

## Special Board And Capital Improvement Program Oversight Committee Meeting Agenda

**Thursday, July 20, 2023**  
**10:00 A.M.**

San Diego County Regional Airport Authority  
Administration Building  
Third Floor – Board Room  
3225 N. Harbor Drive  
San Diego, California 92101

### **Board Members**

Gil Cabrera (Chair)  
Mary Casillas Salas (Vice Chair)  
Lidia S. Martinez  
Paul McNamara  
Rafael Perez  
Esther C. Sanchez  
James Sly  
Marni von Wilpert

### **Ex-Officio Board Members**

Col. Thomas Bedell  
Gustavo Dallarda  
Gayle Miller

### **President/CEO**

Kimberly J. Becker

This Agenda contains a brief general description of each item to be considered. The indication of a recommended action does not indicate what action (if any) may be taken. If comments are made to the Committee without prior notice or are not listed on the Agenda, no specific answers or responses should be expected at this meeting pursuant to State law. ***Please note that agenda items may be taken out of order.***

Staff Reports and documentation relating to each item of business on the Agenda are on file in Board Services and are available for public inspection.

**\*NOTE:** This Committee Meeting also is noticed as a Special Meeting of the Board to (1) foster communication among Board members in compliance with the Brown Act; and (2) preserve the advisory function of the Committee.

Board members who are not members of this Committee may attend and participate in Committee discussions. Since sometimes more than a quorum of the Board may be in attendance, to comply with the Brown Act, this Committee meeting also is noticed as a Special Meeting of the Board.

To preserve the proper function of the Committee, only members officially assigned to this Committee are entitled to vote on any item before the Committee. This Committee only has the power to review items and make recommendations to the Board. Accordingly, this Committee cannot, and will not, take any final action that is binding on the Board or the Authority, even if a quorum of the Board is present.

PLEASE COMPLETE A "REQUEST TO SPEAK" FORM PRIOR TO THE COMMENCEMENT OF THE MEETING AND SUBMIT IT TO THE AUTHORITY CLERK. **PLEASE REVIEW THE POLICY FOR PUBLIC PARTICIPATION IN BOARD AND BOARD COMMITTEE MEETINGS (PUBLIC COMMENT) LOCATED AT THE END OF THE AGENDA.**

# Special Board And Capital Improvement Program Oversight Committee Agenda

July 20, 2023

## CALL TO ORDER:

## PLEDGE OF ALLEGIANCE:

## ROLL CALL:

Board Member: Cabrera (Chair), Casillas-Salas, Martinez, McNamara, Perez, Sanchez, Sly, von Wilpert

Committee Members: Martinez, McNamara, von Wilpert (Chair)

## NON-AGENDA PUBLIC COMMENT:

Non-Agenda Public Comment is reserved for members of the public wishing to address the Committee on matters for which another opportunity to speak **is not provided on the Agenda**, and which is within the jurisdiction of the Board. Please submit a completed speaker slip to the Authority Clerk. ***Each individual speaker is limited to three (3) minutes. Applicants, groups and jurisdictions referring items to the Board for action are limited to five (5) minutes.***

**Note:** Persons wishing to speak on specific items should reserve their comments until the specific item is taken up by the Committee.

## NEW BUSINESS:

### 1. **APPROVAL OF MINUTES:**

RECOMMENDATION: Approve the minutes of the April 20, 2023, regular meeting.

### 2. **NEW TERMINAL 1 OUTREACH UPDATE:**

(Jonathan Heller, Director, Communications and Jon Graves, Director, Marketing, Arts, and Air Service Development)

### 3. **SMALL BUSINESS DEVELOPMENT UPDATE:**

(Craig Ruiz, Manager, Small Business Development)

### 4. **NEW TERMINAL 1 AND FINANCE UPDATE:**

(Bob Bolton, Director, Airport Design & Construction and Maya Dayan, Director, Capital Financial Planning and Airline Relations)

# Special Board And Capital Improvement Program Oversight Committee Agenda

July 20, 2023

## **BOARD BUSINESS**

### **NEW BUSINESS:**

5. **APPROVE AND AUTHORIZE THE PRESIDENT/CEO TO EXECUTE OTHER TRANSACTION AGREEMENT (OTA NUMBER 70T04023T7672N007) WITH THE U.S. DEPARTMENT OF HOMELAND SECURITY – TRANSPORTATION SECURITY ADMINISTRATION:**

RECOMMENDATION: Adopt Resolution No. 2023-0065, approving and authorizing the President/CEO to execute Other Transaction Agreement (OTA Number 70T04023T7672N007) with the U.S. Department of Homeland Security-Transportation Security Administration.

**(Finance: Scott Brickner, Vice President/Chief Financial Officer)**

### **COMMITTEE MEMBER COMMENTS:**

### **ADJOURNMENT:**

# Special Board And Capital Improvement Program Oversight Committee Agenda

July 20, 2023

## Policy for Public Participation in Board, Airport Land Use Commission (ALUC), and Committee Meetings (Public Comment)

- 1) Persons wishing to address the Board, ALUC, and Committees shall submit a "Request to Speak" form prior to the initiation of the portion of the agenda containing the item to be addressed (e.g., Public Comment and General Items). Failure to submit a form shall not preclude testimony, if permission to address the Board is granted by the Chair.
- 2) The Public Comment Section at the beginning of the agenda is reserved for persons wishing to address the Board, ALUC, and Committees on any matter for which another opportunity to speak is not provided on the Agenda, and on matters that are within the jurisdiction of the Board.
- 3) Persons wishing to speak on specific items listed on the agenda will be afforded an opportunity to speak during the presentation of individual items. Persons wishing to speak on specific items should reserve their comments until the specific item is taken up by the Board, ALUC and Committees.
- 4) If many persons have indicated a desire to address the Board, ALUC and Committees on the same issue, then the Chair may suggest that these persons consolidate their respective testimonies. Testimony by members of the public on any item shall be limited to **three (3) minutes per individual speaker and five (5) minutes for applicants, groups and referring jurisdictions.**
- 5) Pursuant to Authority Policy 1.33 (8), recognized groups must register with the Authority Clerk prior to the meeting.
- 6) After a public hearing or the public comment portion of the meeting has been closed, no person shall address the Board, ALUC, and Committees without first obtaining permission to do so.

## Additional Meeting Information

**NOTE:** This information is available in alternative formats upon request. To request an Agenda in an alternative format, or to request a sign language or oral interpreter, or an Assistive Listening Device (ALD) for the meeting, please telephone the Authority Clerk's Office at (619) 400-2550 at least three (3) working days prior to the meeting to ensure availability.

For your convenience, the agenda is also available to you on our website at [www.san.org](http://www.san.org).

**For those planning to attend the Board meeting, parking is available in the public parking lot located directly to the East of the Administration Building across Winship Lane. Bring your ticket to the third-floor receptionist for validation.**

You may also reach the SDCRAA Building by using public transit via the San Diego MTS System, Route 992. For route and fare information, please call the San Diego MTS at (619) 233-3004 or 511.

