

Revised 01/30/2023

Board Meeting Agenda

Thursday, February 2, 2023
9:00 A.M.

San Diego County Regional Airport Authority
Administration Building
Third Floor – Board Room
3225 N. Harbor Drive
San Diego, California 92101

Board Members

Gil Cabrera (Chair)
Mary Casillas Salas (Vice Chair)
Nathan Fletcher
Lidia S. Martinez
Paul McNamara
Rafael Perez
Esther C. Sanchez
James Sly
Marni von Wilpert

Ex-Officio Board Members

Col. Thomas M. Bedell
Gustavo Dallarda
Gayle Miller

President/CEO

Kimberly J. Becker

***Live webcasts of Authority Board meetings can be accessed at
<http://www.san.org/Airport-Authority/Meetings-Agendas/Authority-Board>***

This Agenda contains a brief general description of each item to be considered. The indication of a recommended action does not indicate what action (if any) may be taken. ***Please note that agenda items may be taken out of order.*** If comments are made to the Board without prior notice or are not listed on the Agenda, no specific answers or responses should be expected at this meeting pursuant to State law.

Staff Reports and documentation relating to each item of business on the Agenda are on file in Board Services and are available for public inspection.

NOTE: Pursuant to Authority Code Section 2.15, all Lobbyists shall register as an Authority Lobbyist with the Authority Clerk within ten (10) days of qualifying as a lobbyist. A qualifying lobbyist is any individual who receives \$100 or more in any calendar month to lobby any Board Member or employee of the Authority for the purpose of influencing any action of the Authority. To obtain Lobbyist Registration Statement Forms, contact the Board Services/Authority Clerk Department.

PLEASE COMPLETE A SPEAKER SLIP PRIOR TO THE COMMENCEMENT OF THE MEETING AND SUBMIT IT TO THE AUTHORITY CLERK. ***PLEASE REVIEW THE POLICY FOR PUBLIC PARTICIPATION IN BOARD AND BOARD COMMITTEE MEETINGS (PUBLIC COMMENT) LOCATED AT THE END OF THE AGENDA.***

The Authority has identified a local company to provide oral interpreter and translation services for public meetings. If you require oral interpreter or translation services, please telephone the Board Services /Authority Clerk Department with your request at (619) 400-2400 at least three (3) working days prior to the meeting.

CALL TO ORDER:

PLEDGE OF ALLEGIANCE:

ROLL CALL:

PRESENTATIONS:

A. REVIEW OF THE UNAUDITED FINANCIAL STATEMENTS FOR THE SIX MONTHS ENDED DECEMBER 31, 2022:

Presented by Scott Brickner, Vice President/Chief Financial Officer

B. DISCUSSION REGARDING THE PARAMETERS FOR THE FISCAL YEAR 2024 AND FISCAL YEAR 2025 OPERATING BUDGETS:

Presented by Scott Brickner, Vice President/Chief Financial Officer

REPORTS FROM BOARD COMMITTEES, AD HOC COMMITTEES, AND CITIZEN COMMITTEES AND LIAISONS:

- **AUDIT COMMITTEE:**
Committee Members: Casillas Salas Sly, Vann (Chair), Newsom, Wong Nickerson
- **CAPITAL IMPROVEMENT PROGRAM OVERSIGHT COMMITTEE:**
Committee Members: McNamara, von Wilpert (Chair)
- **EXECUTIVE PERSONNEL AND COMPENSATION COMMITTEE:**
Committee Members: Cabrera, McNamara
- **FINANCE COMMITTEE:**
Committee Members: McNamara, Sly, von Wilpert

ADVISORY COMMITTEES

- **AUTHORITY ADVISORY COMMITTEE:**
Liaison: Casillas Salas (Primary)
- **ARTS ADVISORY COMMITTEE:**
Liaison:

LIAISONS

- **CALTRANS:**
Liaison: Dallarda

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- **INTER-GOVERNMENTAL AFFAIRS:**
Liaison: Cabrera
- **MILITARY AFFAIRS:**
Liaison: Bedell
- **PORT:**
Liaisons: Cabrera (Primary)
- **WORLD TRADE CENTER:**
Representatives: Robert H. Gleason

BOARD REPRESENTATIVES (EXTERNAL)

- **SANDAG BOARD OF DIRECTORS:**
Representative: Cabrera (Primary)
- **SANDAG TRANSPORTATION COMMITTEE:**
Representatives: Sly

CHAIR REPORT:

PRESIDENT/CEO REPORT:

NON-AGENDA PUBLIC COMMENT:

Non-Agenda Public Comment is reserved for members of the public wishing to address the Board on matters for which another opportunity to speak **is not provided on the Agenda**, and which is within the jurisdiction of the Board. Please submit a completed speaker slip to the Authority Clerk. ***Each individual speaker is limited to three (3) minutes. Applicants, groups and jurisdictions referring items to the Board for action are limited to five (5) minutes.***

Note: Persons wishing to speak on specific items should reserve their comments until the specific item is taken up by the Board.

CONSENT AGENDA (ITEMS 1-10):

The consent agenda contains items that are routine in nature and non-controversial. Some items may be referred by a standing Board Committee or approved as part of the budget process. The matters listed under 'Consent Agenda' may be approved by one motion. Any Board Member may remove an item for separate consideration. Items so removed will be heard before the scheduled New Business Items, unless otherwise directed by the Chair.

1. APPROVAL OF MINUTES:

RECOMMENDATION: Approve the minutes of the January 5, 2023, Board meeting.

Thursday, February 2, 2023

2. ACCEPTANCE OF BOARD AND COMMITTEE MEMBERS WRITTEN REPORTS ON THEIR ATTENDANCE AT APPROVED MEETINGS AND PRE-APPROVAL OF ATTENDANCE AT OTHER MEETINGS NOT COVERED BY THE CURRENT RESOLUTION:

RECOMMENDATION: Accept the reports and pre-approve Board Member attendance at other meetings, trainings and events not covered by the current resolution.

(Board Services: Tony R. Russell, Director/Authority Clerk)

3. AWARDED CONTRACTS AND APPROVED CHANGE ORDERS FROM DECEMBER 5, 2022, THROUGH JANUARY 8, 2023, AND REAL PROPERTY AGREEMENTS GRANTED AND ACCEPTED FROM DECEMBER 5, 2022 THROUGH JANUARY 8, 2023:

RECOMMENDATION: Receive the Report.

(Procurement: Jana Vargas, Procurement Director)

4. FEBRUARY 2023 LEGISLATIVE REPORT:

RECOMMENDATION: Adopt Resolution No. 2023-0010, approving the February 2023 Legislative Report.

(Government Relations: Matt Harris, Director)

5. APPOINTMENTS TO BOARD COMMITTEES, LIAISON AND REPRESENTATIVE POSITIONS:

RECOMMENDATION: Adopt Resolution No. 2023-0011, making appointments to Board committees, liaison and representative positions.

(Board Services: Tony R. Russell, Director/Authority Clerk)

CLAIMS

COMMITTEE RECOMMENDATIONS

6. ACCEPTANCE OF THE UNAUDITED FINANCIAL STATEMENTS FOR THE SIX MONTHS ENDED DECEMBER 31, 2022:

RECOMMENDATION: The Finance Committee recommends that the Board accept the report.

(Finance: Scott Brickner, Vice President/Chief Financial Officer)

7. ACCEPTANCE OF THE AUTHORITY INVESTMENT REPORT AS OF DECEMBER 31, 2022

RECOMMENDATION: The Finance Committee recommends that the Board accept the report

(Finance: Scott Brickner, Vice President/Chief Financial Officer)

CONTRACTS AND AGREEMENTS

8. APPROVE AND AUTHORIZE THE PRESIDENT/CEO TO EXECUTE THE THIRD AMENDMENT TO THE AGREEMENT WITH THE SAN DIEGO COUNTY SUPERINTENDENT OF SCHOOLS FOR WEBCASTING SERVICES:

RECOMMENDATION: Adopt Resolution No. 2023-0012, approving and authorizing the President/CEO to execute the Third Amendment to the Agreement with the San Diego County Superintendent of Schools for Webcasting Services, increasing the amount payable by \$16,000 for a new total amount not-to-exceed \$125,000 and extending the term for fifteen (15) months to expire May 26, 2024.

(Board Services: Tony R. Russell, Director/Authority Clerk)

CONTRACTS AND AGREEMENTS AND/OR AMENDMENTS TO CONTRACTS AND AGREEMENTS EXCEEDING \$1 MILLION

9. APPROVE AND AUTHORIZE THE PRESIDENT/CEO TO EXECUTE AN ON-CALL RUNWAY RUBBER REMOVAL SERVICES AGREEMENT:

RECOMMENDATION: Adopt Resolution No. 2023-0013, approving and authorizing the President/CEO to execute an On-Call Runway Rubber Removal Services Agreement with Abhe & Svoboda, Inc., for a term of three (3) years, with the option for two one (1) year extensions exercisable at the sole discretion of the President/CEO, for a total not-to-exceed amount of \$2,173,500, to provide on-call runway rubber removal services, at San Diego International Airport.

(Facilities Management Department: Andrew Hoge, Interim Director)

10. APPROVE AND AUTHORIZE THE PRESIDENT/CEO TO AWARD PURCHASE ORDERS TO PURCHASE FACILITIES MAINTENANCE, REPAIR AND OPERATIONS SUPPLIES AS NEEDED FOR REPAIR AND MAINTENANCE:

RECOMMENDATION: Adopt Resolution No. 2023-0014, approving and authorizing the President/CEO to award blanket purchase orders to MSC Industrial Supply Co., for a three (3) year term with an option for two one (1) year extensions, in an amount not-to-exceed \$1,290,000, for the purchase of facilities maintenance, repair and operations supplies for repair and maintenance at San Diego International Airport.

(Facilities Management Department: Andrew Hoge, Interim Director)

PUBLIC HEARINGS:

OLD BUSINESS:

Thursday, February 2, 2023

NEW BUSINESS:

11. APPROVE A MAXIMUM RATE FOR PUBLIC PARKING AND AMEND BOARD POLICY 6.30, ESTABLISHMENT OF FEES, RATES, LICENSES AND CHARGES:

RECOMMENDATION: Adopt Resolution No. 2023-0015, approving a maximum rate for public parking rates beginning March 1, 2023; and Adopt Resolution No. 2023-0016, amending Authority Policy 6.30, Establishment of Fees, Rates, Licenses and Charges.

(Revenue Generation & Partnership Development: Deanna Zachrisson, Director)

CLOSED SESSION:

12. THREAT TO PUBLIC SERVICES OR FACILITIES:

Consultation with Clint Welch, Director, Aviation Security and Public Safety; Jessica Bishop, Director, Information & Technology Services; and John Thomes, Cyber Security Specialist.

REPORT ON CLOSED SESSION:

GENERAL COUNSEL REPORT:

BUSINESS AND TRAVEL EXPENSE REIMBURSEMENT REPORTS FOR BOARD MEMBERS, PRESIDENT/CEO, CHIEF AUDITOR AND GENERAL COUNSEL WHEN ATTENDING CONFERENCES, MEETINGS, AND TRAINING AT THE EXPENSE OF THE AUTHORITY:

BOARD COMMENT:

ADJOURNMENT:

Thursday, February 2, 2023

Policy for Public Participation in Board, Airport Land Use Commission (ALUC), and Committee Meetings (Public Comment)

- 1) Persons wishing to address the Board, ALUC, and Committees shall submit a speaker slip to the Clerk prior to the initiation of the portion of the agenda containing the item to be addressed (e.g., Public Comment and General Items). Failure to submit a speaker slip shall not preclude testimony, if permission to address the Board is granted by the Chair.
- 2) The Public Comment Section at the beginning of the agenda is reserved for persons wishing to address the Board, ALUC, and Committees on any matter for which another opportunity to speak is not provided on the Agenda, and on matters that are within the jurisdiction of the Board.
- 3) Persons wishing to speak on specific items listed on the agenda will be afforded an opportunity to speak during the presentation of individual items. Persons wishing to speak on specific items should reserve their comments until the specific item is taken up by the Board, ALUC and Committees.
- 4) If many persons have indicated a desire to address the Board, ALUC and Committees on the same issue, then the Chair may suggest that these persons consolidate their respective testimonies. Testimony by members of the public on any item shall be limited to **three (3) minutes per individual speaker and five (5) minutes for applicants, groups and referring jurisdictions.**
- 5) Pursuant to Authority Policy 1.33 (8), recognized groups must register with the Authority Clerk prior to the meeting.

After a public hearing or the public comment portion of the meeting has been closed, no person shall address the Board, ALUC, and Committees without first obtaining permission to do so.

Additional Meeting Information

NOTE: This information is available in alternative formats upon request. To request an Agenda in an alternative format, or to request a sign language or oral interpreter, or an Assistive Listening Device (ALD) for the meeting, please telephone the Authority Clerk's Office at (619) 400-2550 at least three (3) working days prior to the meeting to ensure availability.

For your convenience, the agenda is also available to you on our website at www.san.org.

For those planning to attend the Board meeting, parking is available in the public parking lot located directly to the East of the Administration Building across Winship Lane. Bring your ticket to the third-floor receptionist for validation.

You may also reach the SDCRAA Building by using public transit via the San Diego MTS System, Route 992. For route and fare information, please call the San Diego MTS at (619) 233-3004 or 511.

Review of the Unaudited Financial Statements for the Six Months Ended December 31, 2022 and 2021

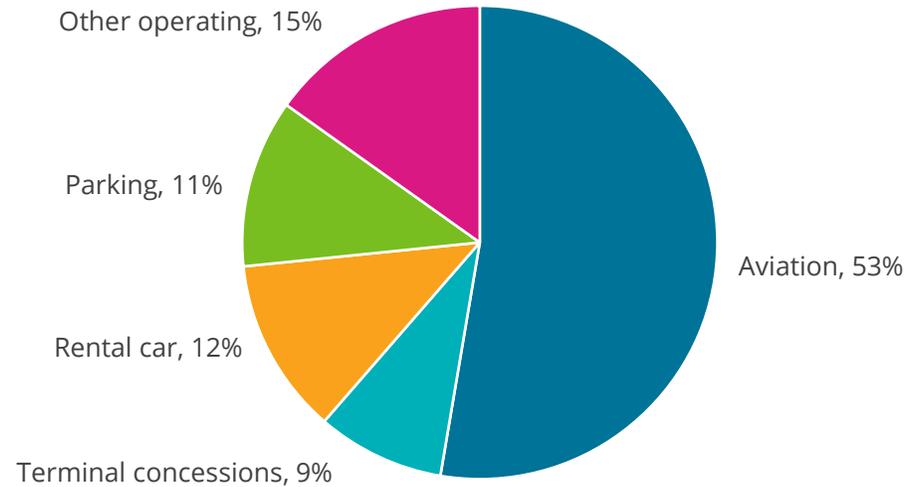
Presented by:
Scott Brickner
Chief Financial Officer

February 3, 2023

Operating Revenues

Six Months Ended December 31, 2022 (Unaudited)

Actual Operating Revenues by Percentage

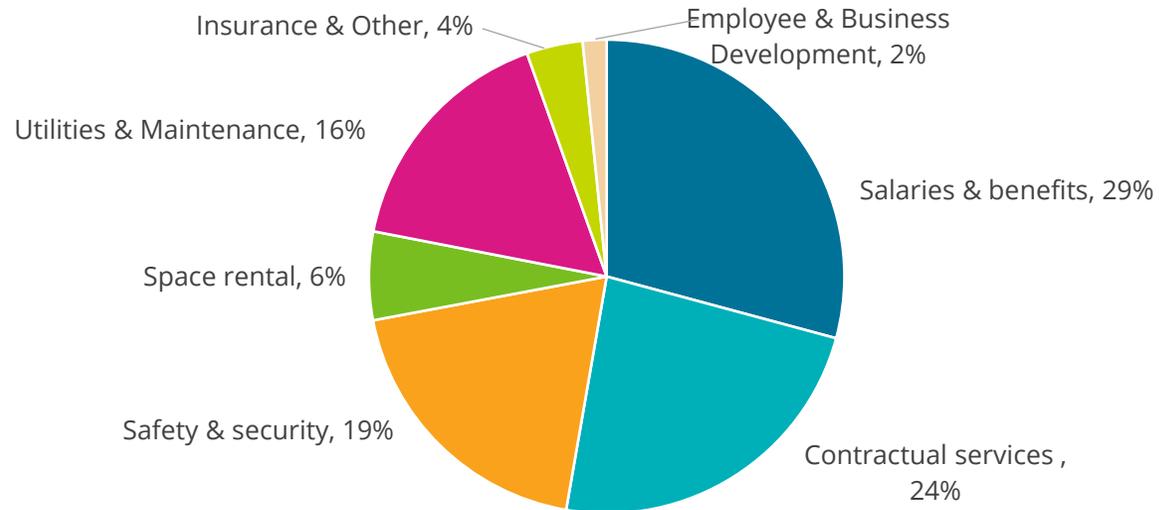


(in \$000s)	Aviation revenue	Terminal concessions revenue	Rental car revenue	Parking revenue	Other operating revenue	Total operating revenues
FY23 Budget	\$ 98,465	\$ 12,107	\$ 17,006	\$ 17,234	\$ 24,222	\$ 169,034
FY23 Actual	99,093	16,383	22,624	21,614	28,478	188,192
Budget vs Actual	628	4,276	5,618	4,380	4,256	19,158
FY22 Actual	71,206	14,524	18,962	22,347	19,297	146,336
FY20 Actual	\$ 93,617	\$ 16,000	\$ 16,780	\$ 24,762	\$ 25,297	\$ 176,456

Operating Expenses

Six Months Ended December 31, 2022 (Unaudited)

Actual Operating Expenses by Percentage

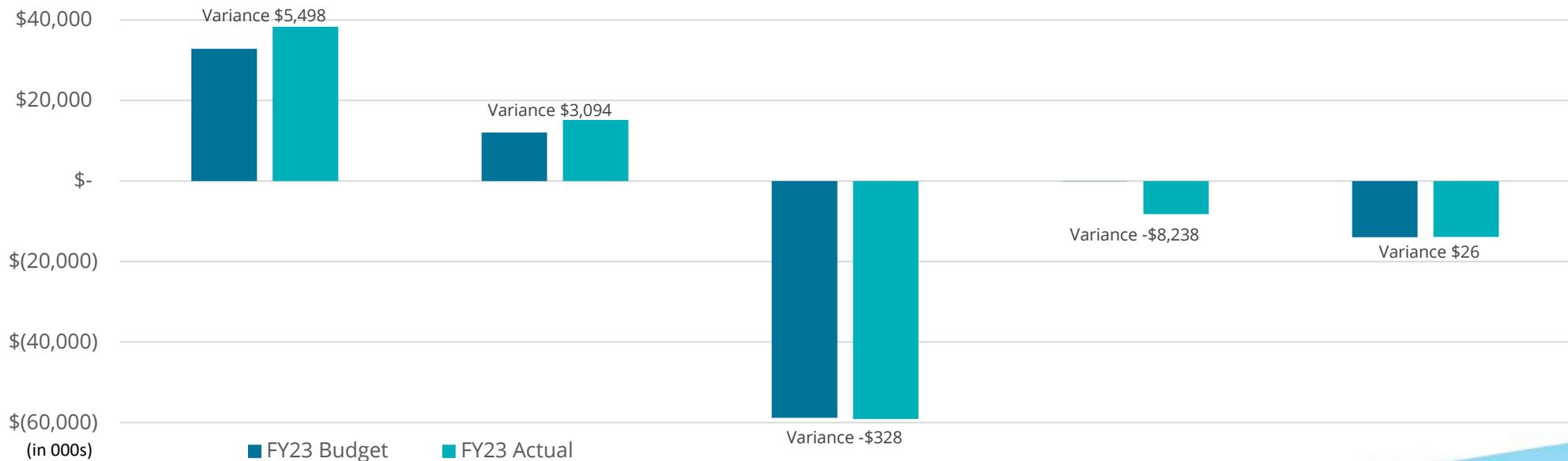


(in \$000s)	Salaries & benefits	Contractual services	Safety & security	Space rental	Utilities & Maintenance	Insurance & Other	Employee & Business Development	Total operating expenses
FY23 Budget	\$ 27,895	\$ 22,894	\$ 18,505	\$ 5,250	\$ 15,410	\$ 3,711	\$ 1,730	\$ 95,395
FY23 Actual	25,459	20,516	16,834	5,253	14,385	3,333	1,411	87,191
Budget vs Actual	2,436	2,378	1,671	(3)	1,025	378	319	8,204
FY22 Actual	24,095	14,832	16,714	5,283	11,790	2,876	757	76,347
FY20 Actual	\$ 23,840	\$ 21,720	\$ 15,820	\$ 5,102	\$ 13,646	\$ 2,909	\$ 1,489	\$ 84,526

Non-operating Revenue & Expenses

Six Months Ended December 31, 2022 (Unaudited)

(in \$000s)	PFCs, CFCs, Federal Relief Grants and QHP	Interest income	Interest expense (net)	Other nonoperating revenue (expense)	Nonoperating revenue, net
FY23 Budget	\$ 32,833	\$ 12,064	\$ (58,828)	\$ (5)	\$ (13,936)
FY23 Actual	38,331	15,158	(59,156)	(8,244)	(13,911)
Budget vs Actual	5,498	3,094	(328)	(8,238)	26
FY22 Actual	78,100	6,701	(41,849)	(5,375)	37,577
FY20 Actual	\$ 43,048	\$ 8,988	\$ (36,416)	\$ 2,446	\$ 18,066



Financial Summary

Six Months Ended December 31, 2022 (Unaudited)

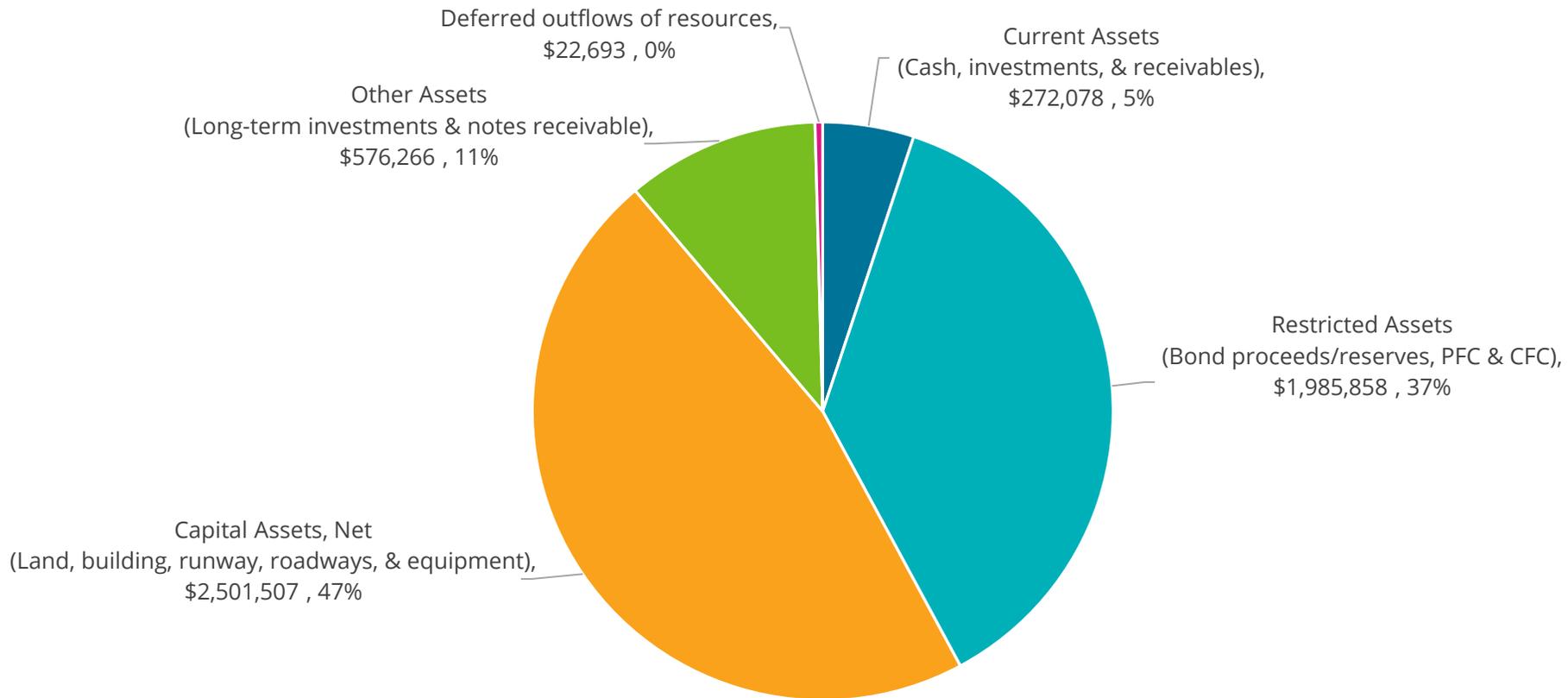
(in \$000s)	Total operating revenues	Total operating expenses	Depreciation	Nonoperating revenue, net	Capital grant contributions	Change in net position
FY23 Budget	\$ 169,034	\$ 95,395	\$ 63,370	\$ (13,936)	\$ 18,470	\$ 14,802
FY23 Actual	188,192	87,191	63,370	(13,911)	20,399	44,119
Budget vs Actual	19,158	8,204	-	26	1,929	29,317
FY22 Actual	146,336	76,347	67,068	37,577	1,467	41,965
FY20 Actual	\$ 176,456	\$ 84,526	\$ 62,165	\$ 18,066	\$ 2,348	\$ 50,178



Statement of Net Position as of December 31, 2022 (Unaudited)

Assets and Deferred Outflow of Resources (000's)

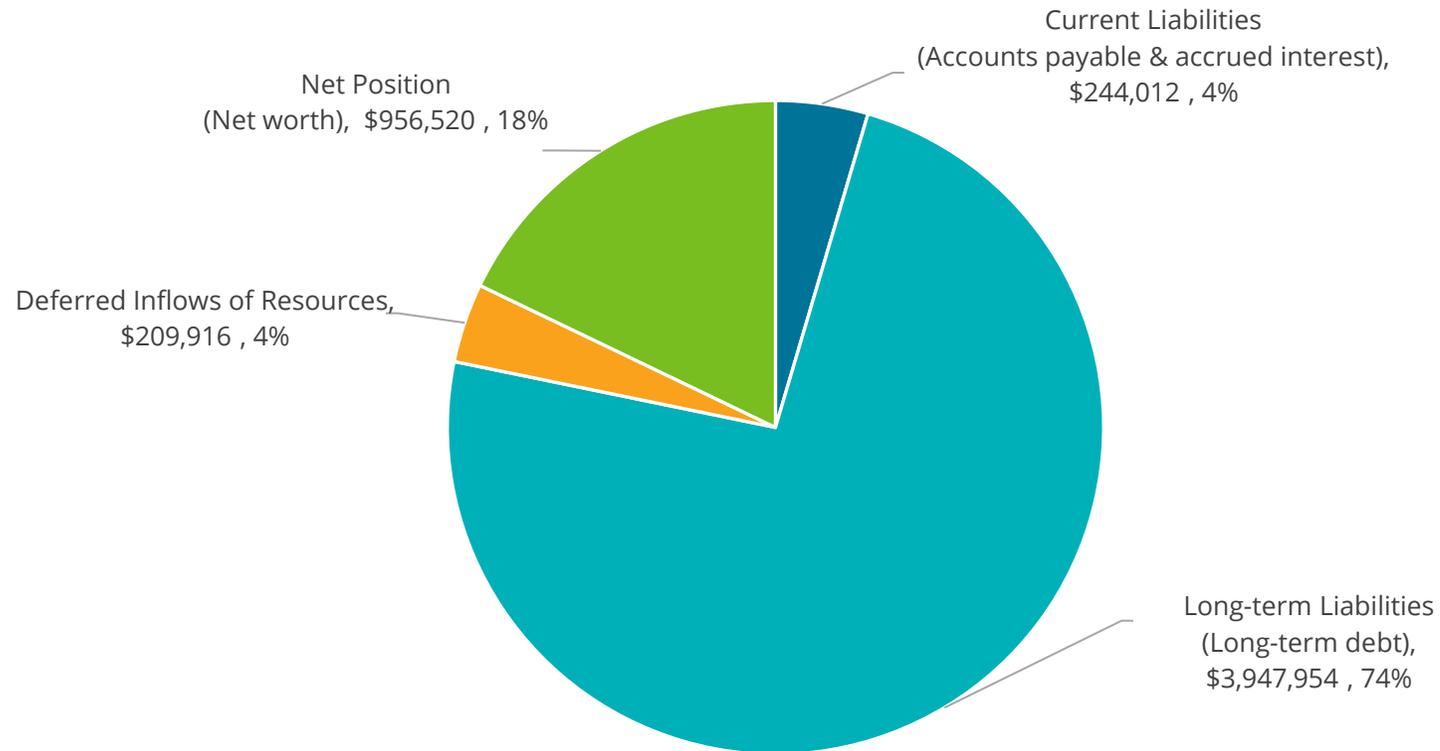
Total: \$5,358,402



Statement of Net Position as of December 31, 2022 (Unaudited)

Liabilities, Deferred Outflow of Resources & Net Position (000's)

Total: \$5,358,402





Questions?

Discussion Regarding the Parameters for the FY 2024 & FY 2025 Operating Budgets

Presented by:

Scott Brickner

Vice President & Chief Financial Officer

John Dillon

Director, Finance & Risk Management

Renee Miller

Manager, Airport Finance

San Diego County Regional Airport Authority

February 2, 2023

Agenda

- **Strategic Plan**
- **Economic Update and Airports Outlook**
- **Authority Debt Profile**
- **Authority Financial Overview and Plan of Finance**
- **Budget Guidelines**



Strategic Plan

Organizational Purpose And Strategic Plan

- Purpose Statement
- Strategic Plan
 - Strategies
 - Focus Areas
 - Initiatives And Action Items

FY 2024 Initiatives/Action Items

- Continue New T1 Progress
 - Communication Efforts
 - Concession Agreements
 - Terminal & Roadway Work
 - Administration Building Opening
 - Parking Plaza Construction
 - Airside Progress
 - Update SDIA ALUCP (Mitigation Measure)
 - Operational Readiness Activation Transition (ORAT)
 - United Airlines Hangar Relocation
- T2 East Renovation Project Progress
 - Complete Planning, Including Stakeholder Collaboration
 - Program Definition Document
 - Environmental Entitlements

FY 2024 Initiatives/Action Items

- Business Intelligence/Technology
 - Integration Of Airport Technology
 - Centralize and Align Data for Actionable Insights
 - Cybersecurity Measures
 - Continue 5G Planning/Implementation
- Capital/QHP Funding
 - Second Bond Issuance
 - Pursue Additional Terminal Grants From BIL Legislation
 - Grant Compliance
 - Evaluate/Pursue Other Funding Alternatives
 - Pursue Additional QHP Grants
 - Renew Short-Term Borrowing Facility

FY 2024 Initiatives/Action Items

- Employee Commitment and Engagement
 - Culture Conversations
 - Pulse Surveys
 - Cross-Departmental Staff Utilization
 - Leadership/Career Development Efforts
 - Streamline Recruiting Process
- Sustainability Efforts
 - DEI Initiatives
 - Small Business Outreach
 - Alternative Fuel Vehicle And Vehicle Age Agreements
 - 12kV Improvements
 - Update Sustainability Management Plans
 - Publish Sustainability Report
 - South Side Stormwater Infiltration And Harvesting Systems
 - Electrification - Vehicle/Equipment Conversions And Charging Support

FY 2024 Initiatives/Action Items

- Customer Experience/Revenue Optimization
 - Implement Parking Management And Revenue Strategy
 - Execute Arts Master Plan
- Air Service
 - International Destinations
 - Domestic Destinations (DCA etc.)

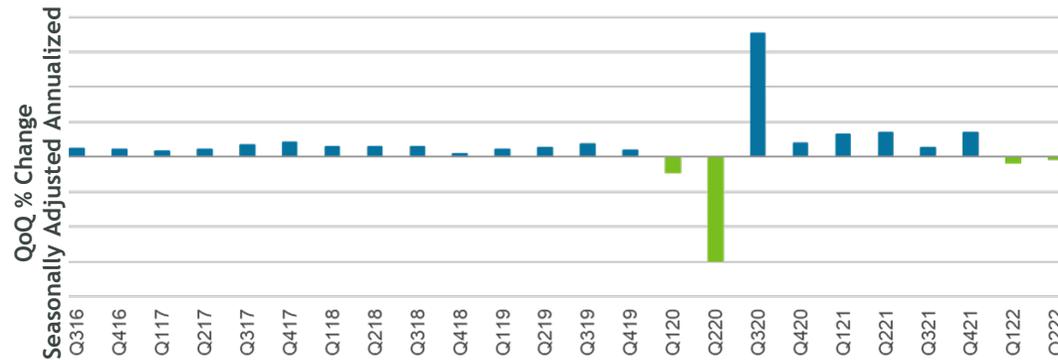


Economic Update and Airports Outlook

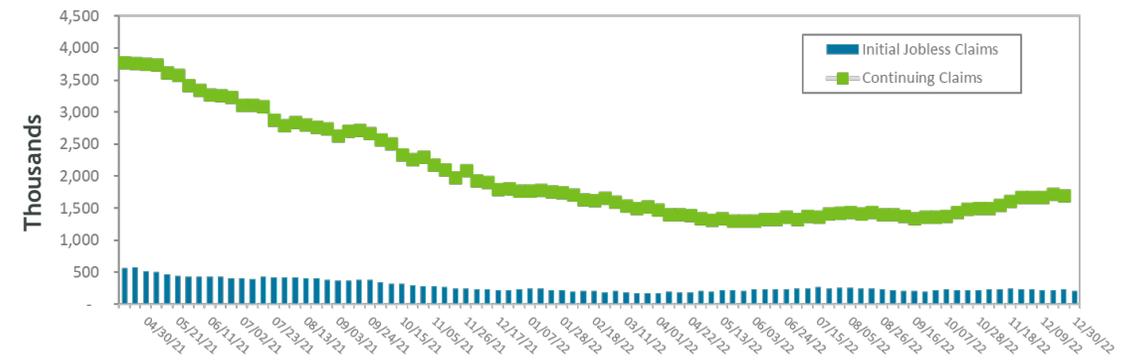
US Economy - GDP & Unemployment

- Main economic indicators:
 - 3rd Quarter of 2022 U.S. GDP increased at an annual rate of 3.2%
 - As of December 2022, U.S. unemployment claims decreased to 3.5% compared to 3.9% last year
 - As of December 2022, SD unemployment rate decreased to 2.9% compared to 4.1% last year

U.S. Gross Domestic Product



U.S. Unemployment Rates



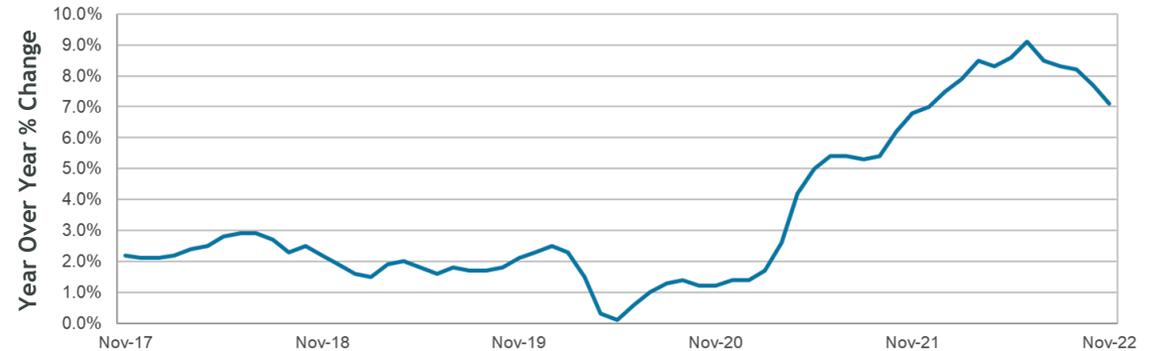
US Economy - Index & Inflation

- Calendar 2022 equity markets fell:
 - DJIA: 19.4%
 - S&P 500: 8.78%
- Inflation:
 - CPI for all items 7.1% YoY in November 2022

Dow Jones Industrial Avg. and S&P 500 Indices



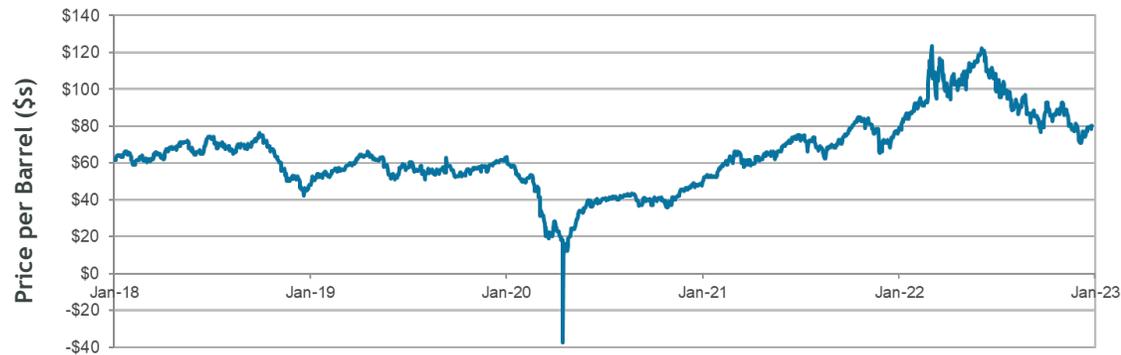
Consumer Price Index



Oil Prices & Interest Rates

- Current oil price trades in the \$73.67+/- range per barrel, below its 12-month average of \$94.30
- In 2022, Treasury yields have inclined 273 basis points on 5-year Treasury and 368 basis points on 2-year Treasury.

