitch respectively.

# Benchmark Disclosures

## ICE BofA 0-5 Yr US Treasury Index

The ICE BofA 0-5 Year US Treasury Index tracks the performance of US Dollar denominated Sovereign debt publicly issued by the US government in its domestic market with maturities less than five years. Qualifying securities must have at least 18 months to maturity at point of issuance, at least one month and less than five years remaining term to final maturity, a fixed coupon schedule and a minimum amount outstanding of \$1 billion.

# San Diego County Regional Airport Authority

Update on Revolver Draws and Outstanding Balances



# Revolving Credit Facility Balances

- Initial Draw made on August 12, 2021, Balances and Rate shown at September 2023 month end. Balances have been utilized to fund spending on the New T1 project

Series	Month End Balance	Rate	Monthly Interest and Fees	FY 2024 Interest and Fees	Break-even Investment Yield
AMT	40,100,000	4.48%	149,707	403,948	3.73%
Non-AMT	40,000,000	4.48%	149,333	403,948	3.73%
UNUTILIZED BALANCE	119,900,000	0.00%	-	-	
<b>TOTAL</b>	<b>\$ 200,000,000</b>		<b>\$ 299,040</b>	<b>\$ 807,896</b>	

Current Market Yield:

4.77%

AMT and Non-AMT Balances will be utilized to the New T1 Projects

## Staff Report

**Meeting Date: November 9, 2023**

**Subject:**

**Award a Contract to S&L Specialty Construction, Inc. for Quieter Home Program Phase 13, Group 1, Project No. 381301 Thirty (30) Non-Historic Single-Family and Multi-Family Units on Sixteen (16) Residential Properties Located East and West of the San Diego International Airport.**

**Recommendation:**

Adopt Resolution No. 2023-0093, awarding a contract to S&L Specialty Construction, Inc. in the amount of \$1,325,000 for Phase 13, Group 1, Project No. 381301, of the San Diego County Regional Airport Authority's Quieter Home Program and making a finding that the project is exempt from the California Environmental Quality Act.

**Background/Justification:**

The San Diego County Regional Airport Authority's ("Authority") Quieter Home Program ("Program") provides sound attenuation treatments to residences within the highest noise-impacted neighborhoods surrounding San Diego International Airport ("SDIA"). This contract for Phase 13, Group 1, Project No. 381301 includes the installation of new acoustical windows, doors, and ventilation improvements to reduce aircraft-related noise levels and provide sound attenuation to Thirty (30) non-historic single-family and multi-family units on Sixteen (16) residential properties located east and west of the Airport (refer to Attachment A).

To date, the Program has completed 5,471 residences, of which 1,254 are historic and 4,217 are non-historic. 3,550 residences are located west of SDIA and 1,921 are located east of SDIA.

Project No. 381301 was advertised on August 30, 2023, and bids were opened on September 29, 2023. The following bids were received (refer to Attachment B):

Company	Total Bid
S&L Specialty Construction, Inc.	\$1,325,000
HHJ Construction Inc.	\$1,340,000
G&G Specialty Contractors	\$1,460,924

Engineer's Estimate: \$1,258,061.40

The low bid of \$1,325,000 is considered responsive and S&L Specialty Construction, Inc. is considered responsible. Award to S&L Specialty Construction, Inc. is, therefore, recommended in the amount of \$1,325,000.

### Fiscal Impact:

Adequate funds for the contract with S&L Specialty Construction, Inc. are included in the adopted FY 2024 and conceptual FY 2025 Operating Expense Budgets within the Quieter Home Program budget line item. Sources of funding include federal Airport Improvement Program grants and Passenger Facility Charges.

### Authority Strategies/Focus Areas:

This item supports one or more of the following (*select at least one under each area*):

#### Strategies

- Community Strategy    Customer Strategy    Employee Strategy    Financial Strategy    Operations Strategy

#### Focus Areas

- Advance the Airport Development Plan    Transform the Customer Journey    Optimize Ongoing Business

### Environmental Review:

A. CEQA: This Board action is a "project" subject to the California Environmental Quality Act ("CEQA"), Pub. Res. Code §21065. The individual projects under the Quieter Home Program are part of a class of projects that are categorically exempt from CEQA: 14 Cal. Code Regs. §15301 – "Existing Facilities: Class 1 consists of the operation, repair, maintenance, permitting, leasing, licensing, or minor alteration of existing public or private structures, facilities, mechanical equipment, or topographical features, involving negligible or no expansion of use beyond that existing at the time of the lead agency's determination."

Meeting Date: November 9, 2023

- B. California Coastal Act Review: This Board action is a “development” as defined by the California Coastal Act, Cal. Pub. Res. Code §30106. This project under the Quieter Home Program will consist of treatments to single-family and multi-family dwellings. Improvements to single-family homes are exempt from coastal permit requirements under Cal. Pub. Res. Code §30610(a) and 14 Cal. Code Regs. §13250 – “Improvements to Single-Family Residences.” The proposed improvements to multi-family residences are exempt from coastal permit requirements under Cal. Pub. Res. Code §30610(b) and 14 Cal. Code Regs. §13253 – “Improvements to Structures Other than Single-Family Residences and Public Works Facilities that Require Permits.”
- C. NEPA: This Board action is a project that involves approvals or actions by the Federal Aviation Administration (“FAA”) and, therefore, also requires review under the National Environmental Policy Act (“NEPA”) for its potential environmental impacts. The FAA issued a Categorical Exclusion under NEPA on March 22, 2021, for these Quieter Home Program projects.

## Application of Inclusionary Policies:

The Authority has the following inclusionary programs/policies: a Disadvantaged Business Enterprise (DBE) Program, an Airport Concession Disadvantaged Business Enterprise (ACDBE) Program, and Policy 5.12. These programs/policy are intended to promote the inclusion of small, local, service disabled/veteran owned small businesses, historically underrepresented businesses, and other business enterprises, on all contracts. Only one of the programs/policy named above can be used in any single contracting opportunity.

The Authority’s DBE Program, as required by the U.S. Department of Transportation, 49 Code of Federal Regulations (CFR) Part 26, calls for the Authority to submit a triennial overall goal for DBE participation on all federally-funded projects. When federal funds are utilized, the Authority is prohibited from using a program that provides a preference such as those used in Policy 5.12. Therefore, the Authority must utilize other means as provided in the DBE Plan to achieve participation.

This project utilizes federal funds; therefore, it will be applied toward the Authority's overall DBE goal. S&L Specialty Construction, Inc. proposed 5.7% DBE participation on QHP Phase 13, Group 1.

## Prepared by:

Sjohnna Knack  
Director, Airport Planning & Environmental Affairs

# Attachment A



## LEGEND

-  65 dB Boundary
-  65 dB CNEL Contour

San Diego County Regional Airport Authority  
Quieter Home Program  
Project 381301

TABULATION OF BIDS

ATTACHMENT B

TITLE: QUIETER HOME PROGRAM PROJECT NO. 381301  
 BIDS OPENED: September 29, 2023 at 2:00 p.m.  
 ENGINEER'S ESTIMATE: \$1,258,061.40

CONTRACTOR:				Engineer's Estimate								S&L Specialty Construction, Inc.				HHJ Construction				G&G Specialty Contractors, Inc.			
ADDRESS:												315 S. Franklin Street, Syracuse, NY 13202				11156 S. Main Street, Los Angeles, CA 90061				1221 N. Mondel Drive, Gilbert, AZ 85233			
GUARANTEE OF GOOD FAITH:												Liberty Mutual Insurance Company				Old Republic Surety Company				Hartford Casualty Insurance Company			
Res No.	Bid Item Number - Name/Address			Dwelling Units	Unit of Measure	General Construction (In Figures)	Ventilation Construction (In Figures)	Electrical Construction (In Figures)	TOTAL (In Figures)	General Construction (In Figures)	Ventilation Construction (In Figures)	Electrical Construction (In Figures)	TOTAL (In Figures)	General Construction (In Figures)	Ventilation Construction (In Figures)	Electrical Construction (In Figures)	TOTAL (In Figures)	General Construction (In Figures)	Ventilation Construction (In Figures)	Electrical Construction (In Figures)	TOTAL (In Figures)		
381301.02	FOWLER	4725	MUIR AVENUE	1	Lump Sum	\$45,673.40	\$13,465.36	\$6,832.61	\$65,971.38	\$50,000.00	\$9,000.00	\$4,000.00	\$63,000.00	\$41,277.16	\$14,650.00	\$2,420.00	\$58,347.16	\$38,075.00	\$13,650.00	\$2,200.00	\$53,925.00		
381301.03	McGARR	4786	BRIGHTON AVENUE	1	Lump Sum	\$30,404.34	\$13,649.02	\$4,096.76	\$48,150.12	\$38,000.00	\$9,000.00	\$3,000.00	\$50,000.00	\$40,167.24	\$14,300.00	\$1,600.00	\$56,067.24	\$44,030.00	\$13,300.00	\$1,600.00	\$58,930.00		
381301.04	CASALNUOVO	4770	LOTUS STREET	1	Lump Sum	\$48,069.82	\$0.00	\$0.00	\$48,069.82	\$61,000.00	\$0.00	\$0.00	\$61,000.00	\$48,622.72	\$0.00	\$0.00	\$48,622.72	\$51,862.00	\$0.00	\$0.00	\$51,862.00		
381301.04	CASALNUOVO	4772	LOTUS STREET	1	Lump Sum	\$19,213.67	\$0.00	\$0.00	\$19,213.67	\$19,000.00	\$0.00	\$0.00	\$19,000.00	\$23,141.47	\$0.00	\$0.00	\$23,141.47	\$19,615.00	\$0.00	\$0.00	\$19,615.00		
381301.07	GARCIA	4647	WEST POINT LOMA BOULEVARD	1	Lump Sum	\$24,179.30	\$0.00	\$0.00	\$24,179.30	\$21,000.00	\$0.00	\$0.00	\$21,000.00	\$29,934.50	\$0.00	\$0.00	\$29,934.50	\$29,435.00	\$0.00	\$0.00	\$29,435.00		
381301.07	GARCIA	4649	1/2 WEST POINT LOMA BOULEVARD	1	Lump Sum	\$11,994.56	\$0.00	\$0.00	\$11,994.56	\$11,000.00	\$0.00	\$0.00	\$11,000.00	\$24,109.48	\$0.00	\$0.00	\$24,109.48	\$22,068.00	\$0.00	\$0.00	\$22,068.00		
381301.07	GARCIA	4649	WEST POINT LOMA BOULEVARD	1	Lump Sum	\$16,677.46	\$0.00	\$0.00	\$16,677.46	\$13,000.00	\$0.00	\$0.00	\$13,000.00	\$20,595.89	\$0.00	\$0.00	\$20,595.89	\$13,409.00	\$0.00	\$0.00	\$13,409.00		
381301.08	GAETANO D'AMATO REVOCABLE TRUST	2270	SEASIDE STREET	1	Lump Sum	\$31,638.00	\$15,009.86	\$3,283.02	\$49,930.88	\$39,000.00	\$9,000.00	\$2,000.00	\$50,000.00	\$34,832.96	\$14,650.00	\$1,400.00	\$50,882.96	\$39,936.00	\$13,650.00	\$1,400.00	\$54,986.00		
381301.09	HILL SUSAN TRUST 10-06-17	4109	TENNYSON STREET	1	Lump Sum	\$53,687.58	\$14,838.27	\$7,286.83	\$75,812.68	\$58,000.00	\$12,000.00	\$5,000.00	\$75,000.00	\$57,274.39	\$15,500.00	\$2,400.00	\$75,174.39	\$61,361.00	\$14,500.00	\$2,400.00	\$78,261.00		
381301.10'	BATTAGLIA	3615	UDALL STREET	1	Lump Sum	\$4,928.56	\$13,588.55	\$4,773.71	\$23,290.82	\$9,000.00	\$9,000.00	\$5,000.00	\$23,000.00	\$19,100.50	\$13,300.00	\$2,800.00	\$35,200.50	\$8,172.00	\$13,300.00	\$2,800.00	\$24,272.00		
381301.14	HOFFMAN	4402	MENTONE STREET, UNIT 104	1	Lump Sum	\$23,515.64	\$0.00	\$0.00	\$23,515.64	\$25,000.00	\$0.00	\$0.00	\$25,000.00	\$32,214.58	\$0.00	\$0.00	\$32,214.58	\$27,409.00	\$0.00	\$0.00	\$27,409.00		
381301.18	EGAN	3110	SHADOWLAWN STREET	1	Lump Sum	\$43,301.49	\$0.00	\$0.00	\$43,301.49	\$45,000.00	\$0.00	\$0.00	\$45,000.00	\$45,112.59	\$0.00	\$0.00	\$45,112.59	\$55,970.00	\$0.00	\$0.00	\$55,970.00		
381301.20'	TONG-CORBIN	3105	MEADOW GROVE DRIVE	1	Lump Sum	\$26,110.18	\$0.00	\$0.00	\$26,110.18	\$26,000.00	\$0.00	\$0.00	\$26,000.00	\$29,421.11	\$0.00	\$0.00	\$29,421.11	\$30,708.00	\$0.00	\$0.00	\$30,708.00		
381301.21	MURBACH	3130	NORTH EVERGREEN STREET	1	Lump Sum	\$34,527.03	\$13,942.80	\$5,142.00	\$53,611.83	\$38,000.00	\$10,000.00	\$2,000.00	\$50,000.00	\$32,088.55	\$29,500.00	\$1,400.00	\$62,988.55	\$39,336.00	\$15,900.00	\$1,400.00	\$56,636.00		
381301.24	CONRAD MACY 2019 TRUST	2558	B STREET	1	Lump Sum	\$24,872.73	\$0.00	\$0.00	\$24,872.73	\$22,000.00	\$0.00	\$0.00	\$22,000.00	\$29,219.61	\$0.00	\$0.00	\$29,219.61	\$32,946.00	\$0.00	\$0.00	\$32,946.00		
381301.24	CONRAD MACY 2019 TRUST	2560	B STREET	1	Lump Sum	\$30,375.48	\$0.00	\$0.00	\$30,375.48	\$33,000.00	\$0.00	\$0.00	\$33,000.00	\$34,668.86	\$0.00	\$0.00	\$34,668.86	\$40,414.00	\$0.00	\$0.00	\$40,414.00		
381301.24	CONRAD MACY 2019 TRUST	2562	B STREET	1	Lump Sum	\$21,887.85	\$0.00	\$0.00	\$21,887.85	\$19,000.00	\$0.00	\$0.00	\$19,000.00	\$27,392.67	\$0.00	\$0.00	\$27,392.67	\$28,827.00	\$0.00	\$0.00	\$28,827.00		
381301.24	CONRAD MACY 2019 TRUST	2564	B STREET	1	Lump Sum	\$28,571.74	\$0.00	\$0.00	\$28,571.74	\$32,000.00	\$0.00	\$0.00	\$32,000.00	\$33,637.64	\$0.00	\$0.00	\$33,637.64	\$39,330.00	\$0.00	\$0.00	\$39,330.00		
381301.25	THE ALINA LUDYJAN-BAILEY LIVING TRUST	2736	C STREET	1	Lump Sum	\$57,535.61	\$31,756.27	\$10,220.86	\$99,512.74	\$65,000.00	\$21,000.00	\$7,000.00	\$93,000.00	\$49,451.14	\$16,900.00	\$2,400.00	\$68,751.14	\$79,182.00	\$28,500.00	\$2,400.00	\$110,082.00		
381301.25	THE ALINA LUDYJAN-BAILEY LIVING TRUST	2738	C STREET	1	Lump Sum	\$30,297.08	\$12,706.83	\$4,352.81	\$47,356.72	\$42,000.00	\$9,000.00	\$16,000.00	\$67,000.00	\$34,658.67	\$14,300.00	\$11,200.00	\$60,158.67	\$43,984.00	\$13,300.00	\$11,200.00	\$68,484.00		
381301.25	THE ALINA LUDYJAN-BAILEY LIVING TRUST	2742	C STREET	1	Lump Sum	\$33,583.84	\$14,112.36	\$4,794.75	\$52,490.95	\$43,000.00	\$9,000.00	\$10,000.00	\$62,000.00	\$32,652.68	\$14,300.00	\$7,700.00	\$54,652.68	\$41,877.00	\$13,300.00	\$7,700.00	\$62,877.00		
381301.25	THE ALINA LUDYJAN-BAILEY LIVING TRUST	2744	C STREET	1	Lump Sum	\$23,837.70	\$10,199.60	\$5,138.49	\$39,175.79	\$36,000.00	\$10,000.00	\$4,000.00	\$50,000.00	\$26,509.47	\$13,500.00	\$7,700.00	\$47,709.47	\$31,249.00	\$12,500.00	\$7,700.00	\$51,449.00		
381301.25	THE ALINA LUDYJAN-BAILEY LIVING TRUST	2746	C STREET	1	Lump Sum	\$30,434.88	\$15,486.10	\$5,369.98	\$51,290.96	\$36,000.00	\$9,000.00	\$4,000.00	\$49,000.00	\$32,125.01	\$14,500.00	\$3,200.00	\$49,825.01	\$33,593.00	\$13,500.00	\$3,200.00	\$50,293.00		
381301.25	THE ALINA LUDYJAN-BAILEY LIVING TRUST	2748	C STREET	1	Lump Sum	\$31,775.92	\$14,105.69	\$5,566.40	\$51,448.01	\$36,000.00	\$10,000.00	\$4,000.00	\$50,000.00	\$32,125.01	\$14,300.00	\$7,700.00	\$54,125.01	\$34,327.00	\$13,300.00	\$7,700.00	\$55,327.00		
381301.26	WILLKOMM/LESNICK	2830	B STREET	1	Lump Sum	\$66,238.11	\$15,011.12	\$3,686.38	\$84,935.61	\$83,000.00	\$10,000.00	\$3,000.00	\$96,000.00	\$58,277.71	\$15,500.00	\$1,800.00	\$75,577.71	\$69,709.00	\$14,500.00	\$1,800.00	\$86,009.00		
381301.27	THOMAS	3116	A STREET	1	Lump Sum	\$23,943.68	\$0.00	\$0.00	\$23,943.68	\$20,000.00	\$0.00	\$0.00	\$20,000.00	\$27,540.05	\$0.00	\$0.00	\$27,540.05	\$31,203.00	\$0.00	\$0.00	\$31,203.00		
381301.28	RUDDICK	3152	B STREET, UNIT 1	1	Lump Sum	\$30,085.34	\$3,541.45	\$1,010.16	\$34,636.95	\$46,000.00	\$5,000.00	\$1,000.00	\$52,000.00	\$33,672.36	\$5,750.00	\$1,150.00	\$40,572.36	\$43,713.00	\$5,500.00	\$1,150.00	\$50,363.00		
381301.28	RUDDICK	3152	B STREET, UNIT 2	1	Lump Sum	\$31,255.56	\$3,907.14	\$1,010.16	\$36,172.86	\$31,000.00	\$5,000.00	\$1,000.00	\$37,000.00	\$31,613.21	\$5,750.00	\$1,150.00	\$38,513.21	\$42,343.00	\$5,500.00	\$1,150.00	\$48,993.00		
381301.28	RUDDICK	3152	B STREET, UNIT 3	1	Lump Sum	\$32,800.46	\$3,953.51	\$1,192.55	\$37,946.52	\$32,000.00	\$5,000.00	\$2,000.00	\$39,000.00	\$30,429.01	\$5,750.00	\$1,150.00	\$37,329.01	\$42,042.00	\$5,500.00	\$1,150.00	\$48,692.00		
381301.28	RUDDICK	3152	B STREET, UNIT 4	1	Lump Sum	\$40,232.54	\$3,984.45	\$1,395.99	\$45,612.98	\$47,000.00	\$5,000.00	\$2,000.00	\$54,000.00	\$43,613.76	\$5,750.00	\$1,150.00	\$50,513.76	\$53,499.00	\$5,500.00	\$1,150.00	\$60,149.00		
					Subtotal				\$1,240,061.40				Subtotal				\$1,307,000.00				Subtotal	\$1,442,924.00	
					Probable Cost for Permits:				\$18,000.00				Probable Cost for Permits:				\$18,000.00				Probable Cost for Permits:	\$18,000.00	
					TOTAL				\$1,258,061.40				TOTAL BID				\$1,325,000.00				TOTAL BID	\$1,460,924.00	

