

Capital Improvement Program Oversight Committee And Special Board Meeting Agenda

Thursday, October 19, 2023

10:00 A.M. or immediately following Executive-Finance
Meeting

San Diego County Regional Airport Authority
Administration Building
Third Floor – Board Room
3225 N. Harbor Drive
San Diego, California 92101

This Agenda contains a brief general description of each item to be considered. The indication of a recommended action does not indicate what action (if any) may be taken. If comments are made to the Committee without prior notice or are not listed on the Agenda, no specific answers or responses should be expected at this meeting pursuant to State law. ***Please note that agenda items may be taken out of order.***

Staff Reports and documentation relating to each item of business on the Agenda are on file in Board Services and are available for public inspection.

***NOTE:** This Committee Meeting also is noticed as a Special Meeting of the Board to (1) foster communication among Board members in compliance with the Brown Act; and (2) preserve the advisory function of the Committee.

Board members who are not members of this Committee may attend and participate in Committee discussions. Since sometimes more than a quorum of the Board may be in attendance, to comply with the Brown Act, this Committee meeting also is noticed as a Special Meeting of the Board.

To preserve the proper function of the Committee, only members officially assigned to this Committee are entitled to vote on any item before the Committee. This Committee only has the power to review items and make recommendations to the Board. Accordingly, this Committee cannot, and will not, take any final action that is binding on the Board or the Authority, even if a quorum of the Board is present.

PLEASE COMPLETE A "REQUEST TO SPEAK" FORM PRIOR TO THE COMMENCEMENT OF THE MEETING AND SUBMIT IT TO THE AUTHORITY CLERK. **PLEASE REVIEW THE POLICY FOR PUBLIC PARTICIPATION IN BOARD AND BOARD COMMITTEE MEETINGS (PUBLIC COMMENT) LOCATED AT THE END OF THE AGENDA.**

Board Members

Gil Cabrera (Chair)
Mary Casillas Salas (Vice Chair)
Lidia S. Martinez
Paul McNamara
Rafael Perez
Esther C. Sanchez
James Sly
Marni von Wilpert

Ex-Officio Board Members

Col. Thomas Bedell
Gustavo Dallarda
Gayle Miller

President/CEO

Kimberly J. Becker

Agenda

Thursday, October 19, 2023

CALL TO ORDER:

PLEDGE OF ALLEGIANCE:

ROLL CALL:

Committee Members: Martinez, McNamara, von Wilpert (Chair)

NON-AGENDA PUBLIC COMMENT:

Non-Agenda Public Comment is reserved for members of the public wishing to address the Committee on matters for which another opportunity to speak **is not provided on the Agenda**, and which is within the jurisdiction of the Board. Please submit a completed speaker slip to the Authority Clerk. ***Each individual speaker is limited to three (3) minutes. Applicants, groups and jurisdictions referring items to the Board for action are limited to five (5) minutes.***

Note: Persons wishing to speak on specific items should reserve their comments until the specific item is taken up by the Committee.

NEW BUSINESS:

1. APPROVAL OF MINUTES:

RECOMMENDATION: Approve the minutes of the July 20, 2023 regular meeting.

2. NEW TERMINAL 1 OUTREACH UPDATE:

(Jonathan Heller, Director, Communications and Matt Harris, Director, Government Relations)

3. NEW TERMINAL 1 AND FINANCE UPDATE:

(Bob Bolton, Director, Airport Design & Construction and Maya Dayan, Director, Capital Financial Planning and Airline Relations)

COMMITTEE MEMBER COMMENTS:

ADJOURNMENT:

Agenda

Thursday, October 19, 2023

Policy for Public Participation in Board, Airport Land Use Commission (ALUC), and Committee Meetings (Public Comment)

- 1) Persons wishing to address the Board, ALUC, and Committees shall submit a "Request to Speak" form prior to the initiation of the portion of the agenda containing the item to be addressed (e.g., Public Comment and General Items). Failure to submit a form shall not preclude testimony, if permission to address the Board is granted by the Chair.
- 2) The Public Comment Section at the beginning of the agenda is reserved for persons wishing to address the Board, ALUC, and Committees on any matter for which another opportunity to speak is not provided on the Agenda, and on matters that are within the jurisdiction of the Board.
- 3) Persons wishing to speak on specific items listed on the agenda will be afforded an opportunity to speak during the presentation of individual items. Persons wishing to speak on specific items should reserve their comments until the specific item is taken up by the Board, ALUC and Committees.
- 4) If many persons have indicated a desire to address the Board, ALUC and Committees on the same issue, then the Chair may suggest that these persons consolidate their respective testimonies. Testimony by members of the public on any item shall be limited to **three (3) minutes per individual speaker and five (5) minutes for applicants, groups and referring jurisdictions.**
- 5) Pursuant to Authority Policy 1.33 (8), recognized groups must register with the Authority Clerk prior to the meeting.
- 6) After a public hearing or the public comment portion of the meeting has been closed, no person shall address the Board, ALUC, and Committees without first obtaining permission to do so.

Additional Meeting Information

NOTE: This information is available in alternative formats upon request. To request an Agenda in an alternative format, or to request a sign language or oral interpreter, or an Assistive Listening Device (ALD) for the meeting, please telephone the Authority Clerk's Office at (619) 400-2550 at least three (3) working days prior to the meeting to ensure availability.

For your convenience, the agenda is also available to you on our website at www.san.org.

For those planning to attend the Board meeting, parking is available in the public parking lot located directly to the East of the Administration Building across Winship Lane. Bring your ticket to the third-floor receptionist for validation.

You may also reach the SDCRAA Building by using public transit via the San Diego MTS System, Route 992. For route and fare information, please call the San Diego MTS at (619) 233-3004 or 511.

**DRAFT SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY
SPECIAL BOARD AND CAPITAL IMPROVEMENT PROGRAM OVERSIGHT
COMMITTEE MEETING MINUTES
THURSDAY, JULY 20, 2023
BOARD ROOM**

CALL TO ORDER: Chair von Wilpert called the Special Board and Capital Improvement Program Oversight Committee meeting to order at 10:03 a.m., on Thursday, July 20, 2023, in the Board Room of the San Diego International Airport, Administration Building, 3225 N. Harbor Drive, San Diego, CA 92101.

PLEDGE OF ALLEGIANCE: Chair von Wilpert led the Pledge of Allegiance.

ROLL CALL:

Board

Present: Cabrera (Chair), Casillas Salas, Martinez, McNamara, Sanchez, Sly, von Wilpert

Absent: Bedell (Ex-Officio) Dallarda (Ex-Officio), Miller (Ex-Officio); Perez

Capital Improvement Program Oversight Committee

Present: Martinez, McNamara, von Wilpert (Chair)

Absent: None

Also Present: Kimberly Becker, President/CEO; Lee Kaminetz, Director, Counsel Service; Tony R. Russell, Director, Board Services/Authority Clerk; Patricia Willis, Assistant Authority Clerk I

NON-AGENDA PUBLIC COMMENT: None.

NEW BUSINESS:

1. APPROVAL OF MINUTES:

RECOMMENDATION: Approve the minutes of the April 20, regular meeting.

ACTION: Moved by Board Member McNamara and seconded by Board Member Martinez to approve staff's recommendation. Motion carried unanimously.

2. NEW TERMINAL 1 OUTREACH UPDATE:

Jonathan Heller, Director, Communications and Jon Graves, Director, Marketing, Arts, and Air Service Development provided a presentation on New T1 Outreach Updated – Q2 2023, that included Messaging Arc; In Flight; Overarching Messages; Messaging Themes-Progress; Social Media; Earned Media – Headlines; Paid Media Campaign; Signage & Video Displays; Campaign Creative – Social; Quarterly Navigator Newsletter; Community Outreach & Questions; and Q3/4 Priorities: In flight.

