

# SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY

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## AUTHORITY ADVISORY COMMITTEE AGENDA

Wednesday, July 22, 2020  
9:00 a.m.

San Diego International Airport  
SDCRAA Administration Building  
3225 N. Harbor Drive  
San Diego, California 92101

## Ex-Officio Board Members

Gustavo Dallarda  
Col. Charles B. Dockery  
Gayle Miller

## President / CEO

Kimberly J. Becker

This meeting of the Authority Advisory Committee of the San Diego County Regional Airport Authority Board will be conducted pursuant to the provisions of California Executive Order N-29-20 which suspends certain requirements of the Ralph M. Brown Act. During the current State of Emergency and in the interest of public health, all Board members will be participating in the meeting electronically. In accordance with the Executive Order, there will be no members of the public in attendance at the Board Meeting. We are providing alternatives to in-person attendance for viewing and participating in the meeting. In lieu of in-person attendance, members of the public may submit their comments in the following manner.

### Comment on Non-Agenda Items

Public comments on non-agenda items must be submitted to the Authority Clerk at [clerk@san.org](mailto:clerk@san.org), no later than 4:00 p.m. the day prior to the posted meeting in order to be eligible to be read into the record. The Authority Clerk will read the first 30 comments received by 4:00 p.m. the day prior to the meeting into the record. The maximum number of comments to be read into the record on a single issue will be 16. All other comments submitted, including those received after 4:00 p.m. the day prior and before 8:00 a.m. the day of the meeting, will be provided to the Authority Board and submitted into the written record for the meeting.

### Comment on Agenda Items

Public comment on agenda items may be submitted to the Authority clerk at [clerk@san.org](mailto:clerk@san.org). Comments received no later than 8:00 a.m. on the day of the meeting will be distributed to the Board and included in the record.

If you'd like to speak to the Board live during the meeting, please follow these steps to request to speak:

- **Step 1:** Fill out the online [Request to Speak Form](#) to speak during the meeting via teleconference. The form must be submitted by 4 p.m. the day before the meeting or by 4:00 p.m. the Friday before a Monday meeting. After completing the form, you'll get instructions on how to call in to the meeting.

- **Step 2:** Watch the meeting via the Webcast located at the following link, <https://stream1.sdcoe.net/wc/sdcraa072220>
- **Step 3:** When the Board begins to discuss the agenda item you want to comment on, call in to the conference line, you will be placed in a waiting area. ***Please do not call until the item you want to comment on is being discussed.***
- **Step 4:** When it is time for public comments on the item you want to comment on, Authority Clerk staff will invite you into the meeting and unmute your phone. Staff will then ask you to state your name and begin your comments.

### **How to Watch the Meeting**

You may also view the meeting online at the following link: <https://www.san.org/Airport-Authority/Meetings-Agendas/Advisory-Committee>

### **REQUESTS FOR ACCESSIBILITY MODIFICATIONS OR ACCOMMODATIONS**

As required by the Americans with Disabilities Act (ADA), requests for agenda information to be made available in alternative formats, and any requests for disability-related modifications or accommodations required to facilitate meeting participation, including requests for alternatives to observing meetings and offering public comment as noted above, may be made by contacting the Authority Clerk at (619) 400-2550 or <mailto:clerk@san.org>. The Authority is committed to resolving accessibility requests swiftly in order to maximize accessibility

This Agenda contains a brief general description of each item to be considered. The indication of a recommended action does not indicate what action (if any) may be taken. ***Please note that agenda items may be taken out of order.*** If comments are made to the Board without prior notice or are not listed on the Agenda, no specific answers or responses should be expected at this meeting pursuant to State law.

Staff Reports and documentation relating to each item of business on the Agenda are on file in Board Services and are available for public inspection.

**NOTE:** Pursuant to Authority Code Section 2.15, all Lobbyists shall register as an Authority Lobbyist with the Authority Clerk within ten (10) days of qualifying as a lobbyist. A qualifying lobbyist is any individual who receives \$100 or more in any calendar month to lobby any Board Member or employee of the Authority for the purpose of influencing any action of the Authority. To obtain Lobbyist Registration Statement Forms, contact the Board Services/Authority Clerk Department.

**CALL TO ORDER:**

**PLEDGE OF ALLEGIANCE:**

**ROLL CALL:**

Committee Members: Damon Blythe, Jaymie Bradford, Brigette Browning, Nikia Clarke, Melanie Cohn, Seth Cutter, Jo Marie Diamond, Michael DiGirolamo, Oris Dunham (Chair), Jeffrey Gattas, Brian Hilemon, Hany Hong, Col. Carl Huenefeld II, (Ret.), Frederick Ladts, Keith Maddox, John Ohanian, Bill Sandke, Deanna Spehn, Emily Young

**CHAIRMAN'S COMMENTS:**

**NEW BUSINESS:**

1. **SUSTAINABILITY MANAGEMENT PROGRAM UPDATE:**  
(Chad Reese, Manager, Environmental Affairs; Richard Gilb, Manager, Environmental Affairs)
2. **PROJECT UPDATE:**  
(Bob Bolton, Director, Airport Design & Construction)
3. **AIRPORT DEVELOPMENT PLAN UPDATE:**  
(Dennis Probst, Vice President, Development)
4. **LET'S GO SAFELY OVERVIEW:**  
(Michelle Brega, Senior Director, External Relations)

**NON-AGENDA PUBLIC COMMENT:**

Non-Agenda Public Comment is reserved for members of the public wishing to address the Committee on any matter for which another opportunity to speak **is not provided on the Agenda**, and which is within the jurisdiction of the Committee. Please submit a completed speaker slip to the Clerk of the Committee. ***Each individual speaker is limited to three (3) minutes.***

**COMMITTEE MEMBER COMMENTS:**

*Each committee member speaker is limited to five (5) minutes.*

**ADJOURNMENT:**

**NOTE:** Members of the public wishing to address the Board on Agenda Items must submit a Request to Speak Form to the Clerk of the Committee. Each speaker is limited to three (3) minutes per Agenda Item.

This information is available in alternative formats upon request. To request an Agenda in an alternative format, or to request a sign language or oral interpreter, or an Assistive Listening Device (ALD) for the meeting, please telephone the Authority Clerk's Office at (619) 400-2400 at least three (3) working days prior to the meeting to ensure availability.

For your convenience, the agenda is also available to you on our website at [www.san.org](http://www.san.org).