RESOLUTION NO. 2023-0093

A RESOLUTION OF THE BOARD OF THE SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY, AWARDING A CONTRACT TO S&L SPECIALTY CONSTRUCTION, INC., IN THE AMOUNT OF \$1,325,000 FOR PHASE 13, GROUP 1, PROJECT NO. 381301, OF THE SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY'S QUIETER HOME PROGRAM AND MAKING A FINDING THAT THE PROJECT IS EXEMPT FROM THE CALIFORNIA ENVIRONMENTAL QUALITY ACT.

**WHEREAS**, the San Diego County Regional Airport Authority ("Authority") has established a residential sound insulation program, known as the Quieter Home Program ("Program"), to reduce aircraft noise levels in the homes of residents living within the highest noise-impacted neighborhoods surrounding San Diego International Airport ("Airport"); and

**WHEREAS**, Phase 13, Group 1, of the Program will include installation of new acoustical windows, doors, and ventilation improvements to reduce aircraft-related noise levels inside the homes; and

**WHEREAS**, Phase 13, Group 1, of the Program provides sound attenuation to thirty (30) non-historic single-family and multi-family units on sixteen (16) residential properties located east and west of the San Diego International Airport; and

**WHEREAS**, the Authority issued a Bid Solicitation Package for Phase 13, Group 1, on August 30, 2023; and

**WHEREAS**, on September 29, 2023, the Authority opened sealed bids received in response to the Bid Solicitation Package; and

**WHEREAS**, the apparent low bidder, S&L Specialty Construction, Inc., submitted a bid of \$1,325,000 and the Authority's staff has duly considered the bid and has determined that S&L Specialty Construction, Inc. is responsible, and its bid is responsive in all material respects; and

**WHEREAS**, the San Diego County Regional Airport Authority Board (“Board”) believes that it is in the best interest of the Authority and the public that it serves to award S&L Specialty Construction, Inc., the lowest bidder, the contract for Phase 13, Group 1, upon the terms and conditions set forth in the Bid Solicitation Package.

**NOW, THEREFORE, BE IT RESOLVED** that the Board hereby awards a contract to S&L Specialty Construction, Inc., in the amount of \$1,325,000 for Phase 13, Group 1, Project No. 381301, of the San Diego County Regional Airport Authority’s Quieter Home Program; and

**BE IT FURTHER RESOLVED** that the Authority’s President/CEO or designee is hereby authorized to execute and deliver such contract to S&L Specialty Construction, Inc.; and

**BE IT FURTHER RESOLVED** that the Authority and its officers, employees, and agents are hereby authorized, empowered, and directed to do and perform all such acts as may be necessary or appropriate in order to effectuate fully the foregoing; and

**BE IT FURTHER RESOLVED** that the Board finds that this is a “project” as defined by the California Environmental Quality Act (“CEQA”), Cal. Pub. Res. Code §21065, and that the individual Quieter Home Program projects are categorically exempt from the CEQA under Cal. Code Regs. §15301(f), “Existing Facilities”; and

**BE IT FURTHER RESOLVED** that the Board finds that this action is a “development” as defined by the California Coastal Act, Cal. Pub. Res. Code §30106. This project under the Quieter Home Program will consist of treatments to single-family and multi-family dwellings. Improvements to single-family homes are exempt from coastal permit requirements under Cal. Pub. Res. Code §30610(a) and 14 Cal. Code Regs. §13250 – “Improvements to Single-Family Residences.” The proposed improvements to multi-family residences are exempt from coastal permit requirements under Cal. Pub. Res. Code §30610(b) and 14 Cal. Code Regs. §13253 – “Improvements to Structures Other than Single-Family Residences and Public Works Facilities that Require Permits”; and

**BE IT FURTHER RESOLVED** that the Board finds that this action is a project that involves approvals or actions by the Federal Aviation Administration (“FAA”) and, therefore, also requires review under the National Environmental Policy Act (“NEPA”) for its potential environmental impacts. The FAA issued a Categorical Exclusion under NEPA on March 22, 2021, for these Quieter Home Program projects.

**PASSED, ADOPTED, AND APPROVED** by the Board of the San Diego County Regional Airport Authority at a special meeting this 9th day of November 2023, by the following vote:

**AYES:** Board Members:

**NOES:** Board Members:

**ABSENT:** Board Members:

**ATTEST:**

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TONY R. RUSSELL  
DIRECTOR, BOARD SERVICES /  
AUTHORITY CLERK

**APPROVED AS TO FORM:**

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AMY GONZALEZ  
GENERAL COUNSEL

## Staff Report

**Meeting Date: November 9, 2023**

**Subject:**

**Approve and Authorize the President/CEO to Negotiate and Execute a Service and Consulting Agreement with Allied Waste Systems, Inc. dba Republic Services of San Diego for Solid Municipal Waste, Recyclable Waste Collection and Removal**

**Recommendation:**

Adopt Resolution No. 2023-0094, approving and authorizing the President/CEO to negotiate and execute a service and consulting agreement with Allied Waste Systems, Inc. dba Republic Services of San Diego for Solid Municipal Waste, Recyclable Waste Collection and Removal, for a term of three (3) years, with the option for two (2) one-year extensions exercisable at the sole discretion of the President/CEO, for an amount not-to-exceed \$5,100,000.

**Background/Justification:**

On August 11, 2023, the San Diego County Regional Airport Authority (“Authority”) issued a Request for Proposal (“RFP”) for collection and removal of solid municipal waste and recyclable waste.

On August 22, 2023, the San Diego County Regional Airport Authority (“Authority”) hosted a site walk that was attended by Allied Waste Systems, Inc. dba Republic Services of San Diego (“Republic”), USA Waste of California dba Waste Management of San Diego (“Waste Management”), and EDCO disposal.

On September 27, 2023, the Authority received one response to the RFP from Republic. A letter was received from Waste Management stating that they would not be providing a bid. To better understand why Waste Management and EDCO chose not to submit proposals after showing interest in the project, the Authority emailed the companies on September 29, 2023. No additional information was received from either firm.

On October 9, 2023, the Authority’s Evaluation Panel (“Panel”), which was comprised of representatives from Environmental Affairs and Airside and Terminal Operations interviewed the respondent. The scoring criteria used to evaluate the firm was a weighted criteria of six factors: proposed fees; organizational structure, prior experience and sustainability; key personnel, team capabilities, and subcontractors; work plan; containers, vehicles and equipment; and small business preference under Authority Policy 5.12.

The final ranking matrix from the Panel is as follows:

<b>Final Rankings</b>	<b>Panelist 1</b>	<b>Panelist 2</b>	<b>Panelist 3</b>	<b>Panelist 4</b>	<b>Total</b>	<b>Rank</b>			
Allied Waste dba Republic Services	1	1	1	1	4	1			
					Organizational Structure, Prior Experience, and Sustainability	Key Personnel, Team Capabilities, and Subcontractors	Work Plan – Approach/Methodology	Containers, Vehicles and Equipment	Total
<b>Combined Final Scores</b>	SB	Local	Vet.	Cost					
Allied Waste dba Republic Services	0	80	0	800	525	952	704	480	3541

The top firm selected by the Panel is Republic. A brief background of the selected service provider is provided below:

- San Diego International Airport’s waste and recycling service provider for the last ten years.
- Serves over 12,000 commercial and industrial customers in San Diego.
- Owns two of the three landfills in San Diego: Sycamore Landfill in Santee and Otay Landfill in Otay Mesa.
- Globally recognized as a leader in sustainability. Environmentally responsible with over 2,400 CNG trucks nationwide. Infrastructure and systems in place at owned landfills to convert landfill gas to energy.
- Clients include University of California at San Diego, City of Chula Vista, Sempra Energy (SDG&E), Petco Park.

Staff recommends the award of a Service and Consulting Agreement with Republic, for collection and removal of solid municipal waste and recyclable waste collection for a term of three years, with the option for two one-year extensions exercisable at the sole discretion of the President/CEO, for an amount not-to-exceed \$5,100,000.

## Fiscal Impact:

Funding for the service and consulting agreement for solid municipal waste, recyclable waste collection and removal is included in the adopted FY 2024 and conceptually approved FY 2025 Operating Expenses Budgets with the Airside and Terminal Operations Contractual Services line item but is not fully adequate to cover the anticipated cost. The expense for this contract is expected to exceed the FY2024-25 Budget for this line item by approximately \$250,000.00; however, this cost overage will be covered using savings in other areas. The expense for this contract that will impact FY2025-26 and future budget years not yet adopted or approved by the Board will be included in future year budget requests.

## Authority Strategies:

This item supports one or more of the Authority Strategies, as follows:

- Community Strategy    Customer Strategy    Employee Strategy    Financial Strategy    Operations Strategy

## Focus Areas

- Advance the Airport Development Plan    Transform the Customer Journey    Optimize Ongoing Business

## Environmental Review:

A. CEQA: This Board action is not a project that would have a significant effect on the environment as defined by the California Environmental Quality Act ("CEQA"), as amended. 14 Cal. Code Regs. §15378. This Board action is not a "project" subject to CEQA. Cal. Pub. Res. Code §21065.

B. California Coastal Act Review: This Board action is not a "development" as defined by the California Coastal Act. Cal. Pub. Res. Code §30106. Application of Inclusionary Policies:

C. NEPA: This Board action is not a project that involves additional approvals or actions by the Federal Aviation Administration ("FAA") and, therefore, no formal review under the National Environmental Policy Act ("NEPA") is required.

## Application of Inclusionary Policies:

The Authority has the following inclusionary programs and policy: a Disadvantaged Business Enterprise (DBE) Program, an Airport Concession Disadvantaged Business Enterprise (ACDBE) Program and Policy 5.12. These programs and policy are intended to promote the inclusion of small, local, service disabled/veteran owned small businesses, historically underrepresented businesses and other business enterprises, on all contracts. Only one of the programs or policy named above can be used in any single contracting opportunity.

This contract does not utilize federal funds and provides limited opportunities for sub-contractor participation; therefore, at the option of the Authority, Policy 5.12 was applied to promote the participation of qualified small businesses, service disabled/veteran owned small businesses, and local businesses. Policy 5.12 provides a preference of up to seven percent (7%) in the award of selected Authority contracts. When bid price is the primary selection criteria, the maximum amount of the preference cannot exceed \$200,000. The preference is only applied in measuring the bid. The final contract award is based on the amount of the original bid.

In accordance with Policy 5.12, the recommended firm Republic received the local business preference, but did not receive small and veteran owned small business preferences.

## Prepared by:

Jeff Rasor  
Director, Airside And Terminal Operations

RESOLUTION NO. 2023-0094

A RESOLUTION OF THE BOARD OF THE SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY APPROVING AND AUTHORIZING THE PRESIDENT/CEO TO NEGOTIATE AND EXECUTE A SERVICE AND CONSULTING AGREEMENT WITH ALLIED WASTE SYSTEMS, INC. DBA REPUBLIC SERVICES OF SAN DIEGO FOR SOLID MUNICIPAL WASTE, RECYCLABLE WASTE COLLECTION AND REMOVAL FOR A TERM OF THREE (3) YEARS, WITH THE OPTION FOR TWO (2) ONE-YEAR EXTENSIONS EXERCISABLE AT THE SOLE DISCRETION OF THE PRESIDENT/CEO, FOR AN AMOUNT NOT-TO-EXCEED \$5,100,000

**WHEREAS**, on August 11, 2023, the San Diego County Regional Airport Authority (“Authority”) issued a Request for Proposal (“RFP”) for the provision of waste and recycling services; and

**WHEREAS**, on September 27, 2023, the Authority received one response to the RFP from Allied Waste Systems, Inc. dba Republic Services of San Diego in response to the RFP; and

**WHEREAS**, on October 9, 2023, the Authority’s Evaluation Panel (“Panel”), which was comprised of representatives from Environmental Affairs and Airside and Terminal Operations interviewed the respondent; and

**WHEREAS**, the scoring criteria used to evaluate the firms was weighted criteria of six factors: the firm’s organizational structure, prior experience and sustainability; key personnel, team capabilities, and subcontractors; containers, vehicles and equipment; work plan; proposed fees; and small business preference under Authority Policy 5.12; and

**WHEREAS**, upon conclusion of the evaluation process, the panel ranked Allied Waste Systems, Inc. dba Republic Services of San Diego first.

**NOW, THEREFORE, BE IT RESOLVED** that the Board hereby approves and authorizes the President/CEO to negotiate and execute a Service and Consulting Agreement with Allied Waste Systems, Inc. dba Republic Services of San Diego for Solid Municipal Waste, Recyclable Waste Collection and Removal, for a term of three (3) years, with the option for two (2) one-year extensions exercisable at the sole discretion of the President/CEO, in an amount not-to-exceed \$5,100,000; and

**BE IT FURTHER RESOLVED** that the Authority and its officers, employees, and agents hereby are authorized to do and perform all such acts as may be necessary or appropriate in order to effectuate fully the foregoing resolution; and

**BE IT FURTHER RESOLVED** that the Board finds that this action is not a “project” as defined by the California Environmental Quality Act (“CEQA”) (California Public Resources Code §21065); and

**BE IT FURTHER RESOLVED** that the Board finds that this action is not a “development” as defined by the California Coastal Act (California Public Resources Code §30106); and

**BE IT FURTHER RESOLVED** that the Board finds that this action is not a project that involves additional approvals or actions by the Federal Aviation Administration (“FAA”) and, therefore, no formal review under the National Environmental Policy Act (“NEPA”) is required.

**PASSED, ADOPTED, AND APPROVED** by the Board of the San Diego County Regional Airport Authority at a special meeting this 9<sup>th</sup> day of November 2023, by the following vote:

**AYES:** Board Members:

**NOES:** Board Members:

**ABSENT:** Board Members:

**ATTEST:**

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TONY R. RUSSELL  
DIRECTOR, BOARD SERVICES /  
AUTHORITY CLERK

**APPROVED AS TO FORM:**

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AMY GONZALEZ  
GENERAL COUNSEL

## Staff Report

**Meeting Date: November 9, 2023**

**Subject:**

**Approve and Authorize an Increase in the President/CEO's Change Order Authority for the Sassafras Street Widening Project at San Diego International Airport**

**Recommendation:**

Adopt Resolution No. 2023-0095, waiving Policy 5.02(4)(b)(ii) and approving and authorizing an increase in the President/CEO's change order authority from \$850,000 to an amount not to exceed \$1,240,000 for Project No. 104205, Sassafras Street Widening at San Diego International Airport.

**Background/Justification:**

On October 7, 2021, the San Diego County Regional Airport Authority ("Authority") Board ("Board") awarded a contract to Hazard Construction Engr LLC ("Hazard") in the amount of \$1,728,000 for Project No. 104205, Sassafras Street Widening (hereinafter the "Project") [Resolution 2021-0114R].

The Project scope included the construction of two vehicle travel lanes and railroad crossing improvements in both directions on Sassafras Street between Pacific Highway and Kettner Boulevard, including pedestrian improvements at the railroad crossing, railroad pre-signals, railroad crossing improvements associated with California Public Utilities Commission ("CPUC") General Order 88-B (GO 88-B), traffic signal modifications on both Pacific Highway and Kettner Boulevard at Sassafras Street, and associated signing and pavement marking improvements. This Project was defined as a required mitigation measure to the Rental Car Center's Environmental Impact Report ("EIR") in 2009.

Since beginning construction, Hazard has encountered multiple unforeseen conditions that delayed the Project and have required multiple change orders. The Project requires continuous coordination with the City of San Diego regarding projects by others in the area, as well as for testing, inspection, and final acceptance of facilities they will own and maintain after Project completion. In addition to close coordination with the City of San Diego, the Project requires extensive coordination with all agencies with right-of-way interests and property or access impacts including CPUC, North County Transit District ("NCTD"), San Diego Metropolitan Transit System ("MTS"), Caltrans and the Port of San Diego.