3. SMALL BUSINESS DEVELOPMENT UPDATE:

Craig Ruiz, Manager, Small Business Development provided a presentation on Small Business Development Update, that included Outreach, Education & Training; and Upcoming Partner Events.

4. NEW TERMINAL 1 AND FINANCE UPDATE:

Bob Bolton, Director, Airport Design & Construction, Brian DeLaura, Airline Technical Rep, Airport Design & Construction and Maya Dayan, Director, Capital Financial Planning and Airline Relations provided a presentation on New T1 and Finance Update that included New T1 Project Timeline & Milestones; Terminal And Roadways Construction Update; Logistics; New Administration Building; and CIP Financial Update.

BOARD NEW BUSINESS

5. APPROVE AND AUTHORIZE THE PRESIDENT/CEO TO EXECUTE OTHER TRANSACTION AGREEMENT (OTA NUMBER 70T04023T7672N007) WITH THE U.S. DEPARTMENT OF HOMELAND SECURITY – TRANSPORTATION SECURITY ADMINISTRATION:

Mark Criswell, Manager, Finance & Risk Management provided an overview of the staff report.

RECOMMENDATION: Adopt Resolution No. 2023-0065, approving and authorizing the President/CEO to execute Other Transaction Agreement (OTA Number 70T04023T7672N007) with the U.S. Department of Homeland Security-Transportation Security Administration.

ACTION: Moved by Board Member von Wilpert and seconded by Board Member Sanchez to approve staff's recommendation. Motion carried by the following votes: YES – Cabrera, Casillas Salas, Martinez, McNamara, Sanchez, Sly, von Wilpert; NO - None; ABSENT –Perez; (Weighted Vote Points: YES – 84; NO - 0; ABSENT – 8)

COMMITTEE MEMBER COMMENTS:

ADJOURNMENT: The meeting adjourned at 11:13 a.m.

APPROVED BY A MOTION OF THE CAPITAL IMPROVEMENT PROGRAM OVERSIGHT
COMMITTEE THIS 19TH DAY OF OCTOBER 2023.

ANGELA SHAFER-PAYNE
VICE PRESIDENT, DEVELOPMENT

ATTEST:

TONY R. RUSSELL, DIRECTOR / BOARD SERVICE
AUTHORITY CLERK

New T1 Outreach Update - Q3 2023

Jonathan Heller
Director, Communications

Matt Harris
Director, Government Relations

October 19, 2023



NEW T1 PUBLIC OUTREACH GOAL:

Continue to build momentum for the long-awaited New T1, while maintaining a cadence of communication regarding project benefits and construction impacts.

Messaging Arc



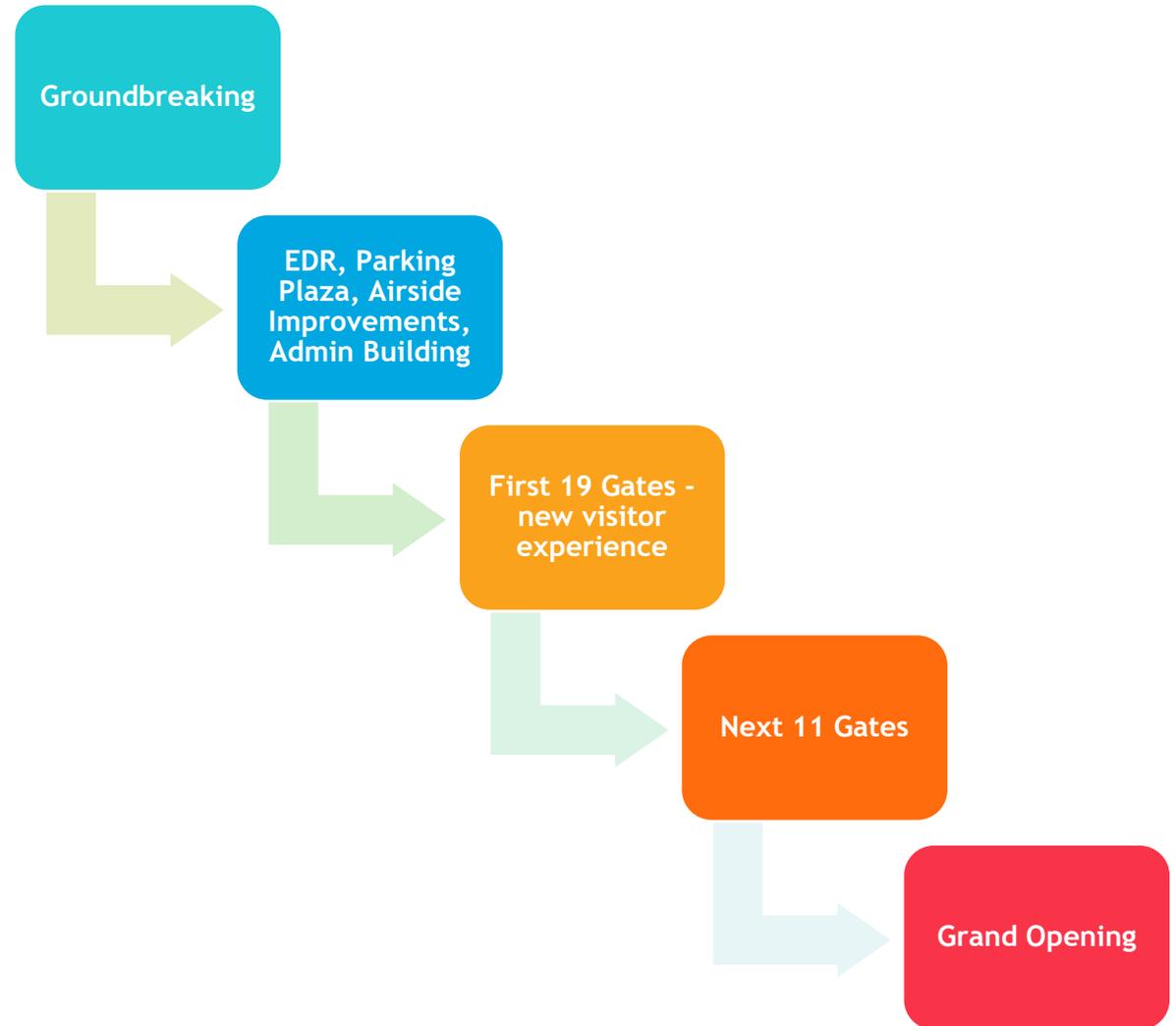
The New T1: Cleared for Takeoff
Groundbreaking: Q4 2021-early 2022

The New T1: Wheels Up
Beginning of Customer Impact: 2022-early 2023

➤ **The New T1: In Flight**
Ongoing Project Work: 2023-2024

The New T1: Now Arriving
Nearing Completion: 2025-2026

The New T1: Touchdown
Project Completion: 2027-2028



Overarching Messages

NEW
T1

Q3: Plan Ahead & Expect Delays

- Prepare for traffic congestion and delays when traveling to Terminal 1.
- Busiest times curbside: 4 - 6:15 a.m., 9:30 a.m. to 12:30 p.m., and 8 p.m. to 12 a.m.
- Use public transit.
- Reserve parking ahead of time.
- Avoid circling! Use the Cell Phone Lot off McCain Road.
- Get dropped off/picked up.

Messaging Themes - Progress!

NEW
T1



- **Financing for New T1**
 - Airport Authority completed a bond sale of \$1.13 billion in early October. The funds will help finance the New T1.
- **The New T1 is coming along quickly!**
 - Steel framework will be completed soon.
 - New T1 continues to provide hundreds of jobs/supporting local labor
 - Upcoming traffic switches will provide a new entrance roadway to the Terminals from Harbor Drive, beginning Oct. 27th.
 - Tips: Allow extra travel time, slow down and look for directional signs to navigate roadway impacts.

