SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY

Board Members

Johanna Schiavoni Chair

Catherine Blakespear Gil Cabrera Robert T. Lloyd Paul McNamara Paul Robinson Mary Casillas Salas Nora Vargas Marni von Wilpert

AUTHORITY ADVISORY COMMITTEE AGENDA

Wednesday, February 3, 2021 9:00 a.m.

San Diego International Airport SDCRAA Administration Building 3225 N. Harbor Drive San Diego, California 92101

Ex-Officio Board Members

Gustavo Dallarda Col. Charles B. Dockery Gayle Miller

President / CEO

Kimberly J. Becker

This meeting of the Authority Advisory Committee of the San Diego County Regional Airport Authority Board will be conducted pursuant to the provisions of California Executive Order N-29-20 which suspends certain requirements of the Ralph M. Brown Act. During the current State of Emergency and in the interest of public health, all Board members will be participating in the meeting electronically. In accordance with the Executive Order, there will be no members of the public in attendance at the meeting. We are providing alternatives to in-person attendance for viewing and participating in the meeting. In lieu of in-person attendance, members of the public may submit their comments in the following manner.

Comment on Non-Agenda Items

Public comments on non-agenda items must be submitted to the Authority Clerk at clerk@san.org, no later than 4:00 p.m. the day prior to the posted meeting in order to be eligible to be read into the record. The Authority Clerk will read the first 30 comments received by 4:00 p.m. the day prior to the meeting into the record. The maximum number of comments to be read into the record on a single issue will be 16. All other comments submitted, including those received after 4:00 p.m. the day prior and before 8:00 a.m. the day of the meeting, will be provided to the Committee and submitted into the written record for the meeting.

Comment on Agenda Items

Public comment on agenda items may be submitted to the Authority clerk at clerk@san.org. Comments received no later than 8:00 a.m. on the day of the meeting will be distributed to the Committee and included in the record.

If you'd like to speak to the Committee live during the meeting, please follow these steps to request to speak:

• **Step 1**: Fill out the online Request to Speak Form to speak during the meeting via teleconference. The form must be submitted by 4 p.m. the day before the meeting or by 4:00 p.m. the Friday before a Monday meeting. After completing the form, you'll get instructions on how to call in to the meeting.

Authority Advisory Committee Agenda Wednesday, February 3, 2021 Page 2 of 4

- Step 2: Watch the meeting via the Webcast located at the following link, https://www.san.org/Airport-Authority/Meetings-Agendas/Advisory-Committee? Entryld=13926
- Step 3: When the Committee begins to discuss the agenda item you want to comment on, call in to the conference line, you will be placed in a waiting area. Please do not call until the item you want to comment on is being discussed.
- **Step 4:** When it is time for public comments on the item you want to comment on, Authority Clerk staff will invite you into the meeting and unmute your phone. Staff will then ask you to state your name and begin your comments.

How to Watch the Meeting

You may also view the meeting online at the following link: https://www.san.org/Airport-Authority/Meetings-Agendas/Advisory-Committee?Entryld=13926

REQUESTS FOR ACCESSIBILITY MODIFICATIONS OR ACCOMMODATIONS

As required by the Americans with Disabilities Act (ADA), requests for agenda information to be made available in alternative formats, and any requests for disability-related modifications or accommodations required to facilitate meeting participation, including requests for alternatives to observing meetings and offering public comment as noted above, may be made by contacting the Authority Clerk at (619) 400-2550 or mailto:clerk@san.org. The Authority is committed to resolving accessibility requests swiftly in order to maximize accessibility

This Agenda contains a brief general description of each item to be considered. The indication of a recommended action does not indicate what action (if any) may be taken. **Please note that agenda items may be taken out of order.** If comments are made to the Committee without prior notice or are not listed on the Agenda, no specific answers or responses should be expected at this meeting pursuant to State law.

Staff Reports and documentation relating to each item of business on the Agenda are on file in Board Services and are available for public inspection.

NOTE: Pursuant to Authority Code Section 2.15, all Lobbyists shall register as an Authority Lobbyist with the Authority Clerk within ten (10) days of qualifying as a lobbyist. A qualifying lobbyist is any individual who receives \$100 or more in any calendar month to lobby any Board Member or employee of the Authority for the purpose of influencing any action of the Authority. To obtain Lobbyist Registration Statement Forms, contact the Board Services/Authority Clerk Department.