Authority Policy ("Policy") 5.02(4)(b)(ii) requires Board approval for change orders in excess of 6% of the original contract amount on contracts awarded for more than \$1 million but less than or equal to \$5 million, which in this case is \$103,680. On July 23, 2023, the Board increased the President/CEO's change order authority on the Contract from \$630,000 to \$850,000 and the Project duration from 595 days to 670 days, establishing a revised contract completion date of October 1, 2023 [Resolution 2023-0050]. The contract has since been extended by 45 days as part of Change Order 11 and the revised contract completion date is November 15, 2023.

To complete construction of the Project, additional change orders will need to be issued to mitigate the following items:

1. Costs associated with the utility conflict between the existing sewer main and proposed traffic signal foundation in the center median on the east side of the railroad. The costs for this work are higher than the original estimate due to the difficulty of the installation and removal of the shoring system required for this work to be completed safely.
2. Costs of additional materials, services and labor associated with traffic signal 'Pole E' and the proximity of the pole's location in reference to the Caltrans overpass and a field located existing gas line. This work includes the evaluation of alternatives to obtain additional clearance to the Caltrans overpass, coordination with the City, and the removal, cutting, welding, galvanizing and reinstallation of the traffic signal pole.
3. Cost of additional materials and labor needed to provide a connection to the San Diego Gas & Electric ("SDG&E") transformer needed for final traffic signal operations and commissioning. The connection to the existing SDG&E transformer was coordinating during the final design phase of the project. SDG&E provided service orders for the project in July and September 2023, however as the work advanced in the field it was determined that there were no available connection points remaining in the transformer for our use.
4. Cost of additional materials and labor needed to provide red curb paint and thermoplastic crosswalk markings required by the City during the construction phase in order to obtain their acceptance of the project.
5. Costs for additional construction and safety team inspection, City inspections, MTS and NCTD railroad flagging, and additional construction management required due to unforeseen conditions and the extended project schedule.
6. Costs incurred by Hazard due to needing to provide staff and equipment, known as daily overhead, for the extended construction duration of the project.

These additional costs are estimated at \$390,000, or 23% of Hazard’s construction contract amount. Board Resolution 2023-0050 increased the change order authority to \$850,000, however the total cost for unanticipated changes is now estimated to be approximately \$1,240,000. At this time the resolution to the SDG&E transformer issue is still unknown, therefore its total impact on both the final cost and schedule delay to the project have been approximated here using the information currently available to the project team.

Staff recommends that the Board waive Policy 5.02(4)(b)(ii) and approve and authorize an increase in the President/CEO’s change order authority from \$850,000 to an amount not to exceed \$1,240,000.

### Fiscal Impact:

Additional costs for Sassafra Street Widening will be funded using savings within the Board adopted FY2024-FY2028 Capital Program Budget. The Source of funding for this project is Airport Bonds.

### Authority Strategies/Focus Areas:

This item supports one or more of the following (*select at least one under each area*):

#### Strategies

- Community Strategy    Customer Strategy    Employee Strategy    Financial Strategy    Operations Strategy

#### Focus Areas

- Advance the Airport Development Plan    Transform the Customer Journey    Optimize Ongoing Business

### Environmental Review:

- A. CEQA: This Board action is for a project that received certification and approval for the Environmental Impact Report (SCH No. 2005091105 - SDCRAA #EIR-06-01) on May 1, 2008, received certification and approval for the Airport Master Plan Northside Improvements Supplemental Environmental Impact Report (SCH NO. 2005091105 – SDCRAA # EIR-10-01 ) on September 1, 2011, and received certification and approval for the Airport Development Plan Environmental Impact Report (SCH NO. 2017011053 – SDCRAA # EIR-18-01) on January 9, 2020.

- B. California Coastal Act Review: A coastal development permit was issued for the Rental Car Center in 2013 (CDP#6-13-011). This Board action is for a project that is a development not within the jurisdiction of the Airport Authority and that the City of San Diego is the permitting entity for Coastal Act review and approval.
- C. NEPA: This Board action is not a project that involves additional approvals or actions by the Federal Aviation Administration ("FAA") and, therefore, no formal review under the National Environmental Policy Act ("NEPA") is required.

## Application of Inclusionary Policies:

The Authority has the following inclusionary programs and policy: a Disadvantaged Business Enterprise (DBE) Program, an Airport Concession Disadvantaged Business Enterprise (ACDBE) Program and Policy 5.12. These programs and policy are intended to promote the inclusion of small, local, service disabled/veteran owned small businesses, historically underrepresented businesses, and other business enterprises, on all contracts. Only one of the programs or policy named above can be used in any single contracting opportunity.

This contract does not utilize federal funds and provides limited opportunities for sub-contractor participation; therefore, at the option of the Authority, Policy 5.12 was applied to promote the participation of qualified small businesses, service disabled/veteran owned small businesses, and local businesses. Policy 5.12 provides a preference of up to seven percent (7%) in the award of selected Authority contracts. When bid price is the primary selection criteria, the maximum amount of the preference cannot exceed \$200,000. The preference is only applied in measuring the bid. The final contract award is based on the amount of the original bid.

In accordance with Policy 5.12, the recommended firm Hazard Construction Engr LLC did not receive small business, local business, and service disabled/veteran owned small business preference.

## Prepared by:

Bob Bolton  
Director, Airport Design & Construction

RESOLUTION NO. 2023-0095

A RESOLUTION OF THE BOARD OF THE SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY, WAIVING POLICY 5.02(4)(b)(ii) AND APPROVING AND AUTHORIZING AN INCREASE IN THE PRESIDENT/CEO'S CHANGE ORDER AUTHORITY FROM \$850,000 TO AN AMOUNT NOT TO EXCEED \$1,240,000 FOR PROJECT NO. 104205, SASSAFRAS STREET WIDENING AT SAN DIEGO INTERNATIONAL AIRPORT

**WHEREAS**, on October 7, 2021, the San Diego County Regional Airport Authority ("Authority") Board ("Board") awarded a Contract to Hazard Construction Engr LLC ("Hazard") in the amount of \$1,728,000 for Project No. 104205 Sassafras Street Widening (hereinafter the "Project") [Resolution 2021-0114R]; and

**WHEREAS**, the Project was defined as a required mitigation measure to the Rental Car Center's Environmental Impact Report ("EIR") in 2009; and

**WHEREAS**, the Project scope is to provide two vehicle travel lanes and railroad crossing improvements in both directions on Sassafras Street between Pacific Highway and Kettner Boulevard, including pedestrian improvements at the railroad crossing, railroad pre-signals, railroad crossing improvements associated with California Public Utilities Commission ("CPUC") general order 88-B (GO 88-B), traffic signal modifications on both Pacific Highway and Kettner Boulevard at Sassafras Street, and associated signing and pavement marking improvements; and

**WHEREAS**, since beginning construction, Hazard has encountered multiple unforeseen conditions that delayed the Project and have required multiple change orders; and

**WHEREAS**, the Project requires continuous coordination with the City of San Diego regarding projects by others in the area, as well as for testing, inspection and final acceptance of facilities they will own and maintain after Project completion; and

**WHEREAS**, in addition to close coordination with the City of San Diego, the Project requires extensive coordination with all agencies with right-of-way interests and property or access impacts including CPUC, North County Transit District (“NCTD”), San Diego Metropolitan Transit System (“MTS”), Caltrans and the Port of San Diego; and

**WHEREAS**, Authority Policy (“Policy”) 5.02(4)(b)(ii) requires Board approval for change orders in excess of 6% of the original contract amount on contracts awarded for more than \$1 million but less than or equal to \$5 million, which in this case is \$103,680; and

**WHEREAS**, on July 23, 2023, the Board increased the President/CEO’s change order authority to from \$630,000 to \$850,000 and the Project duration from 595 days to 670 days, establishing a revised Contract completion date of October 1, 2023 [Resolution 2023-0050]; and

**WHEREAS**, the Contract has since been extended by 45 days as part of Change Order 11 and the revised Contract completion date is November 15, 2023; and

**WHEREAS**, additional change orders will need to be issued to Hazard to mitigate costs associated with utility conflict between the existing sewer main and proposed traffic signal foundation in the center median on the east side of the railroad, additional materials, services and labor associated with traffic signal ‘Pole E’ and the proximity of the pole’s location in reference to the Caltrans overpass and a field located existing gas line, a connection to the San Diego Gas & Electric (“SDG&E”) transformer needed for final traffic signal operations and commissioning, red curb paint and thermoplastic crosswalk markings required by the City, construction and safety team inspection, City inspections, MTS and NCTD railroad flagging, additional construction management required due to unforeseen conditions during the construction, and Costs incurred by Hazard due to needing to provide staff and equipment, known as daily overhead for the extended construction duration of the project; and

**WHEREAS**, these additional costs are estimated at \$390,000, or 23% of Hazard's construction contract amount; and

**WHEREAS**, Board Resolution 2023-0050 increased the President/CEO's change order authority to \$850,000, however the total cost for unanticipated changes is now estimated to be approximately \$1,240,000; and

**WHEREAS**, at this time the resolution to the SDG&E transformer issue is still unknown, therefore its total impact on both the final cost and schedule delay to the Project have been approximated here using the information currently available to the Project team; and

**WHEREAS**, the Board finds it in the best interest of the Authority to waive Policy 5.02(4)(b)(ii) and approve and authorize 1) an increase in the President/CEO change order authority from \$850,000 to an amount not to exceed \$1,240,000.

**NOW, THEREFORE, BE IT RESOLVED** that the Board hereby waives Policy 5.02(4)(b)(ii); and

**BE IT FURTHER RESOLVED** that the Board approves and authorizes an increase in the President/CEO's change order authority from \$850,000 to an amount not to exceed \$1,240,000 for Project No. 104205, Sassafras Street Widening at San Diego International Airport; and

**BE IT FURTHER RESOLVED** that the Authority's officers, employees, and agents are hereby authorized, empowered, and directed to do and perform all such acts as may be necessary or appropriate in order to effectuate fully the foregoing Resolution; and

**BE IT FURTHER RESOLVED** that the Board finds that this action is for a project that received certification and approval for the Environmental Impact Report (SCH No. 2005091105 – SDCRAA #EIR-06-01) on May 1, 2008, received certification and approval for the Airport Master Plan Northside Improvements supplemental Environmental Impact Report (SCH No. 2005091105 – SDCRAA # EIR-10-01) on September 1, 2011, and received certification and approval for the Airport Development Plan Environmental Impact Report (SCH No. 2017011053 – SDCRAA # EIR-18-01) on January 9, 2020; and

**BE IT FURTHER RESOLVED** that the Board finds that this action is for a project that is a development not in the jurisdiction of the Airport Authority. The City of San Diego would be the permitting entity for Coastal Development Permit approval; and

**BE IT FURTHER RESOLVED** that the Board finds that this action is not a project that involves additional approvals or actions by the Federal Aviation Administration (“FAA”) and, therefore, no formal review under the National Environmental Policy Act (“NEPA”) is required.

**PASSED, ADOPTED, AND APPROVED** by the Board of the San Diego County Regional Airport Authority at a special meeting this 9<sup>th</sup> day of November 2023, by the following vote:

**AYES:** Board Members:

**NOES:** Board Members:

**ABSENT:** Board Members:

**ATTEST:**

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TONY R. RUSSELL  
DIRECTOR, BOARD SERVICES /  
AUTHORITY CLERK

**APPROVED AS TO FORM:**

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AMY GONZALEZ  
GENERAL COUNSEL

## Board Communication

Date: November 9, 2023  
To: Board Members  
From: Tony R. Russell, Director, Board Services/ Authority Clerk  
Subject: Business and Travel Expense Reimbursement Reports for Board Members, President/CEO, Chief Auditor and General Counsel When Attending Conferences, Meetings, and Training at the Expense of the Authority

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Authority Policy 3.30 (3)(b) and (4) require that travel and business expense reimbursements of Board Members, the President/CEO, the Chief Auditor, and the General Counsel be approved or pre-approved by the Executive Committee and presented to the Board for its information at its next regularly scheduled meeting.

The attached reports are being presented to comply with the requirements of Policy 3.30.

# **TRAVEL EXPENSE REINBURSEMENT**





**Hyatt Regency Long Beach**  
 200 South Pine Avenue  
 Long Beach, CA 90802  
 Tel: 562-491-1234  
 Fax: 562-432-1972  
 longbeach.hyatt.com

COPY OF INVOICE

MRS Kim Becker

[Redacted Address]

United States

Room No. 1016  
 Arrival 09-29-23  
 Departure 10-03-23  
 Folio Window 1  
 Folio No. 1421622

Confirmation No. 5795310001  
 Group Name 24827494 ACIN Ann 2023 Conf Exh ATTEND

Date	Description	Charges	Credits
[Redacted]	[Redacted]	[Redacted]	[Redacted]
09-29-23	Accommodation	299.00	Room
09-29-23	Occupancy Tax 13.0%	38.87	09/29
09-29-23	LB Tourism Assessment 3.0%	8.97	\$ 347.44
09-29-23	CA Tourism Fee - Accommodations	0.60	
09-29-23	Parking - Self	38.00	Parking
09-30-23	Accommodation	299.00	Room
09-30-23	Occupancy Tax 13.0%	38.87	09/30
09-30-23	LB Tourism Assessment 3.0%	8.97	\$ 347.44
09-30-23	CA Tourism Fee - Accommodations	0.60	
09-30-23	Parking - Self	38.00	Parking
10-01-23	Accommodation	299.00	Room
10-01-23	Occupancy Tax 13.0%	38.87	10/01
10-01-23	LB Tourism Assessment 3.0%	8.97	\$ 347.44
10-01-23	CA Tourism Fee - Accommodations	0.60	
10-01-23	Parking - Self	38.00	Parking
10-02-23	Accommodation	299.00	Room
10-02-23	Occupancy Tax 13.0%	38.87	10/02
10-02-23	LB Tourism Assessment 3.0%	8.97	\$ 347.44
10-02-23	CA Tourism Fee - Accommodations	0.60	
10-02-23	Parking - Self	38.00	Parking
10-03-23	Mastercard	XXXXXXXXXXXX0764 XX/XX	1,573.09

**Total** 1,573.09 1,573.09

Guest Signature

**Balance** 0.00

I agree that my liability for this bill is not waived and I agree to be held personally liable in the event that the indicated person, company or association fails to pay for any part or the full amount of these charges.

**WE HOPE YOU ENJOYED YOUR STAY WITH US!**

We trust you enjoyed your stay at the Hyatt Regency Long Beach. Please let us know your thoughts at: [quality@hbrl@hyatt.com](mailto:quality@hbrl@hyatt.com).

We thank you for your business and we appreciate your loyalty.

For questions on your World of Hyatt account, call 800-30-HYATT.

For inquiries concerning your bill please call 888-588-4384

Please remit payment to:

**World of Hyatt Summary**

Membership: XXXXXX805Q  
 Bonus Codes:  
 Qualifying Nights: 4  
 Eligible Spend: 1,373.00  
 Redemption Eligible: 183.33

Parking  
 \$ 38.00 x 4 = \$ 152.00



**Hyatt Regency Long Beach**  
200 South Pine Avenue  
Long Beach, CA 90802  
Tel: 562-491-1234  
Fax: 562-432-1972  
longbeach.hyatt.com

**COPY OF INVOICE**

MRS Kim Becker

[REDACTED]  
[REDACTED]

United States

Confirmation No. 5795310001

Group Name 24827494 ACIN Ann 2023 Conf Exh ATTEND

Room No. 1016  
Arrival 09-29-23  
Departure 10-03-23  
Folio Window 1  
Folio No. 1421622

Summary Invoice, please see front desk  
for eligibility details.

Hyatt Regency Long Beach  
P.O. Box 842160  
Dallas, TX 75284

Leave something behind in the hotel? Please go to [www.ileftmystuff.com](http://www.ileftmystuff.com)

CLICK the "Guests" tab and then the "Report your lost stuff" button.

Enter in the property ID for Hyatt Regency Long Beach: 42630

# FY 2023 Per Diem Rates for California

Meals & Incidentals (M&IE) Breakdown

Primary Destination	County	M&IE Total	Continental Breakfast/Breakfast	Lunch	Dinner	Incidental Expenses	First & Last Day of Travel
Los Angeles	Los Angeles / Orange / Ventura / Edwards AFB less the city of Santa Monica	\$74	\$17	\$18	\$34	\$5	\$55.50
Standard Rate	Applies for all locations without specified rates	\$59	\$13	\$15	\$26	\$5	\$44.25

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY**  
**OUT-OF-TOWN TRAVEL REQUEST**

GENERAL INSTRUCTIONS:

- A. All out-of-town travel requests must conform to applicable provisions of Policy 3.30.
- B. Once traveler completes form, submit to the traveler's Administrator for approval (for Board Members, President/CEO, General Counsel and Chief Auditor, Administrator is Board Executive Committee).

TRAVELER INFORMATION:

Traveler Name: Kimberly J. Becker Department: Executive, BU6  
Position:  Board Member  President/CEO  General Counsel  Chief Auditor  
 All Other Authority Employees

DATE OF REQUEST: 04/07/2023 DATE OF DEPARTURE/RETURN: 09/29/2023 / 10/03/2023

DESTINATION / BUSINESS PURPOSE:

Destination: Long Beach, CA

Business Purpose: ACI 2023 Annual Conference & Exhibition

PROJECTED OUT-OF-TOWN TRAVEL EXPENSES:

A. Transportation Costs:	
• Airfare <input type="checkbox"/> <i>check box for business class or equivalent (international only)</i>	\$ _____
• Rental Car	\$ _____
• Other Transportation (Taxi, TNC, Train, Bus)	\$ <u>100.00</u>
• Auto (Gas, Parking/Tolls, Mileage)	\$ <u>160.00</u>
B. Lodging	\$ <u>1,300.00</u>
C. Meals and Incidental Expenses ( <i>Per Diem</i> )	\$ <u>300.00</u>
D. Seminar and Conference Fees	\$ <u>975.00</u>
E. Entertainment	\$ _____
TOTAL PROJECTED TRAVEL EXPENSES	\$ <u>2,835.00</u>

**CERTIFICATION BY TRAVELER**

By my signature below, I certify the following:

- 1. The above-listed projected out-of-town travel expenses conform to Policy 3.30, are reasonable and directly related to Authority business; and
- 2. I have attended training regarding my responsibilities pursuant to Policy 3.30 within the past two years.