Social Media



 **San Diego International Airport**
Fri 9/29/2023 1:06 pm PDT

Let's take a look into the #NewT1 future 🤖 with a sneak peek at these construction progress shots next to the rendering of what...



9/29/23



 **sandiegoairport**
Tue 8/22/2023 12:55 pm PDT

Here's a look at the steel skeleton of the #NewT1 and the work being done on-site. The steel framework is now more than halfway...



8/22/23

 **San Diego County Regio...**
Tue 8/8/2023 12:10 pm PDT

One of the most visible aspects of the public-facing construction of the New Terminal 1 is the Elevated Departures...



8/8/23

Earned Media - Headlines

NEW
T1

Bloomberg

San Diego Airport Is Latest Snazzy Makeover Financed by Bonds

SAN DIEGO
BUSINESS
JOURNAL

Local Restaurant Brands to Take Flight in New T1

SAN DIEGO
DOWNTOWN
NEWS

Airport Authority chooses local restaurants, retail for New Terminal 1

THE CORONADO
TIMES

Restaurants and Retail Shops Secured for SAN's New Terminal 1

TIMES
of SAN DIEGO

San Diego International Airport Receives FAA Grant for Charging Infrastructure

SAN DIEGO
COUNTY NEWS

White House Senior Advisor Tom Perez visits San Diego

LA JOLLA
LIGHT

San Diego International Airport's new Terminal 1 is on flight path for 2025 opening

Q3 Paid Media Overview - Radio

English

- 17 stations
- 1,793,422 San Diego residents
- 6,272,430 impressions
- 588 spots

Spanish

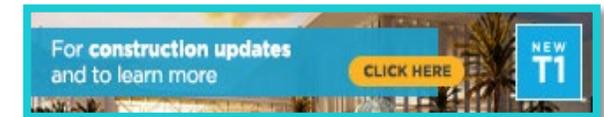
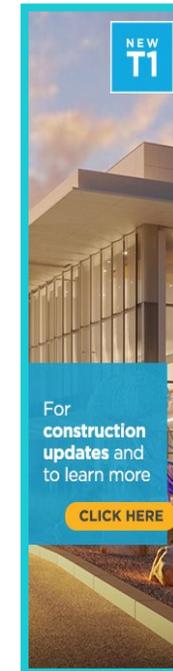
- 2 stations
- 326,400 San Diego residents
- 474,000 impressions
- 104 spots

More than 2.1 million San Diego residents have been reached through 19 radio stations, delivering more than 6.7 million impressions with 692 ads.



Q3 Paid Media Overview - Digital & Social

- Clicks to NewT1.com: 32,161
 - Social media: 30,549
 - Digital: 1,612
- Click-through rates:
 - Social media:
 - Industry benchmark: 0.90%
 - Instagram: 0.99%
 - Industry benchmark: 0.58%
 - Digital: 0.22%
 - Industry benchmark: 0.08%



New T1 Awareness - Signage



- Large-format signage has been installed at Terminal 1
 - Two signs on columns out front
 - Four signs over entry/exit doors
- In-terminal digital and fabric displays
- Fenceline signage



Quarterly Navigator Newsletter

NEW
T1



The New T1 Navigator

October 2023

This summer brought a wave of exciting changes at San Diego International Airport (SAN). We're making progress on the New T1 both inside and out! More than 60 percent of the steel structure is in place, the future restaurants and retail shops are selected, and special curved glass panels are being crafted to line the terminal façade.

The new roadway to SAN's international gateway is also under construction, so plan ahead and drive safely for a seamless travel experience.

New T1 Restaurants & Retailers Take Flight



The New T1 will feature restaurants and shops that look, feel, and taste like San Diego! Passengers will have a wide variety of authentic and shopping and dining experiences, from quick-service food and convenience retail to full-service dining and specialty shops.

New T1 Navigator – October 9

Community Outreach

Community Planning Groups

- Tierrasanta Kiwanis
- Pacific Beach Planning Group
- Downtown Community Planning Council
- Ocean Beach Community Planning Group
- Mission Beach Precise Planning Board
- Midway Pacific Highway Community Planning Group
- Peninsula Community Planning Board
- Uptown Planners
- La Jolla Community Planning Association
- Old Town Community Planning Group
- Mission Beach Town Council
- Point Loma Association

Regional / Business / Others

- New T1 Tour, Greater Association of Realtors
- Past Grand Jurors Association
- South County EDC
- Tech San Diego

Federal & State Officials

- New T1 Tour, **Tom Perez**, Senior Advisor to President & Director of the White House Office of Intergovernmental Affairs
- Presentations to:
 - Representatives **Scott Peters, Juan Vargas, Mike Levin**
 - Offices of U.S. Senators **Alex Padilla & Dianne Feinstein**
 - State Assemblymember **Chris Ward**



Community Outreach Questions

Top Community Questions

Future Flight
Capacity

New T1 Funding

Plans for a New
Airport/Location

Future of
Current T1

Navigating the
Airport

Small Business Development Outreach, Education, & Training

DESCRIPTION	Details
National Rental Car Supplier Diversity Outreach Event August 29, 2023	42 Attendees
Caltrans District 11's 19 Annual Procurement and Resource Fair August 30, 2023	463 Attendees
SAN New T1 Outreach Event August 31, 2023	32 Attendees
Meet the Primes September 7, 2023	266 Attendees
Associated Subcontractors Alliance Annual General Contractor & Public Agency Showcase September 27, 2023	50 Attendees

Meet the Primes Recap

DESCRIPTION	# or %
Number of Attendees	266
Certified Small, Minority, Women-Owned, & Veteran Owned Businesses (E.g. ACDBE, DBE, SBE, Micro SB, SB 8a, MBE, WOSB, VOSB, SDVOSB, DVBE)	78%
First Time Attending Event	70%
Never Have Done Business with SAN	65%



EXHIBITORS & VOLUNTEERS	#
Exhibitor Staff	110
Concessionaires	11
Contractors & Consultants	15
Airport Departments	11
Public Agencies & Business Support Services	13
TOTAL VOLUNTEERS	7
TOTAL EXHIBITORS	50



Coming Up

NEW
T1

Q3/4 Priorities: “In Flight”

- Milestone: New Admin Building to open
- Milestone: Topping-out ceremony
- Continue to monitor and plan communications for construction impacts
- Use dramatic construction shots and other messaging to create excitement and anticipation
- Create opportunities to acknowledge stakeholders



Questions?



Thank You!

Capital Improvement Program Oversight Committee New T1 Update

NEW
T1



In Flight!

