

#### Board Members

Gil Cabrera (Chair)  
Mary Casillas Salas (Vice Chair)  
Catherine Blakespear  
Paul McNamara  
Paul Robinson  
Johanna Schiavoni  
James Sly  
Nora E. Vargas  
Marni von Wilpert

## Board Meeting Agenda

**Thursday, September 1, 2022**  
**9:00 A.M.**

San Diego International Airport  
SDCRAA Administration Building  
Third Floor – Board Room  
3225 N. Harbor Drive  
San Diego, California 92101

#### Ex-Officio Board Members

Col. Thomas M. Bedell  
Gustavo Dallarda  
Gayle Miller

#### President/CEO

Kimberly J. Becker

***Live webcasts of Authority Board meetings can be accessed at***  
***<http://www.san.org/Airport-Authority/Meetings-Agendas/Authority-Board>***

This Agenda contains a brief general description of each item to be considered. The indication of a recommended action does not indicate what action (if any) may be taken. ***Please note that agenda items may be taken out of order.*** If comments are made to the Board without prior notice or are not listed on the Agenda, no specific answers or responses should be expected at this meeting pursuant to State law.

Staff Reports and documentation relating to each item of business on the Agenda are on file in Board Services and are available for public inspection.

**NOTE:** Pursuant to Authority Code Section 2.15, all Lobbyists shall register as an Authority Lobbyist with the Authority Clerk within ten (10) days of qualifying as a lobbyist. A qualifying lobbyist is any individual who receives \$100 or more in any calendar month to lobby any Board Member or employee of the Authority for the purpose of influencing any action of the Authority. To obtain Lobbyist Registration Statement Forms, contact the Board Services/Authority Clerk Department.

PLEASE COMPLETE A SPEAKER SLIP PRIOR TO THE COMMENCEMENT OF THE MEETING AND SUBMIT IT TO THE AUTHORITY CLERK. ***PLEASE REVIEW THE POLICY FOR PUBLIC PARTICIPATION IN BOARD AND BOARD COMMITTEE MEETINGS (PUBLIC COMMENT) LOCATED AT THE END OF THE AGENDA.***

*The Authority has identified a local company to provide oral interpreter and translation services for public meetings. If you require oral interpreter or translation services, please telephone the Board Services /Authority Clerk Department with your request at (619) 400-2400 at least three (3) working days prior to the meeting.*

## CALL TO ORDER:

## PLEDGE OF ALLEGIANCE:

## ROLL CALL:

## PRESENTATIONS:

### **A. Review of the Unaudited Financial Statement for the Fiscal Year Ended June 30, 2022:**

Presented by Scott Brickner, Vice President and Chief Financial Officer

## REPORTS FROM BOARD COMMITTEES, AD HOC COMMITTEES, AND CITIZEN COMMITTEES AND LIAISONS:

- **AUDIT COMMITTEE:**  
Committee Members: Blakespear, Casillas Salas, Schiavoni, Sly, Vann (Chair), Newsom, Wong Nickerson
- **CAPITAL IMPROVEMENT PROGRAM OVERSIGHT COMMITTEE:**  
Committee Members: McNamara, Schiavoni, von Wilpert (Chair)
- **EXECUTIVE PERSONNEL AND COMPENSATION COMMITTEE:**  
Committee Members: Cabrera, McNamara, Robinson (Chair), Vargas
- **FINANCE COMMITTEE:**  
Committee Members: McNamara, Schiavoni (Chair), Sly, von Wilpert

## **ADVISORY COMMITTEES**

- **AUTHORITY ADVISORY COMMITTEE:**  
Liaison: Casillas Salas (Primary), Robinson
- **ARTS ADVISORY COMMITTEE:**  
Liaison: Schiavoni

## **LIAISONS**

- **CALTRANS:**  
Liaison: Dallarda
- **INTER-GOVERNMENTAL AFFAIRS:**  
Liaison: Cabrera
- **MILITARY AFFAIRS:**  
Liaison: Bedell
- **PORT:**  
Liaisons: Cabrera (Primary), Robinson, Vargas

Thursday, September 1, 2022

- **WORLD TRADE CENTER:**  
Representatives: Robert H. Gleason

## **BOARD REPRESENTATIVES (EXTERNAL)**

- **SANDAG BOARD OF DIRECTORS:**  
Representative: Cabrera (Primary), Robinson
- **SANDAG TRANSPORTATION COMMITTEE:**  
Representatives: Schiavoni (Primary), Sly

## **CHAIR REPORT:**

## **PRESIDENT/CEO REPORT:**

## **NON-AGENDA PUBLIC COMMENT:**

Non-Agenda Public Comment is reserved for members of the public wishing to address the Board on matters for which another opportunity to speak **is not provided on the Agenda**, and which is within the jurisdiction of the Board. Please submit a completed speaker slip to the Authority Clerk. ***Each individual speaker is limited to three (3) minutes. Applicants, groups and jurisdictions referring items to the Board for action are limited to five (5) minutes.***

**Note:** Persons wishing to speak on specific items should reserve their comments until the specific item is taken up by the Board.

## **CONSENT AGENDA (ITEMS 1-13):**

The consent agenda contains items that are routine in nature and non-controversial. Some items may be referred by a standing Board Committee or approved as part of the budget process. The matters listed under 'Consent Agenda' may be approved by one motion. Any Board Member may remove an item for separate consideration. Items so removed will be heard before the scheduled New Business Items, unless otherwise directed by the Chair.

1. **APPROVAL OF MINUTES:**  
RECOMMENDATION: Approve the minutes of the July 7, 2022, Board meeting.
2. **ACCEPTANCE OF BOARD AND COMMITTEE MEMBERS WRITTEN REPORTS ON THEIR ATTENDANCE AT APPROVED MEETINGS AND PRE-APPROVAL OF ATTENDANCE AT OTHER MEETINGS NOT COVERED BY THE CURRENT RESOLUTION:**  
RECOMMENDATION: Accept the reports and pre-approve Board Member attendance at other meetings, trainings and events not covered by the current resolution.  
**(Board Services: Tony R. Russell, Director/Authority Clerk)**

Thursday, September 1, 2022

- 3. AWARDED CONTRACTS, APPROVED CHANGE ORDERS FROM JUNE 13, 2022, THROUGH AUGUST 7, 2022, AND REAL PROPERTY AGREEMENTS GRANTED AND ACCEPTED FROM JUNE 13, 2022, THROUGH AUGUST 7, 2022:**  
RECOMMENDATION: Receive the Report.  
**(Procurement: Jana Vargas, Procurement Director)**
- 4. SEPTEMBER 2022 LEGISLATIVE REPORT:**  
RECOMMENDATION: Adopt Resolution No. 2022-0076, approving the September 2022 Legislative Report.  
**(Government Relations: Matt Harris, Director)**
- 5. APPOINTMENT OF AN INDEPENDENT PARTY TO INVESTIGATE AN ETHICS COMPLAINT:**  
RECOMMENDATION: Adopt Resolution No. 2022-0077, retaining Best Best & Krieger LLP to investigate an ethics complaint, pursuant to Authority Code 2.16, relating to a Board Member.  
**(Audit: Lee Parravano, Chief Auditor)**
- 6. APPOINTMENT OF AUTHORITY ADVISORY COMMITTEE MEMBERS:**  
RECOMMENDATION: Adopt Resolution No. 2022-0078, appointing members to the Authority Advisory Committee.  
**(Board Services: Tony R. Russell, Director/Authority Clerk)**

## CLAIMS

## COMMITTEE RECOMMENDATIONS

- 7. ACCEPTANCE OF THE UNAUDITED FINANCIAL STATEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2022:**  
RECOMMENDATION: The Finance Committee recommends that the Board accept the report.  
**(Finance: Scott Brickner, Vice President and Chief Financial Officer)**
- 8. ACCEPTANCE OF THE INVESTMENT REPORT AS OF JULY 31, 2022:**  
RECOMMENDATION: The Finance Committee recommends that the Board accept the report.  
**(Finance: Scott Brickner, Vice President and Chief Financial Officer)**

## CONTRACTS AND AGREEMENTS

- 9. APPROVE AND AUTHORIZE THE PRESIDENT/CEO TO EXECUTE THE FIRST AMENDMENT TO THE AGREEMENT WITH MIS SCIENCES CORPORATION:**  
RECOMMENDATION: Adopt Resolution No. 2022-0079, approving and authorizing the President/CEO to execute the First Amendment to the Service & Consulting Agreement with MIS Sciences Corporation for Hosted Cloud-Based System and Support Services, extending the term for one (1) year to November 30, 2023.  
**(Information & Technology Services: Jessica Bishop, Director)**
- 10. AMEND SFS BEAUTY CA, LLC NON-EXCLUSIVE CONCESSION LEASE TO RECONCEPT MAC COSMETICS TO RITUALS:**  
RECOMMENDATION: Adopt Resolution No. 2022-0080, authorizing the President/CEO to execute the Second amendment to the Non-exclusive Concession Lease with SFS Beauty CA, LLC, to allow for modifications to the leased premises to reconcept MAC Cosmetics to Rituals with a minimum investment of One Hundred Seventy Thousand Dollars (\$170,000) by concessionaire, rent of 10% of gross revenues, a change in the ACDBE joint venture partner to Procurement Concepts, Inc. and a three (3) year term extension.  
**(Revenue Generation & Partnership Development: Deanna Zachrisson, Director)**
- 11. APPROVE AND AUTHORIZE THE PRESIDENT/CEO TO NEGOTIATE AND EXECUTE AN AGREEMENT WITH GCR INC., DBA CIVIX FOR PROPERTY MANAGEMENT SOLUTION SOFTWARE SYSTEM SERVICES:**  
RECOMMENDATION: Adopt Resolution No. 2022-0081, authorizing the President/CEO to negotiate and execute an agreement with GCR Inc., dba Civix for a term of five (5) years, with the option for two (2) one-year extensions to be exercised at the sole discretion of the President/CEO in an amount not to exceed \$600,000 to provide, install, configure and maintain, including technical support, a Property Management Solution Software System.  
**(Revenue Generation & Partnership Development: Deanna Zachrisson, Director)**

## CONTRACTS AND AGREEMENTS AND/OR AMENDMENTS TO CONTRACTS AND AGREEMENTS EXCEEDING \$1 MILLION

- 12. AWARD A CONTRACT TO S&L SPECIALTY CONSTRUCTION, INC. FOR QUIETER HOME PROGRAM PHASE 12, GROUP 2, PROJECT NO. 381202 THIRTY-FIVE (35) NON-HISTORIC SINGLE-FAMILY AND MULTI-FAMILY UNITS ON SEVENTEEN (17) RESIDENTIAL PROPERTIES LOCATED EAST AND WEST OF THE SAN DIEGO INTERNATIONAL AIRPORT:**

RECOMMENDATION: Adopt Resolution No. 2022-0082, awarding a contract to S&L Specialty Construction, Inc. in the amount of \$1,159,711.00 for Phase 12, Group 2, Project No. 381202, of the San Diego County Regional Airport Authority's Quieter Home Program.

**(Airport Planning and Environmental Affairs: Brendan Reed, Director)**

- 13. AWARD A CONTRACT TO KRAUSE A.C.T., DBA AIR CLEANING TECHNOLOGY FOR RESTAURANT HOOD CLEANING AND MAINTENANCE SERVICES AT SAN DIEGO INTERNATIONAL AIRPORT:**

RECOMMENDATION: Adopt Resolution No. 2022-0083, awarding a contract to Krause A.C.T., dba Air Cleaning Technology for Restaurant Hood Cleaning and Maintenance Services at the San Diego International Airport, in an amount not to exceed Three Million Dollars (\$3,000,000.00) for a three (3)-year term with an option for two (2) one-year extensions exercisable at the sole discretion of the President/CEO.

**(Revenue Generation & Partnership Development: Deanna Zachrisson, Director)**

## PUBLIC HEARINGS:

## OLD BUSINESS:

## NEW BUSINESS:

- 14. ADOPT A LABOR PEACE POLICY FOR THE FOOD & BEVERAGE AND RETAIL CONCESSIONS AT THE AIRPORT:**

RECOMMENDATION: Adopt Resolution No. 2022-0084, adopting a Labor Peace Policy to avoid strikes, picket lines and work stoppages and assure continuity of food & beverage and retail concessions at the Airport.

**(Marketing and Air Service Development: Hampton Brown, Vice President and Chief Revenue Officer)**

## CLOSED SESSION:

- 15. PUBLIC EMPLOYEE COMPLAINT:**

(Government Code §54957)

Thursday, September 1, 2022

**16. CONFERENCE WITH LABOR NEGOTIATORS:**

Cal. Gov. Code §54957.6

Agency designated representatives: Monty Bell, Scott Brickner, Angela Shafer-Payne, Rod Betts, Jeff Rasor, Lola Barnes, Lee Kaminetz

Employee organization: California Teamsters Local 911

**REPORT ON CLOSED SESSION:**

**GENERAL COUNSEL REPORT:**

**BUSINESS AND TRAVEL EXPENSE REIMBURSEMENT REPORTS FOR BOARD MEMBERS, PRESIDENT/CEO, CHIEF AUDITOR AND GENERAL COUNSEL WHEN ATTENDING CONFERENCES, MEETINGS, AND TRAINING AT THE EXPENSE OF THE AUTHORITY:**

**BOARD COMMENT:**

**ADJOURNMENT:**

Thursday, September 1, 2022

## Policy for Public Participation in Board, Airport Land Use Commission (ALUC), and Committee Meetings (Public Comment)

- 1) Persons wishing to address the Board, ALUC, and Committees shall submit a speaker slip to the Clerk prior to the initiation of the portion of the agenda containing the item to be addressed (e.g., Public Comment and General Items). Failure to submit a speaker slip shall not preclude testimony, if permission to address the Board is granted by the Chair.
- 2) The Public Comment Section at the beginning of the agenda is reserved for persons wishing to address the Board, ALUC, and Committees on any matter for which another opportunity to speak is not provided on the Agenda, and on matters that are within the jurisdiction of the Board.
- 3) Persons wishing to speak on specific items listed on the agenda will be afforded an opportunity to speak during the presentation of individual items. Persons wishing to speak on specific items should reserve their comments until the specific item is taken up by the Board, ALUC and Committees.
- 4) If many persons have indicated a desire to address the Board, ALUC and Committees on the same issue, then the Chair may suggest that these persons consolidate their respective testimonies. Testimony by members of the public on any item shall be limited to **three (3) minutes per individual speaker and five (5) minutes for applicants, groups and referring jurisdictions.**
- 5) Pursuant to Authority Policy 1.33 (8), recognized groups must register with the Authority Clerk prior to the meeting.

After a public hearing or the public comment portion of the meeting has been closed, no person shall address the Board, ALUC, and Committees without first obtaining permission to do so.

## Additional Meeting Information

**NOTE:** This information is available in alternative formats upon request. To request an Agenda in an alternative format, or to request a sign language or oral interpreter, or an Assistive Listening Device (ALD) for the meeting, please telephone the Authority Clerk's Office at (619) 400-2550 at least three (3) working days prior to the meeting to ensure availability.

For your convenience, the agenda is also available to you on our website at [www.san.org](http://www.san.org).

**For those planning to attend the Board meeting, parking is available in the public parking lot located directly to the East of the Administration Building across Winship Lane. Bring your ticket to the third-floor receptionist for validation.**

You may also reach the SDCRAA Building by using public transit via the San Diego MTS System, Route 992. For route and fare information, please call the San Diego MTS at (619) 233-3004 or 511.

# Review of the Unaudited Financial Statements for the Fiscal Year Ended June 30, 2022 and 2021

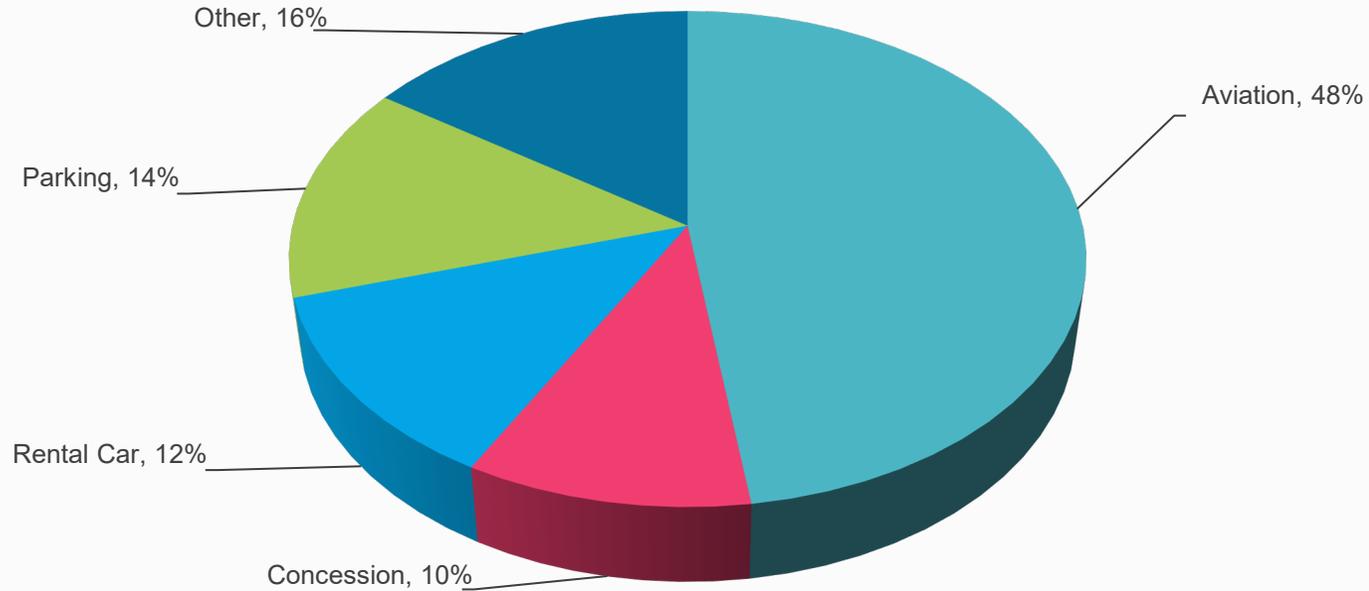
Presented by:  
Scott Brickner  
Chief Financial Officer

September 1, 2022

# Operating Revenues

## Fiscal Year Ended June 30, 2022 (Unaudited)

Actual Operating Revenues by Percentage

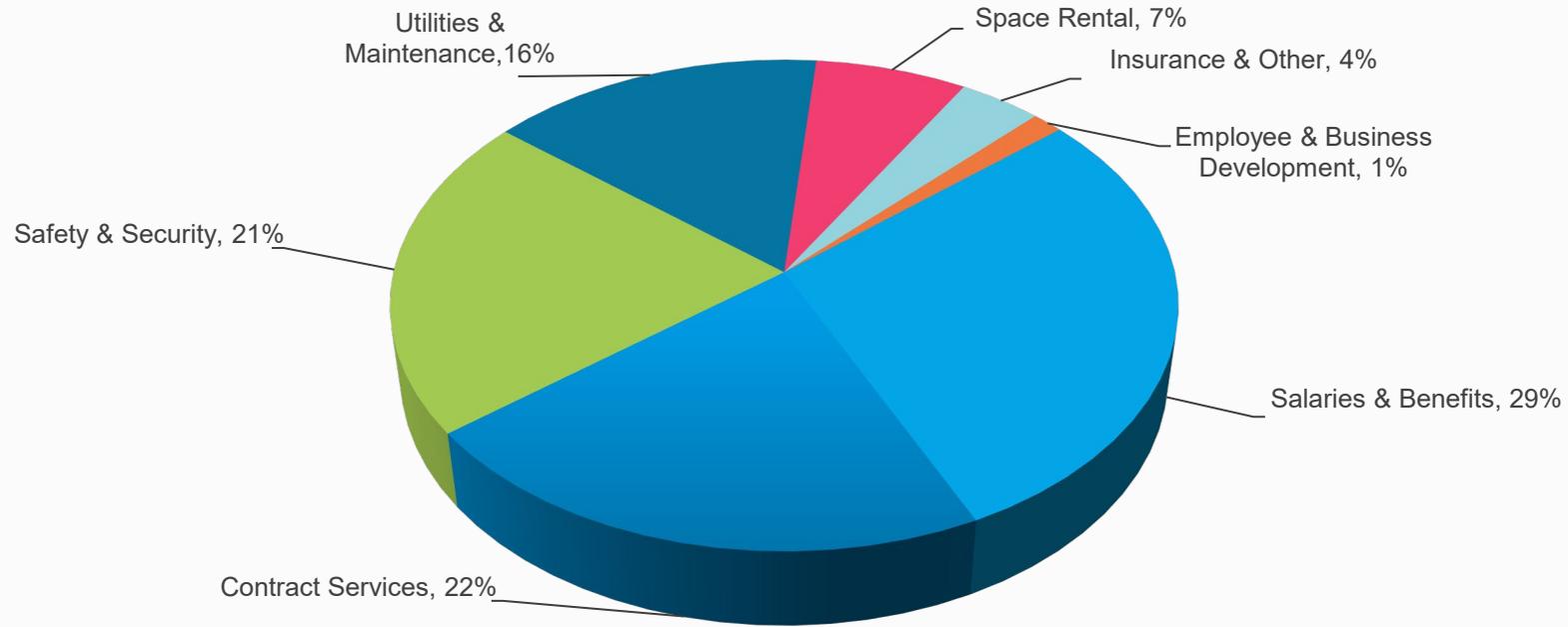


(in \$000s)	Aviation Revenue	Concession Revenue	Rental Car Revenue	Parking Revenue	Other Revenue	Total Operating Revenue
FY 2019 Pre-Pandemic	\$ 134,354	\$ 30,102	\$ 34,305	\$ 46,585	\$ 48,333	\$ 293,679
FY 2021 Prior Year Actual	133,870	10,754	16,973	22,238	32,110	215,945
FY 2022 Budget	140,932	13,236	18,711	26,061	38,100	237,040
<b>FY 2022 Actual</b>	<b>149,021</b>	<b>31,992</b>	<b>38,647</b>	<b>44,181</b>	<b>48,155</b>	<b>311,996</b>
Variance	\$ 8,089	\$ 18,756	\$ 19,936	\$ 18,120	\$ 10,055	\$ 74,956

# Operating Expenses

## Fiscal Year Ended June 30, 2022 (Unaudited)

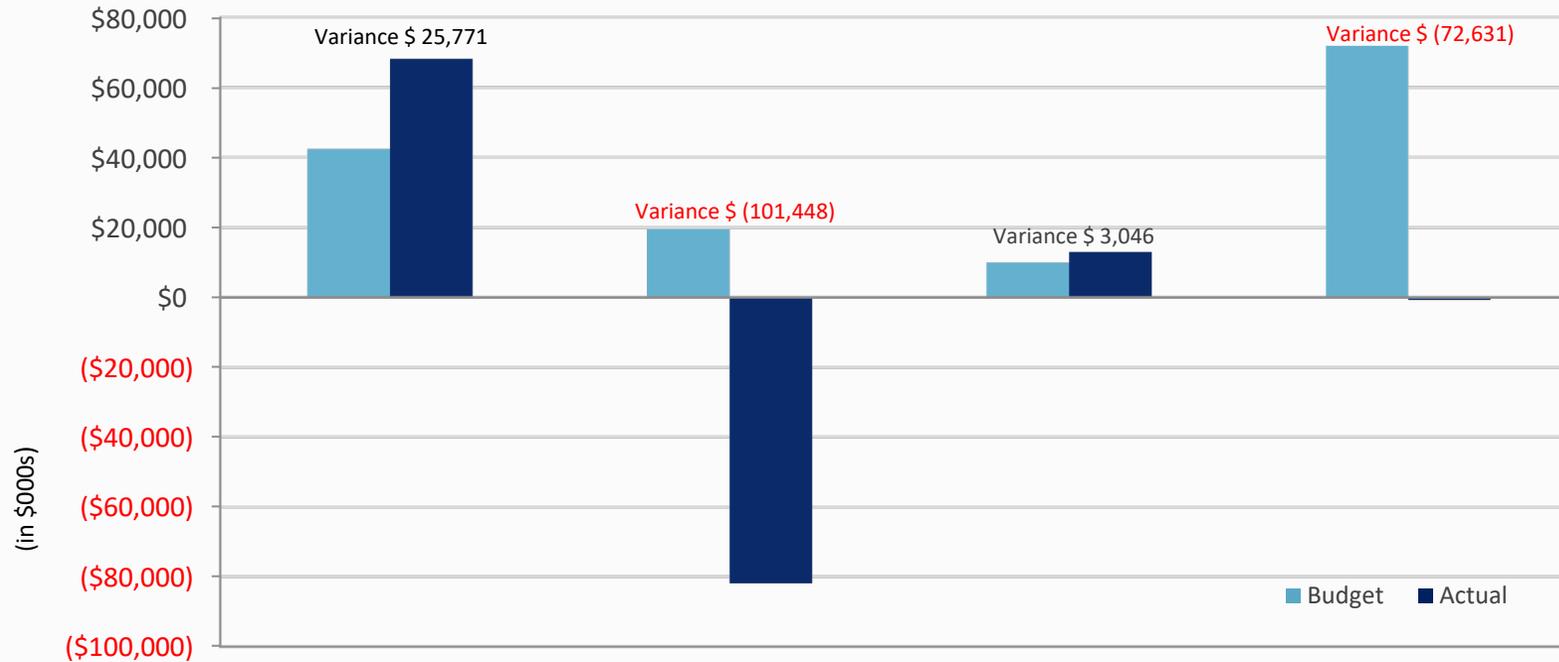
Actual Operating Expenses by Percentage



(in \$000s)	Salaries & Benefits	Contract Services	Safety & Security	Utilities & Maintenance	Space Rental	Insurance & Other	Employee & Business Dev.	Total Operating Expenses
FY 2019 Pre-Pandemic	\$ 49,578	\$ 49,903	\$ 31,397	\$ 26,630	\$ 10,191	\$ 5,845	\$ 3,675	\$ 177,219
FY 2021 Prior Year Actual	52,922	24,977	35,085	20,840	10,267	5,774	650	150,515
FY 2022 Budget	51,355	33,128	36,385	26,036	10,652	7,020	2,652	167,228
<b>FY 2022 Actual</b>	<b>46,373</b>	<b>34,481</b>	<b>34,191</b>	<b>24,940</b>	<b>11,331</b>	<b>6,162</b>	<b>2,319</b>	<b>159,797</b>
Variance	\$ 4,982	\$ (1,353)	\$ 2,194	\$ 1,096	\$ (679)	\$ 858	\$ 333	\$ 7,431

# Non-operating Revenue & Expenses

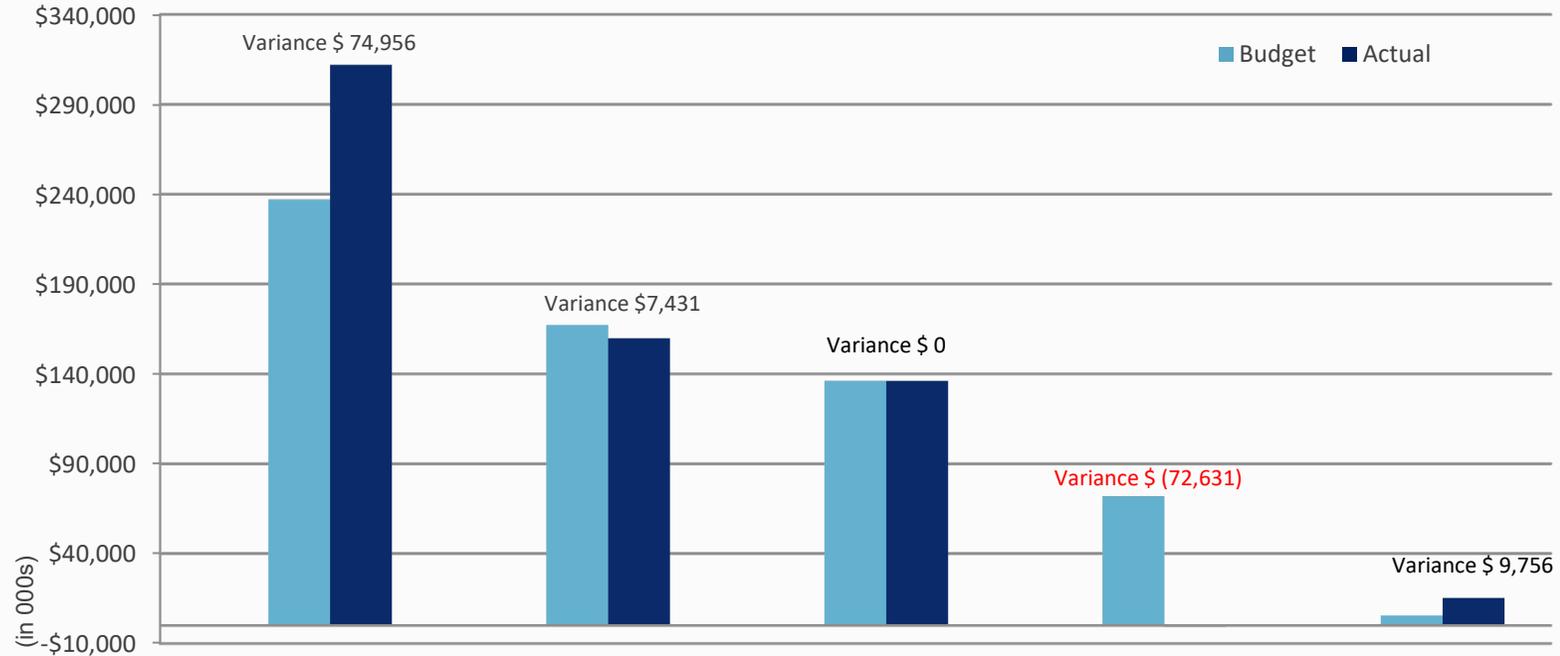
## Fiscal Year Ended June 30, 2022 (Unaudited)



(in \$000s)	Passenger Facility Charge, Customer Facility Charge & Quieter Home Program	Interest Expense, Interest Income, & other non-operating revenue	Capital grant Contributions	Total Non-Operating Revenue, (net)
FY 2019 Pre-Pandemic	\$ 87,825	\$ (44,792)	\$ 8,213	\$ 51,246
FY 2021 Prior Year Actual	34,632	12,622	13,932	61,186
FY 2022 Budget	42,415	19,553	9,912	71,880
<b>FY 2022 Actual</b>	<b>68,186</b>	<b>(81,895)</b>	<b>12,958</b>	<b>(751)</b>
<b>Variance</b>	<b>\$ 25,771</b>	<b>\$ (101,448)</b>	<b>\$ 3,046</b>	<b>\$ (72,631)</b>

# Financial Summary

## Fiscal Year Ended June 30, 2022 (Unaudited)

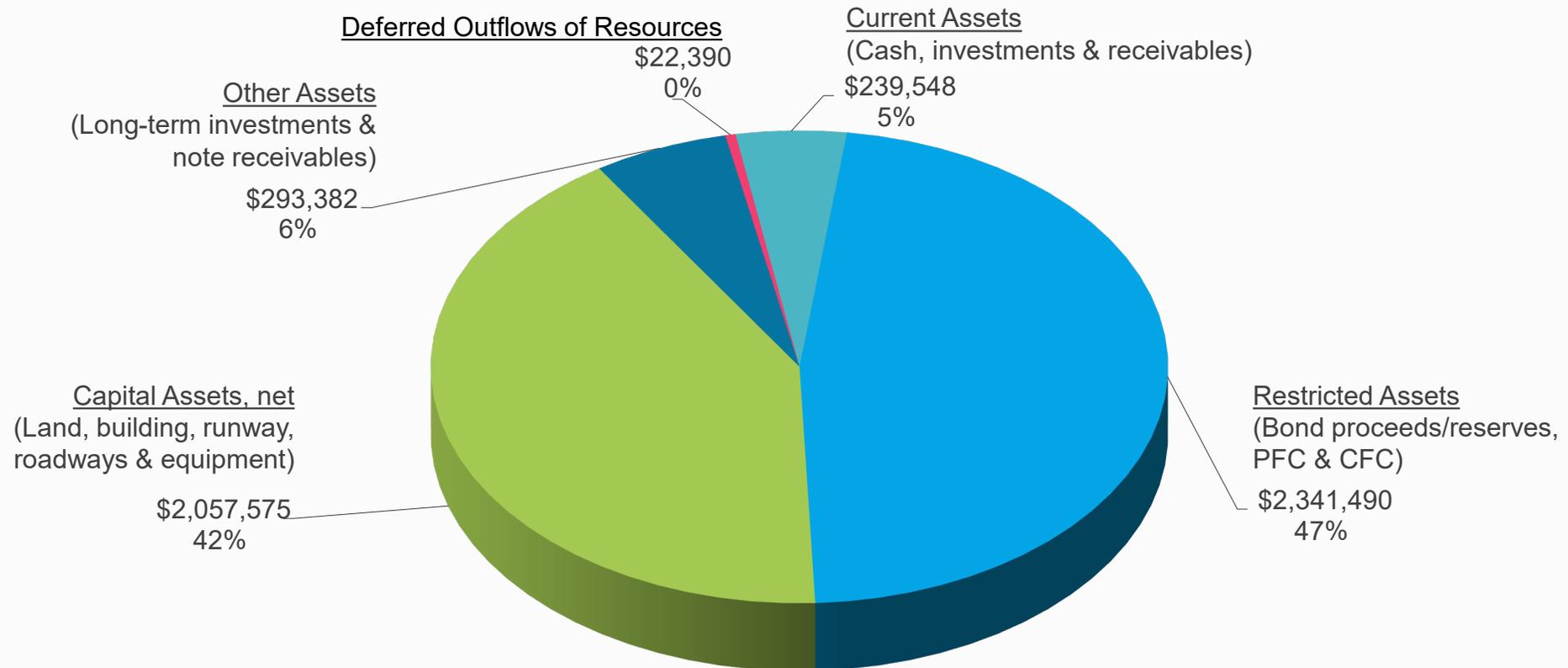


(in \$000s)	Total Operating Revenues	Total Operating Expenses	Depreciation	Total Non-Operating Revenues, net	Change in Net Position
FY 2019 Pre-Pandemic	\$ 293,679	\$ 177,219	\$ 124,329	\$ 51,246	\$ 43,377
FY 2021 Prior Year Actual	215,945	150,515	132,834	61,186	(6,218)
FY 2022 Budget	237,040	167,228	136,107	71,880	5,585
<b>FY 2022 Actual</b>	<b>311,996</b>	<b>159,797</b>	<b>136,107</b>	<b>(751)</b>	<b>15,341</b>
Variance	\$ 74,956	\$ 7,431	\$ -	\$ (72,631)	\$ 9,756

# Statement of Net Position as of June 30, 2022 (Unaudited)

## Assets and Deferred Outflow of Resources (000's)

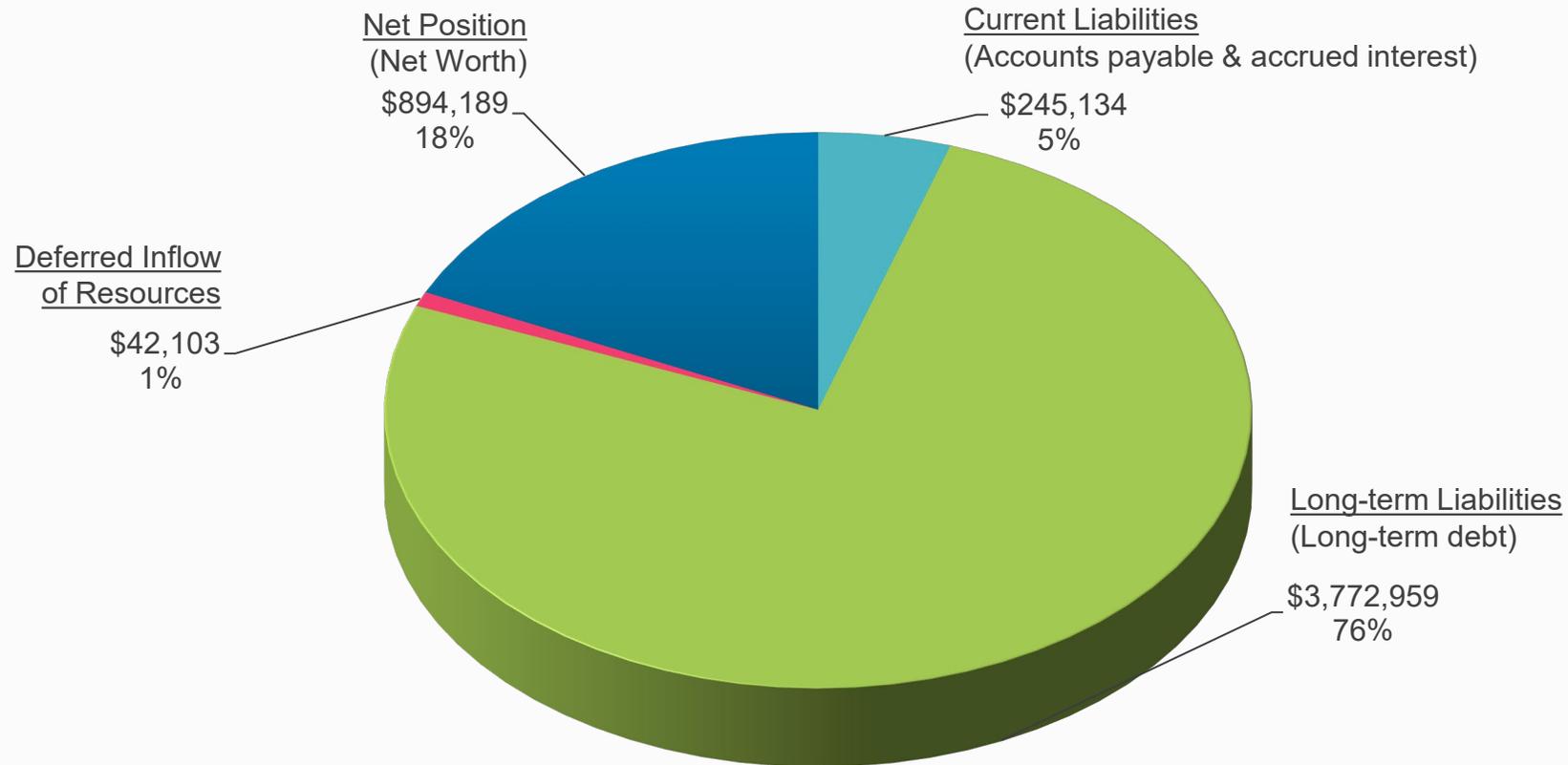
Total: \$4,954,385



# Statement of Net Position as of June 30, 2022 (Unaudited)

## Liabilities, Deferred Outflow of Resources & Net Position (000's)

Total: \$4,954,385



Questions?

**DRAFT**  
**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY BOARD**  
**MINUTES**  
**THURSDAY, JULY 7, 2022**  
**SAN DIEGO INTERNATIONAL AIRPORT**  
**BOARD ROOM**

**CALL TO ORDER:** Chair Cabrera called the regular meeting of the San Diego County Regional Airport Authority Board to order at 9:02 a.m. on Thursday, July 7, 2022, at the San Diego International Airport, Administration Building, 3225 North Harbor Drive, San Diego, CA 92101.

**ROLL CALL:**

PRESENT: Board Members: Blakespear, Cabrera, Casillas Salas, McNamara, Robinson, Schiavoni, Sly, von Wilpert

ABSENT: Board Members: Bedell (Ex-Officio), Dallarda (Ex-Officio), Miller (Ex-Officio), Vargas

ALSO PRESENT: Kimberly J. Becker, President/CEO; Lee Kaminetz, Director, Counsel Services; Tony R. Russell, Director, Board Services/Authority Clerk; Sean Harris, Assistant Authority Clerk II

*Board Member Casillas Salas arrived at 9:08 a.m.*

*Board Member Blakespear arrived at 9:15 a.m.*

**CLOSED SESSION:** The Board recessed into closed session at 9:04 a.m. to hear Items 1-5.

**1. CONFERENCE WITH LEGAL COUNSEL – EXISTING LITIGATION**

(Paragraph (1) of subdivision (d) of Cal. Gov. Code §54956.9)

Name of Case: In re Airport Van Rental, Inc., United States Bankruptcy Court Case No. 2:20-bk-20876-BB

**2. CONFERENCE WITH LABOR NEGOTIATORS:**

Cal. Gov. Code §54957.6

Agency designated representatives: Monty Bell, Scott Brickner, Angela Shafer-Payne, Rod Betts, Jeff Razor, Lola Barnes, Lee Kaminetz

Employee organization: California Teamsters Local 911

**3. PUBLIC EMPLOYEE PERFORMANCE EVALUATION**

Cal.Gov.Code §54957

Title: President/CEO

**4. PUBLIC EMPLOYEE PERFORMANCE EVALUATION**

Cal.Gov.Code §54957

Title: Chief Auditor

**5. PUBLIC EMPLOYEE PERFORMANCE EVALUATION**

Cal.Gov.Code §54957

Title: General Counsel

**REPORT ON CLOSED SESSION:** The Board reconvened into Open Session at 10:22 a.m. There was no reportable action.

**PRESENTATIONS:**

**REPORTS FROM BOARD COMMITTEES, AD HOC COMMITTEES, AND CITIZEN COMMITTEES AND LIAISONS:**

- **AUDIT COMMITTEE:** None
- **CAPITAL IMPROVEMENT PROGRAM OVERSIGHT COMMITTEE:** None
- **EXECUTIVE PERSONNEL AND COMPENSATION COMMITTEE:** None
- **FINANCE COMMITTEE:** Board Member Schiavoni reported that The Finance Committee met on June 27, and, at that meeting, the committee reviewed the unaudited financial statements for the eleven months ended May 31, 2022, as well as the Authority's investment report as of May 31, 2022. She also reported that there was an update provided on the authority's revolving credit facility and outstanding balances.

***ADVISORY COMMITTEES***

- **AUTHORITY ADVISORY COMMITTEE:** None
- **ARTS ADVISORY COMMITTEE:** Board Member Schiavoni reported that the Arts Program will help celebrate PRIDE by featuring a concert on Friday, July 15 and that local performers Sue Palmer and friends will entertain travelers with their "motel swing" music, combining jazz, boogie-woogie and big band. She also reported that a Call for Artist Submissions was released on July 1 for this year's Temporary Exhibition program and that the theme of the exhibition is "A Necessary Departure." She reported that a virtual information session will be held on Thursday, July 14 at 5p.m. She also reported that The Arts Program in collaboration with the Communications department will be highlighting the outgoing Temporary Exhibition artists (*Make Yourself at Home* exhibition) through social media posts, internal newsletter communications, and other content.

***LIAISONS***

- **CALTRANS:** None.

- **INTER-GOVERNMENTAL AFFAIRS:** Chair Cabrera reported that in Washington, the House Appropriations Committee approved several spending bills to fund the federal government in Fiscal Year 2023, which includes full funding for the Federal Aviation Administration’s Airport Improvement Program (AIP) and additional funding for AIP discretionary grants available to all airports. He reported that the House Transportation bill also includes the Airport Authority’s Community Project Funding request of \$3.3 million to fund phase one of the installation of the airport ground support equipment electric charging stations at the New Terminal 1. He reported that in Sacramento, the Legislature passed, and the Governor signed, a historic \$300 billion state budget for the 2022-23 Fiscal Year. He reported that the main budget bill, passed on June 15, provides an overall blueprint for state spending for the upcoming fiscal year. He reported that the Authority’s Government Relations staff are monitoring budget negotiations and will continue to advocate for additional funding at the state and federal levels. He also reported that Government Relations staff have begun a round of briefings to update elected officials and their staff on the New Terminal 1 project, with emphasis on the parking and vehicle access changes at Terminal 1. He reported that staff have provided briefings to the staff of Senate President Pro Tem Toni Atkins, as well as San Diego City Councilmembers Joe LaCava, Jennifer Campbell, Stephen Whitburn, Raul Campillo, and Chris Cate, and staff in the offices of Councilmembers Monica Montgomery-Steppe and Vivian Moreno. He reported that as part of these updates, the Government Relations team has been working to get elected officials to distribute key information to their constituents about the vehicle access changes at Terminal 1.
- **MILITARY AFFAIRS:** None.
- **PORT:** None.
- **WORLD TRADE CENTER:** None.

***BOARD REPRESENTATIVES (EXTERNAL)***

- **SANDAG BOARD OF DIRECTORS:** Chair Cabrera reported that the SANDAG Board of Directors met once since the last Board meeting. He reported that during the meeting, the Board of Directors were asked to approve an amendment to the FY 2023 Program Budget accepting \$10.8 million of Surface Transportation Block Grant Program/Coordinated Border Infrastructure funds for the site preparation for the State Route 11 and Otay Mesa East Port of Entry project. He also reported that the Board of Directors approved the submission of the Annual Public Transit Report to the State Legislature, which was recommended by the Transportation Committee. He reported that SANDAG staff also informed the Board that on July 22 they will present an update on the Airport Connectivity and Central Mobility Hub project.

- **SANDAG TRANSPORTATION COMMITTEE:** Board Member Sly reported that the SANDAG Transportation Committee has met twice since the last Board Meeting. He reported that at the first meeting, the Transportation Committee approved the proposed FY 2023 Transit Agency Operating Budgets. He reported that during the second meeting, the Transportation Committee was asked to review the 2022 Specialized Transportation Program Management Plan before submittal to the Federal Transit Administration for approval. He also reported that staff presented draft transportation solution strategies for the South Bay to Sorrento Comprehensive Multimodal Corridor Plan.

**CHAIR'S REPORT:** Chair Cabrera thanked Airport Authority employees for volunteering to help passengers with navigating the New T1 construction. He congratulated Airport Authority President/CEO Kim Becker for being appointed as chair of the San Diego Tourism Authority Board of Directors. He reported that he and Airport Authority President/CEO Kim Becker presented to the San Diego Regional Chamber of Commerce's Board of Directors on the Airport Authority's plan for the New T1. He also reported that Board Members Sly and von Wilpert, as well as himself, joined President/CEO Kim Becker and other members of the Airport Authority's executive and management teams at the Airport's Council International North America Business of Airports Conference in Phoenix, Arizona in June. He reported that sessions focused on concessions, financial management, workforce planning and new trends in aeronautical and non-aeronautical revenue. He also reported that President/CEO Kim Becker participated in a panel discussion on small business development and that Monty Bell, Director of Talent, Culture, and Capability participated in a panel on workplace innovation and transportation. He also reported that staff also participated in concessions presentations. He reported that the Airport Authority would be joining in the San Diego PRIDE parade with its own contingent.

**PRESIDENT/CEO'S REPORT:** Kim Becker, President/CEO, reported that today and tomorrow, the last section of the pedestrian bridge will be removed and that all private vehicles that normally go in front of the roadway are being moved to the Ground Transportation Center and the Ground Transportations providers will be moving into the old parking lot. She also reported that the Authority has set up a new crosswalk and volunteers have been helping passengers navigate the new arrangements. She reported that conditions should return to normal by July 9. She also reported that the Authority has set aside 50 three-hour parking spaces for meeters and greeters and those accompanying passengers who need assistance getting to and from the gates. She reported that under the bilateral infrastructure legislation, there was a competitive grant process for terminals and the Authority was awarded \$24 million for the T1 program. She reported that MTS is offering free rides from Terminals 1 and 2 to downtown San Diego destinations on bus route 992 through Labor Day, September 5 and the Airport Authority had an informational table at MTS's community BBQ to talk about the free bus rides and the San Diego Flyer Shuttle from old town.

She reported that under the concessions program, the Revenue Generation and Partnership Team has been conducting multiple information sessions throughout San Diego County on concessions opportunities for the New T1 ahead of the recruitment process that will happen this fall. She also reported that there will be information sessions on July 20 in El Cajon and July 26 in Escondido and there will be Zoom sessions set for July 18 and August 3. She reported that on June 12, the Biden administration dropped the COVID 19 testing requirement for international travelers. She also reported that the passenger numbers for June ended 13% down from 2019 passenger numbers. She reported that Southwest announced it would be adding non-stop service to Colorado Springs this Winter. She also reported that throughout June, passengers experienced delays and cancellations due to staffing shortages and weather conditions throughout the country and that SAN was also affected. She also reported that the airlines cancelled an estimated 270 flights at SAN in June.

**NON-AGENDA PUBLIC COMMENT:** None.

**CONSENT AGENDA (ITEMS 6 - 17):**

**ACTION: Moved by Board Member Casillas Salas and seconded by Board Member Sly to approve the Consent Agenda. Motion carried by the following votes: YES – Blakespear, Cabrera, Casillas Salas, McNamara, Robinson, Schiavoni, Sly, von Wilpert; NO – None; ABSENT – Vargas, (Weighted Vote Points: YES -92; NO – 0; ABSENT – 8)**

**6. APPROVAL OF MINUTES:**

RECOMMENDATION: Approve the minutes of the April 21, 2022, special Board meeting and the June 2, 2022, Board meeting.

**7. ACCEPTANCE OF BOARD AND COMMITTEE MEMBERS WRITTEN REPORTS ON THEIR ATTENDANCE AT APPROVED MEETINGS AND PRE-APPROVAL OF ATTENDANCE AT OTHER MEETINGS NOT COVERED BY THE CURRENT RESOLUTION:**

RECOMMENDATION: Accept the reports and pre-approve Board Member attendance at other meetings, trainings and events not covered by the current resolution.

**8. AWARDED CONTRACTS, APPROVED CHANGE ORDERS FROM MAY 9, 2022, THROUGH JUNE 12, 2022, AND REAL PROPERTY AGREEMENTS GRANTED AND ACCEPTED FROM MAY 9, 2022, THROUGH JUNE 12, 2022:**

RECOMMENDATION: Receive the Report.

**9. JULY 2022 LEGISLATIVE REPORT:**

RECOMMENDATION: Adopt Resolution No. 2022-0062, approving the July 2022 Legislative Report.

**10. ANNUAL REVIEW AND NOTIFICATION OF BOARD MEMBER WEIGHTED VOTE POINT ALLOCATION AS REQUIRED BY SECTION 170014 OF THE CALIFORNIA PUBLIC UTILITIES CODE:**

RECOMMENDATION: Adopt Resolution No. 2022-0063, accepting the Board Member Weighted Vote Point Allocation as required by Section 170014 of the California Public Utilities Code.

**11. CONSIDERATION OF WHETHER TO CONTINUE VIRTUAL MEETINGS FOR AUTHORITY BOARD AND COMMITTEE MEETINGS PURSUANT TO AB 361:**

RECOMMENDATION: Adopt Resolution No. 2022-0064, finding that it is in the best interest of the Authority and the public it serves to continue to hold virtual public meetings of the Board and its Committees because a declared state of emergency is ongoing and continues to directly impact the ability of the Board and its Committees to meet safely in person.

**CLAIMS**

**12. DENY APPLICATION FOR LEAVE TO PRESENT A LATE CLAIM OF MARK PARRISH:**

RECOMMENDATION: Adopt Resolution No. 2022-0065 denying the application for leave to present a late claim of Mark Parrish.

**COMMITTEE RECOMMENDATIONS**

**CONTRACTS AND AGREEMENTS**

**13. APPROVE AND AUTHORIZE THE PRESIDENT/CEO TO EXECUTE AN AGREEMENT WITH WILLIAMS SCOTSMAN, INC., TO PROVIDE THREE (3) TEMPORARY TRAILERS FOR THE NEW AIRPORT SHUTTLE BUS PARKING LOT AT SAN DIEGO INTERNATIONAL AIRPORT:**

RECOMMENDATION: Adopt Resolution No. 2022-0066, approving and authorizing the President/CEO to negotiate and execute an agreement with Williams Scotsman, Inc., for three (3) temporary trailers for a term of one (1) year, with no options for extension, in an amount not-to-exceed \$200,000, in support of Project No. 413002, Shuttle Lot Relocation at San Diego International Airport and rescinding Resolution No. 2022-0033.

**CONTRACTS AND AGREEMENTS AND/OR AMENDMENTS TO CONTRACTS AND AGREEMENTS EXCEEDING \$1 MILLION**

**14. APPROVE AND AUTHORIZE THE PRESIDENT/CEO TO EXECUTE AN ON-CALL STORM WATER PROGRAM MANAGEMENT SERVICE AGREEMENT WITH WOOD ENVIRONMENT & INFRASTRUCTURE SOLUTIONS, INCORPORATED:**

RECOMMENDATION: Adopt Resolution No. 2022-0067, approving and authorizing the President/CEO to execute an On-Call Storm Water Program Management Service Agreement with Wood Environment & Infrastructure Solutions, Incorporated, for a term of three (3) years, with the option for two (2) one-year extensions exercisable at the sole discretion of the President/CEO, in an amount not-to-exceed \$9,000,000.

**15. AWARD A CONTRACT TO HHJ CONSTRUCTION, INC., FOR QUIETER HOME PROGRAM PHASE 12, GROUP 1, PROJECT NO. 381201 THIRTY-THREE (33) NON-HISTORIC SINGLE-FAMILY AND MULTI-FAMILY UNITS ON THIRTY (30) RESIDENTIAL PROPERTIES LOCATED EAST AND WEST OF THE SAN DIEGO INTERNATIONAL AIRPORT:**

RECOMMENDATION: Adopt Resolution No. 2022-0068, awarding a contract to HHJ Construction, Inc. in the amount of \$1,530,653.50 for Phase 12, Group 1, Project No. 381201, of the San Diego County Regional Airport Authority's Quieter Home Program.

**16. AWARD A CONTRACT TO S&L SPECIALTY CONSTRUCTION, INC., FOR QUIETER HOME PROGRAM PHASE 11, GROUP 11, PROJECT NO. 381111 FORTY-SEVEN (47) NON-HISTORIC SINGLE-FAMILY AND MULTI-FAMILY UNITS ON TWENTY-SIX (26) RESIDENTIAL PROPERTIES LOCATED EAST AND WEST OF THE SAN DIEGO INTERNATIONAL AIRPORT:**

RECOMMENDATION: Adopt Resolution No. 2022-0069, awarding a contract to S&L Specialty Construction, Inc., in the amount of \$1,989,173.41 for Phase 11, Group 11, Project No. 381111, of the San Diego County Regional Airport Authority's Quieter Home Program.

**17. APPROVE AND AUTHORIZE THE PRESIDENT/CEO TO EXECUTE AN ENGINEERING CONSULTING SERVICES AGREEMENT WITH P2S INC:**

RECOMMENDATION: Adopt Resolution No. 2022-0070, approving and authorizing the President/CEO to execute an Engineering Consulting Services Agreement with P2S Inc, in an amount not-to-exceed \$3,500,000, for a term of three (3) years, with the option for two (2) one-year extensions exercisable at the discretion of the President/CEO in support of the Central Utility Plant Optimization and Site Utilities Integration Program, at San Diego International Airport.

**PUBLIC HEARINGS:**

**OLD BUSINESS:**

**NEW BUSINESS:**

**18. AUTHORIZE THE PRESIDENT/CEO TO NEGOTIATE AND EXECUTE A CONTRACT FOR AIRPORT SHUTTLE SERVICE:**

Marc Nichols, Director, Ground Transportation, provided a presentation that included an Airport Shuttle Service Overview; Scope of Work and Contract Cost Elements; New Agreement Details; RFP Key Dates; and Panel Ranking.

STEVE BURTON, SAN DIEGO, President of Ace Parking, spoke in support of staff's recommendation.

Board Member Schiavoni reported that she had two pre-solicitation meetings with a representative from ACE on April 4, 2022, and April 17, 2022.

RECOMMENDATION: Adopt Resolution No. 2022-0071 authorizing the President/CEO to negotiate and execute a contract for airport shuttle service with Ace Parking Management, Inc. for a term of four (4) years and nine (9) months with two (2) one-year options to extend the term in an amount not to exceed Seventy Million Dollars (\$70,000,000.00).

**ACTION: Moved by Board Member Schiavoni and seconded by Board Member Robinson to approve staff's recommendation. Motion carried by the following votes: YES – Blakespear, Cabrera, Casillas Salas, McNamara, Robinson, Schiavoni, Sly, von Wilpert; NO – None; ABSENT – Vargas; (Weighted Vote Points: YES – 92; NO – 0; ABSENT – 8)**

**19. AUTHORIZE THE PRESIDENT/CEO TO NEGOTIATE AND EXECUTE A CONTRACT FOR RENTAL CAR CENTER BUS SERVICE:**

Marc Nichols, Director, Ground Transportation, provided a presentation that included an Airport Rental Car Center Bus Service Overview; Scope of Work and Contract Cost Elements; New Agreement Details; RFP Key Dates; and Panel Ranking.

RICK KREITER, WINNETKA, Managing Director of Transportation for SP Plus Corporation, spoke in support of staff's recommendation.

RECOMMENDATION: Adopt Resolution No. 2022-0072 authorizing the President/CEO to negotiate and execute a contract for Rental Car Center bus service with SP Plus Corporation for a term of four (4) years and nine (9) months with two (2) one-year options to extend the term in an amount not to exceed One Hundred Three Million Dollars (\$103,000,000.00).

**ACTION: Moved by Board Member Robinson and seconded by Board Member Schiavoni to approve staff's recommendation. Motion carried by the following votes: YES – Blakespear, Cabrera, Casillas Salas, McNamara, Robinson, Schiavoni, Sly, von Wilpert; NO – None; ABSENT – Vargas; (Weighted Vote Points: YES – 92; NO – 0; ABSENT – 8)**

**20. PUBLIC EMPLOYEE COMPENSATION: DISCUSSION AND POSSIBLE ACTION CONCERNING THE COMPENSATION OF THE PRESIDENT/CEO:**

RECOMMENDATION: The Board will be discussing and possibly taking action regarding the employment contract of the President/CEO.

**ACTION: Moved by Board Member Robinson and seconded by Board Member Casillas Salas to approve an increase in the President/CEO's salary to an annual salary of \$415,000, retroactive to July 1, 2022, and a discretionary bonus of \$30,000. Motion carried by the following votes: YES – Blakespear, Cabrera, Casillas Salas, McNamara, Robinson, Schiavoni, Sly, von Wilpert; NO – None; ABSENT – Vargas; (Weighted Vote Points: YES – 92; NO – 0; ABSENT – 8)**

**21. PUBLIC EMPLOYEE COMPENSATION: DISCUSSION AND POSSIBLE ACTION CONCERNING THE COMPENSATION OF THE CHIEF AUDITOR:**

RECOMMENDATION: The Board will be discussing and possibly taking action regarding the employment contract of the Chief Auditor.

**ACTION: Moved by Board Member Robinson and seconded by Board Member von Wilpert to approve an increase in the Chief Auditor's salary to an annual salary of \$216,000, retroactive to July 1, 2022, and to waive the discretionary bonus cap of 10% and approve a discretionary bonus of \$30,000. Motion carried by the following votes: YES – Blakespear, Cabrera, Casillas Salas, McNamara, Robinson, Schiavoni, Sly, von Wilpert; NO – None; ABSENT – Vargas; (Weighted Vote Points: YES – 92; NO – 0; ABSENT – 8)**

**22. PUBLIC EMPLOYEE COMPENSATION: DISCUSSION AND POSSIBLE ACTION CONCERNING THE COMPENSATION OF THE GENERAL COUNSEL:**

RECOMMENDATION: The Board will be discussing and possibly taking action regarding the employment contract of the General Counsel.

**ACTION: Moved by Board Member Robinson and seconded by Board Member Casillas Salas to approve an increase in the General Counsel's salary to an annual salary of \$351,000, retroactive to July 1, 2022, and a discretionary bonus of a \$30,000. Motion carried by the following votes: YES – Blakespear, Cabrera, Casillas Salas, McNamara, Robinson, Schiavoni, Sly, von Wilpert; NO – None; ABSENT – Vargas; (Weighted Vote Points: YES – 92; NO – 0; ABSENT – 8)**

**GENERAL COUNSEL REPORT:** None.

**BUSINESS AND TRAVEL EXPENSE REIMBURSEMENT REPORTS FOR BOARD MEMBERS, PRESIDENT/CEO, CHIEF AUDITOR AND GENERAL COUNSEL WHEN ATTENDING CONFERENCES, MEETINGS, AND TRAINING AT THE EXPENSE OF THE AUTHORITY:**

**BOARD COMMENT:** None.

**ADJOURNMENT:** The meeting was adjourned at 11:11 a.m.

APPROVED BY A MOTION OF THE SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY BOARD THIS 1<sup>ST</sup> DAY OF SEPTEMBER 2022.

ATTEST:

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TONY R. RUSSELL  
DIRECTOR, BOARD SERVICES /  
AUTHORITY CLERK

APPROVED AS TO FORM:

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AMY GONZALEZ  
GENERAL COUNSEL

Revised 08/31/2022

Item No. 2

## Staff Report

**Meeting Date: September 1, 2022**

**Subject:**

**Acceptance of Board and Committee Members Written Reports on their Attendance at Approved Meetings and Pre-Approval of Attendance at Other Meetings Not Covered by the Current Resolution**

**Recommendation:**

Accept the reports and pre-approve Board Member attendance at other meetings, trainings and events not covered by the current resolution.

**Background/Justification:**

Authority Policy 1.10 defines a “day of service” for Board Member compensation and outlines the requirements for Board Member attendance at meetings.

Pursuant to Authority Policy 1.10, Board Members are required to deliver to the Board a written report regarding their participation in meetings for which they are compensated. Their report is to be delivered at the next Board meeting following the specific meeting and/or training attended. The reports (Attachment A) were reviewed pursuant to Authority Policy 1.10 Section 5 (g), which defines a “day of service”. The reports were also reviewed pursuant to Board Resolution No. 2019-0074, which granted approval of Board Member representation for attending events and meetings.

The attached reports are being presented to comply with the requirements of Policy 1.10 and the Authority Act.

**Fiscal Impact:**

Board and Committee Member Compensation is included in the FY 2023 Budget

## Authority Strategies/Focus Areas:

This item supports one or more of the following (*select at least one under each area*):

### Strategies

- Community Strategy    Customer Strategy    Employee Strategy    Financial Strategy    Operations Strategy

### Focus Areas

- Advance the Airport Development Plan    Transform the Customer Journey    Optimize Ongoing Business

## Environmental Review:

- A. CEQA: This Board action is not a project that would have a significant effect on the environment as defined by the California Environmental Quality Act ("CEQA"), as amended. 14 Cal. Code Regs. §15378. This Board action is not a "project" subject to CEQA. Cal. Pub. Res. Code §21065.
- B. California Coastal Act Review: This Board action is not a "development" as defined by the California Coastal Act. Cal. Pub. Res. Code §30106.
- C. NEPA: This Board action is not a project that involves additional approvals or actions by the Federal Aviation Administration ("FAA") and, therefore, no formal review under the National Environmental Policy Act ("NEPA") is required.

## Application of Inclusionary Policies:

Not applicable.