CALL TO ORDER:

ROLL CALL:

Committee Members: Jaymie Bradford, Brigette Browning, Robert Calix, Nikia Clarke,

Melanie Cohen, Jo Marie Diamond, Michael DiGirolamo, Oris Dunham (Chair), Ann Fox, Jeffrey Gattas, Hany Hong, Col. Carl Huenefeld II, (Ret.), Cameron Humphres, Kerri Kapich, Frederick Ladt, Keith Maddox, John Ohanian, Bill Sandke, Deanna Spehn,

Emily Young

CHAIR'S COMMENTS:

NEW BUSINESS:

1. CAPITAL IMPROVEMENT PROGRAM UPDATE:

(Bob Bolton, Director, Airport Design & Construction)

2. AIRPORT DEVELOPMENT PROGRAM UPDATE:

(Dennis Probst, Vice President, Development)

3. ADVISORY COMMITTEE ROUNDTABLE (Response to Oris Dunham Communication):

(Oris Dunham, Chair, Airport Advisory Committee)

4. EXTERNAL RELATIONS AND AIR SERVICE UPDATE:

(Michelle Brega, Senior Director External Relations, Jonathan Heller, Director Communications, Matt Harris, Director Government Relations)

NON-AGENDA PUBLIC COMMENT:

Non-Agenda Public Comment is reserved for members of the public wishing to address the Committee on any matter for which another opportunity to speak **is not provided** on the Agenda, and which is within the jurisdiction of the Committee. Please submit a completed speaker slip to the Clerk of the Committee. **Each individual speaker is limited to three (3) minutes.**

COMMITTEE MEMBER COMMENTS:

Each committee member speaker is limited to five (5) minutes.

ADJOURNMENT:

Authority Advisory Committee Agenda Wednesday, February 3, 2021 Page 4 of 4

NOTE: Members of the public wishing to address the Board on Agenda Items must submit a Request to Speak Form to the Clerk of the Committee. Each speaker is limited to three (3) minutes per Agenda Item.

This information is available in alternative formats upon request. To request an Agenda in an alternative format, or to request a sign language or oral interpreter, or an Assistive Listening Device (ALD) for the meeting, please telephone the Authority Clerk's Office at (619) 400-2400 at least three (3) working days prior to the meeting to ensure availability.

For your convenience, the agenda is also available to you on our website at www.san.org.



Airport Advisory Committee

Capital Improvement Program Update

February 3, 2021

Presented by: Bob Bolton, Director Airport Design & Construction



PROGRAMMING & DESIGN PHASE



ADP Airside Improvements

Project Budget: \$219.1M Completion Date: 2028

Phase: Design

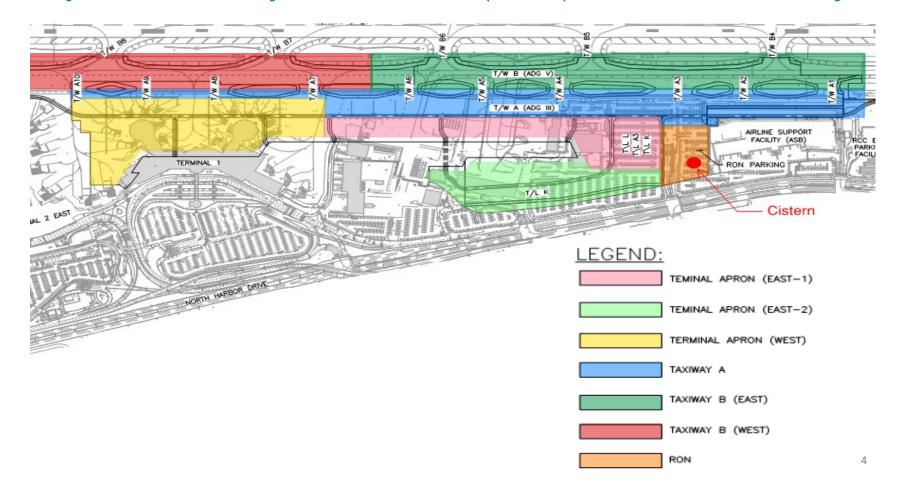
Major Milestones Achieved:

- Schematic Design (30%) and 60% Design completed
- Modifications to Standards submitted to FAA for review/approval
- Regular coordination meetings between Airside Design Team and Terminal/Roadway DB Team ongoing
- Regular coordination meetings with SAN Fueling Co., Environmental, FAA, OPS and Tower ongoing

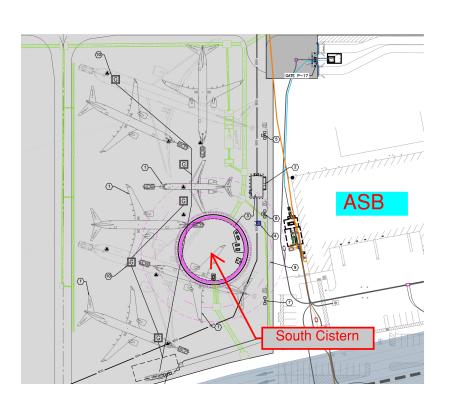
Upcoming Major Milestones:

- 60% Design: Issued 12/21/20 and under review
- 90% Design: 3/8/21
- Final (100%) Design: 4/21/21
- Advertise Bids: 5/26/21
- Bid Award/Board Approval: 9/2/21
- NTP Construction: 11/1/21

Airport Development Plan (ADP) - Airside Scope



ADP Airside - Storm Water Capture & Reuse Cistern



- 1.5 million gals of storage capacity
- Size: 90 ft. dia. x 37 ft. tall
- Located under the future T1 RON Apron
- Will store water for reuse at CUP and T1 toilet flushing



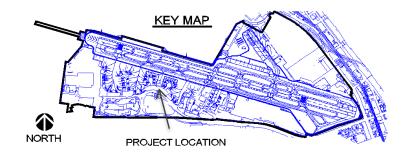
DESIGN & BID PHASE



PBB Refurbishments at T1

Project Budget: \$2.5M

Phase: Design & Bid (Construction Documents)



Scope

- PBB Refurbishments Gates 11,12,13,14, 17 & 18
- PCA Replacements Gates 3-10
- Change to solid tires
- Minor PBB refurbishment Gates 28, 34, 43, 48 & 51

Current Status

- Issue for RFB: February 2021
- Proposed Construction Timeline:
 - Start April 2021 (3-month duration)



Remodel T2E/T2W for ACO and HPD Relocations

Project Budget: \$6.1M

Design Phase Completion: December 2020

Construction Phase completion: October 31, 2021

Scope

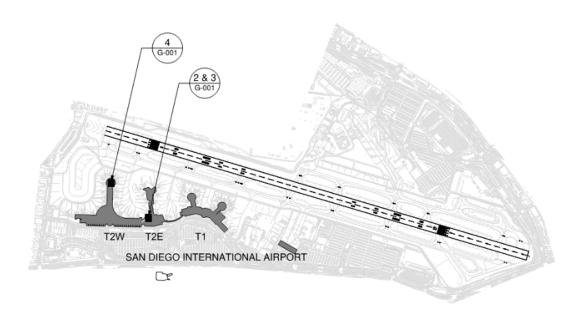
- Relocate AOC to T2E
- Relocate HPD to T2E
- Relocate Lost & Found to T2E
- Construct shell for TSA Breakroom T2E
- Relocate AODM to T2W at Gate 41
- Repair Concrete Floor at T2W Bathroom

Current Status

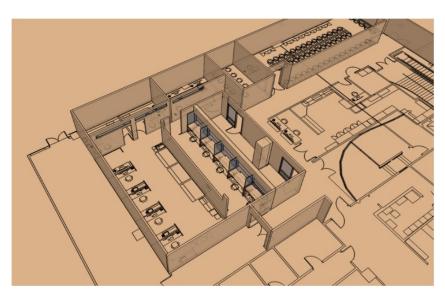
SD & CD Phases July -December 2020

Future Milestones:

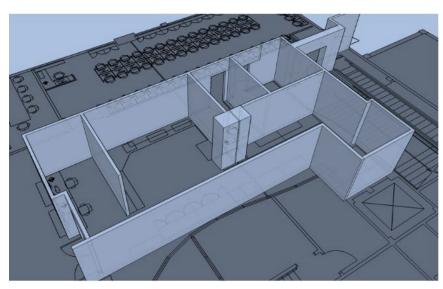
- Advertise February 2021
- Board Award April 2021
- Construction May 2021 Sept 2021