WTI Crude Oil Price (Per Barrel)



U.S. Treasury Yields



Rating Agencies Airport Outlook

Fitch & Moody's – Stable

Key Drivers:

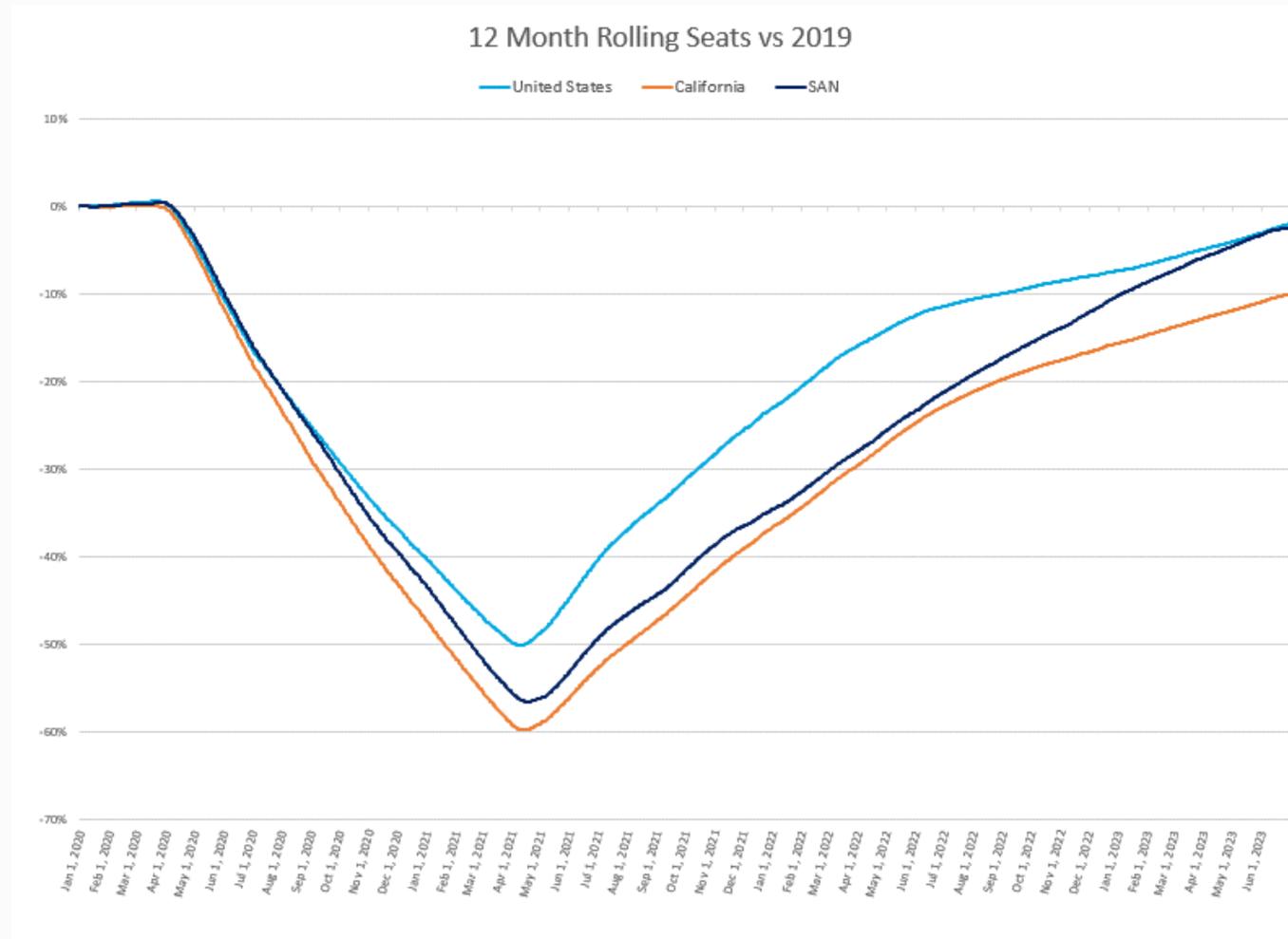
- Strong demand for leisure travel
- Improving business and international traffic
- Inflationary pressures expected to be mitigated by cost recovery mechanisms
- Debt levels at U.S. airports to rise as they resume capital plans that were on hold during the pandemic

SDCRAA Credit

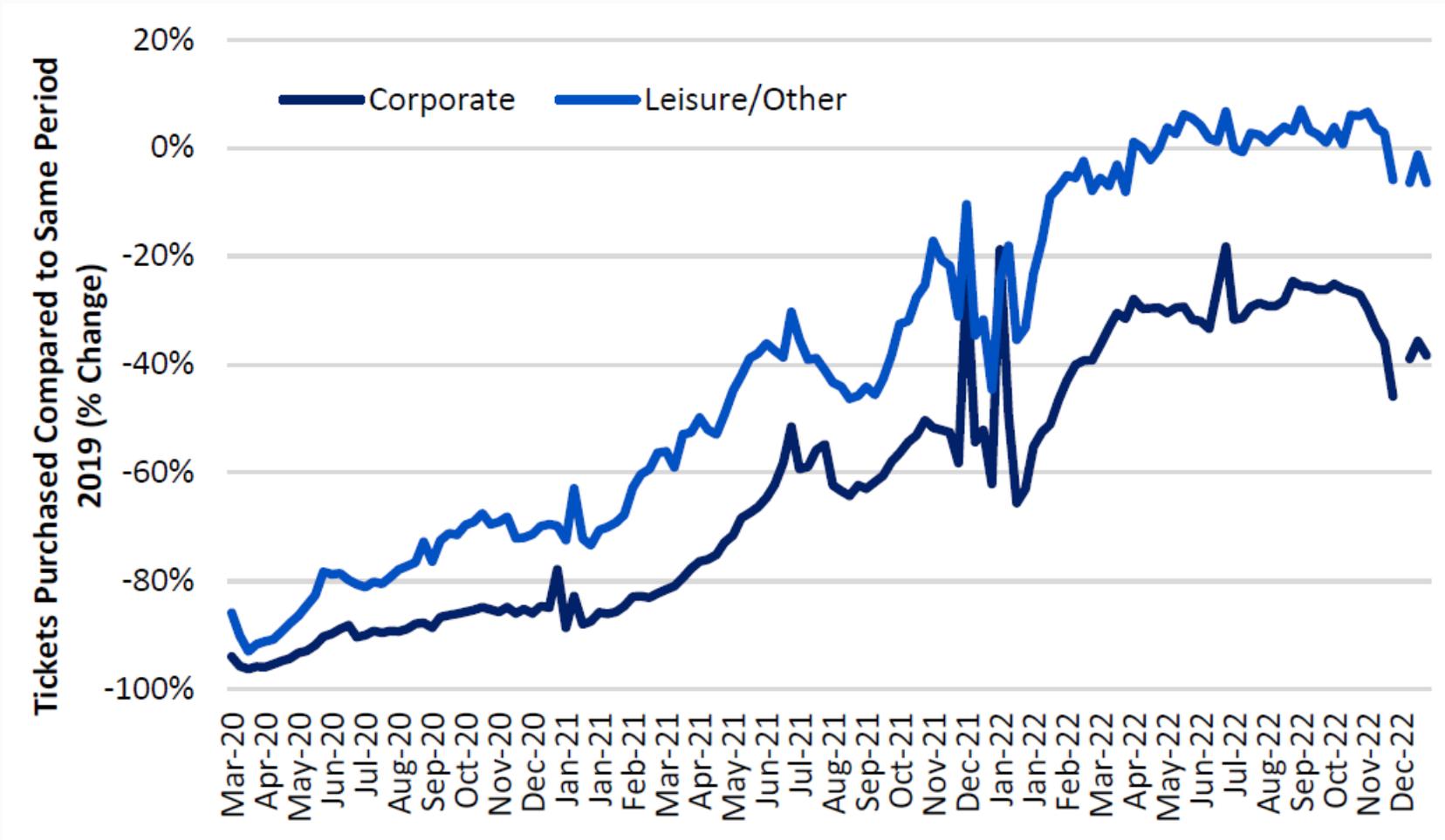
Fitch: AA- Senior and A+ Subordinate ratings with a stable outlook

Moody's: A1 Senior and A2 Subordinate ratings with a stable outlook; A3 rating for special facility bonds with a stable outlook

Seats Capacity Change- Nationwide and SAN



U.S. Market Corporate vs. Leisure domestic ticket volume growth





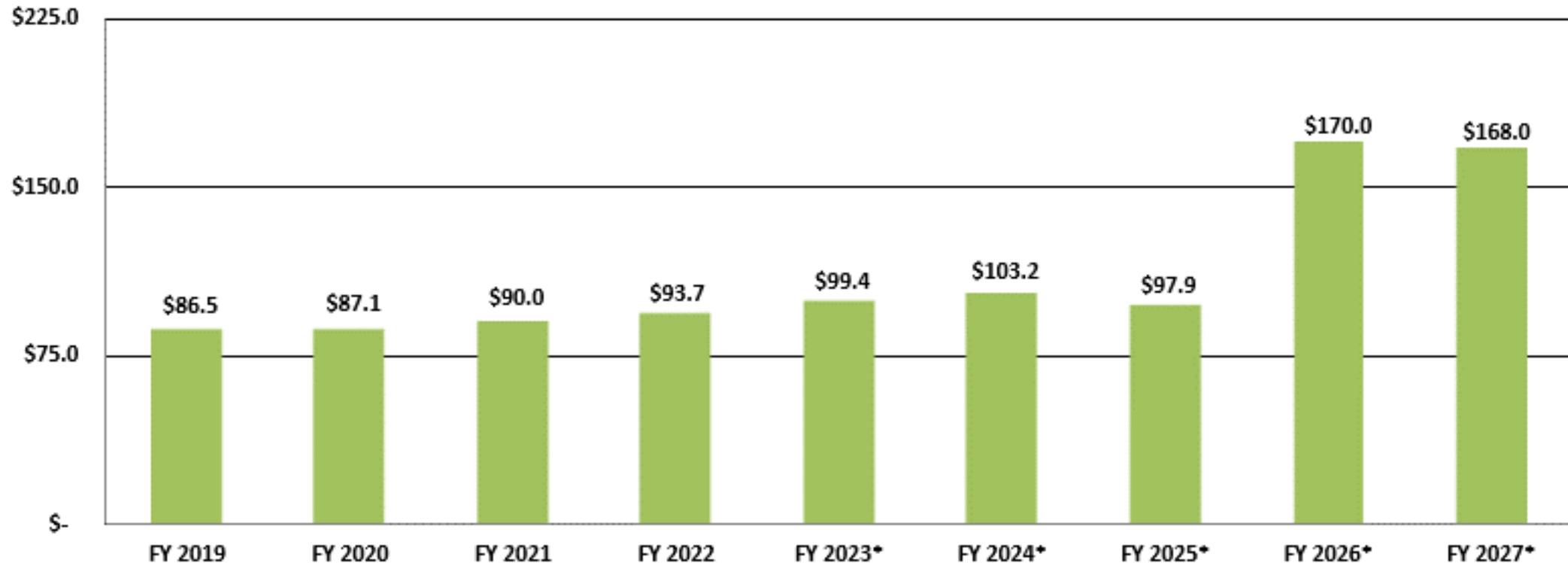
Authority Debt Profile

General Airport Revenue Bonds

Series	Lien	Principal Outstanding (Millions)	Maturity	Major Funded Projects
Revolving Line of Credit	Subordinate	\$80.1	2024	Initial spending on New T1
2017 Bonds	Subordinate	\$266.6	2023 - 2047	T2W Parking Plaza and T2W FIS
2019 Bonds	Subordinate	\$454.6	2023-2049	Refunded 2010C bonds and New Money for Airport Support Facilities, Stormwater management, New T1 programatic documents, RON parking and Baggage Handling upgrades
2020 Bonds	Subordinate	\$212.5	2023-2049	Refunded 2010A/B bonds. 2010 bonds funded Green Build, T2E project, concessions infrastructure
2021 Bonds	Subordinate	\$1,932.0	2026-2056	All New T1 Program projects (\$1,585m), refunding of 2013A and 2013B (\$357m) senior Bonds, expansion of T2E, concessions infrastructure, new 12kV system, Washington St parking and access improvements, north side utilities infrastructure
Total Current Debt		\$2,945.7		
New T1 additional Bond requirements		\$1,600-\$1,900	2026-2060	All New T1 projects
Total Anticipated Debt		\$4,545.7-4,845.7		

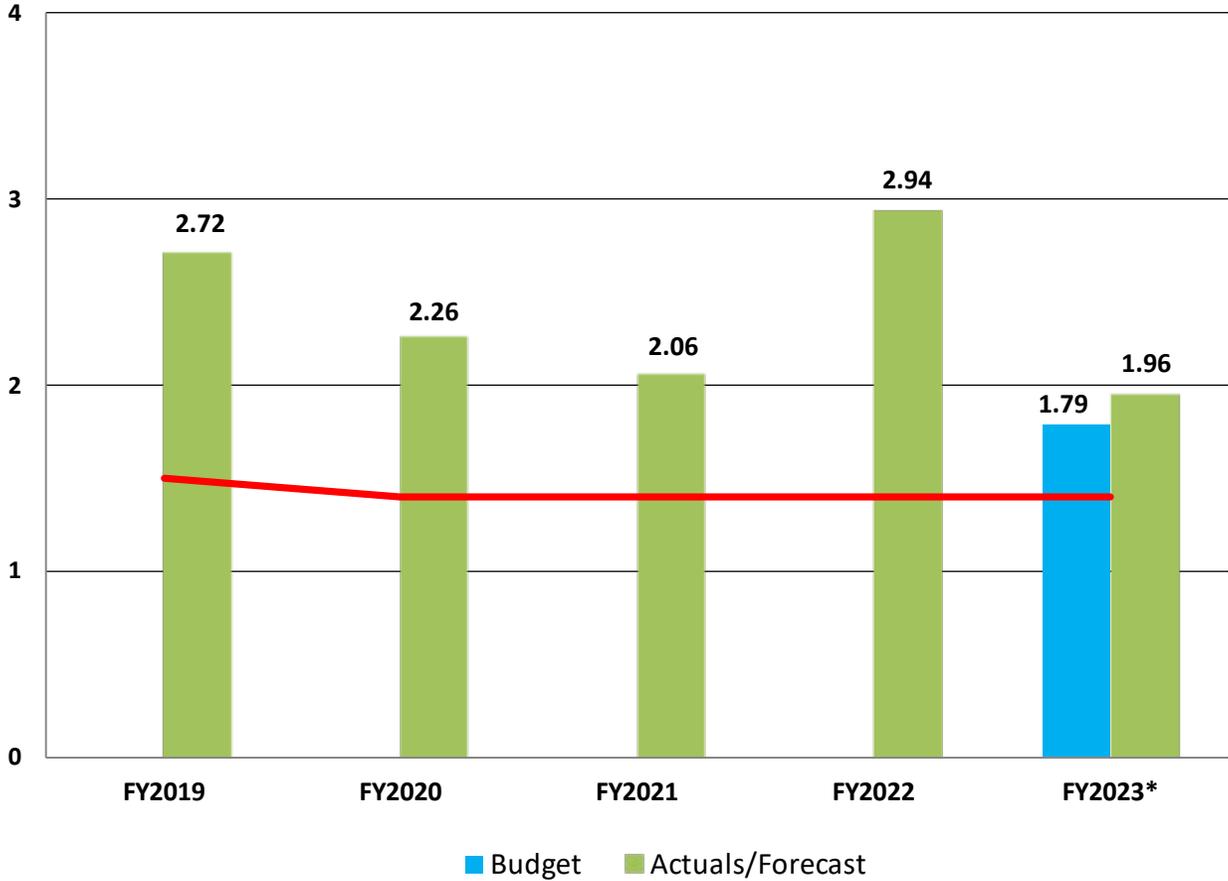
General Airport Revenue Bond (GARB) and Variable Debt Service

(in millions)

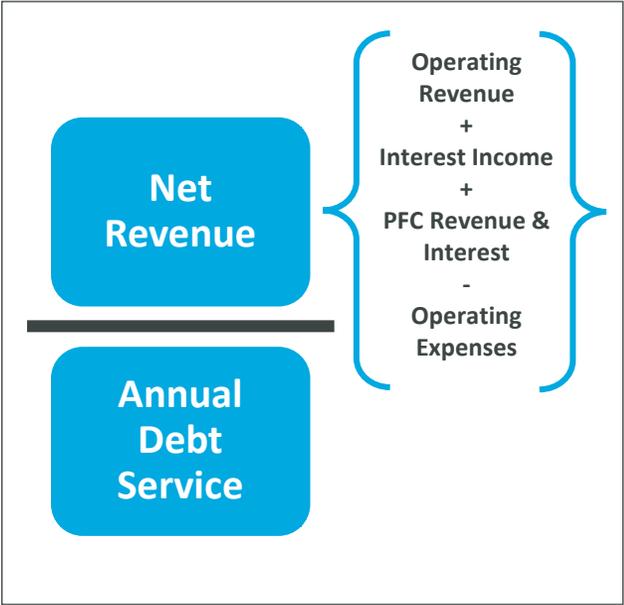


GARB Debt Service Coverage

(Ratio of Net Revenue over Debt Service)



Board
Min.
Target
(x 1.4)



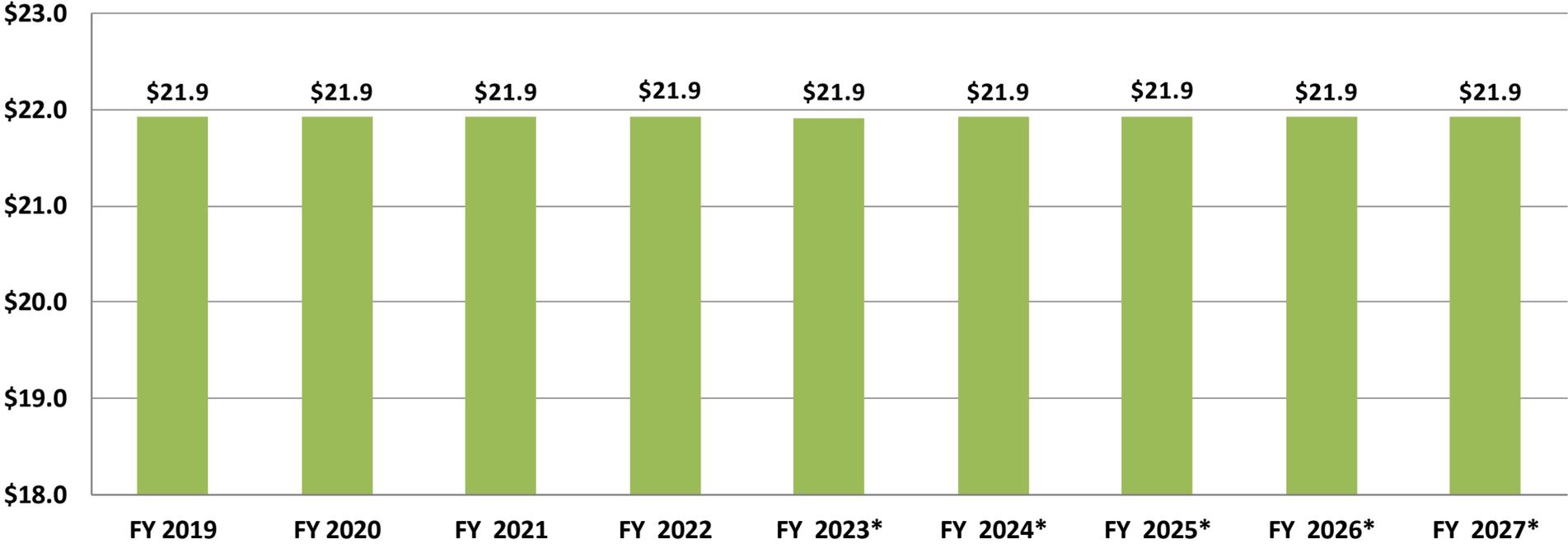
*Projected FY 2023

Special Facilities Bond Debt

Series	Lien	Principal Outstanding (Millions)	Maturity	Major Funded Projects
2014 Bonds	Senior	\$275.7	2023 - 2043	Rental Car Center (RCC)
Total		\$275.7		

Special Facilities Debt Service for RCC

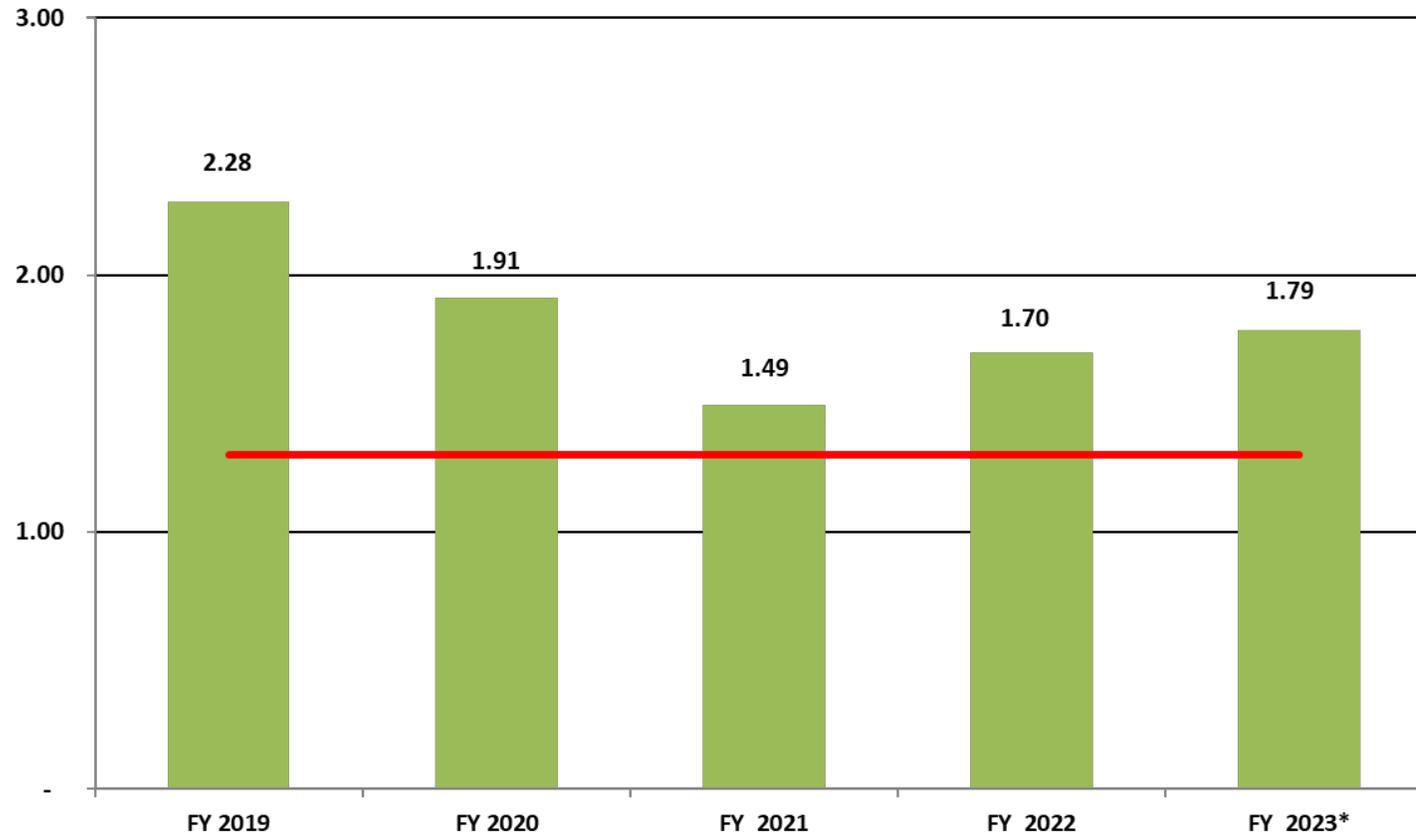
(in millions)



*Projected FY 2023 – FY 2027

Special Facilities Debt Service Coverage

(Ratio of CFC Revenue over Debt Service)



Bond
Covenant
(x 1.3)

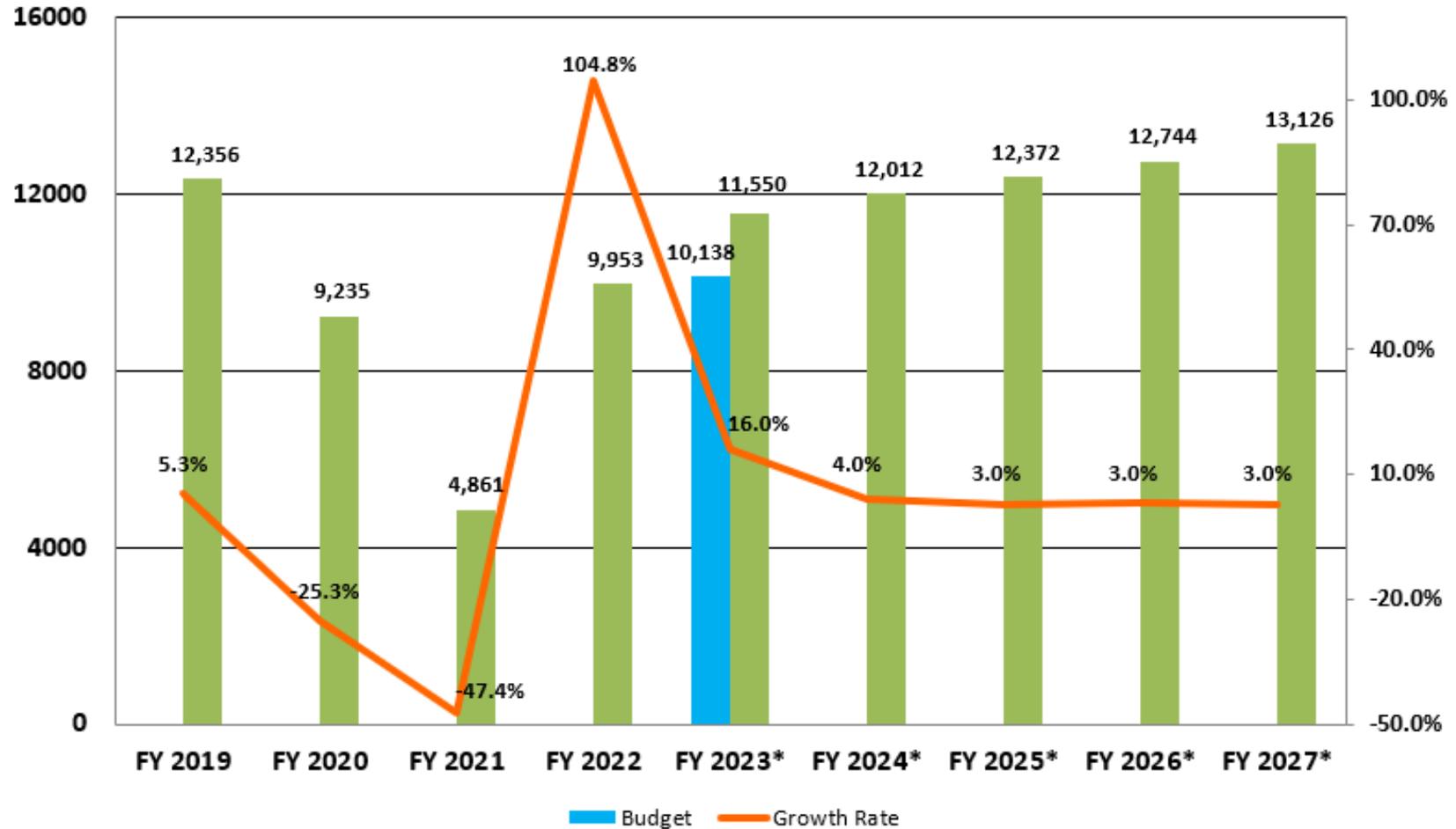




Authority Financial Overview

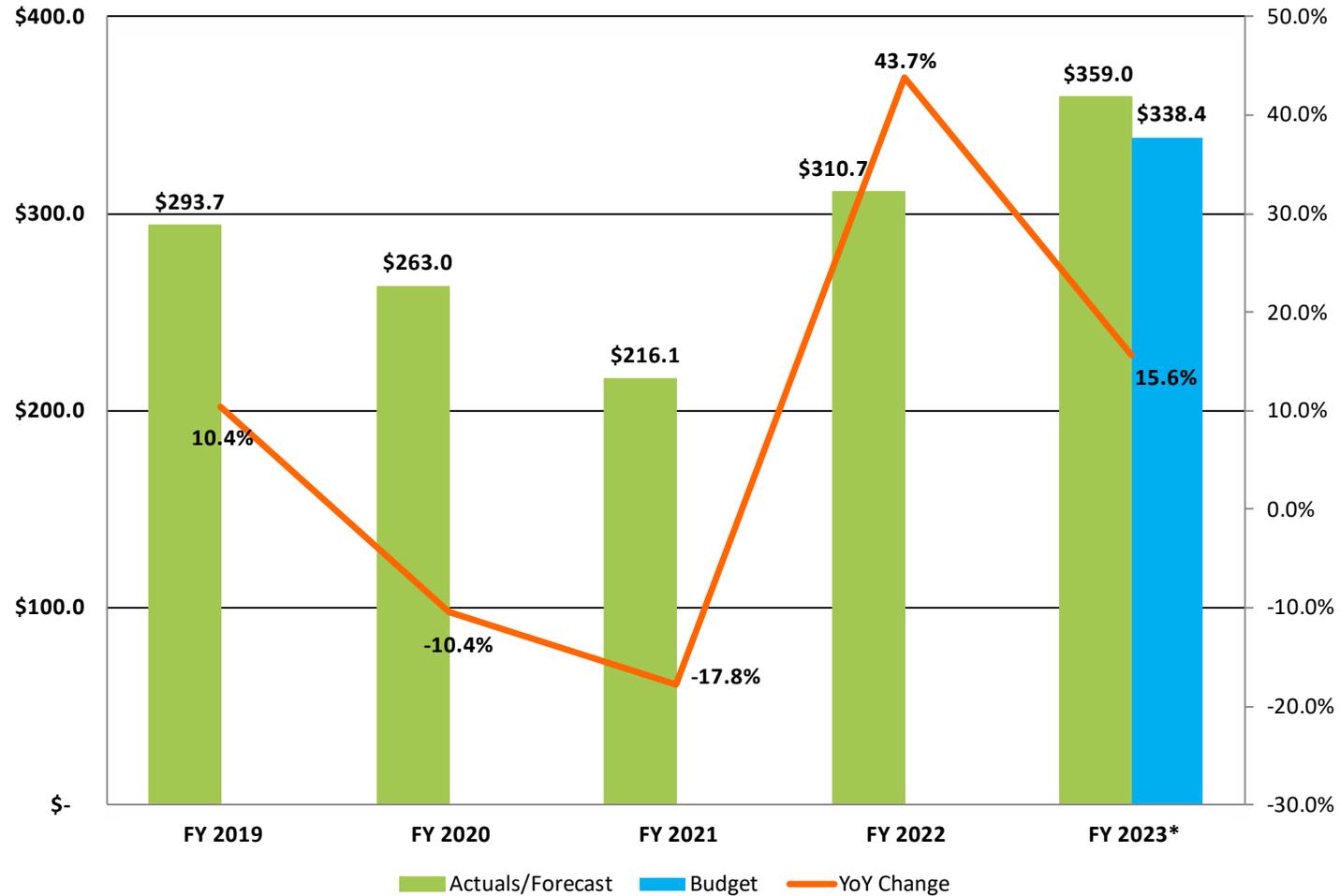
Enplanements

(in thousands)



Total Operating Revenue

(in millions)



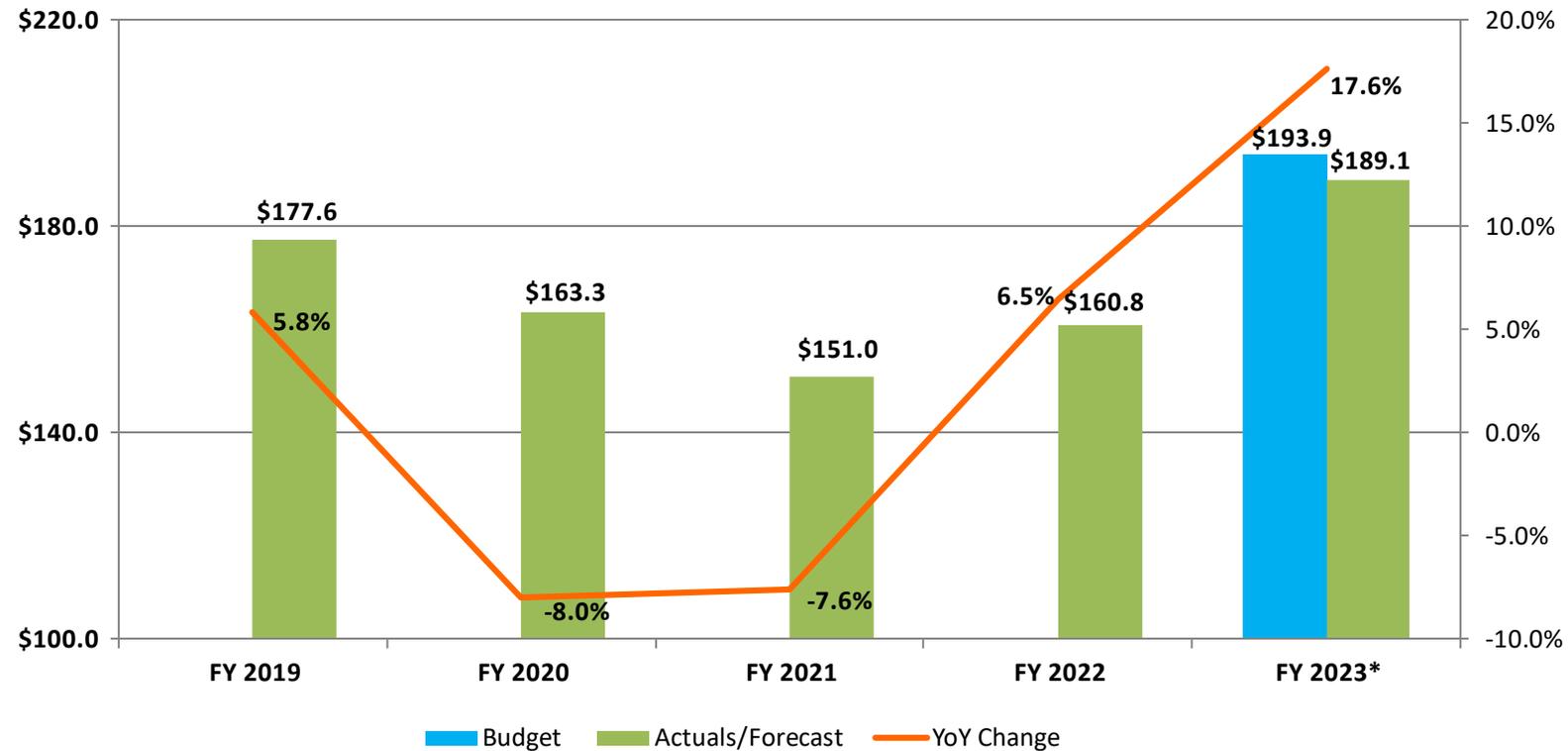
*Projected FY 2023

Revenue Budget Parameters

- Adjust revenue forecast based on the current trends and contractual terms
- Increase revenue with the growth of enplanements
- Parking
 - Implement parking revenue strategy to enhance customer service and revenue
- Airline revenue
 - Continued PFC accumulation

Total Operating Expenses & Equipment Outlay

(in millions)



Expense Budget Parameters

Personnel

- Review personnel vacancies
- Pay for performance for non-represented employees
- Contractual increases for represented employees
- Consider market trends for employee benefits (Medical, Dental, Vision)
- Retirement Benefits
 - FY 2024 actuarial rate of 15.83%
 - FY 2025 actuarial rate of 15.04%
 - FY 2024 - FY 2025: Per Board policy, additional contribution of 1% of Actuarial Liability until the funded ratio in the valuation is greater than or equal to 95%
- Accommodate staffing for New T1 construction

Expense Budget Parameters

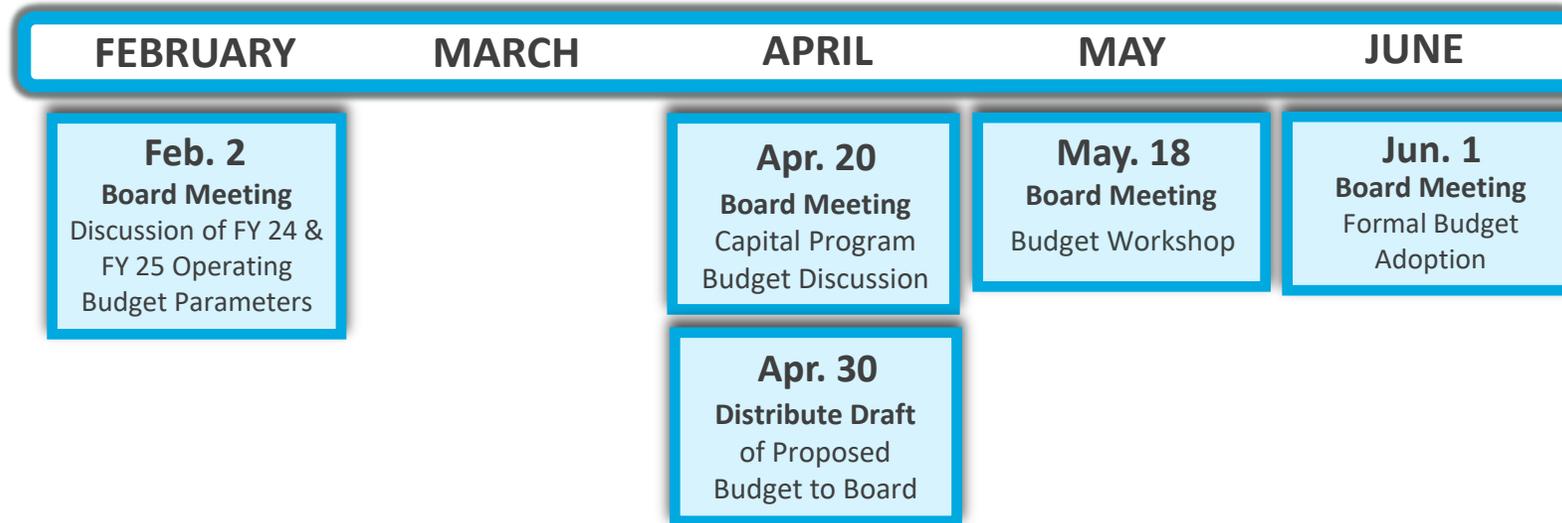
Non-Personnel

- Continue to evaluate all expenditures
 - Ensure all activities are aligned with the Airport Authority's Strategic Plan priorities
 - Consider alternative methods and solutions to meet the needs of the Airport Authority
- Increases in contractual obligations
- Maintenance cost evaluation in light of the future capital development and the increase in passengers
- Full year of shuttles operations under the new contract- employee shuttle, inter-terminal shuttle and San Diego Flyer
- Safety and security costs increases
- Utilities increases
- Moderate increases in employee & business development, equipment, and supplies



Budget Calendar

Timeline of Key Dates





Questions?

**DRAFT - SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY BOARD
MINUTES
THURSDAY, JANUARY 5, 2023
SAN DIEGO INTERNATIONAL AIRPORT
BOARD ROOM**

CALL TO ORDER: Chair Cabrera called the regular meeting of the San Diego County Regional Airport Authority Board to order at 9:00 a.m. on Thursday, January 5, 2023, at the San Diego International Airport, Administration Building, 3225 North Harbor Drive, San Diego, CA 92101.

PLEDGE OF ALLEGIANCE: Board Member Sanchez led the Pledge of Allegiance.

ROLL CALL:

PRESENT: Board Members: Bedell (Ex-Officio), Cabrera (Chair), Casillas Salas, Dallarda (Ex-Officio), McNamara, Sanchez, Robinson, Schiavoni, Sly, von Wilpert

ABSENT: Board Members: Miller (Ex-Officio), Vargas

ALSO PRESENT: Kimberly J. Becker, President/CEO; Lee Kaminetz, Director, Counsel Services; Tony Russell, Director, Board Services/Authority Clerk; Sean Harris, Assistant Authority Clerk II

PRESENTATIONS:

A. NT1 LANDSIDE ROADWAY IMPACTS:

Brian De Laura, NT1 Logistics Manager, and Jonathan Heller, Director, Communications provided a presentation on the New Terminal 1 Landside Roadway Impacts that included Terminal 1 and Terminal 2 Existing Traffic Conditions; Terminal 2 Recirculation Bridge Closure; Terminal 1 Recirculation Detour Construction; Terminal 2 Detour for Bridge Demolition; Communications & Outreach Plan; Overarching Messages; and Messaging and Maps.

Chair Cabrera requested that staff provide members of the Board a one-pager with dates on temporary closures as well as the last two slides of the presentation.

REPORTS FROM BOARD COMMITTEES, AD HOC COMMITTEES, AND CITIZEN

COMMITTEES AND LIAISONS:

- **AUDIT COMMITTEE:** None
- **CAPITAL IMPROVEMENT PROGRAM OVERSIGHT COMMITTEE:** Board Member von Wilpert reported that the Committee has not met since the last Board meeting. She reported that the next Committee meeting is scheduled for January 19, 2023, where they will receive a report on the New Terminal 1 construction progress, budget, outreach, waste facility and administration building updates.
- **EXECUTIVE PERSONNEL AND COMPENSATION COMMITTEE:** None.
- **FINANCE COMMITTEE:** Board Member Schiavoni reported that the Committee met on December 22, 2022 and reviewed the unaudited financial statements for the five months ended November 30, 2022, as well as the Authority's investment report as of November 30, 2022. She also reported that there was an update provided on the Authority's revolving credit facility and outstanding balances.

ADVISORY COMMITTEES

- **AUTHORITY ADVISORY COMMITTEE:** None.
- **ARTS ADVISORY COMMITTEE:** Board Member Schiavoni reported that the Committee met on December 14, 2022. and reviewed progress on the New Terminal 1 art projects, received an overview of incoming temporary exhibition (A Necessary Departure), engaged in a discussion about Diversity, Equity, and Inclusion (DEI) at the Airport Authority, and approved selection panelists for the Admiral Boland Way Mural Program. She also reported that the temporary exhibition is continuing and six sites have been installed, and more are scheduled for this week and next week.

LIAISONS

- **CALTRANS:** Board Member Dallarda reported that the State of California is in a state of emergency due to severe weather conditions. He also reported that CalTrans has been advising residents to avoid nonessential travel until the storm passes. He reported that a new law, AB 1909, requires vehicles passing or overtaking a bicycle in the same direction to move to the adjacent lane if there is one, or slow down and pass the bicyclist only when it is safe to do so. He also reported that this law permits class three E-Bikes to use approved bicycle paths and trails, bikeways, and bicycle lanes. He reported that AB 2147 allows pedestrians to cross on non-designated crosswalks with the caveat that the road must be clear of moving vehicles and pedestrians should only cross when it safe.
- **INTER-GOVERNMENTAL AFFAIRS:** Chair Cabrera reported the Board would be receiving a full presentation on the latest government activities in Washington and Sacramento from Mr. Harris and the Authority's legislative consultants later in the meeting.
- **MILITARY AFFAIRS:** Board Member Bedell reported that the Secretary of the Navy will be at Marine Corps Air Station Miramar in February for a conference where they will be showcasing their continued efforts in energy security. He also reported that the Marines have expanded the installation's resilience initiatives to include water security and food security.
- **PORT:** None.
- **WORLD TRADE CENTER:** None.

BOARD REPRESENTATIVES (EXTERNAL)

- **SANDAG BOARD OF DIRECTORS:** None.
- **SANDAG TRANSPORTATION COMMITTEE:** None.

CHAIR'S REPORT: Chair Cabrera welcomed Oceanside Mayor Esther Sanchez to the Board. He reported that Mayor Sanchez is serving as the representative of the North County coastal cities. He reported that on December 13 he spoke at a news conference celebrating the Authority's collaboration with The East Village Brewing Company brewing two beers from condensate that drips from the bottom of air conditioning units attached to jet bridges at SAN. He also acknowledged Board Members Paul Robinson and Johanna Schiavoni, whose terms will conclude on January 31.

PRESIDENT/CEO'S REPORT: Kim Becker, President/CEO, reported that there were nearly 550 flight cancellations at the airport between December 23 and 29. She also reported that Southwest accounted for the vast majority of weather related cancellations. She reported that an extraordinary number of bags at SAN were separated from their owners and that airlines work to reunite bags with their owners continues. She reported that the Airport Authority team helped passengers by providing information and resources and assisting airline employees as needed. She also reported that the Authority worked with airlines to provide temporary overnight parking for numerous aircraft. She reported that some community organizations reached out with generous offers to house or feed affected passengers, however, there was not a significant number of people stranded at the airport overnight. She reported that shortly before Christmas, Kinder Morgan, the jet fuel pipeline operator, informed the Authority that the pipeline had fractured, temporarily halting all fuel deliveries. She also reported that the fuel consortium for the airlines responded and put together a plan to conserve fuel which included tankering fuel in and not fueling up at SAN. She reported that December passenger traffic ended at about 85 percent of 2019 passenger numbers. She reported that the busiest days were December 22 with more than 72,600 and December 30 with more than 69,300 passengers. She reported that the Terminal Operations Department hosted the Annual Volunteer Holiday event at the San Diego Air and Space Museum and that the event was well attended by airport volunteers who donate their time throughout the year. She also reported that David McDowell was announced as the Volunteer of the Year. She reported that Mr. McDowell has volunteered at the airport for more than 20 years. She reported that two members of our Communications team, Nicole Hall and Sabrina LoPiccolo both Senior Communications Specialists, were recognized as San Diego Metro Magazine's Top Marketing and PR Executives. She welcomed Rick Francis as the new Vice President & Chief Operations Officer.

NON-AGENDA PUBLIC COMMENT: None.

CONSENT AGENDA (ITEMS 1 - 10):

ACTION: Moved by Board Member Robinson and seconded by Board Member von Wilpert to approve the Consent Agenda. Motion carried by the following votes: YES – Cabrera, Casillas Salas, McNamara, Robinson, Sanchez, Schiavoni, Sly, von Wilpert; NO – None; ABSENT – Vargas; (Weighted Vote Points: YES – 92; NO – 0; ABSENT – 8)

1. APPROVAL OF MINUTES:

RECOMMENDATION: Approve the minutes of the December 1, 2022, Board meeting.

2. ACCEPTANCE OF BOARD AND COMMITTEE MEMBERS WRITTEN REPORTS ON THEIR ATTENDANCE AT APPROVED MEETINGS AND PRE-APPROVAL OF ATTENDANCE AT OTHER MEETINGS NOT COVERED BY THE CURRENT RESOLUTION:

RECOMMENDATION: Accept the reports and pre-approve Board Member attendance at other meetings, trainings and events not covered by the current resolution.

3. AWARDED CONTRACTS AND APPROVED CHANGE ORDERS FROM NOVEMBER 7, 2022, THROUGH DECEMBER 4, 2022, AND REAL PROPERTY AGREEMENTS GRANTED AND ACCEPTED FROM NOVEMBER 7, 2022, THROUGH DECEMBER 4, 2022:

RECOMMENDATION: Receive the Report.

4. APPROVE AND AUTHORIZE THE PRESIDENT/CEO TO RENEW REMOTE MONITORING TERMINAL EASEMENTS LOCATED ON PRIVATE RESIDENTIAL PROPERTIES, AS SUBJECT TO THE STATE OF CALIFORNIA PUBLIC UTILITIES CODE, TITLE 21 VARIANCE REQUIREMENTS FOR THE SAN DIEGO INTERNATIONAL AIRPORT:

RECOMMENDATION: Adopt Resolution No. 2023-0001, approving and authorizing the President/CEO to renew Remote Monitoring Terminal Easements located on private residential properties, as subject to the State of California Public Utilities Code, Title 21 Variance requirements for the San Diego International Airport.

CLAIMS

5. REJECT THE CLAIM OF CAROL TULLER:

RECOMMENDATION: Adopt Resolution No. 2023-0002, rejecting the claim of Carol Tuller.

6. REJECT THE CLAIM OF GLORIA WETZEL:

RECOMMENDATION: Adopt Resolution No. 2023-0003, rejecting the claim of Gloria Wetzel.

COMMITTEE RECOMMENDATIONS

CONTRACTS AND AGREEMENTS

7. APPROVE AND AUTHORIZE AN INCREASE IN THE PRESIDENT/CEO'S CHANGE ORDER AUTHORITY AND INCREASE IN THE CONTRACT DURATION FOR SASSAFRAS STREET WIDENING AT SAN DIEGO INTERNATIONAL AIRPORT:

RECOMMENDATION: Adopt Resolution No. 2023-0004, waiving Policy 5.02(4)(b)(ii) and approving and authorizing: 1) an increase in the President/CEO's change order authority from \$103,680 to an amount not to exceed \$630,000; and 2) an increase in the contract duration from 413 calendar days to 530 calendar days for Project No. 104205, Sassafras Street Widening at San Diego International Airport.

CONTRACTS AND AGREEMENTS AND/OR AMENDMENTS TO CONTRACTS AND AGREEMENTS EXCEEDING \$1 MILLION

8. APPROVE AND AUTHORIZE THE PRESIDENT/CEO TO EXECUTE AN ON-CALL MATERIALS TESTING, SPECIAL INSPECTION, AND GEOTECHNICAL ENGINEERING SUPPORT SERVICES AGREEMENT WITH WSP USA ENVIRONMENT & INFRASTRUCTURE, INCORPORATED AND RESCIND RESOLUTION NO. 2022-0040:

RECOMMENDATION: Adopt Resolution No. 2023-0005, rescinding Resolution 2022-0040, and approving and authorizing the President/CEO to negotiate and execute an On-Call Materials Testing, Special Inspection, and Geotechnical Engineering Support Services Agreement with WSP USA Environment & Infrastructure, Incorporated, for a term of three (3) years, with the option for two (2) one-year extensions at the sole discretion of the President/CEO, in an amount not-to-exceed \$5,000,000 in support of the Capital Improvement Program including the New Terminal 1, and other sustainability and facility operations initiatives at San Diego International Airport.

