

#### Board Members

Gil Cabrera (Chair)  
James Sly (Vice-Chair)  
Whitney Benzian  
Lidia S. Martinez  
Monica Montgomery Steppe  
Rafael Perez  
Esther C. Sanchez  
Steve Vaus  
Marni von Wilpert

#### Ex-Officio Board Members

Col. Thomas M. Bedell  
Michele Perrault  
Everett Townsend

#### President/CEO

Kimberly J. Becker

## Board Meeting Agenda

**Thursday, May 2, 2024**  
**9:00 A.M.**

San Diego County Regional Airport Authority  
Administration Building  
First Floor – Board Room  
2417 McCain Road  
San Diego, California 92101

***Live webcasts of Authority Board meetings can be accessed at***  
***<http://www.san.org/Airport-Authority/Meetings-Agendas/Authority-Board>***

This Agenda contains a brief general description of each item to be considered. The indication of a recommended action does not indicate what action (if any) may be taken. ***Please note that agenda items may be taken out of order.*** If comments are made to the Board without prior notice or are not listed on the Agenda, no specific answers or responses should be expected at this meeting pursuant to State law.

Staff Reports and documentation relating to each item of business on the Agenda are on file in Board Services and are available for public inspection.

**NOTE:** Pursuant to Authority Code Section 2.15, all Lobbyists shall register as an Authority Lobbyist with the Authority Clerk within ten (10) days of qualifying as a lobbyist. A qualifying lobbyist is any individual who receives \$100 or more in any calendar month to lobby any Board Member or employee of the Authority for the purpose of influencing any action of the Authority. To obtain Lobbyist Registration Statement Forms, contact the Board Services/Authority Clerk Department.

PLEASE COMPLETE A SPEAKER SLIP PRIOR TO THE COMMENCEMENT OF THE MEETING AND SUBMIT IT TO THE AUTHORITY CLERK. ***PLEASE REVIEW THE POLICY FOR PUBLIC PARTICIPATION IN BOARD AND BOARD COMMITTEE MEETINGS (PUBLIC COMMENT) LOCATED AT THE END OF THE AGENDA.***

*The Authority has identified a local company to provide oral interpreter and translation services for public meetings. If you require oral interpreter or translation services, please telephone the Board Services /Authority Clerk Department with your request at (619) 400-2400 at least three (3) working days prior to the meeting.*

# Board Meeting Agenda

Thursday, May 2, 2024

Page 2 of 7

## CALL TO ORDER:

## PLEDGE OF ALLEGIANCE:

## ROLL CALL:

## PRESENTATIONS:

### **A. REVIEW OF THE UNAUDITED FINANCIAL STATEMENTS FOR THE NINE MONTHS ENDED MARCH 31, 2024:**

Presented by Scott Brickner, Vice President and Chief Financial Officer

### **B. SDCERS ACTUARIAL VALUATION UPDATE FOR THE SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY PENSION PLAN:**

Presented by Elizabeth Stewart, Director, Accounting and Gregg Rademacher, Chief Executive Officer, San Diego City Employees' Retirement System

## REPORTS FROM BOARD COMMITTEES, AD HOC COMMITTEES, AND CITIZEN COMMITTEES AND LIAISONS:

- **AUDIT COMMITTEE:**  
Committee Members: Huerta, Newsom (Chair), Montgomery Steppe, Perez, Sanchez, Vaus, Wong Nickerson
- **CAPITAL IMPROVEMENT PROGRAM OVERSIGHT COMMITTEE:**  
Committee Members: Benzian, Martinez, Perez, Sanchez, von Wilpert (Chair)
- **EXECUTIVE PERSONNEL AND COMPENSATION COMMITTEE:**  
Committee Members: Cabrera (Chair), Martinez, Sly
- **FINANCE COMMITTEE:**  
Committee Members: Martinez, Sly (Chair), von Wilpert

## ADVISORY COMMITTEES

- **AUTHORITY ADVISORY COMMITTEE:**  
Liaisons: Benzian, Martinez (Primary)
- **ARTS ADVISORY COMMITTEE:**  
Liaison: Martinez

## LIAISONS

- **CALTRANS:**  
Liaison: Townsend

- **INTER-GOVERNMENTAL AFFAIRS:**  
Liaison: Cabrera
- **MILITARY AFFAIRS:**  
Liaison: Bedell
- **PORT:**  
Liaisons: Cabrera (Primary), von Wilpert
- **WORLD TRADE CENTER:**  
Representative: Sly

## **BOARD REPRESENTATIVES (EXTERNAL)**

- **SANDAG BOARD OF DIRECTORS:**  
Representatives: Cabrera (Primary), Sly
- **SANDAG TRANSPORTATION COMMITTEE:**  
Representatives: Sanchez (Primary), Perez

## **CHAIR REPORT:**

## **PRESIDENT/CEO REPORT:**

## **NON-AGENDA PUBLIC COMMENT:**

Non-Agenda Public Comment is reserved for members of the public wishing to address the Board on matters for which another opportunity to speak **is not provided on the Agenda**, and which is within the jurisdiction of the Board. Please submit a completed speaker slip to the Authority Clerk. ***Each individual speaker is limited to three (3) minutes. Applicants, groups and jurisdictions referring items to the Board for action are limited to five (5) minutes.***

**Note:** Persons wishing to speak on specific items should reserve their comments until the specific item is taken up by the Board.

## **CONSENT AGENDA (ITEMS 1 - 11):**

The consent agenda contains items that are routine in nature and non-controversial. Some items may be referred by a standing Board Committee or approved as part of the budget process. The matters listed under 'Consent Agenda' may be approved by one motion. Any Board Member may remove an item for separate consideration. Items so removed will be heard before the scheduled New Business Items, unless otherwise directed by the Chair.

1. **APPROVAL OF MINUTES:**  
RECOMMENDATION: Approve the minutes of the April 4, 2024, regular meeting.
2. **ACCEPTANCE OF BOARD AND COMMITTEE MEMBERS WRITTEN REPORTS ON THEIR ATTENDANCE AT APPROVED MEETINGS AND PRE-APPROVAL OF ATTENDANCE AT OTHER MEETINGS NOT COVERED BY THE CURRENT RESOLUTION:**  
RECOMMENDATION: Accept the reports and pre-approve Board Member attendance at other meetings, trainings and events not covered by the current resolution.  
(Government Relations: Matt Harris, Director)
3. **AWARDED CONTRACTS AND APPROVED CHANGE ORDERS FROM MARCH 11, 2024, THROUGH APRIL 7, 2024, AND REAL PROPERTY AGREEMENTS GRANTED AND ACCEPTED FROM MARCH 11, 2024, THROUGH APRIL 7, 2024:**  
RECOMMENDATION: Receive the report.  
(Procurement: Jana Vargas, Director)
4. **MAY 2024 LEGISLATIVE REPORT:**  
RECOMMENDATION: Adopt Resolution No. 2024-0028, approving the May 2024 Legislative Report.  
(Government Relations: Matt Harris, Director)

## CLAIMS:

5. **REJECT THE CLAIM OF YOLANDA HIGGINS:**  
RECOMMENDATION: Adopt Resolution No. 2024-0029, rejecting the claim of Yolanda Higgins.  
(General Counsel: Amy Gonzalez)
6. **REJECT THE CLAIM OF GEORGETTE STOTT:**  
RECOMMENDATION: Adopt Resolution No. 2024-0030, rejecting the claim of Georgette Stott.  
(General Counsel: Amy Gonzalez)
7. **REJECT THE CLAIM OF BIBIAGHA HUSSAIN:**  
RECOMMENDATION: Adopt Resolution No. 2024-0031, rejecting the claim of Bibiagha Hussain.  
(General Counsel: Amy Gonzalez)



## COMMITTEE RECOMMENDATIONS:

8. **ACCEPTANCE OF THE UNAUDITED FINANCIAL STATEMENTS FOR THE NINE MONTHS ENDED MARCH 31, 2024:**  
RECOMMENDATION: The Finance Committee recommends that the Board accept the report.  
**(Finance: Scott Brickner, Vice President and Chief Financial Officer)**
9. **ACCEPTANCE OF THE AUTHORITY INVESTMENT REPORT AS OF MARCH 31, 2024:**  
RECOMMENDATION: The Finance Committee recommends that the Board accept the report.  
**(Finance: Scott Brickner, Vice President and Chief Financial Officer)**

## CONTRACTS AND AGREEMENTS:

10. **APPROVE AND AUTHORIZE THE PRESIDENT/CEO TO EXECUTE A FIRST AMENDMENT TO THE AGREEMENT WITH NAVISITE, LLC FOR ORACLE JD EDWARDS ENTERPRISEONE MANAGED HOSTING SERVICES:**  
RECOMMENDATION: Adopt Resolution No. 2024-0032, approving and authorizing the President/CEO to execute a 1st Amendment to the Agreement with Navisite, LLC for Oracle JD Edwards EnterpriseOne Managed Hosting Services, extending the term for 1-year to November 30, 2025.  
**(Information & Technology Services: Jessica Bishop, Director)**

## CONTRACTS AND AGREEMENTS AND/OR AMENDMENTS TO CONTRACTS AND AGREEMENTS EXCEEDING \$1 MILLION:

11. **APPROVE THE THIRD AMENDMENT TO THE AGREEMENT WITH BRADFORD AIRPORT LOGISTICS, LTD TO EXTEND THE CONTRACT TO DECEMBER 31, 2028 AND TO INCREASE THE NOT TO EXCEED AMOUNT BY \$9 MILLION TO A NOT TO EXCEED AMOUNT OF \$21.9 MILLION:**  
RECOMMENDATION: Adopt Resolution No. 2024-0033 approving the Third Amendment to the Agreement with Bradford Airport Logistics, LTD to extend the contract to December 31, 2028, and to increase the not to exceed amount by \$9 million to a not to exceed amount of \$21.9 million.  
**(Revenue Generation & Partnership Development: Deanna Zachrisson, Director)**

## PUBLIC HEARINGS:

## OLD BUSINESS:

## NEW BUSINESS:

- 12. AWARD AND AUTHORIZE THE PRESIDENT/CEO TO NEGOTIATE AND EXECUTE AN AGREEMENT FOR PARKING MANAGEMENT SERVICES:**  
RECOMMENDATION: Adopt Resolution No. 2024-0034, awarding and authorizing the President/CEO to negotiate and execute an agreement with SP Plus Corporation for Parking Management Services for three (3) years with options for two (2) one-year extensions in an amount not to exceed fifty-six million dollars (\$56,000,000.00).  
**(Ground Transportation: Marc Nichols, Director)**

## CLOSED SESSION:

- 13. CONFERENCE WITH LEGAL COUNSEL - EXISTING LITIGATION:**  
Paragraph (1) of subdivision (d) of Cal. Gov. Code §54956.9  
Name of Case: *San Diego County Regional Airport Authority v. AQ US SW Holding Co., et al.*, San Diego Superior Court Case No. 37-2023-00032124-CU-BC-CTL
- 14. CONFERENCE WITH LEGAL COUNSEL - EXISTING LITIGATION:**  
Paragraph (1) of subdivision (d) of Cal. Gov. Code §54956.9  
Name of Case: *United States of America v. City of San Diego, et al. and Related Cross Actions*  
United States District Court Case No. 3:23-CV-00541-LL-BGS
- 15. CONFERENCE WITH LEGAL COUNSEL - ANTICIPATED LITIGATION:**  
Initiation of litigation pursuant to paragraph (4) of subdivision (d) of Section 54956.9:  
Number of potential Cases: 2
- 16. CONFERENCE WITH LEGAL COUNSEL - ANTICIPATED LITIGATION**  
Significant exposure to litigation pursuant to paragraph (2) of subdivision (d) of Section 54956.9:  
Number of cases: 1

## REPORT ON CLOSED SESSION:

## GENERAL COUNSEL REPORT:

## BUSINESS AND TRAVEL EXPENSE REIMBURSEMENT REPORTS FOR BOARD MEMBERS, PRESIDENT/CEO, CHIEF AUDITOR AND GENERAL COUNSEL WHEN ATTENDING CONFERENCES, MEETINGS, AND TRAINING AT THE EXPENSE OF THE AUTHORITY:

## BOARD COMMENT:

## ADJOURNMENT:

## Policy for Public Participation in Board, Airport Land Use Commission (ALUC), and Committee Meetings (Public Comment)

- 1) Persons wishing to address the Board, ALUC, and Committees shall submit a speaker slip to the Clerk prior to the initiation of the portion of the agenda containing the item to be addressed (e.g., Public Comment and General Items). Failure to submit a speaker slip shall not preclude testimony, if permission to address the Board is granted by the Chair.
- 2) The Public Comment Section at the beginning of the agenda is reserved for persons wishing to address the Board, ALUC, and Committees on any matter for which another opportunity to speak is not provided on the Agenda, and on matters that are within the jurisdiction of the Board.
- 3) Persons wishing to speak on specific items listed on the agenda will be afforded an opportunity to speak during the presentation of individual items. Persons wishing to speak on specific items should reserve their comments until the specific item is taken up by the Board, ALUC and Committees.
- 4) If many persons have indicated a desire to address the Board, ALUC and Committees on the same issue, then the Chair may suggest that these persons consolidate their respective testimonies. Testimony by members of the public on any item shall be limited to **three (3) minutes per individual speaker and five (5) minutes for applicants, groups and referring jurisdictions.**
- 5) Pursuant to Authority Policy 1.33 (8), recognized groups must register with the Authority Clerk prior to the meeting.

After a public hearing or the public comment portion of the meeting has been closed, no person shall address the Board, ALUC, and Committees without first obtaining permission to do so.

## Additional Meeting Information

**NOTE:** This information is available in alternative formats upon request. To request an Agenda in an alternative format, or to request a sign language or oral interpreter, or an Assistive Listening Device (ALD) for the meeting, please telephone the Authority Clerk's Office at (619) 400-2550 at least three (3) working days prior to the meeting to ensure availability.

For your convenience, the agenda is also available to you on our website at [www.san.org](http://www.san.org).

**For those planning to attend the Commission meeting, parking is available in the Airport Administration Building Parking Lot (entrance on the east side of McCain Road). Visitors can park in the lot from 8:00 a.m. to 5:00 p.m.**

You may also reach the SDCRAA Building by using public transit via the San Diego MTS System, Route 923. For route and fare information, please call the San Diego MTS at (619) 233-3004 or 511.



# Review of the Unaudited Financial Statements for the Nine Months Ended March 31, 2024 and 2023

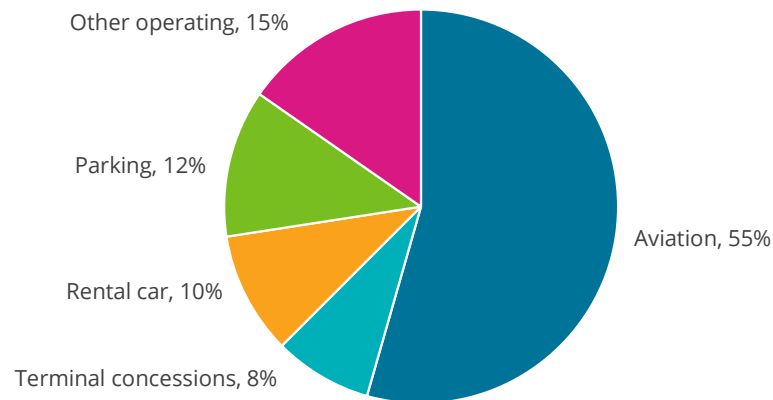
Presented by:  
Scott Brickner  
Chief Financial Officer

May 2, 2024

# Operating Revenues

## Nine Months Ended March 31, 2024 (Unaudited)

Actual Operating Revenues by Percentage

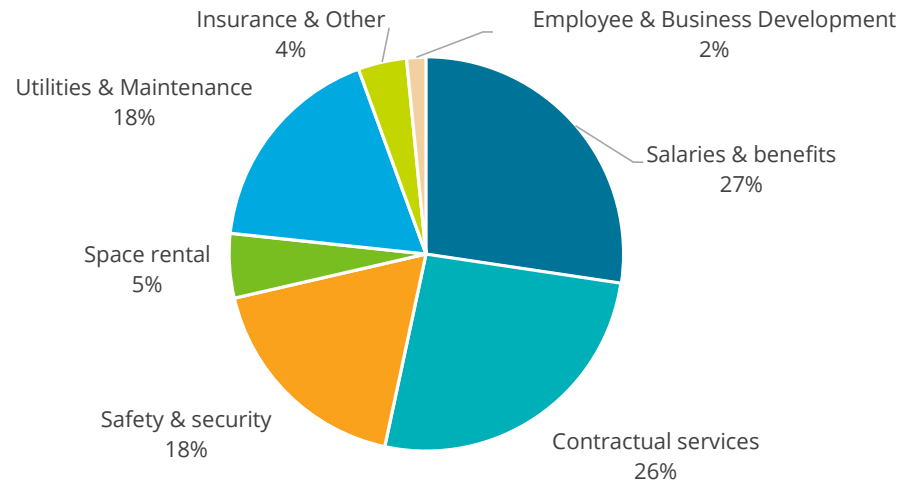


	Aviation revenue	Terminal concessions revenue	Rental car revenue	Parking revenue	Other operating revenue	Total operating revenues
(in \$000s)						
FY24 Budget	\$ 166,338	\$ 24,142	\$ 31,076	\$ 38,171	\$ 44,377	\$ 304,104
FY24 Actual	167,963	24,922	30,976	37,403	47,280	308,544
Budget vs Actual	1,625	780	(100)	(768)	2,904	4,441
FY23 Actual	144,522	23,204	31,878	32,464	43,328	275,396

# Operating Expenses

## Nine Months Ended March 31, 2024 (Unaudited)

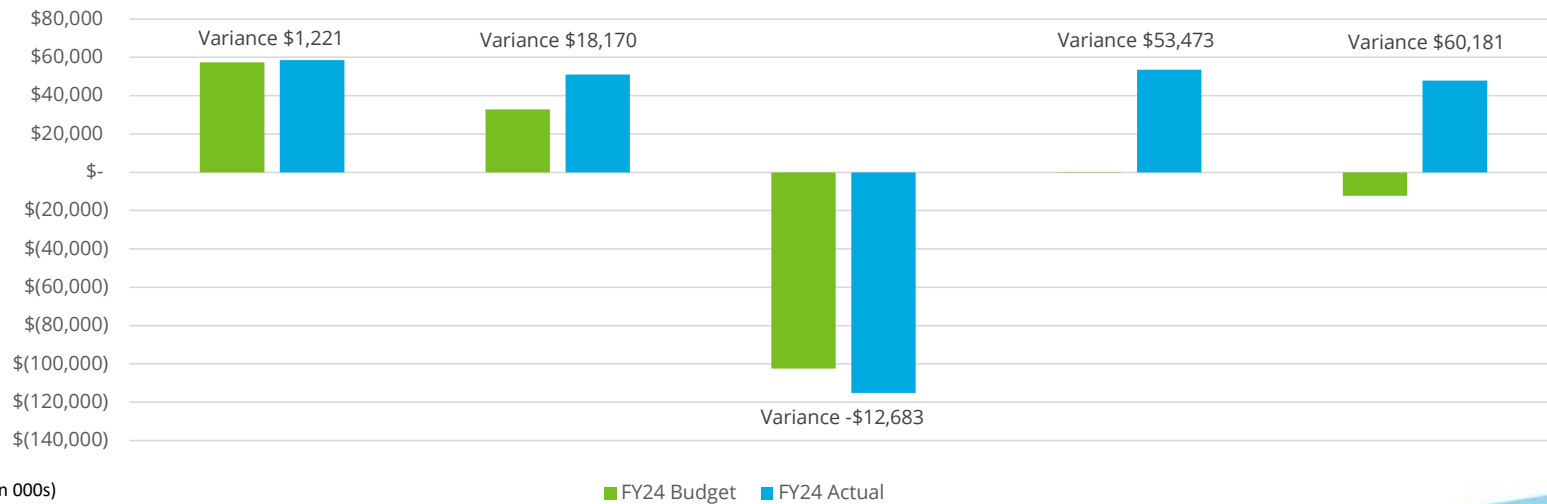
Actual Operating Expenses by Percentage



(in \$000s)	Salaries & benefits	Contractual services	Safety & security	Space rental	Utilities & Maintenance	Insurance & Other	Employee & Business Development	Total operating expenses
FY24 Budget	\$ 42,459	\$ 41,333	\$ 26,161	\$ 7,926	\$ 25,538	\$ 6,033	\$ 2,863	\$ 152,313
FY24 Actual	41,138	39,073	27,095	7,934	26,677	5,977	2,398	150,292
Budget vs Actual	1,321	2,260	(934)	(8)	(1,139)	56	465	2,021
FY23 Actual	38,189	33,129	24,899	7,879	21,568	5,115	1,804	132,583

## Non-operating Revenue & Expenses Nine Months Ended March 31, 2024 (Unaudited)

(in \$000s)	PFCs, CFCs, and QHP	Interest income	Interest expense (net)	Other nonoperating revenue (expense)	Nonoperating revenue, net
<b>FY24 Budget</b>	\$ 57,336	\$ 32,814	\$ (102,440)	\$ (15)	\$ (12,305)
<b>FY24 Actual</b>	58,557	50,984	(115,123)	53,458	47,876
<b>Budget vs Actual</b>	1,221	18,170	(12,683)	53,473	60,181
<b>FY23 Actual</b>	56,086	26,100	(88,944)	11,601	4,843