Remodel T2E

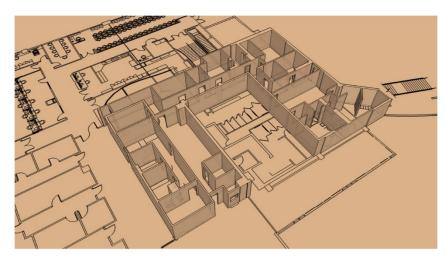


Access Control Office

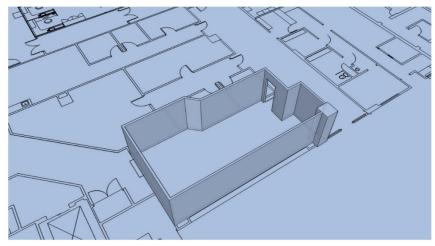


Lost and Found

Remodel T2E

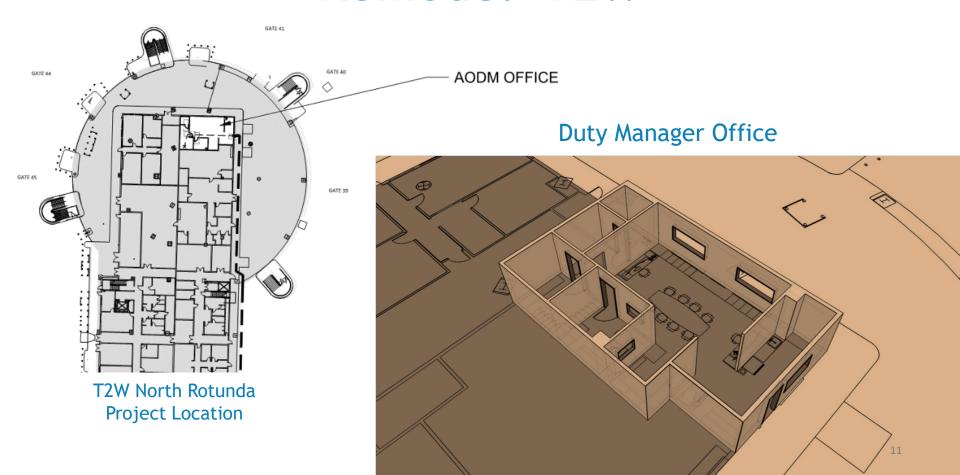


Harbor Police Department



Transportation Security
Administration

Remodel T2W





CONSTRUCTION PHASE

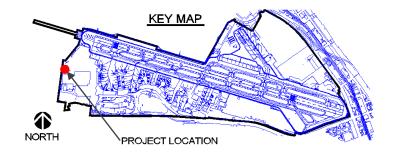


West Refueler Loading Facility

Estimated Project Cost: \$14.1M

Phase: Construction

Completion Date: January 2022



Scope

- Replace existing truck fueling rack in conflict with T1 construction
- Provide backup and supplemental aircraft fueling capability to support the proposed hydrant system
- Includes 5 fueling bays that meet the most current operational, safety, and sustainability requirements
- Includes connection from fuel farm to new hydrant fuel system piping

Project Milestones

- November 2020: Board Awarded Construction Contract
- March 1, 2021: Estimated NTP pending California Coastal Commission hearing February 2021

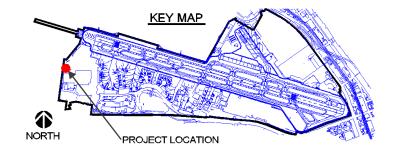


West Solid Waste Facility

Project Budget: \$9.4 M

Phase: Construction

Completion Date: January 2022

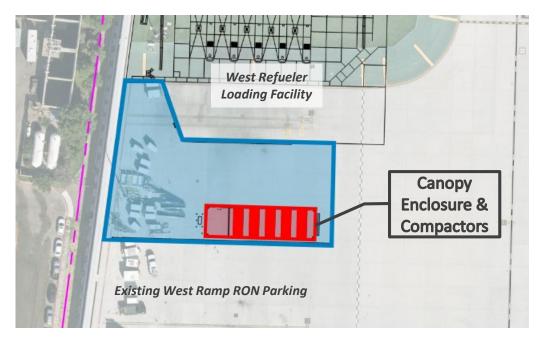


Scope

- Provide expanded solid waste management capacity to meet future demands
- Reduce vehicle service road congestion by adding a second waste facility
- Enhance support for SAN's Zero Waste Plan
- Includes a 2,800 SF canopy enclosure for separate food, recycling, and non-recycling waste streams

