

Capital Improvement Program Oversight Committee and Special Board Meeting Agenda

Thursday, January 20, 2022
10:00 A.M.

San Diego International Airport
SDCRAA Administration Building
3225 N. Harbor Drive
San Diego, California 92101

Board Members

Gil Cabrera (Chair)
Paul Robinson (Vice Chair)
Catherine Blakespear
Mary Casillas Salas
Robert T. Lloyd
Paul McNamara
Johanna Schiavoni
Nora E. Vargas
Marni von Wilpert

Ex-Officio Board Members

Col. Thomas M. Bedell
Gustavo Dallarda
Gayle Miller

President/CEO

Kimberly J. Becker

This meeting of the Capital Improvement Program Oversight Committee of the San Diego County Regional Airport Authority will be conducted pursuant to the provisions of California Assembly Bill 361 which suspends certain requirements of the Ralph M. Brown Act. On January 6, 2022, the San Diego County Regional Airport Authority Board adopted Resolution Number 2022-0004 finding that as a result of the continuing State of Emergency and the fact that local officials have recommended measures to promote social distancing and a finding that meeting in person continues to present imminent risks to the health and safety of attendees, it is in the best interest of the Authority and the public to continue to conduct meetings of the Board and Committees virtually pursuant to AB 361. Therefore, in the interest of public health, all Board Members will be participating in the meeting electronically. In accordance with Assembly Bill 361 and Authority Board Resolution No. 2022-0004, there will be no members of the public in attendance at the Board Meeting. We are providing alternatives to in-person attendance for viewing and participating in the meeting. In lieu of in-person attendance, members of the public may submit their comments in the following manner.

Public Comment during Board/Committee Meetings

If you'd like to speak live during the meeting, please follow these steps to request to speak:

- **Step 1:** Watch the meeting via the live Webcast located at the following link, <https://www.san.org/Airport-Authority/Meetings-Agendas/Capital-Improvement-Program-Oversight-Committee?EntryId=15025>
PLEASE NOTE: There is approximately 20 seconds of lag time between the meeting and the Webcast.
- **Step 2:** When the Chair introduces the item that you would like to comment on, *(or indicates that it is time for Non-Agenda Public Comment)*, call into the public comment line by following the following directions:
REMINDER: Please do not call until the item you want to comment on is being discussed.

Thursday, January 20, 2022

- **Dial 1-619-737-2396**
- **When prompted, input Conference ID: 168 571 999#**
- **You will then hear: "If you're the meeting organizer, press star now. You are now joining the meeting." Ignore this message.**
- **After a few seconds, you will hear: "Please wait for the leader to admit you into the meeting, thank you for your patience." This is an indication that you are in the waiting room, Authority staff will admit you into the meeting when it is your time to speak.**
- **After being admitted into the meeting, your microphone will be live, please turn off your webcast to avoid feedback. Staff will then ask you to state your name and begin your comments.**

Written Non-Agenda Public comment and/or Public Comment on agenda items may also be submitted to the Authority clerk at clerk@san.org. Comments received no later than 8:30 a.m. on the day of the meeting will be distributed to the Board or Committee and included in the record.

How to Watch the Meeting

You may also view the meeting online at the following link: <https://www.san.org/Airport-Authority/Meetings-Agendas/Capital-Improvement-Program-Oversight-Committee?EntryId=15025>

Requests for Accessibility Modifications or Accommodations

As required by the Americans with Disabilities Act (ADA), requests for agenda information to be made available in alternative formats, and any requests for disability-related modifications or accommodations required to facilitate meeting participation, including requests for alternatives to observing meetings and offering public comment as noted above, may be made by contacting the Authority Clerk at (619) 400-2550 or clerk@san.org. The Authority is committed to resolving accessibility requests swiftly in order to maximize accessibility.

This Agenda contains a brief general description of each item to be considered. The indication of a recommended action does not indicate what action (if any) may be taken. **Please note that agenda items may be taken out of order.** If comments are made to the Committee without prior notice or are not listed on the Agenda, no specific answers or responses should be expected at this meeting pursuant to State law.

Staff Reports and documentation relating to each item of business on the Agenda are on file in Board Services and are available for public inspection.

Note: Pursuant to Authority Code Section 2.15, all Lobbyists shall register as an Authority Lobbyist with the Authority Clerk within ten (10) days of qualifying as a lobbyist. A qualifying lobbyist is any individual who receives \$100 or more in any calendar month to lobby any Board Member or employee of the Authority for the purpose of influencing any action of the Authority. To obtain Lobbyist Registration Statement Forms, contact the Board Services/Authority Clerk Department.

Thursday, January 20, 2022

CALL TO ORDER:

ROLL CALL:

Committee Members: Blakespear, Cabrera, McNamara (Chair), Schiavoni, von Wilpert

NON-AGENDA PUBLIC COMMENT:

Non-Agenda Public Comment is reserved for members of the public wishing to address the Committee on matters for which another opportunity to speak **is not provided on the Agenda**, and which is within the jurisdiction of the Board. Please submit a completed speaker slip to the Authority Clerk. ***Each individual speaker is limited to three (3) minutes. Applicants, groups and jurisdictions referring items to the Board for action are limited to five (5) minutes.***

Note: Persons wishing to speak on specific items should reserve their comments until the specific item is taken up by the Committee.

NEW BUSINESS:

1. **APPROVAL OF MINUTES:**

RECOMMENDATION: Approve the minutes of the October 14, 2021 regular meeting.

2. **NEW T1 UPDATE AND NEW T1 OUTREACH UPDATE - Q1 2022:**

(Dennis Probst, Vice President Development; Michelle Brega, Senior Director, External Affairs. Bob Bolton, Director Airport Design & Construction)

3. **CAPITAL IMPROVEMENT PROGRAM UPDATE:**

(Bob Bolton, Director, Airport Design & Construction)

4. **FINANCE UPDATE:**

(Geoff Bryant, Manager, Finance)

5. **SMALL BUSINESS DEVELOPMENT UPDATE:**

(Maria Quiroz, Interim Manager Small Business Development)

COMMITTEE MEMBER COMMENTS:

ADJOURNMENT:

Thursday, January 20, 2022

Policy for Public Participation in Board, Airport Land Use Commission (ALUC), and Committee Meetings (Public Comment)

- 1) Persons wishing to address the Board, ALUC, and Committees shall submit an email to the Clerk at clerk@san.org prior to the initiation of the portion of the agenda containing the item to be addressed (e.g., Public Comment and General Items). Failure to submit an email shall not preclude testimony, if permission to address the Board is granted by the Chair.
- 2) The Public Comment Section at the beginning of the agenda is reserved for persons wishing to address the Board, ALUC, and Committees on any matter for which another opportunity to speak is not provided on the Agenda, and on matters that are within the jurisdiction of the Board.
- 3) Persons wishing to speak on specific items listed on the agenda will be afforded an opportunity to speak during the presentation of individual items. Persons wishing to speak on specific items should reserve their comments until the specific item is taken up by the Board, ALUC and Committees.
- 4) If many persons have indicated a desire to address the Board, ALUC and Committees on the same issue, then the Chair may suggest that these persons consolidate their respective testimonies. Testimony by members of the public on any item shall be limited to **three (3) minutes per individual speaker and five (5) minutes for applicants, groups and referring jurisdictions.**
- 5) Pursuant to Authority Policy 1.33 (8), recognized groups must register with the Authority Clerk prior to the meeting.

After a public hearing or the public comment portion of the meeting has been closed, no person shall address the Board, ALUC, and Committees without first obtaining permission to do so.

Additional Meeting Information

NOTE: This information is available in alternative formats upon request. To request an Agenda in an alternative format, or to request a sign language or oral interpreter, or an Assistive Listening Device (ALD) for the meeting, please telephone the Authority Clerk's Office at (619) 400-2550 at least three (3) working days prior to the meeting to ensure availability.

For your convenience, the agenda is also available to you on our website at www.san.org.

For those planning to attend the Board meeting, parking is available in the public parking lot located directly in front of the Administration Building. Bring your ticket to the third-floor receptionist for validation.

You may also reach the SDCRAA Building by using public transit via the San Diego MTS System, Route 992. For route and fare information, please call the San Diego MTS at (619) 233-3004 or 511.

2. QUIETER HOME PROGRAM UPDATE:

Sjohnna Knack, Program Manager QHP, Planning & Environmental Affairs provided an update on SAN's Community Sound Insulation Programs that included the Residential and Non-Residential Sound Insulation Programs; Acoustical Testing; Costs Per Home; Current and Proposed Contours and Program Boundaries; and Increased Funding/Items Monitoring.

3. 2020-2021 SUSTAINABILITY REPORT:

Michelle Brega, Senior Director, External Relations provided a presentation on the 2020-2021 Sustainability Report that included How We Measure Our Sustainable Progress; and the Impact Areas (Social, Economic, and Environmental).

In response to Board Member von Wilpert regarding why the employee turnover rate is higher for women than for men, Kimberly Becker, President/CEO stated that staff would forward the information to the Board.

4. NEW T1 COMMUNICATIONS OUTREACH PLAN:

Michelle Brega, Senior Director, External Relations provided a presentation on the New T1 Communications & Outreach Strategy that include the New T1 Public Outreach Goal; Audiences & Stakeholders; Messaging Arc; How to Stay Connected; and Ongoing Outreach.

Board Member Cabrera suggested that the Authority highlight the improvements the public will experience in marketing materials and to look for ways to highlight the improvements that won't be experienced and visible to the public.

COMMITTEE MEMBER COMMENTS:

ADJOURNMENT: The meeting was adjourned at 10:45 a.m.

APPROVED BY A MOTION OF THE CAPITAL IMPROVEMENT PROGRAM OVERSIGHT
COMMITTEE THIS 20th DAY OF JANUARY, 2022.

DENNIS PROBST
VICE PRESIDENT, DEVELOPMENT

ATTEST:

TONY R. RUSSELL
DIRECTOR, BOARD SERVICES/
AUTHORITY CLERK

New T1 Outreach Update – Q1 2022

Michelle Brega, Sr. Director, External Relations
San Diego County Regional Airport Authority

January 20, 2022

NEW T1 PUBLIC OUTREACH GOAL:

Generate excitement for the long-awaited New T1, while simultaneously and effectively communicating construction impacts to the community and customer.