**DRAFT SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY  
SPECIAL BOARD AND CAPITAL IMPROVEMENT PROGRAM OVERSIGHT  
COMMITTEE MEETING MINUTES  
THURSDAY, APRIL 20, 2023  
BOARD ROOM**

**CALL TO ORDER:** Chair von Wilpert called the Special Board and Capital Improvement Program Oversight Committee meeting to order at 10:03 a.m., on Thursday, April 20, 2023, in the Board Room of the San Diego International Airport, Administration Building, 3225 N. Harbor Drive, San Diego, CA 92101.

**PLEDGE OF ALLEGIANCE:** Chair von Wilpert led the Pledge of Allegiance.

**ROLL CALL:**

***Board***

Present: Casillas Salas, Martinez, McNamara, Perez, Sanchez, Sly,  
Von Wilpert

Absent: Cabrera, Fletcher, Bedell (Ex-Officio), Dallarda (Ex-Officio), Miller (Ex-Officio)

***Capital Improvement Program Oversight Committee***

Present: Martinez, McNamara, von Wilpert (Chair)

Absent: Fletcher

Also Present: Rick Francis, Vice President/COO; Amy Gonzalez, Counsel Service;  
Tony R. Russell, Director, Board Services/Authority Clerk; Sonja Banks,  
Assistant Authority Clerk I

**NON-AGENDA PUBLIC COMMENT:** None.

**NEW BUSINESS:**

**1. APPROVAL OF MINUTES:**

RECOMMENDATION: Approve the minutes of the January 19, 2023, regular meeting.

**ACTION: Moved by Board Member McNamara and seconded by Board Member Martinez to approve staff's recommendation. Motion carried unanimously.**

**2. New Terminal 1 Outreach Update:**

Michelle Brega, Senior Director, External Communications and Jon Graves, Director, Marketing and Air Service Development, provided a presentation that included New T1 Outreach Update, New T1 Public Outreach Goal; the Messaging Arc; Messaging Themes; Social Media Presence; Earned Media Headlines; Paid Media Campaign; Signage and Video Displays in Terminal; Campaign Creative; Navigator Email Newsletter; Community Outreach and Questions; and What's Coming Up.

**3. SMALL BUSINESS DEVELOPMENT UPDATE:**

Craig Ruiz, Manager, Small Business Development, provided a presentation that included Outreach, Education and Training; Local Business Certification Update; Upcoming Events, New T1 Administration Building; New T1 Airside Improvements; and New T1 Terminal and Roadways.

**4. NEW TERMINAL 1 and FINANCE UPDATE:**

Scott Brickner, Vice President/CFO, Finance and Risk Management reported on the economic impact of inflation.

Bob Bolton, Director, Airport Design and Construction and Maya Dayan, Director, Capital Financial Planning and Airline Relations; provided a presentation on New T1 Design Update; New T1 Terminal and Roadways Construction Update; Administration Building; New T1 Airside Improvements; Shuttle Lot; Cost, Cash flow and source of funds.

Chair von Wilpert echoed the sentiments of Board Member Casillas Salas and requested that a Sustainability Report of the Construction Project be provided to the Board.

*Board Member Sanchez left the meeting at 11:12 a.m.*

## **Board Business**

### **BOARD WORKSHOP:**

#### **5. PROPOSED CAPITAL PROGRAM BUDGET FOR FISCAL YEAR 2024-2028:**

Bob Bolton, Director, Airport Design & Construction, Maya Dayan, Director, Capital Financial Planning & Airline Relations and Shoreh Beladi, Project Manager, Airport Design and Construction provided a presentation that included Capital Program Overview; Current Fiscal year 2023-2027 Capital Improvement Program-Project Status; Development Process; Prioritization Criteria; Proposed New Capital Projects. These projects included Pavement Management Study; Taxiway Alpha Extension Study; Taxiway B Asphalt Rehabilitation; Taxiway B Joint Seal Improvements; Terminal 2 Transportation Island Improvements; Airport Electrical Infrastructure Expansion-Design; Airport IT Rooms Audit and Analysis; Video Surveillance System Storage; PMBWeb Upgrade; Campus-Wide Sub-metering; Perimeter Fence Improvement-FIS to G-30. In addition, the presentation included a Capital Program Budget Summary, Proposed Fiscal 2024-2028 CIP Program and Source of Funds.

**COMMITTEE MEMBER COMMENTS:** None

**ADJOURNMENT:** The meeting adjourned at 11:54 a.m.

APPROVED BY A MOTION OF THE CAPITAL IMPROVEMENT PROGRAM OVERSIGHT COMMITTEE THIS 20<sup>TH</sup> DAY OF JULY 2023.

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ANGELA SHAFER-PAYNE  
VICE PRESIDENT, DEVELOPMENT

ATTEST:

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TONY RUSSELL  
DIRECTOR, BOARD SERVICES/  
AUTHORITY CLERK

# New T1 Outreach Update - Q2 2023

**Jonathan Heller**  
Director, Communications

**Jon Graves**  
Director, Marketing, Arts, and Air  
Service Development

April 20, 2023



## NEW T1 PUBLIC OUTREACH GOAL:

Continue to build momentum for the long-awaited New T1, while maintaining a cadence of communication regarding project benefits and construction impacts.