Project Milestones

- November 2020: Board awarded construction contract
- March 1, 2021: Estimated NTP pending California Coastal Commission hearing February 2021



Airport Support Facilities (ASF) Design-Build

Approved Project Budget: \$171.6 M Completion Date: December 2020

Potential Least Tern Impacts

Major Milestones

- Construction Substantially Completed:
 - o FMD Campus: June 11, 2020
 - o AFO Building: July 20, 2020
 - Storm Water Cistern: Sept 6, 2020
 - o ASB Base Building: Dec. 15, 2020

Project Status

- FMD CIP Project Complete
- T1 Projects Start in January 2021





Airline Support Building (ASB)



Airline Support Building (ASB)



Landside Truck Bays

Airline Support Building (ASB)



Airside Loading Dock

Questions?

Green Build Terminal 2 Expansion (2013)





Parking Plaza (May 2018)

Rental Car Center (2016)





International Arrivals Facility (June 2018)





AIRPORT DEVELOPMENT PROGRAM UPDATE

Dennis Probst

Vice President, Development

San Diego International Airport January 2021



Overall Project Scope





Package 1 – Terminal and Roadways

Package 2 – Airside Improvements

Package 3 – Administration Building

Terminal & Roadways

Design Accomplishments/Status

October 2020	November 2020	December 2020	January 2021
60 Days Adoption & Investigation		120 Days Detailed Conceptual Studies	
 Field Investigation Site Survey Potholing Geotechnical Investigation Transit Center Interface Study EDR Alignment Study Study Option for Phased Construction of Parking Plaza 		 Terminal Final Scopes and Layouts to include: Passenger Circulation Arrivals, SSCP, Concession Operations Continuous Holdrooms Massing and Aesthetic Studies Pandemic Impact Study Parking Plaza Scopes and Layouts Site Grading, Utilities and Roadways Scopes and Layouts 	

Terminal & Roadways

Key Milestones

Terminal & Roadways	Start Date	Finish Date
Validation Phase	September 2020	May 2021
Anticipated PMC Construction	April 2021	July 2021
Anticipated Validation Phase Board Action		June 2021

Airside

Design Accomplishments/Status

- Survey of existing conditions/utilities and geotechnical investigation scheduled to complete 12/31/20
- SAN Fuel Consortium bi-weekly coordinating meetings ongoing for the hydrant fueling system
- ADC Terminal and Roadways design team ongoing coordination with weekly focus meetings
- Validation of PDD gate layout and aircraft fleet mix completed, Terminal & Roadways DB now reviewing

Design Progress	Scheduled Completion	Design Status
Design kick-off	August 24, 2020	Complete
30%	September 21, 2020	Complete
60%	December 21, 2020	Ongoing
90%	March 8, 2021	Not started
100%	April 21, 2021	Not started

Administration Building

Schedule

Administration Building	Start Date	Finish Date
Bridging Document	December 2019	June 2020
RFP Process	November 2020	February 26, 2021
Addendum #1		December 1, 2020
Addendum #2		January 9, 2021
10" Gas Line ordered	September 2020	April 2021
SDG&E Engineering	September 2020	March 2021
Installation of Gas Line by SDG&E	April 2021	June 15, 2021
Expected Board Action		June 2021

QUESTIONS?



ITEM 3

ADVISORY COMMITTEE ROUNDTABLE (RESPONSE TO ORIS DUNHAM COMMUNICATION):

There are no materials for this item.



Revised 2/1/21

External Relations & Air Service Update

Michelle Brega Senior Director, External Affairs

Jonathan Heller
Director, Communications

February 3, 2021

Hampton Brown
Interim Vice President,
Revenue Management &
Innovation

Matt Harris
Director, Government
Relations

Agenda

- Achievements & Awards
- 2019-2020 Sustainability Report
- Air Service Overview
- Government Relations Overview
- Communications Overview
- Questions?