## Prepared by:

Tony R. Russell  
Director, Board Services/Authority Clerk



**BOARD MEMBER EVENT/MEETING/TRAINING REPORT SUMMARY**

**Directions:** This Form permits Board Members to report their attendance at meetings, events, and training that qualifies for “day of service” compensation pursuant to Cal. Pub. Util. Code §170017, Board Policy 1.10 and Board Resolution 2019-0074 Unless attending a meeting held pursuant to the Brown Act, attendance must be pre-approved by the Board prior to attendance and a written report delivered at the next Board meeting. After completing this Form, please forward it to Board Services, Authority Clerk Staff.

<b>Period Covered:</b>	August	
<b>Board Member Name:</b>	Catherine Blakespear	
<b>Date:</b>	8/30/22	
<b>Type of Meeting</b>	<b>Date/Time/Location of Event/Meeting/Training</b>	<b>Summary and Description of the Event/Meeting/Training</b>
<input type="checkbox"/> Brown Act <input checked="" type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	Wednesday, August 31, 2022 4:30pm - 5:00 pm Virtual - Microsoft Teams  Meeting updated from 8/29/22 to 8/31/22	Briefing on Naming Policy & Labor Peace w/K. Becker
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		

I certify that I was present for at least half of the time set for each meeting, event, and training listed herein.

Signature: 

**BOARD MEMBER EVENT/MEETING/TRAINING REPORT SUMMARY**

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<b>Period Covered:</b>	July 1, 2022 through July 31, 2022	
<b>Board Member Name:</b>	Gil Cabrera	
<b>Date:</b>	7/29/22	
<b>Type of Meeting</b>	<b>Date/Time/Location of Event/Meeting/Training</b>	<b>Summary and Description of the Event/Meeting/Training</b>
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	7/7/2022 - 9am-1230pm - SDCRAA Offices	SDCRAA Board of Directors Meeting and ALUC Meeting
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	7/8/2022 - 9am-1130am - Zoom	SANDAG Board of Directors Meeting
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	7/20/2022 - 9am-10am - Zoom	SDCRAA Advisory Committee Meeting -
<input type="checkbox"/> Brown Act <input checked="" type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	7/18/2022 - 430pm - Zoom	SDCRAA Concessions Outreach Event
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	7/22/2022 - 9am-Noon - Zoom	SANDAG Board of Directors Meeting
<input type="checkbox"/> Brown Act <input checked="" type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	7/29/2022 - Noon-1:30pm - Point Loma Yacht Club	Presentation to Point Loma Rotary Club on New T1
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		

I certify that I was present for at least half of the time set for each meeting, event, and training listed herein.

Signature: Gil Cabrera Digitally signed by Gil Cabrera  
Date: 2022.08.30 08:51:49 -07'00'

**BOARD MEMBER EVENT/MEETING/TRAINING REPORT SUMMARY**

**Directions:** This Form permits Board Members to report their attendance at meetings, events, and training that qualifies for “day of service” compensation pursuant to Cal. Pub. Util. Code §170017, Board Policy 1.10 and Board Resolution 2019-0074 Unless attending a meeting held pursuant to the Brown Act, attendance must be pre-approved by the Board prior to attendance and a written report delivered at the next Board meeting. After completing this Form, please forward it to Board Services, Authority Clerk Staff.

<b>Period Covered:</b>	August 1 through August 30, 2021	
<b>Board Member Name:</b>	Gil Cabrera	
<b>Date:</b>	8/30/22	
<b>Type of Meeting</b>	<b>Date/Time/Location of Event/Meeting/Training</b>	<b>Summary and Description of the Event/Meeting/Training</b>
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input checked="" type="checkbox"/> Res. 2019-0074	7/11/2022 - 10am-11am - SDCRAA Auditor Offices	Meeting with Audit Team
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input checked="" type="checkbox"/> Res. 2019-0074	7/12/2022 - 700am-830am - Embassy Suites La Jolla	Presentation to Golden Triangle Rotary Club on New T1
<input type="checkbox"/> Brown Act <input checked="" type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	7/19/2022 - 930am-11am - Teams	Board Chair Briefings on outstanding issues
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	7/22/2022 - 930am-11am - SDCRAA Board Room	Executive-Finance Committee Meeting
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		

I certify that I was present for at least half of the time set for each meeting, event, and training listed herein.

Signature: Gil Cabrera Digitally signed by Gil Cabrera  
Date: 2022.08.30 09:00:22 -07'00'

**BOARD MEMBER EVENT/MEETING/TRAINING REPORT SUMMARY**

**Directions:** This Form permits Board Members to report their attendance at meetings, events, and training that qualifies for “day of service” compensation pursuant to Cal. Pub. Util. Code §170017, Board Policy 1.10 and Board Resolution 2019-0074. Unless attending a meeting held pursuant to the Brown Act, attendance must be pre-approved by the Board prior to attendance and a written report delivered at the next Board meeting. After completing this Form, please forward it to Board Services, Authority Clerk Staff.

<b>Period Covered:</b> July - August 2022		
<b>Board Member Name:</b> Paul McNamara		
<b>Date:</b> 8/23/22		
<b>Type of Meeting</b>	<b>Date/Time/Location of Event/Meeting/Training</b>	<b>Summary and Description of the Event/Meeting/Training</b>
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	7/7/2022/0900/SDCRAA/Meeting	Board Meeting
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	7/21/2022/1000/SDCRAA/Meeting	CIPOC
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	8/22/2022/0900/SDCRAA/Meeting	Ex-Finance
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		

I certify that I was present for at least half of the time set for each meeting, event, and training listed herein.

Signature: Paul McNamara Digitally signed by Paul McNamara Date: 2022.08.23 15:33:52 -0700'



## BOARD MEMBER EVENT/MEETING/TRAINING REPORT SUMMARY

**Directions:** This Form permits Board Members to report their attendance at meetings, events, and training that qualifies for "day of service" compensation pursuant to Cal. Pub. Util. Code §170017, Board Policy 1.10 and Board Resolution 2019-0074 Unless attending a meeting held pursuant to the Brown Act, attendance must be pre-approved by the Board prior to attendance and a written report delivered at the next Board meeting. After completing this Form, please forward it to Board Services, Authority Clerk Staff.

Period Covered:		
Board Member Name:	Robinson	
Date:	7/1/22	
Type of Meeting	Date/Time/Location of Event/Meeting/Training	Summary and Description of the Event/Meeting/Training
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	7/7/2022 9:00 a.m.	SDRRAA Bd/ALOC meetings
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	7/20/2022 9:00 a.m. Microsoft	Advisory Comm. mtg
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
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<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		

I certify that I was present for at least half of the time set for each meeting, event, and training listed herein.

Signature: Paul E. Robinson



**BOARD MEMBER EVENT/MEETING/TRAINING REPORT SUMMARY**

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<b>Period Covered:</b>		
<b>Board Member Name:</b> <i>Robynson</i>		
<b>Date:</b> <i>8/1/2022</i>		
Type of Meeting	Date/Time/Location of Event/Meeting/Training	Summary and Description of the Event/Meeting/Training
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	<i>8/22/2022 9:00a.m.</i>	<i>Exec./Finance Comm. mtg.</i>
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
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<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		

I certify that I was present for at least half of the time set for each meeting, event, and training listed herein.

Signature: *Paul E. Robynson*



## BOARD MEMBER EVENT/MEETING/TRAINING REPORT SUMMARY

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<b>Period Covered:</b>	6/10/2022-8/24/2022	
<b>Board Member Name:</b>	Johanna S. Schiavoni	
<b>Date:</b>	8/24/22	
Type of Meeting	Date/Time/Location of Event/Meeting/Training	Summary and Description of the Event/Meeting/Training
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input checked="" type="checkbox"/> Res. 2019-0074	7/5/2022, 4pm, videoconference	Meet with CEO re briefing on re shuttle contracts
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	7/7/2022, 9:00am, SDCRAA offices	SDCRAA Board meeting
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	8/22/2022, 9:00am, SDCRAA offices	SDCRAA Finance/Executive Committee
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		

I certify that I was present for at least half of the time set for each meeting, event, and training listed herein.

Signature:

## Staff Report

**Meeting Date: September 1, 2022**

**Subject:**

**Awarded Contracts, Approved Change orders from June 13, 2022, through August 7, 2022, and Real Property Agreements Granted and Accepted from June 13, 2022, through August 7, 2022**

**Recommendation:**

Receive the report.

**Background/Justification:**

Policy Section Nos. 5.01, Procurement of Services, Consulting, Materials, and Equipment, 5.02, Procurement of Contracts for Public Works, and 6.01, Leasing Policy, require staff to provide a list of contracts, change orders, and real property agreements that were awarded and approved by the President/CEO or her designee. Staff has compiled a list of all contracts, change orders (Attachment A) and real property agreements (Attachment B) that were awarded, granted, accepted, or approved by the President/CEO or her designee since the previous Board meeting.

**Fiscal Impact:**

The fiscal impact of these contracts and change orders are reflected in the individual program budget for the execution year and on the next fiscal year budget submission.

Amount to vary depending upon the following factors:

1. Contracts issued on a multi-year basis; and
2. Contracts issued on a Not-to-Exceed basis.
3. General fiscal impact of lease agreements reflects market conditions.

The fiscal impact of each reported real property agreement is identified for consideration on Attachment B.

**Authority Strategies/Focus Areas:**

This item supports one or more of the following (*select at least one under each area*):

**Strategies**

- Community Strategy     Customer Strategy     Employee Strategy     Financial Strategy     Operations Strategy

## Focus Areas

- Advance the Airport Development Plan     Transform the Customer Journey     Optimize Ongoing Business

## Environmental Review:

- A. CEQA: This Board action is not a project that would have a significant effect on the environment as defined by the California Environmental Quality Act ("CEQA"), as amended. 14 Cal. Code Regs. §15378. This Board action is not a "project" subject to CEQA. Cal. Pub. Res. Code §21065.
- B. California Coastal Act Review: This Board action is not a "development" as defined by the California Coastal Act. Cal. Pub. Res. Code §30106.
- C. NEPA: This Board action is not a project that involves additional approvals or actions by the Federal Aviation Administration ("FAA") and, therefore, no formal review under the National Environmental Policy Act ("NEPA") is required.

## Application of Inclusionary Policies:

Inclusionary Policy requirements were included during the solicitation process prior to the contract award.

## Prepared by:

JANA VARGAS  
DIRECTOR, PROCUREMENT

**Attachment "A"**

**AWARDED CONTRACTS AND CHANGE ORDERS SIGNED BETWEEN June 13, 2022 to August 7, 2022**

**New Contracts**

<b>Date Signed</b>	<b>CIP #</b>	<b>Company</b>	<b>Description</b>	<b>Solicitation Method</b>	<b>Owner</b>	<b>Contract Value</b>	<b>End Date</b>
6/22/2022		OpenText, Inc.	The Contractor will provide Open Text content suite training for the San Diego County Regional Airport Authority.	Sole Source	Board Services	\$11,561.70	8/31/2022
6/29/2022		Ariadne Maps GmbH	The Contractor will provide passenger insights for San Diego International Airport.	RFI	Customer Experience Design & Innovation	\$200,000.00	6/27/2024
6/30/2022		Placer Labs, Inc.	The Contractor will provide geolocation data services for the San Diego County Regional Airport Authority.	Informal RFP	Marketing & Air Service Development	\$47,300.00	6/30/2023
7/1/2022		KPBS	The Contractor will provide a New T1 communications paid media plan for fiscal year 2023 for the San Diego County Regional Airport Authority.	Informal RFP	Marketing & Air Service Development	\$35,471.00	12/31/2022
7/6/2022		iHeart Radio	The Contractor will provide a New T1 communications paid media plan for fiscal year 2023 for the San Diego County Regional Airport Authority.	Informal RFP	Marketing & Air Service Development	\$60,000.00	12/31/2022
7/12/2022		Audacy for KWFN & KXSN Radio	The Contractor will provide a New T1 communications paid media plan for fiscal year 2023 for the San Diego County Regional Airport Authority.	Informal RFP	Marketing & Air Service Development	\$40,000.00	12/31/2022
7/18/2022		Amplified	The Contractor will provide a New T1 Communications media plan to raise awareness of T1 construction projects for the San Diego County Regional Airport Authority.	Sole Source	Marketing & Air Service Development	\$114,585.00	12/31/2022
7/20/2022		Nth Generation	The Contractor will provide cohesity backup solutions hardware and support services for the San Diego County Regional Airport Authority.	RFB	Information & Technology Services	\$167,595.00	5/20/2023
7/20/2022		San Diego Tourism Authority	The Contractor will provide advertising campaign services for the San Diego County Regional Airport Authority.	Informal RFP	Marketing & Air Service Development	\$8,500.00	5/31/2023
7/22/2022		Logicalis Inc.	The Contractor will provide Microsoft unified support services for the San Diego County Regional Airport Authority.	RFP	Information & Technology Services	\$114,987.24	7/31/2023
7/26/2022		Evergreen Construction & Consulting, Inc. dba EvergreenCali	The Contractor will provide bi-fold and sliding glass doors maintenance services for the San Diego County Regional Airport Authority.	RFP	Facilities Management	\$200,000.00	7/14/2025
7/26/2022		AskReply Inc. dba B2GNow	The Contractor will provide small business compliance monitoring software and support service for the San Diego County Regional Airport Authority.	RFP	Small Business Development	\$150,000.00	4/13/2025

**Attachment "A"**

**AWARDED CONTRACTS AND CHANGE ORDERS SIGNED BETWEEN June 13, 2022 to August 7, 2022**

**New Contracts Approved by the Board**

<b>Date Signed</b>	<b>CIP #</b>	<b>Company</b>	<b>Description</b>	<b>Solicitation Method</b>	<b>Owner</b>	<b>Contract Value</b>	<b>End Date</b>
6/14/2022	413002	Griffith Company	The Contract was approved at the February 3, 2022 Board Meeting. The Contractor will provide construction of a new storage/operations facility for the Airport's electric shuttle bus fleet for San Diego International Airport.	RFB	Airport Design & Construction	\$6,363,363.00	12/10/2022
6/17/2022		Cinnabar California, Inc.	The Contract was approved at the May 5, 2022 Board Meeting. The Contractor is one of three pre-qualified and approved to bid on on-call public art handling, relocation, fabrication, and installation for Airport Development Program at San Diego International Airport. The contract value reflects the total not-to-exceed \$1,800,000.00 cost for the entire pool of contractors for this service.	RFQ	Customer Experience Design & Innovation	\$1,800,000.00	6/12/2026
6/17/2022		Gizmo Art Production, Inc.	The Contract was approved at the May 5, 2022 Board Meeting. The Contractor is one of three pre-qualified and approved to bid on on-call public art handling, relocation, fabrication, and installation for Airport Development Program at San Diego International Airport. The contract value reflects the total not-to-exceed \$1,800,000.00 cost for the entire pool of contractors for this service.	RFQ	Customer Experience Design & Innovation	\$1,800,000.00	6/12/2026
6/23/2022		Carlson Baker Arts, LLC	The Contract was approved at the May 5, 2022 Board Meeting. The Contractor is one of three pre-qualified and approved to bid on on-call public art handling, relocation, fabrication, and installation for Airport Development Program at San Diego International Airport. The contract value reflects the total not-to-exceed \$1,800,000.00 cost for the entire pool of contractors for this service.	RFQ	Customer Experience Design & Innovation	\$1,800,000.00	6/12/2026
6/27/2022	381109	S&L Specialty Construction, Inc.	The Contract was approved by the Board at the May 5, 2022 Board Meeting. The Contractor will provide sound attenuation services for the Quieter Home Program Phase 11 Group 9 in the surrounding areas of San Diego International Airport.	RFB	QHP & Noise Mitigation	\$1,780,859.00	3/13/2023
6/27/2022	381110	HHJ Construction, Inc.	The Contract was approved by the Board at the April 7, 2022 Board Meeting. The Contractor will provide sound attenuation services for the Quieter Home Program Phase 11 Group 10 in the surrounding areas of San Diego International Airport.	RFB	QHP & Noise Mitigation	\$3,066,303.00	9/9/2023
6/28/2022		Frasca & Associates, LLC	The Contract was approved at the May 5, 2022 Board Meeting. The Contractor will provide financial advisor services for the San Diego County Regional Airport Authority..	RFP	Finance & Risk Management	\$3,700,000.00	7/5/2027
7/22/2022	104291	University Mechanical Engineering	The Contract was approved at the March 3, 2022 Board Meeting. The Contractor will provide HVAC improvements at the Aircraft and Rescue Fire Fighting (ARFF) Building for the San Diego County Regional Airport Authority.	RFB	Airport Design & Construction	\$565,362.00	1/14/2023

## Attachment "A"

## AWARDED CONTRACTS AND CHANGE ORDERS SIGNED BETWEEN June 13, 2022 to August 7, 2022

Amendments and Change Orders

Date Signed	CIP #	Company	Description of Change	Owner	Previous Contract Amount	Change Order Value ( + / - )	Change Order Value ( % ) ( + / - )	New Contract Value	New End Date
6/14/2022		CriticalArc	The Second Amendment is to revise the hourly billing rates. There is no change in total compensation. The Contractor provides on-call commissioning authority consulting services for the San Diego County Regional Airport Authority.	Airport Design & Construction	\$9,000,000.00	\$0.00	0.0%	\$9,000,000.00	10/25/2025
6/23/2022		Chula Vista Electric Co.	The First Amendment is to extend the term by ninety (90) days. There is no change in total compensation. The Contractor provides on-call low voltage and fiber optic installation and repair services for the San Diego County Regional Airport Authority.	Information & Technology Services	\$900,000.00	\$0.00	0.0%	\$900,000.00	8/15/2022
6/23/2022		Landrum & Brown, Inc.	The Second Amendment is to add two (2) subcontractors and funds to the total amount payable. The Contractor is one of two that provides on-call technical airport planning services for the San Diego County Regional Airport Authority. The Contract value reflects the total no-to-exceed cost for the entire pool of Contractors for this service.	Planning & Environmental Affairs	\$5,500,000.00	\$220,000.00	4.0%	\$5,720,000.00	4/30/2023
6/27/2022		Ricondo & Associates, Inc.	The Second Amendment is to support a subcontractor's name change and add funds to the total amount payable. The Contractor is one of two that provides on-call technical airport planning services for the San Diego County Regional Airport Authority. The Contract value reflects the total no-to-exceed cost for the entire pool of Contractors for this service.	Planning & Environmental Affairs	\$5,500,000.00	\$220,000.00	4.0%	\$5,720,000.00	4/30/2023
6/30/2022		The Jones Payne Group, Inc.	The First Amendment is to add a position title and hourly rate to the subconsultant, Swinerton Builders. There is no change in total compensation. The Contractor provides on-call architectural and engineering consulting services for the San Diego County Regional Airport Authority.	QHP & Noise Mitigation	\$30,000,000.00	\$0.00	0.0%	\$30,000,000.00	5/31/2025
7/5/2022		Navisite LLC	The Acknowledgement and Consent Assignment transfers rights, duties and obligations the current service and consulting Agreement to Velocity Technology Solutions to Navisite LLC for E-1 server hosting services for the San Diego County Regional Airport Authority. There is no change in total compensation.	Information & Technology Services	\$2,450,000.00	\$0.00	0.0%	\$2,450,000.00	11/30/2022

## Attachment "A"

## AWARDED CONTRACTS AND CHANGE ORDERS SIGNED BETWEEN June 13, 2022 to August 7, 2022

Amendments and Change Orders

Date Signed	CIP #	Company	Description of Change	Owner	Previous Contract Amount	Change Order Value ( + / - )	Change Order Value ( % ) ( + / - )	New Contract Value	New End Date
7/13/2022		Cushman & Wakefield Western	The Third Amendment is to extend the term to January 31, 2023 and increase the maximum amount payable by six thousand five hundred dollars (\$6,500) for appraisal services. The Contractor provides real property consulting appraisal services for the San Diego County Regional Airport Authority.	Revenue Generation & Business Development	\$60,000.00	\$6,500.00	0.0%	\$66,500.00	1/31/2023
7/19/2022		Tetra Tech EM Inc.	The Third Amendment is to extend the term by ninety (90) days. There is no change in total compensation. The Contractor provides on-call industrial hygiene services for the San Diego County Regional Airport Authority.	Planning & Environmental Affairs	\$1,475,000.00	\$0.00	0.0%	\$1,475,000.00	4/29/2023
8/2/2022		HC West LLC dba A&D Fire	The Second Amendment is to extend the term by ninety (90) days. There is no change in total compensation. The Contractor provides fire sprinkler maintenance services for the San Diego County Regional Airport Authority.	Facilities Management	\$980,000.00	\$0.00	0.0%	\$980,000.00	10/29/2022
8/3/2022		Faithful+Gould, Inc.	The Second Amendment is to add two (2) Project Assistant classifications. All other subconsultant classifications and rates remain the same. The Contractor provides on-call program management, staffing support and consulting services for the San Diego County Regional Airport Authority.	Facilities Management	\$3,000,000.00	\$0.00	0.0%	\$3,000,000.00	10/13/2023

**Attachment "A"**

**AWARDED CONTRACTS AND CHANGE ORDERS SIGNED BETWEEN June 13, 2022 to August 7, 2022**

**Amendments and Change Orders Approved by the Board**

Date Signed	CIP #	Company	Description of Change	Owner	Previous Contract Amount	Change Order Value (+ / -)	Change Order Value ( % ) (+ / -)	New Contract Value	New End Date
			NO AWARDED AMENDMENTS APPROVED BY THE BOARD						



## Staff Report

**Meeting Date: September 1, 2022**

**Subject:**

**September 2022 Legislative Report**

**Recommendation:**

Adopt Resolution No. 2022-0076, approving the September 2022 Legislative Report.

**Background/Justification:**

The Authority's Legislative Advocacy Program Policy requires that staff present the Board with monthly reports concerning the status of legislation with potential impact to the Authority. The Authority Board provides direction to staff on legislative issues by adoption of a monthly Legislative Report (Attachment A). The September 2022 Legislative Report updates Board members on legislative activities that have taken place since the previous Board meeting. In directing staff, the Authority Board may take a position on pending or proposed legislation that has been determined to have a potential impact on the Authority's operations and functions.

**Federal Legislative Action**

In Washington, Congress passed, and the President signed, the Inflation Reduction Act, which will invest \$400 billion in energy security and climate change through provisions such as tax credits for electric vehicles, sustainable aviation fuel, and wind energy facilities.

The House of Representatives passed half of its fiscal year 2023 appropriations legislation in a \$405 billion package. The Senate Appropriations Committee introduced its fiscal year 2023 appropriations legislation, proposing nearly \$1.7 trillion in funding.

House and Senate leaders have yet to agree on an overall budget framework.

The Airport Authority Government Relations staff and Federal legislative consultants are reviewing the spending packages for any new funding opportunities available to support the Authority's initiatives and operations.

The Authority's legislative team does not recommend that the Board adopt any new positions on federal legislation at this time.

## State Legislative Action

In Sacramento, the Legislature passed, and the Governor signed, a historic \$300 billion state budget for the 2022-23 fiscal year. The main budget bill, passed on June 15, provides an overall blueprint for state spending for the upcoming fiscal year. The Legislature and Administration are negotiating key policy details and finalizing the budget through a series of legislative bills referred to as “trailer bills.”

The Legislature is back in session. August 12th was the final day for bills to be heard in the Legislature’s policy committee hearings. The Legislature is now in the final days of its session, with August 31, 2022, marking the last day of the 2022 California Legislative Session. Governor Newsom will have until September 30, 2022, to sign or veto measures that passed during the session.

Government Relations staff and the Authority’s State legislative consultants are monitoring various bills of interest, including the climate-energy package budget negotiations totaling \$19.3 billion across several fiscal years. The Authority’s legislative team is advocating for an expansion of eligibility for projects like the New T1 capital program along with funding to protect key infrastructure from the impacts of climate change.

The Authority’s legislative team does not recommend that the Board adopt any new positions on state legislation at this time.

### Fiscal Impact:

Not applicable.

### Authority Strategies/Focus Areas:

This item supports one or more of the following (*select at least one under each area*):

#### Strategies

- Community Strategy    Customer Strategy    Employee Strategy    Financial Strategy    Operations Strategy

#### Focus Areas

- Advance the Airport Development Plan    Transform the Customer Journey    Optimize Ongoing Business

## Environmental Review:

- A. CEQA: This Board action is not a project that would have a significant effect on the environment as defined by the California Environmental Quality Act ("CEQA"), as amended. 14 Cal. Code Regs. §15378. This Board action is not a "project" subject to CEQA. Cal. Pub. Res. Code §21065.
- B. California Coastal Act Review: This Board action is not a "development" as defined by the California Coastal Act. Cal. Pub. Res. Code §30106.
- C. NEPA: This Board action is not a project that involves additional approvals or actions by the Federal Aviation Administration ("FAA") and, therefore, no formal review under the National Environmental Policy Act ("NEPA") is required.

## Application of Inclusionary Policies:

Not applicable.

## Prepared by:

MATT HARRIS  
DIRECTOR, GOVERNMENT RELATIONS

RESOLUTION NO. 2022-0076

A RESOLUTION OF THE BOARD OF THE SAN DIEGO  
COUNTY REGIONAL AIRPORT AUTHORITY,  
APPROVING THE SEPTEMBER 2022 LEGISLATIVE  
REPORT

**WHEREAS**, the San Diego County Regional Airport Authority (“Authority”) operates San Diego International Airport and plans for necessary improvements to the regional air transportation system in San Diego County, including serving as the responsible agency for airport land use planning within the County; and

**WHEREAS**, the Authority has a responsibility to promote public policies consistent with the Authority’s mandates and objectives; and

**WHEREAS**, Authority staff works locally and coordinates with legislative advocates in Sacramento and Washington, D.C. to identify and pursue legislative opportunities in defense and support of initiatives and programs of interest to the Authority; and

**WHEREAS**, under the Authority’s Legislative Advocacy Program Policy, the Authority Board provides direction to Authority staff on pending legislation; and

**WHEREAS**, the Authority Board, in directing staff, may adopt positions on legislation that has been determined to have a potential impact on the Authority’s operations and functions.

**NOW, THEREFORE, BE IT RESOLVED** that the Board approves the September 2022 Legislative Report (“Attachment A”); and

**BE IT FURTHER RESOLVED** that the Board finds that this action is not a “project” as defined by the California Environmental Quality Act (“CEQA”) (California Public Resources Code §21065); and

**BE IT FURTHER RESOLVED** that the Board finds that this action is not a “development” as defined by the California Coastal Act (California Public Resources Code §30106); and

**BE IT FURTHER RESOLVED** that the Board finds that this action is not a project that involves additional approvals or actions by the Federal Aviation Administration ("FAA") and, therefore, no formal review under the National Environmental Policy Act ("NEPA") is required.

**PASSED, ADOPTED, AND APPROVED** by the Board of the San Diego County Regional Airport Authority at a regular meeting this 1st day of September 2022, by the following vote:

**AYES:** Board Members:

**NOES:** Board Members:

**ABSENT:** Board Members:

**ATTEST:**

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TONY R. RUSSELL  
DIRECTOR, BOARD SERVICES /  
AUTHORITY CLERK

**APPROVED AS TO FORM:**

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AMY GONZALEZ  
GENERAL COUNSEL

**September 2022 Legislative Report**

**State Legislation**

**New Assembly Bills**

No new Assembly bills to report.

\*Shaded text represents new or updated legislative information

## **Assembly Bills from Previous Report**

### **Legislation/Topic**

**AB 1322 (Rivas) California Global Warming Solutions Act of 2006: sustainable aviation fuel: production incentives plan**

### **Background/Summary**

AB 1322 will establish a framework for the aviation industry to reduce its carbon footprint by creating a plan to incentivize the use of sustainable aviation fuel (SAF). Specifically, this bill will require the California Air Resources Board (CARB) to develop a plan to expand SAF production capacity by identifying tools for increasing SAF supply and demand, infrastructure, and in-state production capacity.

### **Anticipated Impact/Discussion**

San Diego International Airport has partnered with airports, airlines, sustainable aviation fuel producers, and other stakeholders to advocate for policies that would increase the use of low-carbon Sustainable Aviation Fuel to reduce greenhouse gas emissions in the aviation sector. The Airport Authority's Legislative team is monitoring the status of this bill and is working with industry partners and associations to support this measure and any additional sources of funding to incentivize the use of SAF.

**Status:** 8/16/22 – This bill is in the Senate Third Reading File (Assembly Bills).

**Position:** Support (5/5/22)

\*Shaded text represents new or updated legislative information

## **Legislation/Topic**

**AB 1944 (Lee) Local government: open and public meetings.**

## **Background/Summary**

AB 1944 would require local governments to permanently offer the option of virtual participation in public meetings. In addition to making permanent remote access to and live streaming of public meetings, AB 1944 would allow local government bodies to waive a provision of the Brown Act that requires public officials to disclose their private address if they participate in meetings virtually.

## **Anticipated Impact/Discussion**

This bill would provide the local governments, including the Airport Authority with additional flexibility to conduct virtual and hybrid (in-person and virtually) once the current COVID-19 State of Emergency Executive Orders expire. The Authority's legislative team will closely monitor the development of this bill language for any additional impacts on San Diego International Airport (SDIA) and the Airport Authority.

**Status:** 7/05/22 – Ordered to the inactive file (Dead); committee hearing canceled at the request of the author.

**Position:** Watch (3/3/22)

\*Shaded text represents new or updated legislative information

## **Legislation/Topic**

**AB 2449 (Rubio) Open meetings: local agencies: teleconferences.**

## **Background/Summary**

AB 2449 would allow a public agency to post a single teleconference location if at least a quorum of members are participating in person from a singular location. The agency must provide opportunity for public comment via call-in, internet-based services and in-person. If a disruption in broadcasting occurs, the local agency shall take no further action on the agenda until public access is restored.

## **Anticipated Impact/Discussion**

This bill would provide the local governments, including the Airport Authority with additional flexibility to conduct virtual and hybrid (in-person and virtually). The Authority's legislative team will work with the California Airports Council (CAC) to identify an industry-wide position, if needed, and closely monitor the development of this bill language for any additional impacts on San Diego International Airport (SDIA) and the Airport Authority.

**Status:** 8/9/22 – This bill is currently in the Senate Third Reading File (Assembly Bills).

**Position:** Watch (4/7/22)

\*Shaded text represents new or updated legislative information

**New Senate Bills**

No new Senate bills to report.

\*Shaded text represents new or updated legislative information

## **Senate Bills from Previous Report**

### **Legislation/Topic**

#### **SB 37 (Cortese) Contaminated Site Cleanup and Safety Act.**

### **Background/Summary**

Existing law requires the Department of Toxic Substances Control to compile a list of specified information, including, but not limited to, hazardous waste facilities where the department took, or contracted for the taking of, corrective action to remedy or prevent, for example, an imminent substantial danger to public health. Existing law requires the State Department of Health Care Services to compile a list of all public drinking water wells that contain detectable levels of organic contaminants and that are subject to water analysis by local health officers.

This bill would enact the Dominic Cortese “Cortese List” Act of 2021 and would recodify the above-described provisions with certain revisions. The bill would require the Department of Toxic Substances Control to also list hazardous waste facilities where the department issued an order for corrective action after determining that there is or has been a release of hazardous waste or constituents into the environment from a facility. The bill would require the State Water Resources Control Board, instead of the State Department of Health Care Services, to compile and update a list of all public drinking water wells that contain detectable levels of organic contaminants and that are subject to water analysis by local health officers. The bill would require the Secretary for Environmental Protection to post the information on the California Environmental Protection Agency’s internet website.

On March 11, 2021, SB 37 was amended to replace “Dominic Cortese “Cortese List” Act of 2021” to “Hazardous Waste Site Cleanup and Safety Act.”

On April 13, 2021, SB 37 was amended to remove the requirement that the Department of Toxic Substances Control to also list hazardous waste facilities where the department issued an order for corrective action after determining that there is or has been a release of hazardous waste or constituents into the environment from a facility. The amendments also remove the requirement that the State Water Resources Control Board, instead of the State Department of Health Care Services, to compile and update a list of all public drinking water wells that contain detectable levels of organic contaminants and that are subject to water analysis by local health officers.

The April 13, 2021 amendments require the Secretary for Environmental Protection to post the list or links to the information on the California Environmental Protection Agency’s internet website of all solid waste disposal facilities from which there is a known migration of hazardous waste.

\*Shaded text represents new or updated legislative information

**Anticipated Impact/Discussion**

SB 37 could have an impact on San Diego International Airport (SDIA) as airports are federally mandated to store certain chemicals, including perfluoroalkyl and polyfluoroalkyl (PFAS) for firefighting purposes. The Airport Authority's legislative team will work with the California Airports Council (CAC) to determine an industry-wide position, if applicable, and will closely monitor the development of this bill language for any impact on San Diego International Airport (SDIA) and the Airport Authority.

**Status:** 9/08/21 – Ordered to inactive file at the request of the author.

**Position:** Watch (1/7/21)

\*Shaded text represents new or updated legislative information

**Legislation/Topic**

**SB 612 (Portantino) School Safety Plans (*formerly Ratepayer Equity*)**

**Background/Summary**

This bill was recently amended with replacement text and is no longer related to the original legislative intent; therefore, it no longer relates to a matter relevant to the Airport Authority or San Diego International Airport.

**Anticipated Impact/Discussion**

N/A

**Status:** 6/28/21 – This bill is in the Assembly Education Committee.

**Position:** None (9/1/21)

\*Shaded text represents new or updated legislative information

## Federal Legislation

### New House Bills

No new House bills to report.

\*Shaded text represents new or updated legislative information

## **Legislation/Topic**

### **H.R. 741 (Brownley) Sustainable Aviation Fuel Act.**

## **Background/Summary**

This bill would establish a national goal for the U.S. aviation sector to achieve a net 35% reduction in GHG emissions by 2035 and net zero emissions by 2050. The bill authorizes \$1 billion over five years, in competitive grants and costing sharing agreements to carry out projects in the U.S. to produce, transport, blend or store sustainable aviation fuel (SAF). The bill also requires EPA to establish an aviation-only Low Carbon Fuel Standard (LCFS) that regulates aviation fuel producers and importers.

## **Anticipated Impact/Discussion**

San Diego International Airport has partnered with airports, airlines, sustainable aviation fuel producers and other stakeholders to find ways to reduce greenhouse gas emissions in the aviation sector. The Authority's legislative team will closely monitor the development of this bill language for any impact on San Diego International Airport (SDIA) and the Airport Authority.

**Status:** 2/4/21 – Introduced.

**Position:** Watch (4/1/21)

\*Shaded text represents new or updated legislative information

### **Legislation/Topic**

**H.R. 1346 (Horsford) / S. 477 (Cortez Masto) Hospitality and Commerce Job Recovery Act of 2021.**

### **Background/Summary**

H.R. 1346 and S. 477 would provide federal tax credits to support the travel, convention, trade show, entertainment, tourism, and hospitality industries. Specifically, these legislative proposals allow a convention and trade show restart tax credit; extend the employee retention tax credit through 2021; suspend for taxable years 2021 through 2022, the limitation on entertainment expenses related to a trade or business; allow a restaurant and dining restart credit for businesses closed or forced to reduce services due to COVID-19 (i.e., coronavirus disease 2019); allow a 50% tax credit for travel expenditures; and allow a tax credit for unmerchantable inventory for the period between December 31, 2019, and before April 1, 2021.

### **Anticipated Impact/Discussion**

H.R. 1346 and S. 477 are identical pieces of legislation that would provide temporary tax incentives to help restore business travel.

The COVID-19 pandemic has had a devastating impact on the hospitality and travel industries. In California, tourism spending dropped \$59 billion in 2020, and overall travel-related spending in the State is not expected to reach pre-COVID-19 levels until 2025. H.R. 1346 and S. 477 could provide a much-needed stimulus to promote travel growth, jobs and help accelerate the recovery of the tourism industry, benefiting operations at San Diego International Airport (SDIA) and the regional economy.

**Status:** 2/25/21 – Introduced.

**Position:** Support (9/2/21)

\*Shaded text represents new or updated legislative information

## **Legislation/Topic**

### **H.R. 1813 (DeFazio) Funding for Aviation Screeners and Threat Elimination Restoration (FASTER) Act.**

## **Background/Summary**

In 2013, Congress began diverting one-third of the revenue collected from airline passenger security fees to be deposited into the general fund of the U.S. Treasury. This diversion has caused the Transportation Security Administration (TSA) to forgo an estimated \$19 billion in these fees. H.R. 1813 would repeal the requirement to divert funds and ensure that passenger security fees are used for aviation security purposes. H.R. 1813 would also provide TSA access to September 11 Security Fee revenue in the event of a lapse in appropriations. This means that, in the event of another government shutdown, TSA would be able to continue paying its officers.

## **Anticipated Impact/Discussion**

Providing TSA access to the full amount of airline passenger security fee revenue would allow TSA to invest in new equipment as well as hire additional staff to better serve passengers, airlines, and airports, including San Diego International Airport (SDIA). This bill would also help minimize the impact of another government shutdown on SDIA by ensuring that there would be no disruption in TSA operations due to a lack of appropriations.

**Status:** 3/11/21 – Introduced.

**Position:** Support (4/1/21)

\*Shaded text represents new or updated legislative information

**Legislation/Topic****H.R. 2719 (Blumenauer) Rebuilding America's Airport Infrastructure Act.****Background/Summary**

This bill would incrementally increase the Passenger Facility Charge (PFC) cap by \$1.00 annually starting in 2023, until it reaches a level of \$8.50 in 2026. Thereafter, the PFC cap would be adjusted annually for inflation.

**Anticipated Impact/Discussion**

The Passenger Facility Charge Program allows commercial airports controlled by public agencies to collect up to \$4.50 for every eligible passenger. Airports use these fees to fund FAA-approved projects, including those that enhance safety, security or capacity; reduce noise; or increase air carrier competition. This bill would increase the PFC and these fees could be used to fund FAA-approved projects, including infrastructure upgrades that improve the overall passenger experience. This bill could provide additional funding for San Diego International Airport infrastructure development projects.

**Status:** 4/22/21 – Introduced.

**Position:** Support (6/3/21)

\*Shaded text represents new or updated legislative information

**Legislation/Topic****H.R. 3340 (Garamendi) The TIFIA Airport Act.****Background/Summary**

H.R. 3340 would expand Transportation Infrastructure Finance and Innovation Act (TIFIA) eligibility to airports. As of the end of Fiscal Year 2019, approximately \$1.88 billion of federal financing is available. Privately owned airports or general aviation airport projects are not eligible.

**Anticipated Impact/Discussion**

H.R. 3340 would provide an additional low-interest federal funding option for airport projects, including the Airport Authority's Airport Development Plan (ADP) and other capital projects. These projects stimulate local economic growth that is desperately needed post-COVID-19 pandemic. The Legislative team is monitoring the status of this bill and working with industry partners and associations to support this measure and any other additional sources of airport funding and resources.

**Status:** 5/20/21 – Referred to the Subcommittee on Highways and Transit.

**Position:** Support (6/3/21)

\*Shaded text represents new or updated legislative information

## **Legislation/Topic**

### **H.R. 3440 (Schneider) Sustainable Skies Act**

## **Background/Summary**

H.R. 3440 would create a new tax credit specifically aimed at incentivizing the production and use of low-carbon Sustainable Aviation Fuel (SAF). Under the proposal, SAF that achieves a 50% or greater reduction in lifecycle greenhouse gas (GHG) emissions as compared to conventional jet fuel would be eligible to receive a tax credit ranging from \$1.50/gallon up to \$2.00/gallon for fuels that achieve a 100% GHG emissions reduction. Eligible fuels would receive an additional \$0.01/gallon of tax credit for each percentage point of additional GHG reductions the fuel achieves beyond 50%. The tax credit would sunset after 10 years, and aviation fuel would no longer be eligible to receive the existing Biodiesel/Renewable Diesel Blender's Tax Credit.

## **Anticipated Impact/Discussion**

San Diego International Airport has partnered with airports, airlines, sustainable aviation fuel producers and other stakeholders to advocate for policies that would increase the use of low-carbon Sustainable Aviation Fuel to reduce greenhouse gas emissions in the aviation sector. The Airport Authority's Legislative team is monitoring the status of this bill and is working with industry partners and associations to support this measure and any additional sources of funding to incentivize the use of SAF.

**Status:** 5/20/21 – Introduced.

**Position:** Support (11/4/21)

\*Shaded text represents new or updated legislative information

## **Legislation/Topic**

### **H.R. 4892 (Meng) Quiet Communities Act of 2021.**

## **Background/Summary**

This bill would reestablish the Environmental Protection Agency's (EPA) Office of Noise Abatement and Control (ONAC) and require it to study aircraft noise. H.R. 4892 would authorize ONAC to be funded at a level of \$21 million for each of fiscal years 2022 through 2026 and would require the EPA Administrator to conduct a study of aircraft noise and the effects of that noise on surrounding communities. The EPA would be required to submit its noise study to Congress within two years with specific recommendations on new measures that can be implemented to mitigate the impact of aircraft noise on surrounding communities.

## **Anticipated Impact/Discussion**

While this bill is not anticipated to have a direct impact on operations at San Diego International Airport (SDIA), the information collected by the study may be useful in helping the community and the Airport Authority assess any environmental and health impacts of air traffic noise and pollution.

**Status:** 8/2/21 – Referred to Subcommittee on Environmental and Climate Change.

**Position:** Watch (10/7/21)

\*Shaded text represents new or updated legislative information

### **Legislation/Topic**

#### **H.R. 5574 (Titus) TSA Reaching Across Nationalities, Societies, and Languages to Advance Traveler Education Act (TRANSLATE Act)**

### **Background/Summary**

This bill directs the Transportation Security Administration (TSA) to develop a plan to ensure that TSA material disseminated in major airports is better understood by people accessing such airports, including by foreign language speakers and people with vision or hearing impairments.

In developing the plan, the TSA must take into consideration data regarding international enplanement and local populations surrounding major airports.

### **Anticipated Impact/Discussion**

The Authority's legislative team will closely monitor the development of this bill language for any impact on San Diego International Airport (SDIA) operations, including concessions, signage, and airline check in and boarding processes.

**Status:** 11/19/21 – This bill is currently in the Senate Committee on Commerce, Science, and Transportation.

**Position:** Watch (1/6/22)

\*Shaded text represents new or updated legislative information

**New Senate Bills**

No new Senate bills to report.

\*Shaded text represents new or updated legislative information

## **Legislation/Topic**

### **S. 303 (Blumenthal) Essential Transportation Employee Safety Act of 2021.**

## **Background/Summary**

This bill would require the Secretary of Transportation to work with the Centers for Disease Control and Prevention (CDC) and the Federal Emergency Management Agency (FEMA) to support the efforts of state and local governments to provide for priority testing of transportation workers. The bill would also implement personal protective equipment and cleaning, disinfection, and sanitization requirements for owners and operators of equipment or facilities used by certain transportation employers, including airports. The bill would also codify the mask mandate Executive Order requiring face mask usage in airports, on airplanes, as well as on other forms of public transportation for the duration of the pandemic.

## **Anticipated Impact/Discussion**

As critical infrastructure to the San Diego Region, airport employees have continuously served travelers throughout the COVID-19 pandemic. This bill would ensure basic health safety measures, such as mask wearing, would continue through the duration of the pandemic.

**Status:** 2/8/21 – Introduced.

**Position:** Watch (3/4/21)

\*Shaded text represents new or updated legislative information

## **Legislation/Topic**

### **S. 479 (Wicker) Lifting Our Communities through Advance Liquidity for Infrastructure (LOCAL Infrastructure) Act**

## **Background/Summary**

States and local governments issue debt as municipal bonds, specifically to fund and support infrastructure and other capital improvement projects. Bonds are usually federally tax-exempt and when interest rates drop, states and local governments oftentimes opt to refinance bonds at a lower rate and therefore allow them to save money. Advance refunding is a mechanism that allows states and local governments to save a substantial amount of capital but was repealed in the 2017 Tax Cuts and Jobs Act.

Specifically, S. 479 amends Section 149(d) of the Tax Code to restore advance funding and make capital available for use by states and local governments. As a result of this legislation, states and local governments would be able to access advance funding and refinance municipal bonds in a way that allows for more favorable rates, similar to refinancing one's mortgage at a lower interest rate. Statistics show that advance refunding has allowed states and local governments to save billions, but the mechanism has not been available to them since January 2018.

## **Anticipated Impact/Discussion**

S. 479 would provide the Airport Authority additional flexibility to refinance existing debt and potentially achieve significant interest savings if an advance refunding is executed due to the ability to refund with tax-exempt rather than taxable debt.

**Status:** 2/25/21 – Introduced.

**Position:** Support (4/1/21)

\*Shaded text represents new or updated legislative information

**Legislation/Topic**

**S. 1715 (Duckworth) Transportation Infrastructure Finance and Innovation Act (TIFIA) for Airports.**

**Background/Summary**

S. 1715 would allow eligible airport-related projects to participate in the TIFIA program which provides credit assistance in the form of direct loans, loan guarantees, and standby lines of credit to projects of national or regional significance.

**Anticipated Impact/Discussion**

In enacted, the Airport Authority could apply for loans through the TIFIA program to pay for certain projects related to the Airport Development Plan (ADP). These loans would significantly decrease the Airport Authority's interest expenses and thus reduce the total cost of the ADP.

**Status:** 5/19/21 – Referred to the Committee on Environment and Public Works.

**Position:** Support (4/1/21)

\*Shaded text represents new or updated legislative information

## **Legislation/Topic**

### **S. 3662 (Peters) Preventing PFAS Runoff at Airports Act.**

## **Background/Summary**

S. 3662 would increase the federal government's cost share of aqueous film forming foam (AFFF) testing equipment to one hundred percent for a specified period. It would also require the Federal Aviation Administration to provide a briefing within eighteen months on how to reimburse airports that purchased testing equipment without federal funding, as well as an estimate on the total cost of reimbursements.

## **Anticipated Impact/Discussion**

The Authority's legislative team will closely monitor the development of this bill language for any impact on San Diego International Airport (SDIA) operations, including funding and reimbursement opportunities to cover AFFF testing equipment.

**Status:** 8/2/22 – Reported out by the Committee on Commerce, Science, and Transportation and placed on the Senate's Legislative Calendar under General Orders.

**Position:** Watch (4/7/21)

\*Shaded text represents new or updated legislative information

## Staff Report

**Meeting Date: September 1, 2022**

**Subject:**

**Appointment of an Independent Party to Investigate an Ethics Complaint**

**Recommendation:**

Adopt Resolution No. 2022-0077 retaining Best Best & Krieger LLP to investigate an ethics complaint, pursuant to Authority Code 2.16, relating to a Board Member.

**Background/Justification:**

Authority Code 2.16 states that potential violations of the Ethics Code by individual Board Members or employees appointed by the Board shall be investigated impartially and promptly as directed by the Board. Additionally, Code 2.16 states that the Board shall take the following action upon learning that a violation of this Ethics Code by individual members of the Board or employees appointed by the Board may have occurred:

- (1) Form an appropriate ad hoc committee, which may or may not include members of the Board, not including the Board member or members to be investigated for allegedly violating this Ethics Code, or retain an outside independent party;
- (2) The appropriate ad hoc committee, or outside independent party, shall investigate the alleged ethical violation, make public findings and recommend penalties;
- (3) The full Board, less the Board member (s) subject to the investigation, if any, shall determine the appropriate penalty if a violation of this Ethics Code is found to have occurred.

The Office of the Chief Auditor received an ethics complaint on May 26, 2022, relating to a Board Member.

Authority Code 2.16 requires that an allegation be investigated if a violation of the Ethics Code *may* have occurred. Pursuant to Authority Code 2.16, the Chief Auditor recommends that an outside independent party investigate this complaint.

Retaining an outside independent party would allow an impartial party to perform an investigation into this allegation. Best, Best & Krieger, LLP (BB&K) is experienced and knowledgeable regarding conducting investigations and can provide advice to the Authority throughout the process, if needed. BB&K would work with General Counsel, Chief Auditor,

Meeting Date: September 1, 2022

and/or Ethics Officer as appropriate to perform the required investigations, to maintain independence to the greatest extent possible.

Upon conclusion of the investigation BB&K would report its findings to the Board. Individuals making allegations of ethics violations and subjects of allegations will be provided confidentially, to the maximum extent possible, consistent with Authority policies and applicable law.

### Fiscal Impact:

The cost of the investigative services is estimated to be approximately \$8,000. Adequate funding for Best, Best & Krieger, LLP (BB&K) is included in the adopted FY 2023 and conceptually approved FY 2024 Operating Expense Budgets within the Office of the General Council and reported in the professional services line item.

### Authority Strategies/Focus Areas:

This item supports one or more of the following:

#### Strategies

- Community Strategy    Customer Strategy    Employee Strategy    Financial Strategy    Operations Strategy

#### Focus Areas

- Advance the Airport Development Plan    Transform the Customer Journey    Optimize Ongoing Business

### Environmental Review:

A. CEQA: This Board action is not a project that would have a significant effect on the environment as defined by the California Environmental Quality Act ("CEQA"), as amended. 14 Cal. Code Regs. §15378. This Board action is not a "project" subject to CEQA. Cal. Pub. Res. Code §21065.

B. California Coastal Act Review: This Board action is not a "development" as defined by the California Coastal Act. Cal. Pub. Res. Code §30106.

C. NEPA: This Board action is not a project that involves additional approvals or actions by the Federal Aviation Administration ("FAA") and, therefore, no formal review under the National Environmental Policy Act ("NEPA") is required.

# Staff Report

Meeting Date: September 1, 2022

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## Application of Inclusionary Policies:

Not Applicable

## Prepared by:

LEE M. PARRAVANO  
CHIEF AUDITOR

RESOLUTION NO. 2022-0077

A RESOLUTION OF THE BOARD OF THE SAN DIEGO  
COUNTY REGIONAL AIRPORT AUTHORITY  
RETAINING BEST BEST & KRIEGER LLP TO  
INVESTIGATE AN ETHICS COMPLAINT, PURSUANT  
TO AUTHORITY CODE 2.16, RELATING TO A BOARD  
MEMBER

**WHEREAS**, Authority Code 2.16 states that potential violations of the Ethics Code by individual Board Members or employees appointed by the Board shall be investigated impartially and promptly as directed by the Board. Additionally, Code 2.16 states that the Board shall take the following action upon learning that a violation of this Ethics Code by individual members of the Board or employees appointed by the Board may have occurred:

(1) Form an appropriate ad hoc committee, which may or may not include members of the Board, not including the Board member or members to be investigated for allegedly violating this Ethics Code, or retain an outside independent party;

(2) The appropriate ad hoc committee, or outside independent party, shall investigate the alleged ethical violation, make public findings and recommend penalties;

(3) The full Board, less the Board member (s) subject to the investigation, if any, shall determine the appropriate penalty if a violation of this Ethics Code is found to have occurred; and

**WHEREAS**, the Office of the Chief Auditor received an ethics complaint on May 26, 2022, relating to a Board Member; and

**WHEREAS**, Authority Code 2.16 requires that an allegation be investigated if a violation of the Ethics Code may have occurred; and

**WHEREAS**, pursuant to Authority Code 2.16, the Chief Auditor recommends that an outside independent party investigate this complaint; and

**WHEREAS**, retaining an outside independent party will allow an impartial investigation into this allegation and Best, Best & Krieger, LLP (BB&K) is experienced and knowledgeable regarding conducting investigations and can provide advice to the Authority throughout the process, if needed.

**NOW, THEREFORE, BE IT RESOLVED** that the Board hereby retains BB&K to investigate the ethics complaint received on May 26, 2022; and

**BE IT FURTHER RESOLVED** that BB&K will work with the Board, General Counsel, Chief Auditor, and/or Ethics Officer as appropriate to perform the required investigation, to maintain independence to the greatest extent possible; and

**BE IT FURTHER RESOLVED** that the Board finds that this action is not a “project” as defined by the California Environmental Quality Act (“CEQA”) (California Public Resources Code §21065); and

**BE IT FURTHER RESOLVED** that the Board finds that this action is not a “development” as defined by the California Coastal Act (California Public Resources Code §30106); and

**BE IT FURTHER RESOLVED** that the Board finds that this action is not a project that involves additional approvals or actions by the Federal Aviation Administration (“FAA”) and, therefore, no formal review under the National Environmental Policy Act (“NEPA”) is required.

**PASSED, ADOPTED, AND APPROVED** by the Board of the San Diego County Regional Airport Authority at a regular meeting this 1<sup>st</sup> day of September, 2022, by the following vote:

**AYES:** Board Members:

**NOES:** Board Members:

**ABSENT:** Board Members:

**ATTEST:**

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TONY R. RUSSELL  
DIRECTOR, BOARD SERVICES /  
AUTHORITY CLERK

**APPROVED AS TO FORM:**

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AMY GONZALEZ  
GENERAL COUNSEL

## Staff Report

**Meeting Date: September 1, 2022**

**Subject:**

**Appointment of Authority Advisory Committee Members**

**Recommendation:**

Adopt Resolution No. 2022-0078, appointing members to the Authority Advisory Committee.

**Background/Justification:**

The Authority's Advisory Committee was established to facilitate input from community stakeholders and subject matter experts regarding Authority planning and development activities. The 20-member Committee is governed by the provisions of Authority Policy 1.21. While the Board is responsible for approving the appointments of all members of the Committee, nominations are received from various sources as follows:

(Seats 1 – 7) The President/CEO shall nominate individuals to fill seats representing each of the following categories:

- (1) airport management;
- (2) passenger and freight air transportation operations and economics;
- (3) general aviation;
- (4) the natural environment;
- (5) local government;
- (6) the campuses of the University of California and the California State Universities in the region; and
- (7) organized labor.

(Seats 8 – 15) The Presidents of the organizations listed below may each nominate one individual. As shown below, in some cases, the nominating organization rotates among different organizations at the conclusion of each two-year term.

- (8) San Diego Regional Economic Development Corporation
- (9) Rotation among:
  - a. San Diego North Economic Development Council
  - b. East County Economic Development Council
  - c. South County Economic Development Council

(10) San Diego Regional Chamber of Commerce

(11) Rotation among:

- a. Cleantech San Diego
- b. Biocom
- c. CONNECT

(12) Metropolitan Transit System

(13) North County Transit District

(14) San Diego County Taxpayers Association

(15) San Diego Tourism Authority

(Seat 16) The Deputy Trustee of the San Diego and Imperial Counties Labor Council or his/her designee may nominate one individual to serve in this seat.

(Seat 17) The District Director of the California Department of Transportation for the San Diego Region or his/her designee serves in this seat.

(Seat 18) The representative of the United States Department of Defense currently serving on the Board or his/her designee serves in this seat.

(Seats 19 – 20) Two seats are reserved for members of the general public. Whenever a vacancy occurs in one of these seats, a notice is issued by the Authority. The Chief Auditor and Vice President of Development jointly review and nominate individuals to serve in these two seats.

## NOMINATIONS TO FILL OPEN SEATS

The terms of several Committee members are set to expire in September 2022. Nominations have been received to replace those members whose terms are due to expire. Mary Dover is nominated to serve the remainder of Robert Calix's term representing the North County Transit District due to his resignation. The General Aviation seat is vacant due to the resignation of Cameron "Cam" Humphres. The names and biographical information of the nominees, the category represented by the nominees, and the source of the nominations are listed below.

Seat 1: ORIS W. DUNHAM, JR. (reappointment) – Oris, a native of Missouri, served four years in the U.S. Air Force prior to attending the University of California, Los Angeles, and the University of Washington in Seattle, where he earned a Bachelor of Science in Physics. His past positions include: Director of Aviation at Sea-Tac International Airport, Deputy Executive Director for operations and administration of the Los Angeles Department of Airports and Executive Director of the Dallas/Fort Worth International Airport.

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He also served as the first ever Director General of Airports Council International (ACI) World from 1991 – 1997 in Geneva, Switzerland. An active civic and community leader, Mr. Dunham has served as President of the International Northwest Aviation Council, Chairman of the Washington State International Tourism Committee, has been on the board of directors of several trade associations, has served on the board of Bombardier Services America Corporation and the board of the ACI – North America. Presently he serves as Chairman of the Civil Service Commission for the Port of Seattle Police Department, Board Member of Trex Aviation Systems and a Trustee of the Chase Collegiate School Foundation. In 1997, Mr. Dunham started an international aviation consulting and development business. His current clients include CNN Airport Network, Trex and Bradford Airport Logistics. (Category: Airport Management; Nominated by: Kimberly J. Becker, President/CEO, San Diego County Regional Airport Authority)

Seat 8: DR. NIKIA CLARKE (reappointment) – Nikia is Senior Vice President of San Diego Regional Economic Development Corporation (EDC), and Executive Director of World Trade Center San Diego (WTCSD), an EDC affiliate. She oversees the economic development, research, and global engagement priorities of the organization. Dr. Clarke has served on the National Investment Advisory Council, a collection of senior leaders that advises the administration on FDI policy and strategy, and is founder and former Director of OUCAN, an international network of emerging market industry leaders, policy makers and researchers. She also serves on the boards of the International Business program at San Diego State University, and the San Diego Innovation Council. She holds a Bachelor of Arts degree from Loyola Marymount University, a Master of Philosophy from Cambridge University, and a PhD from Oxford University. (Category: Regional Economic Development; Nominated by: Mark Cafferty, President and CEO, San Diego Economic Development Corporation)

Seat 10: JAYMIE BRADFORD (reappointment) – Jaymie leads the San Diego Regional Chamber of Commerce’s strategy and vision as the Executive Vice President and Chief Operating Officer. She oversees the Chamber’s day-to-day operations, directs public policy initiatives, and develops and implements long-term goals and strategies to ensure the organization is meeting its goal of making San Diego the best place to live and work. Prior to joining the Chamber, she worked in San Diego Mayor Kevin Faulconer’s office as Deputy Chief of Staff and Chief of Policy and served in a similar capacity for Interim Mayor Todd Gloria.

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She was Director of Intergovernmental Relations during Jerry Sanders' tenure as Mayor of San Diego and worked in policy and public affairs for the City of San Diego for a decade. She has served as the Mayor's appointment to the Convention Center Board of Directors since 2017 and chaired the board in 2020. She also co-chairs the Promises2Kids Advisory Council and is on the boards of the Red Cross, Downtown Partnership and Chancellor's Advisory Board at UC San Diego, where she earned her degree in Political Science and was a member of the NCAA Women's Soccer team. (Category: Business, Including the Technology Sector of the Economy; Nominated by: Jerry Sanders, President/CEO, San Diego Regional Chamber of Commerce)

Seat 12: COUNCILMEMBER BILL SANDKE (reappointment) – Bill was elected to the Coronado City Council in 2014 after serving the city as a Planning Commissioner. His current appointments include Metropolitan Transit System (MTS) Board and MTS Safety Advisory Committee. He is currently Vice Chair of the San Diego Association of Governments (SANDAG) Transportation Committee and also serves on the SANDAG Shoreline Preservation Working Group and SANDAG Borders Committee. Councilmember Sandke is a 1986 graduate of the University of California, Los Angeles, completing his Bachelor of Arts degree in Political Science with an emphasis in Public Administration. He has owned Crown City Photography since 1989 and is currently the Resident Photographer at the world famous Hotel del Coronado. His community involvement has included board service with Coronado Main Street, the Coronado Visitors Bureau Board, Christ Episcopal Church, Coronado Schools Foundation and the Coronado Residential Association. In addition, Councilmember Sandke held leadership positions with the Coronado Rotary Club in 2006 and Coronado Yacht Club in 2017. He is a 2010 LEAD San Diego graduate, a proud member of the San Diego Public Leadership Institute class of 2014, and a Federal Aviation Administration rated private pilot. (Category: Local Public Transit Authorities; Nominated by: Sharon Cooney, Chief Executive Officer, Metropolitan Transit System)

Seat 13: MARY DOVER (appointment) – Mary is the North County Transit District's (NCTD) Government Affairs Officer, managing the District's intergovernmental relations, legislative platform, and discretionary grant strategy. As the Government Affairs Officer, Mary is the main point of contact for policymakers and government officials at the federal, state and local level, as well as other stakeholders and industry groups. Mary also supports NCTD's Board of Directors in their various roles within the local transportation sector and is responsible for informing NCTD leadership of legislation, regulatory actions, and local initiatives that may have an impact on the District's operations. Mary graduated from San Diego State University with a Bachelor of Arts degree in Psychology. Before coming to NCTD, she worked in U.S. Senator Dianne Feinstein's San Diego office, starting as an intern and eventually becoming the Senator's Senior Field Representative for San Diego and Imperial counties. Mary was responsible for general community outreach and provided the Senator with policy recommendations on a variety of issues, including transportation and infrastructure. (Category: Local Public Transit Authorities; Nominated by: Mathew O. Tucker, Executive Director, North County Transit District)

Meeting Date: September 1, 2022

Seat 14: NATALIE KESSLER (appointment) –Natalie is the Engagement Manager at San Diego County Taxpayers Association. She has several years of experience in both public relations and nonprofit management to the team. An advocate for public service, she has served as an AmeriCorps volunteer, coordinated policy research for a think-tank, and worked at a public relations firm supporting clients across different industries including housing and energy. Though born and raised in San Diego, Natalie enjoyed living in the Pacific Northwest and Washington D.C. before returning to complete her Master of Public Administration degree from San Diego State University in 2018. (Category: Other Groups and Residents of San Diego County; Nominated by: Haney Hong, President/CEO, San Diego County Taxpayers Association)

Seat 15: KAVIN SCHIEFERDECKER (appointment) – Kavin oversees long-term sales for the San Diego Convention Center and hotel meetings as well as convention services. Kavin’s experience includes a long and distinguished career in sales, with more than 25 years primarily at Marriott International and Hilton. He most recently served as senior vice president of convention sales at the Philadelphia Convention & Visitors Bureau. Prior to his tenure at the Philadelphia Convention & Visitors Bureau, Kavin worked for the Hilton Anatole in Dallas first as director of sales and then as director of sales and marketing, overseeing a team of 53 and a \$12 million budget. He also served as the sales and marketing leader at hotels outside Boston and in Vancouver, BC, and as director of hotel sales at the San Antonio Marriott Rivercenter & Riverwalk hotels. Prior to that, he served as director of national accounts at the then-Marriott Rancho Las Palmas Resort & Spa in Rancho Mirage. Kavin has served on the board of the Economy League of Greater Philadelphia as well as on Destinations International’s Equity, Diversity and Inclusion Committee and is a part of its Large Destinations Sales Leaders group. He also has been a volunteer coach for both youth basketball and baseball. (Category: Other Groups and Residents of San Diego County; Nominated by: Julie Coker, President/CEO, San Diego Tourism Authority)

Seat 17: ANN FOX (reappointment) – Ann is the Caltrans Deputy District Director for Planning and Local Assistance. Her 27 years of experience has focused on the development of transportation corridors through short and long-term strategic visioning, project design and management. Ann received her civil engineering degree at South Dakota School of Mines and Technology. She is a Professional Engineer, and member of WTS and APA. (Category: California Department of Transportation; Nominated by: Gustavo Dallarda, District 11 Director, Caltrans)

Meeting Date: September 1, 2022

Seat 18: JIM GRUNY (reappointment) – Jim currently serves as the Community Liaison Officer for Marine Corps Recruit Depot San Diego (MCRDSD) and the Western Recruiting Region (WRR). In this capacity he advises and supports the Commanding General and his subordinate commanders in maintaining a strong, positive, and mutually supporting relationship between MCRDSD/WRR and the greater San Diego Community. Jim’s current community engagement activities include: member of the San Diego Mayor’s Military, Veterans, and Families Advisory Committee; Board membership for the American Red Cross, San Diego and Imperial Counties Chapter and the MCRD San Diego Museum Foundation, and; active participation in the San Diego Airport Authority Advisory and Airport Noise Advisory committees, SDMAC, the San Diego Chamber of Commerce Defense, Veteran, and Military Affairs Committee, San Diego Rotary Club 33, the Midway-Pacific Highway Community Planning Group, the San Diego Downtown Partnership Planning and Public Policy Committee, and the SANDAG Military Working Group. Jim is a retired Marine Colonel. His 30 years of service in the Marine Corps as an Armor Officer included two combat tours in Operations Desert Shield/Desert Storm and Operation Iraqi Freedom. He served in multiple Command tours, the last as the Regimental Commander at the Recruit Training Regiment, Marine Corps Recruit Depot, San Diego. His various Staff tours include assignments at the Group, Marine Expeditionary Force, Service Headquarters, and Agency levels, and as a Secretary of Defense Corporate Fellow with Amgen, a Biotech/Pharmaceutical company in Thousand Oaks, CA. His last tour in the Marine Corps was as the Chief of Staff for the Marine Corps Recruit Depot, San Diego and the Western Recruiting Region. Jim holds a Bachelor of Arts Degree in Economics from Vanderbilt University and a Master of Science Degree in Management from the Naval Postgraduate School in Monterey, California. (Category: The United States Department of Defense; Nominated by: Commanding Officer, Marine Corps Air Station (MCAS) Miramar)

Staff recommends that the board appoint the individuals listed above to the Authority Advisory Committee.