Travelers Signature: Kimberly J. Becker Date: 4/10/23

**CERTIFICATION BY ADMINISTRATOR** (*If Administrator is Executive Committee, Clerk certifies below.*)

By my signature below, I certify the following:

- 1. I have reviewed this out-of-town travel request and made inquiries to determine that the out-of-town travel and identified expenses are directly related to and necessary for the advancement of the Authority's business and reasonable in comparison to the anticipated benefits to the Authority; and
- 2. I have attended training regarding my responsibilities pursuant to Policy 3.30 within the past two years.

Administrator's Signature: Arely Valenzuela Date: 04/24/2023



# 2023 Annual Conference & Exhibition

September 30 - October 3  
Long Beach Convention and Entertainment Center  
Long Beach, CA

[REGISTER NOW](#)

Early Bird Registration (Before July 14, 2023)  
Regular Registration (Before August 18, 2023)

[EVENT](#)   [REGISTRATION](#)   [HOTEL](#)   **[AGENDA](#)**   [EXHIBIT](#)   [SPONSOR](#)   [COMMITTEE WORKSHOPS](#)

[CONTACT US](#)

The 2023 Annual Conference and Exhibition agenda is now available to view. ACI-NA has been working to curate best-in-class learning and professional development. Download the current working schedule to see the full range of innovative sessions, workshops and educational opportunities available during the conference.

## A Brand New Conference Experience for 2023

ACI-NA is excited to implement several conference and exhibition enhancements to increase value and improve the overall attendee experience in 2023. New changes for 2023 include:

- A more comprehensive and balanced conference schedule
- Expanded educational sessions with brand new tracks
- Enhanced networking opportunities, including a host welcome celebration
- More thought leadership on the future of the airport industry
- Improved exhibition hall hours to better showcase industry solutions

## Friday, September 29, 2023

**12:00 PM – 3:00 PM**

**ACI-NA Executive Committee Meeting**

*Executive Committee members only*

**3:30 PM – 5:00 PM**

**ACI-NA Executive Committee and Past Chairs Meeting**

*Invitation only*

**3:00 PM – 5:00 PM**

**Legal Affairs Steering Group Meeting**

*Steering Group members only*

## **Environmental Affairs Steering Group Meeting**

*Steering Group members only*

## **Operations, Planning, Safety, Infrastructure & Development Steering Group Meeting**

*Steering Group members only*

**6:00 PM**

## **ACI-NA Executive Committee and Past Chairs Dinner**

*Invitation only*

## **Saturday, September 30, 2023**

**7:30 AM – 5:30 PM**

### **Check-in / Registration**

**8:00 AM – 9:00 AM**

### **✓ Networking Breakfast**

**8:00 AM – 8:00 PM**

### **Exhibition Hall Move-In**

**9:00 AM – 11:00 AM**

### **CAC Small Airport Caucus Meeting**

*Invitation Only*

### **CAC Large Airport Caucus Meeting**

*Invitation Only*

### **U.S. Small Airports Committee**

*Open to all attendees*

### **U.S. Medium Hub Committee**

*Invitation Only*

### **✓ U.S. Large Hub Committee Meeting**

*Invitation Only*

**9:00 AM – 5:00 PM**

### **Committee Workshops**

- + Business Information Technology Committee
- + Commercial Management Committee
- + Environmental Affairs Committee
- + Finance Committee
- + Legal Affairs Committee
- + Operations, Planning, Safety, Infrastructure, & Development Committee
- + Marketing, Communications, and Customer Experience Steering Group Meeting
- + Diversity, Equity and Inclusion Working Group Meeting (Open to all registered attendees)
- + Human Resources Roundtable

**10:00 AM – 10:30 AM**

### **Networking Break**

**11:00 AM – 11:30 AM**

### **Exec-to-Exec Meeting**

*Airport and WBP/Associates Board Executive Members only*

**11:30 AM – 1:15 PM**

### **ACI-NA WBP/Associates Board of Directors Meeting**

With lunch

**12:00 PM – 1:15 PM**

**Networking Lunch**

**12:00 PM – 1:15 PM**

✓ **ACI-NA Board of Directors and Committee Chairs Luncheon**  
*Invitation only*

**12:00 PM – 1:15 PM**

**Commissioners Committee Meeting Luncheon**  
*Invitation only*

**1:15 PM – 2:45 PM**

**Canadian Policy Council and Membership Meeting**  
*Invitation only*

✓ **U.S. Policy Council Meeting**  
*Open to all attendees*

**2:45 PM – 3:15 PM**

**Networking Break**

**3:15 PM – 4:30 PM**

✓ **ACI-NA Board of Directors Meeting**  
*Open to all registered attendees*

**4:30 PM – 5:00 PM**

✓ **ACI-NA Airport Membership Meeting and ACI World Special Meeting of Members**  
*Open to all airport CEOs/directors only*

**6:30 PM – 9:30 PM**

✓ **Host Airport Welcome Event**

## Sunday, October 1, 2023

**7:30 AM – 7:00 PM**

**Check-in / Registration**

**8:00 AM – 9:00 AM**

**Networking Breakfast**

**8:00 AM – 2:00 PM**

**Exhibition Hall Move-In**

**9:00 AM – 10:15 AM**

**Educational Sessions**

+ Emerging Issues in Airport Security

✓ **Beyond the Canvas: Legal Considerations for Art at Airports**

+ ESG – Responding to Investors and Stakeholders

+ Smarter Operations- Improving Airport Operational Efficiency & Safety with Advanced Technology

+ Your Future Workforce is 10-Years-Old

**10:15 AM – 10:45 AM**

**Networking Break**

**10:45 AM – 12:00 PM**

**Educational Sessions**

- + Session to be Announced Soon!
- + Beyond the Runway: Airport Commercial Development
- + Hold Your Charge
- + Airport Safety Management at a Crossroads
- + When Does It Stop?: Managing Your Airport's Brand in Perpetual Crisis

**12:00 PM – 1:15 PM                      Networking Lunch**

**1:15 PM – 2:15 PM                      Educational Sessions**

- + Evolving World of Risk Management for Airports
- + Making it All Work: Labor Legal Issues
- + Resiliency – Bending, but Not Breaking
- + Don't Fear the eVTOL —The Realities of Advanced Air Mobility and Airports
- + Employee Experience Drives the Customer Experience

**2:15 PM – 2:45 PM                      Networking Break**

**2:45 PM – 4:30 PM                      Opening General Session**



**Sam Samaddar**  
*Airport Director, Kelowna International Airport  
 Chair, ACI-NA*

**Cynthia Guidry**  
*Director, Long Beach Airport*

**Kevin Burke**  
*President and CEO, ACI-NA*

**Zanny Minton Beddoes**  
*Editor-in-Chief of *The Economist**

Editor-in-Chief of *The Economist* and named one of the “Most Powerful Women in the World” by *Forbes*, Zanny Minton Beddoes is a renowned global economics expert, sought-after for her authoritative perspectives on the world economy. She is renowned for delivering sophisticated insight on all facets of economic affairs. At the nexus of the global economy and policy, Minton Beddoes adeptly positions new developments that impact business and industry into the broader context of world events.

**4:30 PM – 7:00 PM                      Exhibition Hall Grand Opening**  
*Reception in the Exhibit Hall*

**Monday, October 2, 2023**

**8:00 AM – 4:00 PM                      Check-in / Registration**

**8:00 AM – 6:00 PM                      Exhibition Hall Open**

The Exhibition Hall will remain open during all educational sessions on Monday, October 2.

**8:00 AM – 9:30 AM**

**Networking Breakfast in the Exhibition Hall**

**9:00 AM – 10:30 AM**

**ACI-NA World Business Partner / Associate Member and Airport CEO Roundtable Breakfast**

*Invitation Only, RSVP Required*

**11:30 AM – 1:00 PM**

**Networking Lunch in the Exhibition Hall**

**12:00 PM – 1:00 PM**

**PAC Lunch**

*Separate registration required. Contact [Annie Russo](#) for additional information.*

**1:00 PM – 2:00 PM**

**Educational Sessions**

- + Meeting the Demands of the Next Generation of Bleisure Travelers
- + What Airport Lawyers Want their Clients to Know about Airport Revenue Use
- + Journey to Net Zero
- + Planning for GPS/PNT Disruption
- + Getting the Memo: Internal Communications and the Workforce of the Future

**2:00 PM – 2:30 PM**

**Networking Break in the Exhibition Hall**

**2:30 PM – 3:30 PM**

**Educational Sessions**

- + The Synergy of Airport Data and Marketing Strategies
- + Legal and Operational Approaches to Maintaining Public Safety at the Airport
- + Sustainable Aviation Fuels
- + We Built This! Airport Infrastructure Projects from Design to Opening Day and Beyond
- + Diversity, Equity & Inclusion at Airports – A Work in Progress but Differences Made

**3:30 PM – 4:00 PM**

**Airport Carbon Accreditation and Environmental Achievement Awards Ceremony**

**4:30 PM – 6:00 PM**

**Exhibition Hall Reception**

**6:30 PM – 8:00 PM**

**Board of Directors and Leadership Reception**

*Invitation Only*

## Tuesday, October 3, 2023

**7:30 AM – 12:00 PM**

**Check-in / Registration**

**8:00 AM – 5:00 PM**

**Exhibit Hall Move Out**

**8:00 AM – 9:00 AM**

**Networking Breakfast**

**8:00 AM – 9:00 AM**

**ACI-NA Women in Aviation Breakfast**

Invitation Only, RSVP Required

**9:00 AM – 10:00 AM**

Track 1

**Airports Only Roundtable**

Track 2

**Airports Only Roundtable**

Track 3

**WBP / Associates Roundtable**

**10:00 AM – 10:30 AM**

**Networking Break**

✓  
One of these

**10:30 AM – 12:00 PM**

✓ **General Session Keynote and Closing Remarks**

**12:00 PM**

**Grab-and-Go Snacks**

**Thank You to Our Sponsors**

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY**  
**TRAVEL EXPENSE REIMBURSEMENT REPORT - Board Members, President/CEO, General Counsel, Chief Auditor**  
 (To be completed within 30 days from travel return date for domestic travel; 45 days for international travel)

Refer to Authority Policy 3.30 - Business and Travel Expense Reimbursement Policy, outlining appropriate reimbursable expenses. Attach all required supporting documentation. All receipts must be detailed (credit card receipts do not provide sufficient detail). Any special items should be explained in the space provided below.

[Policy 3.30 - Business and Travel Expense Reimbursement](#)

[Business and Travel Reimbursement Guidelines](#)

**Employee/Trip Information**

Date: \_\_\_\_\_

Name: Kimberly J. Becker Dept: 6 - Executive Division  
 Departure Date: 10/12/2023 Return Date: 10/18/2023 Report Due: 11/17/23  
 Destination: Istanbul, Turkey  
 Business Purpose: World Routes Conference

Expense items not included in Per Diem	Authority Prepaid Expenses	Employee Paid Expenses							TOTAL
		10/12/23 Thursday	10/13/23 Friday	10/14/23 Saturday	10/15/23 Sunday	10/16/23 Monday	10/17/23 Tuesday	10/18/23 Wednesday	
Air Fare, Railroad, Bus	5,423.75								-
Conference Fees	2,559.03								-
Rental Car									-
Gas									-
Parking & Tolls									-
Mileage - Attach mileage form									-
Taxi / TNC / Shuttle Fare						4.66			4.66
Lodging			377.42	377.42	377.42	377.42	377.42		1,887.10
Telephone, Internet and Fax									-
Laundry									-
Miscellaneous:		51.50	6.99						58.49
									-
	<b>\$ 7,982.78</b>								<b>\$ 1,950.25</b>

**Expense items included in Per Diem:**

Meals & Incidental Expenses (M&IE)

Meals will be reimbursed at established Per Diem rates. Receipts shall not be required except for authorized meals above per diem rate (approved by CEO or Vice President below). If a meal is provided by a conference or meeting, do not include the meal for reimbursement below. On first travel day, only include lunch and dinner if flight departs after 9:00 a.m. On last travel day, only include breakfast and lunch if flight returns before 6:00 p.m.

GSA Per Diem for Domestic

US Dept of State Per Diem for International

Enter Daily Per Diem Rate	10/12/23	10/13/23	10/14/23	10/15/23	10/16/23	10/17/23	10/18/23	
	Thursday	Friday	Saturday	Sunday	Monday	Tuesday	Wednesday	
Breakfast	\$23.00							138.00
Lunch	\$37.00	37.00	37.00	37.00	37.00	37.00	37.00	148.00
Dinner	\$60.00	60.00	60.00	60.00		60.00		300.00
Incidentals	\$30.00	30.00	30.00	30.00	30.00	30.00	30.00	210.00
<b>Total M&amp;IE</b>	<b>\$150.00</b>							
Approved Meal Exception Above Per Diem Rate <sup>1</sup>								
<b>Total Meal and Incidental Expenses</b>	<b>\$ 127.00</b>	<b>\$ 150.00</b>	<b>\$ 150.00</b>	<b>\$ 113.00</b>	<b>\$ 53.00</b>	<b>\$ 113.00</b>	<b>\$ 90.00</b>	<b>796.00</b>

Explanation: Substantiation for exception should be attached	<b>Trip Grand Total</b>	<b>10,729.03</b>
	LESS CASH ADVANCE (Attach copy of Authority check)	
	Less Expenses Prepaid by Authority	7,982.78
	<b>Due Traveler</b> - if positive amount, prepare check request	
	<b>Due Authority</b> - if negative, attach check payable to SDCRAA	<b>\$2,746.25</b>

Note: Send this report to Accounting even if the amount is \$0.

By signing below, TRAVELER: (a) acknowledges understanding and agreeing to be bound by Authority Policy 3.30 - Business and Travel Expense Reimbursement Policy; (b) certifies that this report is true and correct and all claimed expenses were incurred in connection with official Authority business; and (c) understands that any purchases/claims that are not allowed will be traveler's responsibility. By signing below, ADMINISTRATOR certifies, based on reasonable inquiry, that expenses approved in this report were reasonable, necessary, directly related to the Authority's business, and that they are reimbursable under Authority Policy 3.30.

Prepared By: Diane Casey Ext.: 2445  
 Traveler's Signature: Kimberly J. Becker Date: 10/25/23

**AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE (To be completed by Clerk)**

I, \_\_\_\_\_ hereby certify that this document was approved by the Executive Committee at its meeting on \_\_\_\_\_  
 Clerk Signature: \_\_\_\_\_ Date: \_\_\_\_\_

VAT Number GB 365 4626 36

Contact Details:

Telephone: 440207921 8506  
Email: eventregistration@routesonline.com

Informa Markets (UK) Limited  
5 Howick Place,  
London SW1P 1WG



# INVOICE

KIMBERLY JANE BECKER  
San Diego County Regional Airport Author  
P.O. Box 82776

Invoice date: 15/05/2023  
Invoice number: 352918

San Diego  
CA  
92138  
United States

Product Description	Quantity	Unit Price	VAT Code*	VAT Rate	Net Amount	VAT Amount	Totals
Airport Delegate (10-25m pax)	1	£2,020.00	5	0%	£2,020.00	£0.00	£2,020.00
<b>Invoice Total GBP</b>					<b>£2,020.00</b>	<b>£0.00</b>	<b>£2,020.00</b>

\$ 2,559.03 USD

**Payment already received via credit or debit card - Thank You,**

Country/Net Amount	Country/VAT Amount	Exchange Rate
TRY 48,971.06	TRY 0.00	24.2431

VAT Code Explanation:

1. United Kingdom – Standard Rated. Supplies are subject to UK VAT at the standard rate in accordance with the UK VAT ACT 1994. UK VAT will be accounted for by the supplier.
2. United Kingdom – Zero Rated. Supplies are subject to UK VAT at zero rate in accordance with the UK VAT ACT 1994, Schedule 8.
3. United Kingdom – Exempt. Supplies are exempt from UK VAT in accordance with the UK VAT ACT 1994.
4. United Kingdom – Reverse Charge. VAT reverse charge based on Article 9(2)(e) and article 21(1)(b) of the Sixth EU VAT Directive. The EU VAT registered customer has a requirement to account for local VAT via the reverse charge on this supply.
5. United Kingdom – Outside Scope. Supplies are outside the scope of UK VAT in accordance with the UK VAT ACT 1994.



## Routes World 2023

Bringing together the global route development community

Istanbul, Türkiye • 15 - 17 October 2023

## Thank you!

Thanks for registering for **Routes World 2023**. Your details have been submitted to our events team for review. We will be in touch with your full confirmation in due course.

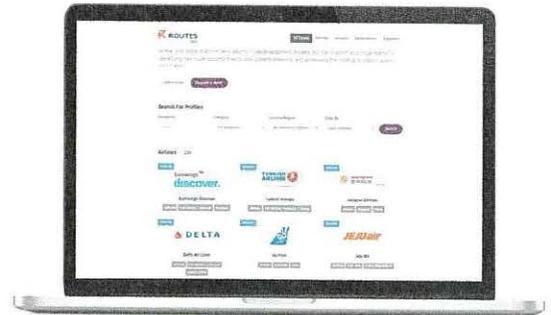
Your unique registration key: **381sxztcog4ru**

## Other Products and Services

Would you like any information on the following products or services?

### Routes 360 membership

Routes is home to the biggest online community of airline network planners. Deliver your marketing messages to senior decision makers with up to four email campaigns, gain exclusive access to carriers' network strategies and maximise your event attendance with a Routes 360 membership.