Messaging Arc

NEW
T1

The New T1: Cleared for Takeoff
Groundbreaking – Q4 2021-early 2022

The New T1: Wheels Up
Beginning of Customer Impact - 2022

The New T1: In Flight
Ongoing Project Work – 2023-24

The New T1: On Approach
Nearing Completion – 2025-26

The New T1: Now Arriving
Project Completion – 2027-28

Milestones

- Groundbreaking
- EDR, Parking Plaza, Airside Improvements, Admin Building
- First 19 Gates - new visitor experience
- Next 11 Gates
- Grand Opening

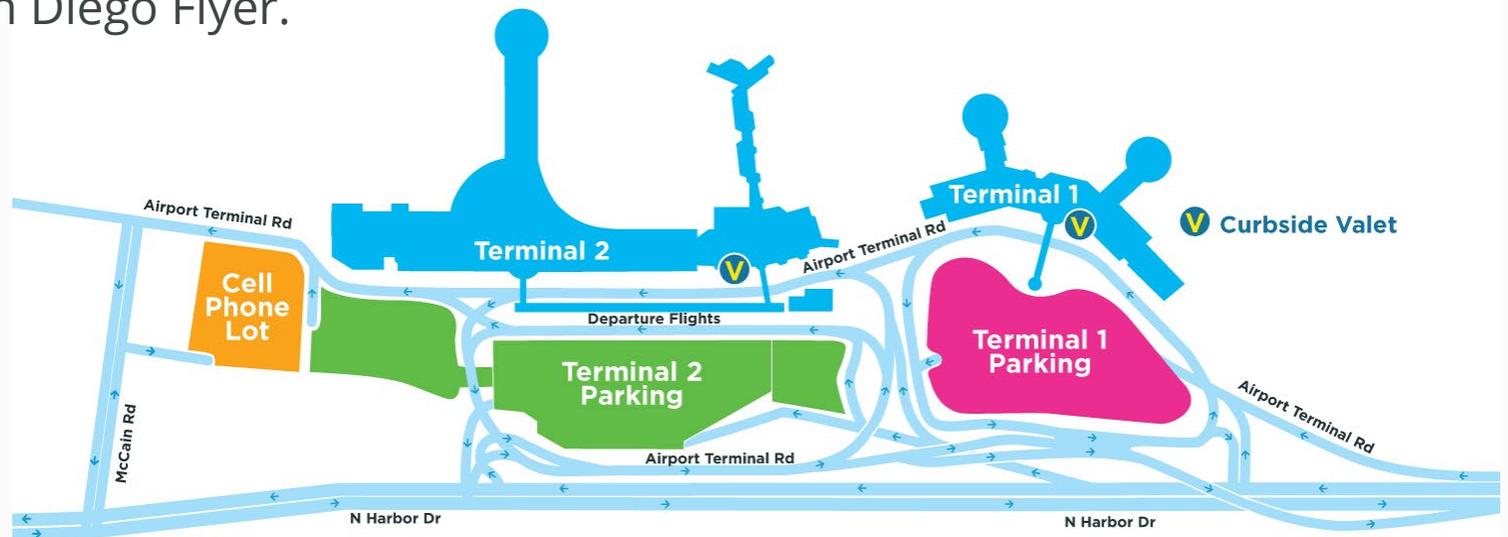
“Cleared for Takeoff” New T1 Customer Messaging Goals through 2022

- Generate traveler and community awareness of the New T1 project
 - **Groundbreaking event**
<https://www.youtube.com/watch?v=lltvZ38O9lw>
- Minimize inconveniences w/ timely updates on travel impacts
- Provide customer with options, including parking, transit, drop off, TNC, Taxi
- Support airport revenues



Airport parking will be limited

- **Terminal 1 lot is partially closed. [Permanent closure July 2022]**
- Reserve your spot now. Check out real-time parking availability and make a reservation at san.org or newT1.com
- Try curbside valet at Terminal 1 or 2.
- Ride the new Terminal Loop Shuttle.
- Take transit. Hop on the new San Diego Flyer.



Earned Media - Recent Headlines



The San Diego International Airport's Groundbreaking New Plans for Terminal 1



San Diego Airport Authority Breaks Ground on Project to Replace Terminal 1



San Diego Airport Alert: Construction Forcing Changes in Parking Lots



San Diego International Airport, Other County Airports to Receive Millions from Infrastructure Bill

Paid Media Campaign

ESTIMATED REACH

85%

Leisure Travelers

CAMPAIGN GOALS

- Achieve optimal reach with available resources
- Reach San Diego's leisure travelers
- Support airport revenues

DELIVERING 26+ MILLION IMPRESSIONS VIA STRATEGIC MEDIA CHANNELS

- Traditional & Streaming Radio + Digital + Paid Social Media

Total Traffic
& Weather Network

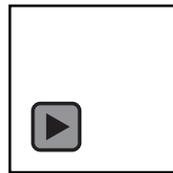
Sunny
98.1!
San Diego's Greatest Hits



 **kpbs**

KyXy
96.5

Campaign Creative



NEW T1 **CLEARED FOR TAKEOFF**

A New Terminal 1 is coming to San Diego International Airport

Learn more about travel impacts and stay connected: Visit **NewT1.com**.

The logo for San Diego International Airport, featuring a stylized green and blue building icon and the text 'SANDIEGO INTERNATIONAL AIRPORT LET'S GO.'

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Outreach to Airlines

GOAL: Partner w/ airlines to reach customers booking travel out of SAN

- All airlines contacted; communication ongoing
- Message to airlines: Construction will impact customers traveling out of both terminals. Parking will be limited.
- Impact and timelines communicated
 - Reductions occurring in front of both terminals beginning in Jan
 - Complete loss of T1 parking in July
 - Call to Action: Plan ahead and make a parking reservation.
- **Our Ask: Partner with us to get word out to your customers.**

Current Status with Airlines

TERMINAL 1 AIRLINES

 **allegiant**[®]

(ecommerce site, pre-flight email)

FRONTIER
(action pending)

Southwest[®]
(pre-flight email)

 **sun country airlines.**
(website and pre-flight email)

jetBlue
(action pending)

TERMINAL 2 AIRLINES

Alaska

(website, pre-flight email, check-in)

American Airlines
(pre-flight email)

BRITISH AIRWAYS
(action pending)

 **DELTA**
(Flight Guide Advisory, website)

Owned Channels

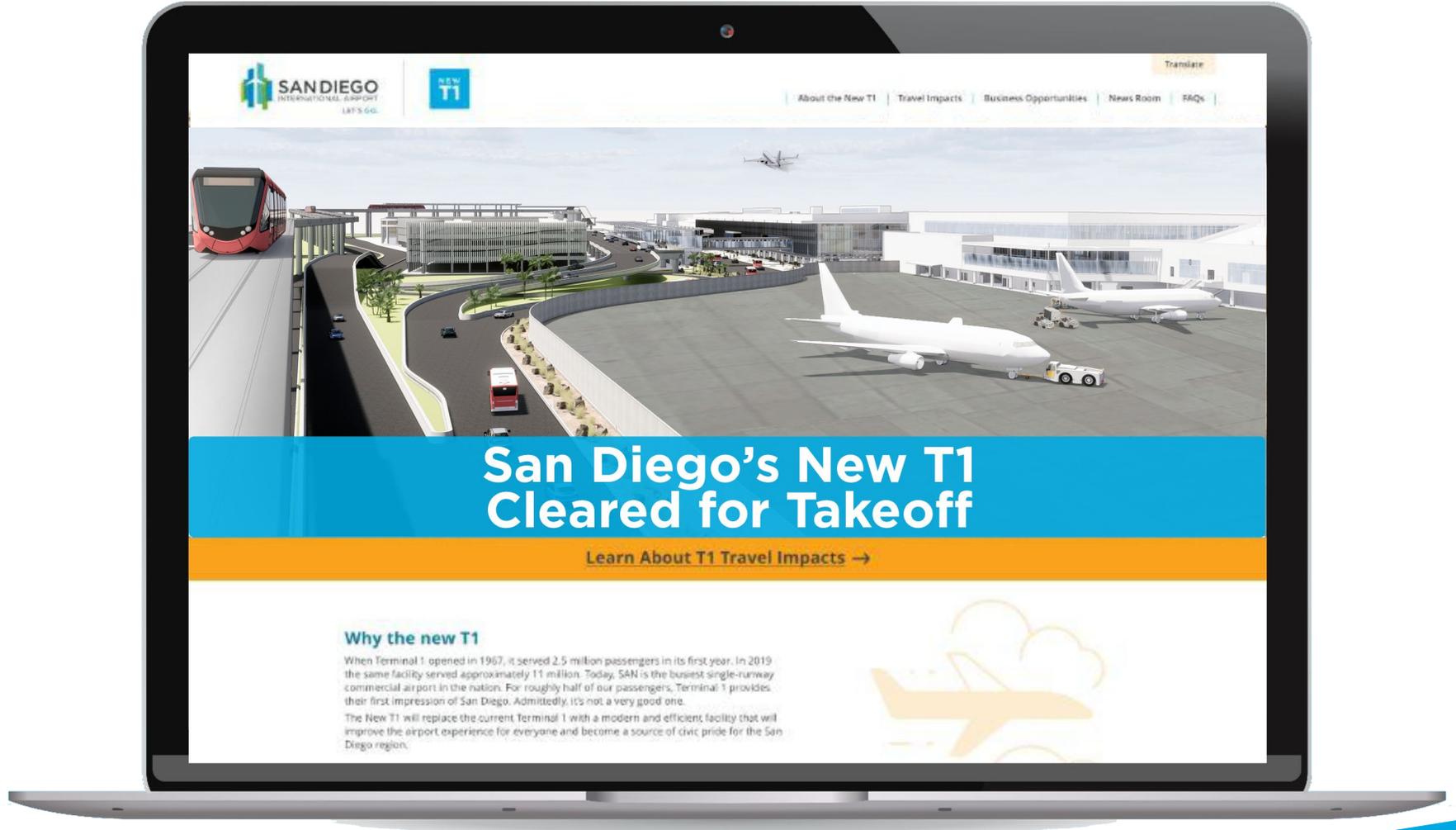
ONLINE

- Airport/Authority social media channels (FB, Instagram, LinkedIn)
- Websites (san.org and NewT1.com), NewT1info@san.org
- 3rd Party Map Services (Google, Apple, etc.)

ON-AIRPORT

- TV Networks at all Gate Areas (Reach TV)
- Airport-wide Digital Advertising Network (Clear Channel)
- In-lot Signage and Flier Distribution (ACE Parking)

TheNewT1.com



Newsletter New T1 Navigator



Quarterly Newsletter



Real-Time Construction Alerts

The New T1 has been cleared for takeoff!
Stay in the know with regular updates.

Sign up for email updates here:

*Name

*Email

Sign up for text updates (including traffic alerts) here:

Phone (XXX) XXX-XXXX



*Check this box to agree to receive informational updates from SAN about upcoming changes, closures, and other updates related to the construction of the New Terminal 1 at SAN. Message frequency varies. Message and data rates may apply. Privacy Policy.