# Sustainability Management Program Update

## Authority Advisory Committee

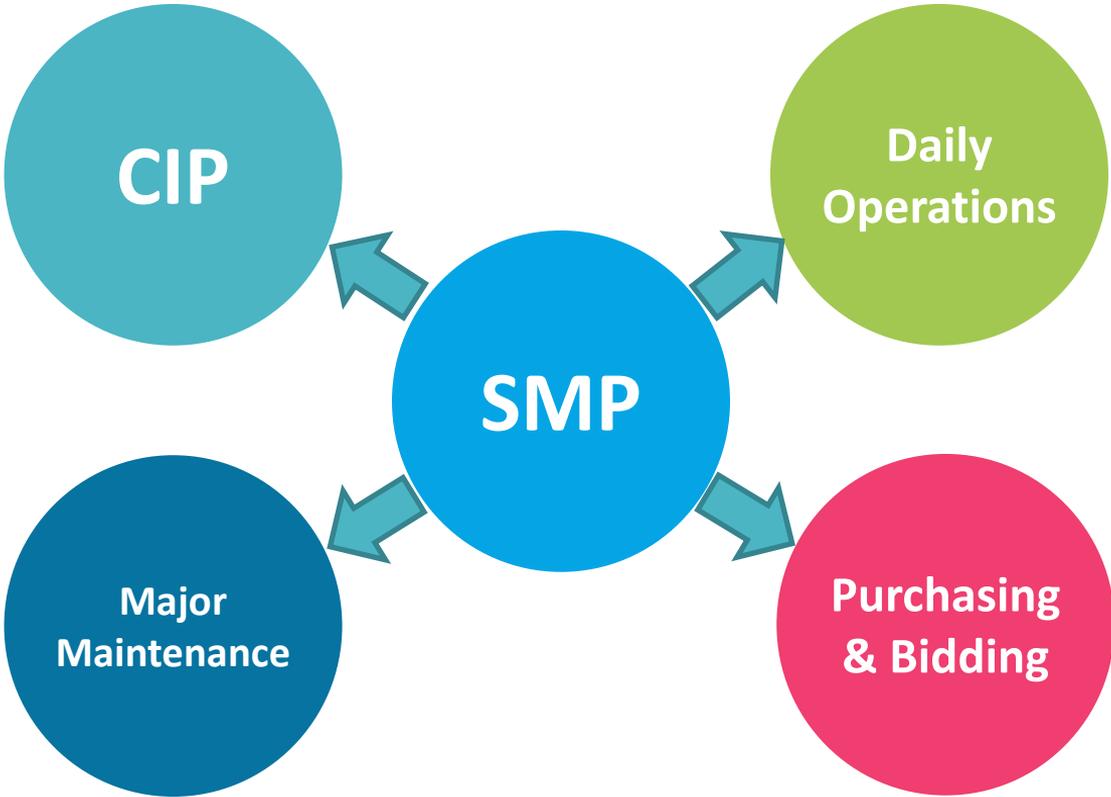
**Richard Gilb and Chad Reese**

Managers of Environmental Affairs

Planning & Environmental Affairs Department

San Diego County Regional Airport Authority

# Sustainability Management Program (SMP) informs SAN's ongoing development & operations...



# Sustainability Management Program

## TOPIC AREAS



SAN DIEGO  
COUNTY  
REGIONAL  
AIRPORT  
AUTHORITY

## PRIORITY INITIATIVE



PRIMARY METRICS	2035 TARGET	STATUS
Waste Generated per PAX Reductions	10%	5%
Landfill Diversion Rate	90%	28%

# Sustainability Management Program

## TOPIC AREAS



SAN DIEGO  
COUNTY  
REGIONAL  
AIRPORT  
AUTHORITY

## PRIORITY INITIATIVE



PRIMARY METRICS	2035 TARGET	STATUS
Facilities with Bird Deterrents	100%	TBD
Chemical Pesticide Use Reduction	50%	31%

# Sustainability Management Program

## TOPIC AREAS



## PRIORITY INITIATIVE



PRIMARY METRICS	2035 TARGET	STATUS
Potable Water Use Reduction	30%	5%
Storm Water Infiltration or Harvesting	75%	11%

# Sustainability Management Program

## TOPIC AREAS



SAN DIEGO  
COUNTY  
REGIONAL  
AIRPORT  
AUTHORITY

## PRIORITY INITIATIVE



PRIMARY METRICS	2035 TARGET	STATUS
CIPs Screened for Resiliency	100%	100%
Flood & Heat Impacts on Operations	0	0

# Sustainability Management Program

## TOPIC AREAS



SAN DIEGO  
COUNTY  
REGIONAL  
AIRPORT  
AUTHORITY

## PRIORITY INITIATIVE



PRIMARY METRICS	2035 TARGET	STATUS
SDCRAA Emissions Reductions	80%	69%
SAN Emissions per PAX Reductions	30%	(11%)

# Sustainability Management Program

## TOPIC AREAS



SAN DIEGO  
COUNTY  
REGIONAL  
AIRPORT  
AUTHORITY

## PRIORITY INITIATIVE



PRIMARY METRICS	2035 TARGET	STATUS
Zero Emission & Alternative Fuel Fleets	100%	30%*
Shared Mobility (Transit, TNC pool, etc.)	15%	TBD

\*Presented data is for Airside Ground Support Equipment (GSE)

# Sustainability Management Program

## TOPIC AREAS



SAN DIEGO  
COUNTY  
REGIONAL  
AIRPORT  
AUTHORITY

## PRIORITY INITIATIVE



PRIMARY METRICS	2035 TARGET	STATUS
Energy Use Intensity Reduction	30%	1%
'Green' Electricity Sources	100%	85%

# Airport Development Plan Sustainable Design Features

**100% Renewable  
Electricity**  
Grid-Delivered or  
Onsite PV

**Zero Emission  
Vehicles**  
250+ EV Chargers &  
Fleet Conversions

**Transit  
Connections**  
Old Town Shuttle &  
Future Station Area

**On-Airport  
Roadway w/  
Multi-Use Path**  
Further Reduces  
Traffic Congestion

**Hydrant Fueling  
System**  
Removes Fuel  
Trucks from Airfield

**New Taxiway A**  
Reduces Aircraft  
Taxiing Time &  
Emissions



# QUESTIONS?



[www.san.org/green](http://www.san.org/green)