Traveltrust  
374 North Coast Highway 101  
Encinitas, CA 92024  
760-635-1700

For a single calendar entry click [here](#)

### Travel Itinerary

#### Passenger Names

BECKER/KIMBERLY JANE - 06

Traveltrust Business Hours are Monday-Friday 5am -5pm Pacific

Agency Reference Number: RMTRCD

CHECK IN FOR FLIGHT 24 HOURS PRIOR TO DEPARTURE

Please review your itinerary and report any discrepancies to Traveltrust within 24hrs of receipt

Travel requirements are being updated constantly, please be sure to check with your airline or CDC.gov for the latest in travel requirements and restrictions.

GOT  
~~670~~ FQY

British Airways - Flight Number 6429 <i>AS 3406</i>		Confirmation: 38TLOK
<b>Departure:</b> Thu, 10/12/2023 11:45 AM <b>Departure City:</b> San Diego, CA ( <a href="#">SAN</a> ) <b>Departing Terminal:</b> TERMINAL 2 <b>Status:</b> Confirmed	<b>Arrival:</b> Thu, 10/12/2023 1:25 PM <b>Arrival City:</b> San Francisco, CA ( <a href="#">SFO</a> ) <b>Arrival Terminal:</b> TERMINAL 2 <b>Class of Service:</b> D - BUSINESS	<b>Equipment:</b> E75  <b>Travel Time:</b> 1 hour(s) 40 minute(s) <a href="#">Add flight to Calendar</a> <a href="#">Baggage Info</a> <a href="#">Operating Carrier Baggage Info</a> <a href="#">Weather</a>
Operated By ALASKA AIRLINES ← <b>Seat Assignments:</b> BECKER/KIMBERLY JANE - 02A SINGLE SEAT AISLE/WINDOW CONFIRMED BA REQUIRES NEW RESERVATION TO BE BOOKED AT TIME OF CANCELLATION FREQUENT FLYER NUMBER MTJ4330		
British Airways - Flight Number 0284		Confirmation: 38TLOK
<b>Departure:</b> Thu, 10/12/2023 4:25 PM <b>Departure City:</b> San Francisco, CA ( <a href="#">SFO</a> ) <b>Departing Terminal:</b> INTERNATIONAL TERMINAL <b>Status:</b> Confirmed	<b>Arrival:</b> Fri, 10/13/2023 10:50 AM <b>Arrival City:</b> London Heathrow, England ( <a href="#">LHR</a> ) <b>Arrival Terminal:</b> TERMINAL 5 <b>Class of Service:</b> R - BUSINESS	<b>Equipment:</b> 77W <b>Meal:</b> Meals <b>Travel Time:</b> 10 hour(s) 25 minute(s) <a href="#">Add flight to Calendar</a> <a href="#">Baggage Info</a> <a href="#">Weather</a>
<b>Seat Assignments:</b> BECKER/KIMBERLY JANE - 11K SINGLE SEAT AISLE/WINDOW CONFIRMED BA REQUIRES NEW RESERVATION TO BE BOOKED AT TIME OF CANCELLATION FREQUENT FLYER NUMBER MTJ4330		
British Airways - Flight Number 0688		Confirmation: 38TLOK
<b>Departure:</b> Fri, 10/13/2023 1:05 PM <b>Departure City:</b> London Heathrow, England ( <a href="#">LHR</a> ) <b>Departing Terminal:</b> TERMINAL 5 <b>Status:</b> Confirmed	<b>Arrival:</b> Fri, 10/13/2023 7:15 PM <b>Arrival City:</b> Istanbul, Turkey ( <a href="#">IST</a> ) <b>Arrival Terminal:</b> <b>Class of Service:</b> J - BUSINESS	<b>Equipment:</b> 32N <b>Meal:</b> Meals <b>Travel Time:</b> 4 hour(s) 10 minute(s) <a href="#">Add flight to Calendar</a> <a href="#">Baggage Info</a> <a href="#">Weather</a>
<b>Seat Assignments:</b> BECKER/KIMBERLY JANE - 02C AISLE SEAT CONFIRMED BA REQUIRES NEW RESERVATION TO BE BOOKED AT TIME OF CANCELLATION FREQUENT FLYER NUMBER MTJ4330		
British Airways - Flight Number 0675		Confirmation: 38TLOK
<b>Departure:</b> Wed, 10/18/2023 8:05 AM <b>Departure City:</b> Istanbul, Turkey ( <a href="#">IST</a> ) <b>Departing Terminal:</b> <b>Status:</b> Confirmed	<b>Arrival:</b> Wed, 10/18/2023 10:20 AM <b>Arrival City:</b> London Heathrow, England ( <a href="#">LHR</a> ) <b>Arrival Terminal:</b> TERMINAL 5 <b>Class of Service:</b> J - BUSINESS	<b>Equipment:</b> 32N <b>Meal:</b> Meals <b>Travel Time:</b> 4 hour(s) 15 minute(s) <a href="#">Add flight to Calendar</a> <a href="#">Baggage Info</a> <a href="#">Weather</a>
<b>Seat Assignments:</b> BECKER/KIMBERLY JANE - 02C AISLE SEAT CONFIRMED BA REQUIRES NEW RESERVATION TO BE BOOKED AT TIME OF CANCELLATION FREQUENT FLYER NUMBER MTJ4330		

<b>Departure:</b> Wed, 10/18/2023 1:50 PM	<b>Arrival:</b> Wed, 10/18/2023 5:05 PM	<b>Equipment:</b> 351
<b>Departure City:</b> London Heathrow, England (LHR)	<b>Arrival City:</b> San Diego, CA (SAN)	<b>Meal:</b> Meals
<b>Departing Terminal:</b> TERMINAL 3	<b>Arrival Terminal:</b> TERMINAL 2	<b>Travel Time:</b> 11 hour(s) 15 minute(s)
<b>Status:</b> Confirmed	<b>Class of Service:</b> R - BUSINESS	<a href="#">Add flight to Calendar</a>
		<a href="#">Baggage Info</a>
		<a href="#">Weather</a>

**Seat Assignments:** BECKER/KIMBERLY JANE - 07A  
 SINGLE SEAT AISLE/WINDOW CONFIRMED  
 BA REQUIRES NEWRESERVATION TO BE BOOKED AT TIME OF CANCELLATION  
 FREQUENT FLYER NUMBER MTJ4330

**Invoice Detail**

<b>Name:</b> BECKER/KIMBERLY JANE		
<b>British Airways Ticket:</b> 1257968379950	<b>Issue Date:</b> 05/12/2023	<b>Amount:</b> \$5,383.75
<b>Invoice Number:</b> 7020510		
<b>Service Fee:</b> 8900849797943	<b>Issue Date:</b> 05/12/2023	<b>Amount:</b> \$40.00
		<b>Total Fare:</b> USD \$5,423.75

Your total has been charged to American Express ending in 1013

**General Remarks**

THIS TICKET IS NON-REFUNDABLE AND MUST BE USED FOR THE FLIGHTS BOOKED. IF THE RESERVATION IS NOT USED OR CANCELLED, BEFORE THE DEPARTURE OF YOUR FLIGHTS IT MAY HAVE NO VALUE. CONTACT TRAVELTRUST BEFORE YOUR OUTBOUND FLIGHT TO CHANGE IF NECESSARY. PER MANDATORY IATA RESOLUTION 830D YOUR CONTACT DETAILS HAVE BEEN GIVEN TO THE AIRLINES FOR FLIGHT MODIFICATIONS ONLY FOR EMERGENCY SERVICE FROM UNITED KINGDOM-0-800-7373-7882 FOR TRAVEL TO THE UNITED KINGDOM A US CITIZEN MUST HAVE A VALID PASSPORT FOR EMERGENCY SERVICE FROM TURKEY-DIRECT 682-233-1914 FOR TRAVEL TO THE TURKEY A US CITIZEN MUST HAVE A VALID PASSPORT AND VISA AN ESTA MUST BE OBTAINED FOR TRAVEL TO THE USA PLEASE VISIT [HTTPS://ESTA.CBP.DHS.GOV/ESTA](https://esta.cbp.dhs.gov/esta) MOST COUNTRIES RECOMMEND YOUR PASSPORT BE VALID FOR AT LEAST 6 MONTHS BEYOND YOUR TRAVEL DATES. PLEASE CHECK [WWW.TRAVEL.STATE.GOV](http://WWW.TRAVEL.STATE.GOV) FOR MORE DETAILS YOUR INTERNATIONAL TRAVEL MAY REQUIRE VACCINATIONS PLEASE CHECK [WWW.CDC.GOV](http://WWW.CDC.GOV) FOR LATEST REQUIREMENTS

Thank you for choosing Traveltrust! TSA Guidance: a government issued photo id is needed for check-in. Please allow minimum 3-hour check-in for international flights and 2 hours for Domestic. For Additional security information visit [www.tsa.gov](http://www.tsa.gov). For EMERGENCY AFTER-HOURS ASSISTANCE FROM ANYWHERE, PLEASE CALL 1-882-990-7183. VIT Code is HSJE72. Each call is billed at \$35 Domestic + ticketing fees, \$45 International + ticketing and international fees.

Kimberly Becker  
3138 Laurel Street,  
92104, San Diego, United States of America

  
JW MARRIOTT  
ESTABLISHED 1957

V.D. :  
V. NO :

Date/Tarih : 18.10.2023

Room/Oda : 6017      Arrival/Giriş : 13.10.23      Adult/Yetişkin : 1      Passport No - TC No : 531377466  
Folio No :      Departure/Çıkış : 18.10.23      Child/Çocuk : 0      Crs No/Voucher No : 3822153

User/Kullanıcı : KBAS134  
Csh No/Kasa No :  
Page/Sayfa : 1

Açıklama/Description		Date/Tarih	Debit/Borg	Credit/Alacak
Room Charge	319.19 EUR / 29.48740	13.10.23	9,412.08	
VAT % 10		13.10.23	941.21	
Accommodation Tax		13.10.23	188.24	
Room Charge	319.19 EUR / 29.48740	14.10.23	9,412.08	
VAT % 10		14.10.23	941.21	
Accommodation Tax		14.10.23	188.24	
Room Charge	319.19 EUR / 29.48740	15.10.23	9,412.08	
VAT % 10		15.10.23	941.21	
Accommodation Tax		15.10.23	188.24	
Room Charge	319.19 EUR / 29.48740	16.10.23	9,412.08	
VAT % 10		16.10.23	941.21	
Accommodation Tax		16.10.23	188.24	
Room Charge	319.19 EUR / 29.48740	17.10.23	9,412.08	
VAT % 10		17.10.23	941.21	
Accommodation Tax		17.10.23	188.24	

Tax Rate	Tax Base	Tax Amount
KDV Oranı	KDV Matrahı	KDV Tutarı
%10	47,060.40	4,706.05

Room Check-in USD Exch. Rate	27.7576 TRY
Room Check-in EUR Exch. Rate	29.4874 TRY
Total in EUR:	1,787.46 EUR

Yalnız Elli Yki Bin Yedi Yüz Yedi Türk Lirası Altmış Beş Kuruştur

Total Amount/Toplam Tutar	47,060.40
Taxable Amount/KDV Matrah	47,060.40
Total VAT/Hesaplanan KDV	4,706.05
Total Acc Tax/Konaklama Vergisi	941.20
Total Inc.Vat/KDV Dahil Tutar	52,707.65

Payments/Ödemeler

Balance/Bakiye 52,707.65

$\$1,887 \frac{10}{100}$   
USD

$\$1,887 \frac{10}{100} / 5 \text{ nights} = \$377 \frac{42}{100}$

# Currency Converter

Over 31 years of currency data. Powered by 

**TRY** Turkish Lira ▼

---

52,707.65

---

TRY   EUR   GBP   BTC

↔

**USD** US Dollar ▼

---

1,887.1

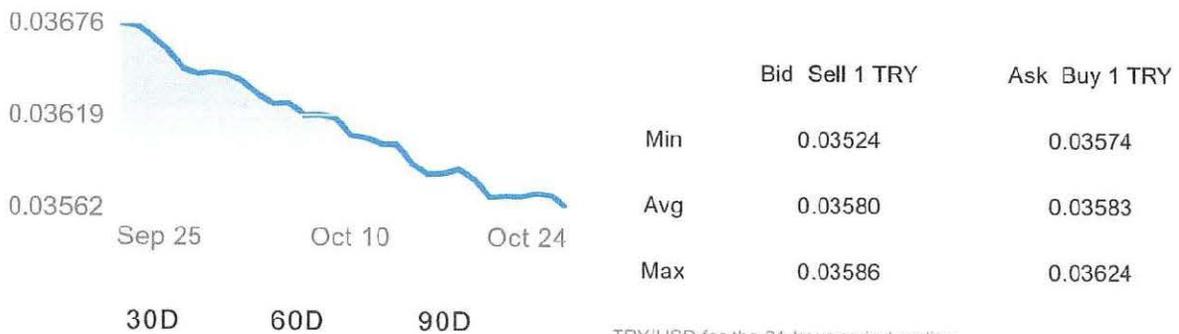
---

USD   GBP   ETH

Date < 18 October 2023 > 

Preview interbank rate +/- 0% ▼ 

OANDA's currency calculator tools use OANDA Rates™, the touchstone FX rates compiled from leading market data contributors.



TRY/USD for the 24-hour period ending Tuesday, Oct 17, 2023 23:59 UTC

These values represent the daily average of the Bid and Ask rates OANDA receives from many data sources.



Republic of Türkiye  
Electronic Visa Application System

# Receipt

No. 1143547008

09 October 2023

**Received from**

Kimberly Jane Becker

Document No. 531377466

3138 Laurel Street, San Diego, CA 92104

**Issued by**

Republic of Türkiye Ministry of Foreign Affairs

Dr. Sadık Ahmet Cad. No:8 Balgat / ANKARA - TÜRKİYE  
06100

Description	Amount
e-Visa Fee (Visa No. 655789795229)	50 USD
	Service fee 1.50 USD
<b>Total amount of e-Visa Fees 51.50 USD</b>	

This is a computer generated receipt. No signature is necessary.



# Türkiye Cumhuriyeti Elektronik Vizesi

Electronic Visa, Republic of Turkey

# A2



EV 655789795229

<b>Referans No</b> <i>Reference No</i>	: BCC-UKEA
<b>Adı</b> <i>Name</i>	: Kimberly Jane
<b>Soyadı</b> <i>Surname</i>	: Becker
<b>Doğum Yeri</b> <i>Place of Birth</i>	: Morgantown, PA
<b>Doğum Tarihi</b> <i>Date of Birth</i>	: 14 Haz/Jun 1963
<b>Uyruk Adı</b> <i>Nationality</i>	: A.B.D. : U.S.A
<b>Seyahat Belgesi</b> <i>Travel Document</i>	: Umuma Mahsus Pasaport : Ordinary Passport
<b>Belge No</b> <i>Travel Document No.</i>	: 531377466
<b>Belge Veriliş T.</b> <i>Travel Doc. Issue Date</i>	: 19 Nis/Apr 2015
<b>Belge Geçerlilik T.</b> <i>Travel Doc. Expiry Date</i>	: 18 Nis/Apr 2025

<b>Giriş Sayısı</b> <i>Number of Entries</i>	: Mütteaddit Giriş : Multiple Entry
<b>Geçerlilik Tarihi</b> <i>Valid From</i>	: 11 Eki/Oct 2023
<b>Geçerlilik Bitişi</b> <i>Valid Until</i>	: 07 Nis/Apr 2024
<b>İkamet Süresi</b> <i>Duration of Stay</i>	: 90 Gün / Days



655789795229

#### DISCLAIMER

Kindly note that, information on any processed e-Visa cannot be changed and the fee paid for an e-Visa is not refundable. The information on your e-Visa must match the information on your valid travel document completely; otherwise, your e-Visa will be invalid. In this regard, you must create and complete a new application. If the persons recorded to the accompanying section of your passport are to travel with you, it is essential that they also get e-visa.

E-visa shall not be valid for purposes other than touristic and commercial trips. Visa applications such as work, study, etc. must be made via foreign missions of Turkey.

It is your own responsibility to check whether your residence permit has expired or not.

In accordance with the Law no. 6458 on Foreigners and International Protection, you should be covered with **any valid medical insurance** during your stay in Turkey.

Should your stay upon single entry without residence permit be longer than 90 days, you may well be sentenced to administrative fine and your entry into Turkey might be forbidden for a certain period of time.

In exceptional circumstances, it is possible that Turkish authorities may not permit an e-visa-holder to enter into Turkey. For more information, please visit <http://www.evisa.gov.tr/info>

**Casey Diane**

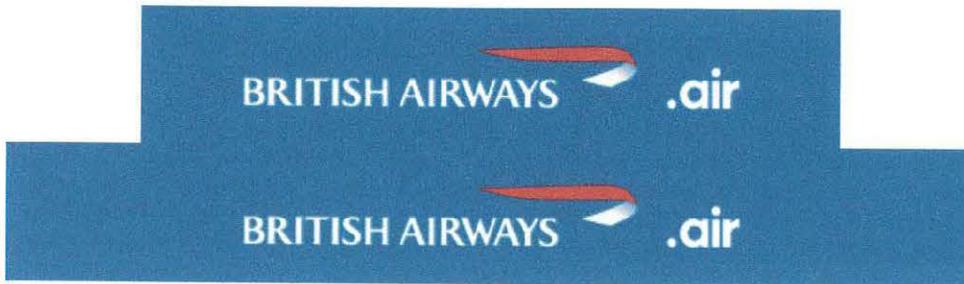
---

**From:** kim Becker Aguirre <kbeckersj@yahoo.com>  
**Sent:** Friday, October 20, 2023 6:24 PM  
**To:** Casey Diane  
**Subject:** Fw: Your order details

Internet on BA outbound

----- Forwarded Message -----

**From:** British Airways .air (No Reply) <ba.donotreply@dot-air.com>  
**To:** Kimberly Becker <kbeckersj@yahoo.com>  
**Sent:** Thursday, October 12, 2023 at 05:21:29 PM PDT  
**Subject:** Your order details



Hi, Kimberly

**Thank you for shopping with us!**



**PURCHASE SUMMARY**

**Total \$ 6.99**

Invoice #4c847f9a3

13/10/2023 12:21 AM UTC

1x

Wi-Fi: Messaging - Flight pass

**\$ 6.99**

## PAYMENT DETAILS

### MasterCard ending in 0764

Starting price	\$ 6.99
Discount	\$ 0.00
VAT	Included

VAT No. EU372018741

IAG Connect, Waterside, Orient House (HAA2) Harmondsworth, Middlesex, UB7 0GB

[Terms and conditions](#) and the [Privacy policy](#) apply while using the services.