# Messaging Arc



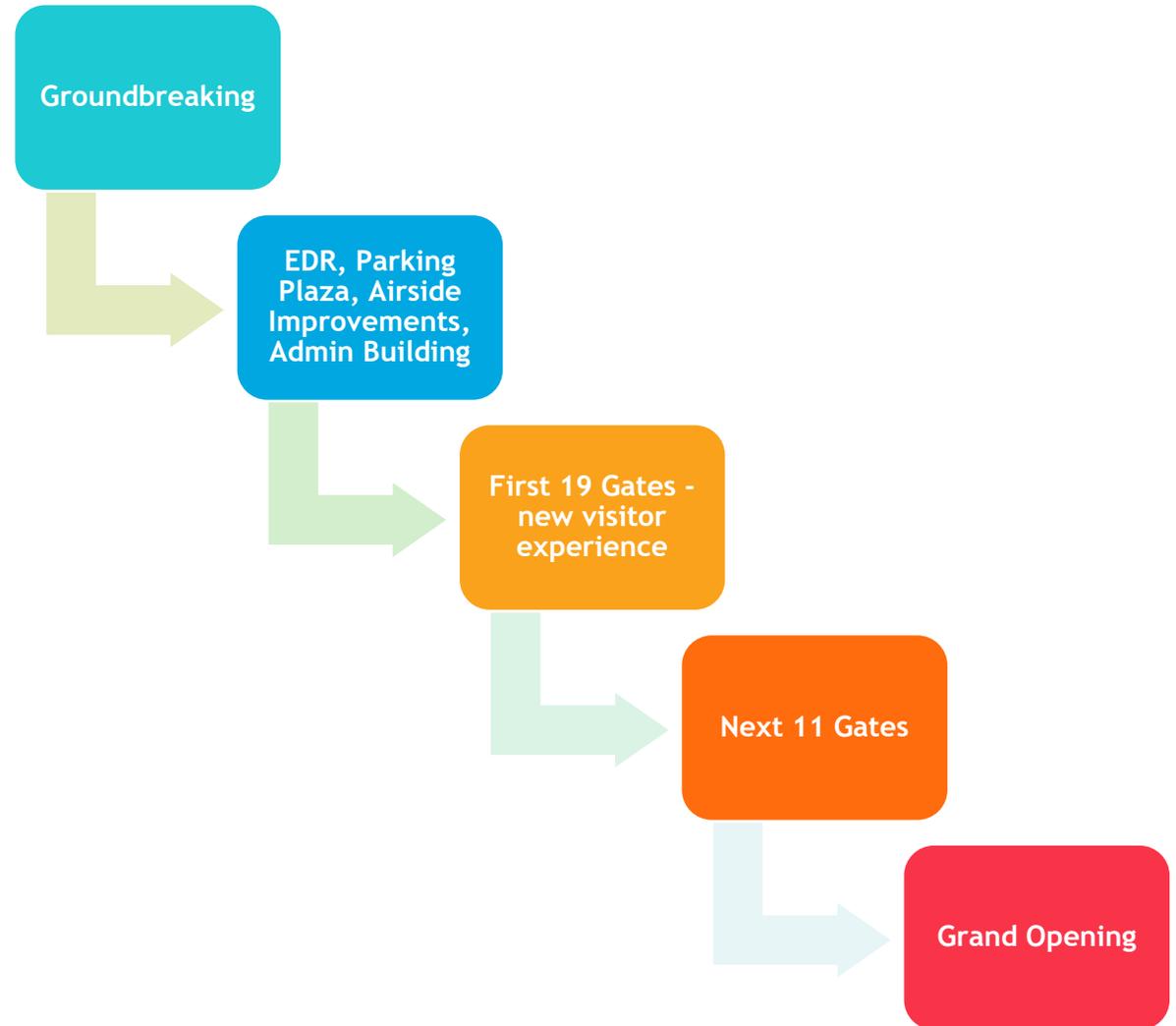
**The New T1: Cleared for Takeoff**  
*Groundbreaking: Q4 2021-early 2022*

**The New T1: Wheels Up**  
*Beginning of Customer Impact: 2022-early 2023*

➤ **The New T1: In Flight**  
*Ongoing Project Work: 2023-2024*

**The New T1: Now Arriving**  
*Nearing Completion: 2025-2026*

**The New T1: Touchdown**  
*Project Completion: 2027-2028*



# “In Flight”



## New T1 Customer Messaging Goals



Create anticipation/excitement about what’s to come.



Reinforce traveler and community awareness of the New T1 project.



Minimize inconveniences w/ timely updates on travel impacts.



Provide customer with options, including parking, transit, drop off, TNC, Taxi.



Support airport revenues.



# Overarching Messages

NEW  
T1

## Q2: Plan Ahead & Expect Delays

- Prepare for traffic congestion and delays when traveling to Terminal 1.
- Busiest times curbside: 4 - 6:15 a.m., 9:30 a.m. to 12:30 p.m., and 8 p.m. to 12 a.m.
- Use public transit.
- Reserve parking ahead of time.
- Avoid circling! Use the Cell Phone Lot off of McCain Road.
- Get dropped off/picked up.

# Messaging Themes - Progress!

NEW  
T1



- Exciting new concessions that look, feel and taste like San Diego are coming to the New T1.
  - Cutwater Spirits
  - Puesto
  - Better Buzz Coffee
- The New T1 is coming along quickly!
  - Steel framework starts to rise out of the ground
  - New T1 provides hundreds of jobs/supporting local labor
  - Parking Plaza and baggage handling area receive first slab-on-grade concrete pour

# Social Media



**San Diego International Airport**  
 Posted by Sprout Social  
 1d · 🌐

💪🔧👷 Let's talk jobs. The #NewT1 project provides hundreds of them. Just the other day we had 672 work... See more

7/5/23



**sandiegoairport**

Burj Khalifa, Dubai  
2,717'

New T1  
2,912'

The New T1 is 2,912 feet. If stood on its end, it would be the tallest building in the world.

[View insights](#) [Boost post](#)

👍👤 Liked by sd.spotting787 and 189 others

**sandiegoairport** We have entered our structural steel phase for #NewT1 after a year of foundational groundwork... more

5/4/23

**San Diego Airport**  
 @SanDiegoAirport

🔧✈️ Here's a sneak peek of the first slab-on-grade pour for the #NewT1 Parking Plaza, and new baggage handling room.

The New T1 Parking Plaza will have a total of 5230 parking spaces, while the new baggage handling system will handle up to 2000 bags per hour.

6/12/23

# Earned Media - Headlines

NEW  
T1

The San Diego Union-Tribune

Two high-profile San Diego restaurants chosen for airport's new Terminal 1

**AVIATIONPROS** FAA Invests Over \$100M to Reduce Runway Incursions at Airports

**TIMES** of SAN DIEGO San Diego County Recipient of \$421M in Federal Funds for Air, Rail, Road, Port Projects

**Simple Flying** San Diego International Airport Receives an Additional \$20 Million From FAA

**UT** San Diego Will San Diego airport get a rail connection? Labor leaders to try again at the ballot box.

**FOX 5** National Infrastructure Week highlights San Diego County's major projects

**SANDIEGOVILLE** Puesto, Kettner Exchange, Mostra Coffee & Cutwater Spirits Among New Concepts Opening In San Diego International Airport

**EAST COUNTY MAGAZINE** San Diego International Airport Offers Tips For Holiday Travel Amid Airport Construction

**FOX 5** These restaurants coming to new Terminal 1 at San Diego International Airport

**AVIATIONPROS** Podcast: San Diego Builds a Sustainability Bridge for the Future

# Paid Media Campaign

NEW  
T1

## Campaign performance Q2

- T1 awareness ads ran across a total of 21 stations
- 2,373 radio spots
- More than 20.5 million impressions
- Paid social media and digital ads generated 51,032 clicks to NewT1.com
- Digital display CTRs continue to perform well above industry benchmarks
- Radio reached 13,551,358 million San Diego residents





# :60 Radio Interviews

Airing: January-May

**Welcome to San Diego** ♥

**NEW T1**

**We're under construction.**  
Be sure to plan ahead when you return to the airport.

Learn more at [NewT1.com](http://NewT1.com)

**SANDIEGO**  
INTERNATIONAL AIRPORT  
LET'S GO.



In Terminal

**NEW T1**

**Construction has begun on the New Terminal 1.**

Outdoor decks, major art installations, and an airport experience that delivers good feelings, nonstop.

**SANDIEGO**  
INTERNATIONAL AIRPORT  
LET'S GO.

Clear Channel

**NEW T1**

**An Exceptional Customer Experience**

Learn more at [NewT1.com](http://NewT1.com)

**SANDIEGO**  
INTERNATIONAL AIRPORT  
LET'S GO.

Fence Line

# Signage & Video Displays



The New Terminal 1 is under construction.  
**Be sure to plan ahead.**

You'll want to get here early for arrivals and departures.  
Learn More



The New Terminal 1 is under construction.  
**Be sure to plan ahead.**

Reserve your parking spot in advance or consider our valet service.  
Make a reservation



The New Terminal 1 is under construction.  
**Be sure to plan ahead.**

The New Terminal 1 is under construction. Be sure to plan ahead and consider taking public transit or the free SD Flyer. For construction updates and to learn more visit [www.thenewt1.com](http://www.thenewt1.com)



# Campaign Creative - Social

NEW  
T1

Plan ahead and make a parking reservation.