**SAN DIEGO**  
INTERNATIONAL AIRPORT

LET'S **GO.**

## Airport Advisory Committee

### Project Update

July 22, 2020

Presented by: Bob Bolton

Director, Airport Design & Construction

# FY2020 CIP Project Closeouts

## FY2020 CIP PROJECT CLOSEOUTS

Date of Closeout	Location	CIP#	Description	Authorized Budget	Actual Costs	Residual Funds	Variance %
Jan-20	Airside	104259	Apron Lighting LED Upgrade	\$ 1,282,000	826,320.09	455,680	29.9%
Jan-20	Airside	104227	Rehab. Northside VSR & Storm Drain Improvements	\$ 5,905,093	5,855,093.45	50,000	0.4%
Jan-20	Ancillary	104223	Replace Existing Generator at CUP	\$ 2,615,432	2,272,261.76	343,170	13.1%
Jan-20	Terminal	104206	Expand Wi-Fi Coverage in Terminals	\$ 3,644,500	3,376,257.27	268,243	9.4%
Jan-20	Airside	104220R	Rehab. Cross Taxiways B1W, B4-7, C3, C4 & C6	\$ 10,291,118	9,084,461.38	1,206,657	11.7%
Jun-20	Landside	104228	Admr. Boland Way Entry/Exit Gates	\$ 2,495,648	2,230,956.05	264,692	12.3%
Jun-20	Terminal	104237	Airline Relocations at T1W & T2E	\$ 20,932,620	20,209,824.00	722,796	2.9%
Jun-20	Ancillary	400003/503	ADP Programmatic Documents	\$ 21,250,000	20,200,000.00	1,050,000.00	4.9%
Jun-20	Ancillary	414001	Administration Building Documents	\$ 3,723,000	3,700,000.00	23,000.00	1.2%
Jun-20	Terminal	412001	FIS	\$ 229,474,214	208,340,023.00	21,134,191.00	9.2%
<b>Total FY2020 Closeouts</b>				<b>\$ 304,306,531</b>	<b>\$ 277,890,917</b>	<b>\$ 26,415,614</b>	<b>11.0%</b>

# Hydrant Fueling Infrastructure Project

**Budget: \$51.7 M**

**Completion Date: August 20, 2020**

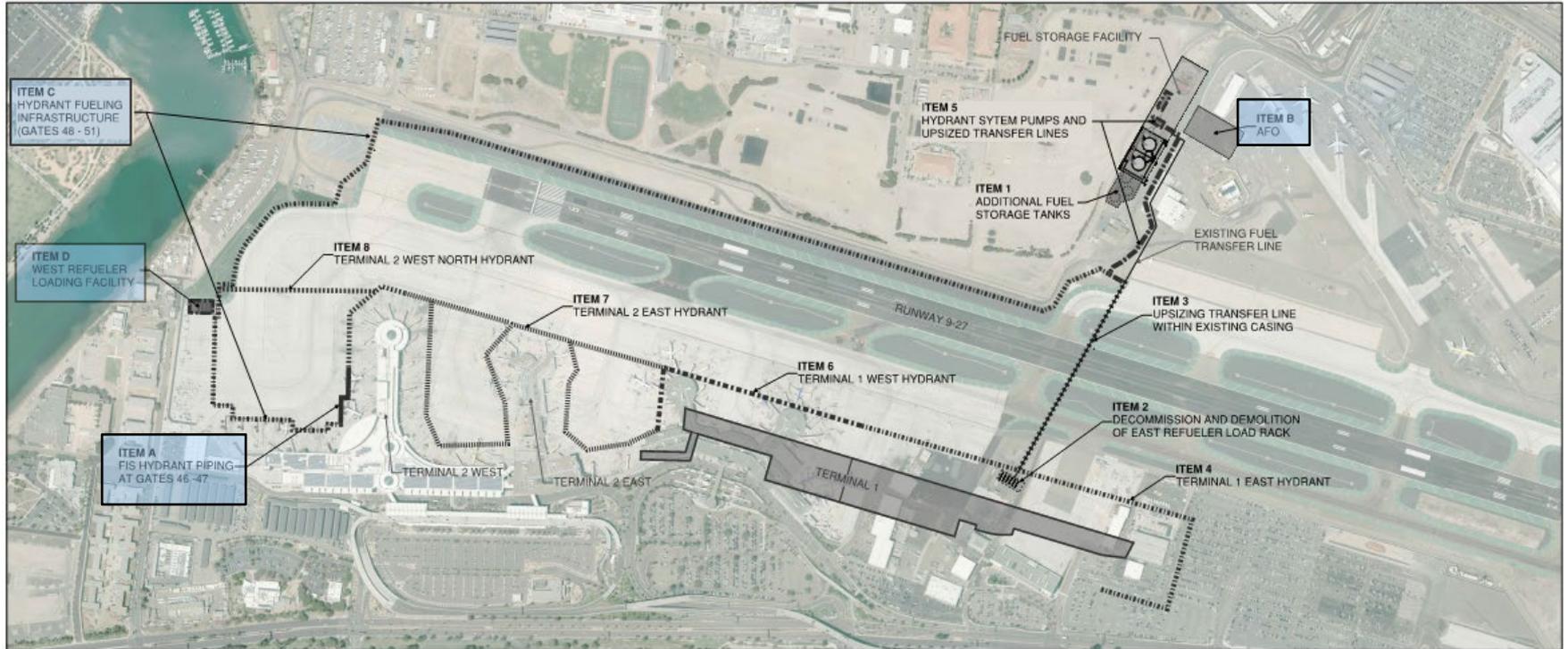
## Project Scope

- FIS Gates 48 – 51
  - Install fuel transmission & distribution pipelines
  - Install hydrant pit assemblies and associated infrastructure
- Fuel farm to Engineered Material Arresting System (EMAS)
- East of EMAS, crossing south from north of runway to Gates 48 - 51
  - Install fuel transmission pipeline

## Project Status

- The work in the Runway Safety Area (RSA) north of the runway was completed on June 12, 2020.
- The work south of the runway, in the apron area will be complete by August 20, 2020.
- Approximately 6,100 linear feet of 14" fuel pipe, 1,700 linear feet of 12" fuel pipe and 25 linear feet of 10" fuel pipe has been installed.
- Approximately 400 linear feet of 6" and 8" lateral piping, two isolation valve vaults and ten fuel hydrant pits have been installed. In addition, eight high point vents and 6 low point drains are complete. All electrical and communication conduits have been installed."