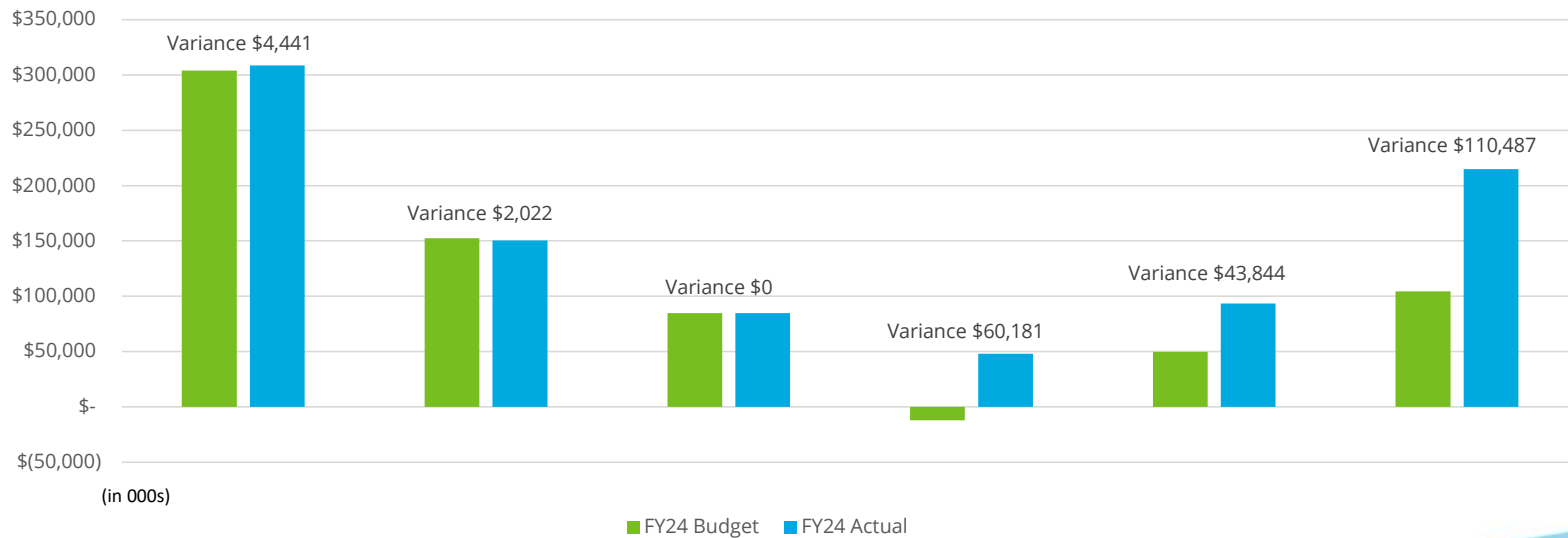




# Financial Summary

## Nine Months Ended March 31, 2024 (Unaudited)

(in \$000s)	Total operating revenues	Total operating expenses	Depreciation	Nonoperating revenue, net	Capital grant contributions	Change in net position
<b>FY24 Budget</b>	\$ 304,104	\$ 152,313	\$ 84,656	\$ (12,305)	\$ 49,614	\$ 104,443
<b>FY24 Actual</b>	308,544	150,292	84,656	47,876	93,458	214,930
<b>Budget vs Actual</b>	4,441	2,022	-	60,181	43,844	110,487
<b>FY23 Actual</b>	275,396	132,583	92,778	4,843	29,525	84,402

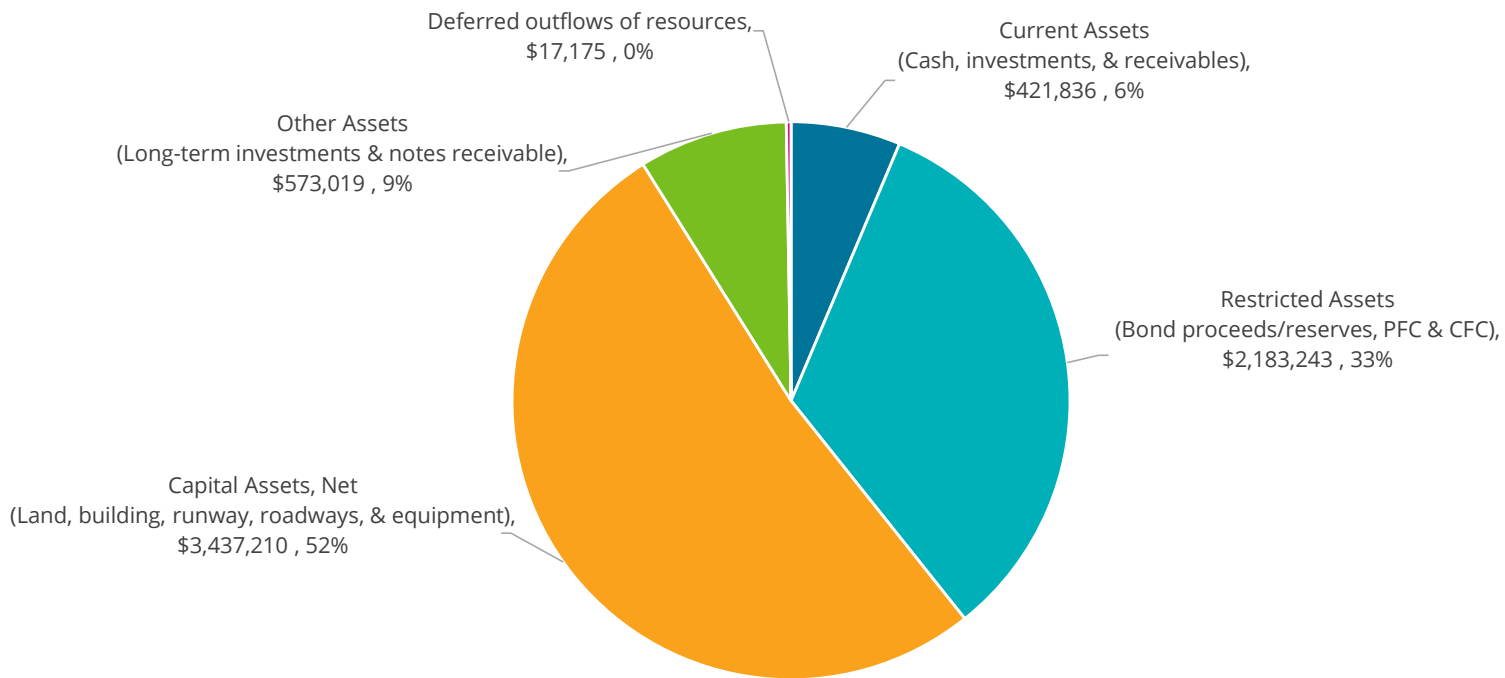




# Statement of Net Position as of March 31, 2024 (Unaudited)

## Assets and Deferred Outflow of Resources (000's)

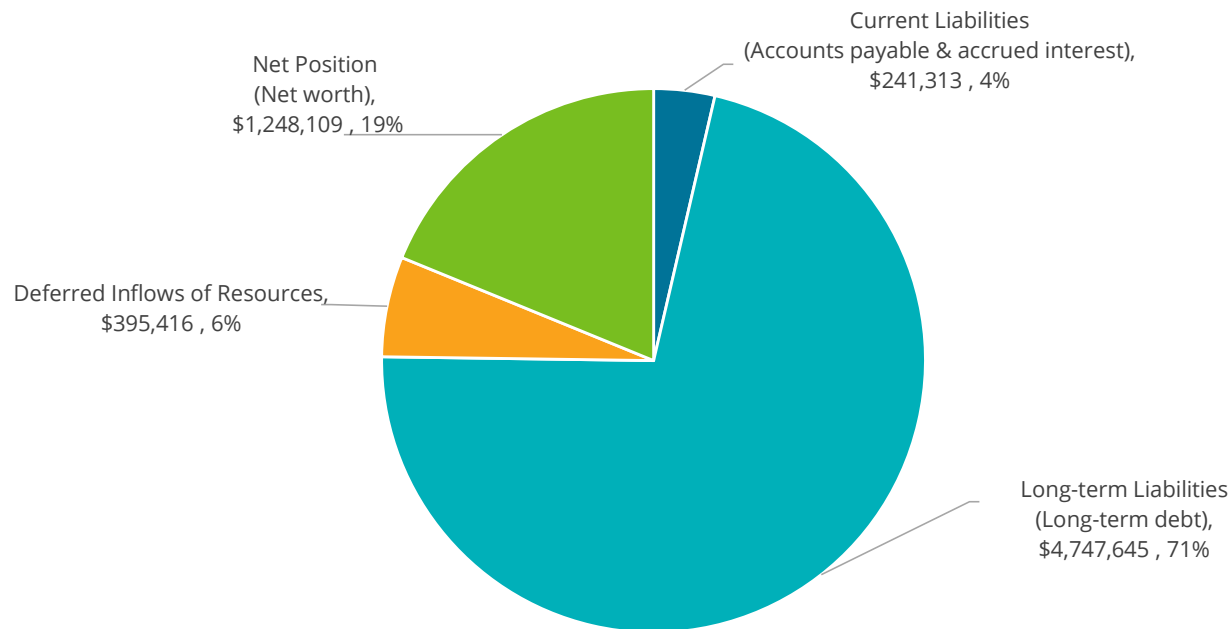
Total: \$6,632,484



# Statement of Net Position as of March 31, 2024 (Unaudited)

## Liabilities, Deferred Outflow of Resources & Net Position (000's)

Total: \$6,632,484





# Questions?

# SDCERS Actuarial Valuation Update for the



May 2, 2024

**Gregg Rademacher**  
*Chief Executive Officer*

San Diego City Employees Retirement System

# Mission

**Deliver Accurate and Timely Benefits to Participants**  
**Ensure the Trust Fund's Safety, Integrity, and Growth**

# Values

**Customer Service**

**Accountability**

**Professionalism**

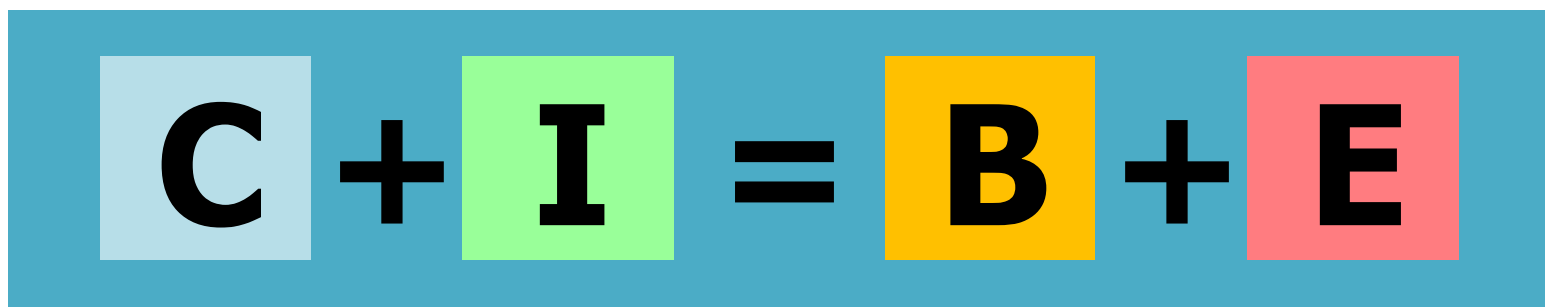
**Fiduciary**

**Integrity**

**Transparency**

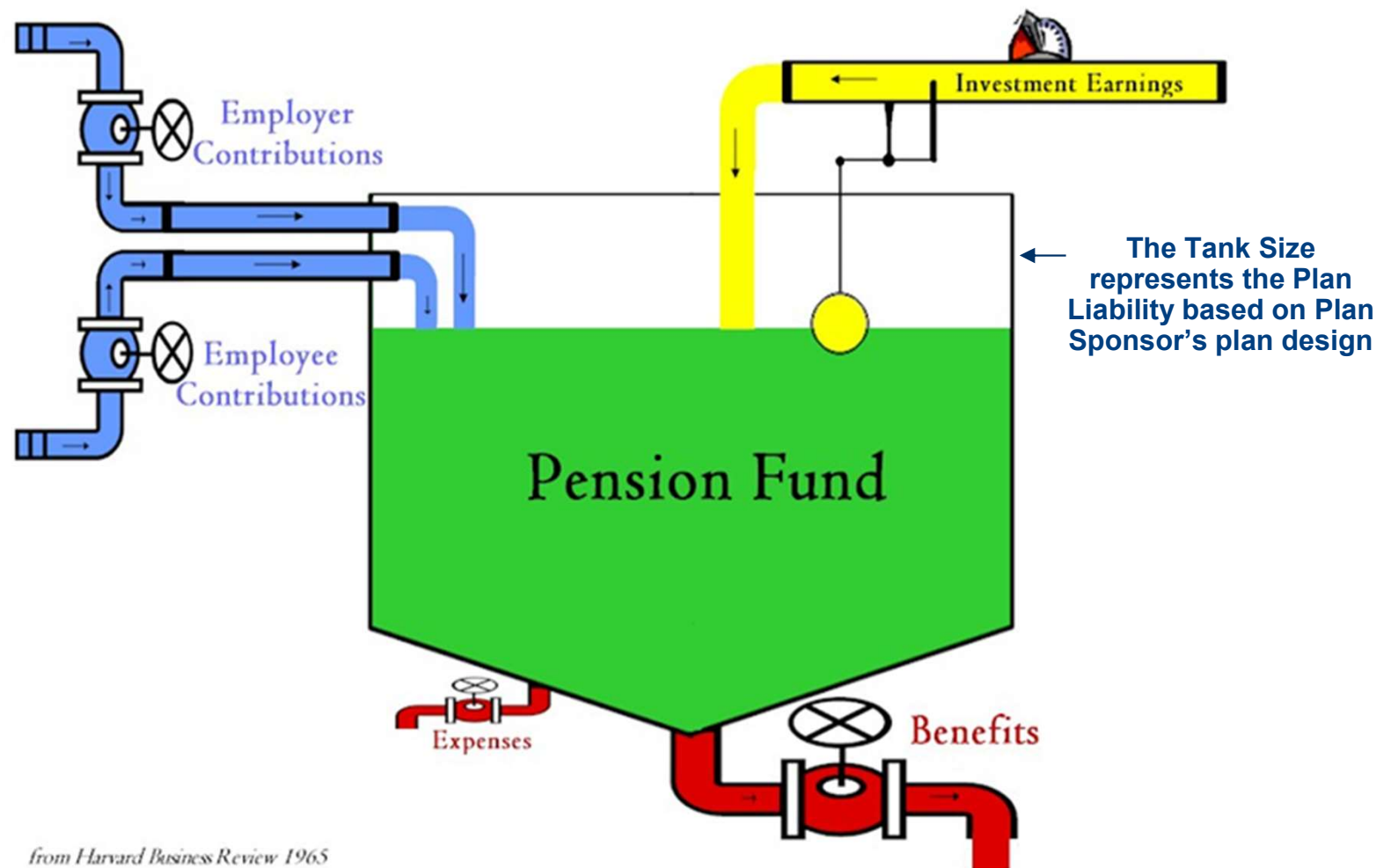
# The Big Picture

**Contributions + Investments**


$$\mathbf{C} + \mathbf{I} = \mathbf{B} + \mathbf{E}$$

**= Benefits + Expenses**

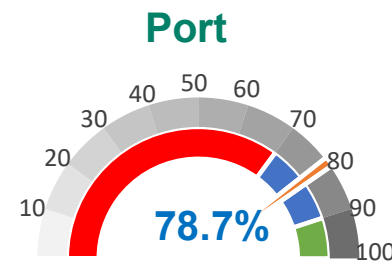
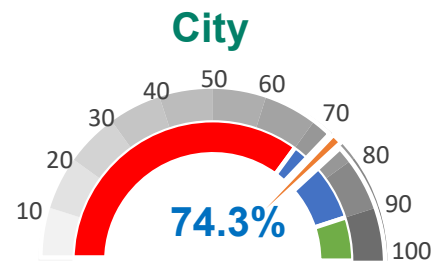
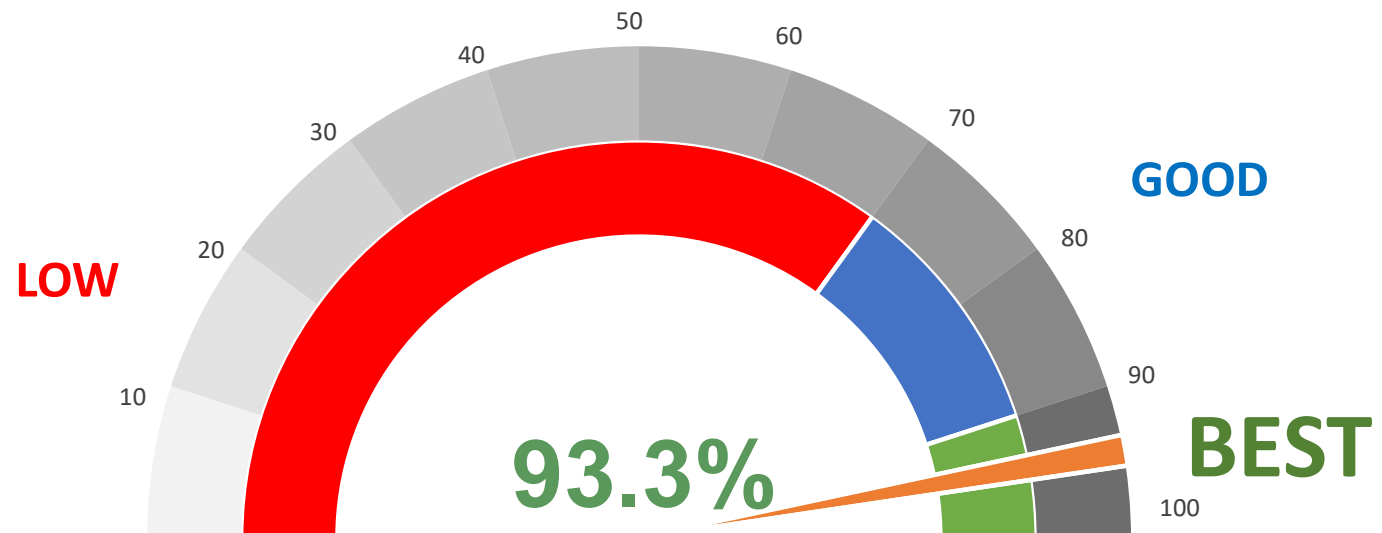
# The Valuation Process



