

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY BOARD
MINUTES
FRIDAY, FEBRUARY 22, 2019 AND SATURDAY, FEBRUARY 23, 2019
SAN DIEGO INTERNATIONAL AIRPORT
ORVILLE AND WILBUR WRIGHT CONFERENCE ROOM**

CALL TO ORDER:

Chairman Boling called the special meeting of the San Diego County Regional Airport Authority Board to order at 12:10 p.m., on Friday, February 22, 2019, in the Orville and Wilbur Wright Conference Room at the San Diego International Airport, 3225 N. Harbor Drive, San Diego, CA 92101.

PLEDGE OF ALLEGIANCE: Chair Boling led the Pledge of Allegiance

ROLL CALL:

PRESENT: Board Members: Boling, Desmond, Cox, Kersey, Robinson, Schiavoni, Schumacher, Sessom, West

ABSENT: Board Members: Binns (Ex Officio), Dockery (Ex Officio), Wong-Hernandez (Ex Officio)

ALSO PRESENT: Kimberly J. Becker, President/CEO; Amy Gonzalez, General Counsel; Tony R. Russell, Director, Board Services/Authority Clerk

BOARD WORKSHOP:

Gary Magenta, Senior Vice President, Root Learning, provided an overview of the agenda and ground rules for the retreat.

1. STATE OF THE INDUSTRY – IMPLICATIONS FOR THE AIRPORT AUTHORITY:

Stephen D. Van Beek, Ph.D., Director & Head of North American Aviation, Steer Davies Gleave, provided a presentation on Aviation's Benefits and Challenges on Full Display in San Diego that included the State of the Industry 2019, Airport Funding Challenges and Models, San Diego and West Coast Market Dynamics and Airport Capacity and Today's Challenges with Ground Transportation.

2. DISCUSSION REGARDING THE BRAND PROMISE :

Domenico D'Ambrosio, Vice President, Marketing, Innovation & Chief Revenue Officer, provided a presentation on San Diego International Airport, The Journey of Our New Brand Promise that included Our Charter, Our Approach, Powerful Insights, Realizations, Brand Manifesto and our promise.

3. DISCUSSION REGARDING THE AIRPORT DEVELOPMENT PLAN (ADP):

Dennis Probst, Vice President, Development/Chief Development Officer, provided a presentation on Airport Development Plan Project Refinements that included the Original ADP Proposal, ADP Project Refinements, Other Project Refinements and ADP Phase 1 Schedule – Terminal & Roadway Package Implementation Timeline.

Steve Perliss, Principal, Lea+Elliott, Inc., provided a presentation on Example Landside Automated People Movers (APM) Connections to CONRACs and/or Transit and Overview of APM and Alternative Technologies.

Susan Schooley, SI Partners, Inc., provided a presentation on Concessions Program – Review of Management Approaches that included SAN’s Concessions Program in Transition, Alternative Approaches to Managing an Airport’s Concessions Program, Prime Operator and Developer Approaches – Pros and Cons and Considerations.

The Board adjourned the meeting at 4:50 p.m. to Saturday, February 23, 2019 at 9:00 a.m.

The Board reconvened at 9:10 a.m. on Saturday, February 23, 2019. Board Members Binns (Ex Officio), Dockery (Ex Officio), West and Wong-Hernandez (Ex Officio) were ABSENT.

4. DISCUSSION REGARDING THE STRATEGIC PLAN:

Kimberly J. Becker, President/CEO, provided an update on the Strategic Plan that included the Strategic Plan Timeline, Future State Description, Strategic Goals, Strategic Plan Progress Report, some Highlights of First 18 Months, Focus Areas for 2019, State of the Authority and the New Organizational Structure.

Board Member Schumacher suggested that the Organizational Chart includes the jurisdictions that appoint Board Members.

Chair Boling requested that the Organizational Chart be updated to include employee names and provided to the Board.

Board Member Desmond suggested that the ADP project be renamed to better communicate it to the public.

BOARD COMMENT: None.

ADJOURNMENT: The meeting was adjourned at 11:50 a.m.

APPROVED BY A MOTION OF THE SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY BOARD THIS 4th DAY OF APRIL, 2019.



TONY R. RUSSELL
DIRECTOR, BOARD SERVICES/
AUTHORITY CLERK

APPROVED AS TO FORM:



AMY GONZALEZ
GENERAL COUNSEL