### Fiscal Impact:

Not applicable.

### Authority Strategies/Focus Areas:

This item supports one or more of the following (*select at least one under each area*):

### Strategies

- Community Strategy     Customer Strategy     Employee Strategy     Financial Strategy     Operations Strategy

## Focus Areas

- Advance the Airport Development Plan     Transform the Customer Journey     Optimize Ongoing Business

## Environmental Review:

- A. CEQA: This Board action is not a project that would have a significant effect on the environment as defined by the California Environmental Quality Act ("CEQA"), as amended. 14 Cal. Code Regs. §15378. This Board action is not a "project" subject to CEQA. Cal. Pub. Res. Code §21065.
- B. California Coastal Act Review: This Board action is not a "development" as defined by the California Coastal Act. Cal. Pub. Res. Code §30106.
- C. NEPA: This Board action is not a project that involves additional approvals or actions by the Federal Aviation Administration ("FAA") and, therefore, no formal review under the National Environmental Policy Act ("NEPA") is required.

## Application of Inclusionary Policies:

Not Applicable

## Prepared by:

Tony R. Russell  
Director, Board Services/Authority Clerk

RESOLUTION NO. 2022-0078

A RESOLUTION OF THE BOARD OF THE SAN DIEGO  
COUNTY REGIONAL AIRPORT AUTHORITY,  
APPOINTING MEMBERS TO THE AUTHORITY  
ADVISORY COMMITTEE

**WHEREAS**, California Public Utilities Code §170054 requires the establishment of an advisory committee (“Advisory Committee”) to assist the San Diego County Regional Airport Authority (“Authority”) in performing its responsibilities related to the planning and development of all airport facilities for the County of San Diego; and

**WHEREAS**, the Authority Board desires to have timely and qualitative input from a diverse community in the planning and development of airport facilities; and

**WHEREAS**, pursuant to Authority policy 1.21, nominations for seats on the Advisory Committee are received from various sources; and

**WHEREAS**, as result of term expirations, the Authority Board desires to appoint to the Advisory Committee the individuals whose nominations were received pursuant to Authority Policy 1.21.

**NOW, THEREFORE, BE IT RESOLVED** that the Board hereby approve appointments to the Authority Advisory Committee as indicated on “Attachment A” for the term stated; and

**BE IT FURTHER RESOLVED** finds that this action is not a “project” as defined by the California Environmental Quality Act (“CEQA”) (California Public Resources Code §21065); and

**BE IT FURTHER RESOLVED** that the Board finds that this action is not a “development” as defined by the California Coastal Act (California Public Resources Code §30106); and

**BE IT FURTHER RESOLVED** that the Board finds that this action is not a project that involves additional approvals or actions by the Federal Aviation Administration ("FAA") and, therefore, no formal review under the National Environmental Policy Act ("NEPA") is required.

**PASSED, ADOPTED, AND APPROVED** by the Board of the San Diego County Regional Airport Authority at a regular meeting this 1<sup>st</sup> day of September, 2022, by the following vote:

**AYES:** Board Members:

**NOES:** Board Members:

**ABSENT:** Board Members:

**ATTEST:**

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TONY R. RUSSELL  
DIRECTOR, BOARD SERVICES /  
AUTHORITY CLERK

**APPROVED AS TO FORM:**

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AMY GONZALEZ  
GENERAL COUNSEL

**Attachment A**

**San Diego County Regional Airport Authority**

<b>Name</b>	<b>Seat</b>	<b>Term Start</b>	<b>Term Ends</b>
<b>AIRPORT MANAGEMENT</b>			
Oris Dunham	1	October 2022	September 2024
<b>PASSENGER AND FREIGHT AIR TRANSPORTATION OPERATIONS AND ECONOMICS</b>			
Michael DiGirolamo	2	October 2021	September 2023
<b>GENERAL AVIATION</b>			
	3	October 2021	September 2023
<b>THE NATURAL ENVIRONMENT</b>			
Christiana Debenedict - SAN DIEGO FOUNDATION	4	October 2021	September 2023
<b>LOCAL GOVERNMENT</b>			
Deanna Spehn - Senator Toni Atkins	5	October 2021	September 2023
<b>THE CAMPUSES OF THE UNIVERSITY OF CALIFORNIA AND THE CALIFORNIA STATE UNIVERSITIES</b>			
Jeffrey Gattas - UCSD	6	October 2021	September 2023
<b>ORGANIZED LABOR</b>			
Carol Kim - San Diego Building & Construction Trades Council (SDBCTC)	7	October 2021	September 2023
<b>SAN DIEGO REGIONAL ECONOMIC DEVELOPMENT CORPORATION</b>			
Nikia Clarke	8	October 2022	September 2024
<b>REGIONAL ECONOMIC DEVELOPMENT (Rotation)</b>			
James O'Callaghan - South County EDC	9	October 2021	September 2023
<b>SAN DIEGO REGIONAL CHAMBER OF COMMERCE</b>			
Jaymie Bradford	10	October 2022	September 2024
<b>BUSINESS, INCLUDING THE TECHNOLOGY SECTOR OF THE ECONOMY (Rotation)</b>			
Christie Marcella - CONNECT	11	October 2021	September 2023
<b>METROPOLITAN TRANSIT SYSTEM</b>			
Bill Sandke	12	October 2022	September 2024
<b>NORTH COUNTY TRANSIT DISTRICT</b>			
Mary Dover	13	October 2022	September 2023
<b>SAN DIEGO COUNTY TAXPAYERS ASSOCIATION</b>			
Natalie Kessler	14	October 2022	September 2024
<b>SAN DIEGO TOURISM AUTHORITY</b>			
Kavin Schieferdecker	15	October 2022	September 2024
<b>SAN DIEGO AND IMPERIAL COUNTIES LABOR COUNCIL</b>			
Brigette Browning	16	October 2021	September 2023
<b>THE DEPARTMENT OF TRANSPORTATION</b>			
Ann Fox	17	October 2022	September 2024
<b>THE UNITED STATES DEPARTMENT OF DEFENSE</b>			
Jim Gruny	18	October 2022	September 2024
<b>MEMBERS OF THE GENERAL PUBLIC SAN DIEGO COUNTY</b>			
Gita Murthy	19	October 2021	September 2023
Brittany Applestein Syz	20	October 2021	September 2023

## Board Communication

Date: September 1, 2022  
To: Board Members  
Via: Kimberly J. Becker, President/CEO  
From: Scott M. Brickner, Chief Financial Officer  
Subject: Accept the Unaudited Financial Statements for the Fiscal Year Ended  
June 30, 2022 and 2021:

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Attached is the Authority's Unaudited Financial Statements for the Fiscal Year Ended June 30, 2022 and 2021 that was presented to the Finance Committee on August 22, 2022.

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY**  
**Statements of Net Position**  
**as of June 30,2022**  
**(Unaudited)**

**ASSETS**

	June	
	2022	2021
<b>Current assets:</b>		
Cash and investments <sup>(1)</sup>	\$ 137,466,859	\$ 200,862,213
Tenant lease receivable, net of allowance of 2022: (\$236,762) and 2021: (\$62,778)	12,072,503	23,041,393
Grants receivable	25,461,356	7,665,691
Notes receivable-current portion	6,599,215	2,243,644
Prepaid expenses and other current assets	7,498,918	7,086,088
<b>Total current assets</b>	<b>189,098,851</b>	<b>240,899,029</b>
<b>Cash designated for capital projects and other <sup>(1)</sup></b>	<b>50,449,426</b>	<b>46,916,337</b>
<b>Restricted assets:</b>		
Cash and investments:		
Bonds reserve <sup>(1)</sup>	65,947,554	62,380,013
Passenger facility charges and interest unapplied <sup>(1)</sup>	61,379,099	51,233,055
Customer facility charges and interest unapplied <sup>(1)</sup>	25,000,012	26,565,671
SBD Bond Guarantee <sup>(1)</sup>	2,222,300	2,222,300
Bond proceeds held by trustee <sup>(1)</sup>	2,175,705,147	431,192,289
Passenger facility charges receivable	4,185,454	5,762,062
Customer facility charges receivable	2,884,858	2,384,282
Customer facility charges held by trustee	165,674	133,778
OCIP insurance reserve	3,999,762	5,075,108
<b>Total restricted assets</b>	<b>2,341,489,860</b>	<b>586,948,558</b>
<b>Noncurrent assets:</b>		
<b>Capital assets:</b>		
Land and land improvements	180,048,852	185,938,345
Runways, roads and parking lots	637,019,738	719,974,821
Buildings and structures	1,808,482,369	1,872,226,869
Machinery and equipment	61,679,212	62,249,919
Vehicles	28,403,415	24,502,314
Office furniture and equipment	34,625,772	36,230,326
Works of art	13,980,642	13,980,641
Construction-in-progress	581,326,423	248,535,465
	<b>3,345,566,423</b>	<b>3,163,638,700</b>
Less accumulated depreciation	(1,287,991,336)	(1,333,930,305)
<b>Total capital assets, net</b>	<b>2,057,575,087</b>	<b>1,829,708,395</b>
<b>Other assets:</b>		
Notes receivable - long-term portion	25,748,431	24,965,223
Investments-long-term portion <sup>(1)</sup>	253,252,153	121,438,057
Net pension and OPEB Asset	13,352,522	1,649,215
Security deposit	1,029,034	1,194,882
<b>Total other assets</b>	<b>293,382,140</b>	<b>149,247,377</b>
<b>Deferred outflows of resources:</b>		
Deferred pension outflows	17,497,620	30,748,781
Deferred OPEB outflows	4,252,768	1,813,896
Deferred POB outflows	639,654	908,673
<b>Total assets and deferred outflows of resources</b>	<b>\$ 4,954,385,406</b>	<b>\$ 2,887,191,046</b>

<sup>(1)</sup> Total cash and investments, \$2,771,422,550 for 2022 and \$942,809,935 for 2021

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY**  
**Statements of Net Position**  
**as of June 30,2022**  
**(Unaudited)**

**LIABILITIES AND NET POSITION**

	June	
	2022	2021
<b>Current liabilities:</b>		
Accounts payable and accrued liabilities	\$ 111,763,562	\$ 69,799,882
Deposits and other current liabilities	15,384,088	6,080,714
<b>Total current liabilities</b>	<b>127,147,650</b>	<b>75,880,596</b>
<b>Current liabilities - payable from restricted assets:</b>		
Current portion of long-term debt	40,160,000	36,520,000
Accrued interest on bonds and variable debt	77,826,262	40,847,696
<b>Total liabilities payable from restricted assets</b>	<b>117,986,262</b>	<b>77,367,696</b>
<b>Long-term liabilities:</b>		
Variable debt	80,100,000	-
Other long-term liabilities	65,176,014	14,973,756
Long term debt - bonds net of amortized premium	3,627,683,690	1,799,077,883
Net pension liability	-	34,018,796
<b>Total long-term liabilities</b>	<b>3,772,959,704</b>	<b>1,848,070,435</b>
<b>Total liabilities</b>	<b>4,018,093,616</b>	<b>2,001,318,727</b>
<b>Deferred inflows of resources:</b>		
Deferred pension inflows	26,976,051	2,065,506
Deferred OPEB inflows	4,901,161	890,973
Deferred POB inflows	282,243	200,876
Deferred Inflows Bond Refunding	9,943,477	3,868,146
<b>Total liabilities and deferred inflows of resources</b>	<b>\$ 4,060,196,548</b>	<b>\$ 2,008,344,228</b>
<b>Net Position:</b>		
Invested in capital assets, net of related debt	423,669,949	415,308,905
Other restricted	171,768,625	160,696,731
Unrestricted:		
Designated	78,337,313	22,494,254
Undesignated	220,412,971	280,346,928
<b>Total Net Position</b>	<b>\$ 894,188,858</b>	<b>\$ 878,846,818</b>

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY**  
**Statements of Revenues, Expenses, and Changes in Net Position**  
**For the Month Ended June 30, 2022**  
**(Unaudited)**

	Budget	Actual	Variance Favorable (Unfavorable)	% Change	Prior Year
<b>Operating revenues:</b>					
Aviation revenue:					
Landing fees	\$ 3,327,050	\$ 5,792,991	\$ 2,465,941	74%	\$ 5,261,994
Aircraft parking Fees	(2,611,194)	(1,850,382)	760,812	29%	(956,963)
Building rentals	9,194,828	18,219,680	9,024,852	98%	12,054,702
CUPPS Support Charges	834,780	1,314,055	479,275	57%	650,860
Other aviation revenue	(597,797)	(305,999)	291,798	49%	678,546
Terminal rent non-airline	216,262	221,000	4,738	2%	220,784
Terminal concessions	1,363,930	8,930,994	7,567,064	555%	1,812,020
Rental car license fees	1,742,536	3,261,298	1,518,762	87%	3,100,294
Rental car center cost recovery	79,140	372,115	292,975	370%	140,481
License fees other	382,981	732,805	349,824	91%	471,896
Parking revenue	2,508,411	3,637,509	1,129,098	45%	3,338,598
Ground transportation permits and citations	703,455	1,504,798	801,343	114%	805,950
Ground rentals	1,905,307	2,024,798	119,491	6%	1,812,353
Grant reimbursements	32,266	24,000	(8,266)	(26)%	23,803
Other operating revenue	103,945	437,385	333,440	321%	140,702
<b>Total operating revenues</b>	<b>19,185,900</b>	<b>44,317,047</b>	<b>25,131,147</b>	<b>131%</b>	<b>29,556,020</b>
<b>Operating expenses:</b>					
Salaries and benefits	5,566,316	7,552,702	(1,986,386)	(36)%	8,794,453
Contractual services	3,273,182	3,654,344	(381,162)	(12)%	3,106,615
Safety and security	4,161,821	3,407,285	754,536	18%	4,124,673
Space rental	887,087	1,674,263	(787,176)	(89)%	884,112
Utilities	1,547,284	811,711	735,573	48%	1,127,130
Maintenance	1,157,969	797,737	360,232	31%	765,003
Equipment and systems	47,792	56,896	(9,104)	(19)%	45,194
Materials and supplies	58,404	73,787	(15,383)	(26)%	60,492
Insurance	137,156	132,746	4,410	3%	114,625
Employee development and support	102,701	89,763	12,938	13%	66,368
Business development	212,065	332,715	(120,650)	(57)%	43,967
Equipment rentals and repairs	508,113	283,819	224,294	44%	308,404
<b>Total operating expenses</b>	<b>17,659,890</b>	<b>18,867,768</b>	<b>(1,207,878)</b>	<b>(7)%</b>	<b>19,441,036</b>
Depreciation	14,568,643	14,568,643	-	-	15,842,836
<b>Operating income (loss)</b>	<b>(13,042,633)</b>	<b>10,880,636</b>	<b>23,923,269</b>	<b>(183)%</b>	<b>(5,727,852)</b>
<b>Nonoperating revenue (expenses):</b>					
Passenger facility charges	2,153,615	4,179,958	2,026,343	94%	5,287,927
Customer facility charges	2,077,629	2,837,933	760,304	37%	2,436,332
Federal Relief Grants	20,000,000	-	(20,000,000)	-	-
Quieter Home Program	(248,478)	(95,506)	152,972	62%	(280,670)
Interest income	744,759	1,187,703	442,944	59%	915,135
Interest expense	(6,802,972)	(12,142,159)	(5,339,187)	(78)%	(6,988,731)
Bond amortization costs	1,118,170	2,250,004	1,131,834	101%	1,153,266
Other nonoperating income (expenses)	(2,500)	(10,807,732)	(10,805,232)	-	(1,690,711)
<b>Nonoperating revenue, net</b>	<b>19,040,223</b>	<b>(12,589,799)</b>	<b>(31,630,022)</b>	<b>(166)%</b>	<b>832,548</b>
<b>Change in net position before capital grant contributions</b>	<b>5,997,590</b>	<b>(1,709,163)</b>	<b>(7,706,753)</b>	<b>(128)%</b>	<b>(4,895,304)</b>
Capital grant contributions	9,704,645	8,959,328	(745,317)	(8)%	154,352
<b>Change in net position</b>	<b>\$ 15,702,235</b>	<b>\$ 7,250,165</b>	<b>\$ (8,452,070)</b>	<b>(54)%</b>	<b>\$ (4,740,952)</b>

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY**  
**Statements of Revenues, Expenses, and Changes in Net Position**  
**For the Twelve Months Ended June 30, 2022 and 2021**  
**(Unaudited)**

	Budget	Actual	Variance Favorable (Unfavorable)	% Change	Prior Year
<b>Operating revenues:</b>					
Aviation revenue:					
Landing fees	\$ 33,619,367	\$ 34,998,849	\$ 1,379,482	4%	\$ 34,046,302
Aircraft parking fees	8,465,601	8,766,932	301,331	4%	8,541,663
Building rentals	93,419,924	99,074,962	5,655,038	6%	83,090,211
CUPPS Support Charges	7,927,291	8,024,305	97,014	1%	7,369,019
Other aviation revenue	(2,500,140)	(1,843,738)	656,402	26%	822,507
Terminal rent non-airline	2,608,202	2,647,034	38,832	1%	2,589,064
Terminal concessions	13,235,720	31,991,797	18,756,077	142%	10,754,374
Rental car license fees	17,761,137	36,534,187	18,773,050	106%	16,377,736
Rental car center cost recovery	949,675	2,113,186	1,163,511	123%	595,326
License fees other	4,234,577	6,325,839	2,091,262	49%	3,369,434
Parking revenue	26,060,882	44,181,378	18,120,496	70%	22,237,610
Ground transportation permits and citations	7,197,240	12,894,250	5,697,010	79%	5,209,068
Ground rentals	22,615,586	23,286,341	670,755	3%	19,259,874
Grant reimbursements	386,348	324,800	(61,548)	(16)%	343,679
Other operating revenue	1,058,586	2,675,590	1,617,004	153%	1,338,471
<b>Total operating revenues</b>	<b>237,039,996</b>	<b>311,995,712</b>	<b>74,955,716</b>	<b>32%</b>	<b>215,944,338</b>
<b>Operating expenses:</b>					
Salaries and benefits	51,355,423	46,373,063	4,982,360	10%	52,922,359
Contractual services	33,128,263	34,480,929	(1,352,666)	(4)%	24,976,596
Safety and security	36,385,240	34,190,687	2,194,553	6%	35,085,809
Space rental	10,652,077	11,330,487	(678,410)	(6)%	10,266,658
Utilities	14,693,379	14,193,387	499,992	3%	11,729,710
Maintenance	11,342,158	10,746,604	595,554	5%	9,110,600
Equipment and systems	302,008	339,942	(37,934)	(13)%	424,501
Materials and supplies	617,640	496,452	121,188	20%	449,999
Insurance	1,812,713	1,740,603	72,110	4%	1,518,538
Employee development and support	802,648	537,389	265,259	33%	441,884
Business development	1,849,346	1,781,324	68,022	4%	208,728
Equipment rentals and repairs	4,287,555	3,584,991	702,564	16%	3,380,120
<b>Total operating expenses</b>	<b>167,228,450</b>	<b>159,795,858</b>	<b>7,432,592</b>	<b>4%</b>	<b>150,515,502</b>
Depreciation	136,107,466	136,107,466	-		132,833,788
<b>Operating income (loss)</b>	<b>(66,295,920)</b>	<b>16,092,388</b>	<b>82,388,308</b>	<b>124%</b>	<b>(67,404,952)</b>
<b>Nonoperating revenue (expenses):</b>					
Passenger facility charges	23,961,618	40,394,092	16,432,474	69%	22,109,906
Customer facility charges	20,609,499	30,333,350	9,723,851	47%	15,755,254
Federal Relief Grants	80,000,000	78,922,308	(1,077,692)	(1)%	77,218,785
Quieter Home Program	(2,156,281)	(2,541,475)	(385,194)	(18)%	(3,232,878)
Interest income	10,387,605	14,839,376	4,451,771	43%	13,471,318
Interest expense	(84,457,599)	(122,618,602)	(38,161,003)	(45)%	(82,117,740)
Bond amortization costs	13,632,990	21,581,704	7,948,714	58%	14,050,586
Other nonoperating income (expenses)	(10,000)	(74,619,440)	(74,609,440)	-	(10,000,866)
<b>Nonoperating revenue, net</b>	<b>61,967,832</b>	<b>(13,708,687)</b>	<b>(75,676,519)</b>	<b>(122)%</b>	<b>47,254,365</b>
<b>Change in net position before capital grant contributions</b>	<b>(4,328,088)</b>	<b>2,383,701</b>	<b>6,711,789</b>	<b>155%</b>	<b>(20,150,587)</b>
Capital grant contributions	9,912,019	12,958,340	3,046,321	31%	13,931,737
<b>Change in net position</b>	<b>\$ 5,583,931</b>	<b>15,342,041</b>	<b>\$ 9,758,110</b>	<b>175%</b>	<b>\$ (6,218,850)</b>



**San Diego County Regional Airport Authority**  
**Authority Detail Income Statement - Supplemental Schedule**  
 For the twelve months ended June 30, 2022  
 (Unaudited)

Print Date: 8/12/2022  
 Print Time: 7:26:05AM  
 Report ID: GL0012

	Month to Date					Year to Date				
	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual
<b>Landing Fees</b>										
41112 - Landing Fees	\$3,327,050	\$5,806,916	\$2,479,866	75	\$5,286,073	\$33,862,403	\$35,086,632	\$1,224,229	4	\$34,165,304
41113 - Landing Fee Rebate	0	(13,925)	(13,925)	0	(24,079)	(243,036)	(87,783)	155,253	64	(119,002)
<b>Total Landing Fees</b>	<b>3,327,050</b>	<b>5,792,991</b>	<b>2,465,941</b>	<b>74</b>	<b>5,261,993</b>	<b>33,619,367</b>	<b>34,998,849</b>	<b>1,379,482</b>	<b>4</b>	<b>34,046,302</b>
<b>Aircraft Parking Fees</b>										
41160 - Aircraft Parking Position Rent	1,858,634	1,992,909	134,275	7	2,129,165	6,435,867	6,570,145	134,278	2	7,296,451
41162 - Parking Position Turn Fee	(1,105,011)	(979,335)	125,676	11	(107,305)	675,773	645,851	(29,922)	(4)	468,765
41165 - Overnight Parking Fee	(3,364,817)	(2,863,956)	500,861	15	(2,978,822)	1,353,961	1,550,936	196,975	15	776,447
<b>Total Aircraft Parking Fees</b>	<b>(2,611,194)</b>	<b>(1,850,381)</b>	<b>760,813</b>	<b>29</b>	<b>(956,962)</b>	<b>8,465,601</b>	<b>8,766,932</b>	<b>301,331</b>	<b>4</b>	<b>8,541,663</b>
<b>Building and Other Rents</b>										
41210 - Terminal Rent	8,851,428	18,006,950	9,155,521	103	11,958,076	91,076,914	96,962,196	5,885,282	6	82,557,532
41211 - Terminal Rent-Waived	0	0	0	0	(21,234)	0	(88,525)	(88,525)	0	(452,181)
41215 - Federal Inspection Services	343,400	212,730	(130,670)	(38)	117,860	2,343,010	2,201,290	(141,720)	(6)	984,860
<b>Total Building and Other Rents</b>	<b>9,194,828</b>	<b>18,219,680</b>	<b>9,024,851</b>	<b>98</b>	<b>12,054,701</b>	<b>93,419,924</b>	<b>99,074,962</b>	<b>5,655,037</b>	<b>6</b>	<b>83,090,211</b>
<b>CUPPS Support Charges</b>										
41400 - Common Use Fees	834,780	1,314,055	479,274	57	650,860	7,927,291	8,024,305	97,014	1	7,369,019
<b>Total CUPPS Support Charges</b>	<b>834,780</b>	<b>1,314,055</b>	<b>479,274</b>	<b>57</b>	<b>650,860</b>	<b>7,927,291</b>	<b>8,024,305</b>	<b>97,014</b>	<b>1</b>	<b>7,369,019</b>
<b>Other Aviation</b>										
43100 - Fuel Franchise Fees	14,179	28,303	14,124	100	24,771	170,584	295,361	124,777	73	182,552
43115 - Other Aviation	0	0	0	0	702,035	0	(60,187)	(60,187)	0	702,035
43140 - Air Service Incentive Rebates	(611,976)	(334,302)	277,674	45	(48,260)	(2,670,724)	(2,078,912)	591,813	22	(62,080)
<b>Total Other Aviation</b>	<b>(597,797)</b>	<b>(305,998)</b>	<b>291,798</b>	<b>49</b>	<b>678,546</b>	<b>(2,500,140)</b>	<b>(1,843,737)</b>	<b>656,403</b>	<b>26</b>	<b>822,506</b>
<b>Non-Airline Terminal Rents</b>										
45010 - Terminal Rent - Non-Airline	216,262	221,000	4,738	2	220,784	2,608,202	2,647,034	38,832	1	2,589,064
<b>Total Non-Airline Terminal Rents</b>	<b>216,262</b>	<b>221,000</b>	<b>4,738</b>	<b>2</b>	<b>220,784</b>	<b>2,608,202</b>	<b>2,647,034</b>	<b>38,832</b>	<b>1</b>	<b>2,589,064</b>

**San Diego County Regional Airport Authority**  
**Authority Detail Income Statement - Supplemental Schedule**  
For the twelve months ended June 30, 2022  
(Unaudited)

Print Date: 8/12/2022  
Print Time: 7:26:05AM  
Report ID: GL0012

	Month to Date					Year to Date				
	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual
<b>Concession Revenue</b>										
45111 - Term Concessions-Food & Bev	\$546,125	\$1,253,345	\$707,220	129	\$1,136,695	\$5,104,079	\$13,489,416	\$8,385,338	164	\$12,850,176
45112 - Terminal Concessions - Retail	422,399	849,380	426,981	101	672,647	3,843,000	8,484,859	4,641,859	121	7,523,257
45113 - Term Concessions - Other	182,934	384,244	201,310	110	379,679	1,751,746	4,893,150	3,141,404	179	3,688,266
45114 - Term Concessions Space Rents	83,858	85,984	2,126	3	80,663	993,532	1,036,430	42,898	4	970,524
45115 - Term Concessions Cost Recovery	67,868	154,258	86,390	127	90,331	814,411	1,381,474	567,063	70	923,488
45116 - Rec Distr Center Cost Recovery	60,746	130,458	69,712	115	96,649	728,951	1,415,543	686,592	94	1,088,738
45117 - Concessions Marketing Program	0	67,341	67,341	0	46,315	0	609,447	609,447	0	257,522
45119 - Term Concessions-Revenue Waived	0	6,005,984	6,005,984	0	(690,958)	0	681,478	681,478	0	(16,547,598)
45120 - Rental car license fees	1,742,536	3,261,298	1,518,762	87	3,246,128	17,761,137	36,534,187	18,773,050	106	26,319,610
45121 - Rental Car Center Cost Recover	79,140	372,115	292,976	370	160,368	949,675	2,113,186	1,163,511	123	1,924,418
45122 - Rental Car - Revenue Waived	0	0	0	0	(165,721)	0	0	0	0	(11,270,966)
45130 - License Fees - Other	382,981	732,804	349,823	91	445,212	4,234,577	6,325,839	2,091,262	49	3,978,972
45131 - License Fees Other Waiver	0	0	0	0	26,684	0	0	0	0	(609,538)
<b>Total Concession Revenue</b>	<b>3,568,586</b>	<b>13,297,212</b>	<b>9,728,626</b>	<b>273</b>	<b>5,524,692</b>	<b>36,181,108</b>	<b>76,965,010</b>	<b>40,783,902</b>	<b>113</b>	<b>31,096,870</b>
<b>Parking and Ground Transportat</b>										
45210 - Parking	2,508,411	3,637,509	1,129,098	45	3,338,598	26,060,882	44,181,378	18,120,496	70	22,237,610
45220 - AVI fees	687,847	1,416,344	728,497	106	780,696	6,905,781	12,271,407	5,365,626	78	4,944,964
45240 - Ground Transportation Pe	10,300	47,378	37,078	360	4,402	169,885	385,129	215,244	127	159,159
45250 - Citations	5,308	41,074	35,766	674	20,852	121,574	237,715	116,141	96	104,945
<b>Total Parking and Ground Transportat</b>	<b>3,211,866</b>	<b>5,142,306</b>	<b>1,930,440</b>	<b>60</b>	<b>4,144,548</b>	<b>33,258,122</b>	<b>57,075,628</b>	<b>23,817,506</b>	<b>72</b>	<b>27,446,678</b>
<b>Ground Rentals</b>										
45310 - Ground Rental Fixed - N	1,686,427	1,743,212	56,784	3	1,627,744	20,237,130	20,546,400	309,270	2	19,257,300
45311 - Ground Rental Fixed Waived	0	0	0	0	0	0	0	0	0	(769,148)
45315 - ASB Cost Recovery	15,784	69,437	53,653	340	0	189,404	243,057	53,653	28	0
45320 - Ground Rental - Percenta	0	0	0	0	22,862	0	169,057	169,057	0	22,862
45325 - Fuel Lease Revenue	203,096	210,906	7,811	4	161,747	2,189,052	2,313,158	124,106	6	748,859
45326 - AFO Cost Recovery	0	1,243	1,243	0	0	0	14,669	14,669	0	0
<b>Total Ground Rentals</b>	<b>1,905,307</b>	<b>2,024,798</b>	<b>119,491</b>	<b>6</b>	<b>1,812,353</b>	<b>22,615,586</b>	<b>23,286,341</b>	<b>670,755</b>	<b>3</b>	<b>19,259,872</b>
<b>Grant Reimbursements</b>										
45410 - TSA Reimbursements	32,266	24,000	(8,266)	(26)	23,803	386,348	324,800	(61,548)	(16)	343,679
<b>Total Grant Reimbursements</b>	<b>32,266</b>	<b>24,000</b>	<b>(8,266)</b>	<b>(26)</b>	<b>23,803</b>	<b>386,348</b>	<b>324,800</b>	<b>(61,548)</b>	<b>(16)</b>	<b>343,679</b>

**San Diego County Regional Airport Authority**  
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(Unaudited)

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	Month to Date					Year to Date				
	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual
<b>Other Operating Revenue</b>										
45510 - Finger Printing Fee	\$6,400	\$21,171	\$14,771	231	\$14,882	\$90,488	\$211,410	\$120,922	134	\$116,233
45520 - Utilities Reimbursements	17,692	23,272	5,581	32	17,391	207,661	226,332	18,671	9	202,258
45530 - Miscellaneous Other Reve	1,852	241,505	239,653	12,940	6,897	22,224	594,468	572,244	2,575	36,585
45535 - Innovation Lab Revenue	0	6,702	6,702	0	1,039	0	14,920	14,920	0	1,039
45540 - Service Charges	7,314	29,781	22,467	307	24,206	87,767	427,444	339,677	387	270,627
45550 - Telecom Services	33,819	76,589	42,770	126	38,647	405,828	734,076	328,248	81	433,669
45570 - FBO Landing Fees	36,868	36,045	(823)	(2)	37,640	239,978	461,142	221,164	92	278,060
45580 - Equipment Rental	0	0	0	0	0	4,640	4,640	0	0	4,640
45599 - Other Operating Rev Waived	0	2,320	2,320	0	0	0	1,160	1,160	0	(4,640)
<b>Total Other Operating Revenue</b>	<b>103,945</b>	<b>437,386</b>	<b>333,441</b>	<b>321</b>	<b>140,702</b>	<b>1,058,586</b>	<b>2,675,590</b>	<b>1,617,004</b>	<b>153</b>	<b>1,338,471</b>
<b>Total Operating Revenue</b>	<b>19,185,900</b>	<b>44,317,046</b>	<b>25,131,146</b>	<b>131</b>	<b>29,556,020</b>	<b>237,039,995</b>	<b>311,995,713</b>	<b>74,955,718</b>	<b>32</b>	<b>215,944,335</b>
<b>Personnel Expenses</b>										
<b>Salaries</b>										
51110 - Salaries & Wages	4,305,291	3,328,155	977,136	23	3,299,059	36,486,556	29,174,540	7,312,016	20	30,849,355
51210 - Paid Time Off	0	551,643	(551,643)	0	386,257	0	4,131,510	(4,131,510)	0	3,093,346
51220 - Holiday Pay	0	98,184	(98,184)	0	51,629	0	725,493	(725,493)	0	705,171
51240 - Other Leave With Pay	0	37,977	(37,977)	0	34,434	0	242,961	(242,961)	0	404,540
51250 - Special Pay	0	2,876,488	(2,876,488)	0	41,715	0	3,289,273	(3,289,273)	0	159,514
<b>Total Salaries</b>	<b>4,305,291</b>	<b>6,892,446</b>	<b>(2,587,155)</b>	<b>(60)</b>	<b>3,813,094</b>	<b>36,486,556</b>	<b>37,563,777</b>	<b>(1,077,221)</b>	<b>(3)</b>	<b>35,211,926</b>
52110 - Overtime	68,241	83,204	(14,962)	(22)	63,085	612,000	602,290	9,710	2	443,402

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<b>Benefits</b>										
54110 - FICA Tax	\$324,409	\$515,343	\$(190,934)	(59)	\$281,543	\$2,775,414	\$2,755,928	\$19,486	1	\$2,564,706
54120 - Unemployment Insurance-S	0	0	0	0	(10,428)	0	17,157	(17,157)	0	33,118
54130 - Workers Compensation Ins	32,063	21,277	10,786	34	23,828	303,567	178,183	125,383	41	165,413
54135 - Workers Comp Incident Expense	0	74,597	(74,597)	0	11,712	0	165,597	(165,597)	0	74,527
54210 - Medical Insurance	416,314	146,338	269,975	65	100,860	4,953,870	3,859,815	1,094,055	22	4,132,411
54220 - Dental Insurance	22,977	19,996	2,981	13	(10,924)	272,707	244,284	28,423	10	251,341
54230 - Vision Insurance	3,366	2,984	382	11	3,045	39,909	36,063	3,846	10	37,818
54240 - Life Insurance	7,738	28,810	(21,072)	(272)	5,097	92,048	84,967	7,080	8	75,441
54250 - Short Term Disability	13,598	19,814	(6,216)	(46)	12,406	161,492	170,543	(9,051)	(6)	153,049
54310 - Retirement	867,115	906,390	(39,275)	(5)	848,449	10,040,058	10,023,379	16,679	0	9,843,245
54312 - Pension - GASB 68	0	0	0	0	4,455,071	0	(4,272,281)	4,272,281	0	4,455,071
54313 - POB Pension - GASB 73	0	288,126	(288,126)	0	295,395	0	288,126	(288,126)	0	295,395
54314 - OPEB - GASB 75	0	(1,104,920)	1,104,920	0	(587,075)	0	(1,104,920)	1,104,920	0	(587,075)
54315 - Retiree Health Benefits	78,071	(33,458)	111,529	143	(71,923)	933,834	949,021	(15,187)	(2)	784,408
54410 - Taxable Benefits	0	1,325	(1,325)	0	0	0	15,021	(15,021)	0	21,923
54430 - Accrued Vacation	37,500	281,251	(243,751)	(650)	11,526	450,000	292,136	157,864	35	673,359
<b>Total Benefits</b>	<b>1,803,151</b>	<b>1,167,874</b>	<b>635,278</b>	<b>35</b>	<b>5,368,582</b>	<b>20,022,899</b>	<b>13,703,021</b>	<b>6,319,878</b>	<b>32</b>	<b>22,974,150</b>
<b>Cap Labor/Burden/OH Recharge</b>										
54510 - Capitalized Labor Recha	(542,654)	(318,146)	(224,509)	(41)	(222,942)	(5,125,480)	(2,843,374)	(2,282,106)	(45)	(3,080,151)
54515 - Capitalized Burden Rech	0	(186,377)	186,377	0	(159,223)	0	(2,018,540)	2,018,540	0	(2,028,056)
<b>Total Cap Labor/Burden/OH Recharge</b>	<b>(542,654)</b>	<b>(504,523)</b>	<b>(38,132)</b>	<b>(7)</b>	<b>(382,165)</b>	<b>(5,125,480)</b>	<b>(4,861,914)</b>	<b>(263,566)</b>	<b>(5)</b>	<b>(5,108,207)</b>
<b>QHP Labor/Burden/OH Recharge</b>										
54520 - QHP Labor Recharge	(67,713)	(44,754)	(22,960)	(34)	(17,885)	(640,550)	(294,853)	(345,696)	(54)	(283,699)
54525 - QHP Burden Recharge	0	(17,537)	17,537	0	(7,515)	0	(127,966)	127,966	0	(122,470)
54526 - QHP OH Contra Acct	0	(24,004)	24,004	0	(39,040)	0	(202,833)	202,833	0	(188,705)
<b>Total QHP Labor/Burden/OH Recharge</b>	<b>(67,713)</b>	<b>(86,295)</b>	<b>18,581</b>	<b>27</b>	<b>(64,439)</b>	<b>(640,550)</b>	<b>(625,652)</b>	<b>(14,897)</b>	<b>(2)</b>	<b>(594,875)</b>
<b>MM&amp;JS Labor/Burden/OH Recharge</b>										
54530 - MM & JS Labor Recharge	0	0	0	0	0	0	(8,453)	8,453	0	(336)
54531 - Joint Studies - Labor	0	0	0	0	(2,690)	0	0	0	0	(2,690)
54536 - Maintenance-Burden	0	0	0	0	(1,013)	0	0	0	0	(1,013)
<b>Total MM&amp;JS Labor/Burden/OH Recharge</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(3,703)</b>	<b>0</b>	<b>(8,453)</b>	<b>8,453</b>	<b>0</b>	<b>(4,039)</b>
<b>Total Personnel Expenses</b>	<b>5,566,316</b>	<b>7,552,706</b>	<b>(1,986,390)</b>	<b>(36)</b>	<b>8,794,454</b>	<b>51,355,425</b>	<b>46,373,068</b>	<b>4,982,357</b>	<b>10</b>	<b>52,922,357</b>

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<b>Non-Personnel Expenses</b>										
<b>Contract Services</b>										
61100 - Temporary Staffing	\$10,500	\$33,551	\$(23,051)	(220)	\$(1,177)	\$87,500	\$198,153	\$(110,653)	(126)	\$237,188
61110 - Auditing Services	19,500	0	19,500	100	19,000	155,670	140,983	14,688	9	137,981
61120 - Legal Services	50,000	48,190	1,810	4	29,437	573,000	313,481	259,519	45	496,915
61130 - Services - Professional	722,780	692,749	30,031	4	793,317	7,448,656	5,680,871	1,767,786	24	5,884,329
61150 - Outside Svs - Other	322,960	413,607	(90,647)	(28)	382,423	3,334,614	3,697,695	(363,081)	(11)	2,545,483
61160 - Services - Custodial	2,026,710	2,330,375	(303,665)	(15)	1,783,433	20,081,823	22,975,188	(2,893,365)	(14)	14,543,206
61190 - Receiving & Dist Cntr Services	120,731	135,874	(15,143)	(13)	100,182	1,447,000	1,474,558	(27,558)	(2)	1,131,494
<b>Total Contract Services</b>	<b>3,273,182</b>	<b>3,654,346</b>	<b>(381,164)</b>	<b>(12)</b>	<b>3,106,615</b>	<b>33,128,263</b>	<b>34,480,929</b>	<b>(1,352,666)</b>	<b>(4)</b>	<b>24,976,596</b>
<b>Safety and Security</b>										
61170 - Services - Fire, Police,	638,016	367,949	270,068	42	932,784	7,518,967	6,555,718	963,249	13	7,394,650
61180 - Services - SDUPD-Harbor	2,963,759	2,746,795	216,964	7	2,791,320	22,195,354	21,932,938	262,416	1	22,242,854
61185 - Guard Services	394,920	146,367	248,553	63	254,949	4,835,669	3,774,941	1,060,728	22	3,734,202
61188 - Other Safety & Security Serv	165,127	146,175	18,952	11	145,619	1,835,250	1,927,090	(91,840)	(5)	1,714,103
<b>Total Safety and Security</b>	<b>4,161,822</b>	<b>3,407,285</b>	<b>754,537</b>	<b>18</b>	<b>4,124,672</b>	<b>36,385,239</b>	<b>34,190,686</b>	<b>2,194,553</b>	<b>6</b>	<b>35,085,809</b>
<b>Space Rental</b>										
62100 - Rent	887,087	1,674,263	(787,175)	(89)	884,112	10,652,077	11,330,487	(678,409)	(6)	10,266,658
<b>Total Space Rental</b>	<b>887,087</b>	<b>1,674,263</b>	<b>(787,175)</b>	<b>(89)</b>	<b>884,112</b>	<b>10,652,077</b>	<b>11,330,487</b>	<b>(678,409)</b>	<b>(6)</b>	<b>10,266,658</b>
<b>Utilities</b>										
63100 - Telephone & Other Commun	45,475	49,243	(3,768)	(8)	8,665	637,860	517,491	120,369	19	488,043
63110 - Utilities - Gas & Electr	1,405,863	687,191	718,672	51	1,010,593	13,041,457	12,809,920	231,537	2	10,607,072
63120 - Utilities - Water	95,946	75,277	20,669	22	107,872	1,014,062	865,976	148,086	15	634,595
<b>Total Utilities</b>	<b>1,547,284</b>	<b>811,711</b>	<b>735,573</b>	<b>48</b>	<b>1,127,129</b>	<b>14,693,379</b>	<b>14,193,387</b>	<b>499,992</b>	<b>3</b>	<b>11,729,710</b>
<b>Maintenance</b>										
64100 - Facilities Supplies	80,600	87,060	(6,460)	(8)	63,504	914,505	644,160	270,345	30	582,454
64110 - Maintenance - Annual R	922,702	583,460	339,243	37	646,830	9,262,653	9,339,757	(77,104)	(1)	7,604,295
64125 - Major Maintenance - Mat	113,000	46,960	66,040	58	124,758	665,000	323,511	341,489	51	527,709
64140 - Refuse & Hazardous Waste	41,667	80,257	(38,590)	(93)	(70,089)	500,000	439,176	60,824	12	396,143
<b>Total Maintenance</b>	<b>1,157,969</b>	<b>797,736</b>	<b>360,233</b>	<b>31</b>	<b>765,003</b>	<b>11,342,158</b>	<b>10,746,604</b>	<b>595,554</b>	<b>5</b>	<b>9,110,600</b>

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<b>Equipment and Systems</b>										
65100 - Equipment & Systems	\$47,792	\$56,896	\$(9,105)	(19)	\$45,194	\$302,008	\$339,942	\$(37,934)	(13)	\$424,501
<b>Total Equipment and Systems</b>	<b>47,792</b>	<b>56,896</b>	<b>(9,105)</b>	<b>(19)</b>	<b>45,194</b>	<b>302,008</b>	<b>339,942</b>	<b>(37,934)</b>	<b>(13)</b>	<b>424,501</b>
<b>Materials and Supplies</b>										
65110 - Office & Operating Suppl	38,408	58,873	(20,465)	(53)	31,986	446,590	403,748	42,842	10	278,706
65120 - Safety Equipment & Suppl	12,246	11,110	1,136	9	27,834	120,550	83,583	36,967	31	156,202
65130 - Tools - Small	7,750	3,804	3,946	51	672	50,500	9,121	41,379	82	15,091
<b>Total Materials and Supplies</b>	<b>58,404</b>	<b>73,787</b>	<b>(15,383)</b>	<b>(26)</b>	<b>60,493</b>	<b>617,640</b>	<b>496,452</b>	<b>121,188</b>	<b>20</b>	<b>449,999</b>
<b>Insurance</b>										
67170 - Insurance - Property	87,500	79,758	7,742	9	72,917	1,050,000	957,093	92,907	9	875,000
67171 - Insurance - Liability	17,937	16,042	1,895	11	14,958	215,299	192,500	22,799	11	179,500
67172 - Insurance - Public Offic	17,395	13,714	3,681	21	14,491	209,874	165,763	44,111	21	175,095
67173 - Insurance Miscellaneous	14,324	23,231	(8,907)	(62)	12,259	337,540	425,247	(87,707)	(26)	288,943
<b>Total Insurance</b>	<b>137,156</b>	<b>132,744</b>	<b>4,412</b>	<b>3</b>	<b>114,625</b>	<b>1,812,713</b>	<b>1,740,603</b>	<b>72,111</b>	<b>4</b>	<b>1,518,538</b>
<b>Employee Development and Suppo</b>										
66120 - Awards - Service	12,324	13,263	(939)	(8)	(14,081)	71,050	41,646	29,404	41	35,280
66130 - Book & Periodicals	6,752	1,856	4,897	73	1,338	41,496	21,504	19,992	48	19,054
66220 - License & Certifications	10,533	18,821	(8,288)	(79)	6,855	144,140	20,681	123,459	86	84,950
66260 - Recruiting	938	2,847	(1,910)	(204)	9,542	11,250	24,007	(12,757)	(113)	17,272
66280 - Seminars & Training	37,474	21,262	16,212	43	22,384	186,601	123,102	63,499	34	62,349
66290 - Transportation	12,560	10,238	2,322	18	9,849	145,176	119,476	25,700	18	116,891
66305 - Travel-Employee Developm	11,103	14,890	(3,787)	(34)	0	56,110	44,951	11,159	20	(2,225)
66310 - Tuition	3,833	570	3,263	85	1,546	46,000	36,152	9,848	21	19,710
66320 - Uniforms	7,184	6,017	1,167	16	28,935	100,825	105,870	(5,045)	(5)	88,603
<b>Total Employee Development and Suppo</b>	<b>102,701</b>	<b>89,764</b>	<b>12,937</b>	<b>13</b>	<b>66,368</b>	<b>802,648</b>	<b>537,388</b>	<b>265,259</b>	<b>33</b>	<b>441,883</b>

**San Diego County Regional Airport Authority**  
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For the twelve months ended June 30, 2022  
(Unaudited)

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	Month to Date					Year to Date				
	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual
<b>Business Development</b>										
66100 - Advertising	\$113,720	\$44,115	\$69,606	61	\$45,923	\$628,300	\$688,989	\$(60,689)	(10)	\$52,441
66110 - Allowance for Bad Debts	12,500	178,085	(165,585)	(1,325)	(43,411)	50,000	174,484	(124,484)	(249)	(323,392)
66200 - Memberships & Dues	26,896	73,291	(46,395)	(173)	31,320	415,770	393,086	22,684	5	365,860
66225 - Permits, Licenses & Taxes	0	3,179	(3,179)	0	0	0	131,556	(131,556)	0	0
66230 - Postage & Shipping	1,361	1,299	62	5	1,374	15,480	8,532	6,948	45	15,174
66240 - Promotional Activities	30,945	4,571	26,374	85	(3,209)	524,219	255,808	268,411	51	80,024
66250 - Promotional Materials	6,394	12,053	(5,659)	(89)	1,870	37,577	39,812	(2,235)	(6)	10,820
66300 - Travel-Business Developm	20,250	16,122	4,128	20	10,101	178,000	89,057	88,943	50	7,801
<b>Total Business Development</b>	<b>212,065</b>	<b>332,714</b>	<b>(120,649)</b>	<b>(57)</b>	<b>43,968</b>	<b>1,849,346</b>	<b>1,781,323</b>	<b>68,023</b>	<b>4</b>	<b>208,729</b>
<b>Equipment Rentals and Repairs</b>										
66140 - Computer Licenses & Agre	98,202	75,144	23,058	23	109,381	1,290,865	910,903	379,962	29	914,094
66150 - Equipment Rental/Leasing	8,790	(33,785)	42,575	484	3,903	98,480	65,326	33,154	34	58,792
66160 - Tenant Improvements	27,989	73,711	(45,722)	(163)	17,832	335,862	430,649	(94,787)	(28)	259,799
66270 - Repairs - Office Equipme	373,132	168,749	204,383	55	177,288	2,562,348	2,178,113	384,235	15	2,147,435
<b>Total Equipment Rentals and Repairs</b>	<b>508,112</b>	<b>283,818</b>	<b>224,294</b>	<b>44</b>	<b>308,404</b>	<b>4,287,555</b>	<b>3,584,990</b>	<b>702,565</b>	<b>16</b>	<b>3,380,120</b>
<b>Total Non-Personnel Expenses</b>	<b>12,093,574</b>	<b>11,315,064</b>	<b>778,510</b>	<b>6</b>	<b>10,646,582</b>	<b>115,873,027</b>	<b>113,422,791</b>	<b>2,450,236</b>	<b>2</b>	<b>97,593,143</b>
<b>Total Departmental Expenses before</b>	<b>17,659,890</b>	<b>18,867,769</b>	<b>(1,207,880)</b>	<b>(7)</b>	<b>19,441,036</b>	<b>167,228,452</b>	<b>159,795,859</b>	<b>7,432,593</b>	<b>4</b>	<b>150,515,500</b>
<b>Depreciation and Amortization</b>										
69110 - Depreciation Expense	14,568,643	14,568,643	0	0	15,842,836	136,107,466	136,107,466	0	0	132,833,788
<b>Total Depreciation and Amortization</b>	<b>14,568,643</b>	<b>14,568,643</b>	<b>0</b>	<b>0</b>	<b>15,842,836</b>	<b>136,107,466</b>	<b>136,107,466</b>	<b>0</b>	<b>0</b>	<b>132,833,788</b>
<b>Non-Operating Revenue/(Expense)</b>										
<b>Passenger Facility Charges</b>										
71110 - Passenger Facility Charg	2,153,615	4,179,958	2,026,344	94	5,287,927	23,961,618	40,394,092	16,432,474	69	22,109,906
<b>Total Passenger Facility Charges</b>	<b>2,153,615</b>	<b>4,179,958</b>	<b>2,026,344</b>	<b>94</b>	<b>5,287,927</b>	<b>23,961,618</b>	<b>40,394,092</b>	<b>16,432,474</b>	<b>69</b>	<b>22,109,906</b>
<b>Customer Facility Charges</b>										
71120 - Customer facility charges (Con	2,077,629	2,837,933	760,305	37	2,436,332	20,609,499	30,333,350	9,723,851	47	15,755,254
<b>Total Customer Facility Charges</b>	<b>2,077,629</b>	<b>2,837,933</b>	<b>760,305</b>	<b>37</b>	<b>2,436,332</b>	<b>20,609,499</b>	<b>30,333,350</b>	<b>9,723,851</b>	<b>47</b>	<b>15,755,254</b>
<b>Federal Relief Grants</b>										
71130 - Federal Relief Grants	20,000,000	0	(20,000,000)	(100)	0	80,000,000	78,922,308	(1,077,692)	(1)	77,218,785
<b>Total Federal Relief Grants</b>	<b>20,000,000</b>	<b>0</b>	<b>(20,000,000)</b>	<b>(100)</b>	<b>0</b>	<b>80,000,000</b>	<b>78,922,308</b>	<b>(1,077,692)</b>	<b>(1)</b>	<b>77,218,785</b>

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<b>Quieter Home Program</b>										
71212 - Quieter Home - Labor	\$(62,263)	\$(44,754)	\$17,509	28	\$(17,885)	\$(700,000)	\$(294,853)	\$405,147	58	\$(284,521)
71213 - Quieter Home - Burden	0	(17,537)	(17,537)	0	(7,515)	0	(127,966)	(127,966)	0	(122,470)
71214 - Quieter Home - Overhead	0	(24,004)	(24,004)	0	(39,040)	0	(202,833)	(202,833)	0	(188,705)
71215 - Quieter Home - Material	(1,645,598)	(2,529,444)	(883,845)	(54)	(2,472,252)	(16,703,663)	(16,308,589)	395,074	2	(14,929,950)
71216 - Quieter Home Program	1,509,384	2,520,232	1,010,848	67	2,256,022	15,347,382	14,392,766	(954,616)	(6)	12,292,767
71225 - Joint Studies - Material	(50,000)	0	50,000	100	0	(100,000)	0	100,000	100	0
<b>Total Quieter Home Program</b>	<b>(248,477)</b>	<b>(95,506)</b>	<b>152,971</b>	<b>62</b>	<b>(280,670)</b>	<b>(2,156,281)</b>	<b>(2,541,476)</b>	<b>(385,195)</b>	<b>(18)</b>	<b>(3,232,880)</b>
<b>Interest Income</b>										
71310 - Interest - Investments	590,075	689,607	99,532	17	754,263	7,726,675	7,271,985	(454,690)	(6)	8,961,581
71330 - Interest - Variable Debt	0	785	785	0	0	0	230,474	230,474	0	104,203
71340 - Interest - Note Receivab	113,732	75,759	(37,973)	(33)	123,827	1,440,881	1,122,767	(318,114)	(22)	1,560,682
71350 - Interest - Other	40,952	44,869	3,917	10	(294)	1,220,051	1,296,736	76,684	6	119,707
71361 - Interest Income - 2010 Bonds	0	0	0	0	0	0	0	0	0	(140,938)
71363 - Interest Income - 2013 Bonds	0	195	195	0	(110)	0	90,890	90,890	0	329,745
71364 - Interest Income - 2017 Bond A	0	15,664	15,664	0	138	0	108,088	108,088	0	152,627
71365 - Interest Income - 2014 Bond A	0	36,051	36,051	0	3,371	0	253,076	253,076	0	338,703
71366 - Interest Income - 2019A Bond	0	116,952	116,952	0	27,422	0	1,047,887	1,047,887	0	1,782,012
71367 - Interest Income - 2020A Bond	0	23,052	23,052	0	6,518	0	125,765	125,765	0	262,999
71368 - Interest Income - 2021 Bond A	0	184,769	184,769	0	0	0	3,291,707	3,291,707	0	0
<b>Total Interest Income</b>	<b>744,759</b>	<b>1,187,704</b>	<b>442,945</b>	<b>59</b>	<b>915,136</b>	<b>10,387,607</b>	<b>14,839,374</b>	<b>4,451,767</b>	<b>43</b>	<b>13,471,321</b>

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<b>Interest Expense</b>										
71411 - Interest Expense- 2010 Bonds	\$(31,490)	\$0	\$31,490	100	\$0	\$(220,448)	\$0	\$220,448	100	\$0
71412 - Interest Expense 2013 Bonds	(1,439,113)	0	1,439,113	100	(1,473,758)	(17,269,350)	(7,195,563)	10,073,788	58	(17,685,100)
71413 - Interest Expense 2014 Bond A	(1,300,065)	(1,300,065)	0	0	(1,318,995)	(15,600,783)	(15,600,783)	0	0	(15,827,940)
71414 - Interest Expense 2017 Bond A	(1,132,979)	(1,132,979)	0	0	(1,154,104)	(13,595,750)	(13,595,750)	0	0	(13,849,250)
71415 - Interest Exp 2019A Bond	(1,843,425)	(1,843,425)	0	0	(1,857,675)	(22,121,100)	(22,121,100)	0	0	(22,292,100)
71416 - Interest Expense 2020A Bond	(945,813)	(945,813)	0	0	(1,003,417)	(11,349,750)	(11,480,563)	(130,812)	(1)	(12,041,000)
71417 - Interest Expense - 2021 Bond	0	(6,833,852)	(6,833,852)	0	0	0	(46,267,384)	(46,267,384)	0	0
71420 - Interest Expense-Variable Debt	0	(77,408)	(77,408)	0	0	0	(626,258)	(626,258)	0	0
71430 - LOC Fees - C/P	(76,275)	0	76,275	100	0	(875,000)	(40,000)	835,000	95	0
71450 - Trustee Fee Bonds	(5,750)	(5,475)	275	5	(5,275)	(23,000)	(6,675)	16,325	71	(11,795)
71451 - Program Fees - Variable Debt	0	0	0	0	0	(2,000)	(350)	1,650	83	0
71460 - Interest Expense - Other	16,966	41,886	24,921	147	(128,034)	(2,846,413)	(5,130,171)	(2,283,757)	(80)	171,609
71461 - Interest Expense - Cap Leases	(45,028)	(45,028)	0	0	(47,473)	(554,005)	(554,005)	0	0	(582,164)
<b>Total Interest Expense</b>	<b>(6,802,972)</b>	<b>(12,142,158)</b>	<b>(5,339,186)</b>	<b>(78)</b>	<b>(6,988,732)</b>	<b>(84,457,599)</b>	<b>(122,618,601)</b>	<b>(38,161,001)</b>	<b>(45)</b>	<b>(82,117,741)</b>
<b>Amortization</b>										
69210 - Amortization - Premium	1,118,170	2,250,004	1,131,834	101	1,153,266	13,632,990	21,581,704	7,948,715	58	14,050,586
<b>Total Amortization</b>	<b>1,118,170</b>	<b>2,250,004</b>	<b>1,131,834</b>	<b>101</b>	<b>1,153,266</b>	<b>13,632,990</b>	<b>21,581,704</b>	<b>7,948,715</b>	<b>58</b>	<b>14,050,586</b>
<b>Other Non-Operating Income (Expense)</b>										
71510 - Legal Settlement Income	0	0	0	0	0	0	391	391	0	127
71521 - Fixed Asset Disposal-Loss	0	(365,578)	(365,578)	0	(236,960)	0	(13,479,261)	(13,479,261)	0	(236,960)
71530 - Gain/Loss On Investments	0	(10,344,311)	(10,344,311)	0	(923,751)	0	(61,303,866)	(61,303,866)	0	(9,295,969)
71540 - Discounts Earned	0	1,332	1,332	0	0	0	7,149	7,149	0	5,521
71610 - Legal Settlement Expense	(2,500)	0	2,500	100	(100,000)	(10,000)	0	10,000	100	(160,814)
71620 - Other non-operating revenue (e	0	825	825	0	0	0	256,147	256,147	0	117,232
71630 - Other Non-Operating Expe	0	(100,000)	(100,000)	0	(430,000)	0	(100,000)	(100,000)	0	(430,000)
<b>Total Other Non-Operating Income (Expense)</b>	<b>(2,500)</b>	<b>(10,807,732)</b>	<b>(10,805,232)</b>	<b>432,209)</b>	<b>(1,690,712)</b>	<b>(10,000)</b>	<b>(74,619,440)</b>	<b>(74,609,440)</b>	<b>(746,094)</b>	<b>(10,000,865)</b>
<b>Total Non-Operating Revenue/(Expense)</b>	<b>19,040,224</b>	<b>(12,589,796)</b>	<b>(31,630,020)</b>	<b>(166)</b>	<b>(832,547)</b>	<b>61,967,835</b>	<b>(13,708,688)</b>	<b>(75,676,523)</b>	<b>(122)</b>	<b>(47,254,366)</b>
<b>Capital Grant Contribution</b>										
72100 - AIP Grants	9,704,645	8,959,328	(745,317)	(8)	154,352	9,912,019	12,958,340	3,046,321	31	13,931,737
<b>Total Capital Grant Contribution</b>	<b>9,704,645</b>	<b>8,959,328</b>	<b>(745,317)</b>	<b>(8)</b>	<b>154,352</b>	<b>9,912,019</b>	<b>12,958,340</b>	<b>3,046,321</b>	<b>31</b>	<b>13,931,737</b>
<b>Total Expenses Net of Non-Operating Revenue/(Expense)</b>	<b>3,483,664</b>	<b>37,066,881</b>	<b>(33,583,216)</b>	<b>(964)</b>	<b>34,296,973</b>	<b>231,456,065</b>	<b>296,653,673</b>	<b>(65,197,608)</b>	<b>(28)</b>	<b>222,163,185</b>

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<b>Net Income/(Loss)</b>	<b>15,702,235</b>	<b>7,250,165</b>	<b>(8,452,070)</b>	<b>(54)</b>	<b>(4,740,952)</b>	<b>5,583,931</b>	<b>15,342,041</b>	<b>9,758,110</b>	<b>175</b>	<b>(6,218,850)</b>
<b>Equipment Outlay</b>										
73200 - Equipment Outlay Expendi	\$(50,000)	\$(478,750)	\$(428,750)	(857)	\$(188,375)	\$(685,600)	\$(953,788)	\$(268,188)	(39)	\$(475,453)
73299 - Capitalized Equipment Co	0	478,750	478,750	0	188,375	0	953,788	953,788	0	475,453
<b>Total Equipment Outlay</b>	<b>(50,000)</b>	<b>0</b>	<b>50,000</b>	<b>100</b>	<b>0</b>	<b>(685,600)</b>	<b>0</b>	<b>685,600</b>	<b>100</b>	<b>0</b>

# Review of the Unaudited Financial Statements for the Fiscal Year Ended June 30, 2022 and 2021

Presented by:  
Elizabeth Stewart  
Director, Accounting  
August 22, 2022

# Market Commentary

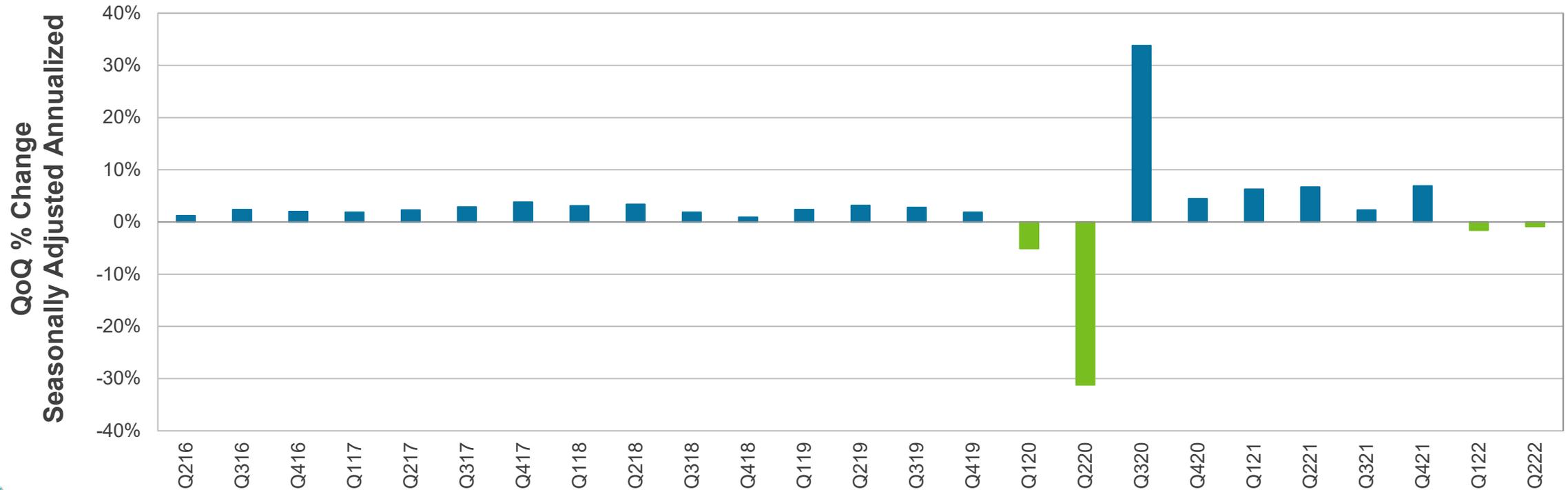
Tightening financial conditions and higher interest rates continue to adversely impact the trajectory of the US and Global economy. Inflation is weighing heavily on consumer sentiment and beginning to impact discretionary spending. Labor markets remain strong, but wage gains are not keeping up with inflation. While we expect the Fed to continue to tighten monetary policy, evidence of slower economic conditions has begun to mount. Over the near-term, we expect financial market volatility to remain intensified and conditions to remain tighter with persistent inflation, geopolitical risk, supply chain bottlenecks, and the Fed's shift to a more hawkish monetary policy.