SUBMIT

Opt-in page on newT1.com

Website Additions

- Redesigned **San.org/parking** to feature only T1, T2, Valet, and Cell Lot
- Redesigned map of parking lots with current services
- Added scheduled impacts to parking lots and cell lot to **Travel Impacts** page
- Adding Reservations modules to **Travel Impacts** page on NewT1.com
- Adding Real Time Availability module to **San.org** home page and NewT1.com (mid-Jan)

Parking Availability

Terminal 1

46% Full

Terminal 2

52% Full

Parking Reservations

< DECEMBER 2021

SU	MO	TU	WE	TH	FR	SA
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30	31	

JANUARY 2022 >

SU	MO	TU	WE	TH	FR	SA
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31					

Entry time

6:00 AM

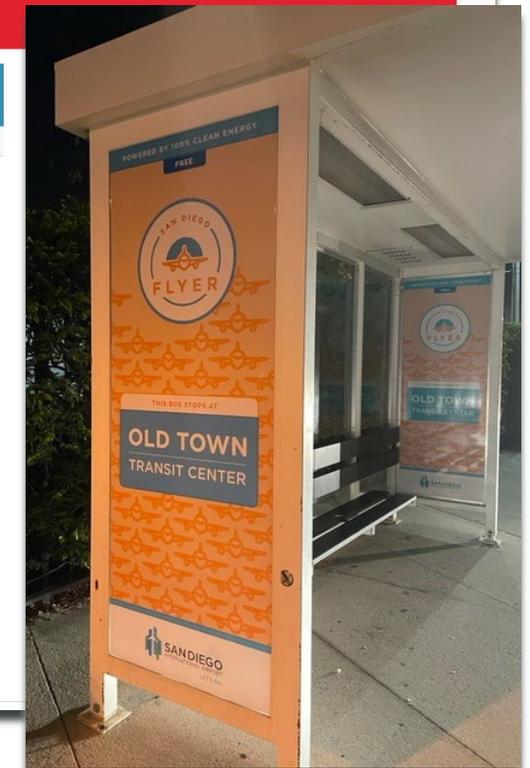
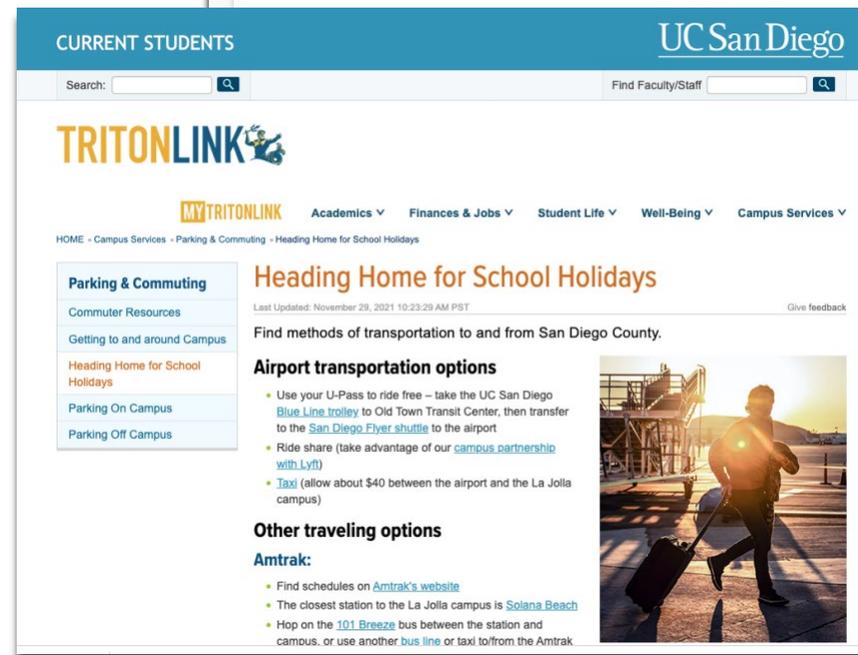
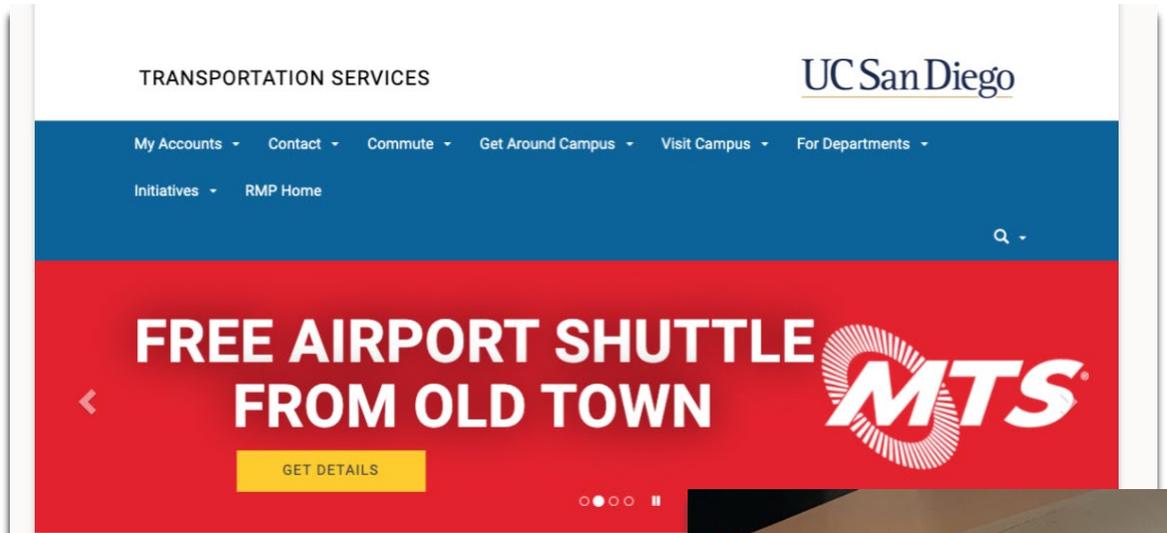
Exit time

11:00 PM

Search

SD Flyer Electric Shuttle to/from OTTC

- Shuttle placement at OTTC
- SAN-owned communication channels
- Partner-owned channels
- On-airport signage
- OTTC signage – short-term and long-term



Ongoing Outreach

NEW
T1



Presentations



Neighboring
residential and
business outreach



Community
events



Elected Officials

New T1 Update

Presented by:

Dennis Probst, VP Development

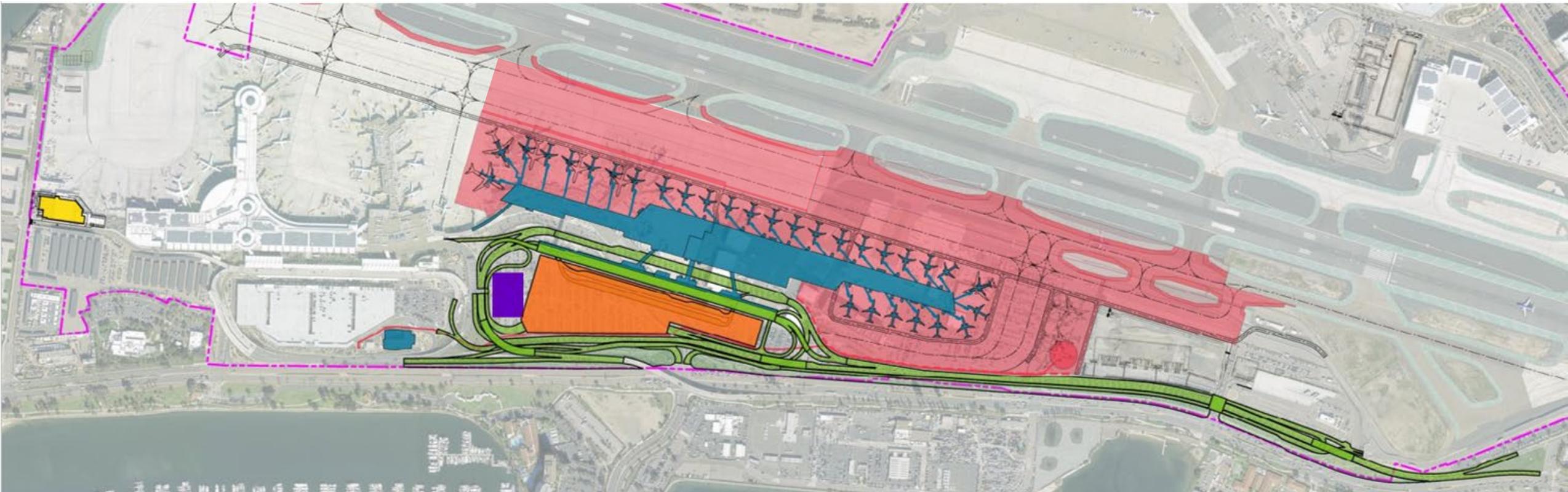
Bob Bolton, Director Airport Design & Construction

January 20, 2022

New Terminal 1 (NT1)

OVERALL PROGRAM SCOPE

-  Package 1 – Terminal and Roadways
-  Package 2 – Airside Improvements
-  Package 3 – Administration Building
-  Future Transit Station



| New Terminal 1 (NT1) Aerial View



| NT1 Terminal and Roadways

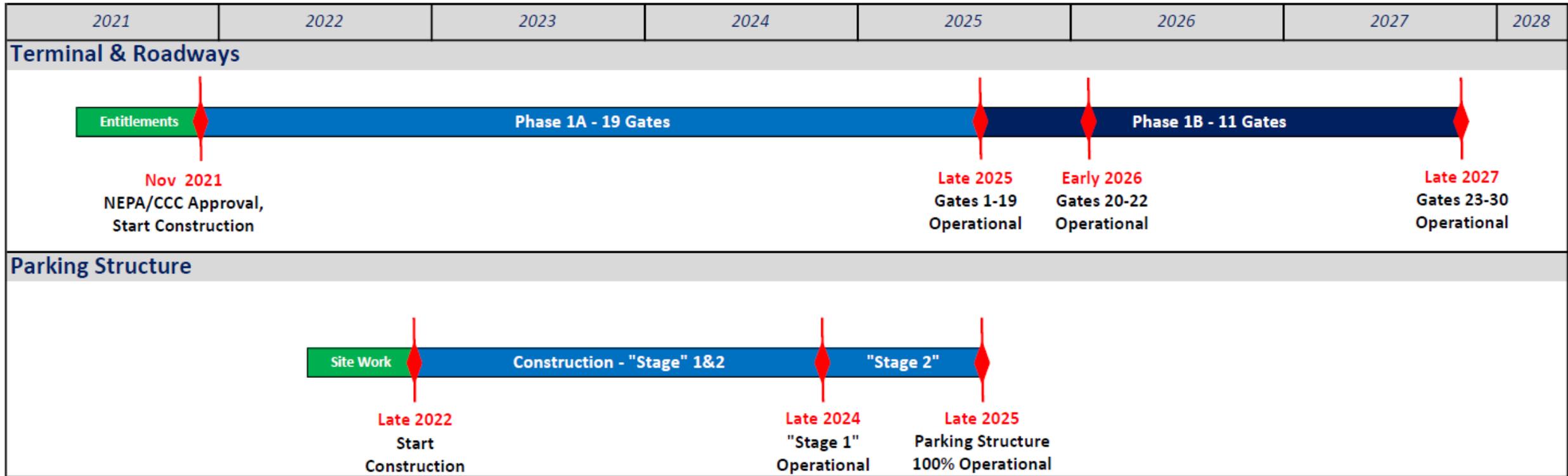
MAJOR MILESTONES ACHIEVED

- Board Approval of Maximum Contract Price (MCP) October 07, 2021
- NEPA Approval - October 22, 2021
- Turnover Existing T1 Gates 1, 1A, 2 and FMD Buildings - November 01, 2021
- Approval from California Coastal Commission for Start of Construction- November 01, 2021
- PMC Construction Completion - December 20, 2021

