

# SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY

## Board Members

C. April Boling  
Chairman

Greg Cox  
Jim Desmond  
Mark Kersey  
Robert T. Lloyd  
Paul Robinson  
Johanna Schiavoni  
Michael Schumacher  
Mark B. West

## EXECUTIVE/FINANCE COMMITTEE and SPECIAL BOARD MEETING

### AGENDA

Monday, June 25, 2018  
9:00 A.M.

San Diego International Airport  
SDCRAA Administration Building -- Third Floor  
Board Room  
3225 N. Harbor Drive  
San Diego, CA 92101

## Ex-Officio Board Members

Tim Gubbins  
Jacqueline Wong-Hernandez  
Col. Jason Woodworth

## President / CEO

Kimberly J. Becker

This Agenda contains a brief general description of each item to be considered. The indication of a recommended action does not indicate what action (if any) may be taken. If comments are made to the Committee without prior notice or are not listed on the Agenda, no specific answers or responses should be expected at this meeting pursuant to State law. ***Please note that agenda items may be taken out of order.***

Staff Reports and documentation relating to each item of business on the Agenda are on file in Corporate & Information Governance and are available for public inspection.

**\*NOTE:** This Committee Meeting also is noticed as a Special Meeting of the Board to (1) foster communication among Board members in compliance with the Brown Act; and (2) preserve the advisory function of the Committee.

Board members who are not members of this Committee may attend and participate in Committee discussions. Since sometimes more than a quorum of the Board may be in attendance, to comply with the Brown Act, this Committee meeting also is noticed as a Special Meeting of the Board.

To preserve the proper function of the Committee, only members officially assigned to this Committee are entitled to vote on any item before the Committee. This Committee only has the power to review items and make recommendations to the Board. Accordingly, this Committee cannot, and will not, take any final action that is binding on the Board or the Authority, even if a quorum of the Board is present.

PLEASE COMPLETE A "REQUEST TO SPEAK" FORM PRIOR TO THE COMMENCEMENT OF THE MEETING AND SUBMIT IT TO THE AUTHORITY CLERK. ***PLEASE REVIEW THE POLICY FOR PUBLIC PARTICIPATION IN BOARD AND BOARD COMMITTEE MEETINGS (PUBLIC COMMENT) LOCATED AT THE END OF THE AGENDA.***

**CALL TO ORDER:**

**PLEDGE OF ALLEGIANCE:**

**ROLL CALL:**

***Executive Committee***

Committee Members: Boling (Chairman), Robinson, Schumacher

***Finance Committee***

Committee Members: Cox (Chairman), Lloyd, Schiavoni, West

**NON-AGENDA PUBLIC COMMENT**

Non-Agenda Public Comment is reserved for members of the public wishing to address the Committee on matters for which another opportunity to speak **is not provided on the Agenda**, and which is within the jurisdiction of the Committee. Please submit a completed speaker slip to the Authority Clerk. ***Each individual speaker is limited to three (3) minutes. Applicants, groups and jurisdictions referring items to the Board for action are limited to five (5) minutes.***

**Note:** Persons wishing to speak on specific items should reserve their comments until the specific item is taken up by the Board.

**NEW BUSINESS:**

**1. APPROVAL OF MINUTES:**

RECOMMENDATION: Approve the minutes of the May 24, 2018 regular meeting.

**FINANCE COMMITTEE NEW BUSINESS:**

**2. REVIEW OF THE UNAUDITED FINANCIAL STATEMENTS FOR THE ELEVEN MONTHS ENDED MAY 31, 2018:**

Presented by: Kathy Kiefer, Senior Director, Finance and Asset Management

**3. REVIEW OF THE AUTHORITY'S INVESTMENT REPORT AS OF MAY 31, 2018:**

Presented by: Geoff Bryant, Manager, Airport Finance

**EXECUTIVE COMMITTEE NEW BUSINESS:**

**4. PRE-APPROVAL OF TRAVEL REQUESTS AND APPROVAL OF BUSINESS AND TRAVEL EXPENSE REIMBURSEMENT REQUESTS FOR BOARD MEMBERS, THE PRESIDENT/CEO, THE CHIEF AUDITOR AND GENERAL COUNSEL:**

RECOMMENDATION: Pre-approve travel requests and approve business and travel expense reimbursement requests.

Presented by Tony R. Russell, Director, Corporate & Information Governance/Authority Clerk

**REVIEW OF FUTURE AGENDAS:**

**5. REVIEW OF THE DRAFT AGENDA FOR THE JULY 12, 2018 BOARD MEETING:**

Presented by: Kimberly J. Becker, President/CEO

**6. REVIEW OF THE DRAFT AGENDA FOR THE JULY 12, 2018 AIRPORT LAND USE COMMISSION MEETING:**

Presented by: Kimberly J. Becker, President/CEO

**COMMITTEE MEMBER COMMENTS:**

**ADJOURNMENT:**

**Policy for Public Participation in Board, Airport Land Use Commission (ALUC), and Committee Meetings (Public Comment)**

- 1) Persons wishing to address the Board, ALUC, and Committees shall complete a "Request to Speak" form prior to the announcement of that portion of the agenda containing the item to be addressed (e.g., Public Comment and General Items). Failure to complete a form shall not preclude testimony, if permission to address the Board is granted by the Chair.
- 2) The Public Comment period at the beginning of the agenda is limited to eighteen (18) minutes and is reserved for persons wishing to address the Board, ALUC, or Committee on any matter for which another opportunity to speak is not provided on the Agenda, and on matters that are within the jurisdiction of the Board. A second Public Comment period is reserved for general public comment later in the meeting for those who were not heard during the first Public Comment period.
- 3) Persons wishing to speak on a specific item listed on the agenda will be afforded an opportunity to speak during the presentation of that individual item. Persons wishing to speak on a specific item should reserve their comments until the item is taken up by the Board, ALUC or Committee. Public comment on a specific item is limited to twenty (20) minutes – ten (10) minutes for those in favor and ten (10) minutes for those in opposition of an item. Each individual speaker will be allowed three (3) minutes, and applicants and groups will be allowed five (5) minutes.
- 4) If many persons have indicated a desire to address the Board, ALUC or Committees on the same issue, then the Chair may suggest that these persons consolidate their respective testimonies. Testimony by members of the public on any item shall be limited to **three (3) minutes per individual speaker and five (5) minutes for applicants, groups and referring jurisdictions.**
- 5) Pursuant to Authority Policy 1.33 (8), recognized groups must register with the Authority Clerk prior to the meeting.
- 6) After a public hearing or the Public Comment portion of the meeting has been closed, no person shall address the Board, ALUC, and Committees without first obtaining permission to do so.

**Additional Meeting Information**

**NOTE:** This information is available in alternative formats upon request. To request an Agenda in an alternative format, or to request a sign language or oral interpreter, or an Assistive Listening Device (ALD) for the meeting, please telephone the Authority Clerk's Office at (619) 400-2400 at least three (3) working days prior to the meeting to ensure availability.

For your convenience, the agenda is also available to you on our website at [www.san.org](http://www.san.org).

**For those planning to attend the Board meeting, parking is available in the public parking lot located directly in front of the SDCRAA Administration Building. Bring your ticket to the third floor receptionist for validation.**

**You may also reach the SDCRAA Administration Building by using public transit via the San Diego MTS system, Route 992. For route and fare information, please call the San Diego MTS at (619) 233-3004 or 511.**

**UPCOMING MEETING SCHEDULE**

| <i>Date</i>  | <i>Day</i> | <i>Time</i> | <i>Meeting Type</i> | <i>Location</i> |
|--------------|------------|-------------|---------------------|-----------------|
| August 27    | Monday     | 9:00 A.M.   | Regular             | Board Room      |
| September 24 | Monday     | 9:00 A.M.   | Regular             | Board Room      |
| October 22   | Monday     | 9:00 A.M.   | Regular             | Board Room      |

**DRAFT**  
**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY**  
**EXECUTIVE AND FINANCE COMMITTEE MEETING MINUTES**  
**THURSDAY, MAY 24, 2018**  
**BOARD ROOM**

**CALL TO ORDER:** Vice Chair Robinson called the Executive and Finance Committee and Special Board meeting to order at 9:03 a.m., on Thursday May 24, 2018, in the Board Room of the San Diego International Airport, Administration Building, 3225 N Harbor Drive, San Diego, CA 92101.

**PLEDGE OF ALLEGIANCE:** Board Member Lloyd led the Pledge of Allegiance.

**ROLL CALL:**

***Executive Committee***

Present:                      Committee Members:              Robinson, Schumacher

Absent:                      Committee Members:              Boling (Chairman)

***Finance Committee***

Present:                      Committee Members:              Lloyd, Schiavoni, West

Absent:                      Committee Members:              Cox

Also Present:              Kimberly J. Becker, President/CEO; Amy Gonzalez, General Counsel; Linda Gehlken, Assistant Authority Clerk I; Martha Morales, Assistant Authority Clerk I

**NON-AGENDA PUBLIC COMMENT:**

KAMRAN HAMIDI, SAN DIEGO, spoke regarding his request to perform an audit on the Airport taxi permits and provided a formal written request.

MIKAIL HUSSEIN, SAN DIEGO, UNITED TAXI WORKERS OF SAN DIEGO, requested that the board provide additional time to prepare to debate the MOA's and consider opening the airport to all taxis.

**NEW BUSINESS:**

**1.      APPROVAL OF MINUTES:**

RECOMMENDATION: Approve the minutes of the April 23, 2018 regular meeting.

**ACTION: Moved by Board Member Schumacher and seconded by Board Member Robinson to approve staff's recommendation. Motion carried unanimously noting Chairman Boling as ABSENT.**

**FINANCE COMMITTEE NEW BUSINESS:**

- 2. REVIEW OF THE UNAUDITED FINANCIAL STATEMENTS FOR THE TEN MONTHS ENDED APRIL 30, 2018:**  
Kathy Kiefer, Senior Director, Finance and Asset Management, provided a presentation on the Review of the Unaudited Financial Statements for the Ten Months Ended April 30, 2018, which included Enplanements, Gross Landing Weight Units, Car Rental License Fees, Food and Beverage Concessions Revenue, Retail Concessions Revenue, Total Terminal Concessions, Parking Revenue, Operating Revenues, Operating Expenses, Net Operating Income Summary, Nonoperating Revenues & Expenses, Operating Revenues, Operating Expenses, Net Operating Income Summary, Nonoperating Revenues and Expenses, and Statements of Net Positions.
- 3. REVIEW OF THE AUTHORITY'S INVESTMENT REPORT AS OF APRIL 30, 2018:**  
Geoff Bryant, Manager, Airport Finance, provided a presentation on the Authority's Investment Report as of April 30, 2018, which included Portfolio Characteristics, Sector Distribution, Quality Distribution, Maturity Distribution, Investment Performance, Holdings Report, Transaction Leger, Bond Proceeds, and Transaction Ledger for Bonds.
- 4. REVIEW OF AUTHORITY POLICY 4.40 – DEBT ISSUANCE AND MANAGEMENT:**  
John Dillon, Director, Financial Management, provided an overview of the staff report.

RECOMMENDATION: Forward to the Board with a recommendation to accept the Staff Report deferring amendments to Authority Policy 4.40 – Guidelines for Debt Issuance and Management through 2019.

**ACTION: Moved by Board Member Lloyd and seconded by Board Member West to approve staff's recommendation. Motion carried unanimously noting Board Member Cox as ABSENT.**
- 5. ANNUAL REVIEW AND APPROVAL OF AMENDMENTS TO AUTHORITY POLICY 4.20 – GUIDELINES FOR PRUDENT INVESTMENTS, DELEGATION OF AUTHORITY TO INVEST AND MANAGE AUTHORITY FUNDS TO THE VICE PRESIDENT, FINANCE AND ASSET MANAGEMENT/TREASURER:**  
Geoff Bryant, Manager, Airport Finance, provided a presentation on the Annual Review and Approval of Amendments to Authority Policy 4.20, which included Investment Policy Overview, Investment Policy Amendments, and Delegation of Investment Authority.

RECOMMENDATION: Forward to the Board with a recommendation for approval.

**ACTION: Moved by Board Member West and seconded by Board Member Lloyd to approve staff's recommendation. Motion carried unanimously noting Board Member Cox as ABSENT.**

**EXECUTIVE COMMITTEE NEW BUSINESS:**

**6. PRE-APPROVAL OF TRAVEL REQUESTS AND APPROVAL OF BUSINESS AND TRAVEL EXPENSE REIMBURSEMENT REQUESTS FOR BOARD MEMBERS, THE PRESIDENT/CEO, THE CHIEF AUDITOR AND GENERAL COUNSEL:**

RECOMMENDATION: Pre-approve travel requests and approve business and travel expense reimbursement requests.

**ACTION: Moved by Board Member Schumacher and seconded Board Member Robinson to approve staff's recommendation. Motion carried unanimously noting Chairman Boling as ABSENT.**

**REVIEW OF FUTURE AGENDAS:**

**7. REVIEW OF THE DRAFT AGENDA FOR THE JUNE 7, 2018 BOARD MEETING:**

Kimberly J. Becker, President/CEO, provided an overview of the draft agenda for the June 7, 2018, Board meeting.

In response to Board Member West regarding a recap of previous actions taken by the Board on taxi permit issues, Angela Shafer Payne, Vice President, Operations, provided an overview of the actions taken by the Board from 2010 to 2017. She stated that its most recent action was taken in February 2017 where the Board voted to continue the current taxi operations, and to extend the MOA's through 2020.

In response to Board Member West that the Board request for information regarding the taxi MOA's may not have been received, Ms. Becker stated that she would follow up to ensure that Board Members had the information needed.

In response to Board Member West's request that staff look into gathering data from TNC's that could be used to strengthen the Airport's climate plan, on item 18, Ms. Shafer-Payne stated that staff will provide all possible information.

KIELEYESUS ZAID, SAN DIEGO, spoke in support of opening the airport to all taxis.

MIKAIL HUSSEIN, SAN DIEGO, played an audio clip of Board Member Desmond's comments at the December 2017 Board meeting, and requested that the Board again discuss opening the airport to all taxis.

KAMRAN HAMIDI, SAN DIEGO, provided a handout and presentation and spoke regarding opening the airport to all taxis.

YONAS MEHARI, SAN DIEGO, spoke regarding the price taxi drivers are paying to lease taxi permits from brokers and opening the airport to all taxis.

KIDANE WELDEMICHAEL, SAN DIEGO, spoke regarding opening the airport to all taxis before the current expiration of 2020.

ALEM ZEBIB, SAN DIEGO, spoke regarding establishing an equal playing field for taxis and TNC's.

OSMAN IBRAHIM, SAN DIEGO, spoke regarding the price of airport taxi permits on the black market.

**8. REVIEW OF THE DRAFT AGENDA FOR THE JUNE 7, 2018 AIRPORT LAND USE COMMISSION MEETING:**

Kimberly J. Becker, President/CEO, provided an overview of the draft agenda for the June 7, 2018, ALUC meeting.

**COMMITTEE MEMBER COMMENTS:** None.

**ADJOURNMENT:** The meeting adjourned at 10:19 a.m.

APPROVED BY A MOTION OF THE SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY EXECUTIVE COMMITTEE THIS 25th DAY OF JUNE, 2018.

ATTEST:

\_\_\_\_\_  
TONY R. RUSSELL  
DIRECTOR, CORPORATE & INFORMATION  
GOVERNANCE/AUTHORITY CLERK

APPROVED AS TO FORM:

\_\_\_\_\_  
AMY GONZALEZ  
GENERAL COUNSEL

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY**  
**Statements of Net Position**  
**as of May 31, 2018**  
**(Unaudited)**

**ASSETS**

|   | May                     |                         |
|---|-------------------------|-------------------------|
|   | 2018                    | 2017                    |
| <b>Current assets:</b>  |                         |                         |
| Cash and investments <sup>(1)</sup>   | \$ 90,301,129           | \$ 64,892,233           |
| Tenant lease receivable, net of allowance<br>of 2018: (\$211,892) and 2017: (\$218,877) | 8,945,533               | 7,720,223               |
| Grants receivable   | 7,579,469               | 3,859,930               |
| Notes receivable-current portion  | 1,801,694               | 1,705,491               |
| Prepaid expenses and other current assets   | 8,783,209               | 7,197,051               |
| <b>Total current assets</b>   | <b>117,411,034</b>      | <b>85,374,928</b>       |
| <b>Cash designated for capital projects and other <sup>(1)</sup></b>                    | <b>24,576,173</b>       | <b>42,294,744</b>       |
| <b>Restricted assets:</b>   |                         |                         |
| Cash and investments:   |                         |                         |
| Bonds reserve <sup>(1)</sup>  | 60,779,648              | 57,872,255              |
| Passenger facility charges and interest unapplied <sup>(1)</sup>                        | 77,963,172              | 67,918,960              |
| Customer facility charges and interest unapplied <sup>(1)</sup>                         | 43,028,390              | 37,159,518              |
| SBD Bond Guarantee <sup>(1)</sup>   | 4,000,000               | 4,000,000               |
| Bond proceeds held by trustee <sup>(1)</sup>  | 328,358,262             | 154,997,749             |
| Passenger facility charges receivable   | 4,288,010               | 4,184,702               |
| Customer facility charges receivable  | 3,831,532               | 3,851,510               |
| OCIP insurance reserve  | 5,136,856               | 2,791,385               |
| <b>Total restricted assets</b>  | <b>527,385,870</b>      | <b>332,776,079</b>      |
| <b>Noncurrent assets:</b>   |                         |                         |
| <b>Capital assets:</b>  |                         |                         |
| Land and land improvements  | 127,171,322             | 110,139,441             |
| Runways, roads and parking lots   | 651,834,410             | 631,185,523             |
| Buildings and structures  | 1,431,853,621           | 1,395,686,080           |
| Machinery and equipment   | 56,886,948              | 49,021,542              |
| Vehicles  | 17,888,847              | 15,659,506              |
| Office furniture and equipment  | 37,029,143              | 33,426,540              |
| Works of art  | 10,065,769              | 10,065,769              |
| Construction-in-progress  | 346,124,960             | 180,700,212             |
|   | <b>2,678,855,020</b>    | <b>2,425,884,613</b>    |
| Less accumulated depreciation   | (987,329,209)           | (892,756,768)           |
| <b>Total capital assets, net</b>  | <b>1,691,525,811</b>    | <b>1,533,127,845</b>    |
| <b>Other assets:</b>  |                         |                         |
| Notes receivable - long-term portion  | 31,596,457              | 33,486,246              |
| Investments-long-term portion <sup>(1)</sup>  | 161,477,023             | 187,360,838             |
| Security deposit  | 349,943                 | 349,943                 |
| <b>Total other assets</b>   | <b>193,423,423</b>      | <b>221,197,027</b>      |
| <b>Deferred outflows of resources:</b>  |                         |                         |
| Deferred pension outflows   | 20,805,091              | 20,618,347              |
| Deferred OPEB outflows  | 957,308                 | -                       |
| Deferred POB outflows   | 505,326                 | -                       |
| <b>Total assets and deferred outflows of resources</b>                                  | <b>\$ 2,576,590,036</b> | <b>\$ 2,235,388,970</b> |

<sup>(1)</sup> Total cash and investments, \$790,483,797 for 2018 and \$616,496,297 for 2017

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY**  
**Statements of Net Position**  
**as of May 31, 2018**  
**(Unaudited)**

**LIABILITIES AND NET POSITION**

|  | May                     |                         |
|--|-------------------------|-------------------------|
|  | 2018                    | 2017                    |
| <b>Current liabilities:</b>                                  |                         |                         |
| Accounts payable and accrued liabilities                     | \$ 55,828,353           | \$ 42,596,867           |
| Deposits and other current liabilities                       | 9,532,544               | 8,681,415               |
| <b>Total current liabilities</b>                             | <b>65,360,897</b>       | <b>51,278,282</b>       |
| <b>Current liabilities - payable from restricted assets:</b> |                         |                         |
| Current portion of long-term debt                            | 17,070,000              | 11,585,000              |
| Accrued interest on bonds and variable debt                  | 33,084,171              | 27,253,088              |
| <b>Total liabilities payable from restricted assets</b>      | <b>50,154,171</b>       | <b>38,838,088</b>       |
| <b>Long-term liabilities:</b>                                |                         |                         |
| Variable debt  | 20,163,000              | 52,998,000              |
| Other long-term liabilities                                  | 9,003,590               | 8,597,909               |
| Long term debt - bonds net of amortized premium              | 1,593,369,136           | 1,276,360,490           |
| Net pension liability  | 18,743,453              | 18,111,482              |
| <b>Total long-term liabilities</b>                           | <b>1,641,279,179</b>    | <b>1,356,067,881</b>    |
| <b>Total liabilities</b>                                     | <b>1,756,794,247</b>    | <b>1,446,184,251</b>    |
| <b>Deferred inflows of resources:</b>                        |                         |                         |
| Deferred pension inflows                                     | 3,506,867               | 1,815,440               |
| Deferred OPEB inflows  | 720,640                 | -                       |
| <b>Total liabilities and deferred inflows of resources</b>   | <b>\$ 1,761,021,754</b> | <b>\$ 1,447,999,691</b> |
| <b>Net Position:</b>   |                         |                         |
| Invested in capital assets, net of related debt              | 382,044,656             | 339,557,804             |
| Other restricted   | 196,380,534             | 177,476,316             |
| Unrestricted:  |                         |                         |
| Designated   | 24,576,173              | 42,294,744              |
| Undesignated   | 212,566,919             | 228,060,415             |
| <b>Total Net Position</b>                                    | <b>\$ 815,568,282</b>   | <b>\$ 787,389,279</b>   |

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY**  
**Statements of Revenues, Expenses, and Changes in Net Position**  
**For the Month Ended May 31, 2018**  
**(Unaudited)**

|  | Budget             | Actual              | Variance<br>Favorable<br>(Unfavorable) | %<br>Change  | Prior<br>Year          |
|--|--------------------|---------------------|--|--------------|------------------------|
| <b>Operating revenues:</b>                                       |                    |                     |  |              |                        |
| Aviation revenue:  |                    |                     |  |              |                        |
| Landing fees   | \$ 2,470,097       | \$ 2,479,402        | \$ 9,305                               | 0%           | \$ 2,403,345           |
| Aircraft parking Fees  | 251,617            | 271,746             | 20,129                                 | 8%           | 242,298                |
| Building rentals   | 4,988,039          | 4,999,127           | 11,088                                 | 0%           | 4,681,106              |
| Security surcharge   | 2,751,297          | 2,753,711           | 2,414                                  | -            | 2,492,590              |
| CUPPS Support Charges  | 116,784            | 117,565             | 781                                    | -            | 104,122                |
| Other aviation revenue   | 15,436             | 13,585              | (1,851)                                | (12)%        | 132,379                |
| Terminal rent non-airline  | 131,793            | 178,856             | 47,063                                 | 36%          | 130,051                |
| Terminal concessions   | 2,233,464          | 2,515,373           | 281,909                                | 13%          | 2,367,666              |
| Rental car license fees  | 2,184,065          | 2,422,190           | 238,125                                | 11%          | 1,902,513              |
| Rental car center cost recovery                                  | 144,308            | 140,831             | (3,477)                                | (2)%         | (223,584)              |
| License fees other   | 396,926            | 501,587             | 104,661                                | -            | 442,135                |
| Parking revenue  | 3,664,392          | 4,005,135           | 340,743                                | 9%           | 3,744,815              |
| Ground transportation permits and citations                      | 628,471            | 856,031             | 227,560                                | 36%          | 678,344                |
| Ground rentals   | 1,630,202          | 1,664,448           | 34,246                                 | 2%           | 1,548,068              |
| Grant reimbursements   | -                  | 51,109              | 51,109                                 | -            | 120,800                |
| Other operating revenue  | 64,455             | 69,151              | 4,696                                  | 7%           | 33,677                 |
| <b>Total operating revenues</b>                                  | <b>21,671,346</b>  | <b>23,039,847</b>   | <b>1,368,501</b>                       | <b>6%</b>    | <b>20,800,325</b>      |
| <b>Operating expenses:</b>                                       |                    |                     |  |              |                        |
| Salaries and benefits  | 3,893,276          | 3,336,264           | 557,012                                | 14%          | 3,340,971              |
| Contractual services   | 4,287,505          | 4,195,166           | 92,339                                 | -            | 3,886,836              |
| Safety and security  | 2,495,488          | 2,447,127           | 48,361                                 | 2%           | 2,322,482              |
| Space rental   | 848,598            | 848,055             | 543                                    | -            | 848,547                |
| Utilities  | 1,021,868          | 1,005,118           | 16,750                                 | 2%           | 1,042,600              |
| Maintenance  | 1,427,403          | 1,647,286           | (219,883)                              | (15)%        | 975,105                |
| Equipment and systems  | 26,815             | 71,675              | (44,860)                               | (167)%       | 9,873                  |
| Materials and supplies   | 28,017             | 59,003              | (30,986)                               | (111)%       | 48,622                 |
| Insurance  | 90,375             | 87,156              | 3,219                                  | 4%           | 78,596                 |
| Employee development and support                                 | 94,943             | 88,818              | 6,125                                  | 6%           | 75,922                 |
| Business development   | 392,707            | 258,621             | 134,086                                | 34%          | 364,387                |
| Equipment rentals and repairs                                    | 316,030            | 351,977             | (35,947)                               | (11)%        | 363,454                |
| <b>Total operating expenses</b>                                  | <b>14,923,025</b>  | <b>14,396,266</b>   | <b>526,759</b>                         | <b>4%</b>    | <b>13,357,395</b>      |
| Depreciation   | 8,629,577          | 8,629,577           | -                                      | -            | 9,421,960              |
| <b>Operating income (loss)</b>                                   | <b>(1,881,256)</b> | <b>14,004</b>       | <b>1,895,260</b>                       | <b>101%</b>  | <b>(1,979,030)</b>     |
| <b>Nonoperating revenue (expenses):</b>                          |                    |                     |  |              |                        |
| Passenger facility charges                                       | 4,267,583          | 5,471,073           | 1,203,490                              | 28%          | 4,838,701              |
| Customer facility charges (Rental Car Center)                    | 3,437,990          | 3,651,679           | 213,689                                | 6%           | 3,336,178              |
| Quieter Home Program   | (469,221)          | (712,611)           | (243,390)                              | (52)%        | 128,910                |
| Interest income  | 654,295            | 1,197,625           | 543,330                                | 83%          | 756,735                |
| BAB interest rebate  | 388,017            | 388,849             | 832                                    | -            | 385,851                |
| Interest expense   | (6,783,051)        | (6,205,103)         | 577,948                                | 9%           | (5,321,207)            |
| Bond amortization costs  | 335,266            | 484,831             | 149,565                                | 45%          | 343,209                |
| Other nonoperating income (expenses)                             | (1,000)            | 689,288             | 690,288                                | -            | (14,611,489)           |
| <b>Nonoperating revenue, net</b>                                 | <b>1,829,879</b>   | <b>4,965,631</b>    | <b>3,135,752</b>                       | <b>171%</b>  | <b>(10,143,112)</b>    |
| <b>Change in net position before capital grant contributions</b> | <b>(51,377)</b>    | <b>4,979,635</b>    | <b>5,031,012</b>                       | <b>9792%</b> | <b>(12,122,142)</b>    |
| Capital grant contributions                                      | 1,050,417          | 975,807             | (74,610)                               | (7)%         | 143,073                |
| <b>Change in net position</b>                                    | <b>\$ 999,040</b>  | <b>\$ 5,955,442</b> | <b>\$ 4,956,402</b>                    | <b>496%</b>  | <b>\$ (11,979,069)</b> |

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY**  
**Statements of Revenues, Expenses, and Changes in Net Position**  
**For the Eleven Months Ended May 31, 2018 and 2017**  
**(Unaudited)**

|  | Budget              | Actual               | Variance<br>Favorable<br>(Unfavorable) | %<br>Change  | Prior<br>Year       |
|--|---------------------|----------------------|--|--------------|---------------------|
| <b>Operating revenues:</b>                                       |                     |                      |  |              |                     |
| Aviation revenue:  |                     |                      |  |              |                     |
| Landing fees   | \$ 25,168,371       | \$ 24,532,826        | \$ (635,545)                           | (3)%         | \$ 23,629,859       |
| Aircraft parking fees  | 2,767,794           | 2,943,912            | 176,118                                | 6%           | 2,665,289           |
| Building rentals   | 54,023,534          | 54,607,220           | 583,686                                | 1%           | 50,539,605          |
| Security surcharge   | 30,164,666          | 30,196,487           | 31,821                                 | -            | 27,345,200          |
| CUPPS Support Charges  | 1,284,624           | 1,287,010            | 2,386                                  | -            | 1,139,562           |
| Other aviation revenue   | 178,191             | 168,456              | (9,735)                                | (5)%         | 1,480,989           |
| Terminal rent non-airline  | 1,453,134           | 1,857,386            | 404,252                                | 28%          | 1,418,022           |
| Terminal concessions   | 23,385,100          | 25,733,983           | 2,348,883                              | 10%          | 23,735,326          |
| Rental car license fees  | 26,015,021          | 26,928,624           | 913,603                                | 4%           | 25,835,237          |
| Rental car center cost recovery                                  | 1,587,391           | 1,325,256            | (262,135)                              | (17)%        | 1,618,105           |
| License fees other   | 4,403,850           | 5,107,393            | 703,543                                | 16%          | 4,410,774           |
| Parking revenue  | 37,428,043          | 39,422,857           | 1,994,814                              | 5%           | 37,809,569          |
| Ground transportation permits and citations                      | 6,730,267           | 8,833,999            | 2,103,732                              | 31%          | 7,295,969           |
| Ground rentals   | 18,174,980          | 18,417,691           | 242,711                                | 1%           | 16,948,843          |
| Grant reimbursements   | -                   | 493,432              | 493,432                                | -            | 268,000             |
| Other operating revenue  | 709,013             | 1,279,254            | 570,241                                | 80%          | 1,345,016           |
| <b>Total operating revenues</b>                                  | <b>233,473,979</b>  | <b>243,135,786</b>   | <b>9,661,807</b>                       | <b>4%</b>    | <b>227,485,365</b>  |
| <b>Operating expenses:</b>                                       |                     |                      |  |              |                     |
| Salaries and benefits  | 43,253,419          | 42,043,872           | 1,209,547                              | 3%           | 41,380,777          |
| Contractual services   | 42,428,514          | 41,232,857           | 1,195,657                              | 3%           | 40,020,698          |
| Safety and security  | 28,160,720          | 27,713,864           | 446,856                                | 2%           | 25,326,445          |
| Space rental   | 9,341,511           | 9,341,781            | (270)                                  | -            | 9,340,947           |
| Utilities  | 11,134,022          | 11,253,705           | (119,683)                              | (1)%         | 9,763,776           |
| Maintenance  | 13,620,336          | 11,528,799           | 2,091,537                              | 15%          | 12,844,679          |
| Equipment and systems  | 299,966             | 426,826              | (126,860)                              | (42)%        | 424,250             |
| Materials and supplies   | 405,904             | 534,628              | (128,724)                              | (32)%        | 528,867             |
| Insurance  | 1,035,355           | 1,010,710            | 24,645                                 | 2%           | 877,441             |
| Employee development and support                                 | 1,149,822           | 1,101,290            | 48,532                                 | 4%           | 1,133,777           |
| Business development   | 3,252,905           | 2,923,851            | 329,054                                | 10%          | 2,180,095           |
| Equipment rentals and repairs                                    | 3,146,167           | 2,905,099            | 241,068                                | 8%           | 2,983,293           |
| <b>Total operating expenses</b>                                  | <b>157,228,641</b>  | <b>152,017,282</b>   | <b>5,211,359</b>                       | <b>3%</b>    | <b>146,805,045</b>  |
| Depreciation   | 95,467,049          | 95,467,049           | -                                      | -            | 85,896,459          |
| <b>Operating income (loss)</b>                                   | <b>(19,221,711)</b> | <b>(4,348,545)</b>   | <b>14,873,166</b>                      | <b>77%</b>   | <b>(5,216,139)</b>  |
| <b>Nonoperating revenue (expenses):</b>                          |                     |                      |  |              |                     |
| Passenger facility charges                                       | 38,602,357          | 42,674,201           | 4,071,844                              | 11%          | 38,555,693          |
| Customer facility charges (Rental Car Center)                    | 36,677,922          | 37,254,580           | 576,658                                | -            | 33,056,493          |
| Quieter Home Program   | (3,189,098)         | (2,547,573)          | 641,525                                | 20%          | (676,277)           |
| Interest income  | 8,140,423           | 11,939,065           | 3,798,642                              | 47%          | 7,356,863           |
| BAB interest rebate  | 4,268,182           | 4,277,341            | 9,159                                  | -            | 4,254,858           |
| Interest expense   | (75,498,427)        | (68,577,187)         | 6,921,240                              | 9%           | (56,571,556)        |
| Bond amortization costs  | 3,724,640           | 5,212,051            | 1,487,411                              | 40%          | 3,810,553           |
| Other nonoperating income (expenses)                             | (9,000)             | (3,945,959)          | (3,936,959)                            | -            | (16,659,260)        |
| <b>Nonoperating revenue, net</b>                                 | <b>12,716,999</b>   | <b>26,286,519</b>    | <b>13,569,520</b>                      | <b>107%</b>  | <b>13,127,367</b>   |
| <b>Change in net position before capital grant contributions</b> | <b>(6,504,712)</b>  | <b>21,937,974</b>    | <b>28,442,686</b>                      | <b>437%</b>  | <b>7,911,228</b>    |
| Capital grant contributions                                      | 7,243,334           | 9,740,022            | 2,496,688                              | 34%          | 1,805,001           |
| <b>Change in net position</b>                                    | <b>\$ 738,622</b>   | <b>\$ 31,677,996</b> | <b>\$ 30,939,374</b>                   | <b>4189%</b> | <b>\$ 9,716,229</b> |



**San Diego County Regional Airport Authority**  
**Authority Detail Income Statement - Supplemental Schedule**  
*For the eleven months ended May 31, 2018*  
*(Unaudited)*

Print Date: 6/15/2018  
 Print Time: 8:54:39AM  
 Report ID: GL0012

|   | Month to Date    |                  |                                  |                  |                   | Year to Date      |                   |                                  |                  |                   |
|---|------------------|------------------|----------------------------------|------------------|-------------------|-------------------|-------------------|----------------------------------|------------------|-------------------|
|   | Budget           | Actual           | Variance Favorable (Unfavorable) | Variance Percent | Prior Year Actual | Budget            | Actual            | Variance Favorable (Unfavorable) | Variance Percent | Prior Year Actual |
| <b>Landing Fees</b>                     |                  |                  |                                  |                  |                   |                   |                   |                                  |                  |                   |
| 41112 - Landing Fees - Signatory        | \$2,470,097      | \$2,499,928      | \$29,832                         | 1                | \$2,432,080       | \$25,221,654      | \$24,626,296      | \$(595,358)                      | (2)              | \$23,948,173      |
| 41113 - Landing Fee Rebate              | 0                | (20,526)         | (20,526)                         | 0                | (28,735)          | (53,283)          | (93,470)          | (40,187)                         | (75)             | (318,314)         |
| <b>Total Landing Fees</b>               | <b>2,470,097</b> | <b>2,479,402</b> | <b>9,305</b>                     | <b>0</b>         | <b>2,403,345</b>  | <b>25,168,371</b> | <b>24,532,826</b> | <b>(635,546)</b>                 | <b>(3)</b>       | <b>23,629,859</b> |
| <b>Aircraft Parking Fees</b>            |                  |                  |                                  |                  |                   |                   |                   |                                  |                  |                   |
| 41150 - Terminal Aircraft Parking       | 216,391          | 226,455          | 10,063                           | 5                | 208,376           | 2,380,303         | 2,480,938         | 100,635                          | 4                | 2,292,141         |
| 41155 - Remote Aircraft Parking         | 35,226           | 45,291           | 10,065                           | 29               | 33,923            | 387,491           | 462,974           | 75,483                           | 19               | 373,148           |
| <b>Total Aircraft Parking Fees</b>      | <b>251,618</b>   | <b>271,746</b>   | <b>20,128</b>                    | <b>8</b>         | <b>242,299</b>    | <b>2,767,794</b>  | <b>2,943,913</b>  | <b>176,119</b>                   | <b>6</b>         | <b>2,665,289</b>  |
| <b>Building and Other Rents</b>         |                  |                  |                                  |                  |                   |                   |                   |                                  |                  |                   |
| 41210 - Terminal Rent                   | 4,907,609        | 4,907,788        | 179                              | 0                | 4,597,107         | 53,195,008        | 53,706,333        | 511,326                          | 1                | 49,781,104        |
| 41215 - Federal Inspection Services     | 80,429           | 91,339           | 10,910                           | 14               | 83,997            | 828,526           | 900,887           | 72,361                           | 9                | 758,501           |
| <b>Total Building and Other Rents</b>   | <b>4,988,038</b> | <b>4,999,127</b> | <b>11,089</b>                    | <b>0</b>         | <b>4,681,104</b>  | <b>54,023,533</b> | <b>54,607,220</b> | <b>583,687</b>                   | <b>1</b>         | <b>50,539,605</b> |
| <b>Security Surcharge</b>               |                  |                  |                                  |                  |                   |                   |                   |                                  |                  |                   |
| 41310 - Airside Security Charges        | 664,841          | 666,468          | 1,627                            | 0                | 614,273           | 7,285,859         | 7,296,511         | 10,652                           | 0                | 6,738,465         |
| 41320 - Terminal Security Charge        | 2,086,456        | 2,087,243        | 787                              | 0                | 1,878,317         | 22,878,807        | 22,899,976        | 21,169                           | 0                | 20,606,735        |
| <b>Total Security Surcharge</b>         | <b>2,751,297</b> | <b>2,753,711</b> | <b>2,414</b>                     | <b>0</b>         | <b>2,492,590</b>  | <b>30,164,666</b> | <b>30,196,487</b> | <b>31,821</b>                    | <b>0</b>         | <b>27,345,200</b> |
| <b>CUPPS Support Charges</b>            |                  |                  |                                  |                  |                   |                   |                   |                                  |                  |                   |
| 41400 - CUPPS Support Charges           | 116,784          | 117,565          | 781                              | 1                | 104,122           | 1,284,624         | 1,287,010         | 2,386                            | 0                | 1,139,562         |
| <b>Total CUPPS Support Charges</b>      | <b>116,784</b>   | <b>117,565</b>   | <b>781</b>                       | <b>1</b>         | <b>104,122</b>    | <b>1,284,624</b>  | <b>1,287,010</b>  | <b>2,386</b>                     | <b>0</b>         | <b>1,139,562</b>  |
| <b>Other Aviation Revenue</b>           |                  |                  |                                  |                  |                   |                   |                   |                                  |                  |                   |
| 43100 - Fuel Franchise Fees             | 15,436           | 13,585           | (1,851)                          | (12)             | 13,428            | 178,191           | 168,456           | (9,735)                          | (5)              | 172,528           |
| 43105 - New Capital Recovery            | 0                | 0                | 0                                | 0                | 118,951           | 0                 | 0                 | 0                                | 0                | 1,308,461         |
| <b>Total Other Aviation Revenue</b>     | <b>15,436</b>    | <b>13,585</b>    | <b>(1,851)</b>                   | <b>(12)</b>      | <b>132,379</b>    | <b>178,191</b>    | <b>168,456</b>    | <b>(9,735)</b>                   | <b>(5)</b>       | <b>1,480,989</b>  |
| <b>Non-Airline Terminal Rents</b>       |                  |                  |                                  |                  |                   |                   |                   |                                  |                  |                   |
| 45010 - Terminal Rent - Non-Airline     | 131,793          | 178,856          | 47,064                           | 36               | 130,051           | 1,453,134         | 1,857,386         | 404,252                          | 28               | 1,418,022         |
| <b>Total Non-Airline Terminal Rents</b> | <b>131,793</b>   | <b>178,856</b>   | <b>47,064</b>                    | <b>36</b>        | <b>130,051</b>    | <b>1,453,134</b>  | <b>1,857,386</b>  | <b>404,252</b>                   | <b>28</b>        | <b>1,418,022</b>  |

**San Diego County Regional Airport Authority**  
**Authority Detail Income Statement - Supplemental Schedule**  
For the eleven months ended May 31, 2018  
(Unaudited)

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|   | Month to Date    |                  |                                  |                  |                   | Year to Date      |                   |                                  |                  |                   |
|---|------------------|------------------|----------------------------------|------------------|-------------------|-------------------|-------------------|----------------------------------|------------------|-------------------|
|   | Budget           | Actual           | Variance Favorable (Unfavorable) | Variance Percent | Prior Year Actual | Budget            | Actual            | Variance Favorable (Unfavorable) | Variance Percent | Prior Year Actual |
| <b>Concession Revenue</b>                   |                  |                  |                                  |                  |                   |                   |                   |                                  |                  |                   |
| 45111 - Term Concessions-Food & Bev         | \$967,934        | \$1,219,678      | \$251,744                        | 26               | \$1,066,732       | \$9,956,229       | \$11,424,736      | \$1,468,507                      | 15               | \$9,891,501       |
| 45112 - Terminal Concessions - Retail       | 618,321          | 698,007          | 79,686                           | 13               | 649,414           | 6,321,314         | 7,003,392         | 682,078                          | 11               | 6,516,749         |
| 45113 - Term Concessions - Other            | 247,924          | 196,546          | (51,378)                         | (21)             | 254,076           | 2,785,501         | 3,050,590         | 265,088                          | 10               | 3,594,723         |
| 45114 - Term Concessions Space Rents        | 72,689           | 77,915           | 5,227                            | 7                | 72,591            | 799,578           | 831,363           | 31,785                           | 4                | 798,497           |
| 45115 - Term Concessions Cost Recovery      | 125,414          | 126,293          | 880                              | 1                | 139,718           | 1,390,527         | 1,363,066         | (27,461)                         | (2)              | 986,037           |
| 45116 - Rec Distr Center Cost Recovery      | 135,036          | 132,781          | (2,255)                          | (2)              | 127,171           | 1,451,404         | 1,437,770         | (13,634)                         | (1)              | 1,387,563         |
| 45117 - Concessions Marketing Program       | 66,146           | 64,153           | (1,993)                          | (3)              | 57,964            | 680,547           | 623,066           | (57,480)                         | (8)              | 560,256           |
| 45120 - Rental car license fees             | 2,184,065        | 2,422,190        | 238,125                          | 11               | 1,902,513         | 26,015,021        | 26,928,624        | 913,602                          | 4                | 25,835,237        |
| 45121 - Rental Car Center Cost Recover      | 144,308          | 140,831          | (3,477)                          | (2)              | (223,584)         | 1,587,391         | 1,325,256         | (262,135)                        | (17)             | 1,618,105         |
| 45130 - License Fees - Other                | 396,926          | 501,587          | 104,660                          | 26               | 442,135           | 4,403,850         | 5,107,393         | 703,543                          | 16               | 4,410,774         |
| <b>Total Concession Revenue</b>             | <b>4,958,762</b> | <b>5,579,982</b> | <b>621,220</b>                   | <b>13</b>        | <b>4,488,728</b>  | <b>55,391,362</b> | <b>59,095,256</b> | <b>3,703,894</b>                 | <b>7</b>         | <b>55,599,439</b> |
| <b>Parking and Ground Transportat</b>       |                  |                  |                                  |                  |                   |                   |                   |                                  |                  |                   |
| 45210 - Parking                             | 3,664,392        | 4,005,135        | 340,743                          | 9                | 3,744,815         | 37,428,043        | 39,422,857        | 1,994,813                        | 5                | 37,809,569        |
| 45220 - AVI fees                            | 605,305          | 832,529          | 227,224                          | 38               | 650,785           | 6,350,689         | 8,398,825         | 2,048,136                        | 32               | 6,445,860         |
| 45240 - Ground Transportation Pe            | 7,754            | 8,090            | 336                              | 4                | 6,660             | 210,046           | 204,658           | (5,388)                          | (3)              | 645,239           |
| 45250 - Citations                           | 15,412           | 15,412           | 0                                | 0                | 20,899            | 169,532           | 230,516           | 60,984                           | 36               | 204,870           |
| <b>Total Parking and Ground Transportat</b> | <b>4,292,862</b> | <b>4,861,166</b> | <b>568,303</b>                   | <b>13</b>        | <b>4,423,159</b>  | <b>44,158,311</b> | <b>48,256,856</b> | <b>4,098,545</b>                 | <b>9</b>         | <b>45,105,538</b> |
| <b>Ground Rentals</b>                       |                  |                  |                                  |                  |                   |                   |                   |                                  |                  |                   |
| 45310 - Ground Rental Fixed - N             | 1,630,202        | 1,664,449        | 34,247                           | 2                | 1,548,068         | 18,174,980        | 18,417,691        | 242,710                          | 1                | 16,948,843        |
| 45320 - Ground Rental - Percenta            | 0                | 0                | 0                                | 0                | 0                 | 0                 | 0                 | 0                                | 0                | 0                 |
| <b>Total Ground Rentals</b>                 | <b>1,630,202</b> | <b>1,664,449</b> | <b>34,247</b>                    | <b>2</b>         | <b>1,548,068</b>  | <b>18,174,980</b> | <b>18,417,691</b> | <b>242,710</b>                   | <b>1</b>         | <b>16,948,843</b> |
| <b>Grant Reimbursements</b>                 |                  |                  |                                  |                  |                   |                   |                   |                                  |                  |                   |
| 45410 - TSA Reimbursements                  | 0                | 24,800           | 24,800                           | 0                | 120,800           | 0                 | 268,000           | 268,000                          | 0                | 268,000           |
| 45420 - Planning Grants                     | 0                | 26,309           | 26,309                           | 0                | 0                 | 0                 | 225,432           | 225,432                          | 0                | 0                 |
| <b>Total Grant Reimbursements</b>           | <b>0</b>         | <b>51,109</b>    | <b>51,109</b>                    | <b>0</b>         | <b>120,800</b>    | <b>0</b>          | <b>493,432</b>    | <b>493,432</b>                   | <b>0</b>         | <b>268,000</b>    |

**San Diego County Regional Airport Authority**  
**Authority Detail Income Statement - Supplemental Schedule**  
For the eleven months ended May 31, 2018  
(Unaudited)

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|                                      | ----- Month to Date ----- |                   |                                  |                  |                   | ----- Year to Date ----- |                    |                                  |                  |                    |
|--------------------------------------|---------------------------|-------------------|----------------------------------|------------------|-------------------|--------------------------|--------------------|----------------------------------|------------------|--------------------|
|                                      | Budget                    | Actual            | Variance Favorable (Unfavorable) | Variance Percent | Prior Year Actual | Budget                   | Actual             | Variance Favorable (Unfavorable) | Variance Percent | Prior Year Actual  |
| <b>Other Operating Revenue</b>       |                           |                   |                                  |                  |                   |                          |                    |                                  |                  |                    |
| 45510 - Finger Printing Fee          | \$17,605                  | \$21,583          | \$3,978                          | 23               | \$23,458          | \$193,659                | \$235,967          | \$42,308                         | 22               | \$190,758          |
| 45520 - Utilities Reimbursements     | 19,427                    | 17,117            | (2,309)                          | (12)             | 13,745            | 213,693                  | 183,752            | (29,942)                         | (14)             | 208,066            |
| 45530 - Miscellaneous Other Reve     | 4,274                     | 1,695             | (2,579)                          | (60)             | 1,137             | 47,010                   | 297,725            | 250,715                          | 533              | 663,640            |
| 45540 - Service Charges              | 7,314                     | 11,629            | 4,315                            | 59               | (16,570)          | 80,453                   | 342,779            | 262,326                          | 326              | 101,399            |
| 45570 - FBO Landing Fees             | 15,836                    | 17,126            | 1,290                            | 8                | 11,907            | 174,198                  | 214,391            | 40,193                           | 23               | 176,513            |
| 45580 - Equipment Rental             | 0                         | 0                 | 0                                | 0                | 0                 | 0                        | 4,640              | 4,640                            | 0                | 4,640              |
| <b>Total Other Operating Revenue</b> | <b>64,456</b>             | <b>69,151</b>     | <b>4,695</b>                     | <b>7</b>         | <b>33,677</b>     | <b>709,013</b>           | <b>1,279,254</b>   | <b>570,241</b>                   | <b>80</b>        | <b>1,345,016</b>   |
| <b>Total Operating Revenue</b>       | <b>21,671,344</b>         | <b>23,039,848</b> | <b>1,368,504</b>                 | <b>6</b>         | <b>20,800,322</b> | <b>233,473,982</b>       | <b>243,135,787</b> | <b>9,661,805</b>                 | <b>4</b>         | <b>227,485,360</b> |
| <b>Personnel Expenses</b>            |                           |                   |                                  |                  |                   |                          |                    |                                  |                  |                    |
| <b>Salaries</b>                      |                           |                   |                                  |                  |                   |                          |                    |                                  |                  |                    |
| 51110 - Salaries & Wages             | 2,745,539                 | 2,355,797         | 389,742                          | 14               | 2,259,860         | 32,609,090               | 26,350,532         | 6,258,558                        | 19               | 25,996,109         |
| 51210 - Paid Time Off                | 0                         | 249,604           | (249,604)                        | 0                | 216,669           | 0                        | 3,154,189          | (3,154,189)                      | 0                | 2,486,943          |
| 51220 - Holiday Pay                  | 0                         | 0                 | 0                                | 0                | 0                 | 0                        | 667,649            | (667,649)                        | 0                | 656,009            |
| 51240 - Other Leave With Pay         | 0                         | 4,233             | (4,233)                          | 0                | 13,652            | 0                        | 109,999            | (109,999)                        | 0                | 109,535            |
| 51250 - Special Pay                  | 0                         | 5,126             | (5,126)                          | 0                | 45,435            | 0                        | 159,268            | (159,268)                        | 0                | 760,008            |
| <b>Total Salaries</b>                | <b>2,745,539</b>          | <b>2,614,761</b>  | <b>130,778</b>                   | <b>5</b>         | <b>2,535,616</b>  | <b>32,609,090</b>        | <b>30,441,637</b>  | <b>2,167,453</b>                 | <b>7</b>         | <b>30,008,604</b>  |
| 52110 - Overtime                     | 61,255                    | 57,149            | 4,106                            | 7                | 60,787            | 685,496                  | 656,618            | 28,877                           | 4                | 631,825            |

**San Diego County Regional Airport Authority**  
**Authority Detail Income Statement - Supplemental Schedule**  
For the eleven months ended May 31, 2018  
(Unaudited)