# Hydrant Fueling Program at SAN



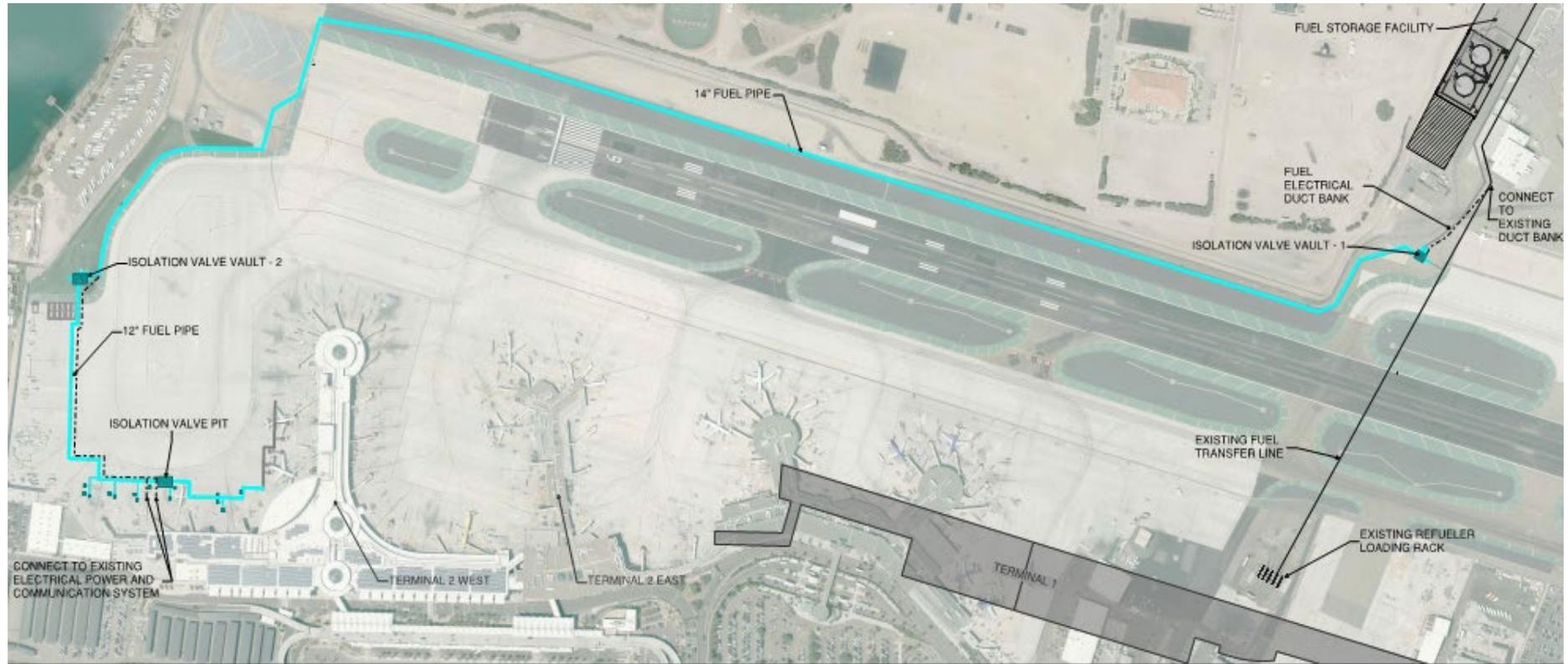
**LEGEND:**

- |       |   |       |   |
|-------|---|-------|---|
| ..... | ITEM 1 - ADDITIONAL FUEL STORAGE TANKS                              | ————— | ITEM A - FIS HYDRANT PIPING AT GATES 46 - 47            |
| ..... | ITEM 2 - DECOMMISSION AND DEMOLITION OF EAST REFUELER LOAD RACK     | ————— | ITEM B - AFO  |
| ..... | ITEM 3 - UPSIZING TRANSFER LINE WITHIN EXISTING CASING UNDER RUNWAY | ..... | ITEM C - HYDRANT FUELING INFRASTRUCTURE (GATES 48 - 51) |
| ..... | ITEM 4 - TERMINAL 1 EAST HYDRANT FUEL SYSTEM                        | ..... | ITEM D - WEST REFUELER LOADING FACILITY                 |
| ..... | ITEM 5 - HYDRANT PUMP SYSTEM AND NEW UPSIZED TRANSFER LINES         |       |   |
| ..... | ITEM 6 - TERMINAL 1 WEST HYDRANT FUEL SYSTEM                        |       |   |
| ..... | ITEM 7 - TERMINAL 2 EAST HYDRANT FUEL SYSTEM                        |       |   |
| ..... | ITEM 8 - TERMINAL 2 WEST NORTH HYDRANT FUEL SYSTEM                  |       |   |

Items 1 thru 8 will be implemented by the Airlines. **Items A thru D** have been/will be implemented by the Airport Authority.



# Hydrant Fueling Infrastructure Project



## LEGEND:

 Hydrant Fueling Transmission Pipe (Complete)

# New Jet Fuel Storage Tanks



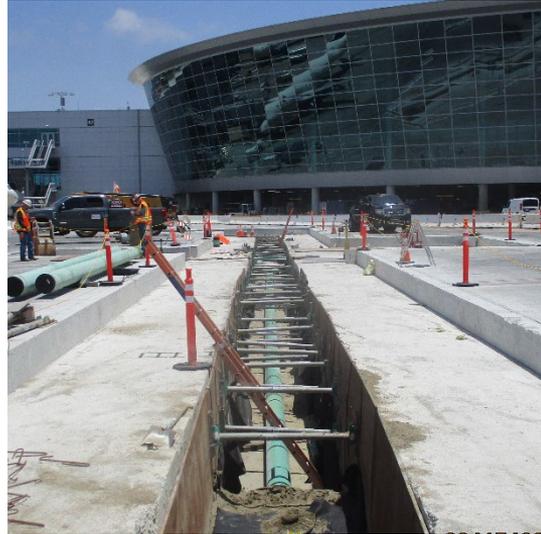
# New Jet Fuel Storage Tanks



# Hydrant Fueling Infrastructure Photos



Apron Demolition



Fuel Line Trench



FIS Gates 48 – 51

# Airport Support Facilities Design-Build

Project Budget: \$171.6 M

Construction Completion Date: December 2020

## Project Scope

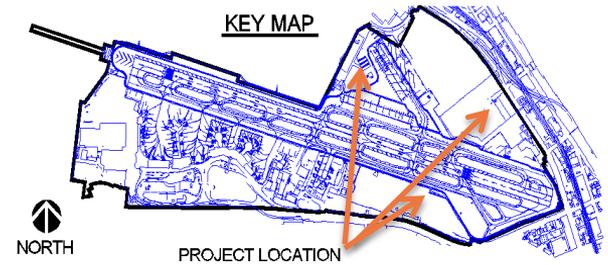
- Relocate Facilities Management Department (FMD) Campus
- Construct Storm Water Capture and Reuse Facilities, including a 3 MG Underground Concrete Storage Tank & Infiltration Basins
- Relocate Airport Fueling Operations (AFO) Facility
- Relocate/Consolidate Airline Belly Cargo, GSE Maintenance and Provisioning Operations (Airline Support Building – ASB)
- Relocate AOA Gate P-18