Achievements & Awards



Airports Council International - North America (ACI-NA) 2020 **Excellence in Airport** Marketing, Communications, and **Customer Experience** Awards

 Finalist in "Marketing Program" category.









The City of

USA Today's 10Best Readers' Choice travel awards

 Finalist in "Best Large Airport" category.

San Diego Business Journal's SD 500 - San **Diego's Most Influential** People

• Kimberly J. Becker recognized.

San Diego Green Building Council's 2020 Sustainable **Business Practices Award**

 Leaders in Sustainable Business Practices – "Patron" award for SAN Green Concessions Program.

American Heart Association (AHA) Workplace Health Achievement

Awarded "Gold" level

City of San Diego Business Waste Reduction & Recycling Awards

Awarded "Recycler of the Year"



2019-2020 Sustainability Report

- Our annual Sustainability Report is based on the internationally recognized criteria of the Global Reporting Initiative (GRI).
- The GRI considers critical sustainability issues such as climate change, human rights, corruption and many others.
- The Authority's Sustainability Report highlights three specific areas: Social, Economic, and Environmental.

Read the full Sustainability Report at <u>sustain.san.org</u>



Building a Strong and Diverse Talent Pipeline

Building a diverse and robust talent pipeline within the Airport Authority is an essential factor in establishing an employee workforce that is committed and invested in the Airport Authority's long-term goals and strategies.

Read more about our Social strategy:



Leading the Way as a Regional Economic Driver

For nearly a century, San Diego International Airport has been one of the foremost economic drivers in the region, bringing millions of visitors here while providing opportunities for San Diego companies to do business all over the world.

Read more about our Economic strategy ×

Establishing a Sustainability Imperative

The Airport Authority has long established itself as a leader in the aviation industry by incorporating sustainability into its operations and development. Recognizing that innovation is no longer a choice, but an imperative, the Airport Authority has chosen to further integrate sustainability by identifying seven core elements for inclusion into a detailed Sustainability Management Program (SMP).

Read more about our Environment strategy »





Social: Building a Strong and Diverse Talent Pipeline

Section goals:

Develop leaders and a workforce aligned to the needs of the Airport Authority's OSP and foster an inclusive environment that reflects the diversity of the community.

Exceed our customers' expectations by introducing innovative service and facility enhancements.



Economic: Leading the Way as a Regional Economic Driver

Section goals:



Enhance community understanding of SAN as an economic engine and a portal of prosperity that enhances the region's quality of life.



Grow and efficiently manage capacity for future demand, both landside and airside, including international facilities.



Providing opportunities for small, local, disadvantaged and veteran-owned businesses.



Develop a plan for transportation to and at the airport by 2022 that anticipates technological changes and advances connectivity to the regional public transit network.



Environment: Establishing a Sustainability Imperative

Section Goals:



Identify seven core elements for inclusion in a detailed SMP.



Achieve Airport Carbon Accreditation Level 3+ by 2022 and reduce airport-wide emissions per passenger by 30 percent by 2035 (2015 baseline).



Transition to 100 percent renewable electricity and decrease energy use intensity by 30 percent by 2035 (2015 baseline).



Decrease potable water use by 30 percent by 2035 (2016 baseline).



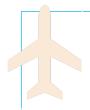
Zero reports of customer or operational impacts from flooding and extreme heat events by 2035.



Work with state and federal wildlife agencies to address operational growth and California Least Tern habitat management.



Advocate for continued federal sound insulation grant funding to help reduce the number of community members affected by aircraft noise.



Facilitate safe airport planning throughout San Diego county.



Read the full 2019-2020 Sustainability Report at sustain.san.org





Aviation Industry Update

2020 holiday traffic hit new highs.

CDC negative COVID-19 testing requirement for international travelers entering the U.S.

Airports opening COVID-19 testing on-site for passengers.

Airlines play vital part in transporting vaccines.

FAA to fine passengers for dangerous behavior.

Executive order requires masks be worn on airplanes and in airports.

Executive order requires international passengers arriving in the U.S. to quarantine.



SAN Passenger Snapshot



November 2020

On average, the number of people through the TSA checkpoint is down about **66 percent**.



December 2020

On average, the number of people through the TSA checkpoint is down about **69 percent**.