At the July meeting, the Federal Open Market Committee (FOMC) delivered another 75-basis point increase to the Fed Funds Rate, increasing the range to 2.25% to 2.50%. The FOMC acknowledged spending and production were trending lower, offset by a strong labor market and elevated inflation metrics. Although declining to provide “forward guidance”, Fed Chair Powell acknowledged current policy settings are close to neutral but emphasized policy would need to move to a more restrictive stance to counterbalance the elevated inflation trends. We anticipate additional rates hikes as the Fed remains focused on lowering inflation.

# Second Quarter GDP

According to the advance estimate, second quarter 2022 GDP contracted at an annualized rate of 0.9%, following a first quarter decline of 1.6%. Although many market participants link two quarters in a row of negative GDP growth with a recession, an official declaration by the National Bureau of Economic Research is unlikely given the mosaic of data and the strength of the labor market. Personal consumption expenditures grew at a slower rate in the second quarter, as consumer spending shifted from nondurable goods to services. The largest negative contribution was from a drop in gross residential investment as the housing sector diminished sharply. The consensus estimate calls for 1.7% growth in the third quarter and 2.0% growth for the full year 2022.

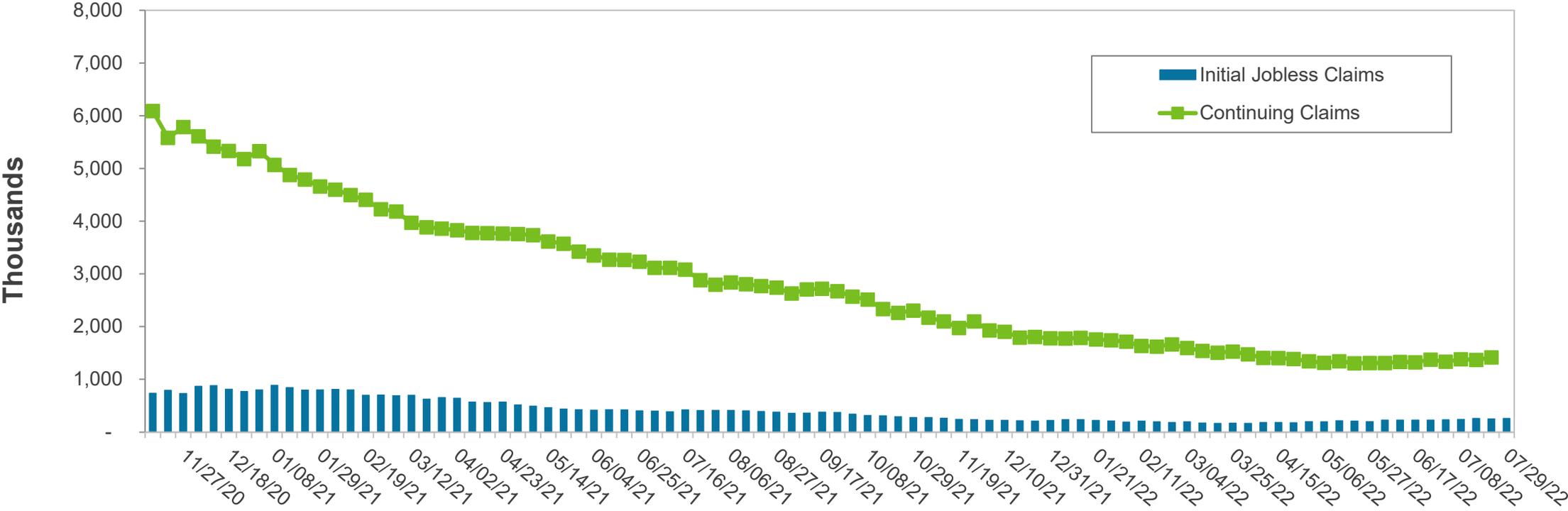
**U.S. Gross Domestic Product (QoQ)**  
Second Quarter 2016 – Second Quarter 2022



# Initial Claims For Unemployment

In the most recent week, the number of initial jobless claims was 260,000, versus 254,000 in the prior week. The level of continuing unemployment claims (where the data is lagged by one week) increased to 1.416 million. While claims have been trending upward in recent weeks, the labor market remains robust.

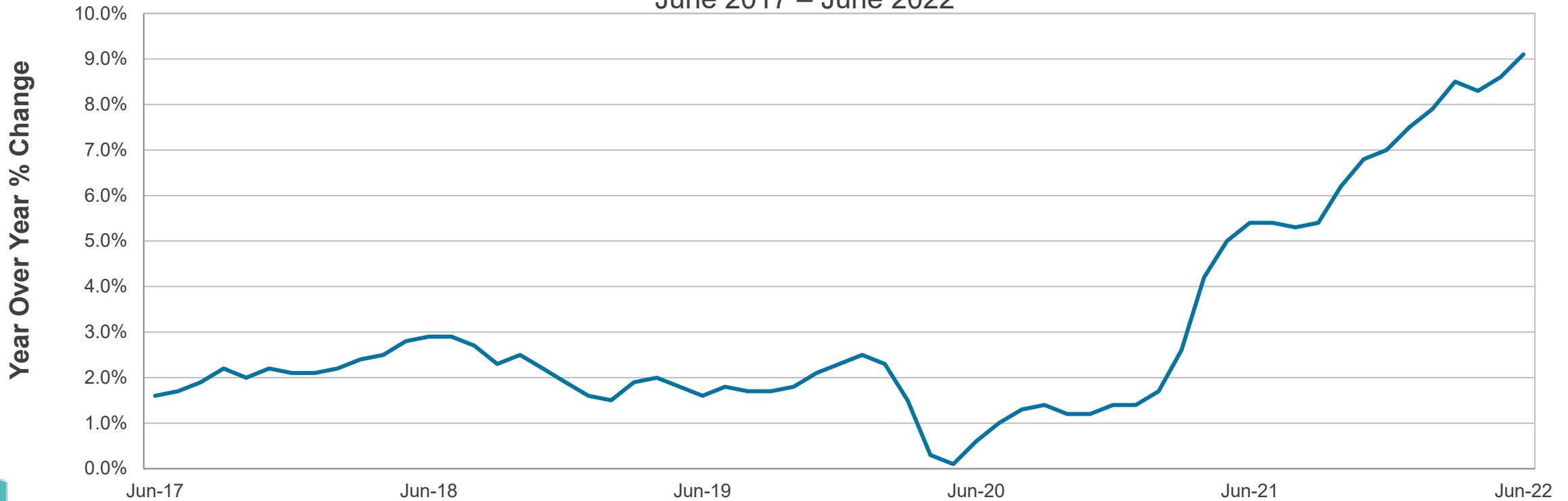
**Initial Jobless Claims and 4-Week Moving Average**  
November 13, 2020 – July 29, 2022



# Consumer Price Index

The Consumer Price Index (CPI) hit a 40-year high in June with broad-based price increases for most goods and services. Headline CPI was up 9.1% year-over-year in June, surpassing expectations, up from 8.6% year-over-year in May. Core CPI (CPI less food and energy) was up 5.9% in June, down from 6.0% in May. Gasoline, shelter, and food were the largest contributors to the increase. The Personal Consumption Expenditures (PCE) index was up 6.8% year-over-year in June, up from a 6.3% year-over-year increase in May. Core PCE was up 4.8% year-over-year in June, versus up 4.7% year-over-year in May. Persistently elevated inflation is likely to keep the Federal Reserve on the path of tightening monetary policy as long as it continues to run well above the Fed's longer-run target of around 2.0%.

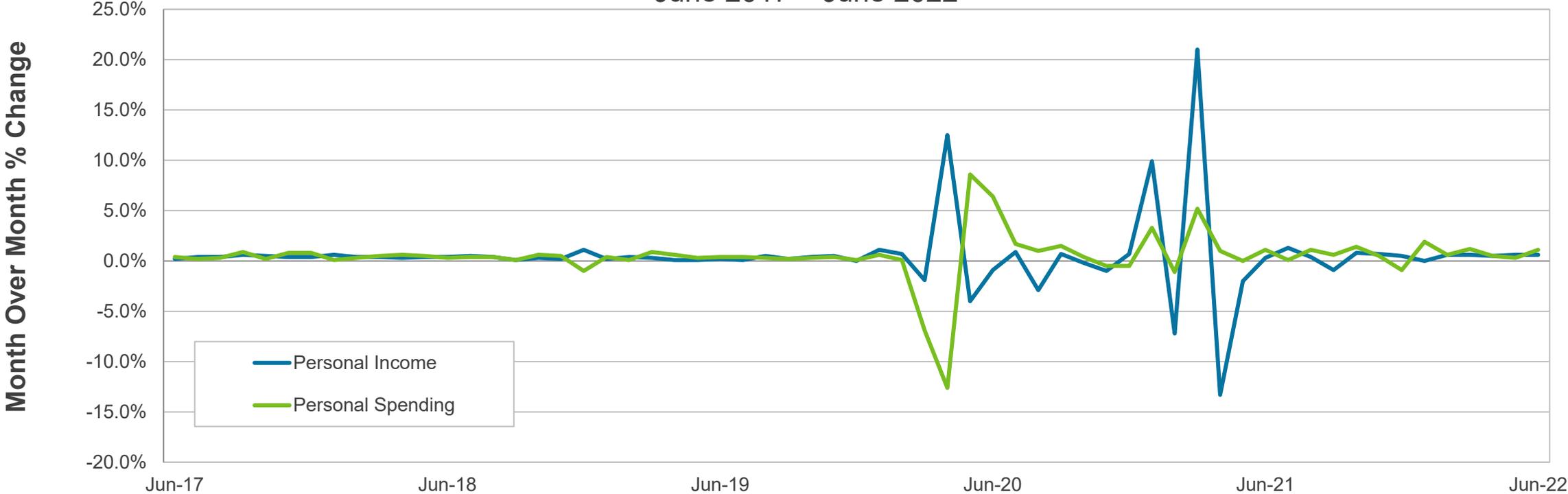
**Consumer Price Index (YoY%)**  
June 2017 – June 2022



# Personal Income and Spending

Personal income was up 0.6% month-over-month for June, unchanged from May. Consumer spending increased 1.1% in June from only 0.3% in May, however the gain was primarily due to higher prices. Real consumer spending, adjusted for inflation, was up only 0.1% in June, after a 0.3% decline in May. Spending on durable goods (e.g. automobiles) gained at the expense of non-durable goods, while spending on services decelerated to 0.1%. The personal savings rate dropped to 5.1% in June, the lowest level since 2009, as inflation impacted the cost of goods and services and consumers increasingly turned to accumulated savings and credit cards to finance their spending.

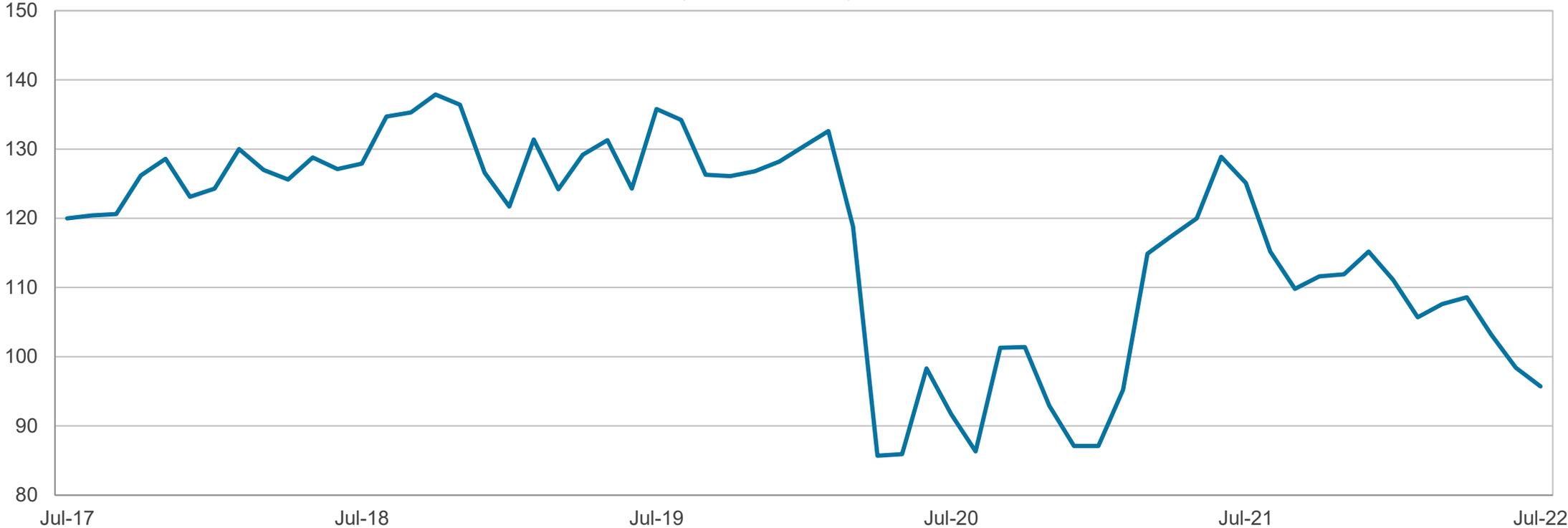
**Personal Income and Spending (MoM%)**  
June 2017 – June 2022



# Consumer Confidence Index

The Consumer Confidence Index plummeted to 95.7 in June after a downwardly revised 98.4 in May. The drop was mostly due to negative views on current conditions and a softer job market, bringing the index closer to its long-run average.

**Consumer Confidence Index**  
July 2017 – July 2022



# Existing Home Sales

Existing home sales declined 5.4% in June to a seasonally adjusted rate of 5.12 million units, to the lowest level since mid-2020 as low inventory, higher mortgage rates and elevated prices caused affordability issues for many buyers. The average rate on a 30-year fixed mortgage is currently about 5%, according to Freddie Mac. On a year-over-year basis, sales of existing homes were down 14.2% in June.

### U.S. Existing Home Sales (MoM)

June 2012 – June 2022



# New Home Sales

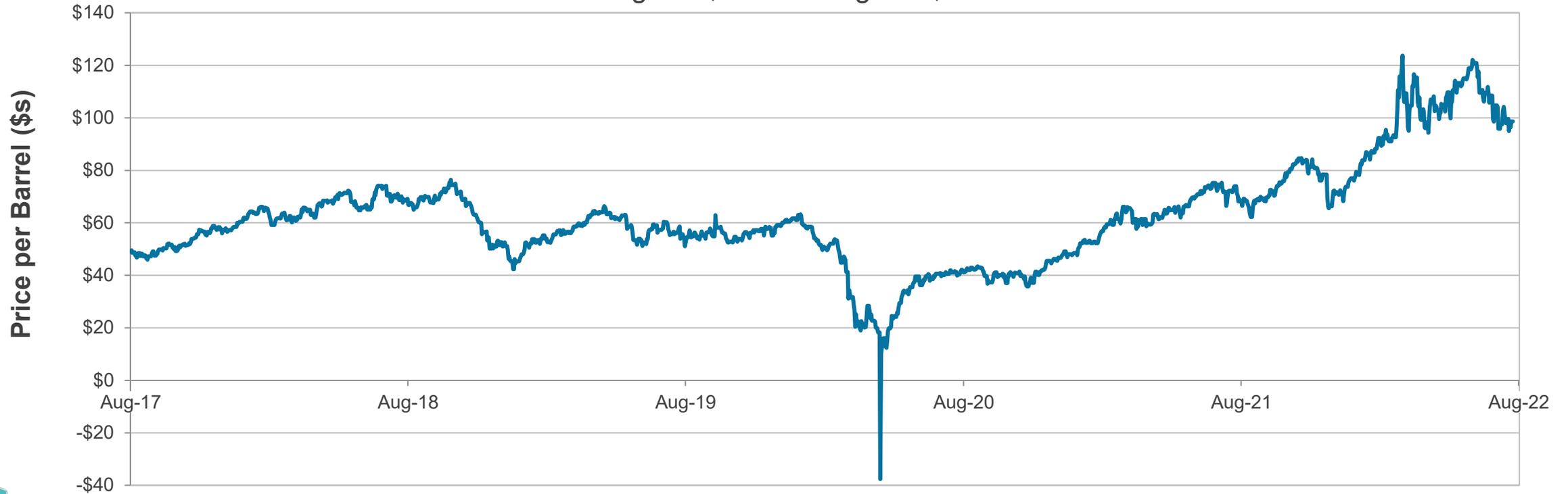
New home sales were down 8.1% in June to an annualized rate of 590,000 units. On a year-over-year basis, the pace of new home sales was down 17.4% in June. Higher mortgage rates and soaring prices are taking a toll on demand for new single-family homes.



# Crude Oil Prices

U.S. West Texas Intermediate (WTI) crude settled at \$89.01 per barrel on August 5, down significantly due to reduced demand due to a slowing global economy. WTI crude dropped below its one month average of \$97.23 but is trading well above its one year average of \$90.12. OPEC and its allies (i.e. OPEC+) have been gradually boosting production in measured steps since last summer, and agreed to add 648,000 barrels per day (bpd) for July and August, about 50% more than planned. The cartel announced that it will only increase production by 100,000 bpd in September, however, and it is questionable if most members will be able to deliver the extra amounts. Meanwhile, the US has been releasing 1 million barrels per day from its Strategic Petroleum Reserve.

**West Texas Intermediate Oil Price Per Barrel (WTI Spot)**  
August 8, 2017 – August 8, 2022



# Jet Fuel Prices

Jet fuel (U.S. Gulf Coast Spot) closed at \$2.99 per gallon on August 5, below its one month average of \$3.38 and above its one year average of \$2.87. Strong travel demand, higher oil prices, and limited refinery capacity have boosted jet fuel prices. The price of jet fuel is much higher than the 2019 average price of \$1.88 per gallon.

**U.S. Gulf Coast 54 Grade Jet Fuel Spot Price**  
August 8, 2017 – August 8, 2022



# U.S. Equity Markets

US equity market performance was strong in 2021 with the S&P 500 up 27%, following a 16% gain in 2020. The DJIA rose nearly 19% in 2021, following a 7% gain in 2020. However, market volatility has recently increased and on a year-to-date basis the S&P and DJIA are down 13.0% and 9.7%, respectively. The tech-heavy NASDAQ Composite index is down 19.1% year-to-date. Equity markets have been under pressure recently as elevated inflation, higher interest rates and geopolitical concerns fueled risk-off sentiment, but 2Q22 corporate earnings reports have mostly been better than expected, fueling a partial rebound for the major indices.

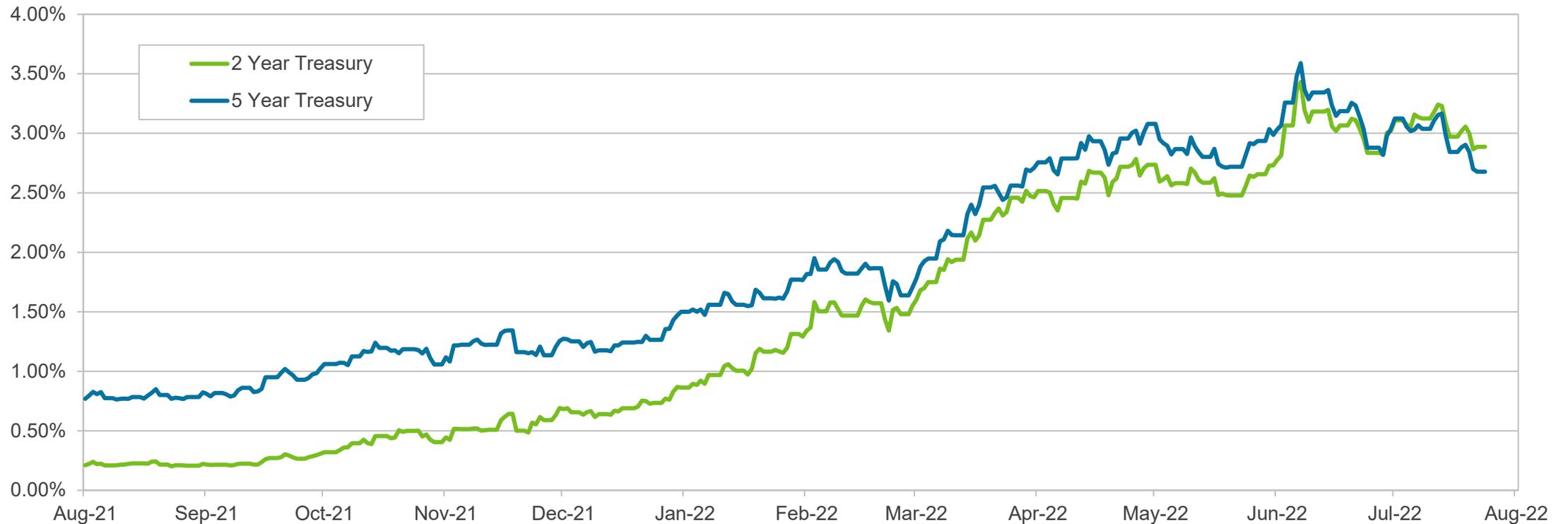
**Dow Jones Industrial Average (DJIA) and S&P 500 Indices**  
August 8, 2017 – August 8, 2022



# Treasury Yield History

Year-to-date, the yield on 5-year Treasuries is nearly 170 basis points higher, while the yield on 2-year Treasuries is about 250 basis points higher.

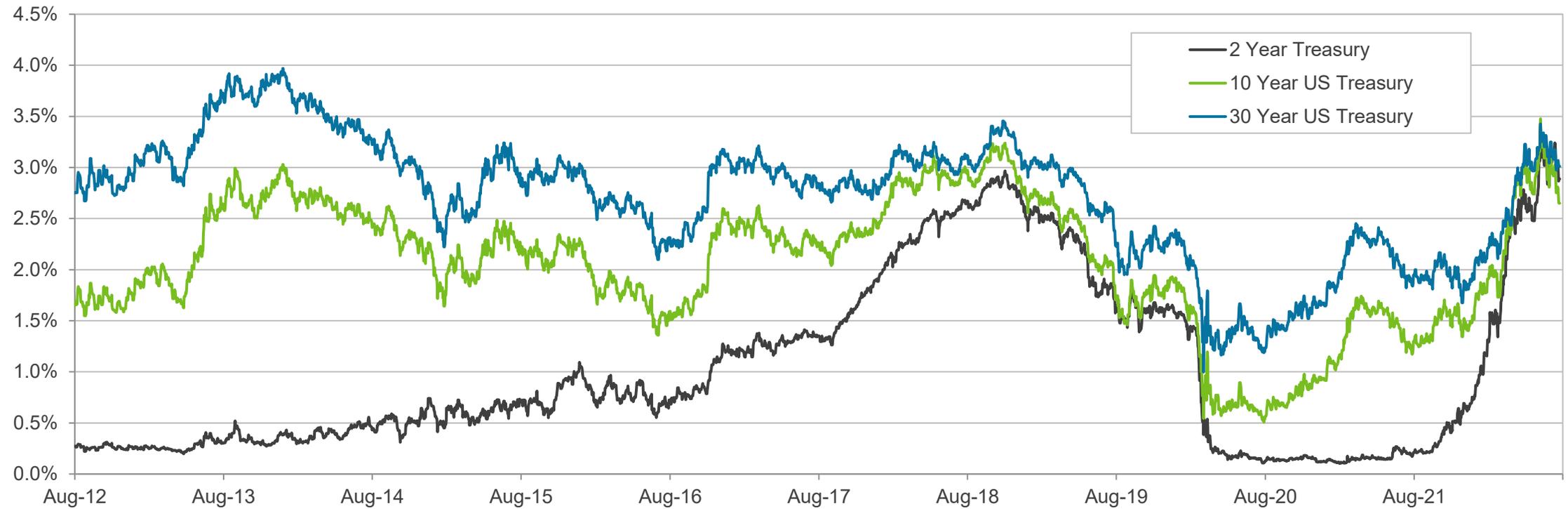
**2- and 5-year U.S. Treasury Yields**  
August 8, 2021 – August 8, 2022



# Treasury Yield History

The yield curve is inverted, with the spread between the 2-year Treasury yield and the 10-year Treasury yield at -40 basis points, versus +103 basis points at this time last year. This is well below the average spread since 2003 of 125 basis points. An inversion of the yield curve is a leading indicator that recession risk has increased.

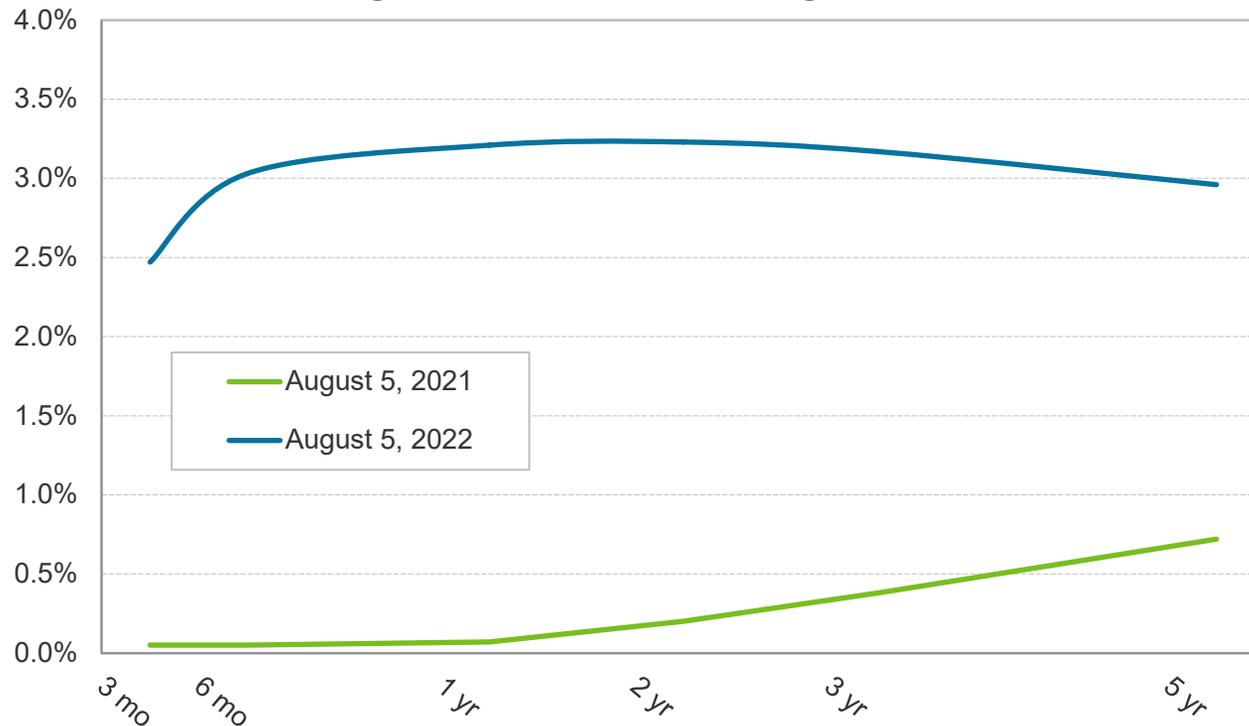
**2-, 10- and 30-year U.S. Treasury Yields**  
August 8, 2012 – August 8, 2022



# U.S. Treasury Yield Curve

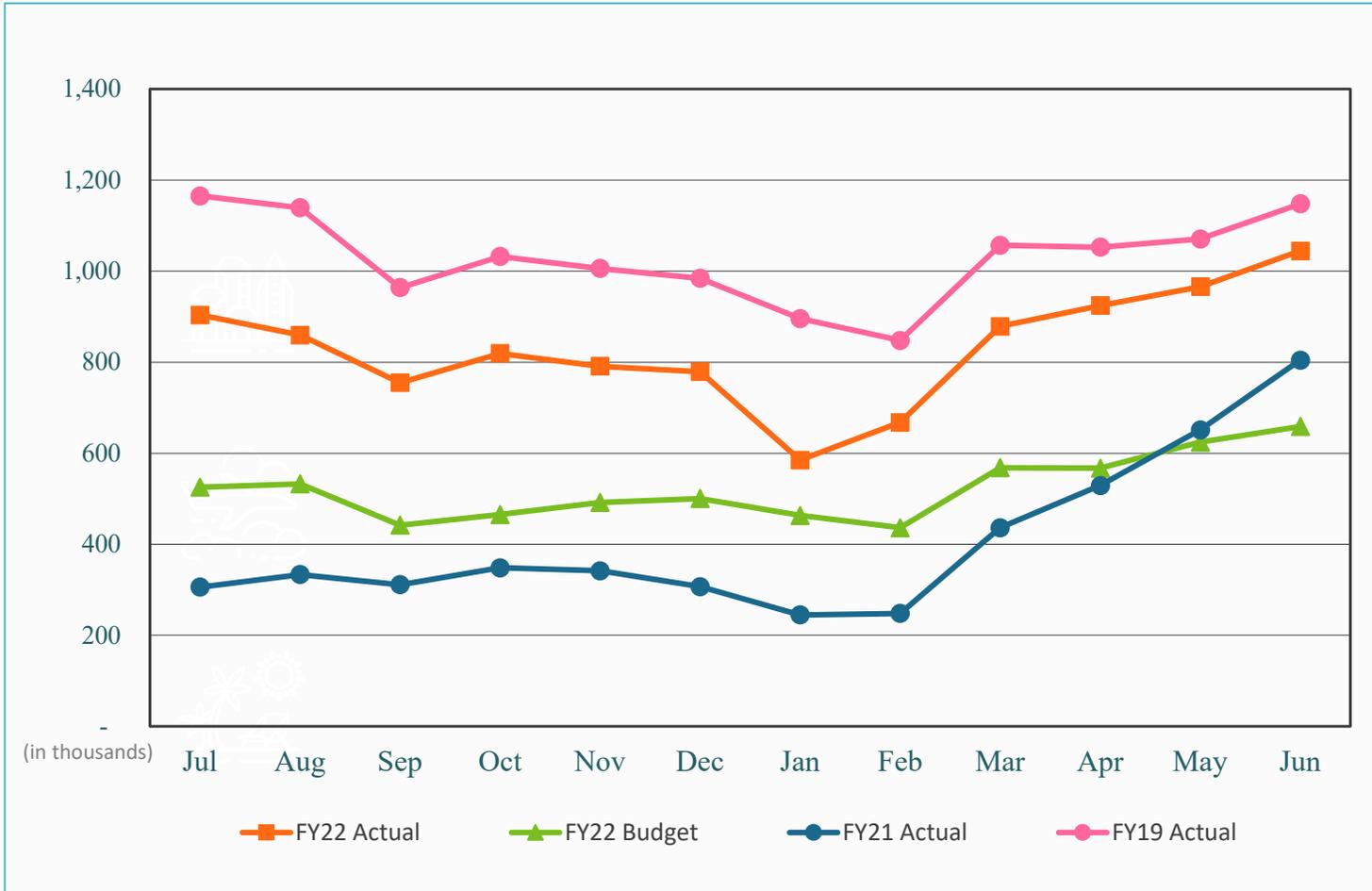
Yields are higher across the curve on a year-over-year basis. The 3-month T-bill yield is up 243 basis points, the 2-Year Treasury yield is about 303 basis points higher, and the 10-Year Treasury yield is up about 160 basis points, on a year-over-year basis.

**U.S. Treasury Yield Curve**  
August 5, 2021 versus August 5, 2022



	08/05/2021	08/05/2022	Change
<b>3-Mo.</b>	0.05	2.47	2.42
<b>6-Mo.</b>	0.05	3.03	2.98
<b>1-Yr.</b>	0.07	3.21	3.14
<b>2-Yr.</b>	0.20	3.23	3.03
<b>3-Yr.</b>	0.38	3.17	2.79
<b>5-Yr.</b>	0.72	2.96	2.24
<b>10-Yr.</b>	1.22	2.83	1.61
<b>20-Yr.</b>	1.77	3.27	1.50
<b>30-Yr.</b>	1.86	3.07	1.21

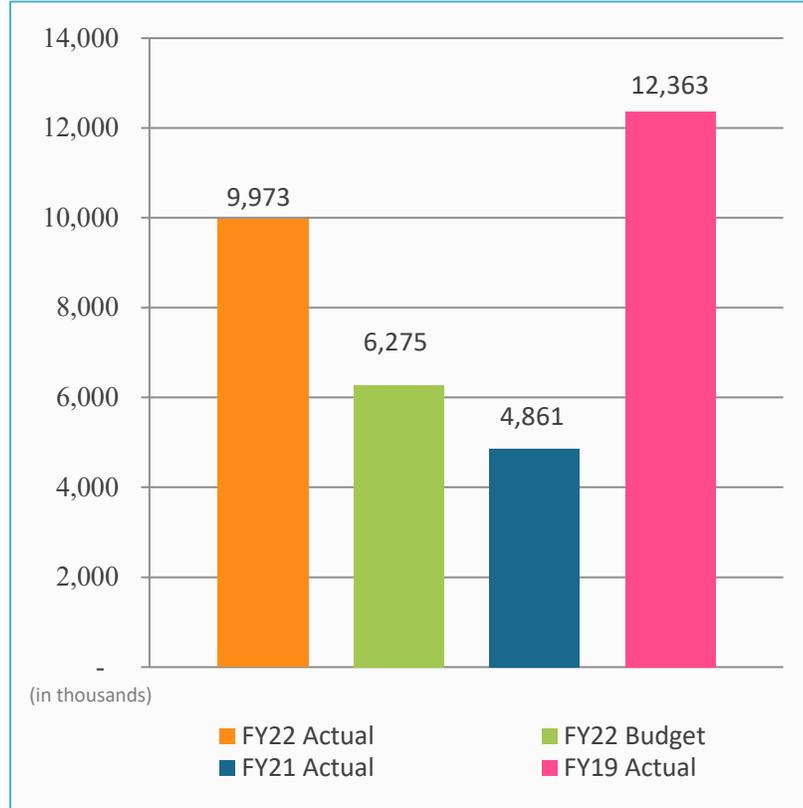
# Enplanements



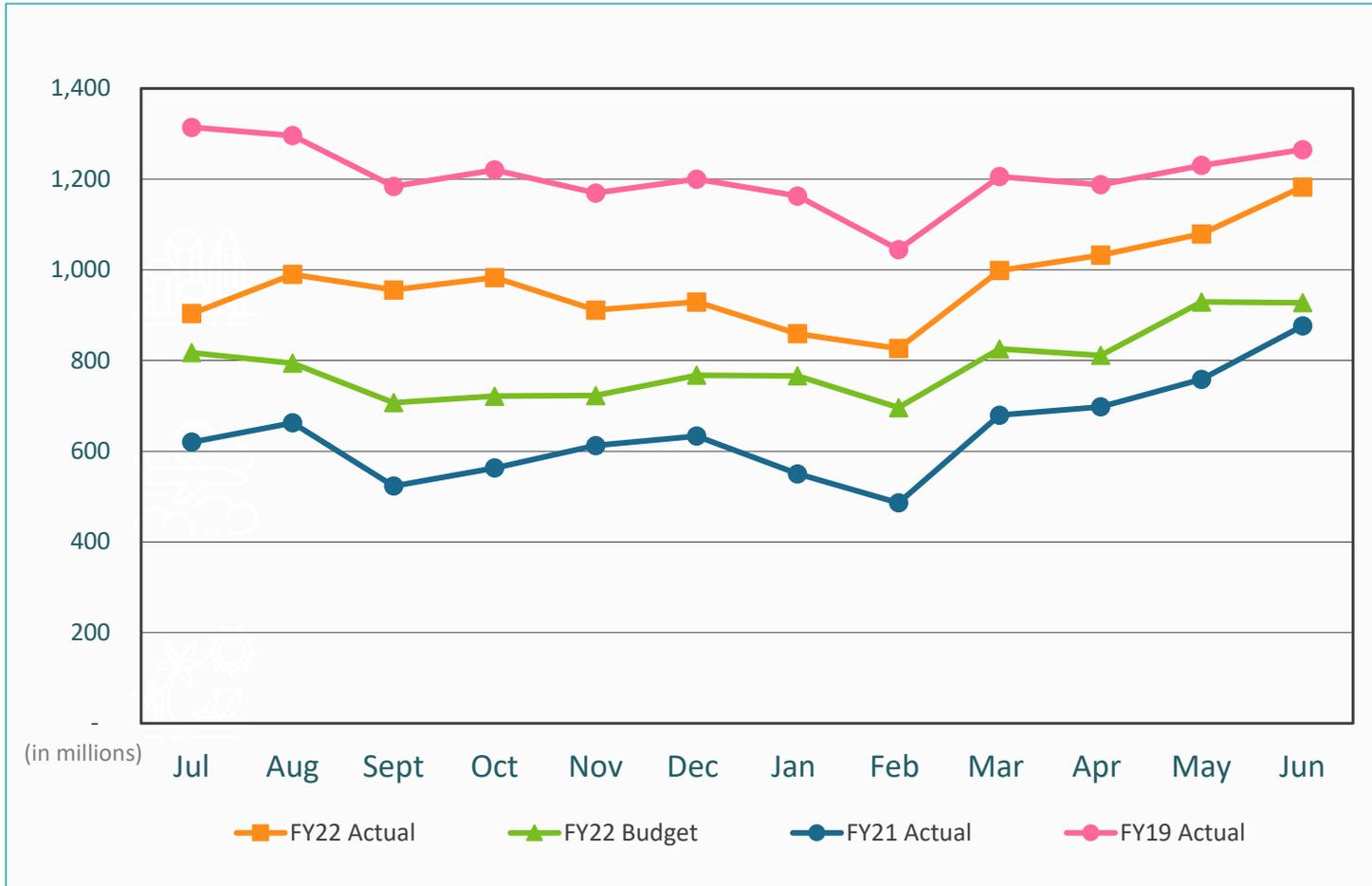
FY22 YTD Act Vs. FY22 YTD Budget  
58.9%

FY22 YTD Act Vs. FY21 YTD Actual  
105.2%

FY22 YTD Act Vs. FY19 YTD Actual  
-19.3%



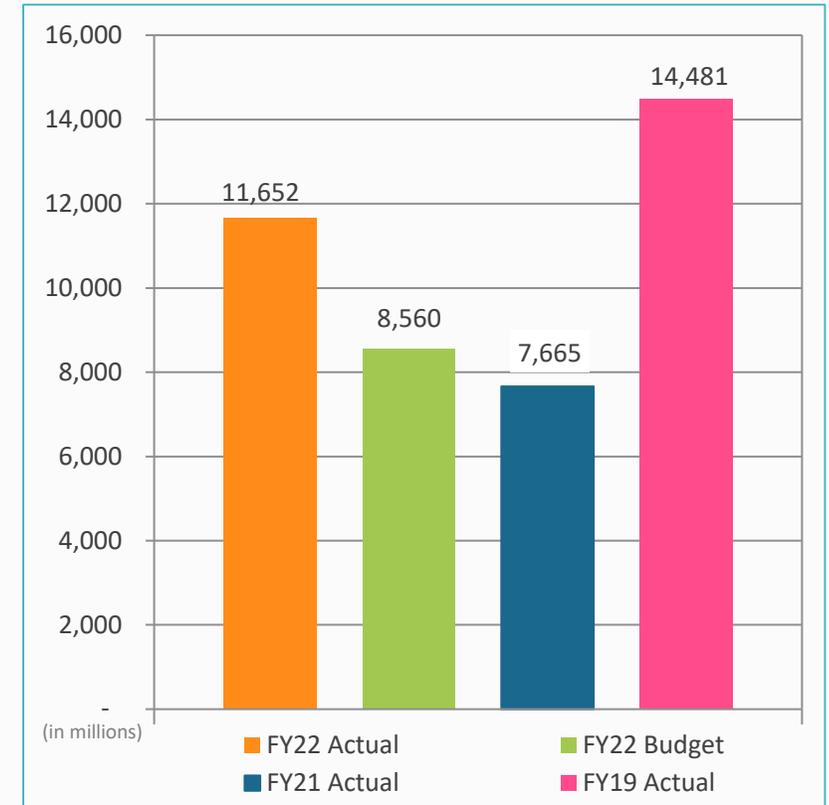
# Landed Weights



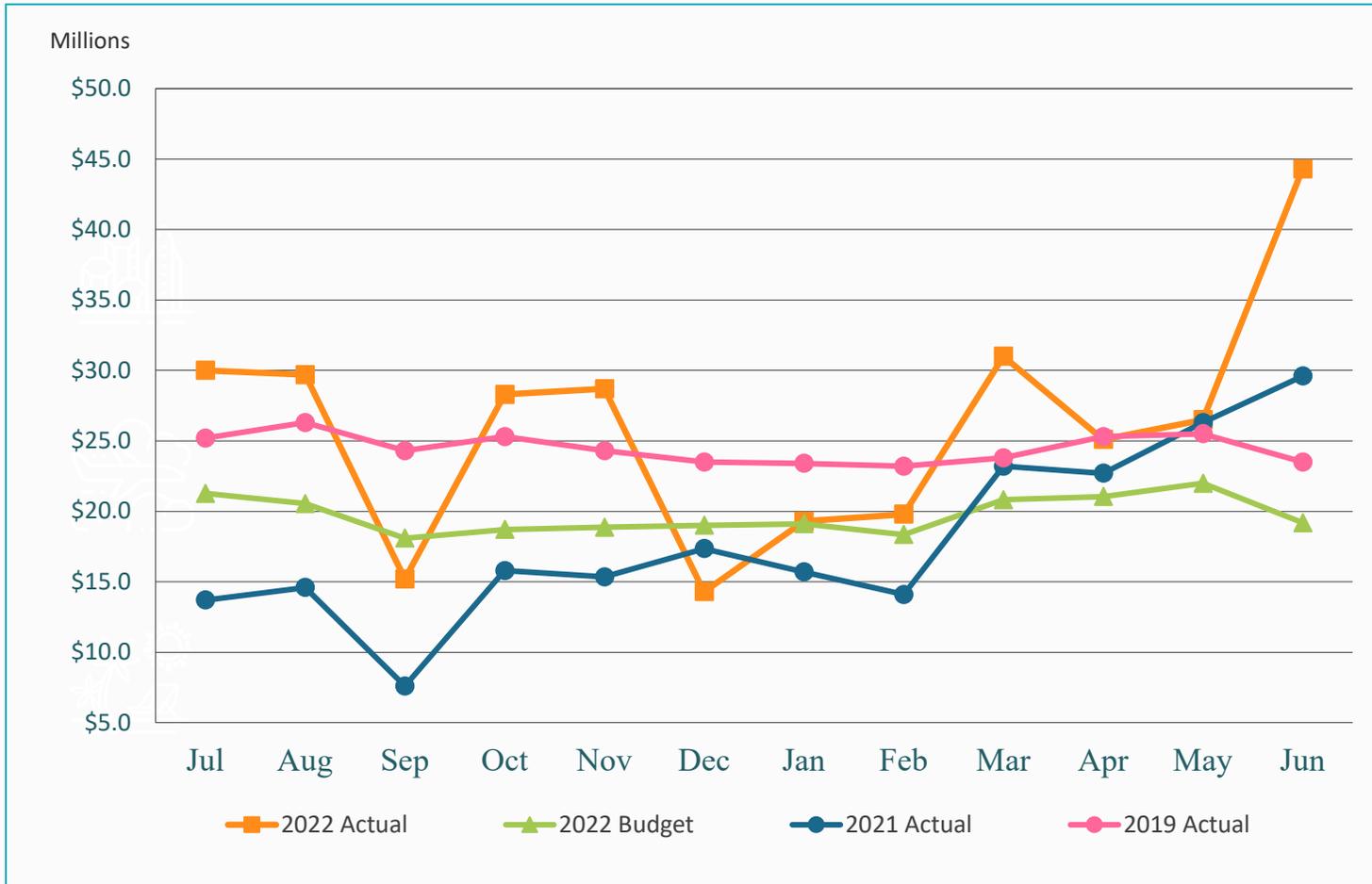
FY22 YTD Act Vs. FY22 YTD Budget  
36.1%

FY22 YTD Act Vs. FY21 YTD Actual  
52.0%

FY22 YTD Act Vs. FY19 YTD Actual  
-19.5%



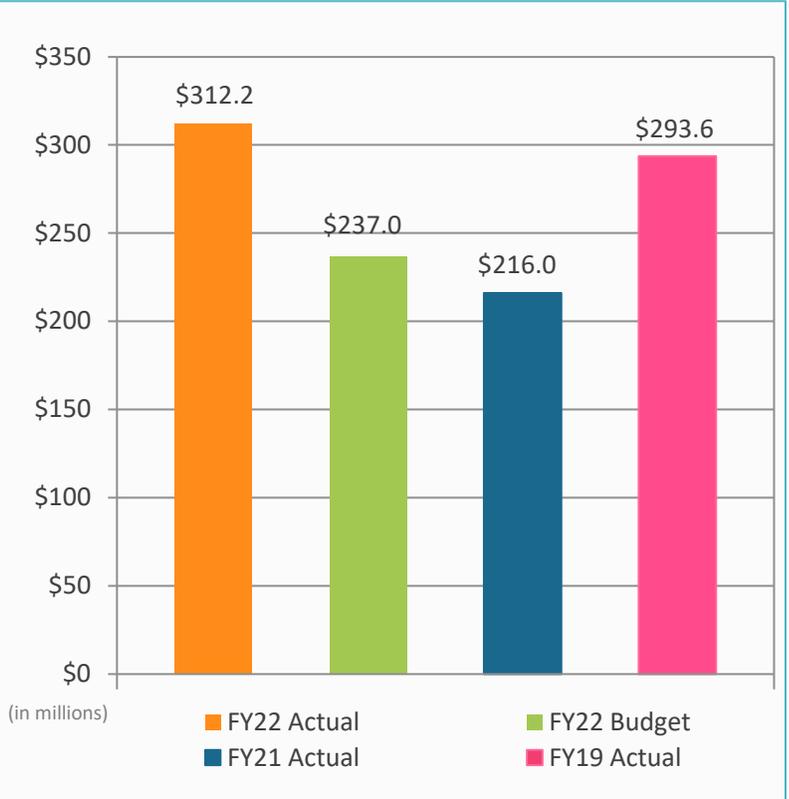
# Total Operating Revenue (Unaudited)



FY22 YTD Act Vs.  
FY22 YTD Budget  
31.7%

FY22 YTD Act Vs.  
FY21 YTD Actual  
44.5%

FY22 YTD Act Vs.  
FY19 YTD Actual  
6.3%

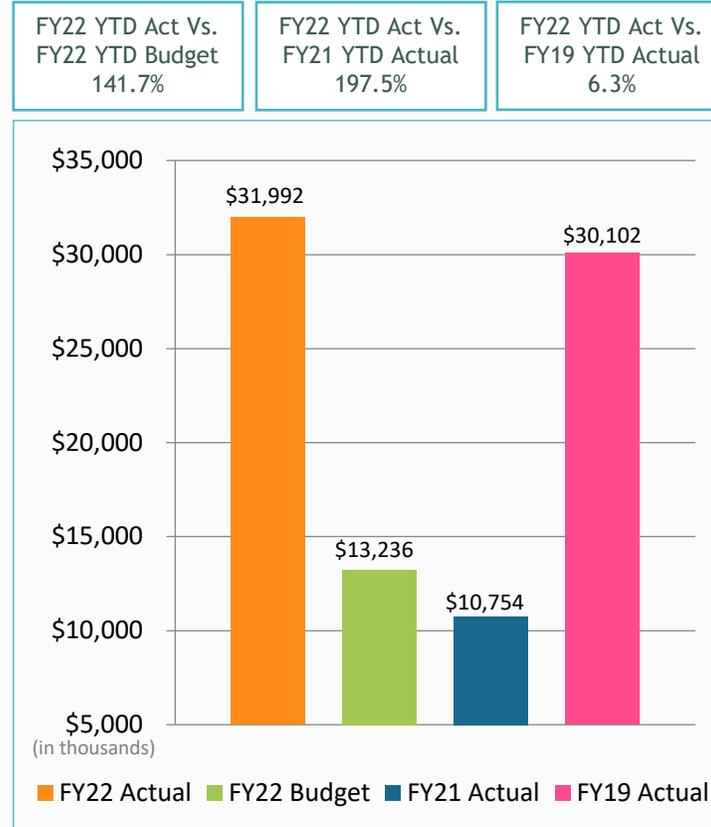


# Operating Revenue (Unaudited)

## Aviation



## Terminal Concessions

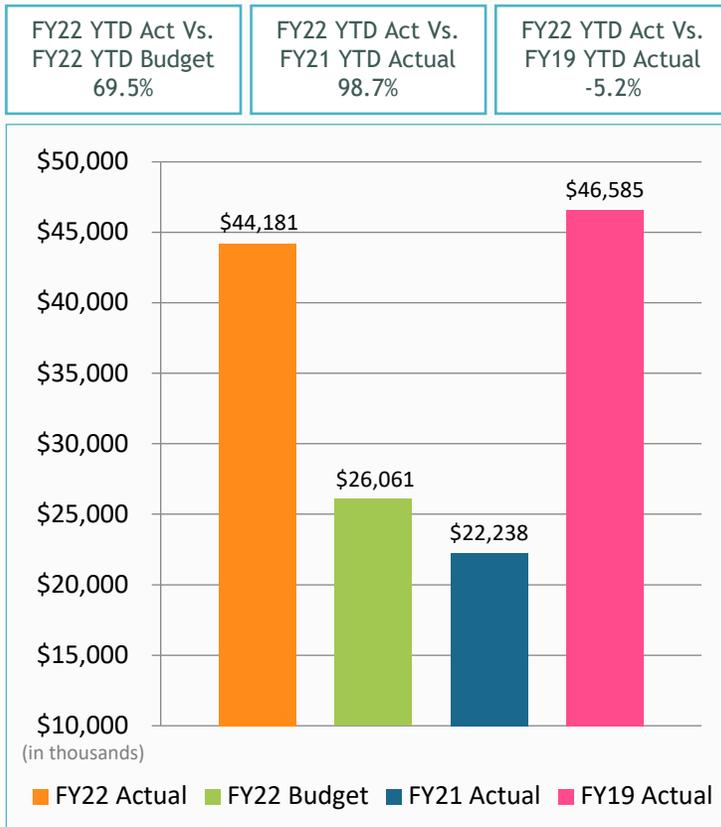


## Rental Car

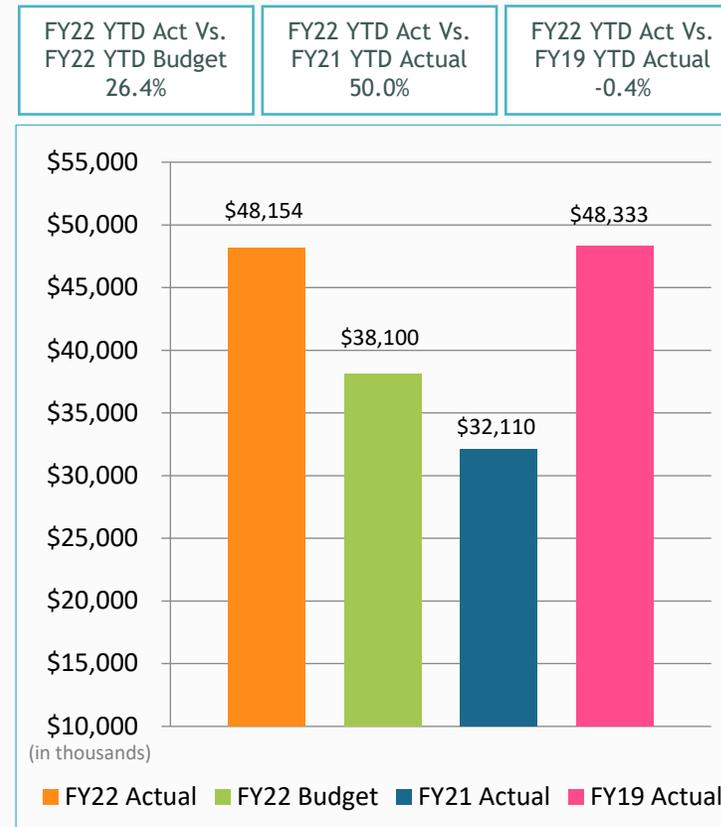


# Operating Revenue (Unaudited)

## Parking



## Other



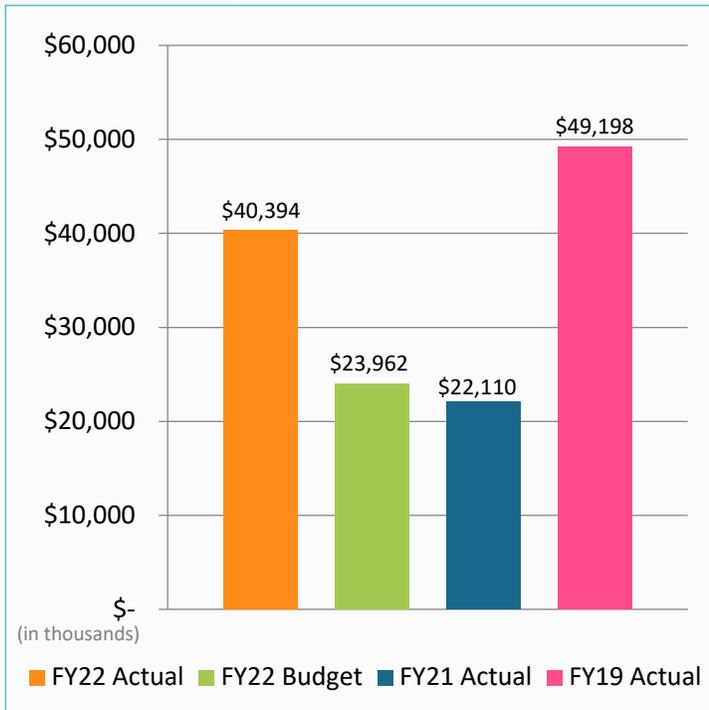
# Nonoperating Revenue (Unaudited)

## Passenger Facility Charges

FY22 YTD Act Vs.  
FY22 YTD Budget  
68.6%

FY22 YTD Act Vs.  
FY21 YTD Actual  
82.7%

FY22 YTD Act Vs.  
FY19 YTD Actual  
-17.9%

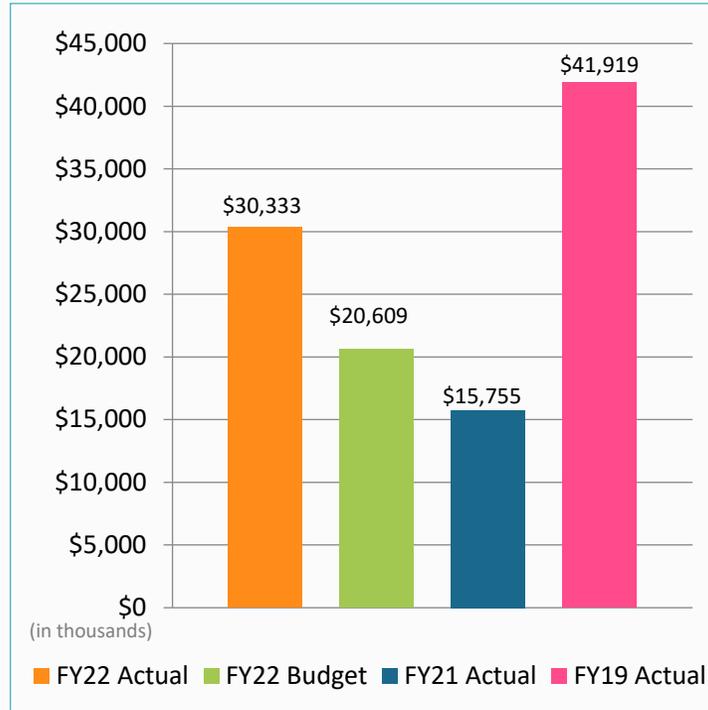


## Customer Facility Charges

FY22 YTD Act Vs.  
FY22 YTD Budget  
47.2%

FY22 YTD Act Vs.  
FY21 YTD Actual  
92.5%

FY22 YTD Act Vs.  
FY19 YTD Actual  
-27.6%

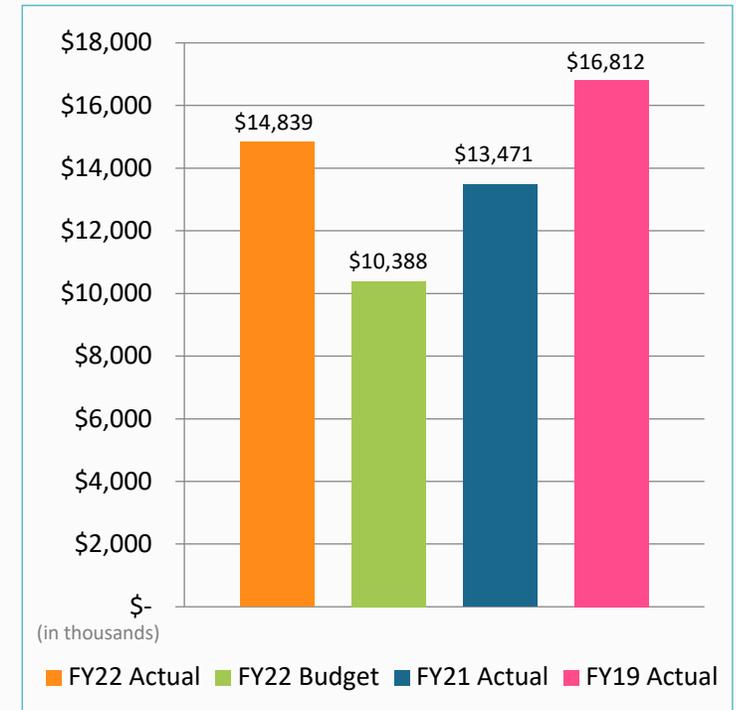


## Interest Income

FY22 YTD Act Vs.  
FY22 YTD Budget  
42.8%

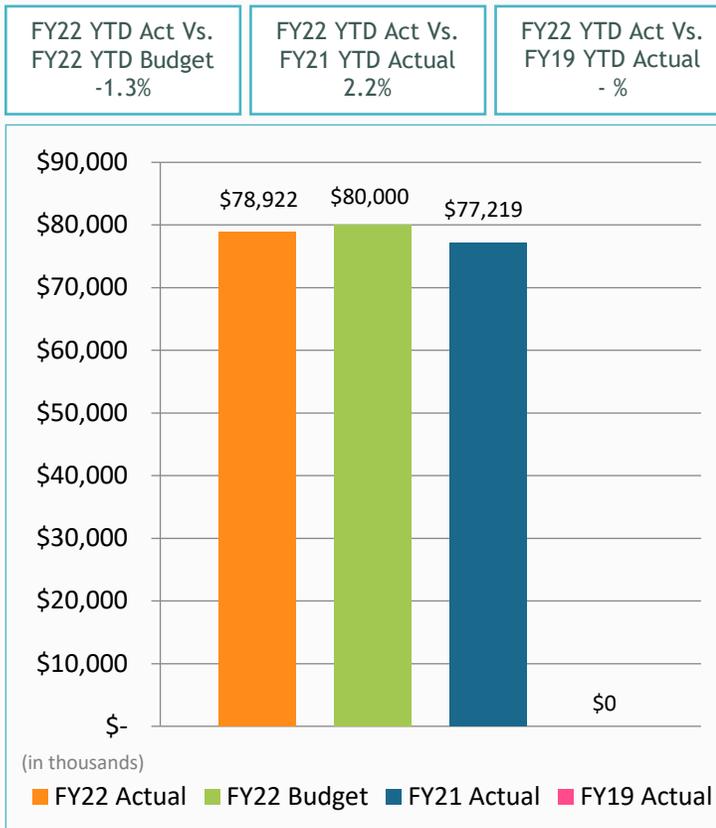
FY22 YTD Act Vs.  
FY21 YTD Actual  
10.2%