Presented by Bob Bolton, Director
Airport Design & Construction
October 19, 2023

Agenda

NEW
T1

Bob Bolton:

- **NT1 Project Timeline & Milestones**
- **Terminal & Roadways Construction Update**
- **Logistics**
- **Administration Building**
- **Safety & Labor Compliance Update**

Maya Dayan:

- **Financial Update**

New T1 Project Timeline / Milestones



2021 2022 2023 2024 2025 2026 2027 2028

Terminal & Roadways

November 2021

NEPA/CCC Approval
Start Construction

Late Summer 2025

Gates 1-19
Operational

Entitlements

Phase 1A - 19 Gates

Phase 1B - 11 Gates

Early 2026

Gates 20-22
Operational

Early 2028

Gates 23-30
Operational

Parking Structure

Late 2022

Start Construction

Late 2024

“Stage 1”
Operational

Site Work

Construction - “Stage” 1 & 2

“Stage 2”

Mid-2025

“Stage 2”
Operational

NT1 Terminal and Roadways

COMPLETED MAJOR MILESTONES



Design

- Parking Plaza 100% Design Deliverable review complete
- United Airline Hangar Terminal Reconstruction
 - 100% Design Review completed
 - Construction/Utility work completed
- Terminal Building - Phase 1A - 100% Design Review Completed
 - Concessions Food & Beverage Pkg 1 reviewed by Design Review Committee (DRC)
- Terminal Building - Phase 1B 90% Design Review Completed

Arrivals Road at NT1



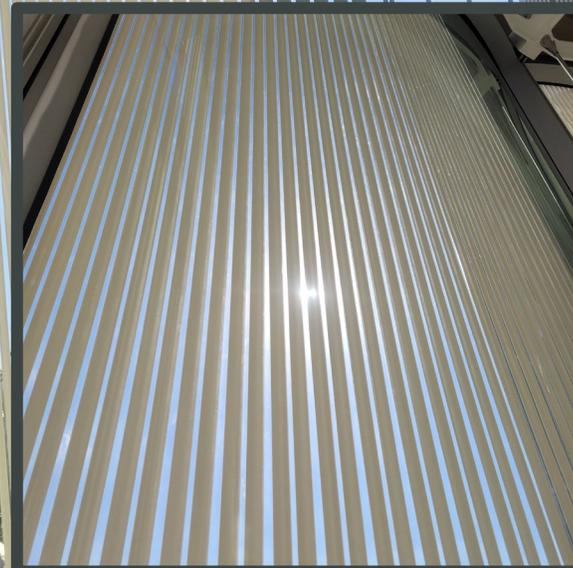
Luminous Wave Exterior Wall Mockup

July 2023



Luminous Wave Interior Wall Mockup

July 2023



Inset: Glare
Reduction
Properties

Outdoor Dining Terrace



NT1 Terminal & Roadways Construction

Construction Activities

NEW
T1

2023

- NT1 Roadway detours + T2 Recirculation Bridge demolition: January 9 - 29 2023
- Relocated Ground Transportation Plaza for hydronic pipe construction: March - September 2023
- Started NT1 Terminal Building steel erection: April 2023
- Started NT1 Parking Plaza concrete super structure construction: April 2023
- Anticipate relocating existing T1 Arrivals Roadway under new Elevated Departure Roadway: November 2023
- Anticipate NT1 Parking Plaza Stage 2 Construction Start: December 2023