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|   | Month to Date    |                  |                                  |                  |                   | Year to Date       |                    |                                  |                  |                    |
|---|------------------|------------------|----------------------------------|------------------|-------------------|--------------------|--------------------|----------------------------------|------------------|--------------------|
|   | Budget           | Actual           | Variance Favorable (Unfavorable) | Variance Percent | Prior Year Actual | Budget             | Actual             | Variance Favorable (Unfavorable) | Variance Percent | Prior Year Actual  |
| <b>Benefits</b>                           |                  |                  |                                  |                  |                   |                    |                    |                                  |                  |                    |
| 54110 - FICA Tax                          | \$213,797        | \$196,784        | \$17,012                         | 8                | \$191,159         | \$2,430,865        | \$2,227,928        | \$202,937                        | 8                | \$2,167,125        |
| 54120 - Unemployment Insurance-S          | 0                | 0                | 0                                | 0                | 6,181             | 0                  | 33,636             | (33,636)                         | 0                | 72,538             |
| 54130 - Workers Compensation Ins          | 23,478           | 13,879           | 9,599                            | 41               | 14,298            | 274,698            | 166,880            | 107,819                          | 39               | 176,457            |
| 54135 - Workers Comp Incident Expense     | 0                | 2,490            | (2,490)                          | 0                | 10,351            | 0                  | 65,136             | (65,136)                         | 0                | 82,406             |
| 54210 - Medical Insurance                 | 346,605          | 325,429          | 21,176                           | 6                | 306,361           | 3,761,866          | 3,505,253          | 256,612                          | 7                | 3,620,855          |
| 54220 - Dental Insurance                  | 28,264           | 26,059           | 2,206                            | 8                | 25,992            | 302,181            | 281,613            | 20,568                           | 7                | 285,737            |
| 54230 - Vision Insurance                  | 3,360            | 3,276            | 84                               | 2                | 3,244             | 36,957             | 35,328             | 1,629                            | 4                | 35,244             |
| 54240 - Life Insurance                    | 8,838            | 9,094            | (256)                            | (3)              | 8,506             | 97,220             | 95,681             | 1,539                            | 2                | 91,879             |
| 54250 - Short Term Disability             | 8,710            | 10,509           | (1,800)                          | (21)             | 10,007            | 101,903            | 112,395            | (10,492)                         | (10)             | 109,711            |
| 54310 - Retirement                        | 814,259          | 712,425          | 101,835                          | 13               | 541,233           | 7,300,179          | 6,288,050          | 1,012,129                        | 14               | 5,320,873          |
| 54312 - Pension - GASB 68                 | 0                | 0                | 0                                | 0                | 0                 | 0                  | 2,010,451          | (2,010,451)                      | 0                | 1,679,109          |
| 54313 - POB Pension - GASB 73             | 0                | 986,673          | (986,673)                        | 0                | 0                 | 0                  | 986,673            | (986,673)                        | 0                | 0                  |
| 54314 - OPEB - GASB 75                    | 0                | 540,459          | (540,459)                        | 0                | 0                 | 0                  | 540,459            | (540,459)                        | 0                | 0                  |
| 54315 - OPEB Contributions                | 179,078          | (1,654,317)      | 1,833,395                        | 1,024            | 174,750           | 1,969,857          | 113,500            | 1,856,357                        | 94               | 1,916,900          |
| 54410 - Taxable Benefits                  | 0                | 0                | 0                                | 0                | 0                 | 0                  | (4,233)            | 4,233                            | 0                | 20,630             |
| 54430 - Accrued Vacation                  | 0                | 15,026           | (15,026)                         | 0                | 2,556             | 0                  | 71,543             | (71,543)                         | 0                | (91,164)           |
| 54440 - Relocation                        | 0                | 0                | 0                                | 0                | 0                 | 0                  | 73,425             | (73,425)                         | 0                | 0                  |
| <b>Total Benefits</b>                     | <b>1,626,389</b> | <b>1,187,786</b> | <b>438,603</b>                   | <b>27</b>        | <b>1,294,639</b>  | <b>16,275,726</b>  | <b>16,603,720</b>  | <b>(327,993)</b>                 | <b>(2)</b>       | <b>15,488,303</b>  |
| <b>Cap Labor/Burden/OH Recharge</b>       |                  |                  |                                  |                  |                   |                    |                    |                                  |                  |                    |
| 54510 - Capitalized Labor Recha           | (484,744)        | (113,667)        | (371,077)                        | (77)             | (113,360)         | (5,671,507)        | (1,298,807)        | (4,372,700)                      | (77)             | (973,640)          |
| 54515 - Capitalized Burden Rech           | 0                | (50,435)         | 50,435                           | 0                | (42,692)          | 0                  | (542,647)          | 542,647                          | 0                | (359,403)          |
| 54599 - OH Contra                         | 0                | (280,744)        | 280,744                          | 0                | (377,450)         | 0                  | (3,219,641)        | 3,219,641                        | 0                | (3,201,614)        |
| <b>Total Cap Labor/Burden/OH Recharge</b> | <b>(484,744)</b> | <b>(444,846)</b> | <b>(39,898)</b>                  | <b>(8)</b>       | <b>(533,501)</b>  | <b>(5,671,507)</b> | <b>(5,061,095)</b> | <b>(610,412)</b>                 | <b>(11)</b>      | <b>(4,534,657)</b> |
| <b>QHP Labor/Burden/OH Recharge</b>       |                  |                  |                                  |                  |                   |                    |                    |                                  |                  |                    |
| 54520 - QHP Labor Recharge                | (55,161)         | (29,602)         | (25,559)                         | (46)             | (11,905)          | (645,386)          | (267,886)          | (377,500)                        | (58)             | (81,611)           |
| 54525 - QHP Burden Recharge               | 0                | (14,196)         | 14,196                           | 0                | (4,960)           | 0                  | (121,153)          | 121,153                          | 0                | (33,587)           |
| 54526 - QHP OH Contra Acct                | 0                | (34,788)         | 34,788                           | 0                | 0                 | 0                  | (200,486)          | 200,486                          | 0                | (99,109)           |
| <b>Total QHP Labor/Burden/OH Recharge</b> | <b>(55,161)</b>  | <b>(78,585)</b>  | <b>23,424</b>                    | <b>42</b>        | <b>(16,865)</b>   | <b>(645,386)</b>   | <b>(589,525)</b>   | <b>(55,861)</b>                  | <b>(9)</b>       | <b>(214,308)</b>   |

**San Diego County Regional Airport Authority**  
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|   | ----- Month to Date ----- |                  |                                  |                  |                   | ----- Year to Date ----- |                   |                                  |                  |                   |
|---|---------------------------|------------------|----------------------------------|------------------|-------------------|--------------------------|-------------------|----------------------------------|------------------|-------------------|
|   | Budget                    | Actual           | Variance Favorable (Unfavorable) | Variance Percent | Prior Year Actual | Budget                   | Actual            | Variance Favorable (Unfavorable) | Variance Percent | Prior Year Actual |
| <b>MM&amp;JS Labor/Burden/OH Recharge</b>       |                           |                  |                                  |                  |                   |                          |                   |                                  |                  |                   |
| 54530 - MM & JS Labor Recharge                  | \$0                       | \$(1,877)        | \$1,877                          | 0                | \$203             | \$0                      | \$(17,771)        | \$17,771                         | 0                | \$921             |
| 54531 - Joint Studies - Labor                   | 0                         | 1,877            | (1,877)                          | 0                | 91                | 0                        | 10,290            | (10,290)                         | 0                | 91                |
| 54535 - MM & JS Burden Recharge                 | 0                         | (899)            | 899                              | 0                | (28)              | 0                        | (4,399)           | 4,399                            | 0                | (28)              |
| 54536 - Maintenance-Burden                      | 0                         | 899              | (899)                            | 0                | 28                | 0                        | 4,399             | (4,399)                          | 0                | 28                |
| <b>Total MM&amp;JS Labor/Burden/OH Recharge</b> | <b>0</b>                  | <b>0</b>         | <b>0</b>                         | <b>0</b>         | <b>294</b>        | <b>0</b>                 | <b>(7,481)</b>    | <b>7,481</b>                     | <b>0</b>         | <b>1,012</b>      |
| <b>Total Personnel Expenses</b>                 | <b>3,893,278</b>          | <b>3,336,264</b> | <b>557,014</b>                   | <b>14</b>        | <b>3,340,971</b>  | <b>43,253,419</b>        | <b>42,043,874</b> | <b>1,209,546</b>                 | <b>3</b>         | <b>41,380,779</b> |
| <b>Non-Personnel Expenses</b>                   |                           |                  |                                  |                  |                   |                          |                   |                                  |                  |                   |
| <b>Contract Services</b>                        |                           |                  |                                  |                  |                   |                          |                   |                                  |                  |                   |
| 61100 - Temporary Staffing                      | 48,529                    | 44,051           | 4,478                            | 9                | 22,407            | 324,389                  | 432,148           | (107,759)                        | (33)             | 352,172           |
| 61110 - Auditing Services                       | 0                         | 0                | 0                                | 0                | 4,000             | 108,900                  | 107,900           | 1,000                            | 1                | 158,800           |
| 61120 - Legal Services                          | 130,000                   | 88,537           | 41,463                           | 32               | 46,983            | 620,000                  | 573,590           | 46,410                           | 7                | 453,979           |
| 61130 - Services - Professional                 | 1,088,415                 | 1,173,134        | (84,719)                         | (8)              | 962,749           | 10,809,884               | 10,238,633        | 571,251                          | 5                | 11,254,383        |
| 61150 - Outside Svs - Other                     | 333,634                   | 380,513          | (46,879)                         | (14)             | 342,832           | 3,712,107                | 3,494,713         | 217,394                          | 6                | 3,109,811         |
| 61160 - Services - Custodial                    | 2,702,783                 | 2,563,865        | 138,918                          | 5                | 2,478,276         | 27,282,218               | 26,684,176        | 598,041                          | 2                | 25,396,494        |
| 61190 - Receiving & Dist Cntr Services          | 141,551                   | 140,826          | 725                              | 1                | 133,725           | 1,521,425                | 1,514,395         | 7,030                            | 0                | 1,460,041         |
| 61990 - OH Contra                               | (157,407)                 | (195,759)        | 38,352                           | 24               | (104,135)         | (1,950,409)              | (1,812,698)       | (137,711)                        | (7)              | (2,164,982)       |
| <b>Total Contract Services</b>                  | <b>4,287,505</b>          | <b>4,195,166</b> | <b>92,338</b>                    | <b>2</b>         | <b>3,886,837</b>  | <b>42,428,514</b>        | <b>41,232,857</b> | <b>1,195,657</b>                 | <b>3</b>         | <b>40,020,697</b> |
| <b>Safety and Security</b>                      |                           |                  |                                  |                  |                   |                          |                   |                                  |                  |                   |
| 61170 - Services - Fire, Police,                | 512,166                   | 509,493          | 2,673                            | 1                | 494,223           | 5,633,826                | 5,519,635         | 114,191                          | 2                | 5,144,912         |
| 61180 - Services - SDUPD-Harbor                 | 1,547,338                 | 1,544,259        | 3,079                            | 0                | 1,399,829         | 17,918,849               | 17,307,302        | 611,547                          | 3                | 15,809,197        |
| 61185 - Guard Services                          | 319,316                   | 267,981          | 51,335                           | 16               | 259,008           | 3,324,712                | 3,422,068         | (97,356)                         | (3)              | 2,943,718         |
| 61188 - Other Safety & Security Serv            | 116,667                   | 125,393          | (8,726)                          | (7)              | 169,421           | 1,283,333                | 1,464,859         | (181,525)                        | (14)             | 1,428,618         |
| <b>Total Safety and Security</b>                | <b>2,495,486</b>          | <b>2,447,125</b> | <b>48,361</b>                    | <b>2</b>         | <b>2,322,482</b>  | <b>28,160,721</b>        | <b>27,713,863</b> | <b>446,857</b>                   | <b>2</b>         | <b>25,326,446</b> |
| <b>Space Rental</b>                             |                           |                  |                                  |                  |                   |                          |                   |                                  |                  |                   |
| 62100 - Rent                                    | 848,598                   | 848,055          | 543                              | 0                | 848,547           | 9,341,511                | 9,341,781         | (270)                            | 0                | 9,340,947         |
| <b>Total Space Rental</b>                       | <b>848,598</b>            | <b>848,055</b>   | <b>543</b>                       | <b>0</b>         | <b>848,547</b>    | <b>9,341,511</b>         | <b>9,341,781</b>  | <b>(270)</b>                     | <b>0</b>         | <b>9,340,947</b>  |

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|-------------------------------------|------------------|------------------|----------------------------------|------------------|-------------------|-------------------|-------------------|----------------------------------|------------------|-------------------|
|                                     | Budget           | Actual           | Variance Favorable (Unfavorable) | Variance Percent | Prior Year Actual | Budget            | Actual            | Variance Favorable (Unfavorable) | Variance Percent | Prior Year Actual |
| <b>Utilities</b>                    |                  |                  |                                  |                  |                   |                   |                   |                                  |                  |                   |
| 63100 - Telephone & Other Commun    | \$39,646         | \$45,066         | \$(5,420)                        | (14)             | \$47,452          | \$435,740         | \$480,885         | \$(45,145)                       | (10)             | \$585,228         |
| 63110 - Utilities - Gas & Electr    | 902,263          | 879,785          | 22,479                           | 2                | 894,014           | 9,714,218         | 9,740,604         | (26,386)                         | 0                | 8,241,514         |
| 63120 - Utilities - Water           | 79,959           | 80,595           | (637)                            | (1)              | 101,521           | 984,064           | 1,033,582         | (49,518)                         | (5)              | 940,619           |
| 63190 - OH Contra                   | 0                | (327)            | 327                              | 0                | (387)             | 0                 | (1,366)           | 1,366                            | 0                | (3,585)           |
| <b>Total Utilities</b>              | <b>1,021,868</b> | <b>1,005,118</b> | <b>16,749</b>                    | <b>2</b>         | <b>1,042,599</b>  | <b>11,134,022</b> | <b>11,253,705</b> | <b>(119,683)</b>                 | <b>(1)</b>       | <b>9,763,776</b>  |
| <b>Maintenance</b>                  |                  |                  |                                  |                  |                   |                   |                   |                                  |                  |                   |
| 64100 - Facilities Supplies         | 59,767           | 100,216          | (40,449)                         | (68)             | 103,782           | 700,233           | 746,742           | (46,509)                         | (7)              | 874,972           |
| 64110 - Maintenance - Annual R      | 1,120,636        | 1,313,822        | (193,186)                        | (17)             | 659,351           | 10,303,292        | 8,931,163         | 1,372,129                        | 13               | 9,133,793         |
| 64122 - Contractor Labor            | 0                | 0                | 0                                | 0                | 0                 | 0                 | 164               | (164)                            | 0                | 689               |
| 64123 - Contractor Burden           | 0                | 0                | 0                                | 0                | 0                 | 0                 | 209               | (209)                            | 0                | 877               |
| 64124 - Maintenance-Overhead        | 0                | 26               | (26)                             | 0                | 344               | 0                 | 1,564             | (1,564)                          | 0                | 752               |
| 64125 - Major Maintenance - Mat     | 210,000          | 206,071          | 3,929                            | 2                | 152,477           | 2,151,812         | 1,457,442         | 694,370                          | 32               | 2,450,084         |
| 64127 - Contract Overhead (co       | 0                | 0                | 0                                | 0                | 502               | 0                 | 461               | (461)                            | 0                | 3,267             |
| 64130 - Remediation                 | 0                | 0                | 0                                | 0                | 0                 | 0                 | (19)              | 19                               | 0                | 0                 |
| 64140 - Refuse & Hazardous Waste    | 37,000           | 27,152           | 9,848                            | 27               | 58,649            | 464,999           | 391,073           | 73,926                           | 16               | 380,245           |
| <b>Total Maintenance</b>            | <b>1,427,403</b> | <b>1,647,287</b> | <b>(219,884)</b>                 | <b>(15)</b>      | <b>975,104</b>    | <b>13,620,337</b> | <b>11,528,801</b> | <b>2,091,536</b>                 | <b>15</b>        | <b>12,844,679</b> |
| <b>Equipment and Systems</b>        |                  |                  |                                  |                  |                   |                   |                   |                                  |                  |                   |
| 65100 - Equipment & Systems         | 27,412           | 71,685           | (44,273)                         | (162)            | 27,638            | 308,541           | 428,211           | (119,670)                        | (39)             | 442,151           |
| 65101 - OH Contra                   | (597)            | (10)             | (587)                            | (98)             | (17,765)          | (8,575)           | (1,385)           | (7,190)                          | (84)             | (17,901)          |
| <b>Total Equipment and Systems</b>  | <b>26,815</b>    | <b>71,675</b>    | <b>(44,861)</b>                  | <b>(167)</b>     | <b>9,874</b>      | <b>299,966</b>    | <b>426,826</b>    | <b>(126,860)</b>                 | <b>(42)</b>      | <b>424,250</b>    |
| <b>Materials and Supplies</b>       |                  |                  |                                  |                  |                   |                   |                   |                                  |                  |                   |
| 65110 - Office & Operating Suppl    | 27,225           | 38,542           | (11,317)                         | (42)             | 59,566            | 377,685           | 428,130           | (50,445)                         | (13)             | 448,852           |
| 65120 - Safety Equipment & Suppl    | 5,025            | 15,687           | (10,662)                         | (212)            | 8,099             | 83,770            | 78,363            | 5,408                            | 6                | 88,000            |
| 65130 - Tools - Small               | 2,615            | 7,654            | (5,040)                          | (193)            | 8,506             | 19,042            | 55,010            | (35,968)                         | (189)            | 52,955            |
| 65199 - OH Contra                   | (6,849)          | (2,880)          | (3,968)                          | (58)             | (27,548)          | (74,593)          | (26,875)          | (47,719)                         | (64)             | (60,940)          |
| <b>Total Materials and Supplies</b> | <b>28,015</b>    | <b>59,002</b>    | <b>(30,987)</b>                  | <b>(111)</b>     | <b>48,622</b>     | <b>405,905</b>    | <b>534,628</b>    | <b>(128,723)</b>                 | <b>(32)</b>      | <b>528,867</b>    |

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|---|----------------|----------------|----------------------------------|------------------|-------------------|------------------|------------------|----------------------------------|------------------|-------------------|
|   | Budget         | Actual         | Variance Favorable (Unfavorable) | Variance Percent | Prior Year Actual | Budget           | Actual           | Variance Favorable (Unfavorable) | Variance Percent | Prior Year Actual |
| <b>Insurance</b>                            |                |                |                                  |                  |                   |                  |                  |                                  |                  |                   |
| 67170 - Insurance - Property                | \$44,725       | \$43,466       | \$1,259                          | 3                | \$40,919          | \$491,975        | \$475,306        | \$16,669                         | 3                | \$450,114         |
| 67171 - Insurance - Liability               | 12,533         | 11,825         | 709                              | 6                | 11,825            | 137,867          | 130,073          | 7,794                            | 6                | 130,075           |
| 67172 - Insurance - Public Offic            | 17,842         | 15,034         | 2,808                            | 16               | 11,255            | 197,208          | 166,324          | 30,884                           | 16               | 124,757           |
| 67173 - Insurance Miscellaneous             | 15,275         | 16,832         | (1,557)                          | (10)             | 14,598            | 208,305          | 239,007          | (30,702)                         | (15)             | 172,495           |
| <b>Total Insurance</b>                      | <b>90,375</b>  | <b>87,156</b>  | <b>3,219</b>                     | <b>4</b>         | <b>78,597</b>     | <b>1,035,355</b> | <b>1,010,710</b> | <b>24,645</b>                    | <b>2</b>         | <b>877,442</b>    |
| <b>Employee Development and Suppo</b>       |                |                |                                  |                  |                   |                  |                  |                                  |                  |                   |
| 66120 - Awards - Service                    | 11,941         | (19,154)       | 31,095                           | 260              | 0                 | 75,776           | 38,548           | 37,228                           | 49               | 52,623            |
| 66130 - Book & Periodicals                  | 3,925          | 3,665          | 260                              | 7                | 5,564             | 38,774           | 43,259           | (4,484)                          | (12)             | 40,520            |
| 66220 - Permits/Certificates/Lic            | 5,168          | 15,807         | (10,640)                         | (206)            | (2,566)           | 160,543          | 155,841          | 4,701                            | 3                | 178,180           |
| 66260 - Recruiting                          | 2,181          | 5,248          | (3,067)                          | (141)            | 1,814             | 91,810           | 157,453          | (65,643)                         | (71)             | 123,791           |
| 66280 - Seminars & Training                 | 26,494         | 40,541         | (14,047)                         | (53)             | 19,241            | 351,085          | 272,411          | 78,674                           | 22               | 329,454           |
| 66290 - Transportation                      | 12,262         | 12,882         | (620)                            | (5)              | 10,359            | 139,827          | 122,400          | 17,428                           | 12               | 126,772           |
| 66299 - OH Contra                           | (4,002)        | (1,992)        | (2,011)                          | (50)             | (16,423)          | (63,097)         | (25,873)         | (37,224)                         | (59)             | (53,300)          |
| 66305 - Travel-Employee Developm            | 16,937         | 24,188         | (7,251)                          | (43)             | 32,546            | 232,205          | 222,562          | 9,643                            | 4                | 245,938           |
| 66310 - Tuition                             | 10,833         | 1,364          | 9,469                            | 87               | 8,919             | 49,167           | 39,358           | 9,809                            | 20               | 29,973            |
| 66320 - Uniforms                            | 9,203          | 6,268          | 2,935                            | 32               | 16,468            | 73,732           | 75,331           | (1,600)                          | (2)              | 59,826            |
| <b>Total Employee Development and Suppo</b> | <b>94,942</b>  | <b>88,819</b>  | <b>6,123</b>                     | <b>6</b>         | <b>75,922</b>     | <b>1,149,822</b> | <b>1,101,290</b> | <b>48,532</b>                    | <b>4</b>         | <b>1,133,776</b>  |
| <b>Business Development</b>                 |                |                |                                  |                  |                   |                  |                  |                                  |                  |                   |
| 66100 - Advertising                         | 202,457        | 67,598         | 134,859                          | 67               | 142,651           | 658,160          | 557,871          | 100,290                          | 15               | 830,307           |
| 66110 - Allowance for Bad Debts             | 0              | 0              | 0                                | 0                | 0                 | 7,500            | (4,967)          | 12,467                           | 166              | 1,735             |
| 66200 - Memberships & Dues                  | 30,604         | 74,062         | (43,459)                         | (142)            | 18,588            | 423,879          | 477,052          | (53,173)                         | (13)             | 392,962           |
| 66230 - Postage & Shipping                  | 2,428          | 589            | 1,839                            | 76               | 663               | 20,060           | 17,512           | 2,548                            | 13               | 15,854            |
| 66240 - Promotional Activities              | 136,257        | 102,684        | 33,573                           | 25               | 159,542           | 1,932,040        | 1,696,688        | 235,352                          | 12               | 653,675           |
| 66250 - Promotional Materials               | 3,545          | 2,917          | 628                              | 18               | 25,355            | 27,506           | 30,798           | (3,292)                          | (12)             | 101,301           |
| 66300 - Travel-Business Developm            | 17,416         | 10,770         | 6,646                            | 38               | 17,588            | 183,760          | 148,897          | 34,863                           | 19               | 184,261           |
| <b>Total Business Development</b>           | <b>392,706</b> | <b>258,620</b> | <b>134,086</b>                   | <b>34</b>        | <b>364,386</b>    | <b>3,252,905</b> | <b>2,923,851</b> | <b>329,054</b>                   | <b>10</b>        | <b>2,180,095</b>  |

**San Diego County Regional Airport Authority**  
**Authority Detail Income Statement - Supplemental Schedule**  
For the eleven months ended May 31, 2018  
(Unaudited)

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|  | Month to Date     |                   |                                  |                  |                   | Year to Date       |                    |                                  |                  |                    |
|--|-------------------|-------------------|----------------------------------|------------------|-------------------|--------------------|--------------------|----------------------------------|------------------|--------------------|
|  | Budget            | Actual            | Variance Favorable (Unfavorable) | Variance Percent | Prior Year Actual | Budget             | Actual             | Variance Favorable (Unfavorable) | Variance Percent | Prior Year Actual  |
| <b>Equipment Rentals and Repairs</b>       |                   |                   |                                  |                  |                   |                    |                    |                                  |                  |                    |
| 66140 - Computer Licenses & Agre           | \$10,775          | \$20,704          | \$(9,929)                        | (92)             | \$31,106          | \$323,025          | \$267,786          | \$55,239                         | 17               | \$353,543          |
| 66150 - Equipment Rental/Leasing           | 15,113            | 16,203            | (1,090)                          | (7)              | 14,590            | 217,720            | 235,011            | (17,291)                         | (8)              | 237,213            |
| 66160 - Tenant Improvements                | 75,000            | 74,669            | 331                              | 0                | 66,457            | 785,000            | 566,034            | 218,966                          | 28               | 557,768            |
| 66270 - Repairs - Office Equipme           | 229,516           | 255,572           | (26,056)                         | (11)             | 273,182           | 2,002,742          | 1,965,081          | 37,662                           | 2                | 2,062,482          |
| 66279 - OH Contra                          | (14,374)          | (15,171)          | 797                              | 6                | (21,881)          | (182,320)          | (128,813)          | (53,507)                         | (29)             | (227,713)          |
| <b>Total Equipment Rentals and Repairs</b> | <b>316,030</b>    | <b>351,977</b>    | <b>(35,947)</b>                  | <b>(11)</b>      | <b>363,453</b>    | <b>3,146,167</b>   | <b>2,905,099</b>   | <b>241,069</b>                   | <b>8</b>         | <b>2,983,294</b>   |
| <b>Total Non-Personnel Expenses</b>        | <b>11,029,743</b> | <b>11,060,002</b> | <b>(30,259)</b>                  | <b>0</b>         | <b>10,016,422</b> | <b>113,975,225</b> | <b>109,973,410</b> | <b>4,001,815</b>                 | <b>4</b>         | <b>105,424,268</b> |
| <b>Total Departmental Expenses before</b>  | <b>14,923,021</b> | <b>14,396,267</b> | <b>526,754</b>                   | <b>4</b>         | <b>13,357,393</b> | <b>157,228,645</b> | <b>152,017,284</b> | <b>5,211,361</b>                 | <b>3</b>         | <b>146,805,048</b> |
| <b>Depreciation and Amortization</b>       |                   |                   |                                  |                  |                   |                    |                    |                                  |                  |                    |
| 69110 - Depreciation Expense               | 8,629,577         | 8,629,577         | 0                                | 0                | 9,421,960         | 95,467,049         | 95,467,049         | 0                                | 0                | 85,896,459         |
| <b>Total Depreciation and Amortization</b> | <b>8,629,577</b>  | <b>8,629,577</b>  | <b>0</b>                         | <b>0</b>         | <b>9,421,960</b>  | <b>95,467,049</b>  | <b>95,467,049</b>  | <b>0</b>                         | <b>0</b>         | <b>85,896,459</b>  |
| <b>Non-Operating Revenue/(Expense)</b>     |                   |                   |                                  |                  |                   |                    |                    |                                  |                  |                    |
| <b>Passenger Facility Charges</b>          |                   |                   |                                  |                  |                   |                    |                    |                                  |                  |                    |
| 71110 - Passenger Facility Charg           | 4,267,583         | 5,471,073         | 1,203,489                        | 28               | 4,838,701         | 38,602,357         | 42,674,201         | 4,071,845                        | 11               | 38,555,693         |
| <b>Total Passenger Facility Charges</b>    | <b>4,267,583</b>  | <b>5,471,073</b>  | <b>1,203,489</b>                 | <b>28</b>        | <b>4,838,701</b>  | <b>38,602,357</b>  | <b>42,674,201</b>  | <b>4,071,845</b>                 | <b>11</b>        | <b>38,555,693</b>  |
| <b>Customer Facility Charges</b>           |                   |                   |                                  |                  |                   |                    |                    |                                  |                  |                    |
| 71120 - Customer facility charges (Con     | 3,437,990         | 3,651,679         | 213,690                          | 6                | 3,336,178         | 36,677,922         | 37,254,580         | 576,658                          | 2                | 33,056,493         |
| <b>Total Customer Facility Charges</b>     | <b>3,437,990</b>  | <b>3,651,679</b>  | <b>213,690</b>                   | <b>6</b>         | <b>3,336,178</b>  | <b>36,677,922</b>  | <b>37,254,580</b>  | <b>576,658</b>                   | <b>2</b>         | <b>33,056,493</b>  |

**San Diego County Regional Airport Authority**  
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|   | ----- Month to Date ----- |                  |                                  |                  |                   | ----- Year to Date ----- |                    |                                  |                  |                   |
|---|---------------------------|------------------|----------------------------------|------------------|-------------------|--------------------------|--------------------|----------------------------------|------------------|-------------------|
|   | Budget                    | Actual           | Variance Favorable (Unfavorable) | Variance Percent | Prior Year Actual | Budget                   | Actual             | Variance Favorable (Unfavorable) | Variance Percent | Prior Year Actual |
| <b>Quiter Home Program</b>                |                           |                  |                                  |                  |                   |                          |                    |                                  |                  |                   |
| 71212 - Quieter Home - Labor              | \$(41,667)                | \$(29,602)       | \$12,065                         | 29               | \$(11,905)        | \$(458,333)              | \$(267,886)        | \$190,448                        | 42               | \$(81,611)        |
| 71213 - Quieter Home - Burden             | 0                         | (14,196)         | (14,196)                         | 0                | (4,960)           | 0                        | (121,153)          | (121,153)                        | 0                | (33,587)          |
| 71214 - Quieter Home - Overhead           | (20,000)                  | (34,788)         | (14,788)                         | (74)             | 0                 | (220,000)                | (200,486)          | 19,514                           | 9                | (99,109)          |
| 71215 - Quieter Home - Material           | (1,948,077)               | (1,333,959)      | 614,118                          | 32               | (269,054)         | (12,552,759)             | (8,723,381)        | 3,829,377                        | 31               | (1,979,796)       |
| 71216 - Quieter Home Program              | 1,540,523                 | 717,211          | (823,312)                        | (53)             | 414,828           | 10,141,994               | 6,880,020          | (3,261,974)                      | (32)             | 1,517,947         |
| 71217 - Contract Labor                    | 0                         | (31)             | (31)                             | 0                | 0                 | 0                        | (650)              | (650)                            | 0                | (53)              |
| 71218 - Contractor Burden                 | 0                         | (39)             | (39)                             | 0                | 0                 | 0                        | (827)              | (827)                            | 0                | (68)              |
| 71222 - Contractor Labor                  | 0                         | (862)            | (862)                            | 0                | 0                 | 0                        | (18,339)           | (18,339)                         | 0                | 0                 |
| 71223 - Contractor Burden                 | 0                         | (1,098)          | (1,098)                          | 0                | 0                 | 0                        | (23,340)           | (23,340)                         | 0                | 0                 |
| 71224 - Joint Studies Overhead            | 0                         | (3,004)          | (3,004)                          | 0                | 0                 | 0                        | (10,251)           | (10,251)                         | 0                | 0                 |
| 71225 - Joint Studies - Material          | 0                         | (9,521)          | (9,521)                          | 0                | 0                 | (100,000)                | (32,224)           | 67,776                           | 68               | 0                 |
| 71226 - Contractor Overhead               | 0                         | (2,721)          | (2,721)                          | 0                | 0                 | 0                        | (29,056)           | (29,056)                         | 0                | 0                 |
| <b>Total Quiter Home Program</b>          | <b>(469,221)</b>          | <b>(712,610)</b> | <b>(243,389)</b>                 | <b>(52)</b>      | <b>128,909</b>    | <b>(3,189,098)</b>       | <b>(2,547,573)</b> | <b>641,525</b>                   | <b>20</b>        | <b>(676,279)</b>  |
| <b>Interest Income</b>                    |                           |                  |                                  |                  |                   |                          |                    |                                  |                  |                   |
| 71310 - Interest - Investments            | 497,582                   | 577,258          | 79,676                           | 16               | 466,373           | 6,408,570                | 5,792,340          | (616,231)                        | (10)             | 4,292,994         |
| 71340 - Interest - Note Receivab          | 156,713                   | 156,713          | 0                                | 0                | 165,052           | 1,731,853                | 1,731,853          | 0                                | 0                | 1,819,948         |
| 71350 - Interest - Other                  | 0                         | 0                | 0                                | 0                | 0                 | 0                        | (2,705)            | (2,705)                          | 0                | 3,425             |
| 71361 - Interest Income - 2010 Bonds      | 0                         | 87,343           | 87,343                           | 0                | 53,146            | 0                        | 730,958            | 730,958                          | 0                | 524,169           |
| 71363 - Interest Income - 2013 Bonds      | 0                         | 51,210           | 51,210                           | 0                | 39,570            | 0                        | 489,136            | 489,136                          | 0                | 386,211           |
| 71364 - Interest Income - 2017 Bond A     | 0                         | 275,172          | 275,172                          | 0                | 0                 | 0                        | 2,714,022          | 2,714,022                        | 0                | 0                 |
| 71365 - Interest Income - 2014 Bond A     | 0                         | 49,929           | 49,929                           | 0                | 32,594            | 0                        | 483,461            | 483,461                          | 0                | 330,116           |
| <b>Total Interest Income</b>              | <b>654,295</b>            | <b>1,197,626</b> | <b>543,332</b>                   | <b>83</b>        | <b>756,735</b>    | <b>8,140,424</b>         | <b>11,939,064</b>  | <b>3,798,641</b>                 | <b>47</b>        | <b>7,356,863</b>  |
| <b>Interest income BAB's rebate</b>       |                           |                  |                                  |                  |                   |                          |                    |                                  |                  |                   |
| 71362 - BAB interest rebate               | 388,017                   | 388,849          | 833                              | 0                | 385,851           | 4,268,182                | 4,277,341          | 9,159                            | 0                | 4,254,858         |
| <b>Total Interest income BAB's rebate</b> | <b>388,017</b>            | <b>388,849</b>   | <b>833</b>                       | <b>0</b>         | <b>385,851</b>    | <b>4,268,182</b>         | <b>4,277,341</b>   | <b>9,159</b>                     | <b>0</b>         | <b>4,254,858</b>  |

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|   | Month to Date      |                    |                                  |                  |                     | Year to Date        |                     |                                  |                  |                     |
|---|--------------------|--------------------|----------------------------------|------------------|---------------------|---------------------|---------------------|----------------------------------|------------------|---------------------|
|   | Budget             | Actual             | Variance Favorable (Unfavorable) | Variance Percent | Prior Year Actual   | Budget              | Actual              | Variance Favorable (Unfavorable) | Variance Percent | Prior Year Actual   |
| <b>Interest Expense</b>                                       |                    |                    |                                  |                  |                     |                     |                     |                                  |                  |                     |
| 71411 - Interest Expense- 2010 Bonds                          | \$(2,521,646)      | \$(2,521,646)      | \$0                              | 0                | \$(2,559,687)       | \$(27,738,103)      | \$(27,738,103)      | \$0                              | 0                | \$(28,156,561)      |
| 71412 - Interest Expense 2013 Bonds                           | (1,521,979)        | (1,521,979)        | 0                                | 0                | (1,529,163)         | (16,741,771)        | (16,741,771)        | 0                                | 0                | (16,820,788)        |
| 71413 - Interest Expense 2014 Bond A                          | (1,361,768)        | (1,361,768)        | 0                                | 0                | (1,361,768)         | (14,979,443)        | (14,979,443)        | 0                                | 0                | (14,979,443)        |
| 71414 - Interest Expense 2017 Bond A                          | (1,250,229)        | (1,211,442)        | 38,788                           | 3                | 0                   | (12,502,292)        | (12,033,654)        | 468,638                          | 4                | 0                   |
| 71420 - Interest Expense-Variable Debt                        | (38,953)           | (51,368)           | (12,415)                         | (32)             | (65,179)            | (428,486)           | (515,013)           | (86,527)                         | (20)             | (461,825)           |
| 71430 - LOC Fees - C/P  | (34,724)           | (25,459)           | 9,265                            | 27               | (20,727)            | (490,941)           | (412,506)           | 78,434                           | 16               | (271,508)           |
| 71450 - Trustee Fee Bonds                                     | 0                  | 0                  | 0                                | 0                | 0                   | (23,800)            | (3,342)             | 20,458                           | 86               | (14,411)            |
| 71451 - Program Fees - Variable Debt                          | 0                  | 0                  | 0                                | 0                | 0                   | (5,000)             | (3,300)             | 1,700                            | 34               | 0                   |
| 71458 - Capitalized Interest                                  | 0                  | 544,911            | 544,911                          | 0                | 315,757             | 0                   | 5,937,224           | 5,937,224                        | 0                | 4,865,294           |
| 71460 - Interest Expense - Other                              | 0                  | (2,600)            | (2,600)                          | 0                | (45,000)            | (1,989,435)         | (1,488,123)         | 501,312                          | 25               | (115,300)           |
| 71461 - Interest Expense - Cap Leases                         | (53,753)           | (53,753)           | 0                                | 0                | (55,439)            | (599,156)           | (599,156)           | 0                                | 0                | (617,014)           |
| <b>Total Interest Expense</b>                                 | <b>(6,783,052)</b> | <b>(6,205,103)</b> | <b>577,948</b>                   | <b>9</b>         | <b>(5,321,205)</b>  | <b>(75,498,426)</b> | <b>(68,577,186)</b> | <b>6,921,240</b>                 | <b>9</b>         | <b>(56,571,557)</b> |
| <b>Amortization</b>   |                    |                    |                                  |                  |                     |                     |                     |                                  |                  |                     |
| 69210 - Amortization - Premium                                | 335,266            | 484,831            | 149,565                          | 45               | 343,209             | 3,724,640           | 5,212,051           | 1,487,411                        | 40               | 3,810,553           |
| <b>Total Amortization</b>                                     | <b>335,266</b>     | <b>484,831</b>     | <b>149,565</b>                   | <b>45</b>        | <b>343,209</b>      | <b>3,724,640</b>    | <b>5,212,051</b>    | <b>1,487,411</b>                 | <b>40</b>        | <b>3,810,553</b>    |
| <b>Other Non-Operating Income (Expense)</b>                   |                    |                    |                                  |                  |                     |                     |                     |                                  |                  |                     |
| 71510 - Legal Settlement Income                               | 0                  | 0                  | 0                                | 0                | 0                   | 0                   | 58,394              | 58,394                           | 0                | 0                   |
| 71521 - Fixed Asset Disposal - L                              | 0                  | 0                  | 0                                | 0                | (14,770,491)        | 0                   | (276,922)           | (276,922)                        | 0                | (14,770,491)        |
| 71530 - Gain/Loss On Investments                              | 0                  | 679,845            | 679,845                          | 0                | 153,255             | 0                   | (3,770,895)         | (3,770,895)                      | 0                | (2,027,210)         |
| 71540 - Discounts Earned                                      | 0                  | 2,742              | 2,742                            | 0                | 3,683               | 0                   | 11,964              | 11,964                           | 0                | 22,387              |
| 71610 - Legal Settlement Expense                              | (1,000)            | 0                  | 1,000                            | 100              | 0                   | (9,000)             | 0                   | 9,000                            | 100              | (9,500)             |
| 71620 - Other non-operating revenue (e                        | 0                  | 6,701              | 6,701                            | 0                | 2,064               | 0                   | 48,251              | 48,251                           | 0                | 123,554             |
| 71630 - Other Non-Operating Expe                              | 0                  | 0                  | 0                                | 0                | 0                   | 0                   | (16,751)            | (16,751)                         | 0                | 2,000               |
| 73300 - DMJM and Auth OH Clearin                              | 0                  | 0                  | 0                                | 0                | 0                   | 0                   | 0                   | 0                                | 0                | 0                   |
| <b>Total Other Non-Operating Income (Expense)</b>             | <b>(1,000)</b>     | <b>689,288</b>     | <b>690,288</b>                   | <b>69,029</b>    | <b>(14,611,488)</b> | <b>(9,000)</b>      | <b>(3,945,959)</b>  | <b>(3,936,959)</b>               | <b>(43,744)</b>  | <b>(16,659,260)</b> |
| <b>Total Non-Operating Revenue/(Expense)</b>                  | <b>1,829,878</b>   | <b>4,965,633</b>   | <b>3,135,755</b>                 | <b>171</b>       | <b>10,143,110</b>   | <b>12,717,001</b>   | <b>26,286,520</b>   | <b>13,569,519</b>                | <b>107</b>       | <b>(13,127,363)</b> |
| <b>Capital Grant Contribution</b>                             |                    |                    |                                  |                  |                     |                     |                     |                                  |                  |                     |
| 72100 - AIP Grants  | 1,050,417          | 975,807            | (74,610)                         | (7)              | 143,073             | 7,243,334           | 9,740,022           | 2,496,688                        | 34               | 1,805,001           |
| <b>Total Capital Grant Contribution</b>                       | <b>1,050,417</b>   | <b>975,807</b>     | <b>(74,610)</b>                  | <b>(7)</b>       | <b>143,073</b>      | <b>7,243,334</b>    | <b>9,740,022</b>    | <b>2,496,688</b>                 | <b>34</b>        | <b>1,805,001</b>    |
| <b>Total Expenses Net of Non-Operating Revenue/ (Expense)</b> | <b>20,672,303</b>  | <b>17,084,403</b>  | <b>3,587,900</b>                 | <b>17</b>        | <b>32,779,390</b>   | <b>232,735,359</b>  | <b>211,457,790</b>  | <b>21,277,568</b>                | <b>9</b>         | <b>217,769,143</b>  |
| <b>Net Income/(Loss)</b>                                      | <b>999,042</b>     | <b>5,955,445</b>   | <b>4,956,403</b>                 | <b>496</b>       | <b>(11,979,068)</b> | <b>738,623</b>      | <b>31,677,996</b>   | <b>30,939,373</b>                | <b>4,189</b>     | <b>9,716,217</b>    |

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|----------------------------------|---------------------------|-------------|--|---------------------|----------------------|--------------------------|---------------|--|---------------------|----------------------|
|                                  | Budget                    | Actual      | Variance<br>Favorable<br>(Unfavorable) | Variance<br>Percent | Prior Year<br>Actual | Budget                   | Actual        | Variance<br>Favorable<br>(Unfavorable) | Variance<br>Percent | Prior Year<br>Actual |
| <b>Equipment Outlay</b>          |                           |             |  |                     |                      |                          |               |  |                     |                      |
| 73200 - Equipment Outlay Expendi | \$(100,000)               | \$(291,257) | \$(191,257)                            | (191)               | \$(273,841)          | \$(1,236,000)            | \$(1,043,629) | \$192,371                              | 16                  | \$(1,284,345)        |
| 73299 - Capitalized Equipment Co | 0                         | 291,257     | 291,257                                | 0                   | 273,841              | 0                        | 1,043,629     | 1,043,629                              | 0                   | 1,284,345            |
| <b>Total Equipment Outlay</b>    | <b>(100,000)</b>          | <b>0</b>    | <b>100,000</b>                         | <b>100</b>          | <b>0</b>             | <b>(1,236,000)</b>       | <b>0</b>      | <b>1,236,000</b>                       | <b>100</b>          | <b>0</b>             |

Item 2



## Review of the Unaudited Financial Statements for the Eleven Months Ended May 31, 2018 and 2017

Presented by:

Scott Brickner, CPA

Vice President, Finance and Asset Management/Treasurer

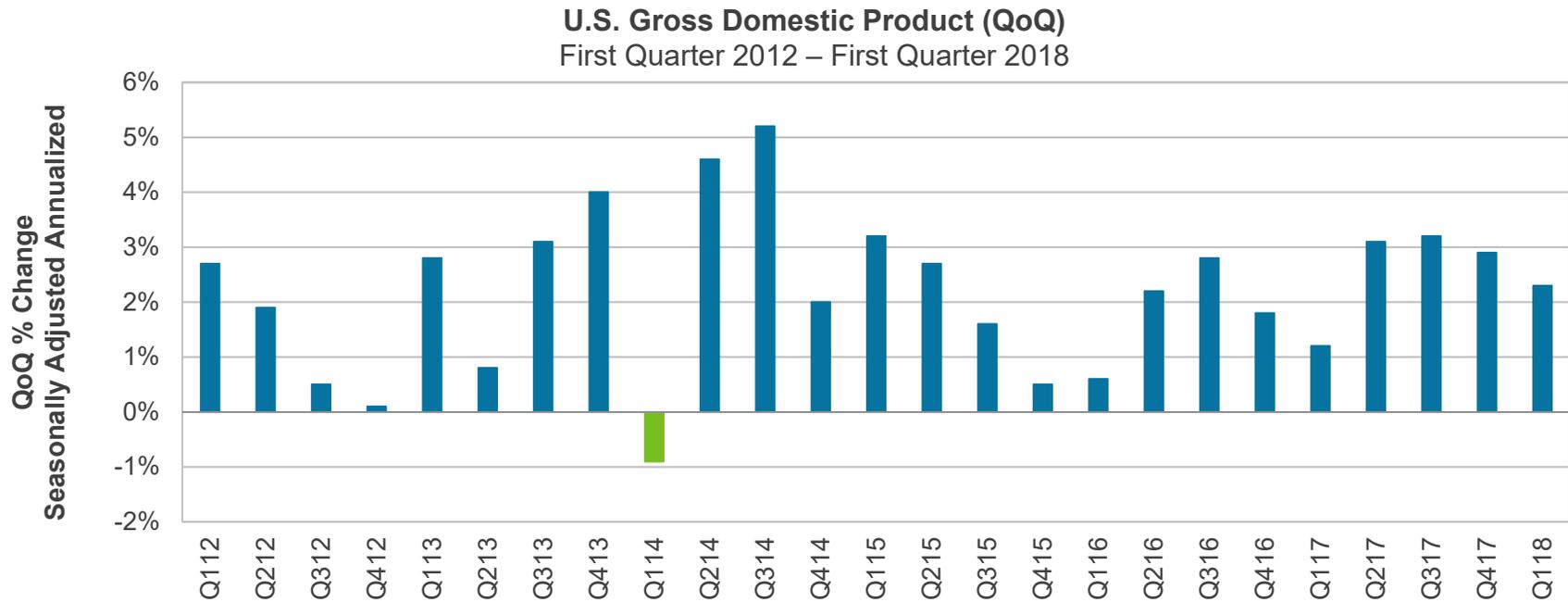
Kathy Kiefer

Senior Director, Finance & Asset Management

June 25, 2018

# First Quarter GDP

First quarter GDP growth was revised down to 2.2% from 2.3%, according to the second estimate, in line with expectations. Consumer spending was more subdued in the first quarter but was still favorable. GDP growth is expected to be stronger in the current quarter and second half of the year, compared with the first quarter. We expect overall GDP growth of 2.5%-3.0% for the full year, driven by ongoing labor market strength and a tailwind from tax reform.



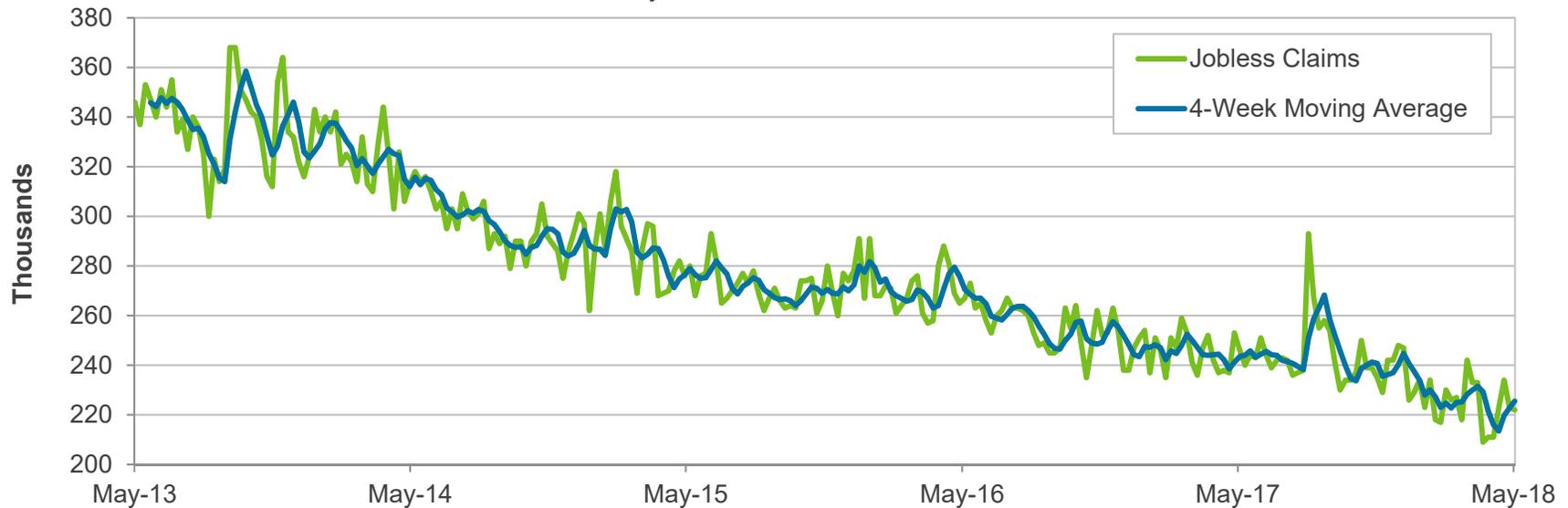
Source: Bloomberg.

# Initial Claims For Unemployment

For the week ending June 2, initial jobless claims decreased by 1,000 to 222,000. The 4-week moving average increased by 2,750 to 225,500. Jobless claims reflect strong demand for labor and are consistent with a healthy labor market.

**Initial Jobless Claims and 4-Week Moving Average**

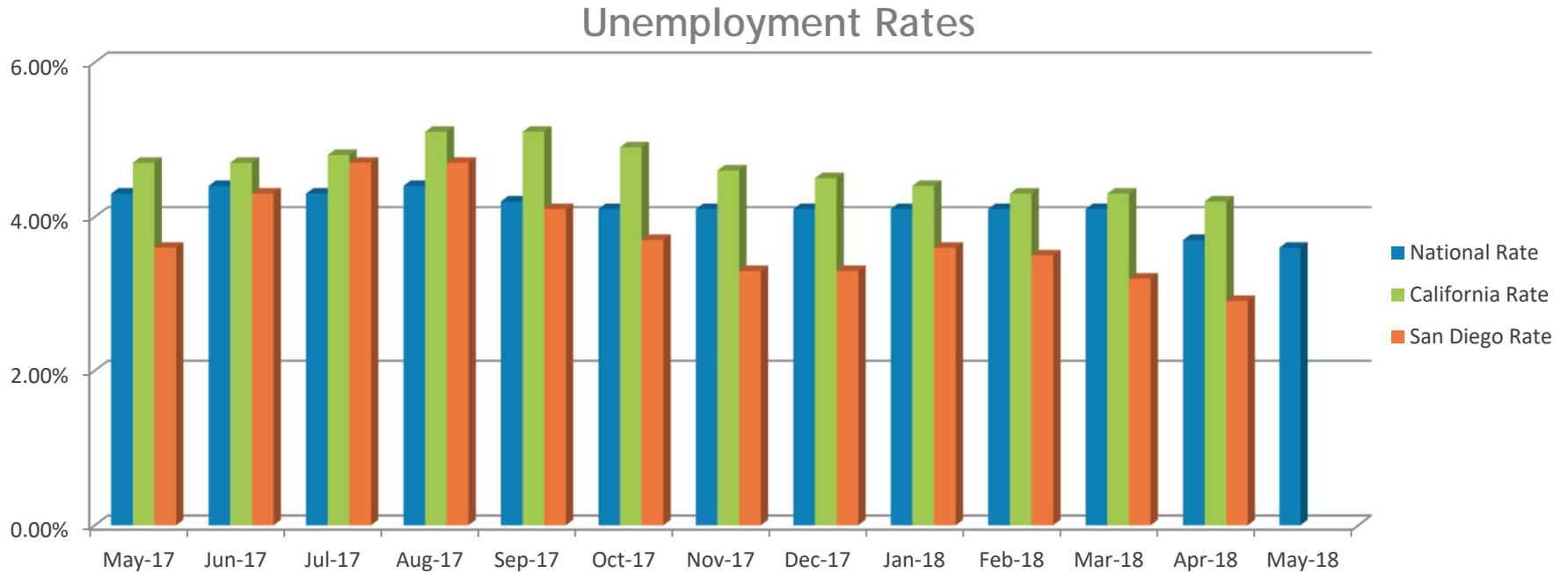
May 31, 2013 – June 1, 2018



Source: Bloomberg.