*from Harvard Business Review 1965*

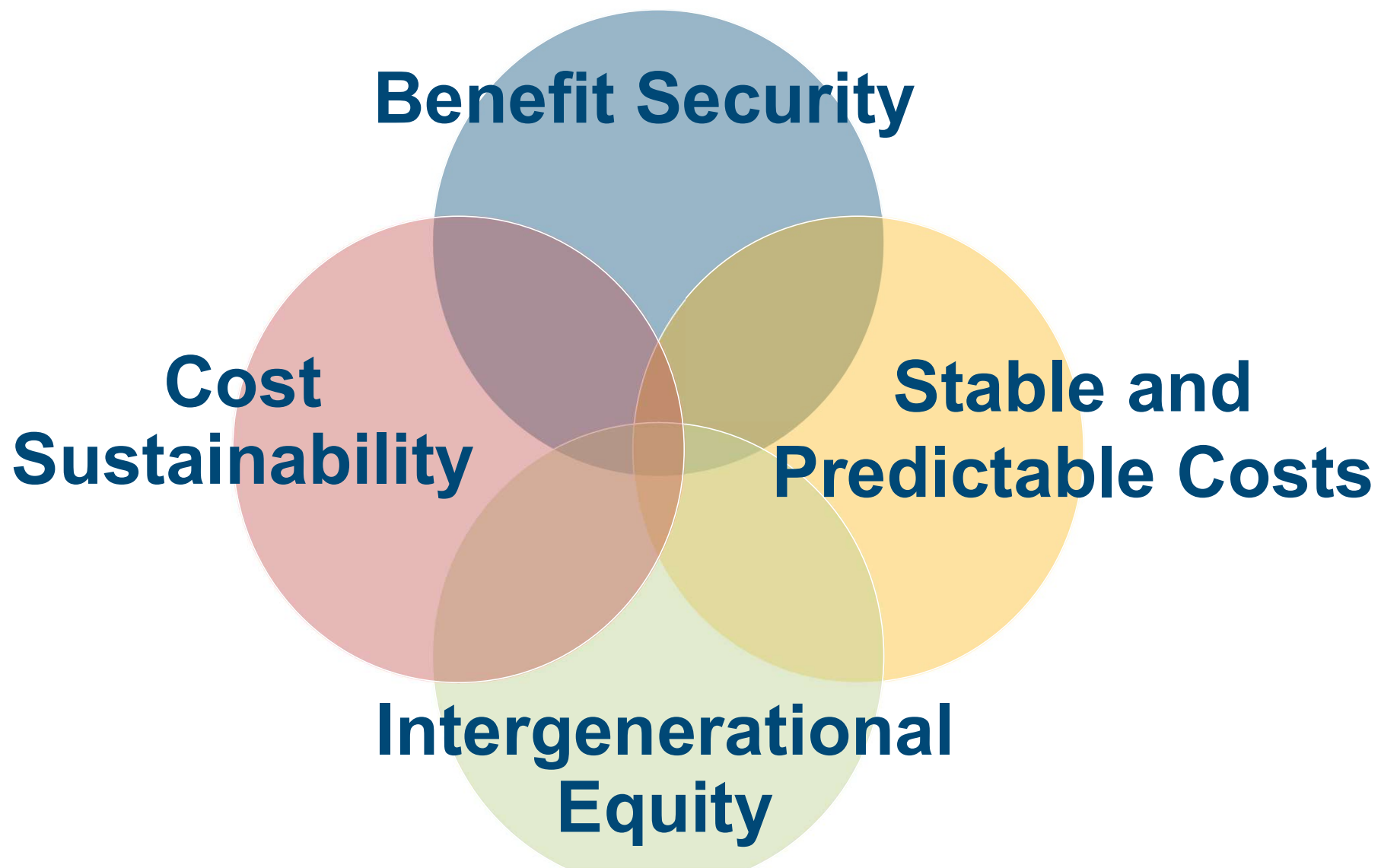
# Funding Ratio

## Airport



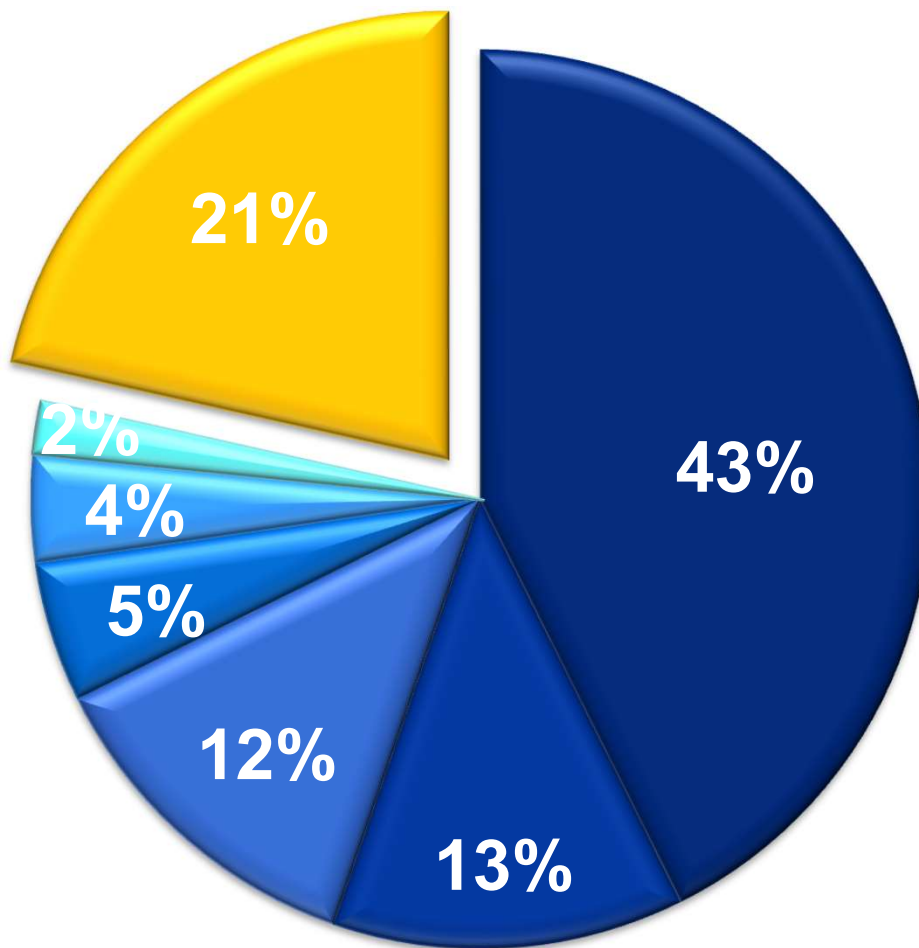


# Balancing Funding Objectives



# Total Portfolio Asset Allocation

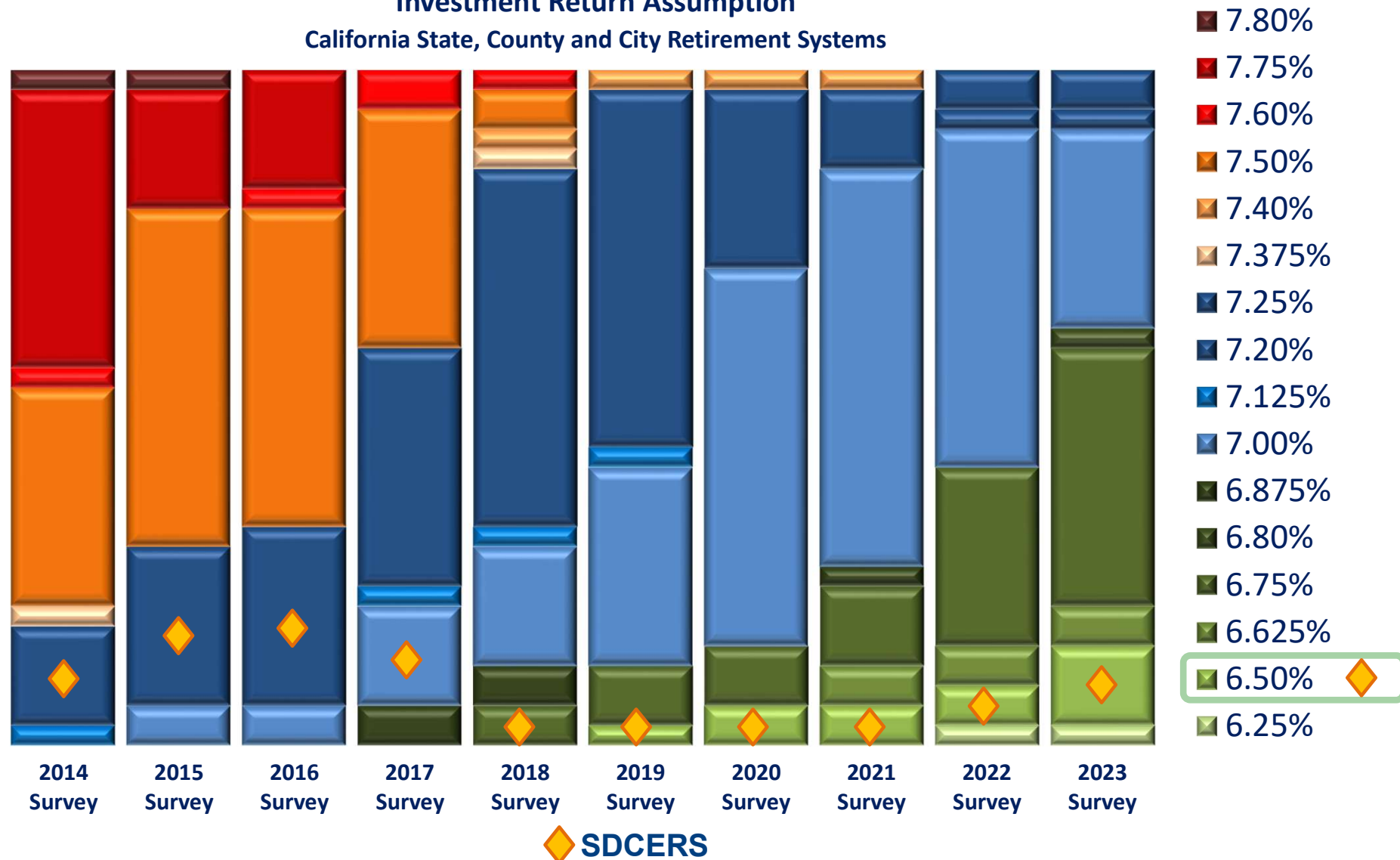
**\$11.2 Billion**  
February 29, 2024



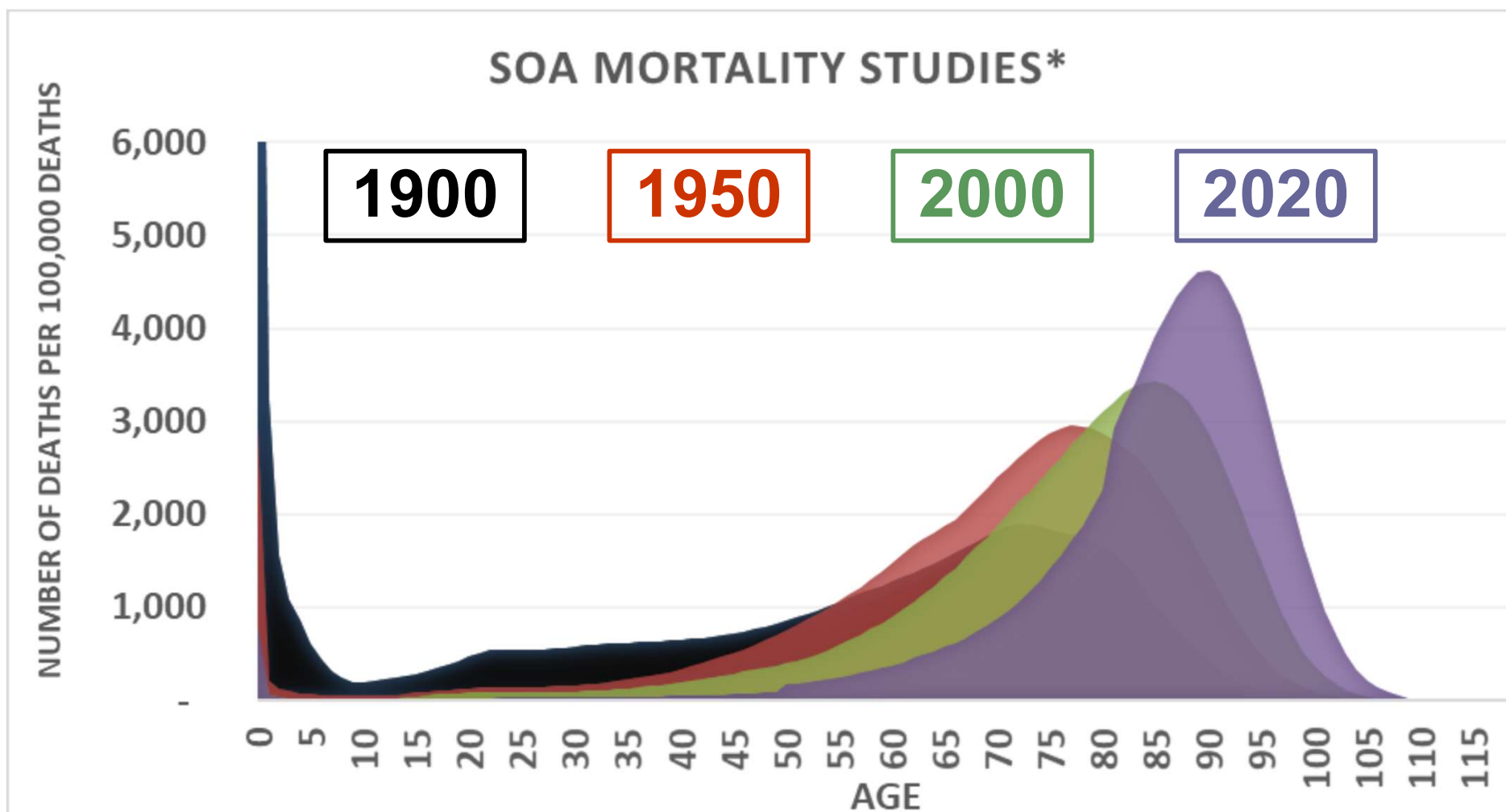
- **Stocks 43% \$4.7 b**
- **Real Assets 13% \$1.4 b**
- **Private Equity 12% \$1.4 b**
- **Return Seeking Fixed Income 5% \$0.6 b**
- **Diversifying Strategies 4% \$0.4 b**
- **Private Credit 2% \$0.2 b**
- **Bonds 21% \$2.4 b**

# Investment Return Assumption

Investment Return Assumption  
California State, County and City Retirement Systems



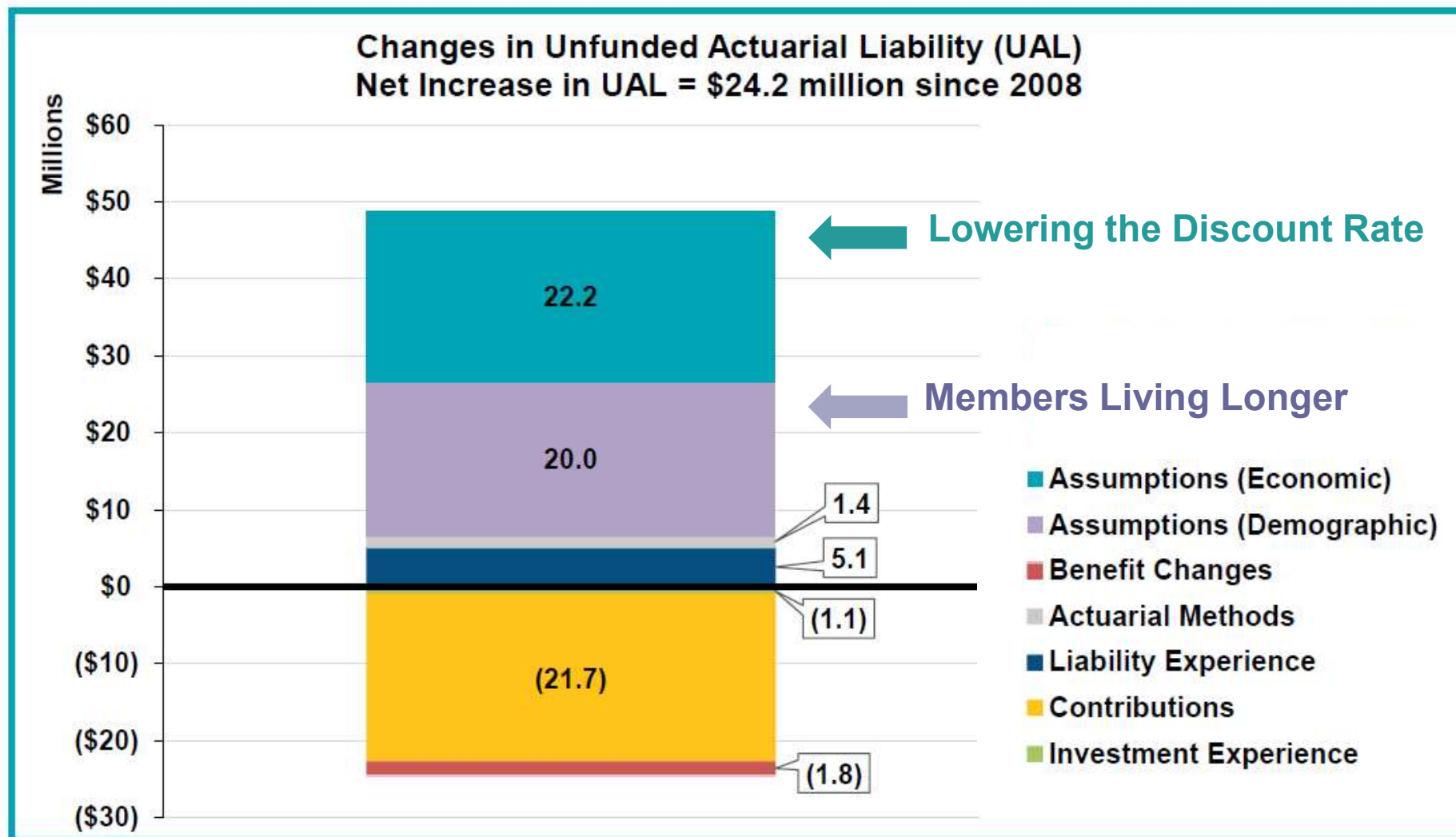
# Members Living Longer



*\*1900, 1950, 2000 from Social Security tables on the general US population, 2020 is estimated from latest Society of Actuaries tables on the pension participant population*

Source: Cheiron 2020 Experience Study

# Airport UAL History



Source: Cheiron June 30, 2023 Valuation



# Airport Valuation Results

Valuation as of June 30,			
		2022	2023
<u>Membership</u>			Change
Actives	353	364	3.1%
Payroll (\$ in thousands)	\$ 32,529	\$ 35,607	9.5%
Average Salary	\$ 92,150	\$ 97,822	6.2%
In Pay Status	187	199	6.4%
Total Annual Benefits (\$ in thousands)	\$ 9,132	\$ 9,920	8.6%
Average Benefit	\$ 48,836	\$ 49,851	2.1%
<u>Assets and Liabilities (\$ in thousands)</u>			
Actuarial Liability	\$ 271,996	\$ 297,920	9.5%
Actuarial Value Assets	\$ 259,606	\$ 277,857	7.0%
Market Value Assets	\$ 262,566	\$ 277,301	5.6%
Unfunded Actuarial Liability (UAL)	\$ 12,389	\$ 20,063	61.9%
Actuarial Value Funding Ratio	95.4%	93.3%	-2.2%
Market Value Funding Ratio	96.5%	93.1%	-3.5%
<u>Contributions (ADC in \$thousands)</u>			
Employer Normal Cost	\$ 3,817	\$ 4,247	11.3%
UAL Payment	\$ 754	\$ 1,255	66.5%
Administrative Expenses	\$ 389	\$ 550	41.5%
Total ADC (BOY)	\$ 4,960	\$ 6,052	22.0%

Source: Cheiron June 30, 2023 Valuation

# Airport Valuation Sources of Change

	<u>Actuarial</u> <u>Liability</u>	<u>Actuarial</u> <u>Assets</u>	(\$ in thousands)	
	<u>UAL</u>	<u>ADC</u>		
2022 actual results	\$ 271,996	\$ 259,606	\$ 12,389	\$ 4,960
2023-expected (no changes)	\$ 14,946	\$ 16,226	\$ (1,280)	\$ (50)
FYE 2023 asset experience	\$ -	\$ 1,805	\$ (1,805)	\$ (158)
FYE 2023 liability experience	\$ 5,564	\$ -	\$ 5,564	\$ 823
change in assumptions or methods	\$ 5,194	\$ -	\$ 5,194	\$ 478
other misc (includes PSC, DROP)	\$ 220	\$ 220	\$ -	\$ -
2023 actual results	\$ 297,920	\$ 277,857	\$ 20,063	\$ 6,052

Source: Cheiron June 30, 2023 Valuation

# Timing

June 30, 2023 valuation results determine the  
FY 2025 Actuarially Determined Contribution (ADC) and  
member contributions

**June 30, 2023**  
**Valuation date**

**March 11, 2024**  
**SDCERS Approves**  
**Valuation**

**July 1, 2024**  
**ADC paid by plan**  
**sponsors**



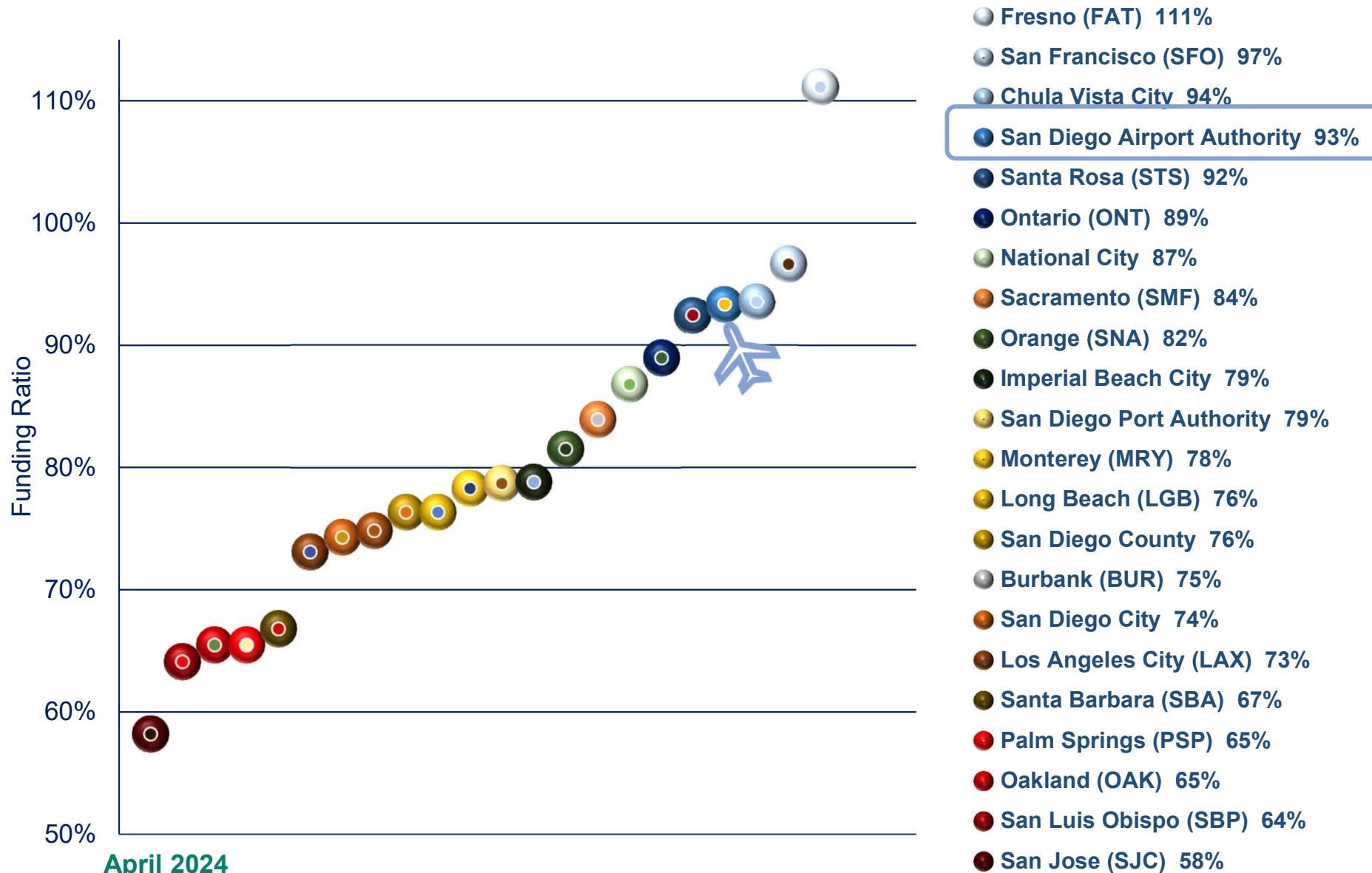
Fiscal Year 2024

**Fiscal Year 2025**

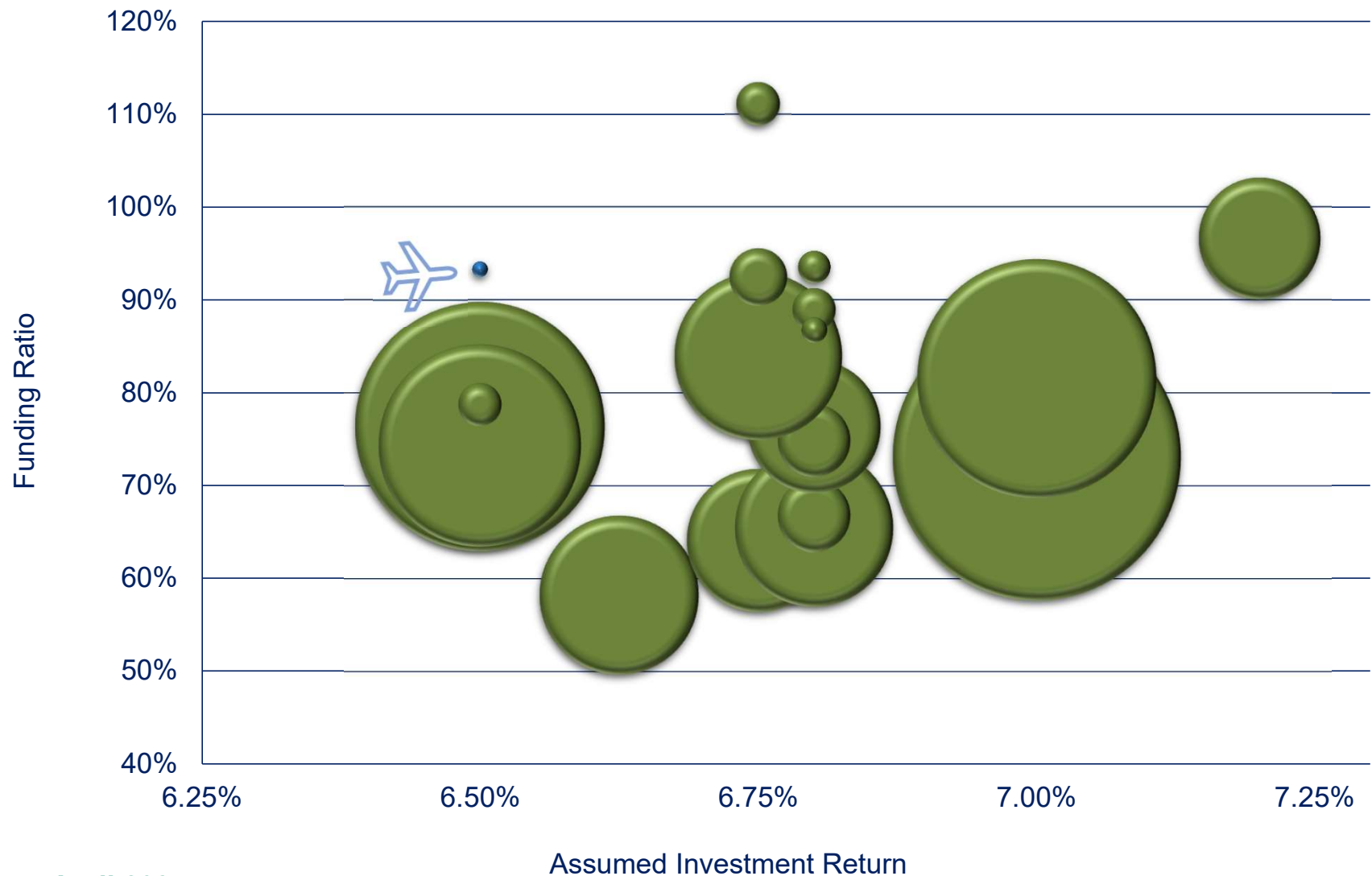
The SDCERS Board reviews  
preliminary Valuation results in January and then votes to  
approve the Valuation at their March meeting