[Contact us](#)

**Casey Diane**

---

**From:** Becker Kim  
**Sent:** Tuesday, October 17, 2023 10:12 PM  
**To:** Casey Diane  
**Subject:** Fwd: Your Monday afternoon trip with Uber

Uber from convention center to hotel

Begin forwarded message:

**From:** Uber Receipts <noreply@uber.com>  
**Date:** October 16, 2023 at 3:54:14 PM GMT+3  
**To:** Becker Kim <kbecker@san.org>  
**Subject:** Your Monday afternoon trip with Uber



Total TRY 130.00

adjusted

---

**Payments**



**Cash**  
10/16/23 3:28 PM

TRY 130.00



**Cash**

10/16/23 3:51 PM

**-TRY 130.00**

Refund



**Aal \*\*\*\*0764**

10/16/23 3:54 PM

**TRY 130.00**

[Visit the trip page](#) for more information, including invoices (where available)

[Download PDF](#)

[Report lost item >](#)

[Contact support >](#)  
[Contact support >](#)

[My trips >](#)

Uber

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Uber B.V.  
Burgerweeshuispad 301  
1076 HR Amsterdam

Fare does not include fees that may be charged by your bank. Please contact your bank directly for inquiries.

# Currency Converter

Over 31 years of currency data. Powered by 

**TRY** Turkish Lira ▼

---

130

---

TRY   EUR   GBP   BTC

↔

**USD** US Dollar ▼

---

4.65855

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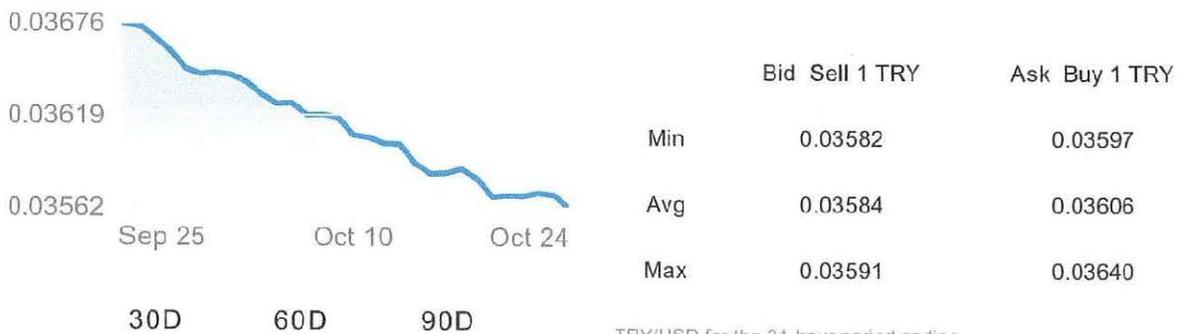
USD   GBP   ETH

Date < 16 October 2023 > 

Preview interbank rate

+/- 0% ▼ 

OANDA's currency calculator tools use OANDA Rates™, the touchstone FX rates compiled from leading market data contributors.



TRY/USD for the 24-hour period ending Sunday, Oct 15, 2023 23:59 UTC

These values represent the daily average of the Bid and Ask rates OANDA receives from many data sources.



**Foreign Per Diem Rates In U.S. Dollars  
DSSR 925**

**Country: TURKEY  
Publication Date: 05/01/2023**

Country Name	Post Name	Season Begin	Season End	Maximum Lodging Rate	M & IE Rate	Maximum Per Diem Rate	Footnote	Effective Date
TURKEY	Adana-Incirlık	01/01	12/31	163	97	260	<a href="#">View</a>	03/01/2023
TURKEY	Ankara	01/01	12/31	162	62	224	<a href="#">View</a>	07/01/2022
TURKEY	Antalya	01/01	12/31	189	94	283	<a href="#">View</a>	08/01/2004
TURKEY	Bursa	01/01	12/31	158	102	260	<a href="#">View</a>	08/01/2004
TURKEY	Gaziantep	01/01	12/31	130	48	178	<a href="#">View</a>	07/01/2022
TURKEY	Istanbul	01/01	12/31	324	150	474	<a href="#">View</a>	08/01/2022
TURKEY	Izmir-Cigli	01/01	12/31	246	48	294	<a href="#">View</a>	07/01/2022
TURKEY	Other	01/01	12/31	120	82	202	<a href="#">View</a>	08/01/2004

**Per Diem Rates**

- Excel Versions of Per Diem
- Foreign Per Diem Rates

**Allowance Rates**

- Allowances By Location
- Allowances By Type
- Biweekly Allowance Updates
- Custom Search
- Footnotes to Section 920

**Standardized Regulations (DSSR)**

- Archives (DSSR)
- Table of Contents (DSSR)

**General Information**

- Advance of Pay
- Consumables
- Danger Pay
- Education
- Evacuation
- Extraordinary Quarters Allowance (EQA)
- Foreign Transfer Allowance (FTA)
- Frequently Asked Questions
- Home Service Transfer Allowance (HSTA)
- Living Quarters Allowance (LQA)
- Official Residence Expense (ORE)
- Per Diem
- Post Allowance (COLA)
- Post Hardship Differential
- R&R
- Representation Allowances
- Separate Maintenance Allowance (SMA)
- Service Needs Differential
- Summary of Allowances
- Temporary Quarters Subsistence Allowance (TQSA)

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- Reports

**Office of Allowances**

- Contact Us
- Organization Chart

## Office of Allowances

### Appendix B

#### Chapter 301-Federal Travel Regulation

#### Allocation of M&IE Rates to Be Used in Making Deductions from the M&IE Allowance

M&IE rates for the localities in nonforeign areas (prescribed in Civilian Personnel Per Diem Bulletins published periodically in the Federal Register by the Secretary of Defense) and for localities in foreign areas (established by the Secretary of State in Section 925, a per diem supplement to the Standardized Regulations Government Civilians, Foreign Areas) shall be allocated as shown in this table (Section 301-11.18) when making deductions from nonforeign or foreign area per diem rates.

M &IE Rate	Breakfast	Lunch	Dinner	Incidentals
\$1	0	0	0	1
\$2	0	0	1	1
\$3	0	1	1	1
\$4	1	1	1	1
\$5	1	1	2	1
\$6	1	2	2	1
\$7	1	2	3	1
\$8	1	2	3	2
\$9	1	2	4	2
\$10	2	2	4	2
\$11	2	3	4	2
\$12	2	3	5	2
\$13	2	3	5	3
\$14	2	4	5	3
\$15	2	4	6	3
\$16	2	4	7	3
\$17	3	4	7	3
\$18	3	5	7	3
\$19	3	5	8	3
\$20	3	5	8	4
\$21	3	5	9	4
\$22	3	6	9	4
\$23	3	6	9	5
\$24	4	6	9	5

B L D I

\$145	22	36	58	29
\$146	22	37	58	29
\$147	22	37	59	29
\$148	22	37	59	30
\$149	22	37	60	30
\$150	23	37	60	30
\$151	23	38	60	30
\$152	23	38	61	30
\$153	23	38	61	31
\$154	23	39	61	31
\$155	23	39	62	31
\$156	23	39	63	31
\$157	24	39	63	31
\$158	24	40	63	31
\$159	24	40	64	31
\$160	24	40	64	32
\$161	24	40	65	32
\$162	24	41	65	32
\$163	24	41	65	33
\$164	25	41	65	33
\$165	25	41	66	33
\$166	25	42	66	33
\$167	25	42	67	33
\$168	25	42	67	34
\$169	25	42	68	34
\$170	26	42	68	34
\$171	26	43	68	34
\$172	26	43	69	34
\$173	26	43	69	35
\$174	26	44	69	35
\$175	26	44	70	35
\$176	26	44	71	35
\$177	27	44	71	35
\$178	27	45	71	35
\$179	27	45	72	35
\$180	27	45	72	36
\$181	27	45	73	36
\$182	27	46	73	36
\$183	27	46	73	37
\$184	28	46	73	37

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY**  
**OUT-OF-TOWN TRAVEL REQUEST**

**GENERAL INSTRUCTIONS:**

- A. All out-of-town travel requests must conform to applicable provisions of Policy 3.30.
- B. Once traveler completes form, submit to the traveler's Administrator for approval (for Board Members, President/CEO, General Counsel and Chief Auditor, Administrator is Board Executive Committee).

**TRAVELER INFORMATION:**

Traveler Name: Kimberly J. Becker Department: Executive, BU6  
Position:  Board Member  President/CEO  General Counsel  Chief Auditor  
 All Other Authority Employees

DATE OF REQUEST: 05/04/2023 DATE OF DEPARTURE/RETURN: 10/13/2023 / 10/18/2023

**DESTINATION / BUSINESS PURPOSE:**

Destination: Istanbul, Turkey Business Purpose: World Routes Conference

**PROJECTED OUT-OF-TOWN TRAVEL EXPENSES:**

A. Transportation Costs:	
• Airfare <input checked="" type="checkbox"/> check box for business class or equivalent (international only)	\$ <u>7,600.00</u>
• Rental Car	\$ _____
• Other Transportation (Taxi, TNC, Train, Bus)	\$ <u>200.00</u>
• Auto (Gas, Parking/Tolls, Mileage)	\$ _____
B. Lodging	\$ <u>2,000.00</u>
C. Meals and Incidental Expenses (Per Diem) (Turkey - \$150 Per Day)	\$ <u>900.00</u>
D. Seminar and Conference Fees (3,520 British Pounds)	\$ <u>4,425.00</u>
E. Entertainment	\$ _____
TOTAL PROJECTED TRAVEL EXPENSES	\$ <u>15,025.00</u>

**CERTIFICATION BY TRAVELER**

By my signature below, I certify the following:

- 1. The above-listed projected out-of-town travel expenses conform to Policy 3.30, are reasonable and directly related to Authority business; and
- 2. I have attended training regarding my responsibilities pursuant to Policy 3.30 within the past two years.

Travelers Signature:  Date: 5/9/23

**CERTIFICATION BY ADMINISTRATOR** (If Administrator is Executive Committee, Clerk certifies below.)

By my signature below, I certify the following:

- 1. I have reviewed this out-of-town travel request and made inquiries to determine that the out-of-town travel and identified expenses are directly related to and necessary for the advancement of the Authority's business and reasonable in comparison to the anticipated benefits to the Authority; and
- 2. I have attended training regarding my responsibilities pursuant to Policy 3.30 within the past two years.

Administrator's Signature: \_\_\_\_\_ Date: \_\_\_\_\_

**AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE**

I, Arelly Valenzuela, Assistant Authority Clerk I, \_\_\_\_\_, certify that this document was approved  
(Name of Clerk)

by the Executive Committee at its \_\_\_\_\_ May 22, 2023 meeting.  
(Meeting Date)

# Routes World 2023

Bringing together the global route development community

Istanbul, Türkiye • 15 - 17 October 2023

## Event Programme

### Saturday 14 October

	<b>Complimentary Tours</b> Find out more	<b>Various</b>
	<b>Badge Collection</b> Location: Istanbul Expo Center (iFM) - Hall 5, 6 and 7	<b>14:00-17:00</b>
	<b>Badge Collection</b> Location: Istanbul Modern	<b>19:00-20:30</b>
	<b>Welcome Reception</b> Location: Istanbul Modern	<b>19:00-21:00</b> Find out more



**Registration and Information Zone Open**

**08:00 – 17:30**

Location: Istanbul Expo Center (IFM)



**Meetings**

**09:30 – 12:20**

Location: Airline Meetings Halls



**Conference Programme**

**09:40 - 12:00**

Location: Keynote Theatre



**Networking Lunch**

**11:50 – 13:00**

Location: Lunch Area



**Meetings**

**13:00 – 14:50**

Location: Airline Meeting Halls



**Conference Programme**

**13:00 - 14:50**

Location: Keynote Theatre



**Networking Break**

**14:50 – 15:05**

Location: Exhibition Hall



**Meetings**

**15:05 – 17:25**

Location: Airline Meeting Halls



**Conference Programme**

**15:05 - 17:25**

Location: Keynote Theatre



**Exhibitor Networking**

**17:25 - 19:00**

Location: Exhibition Hall



**Registration and Information Zone Open**

**07:45 – 17:30**

Location: Istanbul Expo Center (IFM)



**Meetings**

**09:00 – 10:50**

Location: Airline Meeting Halls



**Conference Programme**

**09:00 - 10:50**

Location: Keynote Theatre



**Networking Break**

**10:50 – 11:05**

Location: Exhibition Hall



**Meetings**

**11:05 – 12:55**

Location: Airline Meeting Halls



**Conference Programme**

**11:05 - 12:35**

Location: Keynote Theatre



**Networking Lunch**

**12:25 – 13:40**

Location: Lunch Area



**Meetings**

**13:40 – 15:10**

Location: Airline Meeting Halls



**Conference Programme**

**13:40 - 16:05**

Location: Keynote Theatre



**Exhibitor Networking**

**15:10 – 15:45**

Location: Exhibition Hall



**ROUTES**

**Meetings**

**15:45 – 16:35**

Location: Airline Meeting Halls



**Networking Evening**

**19:00-23:00**

Location: Ciragan Palace Kempinski

[Find out more](#)

## Tuesday 17 October



**Registration and Information Zone Open**

**08:00 – 17:30**

Location: Istanbul Expo Center (iFM)



**Meetings**

**09:00 – 10:50**

Location: Airline Meeting Halls



**Conference Programme**

**10:00 - 12:35**

Location: Keynote Theatre



**Networking Break**

**10:50 – 11:05**

Location: Exhibition Hall



**Meetings**

**11:05 – 12:50**

Location: Airline Meeting Halls



**Networking Lunch & Handover Ceremony**

**12:25 – 13:40**

Hosted by Routes World 2024 Host



**Meetings**

**13:40 – 15:30**

Location: Airline Meeting Halls



**Networking Break**

**15:30 – 15:45**

Location: Exhibition Hall



Meetings

15:45 – 17:05

Location: Airline Meeting Halls



Event Closes

17:30

[Book your place](#)

[Return to the Routes World 2023 homepage](#)

## Events

- [Routes World 2023](#)
- [Routes Asia 2024](#)
- [Routes Americas 2024](#)
- [Routes Europe 2024](#)
- [TakeOff North America 2024](#)
- [Routes Awards](#)

## About Routes

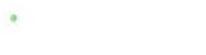
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## Routes 360

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# **OUT OF TOWN TRAVEL REQUESTS**

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY**  
**OUT-OF-TOWN TRAVEL REQUEST**

**GENERAL INSTRUCTIONS:**

- A. All out-of-town travel requests must conform to applicable provisions of [Policy 3.30](#).
- B. Once traveler completes form, submit to the traveler's Administrator for approval (for Board Members, President/CEO, General Counsel and Chief Auditor, Administrator is Board Executive Committee).

**TRAVELER INFORMATION:**

Traveler Name: Kimberly J. Becker Department: Executive, BU6  
Position:  Board Member  President/CEO  General Counsel  Chief Auditor  
 All Other Authority Employees

DATE OF REQUEST: 09/28/2023 DATE OF DEPARTURE/RETURN: 11/30/2023 / 12/01/2023

**DESTINATION / BUSINESS PURPOSE:**

Destination: Phoenix, AZ

Business Purpose: AAAE Policy Review Council

**PROJECTED OUT-OF-TOWN TRAVEL EXPENSES:**

A. Transportation Costs:	
• Airfare <input type="checkbox"/> <i>check box for business class or equivalent (international only)</i>	\$ <u>250.00</u>
• Rental Car	\$ _____
• Other Transportation ( <i>Taxi, TNC, Train, Bus</i> )	\$ <u>100.00</u>
• Auto ( <i>Gas, Parking/Tolls, Mileage</i> )	\$ _____
B. Lodging	\$ <u>350.00</u>
C. Meals and Incidental Expenses ( <i>Per Diem</i> )	\$ <u>138.00</u>
D. Seminar and Conference Fees	\$ _____
E. Entertainment	\$ _____
<b>TOTAL PROJECTED TRAVEL EXPENSES</b>	<b>\$ <u>838.00</u></b>

**CERTIFICATION BY TRAVELER**

By my signature below, I certify the following:

- 1. The above-listed projected out-of-town travel expenses conform to Policy 3.30, are reasonable and directly related to Authority business; and
- 2. I have attended training regarding my responsibilities pursuant to Policy 3.30 within the past two years.

Travelers Signature:  Date: Sep 28, 2023

**CERTIFICATION BY ADMINISTRATOR** (*If Administrator is Executive Committee, Clerk certifies below.*)

By my signature below, I certify the following:

- 1. I have reviewed this out-of-town travel request and made inquiries to determine that the out-of-town travel and identified expenses are directly related to and necessary for the advancement of the Authority's business and reasonable in comparison to the anticipated benefits to the Authority; and
- 2. I have attended training regarding my responsibilities pursuant to Policy 3.30 within the past two years.