# Unemployment Rates

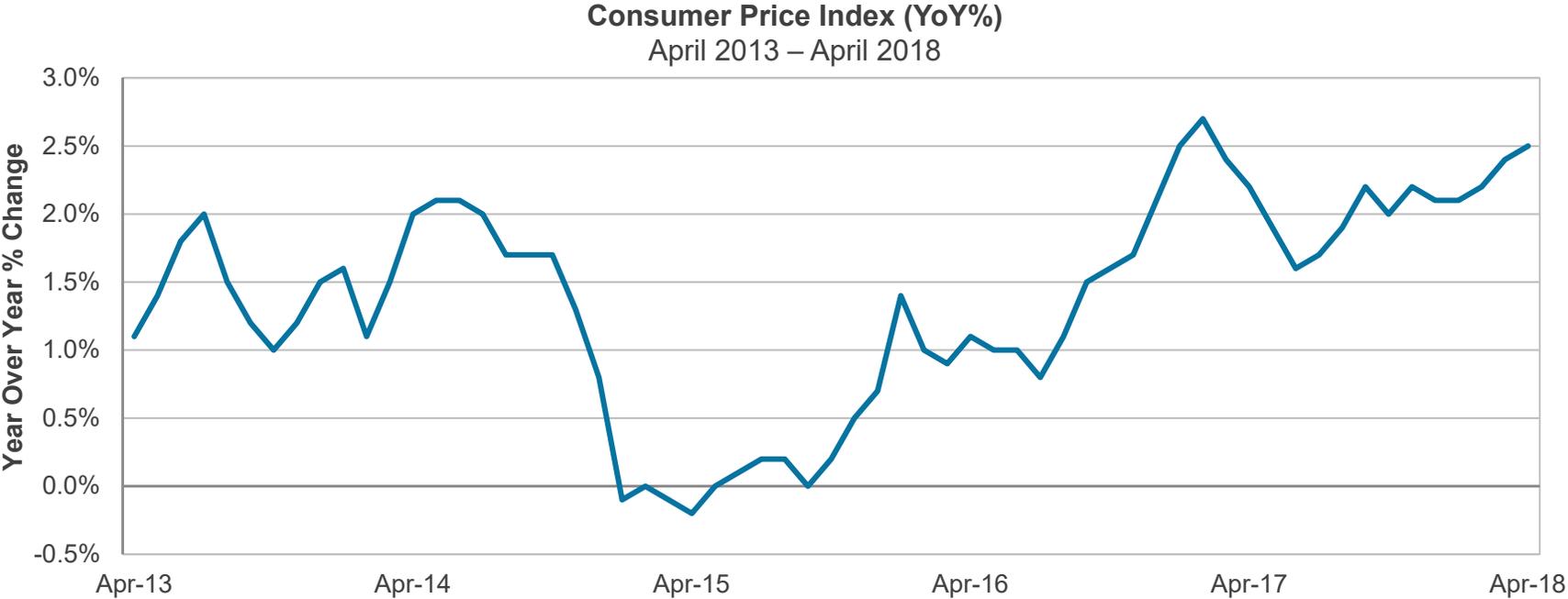
The National unemployment rate lowered to 3.6 percent in May, down one percentage point from April. The National U-6 rate also lowered from 7.8 percent in April to 7.6 percent in May. The California rate lowered from 4.3 percent in March to 4.2 percent in April. Lastly, the San Diego rate has also lowered from 3.2 percent in March to 2.9 percent in April.



Source: US Dept of Labor, CA EDD

# Consumer Price Index

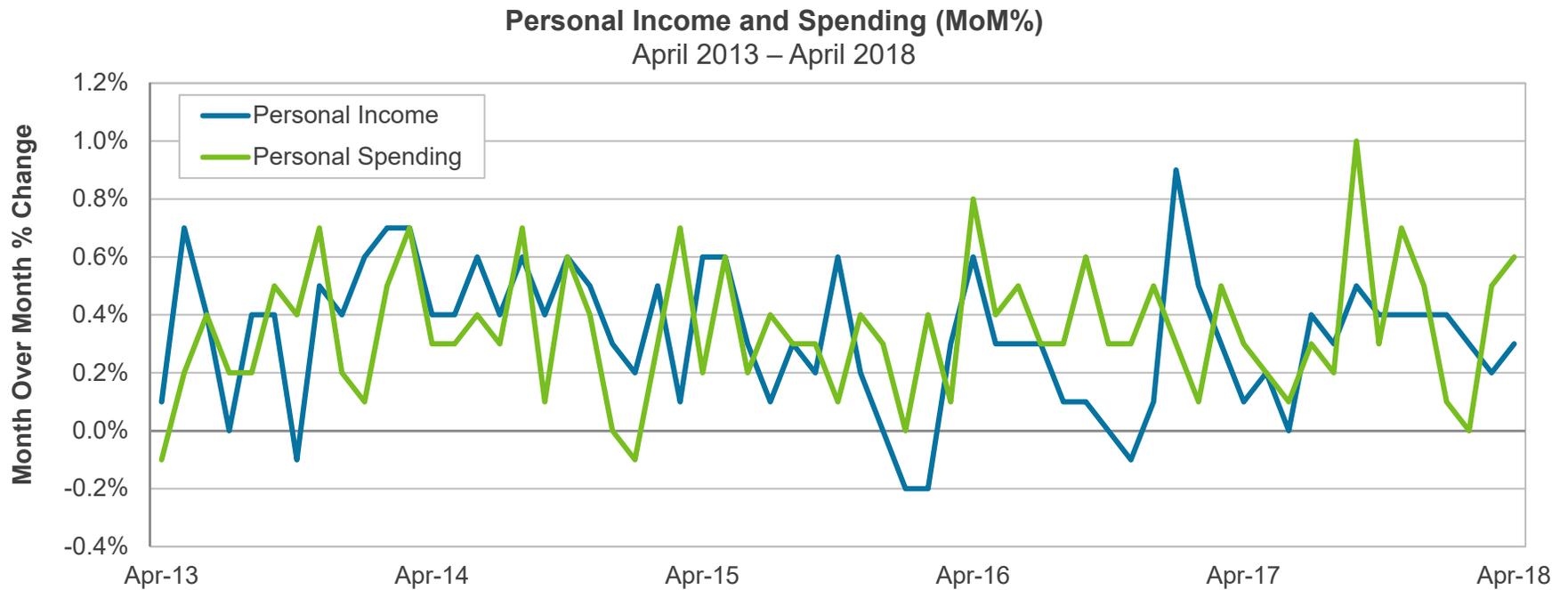
The Consumer Price Index (CPI) was up 2.5% year-over-year in April, up from 2.4% in March. Core CPI (CPI less food and energy) was up 2.1% year-over-year in April, unchanged from March. On a month-over-month basis, both headline and core CPI were lower than expected. The CPI report doesn't suggest that inflation pressures are accelerating.



Source: Bloomberg.

# Personal Income and Spending

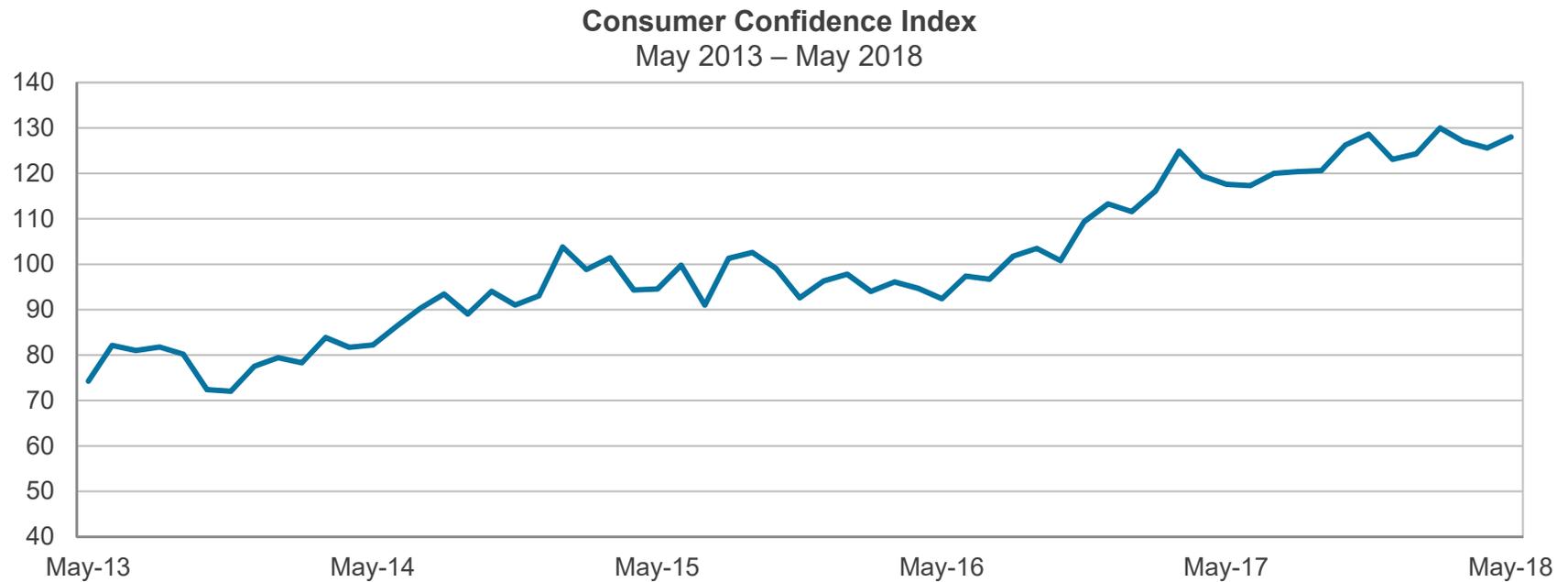
Personal income rose by 0.3% in April, in line with expectations. Personal spending increased by 0.6% in the month, exceeding expectations, although the increase was due in part to an increase in gas prices.



Source: Bloomberg.

# Consumer Confidence Index

The Consumer Confidence Index remained robust at 128.0 in May versus 125.6 in April. Despite ongoing strength in the labor market and a very high level of consumer confidence, consumer spending remains modest.



Source: Bloomberg.

# Existing Home Sales

Existing home sales declined 2.5% in April to a seasonally adjusted rate of 5.460 million units, despite an increase in supply. On a year-over-year basis, sales of existing homes were down 1.4%. We believe higher interest rates, following a long period of home price appreciation, is starting to pressure the housing market and overall affordability.

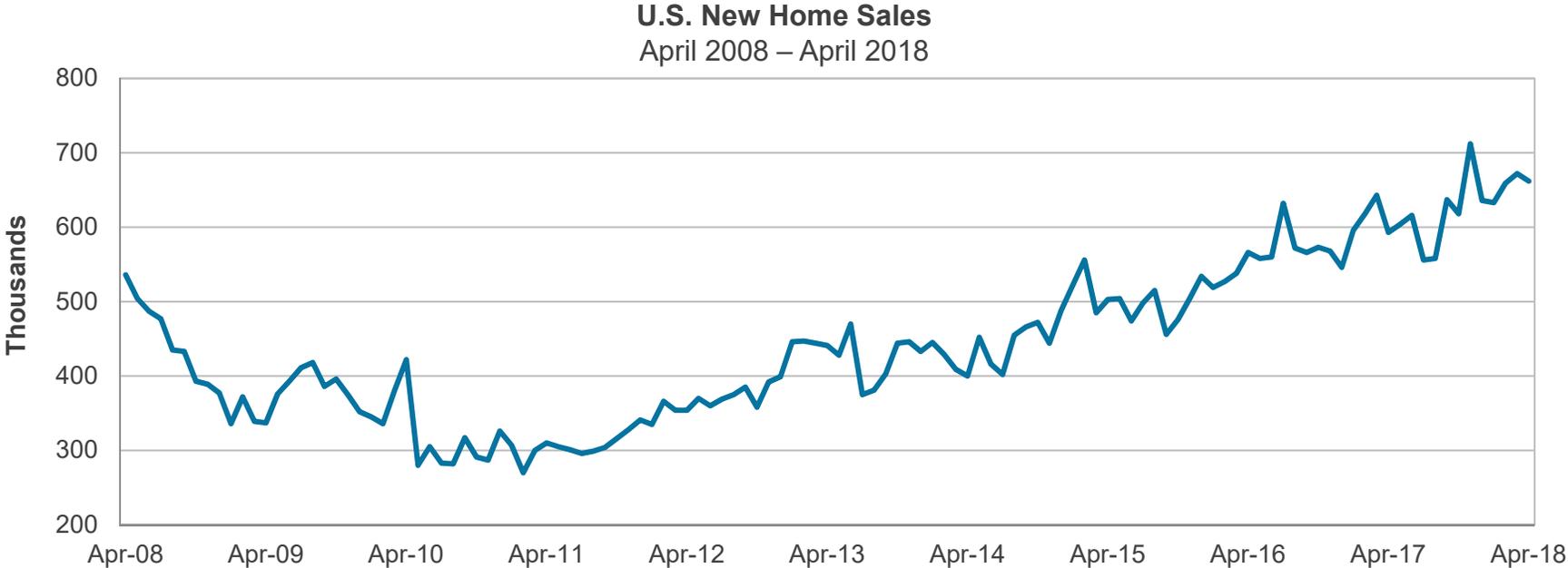
**U.S. Existing Home Sales (MoM)**  
April 2008 – April 2018



Source: Bloomberg.

# New Home Sales

New home sales decreased 1.5% in April to an annualized rate of 662,000 units. Prices fell 6.9% in the month.



Source: Bloomberg.

# Crude Oil Prices

U.S. West Texas Intermediate (WTI) crude settled at \$65.95 per barrel on June 7, below its 30-day average of \$69.11 but above its 12-month average of \$56.98. Concerns about the US withdrawing from the Iran nuclear deal and reinstating sanctions on Iran fueled an increase in oil prices in recent months. However, in recent weeks oil prices have declined, largely driven by expectations that OPEC will ease production cuts when it meets later this month.

**West Texas Intermediate Oil Price Per Barrel (WTI Spot)**

June 7, 2013 – June 7, 2018



Source: Bloomberg.

# Jet Fuel Prices

Jet fuel (U.S. Gulf Coast Spot) closed at \$2.132 per gallon on June 7, which was below its 30-day average of \$2.160 but above its 12-month average of \$1.772.

**U.S. Gulf Coast Kerosene-Type Jet Fuel Spot Price FOB**  
June 7, 2013 – June 7, 2018

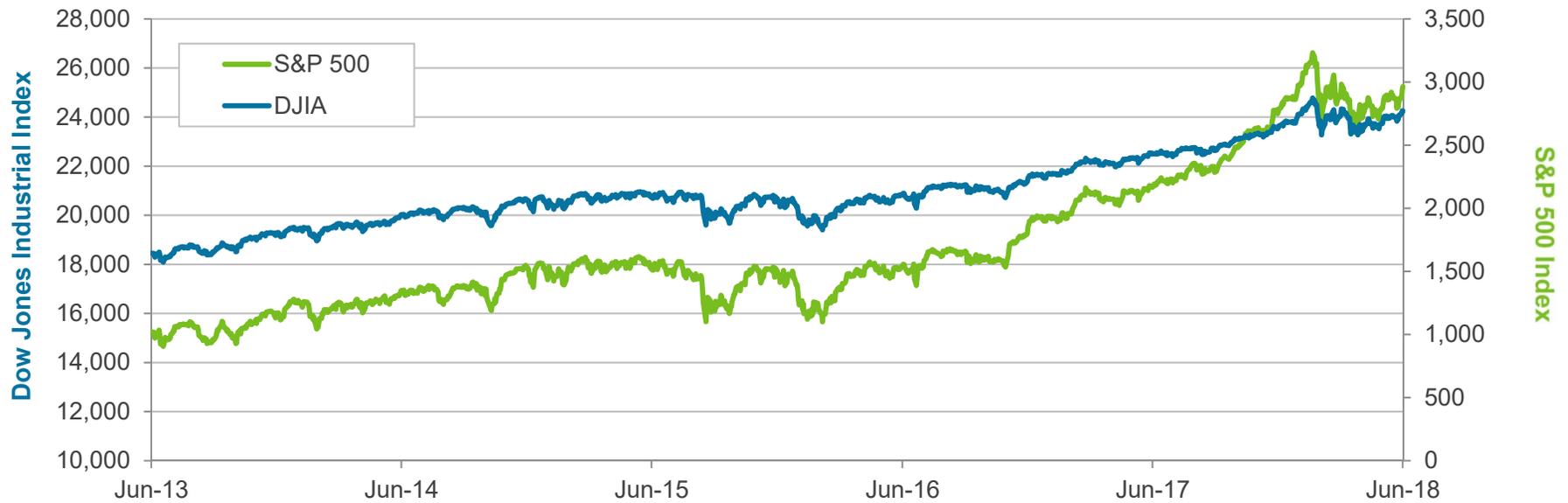


Source: Bloomberg.

# U.S. Equity Markets

U.S. equity market volatility increased in the first quarter, following a long period of low volatility. Year-to-date, the DJIA is up about 2.1% and the S&P 500 index is up nearly 3.6%. We believe uncertainty about the pace of monetary policy normalization, inflation, economic growth, and global trade has fueled the volatility and we expect equities markets to remain volatile over the near-term. Nevertheless, we expect risk assets to end the year in positive territory.

**Dow Jones Industrial Average (DJIA) and S&P 500 Indices**  
June 7, 2013 – June 7, 2018

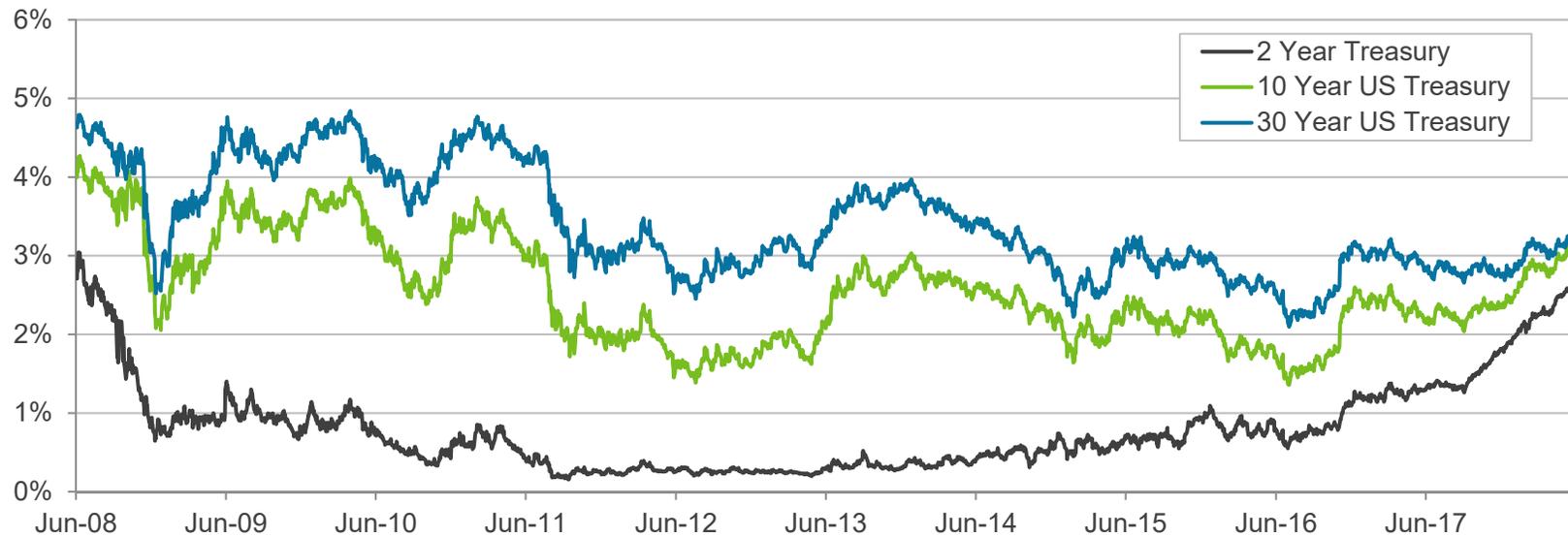


Source: Bloomberg.

# Treasury Yield History

Rate hikes by the Federal Reserve have put upward pressure on shorter-term rates, while supply and demand imbalances, technical factors, and subdued inflation expectations have kept longer rates relatively contained. However, in recent months, financial market volatility has increased and Treasury yields across the curve have increased. We believe easing demand for longer-term Treasuries coupled with increased issuance has partially driven the recent increase in longer rates. The yield curve remains quite flat by historical standards.

**2-, 10- and 30-year U.S. Treasury Yields**  
June 7, 2008 – June 8, 2018

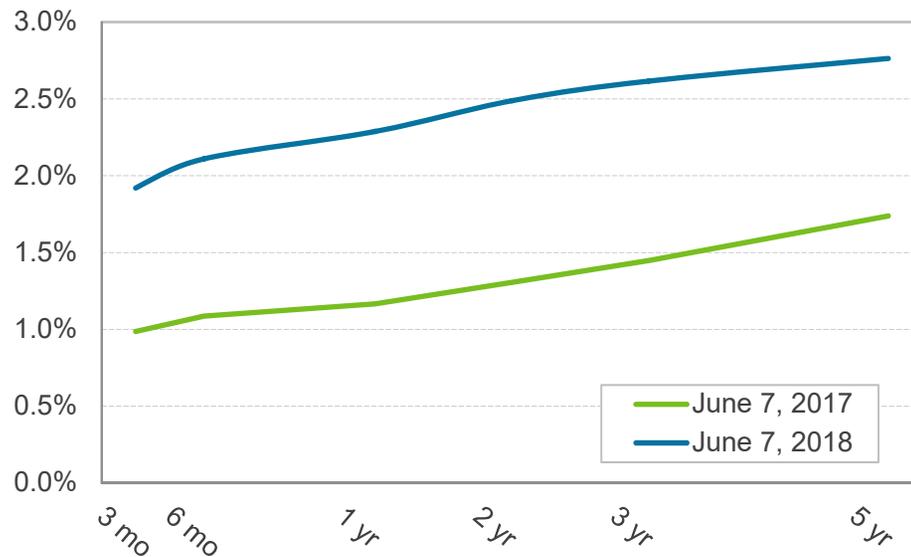


Source: Bloomberg.

# U.S. Treasury Yield Curve

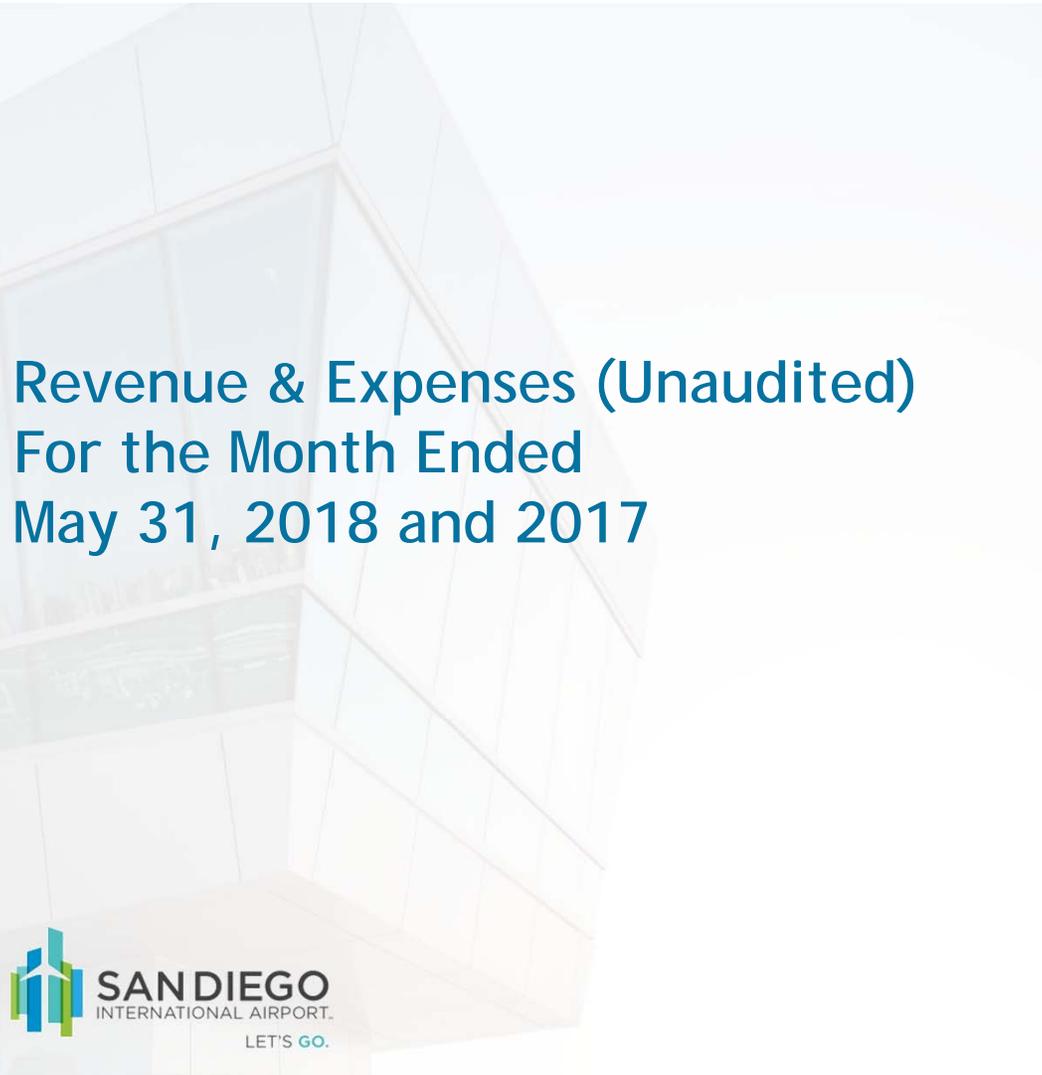
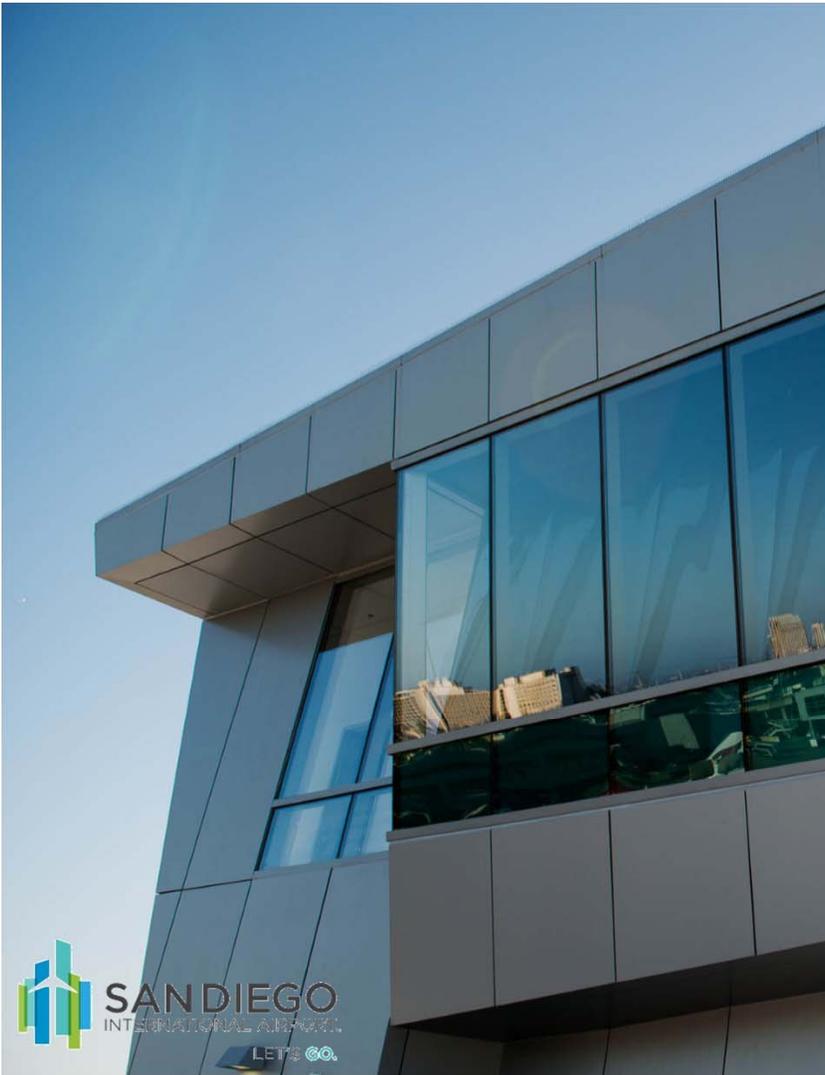
Year-over-year, shorter-term Treasury yields have increased more than longer-term Treasury yields, leading to a flatter Treasury yield curve. The spread between 2-year and 10-year Treasuries is currently about 43 basis points, compared to a spread of about 87 basis points at this time last year. The Fed has raised the fed funds target rate by 100 basis points since March 16, 2017, which has fueled the increase in shorter-term rates. All else being equal, we believe the Fed's plan to normalize the balance sheet will help promote a steeper yield curve later this year. Increased issuance by the Treasury to fund the growing fiscal deficit is also likely to drive longer-term yields higher, however, that may be partially offset by ongoing monetary policy normalization which typically causes the curve to flatten.

**U.S. Treasury Yield Curve**  
June 7, 2017 versus June 7, 2018



|               | 6/7/17 | 6/7/18 | Change |
|---------------|--------|--------|--------|
| <b>3-Mo.</b>  | 0.99%  | 1.92%  | 0.93%  |
| <b>6-Mo.</b>  | 1.09%  | 2.11%  | 1.02%  |
| <b>1-Yr.</b>  | 1.17%  | 2.29%  | 1.12%  |
| <b>2-Yr.</b>  | 1.31%  | 2.49%  | 1.18%  |
| <b>3-Yr.</b>  | 1.45%  | 2.62%  | 1.17%  |
| <b>5-Yr.</b>  | 1.74%  | 2.76%  | 1.02%  |
| <b>10-Yr.</b> | 2.17%  | 2.92%  | 0.75%  |
| <b>30-Yr.</b> | 2.84%  | 3.07%  | 0.23%  |

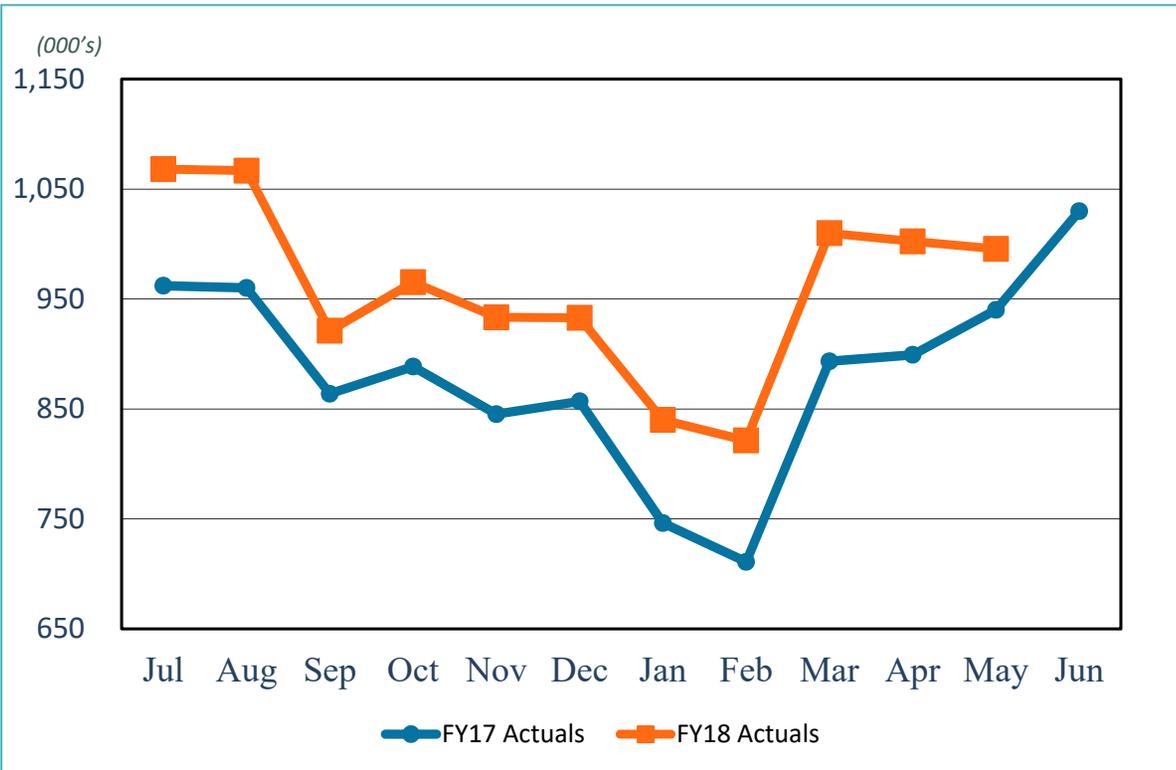
Source: Bloomberg.



# Revenue & Expenses (Unaudited) For the Month Ended May 31, 2018 and 2017

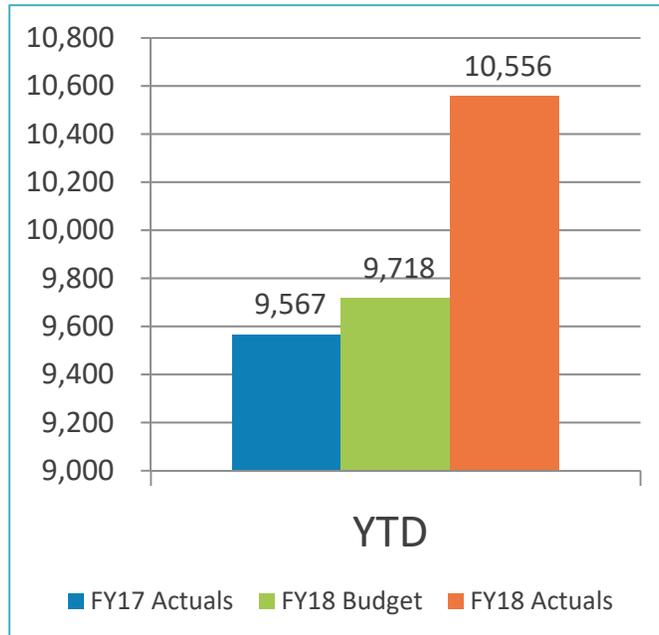


# Enplanements

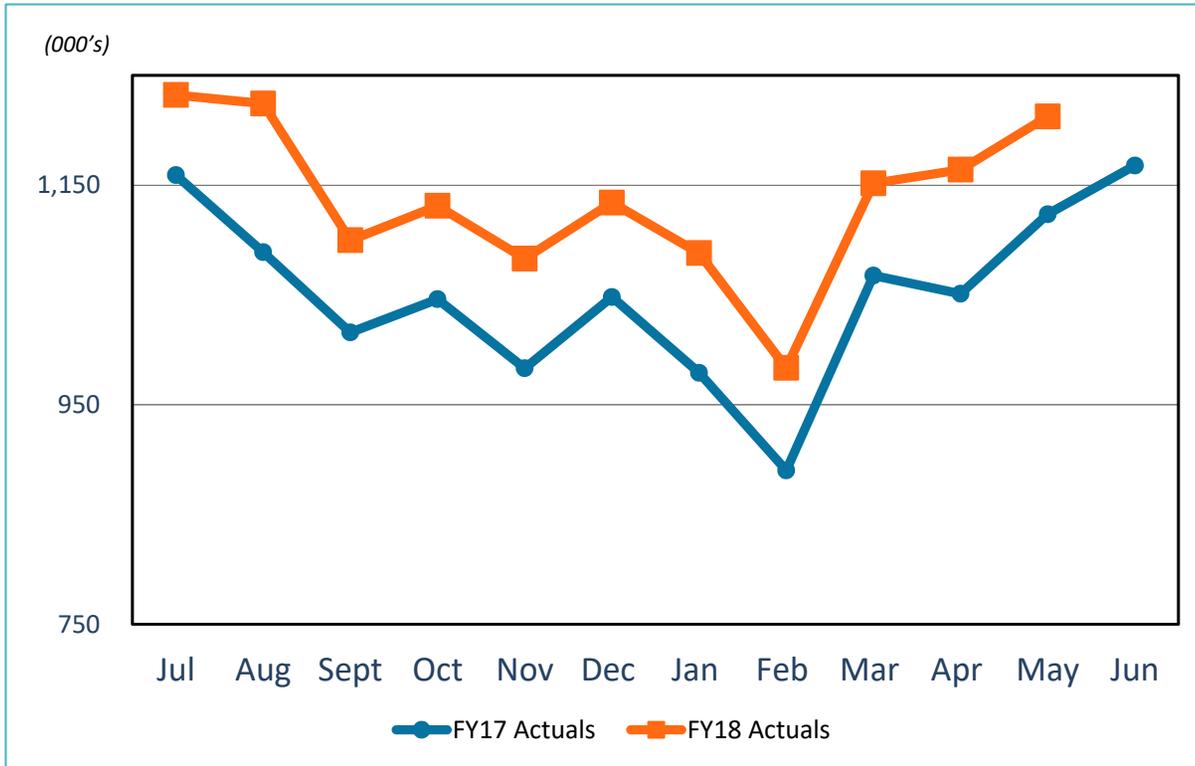


FY18 YTD Act Vs.  
FY17 YTD Act  
10.3%

FY18 YTD Act Vs.  
FY18 YTD Budget  
8.6%

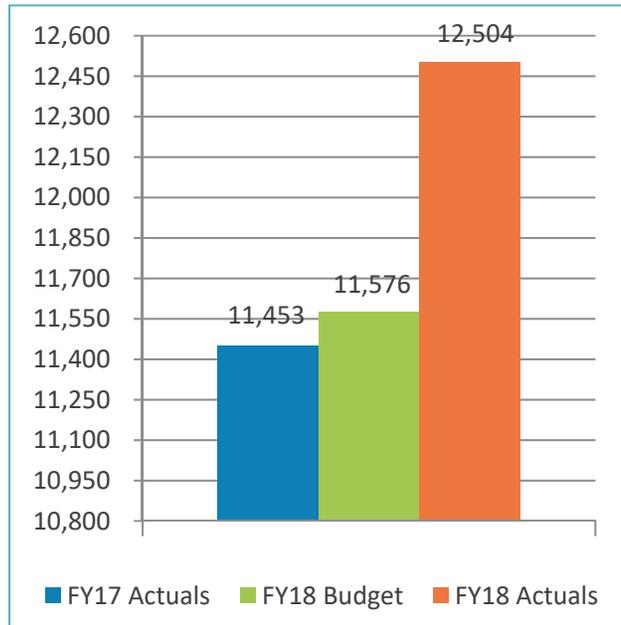


# Gross Landing Weight Units (000 lbs)

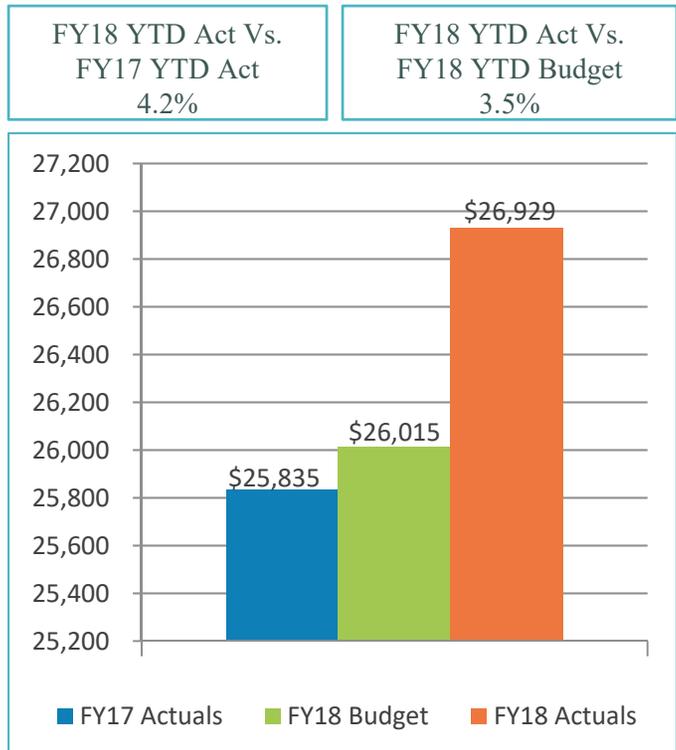
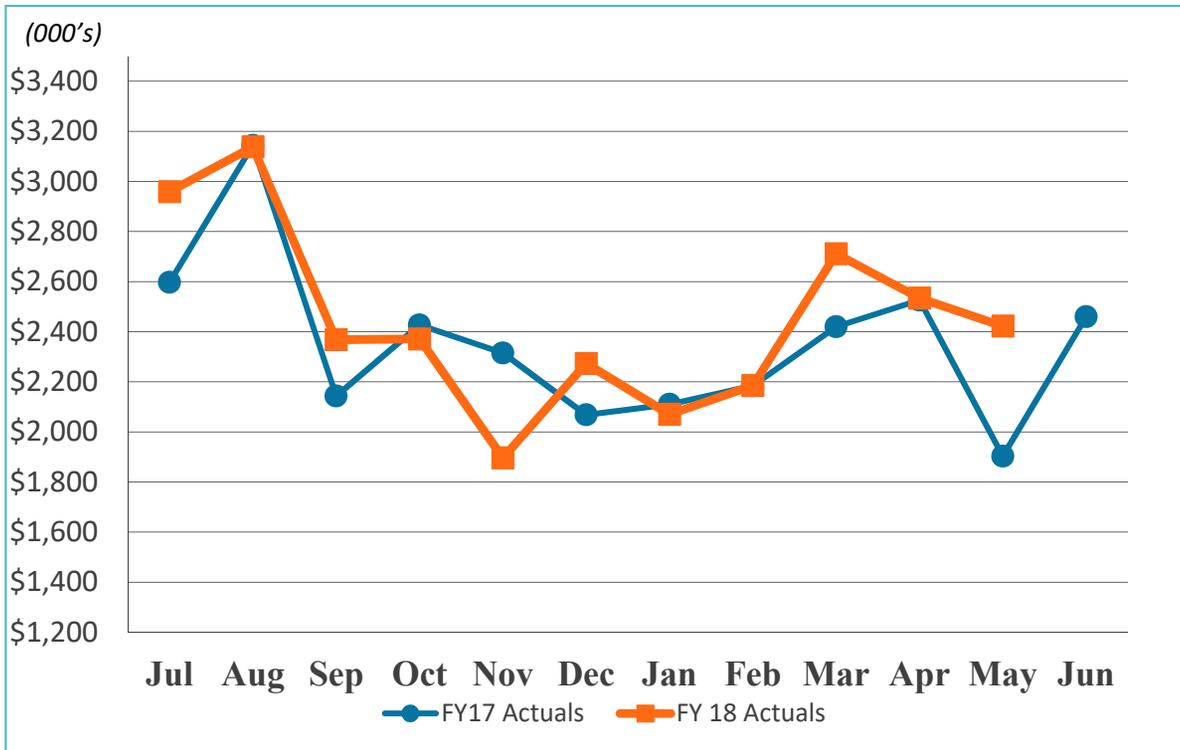


FY18 YTD Act Vs.  
FY17 YTD Act  
9.2%

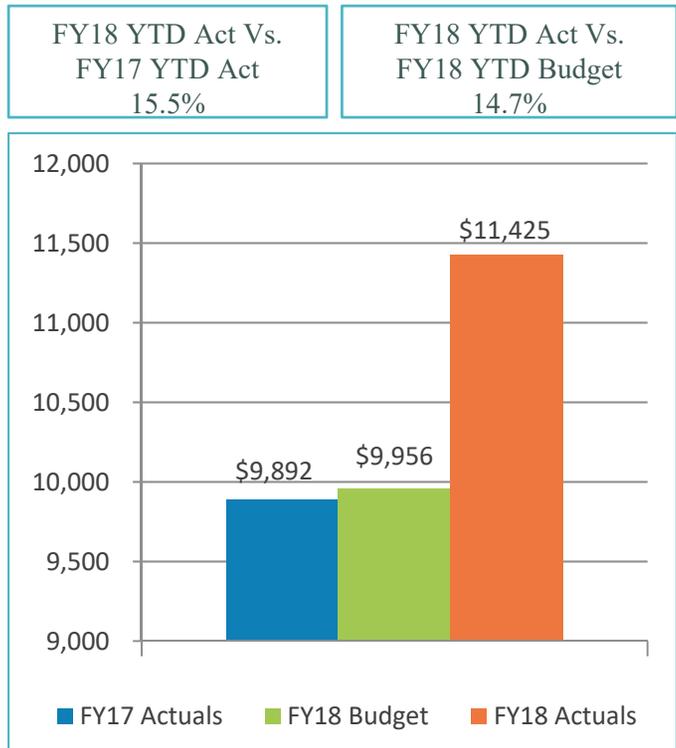
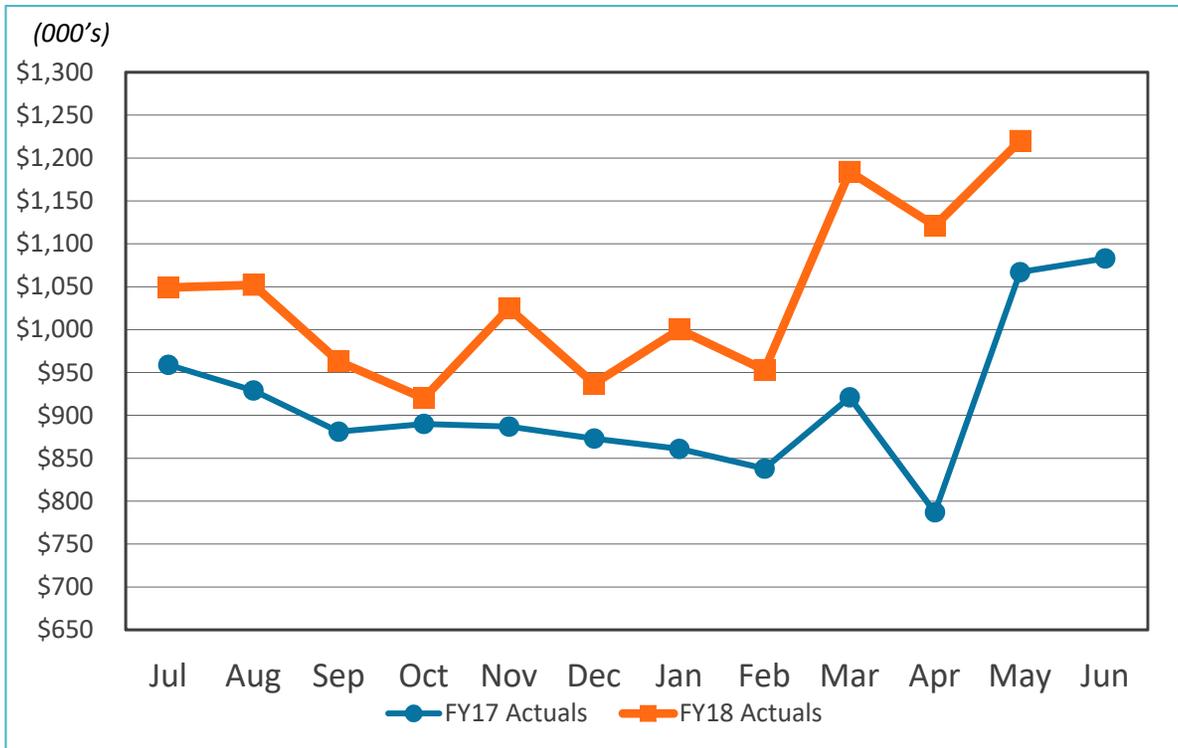
FY18 YTD Act Vs.  
FY18 YTD Budget  
8.0%