9. AWARD A CONTRACT TO S&L SPECIALTY CONSTRUCTION, INC. FOR QUIETER HOME PROGRAM PHASE 12, GROUP 6, PROJECT NO. 381206 SIXTY-TWO (62) NON-HISTORIC SINGLE-FAMILY AND MULTI-FAMILY UNITS ON THREE (3) RESIDENTIAL PROPERTIES LOCATED EAST AND WEST OF THE SAN DIEGO INTERNATIONAL AIRPORT:

RECOMMENDATION: Adopt Resolution No. 2023-0006 awarding a contract to S&L Specialty Construction Inc. in the amount of \$1,121,124 for Phase 12, Group 6, Project No. 381206, of the San Diego County Regional Airport Authority's Quieter Home Program and making a finding that the project is exempt from the California Environmental Quality Act.

10. APPROVE AND AUTHORIZE THE PRESIDENT/CEO TO EXECUTE TWO ON-CALL INDUSTRIAL HYGIENE SERVICES AGREEMENTS; ONE WITH AURORA INDUSTRIAL HYGIENE, INC., AND ONE WITH TETRA TECH INC.:

RECOMMENDATION: Adopt Resolution No. 2023-0007, approving and authorizing the President/CEO to execute On-Call Industrial Hygiene Services Agreements with two (2) contractors, Aurora Industrial Hygiene Inc. and Tetra Tech, Inc. , for a combined total amount not to exceed One Million Five Hundred Thousand Dollars (\$1,500,000.00) for a three (3) year term with an option for two (2) one-year extensions exercisable at the sole discretion of the President/CEO.

PUBLIC HEARINGS: None.

OLD BUSINESS: None.

NEW BUSINESS:

- 11. JANUARY 2023 LEGISLATIVE REPORT AND 2023 LEGISLATIVE AGENDA:** Matt Harris, Director, Government Relations; Sam Whitehorn, Elevate Government Affairs; Rob Chamberlain, Elevate Government Affairs; and Steve Cruz, Cruz Strategies, provided a presentation on the 2023 Legislative Agenda that included Legislative Advocacy Program; 2022 Review; Infrastructure Funding; 2023 State of Play: The Biden Administration; 2023 State of Play: Congress; 2023 State of Play: Aviation Industry; 2023 Engagement: Outreach Targets; 2023 Federal Legislative Priorities; 2022 State Review; November State Election Update; 2023 State of Play: State Legislature; 2023 Engagement: Outreach Targets; Key Administration Officials; New San Diego Delegation Members; San Diego Delegation Members; and 2023 State Legislative Priorities.

RECOMMENDATION: Adopt Resolution No. 2023-0008, approving the January 2023 Legislative Report and 2023 Legislative Agenda.

ACTION: Moved by Board Member Schiavoni and seconded by Board Sanchez to approve staff's recommendation. Motion carried by the following votes: YES – Cabrera, Casillas Salas, McNamara, Robinson, Sanchez, Schiavoni, Sly, von Wilpert; NO – None; ABSENT – Vargas; (Weighted Vote Points: YES – 92 NO – 0; ABSENT – 8)

The Board recessed at 10:36 a.m. and reconvened into Open Session at 10:37 a.m.

CLOSED SESSION: The Board recessed into Closed Session at 10:37 a.m. to hear Items 12 and 13.

- 12. CONFERENCE WITH LEGAL COUNSEL – EXISTING LITIGATION:**
(Paragraph (1) of subdivision (d) of Cal. Gov. Code §54956.9)
Name of Case: Future DB, International, Inc v. San Diego County Regional Airport Authority, San Diego Superior Court Case No. 37-2018-00001531-CU-CR-CTL
- 13. CONFERENCE WITH LEGAL COUNSEL – ANTICIPATED LITIGATION:**
(Significant exposure to litigation pursuant to paragraph (2) of subdivision (d) of Cal. Gov Code §54956.9) Navy Boat Channel Environmental Remediation
Number of potential cases: 1

REPORT ON CLOSED SESSION: The meeting adjourned out of closed session at 11:00 a.m.

GENERAL COUNSEL REPORT: None.

BUSINESS AND TRAVEL EXPENSE REIMBURSEMENT REPORTS FOR BOARD MEMBERS, PRESIDENT/CEO, CHIEF AUDITOR AND GENERAL COUNSEL WHEN ATTENDING CONFERENCES, MEETINGS, AND TRAINING AT THE EXPENSE OF THE AUTHORITY:

BOARD COMMENT: None.

ADJOURNMENT: The meeting adjourned at 11:00 a.m.

APPROVED BY A MOTION OF THE SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY BOARD THIS 2nd DAY OF FEBRUARY 2023.

ATTEST:

TONY R. RUSSELL
DIRECTOR, BOARD SERVICES /
AUTHORITY CLERK

APPROVED AS TO FORM:

AMY GONZALEZ
GENERAL COUNSEL

Staff Report

Meeting Date: February 2, 2023

Subject:

Acceptance of Board and Committee Members Written Reports on their Attendance at Approved Meetings and Pre-Approval of Attendance at Other Meetings Not Covered by the Current Resolution

Recommendation:

Accept the reports and pre-approve Board Member attendance at other meetings, trainings and events not covered by the current resolution.

Background/Justification:

Authority Policy 1.10 defines a “day of service” for Board Member compensation and outlines the requirements for Board Member attendance at meetings.

Pursuant to Authority Policy 1.10, Board Members are required to deliver to the Board a written report regarding their participation in meetings for which they are compensated. Their report is to be delivered at the next Board meeting following the specific meeting and/or training attended. The reports (Attachment A) were reviewed pursuant to Authority Policy 1.10 Section 5 (g), which defines a “day of service”. The reports were also reviewed pursuant to Board Resolution No. 2019-0074, which granted approval of Board Member representation for attending events and meetings.

The attached reports are being presented to comply with the requirements of Policy 1.10 and the Authority Act.

Fiscal Impact:

Board and Committee Member Compensation is included in the FY 2023 Budget

Authority Strategies/Focus Areas:

This item supports one or more of the following (*select at least one under each area*):

Strategies

- Community Strategy Customer Strategy Employee Strategy Financial Strategy Operations Strategy

Focus Areas

- Advance the Airport Development Plan Transform the Customer Journey Optimize Ongoing Business

Environmental Review:

- A. CEQA: This Board action is not a project that would have a significant effect on the environment as defined by the California Environmental Quality Act ("CEQA"), as amended. 14 Cal. Code Regs. §15378. This Board action is not a "project" subject to CEQA. Cal. Pub. Res. Code §21065.
- B. California Coastal Act Review: This Board action is not a "development" as defined by the California Coastal Act. Cal. Pub. Res. Code §30106.
- C. NEPA: This Board action is not a project that involves additional approvals or actions by the Federal Aviation Administration ("FAA") and, therefore, no formal review under the National Environmental Policy Act ("NEPA") is required.

Application of Inclusionary Policies:

Not applicable.

Prepared by:

Tony R. Russell
Director, Board Services/Authority Clerk

Attachment A

BOARD MEMBER EVENT/MEETING/TRAINING REPORT SUMMARY

Directions: This Form permits Board Members to report their attendance at meetings, events, and training that qualifies for “day of service” compensation pursuant to Cal. Pub. Util. Code §170017, Board Policy 1.10 and Board Resolution 2019-0074 Unless attending a meeting held pursuant to the Brown Act, attendance must be pre-approved by the Board prior to attendance and a written report delivered at the next Board meeting. After completing this Form, please forward it to Board Services, Authority Clerk Staff.

Period Covered:	January 1 through 31, 2023	
Board Member Name:	Gil Cabrera	
Date:	1/29/23	
Type of Meeting	Date/Time/Location of Event/Meeting/Training	Summary and Description of the Event/Meeting/Training
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	January 5, 2023 - 9am-11am - SDCRAA Board Room	SDCRAA Board of Directors Meeting
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	January 13, 2023 - 9am-12pm - SANDAG Board Room	SANDAG Board of Directors Meeting
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	January 19, 2023 - 10am-12pm - SDCRAA Board Room	CIPOC Meeting
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	January 23, 2023 - 9am-11am - SDCRAA Board Room	Executive and Finance Committee Meetings
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	January 27, 2023 - 9am-12pm - SANDAG Board Room	SANDAG Board of Directors Meeting
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		

I certify that I was present for at least half of the time set for each meeting, event, and training listed herein.

Signature: Gil Cabrera Digitally signed by Gil Cabrera
Date: 2023.01.29 11:37:03 -08'00'



BOARD MEMBER EVENT/MEETING/TRAINING REPORT SUMMARY

Directions: This Form permits Board Members to report their attendance at meetings, events, and training that qualifies for "day of service" compensation pursuant to Cal. Pub. Util. Code §170017, Board Policy 1.10 and Board Resolution 2019-0074. Unless attending a meeting held pursuant to the Brown Act, attendance must be pre-approved by the Board prior to attendance and a written report delivered at the next Board meeting. After completing this Form, please forward it to Board Services, Authority Clerk Staff.

Period Covered:		
Board Member Name:	Robinson	
Date:	1/1/23	
Type of Meeting	Date/Time/Location of Event/Meeting/Training	Summary and Description of the Event/Meeting/Training
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	1/5/23 9:00am.	SDRRAA / ALUC Meetings
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	1/19/23 10:00 a.m.	CP100 mtg.
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	1/23/23 9:00 am.	Exec/Finance Comm. mtg.
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input checked="" type="checkbox"/> Res. 2019-0074	1/24/23 3:00 pm.	Mtg w/ Broker Gonzalez Transition Meeting
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		

I certify that I was present for at least half of the time set for each meeting, event, and training listed herein.

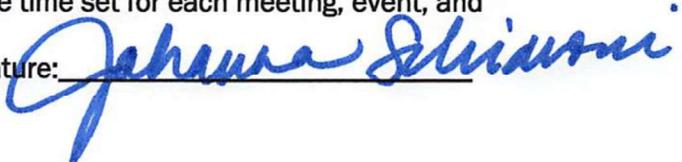
Signature: Paul B Robinson

BOARD MEMBER EVENT/MEETING/TRAINING REPORT SUMMARY

Directions: This Form permits Board Members to report their attendance at meetings, events, and training that qualifies for "day of service" compensation pursuant to Cal. Pub. Util. Code §170017, Board Policy 1.10 and Board Resolution 2019-0074 Unless attending a meeting held pursuant to the Brown Act, attendance must be pre-approved by the Board prior to attendance and a written report delivered at the next Board meeting. After completing this Form, please forward it to Board Services, Authority Clerk Staff.

Period Covered:		01/05/2022-01/24/2023
Board Member Name:		Johanna S. Schiavoni
Date:		1/24/23
Type of Meeting	Date/Time/Location of Event/Meeting/Training	Summary and Description of the Event/Meeting/Training
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	01/05/2023, 9:00am, SDCRAA Offices	SDCRAA Board meeting
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input checked="" type="checkbox"/> Res. 2019-0074	01/11/2023, 12:00pm, Port Pavillion	Represent Airport Authority at Unified Port Authority officer ceremony
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	1/19/2023, 9:00am, SDCRAA offices	Capital Improvements Program Oversight Committee
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	1/23/2023, 9:00am, SDCRAA offices	SDCRAA Finance Committee meeting
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input checked="" type="checkbox"/> Res. 2019-0074	1/24/2023, 3:00pm, SDCRAA offices	Board member transition meeting with K. Becker and A. Gonzalez
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		

I certify that I was present for at least half of the time set for each meeting, event, and training listed herein.

Signature: 

BOARD MEMBER EVENT/MEETING/TRAINING REPORT SUMMARY

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Period Covered: 1 January 2023 - 31 January 2023		
Board Member Name:	James Sly	
Date:	1/30/23	
Type of Meeting	Date/Time/Location of Event/Meeting/Training	Summary and Description of the Event/Meeting/Training
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	1/5/23: 9AM - 1PM, SDCRAA Offices	SDCRAA Board of Directors Meeting and ALUC Meeting
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	1/5/23: 9AM - 1PM, SDCRAA Offices	SDCRAA Executive/Finance Committee
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
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<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		

I certify that I was present for at least half of the time set for each meeting, event, and training listed herein.

Signature: 

BOARD MEMBER EVENT/MEETING/TRAINING REPORT SUMMARY

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Period Covered:	1/1/2023 - 1/31/2023	
Board Member Name:	Marni von Wilpert	
Date:	1/24/23	
Type of Meeting	Date/Time/Location of Event/Meeting/Training	Summary and Description of the Event/Meeting/Training
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	January 5, 2023 : 9:00 am - 12:00 pm San Diego County Regional Airport Authority Administrative Offices at 3225 N. Harbor Drive	Board / ALUC Meeting
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	January 19, 2023 : 10:00 am - 12:00 pm San Diego County Regional Airport Authority Administrative Offices at 3225 N. Harbor Drive	Capital Improvement Program Oversight Committee
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
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<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		

I certify that I was present for at least half of the time set for each meeting, event, and training listed herein.

Signature: 

Staff Report

Meeting Date: February 2, 2023

Subject:

Awarded Contracts and Approved Change Orders from December 5, 2022 through January 8, 2023 and Real Property Agreements Granted and Accepted from December 5, 2022 through January 8, 2023

Recommendation:

Receive the report

Background/Justification:

Policy Section Nos. 5.01, Procurement of Services, Consulting, Materials, and Equipment, 5.02, Procurement of Contracts for Public Works, and 6.01, Leasing Policy, require staff to provide a list of contracts, change orders, and real property agreements that were awarded and approved by the President/CEO or her designee. Staff has compiled a list of all contracts, change orders (Attachment A) and real property agreements (Attachment B) that were awarded, granted, accepted, or approved by the President/CEO or her designee since the previous Board meeting.

Fiscal Impact:

The fiscal impact of these contracts and change orders are reflected in the individual program budget for the execution year and on the next fiscal year budget submission.

Amount to vary depending upon the following factors:

1. Contracts issued on a multi-year basis; and
2. Contracts issued on a Not-to-Exceed basis.
3. General fiscal impact of lease agreements reflects market conditions.

The fiscal impact of each reported real property agreement is identified for consideration on Attachment B.

Authority Strategies/Focus Areas:

This item supports one or more of the following (*select at least one under each area*):

Strategies

- Community Strategy Customer Strategy Employee Strategy Financial Strategy Operations Strategy

Focus Areas

- Advance the Airport Development Plan Transform the Customer Journey Optimize Ongoing Business

Environmental Review:

- A. CEQA: This Board action is not a project that would have a significant effect on the environment as defined by the California Environmental Quality Act ("CEQA"), as amended. 14 Cal. Code Regs. §15378. This Board action is not a "project" subject to CEQA. Cal. Pub. Res. Code §21065.
- B. California Coastal Act Review: This Board action is not a "development" as defined by the California Coastal Act. Cal. Pub. Res. Code §30106.
- C. NEPA: This Board action is not a project that involves additional approvals or actions by the Federal Aviation Administration ("FAA") and, therefore, no formal review under the National Environmental Policy Act ("NEPA") is required.

Application of Inclusionary Policies:

Inclusionary Policy requirements were included during the solicitation process prior to the contract award.

Prepared by:

Jana Vargas
Director, Procurement

Attachment "A"

AWARDED CONTRACTS AND CHANGE ORDERS SIGNED BETWEEN December 5, 2022 to January 8, 2023

New Contracts

Date Signed	CIP #	Company	Description	Solicitation Method	Owner	Contract Value	End Date
12/9/2022		Carrie Minikel	The Artist will participate in the "2022 - 2023 Temporary Exhibition: A Necessary Departure" Exhibition at San Diego International Airport.	Informal RFP	Customer Experience Design & Innovation	\$1,000.00	12/8/2023
12/9/2022		Christopher Lloyd Tucker	The Artist will participate in the "2022 - 2023 Temporary Exhibition: A Necessary Departure" Exhibition at San Diego International Airport.	Informal RFP	Customer Experience Design & Innovation	\$1,000.00	12/8/2023
12/9/2022		Evan Apodaca	The Artist will participate in the "2022 - 2023 Temporary Exhibition: A Necessary Departure" Exhibition at San Diego International Airport.	Informal RFP	Customer Experience Design & Innovation	\$1,000.00	12/8/2023
12/9/2022		Lori Ann Hepner	The Artist will participate in the "2022 - 2023 Temporary Exhibition: A Necessary Departure" Exhibition at San Diego International Airport.	Informal RFP	Customer Experience Design & Innovation	\$1,000.00	12/8/2023
12/9/2022		Matthew Wilson	The Artist will participate in the "2022 - 2023 Temporary Exhibition: A Necessary Departure" Exhibition at San Diego International Airport.	Informal RFP	Customer Experience Design & Innovation	\$1,000.00	12/8/2023
12/9/2022		Rebecca L. Webb	The Artist will participate in the "2022 - 2023 Temporary Exhibition: A Necessary Departure" Exhibition at San Diego International Airport.	Informal RFP	Customer Experience Design & Innovation	\$1,000.00	12/8/2023
12/9/2022		Rosemary Rae	The Artist will participate in the "2022 - 2023 Temporary Exhibition: A Necessary Departure" Exhibition at San Diego International Airport.	Informal RFP	Customer Experience Design & Innovation	\$1,000.00	12/8/2023
12/9/2022		Terri Ann Hughes-Oelrich	The Artist will participate in the "2022 - 2023 Temporary Exhibition: A Necessary Departure" Exhibition at San Diego International Airport.	Informal RFP	Customer Experience Design & Innovation	\$1,000.00	12/8/2023
12/9/2022		Ismail Odetola	The Artist will participate in the "2022 - 2023 Temporary Exhibition: A Necessary Departure" Exhibition at San Diego International Airport.	Informal RFP	Customer Experience Design & Innovation	\$1,000.00	12/8/2023
12/9/2022		Alvaro Alvarez	The Artist will participate in the "2022 - 2023 Temporary Exhibition: A Necessary Departure" Exhibition at San Diego International Airport.	Informal RFP	Customer Experience Design & Innovation	\$1,000.00	12/8/2023
12/9/2022		Jamie Franks	The Artist will participate in the "2022 - 2023 Temporary Exhibition: A Necessary Departure" Exhibition at San Diego International Airport.	Informal RFP	Customer Experience Design & Innovation	\$1,000.00	12/8/2023
12/9/2022		Kaori Fukuyama	The Artist will participate in the "2022 - 2023 Temporary Exhibition: A Necessary Departure" Exhibition at San Diego International Airport.	Informal RFP	Customer Experience Design & Innovation	\$1,000.00	12/8/2023
12/9/2022		Mark Hewko	The Artist will participate in the "2022 - 2023 Temporary Exhibition: A Necessary Departure" Exhibition at San Diego International Airport.	Informal RFP	Customer Experience Design & Innovation	\$1,000.00	12/8/2023
12/9/2022		Nara Lee	The Artist will participate in the "2022 - 2023 Temporary Exhibition: A Necessary Departure" Exhibition at San Diego International Airport.	Informal RFP	Customer Experience Design & Innovation	\$1,000.00	12/8/2023

Attachment "A"

AWARDED CONTRACTS AND CHANGE ORDERS SIGNED BETWEEN December 5, 2022 to January 8, 2023

New Contracts

Date Signed	CIP #	Company	Description	Solicitation Method	Owner	Contract Value	End Date
12/9/2022		Brandie Maddalena	The Artist will participate in the "2022 - 2023 Temporary Exhibition: A Necessary Departure" Exhibition at San Diego International Airport.	Informal RFP	Customer Experience Design & Innovation	\$1,000.00	12/8/2023
12/9/2022		Kerry Soori McEachern	The Artist will participate in the "2022 - 2023 Temporary Exhibition: A Necessary Departure" Exhibition at San Diego International Airport.	Informal RFP	Customer Experience Design & Innovation	\$1,000.00	12/8/2023
12/9/2022		SAP Public Services Inc.	The Contractor will provide business objects remote software maintenance and license subscription services for the San Diego County Regional Airport Authority.	Informal RFP	Information & Technology Services	\$43,966.23	12/13/2023
12/12/2022		Cloud Club Collective	The Artist will participate in the "2022 - 2023 Temporary Exhibition: A Necessary Departure" Exhibition at San Diego International Airport.	Informal RFP	Customer Experience Design & Innovation	\$1,000.00	12/8/2023
12/14/2022		Cart Mart Inc.	The Contractor will provide zero emissions electric carts for the San Diego County Regional Airport Authority.	Consortium	Facilities Management	\$124,382.68	10/4/2023
12/14/2022		United Rentals dba Reliable Onsite Services	The Contractor will provide portable restroom services for the San Diego County Regional Airport Authority.	RFP	Aviation Security & Public Safety	\$60,000.00	8/11/2025
12/14/2022		Airports Council International	The Contractor will provide ACI ASQ 2023 surveys of Terminal 2 for the San Diego County Regional Airport Authority.	Sole Source	Customer Experience Design & Innovation	\$24,336.00	12/31/2023
12/19/2022		KPBS	The Contractor will provide a paid advertising campaign to raise awareness of T1 construction projects for the San Diego County Regional Airport Authority. Multiple media selections for this campaign were based on a combination of the target audience, media type and capabilities.	Single Source	Marketing & Air Service Development	\$35,338.75	6/30/2023
12/19/2022		iHeart Media and Entertainment Inc.	The Contractor will provide a paid advertising campaign to raise awareness of T1 construction projects for the San Diego County Regional Airport Authority. Multiple media selections for this campaign were based on a combination of the target audience, media type and capabilities.	Single Source	Marketing & Air Service Development	\$100,000.00	6/30/2023
12/19/2022		Amplified	The Contractor will provide a paid advertising campaign to raise awareness of T1 construction projects for the San Diego County Regional Airport Authority. Multiple media selections for this campaign were based on a combination of the target audience, media type and capabilities.	Single Source	Marketing & Air Service Development	\$100,000.00	6/30/2023
12/20/2022		eLearning Force Corp	The Contractor will provide a learning management system for the San Diego County Regional Airport Authority. eLearning Force is the only learning platform built into Microsoft 365 and Teams.	Sole Source	Human Resources	\$49,950.00	1/2/2026

Attachment "A"**AWARDED CONTRACTS AND CHANGE ORDERS SIGNED BETWEEN December 5, 2022 to January 8, 2023****New Contracts**

Date Signed	CIP #	Company	Description	Solicitation Method	Owner	Contract Value	End Date
12/21/2022		Workable	The Contractor will provide an applicant tracking system for the San Diego County Airport Authority.	Informal RFP	Human Resources	\$30,000.00	12/21/2023
12/21/2022		Total Traffic and Weather Network	The Contractor will provide a paid advertising campaign to raise awareness of T1 construction projects for the San Diego County Regional Airport Authority. Multiple media selections for this campaign were based on a combination of the target audience, media type and capabilities.	Single Source	Marketing & Air Service Development	\$53,172.00	6/30/2023
12/22/2022		Crystal Daigle	The Artist will participate in the "2022 Temporary Exhibition: A Necessary Departure" Exhibition at San Diego International Airport.	Informal RFP	Customer Experience Design & Innovation	\$1,000.00	12/8/2023

Attachment "A"

AWARDED CONTRACTS AND CHANGE ORDERS SIGNED BETWEEN December 5, 2022 to January 8, 2023

New Contracts Approved by the Board

Date Signed	CIP #	Company	Description	Solicitation Method	Owner	Contract Value	End Date
12/21/2022		CathyJon Enterprises Inc. dba HB Staffing	The Contract was approved by the Board at the November 3, 2022 Board Meeting. The Contractor is one of two (2) contractors to provide temporary staffing services for the San Diego County Regional Airport Authority. The contract value reflects the total not-to-exceed cost for the entire pool of contractors.	RFP	Human Resources	\$3,000,000.00	12/19/2025
12/21/2022		Howroyd-Wright Employment Agency, Inc. dba AppleOne Employment Services	The Contract was approved by the Board at the November 3, 2022 Board Meeting. The Contractor is one of two (2) contractors to provide temporary staffing services for the San Diego County Regional Airport Authority. The contract value reflects the total not-to-exceed cost for the entire pool of contractors.	RFP	Human Resources	\$3,000,000.00	12/19/2025
1/6/2023	381203	HHJ Construction, Inc.	The Contract was approved by the Board at the November 3, 2022 Board Meeting. The Contractor will provide sound attenuation services for the Quieter Home Program Phase 12 Group 3 in the surrounding areas of the San Diego International Airport.	RFB	QHP & Noise Mitigation	\$1,612,698.00	12/20/2023

Attachment "A"

AWARDED CONTRACTS AND CHANGE ORDERS SIGNED BETWEEN December 5, 2022 to January 8, 2023

Amendments and Change Orders

Date Signed	CIP #	Company	Description of Change	Owner	Previous Contract Amount	Change Order Value (+ / -)	Change Order Value (%) (+ / -)	New Contract Value	New End Date
12/14/2022	413001	Turner-Flatiron, A Joint Venture	The Fourth Amendment adjusts the schedule due to Authority-caused changes to the Concessions program. There is no change in total compensation. The Contractor provides design-build for Terminal 1 and Roadways for the San Diego County Regional Airport Authority.	Airport Design & Construction	\$2,605,181,244.00	\$0.00	0.0%	\$2,605,181,244.00	9/6/2028
12/21/2022		Paramedia, LLC	The Second Amendment is to revise the scope of work and compensation and payment schedule. The total compensation amount increases by \$6,000.00. All other terms and conditions remain the same. The Contractor provides design, fabricate, transport, and consult for airport terminal & roadways public art projects at the San Diego International Airport.	Marketing & Air Service Development	\$580,000.00	\$6,000.00	1.0%	\$586,000.00	2/17/2026
12/22/2022		Ace Parking III, LLC dba ACE Parking	The Assignment & Consent Agreement is to change the name from Ace Parking Management, Inc. to Ace Parking III, LLC dba ACE Parking. There is no increase in compensation. The Contractor provides airport shuttle operation services at the San Diego International Airport.	Ground Transportation	\$70,000,000.00	\$0.00	0.0%	\$70,000,000.00	6/30/2027

Attachment "A"

AWARDED CONTRACTS AND CHANGE ORDERS SIGNED BETWEEN December 5, 2022 to January 8, 2023

Amendments and Change Orders Approved by the Board

Date Signed	CIP #	Company	Description of Change	Owner	Previous Contract Amount	Change Order Value (+ / -)	Change Order Value (%) (+ / -)	New Contract Value	New End Date
			NO AWARDED AMENDMENTS APPROVED BY THE BOARD						

Staff Report

Meeting Date: February 2, 2023

Subject:

February 2023 Legislative Report

Recommendation:

Adopt Resolution No. 2023-0010, approving the February 2023 Legislative Report.

Background/Justification:

The Authority's Legislative Advocacy Program Policy requires that staff present the Board with monthly reports concerning the status of legislation with potential impact to the Authority. The Authority Board provides direction to staff on legislative issues by adoption of a monthly Legislative Report (Attachment A). The February 2023 Legislative Report updates Board members on legislative activities that have taken place since the previous Board meeting. In directing staff, the Authority Board may take a position on pending or proposed legislation that has been determined to have a potential impact on the Authority's operations and functions.

Federal Legislative Action

In Washington, the first session of 118th Congress has begun. Kevin McCarthy (R-CA) was elected Speaker of the House after a tumultuous Speaker election, ultimately resulting in concessions in the rules package and slots on committees to conservative members within the Republican caucus. Currently, the House and Senate are determining committee and subcommittee positions for Members with decisions expected to be announced by the end of January.

The House Committee on Transportation and Infrastructure and the Senate Committee on Commerce, Science, and Transportation are continuing to solicit input from various industry stakeholders surrounding FAA reauthorization legislation due in 2023. Airports, through our national trade associations, have agreed on a set of policy recommendations that were recently submitted to Senate and House committee leadership.

The Airport Authority's Government Relations staff and Federal legislative consultants are reviewing and monitoring for any new funding opportunities available to support the Authority's initiatives and operations.

Phil Washington has been renominated by President Biden to be the next Federal Aviation Administrator. Washington did not receive a nomination hearing in the 117th Congress. Because of that, the Biden Administration is looking to have a quick confirmation process which has been aided with recent support for Washington by Senate Majority Leader Schumer.

The Authority's legislative team recommends that the Board adopt a WATCH position on H.R. 346, the NOTAM Improvement Act, which aims to enhance the FAA's Notice to Air Missions system.

State Legislative Action

In Sacramento, both the California State Senate and Assembly reconvened for the 2023-2024 legislative session on January 4th. Since then, 389 bills have been introduced from both the Senate and Assembly, a majority of which are "intent" bills and budget "spot" bills.

On Tuesday, January 10, Governor Newsom proposed a \$297 billion state budget focused on protecting prior investments amidst a revenue shortfall. The Administration is projecting a \$22.5 billion budget deficit, which it largely proposes to address with a mix of spending delays, clawing back certain planned spending, and pausing some new spending.

In addition, both the Secretary of the Senate and Chief Clerk of the Assembly have released the legislative committee assignments for the new session. San Diego legislators were appointed to key committee leadership roles in the Senate, with Senator Steve Padilla as Chair of the Budget Subcommittee #4 on State Administration and General Government, and Senate President pro Tempore Toni G. Atkins continues to serve as Chair of the Rules committee.

In the Assembly, Assemblymember Tasha Boerner Horvath is Chair of the Communications and Conveyance Committee, Assemblymember Brian Maienschein is Chair of the Judiciary Committee, Assemblymember David Alvarez is Chair of the Joint Legislative Audit Committee, and Assemblymember Akilah Weber is Co-Chair of the Assembly Legislative Ethics Committee.

As bill introduction and policy committee deadlines approach, the full text of "intent" and "spot" bills will become available. The legislative team will review and analyze bills for potential impacts to the Authority and San Diego International Airport. The Authority's legislative team does not recommend that the Board adopt any new positions on state legislation at this time.

Fiscal Impact:

Not applicable.

Authority Strategies/Focus Areas:

This item supports one or more of the following (*select at least one under each area*):

Strategies

- Community Strategy Customer Strategy Employee Strategy Financial Strategy Operations Strategy

Focus Areas

- Advance the Airport Development Plan Transform the Customer Journey Optimize Ongoing Business

Environmental Review:

- A. CEQA: This Board action is not a project that would have a significant effect on the environment as defined by the California Environmental Quality Act ("CEQA"), as amended. 14 Cal. Code Regs. §15378. This Board action is not a "project" subject to CEQA. Cal. Pub. Res. Code §21065.
- B. California Coastal Act Review: This Board action is not a "development" as defined by the California Coastal Act. Cal. Pub. Res. Code §30106.
- C. NEPA: This Board action is not a project that involves additional approvals or actions by the Federal Aviation Administration ("FAA") and, therefore, no formal review under the National Environmental Policy Act ("NEPA") is required.

Application of Inclusionary Policies:

Not applicable.

Prepared by:

Matt Harris
Director, Government Relations

RESOLUTION NO. 2023-0010

A RESOLUTION OF THE BOARD OF THE SAN DIEGO
COUNTY REGIONAL AIRPORT AUTHORITY,
APPROVING THE FEBRUARY 2023 LEGISLATIVE
REPORT

WHEREAS, the San Diego County Regional Airport Authority (“Authority”) operates San Diego International Airport and plans for necessary improvements to the regional air transportation system in San Diego County, including serving as the responsible agency for airport land use planning within the County; and

WHEREAS, the Authority has a responsibility to promote public policies consistent with the Authority’s mandates and objectives; and

WHEREAS, Authority staff works locally and coordinates with legislative advocates in Sacramento and Washington, D.C. to identify and pursue legislative opportunities in defense and support of initiatives and programs of interest to the Authority; and

WHEREAS, under the Authority’s Legislative Advocacy Program Policy, the Authority Board provides direction to Authority staff on pending legislation; and

WHEREAS, the Authority Board, in directing staff, may adopt positions on legislation that has been determined to have a potential impact on the Authority’s operations and functions.

NOW, THEREFORE, BE IT RESOLVED that the Board hereby approves the February 2023 Legislative Report (“Attachment A”); and

BE IT FURTHER RESOLVED that the Board finds that this action is not a “project” as defined by the California Environmental Quality Act (“CEQA”) (California Public Resources Code §21065); and

BE IT FURTHER RESOLVED that the Board finds that this action is not a “development” as defined by the California Coastal Act (California Public Resources Code §30106); and

BE IT FURTHER RESOLVED that the Board finds that this action is not a project that involves additional approvals or actions by the Federal Aviation Administration (“FAA”) and, therefore, no formal review under the National Environmental Policy Act (“NEPA”) is required.

PASSED, ADOPTED, AND APPROVED by the Board of the San Diego County Regional Airport Authority at a regular meeting this 2nd day of February 2023, by the following vote:

AYES: Board Members:

NOES: Board Members:

ABSENT: Board Members:

ATTEST:

TONY R. RUSSELL
DIRECTOR, BOARD SERVICES /
AUTHORITY CLERK

APPROVED AS TO FORM:

AMY GONZALEZ
GENERAL COUNSEL

February 2023 Legislative Report

State Legislation

New Assembly Bills

No new Assembly bills to report.

*Shaded text represents new or updated legislative information

Assembly Bills from Previous Report

*Shaded text represents new or updated legislative information

New Senate Bills

No new Senate bills to report.

*Shaded text represents new or updated legislative information

Senate Bills from Previous Report

*Shaded text represents new or updated legislative information

Federal Legislation

New House Bills

Legislation/Topic

H.R. 346 (Stauber) The NOTAM Improvement Act of 2023

Background/Summary

The bill aims to enhance the Notice to Air Missions (NOTAM) system for pilots. It would establish a Federal Aviation Administration (FAA) task force to determine what updates should be made to the NOTAM system and provide greater government oversight. These improvements will focus on stability, resiliency, and cybersecurity protections of the system.

Anticipated Impact/Discussion

San Diego International Airport relies on the NOTAM system to receive updates about situations relating to weather, infrastructure, ground conditions or anything else that may affect the safety of flight. Optimizing NOTAM would ensure safer flight routes and help prevent mass system shutdowns. The Authority's legislative team will closely monitor the development of this bill language for any impact on San Diego International Airport (SDIA) and the Airport Authority.

Status: 1/12/23 – Introduced.

Position: Watch (01/12/23)

*Shaded text represents new or updated legislative information

New Senate Bills

No new Senate bills to report.

*Shaded text represents new or updated legislative information

Staff Report

Meeting Date: February 2, 2023

Subject:

Appointments to Board Committees, Liaison and Representative Positions

Recommendation:

Adopt Resolution No. 2023-0011, making appointments to Board committees, liaison and representative positions.

Background/Justification:

Authority Policy 1.20 establishes a policy for the formation of committees of and for the Board. Authority Policy 1.50 (5) (c), "Standing Board Committees," establishes five standing Board committees. The Board also appoints a representative to the Authority Advisory Committee, the Art Advisory Committee and the World Trade Center Board.

Pursuant to California Code of Regulations Section 18702.5, *Materiality Standard: Financial Interest in an Official's Personal Finances*, the Authority is required to post on its website, a F.P.P.C. Form 806 (See Exhibit A), listing all paid appointed positions on boards, committees, or commissions of a public agency, prior to the appointments being made.

It is recommended that the Board appoint members to the Board's committees, liaison positions and other representative positions for terms indicated in Attachment A to the Resolution.

Fiscal Impact:

Legislation limits compensation for Board Members to \$200 per day of service, with a maximum of eight (8) days per month. Adequate funds for Board Member compensation are included in the Authority Board Department adopted FY 2023 Operating Expense Budget.

Authority Strategies/Focus Areas:

This item supports one or more of the following (*select at least one under each area*):

Strategies

- Community Strategy Customer Strategy Employee Strategy Financial Strategy Operations Strategy

Focus Areas

- Advance the Airport Development Plan Transform the Customer Journey Optimize Ongoing Business

Environmental Review:

- A. CEQA: This Board action is not a project that would have a significant effect on the environment as defined by the California Environmental Quality Act ("CEQA"), as amended. 14 Cal. Code Regs. §15378. This Board action is not a "project" subject to CEQA. Cal. Pub. Res. Code §21065.
- B. California Coastal Act Review: This Board action is not a "development" as defined by the California Coastal Act. Cal. Pub. Res. Code §30106.
- C. NEPA: This Board action is not a project that involves additional approvals or actions by the Federal Aviation Administration ("FAA") and, therefore, no formal review under the National Environmental Policy Act ("NEPA") is required.

Application of Inclusionary Policies:

Not Applicable.

Prepared by:

Tony R. Russell
Director, Board Services/Authority Clerk

Agency Report of: Public Official Appointments

A Public Document

1. Agency Name			California Form 806 For Official Use Only
Division, Department, or Region <i>(If Applicable)</i>			Date Posted: <i>(Month, Day, Year)</i>
Designated Agency Contact <i>(Name, Title)</i>			
Area Code/Phone Number	E-mail	Page _____ of _____	

2. Appointments

Agency Boards and Commissions	Name of Appointed Person	Appt Date and Length of Term	Per Meeting/Annual Salary/Stipend
	▶ Name _____ <i>(Last, First)</i> Alternate, if any _____ <i>(Last, First)</i>	▶ _____/_____/_____ <i>Appt Date</i> ▶ _____ <i>Length of Term</i>	▶ Per Meeting: \$ _____ ▶ Estimated Annual: \$0-\$1,000 \$2,001-\$3,000 \$1,001-\$2,000 _____ <i>Other</i>
	▶ Name _____ <i>(Last, First)</i> Alternate, if any _____ <i>(Last, First)</i>	▶ _____/_____/_____ <i>Appt Date</i> ▶ _____ <i>Length of Term</i>	▶ Per Meeting: \$ _____ ▶ Estimated Annual: \$0-\$1,000 \$2,001-\$3,000 \$1,001-\$2,000 _____ <i>Other</i>
	▶ Name _____ <i>(Last, First)</i> Alternate, if any _____ <i>(Last, First)</i>	▶ _____/_____/_____ <i>Appt Date</i> ▶ _____ <i>Length of Term</i>	▶ Per Meeting: \$ _____ ▶ Estimated Annual: \$0-\$1,000 \$2,001-\$3,000 \$1,001-\$2,000 _____ <i>Other</i>
	▶ Name _____ <i>(Last, First)</i> Alternate, if any _____ <i>(Last, First)</i>	▶ _____/_____/_____ <i>Appt Date</i> ▶ _____ <i>Length of Term</i>	▶ Per Meeting: \$ _____ ▶ Estimated Annual: \$0-\$1,000 \$2,001-\$3,000 \$1,001-\$2,000 _____ <i>Other</i>

3. Verification

I have read and understand FPPC Regulation 18702.5. I have verified that the appointment and information identified above is true to the best of my information and belief.

Tony R Russell _____
Signature of Agency Head or Designee Print Name Title (Month, Day, Year)

Comment: _____

**Agency Report of:
Public Official Appointments
Continuation Sheet**

1. Agency Name

Date Posted: _____
(Month, Day, Year)

2. Appointments

Agency Boards and Commissions	Name of Appointed Person	Appt Date and Length of Term	Per Meeting/Annual Salary/Stipend
	▶ Name _____ <i>(Last, First)</i> Alternate, if any _____ <i>(Last, First)</i>	▶ _____/_____/_____ <i>Appt Date</i> ▶ _____ <i>Length of Term</i>	▶ Per Meeting: \$ _____ ▶ Estimated Annual: \$0-\$1,000 \$2,001-\$3,000 \$1,001-\$2,000 _____ <i>Other</i>
	▶ Name _____ <i>(Last, First)</i> Alternate, if any _____ <i>(Last, First)</i>	▶ _____/_____/_____ <i>Appt Date</i> ▶ _____ <i>Length of Term</i>	▶ Per Meeting: \$ _____ ▶ Estimated Annual: \$0-\$1,000 \$2,001-\$3,000 \$1,001-\$2,000 _____ <i>Other</i>
	▶ Name _____ <i>(Last, First)</i> Alternate, if any _____ <i>(Last, First)</i>	▶ _____/_____/_____ <i>Appt Date</i> ▶ _____ <i>Length of Term</i>	▶ Per Meeting: \$ _____ ▶ Estimated Annual: \$0-\$1,000 \$2,001-\$3,000 \$1,001-\$2,000 _____ <i>Other</i>
	▶ Name _____ <i>(Last, First)</i> Alternate, if any _____ <i>(Last, First)</i>	▶ _____/_____/_____ <i>Appt Date</i> ▶ _____ <i>Length of Term</i>	▶ Per Meeting: \$ _____ ▶ Estimated Annual: \$0-\$1,000 \$2,001-\$3,000 \$1,001-\$2,000 _____ <i>Other</i>
	▶ Name _____ <i>(Last, First)</i> Alternate, if any _____ <i>(Last, First)</i>	▶ _____/_____/_____ <i>Appt Date</i> ▶ _____ <i>Length of Term</i>	▶ Per Meeting: \$ _____ ▶ Estimated Annual: \$0-\$1,000 \$2,001-\$3,000 \$1,001-\$2,000 _____ <i>Other</i>
	▶ Name _____ <i>(Last, First)</i> Alternate, if any _____ <i>(Last, First)</i>	▶ _____/_____/_____ <i>Appt Date</i> ▶ _____ <i>Length of Term</i>	▶ Per Meeting: \$ _____ ▶ Estimated Annual: \$0-\$1,000 \$2,001-\$3,000 \$1,001-\$2,000 _____ <i>Other</i>

RESOLUTION NO. 2023-0011

A RESOLUTION OF THE BOARD OF THE SAN DIEGO
COUNTY REGIONAL AIRPORT AUTHORITY, MAKING
APPOINTMENTS TO BOARD COMMITTEES, LIAISON
AND REPRESENTATIVE POSITIONS

WHEREAS, Authority Policy Section 1.20 establishes a policy for the formation of committees of and for the Board and Authority Policy Section 1.50 (5) (c) establishes certain Board committees; and

WHEREAS, the Board wishes to appoint members to Board committees, liaison and representative positions; and

WHEREAS, pursuant to California Code of Regulations Section 18702.5, *Materiality Standard: Financial Interest in an Official's Personal Finances*, the Authority is required to post on its website F.P.P.C. Form 806, listing all the paid appointed positions on boards, committees, or commissions of a public agency; and

WHEREAS, in accordance with the requirements of the California Code of Regulations §18702.5, F.P.P.C. Form 806 outlining the appointments to boards, commissions, and committees, was posted on the Authority website with the staff report.

NOW, THEREFORE, BE IT RESOLVED that the Board hereby approves the appointments listed in "Attachment A" to the Board's standing committees, liaison and representative positions for the terms set forth therein; and

BE IT FURTHER RESOLVED that the Board finds that this Board action is not a "project" as defined by the California Environmental Quality Act (CEQA), Pub. Res. Code §21065; and

BE IT FURTHER RESOLVED that the Board finds that this Board action is not a "development" as defined by the California Coastal Act, Pub. Res. Code §30106; and

BE IT FURTHER RESOLVED that the Board finds that this Board action is not a project that involves additional approvals or actions by the Federal Aviation Administration ("FAA") and, therefore, no formal review under the National Environmental Policy Act ("NEPA") is required.