CLICK HERE

This vertical banner features a background image of the modern T1 terminal building with a large glass facade. A blue square in the top right corner contains the text 'NEW T1'. A blue text box at the bottom contains the text 'Plan ahead and make a parking reservation.' and a yellow button with 'CLICK HERE'.

NEW  
T1

For construction updates and to learn more

CLICK HERE

This vertical banner features a background image of the T1 terminal building. A blue square in the top right corner contains the text 'NEW T1'. A blue text box at the bottom contains the text 'For construction updates and to learn more' and a yellow button with 'CLICK HERE'.

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# Campaign Creative

# Quarterly Navigator Newsletter

NEW  
T1



**The New T1 Navigator**

SANDIEGO INTERNATIONAL AIRPORT LET'S GO. NEW T1

June 2023



**Construction of The New T1 is Now in Flight!**

The busy summer travel season is taking off at San Diego International Airport (SAN), and we are making great strides on New T1 construction. Last month, crews installed the first structural steel for the new terminal. Progress can also be seen at the New T1 parking structure, where workers have poured the first layer of concrete.

## New T1 Navigator – June 28

# Community Outreach & Questions

## Community Outreach

- LEAD Influence
- Greater Fort Lauderdale Alliance Leadership
- GBTA San Diego
- National Electrical Contractors Association, San Diego Chapter
- Office of Councilmember Jennifer Campbell
- Associated General Contractors, San Diego Chapter

## Top Community Questions

Navigating  
the airport

Arrival Times  
& Airport  
Services

Business  
opportunities

Parking  
options and  
resources



Coming Up

NEW  
T1

## Q3/4 Priorities: “In Flight”

- Milestone: New Admin Building to open
- Milestone: Topping-out ceremony
- Continue to monitor and plan communications for construction impacts
- Continue to leverage dramatic construction shots to show progress & create anticipation
- Create opportunities to acknowledge stakeholders



# Questions?



**Thank You!**

# Capital Improvement Oversight Committee Small Business Development Update

July 20, 2023

# Outreach, Education & Training

- Commercial Useful Function Training with Sundt Construction - August 8
- Airport Rental Car Supplier Diversity Outreach Day - August 29, 2023
- Meet the Primes (in person) - September 7, 2023 (Balboa Park)
- Veterans Appreciation Panel - November 1, 2023



# Outreach, Education & Training

- Upcoming Partner Events
  - SDUSD Construction Fair - July 12
  - CALTRANS Procurement Fair - August 29
  - National Rental Car Supplier Event - August 29
  - Veteran's In Business Event - November 14 & 15
  - Turner School of Construction Management - September - November



# How to Register

- [www.san.org/smallbusiness](http://www.san.org/smallbusiness)
- [sbd@san.org](mailto:sbd@san.org)
- [cruiz@san.org](mailto:cruiz@san.org)



Questions?

**Contact:**

**Craig Ruiz,  
Manager,  
Small Business  
Development**

**[cruiz@san.org](mailto:cruiz@san.org)**

**619-400-2565**



# Capital Improvement Program Oversight Committee New T1 Update

NEW  
T1



***In Flight!***

Presented by Bob Bolton, Director  
Airport Design & Construction  
July 20, 2023

# Agenda

NEW  
T1

**Bob Bolton:**

- **NT1 Project Timeline & Milestones**
- **Terminal & Roadways Construction Update**
- **Logistics**
- **Administration Building**

**Maya Dayan:**

- **CIP Financial Update**

# New Terminal 1 (NT1)

## OVERALL PROGRAM SCOPE



-  Package 1 – Terminal and Roadways
-  Package 2 – Airside Improvements
-  Package 3 – Administration Building
-  Future Transit Station



# New T1 Project Timeline / Milestones



2021 2022 2023 2024 2025 2026 2027 2028

## Terminal & Roadways

November 2021

NEPA/CCC Approval  
Start Construction

Late Summer 2025

Gates 1-19  
Operational

Entitlements

Phase 1A - 19 Gates

Phase 1B - 11 Gates

Early 2026

Gates 20-22  
Operational

Early 2028

Gates 23-30  
Operational

## Parking Structure

Late 2022

Start Construction

Late 2024

“Stage 1”  
Operational

Site Work

Construction - “Stage” 1 & 2

“Stage 2”

Mid-2025

“Stage 2”  
Operational

# NT1 Terminal & Roadways Construction

# Construction Activities



## 2022

- Start Terminal Building foundation piles June 2022
- Roadway Detour completed and active August 2022
- Existing Roadway bridge demolition completed August 2022
- Buses and Taxis relocated to North side completed early September 2022
- Start Elevated Departure Road Bridge construction October 2022

## 2023

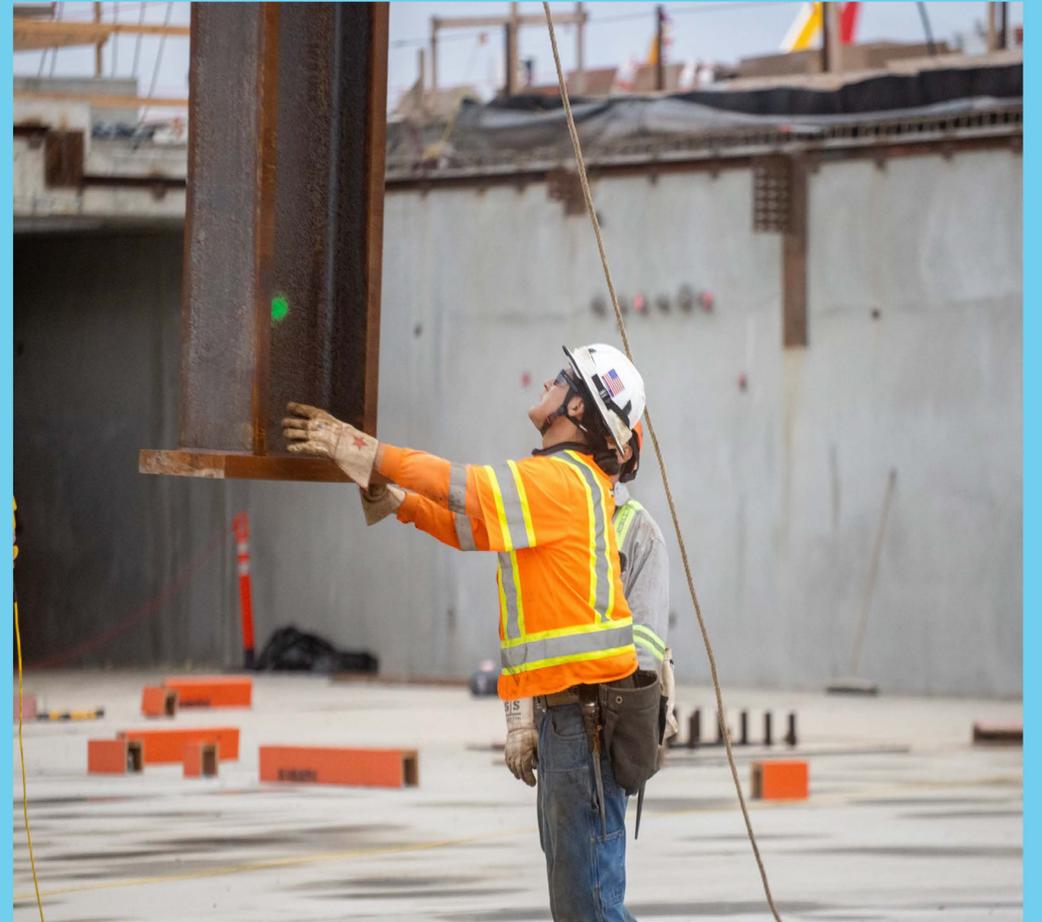
- NT1 Roadway detours + T2 Recirculation Bridge demolition: January 9 - 29 2023
- Relocated Ground Transportation Plaza for hydronic pipe construction: March - September 2023
- Started NT1 Terminal Building steel erection: April 2023
- Started NT1 Parking Plaza concrete super structure construction: April 2023