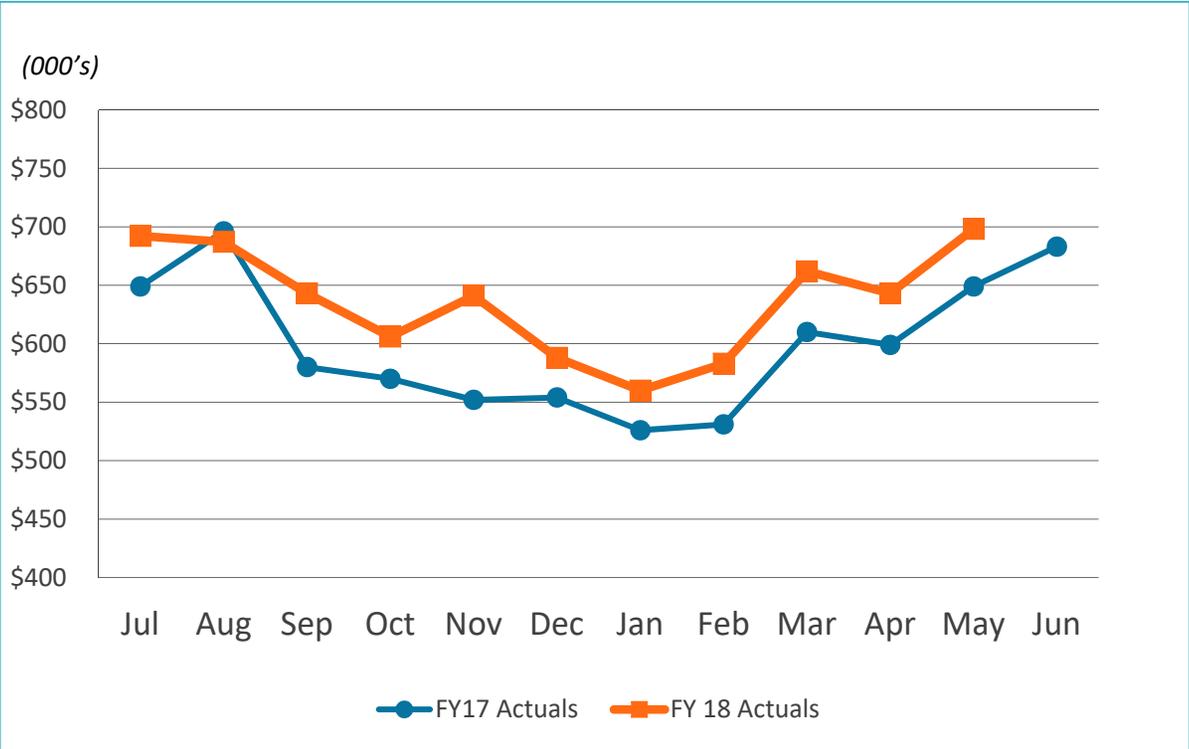
# Car Rental License Fees



# Food and Beverage Concessions Revenue

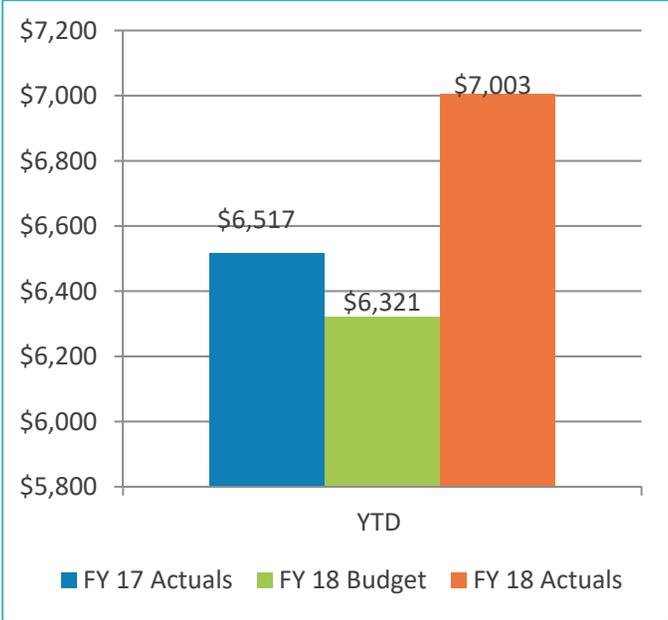


# Retail Concessions Revenue

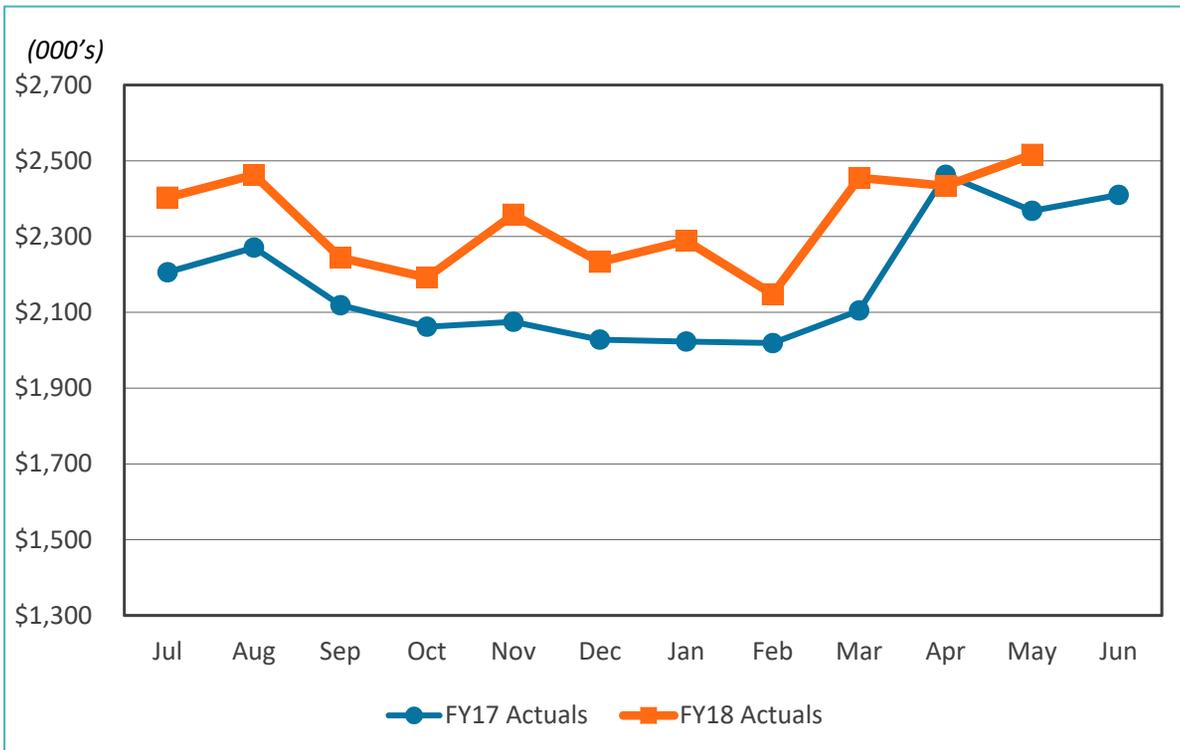


FY18 YTD Act Vs.  
FY17 YTD Act  
7.4%

FY18 YTD Act Vs.  
FY18 YTD Budget  
10.8%

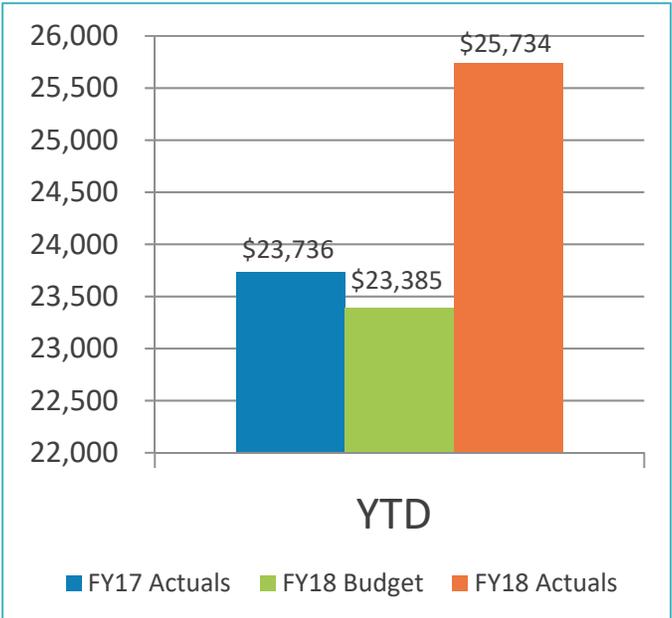


# Total Terminal Concessions (Includes Cost Recovery)

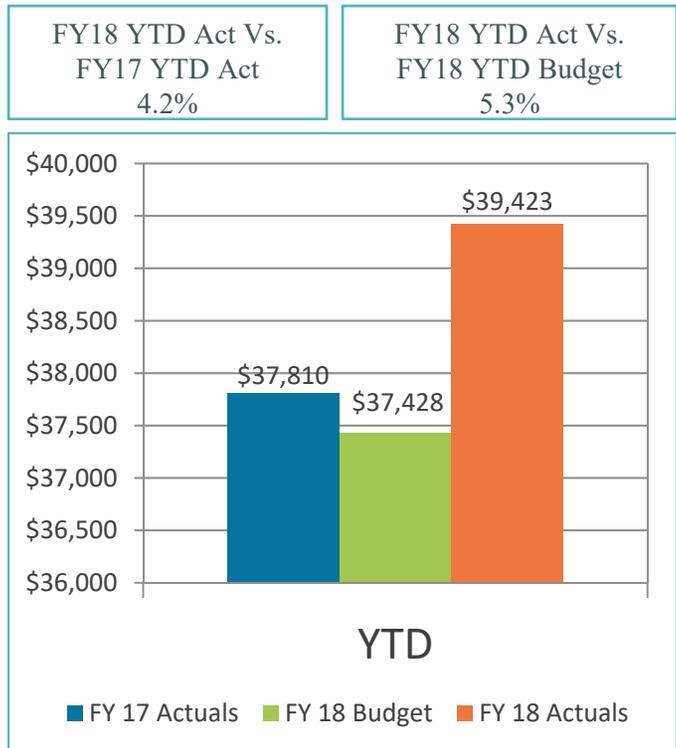
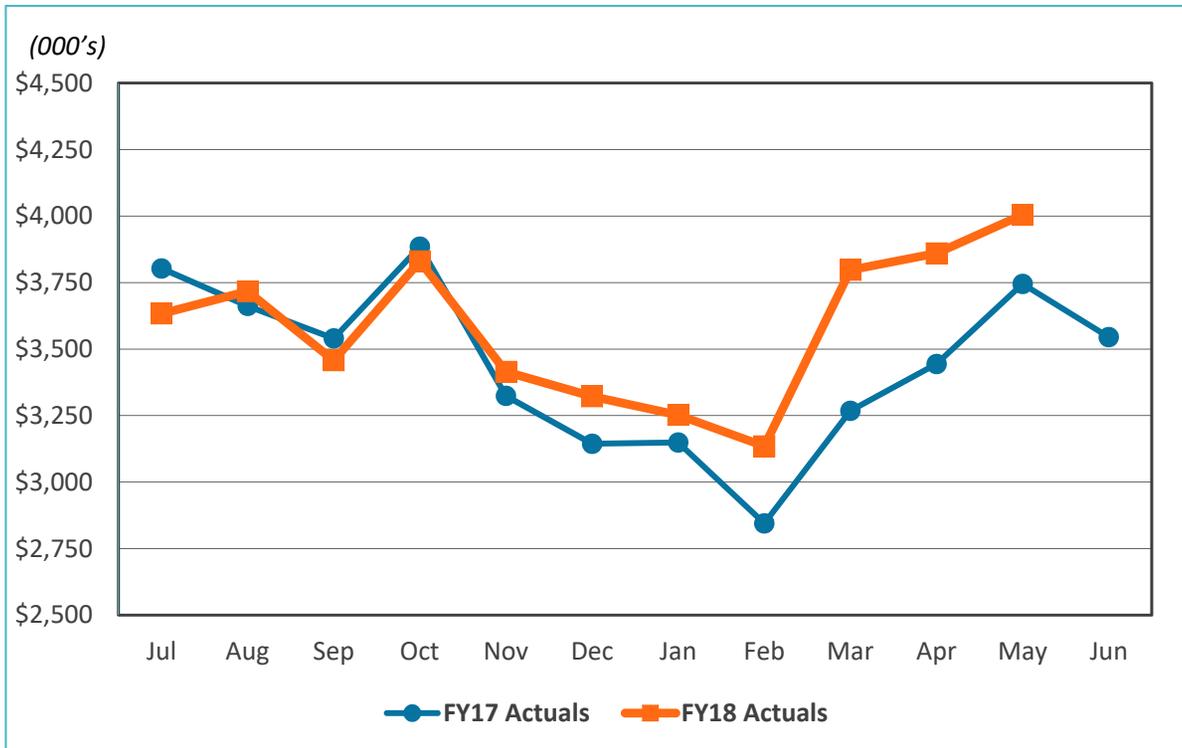


FY18 YTD Act Vs.  
FY17 YTD Act  
8.4%

FY18 YTD Act Vs.  
FY18 YTD Budget  
10.0%



# Parking Revenue



# Operating Revenues

## for the Month Ended May 31, 2018 (Unaudited)

| (In thousands)                | Budget           | Actual           | Variance<br>Favorable<br>(Unfavorable) | %        | Prior<br>Year   |
|-------------------------------|------------------|------------------|--|----------|-----------------|
|                               |                  |                  |  | Change   |                 |
| <b>Aviation revenue:</b>      |                  |                  |  |          |                 |
| Landing fees                  | \$ 2,470         | \$ 2,479         | \$ 9                                   | -        | \$ 2,403        |
| Aircraft parking fees         | 252              | 272              | 20                                     | 8%       | 242             |
| Building rentals              | 4,988            | 4,999            | 11                                     | -        | 4,681           |
| Security surcharge            | 2,751            | 2,754            | 3                                      | -        | 2,493           |
| CUPPS Support Charges         | 117              | 118              | 1                                      | 1%       | 104             |
| Other aviation revenue        | 15               | 14               | (1)                                    | (6)%     | 132             |
| <b>Total aviation revenue</b> | <b>\$ 10,593</b> | <b>\$ 10,636</b> | <b>\$ 43</b>                           | <b>-</b> | <b>\$10,055</b> |

# Operating Revenues

## for the Month Ended May 31, 2018 (Unaudited)

| (In thousands)                           | Budget          | Actual          | Variance<br>Favorable<br>(Unfavorable) | %<br>Change | Prior<br>Year   |
|--|-----------------|-----------------|--|-------------|-----------------|
| Terminal rent non-airline                | \$ 132          | \$ 179          | \$ 47                                  | 36%         | \$ 130          |
| Concession revenue:                      |                 |                 |  |             |                 |
| Terminal concession revenue:             |                 |                 |  |             |                 |
| Food and beverage                        | 968             | 1,220           | 252                                    | 26%         | 1,067           |
| Retail                                   | 618             | 698             | 80                                     | 13%         | 649             |
| Space storage                            | 73              | 78              | 5                                      | 7%          | 73              |
| Cost recovery                            | 260             | 259             | (1)                                    | (1)%        | 267             |
| Other (Primarily advertising)            | 314             | 261             | (53)                                   | (17)%       | 312             |
| <b>Total terminal concession revenue</b> | <b>2,233</b>    | <b>2,516</b>    | <b>283</b>                             | <b>13%</b>  | <b>2,368</b>    |
| Car rental and license fee revenue:      |                 |                 |  |             |                 |
| Rental car and license fees              | 2,184           | 2,422           | 238                                    | 11%         | 1,903           |
| Rental car center cost recovery          | 144             | 141             | (3)                                    | (2)%        | (224)           |
| License fees-other                       | 397             | 502             | 105                                    | 26%         | 442             |
| <b>Total rental car and license fees</b> | <b>2,725</b>    | <b>3,065</b>    | <b>340</b>                             | <b>12%</b>  | <b>2,121</b>    |
| <b>Total concession revenue</b>          | <b>\$ 4,959</b> | <b>\$ 5,580</b> | <b>\$ 621</b>                          | <b>13%</b>  | <b>\$ 4,489</b> |

# Operating Revenues

## for the Month Ended May 31, 2018 (Unaudited)

| (In thousands)                              | Budget           | Actual           | Variance<br>Favorable<br>(Unfavorable) | %<br>Change | Prior<br>Year   |
|---|------------------|------------------|--|-------------|-----------------|
| <b>Parking revenue:</b>                     |                  |                  |  |             |                 |
| Short-term parking revenue                  | \$ 1,908         | \$ 1,888         | \$ (20)                                | (1)%        | \$ 2,235        |
| Long-term parking revenue                   | 1,756            | 2,117            | 361                                    | 21%         | 1,510           |
| <b>Total parking revenue</b>                | <b>3,664</b>     | <b>4,005</b>     | <b>341</b>                             | <b>9%</b>   | <b>3,745</b>    |
| Ground transportation permits and citations | 628              | 856              | 228                                    | 36%         | 678             |
| Ground rentals                              | 1,630            | 1,664            | 34                                     | 2%          | 1,548           |
| Grant reimbursements                        | -                | 51               | 51                                     | -           | 121             |
| Other operating revenue                     | 64               | 69               | 5                                      | 7%          | 34              |
| <b>Subtotal</b>                             | <b>5,986</b>     | <b>6,646</b>     | <b>660</b>                             | <b>11%</b>  | <b>6,126</b>    |
| <b>Total operating revenues</b>             | <b>\$ 21,670</b> | <b>\$ 23,040</b> | <b>\$ 1,370</b>                        | <b>6%</b>   | <b>\$20,800</b> |

# Operating Expenses

## for the Month Ended May 31, 2018 (Unaudited)

| (In thousands)                   | Budget           | Actual           | Variance<br>Favorable<br>(Unfavorable) | %<br>Change | Prior<br>Year   |
|----------------------------------|------------------|------------------|--|-------------|-----------------|
| <b>Operating expenses:</b>       |                  |                  |  |             |                 |
| Salaries and benefits            | \$ 3,893         | \$ 3,336         | \$ 557                                 | 14%         | \$ 3,341        |
| Contractual services             | 4,288            | 4,195            | 93                                     | 2%          | 3,887           |
| Safety and security              | 2,495            | 2,447            | 48                                     | 2%          | 2,322           |
| Space rental                     | 849              | 848              | 1                                      | -           | 849             |
| Utilities                        | 1,022            | 1,005            | 17                                     | 2%          | 1,043           |
| Maintenance                      | 1,427            | 1,647            | (220)                                  | (15)%       | 975             |
| Equipment and systems            | 27               | 72               | (45)                                   | (167)%      | 10              |
| Materials and supplies           | 28               | 59               | (31)                                   | (111)%      | 49              |
| Insurance                        | 90               | 87               | 3                                      | 4%          | 79              |
| Employee development and support | 95               | 89               | 6                                      | 6%          | 76              |
| Business development             | 393              | 259              | 134                                    | 34%         | 364             |
| Equipment rental and repairs     | 316              | 352              | (36)                                   | (11)%       | 363             |
| <b>Total operating expenses</b>  | <b>\$ 14,923</b> | <b>\$ 14,396</b> | <b>\$ 527</b>                          | <b>4%</b>   | <b>\$13,358</b> |

## Net Operating Income (Loss) Summary for the Month Ended May 31, 2018 (Unaudited)

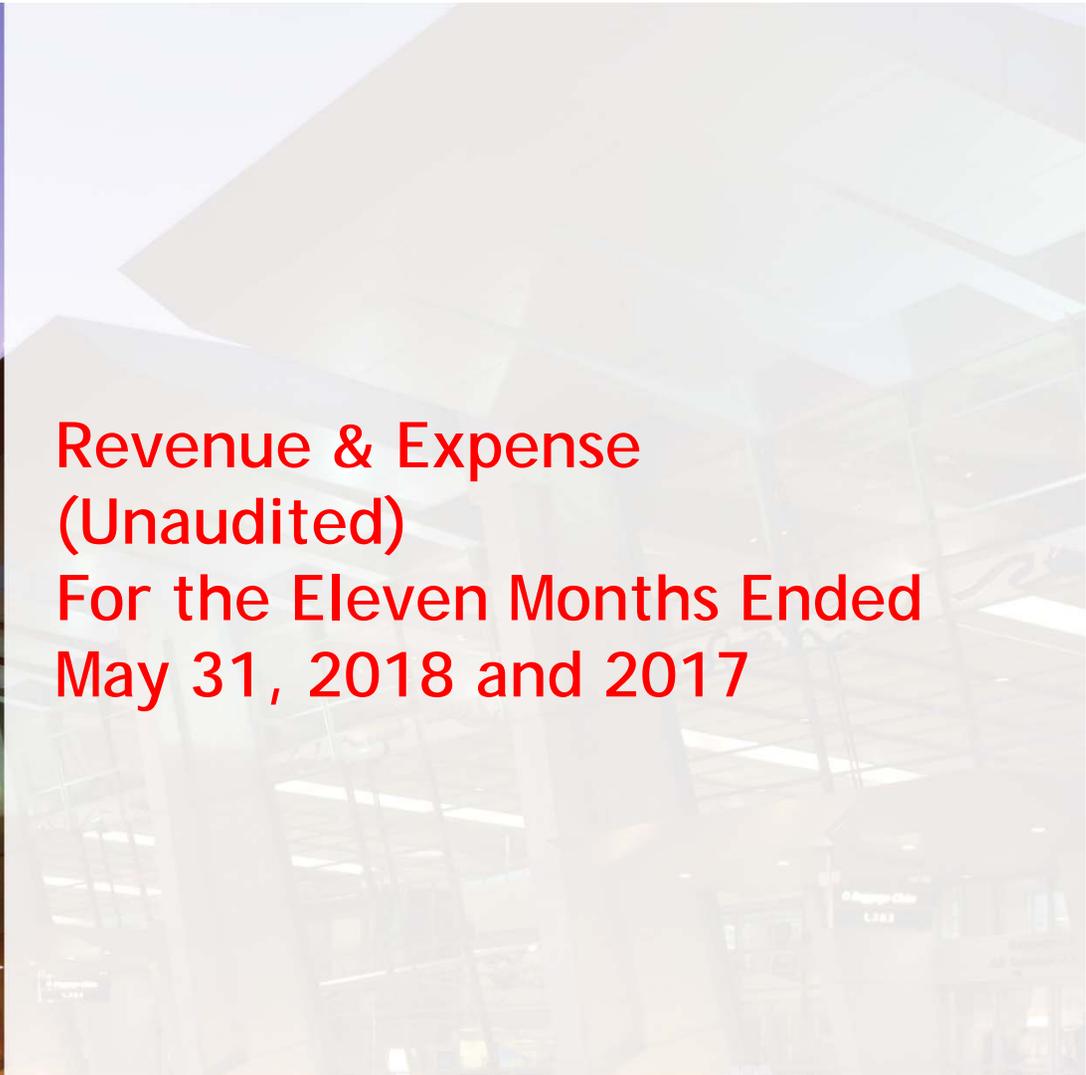
| (In thousands)                 | Budget            | Actual       | Variance<br>Favorable<br>(Unfavorable) | %           | Prior<br>Year     |
|--------------------------------|-------------------|--------------|--|-------------|-------------------|
| Total operating revenues       | \$ 21,670         | \$ 23,040    | \$ 1,370                               | 6%          | \$20,800          |
| Total operating expenses       | 14,923            | 14,396       | 527                                    | 4%          | 13,358            |
| <b>Income from operations</b>  | <b>6,747</b>      | <b>8,644</b> | <b>1,897</b>                           | <b>28%</b>  | <b>7,442</b>      |
| Depreciation                   | 8,630             | 8,630        | -                                      | -           | 9,422             |
| <b>Operating income (loss)</b> | <b>\$ (1,883)</b> | <b>\$ 14</b> | <b>\$ 1,897</b>                        | <b>101%</b> | <b>\$ (1,980)</b> |

# Nonoperating Revenues & Expenses for the Month Ended May 31, 2018 (Unaudited)

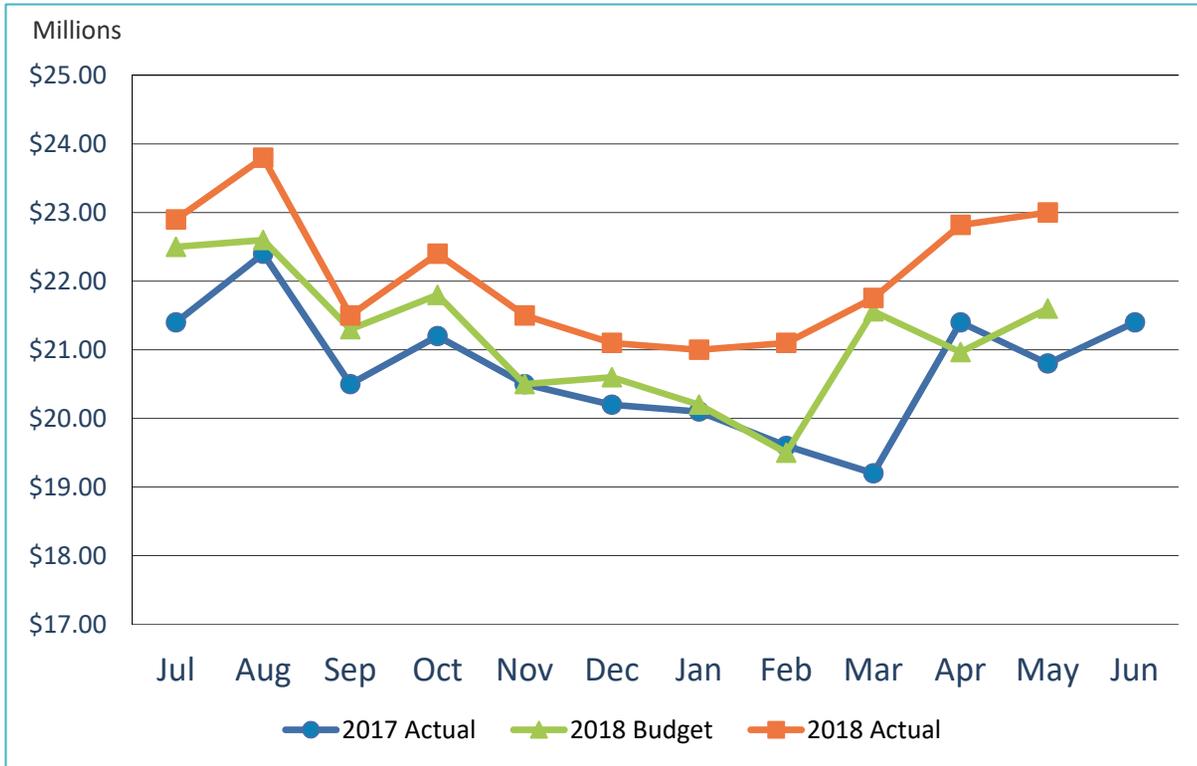
| (In thousands)   | Budget        | Actual          | Variance<br>Favorable<br>(Unfavorable) | %<br>Change | Prior<br>Year      |
|--|---------------|-----------------|--|-------------|--------------------|
| <b>Nonoperating revenues (expenses):</b>                 |               |                 |  |             |                    |
| Passenger facility charges                               | \$ 4,268      | \$ 5,471        | \$ 1,203                               | 28%         | \$ 4,839           |
| Customer facility charges (Rental Car Center)            | 3,438         | 3,652           | 214                                    | 6%          | 3,336              |
| Quieter Home Program, net                                | (469)         | (713)           | (244)                                  | (52)%       | 129                |
| Interest income  | 654           | 1,198           | 544                                    | 83%         | 757                |
| BAB interest rebate                                      | 388           | 389             | 1                                      | -           | 386                |
| Interest expense & debt issuance costs                   | (6,783)       | (6,205)         | 578                                    | 9%          | (5,321)            |
| Bond amortization  | 335           | 485             | 150                                    | 45%         | 343                |
| Other nonoperating revenue (expenses)                    | (1)           | 689             | 690                                    | -           | (14,611)           |
| <b>Nonoperating revenue, net</b>                         | <b>1,830</b>  | <b>4,966</b>    | <b>3,136</b>                           | <b>171%</b> | <b>(10,142)</b>    |
| <b>Change in net position before grant contributions</b> | <b>(53)</b>   | <b>4,980</b>    | <b>5,033</b>                           | <b>-</b>    | <b>(12,122)</b>    |
| Capital grant contributions                              | 1,050         | 976             | (74)                                   | (7)%        | 143                |
| <b>Change in net position</b>                            | <b>\$ 997</b> | <b>\$ 5,956</b> | <b>\$ 4,959</b>                        | <b>497%</b> | <b>\$ (11,979)</b> |



**Revenue & Expense  
(Unaudited)  
For the Eleven Months Ended  
May 31, 2018 and 2017**

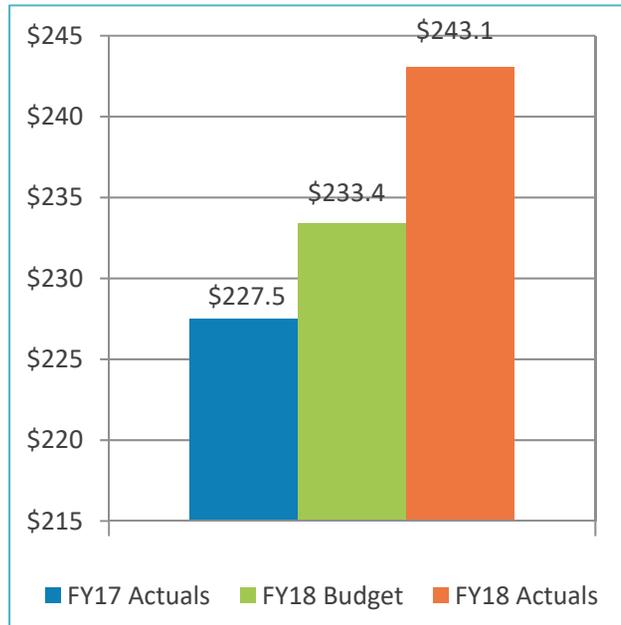


# Operating Revenue (Unaudited)



FY18 YTD Act Vs.  
FY17 YTD Act  
6.8%

FY18 YTD Act Vs.  
FY18 YTD Budget  
4.1%



# Operating Revenues

## for the Eleven Months Ended May 31, 2018 (Unaudited)

| (In thousands)                | Budget            | Actual            | Variance<br>Favorable<br>(Unfavorable) | %        | Prior<br>Year    |
|-------------------------------|-------------------|-------------------|--|----------|------------------|
|                               |                   |                   |  | Change   |                  |
| <b>Aviation revenue:</b>      |                   |                   |  |          |                  |
| Landing fees                  | \$ 25,168         | \$ 24,533         | \$ (635)                               | (3)%     | \$ 23,630        |
| Aircraft parking fees         | 2,768             | 2,944             | 176                                    | 6%       | 2,665            |
| Building rentals              | 54,024            | 54,607            | 583                                    | 1%       | 50,540           |
| Security surcharge            | 30,165            | 30,196            | 31                                     | -        | 27,345           |
| CUPPS Support Charges         | 1,285             | 1,287             | 2                                      | -        | 1,140            |
| Other aviation revenue        | 178               | 168               | (10)                                   | (5)%     | 1,481            |
| <b>Total aviation revenue</b> | <b>\$ 113,588</b> | <b>\$ 113,735</b> | <b>\$ 147</b>                          | <b>-</b> | <b>\$106,801</b> |

# Operating Revenues

## for the Eleven Months Ended May 31, 2018 (Unaudited)

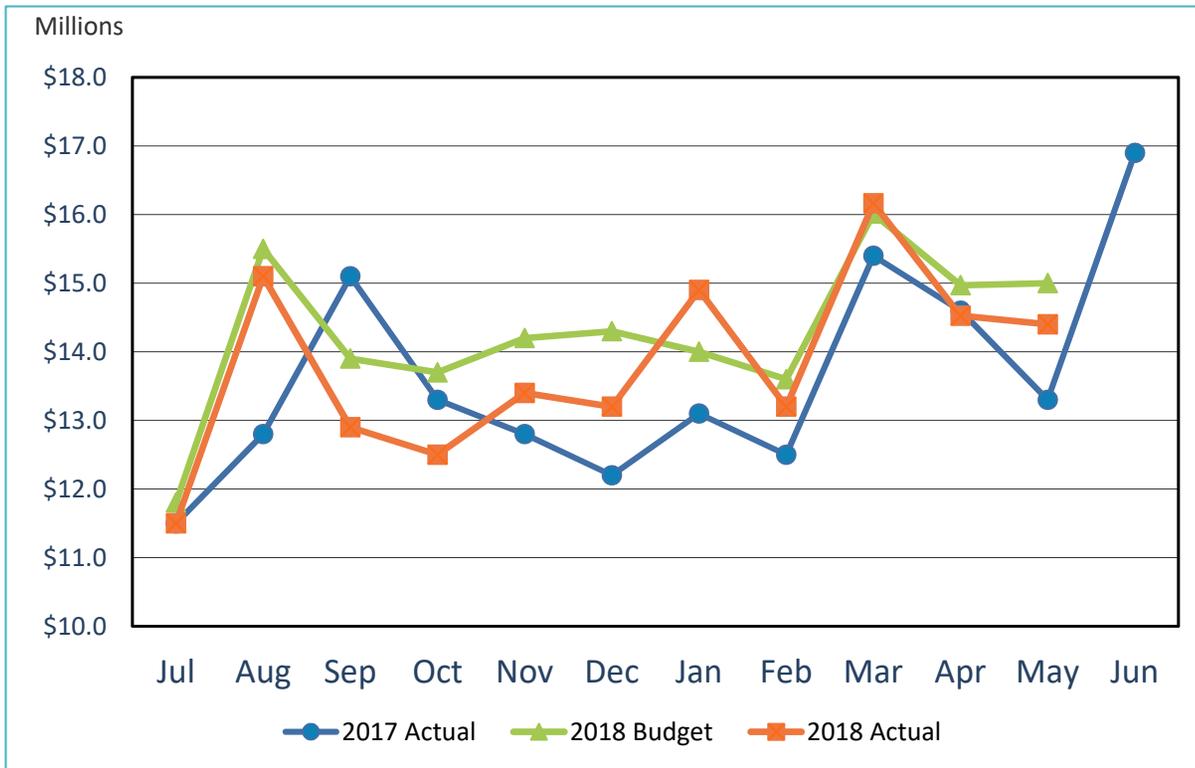
| (In thousands)                           | Budget           | Actual           | Variance<br>Favorable<br>(Unfavorable) | %<br>Change | Prior<br>Year    |
|--|------------------|------------------|--|-------------|------------------|
| Terminal rent non-airline                | \$ 1,453         | \$ 1,857         | \$ 404                                 | 28%         | \$ 1,418         |
| Concession revenue:                      |                  |                  |  |             |                  |
| Terminal concession revenue:             |                  |                  |  |             |                  |
| Food and beverage                        | 9,956            | 11,425           | 1,469                                  | 15%         | 9,892            |
| Retail                                   | 6,321            | 7,003            | 682                                    | 11%         | 6,517            |
| Space storage                            | 800              | 831              | 31                                     | 4%          | 798              |
| Cost recovery                            | 2,842            | 2,801            | (41)                                   | (1)%        | 2,374            |
| Other (Primarily advertising)            | 3,466            | 3,674            | 208                                    | 6%          | 4,155            |
| <b>Total terminal concession revenue</b> | <b>23,385</b>    | <b>25,734</b>    | <b>2,349</b>                           | <b>10%</b>  | <b>23,736</b>    |
| Car rental and license fee revenue:      |                  |                  |  |             |                  |
| Rental car license fees                  | 26,015           | 26,929           | 914                                    | 4%          | 25,835           |
| Rental car center cost recovery          | 1,587            | 1,325            | (262)                                  | (17)%       | 1,618            |
| License fees-other                       | 4,404            | 5,107            | 703                                    | 16%         | 4,411            |
| <b>Total rental car and license fees</b> | <b>32,006</b>    | <b>33,361</b>    | <b>1,355</b>                           | <b>4%</b>   | <b>31,864</b>    |
| <b>Total concession revenue</b>          | <b>\$ 55,391</b> | <b>\$ 59,095</b> | <b>\$ 3,704</b>                        | <b>7%</b>   | <b>\$ 55,599</b> |

# Operating Revenues

## for the Eleven Months Ended May 31, 2018 (Unaudited)

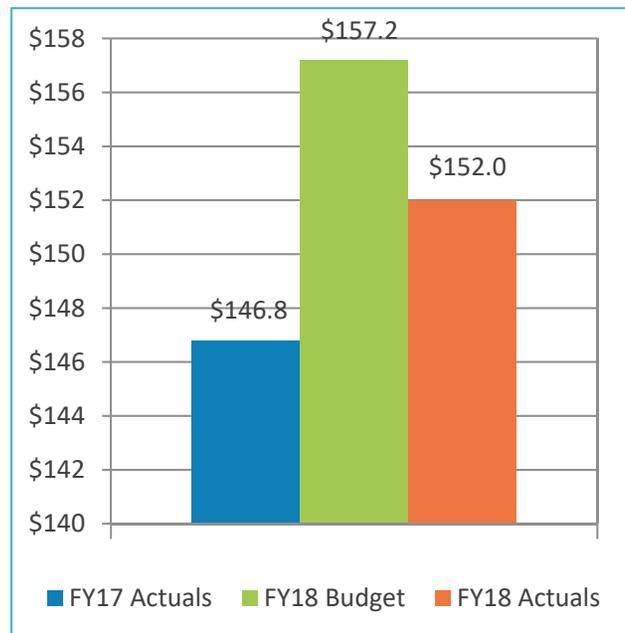
| (In thousands)                              | Budget            | Actual            | Variance<br>Favorable<br>(Unfavorable) | %<br>Change | Prior<br>Year    |
|---|-------------------|-------------------|--|-------------|------------------|
| <b>Parking revenue:</b>                     |                   |                   |  |             |                  |
| Short-term parking revenue                  | \$ 20,747         | \$ 21,495         | \$ 748                                 | 4%          | \$ 21,594        |
| Long-term parking revenue                   | 16,681            | 17,928            | 1,247                                  | 7%          | 16,216           |
| <b>Total parking revenue</b>                | <b>37,428</b>     | <b>39,423</b>     | <b>1,995</b>                           | <b>5%</b>   | <b>37,810</b>    |
| Ground transportation permits and citations | 6,730             | 8,834             | 2,104                                  | 31%         | 7,296            |
| Ground rentals                              | 18,175            | 18,418            | 243                                    | 1%          | 16,949           |
| Grant reimbursements                        | -                 | 493               | 493                                    | -           | 268              |
| Other operating revenue                     | 709               | 1,279             | 570                                    | 80%         | 1,345            |
| <b>Subtotal</b>                             | <b>63,042</b>     | <b>68,447</b>     | <b>5,405</b>                           | <b>9%</b>   | <b>63,668</b>    |
| <b>Total operating revenues</b>             | <b>\$ 233,474</b> | <b>\$ 243,134</b> | <b>\$ 9,660</b>                        | <b>4%</b>   | <b>\$227,486</b> |

# Operating Expenses (Unaudited)



FY18 YTD Act Vs.  
FY17 YTD Act  
-3.5%

FY18 YTD Act Vs.  
FY18 YTD Budget  
3.3%



# Operating Expenses

## for the Eleven Months Ended May 31, 2018 (Unaudited)

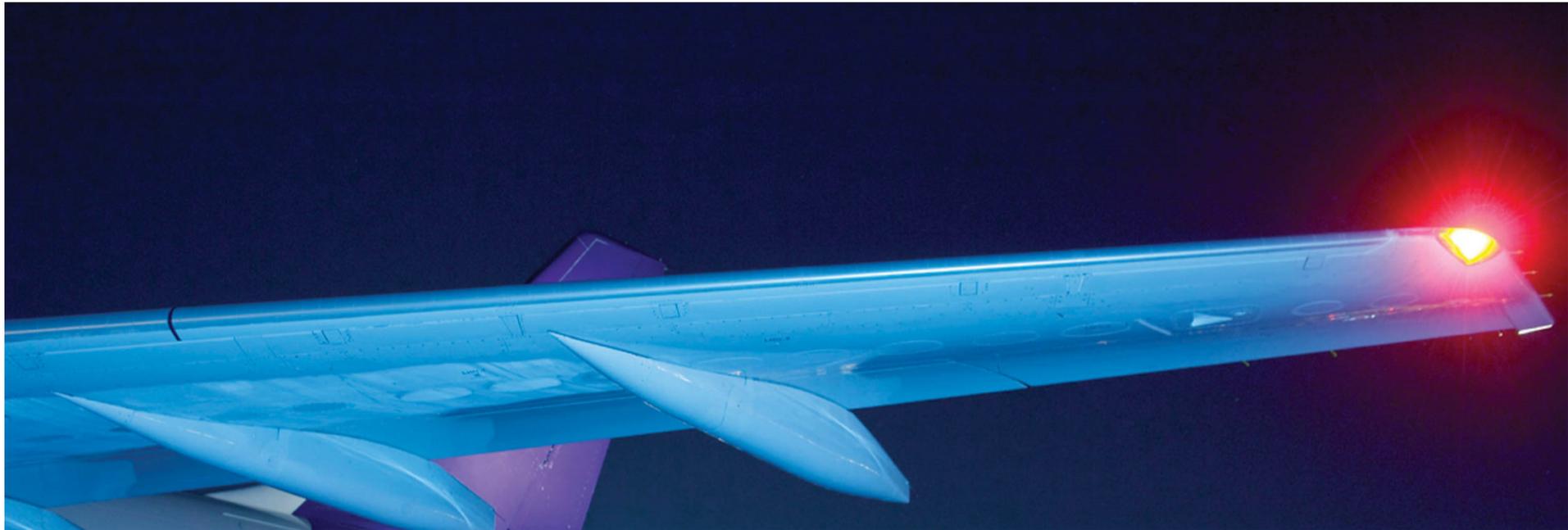
| (In thousands)                   | Budget            | Actual            | Variance<br>Favorable<br>(Unfavorable) | %<br>Change | Prior<br>Year    |
|----------------------------------|-------------------|-------------------|--|-------------|------------------|
| <b>Operating expenses:</b>       |                   |                   |  |             |                  |
| Salaries and benefits            | \$ 43,253         | \$ 42,044         | \$ 1,209                               | 3%          | \$ 41,381        |
| Contractual services             | 42,429            | 41,233            | 1,196                                  | 3%          | 40,021           |
| Safety and security              | 28,161            | 27,714            | 447                                    | 2%          | 25,326           |
| Space rental                     | 9,342             | 9,342             | -                                      | -           | 9,341            |
| Utilities                        | 11,134            | 11,254            | (120)                                  | (1)%        | 9,764            |
| Maintenance                      | 13,620            | 11,529            | 2,091                                  | 15%         | 12,845           |
| Equipment and systems            | 300               | 427               | (127)                                  | (42)%       | 424              |
| Materials and supplies           | 406               | 535               | (129)                                  | (32)%       | 529              |
| Insurance                        | 1,035             | 1,011             | 24                                     | 2%          | 877              |
| Employee development and support | 1,150             | 1,101             | 49                                     | 4%          | 1,134            |
| Business development             | 3,253             | 2,924             | 329                                    | 10%         | 2,180            |
| Equipment rental and repairs     | 3,147             | 2,905             | 241                                    | 8%          | 2,983            |
| <b>Total operating expenses</b>  | <b>\$ 157,229</b> | <b>\$ 152,019</b> | <b>\$ 5,210</b>                        | <b>3%</b>   | <b>\$146,805</b> |

## Net Operating Income (Loss) Summary for the Eleven Months Ended May 31, 2018 (Unaudited)

| (In thousands)                 | Budget             | Actual            | Variance<br>Favorable<br>(Unfavorable) | %<br>Change | Prior<br>Year     |
|--------------------------------|--------------------|-------------------|--|-------------|-------------------|
| Total operating revenues       | \$ 233,474         | \$ 243,134        | \$ 9,660                               | 4%          | \$227,486         |
| Total operating expenses       | 157,229            | 152,019           | 5,210                                  | 3%          | 146,805           |
| <b>Income from operations</b>  | <b>76,245</b>      | <b>91,115</b>     | <b>14,870</b>                          | <b>20%</b>  | <b>80,681</b>     |
| Depreciation                   | 95,467             | 95,467            | -                                      | -           | 85,896            |
| <b>Operating income (loss)</b> | <b>\$ (19,222)</b> | <b>\$ (4,352)</b> | <b>\$ 14,870</b>                       | <b>77%</b>  | <b>\$ (5,215)</b> |

# Nonoperating Revenues & Expenses for the Eleven Months Ended May 31, 2018 (Unaudited)

| (In thousands)   | Budget         | Actual           | Variance<br>Favorable<br>(Unfavorable) | %<br>Change  | Prior<br>Year   |
|--|----------------|------------------|--|--------------|-----------------|
| <b>Nonoperating revenues (expenses):</b>                 |                |                  |  |              |                 |
| Passenger facility charges                               | \$ 38,602      | \$ 42,674        | \$ 4,072                               | 11%          | \$ 38,556       |
| Customer facility charges (Rental Car Center)            | 36,678         | 37,255           | 577                                    | 2%           | 33,056          |
| Quieter Home Program, net                                | (3,189)        | (2,548)          | 641                                    | 20%          | (676)           |
| Interest income  | 8,140          | 11,939           | 3,799                                  | 47%          | 7,357           |
| BAB interest rebate                                      | 4,268          | 4,277            | 9                                      | -            | 4,255           |
| Interest expense & debt issuance costs                   | (75,498)       | (68,577)         | 6,921                                  | 9%           | (56,572)        |
| Bond amortization  | 3,725          | 5,212            | 1,487                                  | 40%          | 3,811           |
| Other nonoperating revenue (expenses)                    | (9)            | (3,946)          | (3,937)                                | -            | (16,659)        |
| <b>Nonoperating revenue, net</b>                         | <b>12,717</b>  | <b>26,286</b>    | <b>13,569</b>                          | <b>107%</b>  | <b>13,128</b>   |
| <b>Change in net position before grant contributions</b> | <b>(6,505)</b> | <b>21,934</b>    | <b>28,439</b>                          | <b>437%</b>  | <b>7,913</b>    |
| Capital grant contributions                              | 7,243          | 9,740            | 2,497                                  | 34%          | 1,805           |
| <b>Change in net position</b>                            | <b>\$ 738</b>  | <b>\$ 31,674</b> | <b>\$ 30,936</b>                       | <b>4194%</b> | <b>\$ 9,718</b> |



Statements of Net Position (Unaudited)  
May 31, 2018 and 2017

Statements of Net Position (Unaudited)  
 As of May 31, 2018 and 2017  
 (In Thousands)

|   | <u>2018</u>          | <u>2017</u>          |
|---|----------------------|----------------------|
| <b>Current assets:</b>  |                      |                      |
| Cash and investments  | \$ 90,301            | \$ 64,892            |
| Tenant lease receivable, net of allowance<br>of 2018: (\$211,892) and 2017: (\$218,877) | 8,946                | 7,720                |
| Grants receivable   | 7,579                | 3,860                |
| Notes receivable-current portion  | 1,802                | 1,705                |
| Prepaid expenses and other current assets   | 8,783                | 7,197                |
| <b>Total current assets</b>   | <u>117,411</u>       | <u>85,374</u>        |
| <br><b>Cash designated for capital projects and other</b>                               | <br><u>\$ 24,576</u> | <br><u>\$ 42,295</u> |

Statements of Net Position (Unaudited)  
 As of May 31, 2018 and 2017  
 (In Thousands)

|   | <u>2018</u>       | <u>2017</u>       |
|---|-------------------|-------------------|
| <b>Restricted assets:</b>                         |                   |                   |
| Cash and investments:                             |                   |                   |
| Bonds reserve                                     | \$ 60,780         | \$ 57,872         |
| Passenger facility charges and interest unapplied | 77,963            | 67,919            |
| Customer facility charges and interest applied    | 43,028            | 37,159            |
| SBD bond guarantee                                | 4,000             | 4,000             |
| Bond proceeds held by trustee                     | 328,358           | 154,998           |
| Passenger facility charges receivable             | 4,288             | 4,185             |
| Customer facility charges receivable              | 3,832             | 3,852             |
| OCIP insurance reserve                            | 5,137             | 2,791             |
| <b>Total restricted assets</b>                    | <b>\$ 527,386</b> | <b>\$ 332,776</b> |

# Statements of Net Position (Unaudited)

## As of May 31, 2018 and 2017

(In Thousands)

**Noncurrent assets:**

**Capital assets:**

Land and land improvements  
 Runways, roads and parking lots  
 Buildings and structures  
 Machinery and equipment  
 Vehicles  
 Office furniture and equipment  
 Works of art  
 Construction-in-progress

Less: accumulated depreciation

**Total capital assets, net**

|  | <b>2018</b>         | <b>2017</b>         |
|--|---------------------|---------------------|
|  | \$ 127,171          | \$ 110,139          |
|  | 651,834             | 631,186             |
|  | 1,431,854           | 1,395,686           |
|  | 56,887              | 49,022              |
|  | 17,889              | 15,660              |
|  | 37,029              | 33,427              |
|  | 10,066              | 10,066              |
|  | 346,125             | 180,700             |
|  | <b>2,678,855</b>    | <b>2,425,886</b>    |
|  | (987,329)           | (892,757)           |
|  | <b>\$ 1,691,526</b> | <b>\$ 1,533,129</b> |

Statements of Net Position (Unaudited)  
 As of May 31, 2018 and 2017  
 (In Thousands)

|  | <u>2018</u>         | <u>2017</u>         |
|--|---------------------|---------------------|
| <b>Other assets:</b>                                   |                     |                     |
| Notes receivable - long-term portion                   | \$ 31,596           | \$ 33,486           |
| Investments - long-term portion                        | 161,477             | 187,361             |
| Security deposit                                       | 350                 | 350                 |
| <b>Total other assets</b>                              | <u>193,423</u>      | <u>221,197</u>      |
| <br>   |                     |                     |
| <b>Deferred outflows of resources:</b>                 |                     |                     |
| Deferred pension outflows                              | 20,805              | 20,618              |
| Deferred OPEB outflows                                 | 957                 | -                   |
| Deferred POB outflows                                  | 505                 | -                   |
| <b>Total assets and deferred outflows of resources</b> | <u>\$ 2,576,590</u> | <u>\$ 2,235,389</u> |

# Statements of Net Position (Unaudited)

## As of May 31, 2018 and 2017

(In Thousands)

|  | <u>2018</u>             | <u>2017</u>             |
|--|-------------------------|-------------------------|
| <b>Current liabilities:</b>                                |                         |                         |
| Accounts payable and accrued liabilities                   | \$ 55,828               | \$ 42,597               |
| Deposits and other current liabilities                     | 9,533                   | 8,682                   |
| <b>Total current liabilities</b>                           | <b><u>65,361</u></b>    | <b><u>51,279</u></b>    |
| <br>   |                         |                         |
| <b>Current liabilities payable from restricted assets:</b> |                         |                         |
| Current portion of long-term debt                          | 17,070                  | 11,585                  |
| Accrued interest on bonds and variable debt                | 33,083                  | 27,253                  |
| <b>Total liabilities payable from restricted assets</b>    | <b><u>\$ 50,153</u></b> | <b><u>\$ 38,838</u></b> |

Statements of Net Position (Unaudited)  
 As of May 31, 2018 and 2017  
 (In Thousands)

**Long-term liabilities:**

Variable debt  
 Other long-term liabilities  
 Long-term debt - bonds net of amortized premium  
 Net pension liability

**Total long-term liabilities**

**Total liabilities**

**Deferred inflows of resources**

Deferred pension inflows  
 Deferred OPEB inflows

**Total liabilities and deferred inflows of resources**

|  | <b>2018</b>         | <b>2017</b>         |
|--|---------------------|---------------------|
|  | \$ 20,163           | \$ 52,998           |
|  | 9,004               | 8,598               |
|  | 1,593,369           | 1,276,361           |
|  | 18,743              | 18,111              |
|  | <b>1,641,279</b>    | <b>1,356,068</b>    |
|  | <b>1,756,793</b>    | <b>1,446,185</b>    |
|  |                     |                     |
|  | 3,507               | 1,815               |
|  | 721                 | -                   |
|  | <b>\$ 1,761,021</b> | <b>\$ 1,448,000</b> |

# Statements of Net Position (Unaudited)

## As of May 31, 2018 and 2017

(In Thousands)

**Net Position:**

Invested in capital assets, net of related debt

Other restricted

Unrestricted:

Designated

Undesignated

**Total net position**

|  | <u>2018</u>       | <u>2017</u>       |
|--|-------------------|-------------------|
|  | \$ 382,045        | \$ 339,558        |
|  | 196,381           | 177,476           |
|  |                   |                   |
|  | 24,576            | 42,295            |
|  | <u>212,567</u>    | <u>228,060</u>    |
|  |                   |                   |
|  | <u>\$ 815,569</u> | <u>\$ 787,389</u> |



Questions?