PASSED, ADOPTED, AND APPROVED by the Board of the San Diego County Regional Airport Authority at a regular meeting this 2nd day of February, 2023, by the following vote:

AYES: Board Members:

NOES: Board Members:

ABSENT: Board Members:

ATTEST:

TONY R. RUSSELL
DIRECTOR, BOARD SERVICES/
AUTHORITY CLERK

APPROVED AS TO FORM:

AMY GONZALEZ
GENERAL COUNSEL

Attachment A

San Diego County Regional Airport Authority Board Committee, Liaison and Representative Appointments

STANDING COMMITTEES

Executive Committee		
<i>Hold Monthly Meetings</i>		
<u>Name</u>	<u>Appointed</u>	<u>Term Expiration</u>
Gil Cabrera (Chair)	August 2021	
Mary Casillas Salas (Vice Chair)	February 2022	January 2024
Rafael Perez	February 2023	January 2024
Finance Committee		
Paul McNamara (Chair)	February 2023	January 2024
James Sly	February 2023	January 2024
Marni von Wilpert (Vice Chair)	February 2023	January 2024
Audit Committee		
<i>Hold Quarterly Meetings</i>		
<u>Name</u>	<u>Appointed</u>	<u>Term Expiration</u>
Mary Casillas Salas	February 2023	January 2024
Lidia Martinez (Vice Chair)	February 2023	January 2024
Rafael Perez	February 2023	January 2024
Esther Sanchez	February 2023	January 2024
Carmen Vann* (Chair)	July 2022	June 2025
Gretchen Newsom*	July 2021	June 2024
Agnes Wong Nickerson*	July 2020	June 2023
<small>*Public Members Added Pursuant to Public Utilities Code §170018</small>		
Executive Personnel and Compensation Committee		
<i>Hold Quarterly Meetings</i>		
<u>Name</u>	<u>Appointed</u>	<u>Term Expiration</u>
Gil Cabrera (Chair)	February 2023	January 2024
Mary Casillas Salas	February 2023	January 2024
Paul McNamara	February 2023	January 2024
James Sly (Vice Chair)	February 2023	January 2024
Capital Improvement Program Oversight Committee		
<i>Hold Quarterly Meetings</i>		
<u>Name</u>	<u>Appointed</u>	<u>Term Expiration</u>
Nathan Fletcher	February 2023	January 2024
Lidia Martinez	February 2023	January 2024
Paul McNamara (Vice Chair)	February 2023	January 2024
Marni von Wilpert (Chair)	February 2023	January 2024

San Diego County Regional Airport Authority
Board Committee, Liaison and Representative Appointments
REPRESENTATIVES (EXTERNAL)

SANDAG BOARD OF DIRECTORS		
<u>Name</u>	<u>Appointed</u>	<u>Term Expiration</u>
Gil Cabrera (Primary)	February 2023	January 2024
James Sly (Alternate)	February 2023	January 2024
SANDAG Transportation Committee		
<u>Name</u>	<u>Appointed</u>	<u>Term Expiration</u>
Esther Sanchez (Primary)	February 2023	January 2024
Rafael Perez (Alternate)	February 2023	January 2024
SCAG Aviation Task Force		
Gil Cabrera	February 2023	January 2024
World Trade Center		
<u>Name</u>	<u>Appointed</u>	<u>Term Expiration</u>
Robert H. Gleason	February 2023	January 2024

REPRESENTATIVES (INTERNAL)

Authority Advisory Committee		
<u>Name</u>	<u>Appointed</u>	<u>Term Expiration</u>
Mary Casillas Salas (Primary)	February 2023	January 2024
Lidia Martinez, Alternate	February 2023	January 2024
Art Advisory Committee		
<u>Name</u>	<u>Appointed</u>	<u>Term Expiration</u>
Mary Casillas Salas	February 2023	January 2024

LIAISONS

Military Affairs		
<u>Name</u>	<u>Appointed</u>	<u>Term Expiration</u>
Col. Thomas M Bedell	February 2023	January 2024
Port		
<u>Name</u>	<u>Appointed</u>	<u>Term Expiration</u>
Gil Cabrera	February 2023	January 2024
Nathan Fletcher	February 2023	January 2024
Marni von Wilpert	February 2023	January 2024
Caltrans		
<u>Name</u>	<u>Appointed</u>	<u>Term Expiration</u>
Gustavo Dallarda	February 2023	January 2024
Inter-Governmental Affairs		
<u>Name</u>	<u>Appointed</u>	<u>Term Expiration</u>
Gil Cabrera	February 2023	January 2024

Board Communication

Date: February 2, 2023
To: Board Members
Via: Kimberly J. Becker, President/CEO
From: Scott M. Brickner, Chief Financial Officer
Subject: Accept the Unaudited Financial Statements for the Six Months Ended
December 31, 2022 and 2021:

Attached is the Authority's Unaudited Financial Statements for the Six Months Ended December 31, 2022 and 2021 that was presented to the Finance Committee on January 23, 2023.



Review of the Unaudited Financial Statements For the Six Months Ended December 31, 2022 and 2021

Presented by:
Elizabeth Stewart
Director, Accounting

Finance Committee Meeting
January 23, 2023



Economic Update

Market Commentary

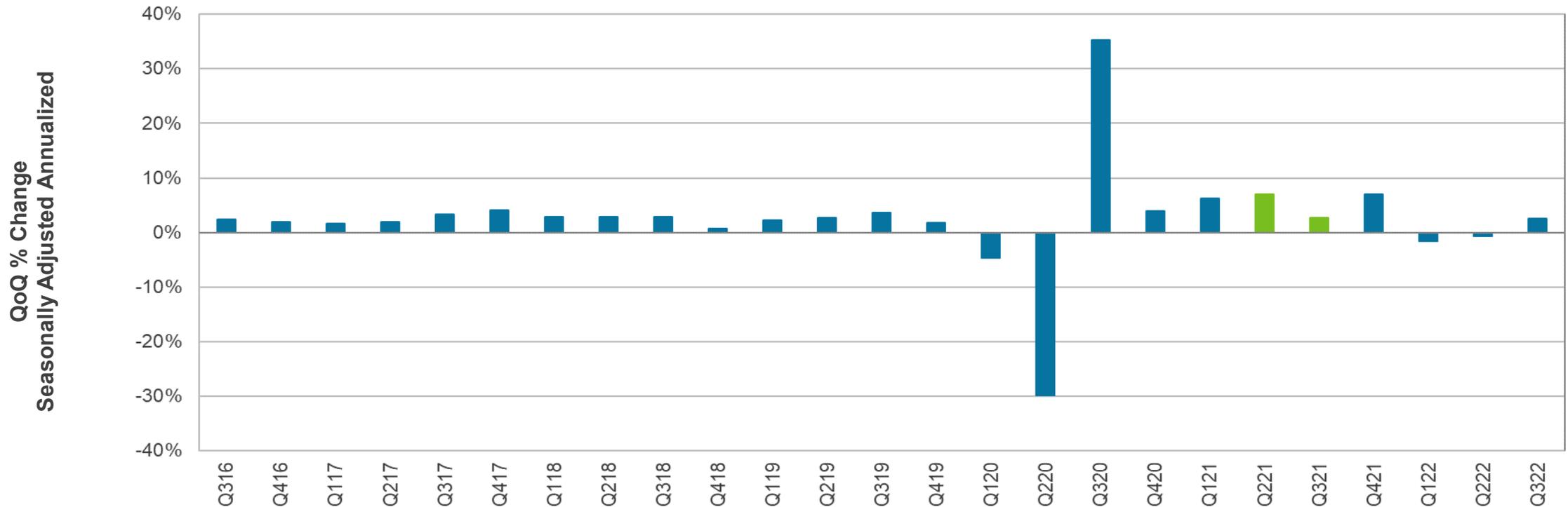
Market volatility has intensified as financial conditions tighten and global central banks pursue monetary policies to combat persistently high inflation and maintain financial market stability. Labor markets remain strong, although the pace of job growth is moderating. Inflation is weighing on consumer sentiment and negatively impacting savings rates. Corporate earnings have generally performed better than expected, but warnings are growing along with wider credit spreads this year. While evidence of slower economic conditions has begun to mount, we expect the Federal Reserve to continue to raise rates to battle inflation, albeit perhaps at a less aggressive pace. Over the near-term, we expect financial market volatility to remain intensified and conditions tighter with persistent inflation, geopolitical risk, and the Fed's hawkish monetary policy.

As expected at the November 2nd meeting, the Federal Open Market Committee (FOMC) raised the fed funds target rate by 75 basis points for the fourth consecutive time to a range of 3.75 – 4.00%, the highest level since 2008. Federal Reserve Chairman Powell reiterated that the risks of pausing too soon outweigh the risks of slower economic growth. He commented that rates would likely reach higher levels than projected and that policy would need to remain restrictive for some time. We believe the FOMC will continue to implement restrictive monetary policy until inflationary pressures subside but will look for an opportunity to slow the pace of rate hikes as economic growth moderates.

Third Quarter GDP

According to the second estimate, third quarter GDP increased at an annualized rate of 2.9%, revised up from 2.6%. The upward revision reflects stronger personal consumption expenditures and narrower net exports than in the advance estimate. Personal consumption expenditures rose 1.7% overall in the third quarter primarily due to continued strength in services spending. The consensus estimate calls for 0.5% growth in the fourth quarter and 1.8% growth for the full year 2022.

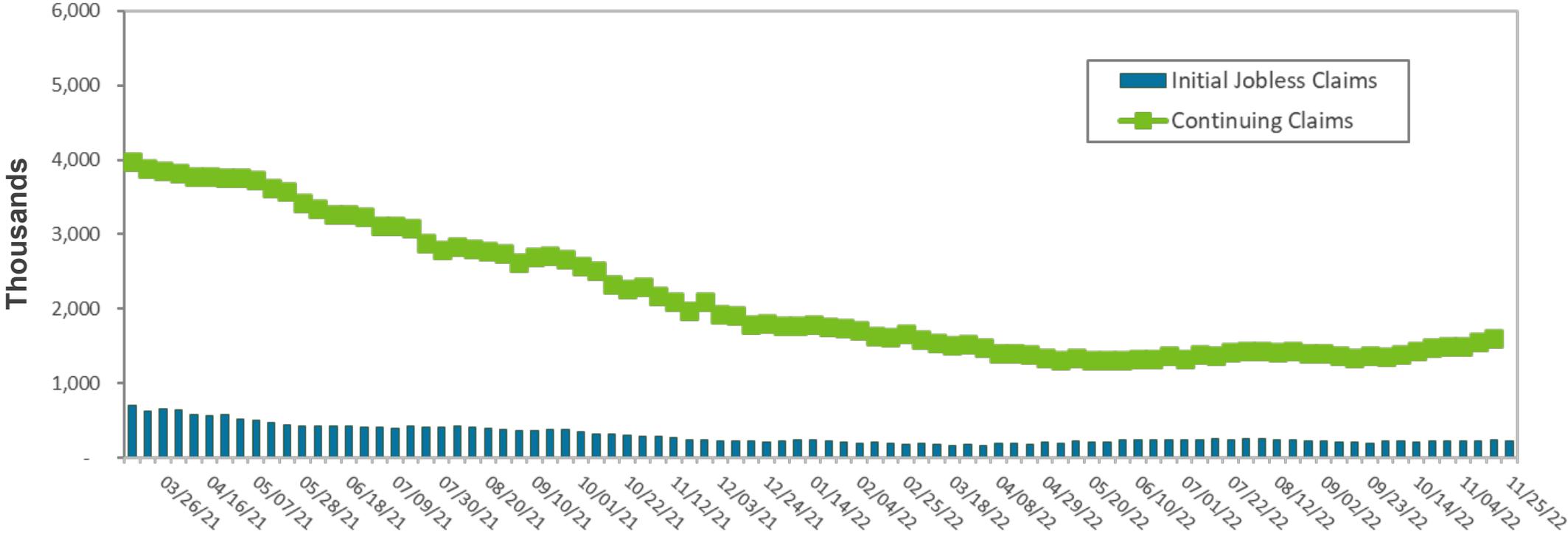
U.S. Gross Domestic Product (QoQ)
Third Quarter 2016 – Third Quarter 2022



Initial Claims For Unemployment

In the most recent week, the number of initial jobless claims was 225,000, versus 241,000 in the prior week. The level of continuing unemployment claims (where the data is lagged by one week) rose to 1.608 million. Claims are consistent with a strong labor market.

Initial Jobless Claims and 4-Week Moving Average
March 12, 2021 – November 25, 2022

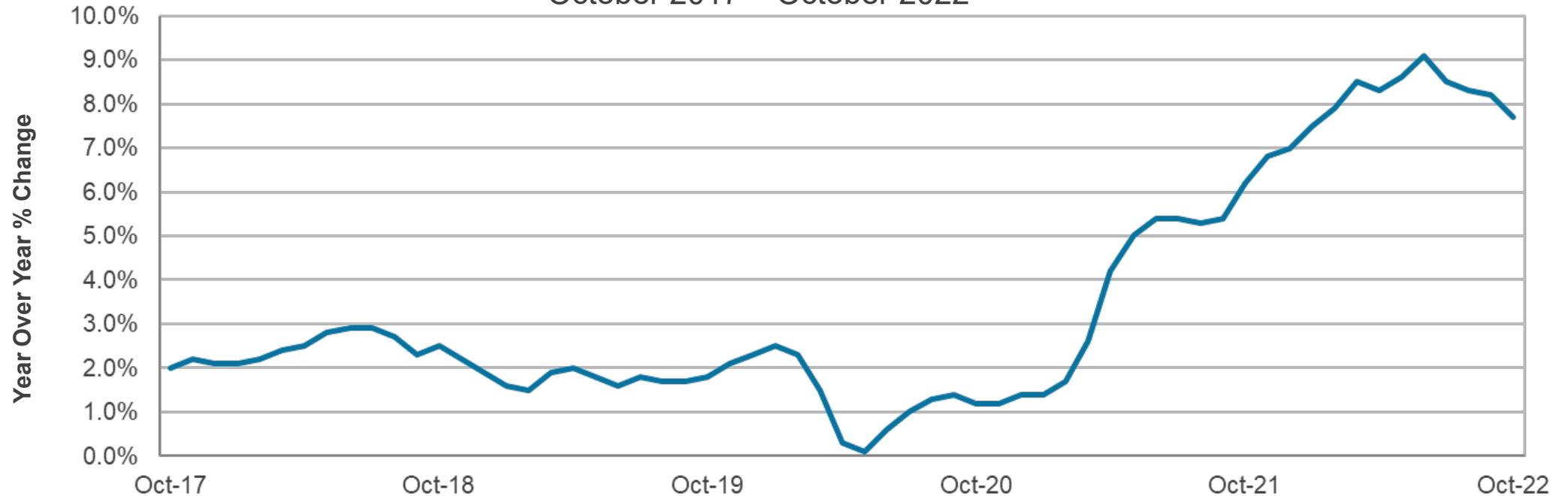


Source: Bloomberg.

Consumer Price Index

The Consumer Price Index (CPI) increased less than expected in October, up 7.7% year-over-year versus consensus expectations for 7.9%, and down from 8.2% in September. The Core CPI, which excludes volatile food and energy components, rose 6.3% year-over-year, down from a 6.6% increase in September. The pace of price gains for food decelerated; however, shelter soared 6.9% year-over-year, accounting for over 40% of the core CPI increase. The Personal Consumption Expenditures (PCE) index rose 6.0% year-over-year in October, versus an upwardly revised 6.3% year-over-year in September. Core PCE increased 5.0% year-over-year in October versus up 5.2% year-over-year in September. Although the pace of inflation is below its recent highs, levels remain well above the Fed's target of around 2%, which is likely to keep the Federal Reserve on the path of tightening monetary policy. If inflation trends continue to decline consistently, the Fed may tighten at a less aggressive pace.

Consumer Price Index (YoY%)
October 2017 – October 2022

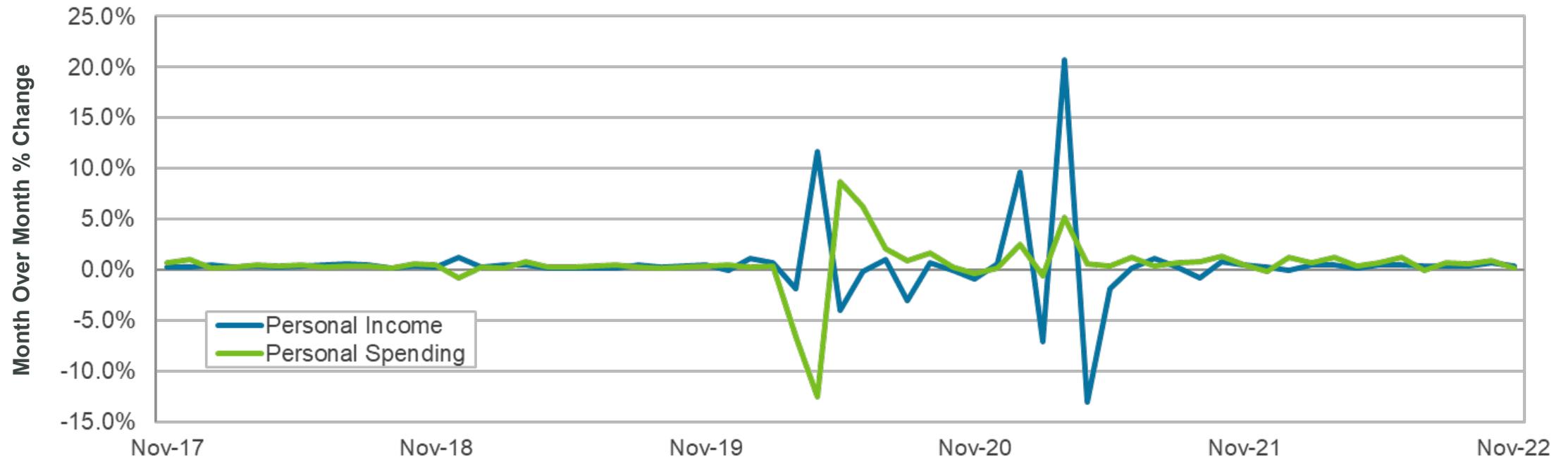


Source: Bloomberg.

Personal Income and Spending

Personal income rose 0.4% and consumer spending rose 0.1% month-over month in November, decelerating from 0.7% and an upwardly revised 0.9% in October. Spending on services, especially for restaurants and accommodations, offset declines in spending on goods, especially a drop in new vehicles. Real consumer spending, adjusted for inflation, was unchanged in November, down from 0.5% in October. The personal savings rate improved slightly to 2.4% in November after dipping to 2.2% in October, the lowest level since 2005, as consumers increasingly turned to accumulated savings and credit cards to finance their spending.

Personal Income and Spending (MoM%)
November 2017 – November 2022

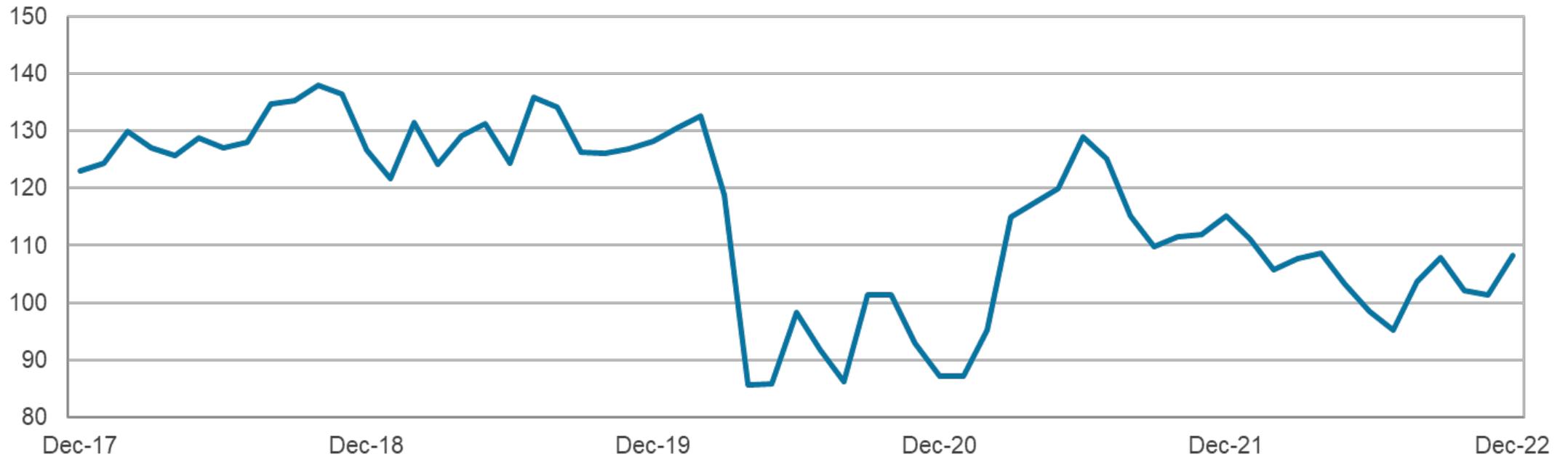


Source: Bloomberg

Consumer Confidence Index

The Consumer Confidence Index jumped to 108.3 in December from an upwardly revised 101.4 in November. Views of current conditions and the future outlook for the economy both improved as inflation expectations declined. The index is still running above its historical average of around 95.5.

Consumer Confidence Index
December 2017 – December 2022



Source: Bloomberg

Existing Home Sales

Existing home sales slid for a record tenth straight month, falling by 7.7% in November to a seasonally adjusted annualized rate of 4.09 million units, the lowest level since mid-2020. Tight inventory levels, higher mortgage rates and elevated prices caused affordability issues for many buyers. The average rate on a 30-year fixed mortgage surged to over 7% in recent months but settled back to 6.44% as of early January, according to Freddie Mac. On a year-over-year basis, sales of existing homes were down 35.4% in November.

U.S. Existing Home Sales (MoM)
November 2012 – November 2022

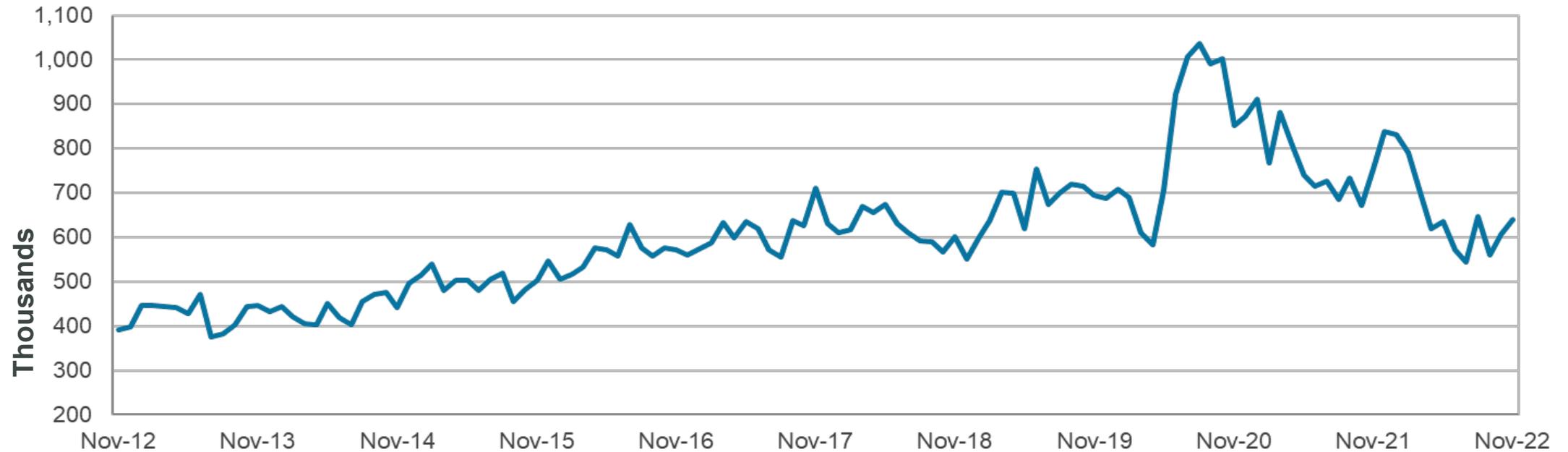


Source: Bloomberg.

New Home Sales

New home sales rose for a second consecutive month by 5.8% in November to an annualized rate of 640,000 units, exceeding expectations for 600,000 as slightly lower mortgage rates and builder incentives may have boosted demand. On a year-over-year basis, new home sales were down 15.3%.

U.S. New Home Sales
November 2012 – November 2022

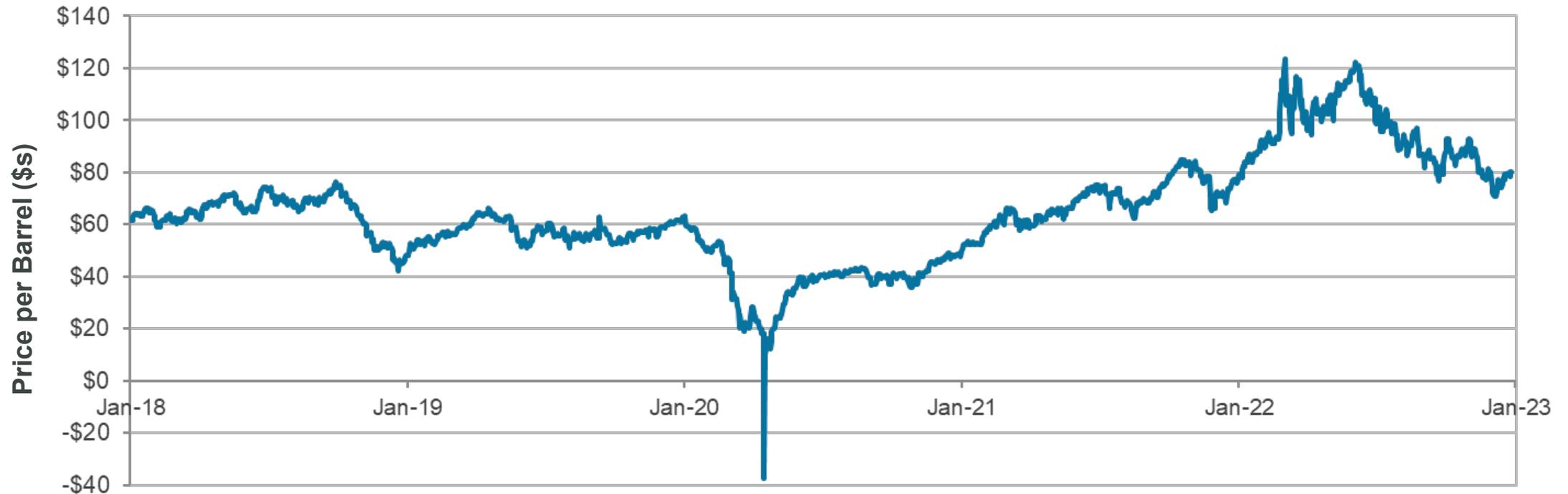


Source: Bloomberg.

Crude Oil Prices

U.S. West Texas Intermediate (WTI) crude settled at \$73.67 per barrel on January 5, below its one month average of \$75.82 and well below its one year average of \$94.30. The price dropped as fears about global recession weighed on the market. OPEC and its allies (i.e. OPEC+) cut their production target in late 2022 by 2 million barrels per day in response to an uncertain outlook for global demand.

West Texas Intermediate Oil Price Per Barrel (WTI Spot)
January 6, 2018 – January 6, 2023



Source: Bloomberg.

Jet Fuel Prices

Jet fuel (U.S. Gulf Coast Spot) closed at \$3.22 per gallon on January 5, above its one month average of \$2.98 and slightly below its one year average of \$3.35. Demand for jet fuel is expected to pick up in January as the busy travel season for the Lunar New Year in China kicks off.

U.S. Gulf Coast 54 Grade Jet Fuel Spot Price
January 6, 2018 – January 6, 2023



12

Source: Bloomberg.

U.S. Equity Markets

Market volatility has increased recently as the Fed hikes interest rates. The S&P and DJIA are little changed so far this year but were down 19.4% and 8.78%, respectively, in 2022 while the tech-heavy NASDAQ Composite Index plummeted 33.1% last year. Equity markets fell under pressure due to elevated inflation, higher interest rates, and geopolitical concerns. 2022 corporate earnings have largely been resilient but tighter monetary policy will provide a challenging backdrop for 2023 and we expect continued volatility.

Dow Jones Industrial Average (DJIA) and S&P 500 Indices
January 6, 2018 – January 6, 2023



Source: Bloomberg

Treasury Yield History

In 2022, the yield on 2-year Treasuries surged about 368 basis points higher on Fed rate hike expectations, while the yield on 5-year Treasuries was around 273 basis points higher.

2- and 5-year U.S. Treasury Yields
January 6, 2022 – January 6, 2023

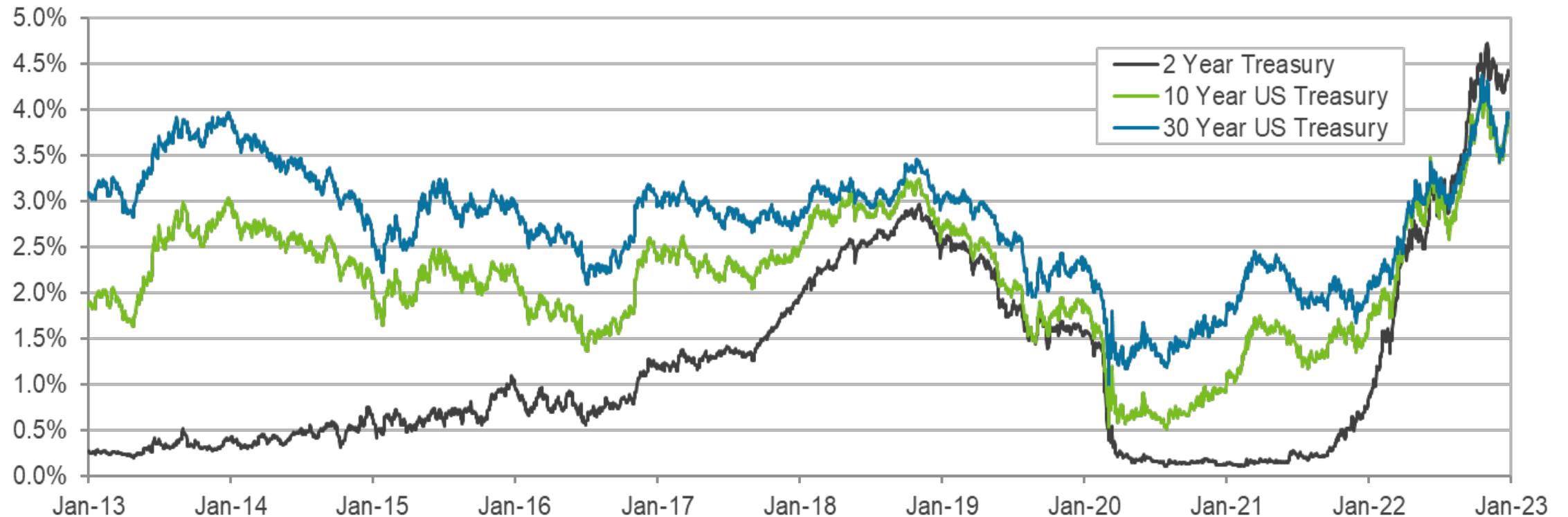


Source: Bloomberg

Treasury Yield History

The yield curve inversion persists, with the spread between the 2-year Treasury yield and the 10-year Treasury yield sitting at -75 basis points on January 5. This time last year the spread was +88 basis points, below the average spread since 2003 of around +125 basis points. An inversion of the yield curve is a leading indicator that recession risk has increased.

2-, 10- and 30-year U.S. Treasury Yields
January 6, 2013 – January 6, 2023

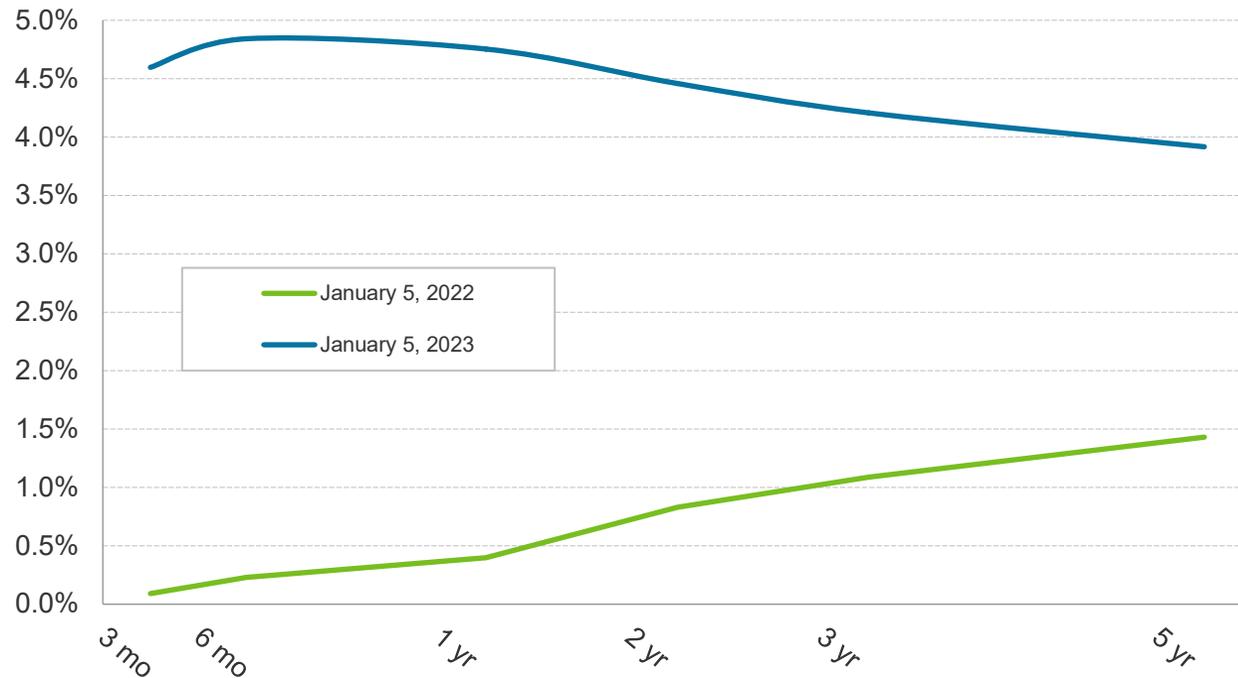


Source: Bloomberg

U.S. Treasury Yield Curve

Yields are higher across the curve on a year-over-year basis. The 3-month T-bill yield is up 451 basis points, the 2-Year Treasury yield is 363 basis points higher, and the 10-Year Treasury yield is up about 201 basis points, on a year-over-year basis.

U.S. Treasury Yield Curve
January 5, 2022 versus January 5, 2023



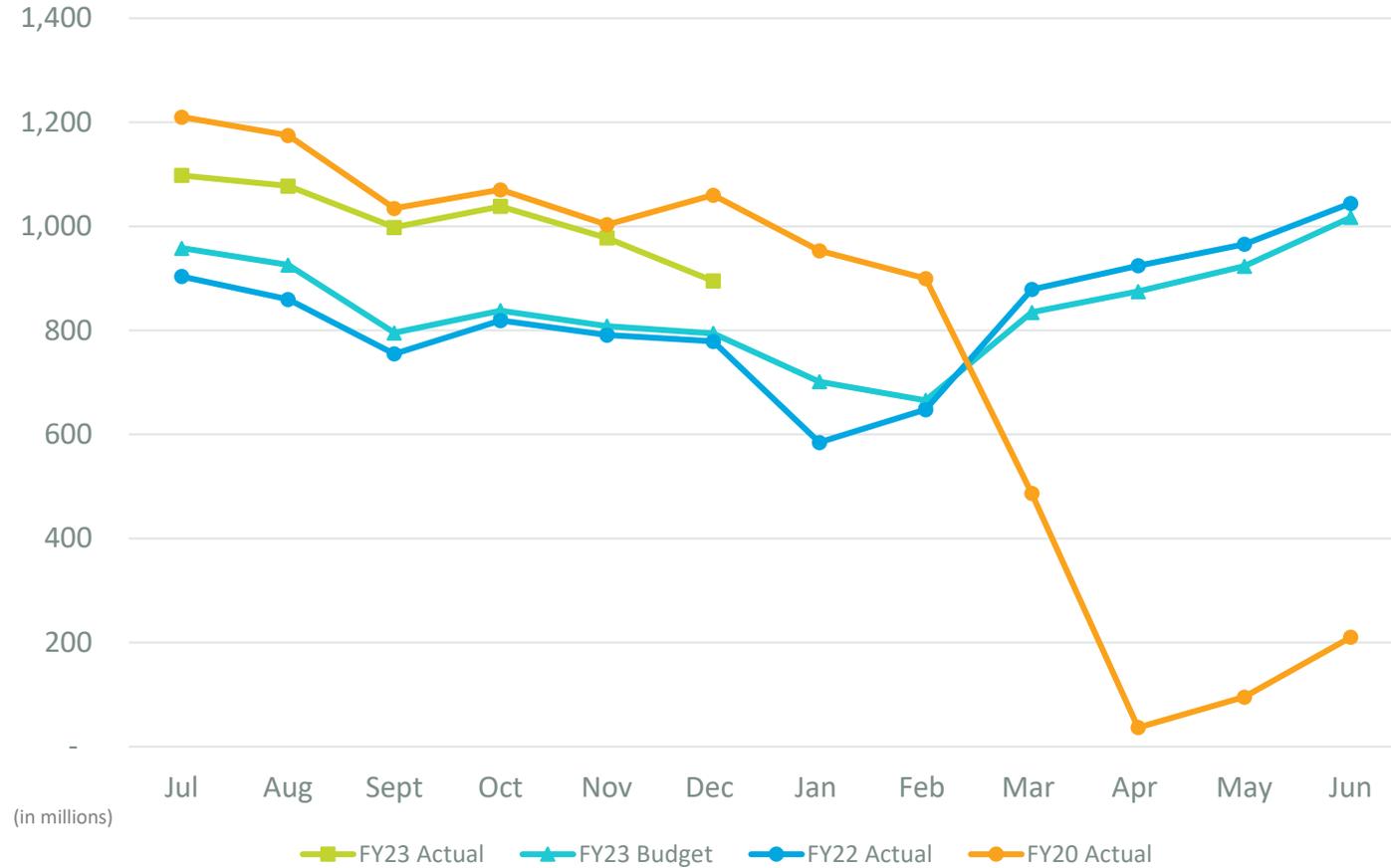
	01/05/2022	01/05/2023	Change
3-Mo.	0.09	4.60	4.51
6-Mo.	0.23	4.84	4.61
1-Yr.	0.40	4.75	4.36
2-Yr.	0.83	4.46	3.63
3-Yr.	1.09	4.21	3.12
5-Yr.	1.43	3.92	2.49
10-Yr.	1.71	3.71	2.01
20-Yr.	2.12	3.96	1.84
30-Yr.	2.10	3.78	1.69