FY22 YTD Act Vs.  
FY19 YTD Actual  
-11.7%

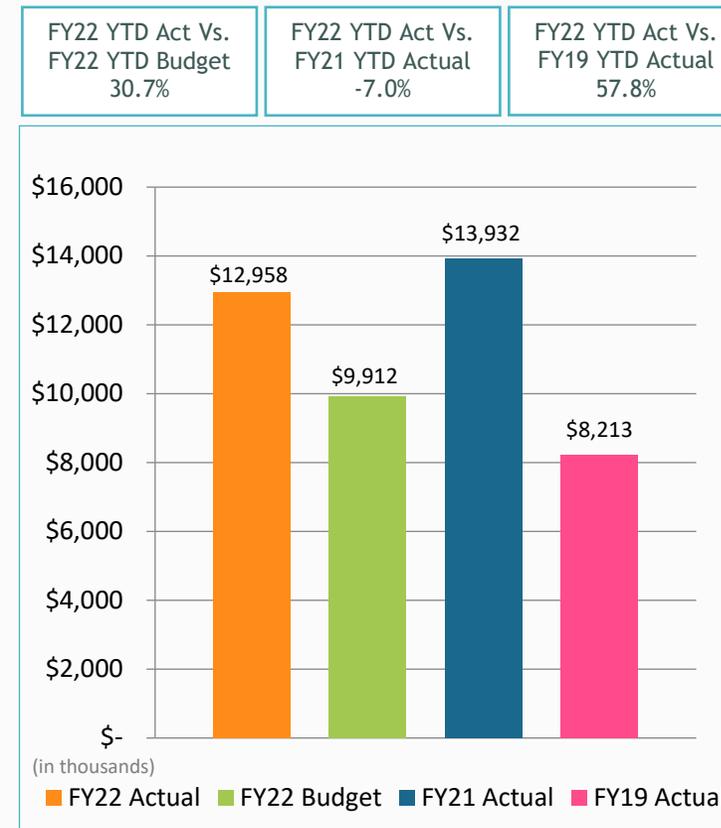


# Nonoperating Revenue (Unaudited)

## Federal Relief Grants

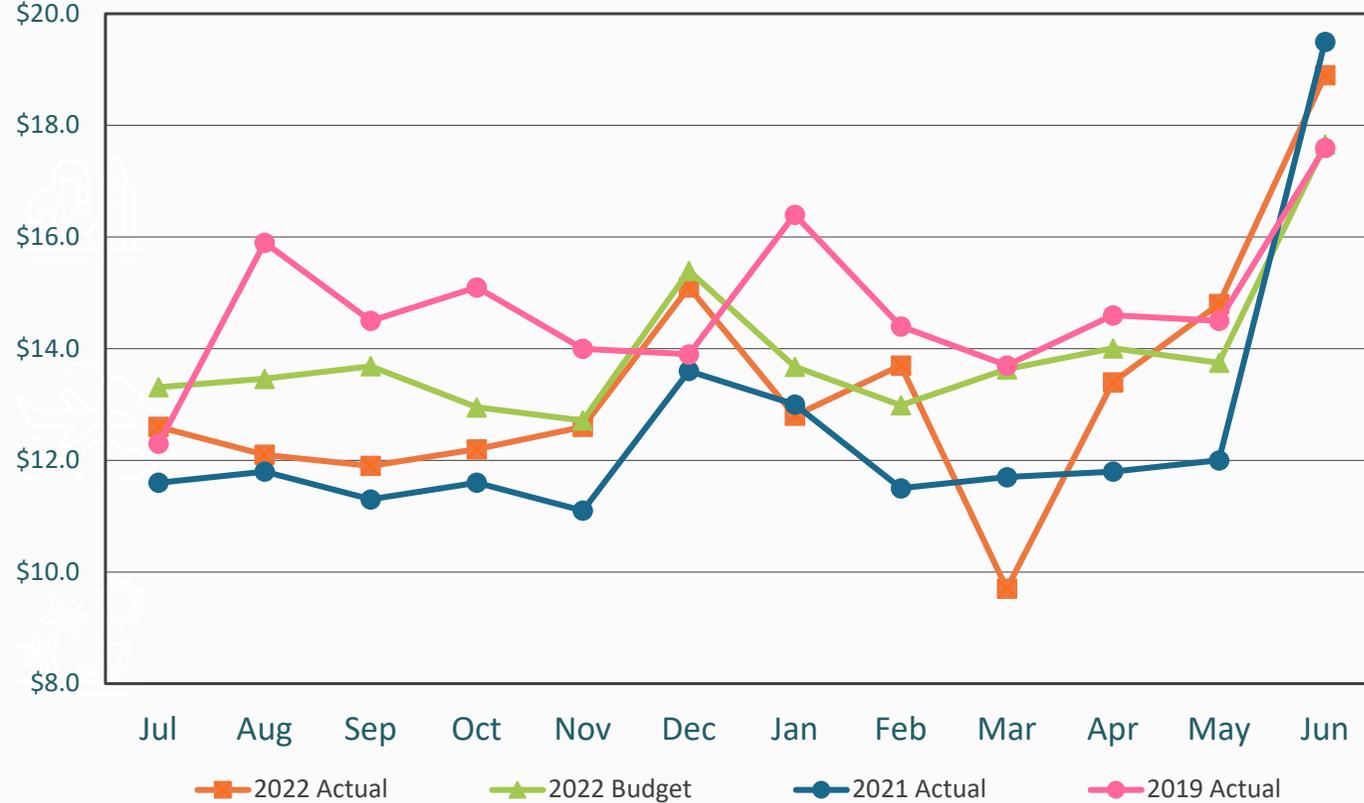


## Capital Grant Contributions



# Total Operating Expenses (Unaudited)

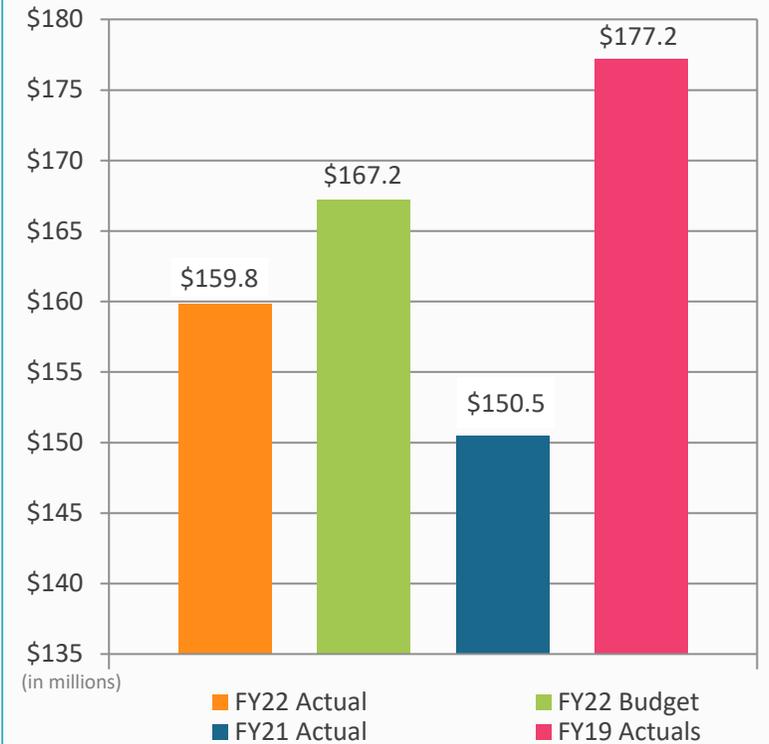
Millions



FY22 YTD Act Vs.  
FY22 YTD Budget  
4.4%

FY22 YTD Act Vs.  
FY21 YTD Actual  
-6.2%

FY22 YTD Act Vs.  
FY19 YTD Actual  
9.8%

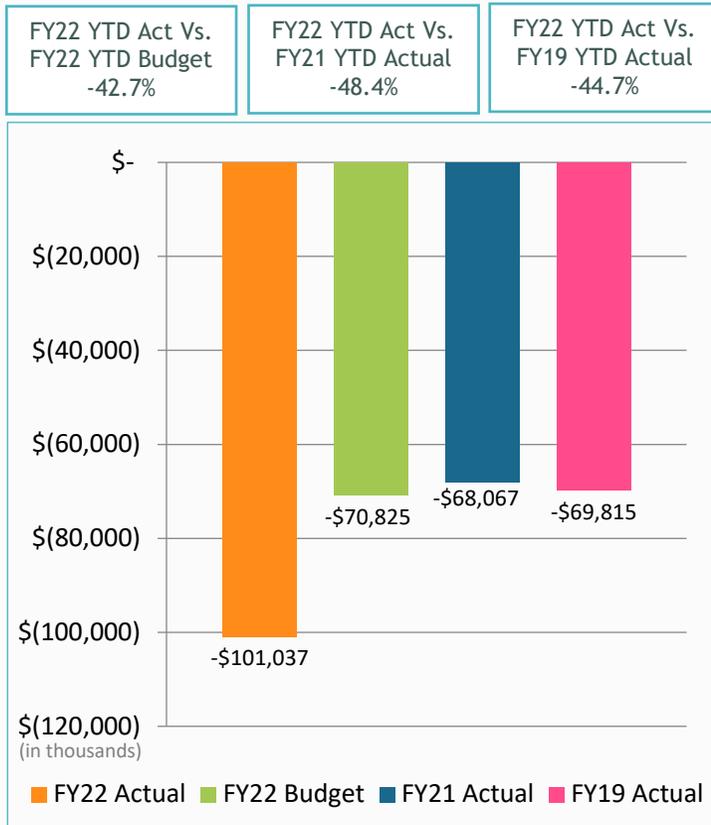


# Operating Expenses (Unaudited)

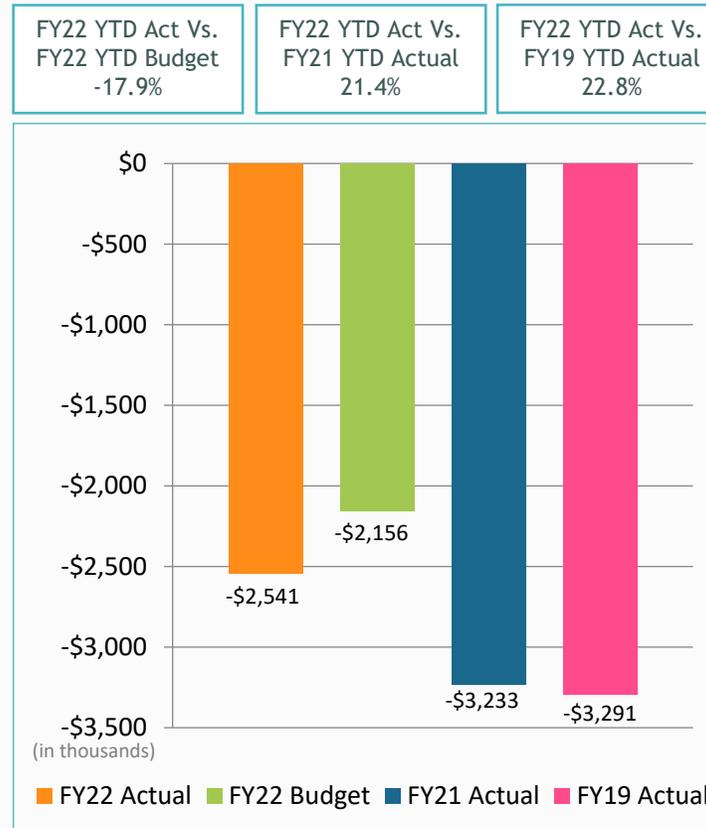


# Nonoperating Expense (Unaudited)

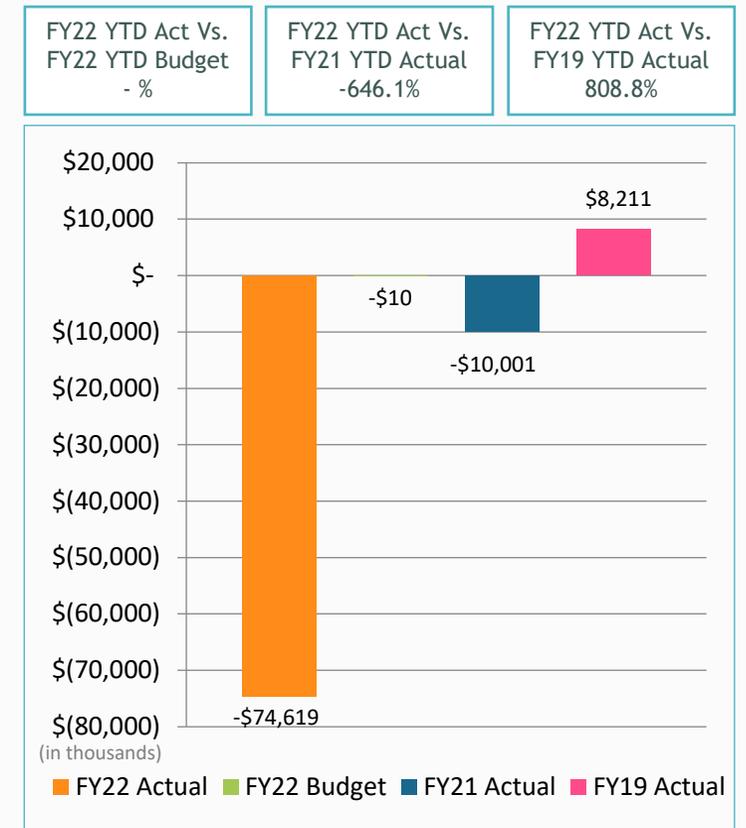
## Interest Expense



## Quieter Home Program, Net



## Other Nonoperating Expense/ (Revenue)



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We're raising the bar to bring you a safe and clean travel experience. Here's how you can join us:



**Practice social distancing:**  
Help out by spreading out

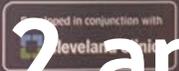


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See a United representative if you need one



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[united.com/cleanplus](https://www.united.com/cleanplus)



A STAR ALLIANCE MEMBER



# Revenue & Expense (Unaudited) For the Fiscal Year Ended June 30, 2022 and 2021

# Operating Revenues for the Fiscal Year Ended June 30, 2022(Unaudited)

(In thousands)	Budget	Actual	Variance Favorable (Unfavorable)	% Change	YTD 6/30/21	YTD 6/30/19
Aviation	\$ 140,932	\$ 149,021	\$ 8,089	6%	\$ 133,870	\$ 134,354
Terminal concessions	13,236	31,992	18,756	142%	10,754	30,102
Rental car	18,711	38,647	19,936	107%	16,973	34,305
Parking	26,061	44,181	18,120	70%	22,238	46,585
Other operating	38,100	48,155	10,055	26%	32,110	48,333
<b>Total operating revenues</b>	<b>\$ 237,040</b>	<b>\$ 311,996</b>	<b>\$ 74,956</b>	<b>32%</b>	<b>\$ 215,945</b>	<b>\$ 293,679</b>

# Operating Expenses for the Fiscal Year Ended June 30, 2022(Unaudited)

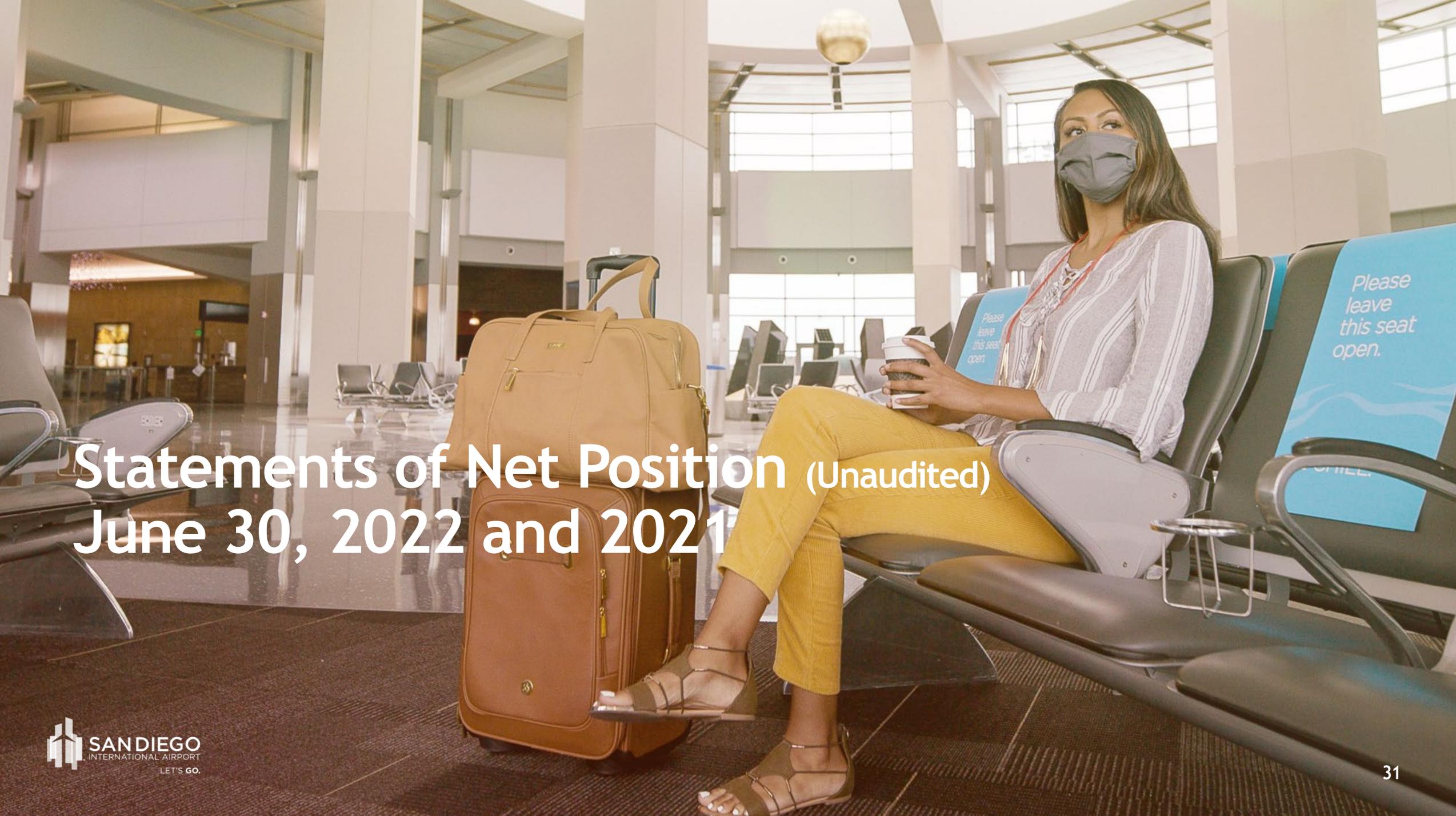
(In thousands)	Budget	Actual	Variance Favorable (Unfavorable)	% Change	YTD 6/30/21	YTD 6/30/19
Salaries and benefits	\$ 51,355	\$ 46,373	\$ 4,982	10%	\$ 52,922	\$ 49,578
Contractual services	33,128	34,481	(1,353)	(4)%	24,977	49,903
Safety and security	36,385	34,191	2,194	6%	35,085	31,397
Space rental	10,652	11,331	(679)	(6)%	10,267	10,191
Utilities	14,694	14,194	500	3%	11,730	13,194
Maintenance	11,342	10,747	595	5%	9,111	13,436
Equipment and systems	302	340	(38)	(13)%	425	375
Materials and supplies	618	496	122	20%	450	656
Insurance	1,813	1,741	72	4%	1,519	1,200
Employee development and support	803	537	266	33%	441	1,045
Business development	1,849	1,781	68	4%	209	2,630
Equipment rental and repairs	4,288	3,585	703	16%	3,380	3,614
<b>Total operating expenses</b>	<b>\$ 167,229</b>	<b>\$ 159,796</b>	<b>\$ 7,433</b>	<b>4%</b>	<b>\$ 150,516</b>	<b>\$ 177,219</b>

# Nonoperating Revenues & Expenses for the Fiscal Year Ended June 30, 2022(Unaudited)

(In thousands)	Budget	Actual	Variance Favorable (Unfavorable)	% Change	YTD 6/30/21	YTD 6/30/19
Passenger facility charges	\$ 23,962	\$ 40,394	\$ 16,432	69%	\$ 22,110	\$ 49,198
Customer facility charges	20,609	30,333	9,724	47%	15,755	41,919
Federal Relief Grants	80,000	78,922	(1,078)	(1)%	77,219	-
Quieter Home Program, net	(2,156)	(2,541)	(385)	(18)%	(3,233)	(3,291)
Interest income	10,388	14,839	4,451	43%	13,471	16,812
Interest expense (net)	(70,825)	(101,037)	(30,212)	(43)%	(68,067)	(69,815)
Other nonoperating revenue (expense)	(10)	(74,619)	(74,609)	-	(10,001)	8,211
<b>Nonoperating revenue, net</b>	<b>61,968</b>	<b>(13,709)</b>	<b>(75,677)</b>	<b>(122)%</b>	<b>47,254</b>	<b>43,034</b>

# Summary of Change in Net Position for the Fiscal Year Ended June 30, 2022(Unaudited)

(In thousands)	Budget	Actual	Variance Favorable (Unfavorable)	Change	6/30/21	6/30/19
Total operating revenues	\$ 237,040	\$ 311,996	\$ 74,956	32%	\$ 215,945	\$ 293,679
Total operating expenses	167,229	159,796	7,433	4%	150,516	177,219
<b>Income from operations</b>	<b>69,811</b>	<b>152,200</b>	<b>82,389</b>	<b>118%</b>	<b>65,429</b>	<b>116,460</b>
Depreciation	136,107	136,107	-	-	132,834	124,329
<b>Operating income (loss)</b>	<b>\$ (66,296)</b>	<b>\$ 16,093</b>	<b>\$ 82,389</b>	<b>124%</b>	<b>\$ (67,405)</b>	<b>\$ (7,869)</b>
Nonoperating revenue (expense), net	61,968	(13,709)	(75,677)	(122)%	47,254	43,034
Capital grant contributions	9,912	12,958	3,046	31%	13,932	8,213
<b>Change in net position</b>	<b>\$ 5,584</b>	<b>\$ 15,342</b>	<b>\$ 9,758</b>	<b>175%</b>	<b>\$ (6,219)</b>	<b>\$ 43,378</b>



# Statements of Net Position (Unaudited) June 30, 2022 and 2021

# Statements of Net Position (Unaudited)

## As of June 30, 2022 and 2021 (In Thousands)

	2022	2021
<b>Assets and Deferred Outflows of Resources</b>		
Current assets	189,099	240,899
Cash designated for capital projects and other	50,449	46,916
Restricted assets	2,341,490	586,949
Capital assets, net	2,057,575	1,829,708
Other assets	293,382	149,247
Deferred outflows of resources	22,390	33,472
<b>Total assets and deferred outflows of resources</b>	<b>\$ 4,954,385</b>	<b>\$ 2,887,191</b>

# Statements of Net Position (Unaudited)

## As of June 30, 2022 and 2021 (In Thousands)

	<u>2022</u>	<u>2021</u>
<b>Liabilities and Deferred Inflows of Resources</b>		
Current liabilities	\$ 127,148	\$ 75,881
Liabilities payable from restricted assets	117,986	77,368
Long term liabilities	3,772,959	1,848,069
Deferred inflows of resources	42,103	7,026
<b>Total liabilities and deferred inflows of resources</b>	<u>\$ 4,060,196</u>	<u>\$ 2,008,344</u>
<b>Total net position</b>	<u>\$ 894,189</u>	<u>\$ 878,847</u>

Questions?

## Board Communication

Date: September 1, 2022  
To: Board Members  
Via: Kimberly J. Becker, President/CEO  
From: Scott M. Brickner, Vice President, CFO  
Subject: Accept the Authority's Investment Report as of July 31, 2022

---

Attached is the Authority's Investment Report as of July 31, 2022 that was presented to the Finance Committee on August 22, 2022. The Committee voted unanimously to forward to the Board with a recommendation for acceptance.



**SAN DIEGO**  
INTERNATIONAL AIRPORT  
LET'S **GO.**

# Investment Report

Period Ending  
July 31, 2022

Presented by: John Dillon  
Director, Risk Management

**August 22, 2022**

# Certification Page

This report is prepared for the San Diego County Regional Airport Authority (the “Authority”) in accordance with California Government Code Section 53646, which states that “the treasurer or chief fiscal officer may render a quarterly report to the chief executive officer, the internal auditor, and the legislative body of the local agency within 30 days following the end of the quarter covered by the report.”

The investment report was compiled in compliance with California Government Code 53646 and the Authority’s approved Investment Policy. All investment transactions made in the Authority’s portfolio during this period were made on behalf of the Authority. Sufficient liquidity and anticipated revenue are available to meet expenditure requirements for the next six months.



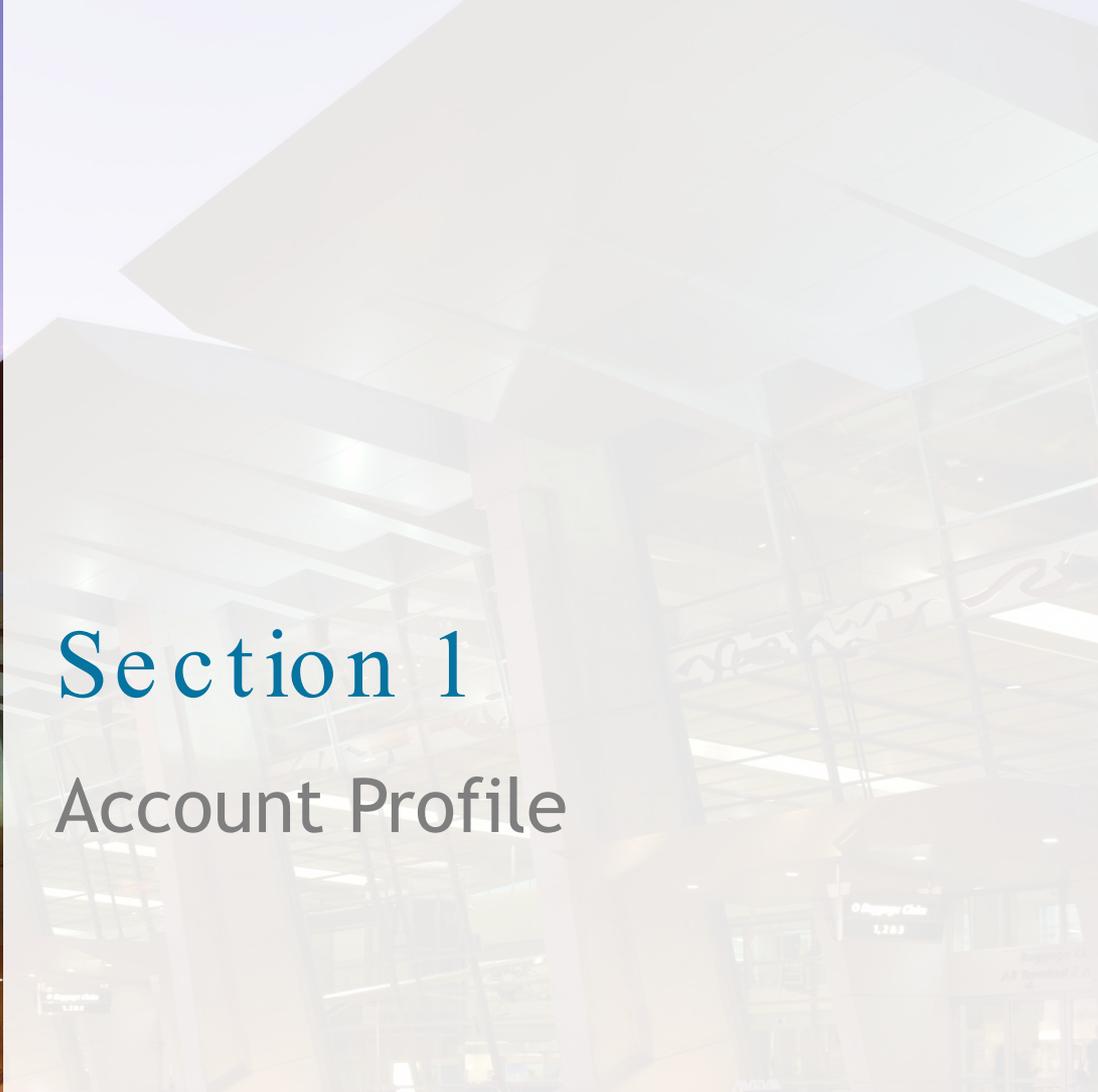
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Scott Brickner, C.P.A.  
Vice President, Chief Financial Officer  
San Diego County Regional Airport Authority



# Section 1

## Account Profile



# Objectives

## Investment Objectives

The San Diego County Regional Airport Authority's investment objectives, in order of priority, are to provide safety to ensure the preservation of capital in the overall portfolio, provide sufficient liquidity for cash needs and a market rate of return consistent with the investment program. In order to achieve these objectives, the portfolio invests in high quality fixed income securities consistent with the investment policy and California Government Code.

# Portfolio Characteristics

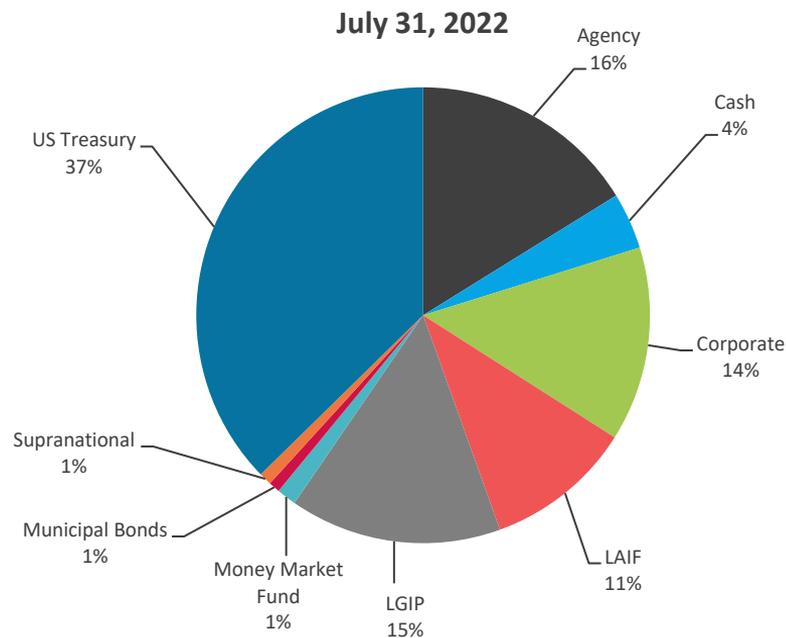
## SDCRAA Consolidated

	07/31/2022	06/30/2022	Change
	Portfolio	Portfolio	Portfolio
Average Maturity (yrs)	1.43	1.49	(0.06)
Average Purchase Yield	1.64%	1.56%	0.10%
Average Market Yield	2.43%	2.38%	0.05%
Average Quality*	AA/Aa1	AA/Aa1	
Unrealized Gains/Losses	(12,810,900)	(14,816,879)	2,005,979
Total Market Value	604,635,628	599,669,803	4,965,825

\*Portfolio is S&P and Moody's, respectively.

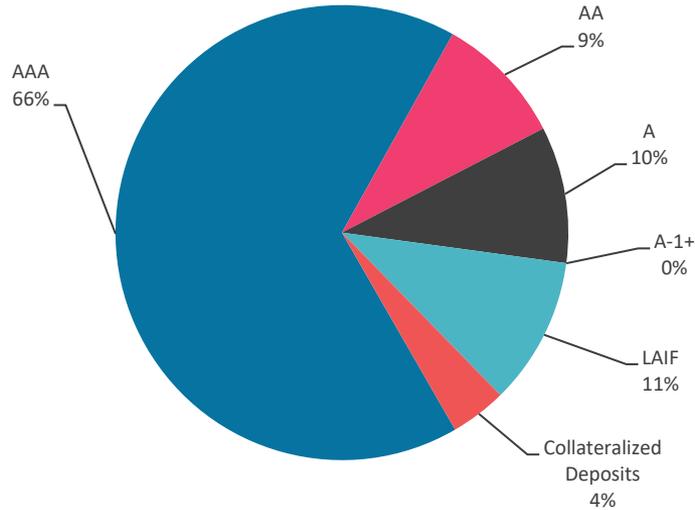
# Sector Distribution

	July 31, 2022		June 30, 2022	
	Total Market Value	% of Portfolio	Total Market Value	% of Portfolio
Agency	97,843,474	16.2%	97,770,243	16.3%
Cash	24,212,100	4.0%	21,928,037	3.7%
Corporate	83,524,551	13.8%	82,896,858	13.8%
LAIF	63,583,907	10.5%	63,515,202	10.6%
LGIP	91,342,025	15.1%	91,221,853	15.2%
Money Market Fund	8,623,000	1.4%	132,934	0.0%
Municipal Bonds	4,958,892	0.8%	4,946,267	0.8%
Supranational	5,225,758	0.9%	5,209,166	0.9%
US Treasury	225,321,923	37.3%	232,049,244	38.7%
<b>TOTAL</b>	<b>604,635,628</b>	<b>100.0%</b>	<b>599,669,803</b>	<b>100.0%</b>



# Quality & Maturity Distribution

July 31, 2022

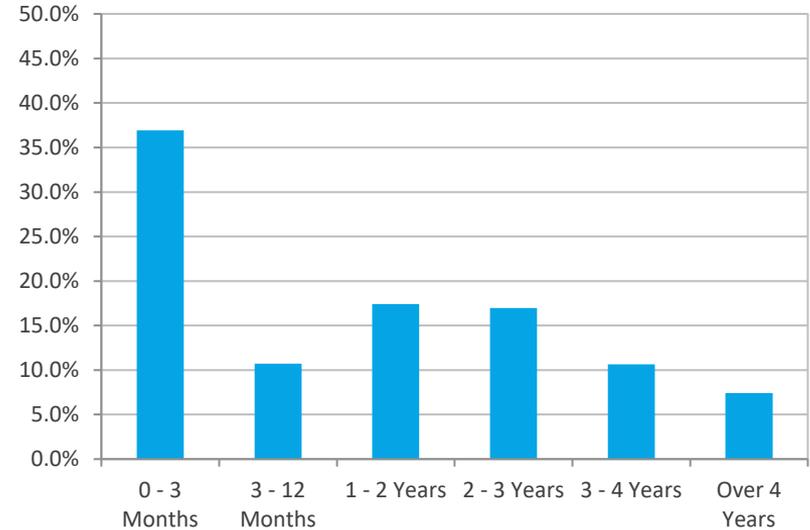


**Notes:**

Security ratings are based on the highest rating provided by Moody's, S&P and Fitch and is presented using the S&P ratings scale.

(1) Includes investments that have split ratings between S&P, Moody's and Fitch.

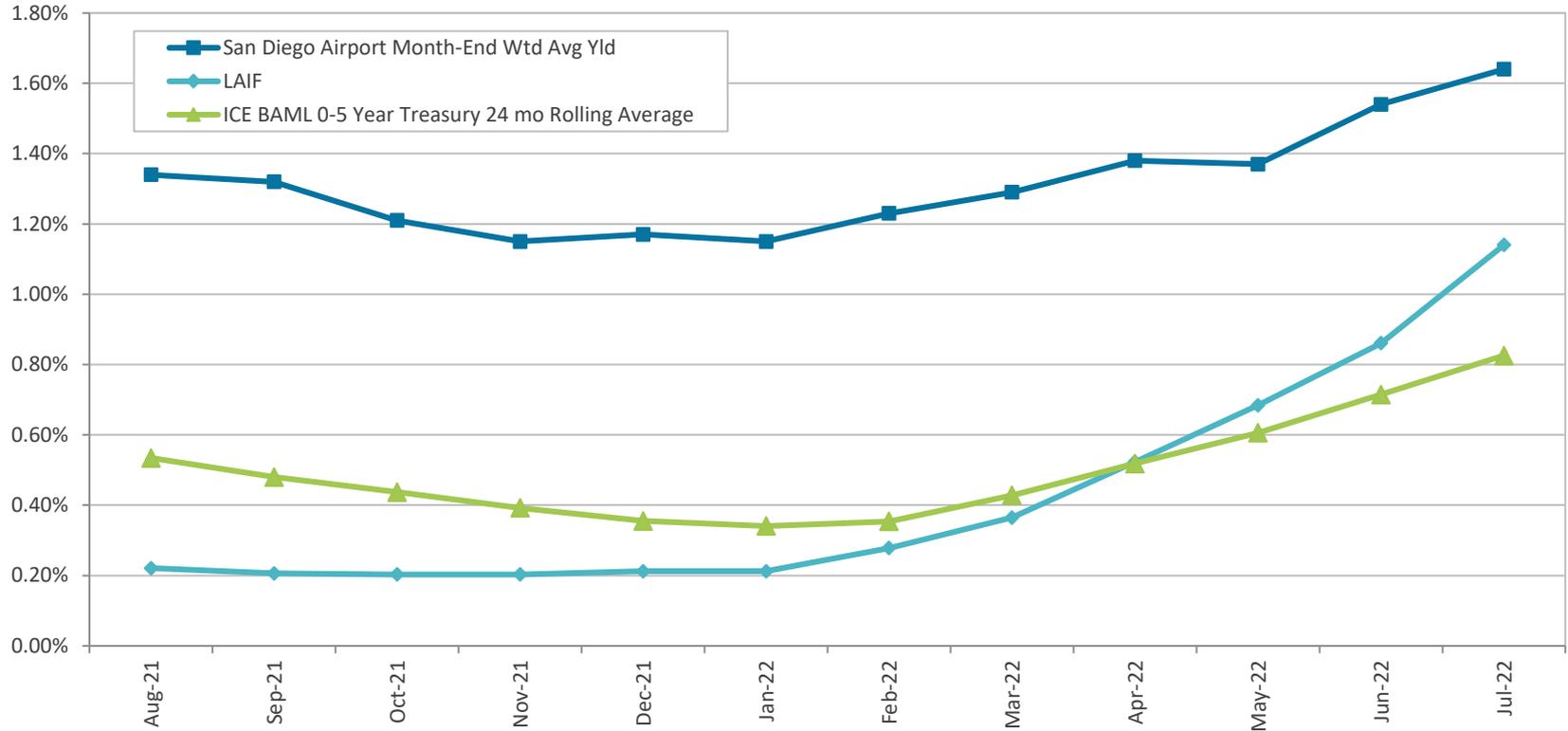
July 31, 2022



**Notes:**

(1) The 0-3 category includes investments held in LAIF, CalTrust, and the San Diego County Investment Pool.

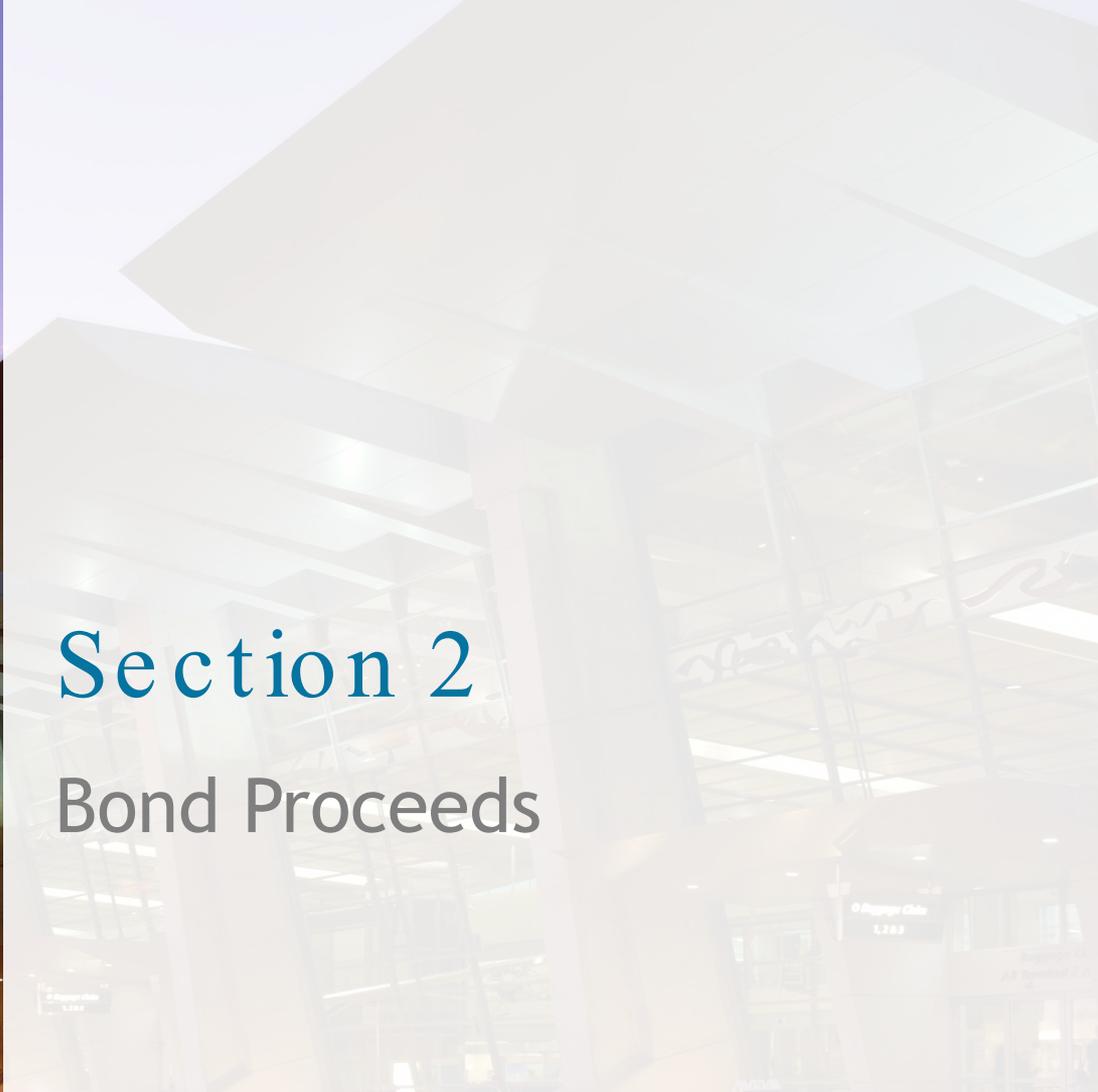
# Investment Performance





## Section 2

### Bond Proceeds



# Bond and Short-Term Debt Proceeds

## Summary of Short-Term Debt and 2014, 2017, 2019, 2020 & 2021 Bond Proceeds <sup>(1)</sup>

As of July 31, 2022 (in thousands)

	2014 Special Facility Revenue Bond	2017, 2019, 2020 & 2021 General Airport Revenue Bonds	2021 Bank of America Revolver	Total Proceeds	Yield	Rating
<b>Project Fund</b>						
Treasuries	-	1,178,812	-	1,178,812	0.60%	AAm
LAIF	-	148,023	-	148,023	1.14%	N/R
SDCIP	-	241,967	1,029	242,996	1.56%	AAAf
Money Market Fund	-	30,859	-	30,859	1.58%	AAAm
	-	1,599,661	1,029	1,600,690	0.81%	
<b>Debt Service Reserve &amp; Coverage Funds</b>						
Money Market Fund	-	-	-	-	0.00%	-
SDCIP	29,141	39,811	-	68,951	1.56%	AAAf
LAIF	-	143,994	-	143,994	1.14%	N/R
	29,141	183,805	-	212,946	1.28%	
<b>Capitalized Interest Funds</b>						
Treasuries	-	197,412	-	197,412	0.60%	Aam
Money Market Fund	-	4,325	-	4,325	1.58%	AAAm
SDCIP	-	-	-	-	0.00%	-
	-	201,737	-	201,737	0.62%	
<b>TOTAL</b>	<b>29,141</b>	<b>1,985,203</b>	<b>1,029</b>	<b>2,015,373</b>	<b>0.84%</b>	

(1) Bond Proceeds are not included in deposit limits as applied to operating funds. SDCIP Yield as of June 30, 2022.



Questions?

• Ticketing  
U.S. Airways



# Section 3

## Appendix



# Compliance

July 31, 2022

This portfolio is a consolidation of assets managed by Chandler Asset Management and assets managed internally by SDCRAA. Chandler relies on SDCRAA to provide accurate information for reporting assets and producing this compliance statement.

Category	Standard	Comment
U.S. Treasuries	No limitations; Full faith and credit of the U.S. are pledged for the payment of principal and interest	Complies
Federal Agencies	No limitations; Federal agencies or U.S. government-sponsored enterprise obligations, participations, or other instruments, including those issued or fully guaranteed as to principal and interest by federal agencies or U.S. government sponsored enterprises	Complies
Supranational Obligations	"AA" rating category or higher by a NRSRO; 30% max; 10% max per issuer; USD denominated senior unsecured unsubordinated obligations; Issued or unconditionally guaranteed by IBRD, IFC, or IADB	Complies
Municipal Securities (CA, Other States)	"A" rating category or better by a NRSRO; 20% max; 5% max per issuer; Include obligations of the State of California, and any local agency within the State of California; Bonds of any of the other 49 states in addition to California, including bonds payable solely out of the revenues from a revenue-producing property owned, controlled, or operated by a state, or by a department, board, agency, or authority of any of the other 49 states, in addition to California	Complies
Corporate Medium Term Notes	"A" rating category or better by a NRSRO; 20% max; 5% max per issuer (combined with any other securities from that issuer); Issued by corporations organized and operating within the U.S. or by depository institutions licensed by the U.S. or any state and operating within the U.S.	Complies
Asset-Backed Securities (ABS)	"AA" rating or better by a NRSRO; 10% max (combined ABS/MBS/CMO and Mortgage Pass-Through Securities); 5% max per ABS issuer unless the issuer is U.S. Treasury or Federal Agency/GSE; Asset-Backed Securities from issuers not defined in sections (a) U.S. Treasury and (b) Federal Agency of the Authorized Investments section of the policy	Complies
Mortgage-Backed Securities (MBS), Mortgage Pass-Through Securities, Collateralized Mortgage Obligations (CMO)	"AA" rating or better by a NRSRO; 10% max (combined ABS/MBS/CMO and Mortgage Pass-Through Securities); 5% max per issuer unless the issuer is U.S. Treasury or Federal Agency/GSE; Mortgage-Backed Securities, Mortgage Pass-Through Securities and Collateralized Mortgage Obligations from issuers not defined in sections (a) U.S. Treasury and (b) Federal Agency of the Authorized Investments section of the policy	Complies
Negotiable Certificates of Deposit (NCD)	"A" rating category or better by a NRSRO; 30% max; 5% max per issuer (combined with any other securities from that issuer); Issued by nationally or state-chartered bank, a state or federal savings institution or by a federally licensed or state licensed branch of a foreign bank	Complies
Certificate of Deposit Placement Service (CDARS)	30% max; 3 years max maturity	Complies
Time Deposits/Certificates of Deposit/ Bank Deposit	Bank Deposits, including, demand deposit accounts, savings accounts, market rate accounts, and time certificates of deposits ("TCD") in financial institutions located in California. 20% max; 5% max per TCD issuer in excess of FDIC limit (combined with other securities from that issuer); 3 years max maturity; Financial institutions with net worth of \$10 million and total assets of \$50 million; Deposits in each bank limited to 5% max of the total assets of bank; To be eligible to receive Authority deposits, financial institution must have received a minimum overall satisfactory rating, under the Community Reinvestment Act, for meeting the credit needs of California Communities; Bank Deposits are required to be collateralized as specified by Cal. Gov. Code §53630 et seq.; Collateralization may be waived for any portion that is covered by FDIC	Complies
Banker's Acceptances	Highest rating category by a NRSRO; 40% max; 5% max per bank; 180 days max maturity	Complies
Commercial Paper	"Prime" quality of the highest rating by a NRSRO; 25% max; 5% max per issuer (combined with any other securities from that issuer); 270 days maturity; Issued by an entity that meets all of the following conditions in either (a) or (b): a. (i) organized and operating within the U.S. as a general corporation; (ii) has total assets > \$500 million; (iii) has "A" rating category or higher by a NRSRO, if issuer has debt other than commercial paper. b. (i) organized within the U.S. as a special purpose corporation, trust, or limited liability company; (ii) has program-wide credit enhancements including, but not limited to, overcollateralization, letters of credit, or a surety bond; (iii) rated "A-1" or higher by a NRSRO.	Complies
Money Market Funds	20% max; 10% max per fund; 5% max of total fund balance; Registered with SEC under Investment Company Act of 1940; Companies shall either: (i) Attain highest rating by two NRSROs; or (ii) Retain an investment adviser registered or exempt from SEC registration with > 5 years experience managing money market mutual funds with AUM >\$500 million	Complies
Local Agency Investment Fund (LAIF)	The market value of the Authority's investment in LAIF may not exceed the current deposit limit for regular LAIF accounts; Pursuant to California Government Code	Complies
San Diego County Investment Pool (SDCIP)	The market value of the Authority's investment in SDCIP may not exceed the current deposit limit for regular LAIF accounts; Pursuant to California Government Code	Complies
Local Government Investment Pool (LGIP)/ CalTRUST	The market value of the Authority's investment in each of the CalTRUST funds may not exceed the current deposit limit for regular LAIF accounts; Pursuant to California Government Code	Complies
Local Government Investment Pool (LGIP)/ Joint Powers Authority (JPA)	AAAm issuer rating; The market value of the Authority's investment in any LGIP may not exceed the LAIF statutory limit; Pursuant to California Government Code	Complies
Repurchase Agreements	"A" rating category or better by a NRSRO; 1 year max maturity; 102% Collateralized with U.S. Treasury or Federal Agency	Complies
Prohibited	Inverse floaters, Range notes, Interest-only strips from a pool of mortgages; Common stocks; Any security that could result in zero or negative interest accrual if held to maturity unless they are securities issued or backed by the U.S. Government under a provision sunseting January 1, 2026 and the Authority has exhausted all other potential investment options to avoid a zero or negative interest accrual.	Complies
Average Maturity	3 years	Complies
Maximum maturity	5 years	Complies

# Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending July 31, 2022

CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
<b>Agency</b>									
3135G0W33	FNMA Note 1.375% Due 09/06/2022	5,000,000.00	09/06/2019 1.55%	4,974,800.00	99.92 2.21%	4,995,880.00 27,690.97	0.83% 21,080.00	Aaa / AA+ AAA	0.10 0.10
313383WD9	FHLB Note 3.125% Due 09/09/2022	4,000,000.00	09/27/2018 3.00%	4,019,040.00	100.08 2.34%	4,003,188.00 49,305.56	0.67% (15,852.00)	Aaa / AA+ AAA	0.11 0.11
3135G0T78	FNMA Note 2.000% Due 10/05/2022	7,500,000.00	03/02/2020 0.86%	7,717,875.00	99.92 2.43%	7,494,022.50 48,333.33	1.25% (223,852.50)	Aaa / AA+ AAA	0.18 0.18
3130A3KM5	FHLB Note 2.500% Due 12/09/2022	6,000,000.00	08/16/2018 2.81%	5,924,640.00	99.83 2.97%	5,989,878.00 21,666.67	0.99% 65,238.00	Aaa / AA+ NR	0.36 0.35
313383QR5	FHLB Note 3.250% Due 06/09/2023	4,900,000.00	09/11/2018 2.97%	4,959,045.00	100.23 2.98%	4,911,049.50 23,002.78	0.82% (47,995.50)	Aaa / AA+ NR	0.86 0.84
3133EJUS6	FFCB Note 2.875% Due 07/17/2023	6,000,000.00	02/07/2019 2.56%	6,078,480.00	99.89 2.99%	5,993,604.00 6,708.33	0.99% (84,876.00)	Aaa / AA+ AAA	0.96 0.94
3133EKZK5	FFCB Note 1.600% Due 08/14/2023	7,000,000.00	08/19/2019 1.55%	7,012,460.00	98.66 2.93%	6,905,892.00 51,955.56	1.15% (106,568.00)	Aaa / AA+ AAA	1.04 1.01
313383YJ4	FHLB Note 3.375% Due 09/08/2023	7,000,000.00	Various 2.65%	7,219,535.00	100.41 2.99%	7,028,882.00 93,843.75	1.18% (190,653.00)	Aaa / AA+ NR	1.11 1.06
3130A0F70	FHLB Note 3.375% Due 12/08/2023	6,850,000.00	Various 2.75%	7,045,064.00	100.49 3.00%	6,883,270.45 34,035.94	1.14% (161,793.55)	Aaa / AA+ AAA	1.36 1.31
3130AB3H7	FHLB Note 2.375% Due 03/08/2024	6,800,000.00	Various 2.36%	6,805,744.00	99.04 2.99%	6,734,434.40 64,151.39	1.12% (71,309.60)	Aaa / AA+ NR	1.61 1.54
3130A0XE5	FHLB Note 3.250% Due 03/08/2024	5,000,000.00	06/10/2022 2.83%	5,035,550.00	100.45 2.96%	5,022,490.00 64,548.61	0.84% (13,060.00)	Aaa / AA+ NR	1.61 1.53

# Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending July 31, 2022

CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
3133EKNX0	FFCB Note 2.160% Due 06/03/2024	5,000,000.00	07/19/2019 1.89%	5,062,250.00	98.83 2.82%	4,941,285.00 17,400.00	0.82% (120,965.00)	Aaa / AA+ AAA	1.84 1.78
3130A1XJ2	FHLB Note 2.875% Due 06/14/2024	8,000,000.00	06/12/2019 2.00%	8,331,920.00	99.84 2.96%	7,987,224.00 30,027.78	1.33% (344,696.00)	Aaa / AA+ NR	1.87 1.80
3135G0V75	FNMA Note 1.750% Due 07/02/2024	7,350,000.00	07/19/2019 1.87%	7,310,236.50	97.99 2.83%	7,202,544.30 10,361.46	1.19% (107,692.20)	Aaa / AA+ AAA	1.92 1.87
3135G0W66	FNMA Note 1.625% Due 10/15/2024	5,000,000.00	12/03/2019 1.64%	4,997,100.00	97.11 2.99%	4,855,575.00 23,923.61	0.81% (141,525.00)	Aaa / AA+ AAA	2.21 2.13
3137EAEPO	FHLMC Note 1.500% Due 02/12/2025	6,500,000.00	03/04/2020 0.85%	6,703,710.00	96.64 2.89%	6,281,528.50 45,770.83	1.05% (422,181.50)	Aaa / AA+ AAA	2.54 2.44
<b>TOTAL Agency</b>		<b>97,900,000.00</b>	<b>2.08%</b>	<b>99,197,449.50</b>	<b>2.84%</b>	<b>97,230,747.65</b> <b>612,726.57</b>	<b>16.18%</b> <b>(1,966,701.85)</b>	<b>Aaa / AA+</b> <b>Aaa</b>	<b>1.26</b> <b>1.21</b>

Cash									
PP2118\$00	U.S. Bank Checking Account	29,358.87	Various 0.00%	29,358.87	1.00 0.00%	29,358.87 0.00	0.00% 0.00	NR / NR NR	0.00 0.00
PP2118\$12	U.S. Bank Checking Account	46,426.02	Various 0.00%	46,426.02	1.00 0.00%	46,426.02 0.00	0.01% 0.00	NR / NR NR	0.00 0.00
PP2118V\$7	EastWest Bank Deposit Account	8,307,392.85	Various 0.85%	8,307,392.85	1.00 0.85%	8,307,392.85 0.00	1.37% 0.00	NR / NR NR	0.00 0.00
PP2118V\$8	EastWest Bank Deposit Account	109,270.01	Various 0.85%	109,270.01	1.00 0.85%	109,270.01 0.00	0.02% 0.00	NR / NR NR	0.00 0.00

# Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending July 31, 2022

CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
PP2118V\$9	U.S. Bank Checking Account	15,719,652.04	Various 0.00%	15,719,652.04	1.00 0.00%	15,719,652.04 0.00	2.60% 0.00	NR / NR NR	0.00 0.00
<b>TOTAL Cash</b>		<b>24,212,099.79</b>	<b>0.30%</b>	<b>24,212,099.79</b>	<b>0.30%</b>	<b>24,212,099.79</b> <b>0.00</b>	<b>4.00%</b> <b>0.00</b>	<b>NR / NR</b> <b>NR</b>	<b>0.00</b> <b>0.00</b>

Corporate									
00440EAU1	Chubb INA Holdings Inc Callable Note Cont 9/3/2022 2.875% Due 11/03/2022	2,000,000.00	09/27/2018 3.47%	1,955,180.00	100.00 2.75%	2,000,054.00 14,055.56	0.33% 44,874.00	A3 / A A	0.26 0.09
24422EUA5	John Deere Capital Corp Note 2.700% Due 01/06/2023	3,500,000.00	Various 3.22%	3,422,355.00	99.76 3.26%	3,491,617.50 6,562.50	0.58% 69,262.50	A2 / A A	0.44 0.42
89236TEL5	Toyota Motor Credit Corp Note 2.700% Due 01/11/2023	2,000,000.00	07/13/2018 3.34%	1,946,860.00	99.87 2.99%	1,997,392.00 3,000.00	0.33% 50,532.00	A1 / A+ A+	0.45 0.44
084670BR8	Berkshire Hathaway Callable Note Cont 1/15/2023 2.750% Due 03/15/2023	2,000,000.00	07/13/2018 3.20%	1,961,020.00	99.82 3.03%	1,996,318.00 20,777.78	0.33% 35,298.00	Aa2 / AA A+	0.62 0.57
037833AK6	Apple Inc Note 2.400% Due 05/03/2023	2,000,000.00	07/19/2019 2.13%	2,019,760.00	99.57 2.98%	1,991,416.00 11,733.33	0.33% (28,344.00)	Aaa / AA+ NR	0.76 0.74
58933YAF2	Merck & Co Note 2.800% Due 05/18/2023	3,000,000.00	07/22/2019 2.11%	3,075,480.00	99.85 2.98%	2,995,632.00 17,033.33	0.50% (79,848.00)	A1 / A+ A+	0.80 0.78
931142EK5	Wal-Mart Stores Callable Note Cont 5/26/2023 3.400% Due 06/26/2023	2,000,000.00	09/27/2018 3.31%	2,008,020.00	100.25 3.08%	2,004,972.00 6,611.11	0.33% (3,048.00)	Aa2 / AA AA	0.90 0.80
06406FAD5	Bank of NY Mellon Corp Callable Note Cont 6/16/2023 2.200% Due 08/16/2023	4,000,000.00	Various 2.22%	3,996,200.00	99.19 2.99%	3,967,500.00 40,333.34	0.66% (28,700.00)	A1 / A AA-	1.04 1.01

# Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending July 31, 2022

CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
857477AM5	State Street Bank Note 3.700% Due 11/20/2023	2,000,000.00	08/19/2019 2.06%	2,132,940.00	100.92 2.97%	2,018,402.00 14,594.44	0.34% (114,538.00)	A1 / A AA-	1.31 1.26
89236TFS9	Toyota Motor Credit Corp Note 3.350% Due 01/08/2024	2,000,000.00	02/07/2019 3.07%	2,025,380.00	100.41 3.05%	2,008,204.00 4,280.56	0.33% (17,176.00)	A1 / A+ A+	1.44 1.39
91159HHV5	US Bancorp Callable Note Cont 1/5/2024 3.375% Due 02/05/2024	2,000,000.00	02/07/2019 3.19%	2,017,220.00	100.31 3.15%	2,006,156.00 33,000.00	0.34% (11,064.00)	A2 / A+ A+	1.52 1.36
023135BW5	Amazon.com Inc Note 0.450% Due 05/12/2024	5,000,000.00	12/13/2021 0.95%	4,940,800.00	95.80 2.89%	4,789,750.00 4,937.50	0.79% (151,050.00)	A1 / AA AA-	1.78 1.75
14912L6C0	Caterpillar Finance Serv Corp Note 3.300% Due 06/09/2024	5,000,000.00	12/28/2021 1.08%	5,266,100.00	100.38 3.08%	5,019,220.00 23,833.33	0.83% (246,880.00)	A2 / A A	1.86 1.78
438516BW5	Honeywell Intl Callable Note Cont 7/15/2024 2.300% Due 08/15/2024	4,000,000.00	12/03/2019 1.96%	4,059,840.00	98.40 3.12%	3,935,992.00 42,422.22	0.66% (123,848.00)	A2 / A A	2.04 1.95
59217GEP0	Metlife Note 0.700% Due 09/27/2024	4,000,000.00	01/25/2022 1.49%	3,918,000.00	93.81 3.71%	3,752,592.00 9,644.44	0.62% (165,408.00)	Aa3 / AA- AA-	2.16 2.10
63743HEY4	National Rural Utilities Note 1.000% Due 10/18/2024	2,000,000.00	05/16/2022 3.31%	1,893,360.00	94.78 3.47%	1,895,608.00 5,722.22	0.31% 2,248.00	A2 / A- A	2.22 2.15
24422EVY2	John Deere Capital Corp Note 1.250% Due 01/10/2025	2,000,000.00	01/11/2022 1.42%	1,989,790.00	95.63 3.12%	1,912,534.00 1,458.33	0.32% (77,256.00)	A2 / A A	2.45 2.37
69371RQ66	Paccar Financial Corp Note 1.800% Due 02/06/2025	2,500,000.00	04/18/2022 2.98%	2,421,150.00	96.34 3.33%	2,408,470.00 21,875.00	0.40% (12,680.00)	A1 / A+ NR	2.52 2.41
57636QAN4	MasterCard Inc Callable Note 1x 02/03/2025 2.000% Due 03/03/2025	3,000,000.00	03/01/2022 1.70%	3,025,950.00	97.54 2.99%	2,926,158.00 24,666.67	0.49% (99,792.00)	A1 / A+ NR	2.59 2.48

# Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending July 31, 2022

CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
87612EBL9	Target Corp Callable Note Cont 4/15/25 2.250% Due 04/15/2025	5,000,000.00	02/01/2022 1.75%	5,077,959.20	97.87 3.08%	4,893,555.00 33,125.00	0.81% (184,404.20)	A2 / A A	2.71 2.58
91159HHZ6	US Bancorp Callable Note Cont 4/11/2025 1.450% Due 05/12/2025	3,000,000.00	11/16/2021 1.26%	3,019,200.00	95.42 3.18%	2,862,606.00 9,545.83	0.48% (156,594.00)	A2 / A+ A+	2.78 2.68
037833BG4	Apple Inc Note 3.200% Due 05/13/2025	4,000,000.00	02/07/2022 1.80%	4,175,880.00	100.66 2.95%	4,026,576.00 27,733.33	0.67% (149,304.00)	Aaa / AA+ NR	2.79 2.63
78015K7H1	Royal Bank of Canada Note 1.150% Due 06/10/2025	5,000,000.00	Various 1.06%	5,016,340.00	93.34 3.63%	4,666,775.00 8,145.84	0.77% (349,565.00)	A1 / A AA-	2.86 2.76
26442UAA2	Duke Energy Progress LLC Callable Note Cont 5/15/25 3.250% Due 08/15/2025	2,000,000.00	04/21/2022 3.40%	1,990,440.00	100.39 3.10%	2,007,794.00 29,972.22	0.34% 17,354.00	Aa3 / A NR	3.04 2.61
89114QCK2	Toronto Dominion Bank Note 0.750% Due 09/11/2025	5,000,000.00	Various 1.10%	4,933,570.00	91.63 3.62%	4,581,610.00 14,583.34	0.76% (351,960.00)	A1 / A AA-	3.12 3.02
808513BY0	Charles Schwab Corp Callable Note Cont 2/3/2027 2.450% Due 03/03/2027	2,000,000.00	03/30/2022 3.06%	1,944,440.00	95.78 3.45%	1,915,598.00 20,144.44	0.32% (28,842.00)	A2 / A A	4.59 4.24
084664CZ2	Berkshire Hathaway Callable Note Cont 2/15/2027 2.300% Due 03/15/2027	2,000,000.00	04/21/2022 3.28%	1,911,920.00	97.06 2.98%	1,941,242.00 17,377.78	0.32% 29,322.00	Aa2 / AA A+	4.62 4.30
09247XAN1	Blackrock Inc Note 3.200% Due 03/15/2027	2,000,000.00	05/16/2022 3.51%	1,972,980.00	100.14 3.17%	2,002,838.00 24,177.78	0.34% 29,858.00	Aa3 / AA- NR	4.62 4.22
023135CF1	Amazon.com Inc Callable Note Cont 3/13/2027 3.300% Due 04/13/2027	1,000,000.00	06/10/2022 3.59%	987,080.00	100.67 3.14%	1,006,722.00 9,900.00	0.17% 19,642.00	A1 / AA AA-	4.70 4.22
<b>TOTAL Corporate</b>		<b>85,000,000.00</b>	<b>2.12%</b>	<b>85,105,214.20</b>	<b>3.16%</b>	<b>83,023,303.50</b> <b>501,247.22</b>	<b>13.81%</b> <b>(2,081,910.70)</b>	<b>A1 / A+</b> <b>A+</b>	<b>2.13</b> <b>2.02</b>

# Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending July 31, 2022

CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
<b>LAIF</b>									
90LAIF\$00	Local Agency Investment Fund State Pool	63,525,325.69	Various 1.14%	63,525,325.69	1.00 1.14%	63,525,325.69 58,581.00	10.52% 0.00	NR / NR NR	0.00 0.00
<b>TOTAL LAIF</b>		<b>63,525,325.69</b>	<b>1.14%</b>	<b>63,525,325.69</b>	<b>1.14%</b>	<b>63,525,325.69</b> <b>58,581.00</b>	<b>10.52%</b> <b>0.00</b>	<b>NR / NR</b> <b>NR</b>	<b>0.00</b> <b>0.00</b>
<b>Local Gov Investment Pool</b>									
90SDCP\$00	County of San Diego Pooled Investment Pool	58,851,230.74	Various 1.56%	58,851,230.74	1.00 1.56%	58,851,230.74 0.00	9.73% 0.00	NR / NR AAA	0.00 0.00
09CATR\$04	CalTrust Short Term Fund	1,633,402.61	Various 2.00%	16,340,576.58	9.99 2.00%	16,317,692.09 0.00	2.70% (22,884.49)	NR / AA NR	0.00 0.00
09CATR\$05	CalTrust Medium Term Fund	1,635,298.45	Various 2.82%	16,725,870.18	9.89 2.82%	16,173,101.71 0.00	2.67% (552,768.47)	NR / A+ NR	0.00 0.00
<b>TOTAL Local Gov Investment Pool</b>		<b>62,119,931.80</b>	<b>1.87%</b>	<b>91,917,677.50</b>	<b>1.86%</b>	<b>91,342,024.54</b> <b>0.00</b>	<b>15.11%</b> <b>(575,652.96)</b>	<b>NR / AA-</b> <b>Aaa</b>	<b>0.00</b> <b>0.00</b>
<b>Money Market Fund FI</b>									
262006307	Dreyfus Gov't Cash Management Money Market Fund	8,622,999.87	Various 1.58%	8,622,999.87	1.00 1.58%	8,622,999.87 0.00	1.43% 0.00	Aaa / AAA NR	0.00 0.00
<b>TOTAL Money Market Fund</b>		<b>8,622,999.87</b>	<b>1.58%</b>	<b>8,622,999.87</b>	<b>1.58%</b>	<b>8,622,999.87</b> <b>0.00</b>	<b>1.43%</b> <b>0.00</b>	<b>Aaa / AAA</b> <b>NR</b>	<b>0.00</b> <b>0.00</b>

# Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending July 31, 2022

CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
<b>Municipal Bonds</b>									
649791PP9	New York St Taxable-GO 2.010% Due 02/15/2024	5,000,000.00	10/29/2019 2.01%	5,000,000.00	98.25 3.18%	4,912,550.00 46,341.67	0.82% (87,450.00)	Aa1 / AA+ AA+	1.55 1.49
<b>TOTAL Municipal Bonds</b>		<b>5,000,000.00</b>	<b>2.01%</b>	<b>5,000,000.00</b>	<b>3.18%</b>	<b>4,912,550.00</b> <b>46,341.67</b>	<b>0.82%</b> <b>(87,450.00)</b>	<b>Aa1 / AA+</b> <b>AA+</b>	<b>1.55</b> <b>1.49</b>
<b>Supranational</b>									
4581X0DZ8	Inter-American Dev Bank Note 0.500% Due 09/23/2024	5,500,000.00	Various 0.61%	5,482,110.00	94.84 3.00%	5,215,980.00 9,777.78	0.86% (266,130.00)	Aaa / AAA NR	2.15 2.10
<b>TOTAL Supranational</b>		<b>5,500,000.00</b>	<b>0.61%</b>	<b>5,482,110.00</b>	<b>3.00%</b>	<b>5,215,980.00</b> <b>9,777.78</b>	<b>0.86%</b> <b>(266,130.00)</b>	<b>Aaa / AAA</b> <b>NR</b>	<b>2.15</b> <b>2.10</b>
<b>US Treasury</b>									
912828L24	US Treasury Note 1.875% Due 08/31/2022	8,200,000.00	12/05/2017 2.14%	8,101,984.38	99.97 2.22%	8,197,490.80 64,341.03	1.37% 95,506.42	Aaa / AA+ AAA	0.08 0.08
912828L57	US Treasury Note 1.750% Due 09/30/2022	10,500,000.00	01/19/2018 2.39%	10,204,277.34	99.92 2.21%	10,491,747.00 61,752.05	1.75% 287,469.66	Aaa / AA+ AAA	0.17 0.17
912828M80	US Treasury Note 2.000% Due 11/30/2022	8,000,000.00	12/16/2019 1.66%	8,079,062.50	99.77 2.68%	7,981,872.00 27,103.83	1.32% (97,190.50)	Aaa / AA+ AAA	0.33 0.33
912828P79	US Treasury Note 1.500% Due 02/28/2023	6,400,000.00	03/01/2022 0.97%	6,433,500.00	99.19 2.90%	6,348,249.60 40,173.91	1.06% (85,250.40)	Aaa / AA+ AAA	0.58 0.57

# Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending July 31, 2022

CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
9128284D9	US Treasury Note 2.500% Due 03/31/2023	8,800,000.00	06/29/2022 2.78%	8,781,781.25	99.70 2.96%	8,773,529.60 73,934.43	1.46% (8,251.65)	Aaa / AA+ AAA	0.67 0.65
912828R69	US Treasury Note 1.625% Due 05/31/2023	8,000,000.00	12/23/2019 1.70%	7,978,750.00	98.89 2.98%	7,911,560.00 22,021.86	1.31% (67,190.00)	Aaa / AA+ AAA	0.83 0.82
912828T91	US Treasury Note 1.625% Due 10/31/2023	8,000,000.00	04/21/2022 2.47%	7,899,062.50	98.39 2.94%	7,871,560.00 32,853.26	1.31% (27,502.50)	Aaa / AA+ AAA	1.25 1.22
912828U57	US Treasury Note 2.125% Due 11/30/2023	5,250,000.00	06/10/2022 2.79%	5,200,576.17	98.93 2.95%	5,194,014.00 18,898.57	0.86% (6,562.17)	Aaa / AA+ AAA	1.33 1.30
912828V80	US Treasury Note 2.250% Due 01/31/2024	5,650,000.00	Various 2.14%	5,675,003.91	98.95 2.97%	5,590,409.45 345.45	0.92% (84,594.46)	Aaa / AA+ AAA	1.50 1.46
91282CBV2	US Treasury Note 0.375% Due 04/15/2024	8,900,000.00	01/25/2022 1.06%	8,767,195.31	95.74 2.95%	8,521,055.80 9,848.36	1.41% (246,139.51)	Aaa / AA+ AAA	1.71 1.68
9128282U3	US Treasury Note 1.875% Due 08/31/2024	3,000,000.00	04/21/2022 2.81%	2,936,718.75	97.92 2.91%	2,937,540.00 23,539.40	0.49% 821.25	Aaa / AA+ AAA	2.09 2.01
912828YM6	US Treasury Note 1.500% Due 10/31/2024	11,700,000.00	06/01/2022 2.75%	11,360,882.81	97.03 2.87%	11,352,194.10 44,351.90	1.88% (8,688.71)	Aaa / AA+ AAA	2.25 2.18
912828YV6	US Treasury Note 1.500% Due 11/30/2024	8,000,000.00	10/14/2021 0.64%	8,211,562.50	96.90 2.88%	7,752,184.00 20,327.87	1.29% (459,378.50)	Aaa / AA+ AAA	2.34 2.26
91282CDN8	US Treasury Note 1.000% Due 12/15/2024	8,000,000.00	01/11/2022 1.22%	7,948,750.00	95.73 2.87%	7,658,752.00 10,273.22	1.27% (289,998.00)	Aaa / AA+ AAA	2.38 2.32
912828Z52	US Treasury Note 1.375% Due 01/31/2025	6,000,000.00	09/29/2021 0.62%	6,150,000.00	96.40 2.88%	5,783,904.00 224.18	0.96% (366,096.00)	Aaa / AA+ AAA	2.51 2.43
912828ZC7	US Treasury Note 1.125% Due 02/28/2025	6,000,000.00	02/01/2022 1.39%	5,951,953.13	95.71 2.86%	5,742,888.00 28,247.28	0.95% (209,065.13)	Aaa / AA+ AAA	2.58 2.51

# Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending July 31, 2022

CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
912828ZF0	US Treasury Note 0.500% Due 03/31/2025	6,000,000.00	09/09/2021 0.55%	5,989,687.50	93.97 2.86%	5,638,362.00 10,081.97	0.93% (351,325.50)	Aaa / AA+ AAA	2.67 2.61
912828ZT0	US Treasury Note 0.250% Due 05/31/2025	6,000,000.00	09/09/2021 0.59%	5,925,234.38	92.96 2.86%	5,577,420.00 2,540.98	0.92% (347,814.38)	Aaa / AA+ AAA	2.84 2.78
91282CAB7	US Treasury Note 0.250% Due 07/31/2025	5,000,000.00	10/12/2021 0.83%	4,891,601.56	92.59 2.84%	4,629,690.00 33.97	0.77% (261,911.56)	Aaa / AA+ AAA	3.00 2.95
91282CAJ0	US Treasury Note 0.250% Due 08/31/2025	9,000,000.00	10/14/2021 0.85%	8,795,390.63	92.40 2.84%	8,315,856.00 9,415.76	1.38% (479,534.63)	Aaa / AA+ AAA	3.09 3.03
9128285C0	US Treasury Note 3.000% Due 09/30/2025	3,000,000.00	05/02/2022 2.96%	3,003,398.44	100.55 2.81%	3,016,641.00 30,245.90	0.50% 13,242.56	Aaa / AA+ AAA	3.17 2.97
91282CAT8	US Treasury Note 0.250% Due 10/31/2025	7,000,000.00	07/28/2021 0.62%	6,891,718.75	92.07 2.82%	6,444,921.00 4,422.55	1.07% (446,797.75)	Aaa / AA+ AAA	3.25 3.19
91282CBC4	US Treasury Note 0.375% Due 12/31/2025	7,000,000.00	07/28/2021 0.65%	6,917,148.44	92.10 2.82%	6,446,839.00 2,282.61	1.07% (470,309.44)	Aaa / AA+ AAA	3.42 3.35
91282CBH3	US Treasury Note 0.375% Due 01/31/2026	7,000,000.00	07/28/2021 0.66%	6,910,312.50	91.95 2.80%	6,436,717.00 71.33	1.06% (473,595.50)	Aaa / AA+ AAA	3.51 3.43
91282CBQ3	US Treasury Note 0.500% Due 02/28/2026	9,000,000.00	10/14/2021 0.97%	8,820,703.13	92.23 2.79%	8,301,096.00 18,831.52	1.38% (519,607.13)	Aaa / AA+ AAA	3.58 3.50
91282CBT7	US Treasury Note 0.750% Due 03/31/2026	7,500,000.00	08/13/2021 0.78%	7,489,453.13	92.91 2.80%	6,968,557.50 18,903.69	1.16% (520,895.63)	Aaa / AA+ AAA	3.67 3.56
91282CCF6	US Treasury Note 0.750% Due 05/31/2026	7,500,000.00	08/13/2021 0.80%	7,482,128.91	92.65 2.78%	6,948,922.50 9,528.69	1.15% (533,206.41)	Aaa / AA+ AAA	3.84 3.73
91282CCP4	US Treasury Note 0.625% Due 07/31/2026	6,000,000.00	09/09/2021 0.79%	5,952,890.63	91.95 2.77%	5,516,718.00 101.90	0.91% (436,172.63)	Aaa / AA+ AAA	4.00 3.90

# Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending July 31, 2022

CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
91282CCW9	US Treasury Note 0.750% Due 08/31/2026	7,000,000.00	09/28/2021 1.01%	6,913,046.88	92.31 2.75%	6,461,602.00 21,970.11	1.07% (451,444.88)	Aaa / AA+ AAA	4.09 3.96
91282CCZ2	US Treasury Note 0.875% Due 09/30/2026	8,000,000.00	11/01/2021 1.21%	7,874,062.50	92.66 2.75%	7,412,816.00 23,524.59	1.23% (461,246.50)	Aaa / AA+ AAA	4.17 4.03
91282CDG3	US Treasury Note 1.125% Due 10/31/2026	8,000,000.00	11/30/2021 1.15%	7,991,562.50	93.52 2.75%	7,481,872.00 22,744.57	1.24% (509,690.50)	Aaa / AA+ AAA	4.25 4.09
91282CDK4	US Treasury Note 1.250% Due 11/30/2026	6,750,000.00	03/30/2022 2.47%	6,390,087.89	93.97 2.74%	6,342,894.00 14,293.03	1.05% (47,193.89)	Aaa / AA+ AAA	4.34 4.16
91282CDQ1	US Treasury Note 1.250% Due 12/31/2026	4,900,000.00	05/16/2022 2.85%	4,562,933.59	93.87 2.73%	4,599,492.80 5,326.09	0.76% 36,559.21	Aaa / AA+ AAA	4.42 4.24
<b>TOTAL US Treasury</b>		<b>235,050,000.00</b>	<b>1.47%</b>	<b>232,482,421.91</b>	<b>2.79%</b>	<b>224,649,367.15</b> <b>672,555.86</b>	<b>37.27%</b> <b>(7,833,054.76)</b>	<b>Aaa / AA+</b> <b>Aaa</b>	<b>2.42</b> <b>2.36</b>
<b>TOTAL PORTFOLIO</b>		<b>586,930,357.15</b>	<b>1.64%</b>	<b>615,545,298.46</b>	<b>2.43%</b>	<b>602,734,398.19</b> <b>1,901,230.10</b>	<b>100.00%</b> <b>(12,810,900.27)</b>	<b>Aa1 / AA</b> <b>Aaa</b>	<b>1.43</b> <b>1.38</b>
<b>TOTAL MARKET VALUE PLUS ACCRUALS</b>						<b>604,635,628.29</b>			

# Transactions Ledger

SDCRAA Consolidated - Account #10566

July 1, 2022 through July 31, 2022

Transaction Type	Settlement Date	CUSIP	Quantity	Security Description	Price	Acq/Disp Yield	Amount	Interest Pur/Sold	Total Amount	Gain/Loss
<b>DISPOSITIONS</b>										
Maturity	07/31/2022	9128282P4	8,000,000.00	US Treasury Note 1.875% Due: 07/31/2022	100.000		8,000,000.00	0.00	8,000,000.00	-39,375.00
	<b>Subtotal</b>		<b>8,000,000.00</b>				<b>8,000,000.00</b>	<b>0.00</b>	<b>8,000,000.00</b>	<b>-39,375.00</b>
<b>TOTAL DISPOSITIONS</b>			<b>8,000,000.00</b>				<b>8,000,000.00</b>	<b>0.00</b>	<b>8,000,000.00</b>	<b>-39,375.00</b>

# Transactions Ledger for Bonds

SDCRAA Consolidated Bond Reserves - Account #10592

July 1, 2022 through July 31, 2022

Transaction Type	Settlement Date	CUSIP	Quantity	Security Description	Price	Acq/Disp	Yield	Amount	Interest Pur/Sold	Total Amount	Gain/Loss
<b>DISPOSITIONS</b>											
Security Withdrawal	7/01/2022	31846V807	12,461,962.22	First American Government Obligation Funds				12,461,962.22	0.00	12,461,962.22	0.00
Security Withdrawal	7/01/2022	31846V807	28,071,319.30	First American Government Obligation Funds				28,071,319.30	0.00	28,071,319.30	0.00
Security Withdrawal	7/01/2022	90SDCP\$00	1,766,215.19	County of San Diego Pooled Investment Pool				1,766,215.19	0.00	1,766,215.19	0.00
Security Withdrawal	7/01/2022	90SDCP\$00	453,072.30	County of San Diego Pooled Investment Pool				453,072.30	0.00	453,072.30	0.00
Security Withdrawal	7/01/2022	90SDCP\$00	10,898,439.00	County of San Diego Pooled Investment Pool				10,898,439.00	0.00	10,898,439.00	0.00
Security Withdrawal	7/01/2022	90SDCP\$00	2,063,358.00	County of San Diego Pooled Investment Pool				2,063,358.00	0.00	2,063,358.00	0.00
Security Withdrawal	7/28/2022	90SDCP\$00	25,494,919.00	County of San Diego Pooled Investment Pool				25,494,919.00	0.00	25,494,919.00	0.00
	<b>Subtotal</b>		<b>81,209,285.01</b>					<b>81,209,285.01</b>	<b>0.00</b>	<b>81,209,285.01</b>	<b>0.00</b>
<b>TOTAL DISPOSITIONS</b>			<b>81,209,285.01</b>					<b>81,209,285.01</b>	<b>0.00</b>	<b>81,209,285.01</b>	<b>0.00</b>

# Important Disclosures

2022 Chandler Asset Management, Inc, An Independent Registered Investment Adviser.

Information contained herein is confidential. Prices are provided by ICE Data Services Inc ("IDS"), an independent pricing source. In the event IDS does not provide a price or if the price provided is not reflective of fair market value, Chandler will obtain pricing from an alternative approved third party pricing source in accordance with our written valuation policy and procedures. Our valuation procedures are also disclosed in Item 5 of our Form ADV Part 2A.

Performance results are presented gross-of-advisory fees and represent the client's Total Return. The deduction of advisory fees lowers performance results. These results include the reinvestment of dividends and other earnings. Past performance may not be indicative of future results. Therefore, clients should not assume that future performance of any specific investment or investment strategy will be profitable or equal to past performance levels. All investment strategies have the potential for profit or loss. Economic factors, market conditions or changes in investment strategies, contributions or withdrawals may materially alter the performance and results of your portfolio.

Index returns assume reinvestment of all distributions. Historical performance results for investment indexes generally do not reflect the deduction of transaction and/or custodial charges or the deduction of an investment management fee, the incurrence of which would have the effect of decreasing historical performance results. It is not possible to invest directly in an index.

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Fixed income investments are subject to interest, credit and market risk. Interest rate risk: the value of fixed income investments will decline as interest rates rise. Credit risk: the possibility that the borrower may not be able to repay interest and principal. Low rated bonds generally have to pay higher interest rates to attract investors willing to take on greater risk. Market risk: the bond market in general could decline due to economic conditions, especially during periods of rising interest rates.

Ratings information have been provided by Moody's, S&P and Fitch through data feeds we believe to be reliable as of the date of this statement, however we cannot guarantee its accuracy.

Security level ratings for U.S. Agency issued mortgage-backed securities ("MBS") reflect the issuer rating because the securities themselves are not rated. The issuing U.S. Agency guarantees the full and timely payment of both principal and interest and carries a AA+/Aaa/AAA by S&P, Moody's and Fitch respectively.

# Benchmark Disclosures

## ICE BofA 0-5 Yr US Treasury Index

The ICE BofA 0-5 Year US Treasury Index tracks the performance of US Dollar denominated Sovereign debt publicly issued by the US government in its domestic market with maturities less than five years. Qualifying securities must have at least 18 months to maturity at point of issuance, at least one month and less than five years remaining term to final maturity, a fixed coupon schedule and a minimum amount outstanding of \$1 billion.

**Revised 8/29/2022**

**Item No. 9**

## **Staff Report**

**Meeting Date: September 1, 2022**

**Subject:**

**Approve and Authorize the President/CEO to Execute the Second Amendment to the Agreement with MIS Sciences Corporation**

**Recommendation:**

Adopt Resolution No. 2022-0079, approving and authorizing the President/CEO to execute the Second Amendment to the Service & Consulting Agreement with MIS Sciences Corporation for Hosted Cloud-Based System and Support Services, extending the term for one (1) year to November 30, 2023.

**Background/Justification:**

The Authority and MIS Sciences Corporation are parties to an agreement for hosted cloud-based system support services ("Agreement"). The term of the Agreement is three years with two one-year options. The term began on December 1, 2017, and both options have been exercised resulting in a termination date of November 30, 2022. The total not-to-exceed compensation amount is \$750,000.

In March of 2018, the First Amendment to the Agreement was executed to revise Exhibit A to reflect additional software licenses; revise Exhibit B to reflect an increase in the Monthly Hosting Fee as a result of the additional software licenses; and, revise Exhibit C to reflect reduced coverage requirements of Professional/Liability/Technology Errors and Omissions Insurance. There was no increase in the total amount payable due to the increased Monthly Hosting Fee.

Authority staff seeks to extend the term of the agreement with MIS Sciences Corporation (MIS) for one year to expire November 30, 2023. The maximum amount payable is \$750,000 and there is \$450,000 remaining under the existing Agreement. Under the existing Agreement, MIS provides Hosted Cloud-based System & Support Services that supports the Authority's internet websites, business applications, and databases. This service also provides off-site backups for all production Authority IT systems.

This one-year extension will allow for the Information and Technology Systems department to review the Authority's cloud hosting strategy and gain a better understanding of the future operational needs and financial impacts that will be involved as the Authority

Meeting Date: September 1, 2022

migrates more systems to the cloud. Additionally, the resources and time required to perform a migration of the systems currently hosted at MIS at this time would put a large burden on teams that are playing an integral part in the new Terminal 1 and Administration building design. Therefore, staff believe the one-year extension is in the best interest of the Authority.

Staff requests the Board approve and authorize the President/CEO to execute the Second Amendment to the Agreement with MIS extending the term through November 30, 2023, with no increase in the compensation amount.

### Fiscal Impact:

Adequate funding for this Agreement extension with MIS is included in the adopted FY 2023 and conceptually approved FY 2024 Operating Expenses Budgets within the Utilities line item. Expenses that will impact budget years that have not been adopted/approved by the Board will be included in future year budget requests.

### Authority Strategies/Focus Areas:

This item supports one or more of the following (*select at least one under each area*):

#### Strategies

- Community Strategy    Customer Strategy    Employee Strategy    Financial Strategy    Operations Strategy

#### Focus Areas

- Advance the Airport Development Plan    Transform the Customer Journey    Optimize Ongoing Business

### Environmental Review:

A. CEQA: This Board action is not a project that would have a significant effect on the environment as defined by the California Environmental Quality Act ("CEQA"), as amended. 14 Cal. Code Regs. §15378. This Board action is not a "project" subject to CEQA. Cal. Pub. Res. Code §21065.

B. California Coastal Act Review: This Board action is not a "development" as defined by the California Coastal Act. Cal. Pub. Res. Code §30106.

C. NEPA: This Board action is not a project that involves additional approvals or actions by the Federal Aviation Administration ("FAA") and, therefore, no formal review under the National Environmental Policy Act ("NEPA") is required.

## Application of Inclusionary Policies:

The Authority has the following inclusionary programs and policy: a Disadvantaged Business Enterprise (DBE) Program, an Airport Concession Disadvantaged Business Enterprise (ACDBE) Program and Policy 5.12. These programs and policy are intended to promote the inclusion of small, local, service disabled/veteran owned small businesses, historically underrepresented businesses, and other business enterprises, on all contracts. Only one of the programs or policy named above can be used in any single contracting opportunity.

This contract does not utilize federal funds. and provides limited opportunities for sub-contractor participation; therefore; at the option of the Authority, Policy 5.12 was applied to promote the participation of qualified small businesses, service disabled/veteran owned small businesses, and local businesses. Policy 5.12 provides a preference of up to seven percent (7%) in the award of selected Authority contracts. When bid price is the primary selection criteria, the maximum amount of the preference cannot exceed \$200,000. The preference is only applied in measuring the bid. The final contract award is based on the amount of the original bid.

In accordance to Policy 5.12, MIS Sciences Corporation received a small business preference.

## Prepared by:

Jessica Bishop  
Director, Information and Technology Services

RESOLUTION NO. 2022-0079

A RESOLUTION OF THE BOARD OF THE SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY APPROVING AND AUTHORIZING THE PRESIDENT/CEO TO EXECUTE THE SECOND AMENDMENT TO THE AGREEMENT WITH MIS SCIENCES CORPORATION FOR HOSTED CLOUD-BASED SYSTEM AND SUPPORT SERVICES, EXTENDING THE TERM FOR ONE (1) YEAR TO NOVEMBER 30, 2023.

**WHEREAS**, the Authority and MIS Sciences Corporation are parties to an agreement for hosted cloud-based system support services (“Agreement”); and

**WHEREAS**, the term of the Agreement is three years with two one-year options. The term began on December 1, 2017 and both options have been exercised resulting in a termination date of November 30, 2022; and

**WHEREAS**, the total not-to-exceed compensation amount under the Agreement is \$750,000; and

**WHEREAS**, in March of 2018 a 1<sup>st</sup> Amendment was executed revise Exhibit A to reflect additional software licenses; revise Exhibit B to reflect an increase in the Monthly Hosting Fee as a result of the additional software licenses; and, revise Exhibit C to reflect reduced coverage requirements of Professional/Liability/Technology Errors and Omissions Insurance. There was no increase in the total amount payable due to the increased Monthly Hosting Fee.

**WHEREAS**, the total not-to-exceed compensation amount under the Agreement is \$750,000; and

**WHEREAS**, Authority staff seeks to extend the term of the Agreement for one year to expire November 30, 2023; and

**WHEREAS**, the extension will allow for the Information and Technology Systems department to review the Authority's cloud hosting strategy and gain a better understanding of the future operational needs and financial impacts that will be involved as the Authority migrates more systems to the cloud; and

**WHEREAS**, the resources and time required to perform a migration of the systems currently hosted at MIS Sciences Corporation at this time would put a large burden on teams that are playing an integral part in the new Terminal 1 and Administration building design; and

**WHEREAS**, a 2<sup>nd</sup> Amendment to the Agreement extending the term through November 30, 2023 will not increase the not-to-exceed compensation amount.

**NOW, THEREFORE, BE IT RESOLVED** that the Board hereby approves and authorizes the President/CEO to execute the Second Amendment to the Agreement with MIS Sciences Corporation extending the term for one (1) year to expire no later than November 30, 2023; and

**BE IT FURTHER RESOLVED** that the Authority and its officers, employees, and agents hereby are authorized, empowered, and directed to do and perform all such acts as may be necessary or appropriate in order to effectuate fully the foregoing resolutions; and

**BE IT FURTHER RESOLVED** that the Board finds that this action is not a "project" as defined by the California Environmental Quality Act ("CEQA") (California Public Resources Code §21065); and

**BE IT FURTHER RESOLVED** that the Board finds that this action is not a "development" as defined by the California Coastal Act (California Public Resources Code §30106); and

**BE IT FURTHER RESOLVED** that the Board finds that this action is not a project that involves additional approvals or actions by the Federal Aviation Administration ("FAA") and, therefore, no formal review under the National Environmental Policy Act ("NEPA") is required.

**PASSED, ADOPTED, AND APPROVED** by the Board of the San Diego County Regional Airport Authority at a regular meeting this 1<sup>st</sup> day of September 2022, by the following vote:

**AYES:** Board Members:

**NOES:** Board Members:

**ABSENT:** Board Members:

**ATTEST:**

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TONY R. RUSSELL  
DIRECTOR, BOARD SERVICES /  
AUTHORITY CLERK

**APPROVED AS TO FORM:**

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AMY GONZALEZ  
GENERAL COUNSEL

## Staff Report

**Meeting Date: September 1, 2022**

**Subject:**

**Amend SFS Beauty CA, LLC Non-Exclusive Concession Lease to Reconcept MAC Cosmetics to Rituals**

**Recommendation:**

Adopt Resolution No. 2022-0080, authorizing the President/CEO to execute the Second Amendment to the Non-exclusive Concession Lease with SFS Beauty CA, LLC, to allow for modifications to the leased premises to reconcept MAC Cosmetics to Rituals with a minimum investment of One Hundred Seventy Thousand Dollars (\$170,000) by concessionaire, rent of 10% of gross revenues, a change in the ACDBE joint venture partner to Procurement Concepts, Inc. and a three (3) year term extension.

**Background/Justification:**

Pursuant to Resolution 2016-0053, SFS Beauty CA, LLC ("SFS") was awarded a non-exclusive concession lease LE-0908 ("Lease") dated August 1, 2016 with a 5-year operational term and a 6 month build out period. The Lease awarded SFS the opportunity to operate MAC, a high-end cosmetic concept, at the San Diego International Airport (Airport) in Terminal 2 West ("T2W") post security.

MAC commenced operations in March 2017 and became an underperforming concept in March 2020 as a result of the COVID-19 pandemic when the San Diego County Health and Human Services and Transportation Security Administration ("TSA") mandates were implemented in March 2020 to ensure public health and safety as a result of Executive Order N-60-20. The national emergency and public health requirements caused a sharp decline in passenger throughput at the Airport, leveling off at an approximate 96% decline year-over-year in April 2020.

Meeting Date: September 1, 2022

Prior to the pandemic, MAC generated monthly sales of approximately \$49,410 in CY2019, and in March 2020, sales declined 70% to \$14,906. This caused MAC to cease operations by the end of the month since the drastic reduction in passengers and corresponding drop in sales could not support their business operations. The viability of cosmetics brands rely heavily on customers' ability to physically test products on one's body which conflicted with the public health ordinances brought upon by the pandemic. Due to the inability of operating the brand as intended, MAC had to cease operations for more than two years, and the Lease is currently in holdover. Their Minimum Annual Guarantee ("MAG") has been abated through the Rent Abatement Program authorized by the Board for the period April 2020-June 2022.

During this closure period, SFS has worked with Staff to consider a re-concept of MAC to "Rituals", a specialty bath and body essentials store. Appendix A attached illustrates this conversion. Rituals has 7 locations throughout the California region including a local store in Westfield University Towne Center mall. It has 85 locations internationally. SFS's proposal to re-concept MAC to Rituals is an effort to enhance the passenger experience with an exclusive personal care brand and generate sales from the currently closed unit to compensate for the two years of lost operational term on the original Lease. SFS will invest a minimum of One Hundred and Seventy Thousand Dollars (\$170,000.00) to complete the renovation and is committed to opening the new Rituals concept by January 31, 2023. SFS estimates that first year sales for Rituals will be approximately \$600,000 or a 9.75% increase in sales compared to MAC sales of \$546,690 in CY2019.

Staff is recommending that the Lease with SFS be amended to allow for the re-concept of MAC to Rituals with an additional 3-year operational term. Furthermore, Rituals has a significant international following; since international passenger traffic at the Airport is still 23.6% below that of 2019 levels (based on June 2022 data), Staff recommends for the period July 1, 2022 through December 31, 2022, MAG be suspended while SFS completes the tenant improvement process, percentage rent of 10% (consistent with the current Lease) be paid for the first operational year, and in the second year, MAG will be assessed based on the standard methodology of 90% of previous year's rent paid. SFS will then pay the greater of MAG or percentage rent for the remainder of the term through January 31, 2026. This methodology is consistent with the Board approved Resolution 2022-0059 where SFS shall be granted alternative consideration due to the minimal recovery of international travel.

In addition, SFS will replace their former Airport Concession Disadvantaged Business Enterprise (ACDBE) partner, P&P Services, LLC, with Procurement Concepts, Inc. ("PCI"). PCI is an experienced ACDBE firm that currently operates as an ACDBE joint venture partner and a subcontractor under three other leases at the Airport. The new joint venture agreement is under review with Staff.

## Fiscal Impact:

This contract is a revenue generating contract and any revenue driven by this re conceptual location will be an improvement to the Authority's Plan of Finance. There is no impact to the Board adopted FY 2023 Operating Expense Budget.

## Authority Strategies/Focus Areas:

This item supports one or more of the following (*select at least one under each area*):

### Strategies

- Community Strategy    Customer Strategy    Employee Strategy    Financial Strategy    Operations Strategy

### Focus Areas

- Advance the Airport Development Plan    Transform the Customer Journey    Optimize Ongoing Business

## Environmental Review:

- A. CEQA: This Board action is for a project use that is allowed and consistent with the adopted Master Plan and is consistent with the adopted EIR that that received certification and approval for the Environmental Impact Report (SCH No. 2005091105 - SDCRAA #EIR-06-01) on May 1, 2008.
- B. California Coastal Act Review: This Board action is for a project use that is allowed and consistent with the adopted Master Plan and is consistent with the Coastal Development Permit (CDP 6-09-015-A1) issued on September 21, 2018.
- C. NEPA: This Board action is for a project use that is allowed and consistent with the adopted Master Plan and is consistent with the approval of an Environmental Assessment from the Federal Aviation Administration (FAA) on April 20, 2009

## Application of Inclusionary Policies:

The Authority has the following inclusionary programs/policy: a Disadvantaged Business Enterprise (DBE) Program, an Airport Concession Disadvantaged Business Enterprise (ACDBE) Program and Policy 5.12. These programs/policy are intended to promote the inclusion of small, local, service disabled veteran owned, historically underrepresented businesses and other business enterprises, on all contracts. Only one of the programs/policy named above can be used in any single contracting opportunity.

Meeting Date: September 1, 2022

The Authority has an Airport Concession Disadvantaged Business Enterprise (“ACDBE”) Plan as required by the U.S. Department of Transportation, 49 Code of Federal Regulations (CFR) Part 23. The ACDBE Plan calls for the Authority to submit a triennial overall goal for ACDBE participation on all concession projects.

This lease is an airport concession opportunity; therefore, ACDBE participation will be applied toward the Authority’s overall ACDBE goal. SFS Beauty CA, LLC proposed 20% ACDBE participation.

### **Prepared by:**

Dominique Sheck  
Program Manager, Revenue Generation & Partnership Development

**Appendix A**

**Current MAC Concept**



**RITUALS Concept**



RESOLUTION NO. 2022-0080

A RESOLUTION OF THE BOARD OF THE SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY AUTHORIZING THE PRESIDENT/CEO TO EXECUTE THE SECOND AMENDMENT TO THE NON-EXCLUSIVE CONCESSION LEASE WITH SFS BEAUTY CA, LLC, TO ALLOW FOR MODIFICATIONS TO THE LEASED PREMISES TO RECONCEPT MAC COSMETICS TO RITUALS WITH A MINIMUM INVESTMENT OF ONE HUNDRED SEVENTY THOUSAND DOLLARS (\$170,000) BY CONCESSIONAIRE, RENT OF 10% OF GROSS REVENUES, A CHANGE IN THE ACDBE JOINT VENTURE PARTNER TO PROCUREMENT CONCEPTS, INC. AND A THREE (3) YEAR TERM EXTENSION.

**WHEREAS**, SFS Beauty CA, LLC (“SFS”) was awarded a non-exclusive concession lease (“Lease”) dated August 1, 2016 with a 5-year operational term and a 6 month build out period. The Lease awarded SFS the opportunity to operate MAC, a high-end cosmetic concept, at the San Diego International Airport (Airport) in Terminal 2 West (“T2W”) post security; and

**WHEREAS**, MAC commenced operations in March 2017 and became an underperforming concept in March 2020 as a result of the COVID-19 pandemic when the San Diego County Health and Human Services and Transportation Security Administration (“TSA”) mandates were implemented in March 2020 to ensure public health and safety as a result of Executive Order N-60-20; and

**WHEREAS**, the national emergency and public health requirements caused a sharp decline in passenger throughput at the Airport, leveling off at an approximate 96% decline year-over-year in April 2020; and

**WHEREAS**, prior to the pandemic, MAC generated monthly sales of approximately \$49,410 in CY2019, and in March 2020, sales declined 70% to \$14,906.

**WHEREAS**, this caused MAC to cease operations by the end of the month since the drastic reduction in passengers and corresponding drop in sales could not support their business operations; and

**WHEREAS**, due to the inability of operating the brand as intended, MAC had to cease operations for more than two years, and the Lease is currently in holdover; and

**WHEREAS**, Minimum Annual Guarantee (“MAG”) has been abated through the Rent Abatement Program authorized by the Board for the period April 2020-June 2022; and

**WHEREAS**, during this closure period, SFS has worked with Staff to consider a re-concept of MAC to “Rituals”, a specialty bath and body essentials store to enhance the passenger experience with an exclusive personal care brand and generate sales from the currently closed unit to compensate for the two years of lost operational term on the original Lease; and

**WHEREAS**, SFS will invest a minimum of One Hundred and Seventy Thousand Dollars (\$170,000.00) to complete the renovation and is committed to opening the new Rituals concept by January 31, 2023; and

**WHEREAS**, SFS will replace their former Airport Concession Disadvantaged Business Enterprise (“ACDBE”) partner, P&P Services, LLC, with Procurement Concepts, Inc. (“PCI”), an experienced ACDBE firm that currently operates as an ACDBE joint venture partner and a subcontractor under three other leases at the Airport.

**NOW, THEREFORE, BE IT RESOLVED** that the Board hereby authorizes President/CEO or designee to take all necessary actions to execute amendment(s) to the Lease to allow for modifications to the leased premises to re-concept MAC Cosmetics to Rituals with a minimum investment of One Hundred Seventy Thousand Dollars (\$170,000) by SFS; and

**BE IT FURTHER RESOLVED** that the term of the Lease shall be extended for three operational years expiring on January 31, 2026; and

**BE IT FURTHER RESOLVED** that the MAG will be suspended during the period July 1, 2022 through December 31, 2022, while SFS completes the tenant improvement process, percentage rent of 10% will be paid for the first operational year, and in the second year, MAG will be assessed based on the standard methodology of 90% of previous year's rent paid; and

**BE IT FURTHER RESOLVED** that in the third year, SFS will pay the greater of MAG or percentage rent for the remainder of the term through January 31, 2026; and

**BE IT FURTHER RESOLVED** that SFS will replace their former ACDBE partner, P&P Services, LLC, with Procurement Concepts, Inc.; and

**BE IT FURTHER RESOLVED** that the Board finds that this action is for a project use that is allowed and consistent with the adopted Master Plan and is consistent with the adopted EIR that received certification and approval for the Environmental Impact Report (SCH No. 2005091105 - SDCRAA #EIR-06-01) on May 1, 2008; and

**BE IT FURTHER RESOLVED** that the Board finds that this action is for a project use that is allowed and consistent with the adopted Master Plan and is consistent with the Coastal Development Permit (CDP 6-09-015-A1) issued on September 21, 2018.

**BE IT FURTHER RESOLVED** that the Board finds that this action is for a project use that is allowed and consistent with the adopted Master Plan and is consistent with the approval of an Environmental Assessment from the Federal Aviation Administration (FAA) on April 20, 2009.

**PASSED, ADOPTED, AND APPROVED** by the Board of the San Diego County Regional Airport Authority at a regular meeting this 1st day of September 2022, by the following vote:

**AYES:** Board Members:

**NOES:** Board Members:

**ABSENT:** Board Members:

**ATTEST:**

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TONY R. RUSSELL  
DIRECTOR, BOARD SERVICES /  
AUTHORITY CLERK

**APPROVED AS TO FORM:**

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AMY GONZALEZ  
GENERAL COUNSEL

## Staff Report

**Meeting Date: September 1, 2022**

**Subject:**

**Approve and Authorize the President/CEO to Negotiate and Execute an Agreement with GCR Inc., dba Civix for Property Management Solution Software System Services**

**Recommendation:**

Adopt Resolution No. 2022-0081, authorizing the President/CEO to negotiate and execute an agreement with GCR Inc., dba Civix for a term of five (5) years, with the option for two (2) one-year extensions to be exercised at the sole discretion of the President/CEO in an amount not to exceed \$600,000 to provide, install, configure and maintain, including technical support, a Property Management Solution Software System.

**Background/Justification:**

The Revenue Generation & Partnership Development (RG&PD) and Airline Relations departments are responsible for the management of over 500 leases, agreements, permits, license agreements and easements collectively called "Agreements" for the San Diego County Regional Airport Authority ("Authority"). The Agreements cover a wide variety of activities at the Airport. The Agreements addresses food & beverage and retail concessions, rental car activities, passenger services, ground leases, governmental agencies, easements, cellular infrastructure services, fuel farm services, ground handling and support services, commercial air service and cargo service.

For the past 16-years, RG&PD and Airlines Relations managed these diverse Agreements by utilizing a module within a software management system called E-1 that is used by multiple departments at the Authority.

In 2019, the Office of the Chief Auditor conducted an internal audit regarding RG&PD's and Airline Relations' management of the lease administration and processes. One of the main cornerstones of the audit was the evaluation of the effectiveness of the current property management software and module.

Meeting Date: September 1, 2022

As a result of the internal audit, RG&PD and Airline Relations collaborated with Information & Technology Services and Accounting departments to examine the current module and to research other property management software systems in an effort to improve the current processes. Because of the numerous customization requirements and costs associated with transforming the current module to perform the essential functions and processes, the cross functional team concluded there were other property management software systems that could better accommodate the diversity of requirements from the Agreements. The results of the audit provided an opportunity to make improvements to overall processes, resources, and systems used to manage the Agreements.

On April 22, 2022, the Authority issued a Request for Proposals (“RFP”) for a Property Management Software Solution Services that would provide the Authority with a hosted property management solution software system designed to automate the Authority’s property management processes. Notice of the solicitation was advertised in the San Diego Daily Transcript and through the Authority’s procurement system called Planet Bids where 1474 vendors were notified.

Proposals were received from the following five (5) firms on May 24, 2022:

1. ENKON Information System USA Inc.
2. GCR, Inc. dba Civix
3. ProDIGIQ, Inc.
4. Veoci, Inc.
5. x-Spatial, LLC

The two (2) highest ranked firms were invited to interview, and the respondents were asked to provide responses to a specific list of questions, prepared by the evaluation panel, which targeted the evaluation criteria presented in the RFP. The panelist’s final rankings are presented below:

## Final Rankings

Firm Name	Panelist 1	Panelist 2	Panelist 3	Panelist 4	Panelist 5	Panelist 6	Total	Rank
GCR Inc. dba Civix	1	1	1	1	1	2	7	1
ProDIGIQ, Inc.	2	2	2	2	2	1	11	2

## Summary

Based upon the extensive experience, proven performance, key functionality and product support, staff recommends that the Board approve an agreement with GCR Inc., dba Civix (Civix) for Property Management Software Solution Services, for an initial term of five (5) years with the option for two (2) one-year extensions, in an amount not-to-exceed \$600,000. The initial term and the two (2) one-year extensions will ensure continuity during and post New T1 construction for both phases.

Civix has developed a software system just for airports called Airport Business and Revenue Manager (“ABRM”) software system. Currently, 45 airports are using this software system and Civix is providing similar services at San Francisco International Airport and Baltimore Washington International Airport. Civix will provide a complete solution including configuration, implementation, installation, testing, and training, followed up by ongoing support and maintenance over the term of the contract.

The use of the ABRM software system will allow staff to automate processes in managing and tracking lease provisions, ensuring compliances with the terms and conditions of the Agreements, and improve communication workflow. In addition, ABRM addresses other audit recommendations such as the management of annual rent adjustments and workflow items with other departments.

RG&PD and Airline Relations departments continuously strive to implement best practices and ABRM software system will allow the Authority to meet objectives of continuously improving efficiency, reducing costs, capitalizing on technology, and making sound business decisions in managing over 500 Agreements at the Authority.

## **Fiscal Impact:**

Adequate funding for the Property Management Software Solution Services Agreement is included in the adopted FY 2023 and conceptually approved FY 2024 Operating Expense Budgets within the Professional Services line item. Funding for the subsequent years of the agreement will be included in the department’s future operating budgets.

## **Authority Strategies/Focus Areas:**

This item supports one or more of the following (*select at least one under each area*):

### **Strategies**

- Community Strategy    Customer Strategy    Employee Strategy    Financial Strategy    Operations Strategy

## Focus Areas

- Advance the Airport Development Plan     Transform the Customer Journey     Optimize Ongoing Business

## Environmental Review:

- A. CEQA: This Board action is not a project that would have a significant effect on the environment as defined by the California Environmental Quality Act ("CEQA"), as amended. 14 Cal. Code Regs. §15378. This Board action is not a "project" subject to CEQA. Cal. Pub. Res. Code §21065.
- B. California Coastal Act Review: This Board action is not a "development" as defined by the California Coastal Act. Cal. Pub. Res. Code §30106.
- C. NEPA: This Board action is not a project that involves additional approvals or actions by the Federal Aviation Administration ("FAA") and, therefore, no formal review under the National Environmental Policy Act ("NEPA") is required.

## Application of Inclusionary Policies:

The Authority has the following inclusionary programs and policy: a Disadvantaged Business Enterprise (DBE) Program, an Airport Concession Disadvantaged Business Enterprise (ACDBE) Program and Policy 5.12. These programs and policy are intended to promote the inclusion of small, local, service disabled/veteran owned small businesses, historically underrepresented businesses and other business enterprises, on all contracts. Only one of the programs or policy named above can be used in any single contracting opportunity.

This contract does not utilize federal funds and provides limited opportunities for sub-contractor participation; therefore; at the option of the Authority, Policy 5.12 was applied to promote the participation of qualified small businesses, service disabled/veteran owned small businesses, and local businesses. Policy 5.12 provides a preference of up to seven percent (7%) in the award of selected Authority contracts. When bid price is the primary selection criteria, the maximum amount of the preference cannot exceed \$200,000. The preference is only applied in measuring the bid. The final contract award is based on the amount of the original bid.

In accordance to Policy 5.12, the recommended firm GCR Inc., dba Civix did not receive small business, local business, and service disabled/veteran owned small business preference.

## Prepared by:

RESOLUTION NO. 2022-0081

A RESOLUTION OF THE BOARD OF THE SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY, AUTHORIZING THE PRESIDENT/CEO TO NEGOTIATE AND EXECUTE AN AGREEMENT WITH GCR INC., DBA CIVIX FOR PROPERTY MANAGEMENT SOLUTION SOFTWARE SYSTEM SERVICES

**WHEREAS**, on April 22, 2022, the Authority issued a Request for Proposals for Property Management Solution Software Services RFP to provide, install, configure, and maintain a property management software system at San Diego International Airport ("Airport"); and

**WHEREAS**, notice of the solicitation was advertised in the San Diego Daily Transcript and on the Authority's Website; and

**WHEREAS**, the Authority received five (5) proposals on May 24, 2022 from ENKON Information System USA Inc., GCR, Inc. dba Civix, ProDIGIQ, Inc., Veoci, Inc., x-Spatial, LLC; and

**WHEREAS**, the Authority's Evaluation Panel ("Panel") evaluated and scored the proposals; and

**WHEREAS**, staff has determined GCR Inc., dba Civix, to be qualified to perform the installation and maintenance support services for the Authority's Property Management Solution Software Services for a period of five (5) years with the option for two (2) one-year extensions, in an amount not-to-exceed \$600,000.

**NOW, THEREFORE, BE IT RESOLVED** that the Board hereby approves and authorizes the President/CEO to execute an agreement with GCR Inc., dba Civix for a term of five (5) years, with the option for two (2) one-year extensions to be exercised at the discretion of the President/CEO, in an amount not-to-exceed \$600,000 to provide, install, configure and maintain, including technical support, a property management solution software system; and

**BE IT FURTHER RESOLVED** that the Authority and its officers, employees, and agents hereby are authorized, empowered, and directed to do and perform all such acts as may be necessary or appropriate in order to effectuate fully the foregoing resolutions; and

**BE IT FURTHER RESOLVED** that the Board finds that this action is not a project that would have a significant effect on the environment as defined by the California Environmental Quality Act ("CEQA"), as amended. 14 Cal. Code Regs. §15378. This Board action is not a "project" subject to CEQA. Cal. Pub. Res. Code §21065; and

**BE IT FURTHER RESOLVED** that the Board finds that this action is for a project that is not a "development" as defined by the California Coastal Act. Cal. Pub. Res. Code §30106; and

**BE IT FURTHER RESOLVED** that the Board finds that this action is not a project that involves additional approvals or actions by the Federal Aviation Administration ("FAA") and, therefore, no formal review under the National Environmental Policy Act ("NEPA") is required.

**PASSED, ADOPTED, AND APPROVED** by the Board of the San Diego County Regional Airport Authority at a regular meeting this 1<sup>st</sup> day of September, 2022, by the following vote:

**AYES:** Board Members:

**NOES:** Board Members:

**ABSENT:** Board Members:

**ATTEST:**

\_\_\_\_\_  
TONY R. RUSSELL  
DIRECTOR, BOARD SERVICES /  
AUTHORITY CLERK

**APPROVED AS TO FORM:**

\_\_\_\_\_  
AMY GONZALEZ  
GENERAL COUNSEL

## Staff Report

**Meeting Date: September 1, 2022**

**Subject:**

**Award a Contract to S&L Specialty Construction, Inc. for Quieter Home Program Phase 12, Group 2, Project No. 381202 Thirty-Five (35) Non-Historic Single-Family and Multi-Family Units on Seventeen (17) Residential Properties Located East and West of the San Diego International Airport.**

**Recommendation:**

Adopt Resolution No. 2022-0082, awarding a contract to S&L Specialty Construction, Inc. in the amount of \$1,159,711.00 for Phase 12, Group 2, Project No. 381202, of the San Diego County Regional Airport Authority's Quieter Home Program.

**Background/Justification:**

The San Diego County Regional Airport Authority's ("Authority") Quieter Home Program ("Program") provides sound attenuation treatments to residences within the highest noise-impacted neighborhoods surrounding San Diego International Airport ("SDIA"). This contract for Phase 12, Group 2, Project No. 381202 includes installation of new acoustical windows, doors, and ventilation improvements to reduce aircraft-related noise levels and provide sound attenuation to thirty-five (35) non-historic single-family and multi-family units on seventeen (17) residential properties located east and west of the Airport (refer to Attachment A).

To date, the Program has completed 4,865 residences, of which 1,254 are historic and 3,611 are non-historic. 3,102 residences are located west of SDIA and 1,763 are located east of SDIA.

Project No. 381202 was advertised on June 21, 2022, and bids were opened on July 21, 2022. The following bids were received (refer to Attachment B):

<b>Company</b>	<b>Total Bid</b>
S&L Specialty Construction, Inc.	\$1,159,711.00
HHJ Construction, Inc.	\$1,309,184.00
G&G Specialty Contractors, Inc.	\$1,348,063.00

Meeting Date: September 1, 2022

Engineer's Estimate: \$1,063,545.88

The low bid of \$1,159,711.00 is considered responsive and S&L Specialty Construction, Inc. is considered responsible. Award to S&L Specialty Construction, Inc. is, therefore, recommended in the amount of \$1,159,711.00.

### Fiscal Impact:

Adequate funds for the contract with S&L Specialty Construction, Inc. are included in the adopted FY 2023 and conceptual FY 2024 Operating Expense Budgets within the Quieter Home Program budget line item. Sources of funding include federal Airport Improvement Program grants and Passenger Facility Charges.

### Authority Strategies/Focus Areas:

This item supports one or more of the following (*select at least one under each area*):

#### Strategies

- Community Strategy    Customer Strategy    Employee Strategy    Financial Strategy    Operations Strategy

#### Focus Areas

- Advance the Airport Development Plan    Transform the Customer Journey    Optimize Ongoing Business

### Environmental Review:

- A. CEQA: This Board action is a "project" subject to the California Environmental Quality Act ("CEQA"), Pub. Res. Code §21065. The individual projects under the Quieter Home Program are part of a class of projects that are categorically exempt from CEQA: 14 Cal. Code Regs. §15301 – "Existing Facilities: Class 1 consists of the operation, repair, maintenance, permitting, leasing, licensing, or minor alteration of existing public or private structures, facilities, mechanical equipment, or topographical features, involving negligible or no expansion of use beyond that existing at the time of the lead agency's determination."
- B. California Coastal Act Review: This Board action is a "development" as defined by the California Coastal Act, Cal. Pub. Res. Code §30106. This project under the Quieter Home Program will consist of treatments to single-family and multi-family dwellings. Improvements to single-family homes are exempt from coastal permit requirements under Cal. Pub. Res. Code §30610(a) and 14 Cal. Code Regs. §13250 – "Improvements to Single-Family Residences." The proposed improvements to multi-family residences are

exempt from coastal permit requirements under Cal. Pub. Res. Code §30610(b) and 14 Cal. Code Regs. §13253 – “Improvements to Structures Other than Single-Family Residences and Public Works Facilities that Require Permits.”

C. NEPA: This Board action is a project that involves approvals or actions by the Federal Aviation Administration (“FAA”) and, therefore, also requires review under the National Environmental Policy Act (“NEPA”) for its potential environmental impacts. The FAA issued a Categorical Exclusion under NEPA on March 22, 2021, for these Quieter Home Program projects.

### **Application of Inclusionary Policies:**

The Authority has the following inclusionary programs/policies: a Disadvantaged Business Enterprise (DBE) Program, an Airport Concession Disadvantaged Business Enterprise (ACDBE) Program, and Policy 5.12. These programs/policy are intended to promote the inclusion of small, local, service disabled/veteran owned small businesses, historically underrepresented businesses, and other business enterprises, on all contracts. Only one of the programs/policy named above can be used in any single contracting opportunity.

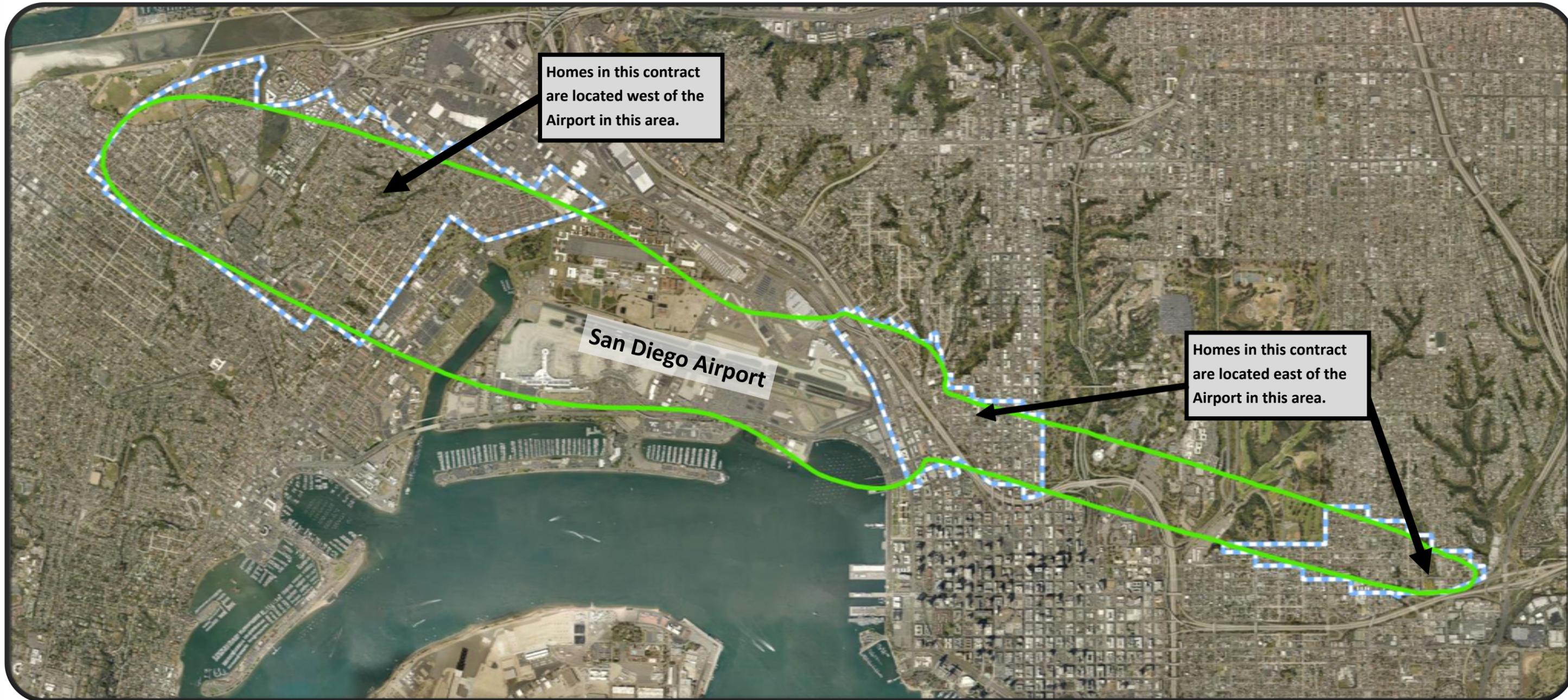
The Authority’s DBE Program, as required by the U.S. Department of Transportation, 49 Code of Federal Regulations (CFR) Part 26, calls for the Authority to submit a triennial overall goal for DBE participation on all federally-funded projects. When federal funds are utilized, the Authority is prohibited from using a program that provides a preference such as those used in Policy 5.12. Therefore, the Authority must utilize other means as provided in the DBE Plan to achieve participation.

This project utilizes federal funds; therefore, it will be applied toward the Authority's overall DBE goal. S&L Specialty Construction, Inc. proposed 7.4% DBE participation on QHP Phase 12, Group 2.