# Peer Funding Survey

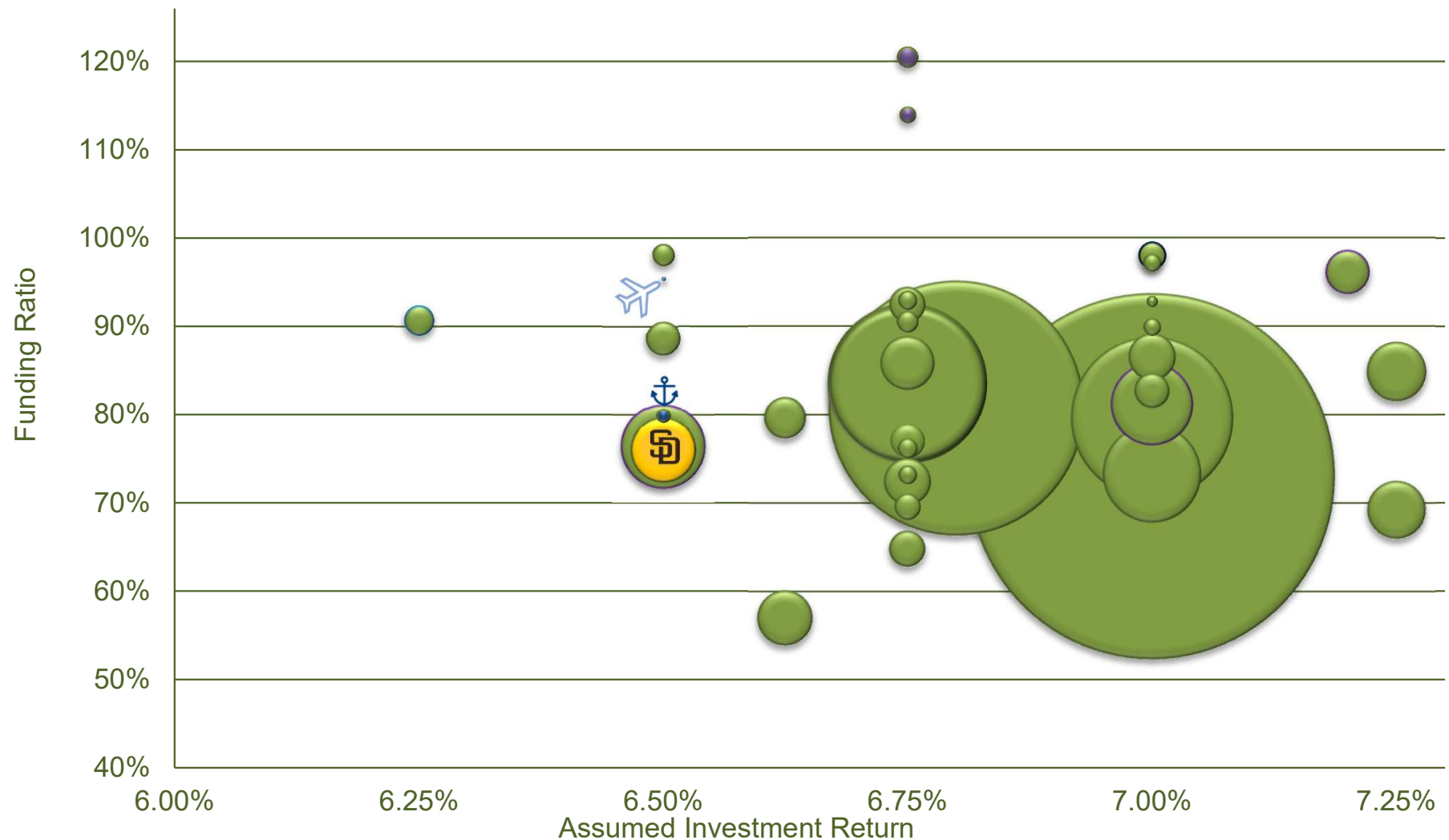


# Peer Funding Survey



# California Funding Survey

California State, County, and City Retirement Systems  
April 2023



# Required Disclosures

The purpose of this presentation is to present actuarial valuation results for the San Diego City Employees' Retirement System. This presentation is for the use of the Board of Administration and its auditors.

In preparing our presentation, we relied on information, some oral and some written, supplied by the San Diego City Employees' Retirement System. This information includes, but is not limited to, the plan provisions, employee data, and financial information. We performed an informal examination of the obvious characteristics of the data for reasonableness and consistency in accordance with Actuarial Standard of Practice No. 23.

This presentation and its contents have been prepared in accordance with generally recognized and accepted actuarial principles and practices and our understanding of the Code of Professional Conduct and applicable Actuarial Standards of Practice set out by the Actuarial Standards Board as well as applicable laws and regulations. Furthermore, as credentialed actuaries, we meet the Qualification Standards of the American Academy of Actuaries to render the opinion contained in this presentation. This presentation does not address any contractual or legal issues. We are not attorneys, and our firm does not provide any legal services or advice.

This presentation was prepared exclusively for the San Diego City Employees' Retirement System for the purpose described herein. Other users of this presentation are not intended users as defined in the Actuarial Standards of Practice, and Cheiron assumes no duty or liability to such other users.

The actuarial assumptions, data, and methods are those used in the preparation of the actuarial valuation reports as of June 30, 2019.

The assumptions reflect our understanding of the likely future experience of the System, and the assumptions as a whole represent our best estimate for the future experience of the System. Future results may differ significantly from the current results presented in this presentation due to such factors as the following: plan experience differing from that anticipated by the assumptions; changes in assumptions; and changes in plan provisions or applicable law.

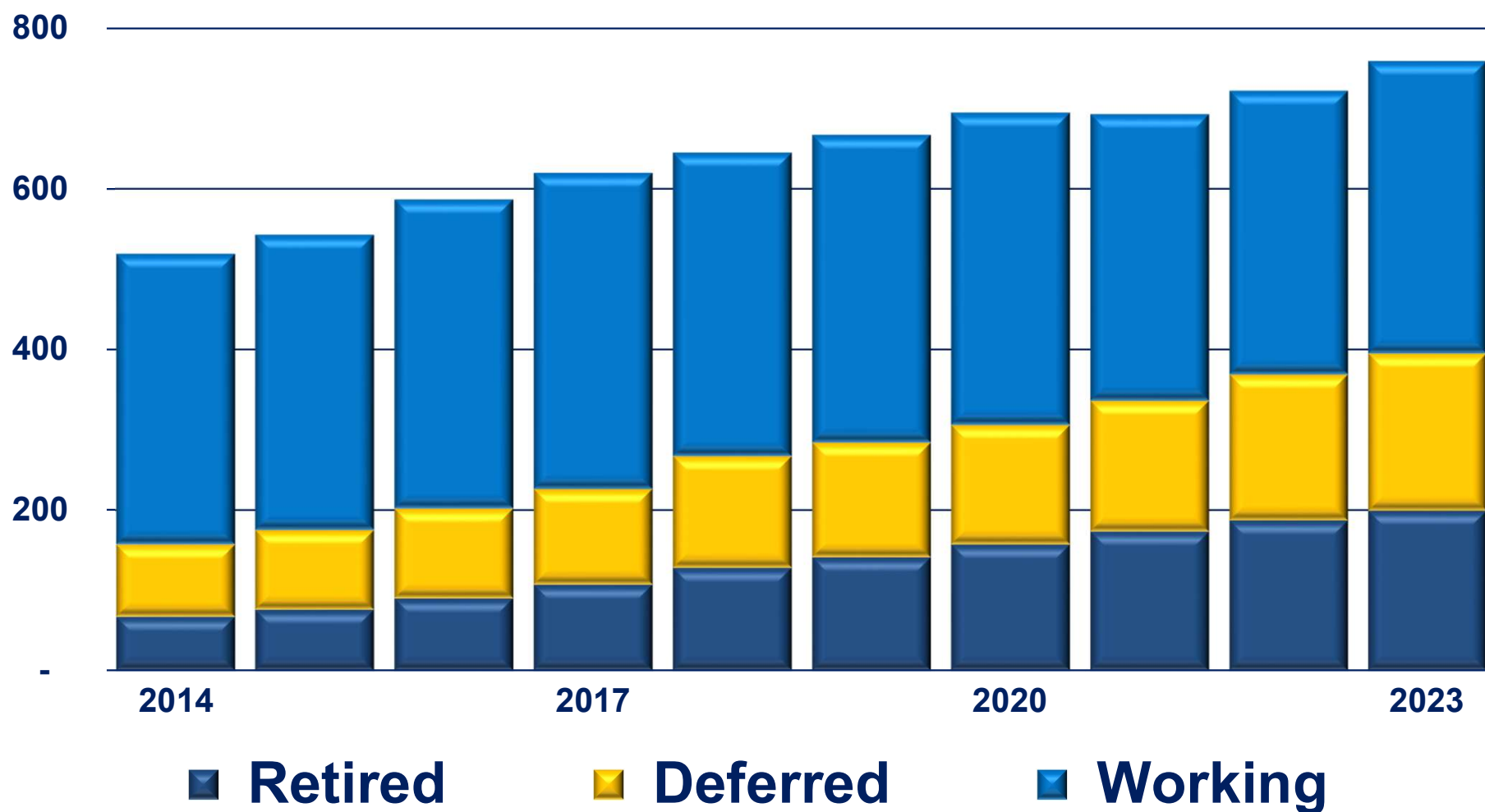
Gene Kalwarski, FSA, MAAA, EA  
Principal Consulting Actuary

Alice Alsberghe, ASA, MAAA, EA  
Associate Actuary

# Appendix

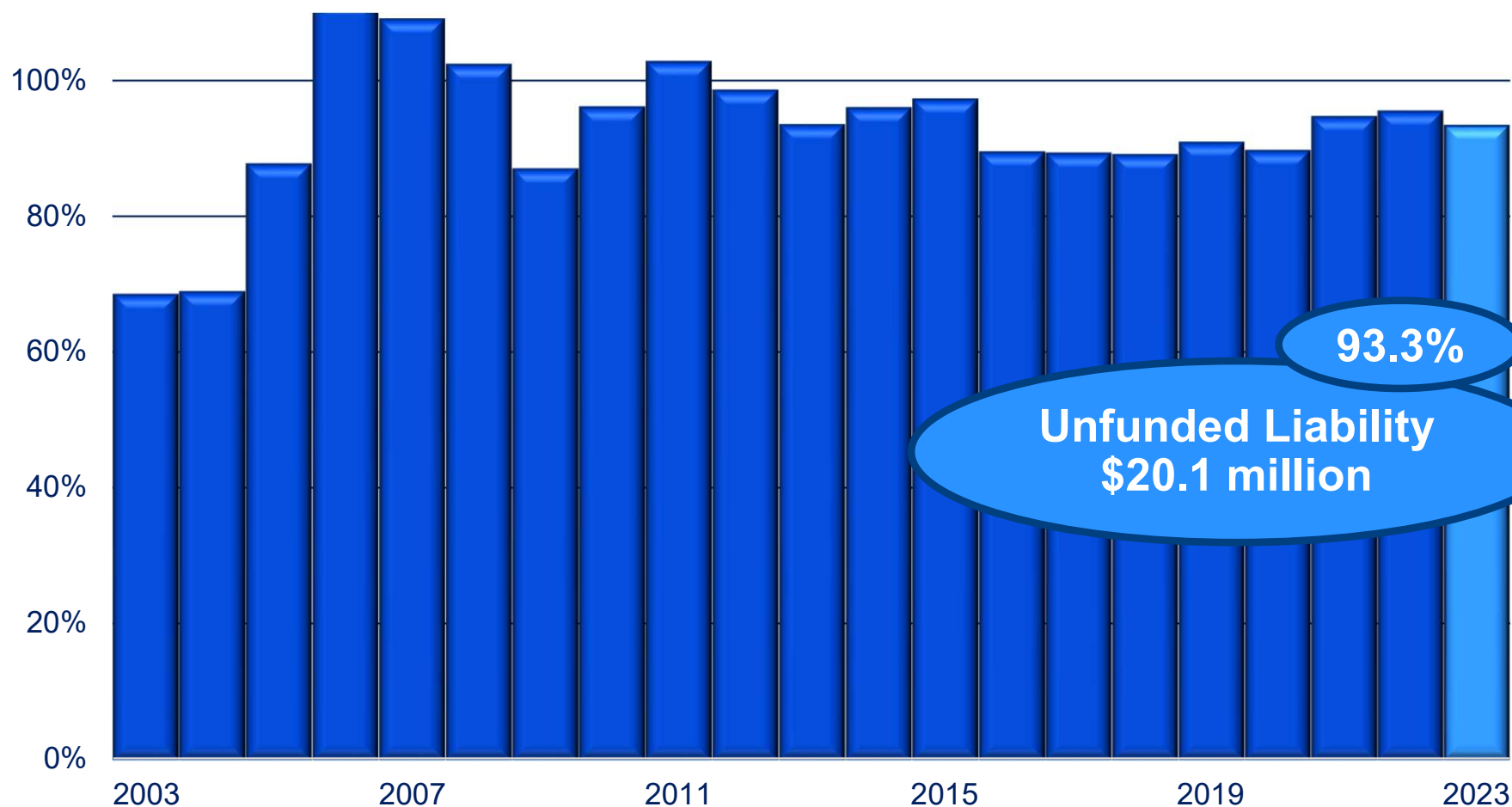


# Airport Membership



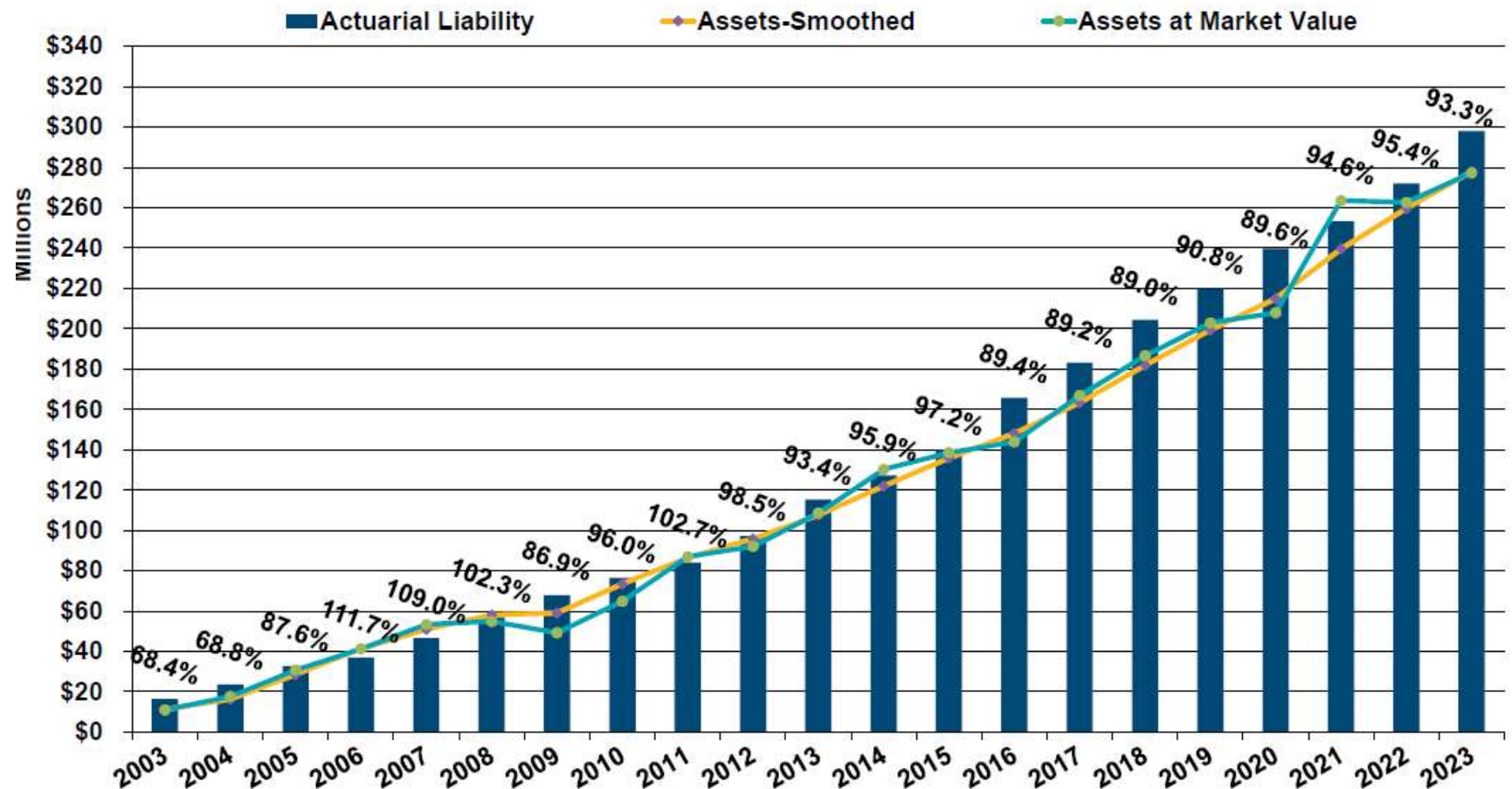
# Funding Story

**San Diego Airport Authority**  
Funding Ratio History  
2003 - 2024





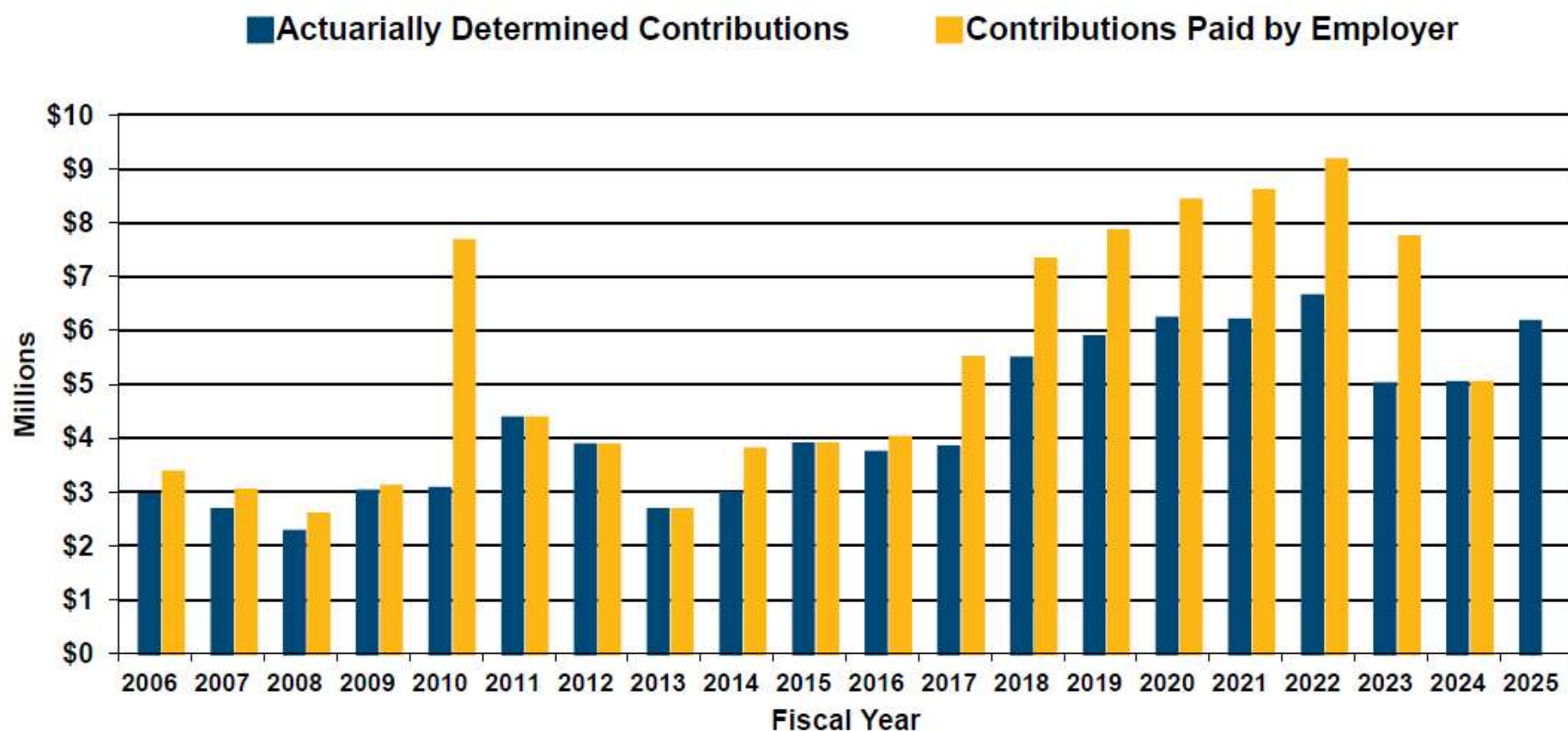
# Airport Assets and Liabilities



The percentage shown at the top of each bar is the ratio of the Actuarial Value of Assets to the Actuarial Liability (the funded ratio).