UPCOMING MAJOR MILESTONES

- Partially Close Existing T1 Parking Lot - January 2022
- Terminal Building Construction Start Anticipated May 2022

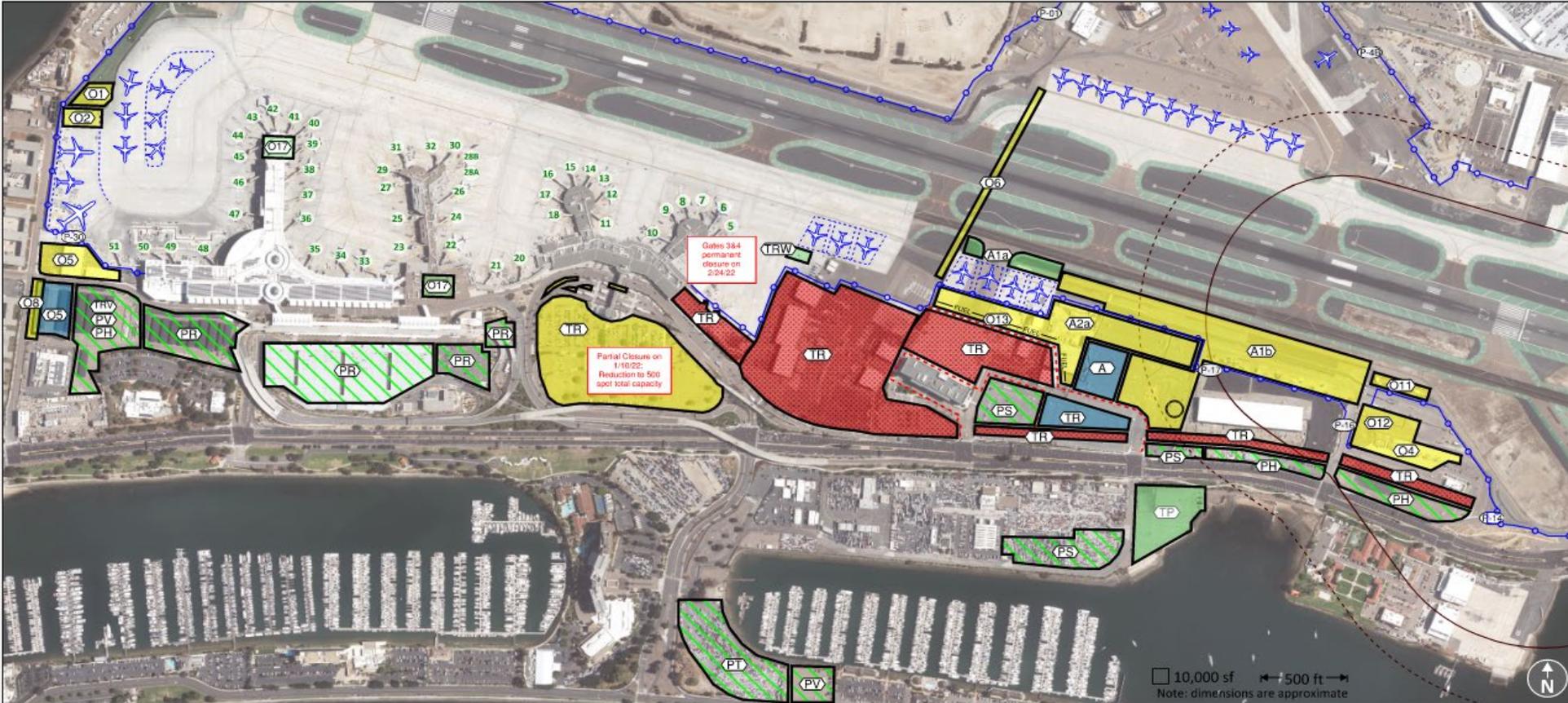
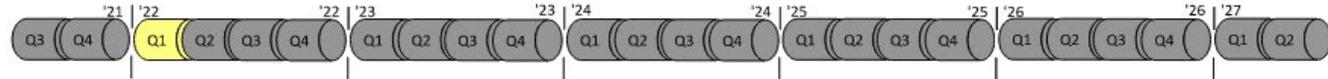
New T1 Project Timeline / Milestones



New T1 Campus-Wide Logistics Plan

Campus-Wide Logistics Plan

2022 Quarter 1
January 1st - March 31st



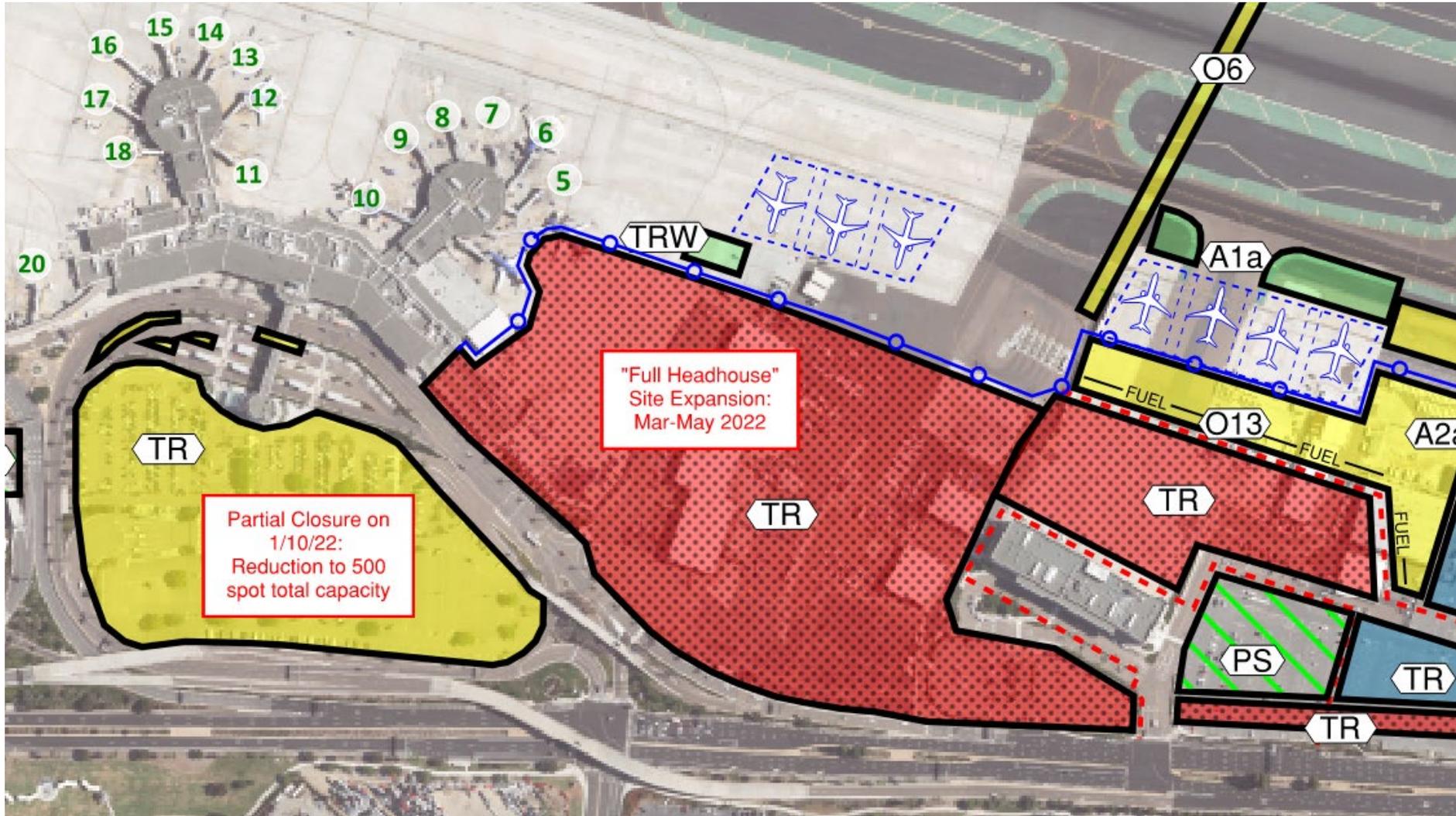
Project List				Active Parking Schedule			Symbols Legend		Drawing Date: 1-10-22
Tag	Project	Tag	Project	Tag	Type	Available Stalls	Project In-progress	Construction Fence	
O11	CIP - West Solid & Liquid Waste Facility	A1A	Airside Phase 1A	PR	Parking - Revenue	~4,000	Project Complete	AOA Fence	
O12	CIP - West Refueler Loading Facility	A1B	Airside Phase 1B	PS	Parking - Staff	~500	Relocate/Demolition	RON Aircraft Spot	
TR	T&R Phase 1A - Stage 1	TRV	Parking - Valet Parking Lot	O5	CIP - Fuel Transfer Line under Runway		Laydown/Staging Area	Least Tern Nesting 800' Radius	
O17	T2 HPD, ACO, AODM Relocation	O6	Airside Phase 2A	A2A	Airside Phase 2A		Active Parking	Least Tern Nesting 1200' Radius	
O11	Airfield Lighting Vault Modifications	TRW	Temp Waste Facility #1						
O12	CIP - East Solid & Liquid Waste Facility								
O12	New Tritratorator & Wash Rack								
O12	SDG&E Utility Relocation								
O12	New Admin Building								
				Off-Gate RON Locations: 21 Operational Gates: 46					

*Developed by ADP Logistics team. Contact ADP Logistics for information regarding this document.