NT1 Sitework - March - September 2023



e
ON ALLIANCE
Gensler

NT1 Steel September 2023

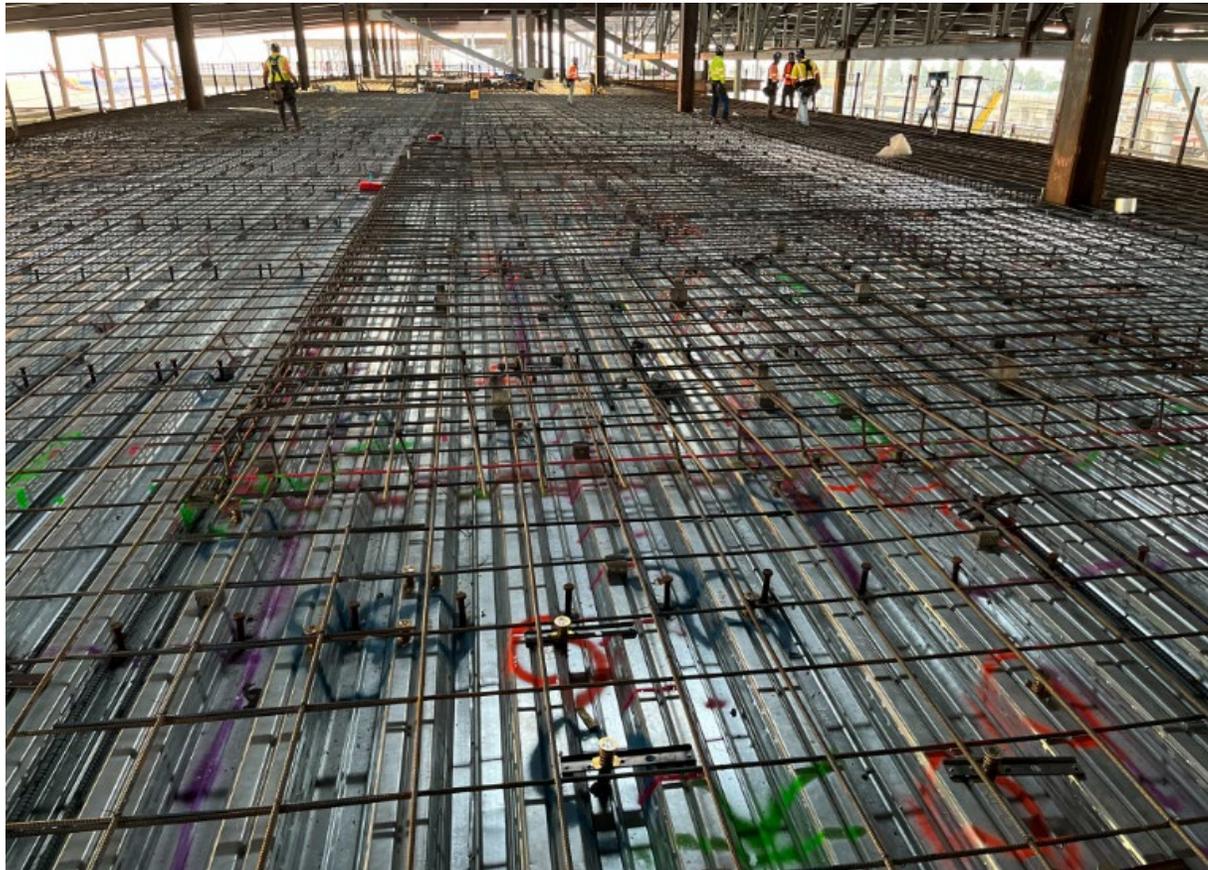
Pre South-Crane Removal



NT1 Steel Detail of Brace Frame



NT1 Steel Framing & Concrete Slab on Metal Deck



View of Metal Deck & Reinforcing Bars

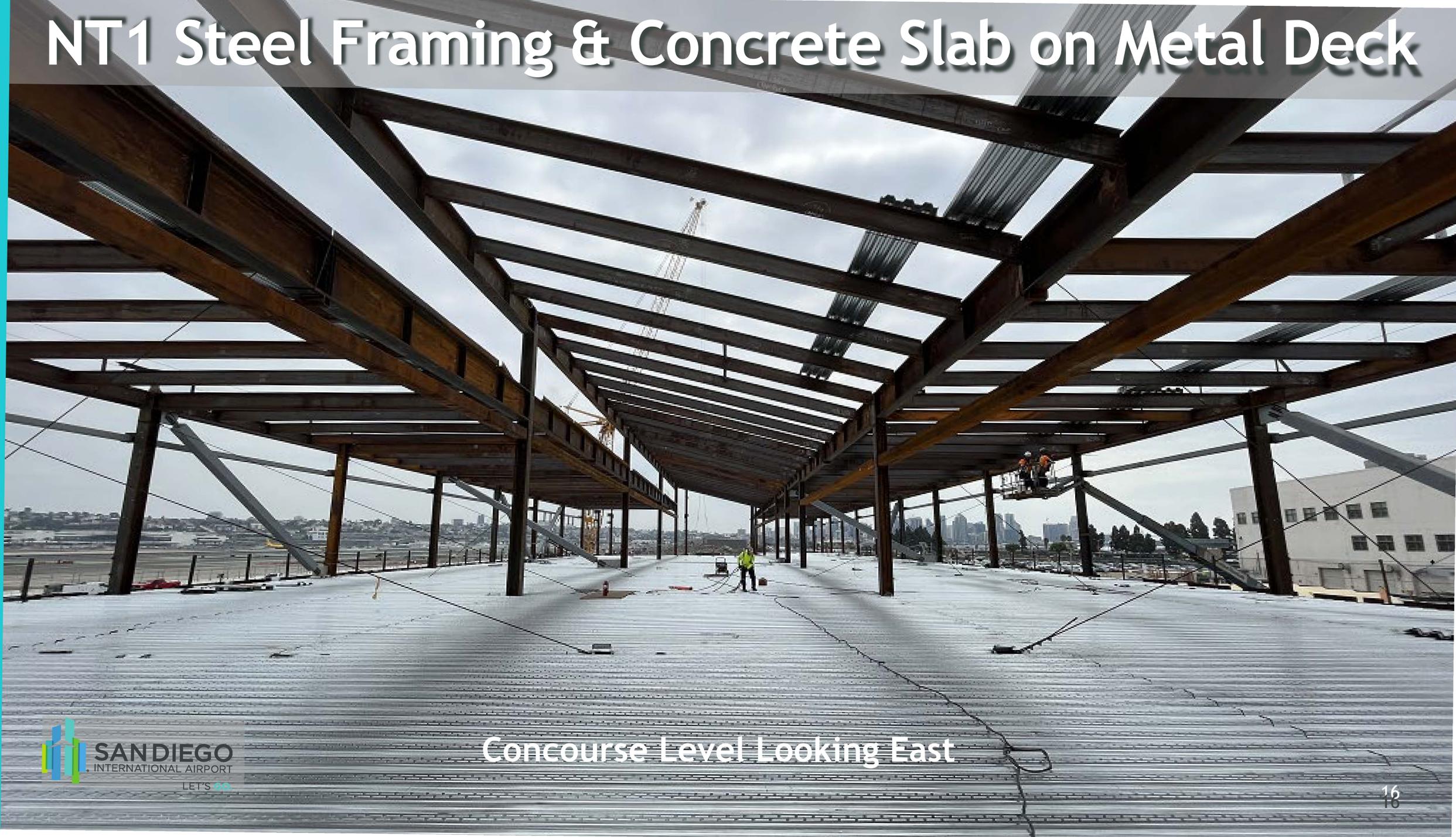


Concrete Finishing on Metal Deck in Progress

NT1 Steel Framing



NT1 Steel Framing & Concrete Slab on Metal Deck



Checked Baggage Inspection System (CBIS)



Lower level Hydronics CBIS



Lower Level Hydronics CBIS Pump Room

NT1 North Elevation Glass Installation



NT1 South Elevation & Elevated Departure Roadway



NT1 Parking Plaza



NT1 Logistics

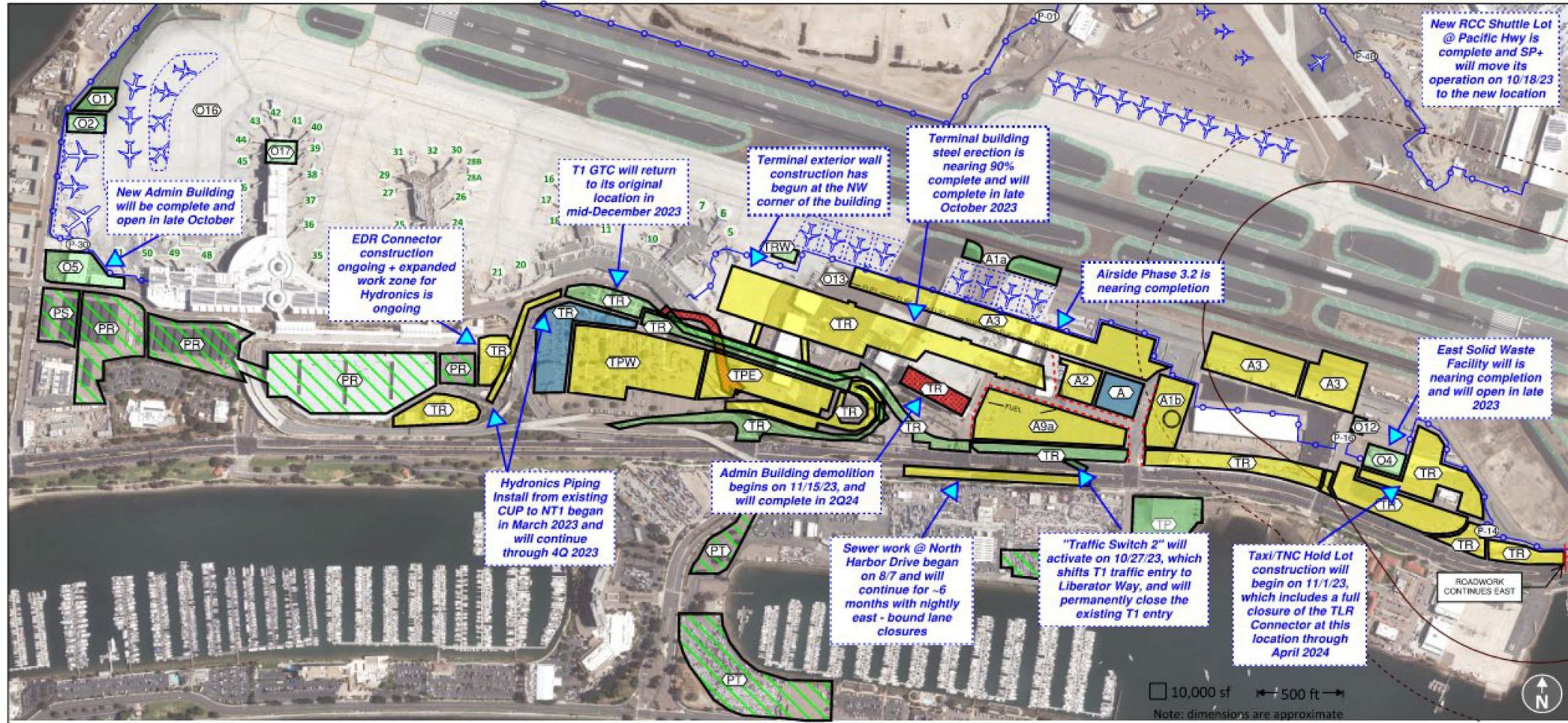
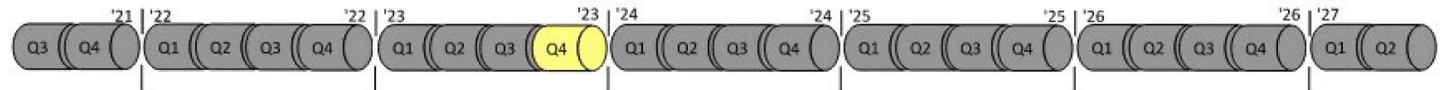
Brian DeLaura