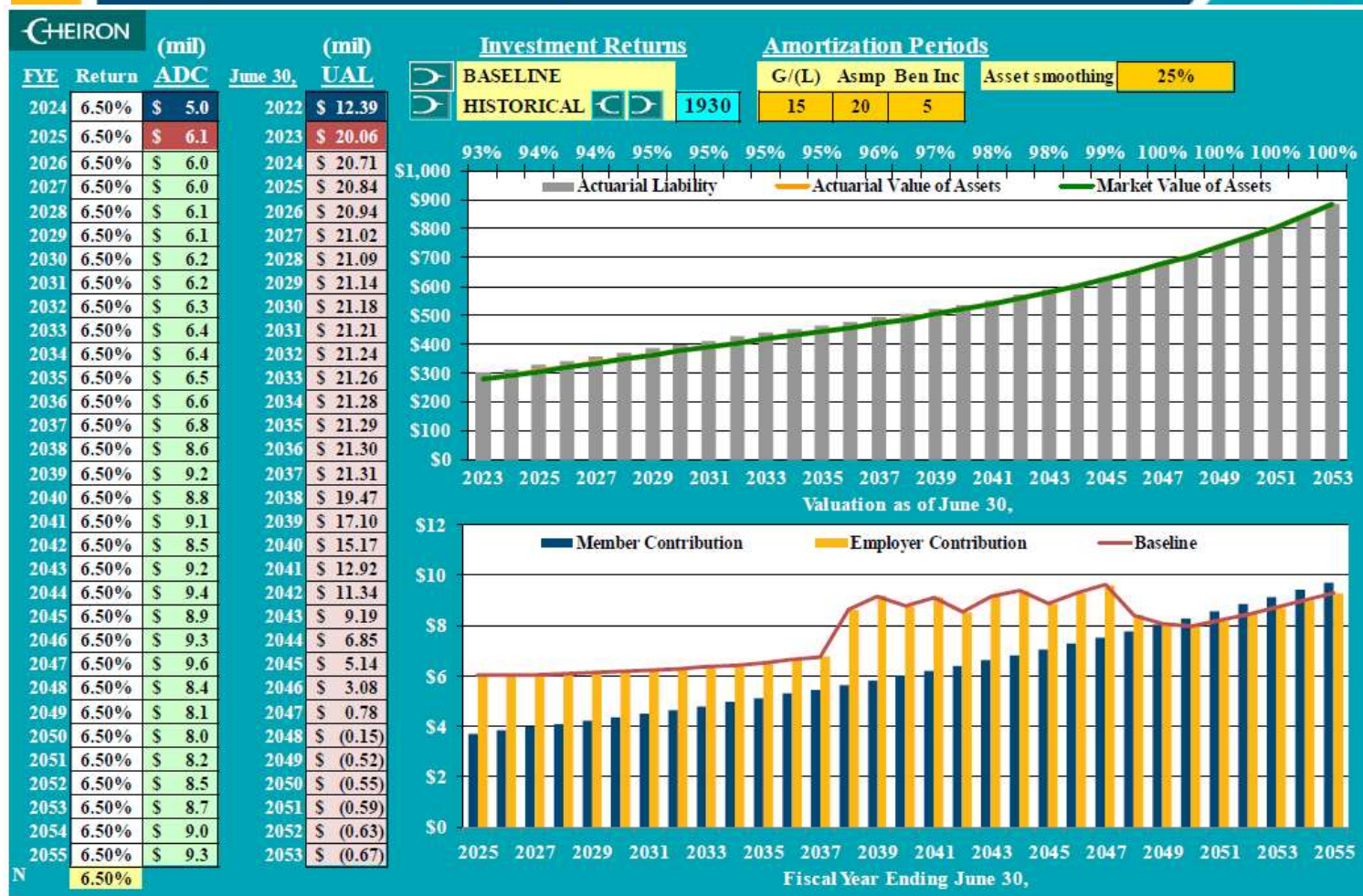
Source: Cheiron June 30, 2023 Valuation

# Airport Contributions



# Assumption Projection

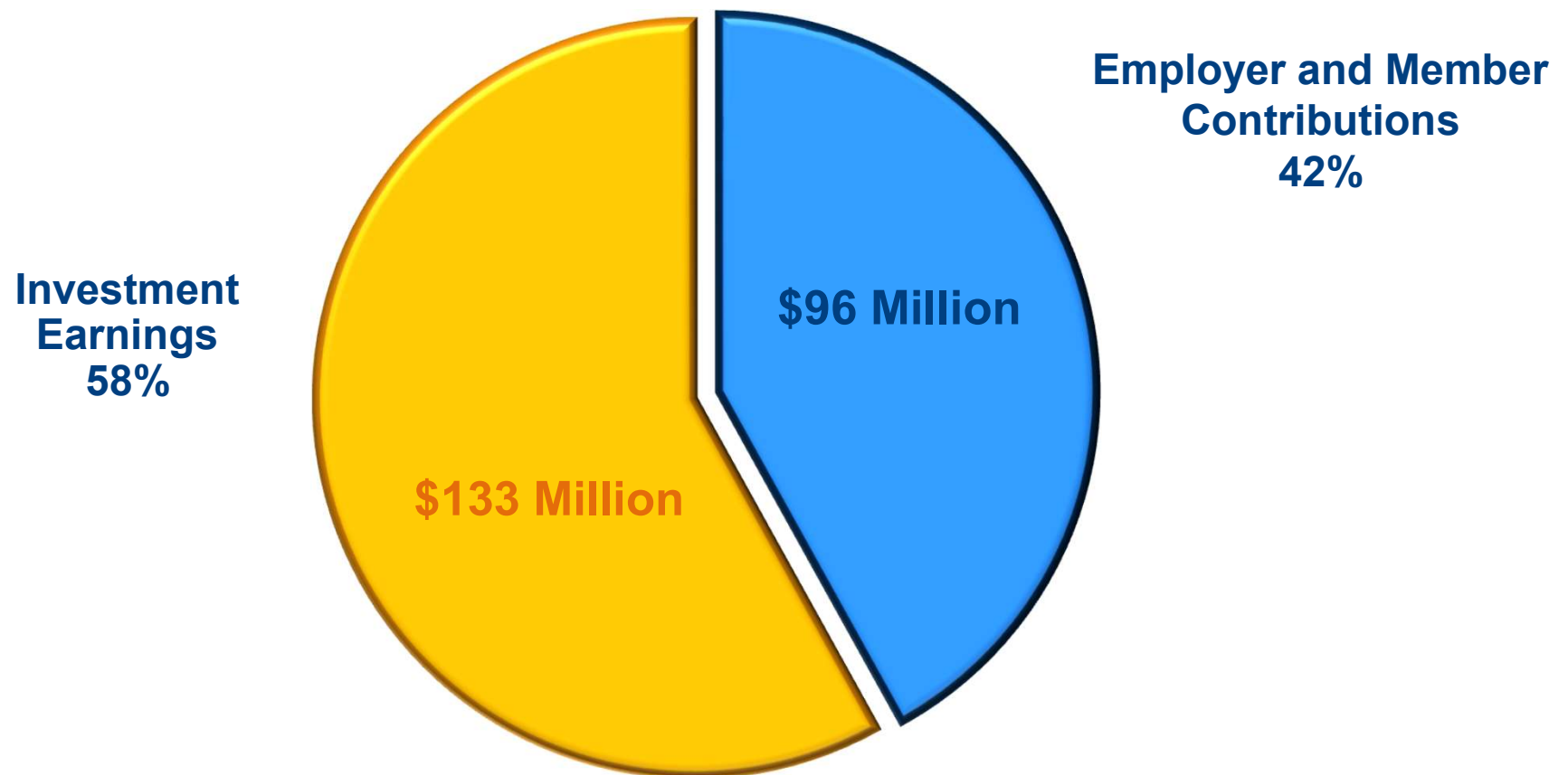
## Projections – Airport Authority



Source: Cheiron June 30, 2023 Valuation

# Benefit Funding

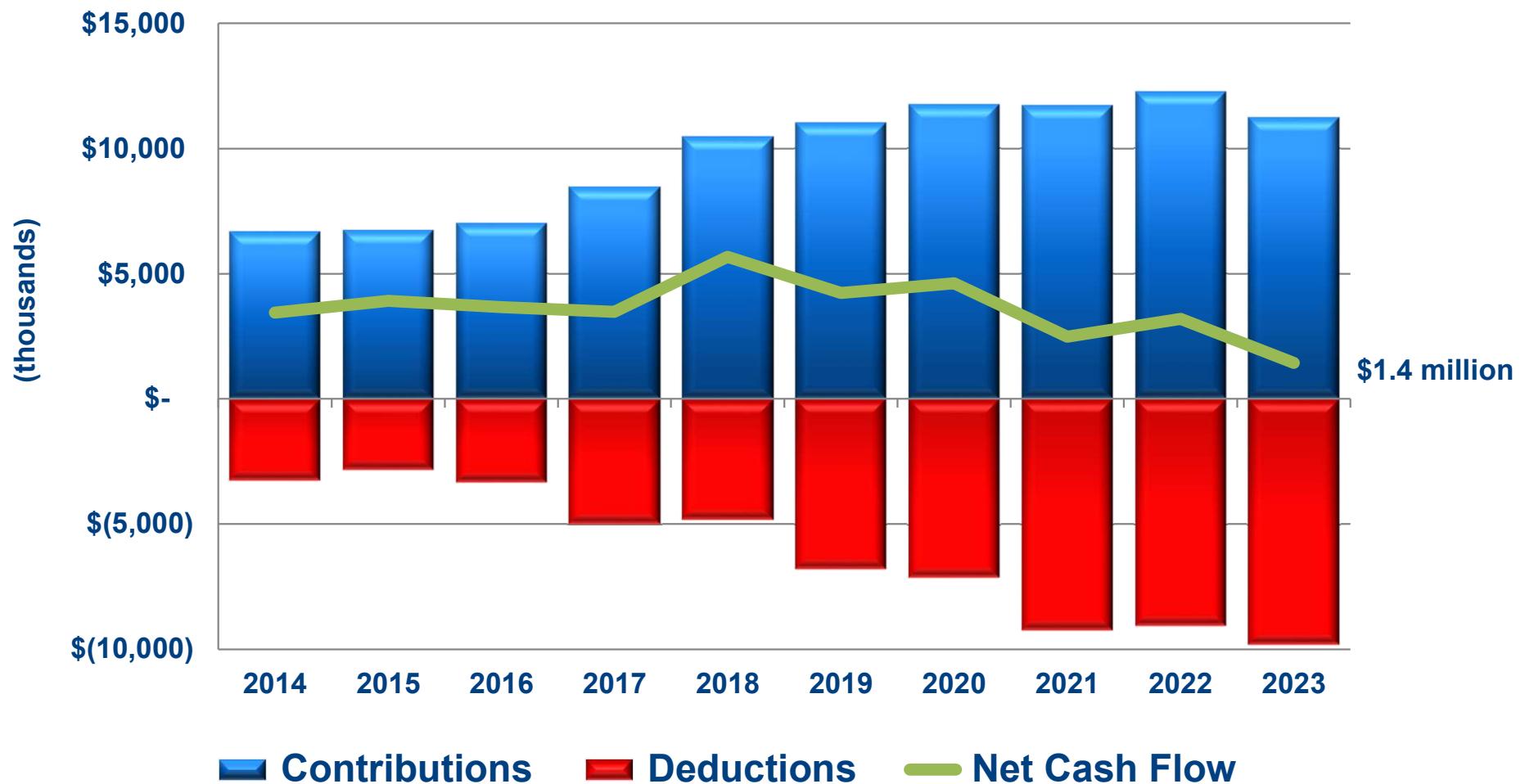
Airport Authority  
10 Year SDCERS Revenue Analysis  
2014-2023





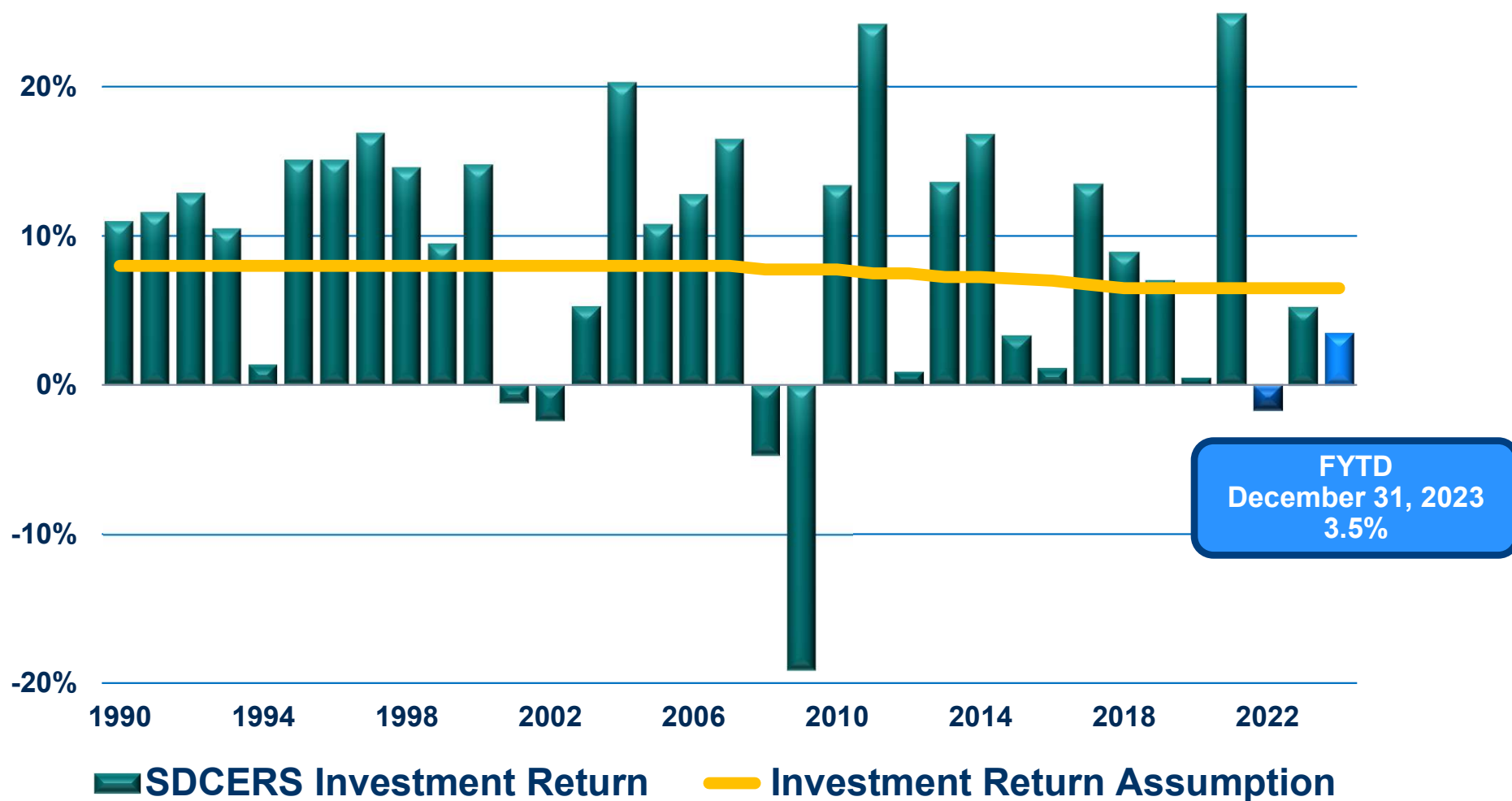
# Cash Flow Positive

Airport Authority  
**10 Year Cashflow Analysis**  
2014-2023

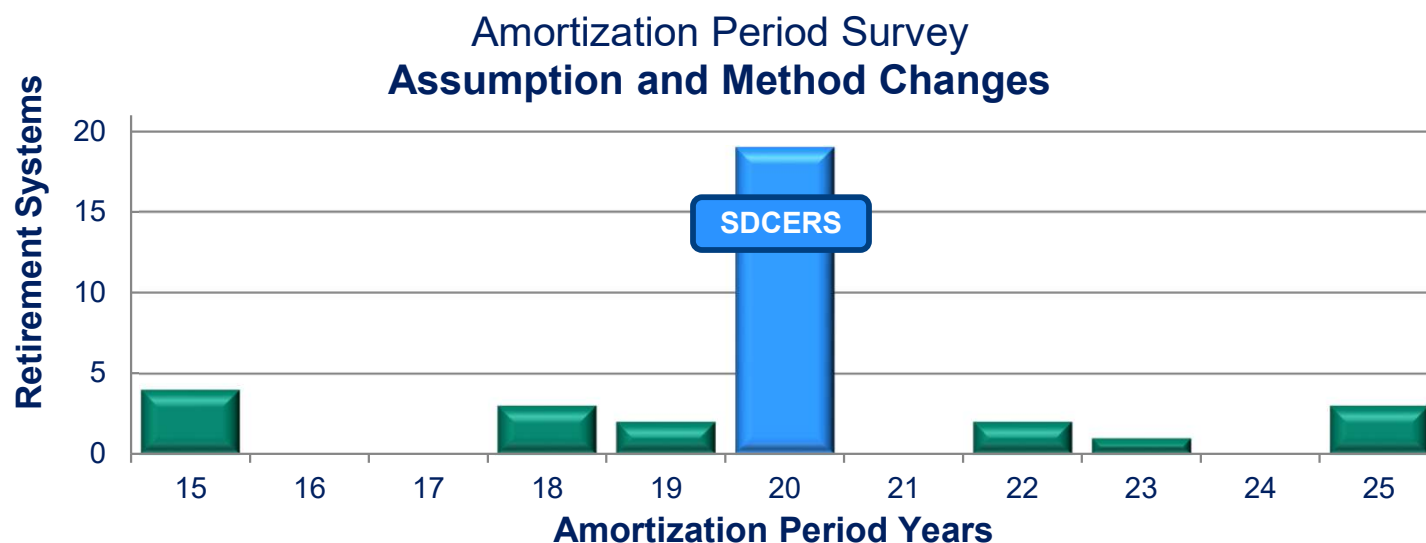
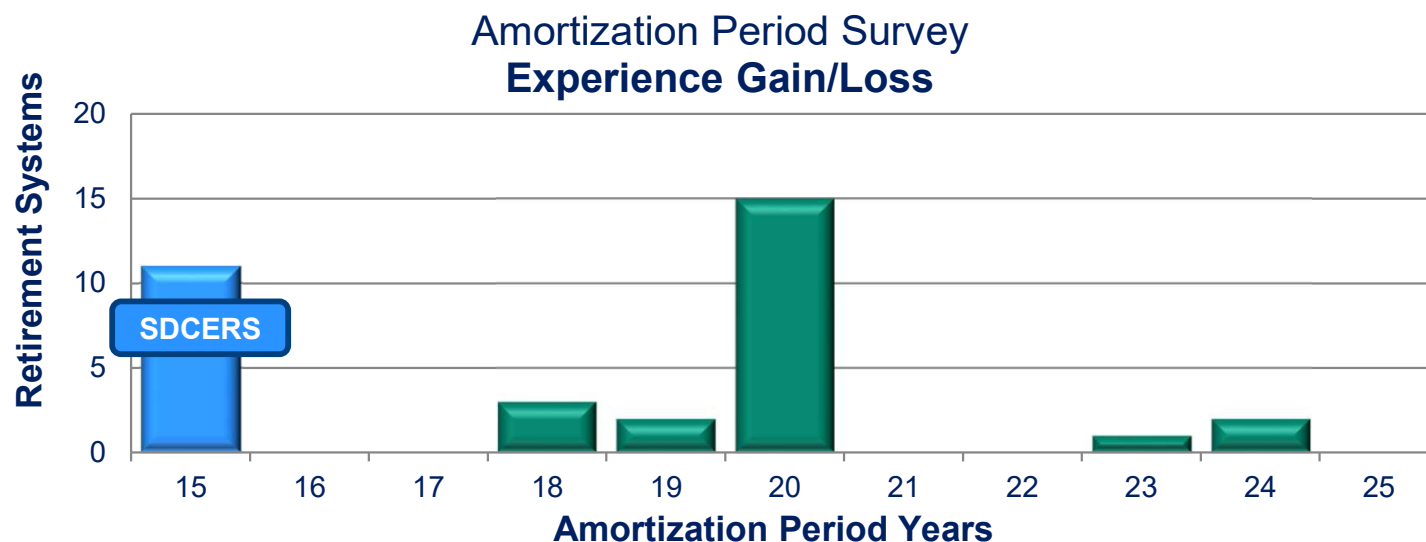


# Investment Return History

SDCERS  
Fiscal Year Investment Results and Investment Assumption



# California Amortization Survey







**DRAFT**  
**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY BOARD**  
**MINUTES**  
**THURSDAY, APRIL 4, 2024**  
**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY**  
**BOARD ROOM**

**CALL TO ORDER:** Vice Chair Sly called the meeting of the San Diego County Regional Airport Authority Board to order at 9:01 a.m. on Thursday, April 4, 2024, at the San Diego County Regional Airport Authority, Administration Building, 2417 McCain Road, San Diego, CA 92101.