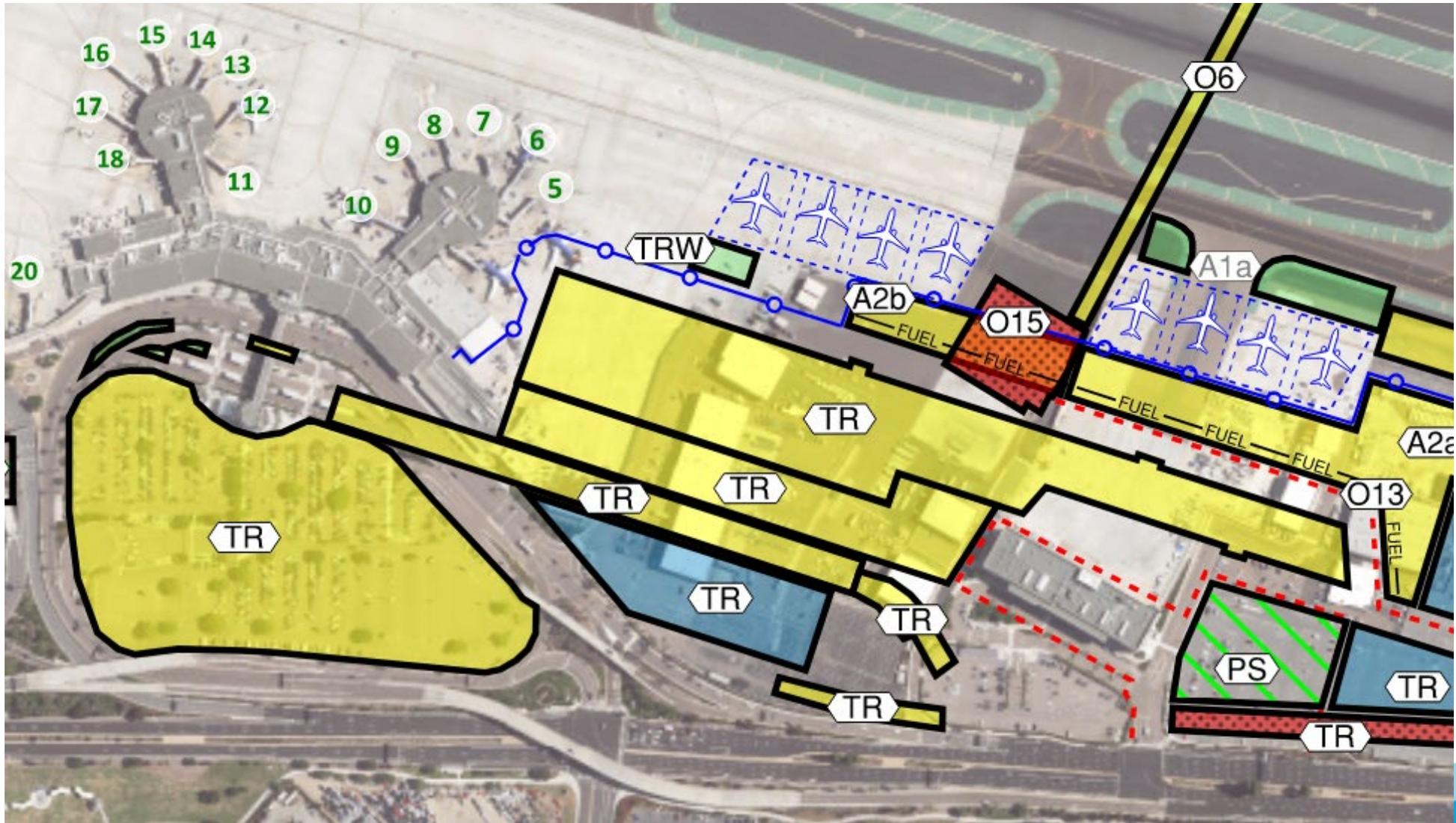
New T1 Site Demolition

"Full Headhouse" site demolition will begin after gates 3&4 permanently close in 1Q/2Q 2022



New T1 Site Demolition

After Demolition and Removals are Complete in 2Q 2022, Terminal / Roadway Construction will begin



Design Update

| South Façade - Brace Frame



| Ticket Lobby - Pre-Security Checkpoint



| Food Hall - East Concourse



| East Concourse - Looking West



| Waiting Lounges



| Baggage Claim Lobby

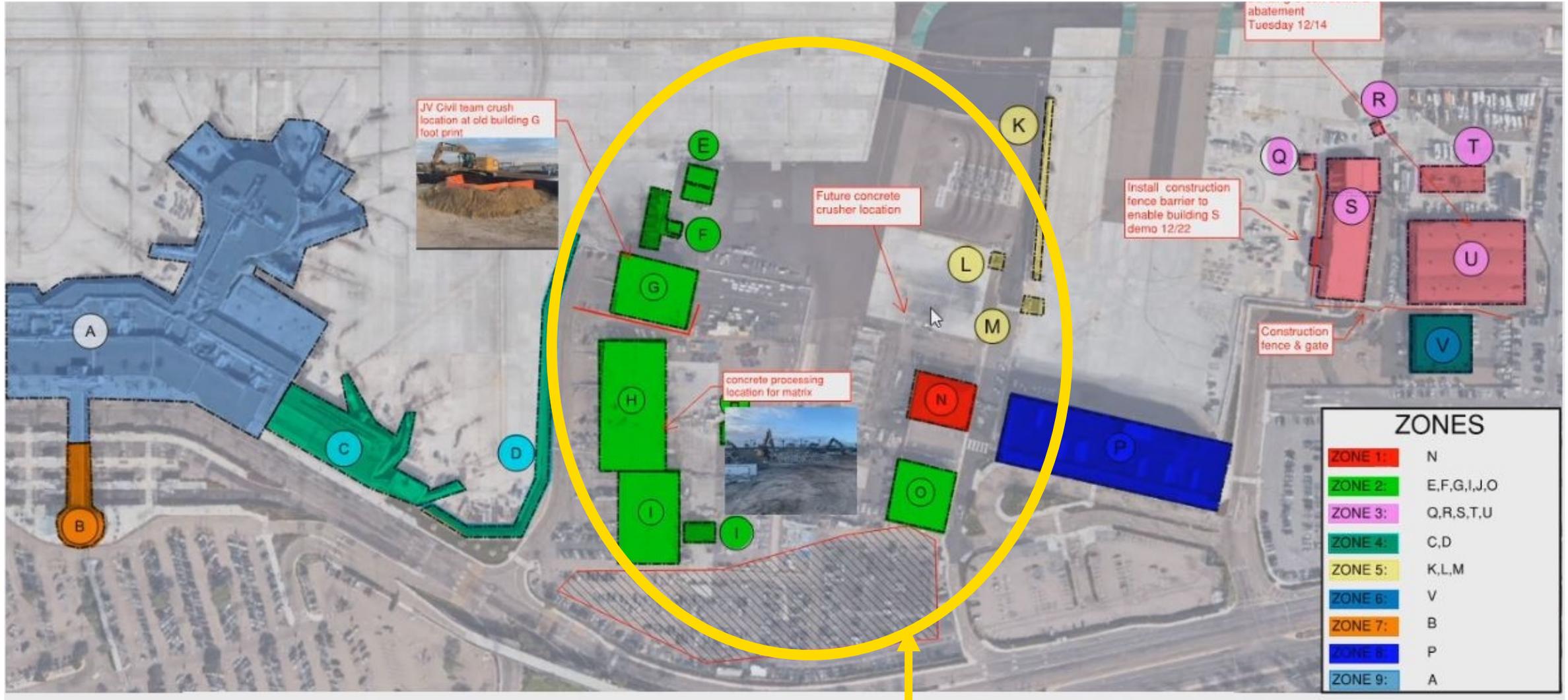


| Arrivals / Passenger Pickup



Construction Update

Demolition Plan



Area of Work 2021

Relocation of Historic United Airlines Hangar



| Exterior Skin Removed



Deconstruction of Structural Steel Framing



| Historic Hangar In Storage Waiting to be Relocated



| Airline Belly Cargo Buildings Before Demolition



| Airline Belly Cargo Buildings During Demolition



| Airline Belly Cargo Buildings - Crushing Concrete



| Airline Belly Cargo Buildings - After Removal



| Existing Gates 1, 1A, & 2 Demolition



| Guillermo “Running Man” Trying To Escape



| Guillermo “Running Man” Captured





Questions?

Capital Improvement Oversight Committee Update

Presented by Bob Bolton, Director
Airport Design & Construction

January 20, 2022

Aerial View of Projects



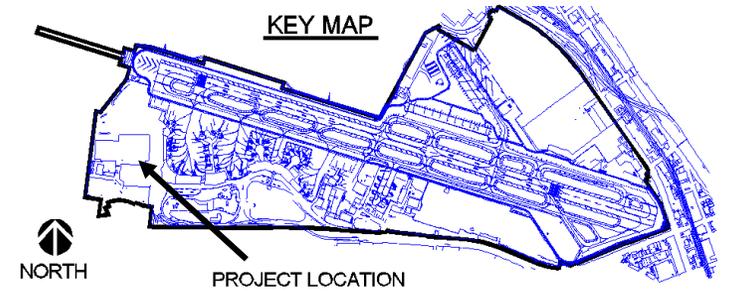
LEGEND:

- 1 ADMINISTRATION BUILDING
- 2 AIRSIDE IMPROVEMENTS
- 3 SOLID WASTE FACILITY
- 4 SHUTTLE LOT AREA

New Administration Building

Project Budget: \$102 M

Phase: 60% Design Development Phase



PROJECT MILESTONES

- Existing Trailer Removal: Dec-21
- GMP Development Phase Completion: May-22
- Substantial Completion: Sep-23
- Move-in Complete: Oct/Nov-23