# NT1 Sitework March - June 2023



ve  
TION ALLIANCE  
Gensler

# First Piece of Structural Steel April 18, 2023



# First Piece of Structural Steel April 18, 2023



# Amount of steel placed on April 18, 2023



# NT1 Steel June 28, 2023



# NT1 Progress 2023



View of Diagonal Steel Bracing & Metal Deck in Progress

# NT1 Pedestrian Bridge

Lifting the  
Pedestrian  
Bridge



# NT1 Pedestrian Bridge

View from the  
Elevated Roadway  
of the NT1 South Elevation  
with placement of  
the Pedestrian Bridge



# NT1 Elevated Departure Roadway



# NT1 Elevated Departure Roadway



# NT 1 Elevated Departure Roadway



# NT1 Parking Plaza



# NT1 Parking Plaza

Prepping Elevator  
Core for Concrete  
Pour



# NT1 Parking Plaza



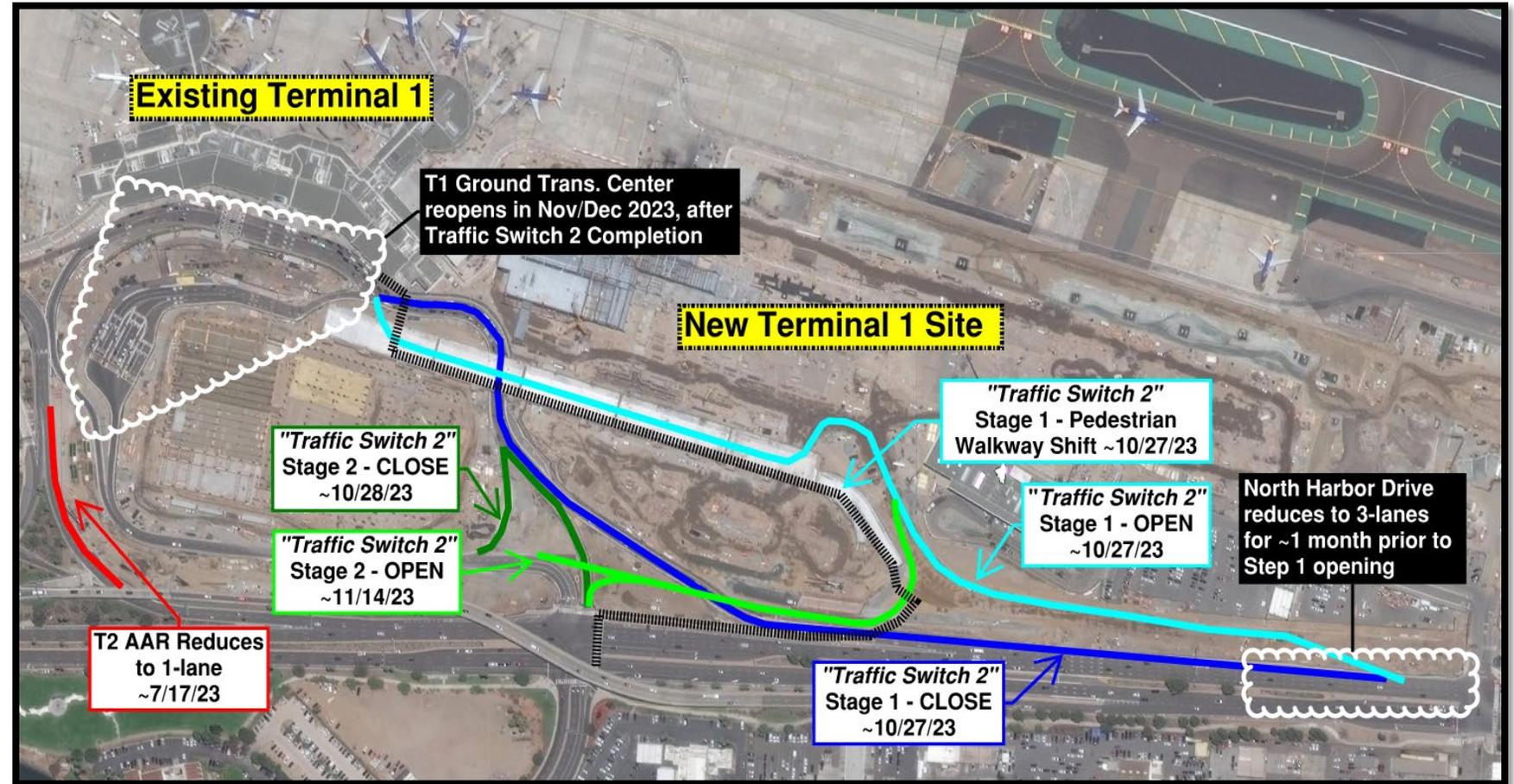