Source: Bloomberg

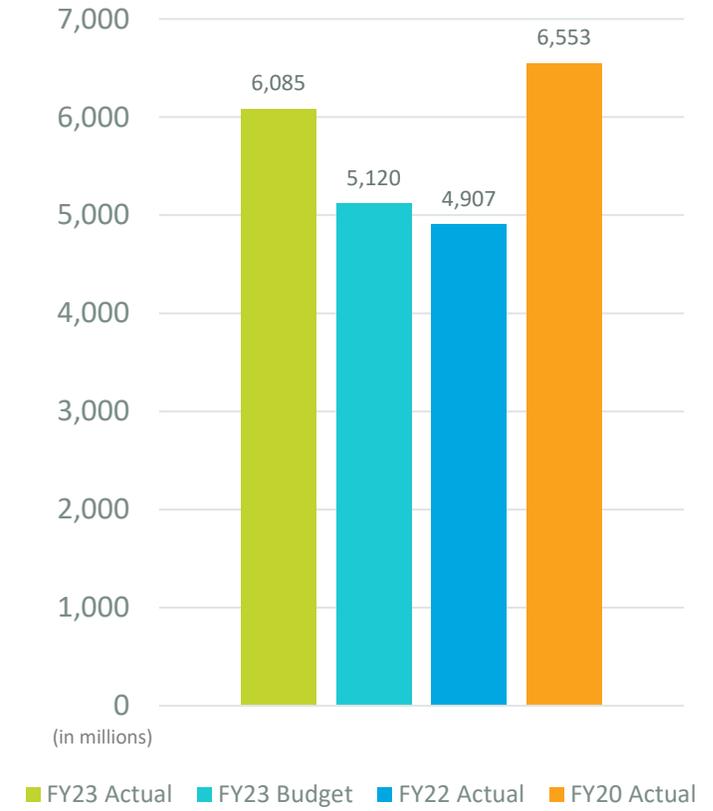


Financial Review for the Six Months Ended December 31, 2022

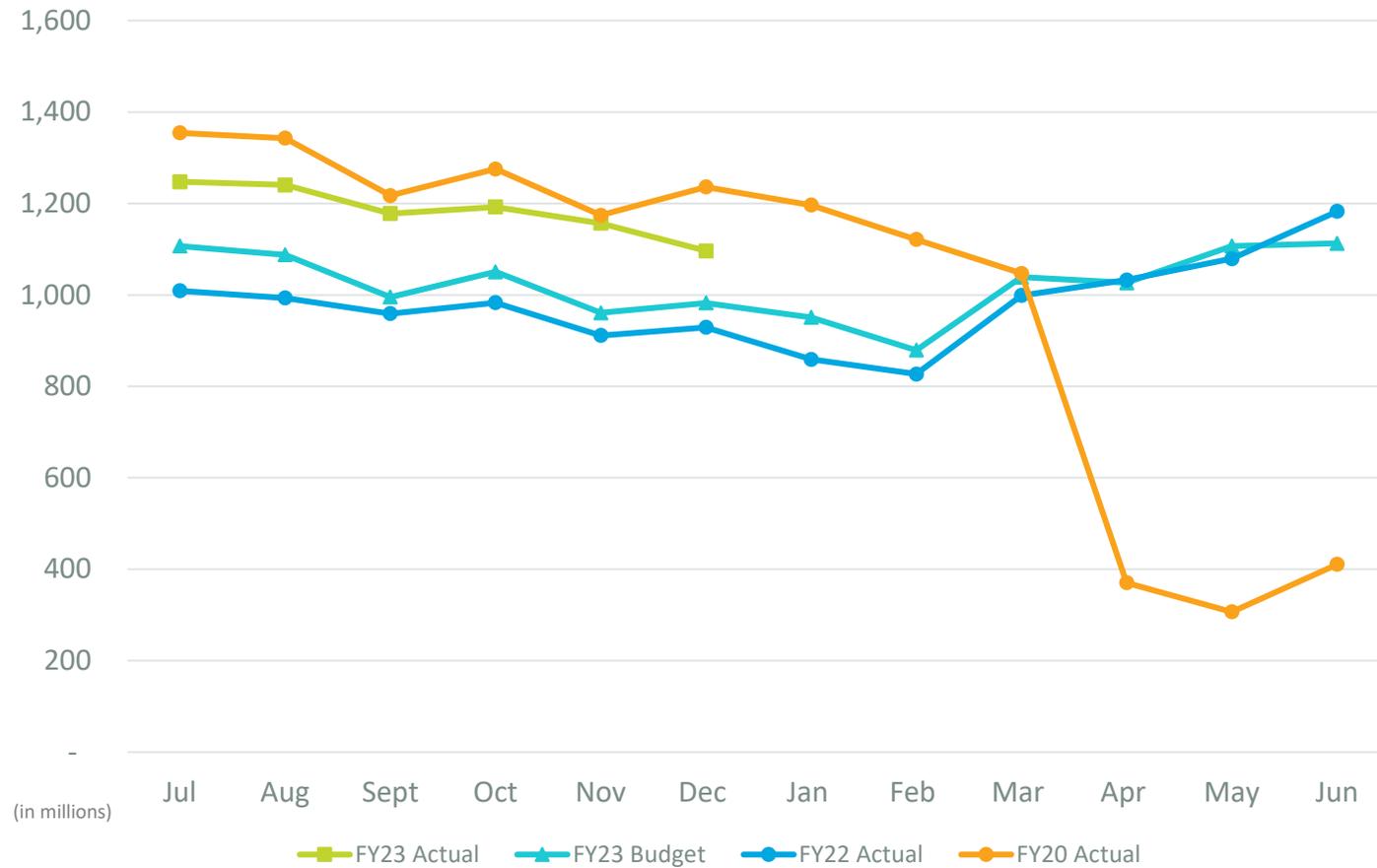
Enplanements



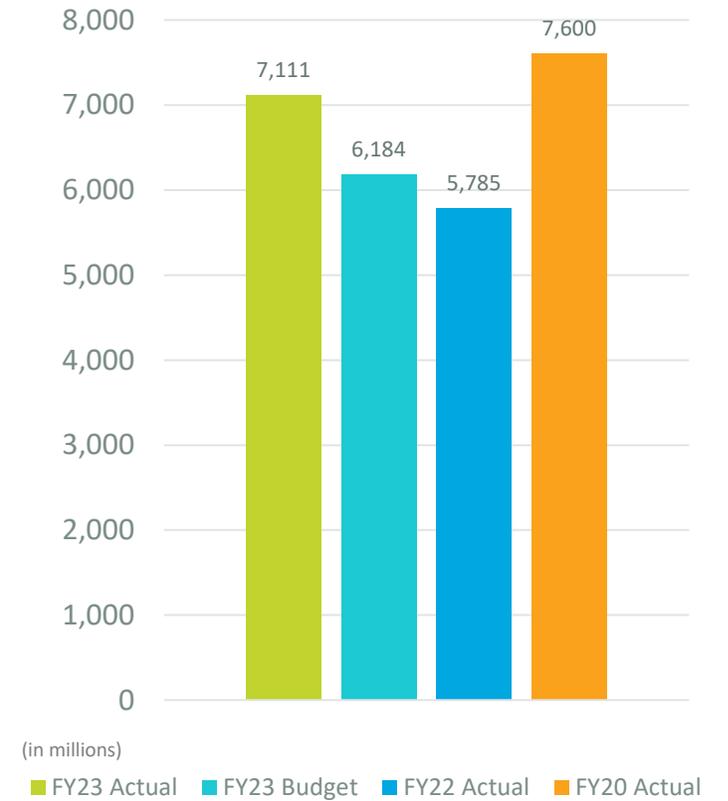
FY23 YTD Act Vs. FY23 YTD Budget 18.8%	FY23 YTD Act Vs. FY22 YTD Actual 24.0%	FY23 YTD Act Vs. FY20 YTD Actual -7.1%
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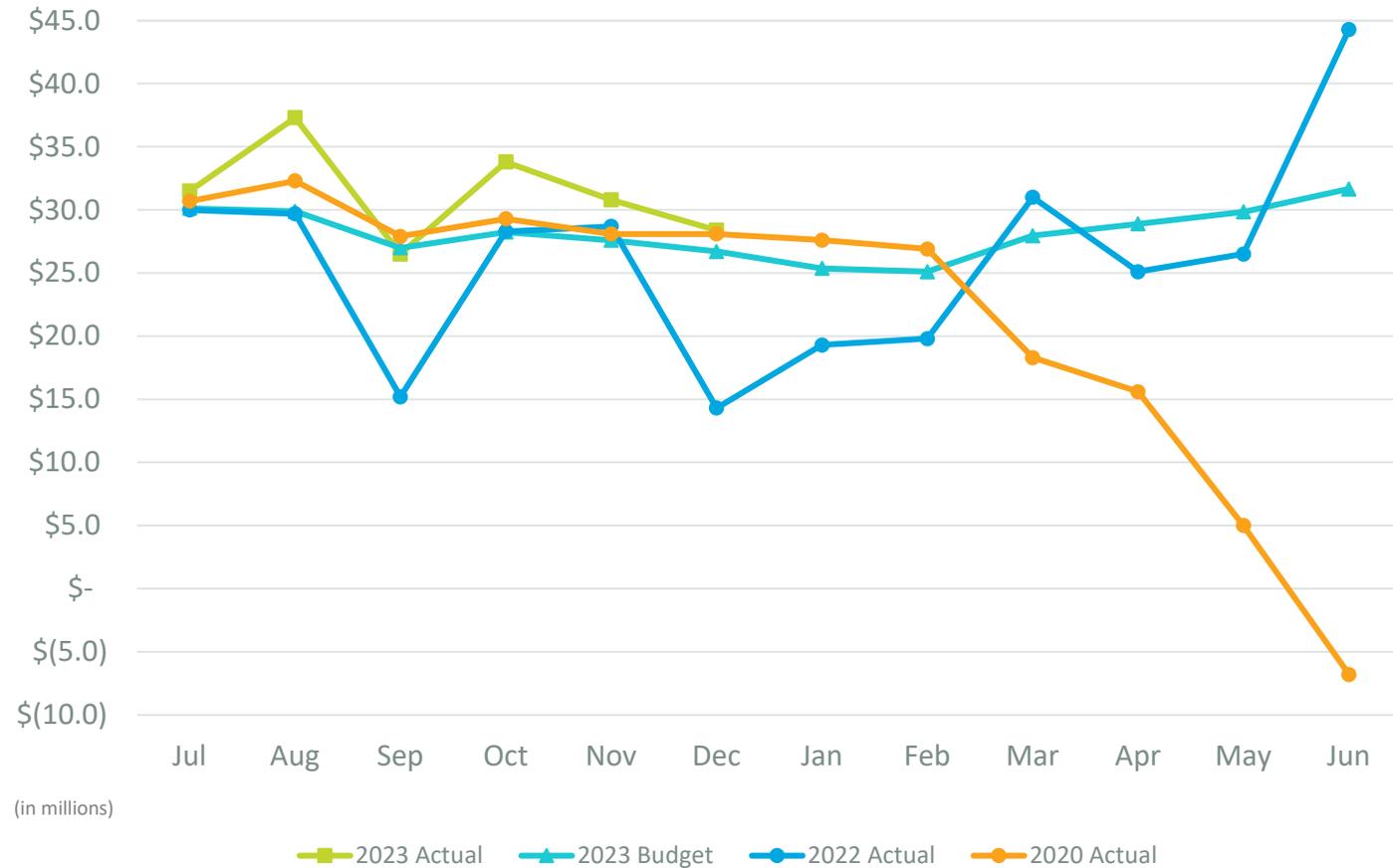
Landed Weights



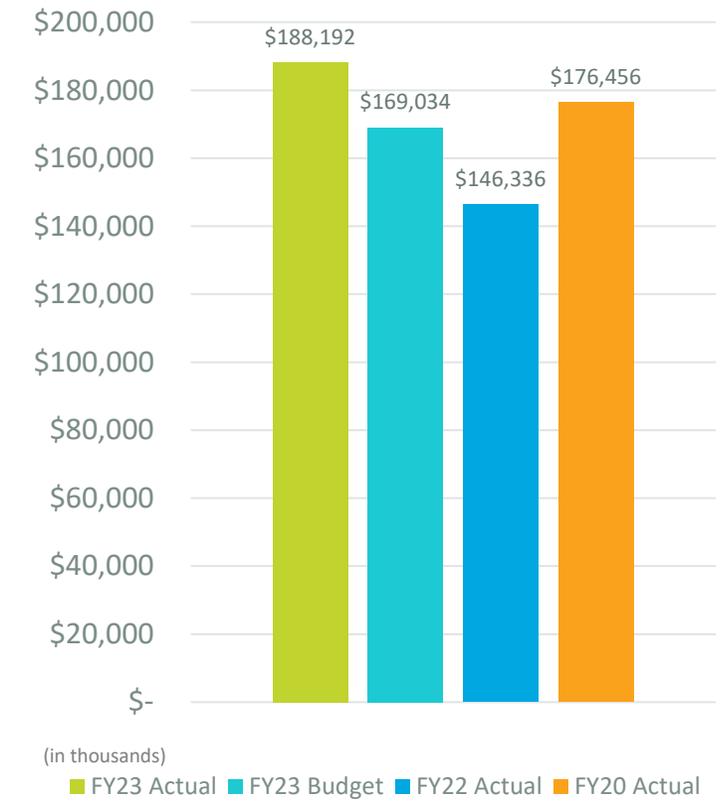
FY23 YTD Act Vs. FY23 YTD Budget 15.0%	FY23 YTD Act Vs. FY22 YTD Actual 22.9%	FY23 YTD Act Vs. FY20 YTD Actual -6.4%
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Operating Revenues (Unaudited)



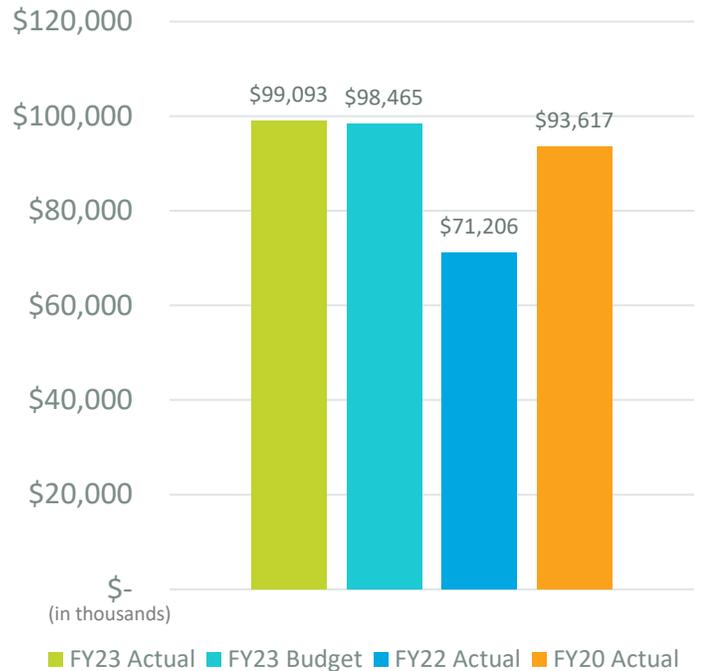
FY23 YTD Act Vs. FY23 YTD Budget 11.3%	FY23 YTD Act Vs. FY22 YTD Actual 28.6%	FY23 YTD Act Vs. FY20 YTD Actual 6.7%
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Operating Revenue (Unaudited)

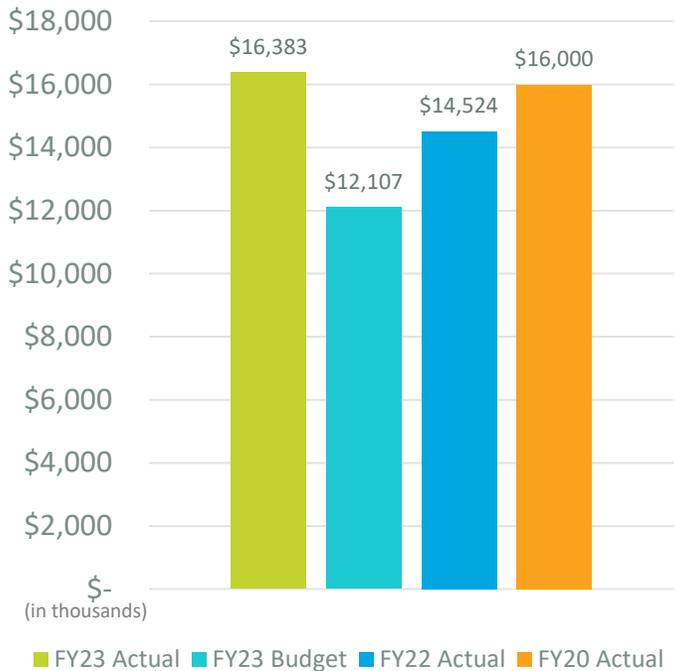
Aviation

FY23 YTD Act Vs. FY23 YTD Budget 0.6%	FY23 YTD Act Vs. FY22 YTD Actual 39.2%	FY23 YTD Act Vs. FY20 YTD Actual 5.8%
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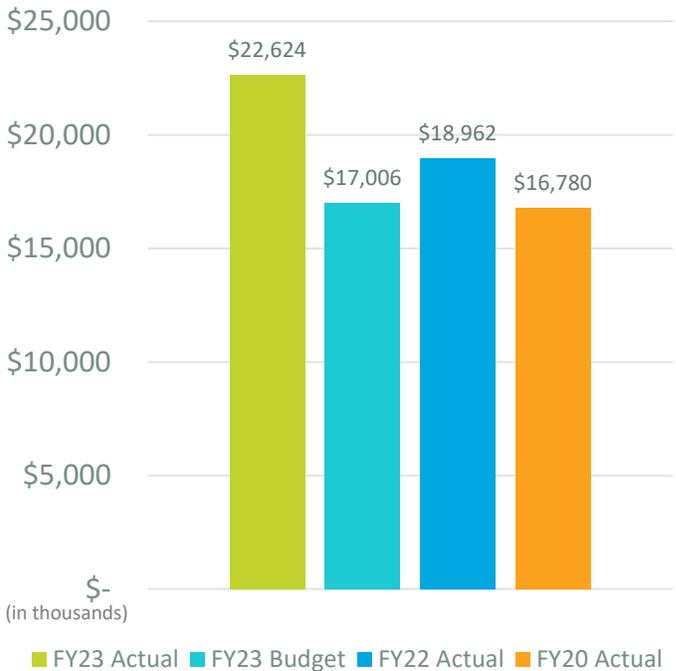
Terminal Concessions

FY23 YTD Act Vs. FY23 YTD Budget 35.3%	FY23 YTD Act Vs. FY22 YTD Actual 12.8%	FY23 YTD Act Vs. FY20 YTD Actual 2.4%
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Rental Car

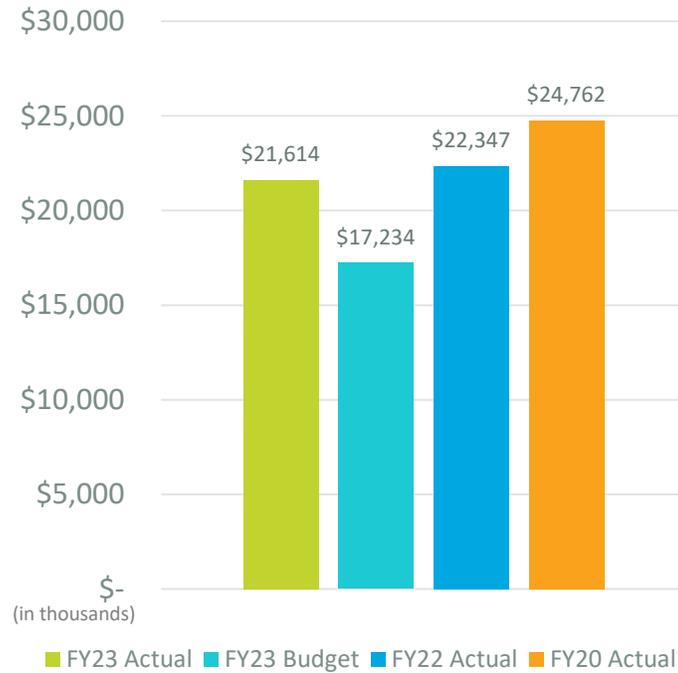
FY23 YTD Act Vs. FY23 YTD Budget 33.0%	FY23 YTD Act Vs. FY22 YTD Actual 19.3%	FY23 YTD Act Vs. FY20 YTD Actual 34.8%
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Operating Revenue (Unaudited)

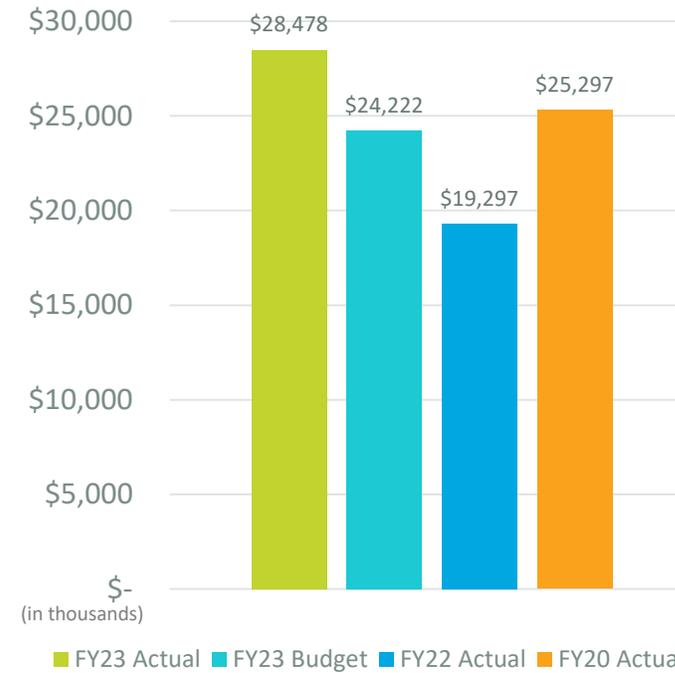
Parking

FY23 YTD Act Vs. FY23 YTD Budget 25.4%	FY23 YTD Act Vs. FY22 YTD Actual -3.3%	FY23 YTD Act Vs. FY20 YTD Actual -12.7%
---	---	--



Other

FY23 YTD Act Vs. FY23 YTD Budget 17.6%	FY23 YTD Act Vs. FY22 YTD Actual 47.6%	FY23 YTD Act Vs. FY20 YTD Actual 12.6%
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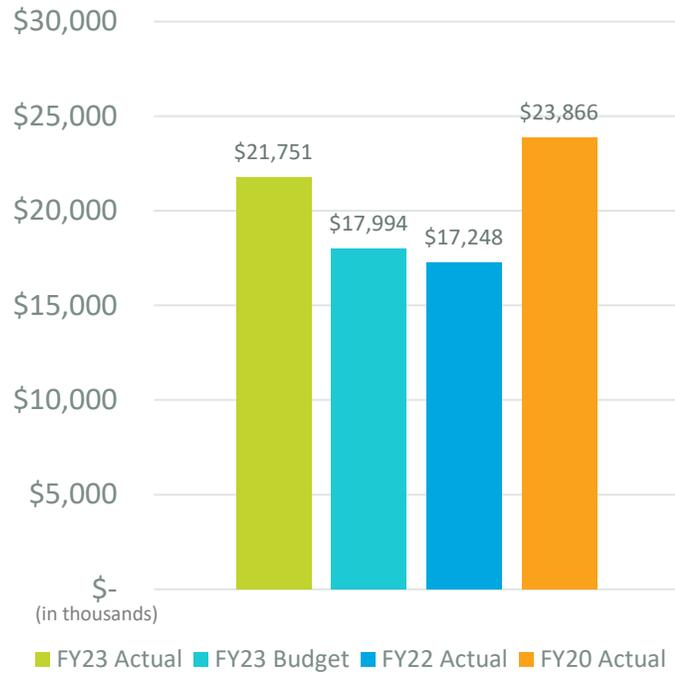
Nonoperating Revenue (Unaudited)

Passenger Facility Charges

FY23 YTD Act Vs.
FY23 YTD Budget
20.9%

FY23 YTD Act Vs.
FY22 YTD Actual
26.1%

FY23 YTD Act Vs.
FY20 YTD Actual
-8.9%

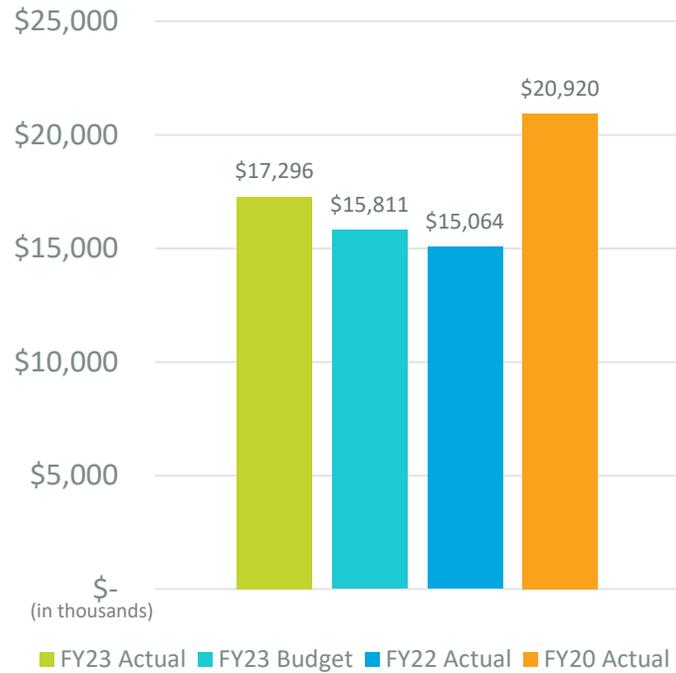


Customer Facility Charges

FY23 YTD Act Vs.
FY23 YTD Budget
9.4%

FY23 YTD Act Vs.
FY22 YTD Actual
14.8%

FY23 YTD Act Vs.
FY20 YTD Actual
-17.3%

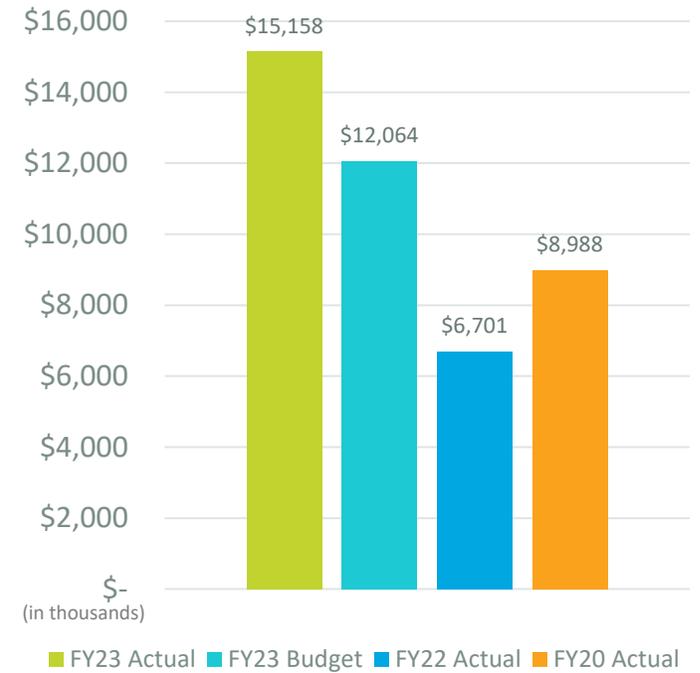


Interest Income

FY23 YTD Act Vs.
FY23 YTD Budget
25.6%

FY23 YTD Act Vs.
FY22 YTD Actual
126.2%

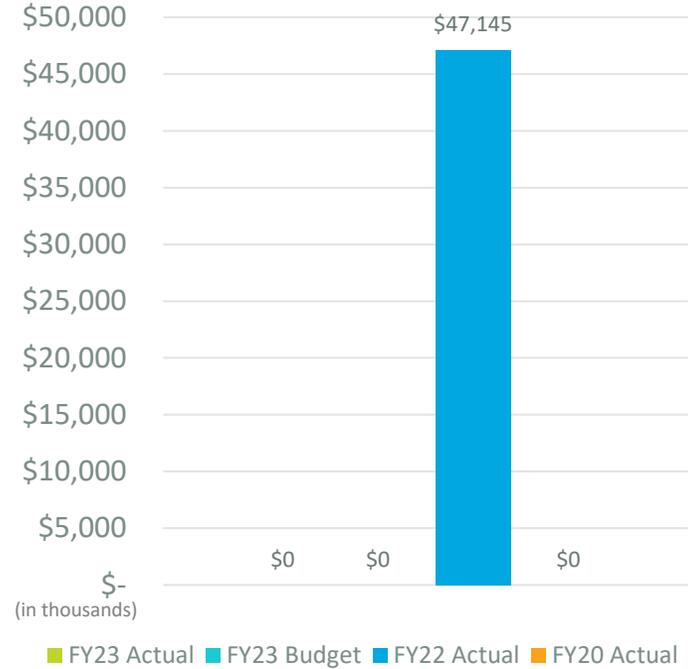
FY23 YTD Act Vs.
FY20 YTD Actual
68.6%



Nonoperating Revenue (Unaudited)

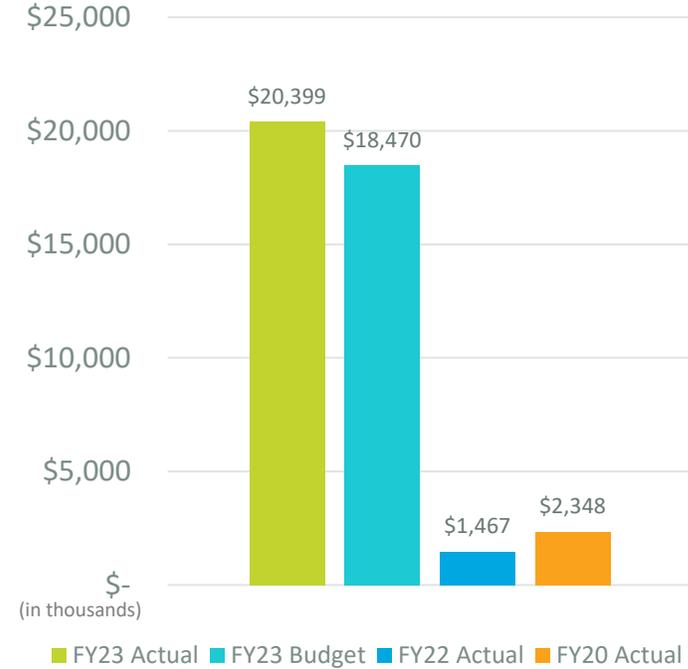
Federal Relief Grants

FY23 YTD Act Vs. FY23 YTD Budget 0.0%	FY23 YTD Act Vs. FY22 YTD Actual -100.0%	FY23 YTD Act Vs. FY20 YTD Actual -0.0%
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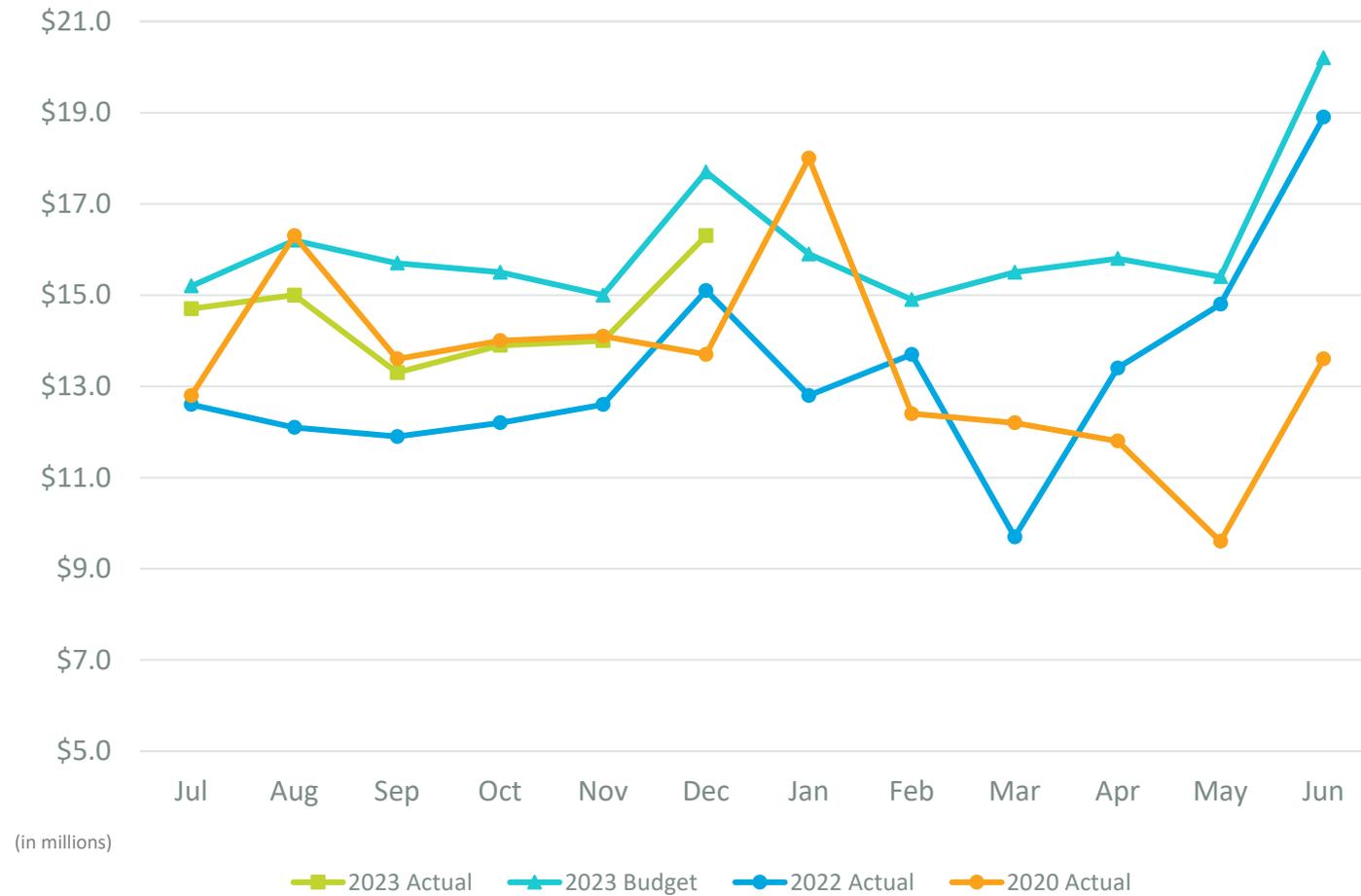


Capital Grant Contributions

FY23 YTD Act Vs. FY23 YTD Budget 10.4%	FY23 YTD Act Vs. FY22 YTD Actual 1290.4%	FY23 YTD Act Vs. FY20 YTD Actual 768.8%
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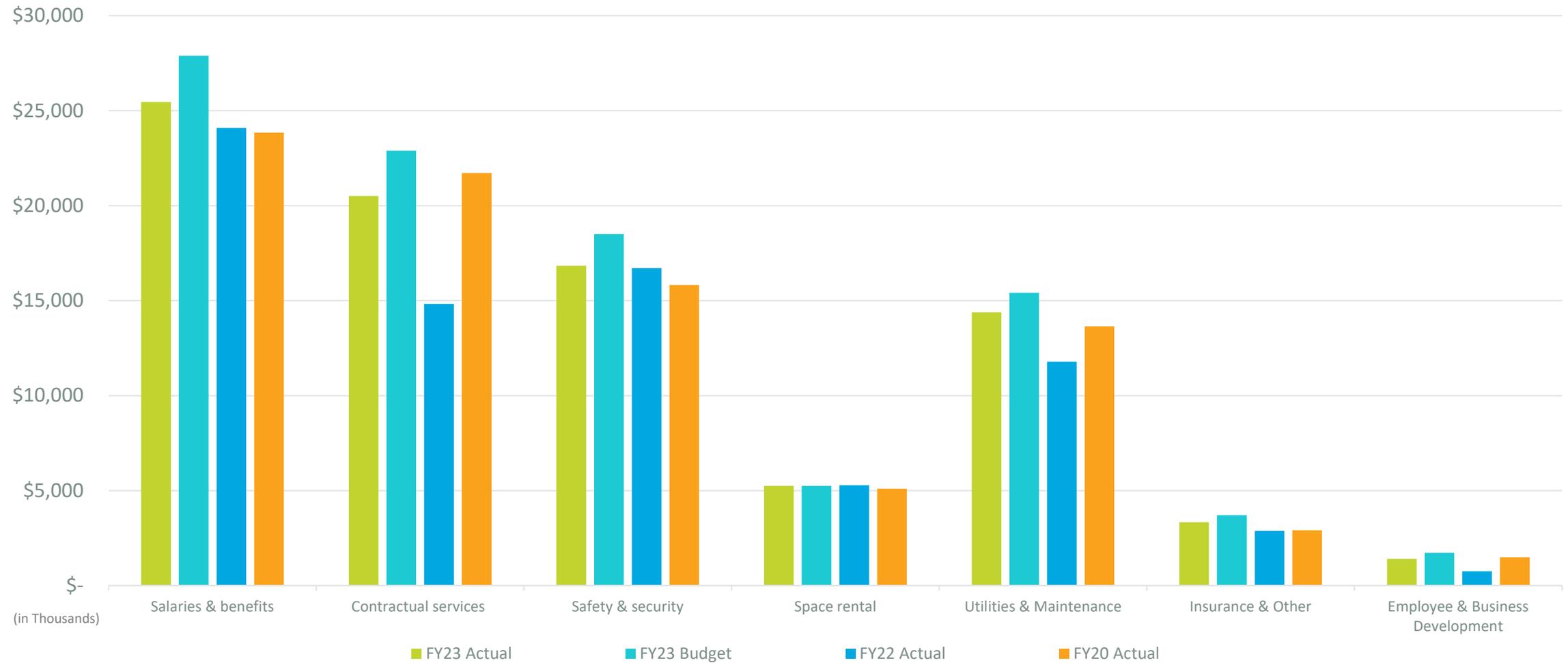
Operating Expenses (Unaudited)



FY23 YTD Act Vs. FY23 YTD Budget 8.6%	FY23 YTD Act Vs. FY22 YTD Actual -14.2%	FY23 YTD Act Vs. FY20 YTD Actual -3.2%
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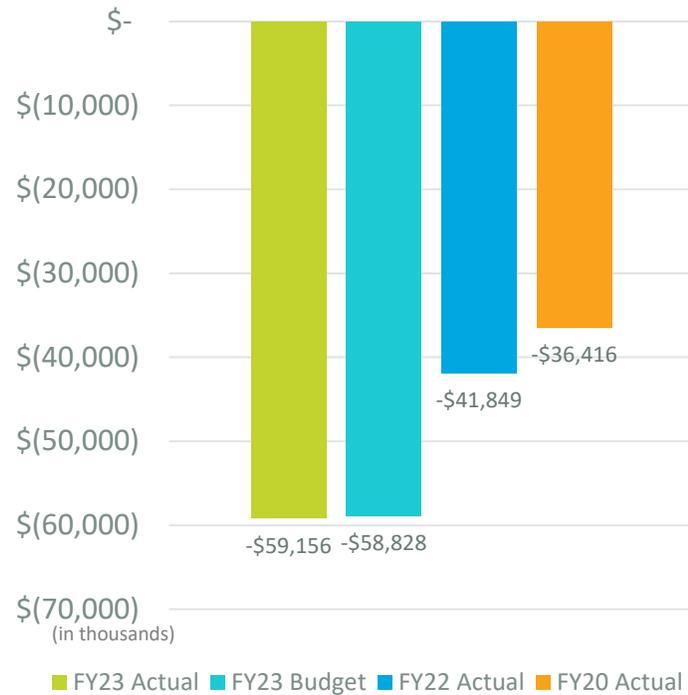
Operating Expenses (Unaudited)



Nonoperating Expense (Unaudited)

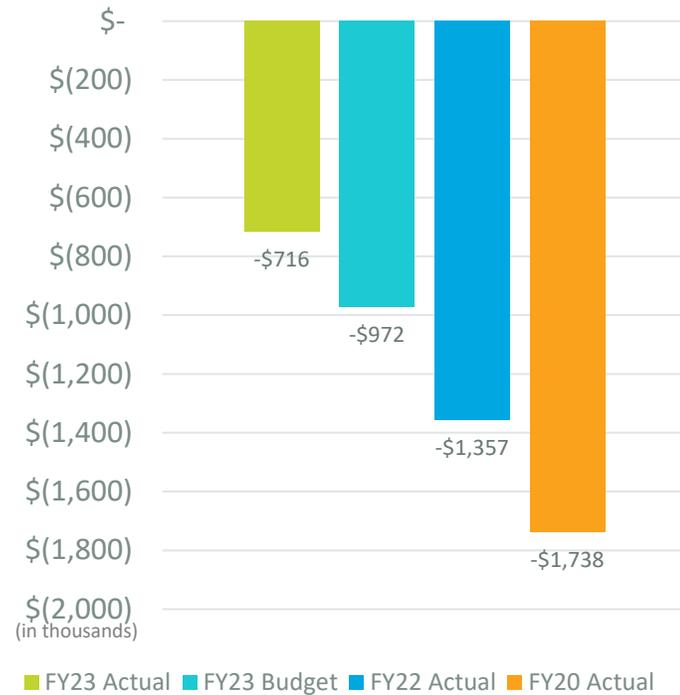
Interest Expense

FY23 YTD Act Vs. FY23 YTD Budget -0.6%	FY23 YTD Act Vs. FY22 YTD Actual -41.4%	FY23 YTD Act Vs. FY20 YTD Actual -62.4
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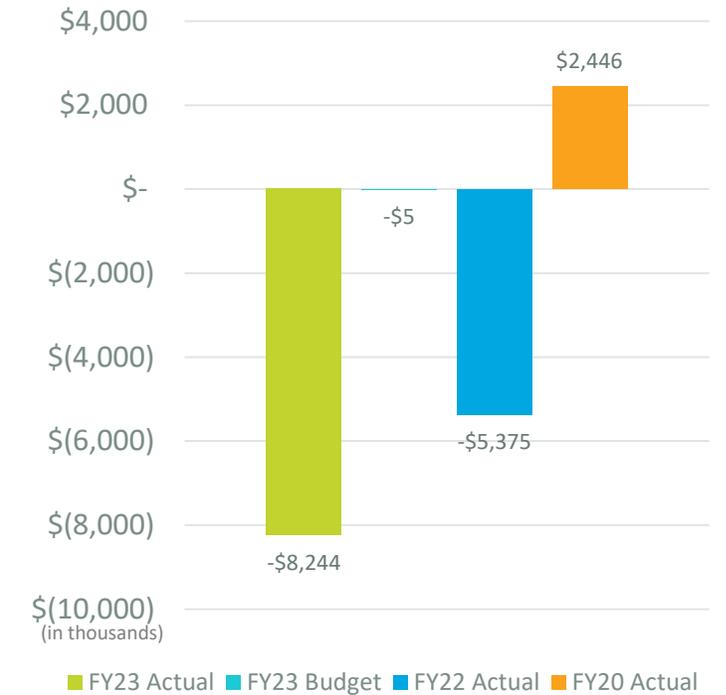
Quieter Home Program, Net

FY23 YTD Act Vs. FY23 YTD Budget 26.3%	FY23 YTD Act Vs. FY22 YTD Actual 47.2%	FY23 YTD Act Vs. FY20 YTD Actual 58.8%
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Other Nonoperating Revenue/(Expense)

FY23 YTD Act Vs. FY23 YTD Budget -\$8,238	FY23 YTD Act Vs. FY22 YTD Actual -\$2,869	FY23 YTD Act Vs. FY20 YTD Actual -\$10,689
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Financial Statements (Unaudited) For the Six Months Ended December 31, 2022 and 2021

Operating Revenues for the Six Months Ended December 31, 2022 (Unaudited)

	<u>Budget</u>	<u>Actual</u>	<u>Variance Favorable (Unfavorable)</u>	<u>% Change</u>	<u>Prior Year</u>	<u>Pre- Pandemic</u>
Aviation	\$ 98,465	\$ 99,093	\$ 628	1%	\$ 71,206	\$ 93,617
Terminal concessions	12,107	16,383	4,276	35%	14,524	16,000
Rental car	17,006	22,624	5,618	33%	18,962	16,780
Parking	17,234	21,614	4,380	25%	22,347	24,762
Other operating	24,222	28,478	4,256	18%	19,297	25,297
Total operating revenues	\$ 169,034	\$ 188,192	\$ 19,158	11%	\$ 146,336	\$ 176,456

Operating Expenses for the Six Months Ended December 31, 2022 (Unaudited)

	<u>Budget</u>	<u>Actual</u>	<u>Variance Favorable (Unfavorable)</u>	<u>% Change</u>	<u>Prior Year</u>	<u>Pre- Pandemic</u>
Salaries and benefits	\$ 27,895	\$ 25,459	\$ 2,436	9%	\$ 24,095	\$ 23,840
Contractual services	22,894	20,516	2,378	10%	14,832	21,720
Safety and security	18,505	16,834	1,671	9%	16,714	15,820
Space rental	5,250	5,253	(3)	-	5,283	5,102
Utilities	8,475	8,333	142	2%	7,084	7,124
Maintenance	6,935	6,052	883	13%	4,706	6,522
Equipment and systems	170	98	72	42%	111	146
Materials and supplies	348	324	24	7%	181	298
Insurance	1,047	956	91	9%	943	714
Employee development and support	399	332	67	17%	273	593
Business development	1,331	1,079	252	19%	484	896
Equipment rental and repairs	2,146	1,955	191	9%	1,641	1,751
Total operating expenses	\$ 95,395	\$ 87,191	\$ 8,204	9%	\$ 76,347	\$ 84,526

Nonoperating Revenues & Expenses for the Six Months Ended December 31, 2022 (Unaudited)

	<u>Budget</u>	<u>Actual</u>	<u>Variance Favorable (Unfavorable)</u>	<u>% Change</u>	<u>Prior Year</u>	<u>Pre- Pandemic</u>
Passenger facility charges	\$ 17,994	\$ 21,751	\$ 3,757	21%	\$ 17,248	\$ 23,866
Customer facility charges	15,811	17,296	1,485	9%	15,064	20,920
Federal Relief Grants	-	-	-	-	47,145	-
Quieter Home Program, net	(972)	(716)	256	26%	(1,357)	(1,738)
Interest income	12,064	15,158	3,094	26%	6,701	8,988
Interest expense (net)	(58,828)	(59,156)	(328)	(1)%	(41,849)	(36,416)
Other nonoperating revenue (expense)	(5)	(8,244)	(8,238)	-	(5,375)	2,446
Nonoperating revenue, net	\$ (13,936)	\$ (13,911)	\$ 26	-	\$ 37,577	\$ 18,066

Summary of Change in Net Position for the Six Months Ended December 31, 2022 (Unaudited)

	<u>Budget</u>	<u>Actual</u>	<u>Variance Favorable (Unfavorable)</u>	<u>% Change</u>	<u>Prior Year</u>	<u>Pre- Pandemic</u>
Total operating revenues	\$ 169,034	\$ 188,192	\$ 19,158	11%	\$ 146,336	\$ 176,456
Total operating expenses	95,395	87,191	8,204	9%	76,347	84,526
Income from operations	\$ 73,639	\$ 101,001	\$ 27,362	37%	\$ 69,988	\$ 91,930
Depreciation	63,370	63,370	-	-	67,068	62,165
Operating income (loss)	\$ 10,268	\$ 37,631	\$ 27,362	266%	\$ 2,921	\$ 29,765
Nonoperating revenue (expense), net	(13,936)	(13,911)	26	-	37,577	18,066
Capital grant contributions	18,470	20,399	1,929	10%	1,467	2,348
Change in net position	\$ 14,802	\$ 44,119	\$ 29,317	198%	\$ 41,965	\$ 50,178

Statements of Net Position as of December 31, 2022 and 2021

	<u>2022</u>	<u>2021</u>
Assets and Deferred Outflows of Resources		
Current assets	\$ 197,980	\$ 254,557
Cash designated for capital projects and other	74,098	45,850
Restricted assets	1,985,858	2,500,846
Capital assets, net	2,501,507	2,142,063
Other assets	576,266	398,891
Deferred outflows of resources	22,693	35,626
Total assets and deferred outflows of resources	<u>\$ 5,358,402</u>	<u>\$ 5,377,833</u>

Statements of Net Position (Continued) as of December 31, 2022 and 2021

	<u>2022</u>	<u>2021</u>
Liabilities and Deferred Inflows of Resources		
Current liabilities	\$ 122,179	\$ 132,204
Liabilities payable from restricted assets	121,833	76,983
Long term liabilities	3,947,954	4,054,956
Deferred inflows of resources	209,916	182,800
Total liabilities and deferred inflows of resources	<u>\$ 4,401,882</u>	<u>\$ 4,446,943</u>
 Total net position	 <u><u>\$ 956,520</u></u>	 <u><u>\$ 930,890</u></u>



Questions?