# Investment Report

Period Ending  
May 31, 2018

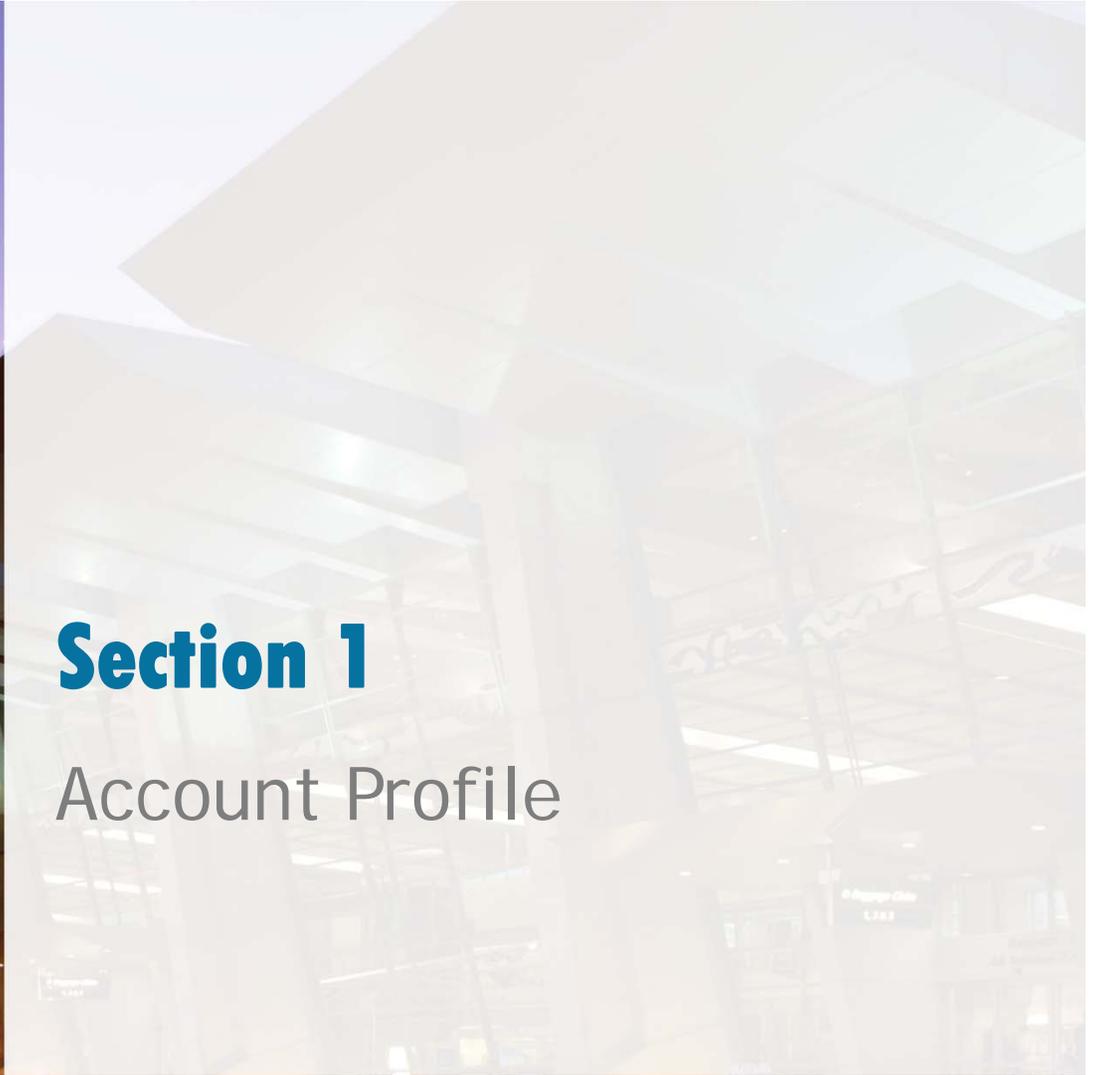
Presented by: John Dillon  
Director, Financial Management





# Section 1

## Account Profile



# Certification Page

This report is prepared for the San Diego County Regional Airport Authority (the “Authority”) in accordance with California Government Code Section 53646, which states that “the treasurer or chief fiscal officer may render a quarterly report to the chief executive officer, the internal auditor, and the legislative body of the local agency within 30 days following the end of the quarter covered by the report.”

The investment report was compiled in compliance with California Government Code 53646 and the Authority’s approved Investment Policy. All investment transactions made in the Authority’s portfolio during this period were made on behalf of the Authority. Sufficient liquidity and anticipated revenue are available to meet expenditure requirements for the next six months.

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Scott Brickner, C.P.A.  
V.P Finance & Asset Management/Treasurer  
San Diego County Regional Airport Authority

# Objectives

## Investment Objectives

The San Diego County Regional Airport Authority's investment objectives, in order of priority, are to provide safety to ensure the preservation of capital in the overall portfolio, provide sufficient liquidity for cash needs and a market rate of return consistent with the investment program. In order to achieve these objectives, the portfolio invests in high quality fixed income securities consistent with the investment policy and California Government Code.

# Compliance

May 31, 2018

This portfolio is a consolidation of assets managed by Chandler Asset Management and assets managed internally by SDCRAA. Chandler relies on SDCRAA to provide accurate information for reporting assets and producing this compliance statement.

| Category   | Standard   | Comment  |
|--|--|----------|
| Treasury Issues  | No Limit   | Complies |
| Agency Issues  | No Limit   | Complies |
| Supranationals   | "AA" rated or better by a Nationally Recognized Statistical Rating Organization ("NRSRO"); 30% maximum; U.S. dollar denominated senior unsecured unsubordinated obligations issued or unconditionally guaranteed by the International Bank for Reconstruction and Development ("IBRD"), the International Finance Corporation ("IFC") or the Inter-American Development Bank ("IADB")  | Complies |
| Municipal Issues                                       | "A" rated or better by a NRSRO; 20% maximum; 5% max per issuer   | Complies |
| Banker's Acceptances                                   | "A-1" rated or equivalent or highest category by a NRSRO; 40% maximum; 10% max per bank; 180 days max maturity   | Complies |
| Commercial Paper                                       | "A-1" rated or equivalent by a NRSRO; or "A" rated issuer or equivalent by a NRSRO, if any long-term debt; 25% maximum; 10% max per issuer (combined with any other securities from that issuer); 270 days max maturity; Entity organized and operating in the U.S. as a general corporation and has total assets >\$500 million; or Entity is organized within the U.S. as a special purpose corporation, trust, or limited liability company and has credit enhancements including, but not limited to, over collateralization, letters of credit, or surety bond.   | Complies |
| Negotiable Certificates of Deposit ("NCD")             | "A" rated issuer or better by a NRSRO; 30% maximum; 10% max per issuer (combined with any other securities from that issuer); Issued by nationally or state-chartered bank, a state or federal savings institution or by a federally licensed or state licensed branch of a foreign bank.  | Complies |
| Time Deposits/Certificates of Deposit/<br>Bank Deposit | Bank Deposits, including, demand deposit accounts, savings accounts, market rate accounts, and time certificates of deposits ("TCD") in financial institutions located in California. 20% maximum; 10% max per TCD issuer (combined with other securities from that issuer); 3 years max maturity; Financial institutions with net worth of \$10 million and total assets of \$50 million; Deposits in each bank limited to 5% max of the total assets of bank; To be eligible to receive Authority deposits, financial institution must have received a minimum overall satisfactory rating, under the Community Reinvestment Act, for meeting the credit needs of California Communities; Bank Deposits are required to be collateralized as specified by Cal. Gov. Code §53630 et seq.; Collateralization may be waived for any portion that is covered by FDIC | Complies |
| Medium Term Notes                                      | "A" rated or better by a NRSRO; 15% maximum; 10% max per issuer (combined with any other securities from that issuer); Issued by corporations organized and operating within the U.S. or by depository institutions licensed by the U.S.   | Complies |
| Money Market Funds                                     | Highest rating or "AAA" rated by two NRSROs; or SEC registered investment adviser with assets under management in excess of \$500 million and experience greater than 5 years; 20% maximum; 10% per fund; 5% max of total fund balance   | Complies |
| Repurchase Agreements                                  | "A" rated or better by a NRSRO; 1 year max maturity; U.S. Treasury or Federal Agency collateral only   | Complies |
| Local Agency Investment Fund (LAIF)                    | Max program limit for LAIF; Pursuant to California Gov. Code Section 16429.1   | Complies |
| San Diego County Investment Pool (SDCIP)               | Max program limit for LAIF   | Complies |
| Local Government Investment Pool (LGIP)                | Max program limit for LAIF   | Complies |
| Prohibited   | Inverse floaters, Range notes, Interest-only strips from mortgaged backed securities; Common stocks; Zero interest accrual securities  | Complies |
| Average Maturity                                       | 3 years  | Complies |
| Maximum maturity                                       | 5 years  | Complies |

# Portfolio Characteristics

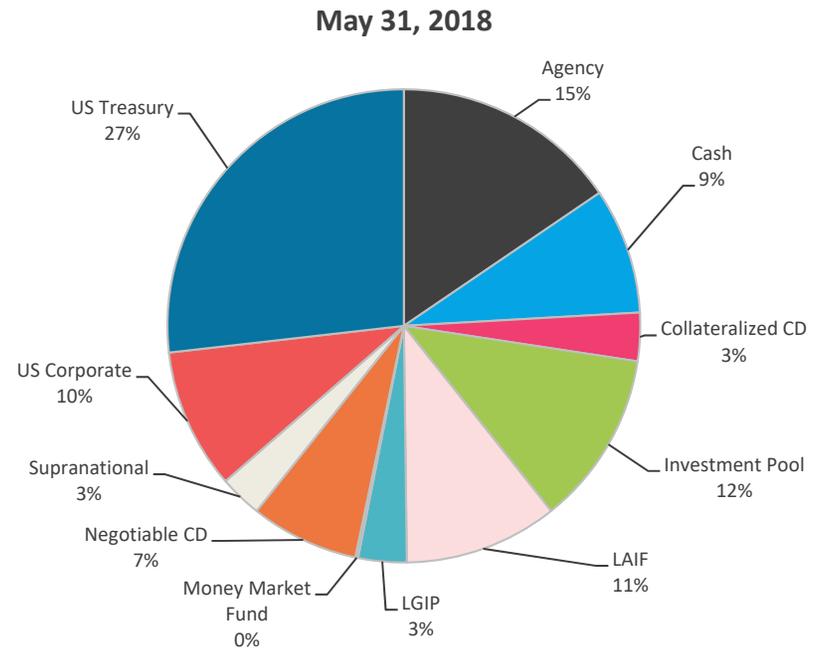
## SDCRAA Consolidated

|                        | 5/31/2018   | 4/30/2018   | Change      |
|------------------------|-------------|-------------|-------------|
|                        | Portfolio   | Portfolio   | Portfolio   |
| Average Maturity (yrs) | 1.26        | 1.30        | (0.04)      |
| Average Purchase Yield | 1.59%       | 1.56%       | 0.03%       |
| Average Market Yield   | 2.17%       | 2.16%       | 0.01%       |
| Average Quality*       | AA/Aa1      | AA/Aa1      | AA/Aa1      |
| Total Market Value     | 466,425,006 | 471,098,985 | (4,818,359) |

\*Portfolio is S&P and Moody's, respectively.

# Sector Distribution

|                   | May 31, 2018       |                | April 30, 2018     |                |
|-------------------|--------------------|----------------|--------------------|----------------|
|                   | Total Market Value | % of Portfolio | Total Market Value | % of Portfolio |
| Agency            | 72,490,218         | 15.5%          | 72,285,503         | 15.3%          |
| Cash              | 40,162,084         | 8.6%           | 46,052,329         | 9.8%           |
| Collateralized CD | 15,582,526         | 3.3%           | 15,582,328         | 3.3%           |
| Investment Pool   | 55,437,820         | 11.9%          | 55,373,869         | 11.7%          |
| LAIF              | 48,827,368         | 10.5%          | 48,754,589         | 10.4%          |
| LGIP              | 15,497,952         | 3.3%           | 15,472,746         | 3.3%           |
| Money Market Fund | 1,040,056          | 0.2%           | 553,824            | 0.1%           |
| Negotiable CD     | 34,654,690         | 7.4%           | 34,782,615         | 7.4%           |
| Supranational     | 13,381,116         | 2.9%           | 13,342,090         | 2.8%           |
| US Corporate      | 44,834,998         | 9.6%           | 44,707,702         | 9.5%           |
| US Treasury       | 124,516,178        | 26.8%          | 124,191,390        | 26.4%          |
| <b>TOTAL</b>      | <b>466,425,006</b> | <b>100.0%</b>  | <b>471,098,985</b> | <b>100.0%</b>  |



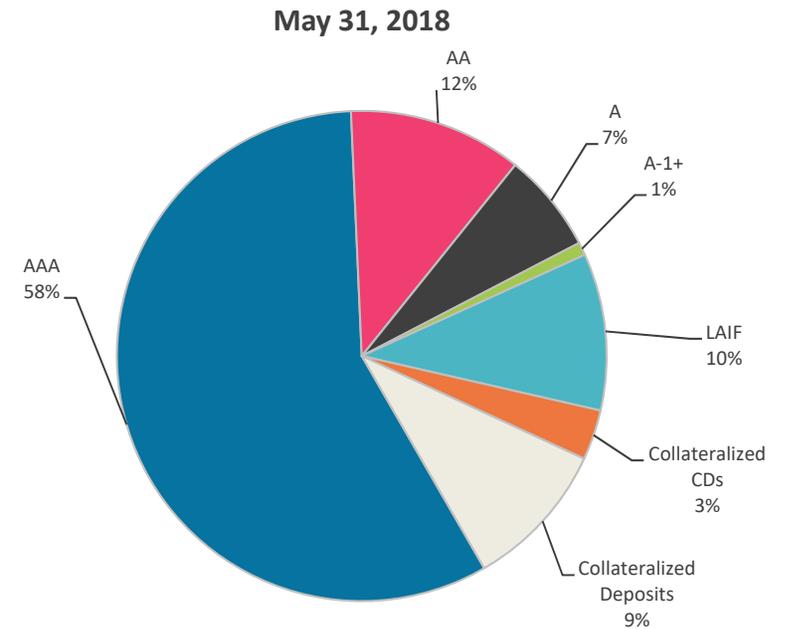
# Quality Distribution

|                         | May 31, 2018       |                | April 30, 2018     |                |
|-------------------------|--------------------|----------------|--------------------|----------------|
|                         | Total Market Value | % of Portfolio | Total Market Value | % of Portfolio |
| AAA <sup>(1)</sup>      | 272,742,993        | 58.5%          | 271,601,403        | 57.6%          |
| AA                      | 54,045,122         | 11.6%          | 54,071,062         | 11.5%          |
| A                       | 31,060,479         | 6.7%           | 31,026,341         | 6.5%           |
| A-1+                    | 4,004,434          | 0.9%           | 4,010,933          | 0.9%           |
| LAIF                    | 48,827,368         | 10.5%          | 48,754,589         | 10.4%          |
| Collateralized CDs      | 15,582,526         | 3.3%           | 15,582,328         | 3.3%           |
| Collateralized Deposits | 40,162,084         | 8.6%           | 46,052,329         | 9.8%           |
| <b>TOTAL</b>            | <b>466,425,006</b> | <b>100.0%</b>  | <b>471,098,985</b> | <b>100.0%</b>  |

**Notes:**

Security ratings are based on the highest rating provided by Moody's, S&P and Fitch and is presented using the S&P ratings scale.

(1) Includes investments that have split ratings between S&P, Moody's and Fitch.

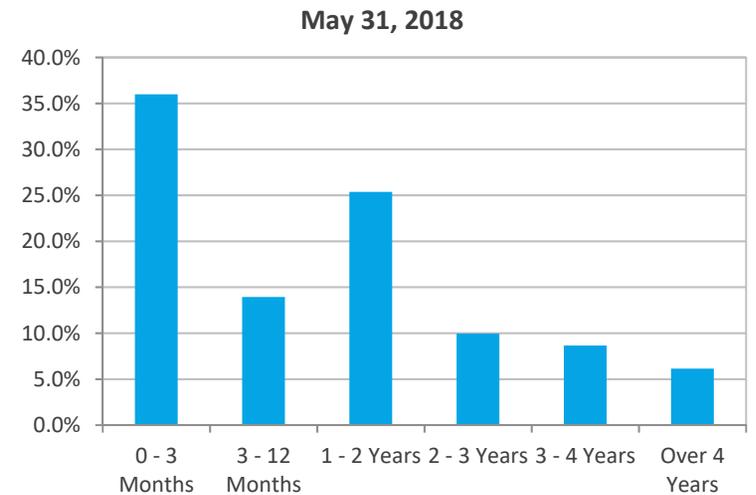


# Maturity Distribution

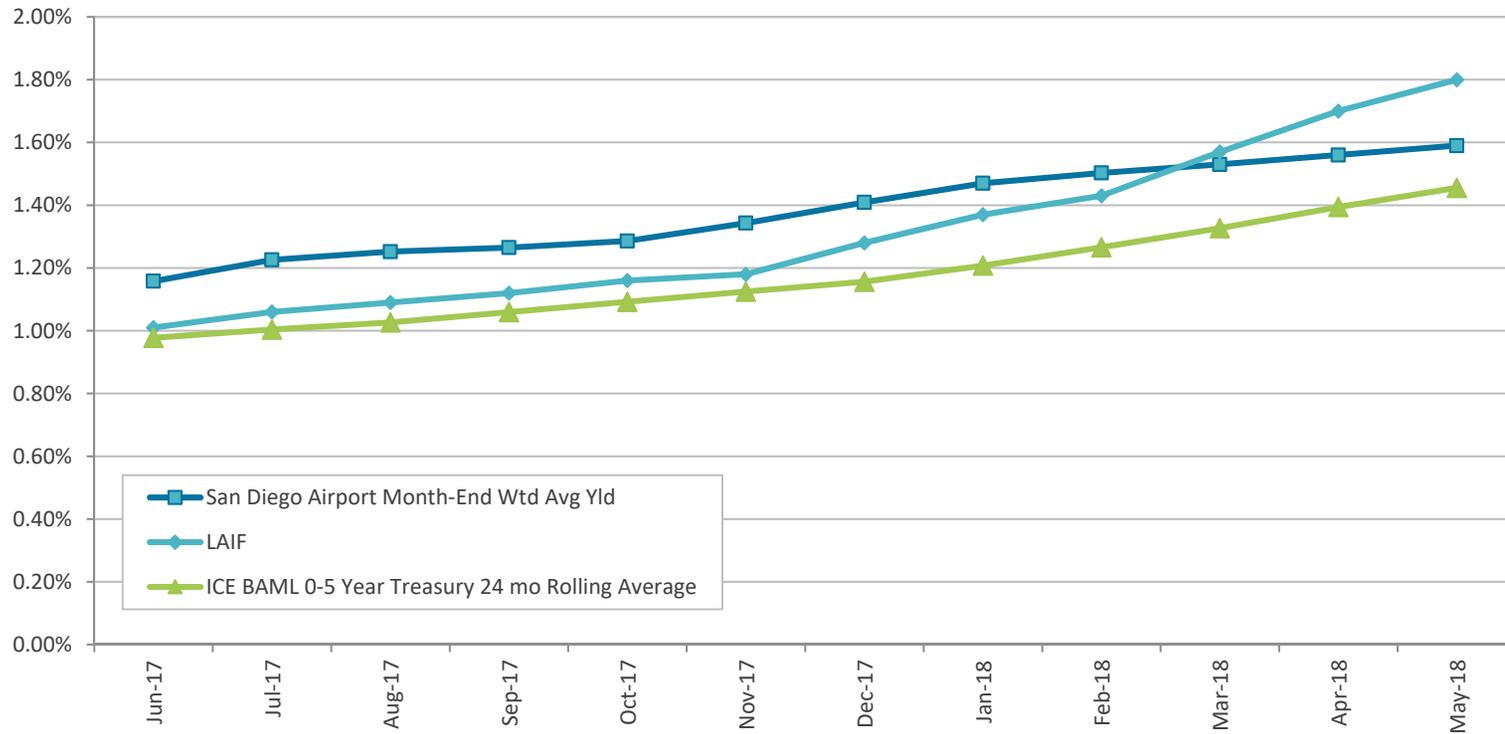
|                             | May 31, 2018       |                | April 30, 2018     |                |
|-----------------------------|--------------------|----------------|--------------------|----------------|
|                             | Total Market Value | % of Portfolio | Total Market Value | % of Portfolio |
| 0 – 3 Months <sup>(1)</sup> | 167,958,287        | 36.0%          | 166,207,356        | 35.3%          |
| 3 – 12 Months               | 64,944,832         | 13.9%          | 61,517,218         | 13.1%          |
| 1 – 2 Years                 | 118,252,228        | 25.4%          | 128,511,698        | 27.3%          |
| 2 – 3 Years                 | 46,355,523         | 9.9%           | 38,691,526         | 8.2%           |
| 3 – 4 Years                 | 40,324,582         | 8.6%           | 37,168,931         | 7.9%           |
| Over 4 Years                | 28,589,554         | 6.1%           | 39,002,256         | 8.3%           |
| <b>TOTAL</b>                | <b>466,425,006</b> | <b>100.0%</b>  | <b>471,098,985</b> | <b>100.0%</b>  |

**Notes:**

(1) The 0-3 category includes investments held in LAIF, CalTrust, and the San Diego County Investment Pool.



# Investment Performance





## Section 2

### Portfolio Holdings



# Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending May 31, 2018

| CUSIP               | Security Description                | Par Value/Units      | Purchase Date<br>Book Yield | Book Value           | Mkt Price<br>Mkt YTM | Market Value<br>Accrued Int.              | % of Port.<br>Gain/Loss                | Moody/S&P<br>Fitch             | Maturity<br>Duration       |
|---------------------|-------------------------------------|----------------------|-----------------------------|----------------------|----------------------|---|--|--------------------------------|----------------------------|
| <b>Agency</b>       |                                     |                      |                             |                      |                      |   |  |                                |                            |
| 3130A8PK3           | FHLB Note<br>0.625% Due 08/07/2018  | 4,000,000.00         | 08/15/2016<br>0.81%         | 3,985,680.00         | 99.75<br>1.98%       | 3,990,068.00<br>7,916.67                  | 0.86%<br>4,388.00                      | Aaa / AA+<br>AAA               | 0.19<br>0.18               |
| 3135G0E58           | FNMA Note<br>1.125% Due 10/19/2018  | 5,000,000.00         | 10/16/2015<br>0.94%         | 5,027,500.00         | 99.65<br>2.04%       | 4,982,465.00<br>6,562.50                  | 1.07%<br>(45,035.00)                   | Aaa / AA+<br>AAA               | 0.39<br>0.38               |
| 3137EADK2           | FHLMC Note<br>1.250% Due 08/01/2019 | 5,000,000.00         | 07/08/2016<br>0.82%         | 5,064,250.00         | 98.77<br>2.32%       | 4,938,725.00<br>20,833.33                 | 1.06%<br>(125,525.00)                  | Aaa / AA+<br>AAA               | 1.17<br>1.14               |
| 3135G0N33           | FNMA Note<br>0.875% Due 08/02/2019  | 7,800,000.00         | 08/02/2016<br>0.93%         | 7,786,896.00         | 98.34<br>2.33%       | 7,670,215.80<br>22,560.42                 | 1.65%<br>(116,680.20)                  | Aaa / AA+<br>AAA               | 1.17<br>1.15               |
| 3130A8Y72           | FHLB Note<br>0.875% Due 08/05/2019  | 12,000,000.00        | 10/21/2016<br>1.03%         | 11,948,160.00        | 98.30<br>2.35%       | 11,795,880.00<br>33,833.33                | 2.54%<br>(152,280.00)                  | Aaa / AA+<br>AAA               | 1.18<br>1.16               |
| 3135G0P49           | FNMA Note<br>1.000% Due 08/28/2019  | 13,500,000.00        | 09/06/2016<br>1.06%         | 13,477,860.00        | 98.39<br>2.31%       | 13,282,771.50<br>34,125.00                | 2.86%<br>(195,088.50)                  | Aaa / AA+<br>AAA               | 1.24<br>1.23               |
| 3130A9EP2           | FHLB Note<br>1.000% Due 09/26/2019  | 10,000,000.00        | 10/07/2016<br>1.09%         | 9,972,700.00         | 98.25<br>2.35%       | 9,825,370.00<br>18,055.56                 | 2.11%<br>(147,330.00)                  | Aaa / AA+<br>AAA               | 1.32<br>1.30               |
| 3135G0T29           | FNMA Note<br>1.500% Due 02/28/2020  | 13,035,000.00        | 02/28/2017<br>1.58%         | 13,003,050.30        | 98.44<br>2.42%       | 12,832,136.30<br>50,510.63                | 2.76%<br>(170,914.00)                  | Aaa / AA+<br>AAA               | 1.75<br>1.70               |
| 313378J77           | FHLB Note<br>1.875% Due 03/13/2020  | 3,000,000.00         | 05/16/2017<br>1.57%         | 3,025,080.00         | 98.87<br>2.53%       | 2,966,001.00<br>12,187.50                 | 0.64%<br>(59,079.00)                   | Aaa / AA+<br>NR                | 1.79<br>1.73               |
| <b>Total Agency</b> |                                     | <b>73,335,000.00</b> | <b>1.12%</b>                | <b>73,291,176.30</b> | <b>2.32%</b>         | <b>72,283,632.60</b><br><b>206,584.94</b> | <b>15.55%</b><br><b>(1,007,543.70)</b> | <b>Aaa / AA+</b><br><b>Aaa</b> | <b>1.23</b><br><b>1.20</b> |

# Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending May 31, 2018

| CUSIP                          | Security Description                                     | Par Value/Units      | Purchase Date<br>Book Yield | Book Value           | Mkt Price<br>Mkt YTM | Market Value<br>Accrued Int.          | % of Port.<br>Gain/Loss     | Moody/S&P<br>Fitch          | Maturity<br>Duration       |
|--------------------------------|--|----------------------|-----------------------------|----------------------|----------------------|---------------------------------------|-----------------------------|-----------------------------|----------------------------|
| <b>Cash</b>                    |  |                      |                             |                      |                      |                                       |                             |                             |                            |
| PP2118\$00                     | U.S. Bank Checking Account                               | 39,140.05            | Various<br>0.00%            | 39,140.05            | 1.00<br>0.00%        | 39,140.05<br>0.00                     | 0.01%<br>0.00               | NR / NR<br>NR               | 0.00<br>0.00               |
| PP2118V\$7                     | EastWest Bank Deposit Account                            | 27,371,822.84        | Various<br>1.21%            | 27,371,822.84        | 1.00<br>1.21%        | 27,371,822.84<br>0.00                 | 5.87%<br>0.00               | NR / NR<br>NR               | 0.00<br>0.00               |
| PP2118V\$8                     | EastWest Bank Deposit Account                            | 105,398.20           | Various<br>1.21%            | 105,398.20           | 1.00<br>1.21%        | 105,398.20<br>0.00                    | 0.02%<br>0.00               | NR / NR<br>NR               | 0.00<br>0.00               |
| PP2118V\$9                     | U.S. Bank Checking Account                               | 12,645,722.86        | Various<br>0.00%            | 12,645,722.86        | 1.00<br>0.00%        | 12,645,722.86<br>0.00                 | 2.71%<br>0.00               | NR / NR<br>NR               | 0.00<br>0.00               |
| <b>Total Cash</b>              |  | <b>40,162,083.95</b> | <b>0.83%</b>                | <b>40,162,083.95</b> | <b>0.83%</b>         | <b>40,162,083.95</b><br><b>0.00</b>   | <b>8.61%</b><br><b>0.00</b> | <b>NR / NR</b><br><b>NR</b> | <b>0.00</b><br><b>0.00</b> |
| <b>Collateralized CD</b>       |  |                      |                             |                      |                      |                                       |                             |                             |                            |
| PP2118V\$6                     | EastWest Bank Collateralized CD<br>1.300% Due 10/24/2018 | 5,099,171.04         | Various<br>1.50%            | 5,088,069.38         | 60.40<br>1.50%       | 5,088,069.38<br>181.61                | 1.09%<br>0.00               | NR / NR<br>NR               | 0.40<br>0.24               |
| PP2118V\$5                     | EastWest Bank Collateralized CD<br>1.550% Due 07/07/2019 | 10,521,130.45        | Various<br>1.60%            | 10,493,827.96        | 60.40<br>1.60%       | 10,493,827.96<br>446.80               | 2.25%<br>0.00               | NR / NR<br>NR               | 1.10<br>0.69               |
| <b>Total Collateralized CD</b> |  | <b>15,620,301.49</b> | <b>1.56%</b>                | <b>15,581,897.34</b> | <b>1.56%</b>         | <b>15,581,897.34</b><br><b>628.41</b> | <b>3.34%</b><br><b>0.00</b> | <b>NR / NR</b><br><b>NR</b> | <b>0.87</b><br><b>0.54</b> |

# Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending May 31, 2018

| CUSIP                                  | Security Description                            | Par Value/Units      | Purchase Date<br>Book Yield | Book Value           | Mkt Price<br>Mkt YTM | Market Value<br>Accrued Int. | % of Port.<br>Gain/Loss | Moody/S&P<br>Fitch      | Maturity<br>Duration |
|--|---|----------------------|-----------------------------|----------------------|----------------------|------------------------------|-------------------------|-------------------------|----------------------|
| <b>Investment Pool</b>                 |   |                      |                             |                      |                      |                              |                         |                         |                      |
| 90SDCP\$00                             | County of San Diego Pooled Investment Pool      | 55,129,689.37        | Various<br>1.84%            | 55,129,689.37        | 1.00<br>1.84%        | 55,129,689.37<br>308,130.83  | 11.86%<br>0.00          | NR / NR<br>AAA          | 0.00<br>0.00         |
| <b>Total Investment Pool</b>           |   | <b>55,129,689.37</b> | <b>1.84%</b>                | <b>55,129,689.37</b> | <b>1.84%</b>         | <b>308,130.83</b>            | <b>0.00</b>             | <b>NR / NR<br/>Aaa</b>  | <b>0.00</b>          |
| <b>LAIF</b>                            |   |                      |                             |                      |                      |                              |                         |                         |                      |
| 90LAIF\$00                             | Local Agency Investment Fund State Pool         | 48,688,441.95        | Various<br>1.80%            | 48,688,441.95        | 1.00<br>1.80%        | 48,688,441.95<br>138,926.25  | 10.47%<br>0.00          | NR / NR<br>NR           | 0.00<br>0.00         |
| <b>Total LAIF</b>                      |   | <b>48,688,441.95</b> | <b>1.80%</b>                | <b>48,688,441.95</b> | <b>1.80%</b>         | <b>138,926.25</b>            | <b>0.00</b>             | <b>NR / NR<br/>NR</b>   | <b>0.00</b>          |
| <b>Local Gov Investment Pool</b>       |   |                      |                             |                      |                      |                              |                         |                         |                      |
| 09CATR\$04                             | CalTrust Short Term Fund                        | 1,548,246.92         | Various<br>1.65%            | 15,497,930.78        | 10.01<br>1.65%       | 15,497,951.65<br>0.00        | 3.32%<br>20.87          | NR / AA<br>NR           | 0.00<br>0.00         |
| <b>Total Local Gov Investment Pool</b> |   | <b>1,548,246.92</b>  | <b>1.65%</b>                | <b>15,497,930.78</b> | <b>1.65%</b>         | <b>0.00</b>                  | <b>20.87</b>            | <b>NR / AA<br/>NR</b>   | <b>0.00</b>          |
| <b>Money Market Fund FI</b>            |   |                      |                             |                      |                      |                              |                         |                         |                      |
| 262006307                              | Dreyfus Gov't Cash Management Money Market Fund | 1,040,055.81         | Various<br>1.39%            | 1,040,055.81         | 1.00<br>1.39%        | 1,040,055.81<br>0.00         | 0.22%<br>0.00           | Aaa / AAA<br>NR         | 0.00<br>0.00         |
| <b>Total Money Market Fund FI</b>      |   | <b>1,040,055.81</b>  | <b>1.39%</b>                | <b>1,040,055.81</b>  | <b>1.39%</b>         | <b>0.00</b>                  | <b>0.00</b>             | <b>Aaa / AAA<br/>NR</b> | <b>0.00</b>          |

# Holdings Report

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For the Month Ending May 31, 2018

| CUSIP                      | Security Description  | Par Value/Units      | Purchase Date<br>Book Yield | Book Value           | Mkt Price<br>Mkt YTM | Market Value<br>Accrued Int.              | % of Port.<br>Gain/Loss             | Moody/S&P<br>Fitch            | Maturity<br>Duration       |
|----------------------------|---|----------------------|-----------------------------|----------------------|----------------------|---|-------------------------------------|-------------------------------|----------------------------|
| <b>Negotiable CD</b>       |   |                      |                             |                      |                      |   |                                     |                               |                            |
| 65558LWA6                  | Nordea Bank Finland Negotiable CD<br>1.760% Due 11/30/2018          | 4,000,000.00         | 12/05/2016<br>1.76%         | 4,000,000.00         | 99.87<br>2.01%       | 3,994,928.00<br>391.11                    | 0.86%<br>(5,072.00)                 | Aa3 / AA-<br>AA-              | 0.50<br>0.50               |
| 13606A5Z7                  | Canadian Imperial Bank Yankee CD<br>1.760% Due 11/30/2018           | 5,000,000.00         | 12/05/2016<br>1.80%         | 4,996,100.00         | 99.72<br>2.32%       | 4,986,135.00<br>244.44                    | 1.07%<br>(9,965.00)                 | A1 / A+<br>AA-                | 0.50<br>0.49               |
| 06427KRC3                  | Bank of Montreal Yankee CD<br>1.880% Due 02/07/2019                 | 5,000,000.00         | 02/09/2017<br>1.88%         | 5,000,000.00         | 100.00<br>2.10%      | 5,000,000.00<br>29,766.67                 | 1.08%<br>0.00                       | A1 / A+<br>AA-                | 0.69<br>0.67               |
| 90333VXB1                  | US Bank National Association Negotiable CD<br>2.050% Due 02/28/2019 | 4,000,000.00         | 03/14/2018<br>2.05%         | 4,000,000.00         | 99.66<br>2.49%       | 3,986,440.00<br>17,994.44                 | 0.86%<br>(13,560.00)                | P-1 / A-1+<br>F-1+            | 0.75<br>0.75               |
| 06417GUE6                  | Bank of Nova Scotia Yankee CD<br>1.910% Due 04/05/2019              | 4,000,000.00         | 04/06/2017<br>1.91%         | 4,000,000.00         | 99.44<br>2.57%       | 3,977,472.00<br>12,096.67                 | 0.86%<br>(22,528.00)                | A1 / A+<br>NR                 | 0.85<br>0.84               |
| 86563YVN0                  | Sumitomo Mitsui Bank NY Yankee CD<br>2.050% Due 05/03/2019          | 3,000,000.00         | 05/04/2017<br>2.05%         | 3,000,000.00         | 99.61<br>2.47%       | 2,988,219.00<br>4,954.17                  | 0.64%<br>(11,781.00)                | A1 / A<br>A                   | 0.92<br>0.92               |
| 83050FXT3                  | Skandinav Enskilda BK NY Yankee CD<br>1.840% Due 08/02/2019         | 5,750,000.00         | 08/04/2017<br>1.86%         | 5,747,757.50         | 99.14<br>2.58%       | 5,700,521.25<br>34,972.78                 | 1.23%<br>(47,236.25)                | Aa3 / A+<br>AA-               | 1.17<br>1.16               |
| 87019U6D6                  | Swedbank Inc Negotiable CD<br>2.270% Due 11/16/2020                 | 4,000,000.00         | 11/17/2017<br>2.27%         | 4,000,000.00         | 97.91<br>3.14%       | 3,916,520.00<br>4,035.56                  | 0.84%<br>(83,480.00)                | Aa3 / AA-<br>AA-              | 2.47<br>2.40               |
| <b>Total Negotiable CD</b> |   | <b>34,750,000.00</b> | <b>1.93%</b>                | <b>34,743,857.50</b> | <b>2.45%</b>         | <b>34,550,235.25</b><br><b>104,455.84</b> | <b>7.43%</b><br><b>(193,622.25)</b> | <b>A1 / AA-</b><br><b>AA-</b> | <b>0.97</b><br><b>0.95</b> |

# Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending May 31, 2018

| CUSIP                      | Security Description  | Par Value/Units      | Purchase Date<br>Book Yield | Book Value           | Mkt Price<br>Mkt YTM | Market Value<br>Accrued Int.             | % of Port.<br>Gain/Loss             | Moody/S&P<br>Fitch             | Maturity<br>Duration       |
|----------------------------|---|----------------------|-----------------------------|----------------------|----------------------|--|-------------------------------------|--------------------------------|----------------------------|
| <b>Supranational</b>       |   |                      |                             |                      |                      |  |                                     |                                |                            |
| 458182DX7                  | IADB Note<br>1.000% Due 05/13/2019  | 3,000,000.00         | 04/21/2016<br>1.10%         | 2,991,420.00         | 98.64<br>2.45%       | 2,959,290.00<br>1,500.00                 | 0.63%<br>(32,130.00)                | Aaa / AAA<br>AAA               | 0.95<br>0.94               |
| 459058FZ1                  | Intl. Bank Recon & Development Note<br>1.875% Due 04/21/2020                  | 3,000,000.00         | 04/28/2017<br>1.64%         | 3,020,550.00         | 98.79<br>2.53%       | 2,963,829.00<br>6,250.00                 | 0.64%<br>(56,721.00)                | Aaa / AAA<br>AAA               | 1.89<br>1.84               |
| 45950KCM0                  | International Finance Corp Note<br>2.250% Due 01/25/2021                      | 2,125,000.00         | 02/13/2018<br>2.43%         | 2,113,992.50         | 98.98<br>2.65%       | 2,103,350.50<br>16,734.38                | 0.45%<br>(10,642.00)                | Aaa / AAA<br>NR                | 2.66<br>2.53               |
| 4581X0CV8                  | Inter-American Dev Bank Note<br>1.250% Due 09/14/2021                         | 2,500,000.00         | 04/03/2018<br>2.66%         | 2,385,100.00         | 95.29<br>2.76%       | 2,382,265.00<br>6,684.03                 | 0.51%<br>(2,835.00)                 | Aaa / NR<br>NR                 | 3.29<br>3.18               |
| 459058FY4                  | Intl. Bank Recon & Development Note<br>2.000% Due 01/26/2022                  | 3,000,000.00         | 03/16/2018<br>2.73%         | 2,920,650.00         | 97.35<br>2.77%       | 2,920,380.00<br>20,833.33                | 0.63%<br>(270.00)                   | Aaa / NR<br>AAA                | 3.66<br>3.47               |
| <b>Total Supranational</b> |   | <b>13,625,000.00</b> | <b>2.07%</b>                | <b>13,431,712.50</b> | <b>2.63%</b>         | <b>13,329,114.50</b><br><b>52,001.74</b> | <b>2.87%</b><br><b>(102,598.00)</b> | <b>Aaa / AAA</b><br><b>Aaa</b> | <b>2.44</b><br><b>2.35</b> |
| <b>US Corporate</b>        |   |                      |                             |                      |                      |  |                                     |                                |                            |
| 0258MODV8                  | American Express Credit Callable Note Cont 6/30/2018<br>1.800% Due 07/31/2018 | 2,980,000.00         | 09/14/2015<br>1.89%         | 2,972,818.20         | 99.90<br>2.39%       | 2,976,993.18<br>18,029.00                | 0.64%<br>4,174.98                   | A2 / A-<br>A                   | 0.17<br>0.17               |
| 94974BFQ8                  | Wells Fargo Corp Note<br>2.150% Due 01/15/2019                                | 4,600,000.00         | 06/06/2016<br>1.59%         | 4,665,642.00         | 99.73<br>2.59%       | 4,587,414.40<br>37,362.22                | 0.99%<br>(78,227.60)                | A2 / A-<br>A+                  | 0.63<br>0.61               |
| 17275RBB7                  | Cisco Systems Note<br>1.600% Due 02/28/2019                                   | 3,000,000.00         | 02/29/2016<br>1.49%         | 3,009,900.00         | 99.40<br>2.42%       | 2,981,862.00<br>12,400.00                | 0.64%<br>(28,038.00)                | A1 / AA-<br>NR                 | 0.75<br>0.73               |
| 459200JE2                  | IBM Corp Note<br>1.800% Due 05/17/2019  | 3,000,000.00         | 02/24/2016<br>1.76%         | 3,003,570.00         | 99.30<br>2.54%       | 2,978,967.00<br>2,100.00                 | 0.64%<br>(24,603.00)                | A1 / A+<br>A+                  | 0.96<br>0.94               |

# Holdings Report

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For the Month Ending May 31, 2018

| CUSIP                     | Security Description   | Par Value/Units      | Purchase Date<br>Book Yield | Book Value           | Mkt Price<br>Mkt YTM | Market Value<br>Accrued Int.              | % of Port.<br>Gain/Loss             | Moody/S&P<br>Fitch          | Maturity<br>Duration       |
|---------------------------|--|----------------------|-----------------------------|----------------------|----------------------|---|-------------------------------------|-----------------------------|----------------------------|
| 89236TDE2                 | Toyota Motor Credit Corp Note<br>1.400% Due 05/20/2019                 | 1,500,000.00         | 10/14/2016<br>1.44%         | 1,498,590.00         | 98.86<br>2.60%       | 1,482,879.00<br>641.67                    | 0.32%<br>(15,711.00)                | Aa3 / AA-<br>A              | 0.97<br>0.95               |
| 02665WBEO                 | American Honda Finance Note<br>1.200% Due 07/12/2019                   | 2,495,000.00         | 10/14/2016<br>1.48%         | 2,476,062.95         | 98.42<br>2.65%       | 2,455,541.58<br>11,560.17                 | 0.53%<br>(20,521.37)                | A2 / A+<br>NR               | 1.12<br>1.09               |
| 89236TBP9                 | Toyota Motor Credit Corp Note<br>2.125% Due 07/18/2019                 | 1,000,000.00         | 10/14/2016<br>1.50%         | 1,016,700.00         | 99.68<br>2.41%       | 996,837.00<br>7,850.69                    | 0.22%<br>(19,863.00)                | Aa3 / AA-<br>A              | 1.13<br>1.10               |
| 06406HCW7                 | Bank of New York Callable Note Cont 8/11/2019<br>2.300% Due 09/11/2019 | 2,000,000.00         | 12/12/2016<br>1.88%         | 2,022,140.00         | 99.54<br>2.68%       | 1,990,888.00<br>10,222.22                 | 0.43%<br>(31,252.00)                | A1 / A<br>AA-               | 1.28<br>1.17               |
| 46625HKA7                 | JP Morgan Chase Callable Note Cont 12/23/2019<br>2.250% Due 01/23/2020 | 3,500,000.00         | 05/15/2017<br>2.15%         | 3,509,345.00         | 98.96<br>2.90%       | 3,463,449.50<br>28,000.00                 | 0.75%<br>(45,895.50)                | A3 / A-<br>A+               | 1.65<br>1.59               |
| 166764BP4                 | Chevron Corp Note<br>1.991% Due 03/03/2020                             | 3,500,000.00         | 05/15/2017<br>1.89%         | 3,509,660.00         | 98.87<br>2.66%       | 3,460,289.00<br>17,034.11                 | 0.75%<br>(49,371.00)                | Aa2 / AA-<br>NR             | 1.76<br>1.70               |
| 30231GAG7                 | Exxon Mobil Corp Callable Note Cont 2/6/2020<br>1.912% Due 03/06/2020  | 3,000,000.00         | 07/28/2017<br>1.76%         | 3,011,430.00         | 98.80<br>2.64%       | 2,964,084.00<br>13,543.33                 | 0.64%<br>(47,346.00)                | Aaa / AA+<br>NR             | 1.77<br>1.64               |
| 69371RN93                 | Paccar Financial Corp Note<br>2.800% Due 03/01/2021                    | 1,000,000.00         | 04/03/2018<br>2.90%         | 997,270.00           | 99.44<br>3.01%       | 994,363.00<br>7,311.11                    | 0.21%<br>(2,907.00)                 | A1 / A+<br>NR               | 2.75<br>2.61               |
| 911312BP0                 | UPS Note<br>2.050% Due 04/01/2021                                      | 2,280,000.00         | 11/14/2017<br>2.10%         | 2,276,397.60         | 97.95<br>2.81%       | 2,233,239.48<br>7,790.00                  | 0.48%<br>(43,158.12)                | A1 / A+<br>NR               | 2.84<br>2.72               |
| 594918BP8                 | Microsoft Callable Note Cont 7/8/21<br>1.550% Due 08/08/2021           | 3,000,000.00         | 09/15/2017<br>1.96%         | 2,954,280.00         | 96.18<br>2.81%       | 2,885,382.00<br>14,595.83                 | 0.62%<br>(68,898.00)                | Aaa / AAA<br>AA+            | 3.19<br>3.06               |
| 74005PAZ7                 | Praxair Note<br>3.000% Due 09/01/2021                                  | 1,800,000.00         | 04/03/2018<br>2.96%         | 1,802,340.00         | 99.61<br>3.13%       | 1,792,891.80<br>13,500.00                 | 0.39%<br>(9,448.20)                 | A2 / A<br>NR                | 3.26<br>3.05               |
| 037833AY6                 | Apple Inc Note<br>2.150% Due 02/09/2022                                | 4,000,000.00         | 09/15/2017<br>2.10%         | 4,008,680.00         | 97.30<br>2.93%       | 3,891,996.00<br>26,755.56                 | 0.84%<br>(116,684.00)               | Aa1 / AA+<br>NR             | 3.70<br>3.49               |
| 24422EUA5                 | John Deere Capital Corp Note<br>2.700% Due 01/06/2023                  | 2,500,000.00         | 03/16/2018<br>3.20%         | 2,445,325.00         | 97.70<br>3.24%       | 2,442,412.50<br>26,812.50                 | 0.53%<br>(2,912.50)                 | A2 / A<br>A                 | 4.61<br>4.24               |
| <b>Total US Corporate</b> |  | <b>45,155,000.00</b> | <b>1.96%</b>                | <b>45,180,150.75</b> | <b>2.72%</b>         | <b>44,579,489.44</b><br><b>255,508.41</b> | <b>9.62%</b><br><b>(600,661.31)</b> | <b>A1 / A+</b><br><b>A+</b> | <b>1.87</b><br><b>1.77</b> |

# Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending May 31, 2018

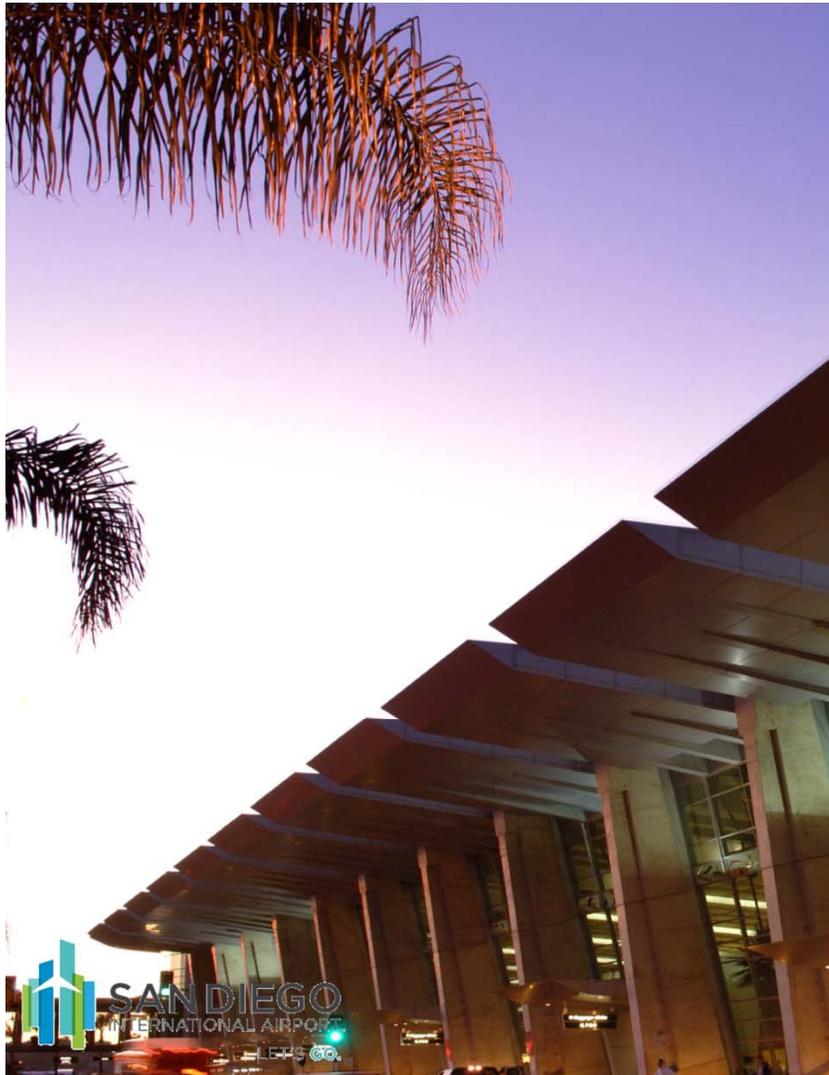
| CUSIP              | Security Description                      | Par Value/Units | Purchase Date<br>Book Yield | Book Value    | Mkt Price<br>Mkt YTM | Market Value<br>Accrued Int. | % of Port.<br>Gain/Loss | Moody/S&P<br>Fitch | Maturity<br>Duration |
|--------------------|---|-----------------|-----------------------------|---------------|----------------------|------------------------------|-------------------------|--------------------|----------------------|
| <b>US Treasury</b> |   |                 |                             |               |                      |                              |                         |                    |                      |
| 912828L40          | US Treasury Note<br>1.000% Due 09/15/2018 | 4,900,000.00    | 04/20/2016<br>0.85%         | 4,917,992.19  | 99.72<br>1.96%       | 4,886,329.00<br>10,385.87    | 1.05%<br>(31,663.19)    | Aaa / AA+<br>AAA   | 0.29<br>0.29         |
| 912828WD8          | US Treasury Note<br>1.250% Due 10/31/2018 | 9,950,000.00    | 05/06/2016<br>0.90%         | 10,034,779.00 | 99.67<br>2.05%       | 9,916,966.00<br>10,815.22    | 2.13%<br>(117,813.00)   | Aaa / AA+<br>AAA   | 0.42<br>0.41         |
| 912828G61          | US Treasury Note<br>1.500% Due 11/30/2019 | 13,400,000.00   | 12/05/2016<br>1.46%         | 13,416,750.00 | 98.72<br>2.37%       | 13,228,319.20<br>549.18      | 2.84%<br>(188,430.80)   | Aaa / AA+<br>AAA   | 1.50<br>1.47         |
| 912828H52          | US Treasury Note<br>1.250% Due 01/31/2020 | 7,000,000.00    | 01/09/2017<br>1.53%         | 6,940,820.31  | 98.17<br>2.38%       | 6,871,760.00<br>29,247.24    | 1.48%<br>(69,060.31)    | Aaa / AA+<br>AAA   | 1.67<br>1.63         |
| 912828XE5          | US Treasury Note<br>1.500% Due 05/31/2020 | 5,000,000.00    | 05/11/2017<br>1.58%         | 4,987,695.31  | 98.21<br>2.42%       | 4,910,545.00<br>204.92       | 1.05%<br>(77,150.31)    | Aaa / AA+<br>AAA   | 2.00<br>1.95         |
| 912828XM7          | US Treasury Note<br>1.625% Due 07/31/2020 | 5,400,000.00    | 07/28/2017<br>1.56%         | 5,410,968.75  | 98.28<br>2.44%       | 5,306,974.20<br>29,330.80    | 1.14%<br>(103,994.55)   | Aaa / AA+<br>AAA   | 2.17<br>2.10         |
| 912828G3           | US Treasury Note<br>1.750% Due 11/15/2020 | 7,700,000.00    | 11/20/2017<br>1.83%         | 7,683,156.25  | 98.27<br>2.48%       | 7,566,451.20<br>6,224.86     | 1.62%<br>(116,705.05)   | Aaa / AA+<br>AAA   | 2.46<br>2.38         |
| 912828P87          | US Treasury Note<br>1.125% Due 02/28/2021 | 8,500,000.00    | 10/13/2017<br>1.73%         | 8,331,992.19  | 96.32<br>2.52%       | 8,187,225.50<br>24,166.10    | 1.76%<br>(144,766.69)   | Aaa / AA+<br>AAA   | 2.75<br>2.67         |
| 912828Q37          | US Treasury Note<br>1.250% Due 03/31/2021 | 3,500,000.00    | 10/25/2017<br>1.84%         | 3,431,230.47  | 96.54<br>2.52%       | 3,378,732.00<br>7,411.20     | 0.73%<br>(52,498.47)    | Aaa / AA+<br>AAA   | 2.84<br>2.75         |
| 912828WG1          | US Treasury Note<br>2.250% Due 04/30/2021 | 7,700,000.00    | 11/20/2017<br>1.90%         | 7,789,632.81  | 99.22<br>2.53%       | 7,639,847.60<br>15,065.22    | 1.64%<br>(149,785.21)   | Aaa / AA+<br>AAA   | 2.92<br>2.80         |
| 912828D72          | US Treasury Note<br>2.000% Due 08/31/2021 | 8,500,000.00    | 10/13/2017<br>1.81%         | 8,560,761.72  | 98.21<br>2.58%       | 8,347,595.00<br>42,961.96    | 1.80%<br>(213,166.72)   | Aaa / AA+<br>AAA   | 3.25<br>3.11         |
| 912828T67          | US Treasury Note<br>1.250% Due 10/31/2021 | 7,700,000.00    | 11/20/2017<br>1.96%         | 7,492,761.72  | 95.66<br>2.59%       | 7,365,835.40<br>8,369.57     | 1.58%<br>(126,926.32)   | Aaa / AA+<br>AAA   | 3.42<br>3.31         |
| 912828WZ9          | US Treasury Note<br>1.750% Due 04/30/2022 | 2,750,000.00    | 11/17/2017<br>2.00%         | 2,720,781.25  | 96.76<br>2.63%       | 2,660,839.50<br>4,207.65     | 0.57%<br>(59,941.75)    | Aaa / AA+<br>AAA   | 3.92<br>3.74         |