December 23, 2020

We saw **16,941*** passengers through the TSA checkpoint.

*This is the most passengers we have had since March 2020.

We saw **15,860** passengers through the TSA checkpoint.

November 29, 2020

We saw **16,271** passengers through the TSA checkpoint.

December 19, 2020

On average, the number of people through the TSA checkpoint is down about **74 percent**.

January 2021



New Air Service



•Tokyo, Japan – inaugural departure March 3, 2021.

Southwest Airlines

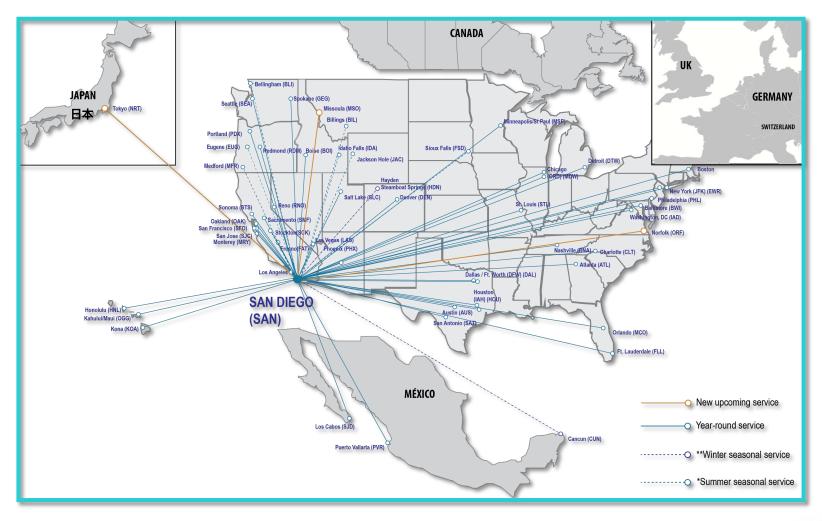
- •Honolulu, Hawaii began November 4, 2020.
- •Norfolk, Virginia beginning March 11.

Alaska Airlines

- •Cancún, Mexico seasonal service began November 20, 2020.
- •Fort Lauderdale, Florida began November 21, 2020.
- Jackson Hole, Wyoming seasonal service began December 17, 2020.
- •New York, New York (JFK) beginning April 4.
- •Missoula, Montana beginning March 18.



SAN Air Service Route Map





International Service Outlook

 Will resume service to Tokyo, Japan March 3. Currently selling flights in the spring, however; they have not confirmed a service resumption date. Currently selling flights in the spring, however; they have not confirmed a service resumption date. Currently selling flights in the spring, however; they have not confirmed a service resumption date.

 Currently selling flights in the spring, however; they have not confirmed a service resumption date.

Japan Airlines



British Airways



Lufthansa



Air Canada



WestJet Airlines



 Currently selling flights in the summer, however; they have not confirmed a service resumption date.

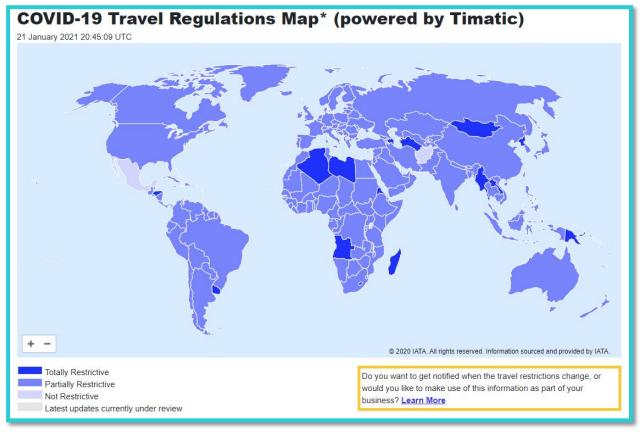
Edelweiss





Domestic & International Travel Restrictions





As of January 21, 2021, source and credit: IATA





Connecting the world safely

We're raising the bar to bring you a safe and clean travel experience. Here's how you can join us:



Practice social distancing: Help out by spreading out



Wear face coverings: See a United representative if you need one



Use the United app: For a more touchless airport experience and up-to-date information