### **Prepared by:**

Brendan Reed  
Director, Airport Planning & Environmental Affairs

# Attachment A



## LEGEND

-  65 dB Boundary
-  65 dB CNEL Contour

San Diego County Regional Airport Authority  
Quieter Home Program  
Project 381202

TABULATION OF BIDS

ATTACHMENT B

**TITLE: QUIETER HOME PROGRAM PROJECT NO. 381202**  
**BIDS OPENED: July 21, 2022 at 2:00 p.m.**  
**ENGINEER'S ESTIMATE: \$1,063,545.88**

<b>CONTRACTOR:</b>	<b>Engineer's Estimate</b>	<b>S&amp;L Specialty Construction, Inc.</b>	<b>HHJ Construction</b>	<b>G&amp;G Specialty Contractors, Inc.</b>
<b>ADDRESS:</b>		<b>315 S. Franklin Street, Syracuse, NY 13202</b>	<b>11156 S. Main Street, Los Angeles, CA 90061</b>	<b>1221 N. Mondel Drive, Gilbert, AZ 85233</b>
<b>GUARANTEE OF GOOD FAITH:</b>		<b>Liberty Mutual Insurance Company</b>	<b>Old Republic Surety Company</b>	<b>Hartford Casualty Insurance Comp</b>

Res No.	Bid Item Number - Name/Address	Dwelling Units	Unit of Measure	General Construction (In Figures)	Ventilation Construction (In Figures)	Electrical Construction (In Figures)	TOTAL (In Figures)	General Construction (In Figures)	Ventilation Construction (In Figures)	Electrical Construction (In Figures)	TOTAL (In Figures)	General Construction (In Figures)	Ventilation Construction (In Figures)	Electrical Construction (In Figures)	TOTAL (In Figures)	General Construction (In Figures)	Ventilation Construction (In Figures)	Electrical Construction (In Figures)	TOTAL (In Figures)	
381201.05	OCEAN BEACH HOMES LLC 4629 WEST POINT LOMA BOULEVARD	1	Lump Sum	\$22,084.79	\$4,406.12	\$817.25	\$27,308.15	\$30,000.00	\$4,000.00	\$2,000.00	\$36,000.00	\$31,172.00	\$5,200.00	\$1,350.00	\$37,722.00	\$31,280.00	\$4,200.00	\$900.00	\$36,380.00	
381201.05	OCEAN BEACH HOMES LLC 4631 WEST POINT LOMA BOULEVARD UNIT A	1	Lump Sum	\$20,770.15	\$5,656.05	\$1,253.93	\$27,680.13	\$22,000.00	\$4,000.00	\$1,000.00	\$27,000.00	\$27,455.00	\$5,200.00	\$1,265.00	\$33,920.00	\$22,063.00	\$4,700.00	\$800.00	\$27,563.00	
381201.05	OCEAN BEACH HOMES LLC 4631 WEST POINT LOMA BOULEVARD UNIT B	1	Lump Sum	\$26,423.62	\$4,868.06	\$908.44	\$32,200.13	\$37,000.00	\$4,000.00	\$2,000.00	\$43,000.00	\$32,808.00	\$5,200.00	\$1,350.00	\$39,358.00	\$36,177.00	\$4,400.00	\$900.00	\$41,477.00	
381201.07	LEWIS 4605 CASTELAR STREET	1	Lump Sum	\$38,564.21	\$0.00	\$0.00	\$38,564.21	\$43,000.00	\$0.00	\$0.00	\$43,000.00	\$40,918.00	\$0.00	\$0.00	\$40,918.00	\$57,485.00	\$0.00	\$0.00	\$57,485.00	
381201.24	DGML REAL ESTATE LLC - BUCKLEY 4463 MENTONE STREET UNIT 1	1	Lump Sum	\$23,276.38	\$5,523.68	\$1,090.83	\$29,890.89	\$34,000.00	\$4,000.00	\$2,000.00	\$40,000.00	\$33,385.00	\$5,200.00	\$1,550.00	\$40,135.00	\$33,401.00	\$4,500.00	\$1,300.00	\$39,201.00	
381201.24	DGML REAL ESTATE LLC - BUCKLEY 4463 MENTONE STREET UNIT 2	1	Lump Sum	\$22,315.40	\$5,097.52	\$1,090.83	\$28,503.75	\$33,000.00	\$4,000.00	\$2,000.00	\$39,000.00	\$32,025.00	\$5,200.00	\$1,550.00	\$38,775.00	\$29,299.00	\$4,500.00	\$1,300.00	\$35,099.00	
381201.24	DGML REAL ESTATE LLC - BUCKLEY 4463 MENTONE STREET UNIT 3	1	Lump Sum	\$24,664.10	\$5,097.52	\$1,141.69	\$30,903.31	\$36,000.00	\$4,000.00	\$2,000.00	\$42,000.00	\$34,425.00	\$5,200.00	\$1,550.00	\$41,175.00	\$34,752.00	\$4,700.00	\$1,300.00	\$40,752.00	
381201.24	DGML REAL ESTATE LLC - BUCKLEY 4463 MENTONE STREET UNIT 4	1	Lump Sum	\$18,041.91	\$6,775.09	\$1,101.36	\$25,918.35	\$23,000.00	\$4,000.00	\$1,000.00	\$28,000.00	\$32,685.00	\$5,200.00	\$1,150.00	\$39,035.00	\$24,709.00	\$4,700.00	\$800.00	\$30,209.00	
381201.24	DGML REAL ESTATE LLC - BUCKLEY 4463 MENTONE STREET UNIT 5	1	Lump Sum	\$18,039.18	\$6,775.09	\$1,101.36	\$25,915.62	\$22,000.00	\$4,000.00	\$1,000.00	\$27,000.00	\$31,272.00	\$5,200.00	\$1,150.00	\$37,622.00	\$23,104.00	\$4,700.00	\$800.00	\$28,604.00	
381201.24	DGML REAL ESTATE LLC - BUCKLEY 4463 MENTONE STREET UNIT 6	1	Lump Sum	\$20,095.42	\$6,489.58	\$1,101.36	\$27,686.35	\$25,000.00	\$4,000.00	\$1,000.00	\$30,000.00	\$34,348.00	\$5,200.00	\$1,150.00	\$40,698.00	\$29,299.00	\$4,700.00	\$800.00	\$34,799.00	
381201.27	ZELAYA 4434 TEMECULA STREET UNIT 1	1	Lump Sum	\$22,940.83	\$16,397.14	\$25,292.58	\$64,630.55	\$26,000.00	\$13,000.00	\$10,000.00	\$49,000.00	\$29,061.00	\$10,300.00	\$9,600.00	\$48,961.00	\$34,657.00	\$18,900.00	\$25,600.00	\$79,157.00	
381201.28	BONAHUE 4434 TEMECULA STREET UNIT 2	1	Lump Sum	\$17,622.49	\$14,948.82	\$3,553.10	\$36,124.41	\$17,000.00	\$13,000.00	\$6,000.00	\$36,000.00	\$21,317.00	\$10,300.00	\$5,800.00	\$37,417.00	\$16,956.00	\$18,900.00	\$3,600.00	\$39,456.00	
381201.29	WATANABE 4434 TEMECULA STREET UNIT 3	1	Lump Sum	\$22,940.83	\$13,920.71	\$5,892.60	\$42,754.13	\$29,000.00	\$13,000.00	\$6,000.00	\$48,000.00	\$31,631.00	\$10,300.00	\$5,600.00	\$47,531.00	\$31,988.00	\$17,900.00	\$3,000.00	\$52,888.00	
381201.30	CRACAS 4434 TEMECULA STREET UNIT 4	1	Lump Sum	\$22,940.83	\$16,011.04	\$3,041.00	\$41,992.87	\$27,000.00	\$13,000.00	\$7,000.00	\$47,000.00	\$27,063.00	\$10,300.00	\$6,000.00	\$43,363.00	\$27,794.00	\$18,900.00	\$3,600.00	\$50,294.00	
381201.31	ZIMMET 4434 TEMECULA STREET UNIT 5	1	Lump Sum	\$22,940.83	\$14,696.35	\$3,959.97	\$41,597.15	\$21,000.00	\$13,000.00	\$6,000.00	\$40,000.00	\$22,828.00	\$10,300.00	\$5,800.00	\$38,928.00	\$19,894.00	\$18,900.00	\$3,600.00	\$42,394.00	
381201.32	JIMENEZ 4434 TEMECULA STREET UNIT 6	1	Lump Sum	\$22,940.83	\$14,736.76	\$6,502.91	\$44,180.49	\$24,000.00	\$13,000.00	\$6,000.00	\$43,000.00	\$27,515.00	\$10,300.00	\$5,600.00	\$43,415.00	\$26,733.00	\$18,900.00	\$3,000.00	\$48,633.00	
381201.39	CRIVELLO 620 WEST MAPLE STREET	1	Lump Sum	\$38,439.51	\$14,522.38	\$8,351.36	\$61,313.25	\$55,000.00	\$9,000.00	\$15,000.00	\$79,000.00	\$40,925.00	\$10,850.00	\$12,155.00	\$63,930.00	\$50,884.00	\$14,000.00	\$10,000.00	\$74,884.00	
381201.39	CRIVELLO 622 WEST MAPLE STREET UNIT A	1	Lump Sum	\$13,793.39	\$11,974.39	\$2,151.85	\$27,919.64	\$17,000.00	\$10,000.00	\$5,000.00	\$32,000.00	\$25,329.00	\$10,300.00	\$3,770.00	\$39,399.00	\$23,242.00	\$13,900.00	\$5,000.00	\$42,142.00	
381201.39	CRIVELLO 622 WEST MAPLE STREET UNIT B	1	Lump Sum	\$16,068.40	\$13,784.62	\$2,406.15	\$32,259.16	\$19,000.00	\$9,000.00	\$5,000.00	\$33,000.00	\$24,957.00	\$10,300.00	\$3,770.00	\$39,027.00	\$23,686.00	\$13,900.00	\$5,000.00	\$42,586.00	
381201.40	KUGENER 2639 A STREET	1	Lump Sum	\$36,944.73	\$14,802.28	\$3,381.23	\$55,128.24	\$53,000.00	\$10,000.00	\$5,000.00	\$68,000.00	\$47,865.00	\$10,850.00	\$3,770.00	\$62,485.00	\$69,216.00	\$14,000.00	\$5,000.00	\$88,216.00	
381201.40	KUGENER 2641 A STREET	1	Lump Sum	\$23,143.01	\$10,620.43	\$2,907.72	\$36,671.16	\$32,000.00	\$12,000.00	\$5,000.00	\$49,000.00	\$30,986.00	\$10,300.00	\$3,970.00	\$45,256.00	\$34,091.00	\$13,700.00	\$5,200.00	\$52,991.00	
381201.40	KUGENER 2643 A STREET	1	Lump Sum	\$23,143.01	\$10,620.43	\$2,907.72	\$36,671.16	\$33,000.00	\$11,000.00	\$5,000.00	\$49,000.00	\$31,211.00	\$10,300.00	\$3,970.00	\$45,481.00	\$34,118.00	\$13,900.00	\$5,200.00	\$53,218.00	
381202.02	4154 UDALL LLC 4154 UDALL STREET UNIT 1	1	Lump Sum	\$12,662.37	\$0.00	\$0.00	\$12,662.37	\$9,000.00	\$0.00	\$0.00	\$9,000.00	\$24,000.00	\$0.00	\$0.00	\$24,000.00	\$19,468.00	\$0.00	\$0.00	\$19,468.00	
381202.02	4154 UDALL LLC 4154 UDALL STREET UNIT 2	1	Lump Sum	\$13,102.42	\$0.00	\$0.00	\$13,102.42	\$11,000.00	\$0.00	\$0.00	\$11,000.00	\$22,511.00	\$0.00	\$0.00	\$22,511.00	\$17,382.00	\$0.00	\$0.00	\$17,382.00	
381202.02	4154 UDALL LLC 4154 UDALL STREET UNIT 3	1	Lump Sum	\$13,112.03	\$0.00	\$0.00	\$13,112.03	\$11,000.00	\$0.00	\$0.00	\$11,000.00	\$21,784.00	\$0.00	\$0.00	\$21,784.00	\$17,382.00	\$0.00	\$0.00	\$17,382.00	
381202.02	4154 UDALL LLC 4154 UDALL STREET UNIT 4	1	Lump Sum	\$13,118.32	\$0.00	\$0.00	\$13,118.32	\$11,000.00	\$0.00	\$0.00	\$11,000.00	\$22,882.00	\$0.00	\$0.00	\$22,882.00	\$16,611.00	\$0.00	\$0.00	\$16,611.00	
381202.02	4154 UDALL LLC 4154 UDALL STREET UNIT 5	1	Lump Sum	\$17,681.93	\$0.00	\$0.00	\$17,681.93	\$15,000.00	\$0.00	\$0.00	\$15,000.00	\$27,753.00	\$0.00	\$0.00	\$27,753.00	\$24,277.00	\$0.00	\$0.00	\$24,277.00	
381202.02	4154 UDALL LLC 4154 UDALL STREET UNIT 6	1	Lump Sum	\$13,346.90	\$0.00	\$0.00	\$13,346.90	\$11,000.00	\$0.00	\$0.00	\$11,000.00	\$23,382.00	\$0.00	\$0.00	\$23,382.00	\$16,611.00	\$0.00	\$0.00	\$16,611.00	
381202.02	4154 UDALL LLC 4154 UDALL STREET UNIT 7	1	Lump Sum	\$15,390.14	\$0.00	\$0.00	\$15,390.14	\$13,000.00	\$0.00	\$0.00	\$13,000.00	\$26,095.00	\$0.00	\$0.00	\$26,095.00	\$21,043.00	\$0.00	\$0.00	\$21,043.00	
381202.02	4154 UDALL LLC 4154 UDALL STREET UNIT 8	1	Lump Sum	\$15,770.71	\$0.00	\$0.00	\$15,770.71	\$13,000.00	\$0.00	\$0.00	\$13,000.00	\$25,712.00	\$0.00	\$0.00	\$25,712.00	\$20,608.00	\$0.00	\$0.00	\$20,608.00	
381202.03	RODRIGUEZ 4426 TEMECULA STREET UNIT 2	1	Lump Sum	\$17,914.44	\$0.00	\$0.00	\$17,914.44	\$16,000.00	\$0.00	\$0.00	\$16,000.00	\$25,320.00	\$0.00	\$0.00	\$25,320.00	\$21,475.00	\$0.00	\$0.00	\$21,475.00	
381202.05	ZINN 4426 TEMECULA STREET UNIT 4	1	Lump Sum	\$17,584.90	\$4,458.03	\$1,010.16	\$23,053.09	\$17,000.00	\$4,000.00	\$2,000.00	\$23,000.00	\$27,120.00	\$5,200.00	\$1,550.00	\$33,870.00	\$21,002.00	\$4,200.00	\$1,000.00	\$26,202.00	
381202.06	DAWSON 4426 TEMECULA STREET UNIT 5	1	Lump Sum	\$17,399.06	\$4,913.45	\$908.44	\$23,220.95	\$22,000.00	\$4,000.00	\$1,000.00	\$27,000.00	\$27,054.00	\$5,200.00	\$1,150.00	\$33,404.00	\$20,881.00	\$4,300.00	\$800.00	\$25,981.00	
381202.07	BROWN 4426 TEMECULA STREET UNIT 6	1	Lump Sum	\$15,021.53	\$0.00	\$0.00	\$15,021.53	\$15,000.00	\$0.00	\$0.00	\$15,000.00	\$25,951.00	\$0.00	\$0.00	\$25,951.00	\$20,689.00	\$0.00	\$0.00	\$20,689.00	
381202.08	MEDINA 4426 TEMECULA STREET UNIT 7	1	Lump Sum	\$25,086.58	\$5,347.82	\$1,192.55	\$31,626.94	\$28,000.00	\$4,000.00	\$2,000.00	\$34,000.00	\$22,508.00	\$5,200.00	\$1,550.00	\$29,258.00	\$33,295.00	\$4,500.00	\$1,400.00	\$39,195.00	
						Subtotal	\$1,040,834.88				Subtotal	\$1,137,000.00			Subtotal	\$1,286,473.00			Subtotal	\$1,325,352.00
						<b>Probable Cost for Permits:</b>	\$22,711.00				<b>Probable Cost for Permits:</b>	\$22,711.00			<b>Probable Cost for Permits:</b>	\$22,711.00			<b>Probable Cost for Permits:</b>	\$22,711.00
						<b>TOTAL</b>	<b>\$1,063,545.88</b>				<b>TOTAL BID</b>	<b>\$1,159,711.00</b>			<b>TOTAL BID</b>	<b>\$1,309,184.00</b>			<b>TOTAL BID</b>	<b>\$1,348,063.00</b>

Addenda No. 1 noted

Addenda No. 1 noted

Addenda No. 1 noted

Addenda No. 1 noted

RESOLUTION NO. 2022-0082

A RESOLUTION OF THE BOARD OF THE SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY, AWARDING A CONTRACT TO S&L SPECIALTY CONSTRUCTION, INC., IN THE AMOUNT OF \$1,159,711.00 FOR PHASE 12, GROUP 2, PROJECT NO. 381202, OF THE SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY'S QUIETER HOME PROGRAM

**WHEREAS**, the San Diego County Regional Airport Authority ("Authority") has established a residential sound insulation program, known as the Quieter Home Program ("Program"), to reduce aircraft noise levels in the homes of residents living within the highest noise-impacted neighborhoods surrounding San Diego International Airport ("Airport"); and

**WHEREAS**, Phase 12, Group 2, of the Program will include installation of new acoustical windows, doors, and ventilation improvements to reduce aircraft-related noise levels inside the homes; and

**WHEREAS**, Phase 12, Group 2, of the Program provides sound attenuation to thirty-five (35) single-family and multi-family units on seventeen (17) non-historic residential properties located east and west of the San Diego International Airport; and

**WHEREAS**, the Authority issued a Bid Solicitation Package for Phase 12, Group 1, on June 21, 2022; and

**WHEREAS**, on July 21, 2022, the Authority opened sealed bids received in response to the Bid Solicitation Package; and

**WHEREAS**, the apparent low bidder, S&L Specialty Construction, Inc., submitted a bid of \$1,159,711.00 and the Authority's staff has duly considered the bid and has determined that S&L Specialty Construction, Inc. is responsible, and its bid is responsive in all material respects; and

**WHEREAS**, the San Diego County Regional Airport Authority Board (“Board”) believes that it is in the best interest of the Authority and the public that it serves to award S&L Specialty Construction, Inc., the lowest bidder, the contract for Phase 12, Group 2, upon the terms and conditions set forth in the Bid Solicitation Package.

**NOW, THEREFORE, BE IT RESOLVED** that the Board hereby awards a contract to S&L Specialty Construction, Inc., in the amount of \$1,159,711.00 for Phase 12, Group 2, Project No. 381202, of the San Diego County Regional Airport Authority’s Quieter Home Program; and

**BE IT FURTHER RESOLVED** that the Authority’s President/CEO or designee is hereby authorized to execute and deliver such contract to S&L Specialty Construction, Inc.; and

**BE IT FURTHER RESOLVED** that the Authority and its officers, employees, and agents are hereby authorized, empowered, and directed to do and perform all such acts as may be necessary or appropriate in order to effectuate fully the foregoing; and

**BE IT FURTHER RESOLVED** that the Board of the San Diego County Regional Airport Authority finds that this is a “project” as defined by the California Environmental Quality Act (“CEQA”), Cal. Pub. Res. Code §21065, and that the individual Quieter Home Program projects are categorically exempt from the CEQA under Cal. Code Regs. §15301(f), “Existing Facilities.”

**BE IT FURTHER RESOLVED** that the Board finds that this action is a “development” as defined by the California Coastal Act, Cal. Pub. Res. Code §30106. This project under the Quieter Home Program will consist of treatments to single-family and multi-family dwellings. Improvements to single-family homes are exempt from coastal permit requirements under Cal. Pub. Res. Code §30610(a) and 14 Cal. Code Regs. §13250 – “Improvements to Single-Family Residences.” The proposed improvements to multi-family residences are exempt from coastal permit requirements under Cal. Pub. Res. Code §30610(b) and 14 Cal. Code Regs. §13253 – “Improvements to Structures Other than Single-Family Residences and Public Works Facilities that Require Permits.”; and

**BE IT FURTHER RESOLVED** that the Board finds that this action is a project that involves approvals or actions by the Federal Aviation Administration ("FAA") and, therefore, also requires review under the National Environmental Policy Act ("NEPA") for its potential environmental impacts. The FAA issued a Categorical Exclusion under NEPA on March 22, 2021 for these Quieter Home Program projects.

**PASSED, ADOPTED, AND APPROVED** by the Board of the San Diego County Regional Airport Authority at a regular meeting this 1<sup>st</sup> day of September 2022, by the following vote:

**AYES:** Board Members:

**NOES:** Board Members:

**ABSENT:** Board Members:

**ATTEST:**

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TONY R. RUSSELL  
DIRECTOR, BOARD SERVICES /  
AUTHORITY CLERK

**APPROVED AS TO FORM:**

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AMY GONZALEZ  
GENERAL COUNSEL

## Staff Report

**Meeting Date: September 1, 2022**

**Subject:**

**Award a Contract to Krause A.C.T., dba Air Cleaning Technology for Restaurant Hood Cleaning and Maintenance Services at San Diego International Airport**

**Recommendation:**

Adopt Resolution No. 2022-0083, awarding a contract to Krause A.C.T., dba Air Cleaning Technology for Restaurant Hood Cleaning and Maintenance Services at the San Diego International Airport, in an amount not to exceed Three Million Dollars (\$3,000,000) for a three (3) year term with an option for two (2) one-year extensions exercisable at the sole discretion of the President/CEO.

**Background/Justification:**

The Authority is a party to several non-exclusive food and beverage concession agreements at the Airport. The operation of these concessions requires restaurant hood cleaning, inspection and maintenance services for restaurant kitchen hoods, fans, and exhaust ducts.

The Authority's Non-Exclusive Concession Lease Agreement ("Lease"), Section 8.15, requires the Authority to contract with a third-party service provider to clean the hood ventilation systems in the 16 food and beverage service concessions at the Airport. Concessionaires are responsible for maintenance of the hood systems.

Authority Staff and Concessionaires agreed that operationally and financially, one cleaning and maintenance provider would be most cost effective and beneficial for both parties. Food and beverage service concessionaires are required under the Lease to pay their share of the costs for restaurant hood cleaning and maintenance services.

On January 12, 2022, the Authority issued a Request for Proposal ("RFP") to solicit proposals for Restaurant Hood Cleaning and Maintenance Services.

On February 3, 2022, the Authority received proposals from three (3) contractors. Of the three firms, one was found non-responsive. The two (2) responsive contractors are listed below.

1. Omega Fire, Inc. dba Kord Fire Protection

2. Krause A.C.T., dba Air Cleaning Technology (A.C.T.)

**Proposal & Interview Ranking:**

A selection panel (RFP Panel) comprised of the Authority’s Revenue Generation & Partnership Development Department staff and Airside & Terminal Operations Department staff scored and ranked the respondents. The two contractors were invited to interview on April 15, 2022 and April 18, 2022. The Respondents were asked to provide their responses to specific questions, prepared by the RFP Panel, which targeted the evaluation criteria presented in the RFP. The RFP Panelists’ final rankings are presented in the table below:

Final Rankings	Panelist 1	Panelist 2	Panelist 3	Panelist 4	Total	Rank
Omega Fire, Inc. dba Kord Fire Protection	2	2	2	2	8	2
Krause, A.C.T.	1	1	1	1	4	1

Based on the RFP rankings above, the RFP Panel determined that Krause A.C.T. dba Air Cleaning Technology is best qualified to perform the restaurant hood cleanings and maintenance service work for the food and beverage service concessions at the Airport. Staff recommends that the Board authorize the President/CEO to execute an agreement with Krause A.C.T., dba Air Cleaning Technology for Restaurant Hood Cleaning and Maintenance Services in an amount not to exceed Three Million Dollars (\$3,000,000) for a 3-year term with an option for two (2) one-year extensions, exercisable at the sole discretion of the President/CEO.

**Fiscal Impact:**

Adequate funding for Krause A.C.T., dba Air Cleaning Technology for Restaurant Hood Cleaning and Maintenance Services Agreement is included in the adopted FY 2023 and conceptually approved FY 2024 Operating Expense Budgets within the Outside Services line item. These services are 100% reimbursable by the Concessionaires.

**Authority Strategies/Focus Areas:**

This item supports one or more of the following (*select at least one under each area*):

**Strategies**

- Community Strategy
- Customer Strategy
- Employee Strategy
- Financial Strategy
- Operations Strategy

**Focus Areas**

- Advance the Airport Development Plan
- Transform the Customer Journey
- Optimize Ongoing Business

## Environmental Review:

- A. CEQA: This Board action is not a project that would have a significant effect on the environment as defined by the California Environmental Quality Act ("CEQA"), as amended. 14 Cal. Code Regs. §15378. This Board action is not a "project" subject to CEQA. Cal. Pub. Res. Code §21065.
- B. California Coastal Act Review: This Board action is not a "development" as defined by the California Coastal Act. Cal. Pub. Res. Code §30106.
- C. NEPA: This Board action is not a project that involves additional approvals or actions by the Federal Aviation Administration ("FAA") and, therefore, no formal review under the National Environmental Policy Act ("NEPA") is required.

## Application of Inclusionary Policies:

The Authority has the following inclusionary programs/policy: a Disadvantaged Business Enterprise (DBE) Program, an Airport Concession Disadvantaged Business Enterprise (ACDBE) Program and Policy 5.12 and Policy 5.14. These programs/policy are intended to promote the inclusion of small, local, service disabled veteran owned, historically underrepresented businesses and other business enterprises, on all contracts. Only one of the programs/policy named above can be used in any single contracting opportunity.

The Authority has an Airport Concession Disadvantaged Business Enterprise ("ACDBE") Plan as required by the U.S. Department of Transportation, 49 Code of Federal Regulations (CFR) Part 23. The ACDBE Plan calls for the Authority to submit a triennial overall goal for ACDBE participation on all concession projects.

This contract does not utilize federal funds and provides limited opportunities for subcontractor participation; therefore; at the option of the Authority, Policy 5.12 was applied to promote the participation of qualified small businesses. Policy 5.12 provides a preference of up to five percent (5%) to small businesses in the award of selected Authority contracts. When bid price is the primary selection criteria, the maximum amount of the preference cannot exceed \$200,000. The preference is only applied in measuring the bid. The final contract award is based on the amount of the original bid.

In accordance with Policy 5.12, the recommended firm Krause A.C.T., dba Air Cleaning Technology received 3% small business preference.

## Prepared by:

Dominique Sheck  
Program Manager, Revenue Generation & Partnership Development

RESOLUTION NO. 2022-0083

A RESOLUTION OF THE BOARD OF THE SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY AWARDING A CONTRACT TO KRAUSE A.C.T., DBA AIR CLEANING TECHNOLOGY FOR RESTAURANT HOOD CLEANING AND MAINTENANCE SERVICES AT SAN DIEGO INTERNATIONAL AIRPORT, IN AN AMOUNT NOT TO EXCEED THREE MILLION DOLLARS (\$3,000,000) FOR A 3 YEAR TERM WITH AN OPTION FOR TWO (2) ONE-YEAR EXTENSIONS EXERCISABLE AT THE SOLE DISCRETION OF THE PRESIDENT/CEO.

**WHEREAS**, the Authority is a party to several non-exclusive food and beverage concession agreements at the Airport; and

**WHEREAS**, restaurant hood cleaning and maintenance services are required for these food and beverage concessions at the Airport; and

**WHEREAS**, the Authority's Non-Exclusive Concession Lease Agreement ("Lease") requires the Authority to contract with a third-party service provider to clean the hood ventilation systems in the food and beverage service concessions at the Airport; and

**WHEREAS**, under the Lease, the concessionaires are responsible for maintenance of the hood systems; and

**WHEREAS**, Authority Staff and concessionaires agree that operationally and financially, one cleaning and maintenance provider is most cost effective and beneficial for both parties; and

**WHEREAS**, the concessionaires are required to pay their share of the costs for restaurant hood cleaning and maintenance services; and

**WHEREAS**, on January 12, 2022, the Authority issued a Request for Proposal ("RFP") to solicit proposals for Restaurant Hood Cleaning and Maintenance Services; and

**WHEREAS**, on February 3, 2022, the Authority received two responsive proposals; and

**WHEREAS**, a selection panel (RFP Panel) comprised of Authority's Revenue Generation & Partnership Development Department staff and Authority's Airside & Terminal Operations Department staff, conducted a thorough review of the proposals and interviewed the two responsive respondents; and

**WHEREAS**, the RFP Panel scored and ranked the respondents, finding Krause A.C.T. dba Air Cleaning Technology as the highest ranked respondent; and

**WHEREAS**, the Board believes that it is in the best interest of the Authority and the public that it serves, for the Board to award Krause A.C.T. dba Air Cleaning Technology a contract to provide restaurant hood cleaning and maintenance upon the terms and conditions set forth in the RFP Solicitation Package; and

**WHEREAS**, Authority's staff has duly considered Krause A.C.T. dba Air Cleaning Technology's proposal and has determined Krause A.C.T., dba Air Cleaning Technology is responsive and that its proposal is responsive in all respects.

**NOW, THEREFORE, BE IT RESOLVED** that the Board hereby awards a contract to Krause A.C.T. dba Air Cleaning Technology for Restaurant Hood Cleaning and Maintenance Services at the San Diego International Airport, in an amount not to exceed three million dollars (\$3,000,000) for a 3-year term with an option for two (2) one-year extensions exercisable at the sole discretion of the President/CEO; and

**BE IT FURTHER RESOLVED** that the Authority's President/CEO or designee hereby is authorized to execute and deliver such contract to Krause A.C.T. dba Air Cleaning Technology; and

**BE IT FURTHER RESOLVED** that the Board finds that this action is not a project that would have a significant effect on the environment as defined by the California Environmental Quality Act ("CEQA"), as amended. 14 Cal. Code Regs. §15378. This Board action is not a "project" subject to CEQA. Cal. Pub. Res. Code §21065; and

**BE IT FURTHER RESOLVED** that the Board finds that this action is not a "development" as defined by the California Coastal Act. Cal. Pub. Res. Code §30106; and

**BE IT FURTHER RESOLVED** that the Board finds that this action is not a project that involves additional approvals or actions by the Federal Aviation Administration ("FAA") and, therefore, no formal review under the National Environmental Policy Act ("NEPA") is required.

**PASSED, ADOPTED, AND APPROVED** by the Board of the San Diego County Regional Airport Authority at a regular meeting this 1st day of September 2022, by the following vote:

**AYES:** Board Members:

**NOES:** Board Members:

**ABSENT:** Board Members:

**ATTEST:**

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TONY R. RUSSELL  
DIRECTOR, BOARD SERVICES /  
AUTHORITY CLERK

**APPROVED AS TO FORM:**

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AMY GONZALEZ  
GENERAL COUNSEL

## Staff Report

**Meeting Date: September 1, 2022**

**Subject:**

**Adopt a Labor Peace Policy for the Food & Beverage and Retail Concessions at the Airport**

**Recommendation:**

Adopt Resolution No. 2022-0084, adopting a Labor Peace Policy to avoid strikes, picket lines and work stoppages and assure continuity of food & beverage and retail concessions at the Airport.

**Background/Justification:**

The Authority owns and operates San Diego International Airport ("Airport"), located along the City of San Diego's waterfront, a major tourist hub and destination. The Authority leases its real property to companies engaged in travel and tourism, and in so doing faces the same risks and liabilities as private businesses participating in management of similar facilities. As a result, the Authority has an ongoing proprietary interest in the management and use of that Airport real property and Airport facilities and must make prudent business decisions, as would any private business, to ensure efficient and cost-effective management of its business concerns, and to maximize benefit and minimize risk.

The Airport Authority has broad powers to manage the Airport and is obligated by federal law to ensure that the Airport is financially self-sustaining. As the owner and operator of the Airport, the Authority participates in the market for commercial airport facilities as the owner, operator and lessor of its revenue generating property. In this role, the Authority has a proprietary interest in owning and managing its revenue-generating property at the Airport. To help make the Airport financially self-sustaining, the Authority leases space in its passenger terminals to concessionaires and charges concessionaires rent for their lease and use of the Airport to cover the costs of these airport facilities.

A large majority of the workforce in the restaurant and retail concessions program at San Diego International Airport is organized by UNITE HERE Local 30 and United Food and Commercial Workers (UFCW) Local 135. Like at most other major airports on the U.S. west coast, UNITE HERE and UFCW have a long history of representing concession workers at the Airport with numerous, mostly large, concessionaire employers.

The Authority will be issuing solicitations for the new restaurant and retail locations that will be developed as the New Terminal 1 opens in phases through 2027. Once completely constructed, there will be approximately 70,000 square feet of concessions space, as compared to the 17,000 square feet in the existing Terminal 1.

This transition for current and future restaurant and retail operators, as well as current and future concessions employees, will be complex and uncertain, as the competitive solicitation process may result in new operators coming to the Airport, and others possibly ending their tenancy.

Labor disputes in airport concessions represent a significant risk to the Airport's proprietary interest in providing expected customer products and services to passengers and employees. The Authority's revenues also are at risk if large-scale disruption should occur in concession operations.

## **Labor Peace Agreements**

Due to these risks, it has become commonplace for major airports to implement "Labor Peace" policies and the execution of Labor Peace Agreements as requirements for concessionaire operators to participate in the program. The requirement to have a Labor Peace Agreement is often included in the Request for Proposals ("RFP") document, as well as in the concession lease agreement. The provisions of a Labor Peace Agreement between a concessionaire and the labor union (or union seeking to organize a particular employer) can vary from airport to airport. However, the commonality is usually that the labor union will commit to refraining from strikes, picketing or other disruptions of operations, in exchange for the employers' willingness to provide access to employees for the purpose of organization. For example, at San Francisco International Airport, Labor Peace typically provides the ability for the labor union to do a "card check," which will indicate employees' intent to organize.

As the vast majority of current concessionaire operators at the Airport are already under Collective Bargaining Agreements ("CBAs") and overarching Labor Peace Agreements at multiple airports, the protection that the Airport receives against labor disputes is desirable and represents little change from the current status quo for most concession operators. A Labor Peace Agreement may be more significant for an entirely new operator seeking to enter the Airport.

Meeting Date: September 1, 2022

For this reason, staff recommends that the Board adopt the attached Labor Peace Policy for food & beverage and retail concessions at the Airport. The attached Policy is narrowly tailored to address the known risk that strikes, picketing and disruption will cause to the Authority's ability to operate its revenue-generating property and comply with its federal obligations to be financially self-sustaining. In adopting this Policy, the Authority is acting as an airport proprietor and market participant in managing its internal operations. By adopting this Policy, the Authority preserves the smooth and efficient airport operations that will attract passengers and air service and improve the flow of traffic and passengers through the Airport. The Policy is narrowly tailored and intended to maximize the returns and minimize the risk to the Authority's proprietary interest resulting from possible conflict between employers leasing and operating food and retail concessions on Airport property and labor organizations, arising out of union organizing campaigns, labor negotiations, and disruption that may be caused by such conflict. Experience of public entities and private employers demonstrates that union organizing drives and union efforts to secure representation rights and an initial collective bargaining agreement can deteriorate into protracted and acrimonious conflict. Such conflict threatens the Authority's proprietary interest when private employers enter into food and retail concession leases to use Airport property, and labor conflict could jeopardize rent payments to the Authority.

Under the proposed Labor Peace Policy, evidence of an executed Labor Peace Agreement is not a condition to respond to the RFP, however, it would be a requirement for the execution of a concession lease.

In order to assure that small, veteran and minority-owned businesses will elect to compete for opportunities at the Airport, the proposed Labor Peace Policy provides that concessionaire companies that meet the Authority criteria for a "small business" be exempted from this requirement. The proposed Labor Peace Policy is attached to this staff report as Exhibit A.

### **Fiscal Impact:**

There is no expense impact for the Authority created by a Labor Peace policy. The policy protects Airport revenues by minimizing risk for disruption to concessions operations. Due to the high degree of unionization in the concessions industry, and an exemption for small, veteran and minority-owned businesses, there is unlikely to be any reduction in competition for proposals that could impact revenues.

## Authority Strategies/Focus Areas:

This item supports one or more of the following (*select at least one under each area*):

### Strategies

- Community Strategy    Customer Strategy    Employee Strategy    Financial Strategy    Operations Strategy

### Focus Areas

- Advance the Airport Development Plan    Transform the Customer Journey    Optimize Ongoing Business

### Environmental Review:

A. CEQA: This Board action is not a project that would have a significant effect on the environment as defined by the California Environmental Quality Act ("CEQA"), as amended. 14 Cal. Code Regs. §15378. This Board action is not a "project" subject to CEQA. Cal. Pub. Res. Code §21065.

B. California Coastal Act Review: This Board action is not a "development" as defined by the California Coastal Act. Cal. Pub. Res. Code §30106.

C. NEPA: This Board action is not a project that involves additional approvals or actions by the Federal Aviation Administration ("FAA") and, therefore, no formal review under the National Environmental Policy Act ("NEPA") is required.

### Application of Inclusionary Policies:

Not applicable.

### Prepared by:

Deanna Zachrisson  
Director, Revenue Generation & Partnership Development

## **Revised 8/29/2022**

RESOLUTION NO. 2022-0084

A RESOLUTION OF THE BOARD OF THE SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY ADOPTING A LABOR PEACE POLICY TO AVOID STRIKES, PICKET LINES AND WORK STOPPAGES AND ASSURE CONTINUITY OF FOOD & BEVERAGE AND RETAIL CONCESSIONS AT THE AIRPORT

**WHEREAS**, the Authority owns and operates San Diego International Airport ("Airport"), located along the City of San Diego's waterfront, a major tourist hub and destination; and

**WHEREAS**, the Authority has broad powers to manage the Airport and is obligated to ensure that the Airport is financially self-sustaining; and

**WHEREAS**, the Authority has the power to fix rates and collect charges for the use of airport property and facilities and to lease, maintain and operate the Airport; and

**WHEREAS**, all revenues derived from the Airport may only be used for the capital and operating costs of the airport and the airport system; and

**WHEREAS**, the Authority participates in the market for commercial airport facilities as the owner, operator and lessor of its revenue-generating property; and

**WHEREAS**, the Authority has a proprietary interest in owning and managing its revenue-generating commercial airport; and

**WHEREAS**, to help make the Airport financially self-sustaining, the Authority leases space in its passenger terminals to concessionaires and charges concessionaires rent for their lease and use of the Airport to cover the costs of these airport facilities; and

**WHEREAS**, the leases entered into between the concessionaires and the Authority require the concessionaires to provide food & beverage and retail concession services at the Airport to the traveling public; and

**WHEREAS**, the Authority leases its real property to companies engaged in travel and tourism, and in so doing faces the same risks and liabilities as private businesses participating in management of similar facilities; and

**WHEREAS**, as a result, the Authority has an ongoing proprietary interest in the management and use of that Airport real property and Airport facilities and must make prudent business decisions, as would any private business, to ensure efficient and cost-effective management of its business concerns, and to maximize benefit and minimize risk; and

**WHEREAS**, a large majority of the workforce in the restaurant and retail concessions program at the Airport is organized and operating under collective bargaining agreements; and

**WHEREAS**, the Authority will be issuing solicitations for the new food & beverage and retail locations that will be developed as the New Terminal 1 opens in phases through 2027; and

**WHEREAS**, this transition for current and future restaurant and retail operators, as well as current and future concessions employees, will be complex and uncertain, as the competitive solicitation process may result in new operators coming to the Airport, and others possibly ending their tenancy; and

**WHEREAS**, labor disputes in airport concessions represent a significant risk to the Authority's proprietary interest in providing expected customer products and services to passengers and employees and the Authority's revenues also are at risk if large-scale disruption should occur in concession operations; and

**WHEREAS**, in adopting a Labor Peace Policy for food & beverage and retail concessions at the Airport, the Authority is addressing the known effect that strikes, picketing and labor disruption have on the Authority's ability to

manage and operate its revenue-producing property, comply with its obligation to be self-sustaining and compete in the marketplace; and

**WHEREAS**, the Labor Peace Policy is narrowly tailored to address these known risks; and

**WHEREAS**, in adopting the Labor Peace Policy the Authority is acting as an airport proprietor and market participant in managing its internal operations; and

**WHEREAS**, the provisions of the proposed Labor Peace Policy are narrowly tailored to address the economic risk to the Authority caused by labor disruption and preserve the smooth and efficient airport operations that will attract passengers and air service and improve the flow of traffic and passengers through the Airport; and

**WHEREAS**, the Board finds that adopting a Labor Peace Policy is taken in pursuit of the efficient procurement of needed goods and services and to address a specific proprietary problem which is the lack of continuous and uninterrupted operation of staffing at food & beverage and retail concessions at the Airport; and

**WHEREAS**, the Board finds that the adoption of a Labor Peace Policy is intended to avoid disruption of services at the Airport so that food & beverage and retail concessionaires may operate without disruption and that the Authority remains financially resilient; and

**WHEREAS**, it is in the best interest of the Authority and the public to implement a Labor Peace Policy at food & beverage and retail concession locations so that the Airport may sustain normal operations, protect the Authority's future revenues, and to ensure the needs of the travelling public are met and the passenger experience at the Airport does not suffer; and

**WHEREAS**, the Authority believes that the adoption of a Labor Peace Policy complies with Grant Assurance 22, which pertains to economic nondiscrimination, and Grant Assurance 24, which states that a fee and rental structure must be maintained for airport facilities and services such that the airport will be as self-sustaining as possible; and

**WHEREAS**, the Authority Board finds that adopting a Labor Peace Policy ensures that the Authority remains competitive in the future.

**NOW, THEREFORE, BE IT RESOLVED** that the Board hereby adopts the attached Labor Peace Policy (Exhibit A) and finds that it is narrowly tailored to address a known risk of disruption and will help ensure that the Airport remains financially self-sufficient and remains competitive in the marketplace; and

**BE IT FURTHER RESOLVED** that the Board finds that, it is in the best interest of the Authority and the public to adopt the attached Labor Peace Policy to remain financially resilient, to protect the Authority's future revenues, and to ensure the needs of the travelling public continue to be met and the passenger experience at the Airport does not suffer; and

**BE IT FURTHER RESOLVED** that the Board finds that adopting a Labor Peace Policy complies with Grant Assurance 22 and Grant Assurance 24; and

**BE IT FURTHER RESOLVED** that the Board finds that in adopting a Labor Peace Policy, the Authority is acting as an airport proprietor and market participant in managing its internal operations; and

**BE IT FURTHER RESOLVED** that the Board finds that adopting a Labor Peace Policy for food & beverage and retail concessions at the Airport preserves the smooth and efficient airport operations that will attract passengers and air service and improve the flow of traffic and passengers through the Airport; and

**BE IT FURTHER RESOLVED**, the Board finds that adopting a Labor Peace Policy is taken in pursuit of the efficient procurement of needed goods and services and to address a specific proprietary problem which is the lack of continuous and uninterrupted staffing at food & beverage and retail concessions at the Airport; and

**BE IT FURTHER RESOLVED**, the Board finds that adopting a Labor Peace Policy is intended to avoid disruption of services at the Airport; and

**BE IT FURTHER RESOLVED** that the Board finds that this action is not a “project” as defined by the California Environmental Quality Act (“CEQA”) (California Public Resources Code §21065); and

**BE IT FURTHER RESOLVED** that the Board finds that this action is not a “development” as defined by the California Coastal Act (California Public Resources Code §30106); and

**BE IT FURTHER RESOLVED** that the Board finds that this action is not a project that involves additional approvals or actions by the Federal Aviation Administration (“FAA”) and, therefore, no formal review under the National Environmental Policy Act (“NEPA”) is required.

**PASSED, ADOPTED, AND APPROVED** by the Board of the San Diego County Regional Airport Authority at a regular meeting this 1<sup>st</sup>-day of September, 2022, by the following vote:

**AYES:** Board Members:

**NOES:** Board Members:

**ABSENT:** Board Members:

**ATTEST:**

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TONY R. RUSSELL  
DIRECTOR, BOARD SERVICES /  
AUTHORITY CLERK

**APPROVED AS TO FORM:**

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AMY GONZALEZ  
GENERAL COUNSEL

AUTHORITY POLICY 6.02.

Article 6 - Real Property Management

Part 6.0 - Leases

Section 6.02 - Labor Peace Policy for Food & Beverage and Retail Concessions

**PURPOSE:** To establish a policy to address the known risk that strikes, picketing and disruption will cause to the Authority's ability to operate its revenue-generating property, comply with its federal obligations to be financially self-sustaining and allow the Authority to participate competitively in the marketplace.

**1.POLICY STATEMENT:**

- (a) The San Diego County Regional Airport Authority ("Authority"), acting through its Board, owns and operates San Diego International Airport ("Airport"), located along the City of San Diego's waterfront, a major tourist hub and destination. The Authority leases its real property to companies engaged in travel and tourism, and in so doing faces the same risks and liabilities as private businesses participating in management of similar facilities. As a result, the Authority has an ongoing Proprietary Interest in the management and use of that Airport real property and Airport facilities and must make prudent business decisions, as would any private business, to ensure efficient and cost-effective management of its business concerns, and to maximize benefit and minimize risk.
- (b) The Authority has broad powers to manage the Airport and is obligated to ensure that the Airport is financially self-sustaining. The Authority has the power to fix rates and collect charges for the use of Airport property and facilities and to lease, maintain and operate the Airport. All revenues derived from the Airport may only be used for the capital and operating costs of the airport system. The Authority participates in the market for commercial airport facilities as the owner, operator and lessor of its revenue-generating property. The Authority has a proprietary interest in owning and managing its revenue-generating commercial airport. To help make the Airport financially self-sustaining, the Authority leases space in its passenger terminals to food & beverage and retail concessionaires and charges concessionaires rent for their lease and use of the Airport to cover the costs of these airport facilities. In adopting this Policy, the Authority is acting as an airport proprietor and market participant in managing its internal operations. By adopting this Policy, the Authority is addressing the known financial risk to the Authority caused by strikes, picketing and disruption of services and preserving the smooth and efficient airport operations that will attract passengers and air service and improve the flow of traffic and passengers through the Airport.
- (c) This Policy is narrowly tailored and intended to maximize the returns and minimize the risk to the Authority's Proprietary Interest resulting from possible conflict between Employers leasing, and operating food & beverage and retail concessions on Airport property and Labor Organizations, arising out of union organizing campaigns, labor negotiations, and disruption that may be caused by such conflict. Experience of public entities and private employers demonstrates that union organizing drives and union efforts to secure representation rights and

an initial collective bargaining agreement can deteriorate into protracted and acrimonious conflict. Such conflict threatens the Authority's Proprietary Interest when private employers enter into food & beverage and retail concession leases to use Airport property, and labor conflict could jeopardize base rent payments or rent payments calculated on a percentage of sales. That threat is most acute during the period when a Labor Organization (1) seeks to gain recognition as the collective bargaining representative for Employees and (2) if recognized, seeks a First Contract with the Employer.

- (d) The sole purpose of this Policy is to address the known risk to the Authority's financial interests caused by labor disruption in the terminals and protect the Authority's Proprietary Interest in the food & beverage and retail concessions at the Airport. This Policy is not enacted to: favor any particular procedure for determining employee preference, or lack of preference, regarding Labor Organization representation, or the outcome of any such procedure; skew such procedures to favor or hinder any party; interfere with the negotiation, terms, or scope of a First Contract, if applicable; or express or implement any generally applicable policy regarding private sector labor/management relations, or regulate those relations in any way.

## **2. DEFINITIONS.**

(a) The following terms used in this Policy shall have the meanings set forth below:

"Authority " means the San Diego County Regional Airport Authority, acting through its President/CEO.

"Concession" means a business located in the terminals at San Diego International Airport engaged in the sale of food and beverage or retail goods to the public under a Concession Lease with the Authority.

"Demand for Recognition Period" means the period during which the Labor Organization seeks recognition as the collective bargaining representative of the Employees.

"Economic Action" means concerted action initiated or conducted by a Labor Organization, or Employees acting in concert with a Labor Organization, at the Employees ' worksite, to bring economic pressure to bear on an Employer, as part of a campaign to organize Employees or prospective Employees of that Employer, or in attempting to secure a First Contract, if applicable.

"Economic Action " includes such activities as striking, picketing, or boycotting. "Economic Action" does not include a lawsuit to enforce this Policy.

"Employee" means any individual performing work for an Employer for compensation under a Concession Lease on leased Airport property relating to Concession Operations on a full-time, part-time, seasonal, or temporary basis, including those made available to work for the Employer through a temporary service, staffing agency, or similar agency.

"Employer" means any person or entity, including a subcontractor, with Employees engaged in Concession Operations.

"Concession Lease " means a lease, sublease, license, sublicense, or other means of granting the right to a Concession to use Airport property, in which the Authority receives a percentage rent based on the amount of sales. A "Concession Lease" must be for a term of at least twelve months.

"Concession Operations " means any work done by Employees under a Concession Lease.

"First Contract " means the first enforceable contract entered into between an Employer and a Labor Organization setting one or more terms or conditions of employment.

"First Contract Period" means, if a Labor Organization is recognized as the collective bargaining representative of Employees, the period between such recognition and execution of a First Contract.

"Labor Organization " means any organization of any kind or any agency or employee representation committee, in which Employees participate and which exists for the purpose, in whole or part, of dealing with Employers concerning grievances, labor disputes, wages, rates of pay, hours of employment, or other terms and conditions of employment.

"Labor Peace Agreement" means an enforceable written agreement between an Employer and a Labor Organization, as described more fully in Section 6.02(a)(2).

"Parties" means an Employer and Labor Organization that has requested to be, or has been, recognized as the collective bargaining representative of Employees.

"Pre-existing Lease " means any Concession Lease entered into before the effective date of this Policy.

"Proprietary Interest" means any nonregulatory arrangement or circumstance in which the Authority has a financial or other nonregulatory interest.

"Small Business" means a profit-making corporation, sole proprietorship, or partnership that:

- a. Is enrolled in the Authority's Bonding and Contract Financing Assistance Program, or
- b. A business concern that is certified as a DBE by the California Unified Certification Program, or
- c. Possesses valid certification issued by an agency, approved by the Authority, that verifies the firm is within the SBA size standards, or
- d. Is an airport concessionaire that provides evidence that its business size is within standards established under 49 CFR Part 23, Section 23.33.

"Subcontract " means any agreement between the authorized tenant, licensee, or other user under a Concession Lease and another person or entity that permits that other person or entity to operate or manage all or a portion of Concession Operations.

"Subcontractor " means the person or entity that operates or manages all or a portion of Concession Operations under a Subcontract.

### **3. PROCEDURES TO MINIMIZE DISRUPTION CAUSED BY LABOR/MANAGEMENT CONFLICT.**

(a) An Employer who receives a written request by a Labor Organization to enter into a Labor Peace Agreement shall:

(1) Inform the Authority, within five (5) business days of receiving the request, that a Labor Organization seeking to represent its Employees has requested the Employer to enter into a Labor Peace Agreement required by this Policy;

(2) Enter into a Labor Peace Agreement, with the Labor Organization as to the Employees it seeks to represent, containing the following provisions:

(A) The Labor Organization agrees not to engage in Economic Action against the Employer during the Demand for Recognition Period, and should the Labor Organization be recognized, the First Contract Period;

(B) If the Parties are unable, should the Labor Organization be recognized, to voluntarily negotiate the terms of a First Contract within ninety (90) days of such recognition, the Parties will submit the matter to a mutually-agreed mediator to assist the parties in agreeing on a First Contract and, if the Parties are unable to agree on a First Contract through mediation within thirty (30) days of beginning mediation, the Parties will submit the dispute to a mutually-agreed arbitrator, authorized to impose reasonable terms of a First Contract resolving the proposals and positions of the Parties; and

(C) The Parties agree to submit to binding arbitration all disputes relating to interpretation, application, and implementation of the Labor Peace Agreement.

(3) Upon the Authority's request, promptly provide to the Authority a report attesting to the status of the Employer's compliance with the requirements of this Section 3(a) including a statement by any Labor Organization that has requested that the Employer enter into a Labor Peace Agreement certifying the accuracy of the Employer's report; and

(4) Include as a material term in any Subcontract a provision requiring the Subcontractor(s) to comply with this Policy. This provision shall be a material and mandatory term of such Subcontract and shall state: "San Diego County Regional Airport Authority Policy 6.02 applies to [Subcontractor] and is incorporated herein by reference. To the extent [Subcontractor] employs Employees in Concession Operations within the scope of Policy 6.02, [Subcontractor] hereby agrees, as a material condition of this subcontract, to enter into and abide by a Labor Peace Agreement with a Labor Organization or Organizations that represents, or seeks to represent, [Subcontractor's Employees], if and as required by Policy 6.02, and to otherwise fully comply with the requirements of that Policy."

(b) If the Parties are unable to agree on the terms of a Labor Peace Agreement within sixty (60) days of a request for a Labor Peace Agreement, or, if the Employer requests an exemption within sixty (60) days of the Authority's rejection of the request for an exemption, the Parties shall submit the matter to a mutually-agreed mediator to assist the Parties in reaching a Labor Peace Agreement and, if the Parties are unable to reach a Labor Peace Agreement through mediation within thirty (30) days of beginning mediation, the Parties shall submit the dispute to a mutually agreed arbitrator, who is authorized to impose a reasonable Labor Peace Agreement, permissible under federal law, under terms that effectuate the purposes of this Policy.

(c) Any Employer that has in good faith fully complied with the requirements in subsection 3 will be excused from further compliance as to a Labor Organization that has violated a Labor Peace Agreement.

(d) The Authority shall include in every Concession Lease a provision requiring any Employers operating under the Concession Lease, to comply with the requirements of this Policy and all other applicable laws.

#### **4. EXEMPTIONS.**

- (a) This Policy shall not apply to any Employer with respect to any employee who does not work in Concession Operations.
- (b) This Policy shall not apply to an Employer if:
  - 1. The Employer is a Small Business.
  - 2. The Authority has no Proprietary Interest in the Concession Lease under which the Employer operates;
  - 3. The Employer operates under a Pre-existing Lease. This exemption applies to an Employer for the duration and any extension of such Pre-existing Lease;
  - 4. The Employer is a signatory to valid and binding collective bargaining agreement(s) covering all of its Employees;
  - 5. The Employer is a governmental entity, and the law would prohibit application of this Policy;
  - 6. The Employer is a party to a grant or agreement with a governmental entity and applying the requirements of this Policy would violate the terms or conditions of such agreement or any related rules or regulations;
  - 7. The term of the Concession Lease is 12 months or less.
- (c) The Authority, in its sole discretion, shall determine the applicability of an exemption under subsection 4(a) or 4(b) on a case-by-case basis. Any Employer claiming an exemption must submit a written request, including the evidentiary basis for the exemption, to the Authority within five (5) business days of receiving a request to enter into a Labor Peace Agreement. The Employer shall have the burden of proving that an exemption is applicable.

**5. IMPLEMENTATION AND ENFORCEMENT.**

- (a) The Authority shall be authorized to coordinate implementation and enforcement of this Policy and may promulgate appropriate guidelines or rules for such purposes.
- (b) Nothing in this Policy shall be construed as requiring Concessionaire, through arbitration or otherwise, to change terms and conditions of employment for its employees, recognize a Labor Organization as the bargaining representative for its employees, adopt any particular recognition process, or enter into a collective bargaining agreement with a Labor Organization.

**6. PROSPECTIVE EFFECT.**

This Policy is intended to have prospective effect only. This Policy shall be interpreted to avoid violating any laws that prevent the Authority from impairing obligations under any Pre-existing Lease.

**7. PREEMPTION.**

Nothing in this Policy shall be interpreted or applied so as to create any right, power, or duty in conflict with any Federal or State law or Grant Assurance.

**8. SEVERABILITY.**

If any Section, subsection, sentence, clause, phrase, or word of this Policy or any application thereof to any person or circumstance, is held to be invalid or unconstitutional by a decision of a court of competent jurisdiction, such decision shall not affect the validity of the remaining portions or applications of the Policy.



## Board Communication

Date: September 1, 2022  
To: Board Members  
From: Tony R. Russell, Director, Board Services/ Authority Clerk  
Subject: Business and Travel Expense Reimbursement Reports for Board Members, President/CEO, Chief Auditor and General Counsel When Attending Conferences, Meetings, and Training at the Expense of the Authority

---

Authority Policy 3.30 (3)(b) and (4) require that travel and business expense reimbursements of Board Members, the President/CEO, the Chief Auditor and the General Counsel be approved or pre-approved by the Executive Committee and presented to the Board for its information at its next regularly scheduled meeting.

The attached reports are being presented to comply with the requirements of Policy 3.30.

**OUT OF TOWN  
TRAVEL  
REQUEST**

**Kim Becker**

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY  
OUT-OF-TOWN TRAVEL REQUEST**

**GENERAL INSTRUCTIONS:**

- A. All out-of-town travel requests must conform to applicable provisions of [Policy 3.30](#).
- B. Once traveler completes form, submit to the traveler's Administrator for approval (for Board Members, President/CEO, General Counsel and Chief Auditor, Administrator is Board Executive Committee).

**TRAVELER INFORMATION:**

Traveler Name: Kimberly J. Becker Department: Executive, BU6  
 Position:  Board Member  President/CEO  General Counsel  Chief Auditor  
 All Other Authority Employees

DATE OF REQUEST: 06/29/2022 DATE OF DEPARTURE/RETURN: 09/21/2022 / 10/01/2022

**DESTINATION / BUSINESS PURPOSE:**

Destination: Munich & Amsterdam Business Purpose: Lufthansa Air Service Visit and SD EDC – Thriving Cities Trade Mission

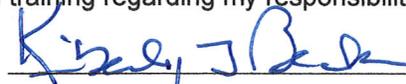
**PROJECTED OUT-OF-TOWN TRAVEL EXPENSES:**

A. Transportation Costs:	
• Airfare <input checked="" type="checkbox"/> <i>check box for business class or equivalent (international only)</i>	\$ 6,200.00
• Rental Car	\$
• Other Transportation (Taxi, TNC, Train, Bus)	\$ 200.00
• Auto (Gas, Parking/Tolls, Mileage)	\$
B. Lodging	\$ 2,400.00
C. Meals and Incidental Expenses ( <i>Per Diem</i> )	\$ 500.00
D. Seminar and Conference Fees	\$ 3,050.00
E. Entertainment	\$
<b>TOTAL PROJECTED TRAVEL EXPENSES</b>	<b>\$ 12,350.00</b>

**CERTIFICATION BY TRAVELER**

By my signature below, I certify the following:

- 1. The above-listed projected out-of-town travel expenses conform to Policy 3.30, are reasonable and directly related to Authority business; and
- 2. I have attended training regarding my responsibilities pursuant to Policy 3.30 within the past two years.

Travelers Signature:  Date: 6/29/22

**CERTIFICATION BY ADMINISTRATOR** (If Administrator is Executive Committee, Clerk certifies below.)

By my signature below, I certify the following:

- 1. I have reviewed this out-of-town travel request and made inquiries to determine that the out-of-town travel and identified expenses are directly related to and necessary for the advancement of the Authority's business and reasonable in comparison to the anticipated benefits to the Authority; and
- 2. I have attended training regarding my responsibilities pursuant to Policy 3.30 within the past two years.

Administrator's Signature:  Date: June 29, 2022

**AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE**

I, \_\_\_\_\_, certify that this document was approved  
 (Name of Clerk)  
 by the Executive Committee at its \_\_\_\_\_ meeting.  
 (Meeting Date)

## Casey Diane

---

**From:** Nikia Clarke <nc@sandiegobusiness.org>  
**Sent:** Wednesday, June 15, 2022 6:29 PM  
**To:** Caroline Murray; Nikia Clarke  
**Cc:** Lucas Coleman; Bree Burris  
**Subject:** Reserve by 6/30: Thriving Cities Trade Mission 9/24-30

All,

Thank you for your interest in our **2022 Thriving Cities Trade Mission to the Netherlands, September 24-29**. We hope you can join Mayor Gloria and this small group of senior executives and civic leaders for what promises to be a fascinating and impactful trip. Themes for this year include housing, mobility and infrastructure, sustainable technology, and precision healthcare. Our team will be in market next week finalizing a hard-hitting (and busy!) agenda, and thanks so much to so many of you for helping to open doors and shape our priorities in the Netherlands.

Additional highlights, details and logistics can be found on our [Eventbrite Registration Page](#). We have limited availability, and flights are filling quickly. We request that you reserve your spot with a \$500 deposit as soon as possible, **and no later than June 30**.

### Registration

- EDC Investor: \$2,950
- Non-EDC Investor: \$3,450

Delegates are responsible for booking their own airfare and hotel, but we have coordinated both hotel and flight arrangements for this group. Details can be found [here](#). Please reach out to [@Caroline Murray](#) with any questions, large or small.

After a two year hiatus, we are looking forward to getting back out there. Please join us.

Nikia



SAN DIEGO  
REGIONAL  
**EDC**

**Nikia Clarke, Ph.D.**  
Senior Vice President  
Executive Director, WTCSD  
c| 858 935 0657  
Commit to [Inclusive Growth](#). [t](#) [f](#) [in](#)

---

**From:** Nikia Clarke  
**Sent:** Thursday, April 14, 2022 4:14 PM  
**To:** Nikia Clarke <nc@sandiegobusiness.org>  
**Cc:** Lucas Coleman <lc@sandiegobusiness.org>; Caroline Murray <cm@sandiegobusiness.org>; Bree Burris <bb@sandiegobusiness.org>  
**Subject:** Save the Date: Thriving Cities Trade Mission 9/24-30

Colleagues,

On behalf of San Diego Mayor Todd Gloria, World Trade Center San Diego invites you to save the date for our 2022 Thriving Cities Trade Mission to the Netherlands. This delegation will build business and civic relationships in key international markets, open doors of opportunity for small businesses, and explore new partnerships that confront the challenges of tomorrow.

In addressing its most pressing long-term challenges – affordability, climate change, inclusion –San Diego must wield a unique blend of technological innovation and strategic collaboration from both public and private sector partners. San Diego and the Netherlands boast comparable capabilities in knowledge-intensive industries—such as personalized medicine, wireless tech and AI—as well as a shared commitment to sustainability, climate action and social innovation. Dutch cities routinely rank among the world’s most thriving.

This targeted, cross-sectoral delegation will be comprised of approximately 25 of the region’s senior officials, executives, and academic leadership.

**Please confirm your interest to Caroline Murray at [CM@sandiegobusiness.org](mailto:CM@sandiegobusiness.org) by April 30. Registration information to follow.**

We hope you can join us.

Nikia



SAN DIEGO  
REGIONAL  
EDC

**Nikia Clarke, Ph.D.**  
Senior Vice President  
Executive Director, WTCSD  
c| 858 935 0657

Join our team: [We're hiring!](#)   

## Thriving Cities Trade Mission to the Netherlands

by [World Trade Center San Diego](#)

39 followers

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member Registration Fee - \$3,048.45

\$524.95 - \$3,563.45

From \$524.95

[Tickets](#)

**Themes: Urban planning & Infrastructure; Climate Action; Artificial Intelligence; Life sciences & Healthcare**

### About this event

In addressing its most pressing long-term challenges – affordability, climate change, inclusion – and striving to ensure economic prosperity for the region and its people, San Diego must wield a unique blend of corporate innovation and strategic collaboration from public and private sector partners. San Diego and the Netherlands boast comparable capabilities in knowledge-intensive industries, such as personalized medicine, wireless technology, and artificial intelligence. Due to a societal commitment to sustainability, climate action, and social innovation, Dutch cities also routinely rank among the world's most thriving.

This targeted, cross-sectoral delegation of 25 - 30 senior officials, executives, and academic leadership from San Diego will work to strengthen industry ties and facilitate public-private partnerships that make San Diego more sustainable, affordable & competitive.

### Location

Hotel Des Indes  
54-56 Lange Voorhout  
2514 EG Den Haag  
Netherlands  
[View map](#)

### Refund policy

## Registration

- EDC Investor: \$2,950
- Non-EDC Investor: \$3,450

**Please reserve your spot on the delegation by paying in full or making an initial deposit of \$500 by Thursday, June 30.**

## Programming will include:

- Carbon Neutral Cities Alliance Summit
- World of Health Care 2022 conference
- Holland Circular Hotspot - sustainable development partnership with State of CA
- Meetings with ASML, Philips, Port of Rotterdam, Leiden University Medical Center, Qualcomm NL, and more

## Booking Travel:

Delegate registration covers programming, meals, and ground transportation. **Delegates will need to purchase their own flights and hotel accommodations within the group bloc. *Preferential rates have been secured with partners.***

As a sponsor of WTC's Thriving Cities Trade Mission to the Netherlands, Lufthansa has offered to provide a financial sponsorship of the trade mission program, as well as discounts of up to 5% on delegate flights, depending on the type of fare.

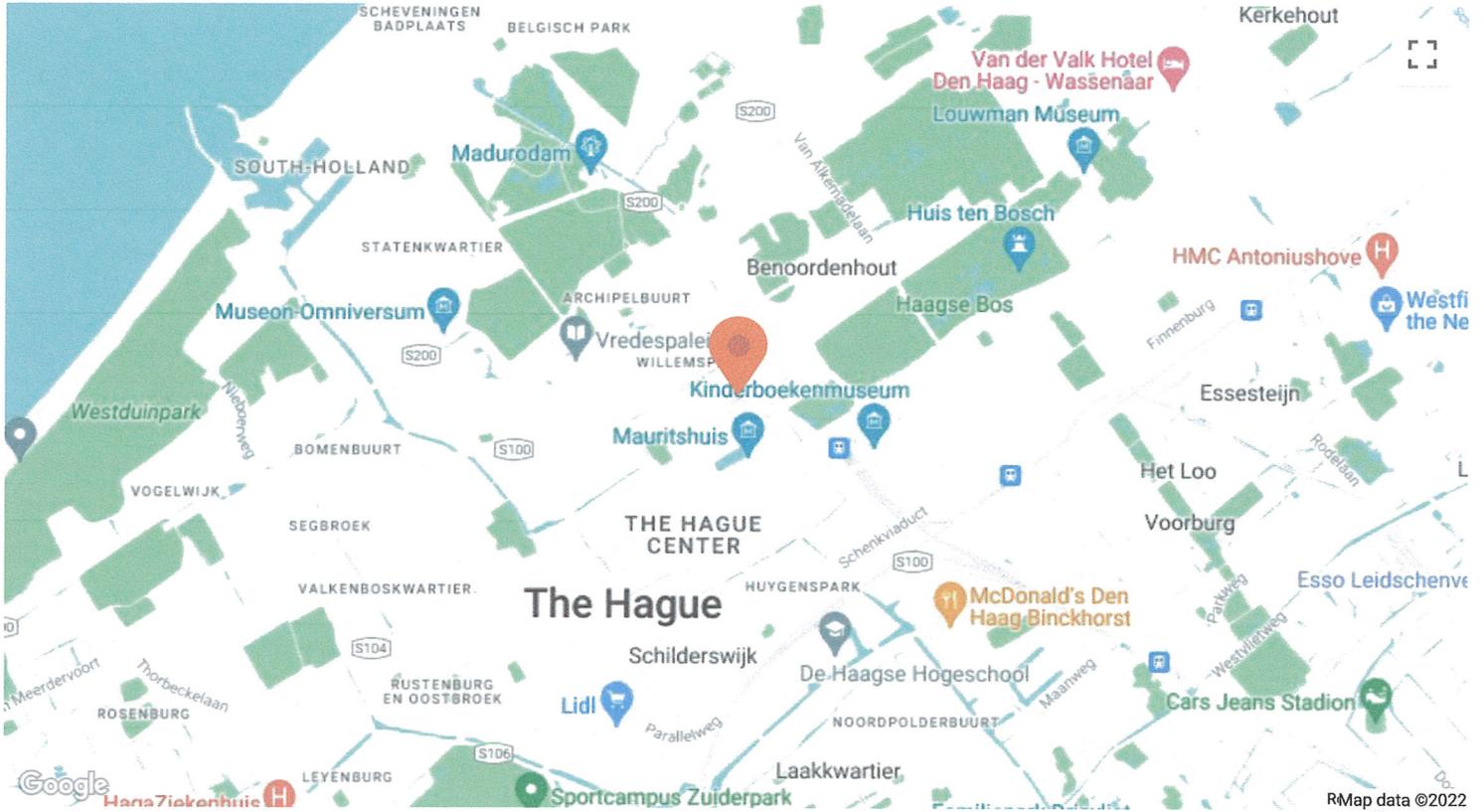
As part of Lufthansa's generous sponsorship of this trade mission, delegates receive flight discounts. Please contact Roland Wacker at [roland.wacker@dlh.de](mailto:roland.wacker@dlh.de) to book your flight. Don't forget to check the validity of your passport as well, so that you have time to renew if it is expiring. Generally, the passport needs to be valid at least 6 months after returning from the trip. *EDC advises that delegates book their flights ASAP, as trade mission dates coincide with Oktoberfest, and the preferred route through Munich will almost certainly be sold out by midsummer.*

Hotel booking details will be provided in the coming weeks.