Design Update

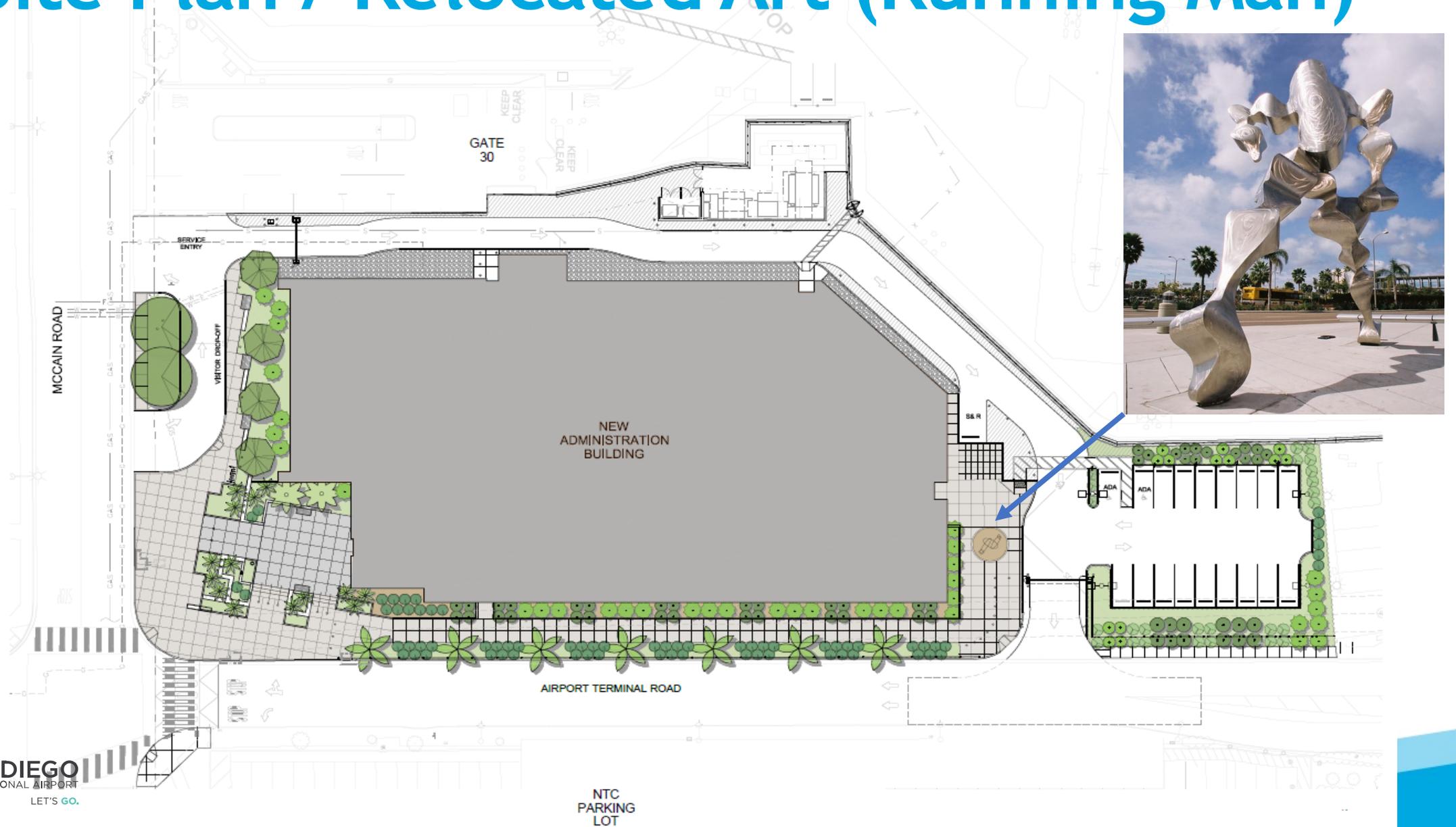
DESIGN DEVELOPMENT

- Currently in the middle of the GMP Development Phase
- 60% Completion Set - Due on 1/21/22
- Stakeholder Design Meetings held since NTP = ~120
- Stakeholder reviews include:
 - ✓ MEP system coordination
 - ✓ Landscape design
 - ✓ Artwork placement
 - ✓ NTC parking lot design
 - ✓ Selection of interior finishes

PERMITTING (6 Total Applications)

- Permits Approved & Received = 1 (Trailer Demolition)
- Currently under Review = 4 (incl. Foundations/Structure, Utility ROW, & Driveway Entrance)
- Remaining Permit Applications = 1 (Primary Building)

Site Plan / Relocated Art (Running Man)



Floor Plans



1ST



2ND



3RD



4TH

Interior Concepts



ENTRANCE LOBBY



AIRPLANES/JOURNEYS THEME



BREAKROOMS



Construction Update

BIDDING (51 Total Bid Packages)

- Bids Received & Awarded = **6** (incl. Foundation Piles, Structural Steel, & Trailer Demo)
- Currently Bidding & Evaluating = **10** (incl. HVAC, Electrical, Plumbing, Elevators, & Earthwork)
- Remaining Bid Packages = **35**

CONSTRUCTION ACTIVITY (3 MONTHS)

- SDG&E High pressure gas line relocation 12/05/21 Start - 02/15/22 Finish
- Remove PMC trailers/site fencing/SWPPP's 12/20/21 Start - 01/27/22 Finish
- NTC Lot Mobilization/site fencing/SWPPP's 01/03/22 Start - 03/01/22 Finish

Construction - SDG&E HP Gas Line Relocation



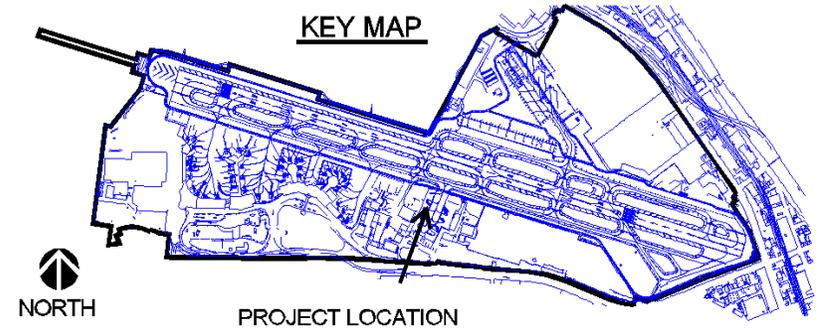
Demobilizing the Old PMC Trailers



NT1 Airside Improvements

Project Budget: \$ 306 M

Phase: Construction



MAJOR MILESTONES ACHIEVED

- Board Approval: *Oct. 7, 2021*
- FONSI-ROD Approval: *Oct. 22, 2021*
- NTP Construction: *Nov. 22, 2021*
- Coord. with Hydrant Fueling Designer and T/R Team
- Shortlist/Interviews On-Call Testing & Inspection

UPCOMING MAJOR MILESTONES

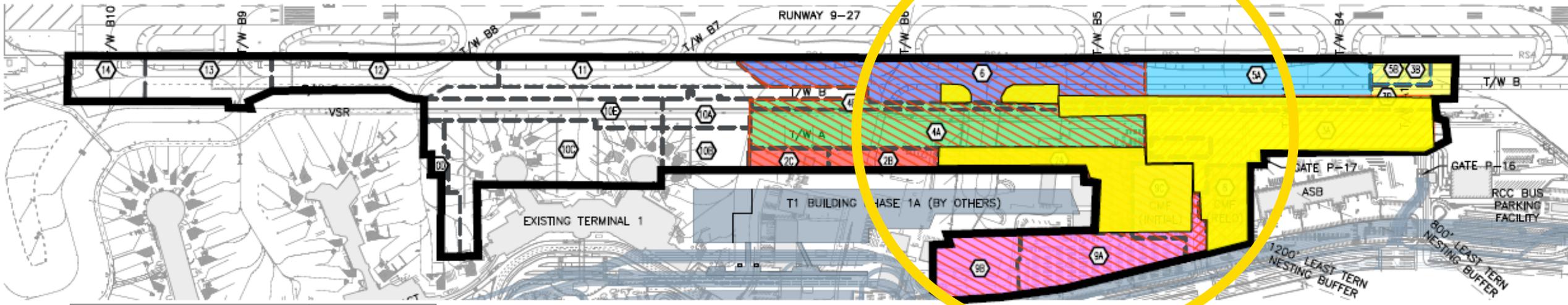
- Board Approval On-Call Testing: *Jan. 6, 2022*
- Contactor Mobilizing: *Jan. 10, 2022*
- Obtain City Permits: *Jan. 21, 2022*
- Survey & Potholing: *Jan 24, 2022*
- Phase 1A Paving: *Feb. 15, 2022*
- Start Cistern: *March 1, 2022*

NT1 Airside Improvements 1st & 2nd Quarter 2022

Project Budget: \$ 306 M

Phase: Construction

Area of Work



- Field Office
- Concrete Crusher
- Concrete Batch Plant
- Temporary Apron Pavement
- 1.5 M Gallon Underground Cistern
- Temporary AOA Fencing
- Permanent Apron Fencing
- Coordination with Hydrant Fueling Work

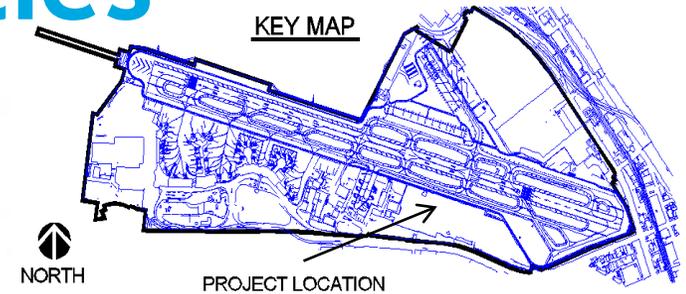
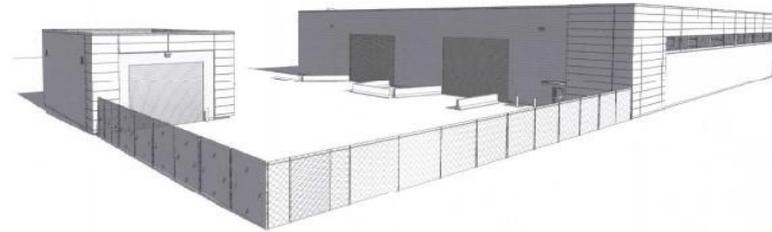
LEGEND:

- PHASE 1 (A AND B), SEE SHEETS GC101-1A TO B
- PHASE 2 (A, B, & C), SEE SHEETS GC101-2A TO C
- PHASE 3 (A, B, & C), SEE SHEETS GC101-3A TO B
- PHASE 4 (A AND B), SEE SHEETS GC101-4A TO B
- PHASE 5 (A AND B), SEE SHEETS GC101-5A TO B
- PHASE 6, SEE SHEET GC101-06
- PHASE 7, SEE SHEET GC101-07
- PHASE 8, SEE SHEET GC101-08
- PHASE 9 (A, B, & C), SEE SHEET GC101-09A TO C

East Solid & Liquid Waste Facilities

Project Budget: \$26.1 M

Phase: Construction



SCOPE

- Replace existing solid waste and triturator/vehicle wash facilities

PROJECT MILESTONES

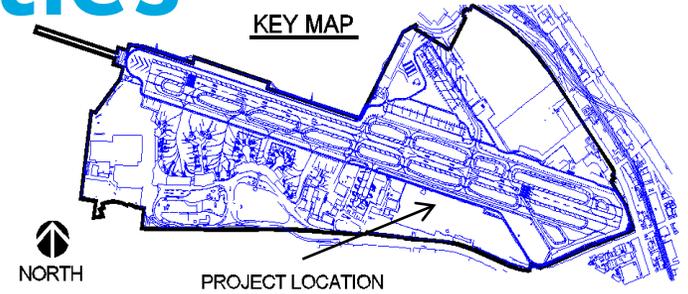
- Construction Start: November 2021
- Completion: August 2023