## Anticipated Major Milestones

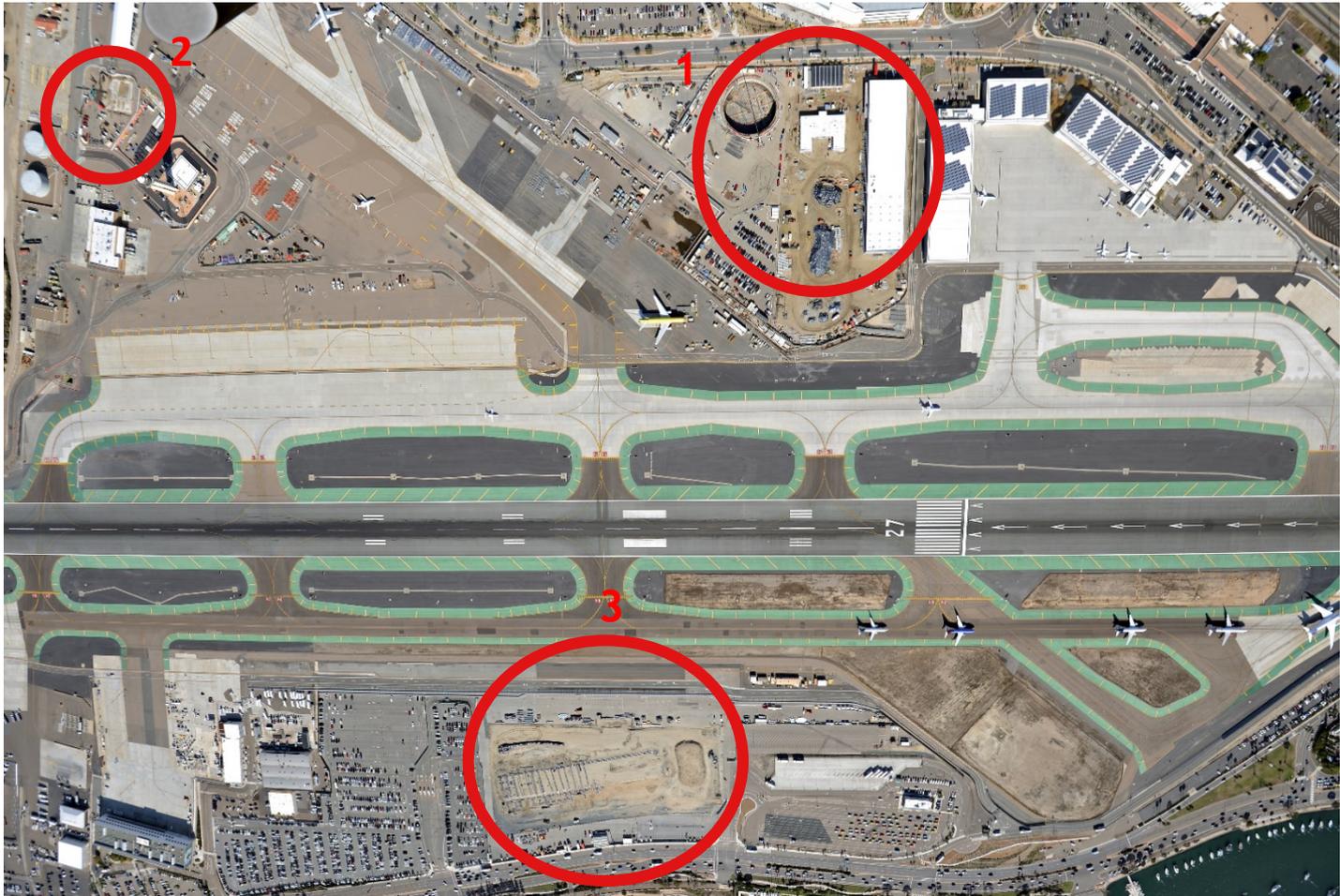
- FMD Buildings – Construction Complete: June, 2020
- AFO Building – Construction Complete: August, 2020
- Storm Water Tank – Construction Complete : September, 2020
- ASB Base Building – Construction Complete: December, 2020

## Project Status

- FMD Campus – Project is Substantially Complete and received the Certificate of Occupancy from the City on 6/11. FMD staff has moved into their new Administration Building, and will be completing the move into the Shops and Warehouse building over the next few weeks
- Storm Water Storage Tank – Concrete pours for the tank lid are complete, work on the pump house, piping and controls is commencing
- AFO – Building interior is nearly complete, punch walks to begin 7/8/20
- ASB – Building exterior is nearly complete, TIs scheduled to begin 1/4/21



- 1. FMD Campus / Storm Water Storage Tanks
- 2. Airport Fueling Operations
- 3. Airline Support Building



# FMD Campus and Underground Storm Water Cistern Construction Progress



Construction Progress as of January 2020



Construction Progress as of May 2020

# FMD Administration Building



Entrance View



Courtyard View

# FMD Administration Building



FMD Lobby



FMD Open Office Common Area

# 3MG Underground Storm Water Cistern Construction Progress



Construction Progress as of May 2020



Stormwater Cistern Formwork for Concrete Lid

# FMD Shops / Procurement Warehouse – Exterior Photos



# FMD Shops / Procurement Warehouse – Interior Photos



# Airport Fueling Operations Site



# Airport Fueling Operations (AFO) Facility



# Airport Fueling Operations (AFO) Facility Construction Progress



Aerial View of AFO site as of  
May 2020



Finishing up Glazing and  
CMU Block Sealant on  
Administrative Portion of  
Building