Administrator's Signature: \_\_\_\_\_ Date: \_\_\_\_\_

## Casey Diane

---

**From:** Erin O'Connor <Erin.OConnor@aaae.org>  
**Sent:** Wednesday, September 27, 2023 11:57 AM  
**To:** iahmad@pvdairport.com; Becker Kim; balram.bheodari@atl.com; jbilyeu@brazoria-county.com; sbrockman@flymemphis.com; dbrubaker@flyrks.com; kcampbell@mylubbock.us; chentj@saccounty.gov; tcrilly@bluegrassairport.com; kdillon@bradleyairport.com; kevind@flymsy.com; sdonohue@dfwairport.com; jim.elwood@jhairport.org; bfrancis@clevelandairport.com; dgriffin@renoairport.com; dharing@lincolnaireport.com; danny.jones@portsanantonio.us; chad.makovsky@phoenix.gov; bmalinowski@clintonairport.com; rmathieu@flybhm.com; jeff.mulder@okc.gov; chad.newton@wcaa.us; creynolds@ocair.com; trichardson@grr.org; ann.richart@wsdot.wa.gov; jesus.saenz@sanantonio.gov; rsmith4@bwiairport.com; Cathryn.E.Stephens; zrs@portlandmaine.gov; mark.vanloh@flyjacksonville.com; rosemaryv@lasairport.com; phillip.washington@flydenver.com; patrick.wilson@tys.org; bill.wyatt@slcgov.com; Jacky Sher Raker; Todd Hauptli  
**Cc:** Casey Diane; stephanie.creech@atl.com; ladonnam@flymsy.com; jordyn.mcdougall@jhairport.org; lkolacek@renoairport.com; jholland@clintonairport.com; csmith@flybhm.com; julie.bottorff@wcaa.us; KRamirez@ocair.com; hmeyer@grr.org; sabrina.alonzo@sanantonio.gov; rlarkins@bwiairport.com; chelsea.witherspoon@flydenver.com; trevia.best@tys.org; aseabury@pvdairport.com; apeterson@ctairports.org; spetty@dfwairport.com; ginaw@lasairport.com; brett.christensen@slcgov.com; Erin O'Connor  
**Subject:** AAAE Policy Review Council Meeting | Phoenix, AZ

Good afternoon, AAAE Policy Review Council

It was announced at the September Board meeting that there will be an in-person PRC Meeting in Phoenix, AZ in December. Please fill out the form via this link, [RSVP Link](#), so we can get a headcount of who will be attending for planning purposes. Please submit the form by Friday, October 6.

### Thursday, November 30, 2023

6:30 p.m. Dinner

### Friday, December 1, 2023

9 a.m. – 3 p.m. Meeting

More information will follow on the room block and the agenda. Please do not hesitate if you have any questions or need any other information.

Thank you  
Erin

Erin O'Connor  
Senior Manager, Leadership and Events  
e. erin.oconnor@aaae.org  
p. 703.797.2520 | c. 914.263.6638

[American Association of Airport Executives](#)

The Barclay Building | 601 Madison Street | Alexandria, VA 22314

# FY 2023 Per Diem Rates for Phoenix, Arizona

## Meals & Incidentals (M&IE) rates and breakdown

Primary Destination	County	M&IE Total	Continental Breakfast/Breakfast	Lunch	Dinner	Incidental Expenses	First & LastDay of Travel
Phoenix / Scottsdale	Maricopa	\$69	\$16	\$17	\$31	\$5	\$51.75

# Becker Phoenix Travel Approval Request 2023-11-30

Final Audit Report

2023-09-28

Created:	2023-09-28
By:	Diane Casey (dcasey@san.org)
Status:	Signed
Transaction ID:	CBJCHBCAABAALs2p5AiMiwBKYHGfbvbm0_4rgyv93SA1

## "Becker Phoenix Travel Approval Request 2023-11-30" History

-  Document created by Diane Casey (dcasey@san.org)  
2023-09-28 - 5:27:17 PM GMT- IP address: 12.69.234.136
-  Document emailed to Kim Becker (kbecker@san.org) for signature  
2023-09-28 - 5:27:58 PM GMT
-  Email viewed by Kim Becker (kbecker@san.org)  
2023-09-28 - 5:48:54 PM GMT- IP address: 104.28.85.118
-  Document e-signed by Kim Becker (kbecker@san.org)  
Signature Date: 2023-09-28 - 5:49:07 PM GMT - Time Source: server- IP address: 174.236.101.21
-  Agreement completed.  
2023-09-28 - 5:49:07 PM GMT

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY**  
**OUT-OF-TOWN TRAVEL REQUEST**

GENERAL INSTRUCTIONS:

- A. All out-of-town travel requests must conform to applicable provisions of [Policy 3.30](#).
- B. Once traveler completes form, submit to the traveler's Administrator for approval (for Board Members, President/CEO, General Counsel and Chief Auditor, Administrator is Board Executive Committee).

TRAVELER INFORMATION:

Traveler Name: Kimberly J. Becker Department: Executive, BU6  
Position:  Board Member  President/CEO  General Counsel  Chief Auditor  
 All Other Authority Employees

DATE OF REQUEST: 09/28/2023 DATE OF DEPARTURE/RETURN: 02/12/2024 / 02/15/2024

DESTINATION / BUSINESS PURPOSE:

Destination: San Antonio, TX

Business Purpose: ACI CEO Forum

PROJECTED OUT-OF-TOWN TRAVEL EXPENSES:

A. Transportation Costs:	
• Airfare <input type="checkbox"/> check box for business class or equivalent (international only)	\$ <u>500.00</u>
• Rental Car	\$
• Other Transportation (Taxi, TNC, Train, Bus)	\$ <u>100.00</u>
• Auto (Gas, Parking/Tolls, Mileage)	\$
B. Lodging	\$ <u>975.00</u>
C. Meals and Incidental Expenses (Per Diem)	\$ <u>256.00</u>
D. Seminar and Conference Fees	\$ <u>1,200.00</u>
E. Entertainment	\$
<b>TOTAL PROJECTED TRAVEL EXPENSES</b>	<b>\$ <u>3,031.00</u></b>

**CERTIFICATION BY TRAVELER**

By my signature below, I certify the following:

1. The above-listed projected out-of-town travel expenses conform to Policy 3.30, are reasonable and directly related to Authority business; and
2. I have attended training regarding my responsibilities pursuant to Policy 3.30 within the past two years.

Travelers Signature:  Date: Sep 28, 2023

**CERTIFICATION BY ADMINISTRATOR** (If Administrator is Executive Committee, Clerk certifies below.)

By my signature below, I certify the following:

1. I have reviewed this out-of-town travel request and made inquiries to determine that the out-of-town travel and identified expenses are directly related to and necessary for the advancement of the Authority's business and reasonable in comparison to the anticipated benefits to the Authority; and
2. I have attended training regarding my responsibilities pursuant to Policy 3.30 within the past two years.

Administrator's Signature: \_\_\_\_\_ Date: \_\_\_\_\_

[View in a browser.](#)

THE **VOICE OF AIRPORTS**®



## 2024 CEO FORUM HEADS TO SAN ANTONIO

Each year, this **invitation-only** event offers you an opportunity to help set the airport industry agenda for the year ahead. ACI-NA's [2024 CEO Forum](#) will feature executive-level discussions on the North American and global state of the industry. Plan to join us in **San Antonio, TX from February 13 - 15** to network with other industry leaders, explore solutions to challenges in a small learning environment, and help chart our industry's course forward.

For questions, please contact [Veronica Gerson](#).

REGISTRATION

HOTEL





## SPONSORSHIP

Sponsorship opportunities are available for the 2024 CEO Forum. Click [here](#) to view the prospectus. The deadline to secure sponsorship is **Friday, January 12**.

Please contact Karynna Baresel at [sponsorship@airportscouncil.org](mailto:sponsorship@airportscouncil.org) for additional details.

---

### Airports Council International-North America

1615 L Street NW  
Suite 300  
Washington, DC 20036  
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202-293-8500  
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Airports Council International - North America  
1615 L Street NW, Suite 300, Washington, DC 20036  
(202) 293-8500

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---



# 2024 CEO Forum

February 13 - 15

JW Marriott San Antonio Hill Country Resort & Spa  
San Antonio, TX

[REGISTER NOW](#)

[Early Bird Registration \(Until January 5\)](#)  
[Regular Registration \(After January 5\)](#)

[EVENT](#)   **[REGISTRATION](#)**   [HOTEL](#)   [AGENDA](#)   [SPONSOR](#)

**Online registration is now open. Please click the link above to register.**

*Registration for this event is by invitation-only.*

<b>Airport Member:</b>	<b>Early-Bird Registration (Until January 5)</b>	<b>Regular Registration (After January 5)</b>
	\$1,200 USD	\$1,450 USD
<b>WBP/Associate Member:</b>	<b>Early-Bird Registration (Until January 5)</b>	<b>Regular Registration (After January 5)</b>
	\$1,500 USD	\$1,750 USD

ACI-NA EVENT AND MEETING POLICIES

© 2023 Airports Council International - North America  
1615 L Street NW, Suite 300 / Washington, DC 20036  
Phone 202-293-8500 / Fax 202-331-1362

# FY 2024 Per Diem Rates for San Antonio, Texas

## Meals & Incidentals (M&IE) rates and breakdown

Primary Destination	County	M&IE Total	Continental Breakfast/Breakfast	Lunch	Dinner	Incidental Expenses	First & Last Day of Travel
San Antonio	Bexar	\$64	\$14	\$16	\$29	\$5	\$48.00

# Becker SanAntonio Travel Approval Request 2024-02-13

Final Audit Report

2023-09-28

Created:	2023-09-28
By:	Diane Casey (dcasey@san.org)
Status:	Signed
Transaction ID:	CBJCHBCAABAAAnZdziBaJYIggMkbZk_IMIH_Talwyz2GC

## "Becker SanAntonio Travel Approval Request 2024-02-13" History

-  Document created by Diane Casey (dcasey@san.org)  
2023-09-28 - 5:56:15 PM GMT- IP address: 12.69.234.136
-  Document emailed to Kim Becker (kbecker@san.org) for signature  
2023-09-28 - 5:57:04 PM GMT
-  Email viewed by Kim Becker (kbecker@san.org)  
2023-09-28 - 6:16:47 PM GMT- IP address: 104.28.85.114
-  Document e-signed by Kim Becker (kbecker@san.org)  
Signature Date: 2023-09-28 - 6:17:19 PM GMT - Time Source: server- IP address: 174.236.101.21
-  Agreement completed.  
2023-09-28 - 6:17:19 PM GMT

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY**  
**OUT-OF-TOWN TRAVEL REQUEST**

GENERAL INSTRUCTIONS:

- A. All out-of-town travel requests must conform to applicable provisions of [Policy 3.30](#).
- B. Once traveler completes form, submit to the traveler's Administrator for approval (for Board Members, President/CEO, General Counsel and Chief Auditor, Administrator is Board Executive Committee).

TRAVELER INFORMATION:

Traveler Name: Kimberly J. Becker Department: Executive, BU6  
Position:  Board Member  President/CEO  General Counsel  Chief Auditor  
 All Other Authority Employees

DATE OF REQUEST: 09/26/2023 DATE OF DEPARTURE/RETURN: 04/04/2024 / 04/07/2024

DESTINATION / BUSINESS PURPOSE:

Destination: Tucson, AZ

Business Purpose: Executive Women in Airports Annual Meeting

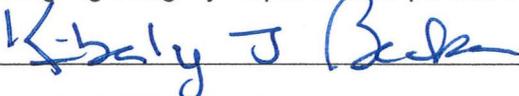
PROJECTED OUT-OF-TOWN TRAVEL EXPENSES:

A. Transportation Costs:	
• Airfare <input type="checkbox"/> <i>check box for business class or equivalent (international only)</i>	\$ <u>600.00</u>
• Rental Car	\$ _____
• Other Transportation ( <i>Taxi, TNC, Train, Bus</i> )	\$ <u>100.00</u>
• Auto ( <i>Gas, Parking/Tolls, Mileage</i> )	\$ _____
B. Lodging	\$ <u>1,200.00</u>
C. Meals and Incidental Expenses ( <i>Per Diem</i> )	\$ <u>250.00</u>
D. Seminar and Conference Fees	\$ _____
E. Entertainment	\$ _____
TOTAL PROJECTED TRAVEL EXPENSES	\$ <u>2,150.00</u>

**CERTIFICATION BY TRAVELER**

By my signature below, I certify the following:

1. The above-listed projected out-of-town travel expenses conform to Policy 3.30, are reasonable and directly related to Authority business; and
2. I have attended training regarding my responsibilities pursuant to Policy 3.30 within the past two years.

Travelers Signature:  Date: 9/26/23

**CERTIFICATION BY ADMINISTRATOR** (If Administrator is Executive Committee, Clerk certifies below.)

By my signature below, I certify the following:

1. I have reviewed this out-of-town travel request and made inquiries to determine that the out-of-town travel and identified expenses are directly related to and necessary for the advancement of the Authority's business and reasonable in comparison to the anticipated benefits to the Authority; and
2. I have attended training regarding my responsibilities pursuant to Policy 3.30 within the past two years.

Administrator's Signature: \_\_\_\_\_ Date: \_\_\_\_\_

**Executive Women in Aviation Retreat | April 4 – 7, 2024**  
**Tucson, AZ**

**DRAFT AGENDA\***

<b>Date</b>	<b>Time</b>	<b>Event</b>	<b>Other</b>
Thursday, April 4, 2024	6:00pm – 8:00pm	Welcome Dinner   The Grille at Hacienda del Sol	Sponsor   TAA
Friday, April 5, 2024	8:00am – 9:00am	Breakfast   Hacienda del Sol	Sponsor   TAA
	9:00am – 12:00pm	CEO Leadership Workshop** with Jan Hill, Jan Hill Enterprises	Sponsor   TAA
	12:00 – 12:30pm	Shuttle to Westward Look Hotel	Transportation   TAA
	12:30pm – 1:30pm	Lunch   Westward Look	Sponsor   TAA
	1:30pm – 4:30pm	Outdoor Activity (TBD) Horseback Riding or other activity	Sponsor   TAA
	4:30pm – 5:00pm	Shuttle to Hacienda Del Sol	Transportation   TAA
	5:00pm – 6:00pm	Personal Time	
	6:00pm – 6:30pm	Shuttle to Dinner	Transportation   TAA
	6:00pm – 8:30pm	Dinner   Wildflower	Sponsor   TAA
	8:30pm – 9:00pm	Shuttle to Hacienda del Sol	Transportation   TAA
Saturday, April 6, 2024	8:00am – 9:00am	Breakfast   Hacienda del Sol	Sponsor   TAA
	9:00am – 10:00am	Shuttle to Titan Missile Museum	TAA will sponsor and provide transportation
	10:00am – 12:00pm	Titan Missile Museum	
	12:00pm – 12:30pm	Shuttle to Tubac   Arts and Culture Experience	
	12:30 – 1:30pm	Lunch (TBD)	
	1:30pm – 4:00pm	Walk/Shop Tubac	
	4:00pm – 5:00pm	Shuttle to Hacienda del Sol	

	5:00pm – 6:30pm	Personal Time	
	6:30pm – 7:00pm	Shuttle to Dinner	Transportation   TAA
	7:00pm – 8:30pm	Dinner   El Charro	Sponsor   TAA
	8:30pm – 9:00pm	Shuttle to Hotel	Transportation   TAA
Sunday, April 7, 2024	8:00am – 9:00am	Breakfast   Hacienda del Sol	
	9:00am -	Departures	

\*Schedule subject to change

**\*\*CEO Leadership Workshop Information**

Proposed Topics for CEO leadership session (refers to one of us who assumes a new leader role) or wants to change our leadership style and strategy (topics will be refined in consultation with consultant to ensure adequate time for quality discussion).

- CEO Leadership Style | Style - command and control, self-directed, etc.; Brand - how do you want to be perceived internally/externally; Executive Coaching and Development - tips and resources
- Board/Council Management for CEOs | CEO managing the relationship; understanding good governance, public administration best practices and managing the conversation about federal regulations
- Strategic Workforce Planning | Needs analysis and action plan; ways to accelerate performance (compensation strategy, performance management process, consistency, accountability, training and tools).

# FY 2024 Per Diem Rates for Tucson, Arizona

## Meals & Incidentals (M&IE) rates and breakdown

<b>Primary Destination</b>	<b>County</b>	<b>M&amp;IE Total</b>	<b>Continental Breakfast/Breakfast</b>	<b>Lunch</b>	<b>Dinner</b>	<b>Incidental Expenses</b>	<b>First &amp; LastDay of Travel</b>
Tucson	Pima	\$64	\$14	\$16	\$29	\$5	\$48.00

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY  
OUT-OF-TOWN TRAVEL REQUEST**

GENERAL INSTRUCTIONS:

- A. All out-of-town travel requests must conform to applicable provisions of [Policy 3.30](#).
- B. Once traveler completes form, submit to the traveler's Administrator for approval (for Board Members, President/CEO, General Counsel and Chief Auditor, Administrator is Board Executive Committee).

TRAVELER INFORMATION:

Traveler Name: Kimberly J. Becker Department: Executive, BU6  
 Position:  Board Member  President/CEO  General Counsel  Chief Auditor  
 All Other Authority Employees

DATE OF REQUEST: 10/10/2023 DATE OF DEPARTURE/RETURN: 06/07/2024 / 06/12/2024

DESTINATION / BUSINESS PURPOSE:

Destination: Miami, FL Business Purpose: ACI Business of Airports Conference

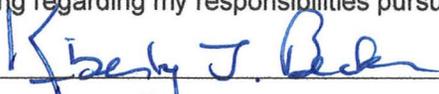
PROJECTED OUT-OF-TOWN TRAVEL EXPENSES:

A. Transportation Costs:	
• Airfare <input type="checkbox"/> <i>check box for business class or equivalent (international only)</i>	\$ <u>800.00</u>
• Rental Car	\$ _____
• Other Transportation (Taxi, TNC, Train, Bus)	\$ <u>100.00</u>
• Auto (Gas, Parking/Tolls, Mileage)	\$ _____
B. Lodging	\$ <u>1,625.00</u>
C. Meals and Incidental Expenses ( <i>Per Diem</i> )	\$ <u>414.00</u>
D. Seminar and Conference Fees	\$ <u>1,100.00</u>
E. Entertainment	\$ _____
<b>TOTAL PROJECTED TRAVEL EXPENSES</b>	<b>\$ <u>4,039.00</u></b>

**CERTIFICATION BY TRAVELER**

By my signature below, I certify the following:

1. The above-listed projected out-of-town travel expenses conform to Policy 3.30, are reasonable and directly related to Authority business; and
2. I have attended training regarding my responsibilities pursuant to Policy 3.30 within the past two years.