May Board Communication

Date: February 2, 2023
To: Board Members
Via: Kimberly J. Becker, President/CEO
From: Scott M. Brickner, Vice President, CFO
Subject: Accept the Authority's Investment Report as of December 31, 2022

Attached is the Authority's Investment Report as of December 31, 2022, that was presented to the Finance Committee on January 23, 2023. The Committee voted unanimously to forward to the Board with a recommendation for acceptance.



SAN DIEGO
INTERNATIONAL AIRPORT
LET'S **GO.**

Investment Report

Period Ending
December 31, 2022

Presented by: Geoff Bryant
Manager Airport Finance

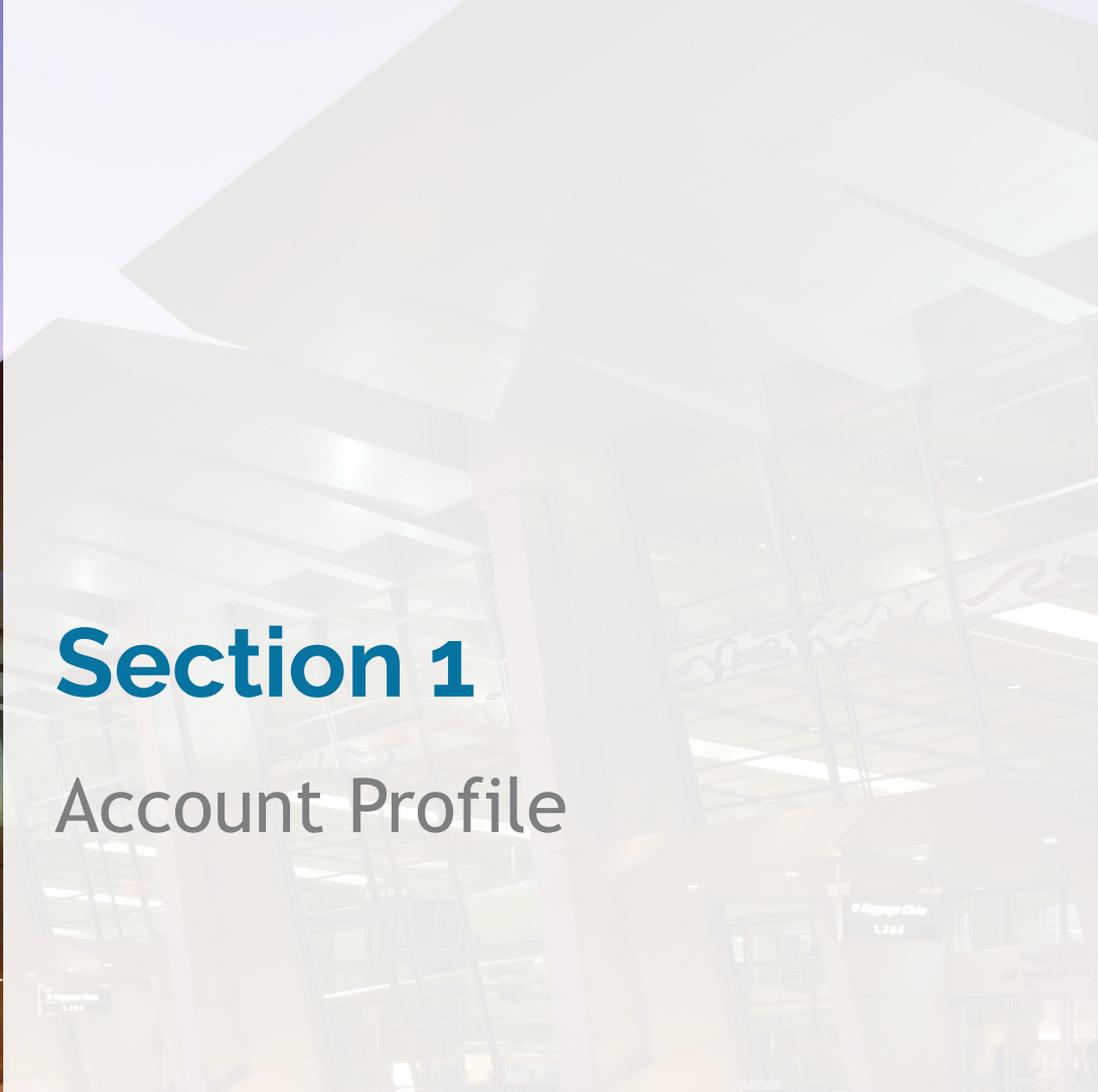
January 23, 2023





Section 1

Account Profile



Certification Page

This report is prepared for the San Diego County Regional Airport Authority (the “Authority”) in accordance with California Government Code Section 53646, which states that “the treasurer or chief fiscal officer may render a quarterly report to the chief executive officer, the internal auditor, and the legislative body of the local agency within 30 days following the end of the quarter covered by the report.”

The investment report was compiled in compliance with California Government Code 53646 and the Authority’s approved Investment Policy. All investment transactions made in the Authority’s portfolio during this period were made on behalf of the Authority. Sufficient liquidity and anticipated revenue are available to meet expenditure requirements for the next six months.



Scott Brickner, C.P.A.
Vice President, Chief Financial Officer
San Diego County Regional Airport Authority

Objectives

Investment Objectives

The San Diego County Regional Airport Authority's investment objectives, in order of priority, are to provide safety to ensure the preservation of capital in the overall portfolio, provide sufficient liquidity for cash needs and a market rate of return consistent with the investment program. In order to achieve these objectives, the portfolio invests in high quality fixed income securities consistent with the investment policy and California Government Code.

Portfolio Characteristics

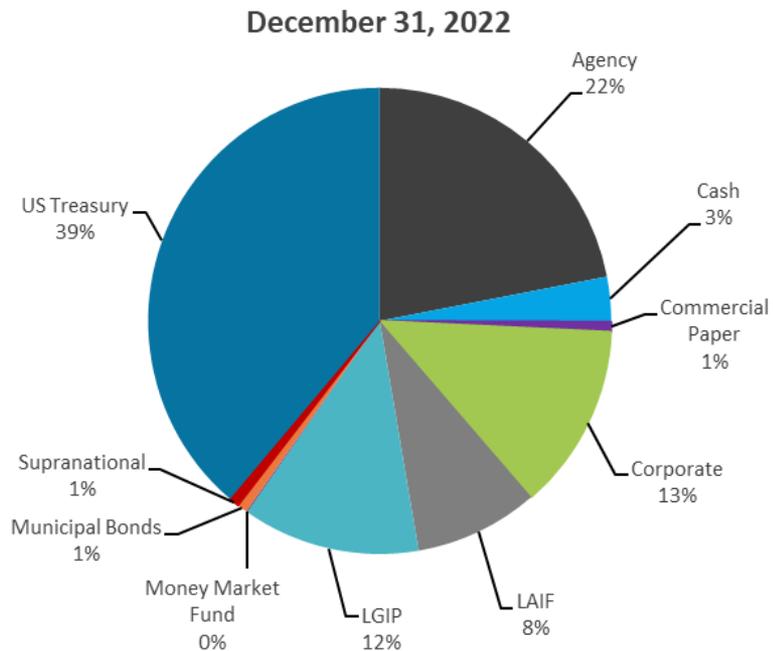
SDCRAA Consolidated

	12/31/2022	09/30/2022	Change
	Portfolio	Portfolio	Portfolio
Average Maturity (yrs)	1.59	1.54	0.05
Average Purchase Yield	2.48%	1.93%	0.55%
Average Market Yield	3.92%	3.53%	0.39%
Average Quality*	AA+/Aa1	AA/Aa1	
Unrealized Gains/Losses	(21,848,161)	(24,310,516)	2,462,355
Total Market Value	739,156,391	624,513,918	114,642,473

*Portfolio is S&P and Moody's, respectively.

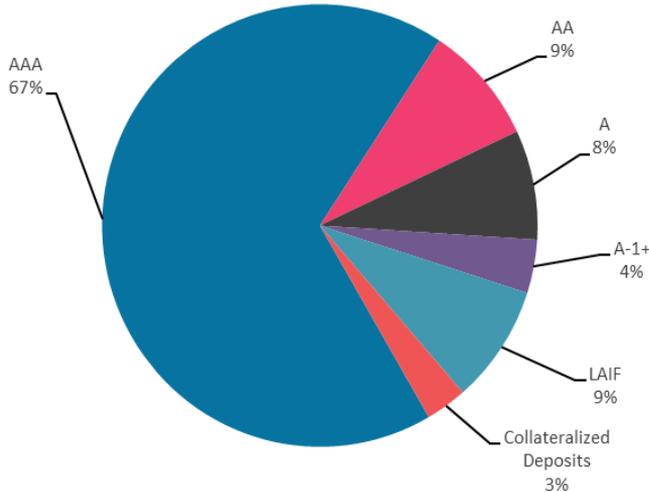
Sector Distribution

	December 31, 2022		September 30, 2022	
	Total Market Value	% of Portfolio	Total Market Value	% of Portfolio
Agency	162,489,590	22.0%	120,228,802	19.3%
Cash	22,686,811	3.1%	23,591,986	3.8%
Commercial Paper	4,930,125	0.7%	-	-
Corporate	95,446,464	12.9%	89,587,465	14.3%
LAIF	64,058,266	8.7%	63,731,721	10.2%
LGIP	91,537,055	12.4%	91,144,314	14.6%
Money Market Fund	699,903	0.1%	5,485,989	0.9%
Municipal Bonds	4,894,467	0.7%	4,863,492	0.8%
Supranational	5,133,520	0.7%	5,109,231	0.8%
US Treasury	287,280,189	38.9%	220,770,919	35.4%
TOTAL	739,156,391	100.0%	624,513,918	100.0%



Quality & Maturity Distribution

December 31, 2022

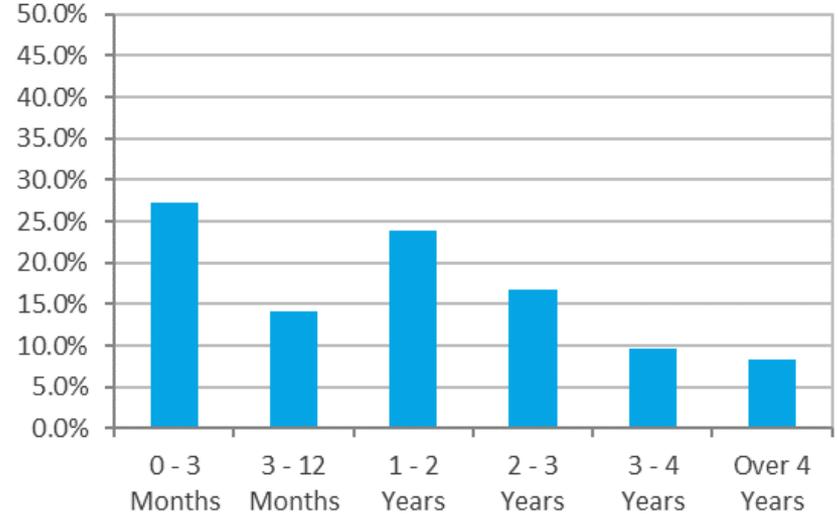


Notes:

Security ratings are based on the highest rating provided by Moody's, S&P and Fitch and is presented using the S&P ratings scale.

(1) Includes investments that have split ratings between S&P, Moody's and Fitch.

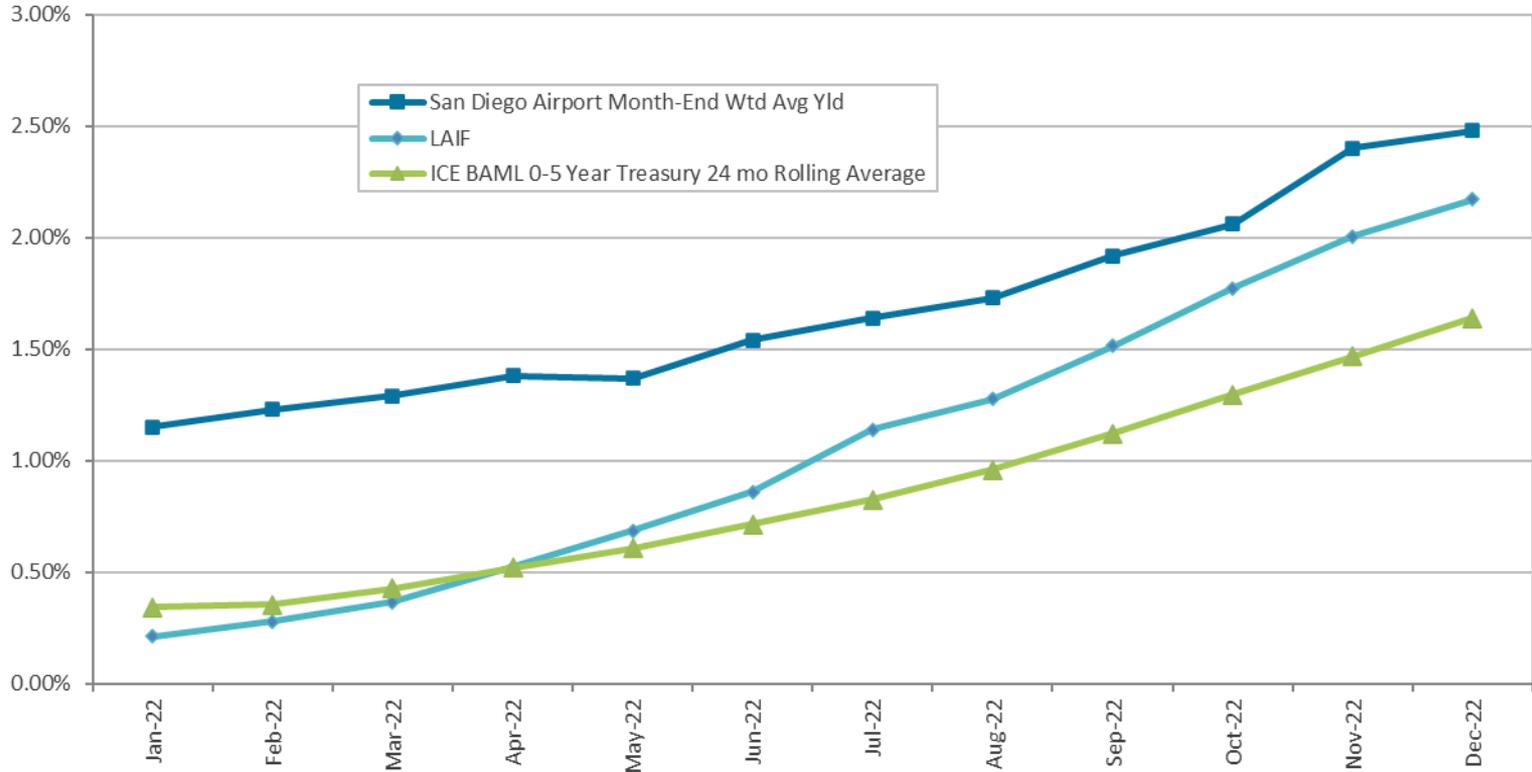
December 31, 2022



Notes:

(1) The 0-3 category includes investments held in LAIF, CalTrust, and the San Diego County Investment Pool.

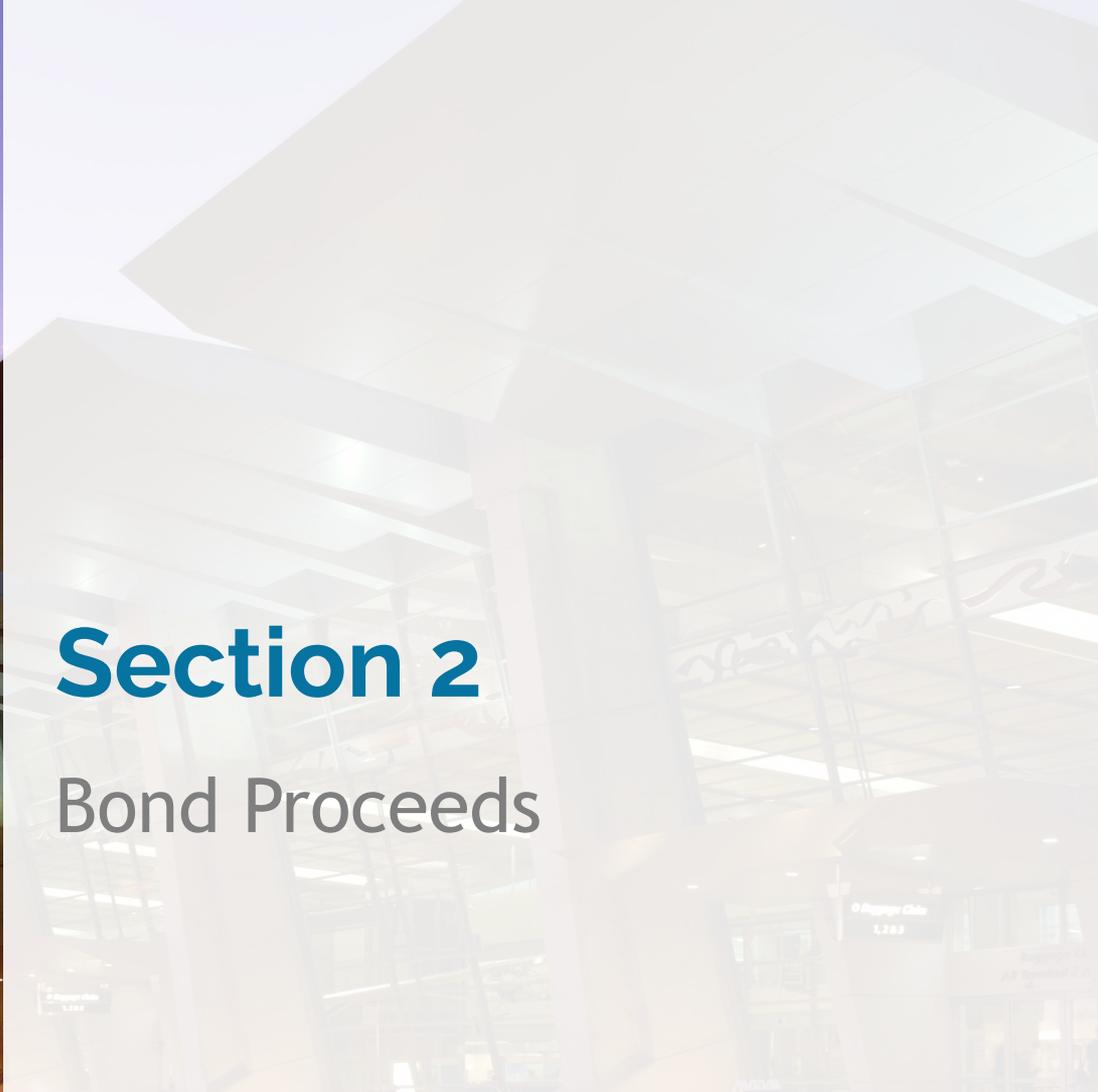
Investment Performance





Section 2

Bond Proceeds



Bond and Short-Term Debt Proceeds

Summary of Short-Term Debt and 2014, 2017, 2019, 2020 & 2021 Bond Proceeds ⁽¹⁾

As of December 31, 2022 (in thousands)

	2014 Special Facility Revenue Bond	2017, 2019, 2020 & 2021 General Airport Revenue Bonds	2021 Bank of America Revolver	Total Proceeds	Yield	Rating
Project Fund						
Treasuries	-	973,580	-	973,580	0.68%	AAM
LAIF	-	122,310	-	122,310	2.23%	N/R
SDCIP	-	153,407	1,043	154,450	2.22%	AAAf
Money Market Fund	-	77,497	-	77,497	3.88%	AAAm
	-	1,326,795	1,043	1,327,838	1.19%	
Debt Service Reserve & Coverage Funds						
SDCIP	29,270	39,987	-	69,257	2.22%	AAAf
LAIF	-	144,691	-	144,691	2.23%	N/R
	29,270	184,678	-	213,948	2.23%	
Capitalized Interest Funds						
Treasuries	-	159,967	-	159,967	0.68%	Aam
Money Market Fund	-	40,641	-	40,641	3.88%	AAAm
	-	200,608	-	200,608	1.33%	
TOTAL	29,270	1,712,080	1,043	1,742,394	1.33%	

(1) Bond Proceeds are not included in deposit limits as applied to operating funds. SDCIP Yield as of October 31, 2022.



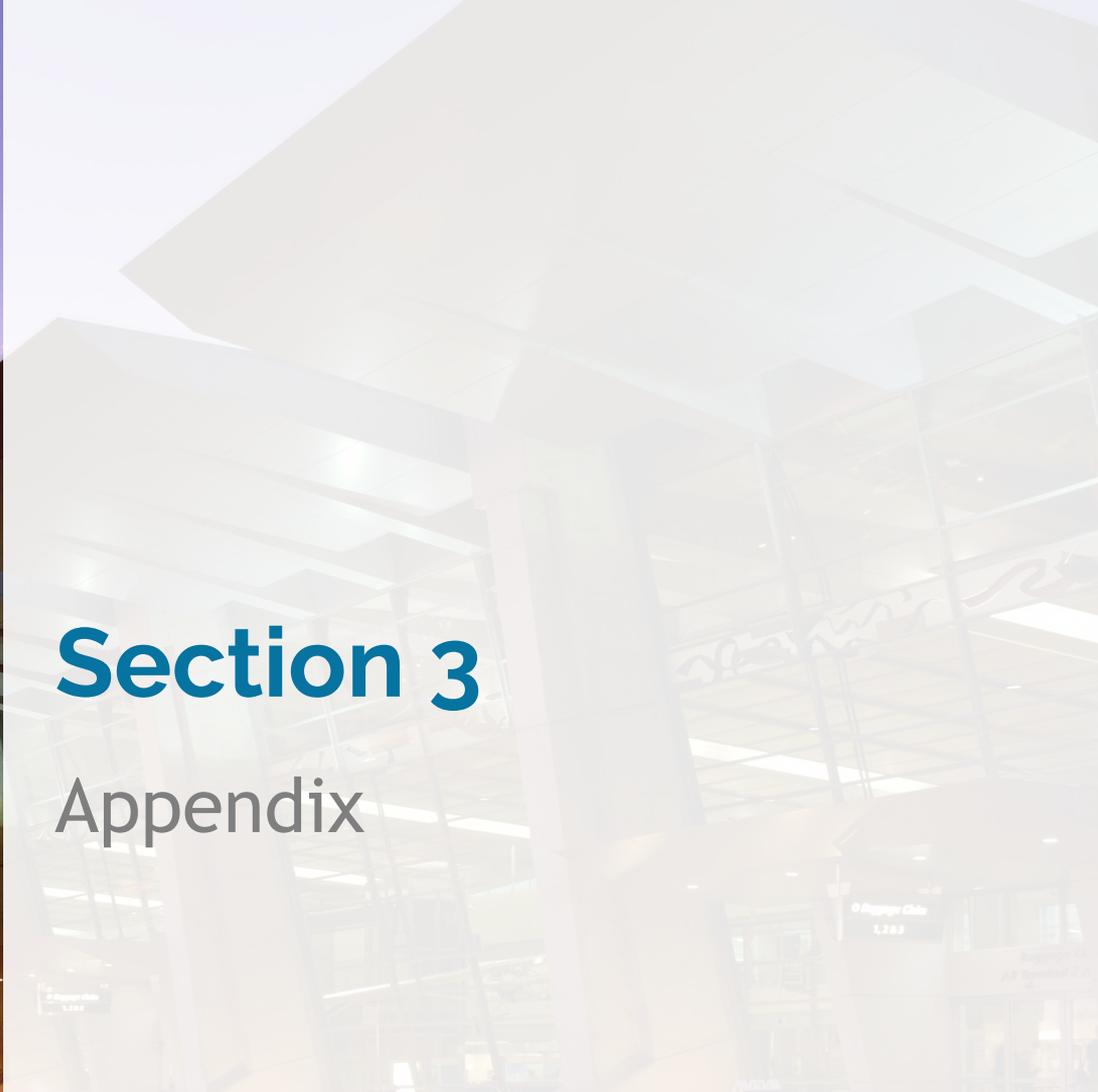
Questions?

④ Ticketing
U.S. Airways



Section 3

Appendix



Compliance

December 31, 2022

This portfolio is a consolidation of assets managed by Chandler Asset Management and assets managed internally by SDCRAA. Chandler relies on SDCRAA to provide accurate information for reporting assets and producing this compliance statement.

Category	Standard	Comment
U.S. Treasuries	No limitations; Full faith and credit of the U.S. are pledged for the payment of principal and interest	Complies
Federal Agencies	No limitations; Federal agencies or U.S. government-sponsored enterprise obligations, participations, or other instruments, including those issued or fully guaranteed as to principal and interest by federal agencies or U.S. government sponsored enterprises	Complies
Supranational Obligations	"AA" rating category or higher by a NRSRO; 30% max; 10% max per issuer; USD denominated senior unsecured unsubordinated obligations; Issued or unconditionally guaranteed by IBRD, IFC, or IADB	Complies
Municipal Securities (CA, Other States)	"A" rating category or better by a NRSRO; 20% max; 5% max per issuer; Include obligations of the State of California, and any local agency within the State of California; Bonds of any of the other 49 states in addition to California, including bonds payable solely out of the revenues from a revenue-producing property owned, controlled, or operated by a state, or by a department, board, agency, or authority of any of the other 49 states, in addition to California	Complies
Corporate Medium Term Notes	"A" rating category or better by a NRSRO; 20% max; 5% max per issuer (combined with any other securities from that issuer); Issued by corporations organized and operating within the U.S. or by depository institutions licensed by the U.S. or any state and operating within the U.S.	Complies
Asset-Backed Securities (ABS)	"AA" rating or better by a NRSRO; 10% max (combined ABS/MBS/CMO and Mortgage Pass-Through Securities); 5% max per ABS issuer unless the issuer is U.S. Treasury or Federal Agency/GSE; Asset-Backed Securities from issuers not defined in sections (a) U.S. Treasury and (b) Federal Agency of the Authorized Investments section of the policy	Complies
Mortgage-Backed Securities (MBS), Mortgage Pass-Through Securities, Collateralized Mortgage Obligations (CMO)	"AA" rating or better by a NRSRO; 10% max (combined ABS/MBS/CMO and Mortgage Pass-Through Securities); 5% max per issuer unless the issuer is U.S. Treasury or Federal Agency/GSE; Mortgage-Backed Securities, Mortgage Pass-Through Securities and Collateralized Mortgage Obligations from issuers not defined in sections (a) U.S. Treasury and (b) Federal Agency of the Authorized Investments section of the policy	Complies
Negotiable Certificates of Deposit (NCD)	"A" rating category or better by a NRSRO; 30% max; 5% max per issuer (combined with any other securities from that issuer); Issued by nationally or state-chartered bank, a state or federal savings institution or by a federally licensed or state licensed branch of a foreign bank	Complies
Certificate of Deposit Placement Service (CDARS)	30% max; 3 years max maturity	Complies
Time Deposits/Certificates of Deposit/ Bank Deposit	Bank Deposits, including, demand deposit accounts, savings accounts, market rate accounts, and time certificates of deposits ("TCD") in financial institutions located in California. 20% max; 5% max per TCD issuer in excess of FDIC limit (combined with other securities from that issuer); 3 years max maturity; Financial institutions with net worth of \$10 million and total assets of \$50 million; Deposits in each bank limited to 5% max of the total assets of bank; To be eligible to receive Authority deposits, financial institution must have received a minimum overall satisfactory rating, under the Community Reinvestment Act, for meeting the credit needs of California Communities; Bank Deposits are required to be collateralized as specified by Cal. Gov. Code §53630 et seq.; Collateralization may be waived for any portion that is covered by FDIC	Complies
Banker's Acceptances	Highest rating category by a NRSRO; 40% max; 5% max per bank; 180 days max maturity	Complies
Commercial Paper	"Prime" quality of the highest rating by a NRSRO; 25% max; 5% max per issuer (combined with any other securities from that issuer); 270 days maturity; Issued by an entity that meets all of the following conditions in either (a) or (b): a. (i) organized and operating within the U.S. as a general corporation; (ii) has total assets > \$500 million; (iii) has "A" rating category or higher by a NRSRO, if issuer has debt other than commercial paper. b. (i) organized within the U.S. as a special purpose corporation, trust, or limited liability company; (ii) has program-wide credit enhancements including, but not limited to, overcollateralization, letters of credit, or a surety bond; (iii) rated "A-1" or higher by a NRSRO.	Complies
Money Market Funds	20% max; 10% max per fund; 5% max of total fund balance; Registered with SEC under Investment Company Act of 1940; Companies shall either: (i) Attain highest rating by two NRSROs; or (ii) Retain an investment adviser registered or exempt from SEC registration with > 5 years experience managing money market mutual funds with AUM >\$500 million	Complies
Local Agency Investment Fund (LAIF)	The market value of the Authority's investment in LAIF may not exceed the current deposit limit for regular LAIF accounts; Pursuant to California Government Code	Complies
San Diego County Investment Pool (SDCIP)	The market value of the Authority's investment in SDCIP may not exceed the current deposit limit for regular LAIF accounts; Pursuant to California Government Code	Complies
Local Government Investment Pool (LGIP) / CalTRUST	The market value of the Authority's investment in each of the CalTRUST funds may not exceed the current deposit limit for regular LAIF accounts; Pursuant to California Government Code	Complies
Local Government Investment Pool (LGIP) / Joint Powers Authority (JPA)	AAA issuer rating; The market value of the Authority's investment in any LGIP may not exceed the LAIF statutory limit; Pursuant to California Government Code	Complies
Repurchase Agreements	"A" rating category or better by a NRSRO; 1 year max maturity; 102% Collateralized with U.S. Treasury or Federal Agency	Complies
Prohibited	Inverse floaters, Range notes, Interest-only strips from a pool of mortgages; Common stocks; Any security that could result in zero or negative interest accrual if held to maturity unless they are securities issued or backed by the U.S. Government under a provision sunseting January 1, 2026 and the Authority has exhausted all other potential investment options to avoid a zero or negative interest accrual.	Complies
Average Maturity	3 years	Complies
Maximum maturity	5 years	Complies

Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending December 31, 2022

CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
Agency									
313383QR5	FHLB Note 3.250% Due 06/09/2023	4,900,000.00	09/11/2018 2.97%	4,959,045.00 4,959,045.00	99.46 4.49%	4,873,685.78 9,731.94	0.66% (85,359.22)	Aaa / AA+ NR	0.44 0.43
3133EJUS6	FFCB Note 2.875% Due 07/17/2023	6,000,000.00	02/07/2019 2.56%	6,078,480.00 6,078,480.00	99.04 4.68%	5,942,519.46 78,583.33	0.81% (135,960.54)	Aaa / AA+ AAA	0.54 0.53
313384JV2	FHLB Discount Note 4.500% Due 07/31/2023	3,260,000.00	10/27/2022 4.69%	3,147,530.00 3,174,017.50	97.36 4.69%	3,174,017.50 0.00	0.43% 0.00	P-1 / A-1+ F-1+	0.58 0.57
3133EKZK5	FFCB Note 1.600% Due 08/14/2023	7,000,000.00	08/19/2019 1.55%	7,012,460.00 7,012,460.00	98.08 4.77%	6,865,883.01 42,622.22	0.93% (146,576.99)	Aaa / AA+ AAA	0.62 0.60
313384LD9	FHLB Discount Note 4.590% Due 09/01/2023	11,500,000.00	11/17/2022 4.79%	11,079,186.25 11,143,701.25	96.90 4.79%	11,143,701.25 0.00	1.51% 0.00	P-1 / A-1+ F-1+	0.67 0.65
313383YJ4	FHLB Note 3.375% Due 09/08/2023	7,000,000.00	Various 2.65%	7,219,535.00 7,219,535.00	98.99 4.88%	6,929,318.83 74,156.25	0.95% (290,216.17)	Aaa / AA+ NR	0.69 0.66
313384ML0	FHLB Discount Note 4.600% Due 10/02/2023	10,000,000.00	11/17/2022 4.81%	9,593,666.67 9,649,888.89	96.50 4.81%	9,649,888.89 0.00	1.31% 0.00	P-1 / A-1+ F-1+	0.75 0.74
3130A0F70	FHLB Note 3.375% Due 12/08/2023	6,850,000.00	Various 2.75%	7,045,064.00 7,045,064.00	98.57 4.96%	6,751,873.89 14,770.31	0.92% (293,190.11)	Aaa / AA+ AAA	0.94 0.91
3130AT7D3	FHLB Note 3.500% Due 12/08/2023	10,000,000.00	09/01/2022 3.70%	9,975,600.00 9,975,600.00	98.73 4.90%	9,873,439.30 22,361.11	1.34% (102,160.70)	Aaa / AA+ NR	0.94 0.91
3130AB3H7	FHLB Note 2.375% Due 03/08/2024	6,800,000.00	Various 2.36%	6,805,744.00 6,805,744.00	97.31 4.73%	6,616,928.50 50,693.06	0.90% (188,815.50)	Aaa / AA+ NR	1.19 1.14
3130A0XE5	FHLB Note 3.250% Due 03/08/2024	5,000,000.00	06/10/2022 2.83%	5,035,550.00 5,035,550.00	98.21 4.81%	4,910,731.35 51,006.94	0.67% (124,818.65)	Aaa / AA+ NR	1.19 1.13

Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending December 31, 2022

CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
3130AT3H8	FHLB Note 3.375% Due 03/08/2024	5,250,000.00	10/12/2022 4.49%	5,171,092.50 5,171,092.50	98.33 4.84%	5,162,327.15 62,507.81	0.71% (8,765.35)	Aaa / AA+ NR	1.19 1.13
3130ATUQ8	FHLB Note 4.750% Due 03/08/2024	9,000,000.00	11/29/2022 4.85%	8,988,930.00 8,988,930.00	99.91 4.83%	8,991,500.67 67,687.50	1.23% 2,570.67	Aaa / AA+ NR	1.19 1.13
3133EKNX0	FFCB Note 2.160% Due 06/03/2024	5,000,000.00	07/19/2019 1.89%	5,062,250.00 5,062,250.00	96.75 4.55%	4,837,437.65 8,400.00	0.66% (224,812.35)	Aaa / AA+ AAA	1.42 1.37
3130A1XJ2	FHLB Note 2.875% Due 06/14/2024	8,000,000.00	06/12/2019 2.00%	8,331,920.00 8,331,920.00	97.72 4.51%	7,817,579.20 10,861.11	1.06% (514,340.80)	Aaa / AA+ NR	1.45 1.40
3135G0V75	FNMA Note 1.750% Due 07/02/2024	7,350,000.00	07/19/2019 1.87%	7,310,236.50 7,310,236.50	95.76 4.70%	7,038,722.06 63,955.21	0.96% (271,514.44)	Aaa / AA+ AAA	1.50 1.44
3133ENJ84	FFCB Note 3.375% Due 08/26/2024	5,500,000.00	08/29/2022 3.50%	5,487,130.00 5,487,130.00	97.96 4.67%	5,387,976.28 64,453.13	0.74% (99,153.72)	Aaa / AA+ AAA	1.65 1.57
3133XVDG3	FHLB Note 4.375% Due 09/13/2024	5,000,000.00	09/27/2022 4.48%	4,990,450.00 4,990,450.00	99.59 4.62%	4,979,538.35 65,625.00	0.68% (10,911.65)	Aaa / AA+ NR	1.70 1.60
3133ENP79	FFCB Note 4.250% Due 09/26/2024	5,000,000.00	09/29/2022 4.33%	4,992,050.00 4,992,050.00	99.49 4.56%	4,974,290.55 56,076.39	0.68% (17,759.45)	Aaa / AA+ NR	1.74 1.64
3135G0W66	FNMA Note 1.625% Due 10/15/2024	5,000,000.00	12/03/2019 1.64%	4,997,100.00 4,997,100.00	95.05 4.54%	4,752,343.85 17,152.78	0.65% (244,756.15)	Aaa / AA+ AAA	1.79 1.72
3133ENZ94	FFCB Note 4.500% Due 11/18/2024	10,000,000.00	11/17/2022 4.65%	9,971,600.00 9,971,600.00	99.93 4.53%	9,993,435.20 53,750.00	1.36% 21,835.20	Aaa / AA+ AAA	1.88 1.78
3130AQF40	FHLB Note 1.000% Due 12/20/2024	8,000,000.00	07/29/2022 2.95%	7,642,480.00 7,642,480.00	93.42 4.53%	7,473,690.32 2,444.44	1.01% (168,789.68)	Aaa / AA+ AAA	1.97 1.91

Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending December 31, 2022

CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
3137EAE0	FHLMC Note 1.500% Due 02/12/2025	6,500,000.00	03/04/2020 0.85%	6,703,710.00 6,703,710.00	94.29 4.35%	6,129,098.50 37,645.83	0.83% (574,611.50)	Aaa / AA+ AAA	2.12 2.03
3135G03U5	FNMA Note 0.625% Due 04/22/2025	8,000,000.00	10/27/2022 4.44%	7,289,600.00 7,289,600.00	91.94 4.33%	7,355,594.96 9,583.33	1.00% 65,994.96	Aaa / AA+ AAA	2.31 2.24
TOTAL Agency		165,910,000.00	3.31%	164,890,409.92 165,037,634.64	4.68%	161,625,522.50 864,067.69	21.98% (3,412,112.14)	Aaa / AA+ AAA	1.26 1.21

Cash									
PP2118\$00	U.S. Bank Checking Account	29,358.87	Various 0.00%	29,358.87 29,358.87	1.00 0.00%	29,358.87 0.00	0.00% 0.00	NR / NR NR	0.00 0.00
PP2118\$12	U.S. Bank Checking Account	69,441.22	Various 0.00%	69,441.22 69,441.22	1.00 0.00%	69,441.22 0.00	0.01% 0.00	NR / NR NR	0.00 0.00
PP2118V\$7	EastWest Bank Deposit Account	8,375,713.28	Various 3.56%	8,375,713.28 8,375,713.28	1.00 3.56%	8,375,713.28 0.00	1.13% 0.00	NR / NR NR	0.00 0.00
PP2118V\$8	EastWest Bank Deposit Account	110,168.65	Various 3.56%	110,168.65 110,168.65	1.00 3.56%	110,168.65 0.00	0.01% 0.00	NR / NR NR	0.00 0.00
PP2118V\$9	U.S. Bank Checking Account	14,102,129.37	Various 0.00%	14,102,129.37 14,102,129.37	1.00 0.00%	14,102,129.37 0.00	1.91% 0.00	NR / NR NR	0.00 0.00
TOTAL Cash		22,686,811.39	1.33%	22,686,811.39	1.33%	22,686,811.39 0.00	3.07% 0.00	NR / NR NR	0.00 0.00

Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending December 31, 2022

CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
Commercial Paper									
89233HRU0	Toyota Motor Credit Discount CP 4.300% Due 04/28/2023	5,000,000.00	10/04/2022 4.46%	4,876,972.22 4,930,125.00	98.60 4.46%	4,930,125.00 0.00	0.67% 0.00	P-1 / A-1+ F-1	0.32 0.32
TOTAL Commercial Paper		5,000,000.00	4.46%	4,876,972.22 4,930,125.00	4.46%	4,930,125.00 0.00	0.67% 0.00	P-1 / A-1+ F-1	0.32 0.32
Corporate									
24422EUA5	John Deere Capital Corp Note 2.700% Due 01/06/2023	3,500,000.00	Various 3.22%	3,422,355.00 3,422,355.00	99.99 3.59%	3,499,546.65 45,937.50	0.48% 77,191.65	A2 / A A	0.02 0.01
89236TEL5	Toyota Motor Credit Corp Note 2.700% Due 01/11/2023	2,000,000.00	07/13/2018 3.34%	1,946,860.00 1,946,860.00	99.95 4.40%	1,999,023.14 25,500.00	0.27% 52,163.14	A1 / A+ A+	0.03 0.03
084670BR8	Berkshire Hathaway Callable Note Cont 1/15/2023 2.750% Due 03/15/2023	2,000,000.00	07/13/2018 3.20%	1,961,020.00 1,961,020.00	99.57 4.81%	1,991,436.36 16,194.44	0.27% 30,416.36	Aa2 / AA A+	0.20 0.20
037833AK6	Apple Inc Note 2.400% Due 05/03/2023	2,000,000.00	07/19/2019 2.13%	2,019,760.00 2,019,760.00	99.20 4.78%	1,983,983.28 7,733.33	0.27% (35,776.72)	Aaa / AA+ NR	0.34 0.33
58933YAF2	Merck & Co Note 2.800% Due 05/18/2023	3,000,000.00	07/22/2019 2.11%	3,075,480.00 3,075,480.00	99.25 4.78%	2,977,596.27 10,033.33	0.40% (97,883.73)	A1 / A+ NR	0.38 0.37
931142EK5	Wal-Mart Stores Callable Note Cont 5/26/2023 3.400% Due 06/26/2023	2,000,000.00	09/27/2018 3.31%	2,008,020.00 2,008,020.00	99.33 4.80%	1,986,631.38 944.44	0.27% (21,388.62)	Aa2 / AA AA	0.48 0.48
06406FAD5	Bank of NY Mellon Corp Callable Note Cont 6/16/2023 2.200% Due 08/16/2023	4,000,000.00	Various 2.22%	3,996,200.00 3,996,200.00	98.45 4.73%	3,938,012.68 33,000.00	0.54% (58,187.32)	A1 / A AA-	0.62 0.61
857477AM5	State Street Bank Note 3.700% Due 11/20/2023	2,000,000.00	08/19/2019 2.06%	2,132,940.00 2,132,940.00	98.76 5.14%	1,975,200.00 8,427.78	0.27% (157,740.00)	A1 / A AA-	0.89 0.86

Holdings Report

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89236TFS9	Toyota Motor Credit Corp Note 3.350% Due 01/08/2024	2,000,000.00	02/07/2019 3.07%	2,025,380.00 2,025,380.00	98.70 4.67%	1,974,068.72 32,197.22	0.27% (51,311.28)	A1 / A+ A+	1.02 0.97
91159HHV5	US Bancorp Callable Note Cont 1/5/2024 3.375% Due 02/05/2024	2,000,000.00	02/07/2019 3.19%	2,017,220.00 2,017,220.00	98.24 5.04%	1,964,849.12 27,375.00	0.27% (52,370.88)	A2 / A+ A+	1.10 1.04
023135BW5	Amazon.com Inc Note 0.450% Due 05/12/2024	5,000,000.00	12/13/2021 0.95%	4,940,800.00 4,940,800.00	94.22 4.88%	4,711,239.75 3,062.50	0.64% (229,560.25)	A1 / AA AA-	1.36 1.33
14912L6C0	Caterpillar Finance Serv Corp Note 3.300% Due 06/09/2024	5,000,000.00	12/28/2021 1.08%	5,266,100.00 5,266,100.00	97.77 4.93%	4,888,313.75 10,083.33	0.66% (377,786.25)	A2 / A A	1.44 1.38
438516BW5	Honeywell Intl Callable Note Cont 7/15/2024 2.300% Due 08/15/2024	4,000,000.00	12/03/2019 1.96%	4,059,840.00 4,059,840.00	96.19 4.77%	3,847,516.08 34,755.56	0.53% (212,323.92)	A2 / A A	1.62 1.55
59217GEP0	Metlife Note 0.700% Due 09/27/2024	4,000,000.00	01/25/2022 1.49%	3,918,000.00 3,918,000.00	92.47 5.29%	3,698,692.04 7,311.11	0.50% (219,307.96)	Aa3 / AA- AA-	1.74 1.68
63743HEY4	National Rural Utilities Note 1.000% Due 10/18/2024	2,000,000.00	05/16/2022 3.31%	1,893,360.00 1,893,360.00	92.55 5.41%	1,850,982.14 4,055.56	0.25% (42,377.86)	A2 / A- A	1.80 1.73
24422EVY2	John Deere Capital Corp Note 1.250% Due 01/10/2025	2,000,000.00	01/11/2022 1.42%	1,989,790.00 1,989,790.00	93.62 4.59%	1,872,317.79 11,875.00	0.25% (117,472.21)	A2 / A A	2.03 1.95
69371RQ66	Paccar Financial Corp Note 1.800% Due 02/06/2025	2,500,000.00	04/18/2022 2.98%	2,421,150.00 2,421,150.00	94.16 4.76%	2,353,989.85 18,125.00	0.32% (67,160.15)	A1 / A+ NR	2.10 2.00
57636QAN4	MasterCard Inc Callable Note 1x 02/03/2025 2.000% Due 03/03/2025	3,000,000.00	03/01/2022 1.70%	3,025,950.00 3,025,950.00	94.52 4.68%	2,835,646.41 19,666.67	0.39% (190,303.59)	Aa3 / A+ NR	2.17 2.07
87612EBL9	Target Corp Callable Note Cont 4/15/25 2.250% Due 04/15/2025	5,000,000.00	02/01/2022 1.75%	5,077,959.20 5,077,959.20	94.88 4.63%	4,744,249.35 23,750.00	0.65% (333,709.85)	A2 / A A	2.29 2.18
713448CT3	Pepsico Inc. Callable Note Cont 1/30/2025 2.750% Due 04/30/2025	2,500,000.00	10/31/2022 4.85%	2,377,925.00 2,377,925.00	95.65 4.74%	2,391,172.53 11,649.31	0.33% 13,247.53	A1 / A+ NR	2.33 2.21