Parking Plaza Slab on Grade Placed

# NT1 Logistics

## Brian DeLaura

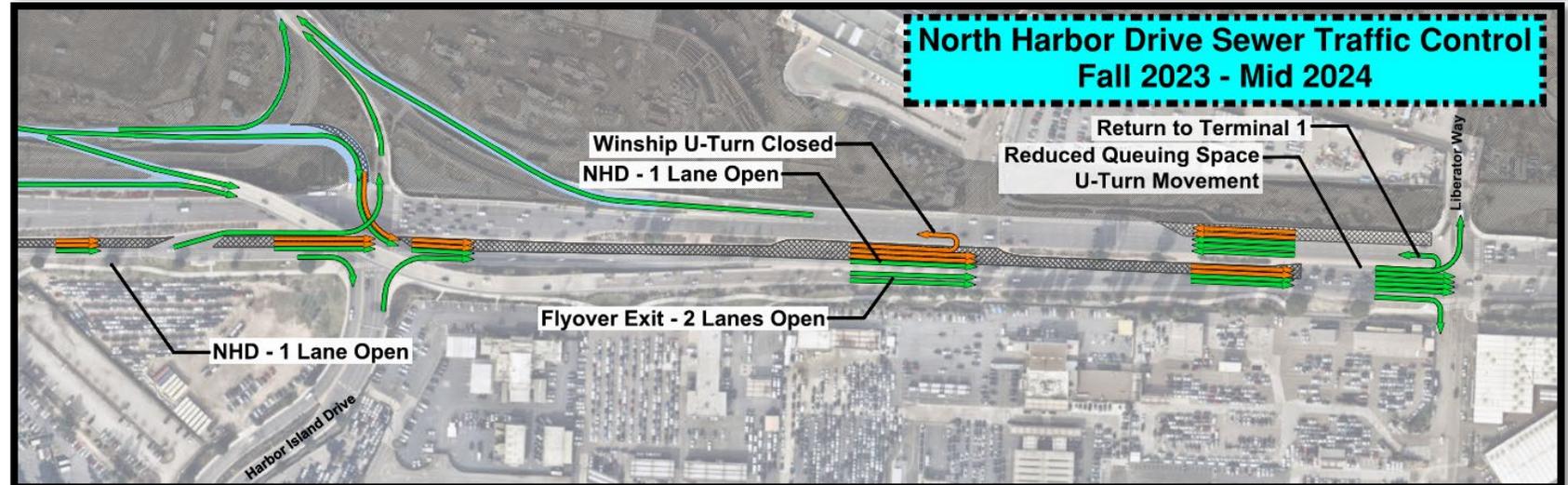
# NT1 Upcoming Traffic Switches

- Several Traffic Switches will occur in the remainder of 2023
- **T2 AAR Entry (in red)** reduces to 1-lane in July 2023 for ~1 year
- **"TS2" Stage 1 (in blue)** adjusts the entry from NHD to Terminal 1 and the T1 Pedestrian Path, and reduces NHD to 3-lanes for ~1 month
- **"TS2" Stage 2 (in green)** permanently adjusts the T1 Recirculation Route
- **T1 Ground Trans. Center** returns to its original position in late 2023



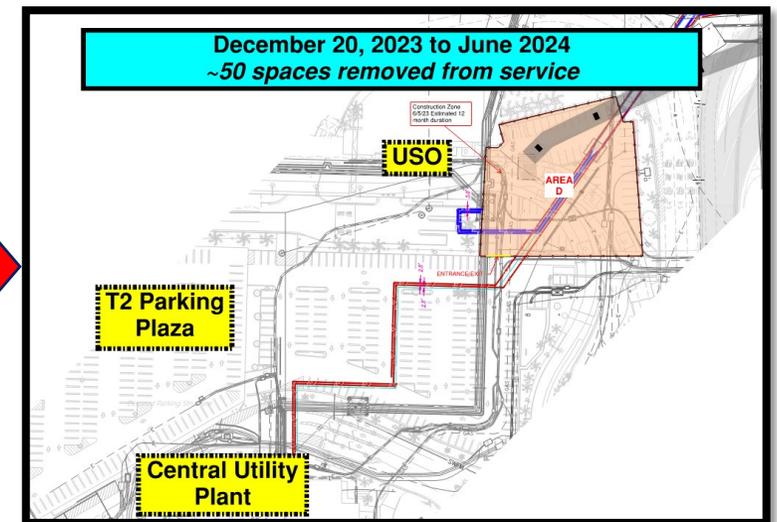
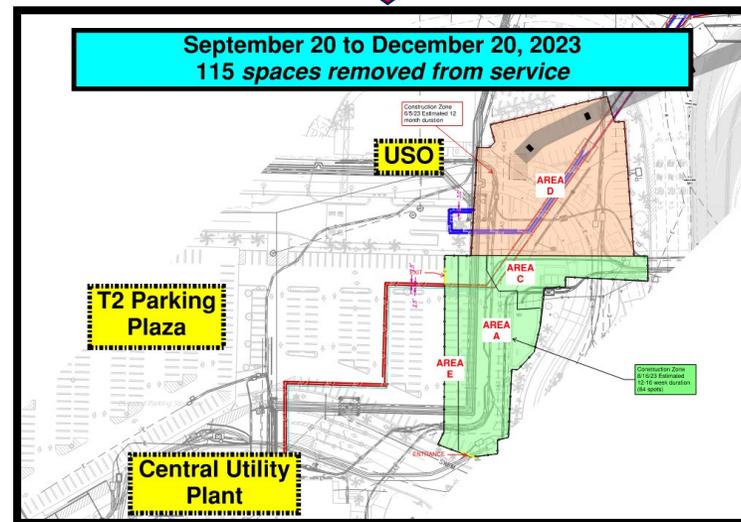
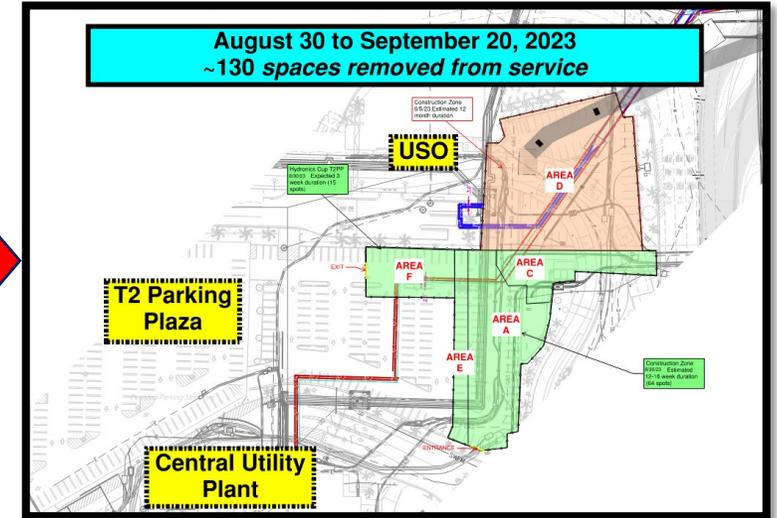
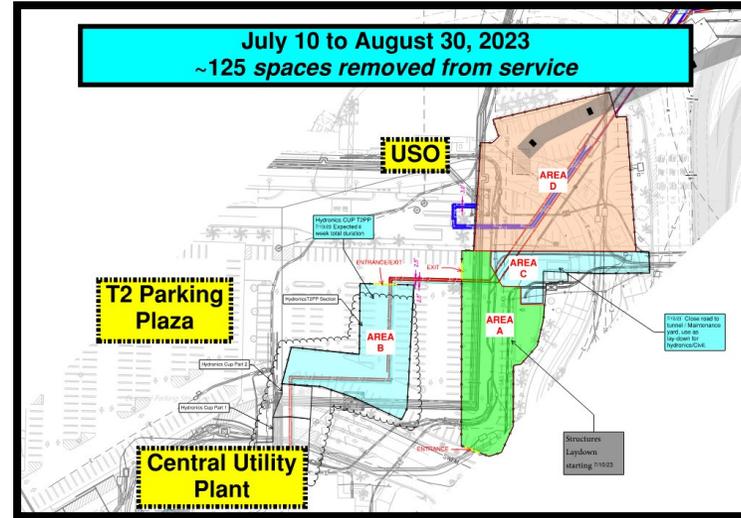
# NT1 North Harbor Drive Sewer Installation