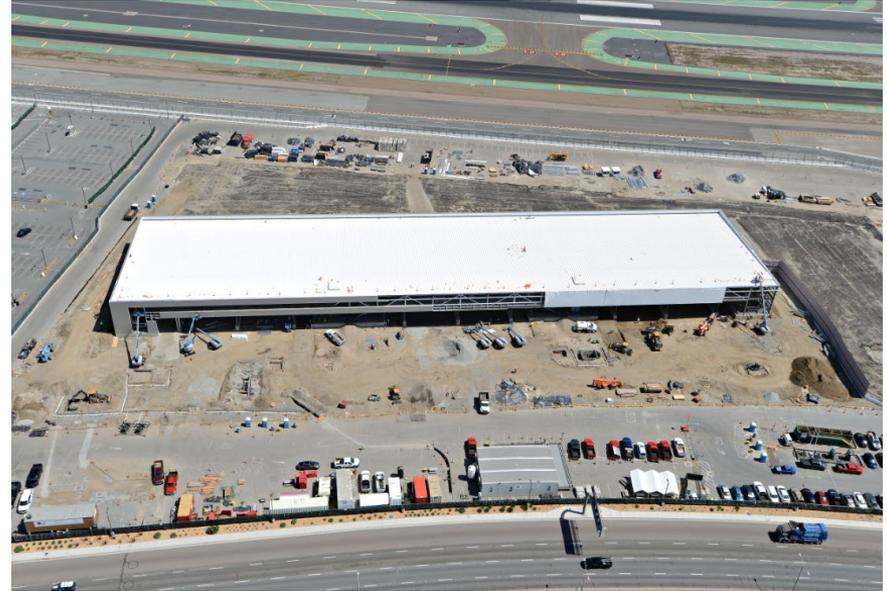


Installation of Roof Deck in  
Fuel Truck Maintenance  
Bays Area

# Airline Support Building Site (ASB)



Construction Progress as of Late 2019



Construction Progress as of May 2020

# Airline Support Building (ASB)



# Airline Support Building (ASB) Construction Progress



Construction Progress as of March 2020



Construction Progress as of June 2020

# Questions?

**Green  
Build  
Terminal 2  
Expansion  
(2013)**



**Parking  
Plaza  
(May 2018)**



**Rental Car  
Center  
(2016)**



**International  
Arrivals  
Facility  
(June 2018)**





**SAN DIEGO**  
INTERNATIONAL AIRPORT  
LET'S **GO.**

# AIRPORT DEVELOPMENT PLAN UPDATE

**Dennis Probst**  
Vice President, Development

# Airport Development Plan

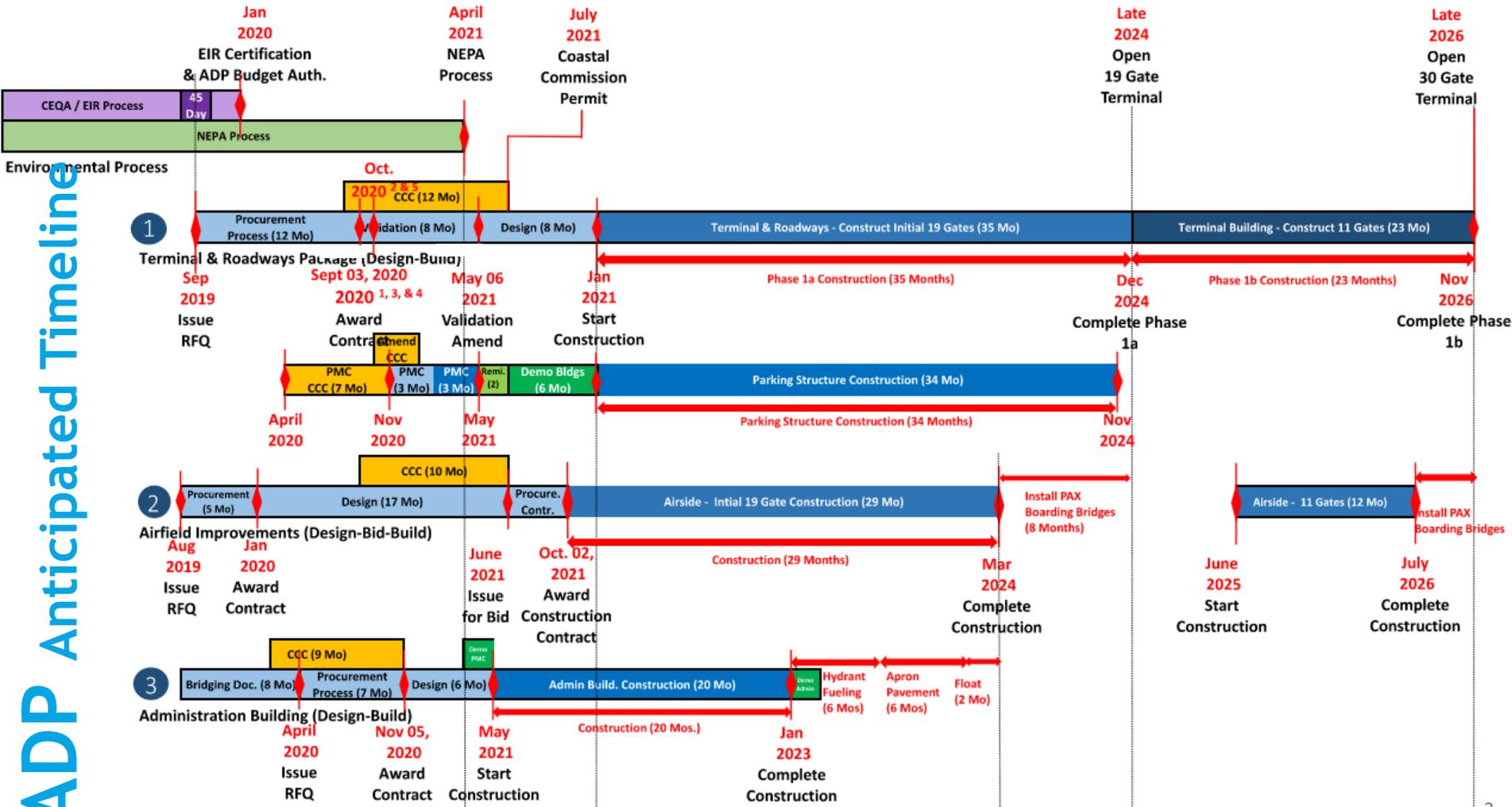


## AIRPORT DEVELOPMENT PROGRAM - PHASE 1 OVERALL PROJECT SCOPE

### LEGEND

1. TERMINAL 1
2. T1 PARKING STRUCTURE
3. FUTURE TRANSIT CENTER
4. ACCESS & CIRCULATION ROADS
5. TAXIWAY "A"
6. TAXIWAY "B"
7. TRITURATOR & SOLID WASTE
8. AIRPORT SUPPORT FACILITY
9. AIRPORT MAINTENANCE CAMPUS
10. 3 MG CISTERN