Campus Wide Construction Logistics Plan

Campus-Wide Logistics Plan

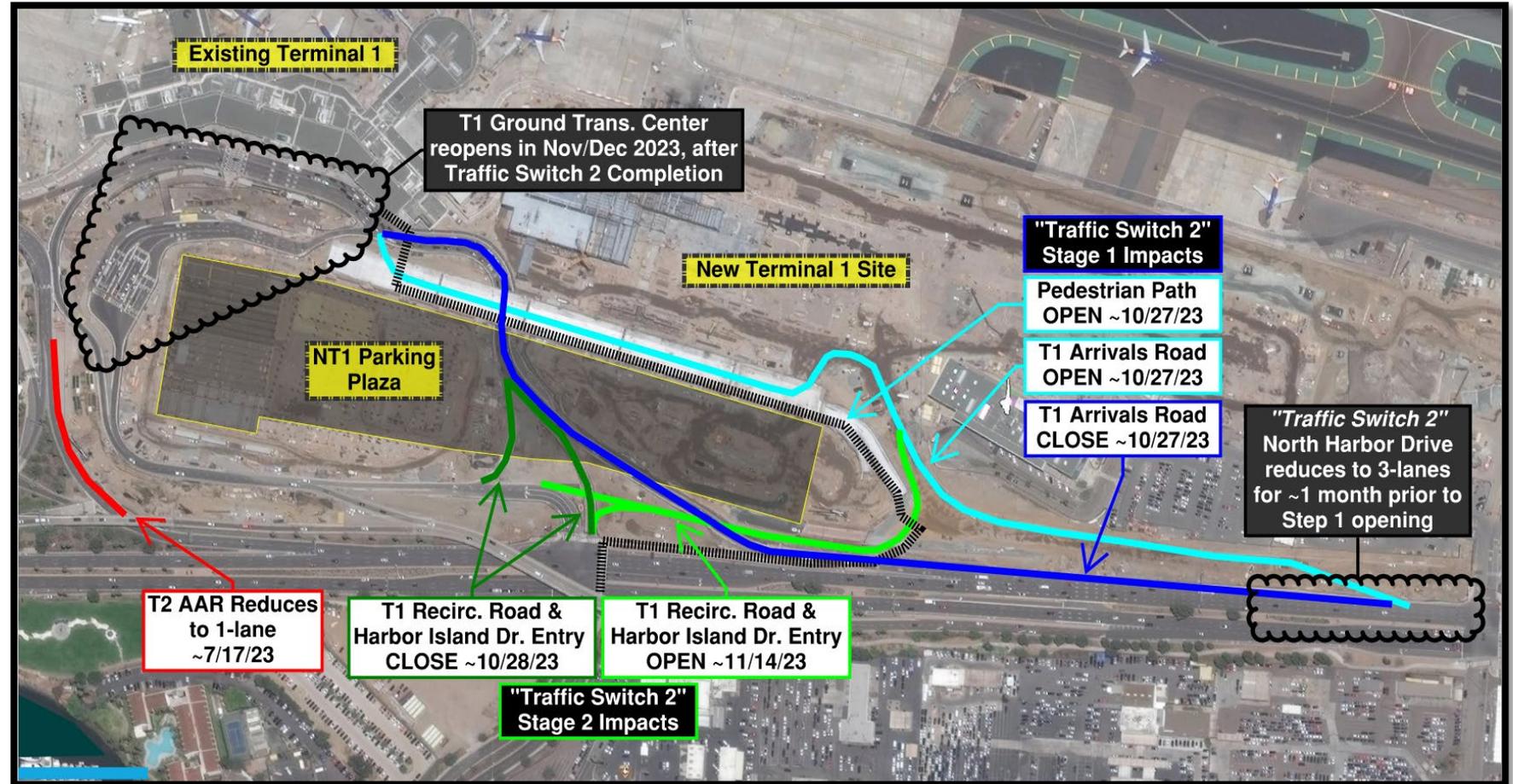
2023 Quarter 4

October 1st - December 31st



NT1 Upcoming Traffic Switches

- Several Traffic Switches will occur in the remainder of 2023
- **T2 AAR Entry (in red)**
Reduced to 1-lane in July 2023 for ~1 year
- **"TS2" Stage 1 (in blue)**
Adjusts the T1 AAR entry from Harbor Dr. and the T1 Pedestrian Path, and reduces Harbor Dr. to 3-lanes for ~1 month
- **"TS2" Stage 2 (in green)**
Permanently shifts the T1 Recirc. Road and T1 Harbor Island Drive entry
- **T1 Ground Trans. Center**
Returns to its original position in December 2023



NT1 New Administration Building



Major Milestones

NEW
T1

2021

- Board Award & NTP: July
- NEPA & CCC Approvals: October
- 30% Design & Validation Phase: November
- Site Turn-Over & Building Construction Start: December

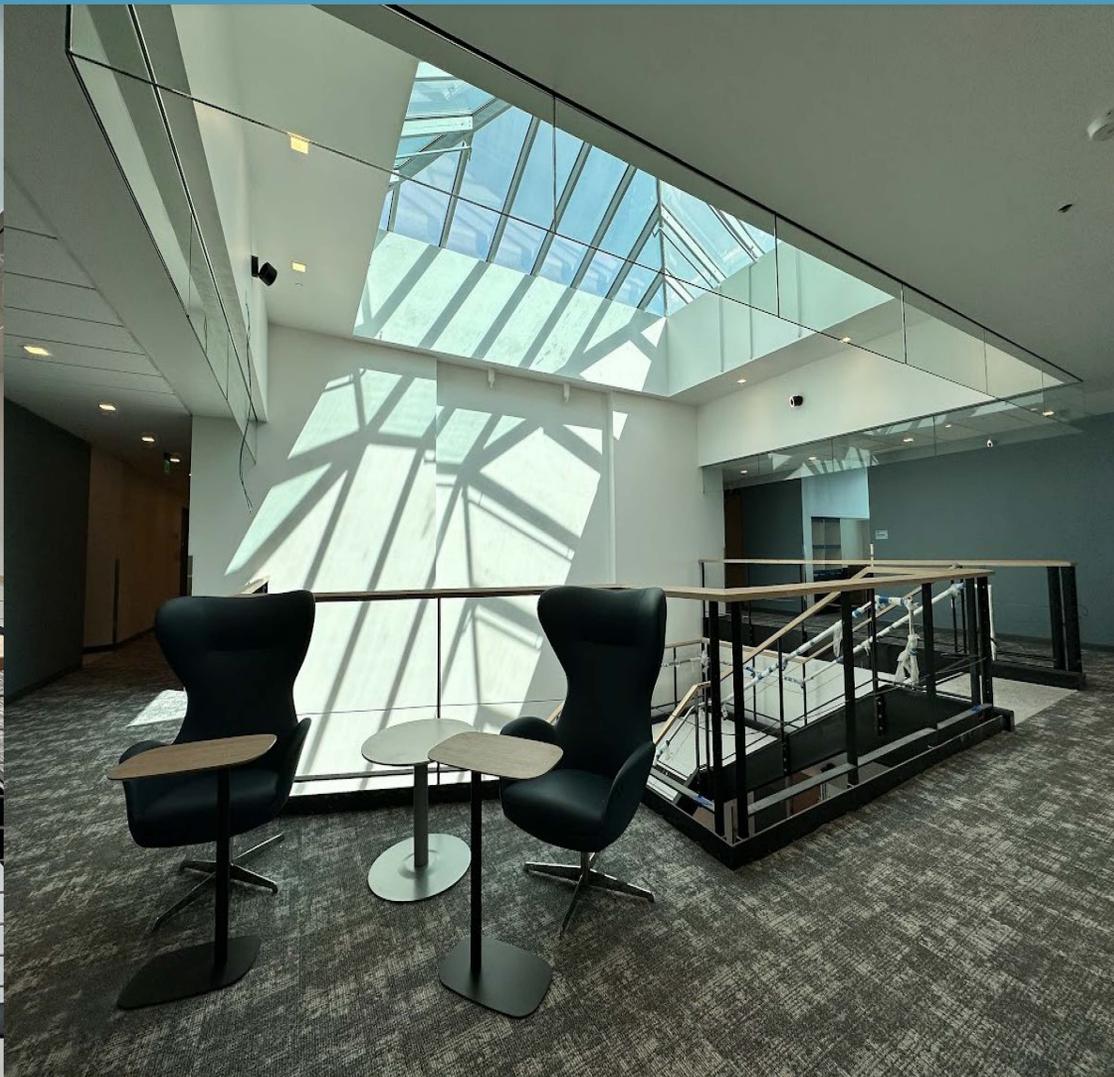
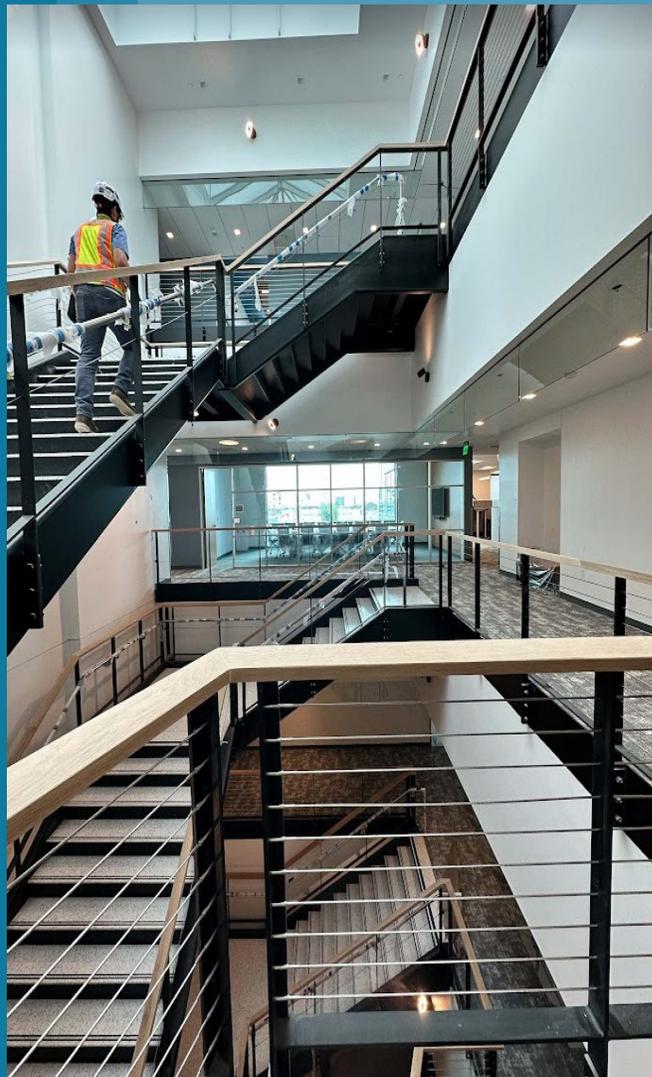
2022