- Rescheduled to begin in 4Q23, the NT1 Joint Venture will be performing sewer installation work on North Harbor Drive Eastbound
- There will be nightly lane closures on North Harbor Drive EB for the full duration of work
- Target completion is mid-2024



# Terminal 2 Revenue Parking 2023 Impacts

- Terminal 2 Revenue Parking will have ongoing closures through the end of 2023
- NT1/T2 EDR Connector Construction began in June 2023, requiring all parking east of the USO to be closed for approx. 1 year
- Hydronics Construction will have phased impacts affecting the T2 Surface Lot, through the end of 2023



# NT1 New Administration Building



# Major Milestones

NEW  
T1

## 2021

- Board Award & NTP: July
- NEPA & CCC Approvals: October
- 30% Design & Validation Phase: November
- Site Turn-Over & Building Construction Start: December

## 2022

- 60% Design Phase: February
- 90% Design Phase: April
- 100% Design Phase: July
- Structural Steel Topping-Out: September

## 2023

- Substantial Completion: September
- Move-in Complete: October

# New Administration Building Exterior



Progress photos

# New Administration Building Interior



A large commercial airplane is the central focus, parked on a tarmac. The sun is low on the horizon, creating a warm, golden glow. Another airplane is visible in the sky in the upper left. The word "Questions?" is overlaid in white text on the left side of the image.

Questions?

# Capital Improvement Program Oversight Committee Finance Update

Presented by *Maya Dayan*

Director, Capital Financial Planning and Airline Relations



July 20, 2023

# New T1 Program

## Costs through May 31, 2023

(\$ in thousands)

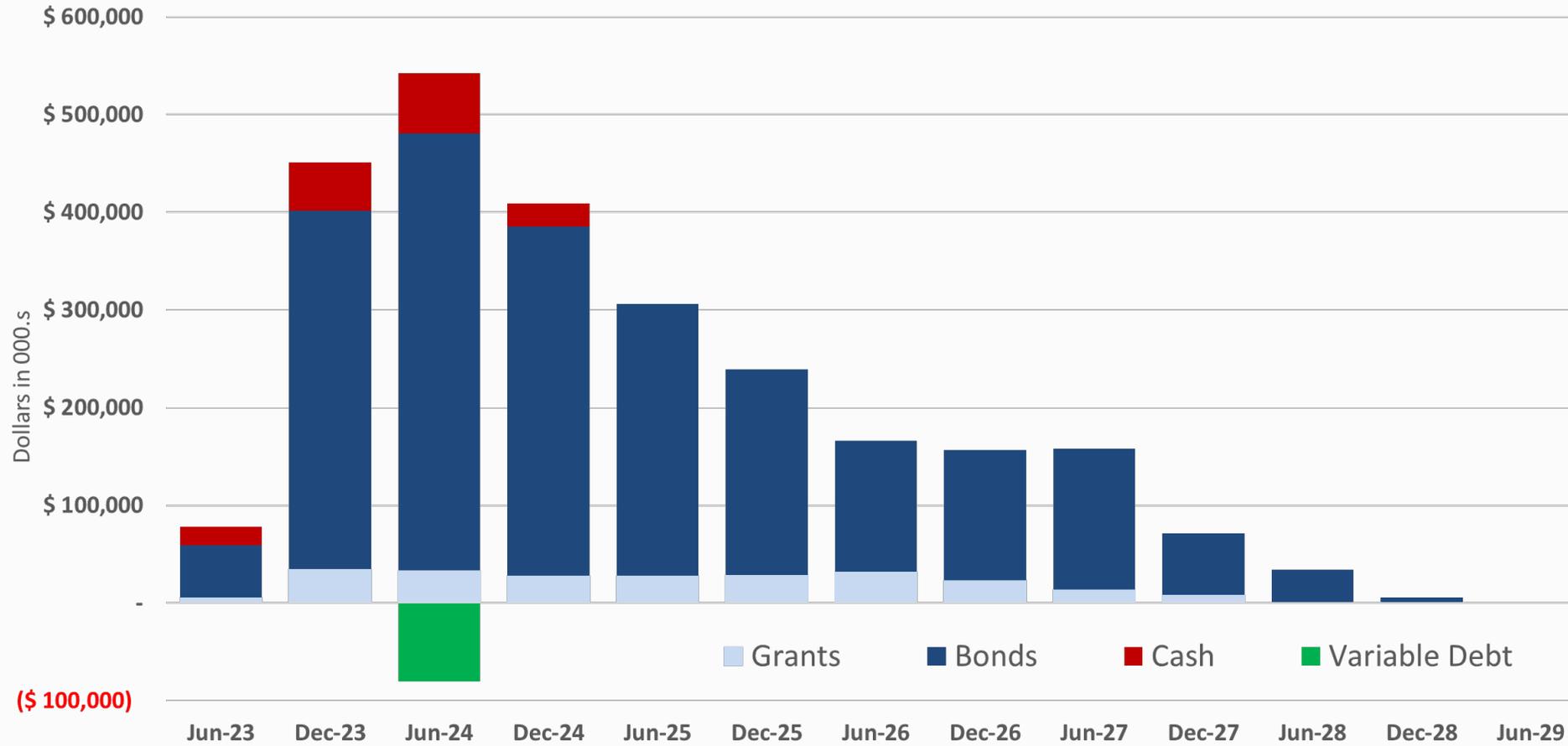
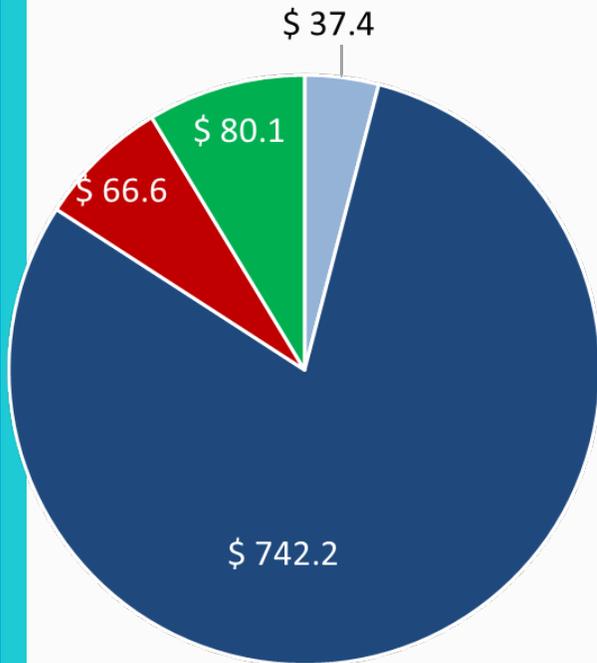
	Board Approved Budget	Approved Budget after contingency transfer	Actual Costs Incurred	Funding Source
<b>TERMINAL &amp; ROADWAY IMPROVEMENTS</b>	\$ 2,813,284	\$ 2,852,421	\$ 752,712	Grants/Bonds/Cash
<b>AIRSIDE IMPROVEMENTS</b>	306,000	310,104	77,756	Grants/Bonds
<b>ADMINISTRATION BUILDING</b>	102,000	109,584	83,434	Bonds
<b>SHUTTLE LOT RELOCATION</b>	15,764	15,764	12,469	Bonds
<b>PROGRAM CONTINGENCY</b>	227,252	176,427		* Bonds
	<b>\$ 3,464,300</b>	<b>\$ 3,464,300</b>	<b>\$ 926,371</b>	