East Solid & Liquid Waste Facilities

Project Budget: \$26.1M

Phase: Construction

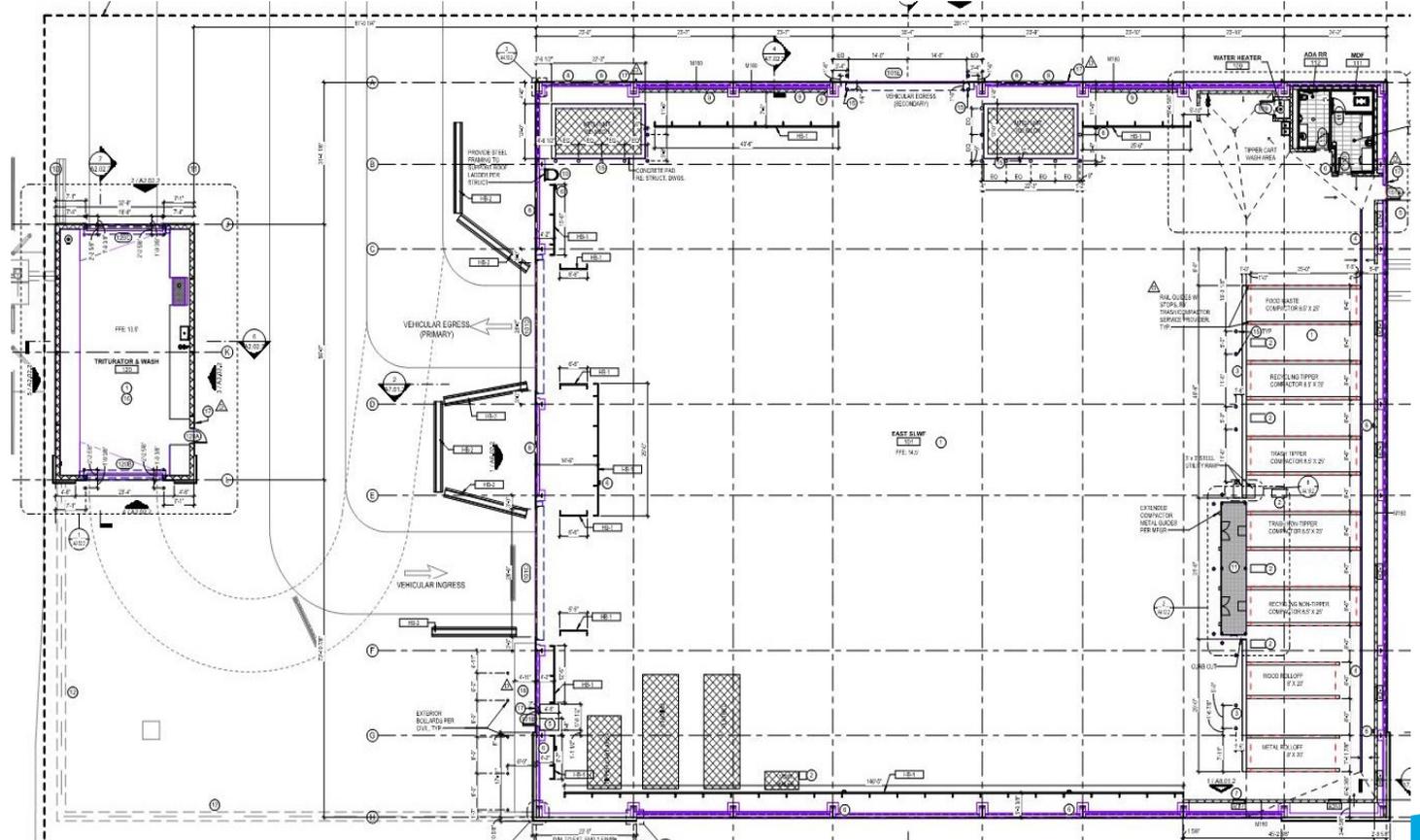


TRITURATOR/WASH FACILITY

- Total Building Area: 1,870 SF
- Building Height: 26'-8"

EAST SOLID WASTE FACILITY

- Total Building Area : 32,539 SF
- Building Height: 36'-0"
- Collect general trash, recycling waste, food waste, wood and metal.