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CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
91159HHZ6	US Bancorp Callable Note Cont 4/11/2025 1.450% Due 05/12/2025	3,000,000.00	11/16/2021 1.26%	3,019,200.00 3,019,200.00	92.79 4.71%	2,783,577.12 5,920.83	0.38% (235,622.88)	A2 / A+ A+	2.36 2.27
037833BG4	Apple Inc Note 3.200% Due 05/13/2025	7,000,000.00	Various 2.89%	7,091,880.00 7,091,880.00	96.70 4.69%	6,769,210.07 29,866.67	0.92% (322,669.93)	Aaa / AA+ NR	2.37 2.24
78015K7H1	Royal Bank of Canada Note 1.150% Due 06/10/2025	5,000,000.00	Various 1.06%	5,016,340.00 5,016,340.00	91.61 4.84%	4,580,346.25 3,354.16	0.62% (435,993.75)	A1 / A AA-	2.44 2.35
26442UAA2	Duke Energy Progress LLC Callable Note Cont 5/15/25 3.250% Due 08/15/2025	2,000,000.00	04/21/2022 3.40%	1,990,440.00 1,990,440.00	96.43 4.71%	1,928,671.42 24,555.56	0.26% (61,768.58)	Aa3 / A NR	2.62 2.44
89114QCK2	Toronto Dominion Bank Note 0.750% Due 09/11/2025	5,000,000.00	Various 1.10%	4,933,570.00 4,933,570.00	89.34 5.03%	4,467,005.20 11,458.34	0.61% (466,564.80)	A1 / A AA-	2.70 2.60
023135CN4	Amazon.com Inc Note 4.600% Due 12/01/2025	2,000,000.00	12/21/2022 4.45%	2,008,340.00 2,008,340.00	99.93 4.62%	1,998,691.20 7,666.67	0.27% (9,648.80)	A1 / AA AA-	2.92 2.69
808513BY0	Charles Schwab Corp Callable Note Cont 2/3/2027 2.450% Due 03/03/2027	2,000,000.00	03/30/2022 3.06%	1,944,440.00 1,944,440.00	91.31 4.77%	1,826,286.80 16,061.11	0.25% (118,153.20)	A2 / A A	4.17 3.86
084664CZ2	Berkshire Hathaway Callable Note Cont 2/15/2027 2.300% Due 03/15/2027	2,000,000.00	04/21/2022 3.28%	1,911,920.00 1,911,920.00	92.41 4.29%	1,848,155.96 13,544.44	0.25% (63,764.04)	Aa2 / AA A+	4.21 3.91
09247XAN1	Blackrock Inc Note 3.200% Due 03/15/2027	2,000,000.00	05/16/2022 3.51%	1,972,980.00 1,972,980.00	94.65 4.61%	1,892,967.42 18,844.44	0.26% (80,012.58)	Aa3 / AA- NR	4.21 3.83
023135CF1	Amazon.com Inc Callable Note Cont 3/13/2027 3.300% Due 04/13/2027	1,000,000.00	06/10/2022 3.59%	987,080.00 987,080.00	95.04 4.59%	950,441.92 7,150.00	0.13% (36,638.08)	A1 / AA AA-	4.28 3.90
665859AW4	Northern Trust Company Callable Note Cont 4/10/2027 4.000% Due 05/10/2027	4,000,000.00	08/29/2022 3.98%	4,004,040.00 4,004,040.00	97.78 4.57%	3,911,027.72 22,666.67	0.53% (93,012.28)	A2 / A+ A+	4.36 3.93

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CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
931142EX7	Wal-Mart Stores Callable Note Cont 09/09/2027 3.950% Due 09/09/2027	4,500,000.00	09/08/2022 3.92%	4,505,805.00 4,505,805.00	98.61 4.28%	4,437,549.95 55,300.00	0.61% (68,255.05)	Aa2 / AA AA	4.69 4.18
TOTAL Corporate		99,000,000.00	2.43%	98,962,144.20	4.72%	568,065.97	12.91% (4,083,745.88)	A1 / A+ A+	2.05 1.93

LAIF									
90LAIF\$00	Local Agency Investment Fund State Pool	63,741,479.02	Various 2.23%	63,741,479.02 63,741,479.02	1.00 2.23%	63,741,479.02 316,787.15	8.67% 0.00	NR / NR NR	0.00 0.00
TOTAL LAIF		63,741,479.02	2.23%	63,741,479.02	2.23%	316,787.15	0.00	NR	0.00

Local Gov Investment Pool									
90SDCP\$00	County of San Diego Pooled Investment Pool	59,049,722.14	Various 2.22%	59,049,722.14 59,049,722.14	1.00 2.22%	59,049,722.14 0.00	7.99% 0.00	NR / NR AAA	0.00 0.00
09CATR\$04	CalTrust Short Term Fund	1,650,654.12	Various 4.23%	16,478,743.02 16,478,743.02	9.98 4.23%	16,473,528.11 0.00	2.23% (5,214.91)	NR / AA NR	0.00 0.00
09CATR\$05	CalTrust Medium Term Fund	1,649,207.47	Various 4.23%	16,833,924.20 16,833,924.20	9.71 4.23%	16,013,804.53 0.00	2.17% (820,119.67)	NR / A+ NR	0.00 0.00
TOTAL Local Gov Investment Pool		62,349,583.73	2.94%	92,362,389.36	2.94%	0.00	12.38% (825,334.58)	NR / AA- AAA	0.00 0.00

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Money Market Fund									
262006307	Dreyfus Gov't Cash Management Money Market Fund	699,903.24	Various 3.94%	699,903.24 699,903.24	1.00 3.94%	699,903.24 0.00	0.09% 0.00	Aaa / AAA NR	0.00 0.00
TOTAL Money Market Fund		699,903.24	3.94%	699,903.24	3.94%	699,903.24	0.09%	Aaa / AAA	0.00
Municipal Bonds									
649791PP9	New York St Taxable-GO 2.010% Due 02/15/2024	5,000,000.00	10/29/2019 2.01%	5,000,000.00 5,000,000.00	97.13 4.66%	4,856,500.00 37,966.67	0.66% (143,500.00)	Aa1 / AA+ AA+	1.13 1.08
TOTAL Municipal Bonds		5,000,000.00	2.01%	5,000,000.00	4.66%	4,856,500.00	0.66%	Aa1 / AA+	1.13
Supranational									
4581X0DZ8	Inter-American Dev Bank Note 0.500% Due 09/23/2024	5,500,000.00	Various 0.61%	5,482,110.00 5,482,110.00	93.20 4.64%	5,126,034.32 7,486.11	0.69% (356,075.68)	Aaa / AAA NR	1.73 1.68
TOTAL Supranational		5,500,000.00	0.61%	5,482,110.00	4.64%	5,126,034.32	0.69%	Aaa / AAA	1.73

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US Treasury									
912828P79	US Treasury Note 1.500% Due 02/28/2023	6,400,000.00	03/01/2022 0.97%	6,433,500.00 6,433,500.00	99.54 4.31%	6,370,617.60 32,618.78	0.87% (62,882.40)	Aaa / AA+ AAA	0.16 0.16
9128284D9	US Treasury Note 2.500% Due 03/31/2023	8,800,000.00	06/29/2022 2.78%	8,781,781.25 8,781,781.25	99.53 4.39%	8,758,728.00 56,208.79	1.19% (23,053.25)	Aaa / AA+ AAA	0.25 0.24
912828R69	US Treasury Note 1.625% Due 05/31/2023	8,000,000.00	12/23/2019 1.70%	7,978,750.00 7,978,750.00	98.82 4.51%	7,905,936.00 11,428.57	1.07% (72,814.00)	Aaa / AA+ AAA	0.41 0.41
912828T91	US Treasury Note 1.625% Due 10/31/2023	8,000,000.00	04/21/2022 2.47%	7,899,062.50 7,899,062.50	97.52 4.70%	7,801,560.00 22,265.19	1.06% (97,502.50)	Aaa / AA+ AAA	0.83 0.81
912828U57	US Treasury Note 2.125% Due 11/30/2023	5,250,000.00	06/10/2022 2.79%	5,200,576.17 5,200,576.17	97.66 4.76%	5,127,365.25 9,807.69	0.70% (73,210.92)	Aaa / AA+ AAA	0.92 0.89
912828V80	US Treasury Note 2.250% Due 01/31/2024	5,650,000.00	Various 2.14%	5,675,003.91 5,675,003.91	97.38 4.75%	5,502,128.20 53,199.05	0.75% (172,875.71)	Aaa / AA+ AAA	1.08 1.04
91282CBV2	US Treasury Note 0.375% Due 04/15/2024	8,900,000.00	01/25/2022 1.06%	8,767,195.31 8,767,195.31	94.66 4.69%	8,425,104.90 7,151.79	1.14% (342,090.41)	Aaa / AA+ AAA	1.29 1.26
91282CER8	US Treasury Note 2.500% Due 05/31/2024	8,000,000.00	12/21/2022 4.48%	7,781,250.00 7,781,250.00	97.05 4.67%	7,764,376.00 17,582.42	1.05% (16,874.00)	Aaa / AA+ AAA	1.42 1.36
9128282N9	US Treasury Note 2.125% Due 07/31/2024	10,000,000.00	11/17/2022 4.60%	9,598,437.50 9,598,437.50	96.22 4.63%	9,621,880.00 88,926.63	1.31% 23,442.50	Aaa / AA+ AAA	1.58 1.52
9128282U3	US Treasury Note 1.875% Due 08/31/2024	3,000,000.00	04/21/2022 2.81%	2,936,718.75 2,936,718.75	95.70 4.59%	2,870,976.00 19,112.57	0.39% (65,742.75)	Aaa / AA+ AAA	1.67 1.60
912828YM6	US Treasury Note 1.500% Due 10/31/2024	11,700,000.00	06/01/2022 2.75%	11,360,882.81 11,360,882.81	94.80 4.49%	11,091,237.30 30,058.01	1.50% (269,645.51)	Aaa / AA+ AAA	1.84 1.77

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912828YV6	US Treasury Note 1.500% Due 11/30/2024	8,000,000.00	10/14/2021	8,211,562.50	94.68	7,574,376.00	1.03%	Aaa / AA+	1.92
			0.64%	8,211,562.50	4.43%	10,549.45	(637,186.50)	AAA	1.85
91282CDN8	US Treasury Note 1.000% Due 12/15/2024	8,000,000.00	01/11/2022	7,948,750.00	93.65	7,492,184.00	1.01%	Aaa / AA+	1.96
			1.22%	7,948,750.00	4.42%	3,736.26	(456,566.00)	AAA	1.90
912828Z52	US Treasury Note 1.375% Due 01/31/2025	6,000,000.00	09/29/2021	6,150,000.00	94.04	5,642,112.00	0.77%	Aaa / AA+	2.09
			0.62%	6,150,000.00	4.40%	34,524.46	(507,888.00)	AAA	2.00
912828ZC7	US Treasury Note 1.125% Due 02/28/2025	6,000,000.00	02/01/2022	5,951,953.13	93.42	5,605,080.00	0.76%	Aaa / AA+	2.16
			1.39%	5,951,953.13	4.35%	22,935.08	(346,873.13)	AAA	2.09
912828ZF0	US Treasury Note 0.500% Due 03/31/2025	6,000,000.00	09/09/2021	5,989,687.50	91.91	5,514,846.00	0.75%	Aaa / AA+	2.25
			0.55%	5,989,687.50	4.31%	7,664.84	(474,841.50)	AAA	2.19
912828ZT0	US Treasury Note 0.250% Due 05/31/2025	6,000,000.00	09/09/2021	5,925,234.38	90.86	5,451,330.00	0.74%	Aaa / AA+	2.42
			0.59%	5,925,234.38	4.28%	1,318.68	(473,904.38)	AAA	2.36
91282CEY3	US Treasury Note 3.000% Due 07/15/2025	10,000,000.00	11/17/2022	9,681,250.00	96.93	9,693,360.00	1.33%	Aaa / AA+	2.54
			4.28%	9,681,250.00	4.29%	138,586.96	12,110.00	AAA	2.38
91282CAB7	US Treasury Note 0.250% Due 07/31/2025	5,000,000.00	10/12/2021	4,891,601.56	90.31	4,515,430.00	0.61%	Aaa / AA+	2.58
			0.83%	4,891,601.56	4.25%	5,230.98	(376,171.56)	AAA	2.52
91282CFE6	US Treasury Note 3.125% Due 08/15/2025	5,000,000.00	10/12/2022	4,841,210.94	97.16	4,858,205.00	0.67%	Aaa / AA+	2.62
			4.32%	4,841,210.94	4.28%	59,018.34	16,994.06	AAA	2.46
91282CAJ0	US Treasury Note 0.250% Due 08/31/2025	9,000,000.00	10/14/2021	8,795,390.63	90.01	8,101,053.00	1.10%	Aaa / AA+	2.67
			0.85%	8,795,390.63	4.26%	7,645.03	(694,337.63)	AAA	2.60
9128285C0	US Treasury Note 3.000% Due 09/30/2025	3,000,000.00	05/02/2022	3,003,398.44	96.74	2,902,266.00	0.40%	Aaa / AA+	2.75
			2.96%	3,003,398.44	4.27%	22,994.51	(101,132.44)	AAA	2.58
91282CAT8	US Treasury Note 0.250% Due 10/31/2025	7,000,000.00	07/28/2021	6,891,718.75	89.51	6,265,546.00	0.85%	Aaa / AA+	2.84
			0.62%	6,891,718.75	4.22%	2,997.24	(626,172.75)	AAA	2.76

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9128285J5	US Treasury Note 3.000% Due 10/31/2025	6,500,000.00	12/06/2022 4.11%	6,305,000.00 6,305,000.00	96.66 4.26%	6,283,166.50 33,397.79	0.85% (21,833.50)	Aaa / AA+ AAA	2.84 2.66
912828M56	US Treasury Note 2.250% Due 11/15/2025	8,500,000.00	10/05/2022 4.18%	8,026,523.44 8,026,523.44	94.74 4.21%	8,052,755.50 24,830.80	1.09% 26,232.06	Aaa / AA+ AAA	2.88 2.73
91282CBC4	US Treasury Note 0.375% Due 12/31/2025	7,000,000.00	07/28/2021 0.65%	6,917,148.44 6,917,148.44	89.46 4.15%	6,262,263.00 72.51	0.85% (654,885.44)	Aaa / AA+ AAA	3.00 2.92
91282CBH3	US Treasury Note 0.375% Due 01/31/2026	7,000,000.00	07/28/2021 0.66%	6,910,312.50 6,910,312.50	89.06 4.19%	6,234,102.00 10,985.05	0.84% (676,210.50)	Aaa / AA+ AAA	3.09 3.00
91282CBQ3	US Treasury Note 0.500% Due 02/28/2026	9,000,000.00	10/14/2021 0.97%	8,820,703.13 8,820,703.13	89.21 4.18%	8,028,981.00 15,290.06	1.09% (791,722.13)	Aaa / AA+ AAA	3.16 3.07
91282CBT7	US Treasury Note 0.750% Due 03/31/2026	7,500,000.00	08/13/2021 0.78%	7,489,453.13 7,489,453.13	89.73 4.16%	6,730,080.00 14,371.57	0.91% (759,373.13)	Aaa / AA+ AAA	3.25 3.14
91282CCF6	US Treasury Note 0.750% Due 05/31/2026	7,500,000.00	08/13/2021 0.80%	7,482,128.91 7,482,128.91	89.29 4.14%	6,696,975.00 4,945.05	0.91% (785,153.91)	Aaa / AA+ AAA	3.42 3.30
9128287B0	US Treasury Note 1.875% Due 06/30/2026	5,000,000.00	10/27/2022 4.22%	4,604,882.81 4,604,882.81	92.89 4.08%	4,644,335.00 258.98	0.63% 39,452.19	Aaa / AA+ AAA	3.50 3.33
91282CCP4	US Treasury Note 0.625% Due 07/31/2026	6,000,000.00	09/09/2021 0.79%	5,952,890.63 5,952,890.63	88.47 4.12%	5,308,128.00 15,692.93	0.72% (644,762.63)	Aaa / AA+ AAA	3.58 3.47
91282CCW9	US Treasury Note 0.750% Due 08/31/2026	7,000,000.00	09/28/2021 1.01%	6,913,046.88 6,913,046.88	88.66 4.12%	6,206,487.00 17,838.40	0.84% (706,559.88)	Aaa / AA+ AAA	3.67 3.53
91282CCZ2	US Treasury Note 0.875% Due 09/30/2026	8,000,000.00	11/01/2021 1.21%	7,874,062.50 7,874,062.50	88.91 4.10%	7,113,128.00 17,884.62	0.96% (760,934.50)	Aaa / AA+ AAA	3.75 3.61
91282CDG3	US Treasury Note 1.125% Due 10/31/2026	8,000,000.00	11/30/2021 1.15%	7,991,562.50 7,991,562.50	89.56 4.10%	7,165,000.00 15,414.36	0.97% (826,562.50)	Aaa / AA+ AAA	3.84 3.67

Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending December 31, 2022

CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
91282CDK4	US Treasury Note 1.250% Due 11/30/2026	6,750,000.00	03/30/2022 2.47%	6,390,087.89 6,390,087.89	89.86 4.08%	6,065,246.25 7,417.58	0.82% (324,841.64)	Aaa / AA+ AAA	3.92 3.75
91282CDQ1	US Treasury Note 1.250% Due 12/31/2026	4,900,000.00	05/16/2022 2.85%	4,562,933.59 4,562,933.59	89.68 4.07%	4,394,114.20 169.20	0.59% (168,819.39)	Aaa / AA+ AAA	4.00 3.83
912828V98	US Treasury Note 2.250% Due 02/15/2027	5,500,000.00	09/29/2022 4.11%	5,093,300.78 5,093,300.78	93.19 4.06%	5,125,527.00 46,742.53	0.70% 32,226.22	Aaa / AA+ AAA	4.13 3.84
91282CEN7	US Treasury Note 2.750% Due 04/30/2027	10,000,000.00	09/01/2022 3.45%	9,702,734.38 9,702,734.38	94.91 4.04%	9,490,620.00 47,099.45	1.29% (212,114.38)	Aaa / AA+ AAA	4.33 4.01
91282CEW7	US Treasury Note 3.250% Due 06/30/2027	5,000,000.00	10/12/2022 4.16%	4,807,421.90 4,807,421.90	96.84 4.02%	4,841,990.00 448.90	0.66% 34,568.10	Aaa / AA+ AAA	4.50 4.13
91282CFB2	US Treasury Note 2.750% Due 07/31/2027	10,000,000.00	11/17/2022 3.98%	9,476,562.50 9,476,562.50	94.76 4.01%	9,476,170.00 115,081.52	1.30% (392.50)	Aaa / AA+ AAA	4.58 4.19
91282CFH9	US Treasury Note 3.125% Due 08/31/2027	6,000,000.00	09/27/2022 4.23%	5,708,203.13 5,708,203.13	96.34 3.99%	5,780,154.00 63,708.56	0.79% 71,950.87	Aaa / AA+ AAA	4.67 4.24
9128283F5	US Treasury Note 2.250% Due 11/15/2027	8,000,000.00	12/21/2022 3.82%	7,443,125.00 7,443,125.00	92.31 4.00%	7,384,688.00 23,370.17	1.00% (58,437.00)	Aaa / AA+ AAA	4.88 4.53
TOTAL US Treasury		305,850,000.00	2.24%	299,167,000.07	4.29%	286,139,607.70	38.87% (13,027,392.37)	Aaa / AA+ AAA	2.64 2.51
TOTAL PORTFOLIO		735,737,777.38	2.48%	757,869,219.42 758,069,596.92	3.92%	736,221,436.27 2,934,954.94	100.00% (21,848,160.65)	Aa1 / AA+ AAA	1.59 1.51
TOTAL MARKET VALUE PLUS ACCRUALS						739,156,391.21			

Transactions Ledger

SDCRAA Consolidated - Account #10566

October 1, 2022 through December 31, 2022

Transaction Type	Settlement Date	CUSIP	Quantity	Security Description	Price	Acq/Disp Yield	Amount	Interest Pur/Sold	Total Amount	Gain/Loss
ACQUISITIONS										
Purchase	10/04/2022	89233HRU0	5,000,000.00	Toyota Motor Credit Discount CP 4.3% Due: 04/28/2023	97.539	4.46%	4,876,972.22	0.00	4,876,972.22	0.00
Purchase	10/06/2022	912828M56	8,500,000.00	US Treasury Note 2.25% Due: 11/15/2025	94.430	4.18%	8,026,523.44	74,836.96	8,101,360.40	0.00
Purchase	10/13/2022	3130AT3H8	5,250,000.00	FHLB Note 3.375% Due: 03/08/2024	98.497	4.49%	5,171,092.50	24,117.19	5,195,209.69	0.00
Purchase	10/13/2022	91282CEW7	5,000,000.00	US Treasury Note 3.25% Due: 06/30/2027	96.148	4.16%	4,807,421.90	46,365.49	4,853,787.39	0.00
Purchase	10/13/2022	91282CFE6	5,000,000.00	US Treasury Note 3.125% Due: 08/15/2025	96.824	4.32%	4,841,210.94	25,050.95	4,866,261.89	0.00
Purchase	10/28/2022	313384JV2	3,260,000.00	FHLB Discount Note 4.5% Due: 07/31/2023	96.550	4.69%	3,147,530.00	0.00	3,147,530.00	0.00
Purchase	10/28/2022	3135G03U5	8,000,000.00	FNMA Note 0.625% Due: 04/22/2025	91.120	4.44%	7,289,600.00	833.33	7,290,433.33	0.00
Purchase	10/28/2022	9128287B0	5,000,000.00	US Treasury Note 1.875% Due: 06/30/2026	92.098	4.22%	4,604,882.81	30,570.65	4,635,453.46	0.00
Purchase	11/03/2022	713448CT3	2,500,000.00	Pepsico Inc. Callable Note Cont 1/30/2025 2.75% Due: 04/30/2025	95.117	4.85%	2,377,925.00	572.92	2,378,497.92	0.00
Purchase	11/18/2022	313384LD9	11,500,000.00	FHLB Discount Note 4.59% Due: 09/01/2023	96.341	4.79%	11,079,186.25	0.00	11,079,186.25	0.00

Transactions Ledger

SDCRAA Consolidated - Account #10566

October 1, 2022 through December 31, 2022

Transaction Type	Settlement Date	CUSIP	Quantity	Security Description	Price	Acq/Disp Yield	Amount	Interest Pur/Sold	Total Amount	Gain/Loss
ACQUISITIONS										
Purchase	11/18/2022	313384ML0	10,000,000.00	FHLB Discount Note 4.6% Due: 10/02/2023	95.937	4.81%	9,593,666.67	0.00	9,593,666.67	0.00
Purchase	11/18/2022	3133ENZ94	10,000,000.00	FFCB Note 4.5% Due: 11/18/2024	99.716	4.65%	9,971,600.00	0.00	9,971,600.00	0.00
Purchase	11/18/2022	9128282N9	10,000,000.00	US Treasury Note 2.125% Due: 07/31/2024	95.984	4.60%	9,598,437.50	63,519.02	9,661,956.52	0.00
Purchase	11/18/2022	91282CEY3	10,000,000.00	US Treasury Note 3% Due: 07/15/2025	96.813	4.28%	9,681,250.00	102,717.39	9,783,967.39	0.00
Purchase	11/18/2022	91282CFB2	10,000,000.00	US Treasury Note 2.75% Due: 07/31/2027	94.766	3.98%	9,476,562.50	82,201.09	9,558,763.59	0.00
Purchase	12/01/2022	3130ATUQ8	9,000,000.00	FHLB Note 4.75% Due: 03/08/2024	99.877	4.85%	8,988,930.00	32,062.50	9,020,992.50	0.00
Purchase	12/09/2022	9128285J5	6,500,000.00	US Treasury Note 3% Due: 10/31/2025	97.000	4.11%	6,305,000.00	21,008.29	6,326,008.29	0.00
Purchase	12/22/2022	9128283F5	8,000,000.00	US Treasury Note 2.25% Due: 11/15/2027	93.039	3.82%	7,443,125.00	18,397.79	7,461,522.79	0.00
Purchase	12/22/2022	91282CER8	8,000,000.00	US Treasury Note 2.5% Due: 05/31/2024	97.266	4.48%	7,781,250.00	12,087.91	7,793,337.91	0.00
Purchase	12/23/2022	023135CN4	2,000,000.00	Amazon.com Inc Note 4.6% Due: 12/01/2025	100.417	4.45%	2,008,340.00	5,622.22	2,013,962.22	0.00

Transactions Ledger

SDCRAA Consolidated - Account #10566

October 1, 2022 through December 31, 2022

Transaction Type	Settlement Date	CUSIP	Quantity	Security Description	Price	Acq/Disp Yield	Amount	Interest Pur/Sold	Total Amount	Gain/Loss
ACQUISITIONS										
Purchase	12/23/2022	037833BG4	3,000,000.00	Apple Inc Note 3.2% Due: 05/13/2025	97.200	4.45%	2,916,000.00	10,666.67	2,926,666.67	0.00
		Subtotal	145,510,000.00				139,986,506.73	550,630.37	140,537,137.10	0.00
TOTAL ACQUISITIONS			145,510,000.00				139,986,506.73	550,630.37	140,537,137.10	0.00
DISPOSITIONS										
Maturity	10/05/2022	3135G0T78	7,500,000.00	FNMA Note 2% Due: 10/05/2022	100.000		7,500,000.00	0.00	7,500,000.00	-217,875.00
Maturity	11/03/2022	00440EAU1	2,000,000.00	Chubb INA Holdings Inc Callable Note Cont 9/3/2022 2.875% Due: 11/03/2022	100.000		2,000,000.00	0.00	2,000,000.00	44,820.00
Maturity	11/30/2022	912828M80	8,000,000.00	US Treasury Note 2% Due: 11/30/2022	100.000		8,000,000.00	0.00	8,000,000.00	-79,062.50
Maturity	12/09/2022	3130A3KM5	6,000,000.00	FHLB Note 2.5% Due: 12/09/2022	100.000		6,000,000.00	0.00	6,000,000.00	75,360.00
		Subtotal	23,500,000.00				23,500,000.00	0.00	23,500,000.00	(176,757.50)
TOTAL DISPOSITIONS			23,500,000.00				23,500,000.00	0.00	23,500,000.00	(176,757.50)

Transactions Ledger for Bonds

SDCRAA Consolidated Bond Reserves - Account #10592

October 1, 2022 through December 31, 2022

Transaction Type	Settlement Date	CUSIP	Quantity	Security Description	Price	Acq/Disp Yield	Amount	Interest Pur/Sold	Total Amount	Gain/Loss
ACQUISITIONS										
Security Contribution	10/31/2022	31846V807	9,294,000.00	First American Government Obligation Funds			9,294,000.00	0.00	9,294,000.00	0.00
Security Contribution	10/31/2022	31846V807	45,253,000.00	First American Government Obligation Funds			45,253,000.00	0.00	45,253,000.00	0.00
Security Contribution	11/23/2022	31846V807	10,000,000.00	First American Government Obligation Funds			10,000,000.00	0.00	10,000,000.00	0.00
Security Contribution	11/23/2022	31846V807	20,000,000.00	First American Government Obligation Funds			20,000,000.00	0.00	20,000,000.00	0.00
Security Contribution	11/30/2022	31846V807	9,047,000.00	First American Government Obligation Funds			9,047,000.00	0.00	9,047,000.00	0.00
Security Contribution	11/30/2022	31846V807	38,438,000.00	First American Government Obligation Funds			38,438,000.00	0.00	38,438,000.00	0.00
Security Contribution	12/28/2022	31846V807	7,000,000.00	First American Government Obligation Funds			7,000,000.00	0.00	7,000,000.00	0.00
Security Contribution	12/28/2022	31846V807	16,000,000.00	First American Government Obligation Funds			16,000,000.00	0.00	16,000,000.00	0.00
	Subtotal		155,032,000.00				155,032,000.00	0.00	155,032,000.00	0.00
TOTAL ACQUISITIONS			155,032,000.00				155,032,000.00	0.00	152,032,000.00	0.00

Transactions Ledger for Bonds

SDCRAA Consolidated Bond Reserves - Account #10592

October 1, 2022 through December 31, 2022

Transaction Type	Settlement Date	CUSIP	Quantity	Security Description	Price	Acq/Disp Yield	Amount	Interest Pur/Sold	Total Amount	Gain/Loss
DISPOSITIONS										
Maturity	10/31/2022		9,294,000.00	US Treasury Note			9,294,000.00	0.00	9,294,000.00	14,030.04
Maturity	10/31/2022		45,253,000.00	US Treasury Note			45,253,000.00	0.00	45,253,000.00	68,313.02
Maturity	11/30/2022		9,047,000.00	US Treasury Note			9,047,000.00	0.00	9,047,000.00	17,830.37
Maturity	11/30/2022		38,438,000.00	US Treasury Note			38,438,000.00	0.00	38,438,000.00	75,755.92
	Subtotal		102,032,000.00				102,032,000.00	0.00	102,032,000.00	175,929.35
Security Withdrawal	10/27/2022	31846V807	29,866,937.00	First American Government Obligation Funds			29,866,937.00	0.00	29,866,937.00	0.00
Security Withdrawal	11/16/2022	31846V807	65,542,116.00	First American Government Obligation Funds			65,542,116.00	0.00	65,542,116.00	0.00
Security Withdrawal	11/23/2022	90SDCP\$00	10,000,000.00	County of San Diego Pooled Investment Pool			10,000,000.00	0.00	10,000,000.00	0.00
Security Withdrawal	11/23/2022	90SDCP\$00	20,000,000.00	County of San Diego Pooled Investment Pool			20,000,000.00	0.00	20,000,000.00	0.00
Security Withdrawal	11/29/2022	31846V807	18,882,731.00	First American Government Obligation Funds			18,882,731.00	0.00	18,882,731.00	0.00
Security Withdrawal	12/20/2022	31846V807	15,533,482.00	County of San Diego Pooled Investment Pool			15,533,482.00	0.00	15,533,482.00	0.00
Security Withdrawal	12/20/2022	31846V807	6,607,108.00	County of San Diego Pooled Investment Pool			6,607,108.00	0.00	6,607,108.00	0.00

Transactions Ledger for Bonds

SDCRAA Consolidated Bond Reserves - Account #10592

October 1, 2022 through December 31, 2022

Transaction Type	Settlement Date	CUSIP	Quantity	Security Description	Price	Acq/Disp Yield	Amount	Interest Pur/Sold	Total Amount	Gain/Loss
DISPOSITIONS										
Security Withdrawal	12/21/2022	31846V807	41,472,013.00	First American Government Obligation Funds			41,472,013.00	0.00	41,472,013.00	0.00
Security Withdrawal	12/28/2022	90SDCP\$00	7,000,000.00	County of San Diego Pooled Investment Pool			7,000,000.00	0.00	7,000,000.00	0.00
Security Withdrawal	12/28/2022	90SDCP\$00	16,000,000.00	County of San Diego Pooled Investment Pool			16,000,000.00	0.00	16,000,000.00	0.00
	Subtotal		230,904,387.00				230,904,387.00	0.00	230,904,387.00	0.00
TOTAL DISPOSITIONS			332,936,387.00				332,936,837.00	0.00	332,936,387.00	175,929.35

Important Disclosures

2022 Chandler Asset Management, Inc, An Independent Registered Investment Adviser.

Information contained herein is confidential. Prices are provided by IDC, an independent pricing source. In the event IDC does not provide a price or if the price provided is not reflective of fair market value, Chandler will obtain pricing from an alternative approved third party pricing source in accordance with our written valuation policy and procedures. Our valuation procedures are also disclosed in Item 5 of our Form ADV Part 2A.

Performance results are presented gross-of-advisory fees and represent the client's Total Return. The deduction of advisory fees lowers performance results. These results include the reinvestment of dividends and other earnings. Past performance may not be indicative of future results. Therefore, clients should not assume that future performance of any specific investment or investment strategy will be profitable or equal to past performance levels. All investment strategies have the potential for profit or loss. Economic factors, market conditions or changes in investment strategies, contributions or withdrawals may materially alter the performance and results of your portfolio.

Index returns assume reinvestment of all distributions. Historical performance results for investment indexes generally do not reflect the deduction of transaction and/or custodial charges or the deduction of an investment management fee, the incurrence of which would have the effect of decreasing historical performance results. It is not possible to invest directly in an index.

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This report is provided for informational purposes only and should not be construed as a specific investment or legal advice. The information contained herein was obtained from sources believed to be reliable as of the date of publication, but may become outdated or superseded at any time without notice. Any opinions or views expressed are based on current market conditions and are subject to change. This report may contain forecasts and forward-looking statements which are inherently limited and should not be relied upon as indicator of future results. Past performance is not indicative of future results. This report is not intended to constitute an offer, solicitation, recommendation or advice regarding any securities or investment strategy and should not be regarded by recipients as a substitute for the exercise of their own judgment.

Fixed income investments are subject to interest, credit and market risk. Interest rate risk: the value of fixed income investments will decline as interest rates rise. Credit risk: the possibility that the borrower may not be able to repay interest and principal. Low rated bonds generally have to pay higher interest rates to attract investors willing to take on greater risk. Market risk: the bond market in general could decline due to economic conditions, especially during periods of rising interest rates.

Ratings information have been provided by Moody's, S&P and Fitch through data feeds we believe to be reliable as of the date of this statement, however we cannot guarantee its accuracy.

Security level ratings for U.S. Agency issued mortgage-backed securities ("MBS") reflect the issuer rating because the securities themselves are not rated. The issuing U.S. Agency guarantees the full and timely payment of both principal and interest and carries a AA+/Aaa/AAA by S&P, Moody's and Fitch respectively.

Benchmark Disclosures

ICE BofA 0-5 Yr US Treasury Index

The ICE BofA 0-5 Year US Treasury Index tracks the performance of US Dollar denominated Sovereign debt publicly issued by the US government in its domestic market with maturities less than five years. Qualifying securities must have at least 18 months to maturity at point of issuance, at least one month and less than five years remaining term to final maturity, a fixed coupon schedule and a minimum amount outstanding of \$1 billion.

Staff Report

Meeting Date: February 2, 2023

Subject:

Approve and Authorize the President/CEO to Execute the Third Amendment to the Agreement with the San Diego County Superintendent of Schools for Webcasting Services

Recommendation:

Adopt Resolution No. 2023-0012, approving and authorizing the President/CEO to execute the Third Amendment to the Agreement with the San Diego County Superintendent of Schools for Webcasting Services, increasing the amount payable by \$16,000 for a new total amount not-to-exceed \$125,000 and extending the term for fifteen (15) months to expire May 26, 2024.

Background/Justification:

The Authority and the San Diego County Superintendent of Schools (“contractor”) are parties to an agreement for webcasting services for Authority Board and Committee meetings. The term of the original Agreement was for three years with two one-year options and a total not-to-exceed compensation amount of \$90,000. The Agreement began on February 27, 2018.

In June of 2020, the First Amendment to the Agreement was executed to revise Exhibit A to include transcription, captioning and editing services in the scope of work for Board and Committee meetings as needed. On December 1, 2020, the Authority exercised the first one-year option resulting in a termination date of February 26, 2022. In November 2021, the Second Amendment to the Agreement was executed to increase the amount payable by \$19,000 for a new not-to-exceed amount of \$109,000 and extend the contract term for one year to expire February 26, 2023.

The new Administration Building is anticipated to open in October 2023. The Board Room will have a completely new audio-visual system that will reduce the requirement for outside webcasting services and reduce the cost for providing these services. Staff is requesting approval to extend the term of the agreement for an additional 15 months to allow staff time to complete our move into the new facilities and become familiar with the new audio-visual system and future requirements before issuing a request for proposal to execute a new agreement for webcasting services. To accommodate the term extension,

Meeting Date: February 2, 2023

staff is also requesting an increase in the amount payable by \$16,000 for a new total not to exceed compensation amount of \$125,0000.

Fiscal Impact:

Adequate Funding for this Agreement extension and increase is included in the board adopted FY 2023 and conceptually approved FY 2024 Operating Expenses Budgets within the contractual services line item.

Authority Strategies/Focus Areas:

This item supports one or more of the following (*select at least one under each area*):

Strategies

- Community Strategy Customer Strategy Employee Strategy Financial Strategy Operations Strategy

Focus Areas

- Advance the Airport Development Plan Transform the Customer Journey Optimize Ongoing Business

Environmental Review:

A. CEQA: This Board action is not a project that would have a significant effect on the environment as defined by the California Environmental Quality Act ("CEQA"), as amended. 14 Cal. Code Regs. §15378. This Board action is not a "project" subject to CEQA. Cal. Pub. Res. Code §21065.

B. California Coastal Act Review: This Board action is not a "development" as defined by the California Coastal Act. Cal. Pub. Res. Code §30106.

C. NEPA: This Board action is not a project that involves additional approvals or actions by the Federal Aviation Administration ("FAA") and, therefore, no formal review under the National Environmental Policy Act ("NEPA") is required.

Application of Inclusionary Policies:

Not Applicable

Prepared by:

Tony R. Russell
Director, Board Services/Authority Clerk

RESOLUTION NO. 2023-0012

A RESOLUTION OF THE BOARD OF THE SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY APPROVING AND AUTHORIZING THE PRESIDENT/CEO TO EXECUTE THE THIRD AMENDMENT TO THE AGREEMENT WITH SAN DIEGO COUNTY SUPERINTENDENT OF SCHOOLS FOR WEBCASTING SERVICES, INCREASING THE AMOUNT PAYABLE BY \$16,000 FOR A NEW TOTAL AMOUNT NOT-TO-EXCEED \$125,000 AND EXTENDING THE TERM FOR FIFTEEN (15) MONTHS TO EXPIRE MAY 26, 2024

WHEREAS, the Authority and San Diego County Superintendent of Schools are parties to an agreement for webcasting services ("Agreement") that began on February 27, 2018; and

WHEREAS, the term of the Agreement is three years with two one-year options and a not-to-exceed compensation amount of \$90,000; and

WHEREAS, in June of 2020, the parties executed the First Amendment to the agreement to revise Exhibit A to include transcription, captioning and editing services to the scope of work for Board and Committee meetings as needed; and

WHEREAS, on December 1, 2020, the Authority exercised its first one-year option to renew resulting in a new termination date of February 26, 2022; and

WHEREAS, in November 2021, the parties executed the Second Amendment to the Agreement to increase the amount payable by \$19,000 for a new not-to-exceed amount of \$109,000 and extend the contract term for one year to expire February 26, 2023; and

WHEREAS, staff recommends that the Agreement be amended to extend the term and increase the total not-to-exceed compensation amount; and

WHEREAS, the proposed amendment will allow staff time to complete the move into the new Administration Building and become familiar with the new audio-visual system and future requirements before issuing a request for proposal to execute a new agreement for webcasting services.

NOW, THEREFORE, BE IT RESOLVED that the Board hereby approves and authorizes the President/CEO to execute the Third Amendment to the Agreement with the San Diego County Superintendent of Schools for Webcasting Services, increasing the amount payable by \$16,000 for a new total amount not-to exceed \$125,000 and extending the term for fifteen (15) months to expire May 26, 2024; and

BE IT FURTHER RESOLVED that the Authority and its officers, employees, and agents hereby are authorized, empowered, and directed to do and perform all such acts as may be necessary or appropriate in order to effectuate fully the foregoing resolutions; and

BE IT FURTHER RESOLVED that the Board finds that this action is not a “project” as defined by the California Environmental Quality Act (“CEQA”) (California Public Resources Code §21065); and

BE IT FURTHER RESOLVED that the Board finds that this action is not a “development” as defined by the California Coastal Act (California Public Resources Code §30106); and

BE IT FURTHER RESOLVED that the Board finds that this action is not a project that involves additional approvals or actions by the Federal Aviation Administration (“FAA”) and, therefore, no formal review under the National Environmental Policy Act (“NEPA”) is required.

PASSED, ADOPTED, AND APPROVED by the Board of the San Diego County Regional Airport Authority at a regular meeting this 2nd day of February 2023, by the following vote:

AYES: Board Members:

NOES: Board Members:

ABSENT: Board Members:

ATTEST:

TONY R. RUSSELL
DIRECTOR, BOARD SERVICES /
AUTHORITY CLERK

APPROVED AS TO FORM:

AMY GONZALEZ
GENERAL COUNSEL

Staff Report

Meeting Date: February 2, 2023

Subject:

Approve and Authorize the President/CEO to Execute an On-Call Runway Rubber Removal Services Agreement.

Recommendation:

Adopt Resolution No. 2023-0013, approving and authorizing the President/CEO to execute an On-Call Runway Rubber Removal Services Agreement with Abhe & Svoboda, Inc., for a term of three (3) years, with the option for two one (1) year extensions exercisable at the sole discretion of the President/CEO, for a total not-to-exceed amount of \$2,173,500, to provide on-call runway rubber removal services at San Diego International Airport (SDIA).

Background/Justification:

On October 11, 2022, the Authority issued a Request for Proposal (“RFP”) for on-call runway rubber removal services. On November 14, 2022, the Authority received one response to the RFP from Abhe & Svoboda, Inc. (“Abhe”) and one response that was found non-responsive due to an incomplete submission and lack of understanding of service requirements.

On November 30, 2022, the Authority’s Evaluation Panel (“Panel”), which was comprised of one representative from Facilities Management, one representative from Planning and Environmental Affairs, one representative from Airport Design and Construction and one from Airside Operations interviewed the sole respondent. The Panel evaluated the sole respondent using a weighted criteria of six factors: the firm’s experience and qualifications, primary staff, equipment and chemicals to perform services, sustainability, proposed fees, and small business preference under Authority Policy 5.12.

The final ranking matrix from the Panel is as follows:

Firm	Panelist 1	Panelist 2	Panelist 3	Panelist 4	Total	Final Rank
Abhe & Svoboda	1	1	1	1	4	1

The final combined scores matrix from the Panel is as follows:

	SB	Local	Vet.	Cost	Co. Exper. & Qual.	Primary Staff	Equip./ Chemicals	Sustainability	Total
Abhe & Svoboda	0	80	0	800	760	340	975	180	3135

The Panel unanimously ranked Abhe & Svoboda as the best qualified respondent to provide services based on the evaluation criteria and interview.