\* Program Contingency costs incurred included in projects above

# New T1 Program

## Cash flow and sources of funds

LTD ACTUAL \$926.4  
Million





# Questions?

## Staff Report

**Meeting Date: July 20, 2023**

### **Subject:**

**Approve and Authorize the President/CEO to Execute Other Transaction Agreement (OTA Number 70T04023T7672N007) with the U.S. Department of Homeland Security – Transportation Security Administration**

### **Recommendation:**

Adopt Resolution No. 2023-0065, approving and authorizing the President/CEO to execute Other Transaction Agreement (OTA Number 70T04023T7672N007) with the U.S. Department of Homeland Security – Transportation Security Administration.

### **Background/Justification:**

As part of the Board approved New Terminal 1 project, Project No. 413001, New T1 Terminal and Roadways, is currently in construction and includes a baggage handling system that requires installation of Explosion Detection System (EDS) equipment provided by the Transportation Security Administration (TSA).

Congress authorizes TSA to make grants to airports to help strengthen the nation's critical infrastructure against risks associated with potential terrorist attacks. TSA utilizes letters of intent and other transaction agreements as funding instruments to reimburse airport sponsors for eligible aviation security projects. TSA distributes funds to airports to assist in infrastructure improvements to enhance the ability of airports to install baggage conveyer systems related to aviation security, and deploy EDS equipment behind ticket counters, in the baggage sorting area, or in line with the baggage handling system.

Execution of the Other Transaction Agreement will allow reimbursement of allowable and allocable costs pertaining to the installation of the EDS equipment in the amount of \$3,164,776.22.

### **Fiscal Impact:**

The baggage handling system and equipment are included in the New T1 Terminal and Roadways Budget, Project No. 413001. The \$3.16 million of OTA funding provides a \$1.16 million improvement to the Authority's plan of finance, which assumed \$2 million of funding.

## Authority Strategies/Focus Areas:

This item supports one or more of the following (*select at least one under each area*):

### Strategies

- Community Strategy    Customer Strategy    Employee Strategy    Financial Strategy    Operations Strategy

### Focus Areas

- Advance the Airport Development Plan    Transform the Customer Journey    Optimize Ongoing Business

### Environmental Review:

- A. CEQA: This Board action is for a project that received certification and approval for the Airport Development Plan Environmental Impact Report (SCH NO. 2017011053-SDCRAA # EIR-18-01) on January 9, 2020.
- B. California Coastal Act Review: This Board action is for a project for which the California Coastal Commission issued Coastal Development Permits (CDP 6-20-0154, CDP 6-20-0447, CDP 6-20-0611).
- C. NEPA: This Board action is a project that involves additional approvals or actions by the Federal Aviation Administration ("FAA") under the National Environmental Policy Act ("NEPA") and received approval and was issued a Finding of No Significant Impact (FONSI) and Record of Decision (ROD) by the Federal Aviation Administration (FAA) on October 22, 2021.

### Application of Inclusionary Policies:

Not applicable.

### Prepared by:

Maya Dayan  
Director, Capital Financial Planning

RESOLUTION NO. 2023-0065

A RESOLUTION OF THE BOARD OF THE SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY, APPROVING AND AUTHORIZING THE PRESIDENT/CEO TO EXECUTE OTHER TRANSACTION AGREEMENT (OTA NUMBER 70T04023T7672N007) WITH THE U.S. DEPARTMENT OF HOMELAND SECURITY – TRANSPORTATION SECURITY ADMINISTRATION.

**WHEREAS**, as part of the Board approved New Terminal 1 project, Project No. 413001, New T1 Terminal and Roadways, is currently in construction and includes a baggage handling system that requires installation of Explosion Detection System (EDS) equipment provided by the Transportation Security Administration (TSA); and

**WHEREAS**, Congress authorizes TSA to make grants to airports to help strengthen the nation's critical infrastructure against risks associated with potential terrorist attacks. TSA utilizes letters of intent and other transaction agreements as funding instruments to reimburse airport sponsors for eligible aviation security projects. TSA distributes funds to airports to assist in infrastructure improvements to enhance the ability of airports to install baggage conveyer systems related to aviation security, and deploy EDS equipment behind ticket counters, in the baggage sorting area, or in line with the baggage handling system; and

**WHEREAS**, execution of the Other Transaction Agreement will allow reimbursement of allowable and allocable costs pertaining to the installation of the EDS equipment in the amount of \$3,164,776.22.

**NOW, THEREFORE, BE IT RESOLVED** that the Board hereby approves and authorizes the President/CEO to execute Other Transaction Agreement (OTA Number 70T04023T7672N007) with the U.S. Department of Homeland Security – Transportation Security Administration; and

**BE IT FURTHER RESOLVED** that the Authority and its officers, employees, and agents hereby are authorized, empowered, and directed to do and perform all such acts as may be necessary or appropriate in order to effectuate fully the foregoing resolution; and

**BE IT FURTHER RESOLVED** that the Board finds that this action is for a project that received certification and approval for the Airport Development Plan Environmental Impact Report (SCH NO. 2017011053-SDCRAA # EIR-18-01) on January 9, 2020; and

**BE IT FURTHER RESOLVED** that the Board finds that this action is for a project for which the California Coastal Commission issued Coastal Development Permits (CDP 6-20-0154, CDP 6-20-0447, CDP 6-20-0611); and

**BE IT FURTHER RESOLVED** that the Board finds that this action is a project that involves additional approvals or actions by the Federal Aviation Administration ("FAA") under the National Environmental Policy Act ("NEPA") and received approval and was issued a Finding of No Significant Impact (FONSI) and Record of Decision (ROD) by the Federal Aviation Administration (FAA) on October 22, 2021.

**PASSED, ADOPTED, AND APPROVED** by the Board of the San Diego County Regional Airport Authority at a special meeting this 20<sup>th</sup> day of July, 2023, by the following vote:

**AYES:** Board Members:

**NOES:** Board Members:

**ABSENT:** Board Members:

**ATTEST:**

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TONY R. RUSSELL  
DIRECTOR, BOARD SERVICES /  
AUTHORITY CLERK

**APPROVED AS TO FORM:**

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AMY GONZALEZ  
GENERAL COUNSEL