On-going Concrete Demolition

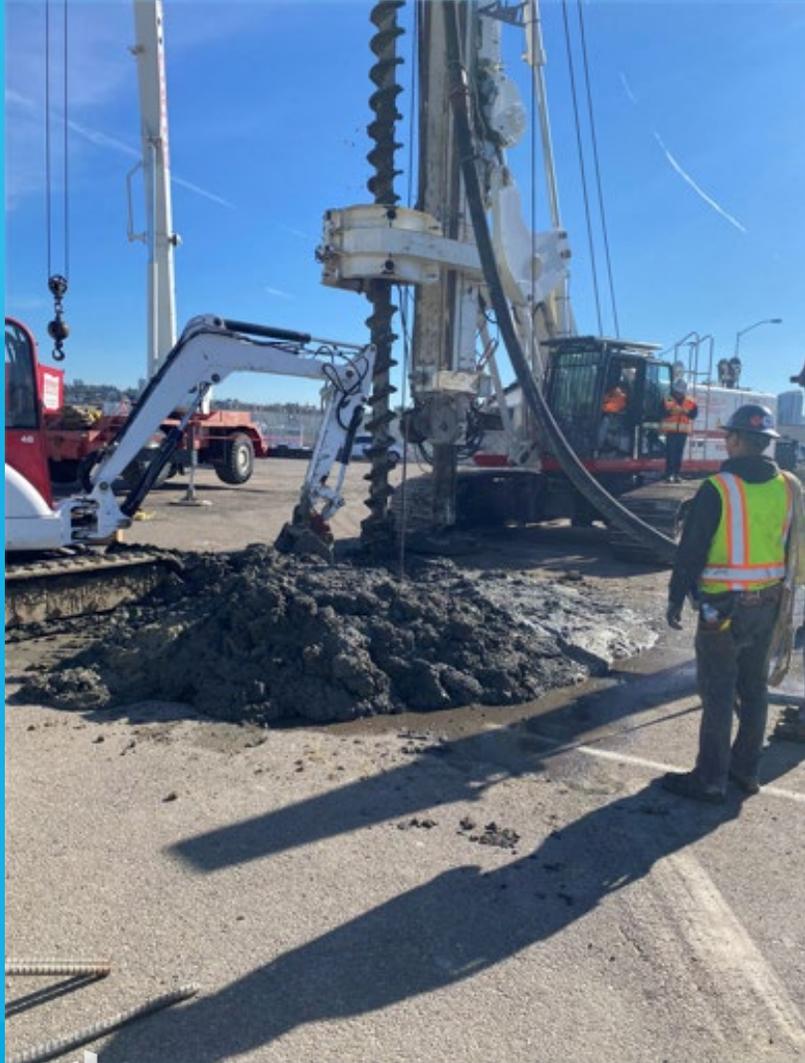


Demolishing RCC Bus Parking Slab



CTB spoils haul off

East Solid and Liquid Waste Facilities



Drilling Pile



Cage Install Pile

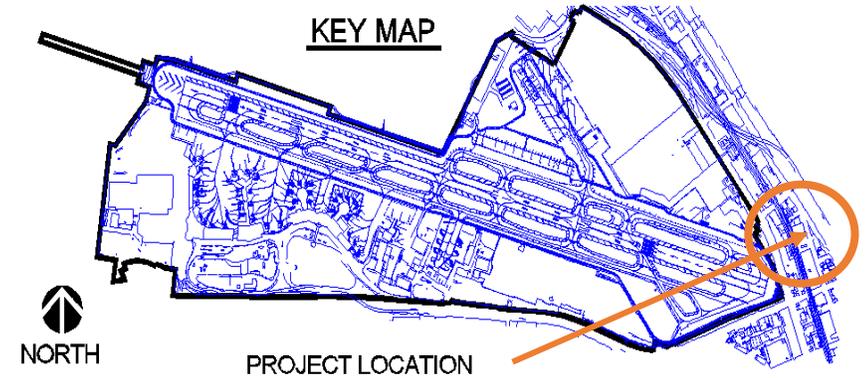


Stressing the Test Pile

Shuttle Lot Relocation

Project Budget: \$15.7M

Project Phase: Design & Bid

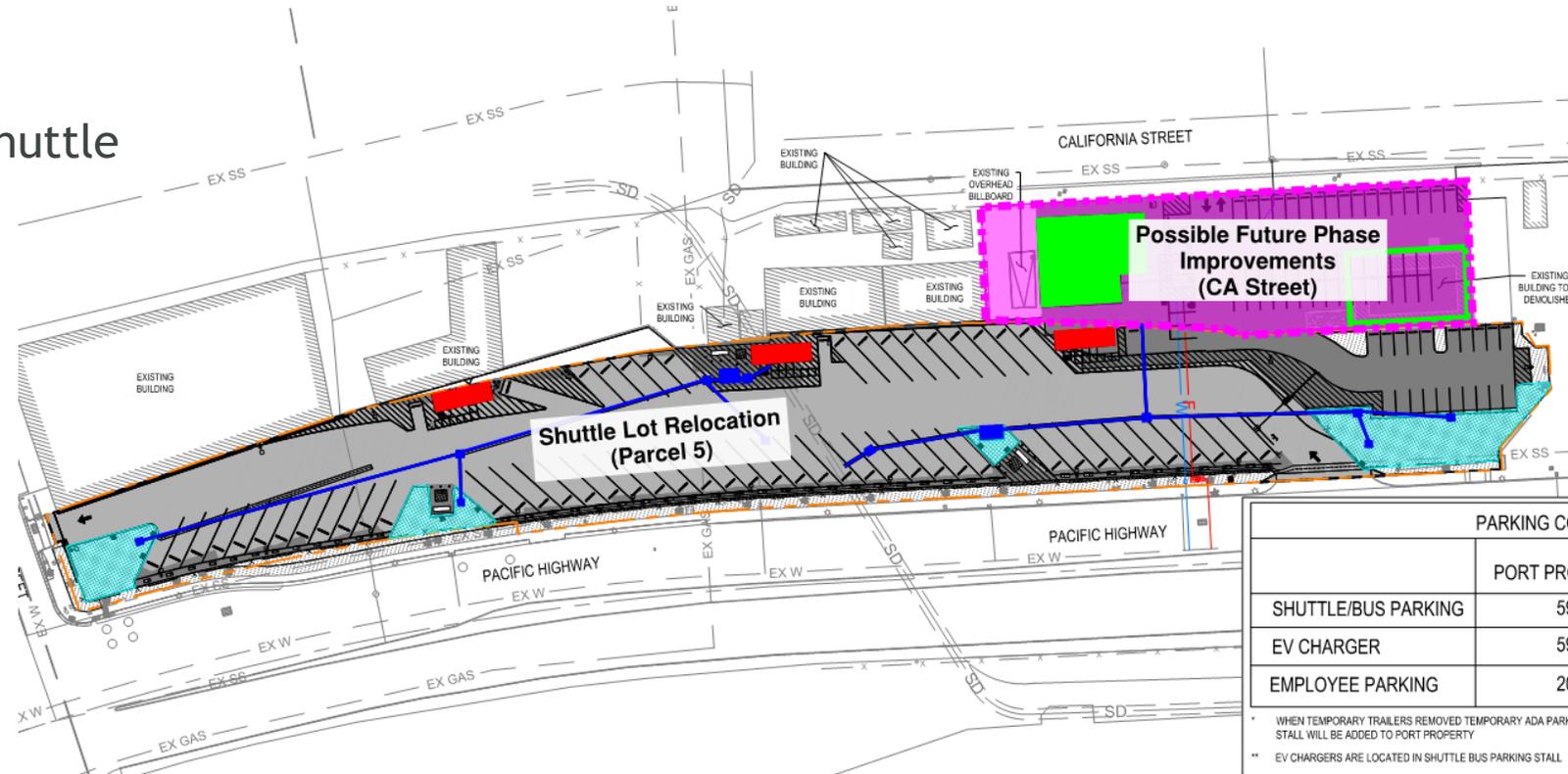


SCOPE

- Relocate existing RCC/Parking Shuttle Operations off-site

PROJECT MILESTONES

- Procurement: December 2021
- Board Award: February 2022
- Construction Start: March 2022
- Completion: September 2022



	PARKING CO	PORT PRO
SHUTTLE/BUS PARKING	59	
EV CHARGER	59	
EMPLOYEE PARKING	20	

* WHEN TEMPORARY TRAILERS REMOVED TEMPORARY ADA PARKING STALL WILL BE ADDED TO PORT PROPERTY
 ** EV CHARGERS ARE LOCATED IN SHUTTLE BUS PARKING STALL



Questions?



SAN DIEGO
INTERNATIONAL AIRPORT

LET'S **GO.**

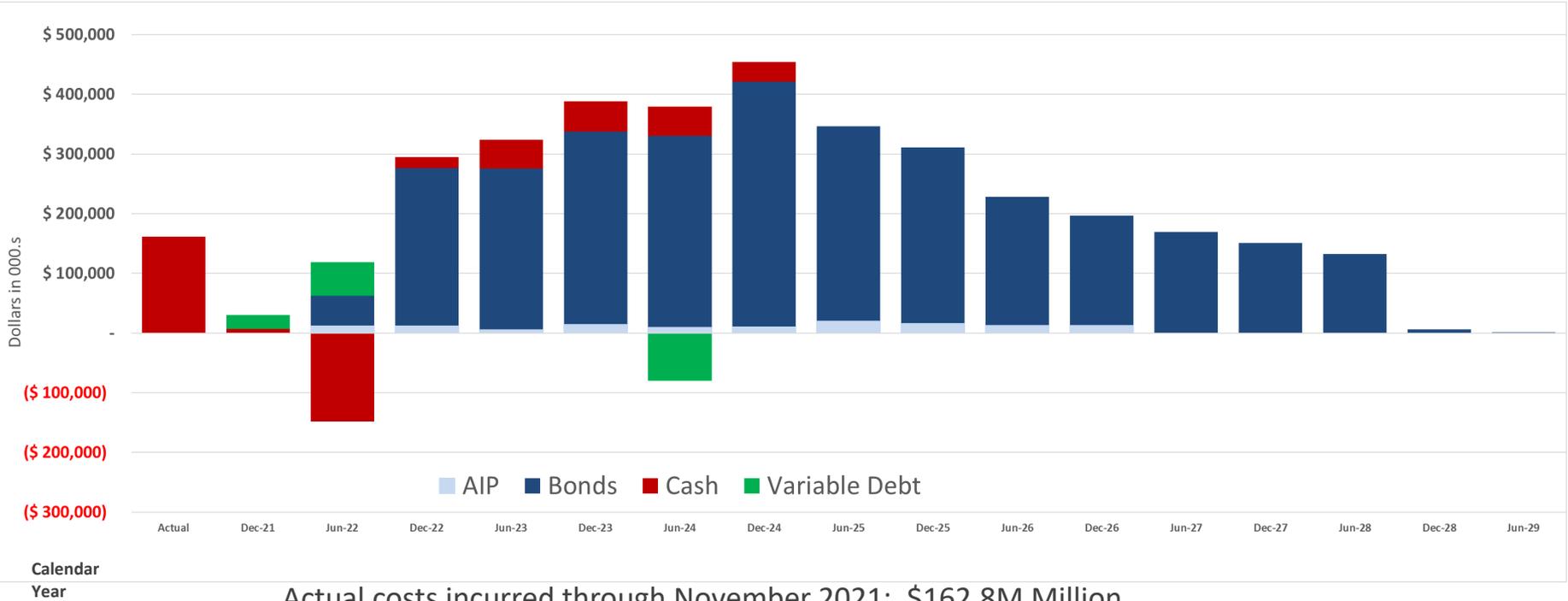
**CAPITAL IMPROVEMENT
PROGRAM
OVERSIGHT COMMITTEE
FINANCE
UPDATE**

January 20, 2022

Presented by: John Dillon
Director of Finance and Risk Management

The New T1

cash flow and sources of funds



Actual costs incurred through November 2021: \$162.8M Million

Bonds Issued in December 2021 will:

- reimburse interim cash spending in early CY 2022
- fund project spending through first half of CY 2024

Future Bond issues are anticipated in CY 2024 and CY 2025.

The New T1 Projects

Costs thru November 30, 2021

(\$ in thousands)	Board Approved Budget	Actual Costs Incurred	Funding Source
411001 AIRSIDE IMPROVEMENTS	306,000	31,753	Grants/Bonds
413001 TERMINAL & ROADWAY IMPROVEMENTS	2,813,284	119,456	Grants/Bonds/Cash
413002 SHUTTLE LOT RELOCATION	15,764	4,719	Bonds
414002 ADMINISTRATION BUILDING	102,000	6,825	Bonds
415001 PROGRAM CONTINGENCY	227,252	0	Bonds
Sub-Total	\$ 3,464,300	\$ 162,753	

Capital Program

Costs thru November 30, 2021

(in thousands)

	TOTAL	Spend TO Date
New T1 Program	\$ 3,464,300	\$ 162,753
Capital Improvement Program (CIP)		
AIRPORT SUPPORT FACILITIES	\$ 171,631	\$ 167,993
NORTHSIDE APRON IMPROVEMENTS	33,513	162
AIRPORT ROADWAY & VEHICLE MONITORING	31,800	-
EAST SOLID & LIQUID WASTE FACILITIES	26,101	5,095
MODERNIZE BAGGAGE HANDLING SYSTEM T2E	15,946	857
Other	281,664	74,746
CIP Total	\$ 560,654	\$ 248,852
Total Capital Program ¹	\$ 4,024,953	\$ 411,605

A low-angle photograph of a modern building with a teal overlay. The building features large glass windows and concrete pillars. The teal overlay is a semi-transparent rectangle with a geometric pattern of overlapping squares and lines. The word "Questions?" is written in white, sans-serif font on the teal overlay. In the bottom left corner, there is a sign for "Ticketing" and "U.S. Airways". In the bottom right corner, the number "5" is visible.

Questions?

④ Ticketing
U.S. Airways



Capital Improvement Oversight Committee Small Business Development Update

January 20, 2022

Overview

- Airport Support Facilities
- New T1 Administration Building
- New T1 Terminals and Roadways
- Local Business Certification
- Outreach, Education, & Training
- Upcoming Events



Airport Support Facilities

PROJECT OVERVIEW

SUNDT Small Business Commitment	35% (\$83 million)
Subcontracted to Date	\$123 million
Small Business Attainment to Date	57.4% (\$47 million)
Project Completion	100 %



New T1 Administration Building

PROJECT OVERVIEW

SUNDT Small Business Commitment	35%
Subcontracted to Date	\$13 million
Small Business Attainment to Date	0.4% (\$334,211)
Project Completion	7.3 % (based on cost)



New T1 Terminals & Roadways

PROJECT OVERVIEW

ARRIVE Small Business Commitment	25%
Subcontracted to Date	\$67.4 million
Small Business Attainment to Date	47% (31.5 million)
Project Completion	5.5 % (based on cost)



Local Business Certification Update

LBE Certification Approvals	
2019	28
2020	104
2021	297
Total	429



San Diego International Airport LOCAL BUSINESS ENTERPRISE (LBE) CERTIFICATION

The San Diego County Regional Airport Authority ("Authority") recently launched the Local Business Enterprise (LBE) certification to allow for local business preference in the award of contracts by the Authority. The Authority encourages firms to review the local business criteria and apply for certification. Firms desiring consideration for local business preference must qualify as an LBE prior to solicitation due dates.

To apply for the LBE certification:

- Go to www.san.org/smallbusiness;
- Under "Overview" tab, click on "Get Your Local Business Certified" to load "Local Business Enterprise Affidavit Eligibility" Form;
- Download and complete "Local Business Affidavit Eligibility" Form;
- Follow "submission instructions" on page 2 of Affidavit to complete submission of Affidavit and supporting documents.



NO FEE FOR CERTIFICATION

If you have questions,
please contact:

Small Business Development
LBE@san.org
(619) 400-2568

Outreach, Education & Training

- OSHA 30-Hour Workshop - 7 attendees
- Turner School of Construction Mgt. - 65 graduates
- Meet the Primes - 332 attendees
- End of Federal Fiscal Year Joint Venture Compliance Training - 12 attendees
- Veterans Appreciation Panel - 72 attendees
- Attended 8 external outreach events - 564 businesses
- 2 LBE Certification and How to do Business with the Airport Training (New T1) - 85 attendees
- Airside Outreach Event – 155 attendees
- Labor Compliance (New T1) - 42 attendees
- Administration Building Matchmaking Event
17 firms met with SBD. 320 total attendees
- Business Incentive Credits - 35 attendees
- Airport Rental Car Center Diversity Outreach Event
200 attendees



Upcoming Events



- Airport Rental Car Supplier Diversity Outreach Day
April 26th, 2022
- Turner School of Construction Mgt.
Spring and Fall 2022
- DBE Outreach Event
July 14th, 2022
- Meet the Primes Matchmaking
October 11th & October 18th, 2022
- Veterans Appreciation Panel
November 17th, 2022



Questions?

Contact:

**Maria A. Quiroz,
Interim Manager,
Small Business
Development**

mquiroz@san.org

619-400-2571