# ADP Anticipated Timeline



# ADP Budget

ADP Package	Estimate
Package 1 – Terminal & Roadways / Parking Plaza	\$2,504,000,000
Package 2 – Airside Improvements	\$ 219,000,000
Package 3 – Administration Building	\$ 103,000,000
Authority Controlled Contingency	\$ 174,000,000
<b>Total Program Budget</b>	<b>\$3,000,000,000</b>

# QUESTIONS?



[www.san.org/green](http://www.san.org/green)



# Authority Advisory Committee

External Relations Update  
July 22, 2020

# Agenda

Presented by:

Michelle Brega  
Senior Director, External Relations

Jonathan Heller  
Director, Communications

Matt Harris  
Director, Government Relations

- Industry Overview
- SAN Air Service Snapshot
- Communications Update
  - Let's Go Safely
- Government Relations Update
  - Airport Connectivity Efforts
- Airport Development Plan Update
- Questions

## Industry Overview

There are many industry predictions however, most agree it will take two to three years to see a full recovery.



Passenger traffic is down 70-to-80 percent over last year.



IATA has predicted that domestic travel will recover more quickly than international travel.



The short-term expectation for 2021 is there will likely be a 30-to-40 percent decline in travel over normal levels.







# SAN Passenger Snapshot

April

On average, the number of people through the TSA checkpoint was down as much as 95 percent.

June

On average, the number of people through the TSA checkpoint was down about 82 percent.

May

On average, the number of people through the TSA checkpoint was down about 91 percent.

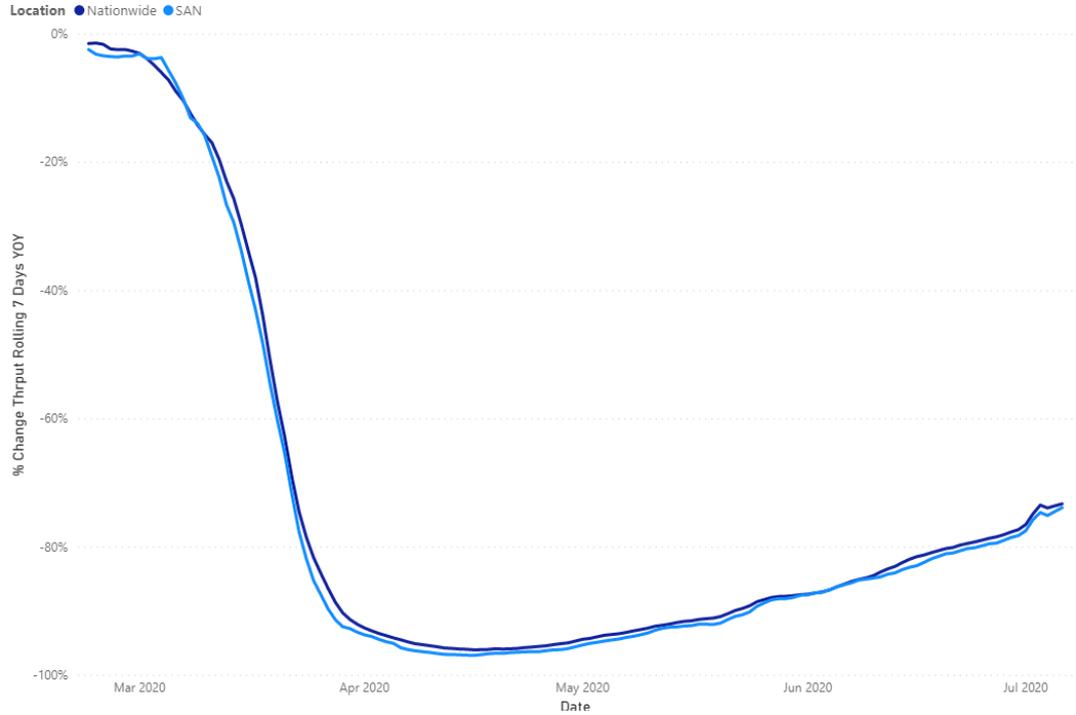
July 6

We saw 12,631 passengers through the TSA checkpoint.

# SAN Passenger Snapshot

Passenger numbers have continued to slowly and cautiously rise over the last month.

% Change Thrput Rolling 7 Days YOY by Date and Location



## Domestic Travel

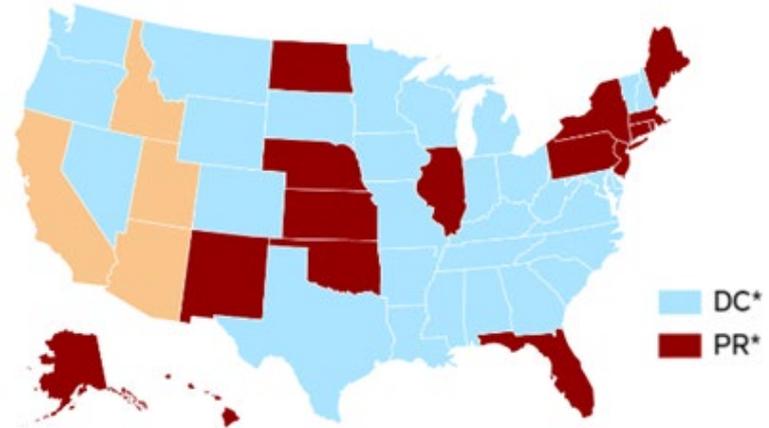
Many states have quarantine or travel restrictions in place.

### Coronavirus-related travel restrictions by state

Summer travel restrictions

Tourist attractions open

Requires quarantine Regional No restrictions



\*Only outdoor tourist attractions open in Washington DC.

Updated as of July 2, 2020.