**PLEDGE OF ALLEGIANCE:** Vice Chair Sly led the pledge of allegiance.

## ROLL CALL:

PRESENT: Board Members: Bedell (Ex-Officio), Martinez,  
Montgomery Steppe, Perez,  
Sanchez, Sly, Townsend (Ex-Officio),  
Vaus, von Wilpert

ABSENT: Board Members: Benzian, Cabrera, Perrault (Ex-Officio)

ALSO PRESENT: Angela Shafer-Payne, Vice President/CDO; Lee Kaminetz, Assistant General Counsel; Shawna Morales, Assistant Authority Clerk II; Sonja Banks, Assistant Authority Clerk I

**PRESENTATIONS:**

## **REPORTS FROM BOARD COMMITTEES, AD HOC COMMITTEES, AND CITIZEN**

### COMMITTEES AND LIAISONS:

- **AUDIT COMMITTEE:** Gretchen Newsom, Chair, Audit Committee, reported that the committee last met on March 25<sup>th</sup>. She reported that at that meeting, staff provided the committee with a presentation on the evaluation process related to the selection of an external financial audit firm. She reported that staff recommended Plante & Moran for the external audit firm and the Audit Committee unanimously approved staff's recommendation. She reported that this item is on today's Consent Agenda.

- **CAPITAL IMPROVEMENT PROGRAM OVERSIGHT COMMITTEE:** Board Member von Wilpert reported that the last CIPOC meeting was held October 19<sup>th</sup> and January's meeting was canceled. She reported that the next CIPOC meeting is a Special Board Meeting and Capital Budget Workshop scheduled for April 18<sup>th</sup> at 10:00 a.m., and that at that meeting, there will be updates on the New Terminal 1 construction progress, community outreach, and a budget and contingency usage update.
- **EXECUTIVE PERSONNEL AND COMPENSATION COMMITTEE:** None.
- **FINANCE COMMITTEE:** Vice Chair Sly reported that the committee met March 25<sup>th</sup> and at that meeting the committee reviewed the Unaudited Financial Statements for the eight months ended February 29, 2024, as well as the Authority's Investment Report as of the same date.

#### **ADVISORY COMMITTEES**

- **AUTHORITY ADVISORY COMMITTEE:** Board Member Martinez reported that the Authority Advisory Committee met once since the last Board meeting. She reported that at that meeting, members received a New Terminal 1 update, including an overview of Operational Readiness and Planning, and an External Relations update.
- **ARTS ADVISORY COMMITTEE:** Board Member Martinez reported that the Art Programs and the current performance residency group, DrumatiX, will be holding a free public performance on April 21<sup>st</sup> 1:00 p.m. at the Seaport Village Lighthouse District Courtyard. She reported that on March 27<sup>th</sup>, the Arts Program held an artist's reception for the 2024 temporary exhibition, Espacios & Lines, with over 80 guests in attendance, that included a tour of the exhibits in the terminals.

#### **LIAISONS**

- **CALTRANS:** Board Member Townsend reported that Caltrans is stepping up its maintenance efforts, with more clean ups on Interstate 5 (I-5) on the ramps into the downtown area.

- **INTER-GOVERNMENTAL AFFAIRS:** Matt Harris, Director, Governmental Affairs, reported that in Washington there are many processes occurring with the 2024 Fiscal Year appropriations legislation was passed, and that the Federal Government is funded through the Federal Fiscal Year ending September 30<sup>th</sup>. He reported that there were some unfortunate cuts in the Department of Homeland Security bill, totaling approximately \$550,000 a year to the Law Enforcement Officers Reimbursement Program and the Canine Reimbursement Program. He reported that Congress is also working on the Federal Aviation Administration Reauthorization, which is in a 6-month holdover, being that it is authorized through May by extension. He reported that in Sacramento, the Legislature is working through several of bills in policy committee with a deadline of the end of this month.
- **MILITARY AFFAIRS:** Board Member Bedell reported that runway repair and construction continue ahead of schedule and anticipate returning to dual runway operation by July 4<sup>th</sup>. He also reported that construction has begun on the second of three F35 hangers. In addition, he reported that preparations are underway for the spring Sempra Duress Force protection exercise, April 22<sup>nd</sup> through the 26<sup>th</sup>. He reported a first for the Marine Corps, a recruiting and retention incentive of civilian law enforcement. Lastly, he reported that the America's Air Show is scheduled for September 27<sup>th</sup> -29<sup>th</sup>, 2024.
- **PORT:** None.
- **WORLD TRADE CENTER:** None.

#### **BOARD REPRESENTATIVES (EXTERNAL)**

- **SANDAG BOARD OF DIRECTORS:** Vice Chair Sly reported that the SANDAG Board of Directors met three times since the last Board meeting. He reported that the Board of Directors Retreat, the Board focused on team building, discussed SANDAG's priorities and emphasized cross-regional partnerships. He reported that during the second meeting, Board Members heard an update on the Regional Housing Needs Assessment process and methodology. He reported at the third meeting, the Board discussed the Independent Performance Auditor's report on SANDAG's State Route 125 Tool Operations.
- **SANDAG TRANSPORTATION COMMITTEE:** Board Member Sanchez reported that the committee met once since the last Board Meeting. She reported that at that meeting staff presented a quarterly update on the progress and performance of projects funded through SANDAG's grant program from October 1, 2023 – December 31, 2023.

**CHAIR REPORT:** Vice Chair Sly reported that the artists' work of Espacios & Lines, is displayed pre and post security in Terminal 2, and can also be found online at Arts.san.org. His report continued with announcement of hard hat tour of the New Terminal 1 project, to be held on April 8<sup>th</sup>. He reported that Representative Scott Peters secured \$500,000 for SAN, and that the funds will be used for the Electrical Infrastructure Improvement Project, to continue to modernize the airport. He reported that in celebration of Women's History Month and International Women's Day, Board Members Lidia Martinez, Esther Sanchez, and Marni von Wilpert engaged in a panel discussion hosted by the Airport Authority's Women's Leadership Group. In addition, he reported that the President and CEO Kim Becker, was named a 2024 Woman of Distinction by the City of San Diego.

**PRESIDENT/CEO REPORT:** Angela Shafer-Payne, Vice President/CDO, provided a New T1 construction update to include the electrification of the Parking Plaza, as well as the installation of metallic fins to its exterior. She reported that the foundation piles for Phase 2 are nearly complete. She reported that the authority hosted Delta Airlines, and a group of their executives, to a boots on the ground tour of their ticket counter area and club space with an outdoor deck. She reported that later this month, two daily, seasonal British Airways flights will begin from San Diego to London. She reported that Breeze Airways began their inaugural flights out of San Diego. She reported that on May 16<sup>th</sup>, Alaska Airlines will add a second, daily flight to San Luis Obispo, and that Frontier Airlines will begin a new non-stop flight from San Diego to El Paso, Texas, three times per week, beginning May 16<sup>th</sup>. She also reported that last month, the Authority held its Third Wednesday Speaker Series, celebrating Women's History Month and hosting three community leaders for a panel discussion, that was moderated by Michelle Brega, Senior Director, External Relations, who leads the Authority's Diversity, Equity, and Inclusion (DEI) initiatives. She reported that Betsy Brennan, President and CEO of Downtown San Diego Partnership, Coleen Clementson, CEO of SANDAG, and Dr. Sunny Cooke, Superintendent/President of Mira Costa College, spoke on the panel. She extended an invitation to the Board Members to attend the Authority's April 17<sup>th</sup> Speaker Series, which will feature a discussion on tourism and travel, and a speaker panel that will include, Julie Coker, San Diego Tourism Authority, Rip Rippetoe, San Diego Convention Center, and moderating the panel, Hampton Brown, SAN's VP & Chief Revenue Officer of Marketing & Air Service Development. She reported that the Human Resource Talent Acquisition team hired 20 new employees this year, following a record year in 2023, hiring 100 new employees. She reported that Tony Russell, Director of Board Services & Authority Clerk is retiring as of today, and she, in addition to the Board Members, thanked him for 21 years of service with the Authority and offered well wishes into retirement.

**NON-AGENDA PUBLIC COMMENT:** None.

**CONSENT AGENDA (ITEMS 1 - 7):**

**ACTION: Moved by Board Member Vaus and seconded by Board Member Sanchez to approve the Consent Agenda. Motion carried by the following votes: YES – Martinez, Montgomery Steppe, Perez, Sanchez, Sly, Vaus, von Wilpert, NO – None ABSENT – Benzian, Cabrera. (Weighted Vote Points: YES – 74; NO – 0; ABSENT - 26)**

**1. APPROVAL OF MINUTES:**

RECOMMENDATION: Approve the minutes of the March 7, 2024, regular meeting.

**2. ACCEPTANCE OF BOARD AND COMMITTEE MEMBERS WRITTEN REPORTS ON THEIR ATTENDANCE AT APPROVED MEETINGS AND PRE-APPROVAL OF ATTENDANCE AT OTHER MEETINGS NOT COVERED BY THE CURRENT RESOLUTION:**

RECOMMENDATION: Accept the reports and pre-approve Board Member attendance at other meetings, trainings and events not covered by the current resolution.

**3. AWARDED CONTRACTS AND APPROVED CHANGE ORDERS FROM JANUARY 8, 2024, THROUGH FEBRUARY 11, 2024, AND REAL PROPERTY AGREEMENTS GRANTED AND ACCEPTED FROM JANUARY 8, 2024, THROUGH FEBRUARY 11, 2024:**

RECOMMENDATION: Receive the report.

**4. APRIL 2024 LEGISLATIVE REPORT:**

RECOMMENDATION: Adopt Resolution No. 2024-0024, approving the March 2024 Legislative Report

**CLAIMS:**

**COMMITTEE RECOMMENDATIONS:**

**5. AWARD A CONTRACT TO PLANTE & MORAN, PLLC, FOR EXTERNAL AUDIT SERVICES:**

RECOMMENDATION: The Audit Committee recommends that the Board adopt Resolution No. 2024-0025, awarding a contract to Plante & Moran, PLLC, for external audit services for a total amount not to exceed One Million Two Hundred Thousand Dollars (\$1,200,000) for a three-year term with an option for two (2) one-year extensions, which may be exercised at the sole discretion of the Authority's President/CEO.

**CONTRACTS AND AGREEMENTS:**

**6. APPROVE AND AUTHORIZE THE PRESIDENT/CEO TO EXECUTE A 2<sup>ND</sup> AMENDMENT TO THE AGREEMENT WITH GO1 USA LLC FOR A CONTENT LIBRARY FOR LEARNING MANAGEMENT SERVICES:**

RECOMMENDATION: Adopt Resolution No. 2024-0026, approving and authorizing the President/CEO to execute a 2<sup>nd</sup> Amendment to the Agreement with Go1 USA LLC for a Content Library for Learning Management Services, extending the term 180 days to October 3, 2024, and increasing the amount payable by \$24,998.50 for a maximum amount payable of \$124,495.50 over the term of the agreement.

**CONTRACTS AND AGREEMENTS AND/OR AMENDMENTS TO CONTRACTS AND AGREEMENTS EXCEEDING \$1 MILLION:**

**7. AWARD A CONTRACT TO S&L SPECIALTY CONSTRUCTION, INC. FOR QUIETER HOME PROGRAM PHASE 13, GROUP 5, PROJECT NO. 381305 THIRTY-SIX (36) NON-HISTORIC SINGLE-FAMILY AND MULTI-FAMILY UNITS ON EIGHTEEN (18) RESIDENTIAL PROPERTIES LOCATED EAST AND WEST OF THE SAN DIEGO INTERNATIONAL AIRPORT:**

RECOMMENDATION: Adopt Resolution No. 2024-0027, awarding a contract to S&L Specialty Construction, Inc. in the amount of \$1,325,600 for Phase 13, Group 5, Project No. 381305, of the San Diego County Regional Airport Authority's Quieter Home Program and making a finding that the project is exempt from the California Environmental Quality Act.

**PUBLIC HEARINGS:**

**OLD BUSINESS:**

**NEW BUSINESS:**

**CLOSED SESSION:** The Board recessed into Closed Session at 9:34 a.m. to hear Items 8 and 9.

**8. CONFERENCE WITH LEGAL COUNSEL - EXISTING LITIGATION:**

Paragraph (1) of subdivision (d) of Cal. Gov. Code §54956.9

Name of Case: *San Diego County Regional Airport Authority v. AQ US SW Holding Co., et al.*, San Diego Superior Court Case No. 37-2023-00032124-CU-BC-CTL

**9. CONFERENCE WITH LEGAL COUNSEL - EXISTING LITIGATION:**

Paragraph (1) of subdivision (d) of Cal. Gov. Code §54956.9

Name of Case: *United States of America v. City of San Diego, et al. and Related Cross Actions*

United States District Court Case No. 3:23-CV-00541-LL-BGS



**10. CONFERENCE WITH LEGAL COUNSEL - ANTICIPATED LITIGATION:**

Initiation of litigation pursuant to paragraph (4) of subdivision (d) of Section 54956.9: Number of potential Cases: 1

**REPORT ON CLOSED SESSION:** The Board adjourned out of Closed Session at 10:08 a.m. There was no reportable action.

**GENERAL COUNSEL REPORT:**

**BUSINESS AND TRAVEL EXPENSE REIMBURSEMENT REPORTS FOR BOARD MEMBERS, PRESIDENT/CEO, CHIEF AUDITOR AND GENERAL COUNSEL WHEN ATTENDING CONFERENCES, MEETINGS, AND TRAINING AT THE EXPENSE OF THE AUTHORITY:**

**BOARD COMMENT:**

**ADJOURNMENT:** The meeting was adjourned at 10:08 a.m.

APPROVED BY A MOTION OF THE SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY BOARD THIS 2<sup>ND</sup> DAY OF MAY 2024.

**ATTEST:**

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SHAWNA MORALES  
ASSISTANT AUTHORITY CLERK II,  
BOARD SERVICES

**APPROVED AS TO FORM:**

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AMY GONZALEZ  
GENERAL COUNSEL

## Staff Report

**Meeting Date: May 2, 2024**

**Subject:**

**Acceptance of Board and Committee Members Written Reports on their Attendance at Approved Meetings and Pre-Approval of Attendance at Other Meetings Not Covered by the Current Resolution**

**Recommendation:**

Accept the reports and pre-approve Board Member attendance at other meetings, trainings and events not covered by the current resolution.

**Background/Justification:**

Authority Policy 1.10 defines a “day of service” for Board Member compensation and outlines the requirements for Board Member attendance at meetings.

Pursuant to Authority Policy 1.10, Board Members are required to deliver to the Board a written report regarding their participation in meetings for which they are compensated. Their report is to be delivered at the next Board meeting following the specific meeting and/or training attended. The reports (Attachment A) were reviewed pursuant to Authority Policy 1.10 Section 5 (g), which defines a “day of service”. The reports were also reviewed pursuant to Board Resolution No. 2019-0074, which granted approval of Board Member representation for attending events and meetings.

The attached reports are being presented to comply with the requirements of Policy 1.10 and the Authority Act.

**Fiscal Impact:**

Board and Committee Member Compensation is included in the FY 2024 Budget

## Authority Strategies/Focus Areas:

This item supports one or more of the following (*select at least one under each area*):

### Strategies

- ☒ Community Strategy   ☐ Customer Strategy   ☐ Employee Strategy   ☐ Financial Strategy   ☒ Operations Strategy

### Focus Areas

- ☐ Advance the Airport Development Plan   ☐ Transform the Customer Journey   ☒ Optimize Ongoing Business

## Environmental Review:

- A. CEQA: This Board action is not a project that would have a significant effect on the environment as defined by the California Environmental Quality Act ("CEQA"), as amended. 14 Cal. Code Regs. §15378. This Board action is not a "project" subject to CEQA. Cal. Pub. Res. Code §21065.
- B. California Coastal Act Review: This Board action is not a "development" as defined by the California Coastal Act. Cal. Pub. Res. Code §30106.
- C. NEPA: This Board action is not a project that involves additional approvals or actions by the Federal Aviation Administration ("FAA") and, therefore, no formal review under the National Environmental Policy Act ("NEPA") is required.

## Application of Inclusionary Policies:

Not applicable.

## Prepared by:

Matt Harris  
Director, Government Relations

# **Attachment A**

## BOARD MEMBER EVENT/MEETING/TRAINING REPORT SUMMARY

**Directions:** This Form permits Board Members to report their attendance at meetings, events, and training that qualifies for “day of service” compensation pursuant to Cal. Pub. Util. Code §170017, Board Policy 1.10 and Board Resolution 2019-0074. Unless attending a meeting held pursuant to the Brown Act, attendance must be pre-approved by the Board prior to attendance and a written report delivered at the next Board meeting. After completing this Form, please forward it to Board Services, Authority Clerk Staff.

<b>Period Covered:</b>	March 1 through March 31, 2024	
<b>Board Member Name:</b>	Gil Cabrera	
<b>Date:</b>	4/7/24	
<b>Type of Meeting</b>	<b>Date/Time/Location of Event/Meeting/Training</b>	<b>Summary and Description of the Event/Meeting/Training</b>
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	3/1/2024 - 9:00 a.m., - SDCRAA Conference Room	Employee Appreciation Event
<input type="checkbox"/> Brown Act <input checked="" type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	3/4/2024 - 3pm - Telephone Conference	CEO Chair Board Prep Call
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	3/7/2024 - 9:00 a.m. - SDCRAA Board Room	SDCRAA Board Meeting and ALUC Board Meeting
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	3/8/2024 - 9am-12pm - Salt Drift Pointe	SANDAG Board Retreat
<input type="checkbox"/> Brown Act <input checked="" type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	3/13/2024 - 11:30am-1:00pm - Jimmy's Famous	Lunch with Chair of Port Authority re outstanding matters
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	3/22/2024 - 9am-11:30am - SANDAG Board Room	SANDAG Board of Directors Meeting
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	3/25/2024 - 9am-10am - SDCRAA Board Room	Executive and Finance Committee Meeting
<input type="checkbox"/> Brown Act <input checked="" type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	3/29/2024 - 8:30am-10:30am - SDCRAA Offices	Tour of Airport and Meetings with Port of San Diego Vice Chair

I certify that I was present for at least half of the time set for each meeting, event, and training listed herein.

Signature: Gil Cabrera Digitally signed by Gil Cabrera  
Date: 2024.04.07 12:51:12 -07'00'

## BOARD MEMBER EVENT/MEETING/TRAINING REPORT SUMMARY

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<b>Period Covered:</b> 3/25/24		
<b>Board Member Name:</b> Claudia Huerta		
<b>Date:</b> 4/20/24		
Type of Meeting	Date/Time/Location of Event/Meeting/Training	Summary and Description of the Event/Meeting/Training
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	March 25, 2024 at 9:30am Special Audit Committee Meeting	
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		

I certify that I was present for at least half of the time set for each meeting, event, and training listed herein.

Signature: C. Huerta

## BOARD MEMBER EVENT/MEETING/TRAINING REPORT SUMMARY

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<b>Period Covered:</b>	April 2024	
<b>Board Member Name:</b>	Lidia S Martinez	
<b>Date:</b>	4/25/24	
Type of Meeting	Date/Time/Location of Event/Meeting/Training	Summary and Description of the Event/Meeting/Training
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	4/4/24 9am AA Administration Building	Board/ALUC Meeting
<input type="checkbox"/> Brown Act <input checked="" type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	4/8/24 3:30pm AA Administration Building/T1/Mr As	2024 Board Member Tour and Dinner
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	4/18/24 10am AA Administration Building	Capital Improvement Program Oversight Committee Meeting & Special Meeting and Capital Budget Workshop
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	4/22/24 9am AA Administration Building	Executive-Finance Committee Meeting
<input type="checkbox"/> Brown Act <input checked="" type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	4/25/24 4:30pm Coasterra	British Airways Reception
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		

I certify that I was present for at least half of the time set for each meeting, event, and training listed herein.

Signature: Lidia S Martinez



## BOARD MEMBER EVENT/MEETING/TRAINING REPORT SUMMARY

**Directions:** This Form permits Board Members to report their attendance at meetings, events, and training that qualifies for “day of service” compensation pursuant to Cal. Pub. Util. Code §170017, Board Policy 1.10 and Board Resolution 2019-0074. Unless attending a meeting held pursuant to the Brown Act, attendance must be pre-approved by the Board prior to attendance and a written report delivered at the next Board meeting. After completing this Form, please forward it to Board Services, Authority Clerk Staff.