# Holdings Report

SDCRAA Consolidated - Account #10566

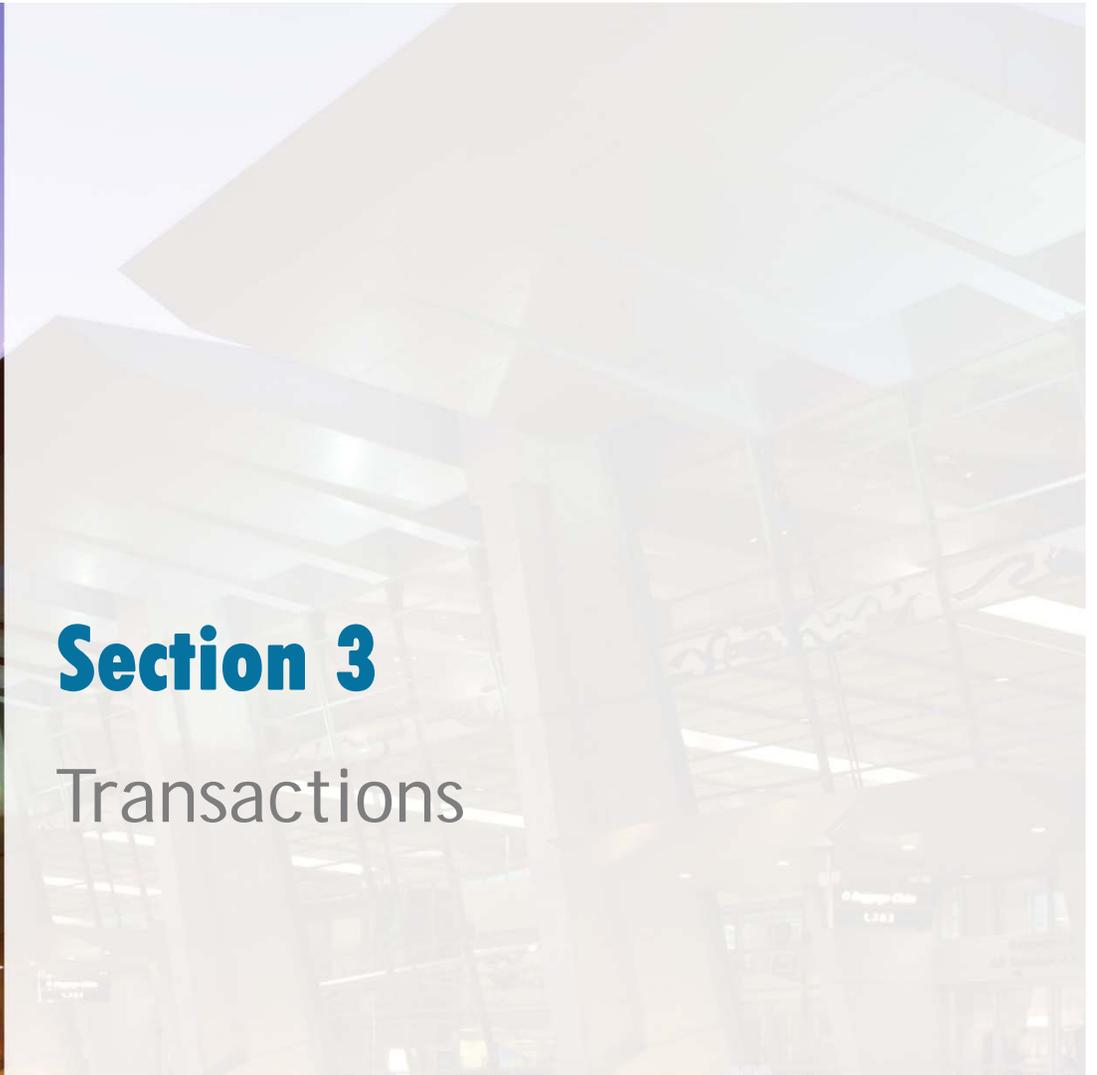
For the Month Ending May 31, 2018

| CUSIP                                   | Security Description                      | Par Value/Units       | Purchase Date<br>Book Yield | Book Value            | Mkt Price<br>Mkt YTM | Market Value<br>Accrued Int.                 | % of Port.<br>Gain/Loss                 | Moody/S&P<br>Fitch             | Maturity<br>Duration       |
|---|---|-----------------------|-----------------------------|-----------------------|----------------------|--|---|--------------------------------|----------------------------|
| 912828SV3                               | US Treasury Note<br>1.750% Due 05/15/2022 | 8,200,000.00          | 12/05/2017<br>2.09%         | 8,080,843.75          | 96.74<br>2.62%       | 7,932,860.40<br>6,629.08                     | 1.70%<br>(147,983.35)                   | Aaa / AA+<br>AAA               | 3.96<br>3.79               |
| 912828XW5                               | US Treasury Note<br>1.750% Due 06/30/2022 | 8,200,000.00          | 12/05/2017<br>2.13%         | 8,063,546.88          | 96.63<br>2.62%       | 7,923,889.60<br>60,254.14                    | 1.71%<br>(139,657.28)                   | Aaa / AA+<br>AAA               | 4.08<br>3.88               |
| 912828L24                               | US Treasury Note<br>1.875% Due 08/31/2022 | 8,200,000.00          | 12/05/2017<br>2.14%         | 8,101,984.38          | 96.94<br>2.64%       | 7,948,875.00<br>38,855.30                    | 1.71%<br>(153,109.38)                   | Aaa / AA+<br>AAA               | 4.25<br>4.03               |
| 912828L57                               | US Treasury Note<br>1.750% Due 09/30/2022 | 10,500,000.00         | 01/19/2018<br>2.39%         | 10,204,277.34         | 96.36<br>2.65%       | 10,117,327.50<br>31,127.05                   | 2.18%<br>(86,949.84)                    | Aaa / AA+<br>AAA               | 4.34<br>4.12               |
| <b>Total US Treasury</b>                |   | <b>127,100,000.00</b> | <b>1.75%</b>                | <b>126,169,974.32</b> | <b>2.47%</b>         | <b>124,190,372.10</b><br><b>325,805.36</b>   | <b>26.70%</b><br><b>(1,979,602.22)</b>  | <b>Aaa / AA+</b><br><b>Aaa</b> | <b>2.70</b><br><b>2.60</b> |
| <b>TOTAL PORTFOLIO</b>                  |   | <b>456,153,819.49</b> | <b>1.62%</b>                | <b>468,916,970.57</b> | <b>2.13%</b>         | <b>465,032,963.96</b><br><b>1,392,041.78</b> | <b>100.00%</b><br><b>(3,884,006.61)</b> | <b>Aa1 / AA</b><br><b>Aaa</b>  | <b>1.26</b><br><b>1.21</b> |
| <b>TOTAL MARKET VALUE PLUS ACCRUALS</b> |   |                       |                             |                       |                      | <b>466,425,005.74</b>                        |   |                                |                            |



## Section 3

### Transactions



# Transaction Ledger

SDCRAA Consolidated - Account #10566

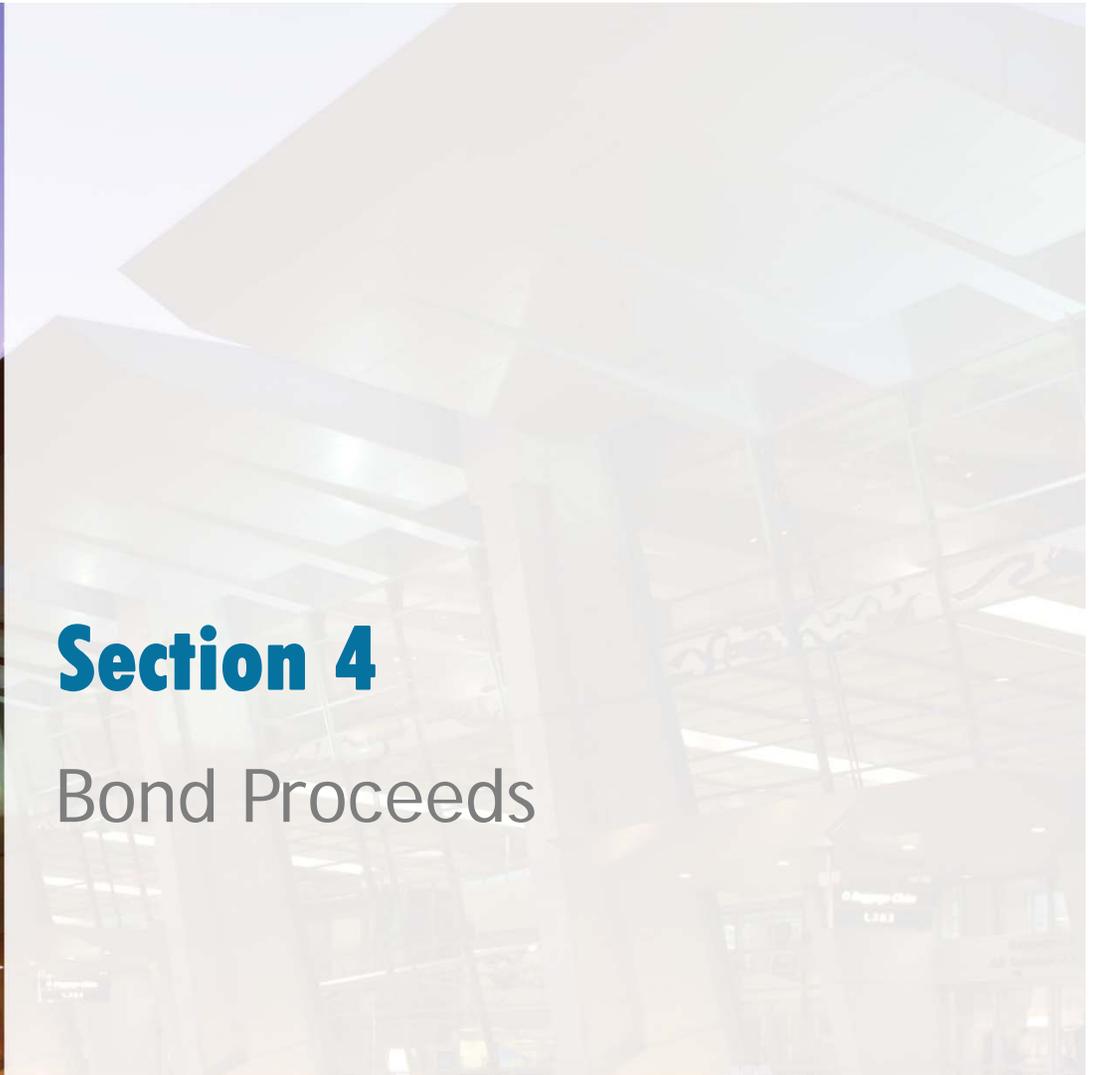
May 1, 2018 through May 31, 2018

No Transactions during May



## Section 4

### Bond Proceeds



# Bond Proceeds

## Bond Proceeds Summary Summary of 2010, 2013, 2014 & 2017 Bond Proceeds <sup>(1)</sup>

As of May 31, 2018  
(in thousands)

|  | 2014 Special Facility<br>Revenue Bond | 2010, 2013 and 2017<br>General Airport<br>Revenue Bonds | Total Bond<br>Proceeds | Yield        | Rating |
|--|---------------------------------------|---|------------------------|--------------|--------|
| <b>Project Fund</b>                              |                                       |   |                        |              |        |
| LAIF   | \$ -                                  | \$ 61,202   | \$ 61,202              | 1.80%        | N/R    |
| SDCIP  | \$ -                                  | \$ 81,268   | \$ 81,268              | 1.84%        | AAAf   |
| Money Market Fund                                | \$ -                                  | \$ 63   | \$ 63                  | 1.63%        | AAAm   |
|  | \$ -                                  | \$ 142,533  | \$ 142,533             | 1.82%        |        |
| <b>Capitalized Interest</b>                      |                                       |   |                        |              |        |
| SDCIP  | \$ -                                  | \$ 1,302  | \$ 1,302               | 1.84%        | AAAf   |
|  | \$ -                                  | \$ 1,302  | \$ 1,302               | 1.84%        |        |
| <b>Debt Service Reserve &amp; Coverage Funds</b> |                                       |   |                        |              |        |
| SDCIP  | \$ 29,280                             | \$ 79,798   | \$ 109,078             | 1.84%        | AAAf   |
| Torrey Pines Bank CD                             | \$ -                                  | \$ 21,403   | \$ 21,403              | 2.00%        | N/R    |
| Money Market Fund                                | \$ -                                  | \$ 13   | \$ 13                  | 1.57%        | AAAm   |
|  | \$ 29,280                             | \$ 101,215  | \$ 130,494             | 1.87%        |        |
| <b>TOTAL</b>                                     | <b>\$ 29,280</b>                      | <b>\$ 245,049</b>                                       | <b>\$ 274,329</b>      | <b>1.84%</b> |        |

(1) Bond Proceeds are not included in deposit limits as applied to operating funds  
SDCIP Yield as of April 30, 2018

# Transactions Ledger for Bonds

SDCRAA Consolidated Bond Reserves - Account #10592

May 1, 2018 through May 31, 2018

| Transaction Type          | Settlement Date | CUSIP      | Quantity             | Security Description                       | Price | Acq/Disp Yield | Amount               | Interest Pur/Sold | Total Amount         | Gain/Loss   |
|---------------------------|-----------------|------------|----------------------|--|-------|----------------|----------------------|-------------------|----------------------|-------------|
| <b>ACQUISITIONS</b>       |                 |            |                      |  |       |                |                      |                   |                      |             |
| Security Contribution     | 05/14/2018      | 31846V336  | 14,000,000.00        | First American Government Obligation Funds | 1.000 |                | 14,000,000.00        | 0.00              | 14,000,000.00        | 0.00        |
|                           | <b>Subtotal</b> |            | <b>14,000,000.00</b> |  |       |                | <b>14,000,000.00</b> | <b>0.00</b>       | <b>14,000,000.00</b> | <b>0.00</b> |
| <b>TOTAL ACQUISITIONS</b> |                 |            | <b>14,000,000.00</b> |  |       |                | <b>14,000,000.00</b> | <b>0.00</b>       | <b>14,000,000.00</b> | <b>0.00</b> |
| <b>DISPOSITIONS</b>       |                 |            |                      |  |       |                |                      |                   |                      |             |
| Security Withdrawal       | 05/14/2018      | 90LAIF\$00 | 14,000,000.00        | Local Agency Investment Fund State Pool    | 1.000 |                | 14,000,000.00        | 0.00              | 14,000,000.00        | 0.00        |
| Security Withdrawal       | 05/29/2018      | 31846V336  | 14,728,081.00        | First American Government Obligation Funds | 1.000 |                | 14,728,081.00        | 0.00              | 14,728,081.00        | 0.00        |
|                           | <b>Subtotal</b> |            | <b>28,728,081.00</b> |  |       |                | <b>28,728,081.00</b> | <b>0.00</b>       | <b>28,728,081.00</b> | <b>0.00</b> |
| <b>TOTAL DISPOSITIONS</b> |                 |            | <b>28,728,081.00</b> |  |       |                | <b>28,728,081.00</b> | <b>0.00</b>       | <b>28,728,081.00</b> | <b>0.00</b> |

# Disclosure

*2018 Chandler Asset Management, Inc, An Independent Registered Investment Adviser.*

*Information contained herein is confidential. Prices are provided by IDC, an independent pricing source. In the event IDC does not provide a price or if the price provided is not reflective of fair market value, Chandler will obtain pricing from an alternative approved third party pricing source in accordance with our written valuation policy and procedures. Our valuation procedures are also disclosed in Item 5 of our Form ADV Part 2A.*

*Performance results are presented gross-of-fees and represent the client's Total Return. These results include the reinvestment of dividends and other earnings. Past performance may not be indicative of future results. Therefore, no current or prospective client should assume that future performance of any specific investment or investment strategy will be profitable or equal to past performance levels. All investment strategies have the potential for profit or loss. Economic factors, market conditions or changes in investment strategies, contributions or withdrawals may materially alter the performance and results of your portfolio.*

*Index returns assume reinvestment of all distributions. Historical performance results for investment indexes generally do not reflect the deduction of transaction and/or custodial charges or the deduction of an investment management fee, the incurrence of which would have the effect of decreasing historical performance results. It is not possible to invest directly in an index.*

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*Fixed income investments are subject to interest, credit and market risk. Interest rate risk: the value of fixed income investments will decline as interest rates rise. Credit risk: the possibility that the borrower may not be able to repay interest and principal. Low rated bonds generally have to pay higher interest rates to attract investors willing to take on greater risk. Market risk: the bond market in general could decline due to economic conditions, especially during periods of rising interest rates.*



Questions?

## **EXECUTIVE COMMITTEE**

Meeting Date: **JUNE 25, 2018**

---

### **Subject:**

**Pre-Approval of Travel Requests and Approval of Business and Travel Expense Reimbursement Requests for Board Members, the President/CEO, the Chief Auditor and General Counsel**

### **Recommendation:**

Pre-approve Travel Requests and approve Business and Travel Expense Reimbursement Requests.

### **Background/Justification:**

Authority Policies 3.30 (2)(b) and (4)(b) require that business expenses reimbursements of Board Members, the President/CEO, the Chief Auditor and the General Counsel be approved by the Executive Committee and presented to the Board for its information at its next regularly scheduled meeting.

Authority Policy 3.40 (2)(b) and (3)(b) require that travel expense reimbursements of Board Members, the President/CEO, the Chief Auditor and the General Counsel be approved by the Executive Committee and presented to the Board for its information at its next regularly scheduled meeting.

The attached reports are being presented to comply with the requirements of Policies 3.30 and 3.40.

### **Fiscal Impact:**

Funds for Business and Travel expenses are included in the FY 2017-2018 Budget.

### **Environmental Review:**

- A. This Board action is not a project that would have a significant effect on the environment as defined by the California Environmental Quality Act (CEQA), as amended. 14 Cal. Code Regs. §15378. This Board action is not a "project" subject to CEQA. Cal. Pub. Res. Code §21065.
- B. California Coastal Act Review: This Board action is not a "development" as defined by the California Coastal Act. Cal. Pub. Res. Code §30106.

**Application of Inclusionary Policies:**

Not applicable

**Prepared by:**

TONY R. RUSSELL  
DIRECTOR, CORPORATE & INFORMATION GOVERNANCE/AUTHORITY CLERK

# **TRAVEL REQUEST**

**KIM BECKER**

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY  
OUT-OF-TOWN TRAVEL REQUEST**

**GENERAL INSTRUCTIONS:**

- A. All travel requests must conform to applicable provisions of Policies 3.30 and 3.40.
- B. Personnel traveling at Authority expense shall, consistent with the provisions of Policies 3.30 and 3.40, use the most economical means available to affect the travel.

**1. TRAVELER:**

Travelers Name: Kimberly J. Becker Dept: 6  
 Position:  Board Member  President/CEO  Gen. Counsel  Chief Auditor  
 All other Authority employees (does not require executive committee administrator approval)

**2. DATE OF REQUEST:** 06/07/18 09/18/18 09/20/18

**3. DESTINATIONS/PURPOSE** (Provide detailed explanation as to the purpose of the trip– continue on extra sheets of paper as necessary):

Destination: Indianapolis, IN Purpose: 2018 EDC Leadership Trip  
 Explanation:

**4. PROJECTED OUT-OF-TOWN TRAVEL EXPENSES**

**A. TRANSPORTATION COSTS:**

|                                       |    |                        |
|---------------------------------------|----|------------------------|
| • AIRFARE                             | \$ | <u>350.00</u>          |
| • *RENTAL CAR (Must complete page 2)  | \$ | <u>0.00</u>            |
| • OTHER TRANSPORTATION (Taxi, Train)  | \$ | <u>50.00</u>           |
| B. LODGING                            | \$ | <u>0.00</u>            |
| C. MEALS                              | \$ | <u>50.00</u>           |
| D. SEMINAR AND CONFERENCE FEES        | \$ | <u>2,100.00 *</u>      |
| E. ENTERTAINMENT (If applicable)      | \$ | <u>0.00</u>            |
| F. OTHER INCIDENTAL EXPENSES          | \$ | <u>0.00</u>            |
| <b>TOTAL PROJECTED TRAVEL EXPENSE</b> | \$ | <u><b>2,550.00</b></u> |

\*NOTE -  
 Registration for  
 TRIP package  
 includes confere  
 fee, meals, hotel,  
 and ground  
 transportation.

\*Permitted in limited circumstances; must be pre-approved. Provide a copy of Out-of-Town Travel Request form to Risk Management prior to travel in order to obtain insurance identification card covering rental period.

**CERTIFICATION BY TRAVELER** By my signature below, I certify that the above listed out-of-town travel and associated expenses conform to the Authority's Policies 3.30 and 3.40 and are reasonable and directly related to the Authority's business.

Travelers Signature:  Date: 6/8/18

**CERTIFICATION BY ADMINISTRATOR** (Where Administrator is the Executive Committee, the Authority Clerk's signature is required).

By my signature below, I certify the following:

1. I have conscientiously reviewed the above out-of-town travel request and the details provided on the reverse.
2. The concerned out-of-town travel and all identified expenses are necessary for the advancement of the Authority's business and reasonable in comparison to the anticipated benefit to the Authority.
3. The concerned out-of-town travel and all identified expenses conform to the requirements and intent of Authority's Policies 3.30 and 3.40.

Administrator's Signature: \_\_\_\_\_ Date: \_\_\_\_\_

**AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE**

I, \_\_\_\_\_, hereby certify that this document was approved  
 (Please leave blank. Whoever clerk's the meeting will insert their name and title.)

by the Executive Committee at its \_\_\_\_\_ meeting.

(Leave blank and we will insert the meeting date.)



**September 18-21, 2018**

# EDC Leadership Trip to Indianapolis

Join us in Indianapolis to learn about the region's approach to inclusive economic development, workforce development, start-up support, and strategies for retaining and attracting workforce talent. EDC's annual leadership trip is a unique experience that provides an opportunity to develop relationships with civic leaders from San Diego while learning from peers in other markets. This year, we're offering an optional experience in Washington, DC for meetings with our colleagues at the Brookings Institution's Metropolitan Policy Program. The delegation is limited to 25 executives from EDC investor companies and partner organizations.

**Trip package: \$2,100** includes hotel, meals, ground transportation, and entertainment\*

- ◆ Three hotel nights (Tues, Sept 18– Thurs, Sept 20) at Le Meridien Hotel (depart Friday morning)

**With optional extension in Washington DC: \$2,500** includes hotel, meals, ground transportation and entertainment\*

- ◆ Two hotel nights (Tues, Sept 18– Wed, Sept 19) at Le Meridien and 1 hotel night in DC (depart Friday afternoon)

\*Trip Fee does not include airfare. We ask that you make your own flight arrangements.

Please make your check payable to:  
**San Diego Regional Economic Development Foundation** Tax ID# 33-0992658

Leadership Trip Official Airline Partner

## Southwest

EDC's team is traveling on these flights:

**Depart from SAN on 9/18**

8:25 am SWA #4962/4082 (via Phoenix)

**Depart from IND on 9/21**

6:30 am SWA #1365/6046 (via Phoenix)

Or 6:55 am SWA #4648/381 (via Las Vegas)

**Washington, DC Add-On Flights:**

**Depart IND on 9/20**

American Airlines Flight #5512 IND 5:05 PM – DCA 6:42 PM

**Depart Washington D.C. on 9/21**

SWA #864/2828 (via Dallas); DCA 3:55 PM – SAN 8:10 PM

Or SWA #6468 (via Austin) DCA 5:40 PM – SAN 10:00 PM

Promotional Gifts  
provided by:



**chuao**  
CHOCOLATIER®

**Optional Trip Extension** — Join our team in D.C. for meetings with Brookings leadership, scholars, and researchers at the Institute's headquarters. Through a daylong series of scholar roundtables and presentations, the Brookings team will provide deeper insight on national trends and tactics relevant to San Diego's inclusive growth strategy.

# BROOKINGS



**Draft Schedule for Indianapolis Leadership Trip**  
**Theme: Live – Buy – Hire**

**Tuesday, September 18**

8:25 am – 4:55 pm SWA flight #4962 from SAN via Phoenix #4082 to Indy

5:15 pm Check-in Le Meridien Hotel - 123 South Illinois Street

6:30 pm Meet in Lobby to depart for dinner

6:45 – 8:30 pm Mesh on Mass  
Welcoming – Michael Huber, Indy Chamber or MAYOR

8:30 pm Board coach or stroll back to hotel (about 20 -25 min)

**Wednesday, September 19**

8:30 – 9:30 am Breakfast in Spoke & Steel (Restaurant in lobby)  
Pre-ordered plated breakfast (Dine anytime during that hour)

9:30 am Trip Briefing in Spoke & Steel – Mark & Lauree

Depart for where: Need meeting space we can walk to

9:45 am Inclusive Eco Development: After the Learning Lab  
Mark Fisher, Chief Policy Officer, Indy Chamber

10:15 – 11:15 am **Live** - Joe Hanson, Indianapolis Neighborhood Housing Partnership (INHP)  
Panel of 2-3 “Anchors” to discuss merits of the housing program

11:30 am Depart for Lilly Campus

Noon – 1:15 pm Eli Lilly & Co,  
Welcome and Lunch - Al White

1: 15 to 2 pm **Hire** - Jason Kloth, CICP – thought leader on talent  
Panel speaking on top-tier STEM talent attraction/retention  
Sales Force HR  
Lilly HR  
One more employer

2:15 pm Return to hotel for free afternoon

5:30 pm Depart for Brickyard

6 – 8 pm Dinner at the Brickyard, site of the Indy 500  
Ryan Vaughn, Indiana Sports Corporation or Allison McLangton

8 pm Return to hotel

**Thursday, September 20**

- 9 am Breakfast at hotel – Longitude 2<sup>nd</sup> floor
- 9:15-10 am **Hire** – developing talent /pipeline panel  
Amar Patel, Teach for America  
Angela Carr Klitzsch or Marie Mackintosh, Employ Indy  
The mind trust?
- 10:15 – 11 am **Buy** – Julie Grice, Indy Chamber  
Procurement program  
Micro-lending program
- 11:30 am Meet in lobby to board coach to NCAA
- 11:45 -12:30 pm Lunch at NCAA Headquarters -- 700 W Washington St,
- 12:30 – 1 pm Philanthropy in Indy
- 1 - 2 pm Philanthropy and Business panel
- 2 – 3 pm Explore NCAA Hall of Champions interactive museum  
Or walk back downtown explore development along canal  
2:30 pm board coach to return to hotel
- 6:30 pm Dinner – TBD in Indy  
There is a 5:45 flight to SAN thru Vegas if delegates need to leave Thursday night

**Friday, September 21**

- 6:30 am – 9:30 am SWA flight to San Diego via Phoenix  
6:55 am – 10:45 am SWA Flight to San Diego via Las Vegas

**Washington DC – add on agenda**

**Thursday, September 20**

- 3:30 pm Depart from hotel to Indy airport  
5:05 pm – 6:42 pm American Airlines flight #5512 to DCA  
7:30 pm Check into Dupont Circle hotel  
8 pm Meet in Lobby for dinner

**Friday September 21**

- 9 am - 2 pm Meetings at Brookings
- 3:55 pm – 8:10 pm SWA flight via Dallas  
5:10 pm – 9:20 pm American Airlines via Phoenix  
5:40 pm - 10 pm SWA flight via Austin

Indy Economic Overview - Drew Klacik, Policy Analyst, Public Policy Institute, Indiana University  
Code Academy's with placement track record?

Ivy Tech Community College - which is the largest of its kind in the country (and a 9%  
graduation rate)

The Lumina Foundation's Talent Hubs initiative designates a number of cities/regions to focus  
on equity and educational attainment.

Who can tell the story of sports; how Indy consciously used it to raise profile in 70s

- Indiana Sports Corp?

Indiana University School of Philanthropy at downtown campus

Lilly Endowment separate from company

Downtown Development canals/trails

**Travis Spotts, Executive Director, WTC Indy**

Travis oversees the daily business operations of World Trade Center Indianapolis and manages  
trade services on behalf of Indiana businesses.

World Trade Center Indianapolis

7301 N Georgetown Road

Suite 112

Indianapolis, IN, USA 46268

+1 (317) 721-1545

Mike Langellier, president and CEO of TechPoint – a nonprofit that promotes Indiana's tech  
community – says Indiana has had \$7 billion in acquisitions and initial public offerings in the last  
decade. The biggest was when San Francisco-based Salesforce reached a \$2.5 billion deal in  
2013 to acquire Indianapolis-based ExactTarget, and then three years later promised 800  
additional jobs and took over the tallest building in the capital city.

Langellier says the state has seen the most growth in business-to-business software.

Hannah Powell for Leadership Exchange. She can be reached on her work phone (317) 464-  
2253 or emailed at [hpowell@indychamber.com](mailto:hpowell@indychamber.com).

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY**  
**OUT-OF-TOWN TRAVEL REQUEST**

**GENERAL INSTRUCTIONS:**

- A. All travel requests must conform to applicable provisions of Policies 3.30 and 3.40.
- B. Personnel traveling at Authority expense shall, consistent with the provisions of Policies 3.30 and 3.40, use the most economical means available to affect the travel.

**1. TRAVELER:**

Travelers Name: Kimberly J. Becker Dept: Executive - BU 6  
Position:  Board Member  President/CEO  Gen. Counsel  Chief Auditor  
 All other Authority employees (does not require executive committee administrator approval)

2. DATE OF REQUEST: 05/24/2018 PLANNED DATE OF DEPARTURE/RETURN: 09/30/18 10/03/18

3. DESTINATIONS/PURPOSE (Provide detailed explanation as to the purpose of the trip— continue on extra sheets of paper as necessary):

Destination: Washington, DC Purpose: San Diego Chamber of Commerce 2018 Mission to Washington, DC

Explanation: \_\_\_\_\_

**4. PROJECTED OUT-OF-TOWN TRAVEL EXPENSES**

|                                       |                           |
|---------------------------------------|---------------------------|
| A. TRANSPORTATION COSTS:              |                           |
| • AIRFARE                             | \$ <u>700.00</u>          |
| • *RENTAL CAR (Must complete page 2)  | \$ _____                  |
| • OTHER TRANSPORTATION (Taxi, Train)  | \$ <u>300.00</u>          |
| B. LODGING                            | \$ <u>1600.00</u>         |
| C. MEALS                              | \$ <u>400.00</u>          |
| D. SEMINAR AND CONFERENCE FEES        | \$ <u>1800.00</u>         |
| E. ENTERTAINMENT (If applicable)      | \$ _____                  |
| F. OTHER INCIDENTAL EXPENSES          | \$ _____                  |
| <b>TOTAL PROJECTED TRAVEL EXPENSE</b> | <b>\$ <u>4,800.00</u></b> |

\*Permitted in limited circumstances; must be pre-approved. Provide a copy of Out-of-Town Travel Request form to Risk Management prior to travel in order to obtain insurance identification card covering rental period.

**CERTIFICATION BY TRAVELER** By my signature below, I certify that the above listed out-of-town travel and associated expenses conform to the Authority's Policies 3.30 and 3.40 and are reasonable and directly related to the Authority's business.

Travelers Signature:  Date: 6/8/18

**CERTIFICATION BY ADMINISTRATOR** (Where Administrator is the Executive Committee, the Authority Clerk's signature is required).

- By my signature below, I certify the following:
- 1. I have conscientiously reviewed the above out-of-town travel request and the details provided on the reverse.
  - 2. The concerned out-of-town travel and all identified expenses are necessary for the advancement of the Authority's business and reasonable in comparison to the anticipated benefit to the Authority.
  - 3. The concerned out-of-town travel and all identified expenses conform to the requirements and intent of Authority's Policies 3.30 and 3.40.

Administrator's Signature: \_\_\_\_\_ Date: \_\_\_\_\_

**AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE**

I, \_\_\_\_\_, hereby certify that this document was approved  
(Please leave blank. Whoever clerk's the meeting will insert their name and title.)  
by the Executive Committee at its \_\_\_\_\_ meeting.  
(Leave blank and we will insert the meeting date.)

San Diego

[\(HTTPS://SDCHAMBER.ORG/\)](https://sdchamber.org/)« All Events (<https://sdchamber.org/events/>)

## 2018 MISSION TO WASHINGTON D.C.

September 30 @ 7:00 pm - October 3 @ 12:00 pm



Join the largest binational delegation to Washington, D.C. to voice your business needs and collaborate with San Diego's business leaders while meeting with the nation's top legislators and policy officials.

Attendees will have the unique opportunity to:

- **Participate in high-level meetings** with U.S. administration officials and agencies, such as Department of Transportation, U.S. Customs & Border Protection, Department of State, Housing & Urban Development and many others
- **Gain access** to our country's key decision makers and advocate for local and regional issues important to business growth and creation of jobs in the Cali-Baja region
- **Network and make invaluable connections** with elected officials on the local, state and federal level, as well as other community members

### EVENT DETAILS

**Date & Time:** Sunday, September 30 (7:00 PM) – Wednesday, October 3 (12:00 PM), 2017

**Location:** JW Marriott Washington D.C., 1331 Pennsylvania Ave. NW, Washington, DC 20004

**Event Contact:** Katie Tran | Ph: 619-544-1370 | Email: [ktran@sdchamber.org](mailto:ktran@sdchamber.org)  
(<mailto:ktran@sdchamber.org>)

*Para obtener información sobre cómo asistir "Misión a Washington DC" favor de comunicarse con Kenia: [kzamarripa@sdchamber.org](mailto:kzamarripa@sdchamber.org) (<mailto:kzamarripa@sdchamber.org>).  
(<mailto:ktran@sdchamber.org>)*



Vice President of Community & Government Relations  
2-1-1 San Diego  
([HTTPS://SDCHAMBER.ORG/](https://sdchamber.org/))

## TRIP ITINERARY

We are still in the process of developing the agenda. For your traveling purposes, please plan to arrive in D.C. before the **Welcome Reception on Sunday, 09/30 at 7:00 PM**. The last meeting will end at around 12:00 PM on Wednesday, 10/3.

Click here (<https://sdchamber.org/wp-content/uploads/2016/02/FINAL-AGENDA.pdf>) to view last year's trip itinerary.

## HOTEL INFORMATION

[JW Marriott Washington D.C.](#)  
1331 Pennsylvania Ave. NW, Washington D.C. 20004

We have secured a special room rate of \$399++ per night for standard rooms between September 30, and October 3, 2018.

## FLYING TO D.C.

### Airports:

- **Ronald Reagan Washington National Airport – DCA**  
5.3 miles to hotel | Estimated taxi fare: \$18 (one way)
- **Washington Dulles International Airport – IAD**  
27.1 miles to hotel | Estimated taxi fare: \$65 (one way)
- **Baltimore/Washington International Thurgood Marshall Airport – BWI**  
36.3 miles to hotel | Estimated taxi fare: \$70 (one way)

*Southwest Airlines, among others, offers nonstop flights to BWI Airport, which is a 45-minute drive to D.C. For those who prefer to arrive closer to the hotel – DCA Airport is a 15-minute drive to the hotel, but may not have nonstop flights.*

Most delegates arrive in the afternoon on Sunday, 9/30, prior to the **Welcome Reception at 7:00 PM** and fly out the afternoon of Wednesday, 10/3.

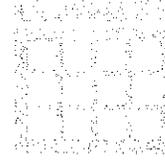
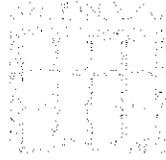
## THANK YOU SPONSORS

< >

Related Events

San Diego

(HTTPS://SDCHAMBER.ORG/)



(<https://sdchamber.org/event/circlesat10bar>)

Circles of Influence Reception  
hosted by 10 Barrel Brewing  
Company

(<https://sdchamber.org/event/circlesat10bar>)

May 22 @ 5:30 pm - 7:30 pm

(<https://sdchamber.org/event/healthcare-committee-14/2018-12-12/>)

Healthcare Committee

(<https://sdchamber.org/event/healthcare-committee-14/2018-12-12/>)

December 12

Recurring Event (See all)

(<https://sdchamber.org/event/healthcare-committee-14/all/>)

(<https://sdchamber.org/event/infrastructure-housing-land-use-committee-12/2018-08-21/>)

Infrastructure, Housing &  
Land Use Committee

(<https://sdchamber.org/event/infrastructure-housing-land-use-committee-12/2018-08-21/>)

August 21

Recurring Event (See all)

(<https://sdchamber.org/event/infrastructure-housing-land-use-committee-12/all/>)

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY  
OUT-OF-TOWN TRAVEL REQUEST**

**GENERAL INSTRUCTIONS:**

- A. All travel requests must conform to applicable provisions of Policies 3.30 and 3.40.
- B. Personnel traveling at Authority expense shall, consistent with the provisions of Policies 3.30 and 3.40, use the most economical means available to affect the travel.

**1. TRAVELER:**

Travelers Name: Kimberly J. Becker Dept: Executive - BU 6  
 Position:  Board Member  President/CEO  Gen. Counsel  Chief Auditor  
 All other Authority employees (does not require executive committee administrator approval)

**2. DATE OF REQUEST:** 05/24/2018 PLANNED DATE OF DEPARTURE/RETURN: 10/04/18 10/07/18

**3. DESTINATIONS/PURPOSE (Provide detailed explanation as to the purpose of the trip-- continue on extra sheets of paper as necessary):**

Destination: Reno, NV Purpose: Executive Women in Aviation Conference  
 Explanation:

**4. PROJECTED OUT-OF-TOWN TRAVEL EXPENSES**

**A. TRANSPORTATION COSTS:**

|   |                    |
|---|--------------------|
| • AIRFARE                               | \$ <u>500.00</u>   |
| • *RENTAL CAR (Must complete page 2)    | \$ _____           |
| • OTHER TRANSPORTATION (Taxi, Train)    | \$ <u>100.00</u>   |
| <b>B. LODGING</b>                       | \$ <u>900.00</u>   |
| <b>C. MEALS</b>                         | \$ <u>300.00</u>   |
| <b>D. SEMINAR AND CONFERENCE FEES</b>   | \$ _____           |
| <b>E. ENTERTAINMENT (If applicable)</b> | \$ _____           |
| <b>F. OTHER INCIDENTAL EXPENSES</b>     | \$ _____           |
| <b>TOTAL PROJECTED TRAVEL EXPENSE</b>   | \$ <u>1,800.00</u> |

\*Permitted in limited circumstances; must be pre-approved. Provide a copy of Out-of-Town Travel Request form to Risk Management prior to travel in order to obtain insurance identification card covering rental period.

**CERTIFICATION BY TRAVELER** By my signature below, I certify that the above listed out-of-town travel and associated expenses conform to the Authority's Policies 3.30 and 3.40 and are reasonable and directly related to the Authority's business.

Travelers Signature:  Date: 6/2/18

**CERTIFICATION BY ADMINISTRATOR** (Where Administrator is the Executive Committee, the Authority Clerk's signature is required).

By my signature below, I certify the following:

1. I have conscientiously reviewed the above out-of-town travel request and the details provided on the reverse.
2. The concerned out-of-town travel and all identified expenses are necessary for the advancement of the Authority's business and reasonable in comparison to the anticipated benefit to the Authority.
3. The concerned out-of-town travel and all identified expenses conform to the requirements and intent of Authority's Policies 3.30 and 3.40.

Administrator's Signature: \_\_\_\_\_ Date: \_\_\_\_\_

**AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE**

I, \_\_\_\_\_, hereby certify that this document was approved  
 (Please leave blank. Whoever clerk's the meeting will insert their name and title.)

by the Executive Committee at its \_\_\_\_\_ meeting.

(Leave blank and we will insert the meeting date.)

**Casey Diane**

---

**Subject:** FW: EWIA Annual Gathering - ACTION NEEDED

Hello Ladies,

This year's EWIA gathering will be held in **South Lake Tahoe** and hosted by Marily Mora from the Reno-Tahoe Airport. It's time to get a headcount for the event so we can place a block of rooms on hold. Dates for the gathering are **Thursday, October 4<sup>th</sup> through Sunday, October 7<sup>th</sup>**. The first event will be an evening reception on Thursday. We will have a formal meeting on Saturday that will shake things up a bit and make you think about the future of our airports. Wrap up will be Sunday morning.

In the next few days we will send a detailed agenda for the weekend as well as a link to the lodge. I can assure you that it is a beautiful venue in a majestic location and an event not to be missed. For a sneak peek at the venue, please open the attached photos. The Lodge at Edgewood is home to 154 luxury rooms and suites, each boasting its own gas fireplace and private deck or terrace. The Tahoe Room (Mountain View), which typically starts booking at \$340+ per night, is being offered to our group at a rate of **\$250 per night, plus tax**, and the hotel is waiving the resort fee, normally \$28.50 per night. The hotel offers a state-of-the-art fitness center, lakefront heated pool and hot-tub, complimentary Wi-Fi internet access, local courtesy shuttle, in-room coffee and bottled water and a welcome glass of champagne upon check-in. Other activities, such as luxury spa appointments and tee times at Edgewood's acclaimed 18-hole golf course, are offered for additional fees.

We hope to see you there. Please send your **responses to Marily, Bonnie and I no later than the end of May.**

1. Are you planning to attend the 2018 Executive Women in Aviation's annual gathering?
2. Which nights will you need a room?

**Thanks to Marily for hosting** the event and for pulling all of the details together. More information to come!

Kim



**Kimberly J. Becker**  
**President / CEO**  
San Diego County Regional Airport Authority  
T 619.400.2444  
[kbecker@san.org](mailto:kbecker@san.org)

**AMY GONZALEZ**

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY  
OUT-OF-TOWN TRAVEL REQUEST**

**GENERAL INSTRUCTIONS:**

- A. All travel requests must conform to applicable provisions of Policies 3.30 and 3.40.
- B. Personnel traveling at Authority expense shall, consistent with the provisions of Policies 3.30 and 3.40, use the most economical means available to affect the travel.

**1. TRAVELER:**

Travelers Name: Amy Gonzalez Dept: 15  
 Position:  Board Member  President/CEO  Gen. Counsel  Chief Auditor  
 All other Authority employees (does not require executive committee administrator approval)

2. DATE OF REQUEST: 5-25-18 PLANNED DATE OF DEPARTURE/RETURN: 7/19/18 / 7/21/18

**3. DESTINATIONS/PURPOSE (Provide detailed explanation as to the purpose of the trip-- continue on extra sheets of paper as necessary):**

Destination: Vancouver, BC Canada Purpose: ACI Legal Steering Committee  
 Explanation:

**4. PROJECTED OUT-OF-TOWN TRAVEL EXPENSES**

**A. TRANSPORTATION COSTS:**

|                                       |    |               |
|---------------------------------------|----|---------------|
| • AIRFARE                             | \$ | <u>800.00</u> |
| • *RENTAL CAR (Must complete page 2)  | \$ |               |
| • OTHER TRANSPORTATION (Taxi, Train)  | \$ | <u>60.00</u>  |
| B. LODGING                            | \$ | <u>620.00</u> |
| C. MEALS                              | \$ | <u>150.00</u> |
| D. SEMINAR AND CONFERENCE FEES        | \$ |               |
| E. ENTERTAINMENT (If applicable)      | \$ |               |
| F. OTHER INCIDENTAL EXPENSES          | \$ |               |
| <b>TOTAL PROJECTED TRAVEL EXPENSE</b> | \$ |               |

\*Permitted in limited circumstances; must be pre-approved. Provide a copy of Out-of-Town Travel Request form to Risk Management prior to travel in order to obtain insurance identification card covering rental period.

**CERTIFICATION BY TRAVELER** By my signature below, I certify that the above listed out-of-town travel and associated expenses conform to the Authority's Policies 3.30 and 3.40 and are reasonable and directly related to the Authority's business.

Travelers Signature:  Date: 5/25/18

**CERTIFICATION BY ADMINISTRATOR** (Where Administrator is the Executive Committee, the Authority Clerk's signature is required).

By my signature below, I certify the following:

1. I have conscientiously reviewed the above out-of-town travel request and the details provided on the reverse.
2. The concerned out-of-town travel and all identified expenses are necessary for the advancement of the Authority's business and reasonable in comparison to the anticipated benefit to the Authority.
3. The concerned out-of-town travel and all identified expenses conform to the requirements and intent of Authority's Policies 3.30 and 3.40.

Administrator's Signature: \_\_\_\_\_ Date: \_\_\_\_\_

**AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE**

I, \_\_\_\_\_, hereby certify that this document was approved  
 (Please leave blank. Whoever clerk's the meeting will insert their name and title.)

by the Executive Committee at its \_\_\_\_\_ meeting.

(Leave blank and we will insert the meeting date.)

# **BUSINESS EXPENSE**

**KIM BECKER**

# SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY

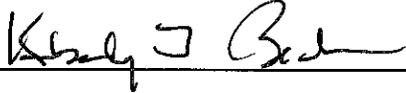
## BUSINESS EXPENSE REIMBURSEMENT REPORT

Kim Becker

May 2018

Period Covered

| DATE         | G/L Account | Description  | AMOUNT         |
|--------------|-------------|--|----------------|
| 5/17/18      | 66290.00000 | Transportation San Diego Taxpayers Golden Watchdog Awards            | \$3.06         |
| 5/18/18      | 66290.00000 | Parking Harvey Milk Diversity Breakfast                              | \$ 12.00       |
| 5/30/18      | 66290.00000 | Transportation San Diego Port Tenants Association Anniversary Dinner | \$ 20.30       |
| <b>TOTAL</b> |             |  | <b>\$35.36</b> |

|  |                  |
|--|------------------|
| <p>I acknowledge that I have read, understand and agree to Authority *Policy 3.30 - Business Expense Reimbursement Policy and that any purchases that are not allowed will be my responsibility. I further certify that this report of business expenses were incurred in connection with official Authority business and is true and correct.</p> <p><b>* Policy 3.30</b></p> | <p>APPROVED:</p> |
| <p style="text-align: center;"></p>   | <p>NAME</p>      |
| <p style="text-align: center;">6/4/18</p>  | <p>NAME</p>      |
| <p>DATE</p>  | <p>DATE</p>      |

**Casey Diane**

---

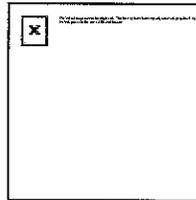
**From:** Kim Becker <kbeckersj@yahoo.com>  
**Sent:** Friday, May 25, 2018 8:20 AM  
**To:** Casey Diane  
**Subject:** Fwd: Your ride with Alfredo on May 17

*Transportation*  
*5/17/18*  
*Taxpayers Assoc*  
*2018 Golden*  
*Watchdog Award*

Tax payers

Begin forwarded message:

**From:** Lyft Ride Receipt <[no-reply@lyftmail.com](mailto:no-reply@lyftmail.com)>  
**Date:** May 18, 2018 at 6:11:38 PM PDT  
**To:** [kbeckersj@yahoo.com](mailto:kbeckersj@yahoo.com)  
**Subject:** Your ride with Alfredo on May 17



**Thanks for riding with Alfredo!**

May 17, 2018 at 5:56 PM

**How was your route?**

We want your feedback! Based on efficiency and directness, how would you rate your route?

**Bad**

**Okay**

**Good**

**Ride Details**

|                             |         |
|-----------------------------|---------|
| Line fare (2.62mi, 14m 40s) | \$7.29  |
| Lyft Line Discount          | -\$4.23 |

---

**This and every ride is carbon neutral**



**Learn more**



 Pickup 5:56 PM  
1522 9th Ave, San Diego, CA

 Drop-off 6:11 PM  
839 Gull St, San Diego, CA

 Add driver as favorite

 Tip driver

 Find lost item

 Request review

To protect against unauthorized behavior, you may see an authorization hold up to \$25. This is to verify your payment method and will not be charged.

[Pricing FAQ](#) · [Help Center](#)

Receipt #1135162369369737088

To learn more about our Zero Tolerance Policies, go to [lyft.com/safety](https://lyft.com/safety)

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185 Berry Street, Suite 5000  
San Francisco, CA 94107

    
Work at Lyft  
Become a Driver

**RECEIPTS FOR BUSINESS EXPENSE REIMBURSEMENT**  
**MAY 2018**  
**KIMBERLY J. BECKER**

05/18/18-

Harvey Milk Diversity  
Breakfast



ACE PARKING MANAGEMENT, INC.

Taxpayers  
Golden Waterbury  
Awards Dinner

LOCATION 1180 Amount Received \$ 12-

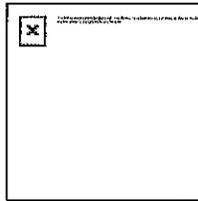
RECEIPT OF PAYMENT

Signed.....[Signature].....

05/30/18 - Transportation  
To: SD Port Tenants Association  
ANNIVERSARY DINNER

Casey Diane

**From:** no-reply@lyftmail.com on behalf of Lyft Ride Receipt <no-reply@lyftmail.com>  
**Sent:** Wednesday, May 30, 2018 6:05 PM  
**To:** Becker Kimberly  
**Subject:** Your ride with Christa on May 30



Thanks for riding with Christa!

May 30, 2018 at 5:54 PM

**Ride Details**

|  |               |
|--|---------------|
| Lyft fare (1.48mi, 8m 46s)   | \$6.65        |
| Tip  | \$3.00        |
|  PayPal account | <b>\$9.65</b> |

**This and every ride is carbon neutral**



**Learn more**



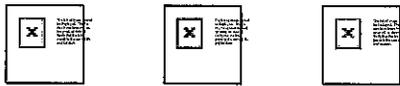
 Pickup 5:54 PM  
830 Beech St, San Diego, CA

 Drop-off 6:02 PM  
545 Kettner Blvd, San Diego, CA

**Expense Code:** PORT TENANTS DINNER

## Earn Free Rides

Get \$500 in credit for referring a San Diego driver if they apply using your link, and give 175 rides within 30 days. They'll get a \$500 cash bonus, too!



First 1,000 applicants per market for a limited time only. See [terms](#).