- 60% Design Phase: February
- 90% Design Phase: April
- 100% Design Phase: July
- Structural Steel Topping-Out: September

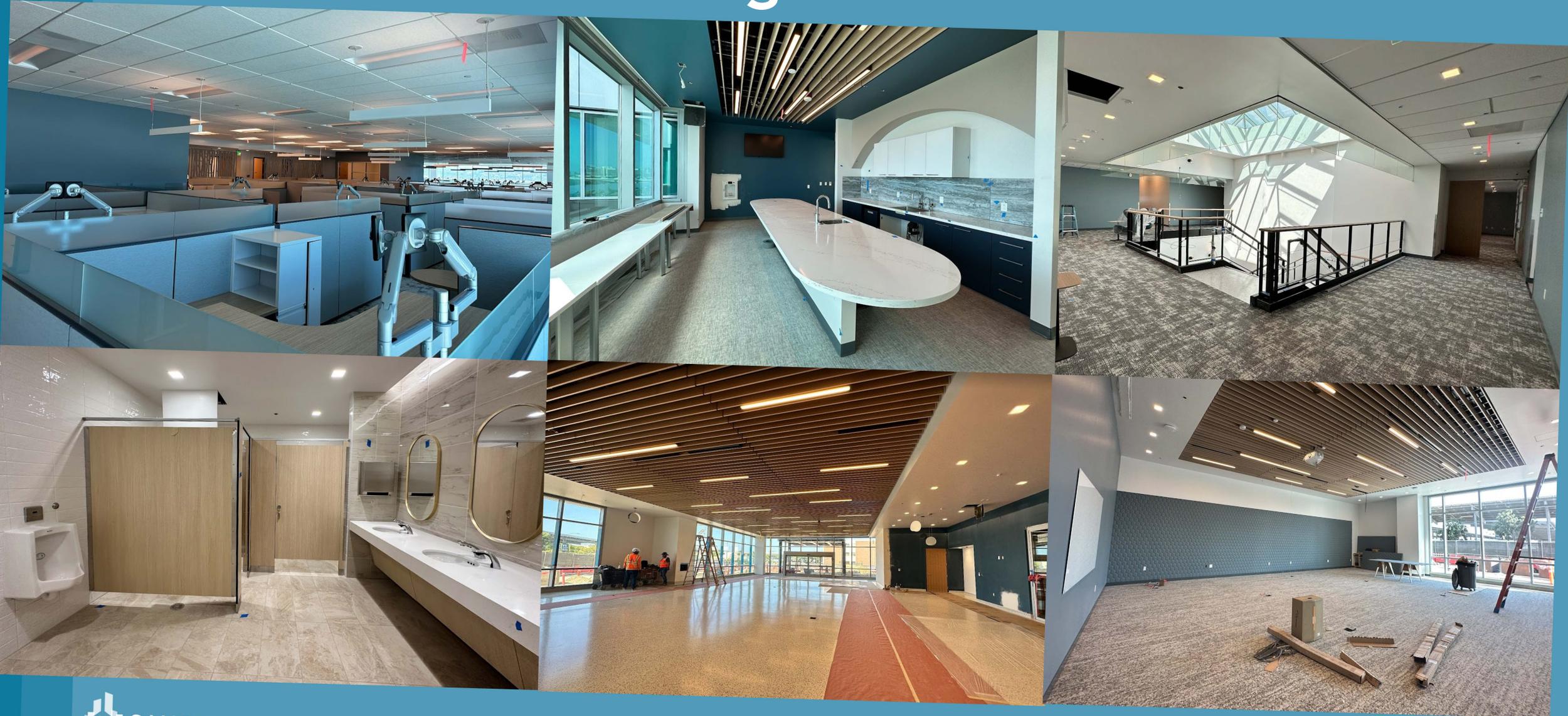
2023

- Substantial Completion: September
- Move-in Complete: October

Open Collaboration Stair



Building Interior



Artwork at the New Admin Building



Safety & Labor Compliance

ADC Safety & Labor Compliance

AGC Monthly Updates

NEW
T1

As Of August 31, 2023

Total Contractors

On-Site 950

70,764 Passengers Per Day in June

#1	Priority	Public	Safety
	June 2023	June 2022	June 2019
Domestic Passengers	2,108,559	1,996,704	2,192,842
International Passengers	85,123	71,693	93,837
Total Passengers	2,193,682	2,68,397	2,286,397

Projects:

Project Hours:

No. of Contractors:

CIP & TI

YTD 47,570 / PTD 111,348

153 Non-Union/Union

FMD & Others

YTD 34,129 / PTD 130,666

180 Non-Union/Union

AOA Airside Improvements

YTD 70,365 / PTD 130,265

57 Non-Union/Union

NT1 Terminal & Roadways

YTD 663,852 / PTD 1,463,503

437 PLA / Union

New Administration Building

YTD 193,966 / PTD 290,087

129 PLA / Union

AD

YTD 120,773 / PTD 608,330

T1 / 4100 + workers threw jobsite Orientations.