INSIDER

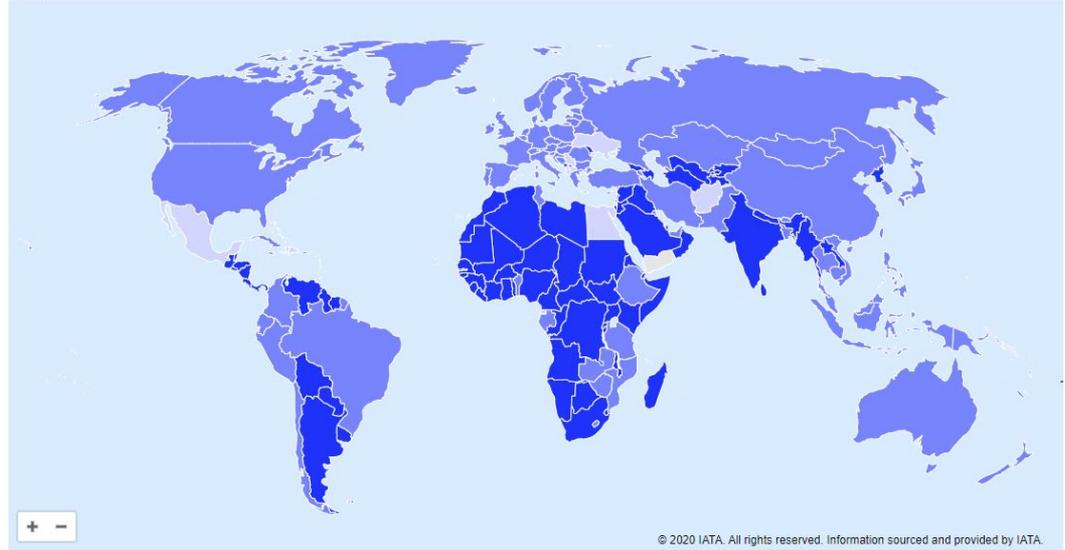
Source and Credit: Business Insider

# International Travel

International travel to and from San Diego is still severely restricted.

## COVID-19 Travel Regulations Map\* (powered by Timatic)

07 July 2020 22:30:06 UTC



- Totally Restrictive
- Partially Restrictive
- Not Restrictive
- Latest updates currently under review

Do you want to get notified when the travel restrictions change, or would you like to make use of this information as part of your business? [Learn More](#)

Source and Credit: IATA

# Let's Go Safely

## Campaign Overview and Goal:

In June, SAN launched Phase 1 of a branded Recovery Campaign with the goal of raising awareness of our safety measures and reassuring essential travelers that SAN is safe.

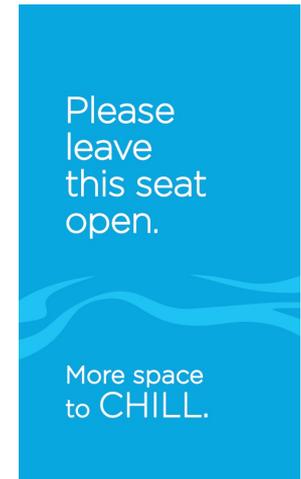
## Campaign Creative:

The campaign appeared in-terminal, on digital, through social media, and via external relations.

Creative assets include social distancing markers, mask/safety signage, infographic, one-pager, landing page, blog post, social posts, and press release.

## What's Next:

SAN is now developing Phase 2 of the Recovery Campaign, aimed at welcoming passengers back to SAN through creating an emotional desire to travel again.



OCAL

## San Diego airport ramps up COVID-19 precautions



### SAN DIEGO INTERNATIONAL AIRPORT IMPLEMENTS COVID-19 SAFETY

San Diego International Airport has continued to adjust to the impacts of COVID-19. The airport has remained open as a critical piece of the nation's transportation infrastructure, helping to move much-needed supplies and cargo, and assisting those with essential travel needs. As states ease restrictions and non-essential travel resumes, SAN would like to share the modifications and protocols that have been put in place to help ensure the health and safety of passengers and employees. Health and safety measures that have been implemented in the terminals include:

- Plexiglas sneeze guards in certain public spaces.
- Floor decals and seat separation signage to queue the six-foot social distancing consideration.
- Increased signage throughout the terminals that serves as a reminder to practice preventive health measures.
- Per the California Department of Public Health, facial coverings are required for all passengers, visitors, tenants, contractors and employees while on airport property, excluding those with a medical or mental health condition, or developmental disability that prevents wearing a face covering.
- Continued increased cleaning of high touch points.
- PA announcements throughout the terminals that remind everyone of the facial covering and social distancing requirements.
- Per San Diego County Health, employees are required to do a personal health screening and cannot come to work if they have any of the listed CDC COVID-19 symptoms.

Travelers may visit [san.org/gosafely](https://san.org/gosafely) for information and airport updates related to COVID-19.

# Media Outreach

Business

## San Diego International Airport Announces COVID-19 Protocols

"The health and safety of all who work and travel through San Diego International Airport is our top priority."

Service, News Partner  
9 am PT



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## San Diego International Airport Announces Implementation of COVID-19 Protocols

Tuesday, June 30, 2020  
By City News Service



## Coronavirus prompts new precautions at San Diego International Airport

Passengers flying in and out of the San Diego International Airport can expect new safety measures due to the coronavirus pandemic. Some of those new measures include wearing a face covering and keeping an eye out for surfboard floor markings to ensure people stay six feet apart.

Plexiglass has also been installed at all the ticket counters. Passengers will notice new signage warning of enhanced cleaning procedures. Airport employees have to perform personal health screenings before showing up to work.

Air travel has been hit significantly hard by COVID-19. A spokesperson for the airport said before the pandemic, about 35,000 people traveled in and out daily. Now that number doesn't even come close.

"In April, we saw up to a 96 percent decrease in traffic, although we are starting to see a little more traffic now since some states are easing some restrictions," said Sabrina LoPiccolo with San Diego International Airport.



EXPERIENCES / WHAT YOU NEED TO KNOW ABOUT CALIFORNIA AIRPORTS

## What You Need To Know About California Airports

As travelers once again traverse the Golden State by plane, understanding the new rules and planning ahead will be essential.

Travel California. Respect California.

# Government Relations Update

Authority staff has conducted more than 25 briefings.



Those briefed include:

- Congressional Delegation
- State Legislative Delegation
- San Diego County Supervisors
- Regional Mayors and City Councilmembers
- San Diego City Council Candidates
- Key Stakeholder Organizations

# Airport Connectivity



# Questions?