 Add driver as favorite

 Tip driver

 Find lost item

 Request review

To protect against unauthorized behavior, you may see an authorization hold up to \$25. This is to verify your payment method and will not be charged.

[Pricing FAQ](#) · [Help Center](#)

Receipt #1139986896597434854

To learn more about our Zero Tolerance Policies, go to [lyft.com/safety](https://lyft.com/safety)

Map data © OpenStreetMap contributors



© Lyft 2018  
185 Berry Street, Suite 5000  
San Francisco, CA 94107

    
Work at Lyft  
Become a Driver

05/30/18 - Transportation  
From: SD Port TENANTS  
ANNIVERSARY DINNER

Casey Diane

**From:** no-reply@lyftmail.com on behalf of Lyft Ride Receipt <no-reply@lyftmail.com>  
**Sent:** Wednesday, May 30, 2018 10:11 PM  
**To:** Becker Kimberly  
**Subject:** Your ride with Lejoya on May 30



Thanks for riding with Lejoya!

May 30, 2018 at 9:58 PM

**Ride Details**

|                            |                |
|----------------------------|----------------|
| Lyft fare (1.51mi, 6m 41s) | \$7.65         |
| Tip                        | \$3.00         |
| PayPal account             | <b>\$10.65</b> |

**This and every ride is carbon neutral**



**Learn more**



Pickup 9:58 PM  
1 Market Pl, San Diego, CA

Drop-off 10:05 PM  
849 Beech St, San Diego, CA

**Expense Code: PORT TENANTS DINNER**

## Earn Free Rides

Get \$500 in credit for referring a San Diego driver if they apply using your link, and give 175 rides within 30 days. They'll get a \$500 cash bonus, too!



First 1,000 applicants per market for a limited time only. See [terms](#).

 Add driver as favorite

 Tip driver

 Find lost item

 Request review

To protect against unauthorized behavior, you may see an authorization hold up to \$25. This is to verify your payment method and will not be charged.

[Pricing FAQ](#) · [Help Center](#)

Receipt #1140048002172648734

To learn more about our Zero Tolerance Policies, go to [lyft.com/safety](https://lyft.com/safety)

Map data © OpenStreetMap contributors



© Lyft 2018  
185 Berry Street, Suite 5000  
San Francisco, CA 94107

    
Work at Lyft  
Become a Driver

**APRIL BOLING**



**HILTON BAYFRONT**

Thank you!



\* 1 7 5 7 0 4 \*

Cashier: RENE RODRIGUEZ  
CheckIn D/T: 05/17/18 16:39  
CheckOut D/T: 05/17/18 20:29  
Duration Time: 3h 50m  
Plate# 829 CA  
Make/Model: LEXUS/ES330  
Color: BLUE  
MA Acct# 090300516

Charge: \$19.00  
Tax %0: \$0.00  
Total: \$19.00

Amount Tend: \$20.00  
Due: \$1.00

AVPMB

ACE PARKING 1040  
440 11TH AVE  
SAN DIEGO, CA 92101

04/27/2018

10:27:39

CREDIT CARD

VISA SALE

Card # XXXXXXXXXXXX7842  
Chip Card: CHASE VISA  
AID: A0000000031010  
ATC: 0019  
TC: FC930ED6E728CE64  
SEQ #: 7  
Batch #: 1279  
INVOICE 7  
Approval Code: 02187G  
Entry Method: Chip Read  
Mode: Issuer  
Tax Amount: \$0.00

SALE AMOUNT \$3.00

*PARKING FOR  
THE INFLUENCE  
PRESENTATION*

639554



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PRINTED IN U.S.A

580811

05/17/18 16:39 05/17/18 20:29 3:50 829 CA LEXUS/ES330 BLUE 090300516

**J. SCHIAVONI**







# **TRAVEL EXPENSE**

**KIM BECKER**

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY  
TRAVEL EXPENSE REPORT**

*(To be completed within 30 days from travel return date)*

TRAVELER: Kimberly J. Becker DEPT. NAME & NO. Executive Office/BU 6  
 DEPARTURE DATE: 5/7/2018 RETURN DATE: 5/13/2018 REPORT DUE: 6/12/18  
 DESTINATION: Montgomery, AL (U.S. Air Force Air War College)

*Please refer to the Authority Travel and Lodging Expense Reimbursement Policy, Article 3, Part 3.4, Section 3.40, outlining appropriate reimbursable expenses and approvals. Please attach all required supporting documentation. All receipts must be detailed, (credit card receipts do not provide sufficient detail). Any special items should be explained in the space provided below.*

|   | Authority Expenses<br>(Prepaid by Authority) | Employee Expenses |              |              |              |              |             |             | TOTALS        |
|---|--|-------------------|--------------|--------------|--------------|--------------|-------------|-------------|---------------|
|   |  | MONDAY            | TUESDAY      | WEDNESDAY    | THURSDAY     | FRIDAY       | SATURDAY    | SUNDAY      |               |
|   |  | 5/7/18            | 5/8/18       | 5/9/18       | 5/10/18      | 5/11/18      | 5/12/18     | 5/13/18     |               |
| Air Fare, Railroad, Bus (attach copy of itinerary w/charges)  | \$1,384.20                                   |                   |              |              |              |              |             |             | 0.00          |
| Conference Fees (provide copy of flyer/registration expenses) | \$170.00                                     |                   |              |              |              |              |             |             | 0.00          |
| Rental Car*   |  |                   |              |              |              |              |             |             | 0.00          |
| Gas and Oil*  |  |                   |              |              |              |              |             |             | 0.00          |
| Garage/Parking*   |  |                   |              |              |              |              |             |             | 0.00          |
| Mileage - attach mileage form*                                |  |                   |              |              |              |              |             |             | 0.00          |
| Taxi and/or Shuttle Fare (include tips pd.)*                  |  |                   |              |              |              |              |             |             | 0.00          |
| Hotel*  |  | 60.00             | 60.00        | 60.00        | 60.00        |              |             |             | 240.00        |
| Telephone, Internet and Fax*                                  |  |                   |              |              |              |              |             |             | 0.00          |
| Laundry*  |  |                   |              |              |              |              |             |             | 0.00          |
| Tips - separately paid (maids, bellhop, other hotel srvs.)    |  |                   |              |              |              |              |             |             | 0.00          |
| Meals<br>(include tips pd.)                                   | Breakfast*                                   |                   |              |              |              | 11.73        |             |             | 11.73         |
|   | Lunch*                                       | 16.24             |              |              |              |              |             |             | 16.24         |
|   | Dinner*                                      |                   |              |              |              |              |             |             | 0.00          |
|   | Other Meals*                                 |                   |              |              |              |              |             |             | 0.00          |
| <i>Alcohol is a non-reimbursable expense</i>                  |  |                   |              |              |              |              |             |             |               |
| Hospitality <sup>1*</sup>                                     |  |                   |              |              |              |              |             |             | 0.00          |
| Miscellaneous: Baggage Fees                                   |  | 25.00             |              |              |              |              |             |             | 25.00         |
|   |  |                   |              |              |              |              |             |             | 0.00          |
|   |  |                   |              |              |              |              |             |             | 0.00          |
| *Provide detailed receipts                                    |  |                   |              |              |              |              |             |             | 0.00          |
| <b>Total Expenses prepaid by Authority</b>                    | <b>1,554.20</b>                              | <b>101.24</b>     | <b>60.00</b> | <b>60.00</b> | <b>60.00</b> | <b>11.73</b> | <b>0.00</b> | <b>0.00</b> | <b>292.97</b> |

|  |   |                 |
|--|---|-----------------|
| Explanation:   | Total Expenses Prepaid by Authority                           | 1,554.20        |
|  | Total Expenses Incurred by Employee (including cash advances) | 292.97          |
|  | <b>Grand Trip Total</b>                                       | <b>1,847.17</b> |
|  | Less Cash Advance (attach copy of Authority ck)               |                 |
|  | Less Expenses Prepaid by Authority                            | 1,554.20        |
|  | <b>Due Traveler (positive amount)<sup>2</sup></b>             |                 |
|  | <b>Due Authority (negative amount)<sup>3</sup></b>            | <b>292.97</b>   |
| <i>Note: Send this report to Accounting even if the amount is \$0.</i> |   |                 |

I as traveler or administrator acknowledge that I have read, understand and agree to Authority policies 3.40 - Travel and Lodging Expense Reimbursement Policy<sup>4</sup> and 3.30 - Business Expense Reimbursement Policy<sup>5</sup> and that any purchases/claims that are not allowed will be my responsibility. I further certify that this report of travel expenses were incurred in connection with official Authority business and is true and correct.

<sup>4</sup> Travel and Lodging Expense Reimbursement Policy 3.40      <sup>5</sup> Business Expense Reimbursement Policy 3.30

Prepared By: Diane Casey Ext.: 2445  
 Traveler Signature: Kimberly J. Becker Date: 6/12/18  
 Approved By: \_\_\_\_\_ Date: \_\_\_\_\_

**AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE** (To be certified if used by President/CEO, Gen. Counsel, or Chief Auditor)

I, \_\_\_\_\_ hereby certify that this document was approved by the Executive Committee at its \_\_\_\_\_ meeting.  
 (Please leave blank. Whoever clerk's the meeting will insert their name and title.)  
 (Leave blank and we will insert the meeting date.)

*Failure to attach required documentation will result in the delay of processing reimbursement. If you have any questions, please see your department Administrative Assistant or call Accounting at ext. 2806.*

## Interoffice Communication

Date: June 6, 2018  
To: File  
From: Diane Casey   
Subject: Expense Account Reimbursement Explanation  
U.S. Air Force, Air War College, Montgomery, AL  
May 7 – May 13, 2018

---

The Air War College conference was held on May 7<sup>th</sup> through May 11<sup>th</sup>, 2018. Kim extended the trip with personal time over the weekend from May 11<sup>th</sup> through May 13<sup>th</sup>. Below is an explanation of the flight charges and the rationale for Kim's reimbursement to the Authority in the amount of \$158.23.

### Airfare

#### Air War College Conference

(See Travel Trust Mock Trip Pricing Attached)

May 7, 2018 – May 11, 2018 (Business Trip Only - Without Personal Flights)

San Diego to Montgomery, AL (through Dallas) to San Diego

American Airlines

\$903.00

#### Air War College Conference with Personal Portion of Trip Added

(See Travel Trust Issued Ticket Attached)

May 7, 2018 – May 13, 2018 (Business Trip and Personal Flights)

San Diego to Montgomery, AL (through Dallas) to Eugene, OR (through Seattle) to San Diego

American/Delta/Alaska Airlines

\$1,354.20

\$1,354.20 Business & Personal Flights

(~~\$903.00~~) Business Trip Only

**\$451.20** Owed to Authority for Personal Flights

\$451.20 Amount Due Authority from Traveler

~~\$292.97~~ Due to Traveler for Business Trip Expenses (See Attached Expense Submission)

**\$158.23** Final Amount Due to Authority from Traveler

Attached find Kim Becker's check in the amount \$158.23 for the personal portion of the trip reimbursement due to the Authority.



UNITED STATES AIR FORCE  
**AIR WAR COLLEGE** | *at The Air University*  
*Preparing the World's Best Joint Strategic Leaders*

## NSF 2018

Tuesday, May 08, 2018 5:00 AM (2018-05-08T05:00-06:00) - Thursday, May 10, 2018 5:00 AM (2018-05-10T05:00-06:00) (Central Time)

### AWC

325 Chennault Circle  
Maxwell AFB, AL 36112  
United States

Phone: 334-953-6580

Email Us

Your registration is complete.

A confirmation email has been sent to kbecker@san.org.

Now, invite your friends and co-workers!



### Profile

**Registration ID:**

107816830

**Registrant:**

**Registration Date:**

3/14/2018 12:31 PM

**Registrant Type:**

Guest

**Status:**

Kim Becker Page 2 of 4  
montgomery  
05/07 - 05/11/18

Confirmed

**Email:**

kbecker@san.org

**Title NSF**

Ms.

**First Name**

Kimberly

**Middle Initial**

J

**Last Name**

Becker

**Goes By Name (will appear on badge)**

Kim Becker

**Phone Number**

619-241-1401

**Alt Phone number**

619-400-2444

**Street Address**

3225 N. Harbor Drive

**NomineeCity**

San Diego

**State**

California

**Zip**

92101

**Are you a US citizen**

Yes

**Drivers License Number**

A5457208

**Drivers License State**

California

**Ethnicity**

White

**Age**

45-54

**Current Occupational Field**

Government

**Current Job Title**

President & CEO

**Nominee Company**

SDCRAA

**May we release your information**

Yes

**May we release your info to NSF guests**

No

**Brief Biography**

Kimberly J. Becker was appointed President/CEO of the San Diego County Regional Airport Authority on May 1, 2017. Ms. Becker holds a bachelor's degree in business administration from Indiana University of Pennsylvania, and a master's degree in business administration/aeronautics from Embry-Riddle Aeronautical University in Daytona Beach, Florida.

**Bio Photo**



Agenda

**Will you need lodging accommodations?**

Selection: Yes I will use on-base lodging

**Check in date**

5/7/2018

**Check-out date**

5/11/2018

**Mode of Travel (into Montgomery)**

Selection: Commercial Air

**Arrival Date**

5/7/2018

**Arrival Airport**

Montgomery

**Departure Date**

5/11/2018

**Departure Airport**

Montgomery

**Additional Travel Information?**

flights to be provided later.

**Tuesday Lunch**

Selection: Chicken Salad

**Thursday Lunch**

Selection: Salad w/ chicken, fruit and nuts

Fees

**Guest Event Fee**

|                  |                 |
|------------------|-----------------|
| Quantity:        | 1               |
| Unit Price:      | \$170.00        |
| Amount:          | \$170.00        |
| <b>Subtotal:</b> | <b>\$170.00</b> |
| <b>Total:</b>    | <b>\$170.00</b> |

Transactions

^

**Transaction Amount**

|          |           |
|----------|-----------|
| Date:    | 3/14/2018 |
| Amount:  | \$170.00  |
| Balance: | \$170.00  |

**Online Credit Card Payment (\*\*\*\*\*5177) Details**

|          |            |
|----------|------------|
| Date:    | 3/14/2018  |
| Amount:  | (\$170.00) |
| Balance: | \$0.00     |

**Current Balance: \$0.00**

**Payment Method:**

Credit Card (Visa)

**The online credit card payment for this event will be listed on your credit card statement with the name NSF.**

Event Contact Information |

**Interested in hosting your own event?** [Get Started!](#)

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**RegOnline®** by Event

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Kim Becker  
Montgomery  
05/07 05/11/18

Traveltrust Corporation  
374 North Coast Hwy 101, Suite F  
Encinitas, CA 92024  
Phone: (760) 635-1700

# TRAVELTRUST

ADD TO OUTLOOK

Monday, 19MAR 2018 11:32 AM EDT

Passengers: **KIMBERLY JANE BECKER (06)**

Agency Reference Number: UGGJCA

Click here to view your current itinerary or ETicket receipt on-line: [tripcase.com](http://tripcase.com)

American Airlines Confirmation UGGJCA

Delta Air Lines Confirmation GE3BCJ

Alaska Airlines Confirmation EQMFIO

Please review your itinerary and report any discrepancies to Traveltrust within 24hrs of receipt  
Be sure to visit [www.traveltrust.com](http://www.traveltrust.com) for additional travel information

TRAVELTRUST STRONGLY RECOMMENDS CHECKING IN  
ONLINE WITH YOUR AIRLINE AT LEAST 24 HOURS PRIOR TO  
EACH FLIGHT FOR THE MOST CURRENT TIMES AND ALERTS

| AIR  | Monday, 7MAY 2018   |   |   |
|--|---|---|---|
| <b>American Airlines</b><br>From: San Diego CA, USA<br>To: Dallas/Ft Worth TX, USA<br>Stops: Nonstop<br>Seats: 26C<br>Equipment: Boeing 737-800 Jet<br>DEPARTS SAN TERMINAL 2<br>Frequent Flyer Number: AAMTJ4330<br>AISLE SEAT CONFIRMED<br>American Airlines Confirmation number is UGGJCA             | <b>Flight Number:</b> 1286<br><b>Depart:</b> 08:55 AM<br><b>Arrive:</b> 01:55 PM<br>Duration: 3 hour(s) 0 minute(s)<br>Status: CONFIRMED<br>MEAL: Food and Bev for Purchase | <b>Class:</b> V-Coach/Economy<br><br><br><br><br><br><br><br><br><br><b>Miles:</b> 1175 / 1880 KM |   |
| AIR  | Monday, 7MAY 2018   |   |  |
| <b>American Airlines</b><br>Operated By: ENVOY AIR AS AMERICAN EAGLE<br>From: Dallas/Ft Worth TX, USA<br>To: Montgomery AL, USA<br>Stops: Nonstop<br>Seats: 15A<br>Equipment: ERJ-145 Jet<br>Frequent Flyer Number: AAMTJ4330<br>AISLE SEAT CONFIRMED<br>American Airlines Confirmation number is UGGJCA | <b>Flight Number:</b> 4025<br><b>Depart:</b> 03:23 PM<br><b>Arrive:</b> 05:07 PM<br>Duration: 1 hour(s) 44 minute(s)<br>Status: CONFIRMED<br>MEAL: FOOD FOR PURCHASE        | <b>Class:</b> L-Coach/Economy<br><br><br><br><br><br><br><br><br><br><b>Miles:</b> 616 / 986 KM   |   |
| AIR  | Friday, 11MAY 2018  |   |  |
| <b>Delta Air Lines</b><br>Operated By: ENDEAVOR AIR DBA DELTA CONNECTION   | <b>Flight Number:</b> 3368  | <b>Class:</b> H-Coach/Economy   |   |

Kim Becken  
 Montgomery  
 05/07 - 05/10/18

**From:** Montgomery AL, USA  
**To:** Atlanta GA, USA  
**Stops:** Nonstop  
**Seats:** 09B  
**Equipment:** CRJ-Canadair Regional Jet  
 ARRIVES ATL SOUTH TERMINAL  
 AISLE SEAT CONFIRMED  
**Delta Air Lines Confirmation number is GE3BCJ**

**Depart:** 07:20 AM  
**Arrive:** 09:32 AM  
**Duration:** 1 hour(s) 12 minute(s)  
**Status:** CONFIRMED

**Miles:** 147 / 235 KM

**AIR** Friday, 11MAY 2018 

**Delta Air Lines**  
**From:** Atlanta GA, USA  
**To:** Seattle/Tacoma WA, USA  
**Stops:** Nonstop  
**Seats:** 35C  
**Equipment:** Boeing 757 200 Jet  
 DEPARTS ATL SOUTH TERMINAL  
 AISLE SEAT CONFIRMED  
**Delta Air Lines Confirmation number is GE3BCJ**

**Flight Number:** 2580  
**Depart:** 11:48 AM  
**Arrive:** 01:59 PM  
**Duration:** 5 hour(s) 11 minute(s)  
**Status:** CONFIRMED  
**MEAL:** FOOD FOR PURCHASE

**Class:** H-Coach/Economy  
**Miles:** 2178 / 3485 KM

**AIR** Friday, 11MAY 2018 

**Delta Air Lines**  
 Operated By: COMPASS DBA DELTA CONNECTION  
**From:** Seattle/Tacoma WA, USA  
**To:** Eugene OR, USA  
**Stops:** Nonstop  
**Seats:** 13B  
**Equipment:** EMBRAER EMB 175  
 AISLE SEAT CONFIRMED  
**Delta Air Lines Confirmation number is GE3BCJ**

**Flight Number:** 5750  
**Depart:** 03:15 PM  
**Arrive:** 04:27 PM  
**Duration:** 1 hour(s) 12 minute(s)  
**Status:** CONFIRMED

**Class:** H-Coach/Economy  
**Miles:** 234 / 374 KM

**AIR** Sunday, 13MAY 2018 

**Alaska Airlines**  
 Operated By: HORIZON AIR AS ALASKAHORIZON  
 CHKIN-EUG-SEA CHECK-IN WITH ALASKA AIRLINES  
**From:** Eugene OR, USA  
**To:** Seattle/Tacoma WA, USA  
**Stops:** Nonstop  
**Seats:** 13B  
**Equipment:** DeHavilland Dash 8-400 Turboprop  
**Frequent Flyer Number:** AAMTJ4330 applied to AS  
 AISLE SEAT CONFIRMED  
**Alaska Airlines Confirmation number is EQMFIO**

**Flight Number:** 2588  
**Depart:** 03:21 PM  
**Arrive:** 04:28 PM  
**Duration:** 1 hour(s) 7 minute(s)  
**Status:** CONFIRMED

**Class:** L-Coach/Economy  
**Miles:** 234 / 374 KM

**AIR** Sunday, 13MAY 2018 

**Alaska Airlines**  
**From:** Seattle/Tacoma WA, USA  
**To:** San Diego CA, USA  
**Stops:** Nonstop  
**Seats:** 23C  
**Equipment:** Boeing 737 Jet  
 ARRIVES SAN TERMINAL 1  
**Frequent Flyer Number:** AAMTJ4330 applied to AS

**Flight Number:** 0492  
**Depart:** 05:45 PM  
**Arrive:** 08:20 PM  
**Duration:** 2 hour(s) 35 minute(s)  
**Status:** CONFIRMED  
**MEAL:** FOOD FOR PURCHASE

**Class:** L-Coach/Economy  
**Miles:** 1038 / 1661 KM

AISLE SEAT CONFIRMED  
Alaska Airlines Confirmation number is EQMFIO

*Kim Becker  
Montgomery  
05/07 - 05/11/18*

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AMERICAN AIRLINES CONFIRMATION NUMBER - UGGJCA  
DELTA AIR LINES CONFIRMATION NUMBER - GE3BCJ  
ALASKA AIRLINES CONFIRMATION NUMBER - EQMFIO  
FOR EMERGENCY SERVICE FROM UNITED STATES - 888-221-6043

**Ticket/Invoice Information**

Ticket for: KIMBERLY JANE BECKER  
Date issued: 3/14/2018 Invoice Nbr: 5465134  
Ticket Nbr: AA7056977391 Electronic Tkt: Yes Amount: 567.00 USD  
Base: 506.05 US Tax: 37.95 USD XT Tax: 23.00 USD  
Charged to: AX\*\*\*\*\*1013

Ticket for: KIMBERLY JANE BECKER  
Date issued: 3/14/2018 Invoice Nbr: 5465134  
Ticket Nbr: DL7056977392 Electronic Tkt: Yes Amount: 787.20 USD  
Base: 693.95 US Tax: 52.05 USD XT Tax: 41.20 USD  
Charged to: AX\*\*\*\*\*1013

Service fee: KIMBERLY JANE BECKER  
Date issued: 3/14/2018  
Document Nbr: XD0732153638 Amount: 30.00  
Charged to: AX\*\*\*\*\*1013

Total Tickets: 1354.20  
Total Fees: 30.00  
Total Amount: 1384.20

*— Flight changes with Business + Personal flights included.*

**Click here 24 hours in advance to obtain boarding passes:**

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Kim Becker  
Montgomery  
05/07 - 05/11/18

**Casey Diane**

---

**From:** Ayers Kim  
**Sent:** Tuesday, June 5, 2018 4:05 PM  
**To:** Casey Diane  
**Subject:** FW: Kim Becker - Montgomery / 7 May, 2018

**From:** Scott Mackerley <smackerley@Traveltrust.com>  
**Sent:** Wednesday, March 14, 2018 1:25 PM  
**To:** Ayers Kim <kayers@san.org>  
**Subject:** Kim Becker - Montgomery / 7 May, 2018

Original Business  
Trip Pricing

\$903.00

San Diego to Montgomery  
to San Diego

FOR: BECKER/KIMBERLY JANE REF: 06

AIRFARE 903.00 NONREF TKT BY 15 MARCH

07 MAY 18 - MONDAY

AIR AMERICAN AIRLINES FLT:1286 ECONOMY FOOD-BEV/PUR  
LV SAN DIEGO 855A EQP: BOEING 737-800  
DEPART: TERMINAL 2 03HR 00MIN  
AR DALLAS FT WORTH 155P NON-STOP  
REF: RCDWH  
BECKER/KIMBERLY AA-MTJ4330

AIR AMERICAN AIRLINES FLT:4025 ECONOMY FOOD FOR PURCHASE  
OPERATED BY ENVOY AIR AS AMERICAN EAGLE  
LV DALLAS FT WORTH 323P EQP: EMBRAER 145 JET  
01HR 44MIN  
AR MONTGOMERY 507P NON-STOP  
REF: RCDWH  
BECKER/KIMBERLY AA-MTJ4330

11 MAY 18 - FRIDAY

AIR AMERICAN AIRLINES FLT:4041 ECONOMY FOOD FOR PURCHASE  
OPERATED BY ENVOY AIR AS AMERICAN EAGLE  
LV MONTGOMERY 551A EQP: EMBRAER 145 JET  
02HR 14MIN  
AR DALLAS FT WORTH 805A NON-STOP  
REF: RCDWH  
BECKER/KIMBERLY AA-MTJ4330

AIR AMERICAN AIRLINES FLT:958 ECONOMY FOOD-BEV/PUR  
LV DALLAS FT WORTH 855A EQP: 32B  
03HR 10MIN

AR SAN DIEGO  
ARRIVE: TERMINAL 2  
BECKER/KIMBERLY

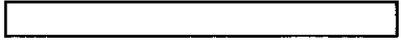
1005A

NON-STOP  
REF: RYDWH

AA-MTJ4330

Kim Becker  
Montgomery  
05/09 - 05/11/8

**SCOTT MACKERLEY**  
Travel Specialist



**O:** 760-635-1700

**E:** [smackerley@Traveltrust.com](mailto:smackerley@Traveltrust.com)

6884 Embarcadero Lane  
Carlsbad, CA 92011  
[www.traveltrust.com](http://www.traveltrust.com)



**UNIVERSITY INN**  
450 N. LEMAY PLAZA  
MAXWELL AFB, AL 36112  
334-953-2055 Fax: 334-953-5696

Kim Becker  
Montgomery  
05/07 - 05/11/18

**FOLIO**  
**Account:** 20810897285  
**Arrival:** 5/7/2018  
**Departure:** 5/11/2018  
**Room:** 2541  
**Rate:** \$60.00

BECKER, MS KIMBERLY J

SAN DIEGO, CA 92101  
UNITED STATES

| DATE      | ITEM DESCRIPTION | COMMENT                     | DEBIT | CREDIT   |
|-----------|------------------|-----------------------------|-------|----------|
| 5/7/2018  | 1 VISA PAYMENT   | VISA PAYMENT                |       | (240.00) |
| 5/7/2018  | 2 ROOM CHARGES   | #2541 BECKER, MS KIMBERLY J | 60.00 |          |
| 5/8/2018  | 3 ROOM CHARGES   | #2541 BECKER, MS KIMBERLY J | 60.00 |          |
| 5/9/2018  | 4 ROOM CHARGES   | #2541 BECKER, MS KIMBERLY J | 60.00 |          |
| 5/10/2018 | 5 ROOM CHARGES   | #2541 BECKER, MS KIMBERLY J | 60.00 |          |

**BALANCE DUE:** 0.00

*\*\* Signature required for refunds only*

Guest Signature: \_\_\_\_\_

Clerk Signature: \_\_\_\_\_

**KIM BECKER**  
 RECEIPTS FOR  
 U.S. Air Force – Air War College  
 Montgomery, AL  
 May 7 - 11, 2018

05/07 - Baggage Fee

05/07 - Lunch



2141 S. International Pkwy  
 Terminal B43  
 Dallas, TX 75261  
 (972) 973-7755

Server: Cashier 1 05/07/18  
 Check #348 2:09 PM

Bev's Smokehouse Salad \$12.00  
 Iced Tea \$3.00

Subtotal \$15.00  
 Tax \$1.24  
 Total \$16.24

Input Type C (EMV Chip Read)  
 Debit MasterCard xxxxxxxx7826

Transaction Type Sale  
 Authorization Approved  
 Approval Code 690484  
 Payment ID yJCKzyFzCTyJ  
 Application ID A0000000041010  
 Application Label Debit MasterCard  
 Terminal ID a4b7542543ac180c  
 Card Reader INGENICO\_ICM122

Amount: \$16.24

+ Tip: \_\_\_\_\_

= Total: \_\_\_\_\_

X \_\_\_\_\_  
 KIMBERLY J BECKER

**American**  
 PASSENGER NAME  
 BECKER/KIMBERLY JANE  
 UPT050LB 23KG AND62LI 1 25.00 USD

SAN DFW - AA DFW MGM - AA  
 Total with Applicable TFC 25.00 USD  
 Credit Card VI XXXXXXXXXXXXX4471

Fare 25.00 USD FLIGHT DATE MAY 07, 2018 TFC=TAXES, FEES & CHARGES  
 TFC 1286 PNR: UG6JCA Agent: SAN-1 001 015-012011 1 NOT VALID FOR TRAVEL  
 TFC Total) 05 00 USD

**KIM BECKER**  
RECEIPTS FOR  
U.S. Air Force – Air War College  
Montgomery, AL  
May 7 - 11, 2018

05/11 - Breakfast

TAILWIND CONCESSIONS  
Tailwind Montgomery (MGM)  
4445 Selma Hwy  
Montgomery, AL 36108

**#40**

Opened: 05/11/2018 5:40 am  
Closed: 05/11/2018 5:43 am  
Order: 123317                      Check: 1  
Order Type: MGM - Post  
Name: Quick Sale  
Server: Naisha

|                   |      |
|-------------------|------|
| 1 Chai Latte 16oz | 4.49 |
| 1 Bagels          | 3.19 |
| 1 Aquafina 20oz   | 2.99 |

|           |       |
|-----------|-------|
| Subtotal  | 10.67 |
| Sales Tax | 1.06  |

|       |       |
|-------|-------|
| Total | 11.73 |
|-------|-------|

|               |       |
|---------------|-------|
| Cash Tendered | 15.00 |
| Change        | 3.27  |

**Balance Due                      0.00**

We would love to hear from you!  
Compliments, Questions, Concerns?  
- Please contact us -  
Info@TailwindConcessions.com  
1-866-578-7355



SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY  
OUT-OF-TOWN TRAVEL REQUEST

Kim Becker  
Montgomery  
05/07-05/11/18

**GENERAL INSTRUCTIONS:**

- A. All travel requests must conform to applicable provisions of Policies 3.30 and 3.40.
- B. Personnel traveling at Authority expense shall, consistent with the provisions of Policies 3.30 and 3.40, use the most economical means available to affect the travel.

**1. TRAVELER:**

Travelers Name: Kimberly J. Becker Dept: 6

Position:  Board Member  President/CEO  Gen. Counsel  Chief Auditor

All other Authority employees (does not require executive committee administrator approval)

2. DATE OF REQUEST: 9/13/17 PLANNED DATE OF DEPARTURE/RETURN: 5/7/18 / 5/10/18

3. DESTINATIONS/PURPOSE (Provide detailed explanation as to the purpose of the trip— continue on extra sheets of paper as necessary):

Destination: Montgomery, AL Purpose: Attend National Security Forum

Explanation: This is an invitation-only event sponsored by the Air War College at Maxwell Air Force Base. Purpose is to share perspectives between key civic leaders, senior military officers and government civilians pertaining to strategic leadership, strategy, and national security and decision-making.

**4. PROJECTED OUT-OF-TOWN TRAVEL EXPENSES**

|  |                   |
|--|-------------------|
| A. TRANSPORTATION COSTS:                         |                   |
| • AIRFARE  | \$ 700.00         |
| • OTHER TRANSPORTATION (Taxi, Train, Car Rental) | \$                |
| B. LODGING                                       | \$ 200.00         |
| C. MEALS   | \$ 300.00         |
| D. SEMINAR AND CONFERENCE FEES                   | \$ 175.00         |
| E. ENTERTAINMENT (If applicable)                 | \$                |
| F. OTHER INCIDENTAL EXPENSES                     | \$ 50.00          |
| <b>TOTAL PROJECTED TRAVEL EXPENSE</b>            | <b>\$ 1425.00</b> |

**CERTIFICATION BY TRAVELER** By my signature below, I certify that the above listed out-of-town travel and associated expenses conform to the Authority's Policies 3.30 and 3.40 and are reasonable and directly related to the Authority's business.

Travelers Signature: Kimberly J. Becker Date: 9/13/17

**CERTIFICATION BY ADMINISTRATOR** (Where Administrator is the Executive Committee, the Authority Clerk's signature is required).

- By my signature below, I certify the following:
1. I have conscientiously reviewed the above out-of-town travel request and the details provided on the reverse.
  2. The concerned out-of-town travel and all identified expenses are necessary for the advancement of the Authority's business and reasonable in comparison to the anticipated benefit to the Authority.
  3. The concerned out-of-town travel and all identified expenses conform to the requirements and intent of Authority's Policies 3.30 and 3.40.

Administrator's Signature: \_\_\_\_\_ Date: \_\_\_\_\_

**AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE**

Tony R. Russell, Authority Clerk, hereby certify that this document was approved  
(Please leave blank. Whoever clerk's the meeting will insert their name and title.)  
by the Executive Committee at its 9-25-17 meeting.  
(Leave blank and we will insert the meeting date.)



DEPARTMENT OF THE AIR FORCE  
AIR UNIVERSITY (AETC)

Kim Becker  
montgomery  
05/09 - 05/11/18

6 February 2018

Brigadier General Jeremy T. Sloane  
Commandant, Air War College  
325 Chennault Circle  
Maxwell AFB AL 36112-6427

Ms. Kimberly Becker  
San Diego Regional Airport Authority  
PO Box 82776  
San Diego CA 92138

Dear Ms. Becker

On behalf of the Secretary of the Air Force, I am honored to invite you to attend the 65th National Security Forum (NSF) at Maxwell Air Force Base in Montgomery, Alabama, from 8-10 May 2018.

Since its inception in 1954, the Forum has provided distinguished, hand-selected civilians with a unique opportunity to engage in open and candid discussions with senior military and civilian leaders on national and international security topics. Joining you will be our 235 Air War College students who represent the finest military and civilian leaders serving in and with America's Armed Forces, as well as a diverse group of select military officers from 45 other countries. Throughout the Forum, we will explore our Nation's evolving and dynamic security issues, giving you a better understanding of the perspectives and concerns of the defense community. It is our hope you will actively participate and thus contribute greatly to the development of our future strategic leaders.

Enclosed you will find a NSF fact sheet and registration instructions. Please complete your registration by 31 March. Space in this program is limited, so I urge you to register early--once we reach maximum seat capacity, you will be placed on a waiting list. You may direct any questions to Lieutenant Colonel Sara Butler at (334) 953-6580 or [awc.nsf.workflow@us.af.mil](mailto:awc.nsf.workflow@us.af.mil). I hope you will be able to join us for this 65th National Security Forum. I look forward to meeting you in May!

Sincerely

JEREMY T. SLOANE  
Brigadier General, USAF

Attachments:

1. NSF Fact Sheet
2. Registration Instructions

Kim Beaker  
Montgomery  
05/08 - 05/11/17

**National Security Forum Agenda**  
**"Complex Threats and Evolving U.S. Strategy"**

**Monday, 7 May – Arrivals**

*NSF Guests: All day arrivals, check-in at lodging as required, meet with escort*

*NSF Alumni: Arrival by early afternoon; Alumni reception 6pm – Aviator Bar located in downtown Montgomery*

*Escorts: UOD during duty hours/civilian clothes after hours; airport greeters: Service Dress*

*As needed: Shuttle transportation from Montgomery airport to lodging office, escorts meet their guests at lodging office*

**Tuesday, 8 May – Strategy & Keynote Address**

*(Guests: Coat and tie/Students: Class B's-short sleeve blues or equivalent)*

- 7:15 NSF Bus from Building 1409 (Lodging) parking lot to Building 1401 inner circle (Air War College)  
(students in their seminars to receive guests)
- 7:30 – 8:20\* Breakfast/Introductions with Seminar – Seminar Rooms, Air War College
- 8:20 – 8:30 Comfort Break, transition to Jones Auditorium
- 8:30 – 9:00\* Welcoming Remarks –
- 9:00 – 9:15 Comfort Break, be in seats in Jones at 0915
- 9:20 – 9:30\* Welcoming Remarks -
- 9:30 – 10:30\* Address
- 10:30 – 11:00 Group Photo AWC entrance
- 11:00 – 11:15 Comfort Break
- 11:15 – 12:15\* Address
- 12:15 – 12:30 Comfort Break/Airpower Displays/Gift Shop  
-- Guests pick-up box lunch/drink in Jones foyer, lunch in various auditoriums
- 12:30 – 1:30 Elective Lecture: Choose one of the four topics by AWC Faculty – Locations posted in Jones Foyer  
Europe/Russia (Lassner) in Jones  
The Thucydides Trap? Changing Power Dynamic and War (Peifer) in Brocks  
Why Data Breaches Should be the Least of your Worries: Real Cyber Threat (Mixon) in Kelly  
Using Nuclear Weapons: U.S. Strategic Deterrence in Practice (Mauroni) in Burchinal
- 1:30 – 1:45 Comfort Break/Airpower Displays/Gift Shop; transition to Jones Auditorium
- 1:45 – 2:45\* Lecture: The Current State of U.S.-China Relations: Competitions and Cooperation on the World Stage –  
*Dr. Dawn Murphy, Air War College*
- 2:45 – 3:00 Comfort Break
- 3:00 – 4:45\* Seminar Discussions on subjects presented in lecture
- 4:30 – 5:00 Bus from AWC inner circle to Building 1409 parking lot
- 4:45 – 6:00 Personal time
- 5:50 Bus in position at Building 1409 parking lot to Maxwell Club
- 6:00 Bus departs from Building 1409 parking lot to Maxwell Club
- 6:00 – 9:00 Commandant's Reception – Maxwell Club (Mandatory for student escorts)
- 8:30 – 9:00 Bus rotates from Maxwell Club to Building 1409

**Wednesday, 9 May – International Security Studies & Air Force Operations**

*Guests: Open collar, Sport coat optional or equivalent/Students: UOD*

- 7:15 Bus in position at Building 1409 parking lot to Capital City Club
- 7:30 Bus departs for Capital City Club
- 7:45 – 9:00 Breakfast (guests only) at Capital City Club
- 9:00 – 9:15 Bus from Capital City Club to Building 1401
- 9:30 – 12:00 Air Force Operations --Virtual Reality Experience (40 participants max)  
Air Force Operations – Military Working Dogs/187<sup>th</sup> ASTS
- 9:30 – 10:30 Elective: Introduction to the Central Intelligence Agency (Minehart) in Jones OR  
Fire Ant Warfare: Artificial Intelligence and Drones (Geis) in Brocks
- 10:45 – 11:45 Elective: Four Guardians: Exploring the Different Worldviews of the Four U.S. Military Services  
(Donnithorne) in Jones OR  
Moral Clarity (Kamena) in Brocks
- 12:00 – 1:00 Lunch/Comfort Break/Airpower Displays/Gift Shop  
-- Guests pick-up box lunch/drink in Jones foyer, lunch in Heritage Room, Brocks or patio outside

Kim Beaton  
astor - 05/11/18  
Montgomery

- 1:00 – 2:00\* Lecture: The 2017 National Security Strategy – *Dr. Chris Hemmer, Dean, Air War College* in Jones  
2:00 – 2:15 Comfort Break  
2:15 – 4:30\* Seminar Discussions on subjects presented in lecture  
4:15 – 4:45 Bus from AWC inner circle to Building 1409 parking lot  
4:30 – 5:45 Personal time  
5:45 Bus from Building 1409 to Biscuits Baseball Stadium “1<sup>st</sup> Base Gate”  
6:00 – 9:30 Community event: Montgomery Biscuits Minor League Baseball Game (*downtown Montgomery*) to include Boxcar Buffet in reserved outfield pavillion  
Game attended by NSF participants & student escorts (open invitation to Faculty, all students; casual attire, social nametags)  
\*\*Rain back-up: Escorts accompany guests to venue of choice via downtown shuttle bus  
8:00 - ++ Bus rotates from “1<sup>st</sup> Base Gate” to Building 1409 and runs on every half hour  
++Last bus is 15 minutes after end of the game

**Thursday, 10 May – Leadership & Warfighting and Capstone Address**

(Guests: Open collar, Sport coat optional or equivalent/Students: UOD)

- 7:30 Bus from Building 1409 parking lot to AWC  
(If departing earlier than 7 pm today, pack up and leave room key in room. No need to go back to lodging to check out, receipts can be emailed. Bring luggage with you to store in Brocks Foyer – luggage truck provided)  
7:45 – 8:30\* Breakfast with Seminar – Seminar Rooms  
8:30 – 8:40 Comfort Break, transition to Jones Auditorium  
8:45 – 10:00\* Capstone Address  
10:00 – 10:10 Comfort Break  
10:10 – 11:10 Elective Lecture Choose one of the four topics by AWC Faculty – Locations posted in Jones Foyer  
Quadrilateralism: The United States, Japan, India & Australia (Burgess) in Jones  
One Bomb is Enough: Regional Security and Nuclear Weapons (Gupta) in Brocks  
State Department Update (Kleiner) in Kelly  
The Revolution in Security Affairs (Hammond) in Burchinal  
Virtual Reality Experience (20 participants max) meet in Jones foyer  
11:15 – 11:30 Bus from Building 1401  
11:30 – 12:45 Buffet luncheon in Maxwell Club Ballroom (guests only)  
12:45 – 1:00 Bus from Maxwell Club to Building 1401  
1:00 – 2:00\* Lecture: The Syrian Civil War and the Rise of Da'esh (ISIS) – *Dr. David Sorenson, Air War College* in Jones  
2:00 – 2:15\* Farewell Remarks *Brigadier General Jeremy Sloane, Commandant, Air War College*  
2:15 – 2:30 Comfort Break  
2:30 – 4:30\* Seminar Discussions on subjects presented in lecture  
Certificate Presentations/Farewells in Seminar Rooms  
4:15 – 4:45 Bus from AWC inner circle to Building 1409 parking lot  
4:45 – 6:00 Personal time  
6:00 Bus from Building 1409 to Curry House  
6:00 – 8:00 AU Commander's Garden Party (guests only) – Curry House  
8:00 Bus shuttle from Curry House to Building 1409

\*\*Afternoon Departures accompanied by escorts as needed (Buses scheduled as required or remain overnight & depart Friday)

**Friday, 11 May – Departures**

- 4 am – 1 pm Bus from Building 1409 parking lot to Airport as needed

**\* = events students required to attend**

**AMY GONZALEZ**

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY  
TRAVEL EXPENSE REPORT**

*(To be completed within 30 days from travel return date)*

TRAVELER: Amy Gonzalez DEPT. NAME & NO. General Counsel  
 DEPARTURE DATE: 5/1/2018 RETURN DATE: 5/5/2018 REPORT DUE: 6/4/18  
 DESTINATION: San Francisco

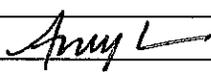
*Please refer to the Authority Travel and Lodging Expense Reimbursement Policy, Article 3, Part 3.4, Section 3.40, outlining appropriate reimbursable expenses and approvals. Please attach all required supporting documentation. All receipts must be detailed, (credit card receipts do not provide sufficient detail). Any special items should be explained in the space provided below.*

|   | Authority Expenses<br>(Prepaid by Authority) | Employee Expenses |             |               |               |               |               |              | TOTALS          |
|---|--|-------------------|-------------|---------------|---------------|---------------|---------------|--------------|-----------------|
|   |  | SUNDAY            | MONDAY      | TUESDAY       | WEDNESDAY     | THURSDAY      | FRIDAY        | SATURDAY     |                 |
| Air Fare, Railroad, Bus (attach copy of itinerary w/charges)  | 132.20                                       |                   |             | 5/1/18        | 5/2/18        | 5/3/18        | 5/4/18        | 5/5/18       | 0.00            |
| Conference Fees (provide copy of flyer/registration expenses) | 850.00                                       |                   |             |               |               |               |               |              | 0.00            |
| Rental Car*   |  |                   |             |               |               |               |               |              | 0.00            |
| Gas and Oil*  |  |                   |             |               |               |               |               |              | 0.00            |
| Garage/Parking*   |  |                   |             |               |               |               |               |              | 0.00            |
| Mileage - attach mileage form*                                |  |                   |             |               |               |               |               |              | 0.00            |
| Taxi and/or Shuttle Fare (include tips pd.)*                  |  |                   |             |               |               |               |               | 36.14        | 36.14           |
| Hotel*  |  |                   |             | 371.46        | 371.46        | 371.46        | 371.46        |              | 1,485.84        |
| Telephone, Internet and Fax*                                  |  |                   |             |               |               |               |               |              | 0.00            |
| Laundry*  |  |                   |             |               |               |               |               |              | 0.00            |
| Tips - separately paid (maids, bellhop, other hotel srvs.)    |  |                   |             |               |               |               |               |              | 0.00            |
| Meals (include tips pd.)                                      |  |                   |             |               |               |               |               |              | 0.00            |
| Breakfast*  |  |                   |             |               |               |               |               |              | 0.00            |
| Lunch*  |  |                   |             | 7.60          |               |               |               |              | 7.60            |
| Dinner*   |  |                   |             |               |               | 33.79         |               |              | 33.79           |
| Other Meals*  |  |                   |             |               |               |               |               |              | 0.00            |
| <i>Alcohol is a non-reimbursable expense</i>                  |  |                   |             |               |               |               |               |              |                 |
| Hospitality <sup>1</sup> *                                    |  |                   |             |               |               |               |               |              | 0.00            |
| Miscellaneous   |  |                   |             |               |               |               |               |              | 0.00            |
| Baggage fee   |  |                   |             |               |               |               |               |              | 0.00            |
| *Provide detailed receipts                                    |  |                   |             |               |               |               |               |              | 0.00            |
| <b>Total Expenses prepaid by Authority</b>                    | <b>982.20</b>                                | <b>0.00</b>       | <b>0.00</b> | <b>379.06</b> | <b>371.46</b> | <b>405.25</b> | <b>371.46</b> | <b>36.14</b> | <b>1,563.37</b> |

|  |  |                 |
|--|--|-----------------|
| Explanation:<br><br>No other receipts were provided for this travel report.<br><br><sup>1</sup> Give names and business affiliations of any persons whose meals were paid by traveler.<br><sup>2</sup> Prepare Check Request<br><sup>3</sup> Attach personal check payable to SDCRAA | Total Expenses Prepaid by Authority                      | 982.20          |
|  | Total Expenses Pd. by Employee (including cash advances) | 1,563.37        |
|  | <b>Grand Trip Total</b>                                  | <b>2,545.57</b> |
|  | Less Cash Advance (attach copy of Authority ck)          |                 |
|  | Less Expenses Prepaid by Authority                       | 982.20          |
|  | <b>Due Traveler (positive amount)<sup>2</sup></b>        |                 |
|  | <b>Due Authority (negative amount)<sup>3</sup></b>       | <b>1,563.37</b> |
| <i>Note: Send this report to Accounting even if the amount is \$0.</i>   |  |                 |

I as traveler or administrator acknowledge that I have read, understand and agree to Authority policies 3.40 - Travel and Lodging Expense Reimbursement Policy<sup>4</sup> and 3.30 - Business Expense Reimbursement Policy<sup>5</sup> and that any purchases/claims that are not allowed will be my responsibility. I further certify that this report of travel expenses were incurred in connection with official Authority business and is true and correct.

<sup>4</sup> Travel and Lodging Expense Reimbursement Policy 3.40
<sup>5</sup> Business Expense Reimbursement Policy 3.30

Prepared By: Kendy Rios Ext.: x2424  
 Traveler Signature:  Date: 5-15-18  
 Approved By: \_\_\_\_\_ Date: \_\_\_\_\_

**AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE** (To be certified if used by President/CEO, Gen. Counsel, or Chief Auditor)

I, \_\_\_\_\_ hereby certify that this document was approved by the Executive Committee at its \_\_\_\_\_ meeting.  
 (Please leave blank. Whoever clerk's the meeting will insert their name and title.)  
 (Leave blank and we will insert the meeting date.)

*Failure to attach required documentation will result in the delay of processing reimbursement. If you have any questions, please see your department Administrative Assistant or call Accounting at ext. 2806.*

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY**  
**OUT-OF-TOWN TRAVEL REQUEST**

**GENERAL INSTRUCTIONS:**

- A. All travel requests must conform to applicable provisions of Policies 3.30 and 3.40.
- B. Personnel traveling at Authority expense shall, consistent with the provisions of Policies 3.30 and 3.40, use the most economical means available to affect the travel.

**1. TRAVELER:**

Travelers Name: Amy Gonzalez Dept: 15  
Position:  Board Member  President/CEO  Gen. Counsel  Chief Auditor  
 All other Authority employees (does not require executive committee administrator approval)

2. DATE OF REQUEST: 3/26/2018 PLANNED DATE OF DEPARTURE/RETURN: 5/1/2018 / 5/5/2018

3. DESTINATIONS/PURPOSE (Provide detailed explanation as to the purpose of the trip-- continue on extra sheets of paper as necessary):

Destination: San Francisco Purpose: Legal Steering Group Committee  
Explanation: Legal Steering Committee

**4. PROJECTED OUT-OF-TOWN TRAVEL EXPENSES**

**A. TRANSPORTATION COSTS:**

|  |            |
|--|------------|
| • AIRFARE  | \$ 500.00  |
| • OTHER TRANSPORTATION (Taxi, Train, Car Rental) | \$         |
| B. LODGING                                       | \$ 1200.00 |
| C. MEALS   | \$ 350.00  |
| D. SEMINAR AND CONFERENCE FEES                   | \$ 850.00  |
| E. ENTERTAINMENT (If applicable)                 | \$         |
| F. OTHER INCIDENTAL EXPENSES                     | \$         |
| <b>TOTAL PROJECTED TRAVEL EXPENSE</b>            | <b>\$</b>  |

**CERTIFICATION BY TRAVELER** By my signature below, I certify that the above listed out-of-town travel and associated expenses conform to the Authority's Policies 3.30 and 3.40 and are reasonable and directly related to the Authority's business.

Travelers Signature: *Amy L* Date: 3/27/18

**CERTIFICATION BY ADMINISTRATOR** (Where Administrator is the Executive Committee, the Authority Clerk's signature is required).

By my signature below, I certify the following:

1. I have conscientiously reviewed the above out-of-town travel request and the details provided on the reverse.
2. The concerned out-of-town travel and all identified expenses are necessary for the advancement of the Authority's business and reasonable in comparison to the anticipated benefit to the Authority.
3. The concerned out-of-town travel and all identified expenses conform to the requirements and intent of Authority's Policies 3.30 and 3.40.

Administrator's Signature: \_\_\_\_\_ Date: \_\_\_\_\_

**AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE**

I, Martha Morales, Asst Authority Clerk, hereby certify that this document was approved  
(Please leave blank. Whoever clerk's the meeting will, insert their name and title.)  
by the Executive Committee at its April 23, 2018 meeting.  
(Leave blank and we will insert the meeting date.)