ADC Safety & Labor Compliance



PTD Recordables

1. **1/2022 Arrive / Flatiron JV Rolled** Ankle First Aid, then turned into a Recordable due to fracture.
2. **12/2022 Bilbro** Broken Wrist, Recordable, Lost Time 27 Days, 4 Days Restricted Duty PTD IR 27 / FR 53 / SR 821
3. **1/11/2023 Arrive JV / Legacy Drillers 5 stiches to finger**, Recordable, 0 lost time, 0 Restricted Duty
4. **1/25/2023 Arrive JV** Dislocated knee. Recordable RTW 0 lost time, 0 restricted Duty
5. **3/10/2023 Arrive JV / CMC** strained back Recordable RTW 0 lost time, 0 restricted Duty
6. **3/11/2023 Arrive / PSSI** Injured right foot, Recordable, 0 lost time, **? Restricted Duty**
7. **3/ 12/ 2023 ADC / AECOM** Injured right leg 24 stiches. Recordable RTW, 0 lost time, 0 Restricted Duty
8. **3/31/2023 Arrive JV** pinched right index finger, Recordable, 0 lost time, 0 Restricted Duty
9. **4/7/2023 Arrive JV / PSSI fell on left knee laceration** Recordable, 0 lost time, 0 Restricted Duty
10. **5/9/2023 Arrive JV / PSSI cut right hand Laceration** Recordable, 0 lost time, 0 Restricted Duty
11. **6/23/2023 Arrive JV The Quality Firm** Right wrist fracture from a slip, trip & fell 0 lost time, 0 Restricted Duty

Total Inspections	Positive Observations	Negative Observations	Total Observations
13	1,377	4	1,381 / 7 days
71	7526	27	7,553 /30 days
948	74,249	584	74,833 / 12 mo.

Labor Compliance Program

CPR Reviewed	Compliant Records	Non-Compliant Records	Potential Legal Issues
260	103	157 Working on closing issues	0

A large commercial airplane is parked on a tarmac at sunset. The sun is low on the horizon, creating a warm, golden glow. Another airplane is flying in the sky above. The word "Questions?" is overlaid in white text on the left side of the image.

Questions?

Capital Improvement Program Oversight Committee Finance Update

Presented by *Maya Dayan*

Director, Capital Financial Planning and Airline Relations



October 19, 2023

New T1 Program

Costs through August 31, 2023

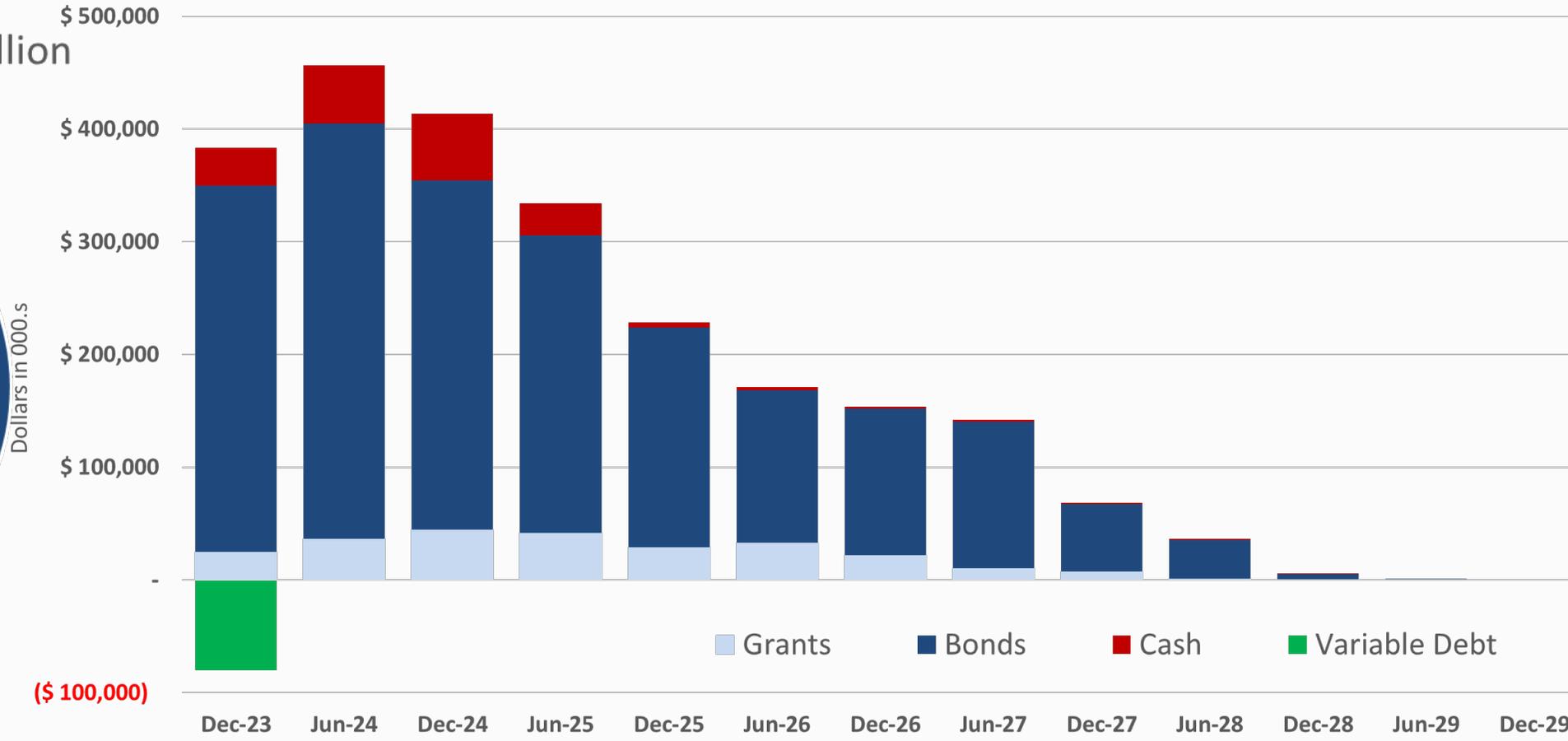
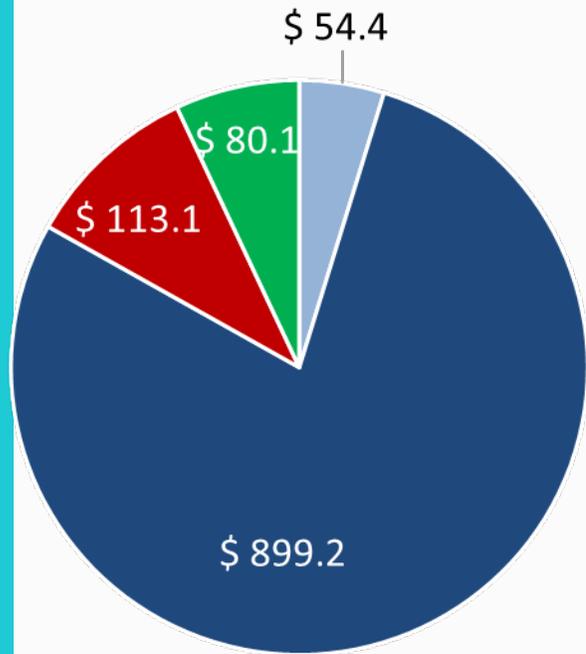
(\$ in thousands)	Board Approved Budget	Approved Budget after contingency transfer	Actual Costs Incurred	Funding Source
TERMINAL & ROADWAY IMPROVEMENTS	\$ 2,813,284	\$ 2,855,446	\$ 942,817	Grants/Bonds/Cash
AIRSIDE IMPROVEMENTS	306,000	310,104	92,175	Grants/Bonds
ADMINISTRATION BUILDING	102,000	109,321	98,955	Bonds
SHUTTLE LOT RELOCATION	15,764	15,764	12,819	Bonds
PROGRAM CONTINGENCY	227,252	173,664		* Bonds
	\$ 3,464,300	\$ 3,464,300	\$ 1,146,766	

* Program Contingency costs incurred included in projects above

New T1 Program

Cash flow and sources of funds

LTD ACTUAL \$1,146.8 Million





Questions?