Travelers Signature:  Date: 10/10/23

**CERTIFICATION BY ADMINISTRATOR** (If Administrator is Executive Committee, Clerk certifies below.)

By my signature below, I certify the following:

1. I have reviewed this out-of-town travel request and made inquiries to determine that the out-of-town travel and identified expenses are directly related to and necessary for the advancement of the Authority's business and reasonable in comparison to the anticipated benefits to the Authority; and
2. I have attended training regarding my responsibilities pursuant to Policy 3.30 within the past two years.

Administrator's Signature: \_\_\_\_\_ Date: \_\_\_\_\_



# 2024 BUSINESS OF AIRPORTS CONFERENCE

June 10 - 12, 2024 // Miami, FL

## Working Agenda *Subject to Change*

### Monday, June 10, 2024

---

7:30 AM – 4:30 PM	<b>Registration</b>			
7:30 AM – 9:00 AM	<b>Networking Breakfast</b>			
9:00 AM – 12:00 PM	<b>World Business Partners / Associates Board of Directors Meeting and Breakfast</b>			
	<i>Committee Meetings open to all registered conference attendees</i>			
9:00 AM – 10:30 AM	<b>Finance</b> <i>Starts at 8:15 AM</i>	<b>Human Resources</b>	<b>Business Diversity</b>	<b>Commercial Management</b>
10:30 AM – 11:00 AM	<b>Morning Networking Break</b>			
11:00 AM – 12:15 PM	<b>Finance</b>	<b>Human Resources</b>	<b>Business Diversity</b>	<b>Commercial Management</b>
12:15 PM – 1:30 PM	<b>Networking Lunch</b>			
1:30 PM – 2:45 PM	<b>Finance</b>	<b>Joint Meeting: Business Diversity and Human Resources</b>		<b>Commercial Management</b>
2:45 PM – 3:15 PM	<b>Afternoon Networking Break</b>			
3:15 PM – 4:30 PM	<b>Finance</b>	<b>Human Resources Session</b>	<b>Business Diversity Session</b>	<b>Networking Time</b>
4:30 PM – 5:00 PM	<b>Finance Committee Steering Group Meeting</b> <i>Invite only</i>		<b>Networking Time</b>	

5:00 PM – 6:30 PM **Welcome Reception**

## **Tuesday, June 11, 2024**

---

8:00 AM – 4:30 PM **Registration**

8:00 AM – 9:00 AM **Networking Breakfast**

9:00 AM – 9:30 AM **Welcome and Opening Remarks**

9:30 AM – 10:30 AM **General Session 1**

10:30 AM – 11:00 AM **Morning Networking Break**

11:00 AM – 12:00 PM **Session 1A                  Session 1B                  Session 1C                  Session 1D**

12:00 PM – 2:00 PM **Networking Lunch**

2:00 PM – 3:15 PM **Session 2A                  Session 2B                  Session 2C                  Session 2D**

3:15 PM – 3:45 PM **Afternoon Networking Break**

3:45 PM – 5:00 PM **Session 3A                          Session 3B                          Session 3C**

## **Wednesday, June 12, 2024**

---

8:00 AM – 4:00 PM **Registration**

8:00 AM – 9:00 AM **Networking Breakfast**

9:00 AM – 10:00 AM **General Session 2**

10:00 AM – 10:30 AM **Morning Networking Break**

*As of September 5, 2023*

10:30 AM – 11:30 AM	<b>Session 4A</b>	<b>Session 4B</b>	<b>Airport Finance Roundtables by Hub Size</b> <i>10:30 AM – 12:30 PM</i>
11:30 AM – 12:30 PM	<b>Session 5A</b>	<b>Session 5B</b>	<i>Large Hub Medium Hub Small / Non-Hub Canadian Airport</i>
12:30 PM – 1:30 PM	<b>Networking Lunch</b>		
1:30 PM – 2:45 PM	<b>Session 6A</b>	<b>Session 6B</b>	<b>Session 6C</b>
2:45 PM – 3:15 PM	<b>Afternoon Networking Break</b>		
3:15 PM – 4:30 PM	<b>Session 7A</b>	<b>Session 7B</b>	<b>Session 7C</b>
5:30 PM – 6:00 PM	<b>Awards Reception</b>		
6:00 PM – 9:00 PM	<b>Awards Dinner</b>		



# 2024 Business of Airports Conference

June 10 - 12

JW Marriott Miami Turnberry Resort & Spa  
Miami, FL

[REGISTER NOW](#)

Early Bird Registration (Until May 3)

Regular Registration (After May 3)

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## Hotel Information



### [JW Marriott Miami Turnberry Resort and Spa](#)

19999 West Country Club Drive  
Aventura, FL 33180  
(305) 932-6200

ACI-NA has reserved rooms at the JW Marriott Miami Turnberry Resort and Spa. The discounted hotel rate for the traditional room type is \$269 USD for single/double occupancy per night plus applicable taxes. Other category/view room types are available at a higher rate.

To book online, please [click here](#).

The last day to reserve your room at the discounted rate is **Friday, May 17, 2024.**

Rooms may sell out at the discounted rate before the booking deadline. We encourage you to reserve your room early.

**Guarantee & Cancellation Policy:** All reservations will be guaranteed for the first night's room and tax. Cancellations made prior to 72 hours of arrival will not be charged.



# 2024 Business of Airports Conference

June 10 - 12

JW Marriott Miami Turnberry Resort & Spa  
Miami, FL

[REGISTER NOW](#)

[Early Bird Registration \(Until May 3\)](#)

[Regular Registration \(After May 3\)](#)

[EVENT](#)   **[REGISTRATION](#)**   [HOTEL](#)   [AGENDA](#)   [SPONSOR](#)

## Registration Information

Online registration is now open. Please click the link above to register.

<b>ACI-NA Member:</b>	<b>Early-Bird Registration (Until May 3)</b>	<b>Regular Registration (After May 3)</b>
	\$1,100 USD	\$1,350 USD
<b>Non-Member:</b>	<b>Early-Bird Registration (Until May 3)</b>	<b>Regular Registration (After May 3)</b>
	\$1,550 USD	\$1,800 USD
<b>U.S./Canadian Federal Gov't:</b>	<b>Early-Bird Registration (Until May 3)</b>	<b>Regular Registration (After May 3)</b>
	\$550 USD	\$550 USD

[ACI-NA EVENT AND MEETING POLICIES](#)

# FY 2024 Per Diem Rates for Miami, Florida

## Meals & Incidentals (M&IE) rates and breakdown

Primary Destination	County	M&IE Total	Continental Breakfast/Breakfast	Lunch	Dinner	Incidental Expenses	First & Last Day of Travel
Miami	Miami-Dade	\$69	\$16	\$17	\$31	\$5	\$51.75

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY**  
**OUT-OF-TOWN TRAVEL REQUEST**

**GENERAL INSTRUCTIONS:**

- A. All out-of-town travel requests must conform to applicable provisions of [Policy 3.30](#).
- B. Once traveler completes form, submit to the traveler's Administrator for approval (for Board Members, President/CEO, General Counsel and Chief Auditor, Administrator is Board Executive Committee).

**TRAVELER INFORMATION:**

Traveler Name: Kimberly J. Becker Department: Executive, BU6  
Position:  Board Member  President/CEO  General Counsel  Chief Auditor  
 All Other Authority Employees

DATE OF REQUEST: 10/10/2023 DATE OF DEPARTURE/RETURN: 04/27/2024 / 05/01/2024

**DESTINATION / BUSINESS PURPOSE:**

Destination: Nashville, TN

Business Purpose: AAAE 96<sup>th</sup> Annual Conference

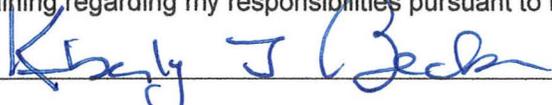
**PROJECTED OUT-OF-TOWN TRAVEL EXPENSES:**

A. Transportation Costs:	
• Airfare <input type="checkbox"/> <i>check box for business class or equivalent (international only)</i>	\$ <u>400.00</u>
• Rental Car	\$ _____
• Other Transportation ( <i>Taxi, TNC, Train, Bus</i> )	\$ <u>100.00</u>
• Auto ( <i>Gas, Parking/Tolls, Mileage</i> )	\$ _____
B. Lodging	\$ <u>1,400.00</u>
C. Meals and Incidental Expenses ( <i>Per Diem</i> )	\$ <u>395.00</u>
D. Seminar and Conference Fees	\$ <u>835.00</u>
E. Entertainment	\$ _____
<b>TOTAL PROJECTED TRAVEL EXPENSES</b>	<b>\$ <u>3,130.00</u></b>

**CERTIFICATION BY TRAVELER**

By my signature below, I certify the following:

- 1. The above-listed projected out-of-town travel expenses conform to Policy 3.30, are reasonable and directly related to Authority business; and
- 2. I have attended training regarding my responsibilities pursuant to Policy 3.30 within the past two years.

Travelers Signature:  Date: 10/10/23

**CERTIFICATION BY ADMINISTRATOR** *(If Administrator is Executive Committee, Clerk certifies below.)*

By my signature below, I certify the following:

- 1. I have reviewed this out-of-town travel request and made inquiries to determine that the out-of-town travel and identified expenses are directly related to and necessary for the advancement of the Authority's business and reasonable in comparison to the anticipated benefits to the Authority; and
- 2. I have attended training regarding my responsibilities pursuant to Policy 3.30 within the past two years.

Administrator's Signature: \_\_\_\_\_ Date: \_\_\_\_\_

# TAKING FLIGHT TOWARDS A \_\_\_\_\_ NEW HORIZON.

Plan to join us in Nashville, TN, April 28 - May 1, 2024, for the 96th Annual AAAE Conference & Exposition.

## Unmatched Education, Cutting-edge Solutions, and Invaluable Connections

- **THE MOST INDUSTRY EDUCATION UNDER ONE ROOF WITH COMPLETE, UP-TO-DATE INFORMATION ON RULES AND REGULATIONS.**

Leave the conference fully informed with the connections you need.

- **MORE SOLUTIONS PER SQUARE FOOT.**

See the solutions, firsthand, that will save your airport money and keep travelers happy.

- **CONTINUING EDUCATION.**

Earn CEUs to keep your certification up-to-date.

- **NETWORKING & DIVERSITY.**

The largest mix of airports represented and the opportunity to make invaluable connections during well-known networking events.

// *I love attending the Annual AAAE Conference & Exposition because it is an amazing opportunity to network with industry experts on a variety of subjects. I always learn something new, find an idea I can implement and the end result is I end up saving both time and money.*

- Rebecca L. Hupp, A.A.E. // Airport Director // Boise Air Terminal/Gowen Field

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# HOTEL ACCOMMODATIONS

## AAAE HAS RESERVED ROOMS AT THE FOLLOWING HOTELS

### **Renaissance Nashville Hotel**

611 Commerce Street

Nashville, TN 37203

Single/Double Occupancy: \$274 plus taxes per night.

Cut-off date to receive group rate is Friday, April 5, 2024.

**Reservation link will be available soon or you can call the hotel directly at 615.255.8400 and referencing AAAE Annual Conference.**

### **Omni Nashville Hotel**

250 5th Avenue South

Nashville, TN 37203

Single/Double Occupancy: \$319 plus taxes per night.

Cut-off date is Friday, April 5, 2024.

**Reservation link will be available soon.**

The guest rooms/suite rates quoted for each hotel above are exclusive of the applicable state and local taxes at the time of stay, currently at 15.25% plus \$2.50/night city tax. .

Rooms may sell out before these dates, so make your reservations early! First night's room/tax will be charged at time of reservation to guarantee room. Refunds will be issued on individual attendee's reservations only if canceled at least seventy-two (72) hours in advance of the confirmed arrival date.

For further information about hotel reservations, contact [Jonna Thoma](#), AAAE at 703.797.2578.

## **BEWARE OF POACHERS AND SCAMMERS!**

Housing poachers and data scammers pose as representatives of AAAE to solicit hotel reservations and sell unofficial attendee rosters. These companies or individuals are known to constantly change their company and domain names, so we encourage you to pay special attention to anyone soliciting on behalf of AAAE. Solicitation of hotel reservations from any other organization or individual other than AAAE and its staff is NOT authorized by AAAE and may have inaccurate room inventory, unreasonable cancellation or change penalties, or be completely non-refundable.

Note that the **only** truly authorized information concerning the 95th Annual AAAE Conference & Exposition will come directly from AAAE and will be accessible through our website. Please be aware of and report any unauthorized solicitation to [aaameetings@aaae.org](mailto:aaameetings@aaae.org). Please also note that AAAE does **not** sell any attendee roster lists, so do not get tricked into paying anyone for that information.

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# REGISTRATION FEES AND DEADLINES

You acknowledge that in registering for and attending this AAAE event, you agree to adhere to the cancellation policy noted below, AAAE's Duty of Care, and AAAE's Code of Conduct and Terms and Conditions.

Full Conference Registration Categories	Paid on or Before 2/16/24	Paid After 2/16/24
AAAE Airport Member <sup>1</sup>	\$835	\$1,025
Airport Non-Member <sup>1</sup>	\$1,225	\$1,545
AAAE Corporate Member <sup>1</sup>	\$1,005	\$1,125
Corporate Non-Member <sup>1</sup>	\$1,825	\$2,145
AAAE Academic Member <sup>2</sup>	\$325	\$325
AAAE Young Professional Member <sup>2</sup>	\$735	\$925
Federal Government Employee	\$445	\$665
Guest <sup>3</sup>	\$385	\$385

<sup>1</sup> Full conference registrations include all sessions, admittance into the Exhibit Hall, two breakfasts, two luncheons, all refreshment breaks, evening events, and all handouts.

<sup>2</sup> Academic and Young Professional members must have their membership paid in full at the time they register in order to receive the special rate.

<sup>3</sup> Guests of full registrants only. Guest refers to a spouse, significant other or personal friend, NOT a business associate or staff colleague affiliated with the aviation industry. Requires name of full registrant. Guest registration includes admittance into the Exhibit Hall for the Grand Opening and Welcome Reception on Sunday and the Monday Reception with Exhibitors ONLY; the Host Airport Evening Event on Monday; and the Chair's Reception, Closing Ceremony, and After Party on Tuesday evening.

**CANCELLATION POLICY:** Registrations, cancellations and refund requests must be submitted in writing. All cancellation requests for registrations received on or before Friday, April 12, 2024, are subject to a \$150 cancellation processing fee; approved refunds will be processed after the meeting takes place. There will be no refunds of any kind after this date. Cancellations with outstanding invoices received within two weeks of the start of the conference, will require full payment on the balance due. Refunds will not be provided, and balance dues will not be forgiven for no-shows. Substitutions within the same conference will be accepted without penalties. The difference between member and non-member price will be charged if a non-member replaces a member. Substitutions will be accepted with a written request to [AAAEmeetings@aaae.org](mailto:AAAEmeetings@aaae.org). The individual substituting for the original registrant is responsible for all financial obligations (balance due; difference in fees due to membership type) associated with that substitution. For all inquiries regarding cancellations, refunds and substitutions, please contact the AAAE Meetings Department at 703.824.0504 or email [AAAEmeetings@aaae.org](mailto:AAAEmeetings@aaae.org). By submitting a completed registration form, you acknowledge that you have read and understand the

cancellation policy. Please note failure to receive a confirmation letter before an event will not be grounds for a refund or credit.

**IMPORTANT:** AAAE reserves the right to postpone or cancel an event if the number of registrants is insufficient; due to acts of God; or any other reason beyond AAAE's control. In this event, we will notify all registrants by email and credit the full registration fee towards another AAAE meeting, product or service. However, any costs incurred by the registrant, such as hotel cancellation or airline penalties, are the responsibility of the registrant. Confirmation emails will be sent to attendees shortly after receipt of registration. However, if you have not received a confirmation email two business days prior to the meeting, and you enrolled at least two weeks prior to the meeting, please contact the AAAE Meetings Department at 703.824.0504 or email [AAAEmeetings@aaae.org](mailto:AAAEmeetings@aaae.org). Please note failure to receive a confirmation letter before an event will not be grounds for a refund.

**DUTY OF CARE: During these challenging times, AAAE is committed to continuing to provide a safe and healthy environment for all event participants and staff. The responsibility for a safe and healthy event environment is shared among the event organizers, event venues, and event attendees. By registering for this event, you acknowledge and agree to AAAE's Duty of Care and the Code of Conduct/Participant Terms and Conditions.**



If you require any special assistance to participate or have special dietary requirements, email [aaaemeetings@aaae.org](mailto:aaaemeetings@aaae.org).

*AAAE accepts registration regardless of race, religion, sexual orientation, sex, physical disability and national or ethnic origin. This includes but is not limited to admissions, employment and educational services.*

#### **MEDIA ACCESS POLICY**

AAAE reserves the right to grant at its sole discretion access to TV, radio and print media organizations or individuals that have registered and received prior authorization from AAAE at least 72 hours prior to an AAAE event they wish to cover. Due to the sensitive nature of some discussions, not all sessions at some AAAE events will be open to media. AAAE retains the sole right to grant or refuse media access for any event or section of an event it operates.

Please contact [Brian Kalish](#) with any immediate questions.

#### **PHOTO/VIDEO DISCLAIMER**

By registering for and attending any AAAE event, you agree that your image may be used at any time, without further notification, for printed materials, web sites, social media and other marketing purposes.

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# FY 2024 Per Diem Rates for Nashville, Tennessee

## Meals & Incidentals (M&IE) rates and breakdown

Primary Destination	County	M&IE Total	Continental Breakfast/Breakfast	Lunch	Dinner	Incidental Expenses	First & Last Day of Travel
Nashville	Davidson	\$79	\$18	\$20	\$36	\$5	\$59.25