Traveltrust Corporation  
 374 North Coast Hwy 101, Suite F  
 Encinitas, CA 92024  
 Phone: (760) 635-1700

**ADD TO OUTLOOK**

Friday, 20APR 2018 08:53 PM EDT

**Passengers: AMY GONZALEZ (15)**

Agency Reference Number: XBSTCP

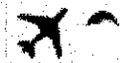
Click here to view your current itinerary or ETicket receipt on-line: [tripcase.com](http://tripcase.com)

United Airlines Confirmation MRLS2N

Please review your itinerary and report any discrepancies to Traveltrust within 24hrs of receipt  
 Be sure to visit [www.traveltrust.com](http://www.traveltrust.com) for additional travel information

TRAVELTRUST STRONGLY RECOMMENDS CHECKING IN  
 ONLINE WITH YOUR AIRLINE AT LEAST 24 HOURS PRIOR TO  
 EACH FLIGHT FOR THE MOST CURRENT TIMES AND ALERTS

**AIR Tuesday, 1MAY 2018**



**United Airlines**

**Flight Number: 1919**

**Class: L-Coach/Economy**

**From: San Diego CA, USA**

**Depart: 01:35 PM**

**To: San Francisco CA, USA**

**Arrive: 03:10 PM**

**Stops: Nonstop**

**Duration: 1 hour(s) 35 minute(s)**

**Seats: 35D**

**Status: CONFIRMED**

**Miles: 436 / 698 KM**

**Equipment: Airbus Jet**

**MEAL: REFRSHMNT/COMP**

**DEPARTS SAN TERMINAL 2 - ARRIVES SFO TERMINAL 3**

**AISLE SEAT CONFIRMED**

**United Airlines Confirmation number is MRLS2N**

THIS TICKET IS NON-REFUNDABLE AND MUST BE USED FOR  
 THE FLIGHTS BOOKED. IF THE RESERVATION IS NOT USED  
 OR CANCELLED BEFORE THE DEPARTURE OF YOUR FLIGHTS  
 IT MAY HAVE NO VALUE. CONTACT TRAVELTRUST BEFORE  
 YOUR OUTBOUND FLIGHT IF CHANGE IS NECESSARY.  
 UNITED AIRLINES CONFIRMATION NUMBER - MRLS2N  
 FOR EMERGENCY SERVICE FROM UNITED STATES - 888-221-6043

**Ticket/Invoice Information**

Ticket for: AMY GONZALEZ

Date issued: 4/20/2018 Invoice Nbr: 5470991

Ticket Nbr: UA7138519525 Electronic Tkt: Yes Amount: 102.20 USD

Base: 81.86 US Tax: 6.14 USD XT Tax: 14.20 USD

Charged to: AX\*\*\*\*\*1013

Service fee: AMY GONZALEZ

Date issued: 4/20/2018

Document Nbr: XD0734056663

Amount: 30.00

Charged to: AX\*\*\*\*\*1013

Total Tickets: 102.20

Total Fees: 30.00  
Total Amount: 132.20

**Click here 24 hours in advance to obtain boarding passes:**  
**UNITED**

**Click here to review Baggage policies and guidelines:**  
**UNITED**

TSA Guidance- a government issued photo id is needed for checkin.  
Please allow minimum 3 hour check-in for International flights and 2 hours for Domestic.  
For Additional security information visit [www.tsa.gov](http://www.tsa.gov).

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**INTERCONTINENTAL**  
SAN FRANCISCO

05-05-18

|                                |                                      |                             |
|--------------------------------|--------------------------------------|-----------------------------|
| <b>Amy Gonzalez</b>            | Folio No. : <b>1008320</b>           | Room No. : <b>2009</b>      |
| <b>3225 N Harbor Dr</b>        | A/R Number :                         | Arrival : <b>05-01-18</b>   |
| <b>San-Diego CA 92101-1072</b> | Group Code : <b>TAL</b>              | Departure : <b>05-05-18</b> |
| <b>United States</b>           | Company :                            | Conf. No. : <b>60343640</b> |
|                                | Membership No. : <b>PC 106519255</b> | Rate Code :                 |
|                                | Invoice No. :                        | Page No. : <b>1 of 2</b>    |

| Date     | Description  | Charges | Credits |
|----------|--|---------|---------|
| 05-01-18 | <u>Mini-Bar - Food</u> Room# 2009 : CHECK# 0056 CAMEL CORN ZZ-LOST<br>INTERFACES #9500=>Gonzalez Amy #2009 | 7.60    |         |
| 05-01-18 | Package Rate   | 299.00  |         |
| 05-01-18 | Occupancy Tax  | 41.86   |         |
| 05-01-18 | California Tourism Assessment  | 7.31    |         |
| 05-01-18 | Room Supplemental  | 20.00   |         |
| 05-01-18 | Occupancy Tax  | 2.80    |         |
| 05-01-18 | Business District Assessment   | 0.45    |         |
| 05-01-18 | California Tourism Assessment  | 0.04    |         |
| 05-02-18 | Package Rate   | 299.00  |         |
| 05-02-18 | Occupancy Tax  | 41.86   |         |
| 05-02-18 | California Tourism Assessment  | 7.31    |         |
| 05-02-18 | Room Supplemental  | 20.00   |         |
| 05-02-18 | Occupancy Tax  | 2.80    |         |
| 05-02-18 | Business District Assessment   | 0.45    |         |
| 05-02-18 | California Tourism Assessment  | 0.04    |         |
| 05-03-18 | <u>In Room Dining Food Dinner</u> Line# 2009 : CHECK# 0045863  | 33.79   |         |
| 05-03-18 | Package Rate   | 299.00  |         |
| 05-03-18 | Occupancy Tax  | 41.86   |         |
| 05-03-18 | California Tourism Assessment  | 7.31    |         |
| 05-03-18 | Room Supplemental  | 20.00   |         |
| 05-03-18 | Occupancy Tax  | 2.80    |         |
| 05-03-18 | Business District Assessment   | 0.45    |         |
| 05-03-18 | California Tourism Assessment  | 0.04    |         |
| 05-04-18 | Package Rate   | 299.00  |         |
| 05-04-18 | Occupancy Tax  | 41.86   |         |



**INTERCONTINENTAL.**  
SAN FRANCISCO

05-05-18

|  |                  |                     |             |                 |
|--|------------------|---------------------|-------------|-----------------|
| <b>Amy Gonzalez</b><br><b>3225 N Harbor Dr</b><br><b>San-Diego CA 92101-1072</b><br><b>United States</b> | Folio No. :      | <b>1008320</b>      | Room No. :  | <b>2009</b>     |
|  | A/R Number :     |                     | Arrival :   | <b>05-01-18</b> |
|  | Group Code :     | <b>TAL</b>          | Departure : | <b>05-05-18</b> |
|  | Company :        |                     | Conf. No. : | <b>60343640</b> |
|  | Membership No. : | <b>PC 106519255</b> | Rate Code : |                 |
|  | Invoice No. :    |                     | Page No. :  | <b>2 of 2</b>   |

| Date  | Description                   | Charges        | Credits         |
|---|-------------------------------|----------------|-----------------|
| 05-04-18  | California Tourism Assessment | 7.31           |                 |
| 05-04-18  | Room Supplemental             | 20.00          |                 |
| 05-04-18  | Occupancy Tax                 | 2.80           |                 |
| 05-04-18  | Business District Assessment  | 0.45           |                 |
| 05-04-18  | California Tourism Assessment | 0.04           |                 |
| 05-05-18  | Visa XXXXXXXXXXXXXXX6236      |                | 1,527.23        |
| Thank you for staying with us! Qualifying points for this stay will automatically be credited to your account. Please tell us about your stay by writing a review here - <a href="http://www.ihg.com/reviews">www.ihg.com/reviews</a> . We look forward to welcoming you back soon. |                               | <b>Total</b>   | <b>1,527.23</b> |
|   |                               | <b>Balance</b> | <b>0.00</b>     |

**Guest Signature:** \_\_\_\_\_

I have received the goods and / or services in the amount shown heron. I agree that my liability for this bill is not waived and agree to be held personally liable in the event that the indicated person, company, or associate fails to pay for any part or the full amount of these charges. If a credit card charge, I further agree to perform the obligations set forth in the cardholder's agreement with the issuer.

**Gonzalez Amy**

---

**From:** no-reply@lyftmail.com on behalf of Lyft Ride Receipt <no-reply@lyftmail.com>  
**Sent:** Sunday, May 06, 2018 12:17 PM  
**To:** Gonzalez Amy  
**Subject:** Your ride with Laufoe Jr on May 5



Thanks for riding with Laufoe Jr!

May 5, 2018 at 11:59 AM

**Ride Details**

|  |                |
|--|----------------|
| Lyft fare (13.21mi, 16m 59s)   | \$36.14        |
| <hr/>  |                |
|  Apple Pay (Visa) | <b>\$36.14</b> |



□ Pickup 11:59 AM  
858 Howard St, San Francisco, CA

□ Dropoff



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## LEGAL AFFAIRS SPRING CONFERENCE

May 2 - 5, 2018 // San Francisco, CA

### 2018 LEGAL AFFAIRS SPRING CONFERENCE DRAFT AGENDA

#### HOST AIRPORT



San Francisco  
International  
Airport

#### SPONSOR



#### Wednesday, May 2

9:00am – 5:00pm **Registration** (*InterContinental Ballroom Foyer*)

9:30am – 12:00pm **Steering Group Meeting** – Steering Group Members Only (*Sutter*)

1:00pm – 5:00pm **General Session** (*Intercontinental Ballroom AB*)

1:00pm – **Welcome and Introductions**

1:15pm *Legal Committee Chair: Ann Morgan; Fennemore Craig, Jones Vargas (Outside General Counsel, Reno Tahoe Airport)*  
*Host Airport: Sheryl Bregman, Airport General Counsel, Office of the San Francisco City Attorney, San Francisco International Airport; Ivar Satero, Airport Director, San Francisco International Airport*

1:15pm – **TSA Update**

2:00pm *Moderator: Ann Morgan, Legal Committee Chair; Fennemore Craig, Jones Vargas (Outside General Counsel, Reno Tahoe Airport)*  
*Speakers: Francine Kerner, TSA Chief Counsel and Susan Prosnitz, Deputy Chief Counsel for Regulations and Security Standards*  
A discussion of security issues of current concern to airport attorneys and TSA.



- 2:00pm – **Basics and Trends in Airport Insurance Law**  
 3:00pm *Moderator: Mark Gardner, Deputy General Counsel, Pease Development Authority*  
*Speakers: Catrina Gilbert, Assistant Vice President, Risk Management, Dallas-Ft. Worth International Airport; Lindsay Canning, Assistant City Attorney, Houston Airport System; William Wright, General Counsel, Edmonton International Airport*  
 An overview of insurance issues for airports, as well trends in risk management/ mitigation and insurance.
- 3:00pm – **PM Networking Break (InterContinental Ballroom Foyer)**  
 3:15pm
- 3:15pm – **Overview of Airport Law – What New Airport Attorneys Need to Know and Experienced Airport Attorneys Need to Remember**  
 4:00pm *Moderator: Ann Morgan, Fennemore Craig, Jones Vargas (Outside General Counsel, Reno Tahoe Airport)*  
*Speakers: Michele Allen-Hart, General Counsel and Deputy Director of Aviation-Legal Affairs, New Orleans Aviation Board; Kem Marks Bryant, Chief Legal Officer and General Counsel; Birmingham Airport Authority; Susana Carbajal, Assistant Director, Austin-Bergstrom International Airport*
- 4:00pm – **Airport Legal and Regulatory Options in Responding to Disruptive Industries**  
 5:00pm *Moderator: Sheryl Bregman, Airport General Counsel, Office of the San Francisco City Attorney, San Francisco International Airport*  
*Speakers: Ian Law, Deputy Airport Director/Chief Information Officer, San Francisco International Airport; Jessica Sampson, Uber (in house counsel @ O'Hair)*  
 Disruptive new industries and technology: How can airports regulate on-airport operations to avoid/mitigate adverse impacts to the airport? How are these new industries adapting to regulatory requirements unique to each airport? How are airports using technology to increase safety, efficiency, and revenue generation?
- 5:30pm – **Networking Reception (InterContinental Ballroom Foyer)**  
 6:30pm Sponsored by our Host Airport – San Francisco International Airport

**Thursday, May 3**

- 7:30am – **Registration (InterContinental Ballroom Foyer)**  
 12:00pm
- 7:30am – **Networking Breakfast (Intercontinental Ballroom C)**  
 8:25am
- 8:30am – **General Session (Intercontinental Ballroom AB)**  
 12:00pm
- 8:30am – **Ethics Issues Facing Airport Lawyers (Interactive Session)**  
 10:30am *Presenters: Peter Pierotti, Assistant City Attorney, Aviation, Albuquerque International Sunport; Tim Karaskiewicz, General Mitchell International Airport, Office of the Milwaukee County Corporation Counsel; Dave Mackey, Anderson & Kreiger; Sheryl Bregman, Airport General Counsel, Office of the San Francisco City Attorney, San Francisco International Airport.*



10:30am – **AM Networking Break** (*InterContinental Ballroom Foyer*)  
10:45am

10:45am– **Litigation Update (Closed session. No one representing interests adverse to airports on topics being discussed may attend during that discussion)**  
12:00pm  
*Moderator: Joseph F. Messina, Deputy Director of Aviation for Regulatory Affairs  
Philadelphia International Airport*  
Discussion of current and recent litigation of significance to airports

### Friday, May 4

8:00am – **Registration** (*InterContinental Ballroom Foyer*)  
4:00pm

8:00am – **Networking Breakfast** (*Intercontinental Ballroom C*)  
9:00am

9:00am – **General Session** (*Intercontinental Ballroom AB*)  
5:00pm

9:00am – **Consortiums at airports: beyond fuel systems**  
10:00am  
*Moderator: TJ Roskelley, Anderson & Kreiger*  
*Speakers: Peter Kirsch, Kaplan Kirsch & Rockwell; Melissa Allison, Anderson & Kreiger; Steve Michoulas, McMillan (Outside Counsel to Vancouver Airport Authority)*  
A discussion of tenants' proposals to use consortiums for facilities/systems related to taxis, TNCs, and cargo.

10:00am – **Implications for Airport Bonds of New Tax Law**  
10:30am  
*Moderator: Amy Gonzalez, General Counsel, San Diego County Regional Airport Authority*  
*Speaker: David Bannard, Kaplan Kirsch & Rockwell*  
Private Activity Bonds were preserved; AMT was eliminated for corporations, but not individuals; and tax brackets were revised. What challenges does the new law pose for airports seeking to issue bonds or other debt?

10:30am – **AM Networking Break** (*InterContinental Ballroom Foyer*)  
10:45am

10:45am – **General Counsel Issues/Running an Airport Legal Office**  
12:00pm  
*Moderator: Ray Ilgunas, General Counsel, Los Angeles World Airports-Legal Department*  
*Speakers: Debra Braga, Chief Legal Officer, Jacksonville Aviation Authority; Cameron Boyd, General Counsel, Metropolitan Airports Commission, Minneapolis-St. Paul International Airport; Christy Kinard, General Counsel, Memphis International Airport; Tim Abbott, Assistant County Attorney, Miami-Dade County Attorney's Office, Miami-Dade Aviation Department; Jeff Letwin, Saul Ewing LLP (Outside General Counsel, Allegheny County Airport Authority – Pittsburgh International Airport)*

12:00pm – **Networking Lunch** (*Intercontinental Ballroom C*)  
1:00pm



1:00pm–  
 2:00pm

**Practical and Legal Aspects of Displaying Art in Airport Terminal Buildings**

*Moderator: Leila Lahbabi, Senior Assistant City Attorney/Airport Attorney, Charlotte Douglas International Airport*

*Speakers: Brooke Abola, Office of the San Francisco City Attorney, San Francisco International Airport; Peter P. Kletas, Legal Counsel, Legal Services, Vancouver Airport Authority; Diane Pezanoski, Deputy Corporation Counsel, City of Chicago Department of Law; Cynji Lee, Assistant County Attorney, Miami-Dade County Attorney's Office, Miami-Dade Aviation Department.*

What airport lawyers need to know about: Innovations & Best Practices in Airport Art; Visual Artists' Rights Act; Funding, Maintaining, and Relocating Airport Art; Successfully Implementing Public Art Ordinances; Building Community through Airport Art; and Art and the First Amendment

2:00pm -  
 2:45pm

**FAA Compliance Issues**

*Moderator: Ann Morgan, Fennemore Craig, Jones Vargas (Outside General Counsel, Reno Tahoe Airport)*

*Speakers: Kevin Willis, FAA Director of Airport Compliance and Management Analysis; Pablo Nuesch, Spiegel & McDiarmid*

Issues include: what are airports' legal obligations to monitor/regulate/police FBO fuel pricing/ramp access terms? Are there accommodations to be made that satisfy FAA, Airports, AOPA, and FBOs? Below-market rent for community activities under the "goodwill" exemption FAA policy on hangars; airport flexibility in rate-setting to accommodate a variety of airlines.

2:45pm -  
 3:00pm

**PM Networking Break (InterContinental Ballroom Foyer)**

3:00pm -  
 4:00pm

**Current Developments in Privacy and Cyber Security**

*Moderator: Debra Braga, Chief Legal Officer, Jacksonville Airport Authority (JAA)*

*Speakers: Marti Mueller, Chief Information Officer Reno Tahoe Airport Authority; Steven Millendorf, Foley & Lardner*

Ransomware—how to avoid it, and what to do if you are attacked. Cybersecurity planning—who and what to include in a plan, how to implement, and "best practices" (Keeping your board up to date; Risk mitigation strategy). Response to hacks; What is the lawyer's role? Interface with law enforcement -- when, how and who? Is your refrigerator spying on you? Autonomous vehicles and other issues regarding Cybersecurity and the Internet of Things. Block Chain—we've all heard about it, but what is it and how will it affect airports?; Bitcoin and cryptocurrency—what do we need to know?

4:00pm -  
 5:00pm

**Airport Law Roundtable (CLOSED SESSION. No one representing interests adverse to airports on topics being discussed may attend during that discussion)**

*Moderator: Dan Reimer*

Update on Northwest Arkansas mediation with A4A, Delta & American concerning rate-setting and per turn fees; efforts of airports to monetize provision of data services—whether to charge rent or treat as a concession; standards for not issuing security badges based on factors beyond TSA's list of disqualifying crimes; Oracle audit issues; Environmental reviews for major projects; Citizen noise groups/roundtable; Issues related to vinyl windows used in sound insulation programs; How can airports address problems caused by passengers bringing non-service animals through the terminals?; airport Concerns in dealing with drunk/unruly passengers/terminal patrons.

*homeliness*



**Saturday, May 5**

7:30am – **Registration** (*InterContinental Ballroom Foyer*)  
 10:00am

7:30am – **Networking Breakfast** (*Intercontinental Ballroom C*)  
 8:30am

8:30am – **General Session** (*Intercontinental Ballroom AB*)  
 12:45pm

8:30am – **DBE and Title VI Issues That Every Airport Attorney Should Be Aware of**  
 9:30am  
*Moderator: Diane Pezanoski, Deputy Corporation Counsel, City of Chicago Department of Law Chicago*  
*Speakers: Yovannie Rodriguez, Marchena and Graham; Katharine Whisler, Senior Counsel, City of Chicago Department of Law*  
 In a new environment of greater awareness and ramifications relating to harassment, what policies are prudent/necessary for airports to adopt? Continuing questions about DOT Civil Rights provisions in airport contracts. Basic background and discussion of how airports are dealing with new FAA initiatives. ACDBE requirements for non-terminal “concessions” (hotels, restaurants, gas stations, etc.). Long term lease/concession agreements subject to FAA review, and conditions imposed by FAA’s Office of Civil Rights.

9:30am–  
 10:30am **P3s What is next in implementing/managing public private partnerships?**  
*Moderator: Dan Reimer, Assistant General Counsel, Denver International Airport*  
*Speakers: Steve Kaplan, Kaplan Kirsch & Rockwell; Zane Gresham, Morrison & Foerster; Yukiko Kojima, Nossaman*  
 Airports are increasing their exposure to, and experience, with P3s and learning how to procure a developer; structure and negotiate P3 agreements; and administer P3 projects through the design, construction and O&M phases. At the same time, the larger P3 landscape is continuing to evolve and offers insights for the airport industry to draw upon when assessing the suitability of specific airport projects for the P3 project delivery model, and for managing and implementing new P3 projects. Panelists in this session will summarize real-world P3 projects – including controversial, failed and disputed projects –to aid airports in their consideration of potential P3 opportunities.

10:30am–  
 10:45am **AM Networking Break** (*InterContinental Ballroom Foyer*)

10:45am–  
 11:45am **Drone Use at Airports and Defending Airports from Unknown Drones**  
*Moderator: Elaine Rodriguez*  
*Speakers: Elizabeth Wharton, Senior Assistant City Attorney, Aviation Group, City of Atlanta Law Department; Jaz Banga, CEO, Airspace*  
 Use of drones is proliferating at a very rapid pace. Airports may want to employ the new technology to enhance their ability to perform necessary airport functions (e.g. perimeter security inspections, runway inspections). At the same time, airports must protect themselves from unwanted intrusions by drones controlled by unskilled or malevolent operators. What options are available for airports, both technologically and legally?

11:45am–  
 12:30pm **Trends in Airport Law**  
*Moderator: Tom Devine, ACI-NA General Counsel*  
*Speaker: Scott Lewis, Anderson & Kreiger*  
 A conversation with Scott Lewis in which he reflects on the issues he's seen emerge, fade, and re-emerge in the course of his 30+ year airport legal career, and his perspective on what issues airport lawyers should focus on to effectively represent airports today and into the future.

**Board Members**

C. April Boling  
Chairman

Greg Cox  
Jim Desmond  
Mark Kersey  
Robert T. Lloyd  
Paul Robinson  
Johanna S. Schiavoni  
Michael Schumacher  
Mark B. West

**Ex-Officio Board Members**

Tim Gubbins  
Jacqueline Wong-Hernandez  
Col. Jason Woodworth

**President / CEO**

Kimberly J. Becker

**DRAFT**  
**BOARD**  
**AGENDA**

Thursday, July 12, 2018  
9:00 A.M.

San Diego International Airport  
SDCRAA Administration Building – Third Floor  
Board Room  
3225 N. Harbor Drive  
San Diego, California 92101

***Live webcasts of Authority Board meetings can be accessed at***  
***<http://www.san.org/Airport-Authority/Meetings-Agendas/Authority-Board>***

This Agenda contains a brief general description of each item to be considered. The indication of a recommended action does not indicate what action (if any) may be taken. ***Please note that agenda items may be taken out of order.*** If comments are made to the Board without prior notice or are not listed on the Agenda, no specific answers or responses should be expected at this meeting pursuant to State law.

Staff Reports and documentation relating to each item of business on the Agenda are on file in Corporate & Information Governance and are available for public inspection.

**NOTE:** Pursuant to Authority Code Section 2.15, all Lobbyists shall register as an Authority Lobbyist with the Authority Clerk within ten (10) days of qualifying as a lobbyist. A qualifying lobbyist is any individual who receives \$100 or more in any calendar month to lobby any Board Member or employee of the Authority for the purpose of influencing any action of the Authority. To obtain Lobbyist Registration Statement Forms, contact the Corporate & Information Governance/Authority Clerk Department.

PLEASE COMPLETE A "REQUEST TO SPEAK" FORM PRIOR TO THE COMMENCEMENT OF THE MEETING AND SUBMIT IT TO THE AUTHORITY CLERK. ***PLEASE REVIEW THE POLICY FOR PUBLIC PARTICIPATION IN BOARD AND BOARD COMMITTEE MEETINGS (PUBLIC COMMENT) LOCATED AT THE END OF THE AGENDA.***

*The Authority has identified a local company to provide oral interpreter and translation services for public meetings. If you require oral interpreter or translation services, please telephone the Corporate & Information Governance /Authority Clerk Department with your request at (619) 400-2400 at least three (3) working days prior to the meeting.*

**CALL TO ORDER:**

**PLEDGE OF ALLEGIANCE:**

**ROLL CALL:**

**PRESENTATIONS:**

**A. INNOVATION LAB UPDATE:**

Presented by Rick Belliotti, Director, Innovation and Small Business Development

**REPORTS FROM BOARD COMMITTEES, AD HOC COMMITTEES, AND CITIZEN COMMITTEES AND LIAISONS:**

- **AUDIT COMMITTEE:**  
Committee Members: Hollingworth, Lloyd, Robinson (Chair), Schiavoni, Tartre, Van Sambeek, West
- **CAPITAL IMPROVEMENT PROGRAM OVERSIGHT COMMITTEE:**  
Committee Members: Boling, Kersey (Chair), Schumacher, Robinson
- **EXECUTIVE PERSONNEL AND COMPENSATION COMMITTEE:**  
Committee Members: Boling, Cox, Desmond (Chair), Kersey
- **FINANCE COMMITTEE:**  
Committee Members: Cox (Chair), Lloyd, Schiavoni, West

***ADVISORY COMMITTEES***

- **AUTHORITY ADVISORY COMMITTEE:**  
Liaison: Robinson (Primary), Schiavoni
- **ART ADVISORY COMMITTEE:**  
Committee Member: Robert H. Gleason

***LIAISONS***

- **CALTRANS:**  
Liaison: Gubbins
- **INTER-GOVERNMENTAL AFFAIRS:**  
Liaison: Cox
- **MILITARY AFFAIRS:**  
Liaison: Woodworth

- **PORT:**  
Liaisons: Boling, Cox, Robinson
- **WORLD TRADE CENTER:**  
Representatives: Robert H. Gleason

***BOARD REPRESENTATIVES (EXTERNAL)***

- **SANDAG TRANSPORTATION COMMITTEE:**  
Representatives: Boling (Primary)

**CHAIR'S REPORT:**

**PRESIDENT/CEO'S REPORT:**

**NON-AGENDA PUBLIC COMMENT:**

Non-Agenda Public Comment is reserved for members of the public wishing to address the Board on matters for which another opportunity to speak **is not provided on the Agenda**, and which is within the jurisdiction of the Board. Please submit a completed speaker slip to the Authority Clerk. ***Each individual speaker is limited to three (3) minutes. Applicants, groups and jurisdictions referring items to the Board for action are limited to five (5) minutes.***

**Note:** Persons wishing to speak on specific items should reserve their comments until the specific item is taken up by the Board.

**CONSENT AGENDA (Items 1-22):**

The consent agenda contains items that are routine in nature and non-controversial. Some items may be referred by a standing Board Committee or approved as part of the budget process. The matters listed under 'Consent Agenda' may be approved by one motion. Any Board Member may remove an item for separate consideration. Items so removed will be heard before the scheduled New Business Items, unless otherwise directed by the Chair.

**1. APPROVAL OF MINUTES:**

The Board is requested to approve minutes of prior meetings.

RECOMMENDATION: Approve the minutes of the June 7, 2018 regular meeting.

**2. ACCEPTANCE OF BOARD AND COMMITTEE MEMBERS WRITTEN REPORTS ON THEIR ATTENDANCE AT APPROVED MEETINGS AND PRE-APPROVAL OF ATTENDANCE AT OTHER MEETINGS NOT COVERED BY THE CURRENT RESOLUTION:**

The Board is requested to accept the reports.

RECOMMENDATION: Accept the reports and pre-approve Board member attendance at other meetings, trainings and events not covered by the current resolution.

**(Corporate & Information Governance: Tony R. Russell, Director/Authority)**

**3. AWARDED CONTRACTS, APPROVED CHANGE ORDERS FROM MAY 7, 2018 THROUGH JUNE 10, 2018 AND REAL PROPERTY AGREEMENTS GRANTED AND ACCEPTED FROM MAY 7, 2018 THROUGH JUNE 10, 2018:**

The Board is requested to receive the report.

RECOMMENDATION: Receive the report.

**(Procurement: Jana Vargas, Director)**

**4. JULY 2018 LEGISLATIVE REPORT:**

The Board is requested to approve the report.

RECOMMENDATION: Adopt Resolution No. 2018-\_\_\_\_, approving the July 2018 Legislative Report.

**(Inter-Governmental Relations: Michael Kulis, Director)**

**5. APPOINTMENT OF AUTHORITY ADVISORY COMMITTEE MEMBERS:**

The Board is requested to approve the appointments.

RECOMMENDATION: Adopt Resolution No. 2018-\_\_\_, approving appointments to the Authority Advisory Committee.

**(Inter-Governmental Relations: Michael Kulis, Director)**

**6. APPROVE APPOINTMENTS TO THE ART ADVISORY COMMITTEE:**

The Board is requested to approve appointments.

RECOMMENDATION: Adopt Resolution No. 2018-\_\_\_\_, approving the reappointment of Gail Roberts and the appointment of Kate Nordstrum to the Art Advisory Committee.

**(Marketing & Air Service Development: Hampton Brown, Senior Director)**

**7. AUTHORIZE THE PRESIDENT/CEO TO EXECUTE AN EASEMENT AND A SITE HOST PARTICIPATION AGREEMENT TO SAN DIEGO GAS & ELECTRIC AND AUTHORIZE THE PRESIDENT/CEO TO CONSENT TO AN EASEMENT BETWEEN SAN DIEGO UNIFIED PORT DISTRICT AND SAN DIEGO GAS & ELECTRIC:**

The Board is requested to execute an easement and agreement.

RECOMMENDATION: Adopt Resolution No. 2018-\_\_\_\_, authorizing the President/CEO to negotiate and execute an Easement for Utility Purposes and a Site Host Participation Agreement with San Diego Gas and Electric for Power Your Drive Program.

Adopt Resolution No. 2018-\_\_\_\_, authorizing the President/CEO to negotiate, execute and consent to an Easement for Utility Purposes between San Diego Unified Port District and San Diego Gas & Electric for Power Your Drive Program.

**(Finance & Asset Management: Kathy Kiefer, Senior Director)**

## **CLAIMS**

**8. REJECT THE CLAIM OF CARMEN LISETTE BLANCO:**

The Board is requested to reject the claim.

RECOMMENDATION: Adopt Resolution No. 2018-\_\_\_\_, rejecting the claim of Carmen Lisette Blanco.

**(Legal: Amy Gonzalez, General Counsel)**

**9. REJECT THE CLAIM OF MICHELE MCDOUGAL:**

The Board is requested to reject the claim.

RECOMMENDATION: Adopt Resolution No. 2018-\_\_\_\_, rejecting the claim of Michele McDougal.

**(Legal: Amy Gonzalez, General Counsel)**

**10. REJECT THE CLAIM OF CHRISTINA PATERNITI:**

The Board is requested to reject the claim.

RECOMMENDATION: Adopt Resolution No. 2018-\_\_\_\_, rejecting the claim of Christina Paterniti.

**(Legal: Amy Gonzalez, General Counsel)**

## **COMMITTEE RECOMMENDATIONS**

### **CONTRACTS AND AGREEMENTS**

**11. FIRST AMENDMENT TO THE EMPLOYMENT CONTRACT OF THE CHIEF AUDITOR:**

The Board is requested to approve an amendment.

RECOMMENDATION: Adopt Resolution No. 2018-\_\_\_\_, approving a first amendment to the employment contract of the Chief Auditor.

**(Talent, Culture, & Capability: Kurt Gering, Director)**

**12. AUTHORIZE A REDUCTION IN THE AMOUNT OF RETENTION WITHHELD ON PROGRESS PAYMENTS TO TURNER-PCL, A JOINT VENTURE, FOR WORK PERFORMED ON THE TERMINAL 2 FEDERAL INSPECTION SERVICES FACILITY:**

The Board is requested to authorize a reduction in the retention withheld on progress payments.

RECOMMENDATION: Adopt Resolution No. 2018-\_\_\_, authorizing a reduction in the amount of retention withheld on progress payments to Turner-PCL, a Joint Venture, for work performed on the Terminal 2 Federal Inspection Services Facility.

**(Airport Design & Construction: Bob Bolton, Director)**

**13. APPROVE AND AUTHORIZE THE PRESIDENT/CEO TO EXECUTE A SECOND SUPPLEMENTAL AGREEMENT TO MEMORANDUM OF AGREEMENT BETWEEN THE FEDERAL AVIATION ADMINISTRATION (FAA) AND SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY:**

The Board is requested to approve an agreement.

RECOMMENDATION: Adopt Resolution No. 2018 - \_\_\_\_, approving and authorizing the President/CEO to execute a Second Supplemental Agreement to the Memorandum of Understanding between Federal Aviation Administration and the San Diego County Regional Airport Authority, authorizing and increasing the FAA reimbursement from \$725,000 to \$850,000 for the term of the agreement to fund the addition of a Runway Status Light (RWSL) array at Taxiway B4.

**(Aviation Operations: Jeff Rasor, Director)**

**14. AUTHORIZE A THIRD AMENDMENT TO THE PUBLIC ART AGREEMENT WITH BALL-NOGUES STUDIO:**

The Board is requested to approve a second amendment.

RECOMMENDATION: Adopt Resolution No. 2018-\_\_\_\_, approving and authorizing the President/CEO to execute a Third Amendment to the Public Art Agreement with Ball-Nogues Studio.

**(Marketing & Air Service Development: Hampton Brown, Senior Director)**

**15. AWARD A CONTRACT TO \_\_\_\_ FOR REPLACE CENTRAL UTILITY PLANT GENERATOR AT SAN DIEGO INTERNATIONAL AIRPORT:**

The Board is requested to award a contract.

RECOMMENDATION: Adopt Resolution No. 2018-\_\_\_\_, awarding a contract to \_\_\_\_, in the amount of \_\_\_\_ for Project No. 104223, Replace Central Utility Plant Generator at San Diego International Airport.

**(Development: Dennis Probst, Vice President)**

**16. APPROVE AND AUTHORIZE THE PRESIDENT/CEO TO AMEND A REIMBURSABLE AGREEMENT WITH THE DEPARTMENT OF TRANSPORTATION FEDERAL AVIATION ADMINISTRATION (FAA):**

The Board is requested to approve an agreement.

RECOMMENDATION: Adopt Resolution No. 2018-\_\_\_\_, approving and authorizing the President/CEO to execute a Reimbursable Agreement between the Department of Transportation Federal Aviation Administration (FAA) and the San Diego County Regional Airport Authority, to increase the value by \$300,000 for a new reimbursable amount not-to-exceed \$500,000, for Navaid Equipment Relocation and Site Study at San Diego International Airport.

**(Development: Dennis Probst, Vice President)**

**17. PARKING AND SHUTTLE OPERATIONS CONTRACT EXTENSION – ACE  
PARKING MANAGEMENT:**

The Board is requested to approve two amendments.

RECOMMENDATION: Adopt Resolution No. 2018-\_\_\_\_, authorizing the President/CEO to execute amendments to the parking operations contract to extend the agreement through September 30, 2018. No increase in the maximum amount payable is requested.

Adopt Resolution No. 2018-\_\_\_\_, authorizing the President/CEO to execute amendments to the shuttle operations contract to extend the agreement through September 30, 2018. No increase in the maximum amount payable is requested.  
**(Ground Transportation: Marc Nichols, Director)**

**18. GRANT AN ELEVEN-YEAR CONCESSION LEASE TO TAV-AMERICA TO  
DESIGN, BUILD AND OPERATE A COMMON USE LOUNGE WITHIN  
TERMINAL 2 WEST WITH PERCENTAGE RENTS STARTING AT 16%:**

The Board is requested to grant a lease.

RECOMMENDATION: Adopt Resolution No. 2018-\_\_\_\_, awarding a non-exclusive concession lease to TAV-America, to Design, Build and Operate an Airport Lounge concession within Terminal 2 West at San Diego International Airport for a term not to exceed eleven years, with a Minimum Annual Guarantee of \$448,000, Percentage Rents starting at 16% and an ACDBE Participation Level of 20-24%, and authorize the President/CEO to take all necessary actions to execute the concession lease.

**(Business Management: Eric Podnieks, Program Manager)**

***CONTRACTS AND AGREEMENTS AND/OR AMENDMENTS TO CONTRACTS AND  
AGREEMENTS EXCEEDING \$1 MILLION***

**19. AWARD A CONTRACT TO \_\_\_\_ FOR NORTH SIDE VEHICLE SERVICE ROAD  
AND STORM DRAIN IMPROVEMENTS AT SAN DIEGO INTERNATIONAL  
AIRPORT:**

The Board is requested to award a contract.

RECOMMENDATION: Adopt Resolution No. 2018-\_\_\_\_, awarding a contract to \_\_\_\_ in the amount of \$\_\_\_\_ for Project 104227, North Side Vehicle Service Road And Storm Drain Improvements at San Diego International Airport.

**(Development: Dennis Probst, Vice President)**

**20. AWARD A CONTRACT TO \_\_\_\_ FOR ADMIRAL BOLAND WAY ENTRY/EXIT  
GATES AT SAN DIEGO INTERNATIONAL AIRPORT:**

The Board is requested to award a contract.

RECOMMENDATION: Adopt Resolution No. 2018-\_\_\_\_, awarding a contract to \_\_\_\_, in the amount of \$\_\_\_\_ for Project No. 104228, Admiral Boland Way Entry/Exit Gates at San Diego International.

**(Development: Dennis Probst, Vice President)**

**21. AWARD A CONTRACT TO \_\_\_\_ FOR REHABILITATE CROSS TAXIWAYS B1, B4-B7, C3, C4 AND C6 AT SAN DIEGO INTERNATIONAL AIRPORT:**

The Board is requested to award a contract.

RECOMMENDATION: ADOPT RESOLUTION NO. 2018-\_\_\_\_, awarding a contract to \_\_\_\_ in the amount of \$\_\_\_\_ for Project 104220R, Rehabilitate Cross Taxiways B1, B4-B7, C3, C4 and C6 at San Diego International Airport.

**(Development: Dennis Probst, Vice President)**

**22. AWARD A CONTRACT TO G&G SPECIALTY CONTRACTORS, INC. FOR QUIETER HOME PROGRAM PHASE 9, GROUP 6 PROJECT NO. 380906 FORTY-ONE (41) NON-HISTORIC MULTI-FAMILY AND SINGLE-FAMILY UNITS ON THIRTY-TWO (32) RESIDENTIAL PROPERTIES LOCATED EAST AND WEST OF THE AIRPORT:**

The Board is requested to award a contract.

RECOMMENDATION: Adopt Resolution No. 2018-\_\_\_\_, awarding a contract to G&G Specialty Contractors, Inc. in the amount of \$1,307,340 for Phase 9, Group 6, Project No. 380906, of the San Diego County Regional Airport Authority's ("Authority's") Quieter Home Program.

**(Planning & Environmental Affairs: Brendan Reed, Director)**

**PUBLIC HEARINGS:**

**OLD BUSINESS:**

**NEW BUSINESS:**

**23. WAIVE AUTHORITY POLICY 5.02(1)(D) AND AUTHORIZE THE PRESIDENT/CEO TO NEGOTIATE AND EXECUTE A CHANGE ORDER WITH TURNER-PCL, A JOINT VENTURE, FOR THE ADDITION OF HYDRANT FUELING RELATED WORK AT GATES 46 AND 47 OF THE TERMINAL 2 FEDERAL INSPECTION SERVICES FACILITY:**

The Board is requested to execute a change order.

RECOMMENDATION: Adopt Resolution No. 2018-\_\_\_\_, waiving Authority Policy 5.02(1)(d) and authorizing the President/CEO to negotiate and execute a change order with Turner-PCL, a Joint Venture, for the design and construction of hydrant fuel system piping, fuel hydrant pits and associated work at Gates 46 and 47 of the Terminal 2 Federal Inspection Services Facility.

**(Airport Design & Construction: Bob Bolton, Director)**

**24. RENTAL CAR CENTER BUS OPERATIONS CONTRACT AMENDMENT – SP PLUS:**

The Board is requested to approve an amendment.

RECOMMENDATION: Adopt Resolution No. 2018-\_\_\_\_\_, authorizing the President/CEO to execute an amendment to the Rental Car Center bus operations contract to increase the maximum amount payable from Thirty Million Three Hundred Seventy-six Thousand Seven Hundred Twenty-three Dollars (\$30,376,723.00) to \_\_\_\_\_; to accommodate the integration of fourteen (14) new buses and associated staff and operations cost increases.

**(Ground Transportation: Marc Nichols, Director)**

**25. UPDATE THE BOARD ON ADDITIONAL USES FOR AUTOMATED LICENSE PLATE RECOGNITION (ALPR) TECHNOLOGY; AND AUTHORIZE THE PRESIDENT/CEO TO UTILIZE ALPR IN COMPLIANCE WITH CALIFORNIA CIVIL CODE SECTIONS 1798.25-1798.29 AND 1798.90.5-1799.90.55.:**

The Board is requested to authorize additional uses of ALRP.

RECOMMENDATION: Adopt Resolution No. 2018-\_\_\_\_\_, authorizing the President/CEO to utilize ALPR in compliance with California Civil Code Sections 1798.25-1798.29 and 1798.90.5-1799.90.55.

**(Ground Transportation: Marc Nichols, Director)**

**CLOSED SESSION:**

**26. CONFERENCE WITH LEGAL COUNSEL – EXISTING LITIGATION:**

(Paragraph (1) of subdivision (d) of Cal. Gov. Code §54956.9)

Name of Case: San Diego County Regional Airport Authority v. American Car Rental, Inc., San Diego Superior Court Case No. 37-2016-00024056-CL-BC-CTL

**27. CONFERENCE WITH LEGAL COUNSEL-EXISTING LITIGATION:**

(Paragraph (1) of subdivision (d) of Cal. Gov. Code §54956.9)

Name of Case: K.S.A.N. L.L.C v. San Diego County Regional Airport Authority, et al. San Diego Superior Court Case No. 37-2017-00024982-CU-NP-CTL

**28. CONFERENCE WITH LEGAL COUNSEL-EXISTING LITIGATION:**

(Paragraph (1) of subdivision (d) of Cal. Gov. Code §54956.9)

Name of Case: Future DB International, Inc. v. San Diego County Regional Airport Authority, et al.

San Diego Superior Court Case No. 37-2018-00001531-CU-CR-CTL

**29. CONFERENCE WITH LEGAL COUNSEL EXISTING LITIGATION**

(Paragraph (1) of subdivision (d) of Cal. Gov. Code 54956.9)

Name of Case: Robert Bobbett and Donna Kashani v. San Diego Unified Port District, et al.

San Diego Superior Court Case No. 37-2018-00014667-CU-PO-CTL

**30. CONFERENCE WITH LEGAL COUNSEL – ANTICIPATED LITIGATION:**

(Initiation of litigation pursuant to paragraph (4) of subdivision (d) of Cal. Gov. Code §54956.9)

Number of cases: 1

- 31. CONFERENCE WITH LEGAL COUNSEL – ANTICIPATED LITIGATION:**  
(Significant exposure to litigation pursuant to paragraph (2) of subdivision (d) of Cal. Gov. Code §54956.9)  
Investigative Order No. R9-2012-0009 by the California Regional Water Quality Control Board pertaining to an investigation of bay sediments at the Downtown Anchorage Area in San Diego.  
Number of potential cases: 1
- 32. CONFERENCE WITH LEGAL COUNSEL – ANTICIPATED LITIGATION:**  
(Significant exposure to litigation pursuant to paragraph (2) of subdivision (d) of Cal. Gov. Code §54956.9)  
Navy Boat Channel Environmental Remediation  
Number of potential cases: 1
- 33. CONFERENCE WITH LEGAL COUNSEL – ANTICIPATED LITIGATION:**  
(Significant exposure to litigation pursuant to paragraph (2) of subdivision (d) of Cal. Gov. Code §54956.9)  
Number of potential cases: 2
- 34. CONFERENCE WITH REAL PROPERTY NEGOTIATORS:**  
Property: Airline Operating and Lease Agreement - San Diego International Airport  
Agency Negotiator: Kim Becker, Scott Brickner, John Dillon, Kathy Kiefer, Amy Gonzalez  
Negotiating Parties: Alaska Airlines, Allegiant Airlines, American Airlines, British Airways, Delta Airlines, FedEx, JetBlue Airlines, Southwest Airlines, United Airlines  
Under Negotiation: price and terms of payment
- 35. PUBLIC EMPLOYEE PERFORMANCE EVALUATION:**  
Cal. Gov. Code §54957  
Title: President/CEO
- 36. PUBLIC EMPLOYEE PERFORMANCE EVALUATION:**  
Cal. Gov. Code §54957  
Title: General Counsel
- 37. PUBLIC EMPLOYEE PERFORMANCE EVALUATION:**  
Cal. Gov. Code §54957  
Title: Chief Auditor

**REPORT ON CLOSED SESSION:**

**GENERAL COUNSEL REPORT:**

**BUSINESS AND TRAVEL EXPENSE REIMBURSEMENT REPORTS FOR BOARD MEMBERS, PRESIDENT/CEO, CHIEF AUDITOR AND GENERAL COUNSEL WHEN ATTENDING CONFERENCES, MEETINGS, AND TRAINING AT THE EXPENSE OF THE AUTHORITY:**

**BOARD COMMENT:**

**ADJOURNMENT:**

**Policy for Public Participation in Board, Airport Land Use Commission (ALUC),  
 and Committee Meetings (Public Comment)**

- 1) Persons wishing to address the Board, ALUC, and Committees shall complete a "Request to Speak" form prior to the initiation of the portion of the agenda containing the item to be addressed (e.g., Public Comment and General Items). Failure to complete a form shall not preclude testimony, if permission to address the Board is granted by the Chair.
- 2) The Public Comment Section at the beginning of the agenda is limited to eighteen (18) minutes and is reserved for persons wishing to address the Board, ALUC, and Committees on any matter for which another opportunity to speak is not provided on the Agenda, and on matters that are within the jurisdiction of the Board. A second Public Comment period is reserved for general public comment later in the meeting for those who could not be heard during the first Public Comment period.
- 3) Persons wishing to speak on specific items listed on the agenda will be afforded an opportunity to speak during the presentation of individual items. Persons wishing to speak on specific items should reserve their comments until the specific item is taken up by the Board, ALUC and Committees. Public comment on specific items is limited to twenty (20) minutes – ten (10) minutes for those in favor and ten (10) minutes for those in opposition of an item. Each individual speaker will be allowed three (3) minutes, and applicants and groups will be allowed five (5) minutes.
- 4) If many persons have indicated a desire to address the Board, ALUC and Committees on the same issue, then the Chair may suggest that these persons consolidate their respective testimonies. Testimony by members of the public on any item shall be limited to **three (3) minutes per individual speaker and five (5) minutes for applicants, groups and referring jurisdictions.**
- 5) Pursuant to Authority Policy 1.33 (8), recognized groups must register with the Authority Clerk prior to the meeting.
- 6) After a public hearing or the public comment portion of the meeting has been closed, no person shall address the Board, ALUC, and Committees without first obtaining permission to do so.

**Additional Meeting Information**

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**UPCOMING MEETING SCHEDULE**

| <i>Date</i> | <i>Day</i> | <i>Time</i> | <i>Meeting Type</i> | <i>Location</i> |
|-------------|------------|-------------|---------------------|-----------------|
| August 9    | Thursday   | 9:00 A.M.   | Special             | Board Room      |
| September 6 | Thursday   | 9:00 A.M.   | Regular             | Board Room      |

**Board Members**

C. April Boling  
Chairman

Greg Cox

Jim Desmond

Mark Kersey

Robert T. Lloyd

Paul Robinson

Johanna S. Schiavoni

Michael Schumacher

Mark B. West

**Ex-Officio Board Members**

Tim Gubbins

Jacqueline Wong-Hernandez

Col. Jason Woodworth

**President / CEO**

Kimberly J. Becker

**DRAFT**  
**AIRPORT LAND USE COMMISSION**  
**AGENDA**

Thursday, July 12, 2018  
9:00 A.M. or immediately following the Board Meeting

San Diego International Airport  
SDCRAA Administration Building – Third Floor  
Board Room  
3225 N. Harbor Drive  
San Diego, California 92101

***Live webcasts of Authority Board meetings can be accessed at  
<http://www.san.org/Airport-Authority/Meetings-Agendas/ALUC>***

*Pursuant to California Public Utilities Code §§ 21670-21679.5, the Airport Land Use Commission ("Commission") is responsible for coordinating the airport planning of public agencies within San Diego County. The Commission has the legal responsibility to formulate airport land use compatibility plans ("ALUCPs") that will (a) provide for the orderly growth of each public airport and the areas surrounding the airport within the County and (b) safeguard the general welfare of the inhabitants within the vicinity of each airport and the public in general. Pursuant to §21670.3, the San Diego County Regional Airport Authority serves as the Commission.*

This Agenda contains a brief general description of each item to be considered. The indication of a recommended action does not indicate what action (if any) may be taken. **Please note that agenda items may be taken out of order.** If comments are made to the Commission without prior notice or are not listed on the Agenda, no specific answers or responses should be expected at this meeting pursuant to State law.

Staff Reports and documentation relating to each item of business on the Agenda are on file in the Corporate & Information Governance/Authority Clerk Department and are available for public inspection.

**NOTE:** Pursuant to Authority Code Section 2.15, all Lobbyists shall register as an Authority Lobbyist with the Authority Clerk within ten (10) days of qualifying as a lobbyist. A qualifying lobbyist is any individual who receives \$100 or more in any calendar month to lobby any Commission Member or employee of the Authority for the purpose of influencing any action of the Authority. To obtain Lobbyist Registration Statement Forms, contact the Corporate & Information Governance/Authority Clerk Department.

PLEASE COMPLETE A "REQUEST TO SPEAK" FORM PRIOR TO THE COMMENCEMENT OF THE MEETING AND SUBMIT IT TO THE AUTHORITY CLERK. **PLEASE REVIEW THE POLICY FOR PUBLIC PARTICIPATION IN BOARD AND BOARD COMMISSION MEETINGS (PUBLIC COMMENT) LOCATED AT THE END OF THE AGENDA.**

**CALL TO ORDER:**

**PLEDGE OF ALLEGIANCE:**

**ROLL CALL:**

**NON-AGENDA PUBLIC COMMENT:**

Non-Agenda Public Comment is reserved for members of the public wishing to address the Commission on matters for which another opportunity to speak **is not provided on the Agenda**, and which is within the jurisdiction of the Commission. Please submit a completed speaker slip to the Authority Clerk. ***Each individual speaker is limited to three (3) minutes. Applicants, groups and jurisdictions referring items to the Board for action are limited to five (5) minutes.***

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**CONSENT AGENDA (Item 1-2):**

The Consent Agenda contains items that are routine in nature and non-controversial. It also contains consistency determinations that have been deemed consistent or conditionally consistent. The matters listed under 'Consent Agenda' may be approved by one motion. Any Commission Member may remove an item for separate consideration. Items so removed will be heard before the scheduled New Business items, unless otherwise directed by the Chair.

**1. APPROVAL OF MINUTES:**

The Airport Land Use Commission is requested to approve minutes of prior meetings.

RECOMMENDATION: Approve the minutes of the June 7, 2018 regular meeting.

**2. REPORT OF DETERMINATIONS OF CONSISTENCY WITH AIRPORT LAND USE COMPATIBILITY PLANS:**

The Airport Land Use Commission is requested to receive a report of determinations of consistency with Airport Land Use Compatibility Plans issued by staff.

RECOMMENDATION: Receive the report.

**(Airport Planning: Ralph Redman, Manager)**

**PUBLIC HEARINGS:**

**OLD BUSINESS:**

**NEW BUSINESS:**

**3. STATUS UPDATE ON AIRPORT LAND USE COMPATIBILITY PLANS:**

The Commission is requested to receive the update.

RECOMMENDATION: Receive the update.

**(Airport Planning: Ralph Redman, Manager)**

**COMMISSION COMMENT:**

**ADJOURNMENT:**

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**UPCOMING MEETING SCHEDULE**

| <i>Date</i> | <i>Day</i> | <i>Time</i> | <i>Meeting Type</i> | <i>Location</i> |
|-------------|------------|-------------|---------------------|-----------------|
| September 6 | Thursday   | 9:00 AM     | Regular             | Board Room      |