## Sponsored by:



# Lufthansa



## Thriving Cities Trade Mission to the Netherlands

at

### Hotel Des Indes

54-56 Lange Voorhout, 2514 EG Den Haag



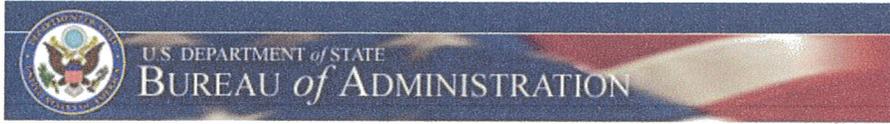
### World Trade Center San Diego

Organizer of Thriving Cities Trade Mission to the Netherlands

World Trade Center San Diego is an organization committed to supporting San Diego's global competitiveness through the strengthening of international relationships and amplification of the region's global brand.

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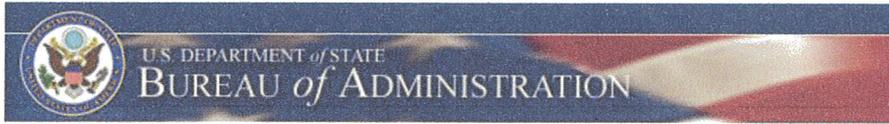


**Foreign Per Diem Rates In U.S. Dollars  
DSSR 925**

**GERMANY: Munich  
Publication Date: 07/01/2022**

---

<b>Country Name</b>	<b>Post Name</b>	<b>Season Begin</b>	<b>Season End</b>	<b>Maximum Lodging Rate</b>	<b>M &amp; IE Rate</b>	<b>Maximum Per Diem Rate</b>	<b>Footnote</b>	<b>Effective Date</b>
GERMANY	Munich	01/01	12/31	233	122	355	N/A	06/01/2022



**Foreign Per Diem Rates In U.S. Dollars  
DSSR 925**

**NETHERLANDS: Amsterdam  
Publication Date: 07/01/2022**

---

<b>Country Name</b>	<b>Post Name</b>	<b>Season Begin</b>	<b>Season End</b>	<b>Maximum Lodging Rate</b>	<b>M &amp; IE Rate</b>	<b>Maximum Per Diem Rate</b>	<b>Footnote</b>	<b>Effective Date</b>
NETHERLANDS	Amsterdam	01/01	12/31	410	137	547	N/A	06/01/2022

**Gil Cabrera**

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY**  
**OUT-OF-TOWN TRAVEL REQUEST**

GENERAL INSTRUCTIONS:

- A. All out-of-town travel requests must conform to applicable provisions of [Policy 3.30](#).
- B. Once traveler completes form, submit to the traveler's Administrator for approval (for Board Members, President/CEO, General Counsel and Chief Auditor, Administrator is Board Executive Committee).

TRAVELER INFORMATION:

Traveler Name: Gil Cabrera Department: 2 – Board Services  
Position:  Board Member  President/CEO  General Counsel  Chief Auditor  
 All Other Authority Employees

DATE OF REQUEST: 06/29/2022 DATE OF DEPARTURE/RETURN: 09/21/2022 / 10/01/2022

DESTINATION / BUSINESS PURPOSE:

Destination: Munich & Amsterdam Business Purpose: Lufthansa Air Service Visit and SD EDC – Thriving Cities Trade Mission

PROJECTED OUT-OF-TOWN TRAVEL EXPENSES:

A. Transportation Costs:	
• Airfare <input checked="" type="checkbox"/> <i>check box for business class or equivalent (international only)</i>	\$ 6,200.00
• Rental Car	\$
• Other Transportation (Taxi, TNC, Train, Bus)	\$ 200.00
• Auto (Gas, Parking/Tolls, Mileage)	\$
B. Lodging	\$ 2,400.00
C. Meals and Incidental Expenses ( <i>Per Diem</i> )	\$ 500.00
D. Seminar and Conference Fees	\$ 3,050.00
E. Entertainment	\$
TOTAL PROJECTED TRAVEL EXPENSES	\$ 12,350.00

**CERTIFICATION BY TRAVELER**

By my signature below, I certify the following:

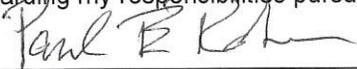
- 1. The above-listed projected out-of-town travel expenses conform to Policy 3.30, are reasonable and directly related to Authority business; and
- 2. I have attended training regarding my responsibilities pursuant to Policy 3.30 within the past two years.

Travelers Signature:  Date: Jun 29, 2022

**CERTIFICATION BY ADMINISTRATOR** (If Administrator is Executive Committee, Clerk certifies below.)

By my signature below, I certify the following:

- 1. I have reviewed this out-of-town travel request and made inquiries to determine that the out-of-town travel and identified expenses are directly related to and necessary for the advancement of the Authority's business and reasonable in comparison to the anticipated benefits to the Authority; and
- 2. I have attended training regarding my responsibilities pursuant to Policy 3.30 within the past two years.

Administrator's Signature:  Date: 7/7/22

**AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE**

I, Avery Valenzuela Assistant Authority Clerk certify that this document was approved  
(Name of Clerk)

by the Executive Committee at its \_\_\_\_\_ meeting.  
(Meeting Date)

# Thriving Cities Trade Mission to the Netherlands

by World Trade Center San Diego

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\$524.95 – \$3,563.45



From \$524.95

[Tickets](#)

**Themes: Urban planning & Infrastructure; Climate Action; Artificial Intelligence; Life sciences & Healthcare**

## About this event

### Location

Hotel Des Indes  
54-56 Lange Voorhout  
2514 EG Den Haag  
Netherlands  
[View map](#)

 **Refund policy**

In addressing its most pressing long-term challenges – affordability, climate change, inclusion – and striving to ensure economic prosperity for the region and its people, San Diego must wield a unique blend of corporate innovation and strategic collaboration from public and private sector partners. San Diego and the Netherlands boast comparable capabilities in knowledge-intensive industries, such as personalized medicine, wireless technology, and artificial intelligence. Due to a societal commitment to sustainability, climate action, and social innovation, Dutch cities also routinely rank among the world’s most thriving.

This targeted, cross-sectoral delegation of 25 - 30 senior officials, executives, and academic leadership from San Diego will work to strengthen industry ties and facilitate public-private partnerships that make San Diego more sustainable, affordable & competitive.

**Registration**

- EDC Investor: \$2,950
- Non-EDC Investor: \$3,450

**Please reserve your spot on the delegation by paying in full or making an initial deposit of \$500 by Thursday, June 30.**

**Programming will include:**

- Carbon Neutral Cities Alliance Summit
- Holland Circular Hotspot - sustainable development partnership with State of CA
- Meetings with ASML, Philips, Port of Rotterdam, Leiden University Medical Center, Qualcomm NL, and more

**Booking Travel:**

Delegate registration covers programming, meals, and ground transportation. **Delegates will need to purchase their own flights and**

**hotel accommodations within the group block. *Preferential rates have been secured with partners.***

**Airfare:**

As a sponsor of WTC's Thriving Cities Trade Mission to the Netherlands, Lufthansa has offered to provide a financial sponsorship of the trade mission program, as well as discounts of up to 5% on delegate flights, depending on the type of fare.

As part of Lufthansa's generous sponsorship of this trade mission, delegates receive flight discounts.

Please contact **Roland Wacker at [roland.wacker@dlh.de](mailto:roland.wacker@dlh.de)** to book your flight.

Don't forget to check the validity of your passport as well, so that you have time to renew if it is expiring. Generally, the passport needs to be valid at least 6 months after returning from the trip. *EDC advises that delegates book their flights ASAP, as trade mission dates coincide with Oktoberfest, and the preferred route through Munich will almost certainly be sold out by midsummer.*

**Hotel:**

Please --> [BOOK HERE](#)

\*Government Rate Applied\*

Questions? Please contact our hotel representative :

Jaimy Scherrenberg- [Jaimy.Scherrenberg@desindes.com](mailto:Jaimy.Scherrenberg@desindes.com)

**Sponsored by:**



**Lufthansa**



## Thriving Cities Trade Mission to the Netherlands

at

### Hotel Des Indes

54-56 Lange Voorhout, 2514 EG Den Haag



**World Trade Center San Diego**

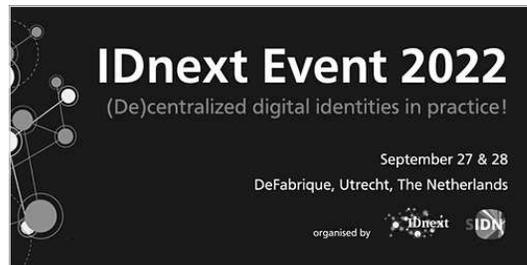
Organizer of Thriving Cities Trade Mission to the Netherlands

World Trade Center San Diego is an organization committed to supporting San Diego's global competitiveness through the strengthening of international relationships and amplification of the region's global brand.

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## Other events you may like



### IDnext '22 - The European Digital Identity (un)-conference, The Netherlands

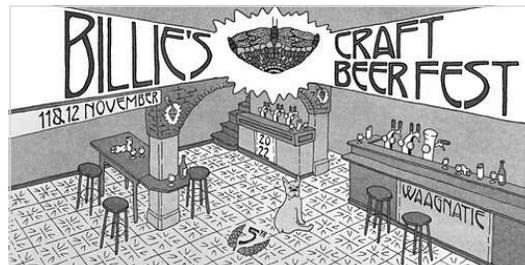
Tue, Sep 27, 9:00 AM

DeFabrique • Utrecht

Starts at €82.99

IDnext platform

👤 88 followers



### Billie's Craft Beer Fest 2022

Waagnatie Expo & Events • ...

Starts at €87.65

Black Snow VZW

👤 589 followers



### Comic Con Amsterdam

Sat, Aug 12, 9:00 AM

Amsterdam RAI • Amsterdam

Showmasters

👤 7.2k followers

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## THRIVING CITIES TRADE MISSION

Amsterdam, Rotterdam, The Hague, Eindhoven

September 24 – 29

### Saturday (9/24) – Sunday (9/25)

Travel Days (San Diego → Amsterdam); Arrive at hotel in The Hague

### Monday (9/26) – The Hague + Amsterdam

#### **Breakfast Delegation Briefing with US Embassy**

[AMS Institute \(Amsterdam Institute for Advanced Metropolitan Solutions\)](#) – Discussion surrounding urban mobility, digitization, circularity, and energy

[Holland Circular Hotspot](#) – Discuss its recent partnership with the State of California; Identify opportunities to advance circular efforts between NL and San Diego

[Space & Matter](#) – Learn about vertically integrated development from design through construction

[Carbon Neutral Cities Alliance Summit](#) – San Diego joins global alliance with City of Amsterdam

[Qualcomm AI Research Lab](#) – Ribbon Cutting at its new Amsterdam facility located by the university

**Delegation Dinner in Amsterdam** (Internal)

**Cultural Experience** – Amsterdam Evening Canal Cruise with guests/partners

### Tuesday (9/27) – Eindhoven

[Philips High Tech Campus](#) – Philips High Tech Campus tour; opportunities with the healthcare industry

[ASML](#) – Semiconductor manufacturing; Highlight continued presence in San Diego

[Brainport Eindhoven](#) – Battery technology powering the EV revolution and tie-in to Lithium Valley

**Dinner @ [Strijp-S](#)** – Transformation of an exclusive industrial park into a lively district for all

### Wednesday (9/28) – Rotterdam + Leiden + The Hague

[Port of Rotterdam](#) – Port to Port meeting, RDM Campus tour, and startup pitches

[Rebel Group](#) – Discussion surrounding infrastructure finance

[Leiden University Medical Center](#) – Europe's oldest medical university → today's ecosystem

[Bioscience Park](#) – Tour of the life science cluster

[TNO](#) – Applied research institute; a tour of innovation accelerator; Digital Twin discussion

**U.S. Embassy Reception at Ambassador's Residence** (The Hague)

### Thursday (9/29)

Travel Day (Amsterdam → San Diego)

# **Catherine Blakespear**

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY**  
**OUT-OF-TOWN TRAVEL REQUEST**

GENERAL INSTRUCTIONS:

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- B. Once traveler completes form, submit to the traveler's Administrator for approval (for Board Members, President/CEO, General Counsel and Chief Auditor, Administrator is Board Executive Committee).

TRAVELER INFORMATION:

Traveler Name: Catherine Blakespear Department: Board Services / 2  
Position:  Board Member  President/CEO  General Counsel  Chief Auditor  
 All Other Authority Employees

DATE OF REQUEST: 7/18/2022 DATE OF DEPARTURE/RETURN: 09/21/2022 / 10/01/2022

DESTINATION / BUSINESS PURPOSE:

Destination: Munich & Amsterdam Business Purpose: Lufthansa Air Service Visit and SD EDC – Thriving Cities Trade Mission

PROJECTED OUT-OF-TOWN TRAVEL EXPENSES:

A. Transportation Costs:	
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**CERTIFICATION BY TRAVELER**

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- 2. I have attended training regarding my responsibilities pursuant to Policy 3.30 within the past two years.

Travelers Signature: Catherine Blakespear Date: Jul 18, 2022  
Catherine Blakespear (Jul 18, 2022 4:41 PDT)

**CERTIFICATION BY ADMINISTRATOR** (If Administrator is Executive Committee, Clerk certifies below.)

By my signature below, I certify the following:

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Administrator's Signature: [Signature] Date: Jul 19, 2022

**AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE**

I, \_\_\_\_\_, certify that this document was approved  
(Name of Clerk)  
by the Executive Committee at its \_\_\_\_\_ meeting.  
(Meeting Date)

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by World Trade Center San Diego

40 followers [Follow](#)

\$524.95 – \$3,563.45



From \$524.95

[Tickets](#)

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## About this event

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Netherlands  
[View map](#)

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**Hotel:**

Please --> [BOOK HERE](#)

\*Government Rate Applied\*

Questions? Please contact our hotel representative :

Jaimy Scherrenberg- [Jaimy.Scherrenberg@desindes.com](mailto:Jaimy.Scherrenberg@desindes.com)

**Sponsored by:**



**Lufthansa**



## Thriving Cities Trade Mission to the Netherlands

at

### Hotel Des Indes

54-56 Lange Voorhout, 2514 EG Den Haag



**World Trade Center San Diego**

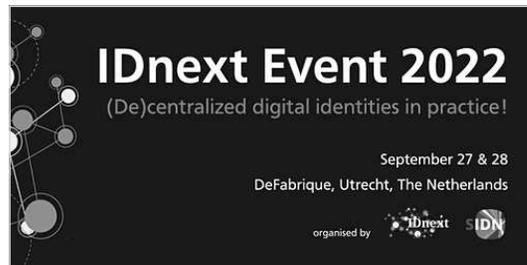
Organizer of Thriving Cities Trade Mission to the Netherlands

World Trade Center San Diego is an organization committed to supporting San Diego's global competitiveness through the strengthening of international relationships and amplification of the region's global brand.

**Follow**

**Contact**

## Other events you may like



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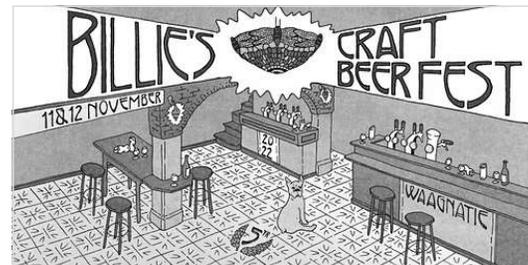
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DeFabrique • Utrecht

Starts at €82.99

IDnext platform

👤 88 followers



### Billie's Craft Beer Fest 2022

Waagnatie Expo & Events • ...

Starts at €87.65

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👤 589 followers



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Amsterdam RAI • Amsterdam

Showmasters

👤 7.2k followers

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## THRIVING CITIES TRADE MISSION

Amsterdam, Rotterdam, The Hague, Eindhoven

September 24 – 29

### Saturday (9/24) – Sunday (9/25)

Travel Days (San Diego → Amsterdam); Arrive at hotel in The Hague

### Monday (9/26) – The Hague + Amsterdam

#### **Breakfast Delegation Briefing with US Embassy**

[AMS Institute \(Amsterdam Institute for Advanced Metropolitan Solutions\)](#) – Discussion surrounding urban mobility, digitization, circularity, and energy

[Holland Circular Hotspot](#) – Discuss its recent partnership with the State of California; Identify opportunities to advance circular efforts between NL and San Diego

[Space & Matter](#) – Learn about vertically integrated development from design through construction

[Carbon Neutral Cities Alliance Summit](#) – San Diego joins global alliance with City of Amsterdam

[Qualcomm AI Research Lab](#) – Ribbon Cutting at its new Amsterdam facility located by the university

**Delegation Dinner in Amsterdam** (Internal)

**Cultural Experience** – Amsterdam Evening Canal Cruise with guests/partners

### Tuesday (9/27) – Eindhoven

[Philips High Tech Campus](#) – Philips High Tech Campus tour; opportunities with the healthcare industry

[ASML](#) – Semiconductor manufacturing; Highlight continued presence in San Diego

[Brainport Eindhoven](#) – Battery technology powering the EV revolution and tie-in to Lithium Valley

**Dinner @ [Strijp-S](#)** – Transformation of an exclusive industrial park into a lively district for all

### Wednesday (9/28) – Rotterdam + Leiden + The Hague

[Port of Rotterdam](#) – Port to Port meeting, RDM Campus tour, and startup pitches

[Rebel Group](#) – Discussion surrounding infrastructure finance

[Leiden University Medical Center](#) – Europe's oldest medical university → today's ecosystem

[Bioscience Park](#) – Tour of the life science cluster

[TNO](#) – Applied research institute; a tour of innovation accelerator; Digital Twin discussion

**U.S. Embassy Reception at Ambassador's Residence** (The Hague)

### Thursday (9/29)

Travel Day (Amsterdam → San Diego)

# **TRAVEL EXPENSE REINBURSEMENT**

**Kim Becker**

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY**  
**TRAVEL EXPENSE REIMBURSEMENT REPORT - Board Members, President/CEO, General Counsel, Chief Auditor**  
 (To be completed within 30 days from travel return date for domestic travel; 45 days for international travel)

Refer to Authority Policy 3.30 - Business and Travel Expense Reimbursement Policy, outlining appropriate reimbursable expenses. Attach all required supporting documentation. All receipts must be detailed (credit card receipts do not provide sufficient detail). Any special items should be explained in the space provided below.

[Policy 3.30 - Business and Travel Expense Reimbursement](#)

[Business and Travel Reimbursement Guidelines](#)

**Employee/Trip Information**

Date: \_\_\_\_\_

Name: Kimberly J. Becker Dept: 6 - Executive Division  
 Departure Date: 7/26/2022 Return Date: 7/31/2022 Report Due: 8/30/22  
 Destination: San Juan, PR  
 Business Purpose: U.S. Travel Summer Board Meeting / GAC Directors Meeting

Expense items not included in Per Diem	Authority Prepaid Expenses	Employee Paid Expenses							TOTAL
		7/26/22 Tuesday	7/27/22 Wednesday	7/28/22 Thursday	7/29/22 Friday	7/30/22 Saturday	7/31/22 Sunday	8/1/22 Monday	
Air Fare, Railroad, Bus	1,439.38						(\$129.28)		(129.28)
Conference Fees									-
Rental Car									-
Gas									-
Parking & Tolls									-
Mileage - Attach mileage form									-
Taxi / TNC / Shuttle Fare				10.57					10.57
Lodging		249.61	249.61						499.22
Telephone, Internet and Fax									-
Laundry									-
Miscellaneous:									-
Kim's original flight SAN to SJU to SAN was \$1,310.10. Kim had to leave the conference early to go to Pittsburgh for a family memorial service. The new flight cost was \$1,439.38.	<b>\$ 1,439.38</b>								<b>\$ 380.51</b>

**Expense items included in Per Diem:**

Meals & Incidental Expenses (M&IE) Meals will be reimbursed at established Per Diem rates. Receipts shall not be required except for authorized meals above per diem rate (approved by CEO or Vice President below). If a meal is provided by a conference or meeting, do not include the meal for reimbursement below. On first travel day, only include lunch and dinner if flight departs after 9:00 a.m. On last travel day, only include breakfast and lunch if flight returns before 6:00 p.m.

[GSA Per Diem for Domestic](#)

[US Dept of State Per Diem for International](#)

Enter Daily Per Diem Rate	7/26/22	7/27/22	7/28/22	7/29/22	7/30/22	7/31/22	8/1/22	TOTAL
	Tuesday	Wednesday	Thursday	Friday	Saturday	Sunday	Monday	
Breakfast	\$17.00		17.00					34.00
Lunch	\$29.00		29.00					58.00
Dinner	\$46.00	46.00						92.00
Incidentals	\$23.00	23.00	23.00					69.00
<b>Total M&amp;IE</b>	<b>\$115.00</b>							<b>253.00</b>
Approved Meal Exception Above Per Diem Rate <sup>1</sup>								-
<b>Total Meal and Incidental Expenses</b>	<b>\$ 115.00</b>	<b>\$ 23.00</b>	<b>\$ 69.00</b>	<b>\$ -</b>				<b>253.00</b>

**Explanation:** Substantiation for exception should be attached

<b>Trip Grand Total</b>	<b>2,072.89</b>
Less Cash Advance (Attach copy of Authority check)	
Less Expenses Prepaid by Authority	1,439.38
<b>Due Traveler</b> - if positive amount, prepare check request	
<b>Due Authority</b> - if negative, attach check payable to SDCRAA	<b>\$ 633.51</b>
<small>Note: Send this report to Accounting even if the amount is \$0.</small>	

By signing below, TRAVELER: (a) acknowledges understanding and agreeing to be bound by Authority Policy 3.30 - Business and Travel Expense Reimbursement Policy; (b) certifies that this report is true and correct and all claimed expenses were incurred in connection with official Authority business; and (c) understands that any purchases/claims that are not allowed will be traveler's responsibility. By signing below, ADMINISTRATOR certifies, based on reasonable inquiry, that expenses approved in this report were reasonable, necessary, directly related to the Authority's business, and that they are reimbursable under Authority Policy 3.30.

Prepared By: Diane Casey Ext.: 2445  
 Traveler's Signature: Kimberly J. Becker Date: Jul 28, 2022

**AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE (To be completed by Clerk)**

I, \_\_\_\_\_ hereby certify that this document was approved by the Executive Committee at it's meeting on \_\_\_\_\_  
 Clerk Signature: \_\_\_\_\_ Date: \_\_\_\_\_



Traveltrust  
 374 North Coast Highway 101  
 Encinitas, CA 92024  
 760-635-1700

For a single calendar entry click [here](#)  
 Travel Itinerary

Passenger Names

BECKER/KIMBERLY JANE - 06

Traveltrust Business Hours are Monday-Friday 5am -5pm Pacific

Agency Reference Number: IDCXZQ

CHECK IN FOR FLIGHT 24 HOURS PRIOR TO DEPARTURE

Please review your itinerary and report any discrepancies to Traveltrust within 24hrs of receipt

✓ NOTE - Revised flight with new end destination of Pittsburgh. \$1,439.98

Travel requirements are being updated constantly, please be sure to check with your airline or CDC.gov for the latest in travel requirements and restrictions.

American Airlines - Flight Number 1651 Confirmation: YKJXLT

<b>Departure:</b> Tue, 07/26/2022 7:34 AM	<b>Arrival:</b> Tue, 07/26/2022 3:21 PM	<b>Equipment:</b> 321
<b>Departure City:</b> San Diego, CA ( <a href="#">SAN</a> )	<b>Arrival City:</b> Charlotte, NC ( <a href="#">CLT</a> )	<b>Meal:</b> Refreshment
<b>Departing Terminal:</b> TERMINAL 2	<b>Arrival Terminal:</b>	<b>Travel Time:</b> 4 hour(s) 47 minute(s)
<b>Status:</b> Confirmed	<b>Class of Service:</b> K - ECONOMY	<a href="#">Add flight to Calendar</a>
		<a href="#">Baggage Info</a>
		<a href="#">Weather</a>
		<b>CHECK IN</b>

Seat Assignments: BECKER/KIMBERLY JANE - 10C  
 MAIN CABIN EXTRA AISLE SEAT CONFIRMED  
 FREQUENT FLYER NUMBER [REDACTED]

American Airlines - Flight Number 0559 Confirmation: YKJXLT

<b>Departure:</b> Tue, 07/26/2022 4:50 PM	<b>Arrival:</b> Tue, 07/26/2022 8:37 PM	<b>Equipment:</b> 321
<b>Departure City:</b> Charlotte, NC ( <a href="#">CLT</a> )	<b>Arrival City:</b> San Juan, Puerto Rico ( <a href="#">SJU</a> )	<b>Meal:</b> Refreshment
<b>Departing Terminal:</b>	<b>Arrival Terminal:</b> TERMINAL C	<b>Travel Time:</b> 3 hour(s) 47 minute(s)
<b>Status:</b> Confirmed	<b>Class of Service:</b> K - ECONOMY	<a href="#">Add flight to Calendar</a>
		<a href="#">Baggage Info</a>
		<a href="#">Weather</a>
		<b>CHECK IN</b>

Seat Assignments: BECKER/KIMBERLY JANE - 10C  
 MAIN CABIN EXTRA AISLE SEAT CONFIRMED  
 FREQUENT FLYER NUMBER [REDACTED]

American Airlines - Flight Number 0783 Confirmation: YKJXLT

<b>Departure:</b> Thu, 07/28/2022 8:09 AM	<b>Arrival:</b> Thu, 07/28/2022 11:55 AM	<b>Equipment:</b> 321
<b>Departure City:</b> San Juan, Puerto Rico ( <a href="#">SJU</a> )	<b>Arrival City:</b> Charlotte, NC ( <a href="#">CLT</a> )	<b>Meal:</b> Refreshment
<b>Departing Terminal:</b> TERMINAL C	<b>Arrival Terminal:</b>	<b>Travel Time:</b> 3 hour(s) 46 minute(s)
<b>Status:</b> Confirmed	<b>Class of Service:</b> Y - ECONOMY	<a href="#">Add flight to Calendar</a>
		<a href="#">Baggage Info</a>
		<a href="#">Weather</a>
		<b>CHECK IN</b>

Seat Assignments: BECKER/KIMBERLY JANE - 09C  
 FREQUENT FLYER NUMBER [REDACTED]

American Airlines - Flight Number 1737 Confirmation: YKJXLT

<b>Departure:</b> Thu, 07/28/2022 2:55 PM	<b>Arrival:</b> Thu, 07/28/2022 4:21 PM	<b>Equipment:</b> 320
<b>Departure City:</b> Charlotte, NC ( <a href="#">CLT</a> )	<b>Arrival City:</b> Pittsburgh, PA ( <a href="#">PIT</a> )	<b>Travel Time:</b> 1 hour(s) 26 minute(s)
<b>Departing Terminal:</b>	<b>Arrival Terminal:</b>	<a href="#">Add flight to Calendar</a>
<b>Status:</b> Confirmed	<b>Class of Service:</b> Y - ECONOMY	<a href="#">Baggage Info</a>
		<a href="#">Weather</a>
		<b>CHECK IN</b>

Seat Assignments: BECKER/KIMBERLY JANE - 09C  
 FREQUENT FLYER NUMBER [REDACTED]

**Invoice Detail****Name:** BECKER/KIMBERLY JANE**American****Airlines Ticket:** 001777739250**Invoice Number:** 5625997**Service Fee:** 8900823046703**Service Fee:** 8900824685644**Issue Date:** 07/15/2022*See Exchange Detail***Amount:** \$129.28**Issue Date:** 06/1/2022**Amount:** \$30.00**Issue Date:** 07/15/2022**Amount:** \$30.00**Total Fare:** USD \$189.28

Your total has been charged to American Express ending In 1013

**Exchange Detail****New Ticket Number:** 001777739250 **Issue Date:** 7/15/2022**New Airfare:** \$1,439.38**Original Ticket Number:** 0017768853422**Original Airfare:** -\$1,310.10**Airline Change Fee:** \$0.00**Amount Charged:** \$129.28**General Remarks**

THIS TICKET IS NON-REFUNDABLE AND MUST BE USED FOR THE FLIGHTS BOOKED. IF THE RESERVATION IS NOT USED OR CANCELLED. BEFORE THE DEPARTURE OF YOUR FLIGHTS IT MAY HAVE NO VALUE. CONTACT TRAVELTRUST BEFORE YOUR OUTBOUND FLIGHT TO CHANGE IF NECESSARY. PER MANDATORY IATA RESOLUTION 830D YOUR CONTACT DETAILS HAVE BEEN GIVEN TO THE AIRLINES FOR FLIGHT MODIFICATIONS ONLY

Thank you for choosing Traveltrust! TSA Guidance: a government issued photo id is needed for check-in. Please allow minimum 3-hour check-in for international flights and 2 hours for Domestic. For Additional security information visit [www.tsa.gov](http://www.tsa.gov). For EMERGENCY AFTER-HOURS ASSISTANCE FROM ANYWHERE, PLEASE CALL 1-682-990-7183. VIT Code is HSJE72. Each call is billed at \$35 Domestic + ticketing fees, \$45 International + ticketing and international fees.



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Encinitas, CA 92024  
760-635-1700

For a single calendar entry click [here](#)  
Travel Itinerary

Passenger Names

BECKER/KIMBERLY JANE - 06

Traveltrust Business Hours are Monday 5am - Friday 5pm Pacific

Agency Reference Number: IDCXZQ

CHECK IN FOR FLIGHT 24 HOURS PRIOR TO DEPARTURE

Please review your itinerary and report any discrepancies to Traveltrust within 24hrs of receipt

✓ NOTE - original flight  
San to Puerto Rico to San  
\$ 1,310.00

Travel requirements are being updated constantly, please be sure to check with your airline or CDC.gov for the latest in travel requirements and restrictions.

**AA American Airlines - Flight Number 1651** Confirmation: YKJXLT

Departure: Tue, 07/26/2022 7:34 AM  
Departure City: San Diego, CA ([SAN](#))  
Departing Terminal: TERMINAL 2  
Status: Confirmed

Arrival: Tue, 07/26/2022 3:21 PM  
Arrival City: Charlotte, NC ([CLT](#))  
Arrival Terminal:  
Class of Service: K - ECONOMY

Equipment: 321  
Meal: Refreshment  
Travel Time: 4 hour(s) 47 minute(s)  
[Add flight to Calendar](#)  
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[Weather](#)  
**CHECK IN**

Seat Assignments: BECKER/KIMBERLY JANE - 12C  
MAIN CABIN EXTRA AISLE SEAT CONFIRMED  
FREQUENT FLYER NUMBER [REDACTED]

**AA American Airlines - Flight Number 0559** Confirmation: YKJXLT

Departure: Tue, 07/26/2022 4:50 PM  
Departure City: Charlotte, NC ([CLT](#))  
Departing Terminal:  
Status: Confirmed

Arrival: Tue, 07/26/2022 8:37 PM  
Arrival City: San Juan, Puerto Rico ([SJU](#))  
Arrival Terminal: TERMINAL C  
Class of Service: K - ECONOMY

Equipment: 321  
Meal: Refreshment  
Travel Time: 3 hour(s) 47 minute(s)  
[Add flight to Calendar](#)  
[Baggage Info](#)  
[Weather](#)  
**CHECK IN**

Seat Assignments: BECKER/KIMBERLY JANE - 12C  
MAIN CABIN EXTRA AISLE SEAT CONFIRMED  
FREQUENT FLYER NUMBER [REDACTED]

**AA American Airlines - Flight Number 1790** Confirmation: YKJXLT

Departure: Sun, 07/31/2022 4:04 PM  
Departure City: San Juan, Puerto Rico ([SJU](#))  
Departing Terminal: TERMINAL C  
Status: Confirmed

Arrival: Sun, 07/31/2022 6:54 PM  
Arrival City: Miami, FL ([MIA](#))  
Arrival Terminal:  
Class of Service: K - ECONOMY

Equipment: 738  
Meal: Refreshment  
Travel Time: 2 hour(s) 50 minute(s)  
[Add flight to Calendar](#)  
[Baggage Info](#)  
[Weather](#)  
**CHECK IN**

Seat Assignments: BECKER/KIMBERLY JANE - 09F  
MAIN CABIN EXTRA WINDOW - AISLE SEAT NOT AVAILABLE  
FREQUENT FLYER NUMBER [REDACTED]

**AA American Airlines - Flight Number 2578** Confirmation: YKJXLT

Departure: Sun, 07/31/2022 8:15 PM  
Departure City: Miami, FL ([MIA](#))  
Departing Terminal:  
Status: Confirmed

Arrival: Sun, 07/31/2022 10:25 PM  
Arrival City: San Diego, CA ([SAN](#))  
Arrival Terminal: TERMINAL 2  
Class of Service: K - ECONOMY

Equipment: 321  
Meal: Food for Purchase  
Travel Time: 5 hour(s) 10 minute(s)  
[Add flight to Calendar](#)  
[Baggage Info](#)  
[Weather](#)  
**CHECK IN**

Seat Assignments: BECKER/KIMBERLY JANE - 12C  
MAIN CABIN EXTRA AISLE SEAT CONFIRMED  
FREQUENT FLYER NUMBER [REDACTED]

**Invoice Detail****Name:** BECKER/KIMBERLY JANE**American****Issue Date:** 06/1/2022**Airlines Ticket:** 0017768853422**Amount:** \$1,310.10**Invoice Number:** 5621281**Service Fee:** 8900823046703**Issue Date:** 06/1/2022**Amount:** \$30.00**Total Fare:** USD \$1,340.10

Your total has been charged to American Express ending In 1013

**General Remarks**

THIS TICKET IS NON-REFUNDABLE AND MUST BE USED FOR THE FLIGHTS BOOKED. IF THE RESERVATION IS NOT USED OR CANCELLED. BEFORE THE DEPARTURE OF YOUR FLIGHTS IT MAY HAVE NO VALUE. CONTACT TRAVELTRUST BEFORE YOUR OUTBOUND FLIGHT TO CHANGE IF NECESSARY. PER MANDATORY IATA RESOLUTION 830D YOUR CONTACT DETAILS HAVE BEEN GIVEN TO THE AIRLINES FOR FLIGHT MODIFICATIONS ONLY

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BECKER, KIMBERLY

[REDACTED ADDRESS LINE]

[REDACTED ADDRESS LINE]

[REDACTED ADDRESS LINE]

Room Number 331/D2  
 Arrival Date 7/26/2022 3:41:00 PM  
 Departure Date 7/28/2022 12:08:00 PM  
 Adult/Child 1/0  
 ID WSANCHEZAPONTE  
 Room Rate 219.00  
 AL  
 Hilton Honors # 922017961 SILVER  
 VAT #  
 Folio No/Che 1786543 A

Confirmation Number 3259939717

CARIBE HILTON 7/28/2022 12:08:00 PM

DATE	DESCRIPTION	Cashier	REF NO	GUEST CHARGES	CREDIT	BALANCE
5/19/2022	Advance Deposit MC *8006	JMOJICA	16091751		(\$249.61)	
7/26/2022	GUEST ROOM	JMOJICA	16330277	\$219.00		Room 07/26
7/26/2022	ROOM TAX	JMOJICA	16330277	\$19.71		
7/26/2022	RESORT CHARGE-10	JMOJICA	16330277	\$10.00		\$249.61
7/26/2022	ROOM TAX ON RC	JMOJICA	16330277	\$0.90		
7/27/2022	GUEST ROOM	JMOJICA	16333693	\$219.00		Room 07/27
7/27/2022	ROOM TAX	JMOJICA	16333693	\$19.71		
7/27/2022	RESORT CHARGE-10	JMOJICA	16333693	\$10.00		\$249.61
7/27/2022	ROOM TAX ON RC	JMOJICA	16333693	\$0.90		
7/28/2022	MC *8006	WSANCHEZAPONTE	16334956		(\$249.61)	
AMOUNT						\$0.00

	Revenue	Tax
TOTAL INVOICE AMOUNT	\$438.00	\$61.22

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Credit Card Details

APPR. CODE	09197Z	MERCHANT ID	209684
CARD NUMBER	MC *8006	EXP DATE	10/23
TRANSACTION ID	16091751	TRANS TYPE	Sale

07/28 - Transportation  
Hotel to Airport

**Casey Diane**

---

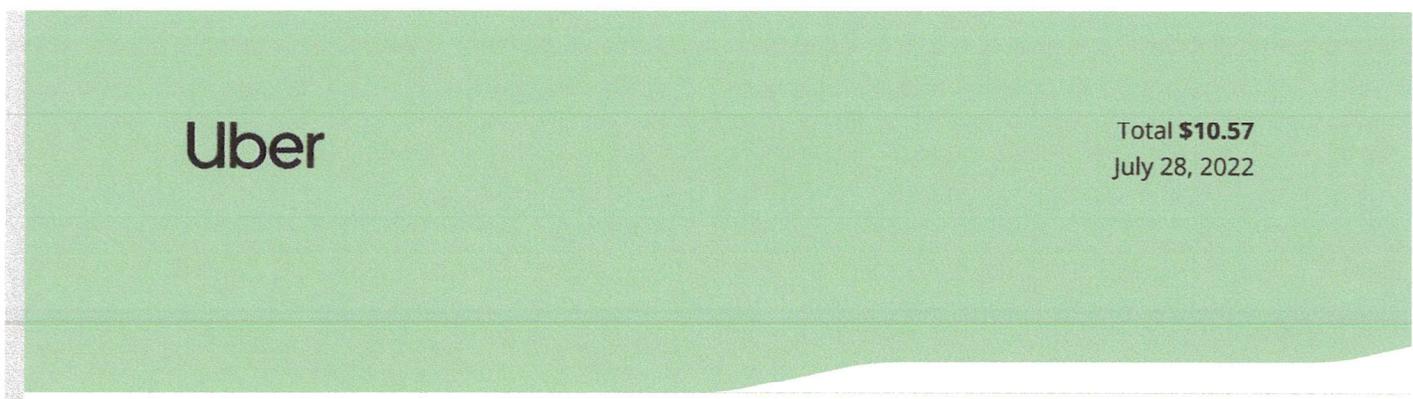
**From:** Kim Becker [REDACTED]  
**Sent:** Thursday, July 28, 2022 4:11 AM  
**To:** Casey Diane  
**Subject:** Fwd: Your Thursday morning trip with Uber

FYI

Sent from my iPhone

Begin forwarded message:

**From:** Uber Receipts <noreply@uber.com>  
**Date:** July 28, 2022 at 6:17:23 AM AST  
**To:** [REDACTED]  
**Subject:** Your Thursday morning trip with Uber



**Total** **\$10.57**

◆ You earned 15 points on this trip

---

Trip fare \$8.05

---

Subtotal \$8.05

Discounts and Adjustments	-\$1.23
Booking Fee <span>?</span>	\$0.75
Tips	\$3.00

---

### Payments

 <b>Visa ****1275</b> 7/28/22 5:43 AM	\$7.57
 <b>Visa ****1275</b> 7/28/22 6:17 AM	\$3.00

A temporary hold of \$7.57 was placed on your payment method \*\*\*\* 1275. This is not a charge and will be removed. It should disappear from your bank statement shortly. [Learn More](#)

### Download PDF

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### ◆ Uber Rewards

Base points <span>?</span>	15
2 points per eligible \$ on UberX	

### You rode with Carlos

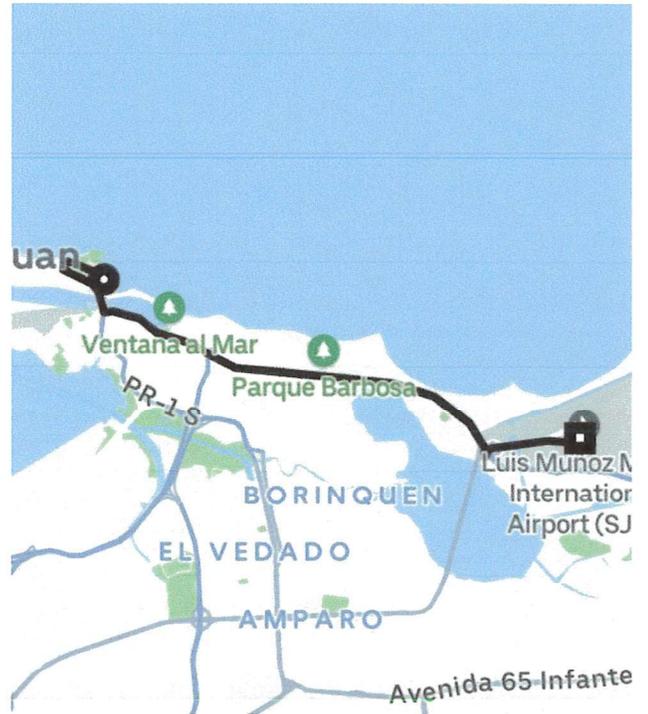
4.93 ★ Rating

 Has passed a multi-step safety screen

When you ride with Uber, your trips are insured in case of a covered accident.

[Learn more >](#)

- **5:31 AM**  
Av Muñoz Rivera, San Juan,  
PR 00901, US
- **5:43 AM**  
CXQV+2V6, Arrivals Ave,  
Carolina, 00979, Puerto Rico



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Uber Technologies  
1515 3rd Street  
San Francisco, CA 94158

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY  
OUT-OF-TOWN TRAVEL REQUEST**

**GENERAL INSTRUCTIONS:**

- A. All out-of-town travel requests must conform to applicable provisions of Policy 3.30.
- B. Once traveler completes form, submit to the traveler's Administrator for approval (for Board Members, President/CEO, General Counsel and Chief Auditor, Administrator is Board Executive Committee).

**TRAVELER INFORMATION:**

Traveler Name: Kimberly J. Becker Department: Executive, BU6  
 Position:  Board Member  President/CEO  General Counsel  Chief Auditor  
 All Other Authority Employees

DATE OF REQUEST: 04/07/2022 DATE OF DEPARTURE/RETURN: 07/26/2022 / 07/30/2022

**DESTINATION / BUSINESS PURPOSE:**

Destination: San Juan, PR Business Purpose: U.S. Travel Board of Directors and GAC Directors Meeting

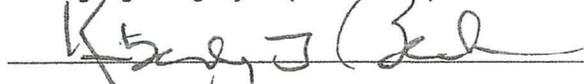
**PROJECTED OUT-OF-TOWN TRAVEL EXPENSES:**

A. Transportation Costs:		
• Airfare <input checked="" type="checkbox"/> check box for business class or equivalent (international only)		\$ 2,000.00
• Rental Car		\$
• Other Transportation (Taxi, TNC, Train, Bus)		\$ 200.00
• Auto (Gas, Parking/Tolls, Mileage)		\$
B. Lodging		\$ 1,000.00
C. Meals and Incidental Expenses (Per Diem)		\$ 460.00
D. Seminar and Conference Fees		\$
E. Entertainment		\$
<b>TOTAL PROJECTED TRAVEL EXPENSES</b>		<b>\$ 3,660.00</b>

**CERTIFICATION BY TRAVELER**

By my signature below, I certify the following:

- 1. The above-listed projected out-of-town travel expenses conform to Policy 3.30, are reasonable and directly related to Authority business; and
- 2. I have attended training regarding my responsibilities pursuant to Policy 3.30 within the past two years.

Travelers Signature:  Date: 4/22/22

**CERTIFICATION BY ADMINISTRATOR** (If Administrator is Executive Committee, Clerk certifies below.)

By my signature below, I certify the following:

- 1. I have reviewed this out-of-town travel request and made inquiries to determine that the out-of-town travel and identified expenses are directly related to and necessary for the advancement of the Authority's business and reasonable in comparison to the anticipated benefits to the Authority; and
- 2. I have attended training regarding my responsibilities pursuant to Policy 3.30 within the past two years.

Administrator's Signature: \_\_\_\_\_ Date: \_\_\_\_\_

**AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE**

Arely Valenzuela, Assistant Authority Clerk, certify that this document was approved  
(Name of Clerk)  
 by the Executive Committee at its 4/25/22 meeting.  
(Meeting Date)

**SCHEDULE OF EVENTS WITH ACTIVITIES**

*(as of 06.15.2022)*

All business sessions and lodging are at the Caribe Hilton, 1 San Geronimo Street, San Juan, Puerto Rico 00901. The Registration and Hospitality Room will be located in Conference Center Room 10, located on the Second Floor above the hotel's front desk.

Attire for business sessions and meals is resort casual (no ties) unless otherwise noted. Evenings may be cool, so bring a sweater or light jacket. For all outdoor activities, be sure to bring sunglasses and sunscreen. See individual activity descriptions for restrictions and attire suggestions. All organized meals and group activities are complimentary.

Please Note: We are anticipating higher than usual attendance at this meeting. This year's activity options are mostly small group activities with limited participation. We are offering more options in each block and repeating the options each day in hopes of accommodating more attendees.

During this RSVP process, you will be submitting your activity **requests**; however, please bear in mind that activities will not be confirmed until you pick up your packet at the Registration Desk in the Registration & Hospitality Room. As requests come in and we have a better idea of which activities are the more popular options, we will try to secure additional spots but cannot guarantee availability. We may also need to shift a Thursday request to a Friday request (or vice versa).

We appreciate your understanding!

Minors under 18 years old must be accompanied by a parent or guardian on all activities. Please note that age and weight restrictions may vary on specific activities and will be strictly enforced. Also, closed-toe shoes are required on several activities.

For activity transportation departures, please be in the Main Lobby of the hotel 15 minutes prior to the start times listed on the schedule. Remember to bring your signed waiver when necessary. The end time denotes arrival back at the hotel.

**WEDNESDAY, JULY 27**

8:30 a.m.-1:00 p.m. <i>Flamingo</i>	Gateway Airports Council Meeting ( <i>Members only</i> ) (Breakfast and lunch included)
11:00 a.m.-Noon <i>Tropical C</i>	Compensation Committee ( <i>Members Only</i> ) (Lunch included)
11:00 a.m.-12:30 p.m. <i>Tropical B</i>	Governance Committee ( <i>Members Only</i> ) (Lunch included)
12:00-7:30 p.m. <i>Conference Room 10</i>	Registration and Hospitality Room
12:30-1:30 p.m. <i>Salon del Mar</i>	Meetings Mean Business Advisory Committee Meeting ( <i>Members Only</i> ) (Lunch included)
2:00-5:00 p.m. <i>Conference Room 3-7</i>	Executive Committee Meeting ( <i>Members only</i> )

MAXIMUM PER DIEM RATES  
OUTSIDE THE CONTINENTAL  
UNITED STATES

COUNTRY/STATE: **PUERTORICO**

PUBLICATION DATE (MM DD YY): **080122**

**NOTES**

1. Use the **OTHER** rate if neither the **CITY, PLACE, ISLAND**, nor **MILITARY INSTALLATION** is listed.
2. For other allowances that are based on per diem rates (e.g., **TLE, TLA, TQSE, TQSA**), see the appropriate rules for those allowances regarding what per diem rate to use.
3. The standard **ONBASE INCIDENTAL RATE is \$3.50** OCONUS wide.
4. When **Government meals** are directed, the appropriate Government meal rate, as prescribed in [Appendix A](#), is applicable.
5. Per Diem Rate = Max Lodging + Meals (Local Meals, [Proportional](#), or [Government](#)) + Incidental Rate (Local or OnBase)

**\* All rates are in US Dollars**

Locality	Seasons (Beg-End)	Maximum Lodging	Local Meals	Proportional Meals	Local Incidental	Footnote	Footnote Rate	Maximum Per Diem	Effective Date
<b>AGUADILLA</b>	01/01-12/31	149	72	44	18			<b>239</b>	05/01/2021
<b>BAYAMON</b>	06/01-11/30	167	92	54	23			<b>282</b>	05/01/2021
<b>BAYAMON</b>	12/01-05/31	195	92	54	23			<b>310</b>	05/01/2021
<b>CAROLINA</b>	06/01-11/30	167	92	54	23			<b>282</b>	05/01/2021
<b>CAROLINA</b>	12/01-05/31	195	92	54	23			<b>310</b>	05/01/2021
<b>CEIBA</b>	01/01-12/31	159	88	52	22			<b>269</b>	05/01/2021
<b>CULEBRA</b>	01/01-12/31	159	84	50	21			<b>264</b>	05/01/2021
<b>FAJARDO [INCL ROOSEVELT RDS NAVSTAT]</b>	01/01-12/31	159	88	52	22			<b>269</b>	05/01/2021
<b>FT. BUCHANAN [INCL GSA SVC CTR, GUAYNABO]</b>	06/01-11/30	167	92	54	23			<b>282</b>	05/01/2021
<b>FT. BUCHANAN [INCL GSA SVC CTR, GUAYNABO]</b>	12/01-05/31	195	92	54	23			<b>310</b>	05/01/2021
<b>HUMACAO</b>	01/01-12/31	159	88	52	22			<b>269</b>	05/01/2021
<b>LUIS MUNOZ MARIN IAP AGS</b>	06/01-11/30	167	92	54	23			<b>282</b>	05/01/2021
<b>LUIS MUNOZ MARIN IAP AGS</b>	12/01-05/31	195	92	54	23			<b>310</b>	05/01/2021
<b>LUQUILLO</b>	01/01-12/31	159	88	52	22			<b>269</b>	05/01/2021
<b>MAYAGUEZ</b>	01/01-	109	75	46	19			<b>203</b>	05/01/2021

	12/31								
<b>PONCE</b>	01/01-12/31	149	104	60	26			<b>279</b>	05/01/2021
<b>RIO GRANDE</b>	01/01-12/31	169	68	42	17			<b>254</b>	05/01/2021
<b>SABANA SECA [INCL ALL MILITARY]</b>	06/01-11/30	167	92	54	23			<b>282</b>	05/01/2021
<b>SABANA SECA [INCL ALL MILITARY]</b>	12/01-05/31	195	92	54	23			<b>310</b>	05/01/2021
<b>SAN JUAN &amp; NAV RES STA</b>	06/01-11/30	167	92	54	23			<b>282</b>	05/01/2021
<b>SAN JUAN &amp; NAV RES STA</b>	12/01-05/31	195	92	54	23			<b>310</b>	05/01/2021
<b>VIEQUES</b>	01/01-12/31	159	75	46	19			<b>253</b>	05/01/2021
<b>[OTHER]</b>	01/01-12/31	159	80	48	20			<b>259</b>	05/01/2021

\*Use the OTHER rate if neither the **CITY, PLACE, ISLAND**, nor **MILITARY INSTALLATION** is listed.

[Request a Review of a Per Diem Rate](#)

[Find out more about the Proportional Meal Rate \(Prop. Meals\)](#)

\$107	16	27	43	21
\$108	16	27	43	22
\$109	16	27	44	22
\$110	17	27	44	22
\$111	17	28	44	22
\$112	17	28	45	22
\$113	17	28	45	23
\$114	17	29	45	23
\$115	17	29	46	23
\$116	17	29	47	23
\$117	18	29	47	23
\$118	18	30	47	23
\$119	18	30	48	23
\$120	18	30	48	24
\$121	18	30	49	24
\$122	18	31	49	24
\$123	18	31	49	25
\$124	19	31	49	25
\$125	19	31	50	25
\$126	19	32	50	25
\$127	19	32	51	25
\$128	19	32	51	26
\$129	19	32	52	26
\$130	20	32	52	26
\$131	20	33	52	26
\$132	20	33	53	26
\$133	20	33	53	27
\$134	20	34	53	27
\$135	20	34	54	27
\$136	20	34	55	27
\$137	21	34	55	27
\$138	21	35	55	27
\$139	21	35	56	27
\$140	21	35	56	28
\$141	21	35	57	28
\$142	21	36	57	28
\$143	21	36	57	29
\$144	22	36	57	29
\$145	22	36	58	29
\$146	22	37	58	29

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY**  
**TRAVEL EXPENSE REIMBURSEMENT REPORT - Board Members, President/CEO, General Counsel, Chief Auditor**  
 (To be completed within 30 days from travel return date for domestic travel; 45 days for international travel)

Refer to Authority Policy 3.30 - Business and Travel Expense Reimbursement Policy, outlining appropriate reimbursable expenses. Attach all required supporting documentation. All receipts must be detailed (credit card receipts do not provide sufficient detail). Any special items should be explained in the space provided below.

[Policy 3.30 - Business and Travel Expense Reimbursement](#)

[Business and Travel Reimbursement Guidelines](#)

**Employee/Trip Information** Date: \_\_\_\_\_

Name: Kimberly J. Becker Dept: **6 - Executive Division**

Departure Date: 8/4/2022 Return Date: 8/5/2022 Report Due: **9/4/22**

Destination: Long Beach, CA

Business Purpose: CAC Board of Directors Meeting

Expense items not included in Per Diem	Authority Prepaid Expenses	Employee Paid Expenses							TOTAL
		8/4/22 Thursday	8/5/22 Friday	8/6/22 Saturday	8/7/22 Sunday	8/8/22 Monday	8/9/22 Tuesday	8/10/22 Wednesday	
Air Fare, Railroad, Bus									-
Conference Fees									-
Rental Car									-
Gas									-
Parking & Tolls			9.00						9.00
Mileage - Attach mileage form									-
Taxi / TNC / Shuttle Fare									-
Lodging		266.09							266.09
Telephone, Internet and Fax									-
Laundry									-
Miscellaneous:									-
									-
	\$ -								\$ 275.09

**Expense items included in Per Diem:**

Meals & Incidental Expenses (M&IE) Meals will be reimbursed at established Per Diem rates. Receipts shall not be required except for authorized meals above per diem rate (approved by CEO or Vice President below). If a meal is provided by a conference or meeting, do not include the meal for reimbursement below. On first travel day, only include lunch and dinner if flight departs after 9:00 a.m. On last travel day, only include breakfast and lunch if flight returns before 6:00 p.m.

[GSA Per Diem for Domestic](#)

[US Dept of State Per Diem for International](#)

Enter Daily Per Diem Rate	8/4/22	8/5/22	8/6/22	8/7/22	8/8/22	8/9/22	8/10/22	TOTAL
	Thursday	Friday	Saturday	Sunday	Monday	Tuesday	Wednesday	
Breakfast	\$17.00							-
Lunch	\$18.00							-
Dinner	\$34.00							-
Incidentals	\$5.00							-
<b>Total M&amp;IE</b>	<b>\$74.00</b>							-
		5.00	5.00					10.00
Approved Meal Exception Above Per Diem Rate <sup>1</sup>								-
<b>Total Meal and Incidental Expenses</b>	\$ 5.00	\$ 5.00	\$ -	\$ -				<b>10.00</b>

<b>Explanation:</b> Substantiation for exception should be attached	<b>Trip Grand Total</b>	<b>285.09</b>
	LESS CASH ADVANCE (Attach copy of Authority check)	-
	Less Expenses Prepaid by Authority	-
	<b>Due Traveler</b> - if positive amount, prepare check request	
	<b>Due Authority</b> - if negative, attach check payable to SDCRAA	<b>\$ 285.09</b>
	<small>Note: Send this report to Accounting even if the amount is \$0.</small>	

By signing below, TRAVELER: (a) acknowledges understanding and agreeing to be bound by Authority Policy 3.30 - Business and Travel Expense Reimbursement Policy; (b) certifies that this report is true and correct and all claimed expenses were incurred in connection with official Authority business; and (c) understands that any purchases/claims that are not allowed will be traveler's responsibility. By signing below, ADMINISTRATOR certifies, based on reasonable inquiry, that expenses approved in this report were reasonable, necessary, directly related to the Authority's business, and that they are reimbursable under Authority Policy 3.30.

Prepared By: Diane Casey Ext.: 2445

Traveler's Signature: Kimberly J. Becker Date: 8/8/22

**AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE (To be completed by Clerk)**

I, \_\_\_\_\_ hereby certify that this document was approved by the Executive Committee at it's meeting on \_\_\_\_\_

Clerk Signature: \_\_\_\_\_ Date: \_\_\_\_\_

The Westin Long Beach  
 333 East Ocean Blvd.  
 Long Beach, CA 90802  
 United States  
 Tel: 562-436-3000 Fax: 562-436-9176



Kimberly Becker  
 CA2986 - California Airport Council

Page Number : 1  
 Guest Number : 2342420  
 Folio ID : A  
 04-AUG-22 15:20  
 05-AUG-22  
 1  
 1438  
 9603

Westin Long Be LGBWI AUG-05-2022 03:40 9999

Date	Reference	Description	Charges (USD)	Credits (USD)
04-AUG-22	RT1438	Room Chrg - Grp - Association	229.00	
04-AUG-22	RT1438	City/Tourism	6.87	
04-AUG-22	RT1438	Occupancy	29.77	
04-AUG-22	RT1438	State Tourism	0.45	
AUG-05-2022	MC	Master Card		-269.09

Approve EMV Receipt for MC - 0764: Signature Captured  
 TC:10E5DE394067EDB5  
 IAD:0110A040012200000000000000000000FF TVR:0080008000  
 AID:A0000000041010 Application Label:Mastercard

*08/04 - Room  
 \$ 266.09*

\*\* Total 269.09 -269.09  
 \*\*\* Balance 0.00

I agreed to pay all room & incidental charges.

*K. Becker*

Continued on the next page

The Westin Long Beach  
333 East Ocean Blvd.  
Long Beach, CA 90802  
United States  
Tel: 562-436-3000 Fax: 562-436-9176



Kimberly Becker  
CA2986 - California Airport Council

Page Number : 2  
Guest Number : 2342420  
Folio ID : A  
04-AUG-22 15:20  
05-AUG-22  
1  
1438  
9603

For your convenience, we have prepared this zero-balance folio indicating a \$0 balance on your account. Please be advised that any charges not reflected on this folio will be charged to the credit card on file with the hotel. While this folio reflects a \$0 balance, your credit card may not be charged until after your departure. You are ultimately responsible for paying all of your folio charges in full.

Stay well, no matter where you travel. Reconnect with your well-being and find your next destination at [westin.com](http://westin.com).

Tell us about your stay. [www.westin.com/reviews](http://www.westin.com/reviews)

Bring the Westin experience home. Shop [WestinStore.com](http://WestinStore.com).

## Casey Diane

---

**From:** Becker Kimberly  
**Sent:** Sunday, August 7, 2022 8:24 PM  
**To:** Casey Diane  
**Subject:** Fwd: Your One-Time-Toll Confirmation, confirmation number 3513000350

Get [Outlook for iOS](#)

---

**From:** DoNotReply@TheTollRoads.com <DoNotReply@TheTollRoads.com>  
**Sent:** Sunday, August 7, 2022 2:08:11 PM  
**To:** Becker Kimberly <kbecker@san.org>  
**Subject:** Your One-Time-Toll Confirmation, confirmation number 3513000350

Thank you for driving The Toll Roads and paying your toll(s) online.  
[Click here](#) for a print version of the receipt.

### Toll Payment Receipt

Your confirmation number is **3513000350**



Vehicle		Payment	
License Plate	[REDACTED]	Name	BECKER KIMBERLY
State	CALIFORNIA	Address	[REDACTED]
Vehicle Type	Car, motorcycle, 2-axle truck	Email	KBECKER@SAN.ORG
		Card Type	MasterCard
		Card Number	xxxxxxxxxxxx0764
		Payment Amount	\$9.00

My Tolls		
Date	Location	Toll Amount
08/05/22 1:33 PM	SR73 Catalina View South	\$9.00
<b>Total Tolls</b>		<b>\$9.00</b>

3225 N Harbor Dr  
to 333 E Ocean Blvd

1 hr 50 min

106.5 miles

Est fuel cost:

\$15.47



IRS reimbursement:

\$62.31

1 hr 50 min (106.51 miles)

3225 N Harbor Dr to 333 E Ocean Blvd

WESTIN Long Beach  
HOTEL

213 miles  
Roundtrip

 3225 N Harbor Dr



Start out going west on Terminal Access Rd.

Then 0.07 miles



Take Terminal Access Rd toward Terminal Return/Airport Exit/Parking.

Then 0.20 miles



Turn slight right toward Rental Car Return/I-5/Downtown.

Then 0.50 miles



Turn slight right onto N Harbor Dr.

Then 0.73 miles



Turn left onto W Laurel St.

- *W Laurel St is 0.1 miles past N Embarcadero*
- *If you reach N Embarcadero you've gone a little too far*

Then 0.43 miles



Turn left onto India St.

- *India St is just past Kettner Blvd*
- *If you reach Columbia St you've gone a little too far*

Then 0.84 miles



Merge onto I-5 N via the ramp on the left.

Then 66.51 miles



Merge onto CA-73 N via EXIT 85A toward Long Beach (Portions toll) (Electronic toll collection only).

Then 17.61 miles



Merge onto I-405 N/CA-22 W via the exit on the left toward Long Beach.

Then 12.86 miles



Merge onto CA-22 W via EXIT 23 toward Long Beach/7th Street.

Then 2.41 miles



CA-22 W becomes E 7th St.

Then 3.38 miles



Turn left onto Alamitos Ave.

- *Alamitos Ave is 0.1 miles past Cerritos Ave*
- *If you reach Martin Luther King Jr Ave you've gone a little too far*

Then 0.65 miles



Turn slight right onto E Ocean Blvd.

- *E Ocean Blvd is just past E Medio St*

Then 0.32 miles



**333 E Ocean Blvd**

Long Beach, CA 90802-4827

- *333 E OCEAN BLVD is on the right.*
- *Your destination is just past Elm Ave*
- *If you reach Long Beach Blvd you've gone a little too far*

# FY 2022 Per Diem Rates for California

Meals & Incidentals (M&IE) Breakdown

Primary Destination	County	M&IE Total	Continental Breakfast/Breakfast	Lunch	Dinner	Incidental Expenses	First & LastDay of Travel
Los Angeles	Los Angeles / Orange / Ventura / Edwards AFB less the city of Santa Monica	\$74	\$17	\$18	\$34	\$5	\$55.50
Standard Rate	Applies for all locations without specified rates	\$59	\$13	\$15	\$26	\$5	\$44.25