<b>Period Covered:</b> Thru April 5, 2024		
<b>Board Member Name:</b> Gretchen Newsom		
<b>Date:</b> 2/27/24		
Type of Meeting	Date/Time/Location of Event/Meeting/Training	Summary and Description of the Event/Meeting/Training
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	March 25, 2024, 9:00am, In Person Special Audit Committee of the San Diego County Regional Airport Authority	Special San Diego Airport Authority Audit Committee Meeting - Attended
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	April 4, 2024, 9:00am, In Person Board Meeting, San Diego County Regional Airport Authority	San Diego Airport Authority Audit Committee Meeting - Attended, Rep for Audit Committee Report
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		

I certify that I was present for at least half of the time set for each meeting, event, and training listed herein.

Signature:  \_\_\_\_\_

## BOARD MEMBER EVENT/MEETING/TRAINING REPORT SUMMARY

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<b>Period Covered:</b>	4/1/24-4/30/24	
<b>Board Member Name:</b>	Rafael Perez	
<b>Date:</b>	4/22/24	
Type of Meeting	Date/Time/Location of Event/Meeting/Training	Summary and Description of the Event/Meeting/Training
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	4/4/24 9am, Admin Board Room	Board/ALUC
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input checked="" type="checkbox"/> Res. 2019-0074	4/14/24	San Diego Regional Chamber DC Mission Day 1
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input checked="" type="checkbox"/> Res. 2019-0074	4/15/24	San Diego Regional Chamber DC Mission Day 2
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input checked="" type="checkbox"/> Res. 2019-0074	4/16/24	San Diego Regional Chamber DC Mission Day 3
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input checked="" type="checkbox"/> Res. 2019-0074	4/17/24	San Diego Regional Chamber DC Mission Day 4
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	4/18/24 10am Admin, Board Room	Special Board Meeting & Capital Budget Workshop
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input checked="" type="checkbox"/> Res. 2019-0074	4/19/24 9am, SANDAG Board Room	Transportation Committee
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	4/22/24 9am, Admin, Board Room	Executive-Finance

I certify that I was present for at least half of the time set for each meeting, event, and training listed herein.

Signature: 

## BOARD MEMBER EVENT/MEETING/TRAINING REPORT SUMMARY

**Directions:** This Form permits Board Members to report their attendance at meetings, events, and training that qualifies for “day of service” compensation pursuant to Cal. Pub. Util. Code §170017, Board Policy 1.10 and Board Resolution 2019-0074. Unless attending a meeting held pursuant to the Brown Act, attendance must be pre-approved by the Board prior to attendance and a written report delivered at the next Board meeting. After completing this Form, please forward it to Board Services, Authority Clerk Staff.

<b>Period Covered:</b> 4/1/2024 - 4/30/2024		
<b>Board Member Name:</b> Steve Vaus		
<b>Date:</b> April 2024		
Type of Meeting	Date/Time/Location of Event/Meeting/Training	Summary and Description of the Event/Meeting/Training
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	4/4/2024 Board/ALUC meeting - HQ	Board/ALUC meeting
<input type="checkbox"/> Brown Act <input checked="" type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	4/8/2024 Board member tour of new terminal - HQ	Construction tour
<input type="checkbox"/> Brown Act <input checked="" type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	4/14/2024 SD Chamber Delegation to DC	Travel and reception
<input type="checkbox"/> Brown Act <input checked="" type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	4/15/2024 SD Chamber Delegation to DC	Multiple presentations
<input type="checkbox"/> Brown Act <input checked="" type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	4/16/2024 SD Chamber Delegation to DC	Multiple presentations
<input type="checkbox"/> Brown Act <input checked="" type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	4/17/2024 SD Chamber Delegation to DC	Presentations and travel
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	4/18/2024 SDRAA Special Board meeting - HQ	Board meeting and closed session
<input type="checkbox"/> Brown Act <input checked="" type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	4/24/2024 New Board member orientation - HQ	Orientation

I certify that I was present for at least half of the time set for each meeting, event, and training listed herein.

Signature: 

## BOARD MEMBER EVENT/MEETING/TRAINING REPORT SUMMARY

**Directions:** This Form permits Board Members to report their attendance at meetings, events, and training that qualifies for “day of service” compensation pursuant to Cal. Pub. Util. Code §170017, Board Policy 1.10 and Board Resolution 2019-0074. Unless attending a meeting held pursuant to the Brown Act, attendance must be pre-approved by the Board prior to attendance and a written report delivered at the next Board meeting. After completing this Form, please forward it to Board Services, Authority Clerk Staff.

<b>Period Covered:</b>	4/01/2024 - 4/30/2024	
<b>Board Member Name:</b>	Marni von Wilpert	
<b>Date:</b>	4/24/24	
Type of Meeting	Date/Time/Location of Event/Meeting/Training	Summary and Description of the Event/Meeting/Training
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	April 4, 2024 : 9:00 am - 12:00 pm  San Diego County Regional Airport Authority Administrative Offices at 2417 McCain Road, San Diego, CA 92101	Board / ALUC Meeting
<input checked="" type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074	April 18, 2024 : 10:00 am - 1:00 pm  San Diego County Regional Airport Authority Administrative Offices at 2417 McCain Road, San Diego, CA 92101	Special Board Meeting and Capital Budget Workshop
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		
<input type="checkbox"/> Brown Act <input type="checkbox"/> Pre-approved <input type="checkbox"/> Res. 2019-0074		

I certify that I was present for at least half of the time set for each meeting, event, and training listed herein.

Signature: Marni von Wilpert

## Staff Report

**Meeting Date:** May 2, 2024

**Subject:**

**Awarded Contracts Approved Change orders from March 11, 2024, through April 7, 2024, and Real Property Agreements and Granted and Accepted from March 11, 2024, through April 7, 2024**

**Recommendation:**

Receive the report.

**Background/Justification:**

Policy Section Nos. 5.01, Procurement of Services, Consulting, Materials, and Equipment, 5.02, Procurement of Contracts for Public Works, and 6.01, Leasing Policy, require staff to provide a list of contracts, change orders, and real property agreements that were awarded and approved by the President/CEO or her designee. Staff has compiled a list of all contracts, change orders (Attachment A) and real property agreements (Attachment B) that were awarded, granted, accepted, or approved by the President/CEO or her designee since the previous Board meeting.

**Fiscal Impact:**

The fiscal impact of these contracts and change orders are reflected in the individual program budget for the execution year and on the next fiscal year budget submission. Amount to vary depending upon the following factors:

1. Contracts issued on a multi-year basis; and
2. Contracts issued on a Not-to-Exceed basis.
3. General fiscal impact of lease agreements reflects market conditions.

The fiscal impact of each reported real property agreement is identified for consideration on Attachment B.

## Authority Strategies/Focus Areas:

This item supports one or more of the following (*select at least one under each area*):

### Strategies

- ☐ Community Strategy ☐ Customer Strategy ☐ Employee Strategy ☒ Financial Strategy ☒ Operations Strategy

### Focus Areas

- ☐ Advance the Airport Development Plan ☐ Transform the Customer Journey ☒ Optimize Ongoing Business

### Environmental Review:

- A. CEQA: This Board action is not a project that would have a significant effect on the environment as defined by the California Environmental Quality Act ("CEQA"), as amended. 14 Cal. Code Regs. §15378. This Board action is not a "project" subject to CEQA. Cal. Pub. Res. Code §21065.
- B. California Coastal Act Review: This Board action is not a "development" as defined by the California Coastal Act. Cal. Pub. Res. Code §30106.
- C. NEPA: This Board action is not a project that involves additional approvals or actions by the Federal Aviation Administration ("FAA") and, therefore, no formal review under the National Environmental Policy Act ("NEPA") is required.

### Application of Inclusionary Policies:

Inclusionary Policy requirements were included during the solicitation process prior to the contract award.

### Prepared by:

Jana Vargas  
Director, Procurement

**Attachment "A"****AWARDED CONTRACTS AND CHANGE ORDERS SIGNED BETWEEN MARCH 11, 2024 THROUGH APRIL 7, 2024****New Contracts**

<b>Date Signed</b>	<b>CIP #</b>	<b>Company</b>	<b>Description</b>	<b>Solicitation Method</b>	<b>Owner</b>	<b>Contract Value</b>	<b>End Date</b>
3/11/2024		Wayne Gossett Ford	The Contractor will provide Two (2) new/unused trucks for the San Diego County Regional Airport Authority.	RFB	Facilities Management	\$127,429.46	6/4/2024
3/12/2024		139 Fire LLC	The Contractor will provide ARFF Live Fire Training for the San Diego County Regional Airport Authority.	Informal RFB	Airside & Terminal Operations	\$23,995.00	1/23/2025
3/15/2024		Blanchard Training and Development, Inc.	The Contractor will provide the materials and portal access to the SLII Leadership Training for the San Diego County Regional Airport Authority.	Sole Source	Human Resources	\$35,000.00	1/31/2024
3/20/2024		RLA Conservation	The Contractor will provide on-call public art conservation services at the San Diego International Airport.	RFP	Marketing, Arts, & Air Service Development	\$450,000.00	1/31/2027
3/22/2024		Consolidated Electrical Distributors	The Contractor will provide electrical supplies for the San Diego County Regional Airport Authority.	Informal RFB	Facilities Management	\$12,316.50	4/9/2024
3/22/2024		Elite Metal Tools	The Contractor will provide a new sliding table saw for the San Diego County Regional Airport Authority.	Informal RFP	Facilities Management	\$16,496.92	5/1/2024
3/25/2024		Northern Tool	The Contractor will provide a buildpro weld table and fixturing kit for the San Diego County Regional Airport Authority.	Quote	Facilities Management	\$8,815.46	4/23/2024
3/26/2024		Cart Mart	The Contractor will provide golf carts for the San Diego County Regional Airport Authority.	Consortium RFP	Facilities Management	\$46,243.95	4/26/2024
3/29/2024		Allegion Access Technologies LLC	The Contractor will provide automatic sliding door maintenance and repair services at the San Diego International Airport.	RFP	Facilities Management	\$300,000.00	4/3/2027
4/3/2024		Airgas	The Contractor will provide a Miller Dynasty 300 Tig Welder for the San Diego County Regional Airport Authority.	Informal RFB	Facilities Management	\$12,855.95	4/30/2024



**Attachment "A"****AWARDED CONTRACTS AND CHANGE ORDERS SIGNED BETWEEN MARCH 11, 2024 THROUGH APRIL 7, 2024****New Contracts Approved by the Board**

<b>Date Signed</b>	<b>CIP #</b>	<b>Company</b>	<b>Description</b>	<b>Solicitation Method</b>	<b>Owner</b>	<b>Contract Value</b>	<b>End Date</b>
3/18/2024		Republic Services Inc.	The Contract was approved by the Board at the February 1, 2024 Board Meeting. The Contractor will provide special waste disposal services for the San Diego County Regional Airport Authority.	Sole Source	Planning & Environmental Affairs	\$5,500,000.00	3/31/2027
3/20/2024		Statewide Stripes, Inc.	The Contract was approved by the Board at the January 4, 2024 Board Meeting. The Contractor will provide on-call apron and ramp cleaning at the San Diego International Airport.	RFP	Facilities Management	\$2,165,625.00	3/31/2027

**Attachment "A"****AWARDED CONTRACTS AND CHANGE ORDERS SIGNED BETWEEN MARCH 11, 2024 THROUGH APRIL 7, 2024****Amendments and Change Orders**

<b>Date Signed</b>	<b>CIP #</b>	<b>Company</b>	<b>Description of Change</b>	<b>Owner</b>	<b>Previous Contract Amount</b>	<b>Change Order Value ( + / - )</b>	<b>Change Order Value ( % ) ( + / - )</b>	<b>New Contract Value</b>	<b>New End Date</b>
3/15/2024		Workable Inc.	This Second Amendment extends the agreement term by one (1) year and increases the maximum amount payable. The Contractor provides applicant tracking system for the San Diego County Regional Airport Authority.	Human Resources	\$30,000.00	\$26,888.00	89.6%	\$56,888.00	12/21/2024
3/26/2024		Pillsbury Winthrop Shaw Pittman LLP	This First Amendment increases the maximum amount payable and extends the term by one (1) year. The Contractor provides pension plan legal services for the San Diego County Regional Airport Authority.	General Counsel	\$50,000.00	\$60,000.00	120.0%	\$110,000.00	8/9/2025
4/4/2024		Landrum & Brown, Inc.	The First Amendment adds a subcontractor to Exhibit B to support effortst related to auditing our greenhouse gas emissions at the San Diego International Airport.	Planning & Environmental Affairs	\$7,000,000.00	\$0.00	0.0%	\$7,000,000.00	4/30/2026
4/4/2024		SKIDATA	The Second Amendment increases the contract value due to unforeseen issues. The Contractor provides parking access and revenue control system at the San Diego International Airport.	Ground Transportation	\$299,771.00	\$11,290.00	3.8%	\$311,061.00	5/2/2024

Attachment "A"									
AWARDED CONTRACTS AND CHANGE ORDERS SIGNED BETWEEN MARCH 11, 2024 THROUGH APRIL 7, 2024									
Amendments and Change Orders Approved by the Board									
Date Signed	CIP #	Company	Description of Change	Owner	Previous Contract Amount	Change Order Value (+ / -)	Change Order Value ( % ) (+ / -)	New Contract Value	New End Date
			NO AWARDED AMENDMENTS APPROVED BY THE BOARD						

## Attachment "B"

## REAL PROPERTY AGREEMENTS EXECUTED FROM MARCH 11, 2024 THROUGH APRIL 7, 2024

## Real Property Agreements (Per Board Policy 6.01)

Effective Date	Authority Doc. #	Tenant/Company	Agreement Type	Property Location	Use	Property Area (s.f)	Consideration	Comments
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No Awarded Real Property Agreements Approved During this Period

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## Real Property Agreement Amendments and Assignments (Per Board Policy 6.01)

Effective Date	Authority Doc. #	Tenant/Company	Agreement Type	Property Location	Use	Property Area (s.f)	Consideration	Comments
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No Awarded Real Property Agreement Amendments and Assignments Approved During this Period

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## Staff Report

**Meeting Date:** May 2, 2024

**Subject:**

**May 2024 Legislative Report**

**Recommendation:**

Adopt Resolution No. 2024-0028, approving the May 2024 Legislative Report.

**Background/Justification:**

The Authority's Legislative Advocacy Program Policy requires that staff present the Board with monthly reports concerning the status of legislation with potential impact to the Authority. The Authority Board provides direction to staff on legislative issues by adoption of a monthly Legislative Report (Attachment A). The May 2024 Legislative Report updates Board members on legislative activities that have taken place since the previous Board meeting. In directing staff, the Authority Board may take a position on pending or proposed legislation that has been determined to have a potential impact on the Authority's operations and functions.

### **Federal Legislative Action**

In March, President Biden signed two appropriations packages containing the 12 Fiscal Year (FY) 2024 funding bills into law, ensuring the federal government will be funded through the end of the Fiscal Year. In Congress, the House and Senate Appropriations Committees have begun work to craft the FY 2025 appropriations bills. The Committees are beginning to hold budget hearings and are crafting legislation guidance for member offices. Airports, through national trade associations, are advocating for a set of priorities and programmatic recommendations for the FY 2025 appropriations. In April, the Authority's legislative team contacted San Diego congressional delegation members to advocate for continued Transportation Security Administration (TSA) exit lane staffing funding, as well as reinstating funding for local airport law enforcement reimbursement and canine team programs, within the FY 2025 Department of Homeland Security appropriations bill.

In Washington, members of the Senate Commerce, Science, and Transportation Committee and House Transportation and Infrastructure Committee continue to resolve differences between each chamber's proposed legislation for a Federal Aviation Administration (FAA) Reauthorization bill, ahead of the expiration of FAA authorities on May 10. In April, the San Diego House Democratic Delegation sent a letter to House Transportation and Infrastructure Committee leaders urging the retention of two provisions that were in the House-passed legislation related to the transition to new, PFAS-free, firefighting foam at airports. The Authority's legislative team continues to monitor the FAA reauthorization process to determine potential impacts on the Authority's priorities, communicating those priorities to the San Diego Congressional Delegation, and continues to monitor for any new funding opportunities available to support the Authority's initiatives and operations.

The Authority's legislative team continues to actively review and analyze bills for potential impacts on the Authority and San Diego International Airport and does not recommend that the Board adopt any new positions on federal legislation at this time.

### **State Legislative Action**

In Sacramento, May marks a month of extensive policy committee hearings in the Legislature as lawmakers consider and vote on a wide array of bills under their respective jurisdictions. April 26 was the last day for policy committees to hear and report to fiscal committees all measures requiring new expenditures. In addition, May 5 is the deadline for all non-fiscal measures to clear policy committees.

Meanwhile, budget subcommittees are meeting regularly to consider and reshape the 2024-2025 state budget – one that projects at least a \$37.9 billion deficit due to declining revenues. California's budget revenues, particularly income taxes, are continuing to fall below expectations. The growing deficit will set the stage for contentious negotiations over proposed cuts and delays in the Governor's budget, including delaying \$3.8 billion of this funding to future fiscal years for transportation and transit projects. In May, the Governor will also release revised revenue estimates and other data on the state's fiscal condition. Upon the release of the May Revise, it becomes the basis for further negotiations between the Governor and the Legislature over the final budget. The Legislature then has until June 15 to pass a budget bill and send it to the Governor for signature.

The Authority's legislative team does not recommend that the Board adopt any new positions on state legislation at this time.

## Fiscal Impact:

Not applicable.

## Authority Strategies/Focus Areas:

This item supports one or more of the following (*select at least one under each area*):

### Strategies

- ☒ Community Strategy ☐ Customer Strategy ☐ Employee Strategy ☐ Financial Strategy ☒ Operations Strategy

### Focus Areas

- ☐ Advance the Airport Development Plan ☐ Transform the Customer Journey ☒ Optimize Ongoing Business

## Environmental Review:

- A. CEQA: This Board action is not a project that would have a significant effect on the environment as defined by the California Environmental Quality Act ("CEQA"), as amended. 14 Cal. Code Regs. §15378. This Board action is not a "project" subject to CEQA. Cal. Pub. Res. Code §21065.
- B. California Coastal Act Review: This Board action is not a "development" as defined by the California Coastal Act. Cal. Pub. Res. Code §30106.
- C. NEPA: This Board action is not a project that involves additional approvals or actions by the Federal Aviation Administration ("FAA") and, therefore, no formal review under the National Environmental Policy Act ("NEPA") is required.

## Application of Inclusionary Policies:

Not applicable.

## Prepared by:

Matt Harris  
Director, Government Relations

RESOLUTION NO. 2024-0028

A RESOLUTION OF THE BOARD OF THE SAN DIEGO  
COUNTY REGIONAL AIRPORT AUTHORITY,  
APPROVING THE MAY 2024 LEGISLATIVE REPORT

**WHEREAS**, the San Diego County Regional Airport Authority (“Authority”) operates San Diego International Airport and plans for necessary improvements to the regional air transportation system in San Diego County, including serving as the responsible agency for airport land use planning within the County; and

**WHEREAS**, the Authority has a responsibility to promote public policies consistent with the Authority’s mandates and objectives; and

**WHEREAS**, Authority staff works locally and coordinates with legislative advocates in Sacramento and Washington, D.C. to identify and pursue legislative opportunities in defense and support of initiatives and programs of interest to the Authority; and

**WHEREAS**, under the Authority’s Legislative Advocacy Program Policy, the Authority Board provides direction to Authority staff on pending legislation; and

**WHEREAS**, the Authority Board, in directing staff, may adopt positions on legislation that has been determined to have a potential impact on the Authority’s operations and functions.

**NOW, THEREFORE, BE IT RESOLVED** that the Board hereby approves the May 2024 Legislative Report (“Attachment A”); and

**BE IT FURTHER RESOLVED** that the Board finds that this action is not a “project” as defined by the California Environmental Quality Act (“CEQA”) (California Public Resources Code §21065); and

**BE IT FURTHER RESOLVED** that the Board finds that this action is not a “development” as defined by the California Coastal Act (California Public Resources Code §30106); and



**BE IT FURTHER RESOLVED** that the Board finds that this action is not a project that involves additional approvals or actions by the Federal Aviation Administration ("FAA") and, therefore, no formal review under the National Environmental Policy Act ("NEPA") is required.

**PASSED, ADOPTED, AND APPROVED** by the Board of the San Diego County Regional Airport Authority at a regular meeting this 2<sup>nd</sup> day of May 2024, by the following vote:

**AYES:** Board Members:

**NOES:** Board Members:

**ABSENT:** Board Members:

**ATTEST:**

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SHAWNA MORALES  
ASSISTANT AUTHORITY CLERK II  
BOARD SERVICES

**APPROVED AS TO FORM:**

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AMY GONZALEZ  
GENERAL COUNSEL

**May 2024 Legislative Report**

**State Legislation**

**New Assembly Bills**

None

\*Shaded text represents new or updated legislative information

## **Assembly Bills from Previous Report**

AB 3040 (Boerner): Liability policies: lawsuits

### **Background/Summary**

This bill proposes changes to the California Insurance Code. It codifies caselaw that specifies that, in addition to a lawsuit filed in a court of law, a “suit” or “lawsuit” as those terms are used in a liability insurance policy include an order, directive, mandate, requirement, or other regulatory enforcement action or agreement by any federal, state, or local agency with jurisdiction to enforce environmental laws or regulations requiring an insured party to take action with respect to contamination within the state. The bill would ensure this definition does not apply if its application is contrary to the intent of the parties to the policy.

### **Anticipated Impact/Discussion**

This bill has the potential to expedite investigation and remediation of environmental contamination in an around the State, including San Diego Bay. The bill makes it easier for entities, like the Airport Authority, to access insurance coverage for an environmental liability before being triggered by litigation. California’s environmental and water quality regulatory agencies can and do provide regulatory orders and other directives requiring the investigation of contamination, development of plans for cleaning it up, and remediation – often involving administrative proceedings that are analogous to litigation in federal and state court. This provides a pathway to initiate insurance coverage to eliminate expensive wait times and initiate insurance coverage. Ensuring the maximum available funding for the prompt investigation and remediation of contaminated sites in California is a matter of environmental justice, as well as expediting legal processes that needlessly prolong resolution.