A brief background of the firm is provided:

Abhe & Svoboda

- Abhe has performed on-call rubber removal operations at SDIA for the past eighteen (18) years and has met all contract requirements during each of those years
- Abhe possesses the organizational structure, prior experience, and essential resources required to execute the services under this agreement.
- Abhe has knowledge and familiarity with SDIA airport operations, security, and environmental concerns and procedures

Based on the Panel’s evaluation of the respondent, Abhe & Svoboda is determined to be the best qualified overall and staff recommends awarding the on-call runway rubber removal service agreement to Abhe & Svoboda, for a term of three years, with the option for two one-year extensions exercisable at the discretion of the President/CEO, in the amount not-to-exceed \$2,173,500, for five years.

Fiscal Impact:

Adequate funding for the on-call runway rubber removal service agreement is included in the adopted FY 2023 and conceptually approved FY2024 Operating Expense Budgets within the Facilities Management Annual Repair and Service Contracts line item. The expense for this contract that will impact budget years not yet adopted or approved by the Board and will be included in future year budget requests.

Authority Strategies:

This item supports one or more of the Authority Strategies, as follows

- Community Strategy
 Customer Strategy
 Employee Strategy
 Financial Strategy
 Operations Strategy

Focus Areas

- Advance the Airport Development Plan
 Transform the Customer Journey
 Optimize Ongoing Business

Environmental Review:

- A. CEQA: This Board action is not a project that would have a significant effect on the environment as defined by the California Environmental Quality Act ("CEQA"), as amended. 14 Cal. Code Regs. §15378. This Board action is not a "project" subject to CEQA. Cal. Pub. Res. Code §21065.
- B. California Coastal Act Review: This Board action is not a "development" as defined by the California Coastal Act. Cal. Pub. Res. Code §30106.
- C. NEPA: This Board action is not a project that involves additional approvals or actions by the Federal Aviation Administration ("FAA") and, therefore, no formal review under the National Environmental Policy Act ("NEPA") is required.

Application of Inclusionary Policies:

The Authority has the following inclusionary programs/policies: a Disadvantaged Business Enterprise (DBE) Program, an Airport Concession Disadvantaged Business Enterprise (ACDBE) Program and Policy 5.12. These programs and policies are intended to promote the inclusion of small, local, service-disabled veteran owned, historically underrepresented businesses and other business enterprises, on all contracts. Only one of the programs/policies named above can be used in any single contracting opportunity.

This contract does not utilize federal funds and provides limited opportunities for sub-contractor participation; therefore, at the option of the Authority, Policy 5.12 was applied to promote the participation of qualified small businesses, service disabled/veteran owned small business and local businesses. Policy 5.12 provides a preference of up to seven percent (7%) in the award of selected Authority contracts. When bid price is the primary selection criteria, the maximum amount of the preference cannot exceed \$200,000. The preference is only applied in measuring the bid. The final contract award is based on the amount of the original bid.

In accordance with Policy 5.12, the recommended firm Abhe & Svoboda. received the 2% local business preference and did not receive the small business preference, or veteran owned small business preference.

Prepared by:

Andrew Hoge
Interim Director, Facilities Management

RESOLUTION NO. 2023-0013

A RESOLUTION OF THE BOARD OF THE SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY, APPROVING AND AUTHORIZING THE PRESIDENT/CEO TO EXECUTE AN ON-CALL RUNWAY RUBBER REMOVAL SERVICES AGREEMENT WITH ABHE & SVOBODA, INC., FOR A TERM OF THREE (3) YEARS, WITH THE OPTION FOR TWO ONE (1) YEAR EXTENSIONS EXERCISABLE AT THE DISCRETION OF THE PRESIDENT/CEO, FOR A TOTAL NOT-TO-EXCEED AMOUNT OF \$2,173,500, TO PROVIDE ON-CALL RUNWAY RUBBER REMOVAL SERVICES, AT SAN DIEGO INTERNATIONAL AIRPORT

WHEREAS, the Authority advertised a Request for Proposal (“RFP”) on October 11, 2022, to provide on-call runway rubber removal services as San Diego International Airport; and

WHEREAS, on November 14, 2022, the Authority received two responses to the RFP whereby one response was deemed non-responsive; and

WHEREAS, on November 30, 2022, the Evaluation Panel (“Panel”) interviewed one respondent with the respondent providing a presentation of its qualifications and responses to prepared questions: and

WHEREAS, after the interview, the Panel evaluated the respondent using a weighted criteria of six factors: company experience and qualifications, primary staff, equipment and chemicals to perform service, sustainability, proposed fees, and eligibility for small business participation under Authority Policy 5.12, Preference to Small Business; and

WHEREAS, upon conclusion of the evaluation process, the Panel determined Abhe & Svoboda, Inc. qualified to provide on-call runway rubber removal services.

NOW, THEREFORE, BE IT RESOLVED that the Board hereby approves and authorizes the President/CEO to execute an On-Call Runway Rubber Removal Services Agreement with Abhe & Svoboda, Inc., for a term of three (3) years, with the option for two one (1)-year extensions exercisable at the sole discretion of the President/CEO, for a total not-to-exceed amount of \$2,173,500, to provide on-call runway rubber removal services at San Diego International Airport (SDIA); and

BE IT FURTHER RESOLVED that the Authority and its officers, employees, and agents hereby are authorized to do and perform all such acts as may be necessary or appropriate in order to effectuate fully the foregoing resolution; and

BE IT FURTHER RESOLVED that the Board finds that this action is not a “project” as defined by the California Environmental Quality Act (“CEQA”) (California Public Resources Code §21065); and

BE IT FURTHER RESOLVED that the Board finds that this action is not a “development” as defined by the California Coastal Act (California Public Resources Code §30106); and

BE IT FURTHER RESOLVED that the Board finds that this action is not a project that involves additional approvals or actions by the Federal Aviation Administration (“FAA”) and, therefore, no formal review under the National Environmental Policy Act (“NEPA”) is required.

PASSED, ADOPTED, AND APPROVED by the Board of the San Diego County Regional Airport Authority at a regular meeting this 2nd day of February, 2023, by the following vote:

AYES: Board Members:

NOES: Board Members:

ABSENT: Board Members:

ATTEST:

TONY R. RUSSELL
DIRECTOR, BOARD SERVICES /
AUTHORITY CLERK

APPROVED AS TO FORM:

AMY GONZALEZ
GENERAL COUNSEL

Staff Report

Meeting Date: February 2, 2023

Subject:

Approve and Authorize the President/CEO to Award Purchase Orders to Purchase Facilities Maintenance, Repair and Operations Supplies as needed for Repair and Maintenance

Recommendation:

Adopt Resolution No. 2023-0014, approving and authorizing the President/CEO to award blanket purchase orders to MSC Industrial Supply Co., for a three (3) year term with an option for two one (1) year extensions, in an amount not-to-exceed \$1,290,000, for the purchase of facilities maintenance, repair and operations supplies for repair and maintenance at San Diego International Airport (SDIA).

Background/Justification:

On September 28, 2022, the Authority issued a Request for Bids ("RFB") to provide facilities maintenance, repair and operations supplies at San Diego International Airport (SDIA). Notice of the RFB was advertised in the San Diego Daily Transcript and on the Authority's website. 150 vendors received notification of the RFB via the Authority's bid management database.

The Authority received two bids on October 28, 2022, from Claravan dba Industrial Maintenance Supply ("IMS") and MSC Industrial Supply Co. ("MSC").

Bid Analysis:

Bid results were compiled and Bidder's pricing and discounts were compared for the product line items for which a response was provided. Pricing was evaluated for 98 line items by both Bidders. In accordance with Policy 5.12, IMS received a Small Business preference of 3% and a Local Business preference of 2%, which was applied to the Bid. The pricing and discounts provided by MSC were found to be the lowest. MSC has been the current SDIA maintenance, repair and operations supplier for the past three years.

Meeting Date: February 2, 2023

Staff recommends awarding Blanket Purchase Orders to MSC Industrial Supply Co. for an aggregate amount not to exceed \$1,290,000 for five years (if both options are exercised) with \$990,000 allocated to the Facilities Management Department and \$300,000 allocated for Authority-wide use. Each Blanket Purchase shall have an initial term of three years, with the option for two one-year extensions exercisable at the discretion of the President/CEO.

Fiscal Impact:

Adequate funding for the Blanket Purchase Orders in the aggregate amount of \$1,290,000. with \$990,000 included in the adopted FY 2023 and conceptual FY 2024 Operating Budgets within the Facilities Management Annual Repair and Service Contracts line item, and \$300,000 included in the adopted FY 2023 and conceptual FY 2024 Operating Budgets for Authority-wide use. The expense for this contract will impact budget years not yet adopted or approved by the Board and will be included in future year budget requests.

Authority Strategies/Focus Areas:

This item supports one or more of the following (*select at least one under each area*):

Strategies

- Community Strategy Customer Strategy Employee Strategy Financial Strategy Operations Strategy

Focus Areas

- Advance the Airport Development Plan Transform the Customer Journey Optimize Ongoing Business

Environmental Review:

A. CEQA: This Board action is not a project that would have a significant effect on the environment as defined by the California Environmental Quality Act ("CEQA"), as amended. 14 Cal. Code Regs. §15378. This Board action is not a "project" subject to CEQA. Cal. Pub. Res. Code §21065.

B. California Coastal Act Review: This Board action is not a "development" as defined by the California Coastal Act. Cal. Pub. Res. Code §30106.

C. NEPA: This Board action is not a project that involves additional approvals or actions by the Federal Aviation Administration (“FAA”) and, therefore, no formal review under the National Environmental Policy Act (“NEPA”) is required.

Application of Inclusionary Policies:

The Authority has the following inclusionary programs/policies: a Disadvantaged Business Enterprise (DBE) Program, an Airport Concession Disadvantaged Business Enterprise (ACDBE) Program and Policy 5.12. These programs/policies are intended to promote the inclusion of small, local, service disabled/ veteran owned small businesses, historically underrepresented businesses and other business enterprises, on all contracts. Only one of the programs/policies named above can be used in any single contracting opportunity.

This contract does not utilize federal funds and provides limited opportunities for sub-contractor participation; therefore, at the option of the Authority, Policy 5.12 was applied to promote the participation of qualified small businesses, service disabled/veteran owned small businesses, and local businesses. Policy 5.12 provides a small, local, and or veteran owned small business preference of up to seven percent (7%) in the award of selected Authority contracts. When bid price is the primary selection criteria, the maximum amount of the preference cannot exceed \$200,000. The preference is only applied in measuring the bid. The final contract award is based on the amount of the original bid.

In accordance with Policy 5.12, the recommended firm MSC Industrial Supply Co. did not receive the small, local, and or veteran owned small business preference. Claravan dba Industrial Supply received a Small Business preference of 3% and a Local Business preference of 2%, which was applied to the Bid.

Prepared by:

Andrew Hoge
Interim Director, Facilities Management

RESOLUTION NO. 2023-0014

A RESOLUTION OF THE BOARD OF THE SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY, APPROVING AND AUTHORIZING THE PRESIDENT/CEO TO AWARD BLANKET PURCHASE ORDERS TO MSC INDUSTRIAL SUPPLY CO., FOR A THREE (3) YEAR TERM WITH AN OPTION FOR TWO ONE (1) YEAR EXTENSIONS, IN AN AMOUNT NOT-TO-EXCEED \$1,290,000, FOR THE PURCHASE OF FACILITIES MAINTENANCE, REPAIR AND OPERATIONS SUPPLIES FOR REPAIR AND MAINTENANCE AT SAN DIEGO INTERNATIONAL AIRPORT

WHEREAS, the Authority has the need for the acquisition of facilities maintenance, repair and operations supplies; and

WHEREAS, on September 28, 2022, the Authority issued a Request for Bids (“RFB”) for the purchase of facilities maintenance, repair and operations supplies on an as-needed basis; and

WHEREAS, the Authority received two bids to the RFB from Claravan dba Industrial Maintenance Supply and MSC Industrial Supply Co. that were deemed responsive; and

WHEREAS, after evaluation of all bids received, it was determined that the lowest pricing and discounts were provided by MSC Industrial Supply Co.; and

WHEREAS, staff recommends award of the blanket purchase orders to MSC Industrial Supply Co. for an amount not-to-exceed \$1,290,000, over a period of five years (if both extensions are exercised) with \$990,000 allocated to the Facilities Management Department and \$300,000 allocated for Authority-wide use. Each blanket purchase order shall have an initial term of three-years with the option for two one-year extension periods exercisable at the discretion of the President/CEO.

NOW, THEREFORE, BE IT RESOLVED that the Board hereby approves and authorizes the President/CEO to award blanket purchase orders to MSC Industrial Supply Co., for a three (3)-year term with an option for two one (1)-year extensions, in an amount not-to-exceed \$1,290,000, for the purchase of facilities maintenance, repair and operations supplies for repair and maintenance at San Diego International Airport (SDIA); and

BE IT FURTHER RESOLVED that the Board hereby approves and authorizes the President/CEO or designee to execute blanket purchase orders with MSC Industrial Supply Co., for the purchase of facilities maintenance, repair and operations supplies for repair and maintenance at San Diego International Airport on an as-needed basis; and

BE IT FURTHER RESOLVED that the Authority and its officers, employees, and agents hereby are authorized, empowered, and directed to do and perform all such acts as may be necessary or appropriate in order to effectuate fully the foregoing resolutions; and

BE IT FURTHER RESOLVED that the Board finds that this action is not a "project" as defined by the California Environmental Quality Act ("CEQA") (California Public Resources Code §21065); and

BE IT FURTHER RESOLVED that the Board finds that this action is not a "development" as defined by the California Coastal Act (California Public Resources Code §30106); and

BE IT FURTHER RESOLVED that the Board finds that this action is not a project that involves additional approvals or actions by the Federal Aviation Administration ("FAA") and, therefore, no formal review under the National Environmental Policy Act ("NEPA") is required.

PASSED, ADOPTED, AND APPROVED by the Board of the San Diego County Regional Airport Authority at a regular meeting this 2nd day of February, 2023, by the following vote:

AYES: Board Members:

NOES: Board Members:

ABSENT: Board Members:

ATTEST:

TONY R. RUSSELL
DIRECTOR, BOARD SERVICES /
AUTHORITY CLERK

APPROVED AS TO FORM:

AMY GONZALEZ
GENERAL COUNSEL

Staff Report

Meeting Date: February 2, 2023

Subject:

Approve a Maximum Rate for Public Parking and Amend Board Policy 6.30, Establishment of Fees, Rates, Licenses and Charges

Recommendation:

Adopt Resolution No. 2023-0015, approving a maximum rate for public parking rates beginning March 1, 2023; and

Adopt Resolution No. 2023-0016, amending Authority Policy 6.30, Establishment of Fees, Rates, Licenses and Charges

Background/Justification:

Development of a parking management and parking revenue strategy is an action item in the San Diego County Regional Airport Authority's ("Authority") five-year strategic plan. In November, 2021, the Authority issued a Request for Proposals ("RFP") for airport parking consultant expertise to assist with the development of this strategy, which would focus on three main objectives:

1. Optimizing Parking Revenue
2. Enhancing the Customer Experience
3. Improving Operational Efficiency

As a result of this RFP, KMP Associates Limited dba AeroParker ("AeroParker") was contracted to develop a short-term roadmap for optimization of parking revenues and enhancement of the customer experience for those seeking parking options as part of their travel, both during and after construction of the new Terminal 1 Parking Plaza is completed.

Airport parking is an element of the Airport's overall operation that impacts many different departments and work groups. For that reason, the first step in developing this new roadmap was to conduct internal stakeholder interviews with the executive leadership team and the eight departments whose teams control, impact, or are impacted by the Airport parking operation. Next, AeroParker analyzed components that are relevant for decisions about Airport parking: historical parking performance, nearby off-airport parking

competitors, peer airport benchmarks, analysis of supply and demand, current parking options and operations, product development opportunities, anticipated future demand, as well as the current drive-up pricing structure and seasonal pre-booking pricing strategies.

Some of the key findings from the comprehensive review include a strong financial performance in FY22, despite the last few years of pandemic travel impacts and significant capacity constraints due to New Terminal 1 parking lot closures. The Airport also has a dynamic drive-up transaction mix where 74% of drive-up transactions stay less than 24 hours. In addition, the Authority has rarely increased public parking rates, despite many changes in the overall airport parking market in recent years. The Board approved the last increase in rates for public parking more than six years ago, in July 2016.

As a result of these findings, AeroParker identified opportunities to increase efficiency in parking lot usage and optimize revenue potential.

The key findings have led to the following recommendations:

1. Implementation of New Pricing Strategies
2. Development of New Parking Products
3. Development of Marketing Strategies for Promotion, Branding, and Messaging

The requested Board action addresses the recommended pricing strategies. Board Policy 6.30 entitled "Establishment of Fees, Rates, Licenses and Charges," currently states that the Board has exclusive authority to charge or set fees for parking at the Airport. The current Board Policy does allow the President/CEO to modify parking fees for promotional programs as long as those fees do not exceed the Board-approved rates.

Recommendations:

In order to optimize parking revenue and promote the most efficient use of limited parking capacity, staff recommends the implementation of adjustable parking rates within a pricing range which can be modified based on short-term changes in supply and demand.

Currently, there is a single Board approved rate for each public parking product as noted in the table below ("Table 1: Drive-Up Rates"). Staff seeks approval to: 1) implement a pricing range that has a maximum parking rate for each type of public parking; and 2) amend Board Policy 6.30 to provide the President/CEO with the authority to adjust the posted parking rates up to the Board-approved maximum rate.

The current Policy already provides the President/CEO with the authority to adjust rates for promotional programs. Under the proposed amended Policy, the President/CEO would retain the authority to adjust rates for promotions and would also have the ability to adjust

parking rates up to the Board-approved not-to-exceed maximum for all other types of parking products.

Even with reduced passenger volumes, the existing parking plaza can experience significant fluctuations in capacity. At times at full-capacity, but at other times with plentiful availability. By approving a new pricing range and granting the President/CEO with the flexibility to adjust the posted drive-up rates based on changing market conditions, such as off-airport parking competition and seasonality, Authority staff will have the ability to better manage parking inventory, optimize revenue, and grow its customer base.

Authority staff recommends implementing the new maximum rates on March 1, 2023. These proposed parking rate increases promote efficient lot usage by freeing up spaces for customers dropping off and picking up passengers, at the same time as optimizing revenue. The increase in the overall daily rates is important for managing supply and demand during seasonal periods when the mix of leisure passengers increases, and the average stay duration increases.

Table 1: Drive-Up Rates

Type of Public Parking	Current Rate		Proposed Maximum Rate
Self-Park Terminal Parking (Drive-Up)	\$32/day		\$45/day
Valet Parking (Drive-Up)	\$40/day		\$60/day
Hourly Parking	0-30 mins	\$2.50	\$3.00 for every 15 mins
	30 to 60 mins	\$6.00	
	Each additional 30 mins	\$2.00	

Fiscal Impact:

Presented as part of the Board Adopted Fiscal 2023 and conceptual Fiscal 2024 Budget, the Revenue Budget has Parking Revenue of \$35.3 million and \$38.5 million. The proposed pricing plan outlined in this staff report could increase Parking Revenue in Fiscal 2023 by 2% to 10% and Fiscal 2024 by 5% to 20%, positively impacting the Authority's Plan of Finance.

Authority Strategies/Focus Areas:

This item supports one or more of the following (*select at least one under each area*):

Strategies

- Community Strategy Customer Strategy Employee Strategy Financial Strategy Operations Strategy

Focus Areas

- Advance the Airport Development Plan Transform the Customer Journey Optimize Ongoing Business

Environmental Review:

A. CEQA: This Board action is not a project that would have a significant effect on the environment as defined by the California Environmental Quality Act ("CEQA"), as amended. 14 Cal. Code Regs. §15378. This Board action is not a "project" subject to CEQA. Cal. Pub. Res. Code §21065.

B. California Coastal Act Review: This Board action is not a "development" as defined by the California Coastal Act. Cal. Pub. Res. Code §30106.

C. NEPA: This Board action is not a project that involves additional approvals or actions by the Federal Aviation Administration ("FAA") and, therefore, no formal review under the National Environmental Policy Act ("NEPA") is required.

Application of Inclusionary Policies:

Not applicable.

Prepared by:

Vatana Kang
Asset Manager, Revenue Generation & Partnership Development

RESOLUTION NO. 2023-0015

A RESOLUTION OF THE BOARD OF THE SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY APPROVING A MAXIMUM RATE FOR PUBLIC PARKING RATES, BEGINNING MARCH 1, 2023

WHEREAS, the San Diego County Regional Airport Authority (the “Authority”) is committed to providing safe, convenient, and reasonably priced parking at San Diego International Airport; and

WHEREAS, the Authority desires to adopt a Board approved maximum rate and incrementally increase rates for public parking rates.

NOW, THEREFORE, BE IT RESOLVED that the Board hereby approves a maximum rate for public parking rates effective March 1, 2023, as depicted in the following table; and

PUBLIC PARKING RATE MAXIMUM

Type of Public Parking	Current Rate		Proposed Maximum Rate
Self-Park Terminal Parking (Drive-Up)	\$32/day		\$45/day
Valet Parking (Drive-Up)	\$40/day		\$60/day
Hourly Parking	0-30 mins	\$2.50	\$3.00 for every 15 mins
	30 to 60 mins	\$6.00	
	Each additional 30 mins	\$2.00	

BE IT FURTHER RESOLVED that the Board authorizes and directs the President/CEO to take such actions as are necessary to comply with this Resolution; and

BE IT FURTHER RESOLVED that the Board finds that this action is not a “project” as defined by the California Environmental Quality Act (“CEQA”) (California Public Resources Code §21065); and

BE IT FURTHER RESOLVED that the Board finds that this action is not a “development” as defined by the California Coastal Act (California Public Resources Code §30106); and

BE IT FURTHER RESOLVED that the Board finds that this action is not a project that involves additional approvals or actions by the Federal Aviation Administration (“FAA”) and, therefore, no formal review under the National Environmental Policy Act (“NEPA”) is required.

PASSED, ADOPTED, AND APPROVED by the Board of the San Diego County Regional Airport Authority at a regular meeting this 2nd day of February, 2023, by the following vote:

AYES: Board Members:

NOES: Board Members:

ABSENT: Board Members:

ATTEST:

TONY R. RUSSELL
DIRECTOR, BOARD SERVICES /
AUTHORITY CLERK

APPROVED AS TO FORM:

AMY GONZALEZ
GENERAL COUNSEL

RESOLUTION NO. 2023-0016

A RESOLUTION OF THE BOARD OF THE SAN DIEGO
COUNTY REGIONAL AIRPORT AUTHORITY,
AMENDING AUTHORITY POLICY 6.30 -
ESTABLISHMENT OF FEES, RATES, LICENSES AND
CHARGES

WHEREAS, Authority Policy 6.30 was adopted by the Authority Board on September 20, 2002, and last amended on May 30, 2019; and

WHEREAS, Authority Policy 6.30 governs the adoption, amendment and modification of fees, rates, licenses and charges at the Airport; and

WHEREAS, Authority Policy 6.30 states in pertinent part: “the Board shall have the exclusive authority to charge or set Fees for parking;” and

WHEREAS, in May 2019, the Board adopted Resolution No. 2019-0051 to amend Policy 6.30 to authorize the President/CEO to adjust the parking rates for promotional purposes, without any further Board action, as long as those rates are less than the Board authorized rates for parking; and

WHEREAS, the Board wishes to amend Policy 6.30 to distinguish Public Parkers and Tenants, approve a maximum Board rate for Public Parkers, and authorize the President/CEO to adjust the parking rates for Public Parkers, without any further Board action, as long as those rates do not exceed the maximum Board authorized rates for parking.

NOW, THEREFORE, BE IT RESOLVED that the Board hereby amends Authority Policy 6.30 as outlined in Attachment A; and

BE IT FURTHER RESOLVED that the Board finds that this action is not a “project” as defined by the California Environmental Quality Act (“CEQA”) (California Public Resources Code §21065); and

BE IT FURTHER RESOLVED that the Board finds that this action is not a “development” as defined by the California Coastal Act (California Public Resources Code §30106); and

BE IT FURTHER RESOLVED that the Board finds that this action is not a project that involves additional approvals or actions by the Federal Aviation Administration (“FAA”) and, therefore, no formal review under the National Environmental Policy Act (“NEPA”) is required.

PASSED, ADOPTED, AND APPROVED by the Board of the San Diego County Regional Airport Authority at a regular meeting this 2nd day of February 2023, by the following vote:

AYES: Board Members:

NOES: Board Members:

ABSENT: Board Members:

ATTEST:

TONY R. RUSSELL
DIRECTOR, BOARD SERVICES /
AUTHORITY CLERK

APPROVED AS TO FORM:

AMY GONZALEZ
GENERAL COUNSEL

SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY

POLICIES

- ARTICLE 6 - REAL PROPERTY MANAGEMENT**
PART 6.3 - FEES, RATES, LICENSES AND CHARGES
SECTION 6.30 - ESTABLISHMENT OF FEES, RATES, LICENSES AND CHARGES
-

PURPOSE: To establish a policy describing the adoption, amendment and modification of fees, rates, licenses and charges (collectively, “Fees”), imposed by the San Diego County Regional Airport Authority (the “Authority”).

POLICY STATEMENT:

(1) The Authority may impose Fees for parking at San Diego International Airport (“Airport”), including for members of the general public (“Public Parkers”) and those who have a business relationship with the Authority, including upon persons (“Parties”), including, without limitation, tenants, lessees, licensees, concessionaires and car rental agencies (collectively, “Tenants”).

~~(1)(2)~~ The Authority’s Board of Directors (the “Board”) shall have the exclusive authority to set the maximum Fees for Public Parkers at the Airport.

~~(2)(3) The Authority’s President/CEO or his or her designee (the “President/CEO”) shall have the authority to charge, set, prepare, amend, modify, deliver and enforce Fees imposed upon the Parties. However, the Board shall have the exclusive authority to charge or set Fees for parking at the San Diego International Airport at Lindbergh Field. The Authority’s President/CEO or his or her designee (the “President/CEO”) shall have the authority to set the actual Fees charged to Public Parkers at the Airport so long as those Fees do not exceed the maximum set by the Board. The Authority’s Board of Directors (the “Board”) Board, upon written notice to the President/CEO, may impose reasonable limitations on the President/CEO’s ability to charge Fees.~~

(4) The President/CEO may also modify the actual Fees charged to different groups of Public Parkers for parking for promotional programs as so long as those Fees do not exceed the maximum set by the Board approved rates.

~~(3)(5) The Authority’s President/CEO or his or her designee (the “President/CEO”) shall have the authority to charge, set, prepare, amend, modify, deliver and enforce Fees imposed upon the Parties~~ Tenants.

~~(4)(6) On a quarterly basis~~ Twice a year, the President/CEO will provide to the Board a summary of any material modifications, amendments, deletions or additions to the Fees imposed upon ~~the Parties~~ Public Parkers and Tenants.

~~(5)(7)~~ The preparation, amendment, delivery and enforcement of the Fees set forth in this policy shall be in accordance with the Authority’s other policies and codes and applicable federal, state and local laws. In the event of any inconsistency between this policy and applicable federal, state and local laws those laws will govern and control.

[Amended by Resolution No. 2019-0051 dated May 30, 2019.]
[Adopted by Resolution No. 2002-02 dated September 20, 2002.]

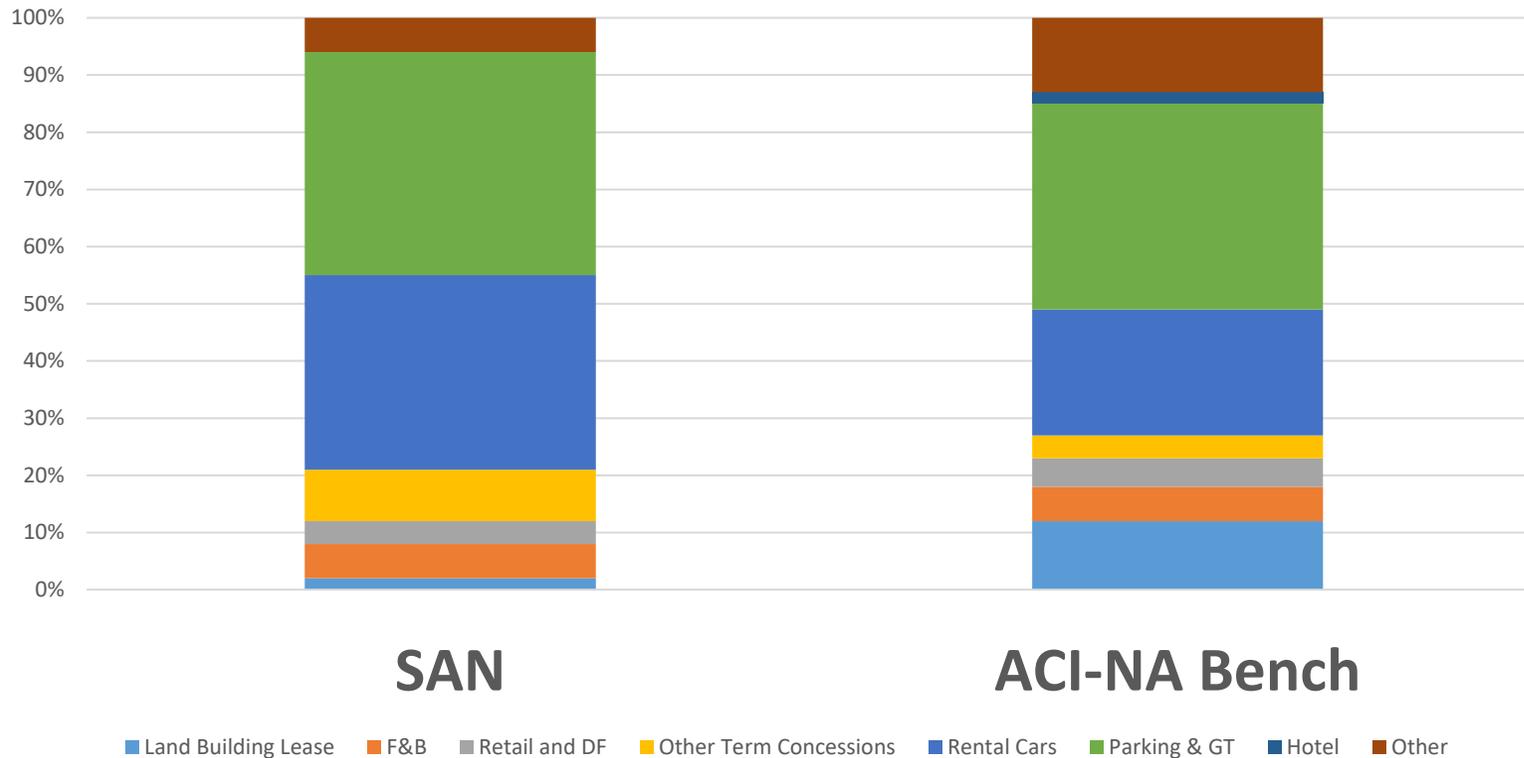
Parking Revenue Strategy

Board Review

January 2023

Parking & Rental Cars are SAN's Largest Non-Aeronautical Revenue Sources

SAN needs to optimize all revenue streams available



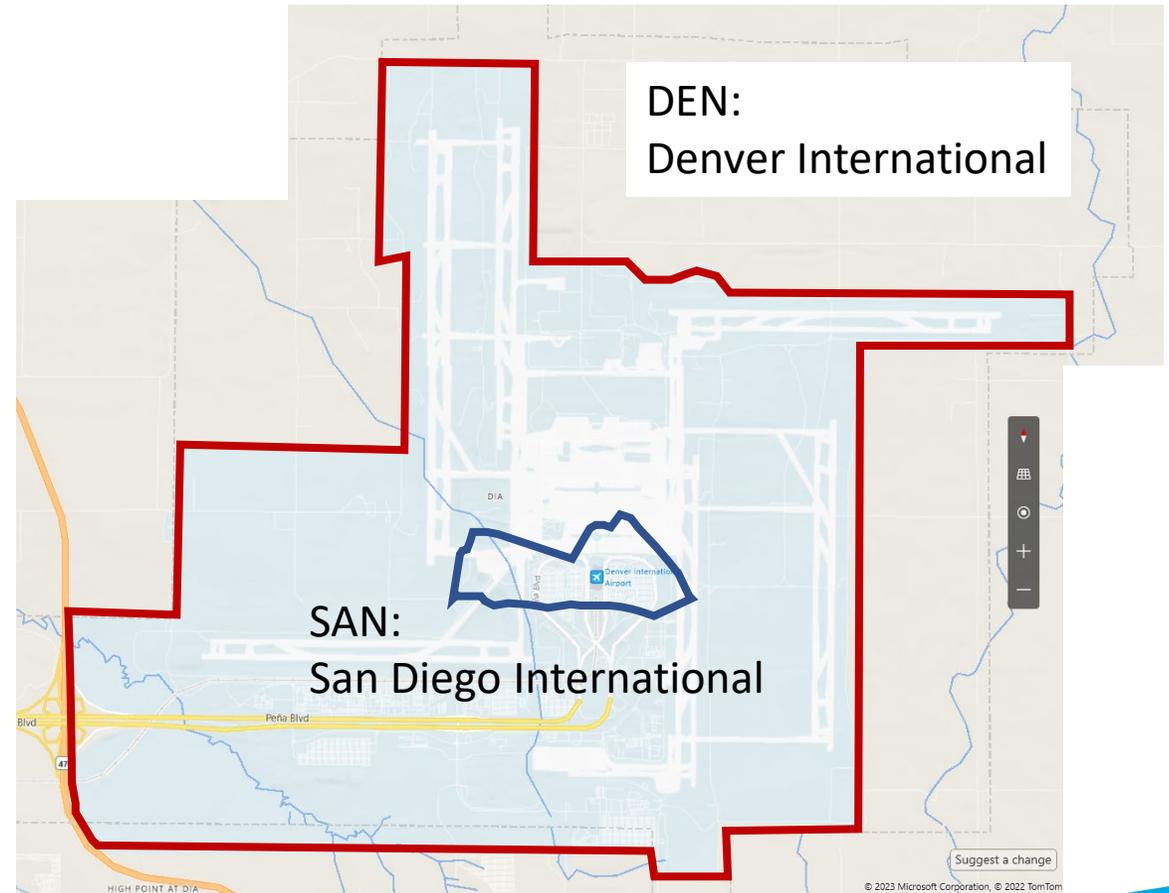
Source: ACI benchmarking survey 2021

SAN Derives All Revenue from its Footprint

Over 11 SANs could fit in DEN's footprint



Other airports have opportunities to diversify their revenue opportunities across a greater campus. Denver, for example has as oil/gas deposits, and property development programs for hotels, petrol stations and convenience stores etc.



San Diego Parking Revenue per Enplaned O&D Passenger Lower than California & Large Airport Average

California Parking Rev/OD Epax



California Average = \$3.64

SAN vs Large Airport Parking Rev/OD Epax



Parking Strategy Review in 2022

How can San Diego Maximize Parking Revenue Opportunities

- **Stakeholder Interviews**
- **Data Analysis**
- **Benchmarking with other Airports**
- **Competitor analysis (off-airport)**
- **Gap and Supply & Demand Analysis**
- **Forecast of potential revenue**

Strategy Review Objectives



Optimize Parking
Revenue



Enhance Customer
Experience



Improve Operational
Efficiency

Parking Review - Revenue Forecast Summary

STATUS QUO VERSUS IMPLEMENTATION OF THE PARKING REVENUE STRATEGY

Status Quo Revenue Forecast (FY23 to FY26)

\$218.5m

Forecasted Revenue

\$267.6m ↑ \$49.1m

+22.4%

Note: Forecast derived from AeroParker analysis

Airports are Adopting Dynamic Pricing Models for Parking

- Airports that are using dynamic pricing to optimize parking:



Governments Also Consider Adopting Dynamic Pricing for Parking Inventory

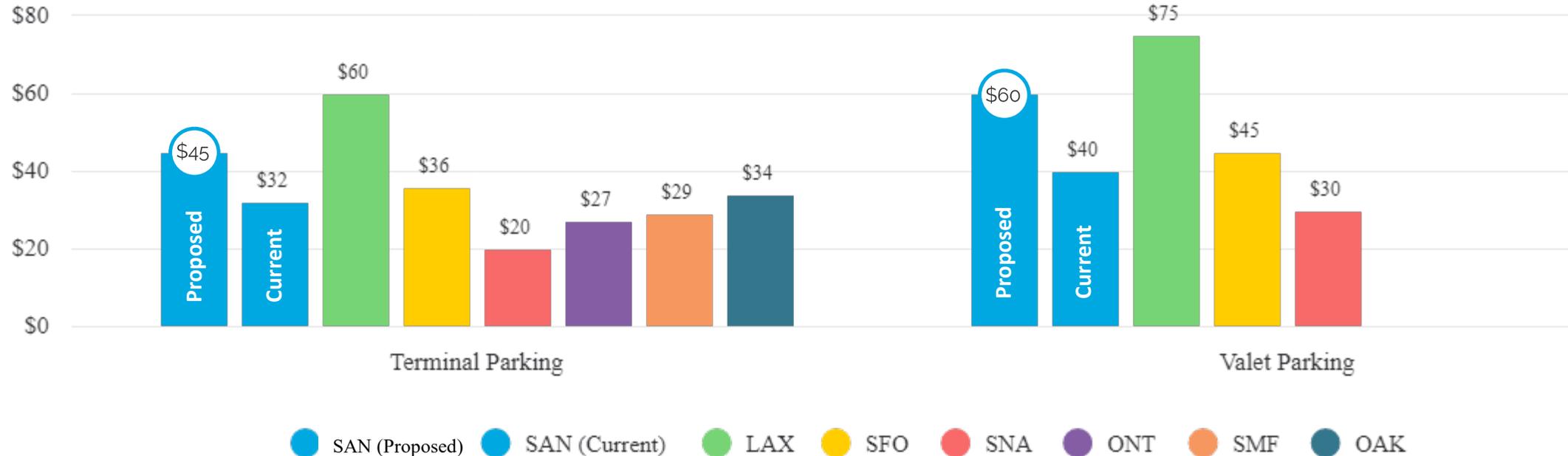
- City of San Diego Downtown Mobility Plan:

“Dynamic pricing allows the per hour cost at parking meters to change from day to day or even hour to hour based on historical demand of a group of parking meters within a specific zone or neighborhood.”

Drive-Up Rate Benchmarking

LOCAL AIRPORTS (CALIFORNIA)

Max Price Per Day



Rates comparable to local airports but towards the high end reflecting the demand vs supply at SAN

Drive-up Pricing Recommendation

MAXIMUM DAILY RATE CHANGES

	<u>Terminal 2 Plaza</u>	<u>Curbside Valet</u>
Current	\$32	\$40
Initial	\$38 ↑ \$6 (19%)	\$50 ↑ \$10 (25%)
Maximum	\$45 ↑ \$13 (40%)	\$60 ↑ \$20 (50%)

Enabling optimization of occupancy demand and revenue per pax. Approval for higher rates in advance will allow commercial parking team to respond to any unexpected demand increases quickly.

Reservation Pricing Recommendation

FLEXIBLE PRICING WITHIN AGREED MINIMUM AND MAXIMUM THRESHOLDS



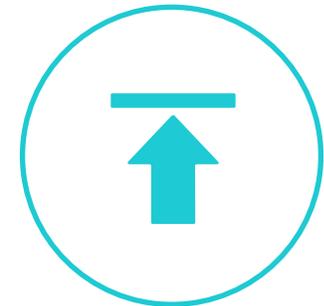
Tried and tested

Pricing framework based on tried and tested pricing principles.



Seasonality pricing

Tailor rates for **peak, mid-peak,** and **off-peak** periods.



Variable discounts

According to **arrival date, day of week, occupancy** and **specific trading challenges**.

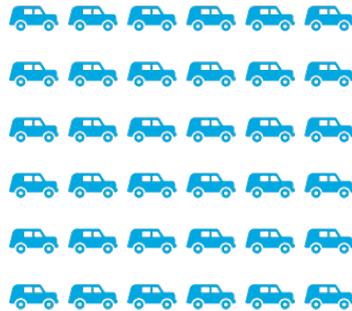
Implementing dynamic pricing for online reservations is central to driving financial performance improvements and increasing the size of the customer database.

Reservation Pricing Recommendation

FLEXIBLE PRICING WITHIN AGREED MINIMUM AND MAXIMUM THRESHOLDS

Peak

June, July, August, December
and other **Holiday travel periods**

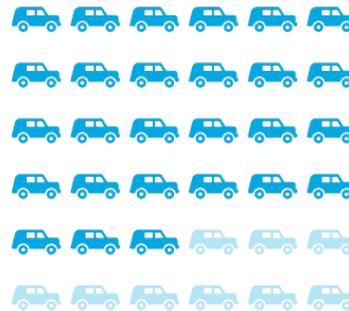


No Discount.

Online rates = Drive-up rates.

Mid-Peak

September, October, November,
March, April and May

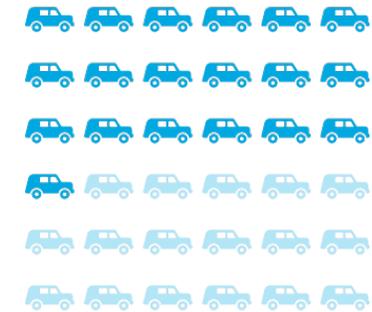


Average Discounts:

8% (Terminal Plaza)
15% (Valet)

Off-Peak

All arrivals during **January** and
February



Average Discounts:

27% (Terminal Plaza)
20% (Valet)

Hourly Pricing Recommendation

ADJUSTING TO 15 MINUTE INTERVALS ENCOURAGES PARKING TURNOVER

Hourly Parking	Current Rates	Proposed Rates
	0-30 Minutes \$2.50	Up to \$3.00 every 15 minutes
	31-60 Minutes \$6.00	
	Each additional 30 mins \$2.00	

Recommendations

- Implement a price range that has a new maximum parking rate for each type of public parking - Self-park terminal, valet and hourly parking
- Amend Board Policy 6.30 to provide President/CEO with authority to adjust posted rates not to exceed the maximum rates proposed.
- Current policy only allows President / CEO to adjust rates for promotional programs

Thank You!

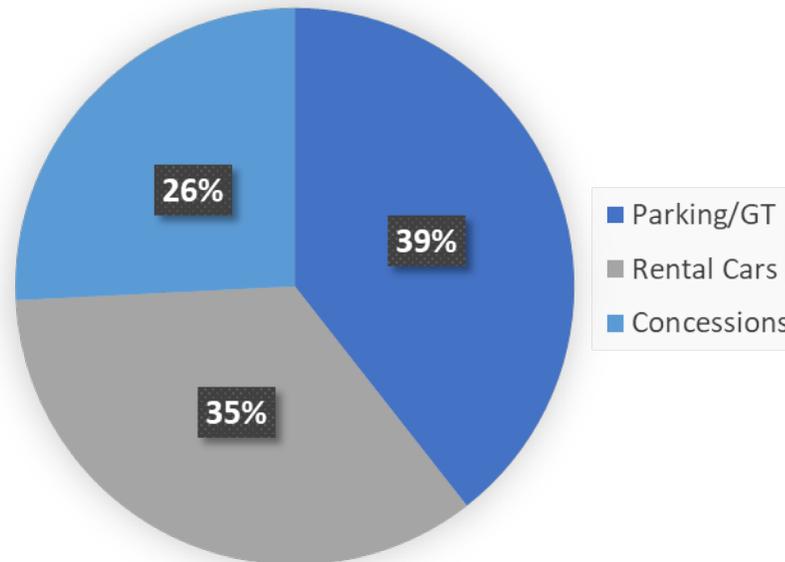
Growth Potential for Parking Revenue

How can San Diego Maximize Parking Revenue Opportunities

Denver International, has more diversified sources of non-airline revenue

At most airports, parking revenue represents a larger share of non-airline revenue

Revenue Shares - SAN



Revenue Shares - DEN