Government Relations Overview

Cleveland Clinic

STAR ALLIANCE MEMBER 💢





Government Relations Overview

Federal Relief Legislation

Outreach Efforts

• Elected officials

• Key stakeholder organizations

• Community groups

Legislative Agenda Highlights





Communications

New air service announcements

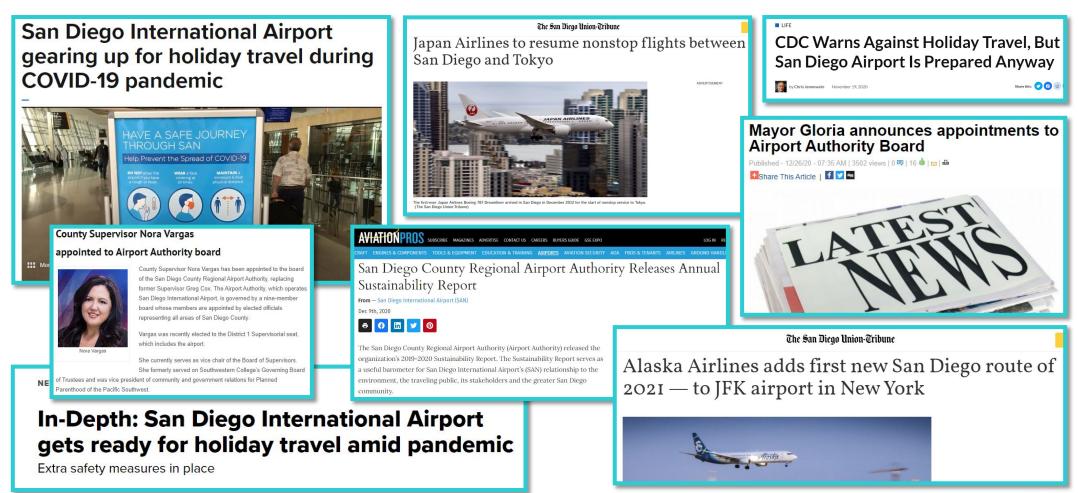
Let's Go Safely campaign/holiday travel

Sustainability Report/efforts

New Board member appointments



Media Clips





San.org Blog



keep our human volunteers safe during the pandemic, we temporarily suspended our pet therapy program, and recently brought back a small group on a limi you're like us, you're wondering what the dogs have been up to during their hiatus. To find out, we did a QBA with two of our top dogs - Ollie and Willow - an dictated human crompanions.

7/2020 Happy holidays from SANI now we miss the excitement of holiday travel!

how we miss the excitement of holiday travel! December is typically a very busy month for our airport, when the terminals are filled with passengers eaged and family all over the world. This year many of us are staying home and finding creative ways to stay connected to the people and places that matter



pandemic, there has been a great deal of emphasis on air circulation and its relation to COVID-19. All HVAC systems at San Diego International Airport (SAN) and to meet American Society of Heating, Refrigerating and Air-Conditioning Engineers standards for ventilation for indoor air quality. Our systems meet or ustry filtration standards, meaning we filter the air at a recommended level between "Superior Commercial Buildings" and "Hospital Inpatient Care."

J. 60 percent of air handlers installed in the airport contain ultraviolet light which provides extra protection to kill bacteria and viruses.

12/17/2020 December Holiday Travel Tips



What is normally a busy travel time, this December is looking quite different due to the COVID-19 pandemic. On November 13, 2020, the California Department of Public Health Issued a travel advisory for non-essential travel (side note: what's essential vs. non-essential travel you ask? Click here to learn more) which requests that persons arriving in California from other states or countries should practice self-quarantining for 14 days after arrival. In addition, Californians are encouraged to stay home or in their region and avoid non-essential travel to other states or countries.

1/5/2021 More Bridge, More Sun



f you've ever traveled through the far west gate at SAN (Gate 51 in Terminal 2, to be precise), you may have noticed the glass bridge connecting the the walting aircraft. This Passenger Boarding Bridge, or PBB, is not only unique to SAN, but also to other airports in the U.S.

turn of Service to Japan and New Route to New York City



e are excited that Japan Airlines has announced they will resume nonstop service to Tokyo, Japan via Narita International Airport (NRT) from San Diego irport (SAN) three times a week. The first arrival into San Diego will be on March 2 and the first departure from San Diego on March 3.



Social Media