**Status:** 03/11/2024 – Referred to Assembly Committees on Insurance and Judiciary

**Position:** Support (04/04/2024)

\*Shaded text represents new or updated legislative information

**Legislation/Topic**

AB 2615 (McKinnor): Alcoholic beverages: on-sale privileges: airport terminals

**Background/Summary**

AB 2615 would authorize an airport operator to permit or prohibit the sale of alcoholic beverages for off-sale consumption by the holder of an on-sale license located in an airport terminal. The bill would authorize the on-sale licensee to sell alcoholic beverages for off-sale consumption in the airport terminal subject to specified requirements, including that the license permits on-sale consumption of the type of alcohol being sold for off-sale consumption. Additionally, the measure would require the licensee to notify the Department of Alcoholic Beverage Control (DABC) before selling any alcoholic beverages for off-sale consumption in the airport terminal. This bill would also authorize DABC to impose conditions on a licensee selling alcoholic beverages under these provisions.

**Anticipated Impact/Discussion**

This bill would provide the Airport Authority with flexibility to place health and safety restrictions on the off-sale consumption of alcoholic beverages within the airport terminal, including, but not limited to, defining the areas of the terminal within which off-sale consumption is permitted and requiring alcoholic beverages sold for off-sale consumption to be in closed or open containers. Authority staff have contributed to the development of the bill's text and the Authority's legislative team will work with the California Airports Council (CAC) to closely monitor the development of this bill language as it proceeds through the legislative process. This bill is a reintroduction of AB 929 (McKinnor) which failed to meet policy committee deadline for two-year bills, the bill language remains the same.

**Status:**

04/15/2024 – Re-referred to Assembly Governmental Organization Committee, scheduled for a hearing on April 17

**Position:**

Support (03/07/2024)

\*Shaded text represents new or updated legislative information

**Legislation/Topic**

AB 817 (Pacheco) Open meetings: teleconferencing: subsidiary body

**Background/Summary**

Current law authorizes state advisory boards, commissions, committees, and subcommittees or similar multimember advisory bodies to hold a meeting by teleconference without posting participants' physical location until January 1, 2026 [SB 544 (Laird) Stats. 2023, Chapter 216]. AB 817 would provide a narrow exemption under the Ralph M. Brown Act for non-decision-making legislative bodies currently governed by the Ralph M. Brown Act, such as advisory bodies and commissions, to participate in two-way virtual teleconferencing without posting the physical location of members. This would align equal access to civic participation with State advisory bodies.

**Anticipated Impact/Discussion**

AB 817 aligns with the Authority Board's adopted Culture Statement which highlights the importance of diversity within the organization. AB 817 aims to increase both civic engagement and diversity on boards and commissions by removing the in-person requirements for participation. While this measure would not be applicable to the full Authority Board (a decision-making body), AB 817 would apply to the non-decision-making bodies of the Authority Board including its committees, as well as the Authority's advisory committees, including the Airport Noise Advisory Committee (ANAC), which has seen declining engagement and attendance since post COVID-19 restrictions were lifted.

The California Airports Council (CAC) is a member of the local government support coalition. We intend to work closely with CAC and our local government partners as this measure proceeds through the legislative process.

**Status:** 01/25/2024 – Passed out of Senate Floor (Ayes 54. Noes 8.), ordered to Senate Rules Committee for committee assignment

**Position:** Support (01/16/2024)

\*Shaded text represents new or updated legislative information

## **New Senate Bills**

None

\*Shaded text represents new or updated legislative information

**Senate Bills from Previous Report**

None

\*Shaded text represents new or updated legislative information

## **Federal Legislation**

### **New House Bills**

None

\*Shaded text represents new or updated legislative information



## **House Bills from Previous Report**

### **Legislation/Topic**

H.R. 458 (Cohen): The Transportation Security Administration (TSA) Second Screening Act

### **Background/Summary**

The bill would require the Transportation Security Administration (TSA) to offer passengers a second screening using advanced imaging technology instead of a mandatory physical pat-down. It aims to limit physical interaction between agents and passengers to protect their privacy and screening preferences. It will additionally increase health and safety from diseases like COVID-19.

### **Anticipated Impact/Discussion**

The San Diego International Airport prioritizes safety concerns and the privacy of their passengers. An option for additional screening instead of a pat-down would help passengers feel safer and prevent the spread of communicable diseases. It would also prevent passengers who may feel uncomfortable with being touched from undergoing an unnecessary physical search. However, security wait times could also be affected by the increased screenings.

**Status:** 02/08/2023 – Referred to the Subcommittee on Transportation and Maritime Security

**Position:** Watch (04/06/2023)

\*Shaded text represents new or updated legislative information

## **New Senate Bills**

None

\*Shaded text represents new or updated legislative information

## **Senate Bills from Previous Report**

### **Legislation/Topic**

S.66 (Klobuchar): NOTAM Improvement Act

### **Background/Summary**

The bill would require the Federal Aviation Administration (FAA) to establish a task force to strengthen the resiliency and cybersecurity of the Notice to Air Missions (NOTAM) system. The task force would include representatives from air carriers, airports, airline pilots, aircraft dispatchers, and FAA personnel unions, as well as aviation safety and cybersecurity experts. It is the companion legislation to H.R. 346 which was introduced by Rep. Stauber.

### **Anticipated Impact/Discussion**

San Diego International Airport relies on the NOTAM system to receive updates about situations relating to weather, infrastructure, ground conditions or anything else that may affect the safety of flight. Modernizing NOTAM would ensure safer flight routes and help prevent mass system shutdowns or collisions. The task force would additionally assist with improving government oversight and cybersecurity.

**Status:** 12/13/2023 – Placed on Senate Legislative Calendar under General Orders

**Position:** Watch (04/06/2023)

\*Shaded text represents new or updated legislative information

## **Legislation/Topic**

S.1033 (Schatz): Natural Hazard Resilience for Airports Act

## **Background/Summary**

This bill would ensure that airport projects pertaining to emergency preparedness and natural disasters will be able to receive financing from the Federal Aviation Administration's Airport Improvement Program (AIP). The legislation intends to help airports recover rapidly from storm damage by allowing them to use current Airport Improvement Program funds to prepare for and rebuild after severe weather events.

## **Anticipated Impact/Discussion**

The San Diego International Airport is situated in a region susceptible to severe weather events and would benefit from the expansion of eligible uses of AIP funding. Ensuring that projects related to emergency preparedness and natural disasters would become eligible for AIP funding will benefit the Airport should SAN undertake additional projects to mitigate impacts and harm from severe weather and natural disasters.

**Status:** 03/29/2023 – Read twice and referred to the Commerce, Science, and Transportation Committee

**Position:** Support (05/04/2023)

\*Shaded text represents new or updated legislative information

**Legislation/Topic**

S.1055 (Markey) / H.R. 3896 (Cohen): The Airport Infrastructure Resilience Act

**Background/Summary**

The bill would require the Secretary of Transportation to establish a pilot program to provide airports with funds to increase their climate resilience and ensure airports are prepared to respond to climate change, extreme weather events, and natural disasters.

**Anticipated Impact/Discussion**

The San Diego International Airport is situated in a location that could be subject to impacts of climate change, severe weather, and natural disasters. This bill would create funds for resilient aviation systems equipped to respond to climate impacts.

**Status:** 03/29/2023 – Read twice and referred to the Commerce, Science, and Transportation Committee

**Position:** Support (05/04/2023)

\*Shaded text represents new or updated legislative information

## **Legislation/Topic**

S.1058 (Reed): the Protection from Abusive Passengers Act

## **Background/Summary**

This bill would have the TSA create and manage a program to prevent abusive passengers from flying on commercial aircraft. The passengers added to banned fliers list will consist of people who have been convicted of or have received civil penalties for threatening or physical or sexually assaulting aircraft crew members, Federal airport employees and air carrier employees. The bill would provide TSA with flexibility in determining the length of a ban based on the offense and would enable airlines to share data on passengers added to the banned fliers list. The bill is the companion legislation to H.R.2394 sponsored by Rep. Swalwell.

## **Anticipated Impact/Discussion**

The San Diego International Airport would benefit from a nationwide no-fly list to ensure the safety of airport employees and the safety of the airport's environment. If passed, the bill would impact passengers previously convicted or fined for airplane travel incidents and ban them from commercial air travel in the United States.

**Status:** 03/29/2023 – Read twice and referred to the Commerce, Science, and Transportation Committee

**Position:** Support (05/04/2023)

\*Shaded text represents new or updated legislative information

## **Legislation/Topic**

S.1154 (Peters): Promoting Women in Aviation Act

## **Background/Summary**

This bill would make the Women in Aviation Advisory Board, which was formed in the 2018 FAA Reauthorization bill, a permanent body in the Federal Aviation Administration. In March 2022, the advisory board formed and released a report with recommendations for the FAA, aviation industry, and Congress on how to encourage more women to pursue careers in aviation and remain in the sector but was unable to follow up on the recommendation laid out in the report. Thus, the bill will allow the Board to follow up recommendations.

## **Anticipated Impact/Discussion**

The San Diego International Airport supports the efforts to improve recruitment, retention, and advancement of women across the aviation industry. The work of the Women in Aviation Advisory Board to follow up on its recommendations will support and strengthen the aviation workforce and promote the growth of women in the aviation industry.

**Status:** 03/30/2023 – Read twice and referred to the Commerce, Science, and Transportation Committee

**Position:** Support (05/04/2023)

\*Shaded text represents new or updated legislative information

## **Legislation/Topic**

S.1433 (Lummis): Airports PFAS Liability Protection Act

## **Background/Summary**

This bill would exempt airports from liability under the Comprehensive Environmental Response, Compensation, and Liability Act (CERCLA) of 1980 for the release of certain per- and polyfluoroalkyl substances (PFAS) substances. The Environmental Protection Agency (EPA) has designated PFAS as hazardous materials and substances under CERCLA, which would open airports, which were required by federal law to use PFAS-contaminated firefighting foam at airports, to CERCLA liability by the EPA or third parties. Thus, the bill will allow airports to have CERCLA liability protection.

## **Anticipated Impact/Discussion**

The San Diego International Airport supports efforts of the aviation industry to transition away from the use of fluorine firefighting foam containing PFAS, as regulated under federal law. The designation of PFAS as hazardous materials under CERCLA could subject the airport to liability claims. The legislation would protect the airport from CERCLA liability claims and recognize that the use of PFAS at airports was due to the airport's compliance with federal fire suppression regulations.

**Status:** 05/03/2023 – Read twice and referred to the Environment and Public Works Committee

**Position:** Support (06/01/2023)

\*Shaded text represents new or updated legislative information



## Staff Report

**Meeting Date:** May 2, 2024

**Subject:**

**Reject Claim of Yolanda Higgins**

### **Recommendation:**

Adopt Resolution No. 2024-0029 rejecting claim of Yolanda Higgins.

### **Background/Justification:**

On March 11, 2024, Yolanda Higgins filed a claim ("Attachment A") with the San Diego County Regional Airport Authority ("Authority"). Specifically, Higgins alleges that on February 5, 2024, she was driving on Harbor Drive near the new Terminal One at San Diego International Airport when she ran over a nail or nails. Higgins claims damages in the amount of \$250.56 to include tire replacement, fuel and personal time.

As described above, Higgins alleges that on February 5, 2024, she was driving a friend to the airport when she claims her car alerted her to a decrease in tire pressure of a tire. She continued to the curb at Terminal Two where she dropped off a friend and contacted her roadside services provider to await assistance.

Higgins's claim should be denied. The Authority had no notice of a dangerous condition, nor does it control or maintain Harbor Drive. The Authority contracts with a street sweeping service three times a week for the airport roadways to keep them free of debris. The General Counsel has reviewed the claim and recommends rejection.

### **Fiscal Impact:**

Not applicable.

## Authority Strategies/Focus Areas:

This item supports one or more of the following (*select at least one under each area*):

### Strategies

- ☐ Community Strategy   ☐ Customer Strategy   ☐ Employee Strategy   ☐ Financial Strategy   ☒ Operations Strategy

### Focus Areas

- ☐ Advance the Airport Development Plan   ☐ Transform the Customer Journey   ☒ Optimize Ongoing Business

## Environmental Review:

- A. CEQA: This Board action is not a project that would have a significant effect on the environment as defined by the California Environmental Quality Act ("CEQA"), as amended. 14 Cal. Code Regs. §15378. This Board action is not a "project" subject to CEQA. Cal. Pub. Res. Code §21065.
- B. California Coastal Act Review: This Board action is not a "development" as defined by the California Coastal Act. Cal. Pub. Res. Code §30106.
- C. NEPA: This Board action is not a project that involves additional approvals or actions by the Federal Aviation Administration ("FAA") and, therefore, no formal review under the National Environmental Policy Act ("NEPA") is required.

## Application of Inclusionary Policies:

Not applicable.

## Prepared by:

Amy Gonzalez  
General Counsel

# ATTACHMENT A

**SAN DIEGO  
COUNTY  
REGIONAL  
AIRPORT  
AUTHORITY**

## ACCIDENT OR DAMAGE

### CLAIM FORM

Please complete all sections.  
Incomplete submittals will be  
returned, unprocessed. Use a  
typewriter or print in ink.

## FOR AUTHORITY USE ONLY

Document No.: \_\_\_\_\_

Filed: \_\_\_\_\_

1) Claimant Name: Yolanda Higgins

2) Address to which correspondence regarding this claim should be sent:  
5482 Wolverine Ter  
Carlsbad CA 92010

Telephone No.: (619) 721-9776

Date: March 11, 2024

3) Date and time of incident: February 5, 2024 Approximately 8:20 pm

4) Location of incident: SD Airport - Harbor Drive where construction taking place

5) Description of incident resulting in claim:

While driving a friend to the airport along Harbor Drive where the "New Terminal One" is taking place, I sustained a flat tire. My car alerted me to the damage as well as the tire pressure remaining. I surmized that I could make it to the terminal (2) safely and would be out of the way of incoming traffic. I safely remained at the United drop-off area until Tripk A arrived. I sustained two nails in my tires. I took the car to Porsche the following day and had the tire replaced. I have insurance so I am requesting my portion. I also spoke with Laura from SD Harbor Police so the area could be cleaned.

6) Name(s) of the Authority employee(s) causing the injury, damage or loss, if known: (619) 686-6274  
debris on road from construction site.

7) Persons having firsthand knowledge of incident:

Witness (es) Adm Andrew Tate

Physician(s):

Name: Passenger: Andrew Tate

Name:

Address: 144 Clyde Street

Address:

Hampton VA 23669

Phone: (757) 258-4467

Phone:

**RECEIVED**  
**MAR 13 REC'D**  
**General Counsel**



## ATTACHMENT A

8) Describe property damage or personal injury claimed:

- Replace tire from nail puncture
- Time
- Gas

9) Owner and location of damaged property or name/address of person injured:

Yolanda Higgins  
5482 Wolverine Ter  
Carlsbad CA 92010

10) Detailed list and amount of damages claimed as of date of presentation of claim, including prospective damages. If amount exceeds \$10,000.00, a specific amount need not be included.

\$110.56 (Replace punctured/damaged tire minus insurance.  
as per attached.  $(339.28 - 249.53) + \text{Sales tax } 20.81$   
 $= \$110.56$ )

My time and gas for waiting on AAA & going to the repair shop  
~~Per Porsche~~ Porsche Mira Mar Road San Diego - \$40 for gas \$100 for time.

Total Claim amount: \$250.56

Dated: March 11, 2024 Claimant:

Yolanda Higgins  
(Original Signature)

### Notice to Claimant:

Where space is insufficient, please use additional paper and identify information by proper section number.

You or your representative are required to sign this form (G.C. §910.2). Presentation of a false claim with intent to defraud is a felony (Penal Code §72).

Mail completed original form to:

OR

Deliver completed original form in person to:

Claims  
San Diego County Regional Airport Authority  
P.O. Box 82776  
San Diego, CA 92138-2776

San Diego County Regional Airport Authority  
Administration Reception Desk  
2417 McCain Rd.  
San Diego, CA 92101

CUSTOMER #: E78172

207423

9020 MIRAMAR RD.  
SAN DIEGO, CA 92126  
(858) 695-3000  
(858) 695-0496 Fax  
www.porschesandiego.com



INVOICE

SERVICE AND PARTS HOURS

PORSCHÉ

MON - FRI: 7:00 A.M. - 6:00 P.M.

SAT: 8:00 A.M. - 5:00 P.M.

YOLANDA HIGGINS  
5482 WOLVERINE TER  
CARLSBAD, CA 92010-7159

PAGE 1

HOME: CONT: 619-721-9776

BUS: CELL: 619-721-9776

SERVICE ADVISOR: 3043500 RICHARD MILLER

BAR# ARD284231 EPA# CAL000369215

COLOR	YEAR	MAKE/MODEL		VIN	LICENSE	MILEAGE IN / OUT		TAG
NIGHT BLUE	17	PORSCHE MACAN		WP1AA2A52HLB02545	GODZPLN	89850/89850		T8616
DEL. DATE	PROD. DATE	WARR. EXP.	PROMISED		PO NO.	RATE	PAYMENT	INV. DATE
10SEP16	DD09AUG16	10SEP2020	18:00 06FEB24				ESC	06FEB24

R.O. OPENED READY OPTIONS: ENG:2.0\_Liter

LINE	OPCODE	TECH	TYPE	HOURS	LIST	NET	TOTAL
------	--------	------	------	-------	------	-----	-------

A TIRE INFLATION SERVICE (LOG WHAT PRESSURES WERE SET IN NOTES PLEASE)

TIS TIRE INFLATION SERVICE COMPLETED.

3054343 CP 0.00

0.00 0.00

PARTS: 0.00 LABOR: 0.00 OTHER: 0.00 TOTAL LINE A: 0.00

89850 36/39 PSI

\*\*\*\*\*

B PERFORM COMPLIMENTARY PORSCHE WORLD CLASS INSPECTION

WCI COMPLIMENTARY INSPECTION COMPLETED.

3054343 IMPI 0.30

(N/C)

PARTS: 0.00 LABOR: 0.00 OTHER: 0.00 TOTAL LINE B: 0.00

89850 INSPECTION 0.30 COMPLETED INSPECTION

\*\*\*\*\*

C CUSTOMER STATES THAT THERE IS A PUNCTURE IN THE RIGHT REAR TIRE. TIRE

IS A MICHELIN LATITUDE TOUR HP N0 255/55/18 MAN # 61618

PMB COMPLETED REPLACEMENT OF RIGHT REAR TIRE.

3054343 CP 0.75

69.00 69.00

1 61618 255/55R18 MI LAT TOUR HP N0\*

249.53

1 CATIRE CA TIRE FEE TAX

1.75 1.75 1.75

1 HAZARD ROAD HAZARD

8.00 8.00 8.00

2 09987 WHEEL WEIGHT

11.00

PARTS: 260.53 LABOR: 69.00 OTHER: 9.75 TOTAL LINE C: 339.28

89850 RIGHT REAR TIRE 0.75

MOUNTED NEW TIRE FOR RIGHT REAR.

TORQUED WHEEL AND SET TIRE PRESSURES

DOT:

261FJ019X3523

\*\*\*\*\*

D NO OPEN RECALLS/SERVICE ACTIONS AS OF THIS RO OPEN DATE.

NOOPEN NOTED.

3054343 IPS 0.00

(N/C)

PARTS: 0.00 LABOR: 0.00 OTHER: 0.00 TOTAL LINE D: 0.00

\*\*\*\*\*

E WAITER

WAITER WAITER.

Original Estimate (Parts & Labor)	Total Additional Cost Authorized	Approved By:	Date & Time	Authorization Obtained By:	* HAZARDOUS WASTE DISPOSAL COSTS: We have added this charge to cover costs associated with the handling, management and disposal of toxic wastes or hazardous substances under California and Federal Law.	DESCRIPTION	TOTALS
\$	\$			<input type="checkbox"/> Telephone <input type="checkbox"/> Fax (See Attached) <input type="checkbox"/> E-mail (See Attached)	ALL PARTS ARE NEW UNLESS OTHERWISE INDICATED. <input type="checkbox"/> Some Parts Not Returnable	LABOR AMOUNT	
Revised Estimate	\$			<input type="checkbox"/> Telephone <input type="checkbox"/> Fax (See Attached) <input type="checkbox"/> E-mail (See Attached)		PARTS AMOUNT	
<input type="checkbox"/> Tire pressure check/inflation service was performed. RF _____ psi LF _____ psi RR _____ psi LR _____ psi <input type="checkbox"/> Customer declined tire pressure check/inflation service. Initials _____						GAS, OIL, LUBE	
						SUBLET AMOUNT	
						WASTE DISPOSAL COSTS *	
					TOTAL CHARGES		
					LESS INSURANCE		
					SALES TAX		
					PLEASE PAY THIS AMOUNT		

NOTICE TO CONSUMER: PLEASE READ IMPORTANT INFORMATION ON BACK.



# ATTACHMENT A PORSCHE SAN DIEGO

CUSTOMER #: E78172

207423

9020 MIRAMAR RD.  
SAN DIEGO, CA 92126  
(858) 695-3000  
(858) 695-0496 Fax  
www.porschesandiego.com



INVOICE

SERVICE AND PARTS HOURS

MON - FRI: 7:00 A.M. - 6:00 P.M.  
SAT: 8:00 A.M. - 5:00 P.M.

PORSCHE

YOLANDA HIGGINS  
5482 WOLVERINE TER  
CARLSBAD, CA 92010-7159

PAGE 2

HOME: CONT:619-721-9776  
BUS: CELL:619-721-9776

SERVICE ADVISOR: 3043500 RICHARD MILLER

BAR# ARD284231 EPA# CAL000369215

COLOR	YEAR	MAKE/MODEL		VIN		LICENSE	MILEAGE IN / OUT		TAG
NIGHT BLUE	17	PORSCHE MACAN		WP1AA2A52HLB02545		GODZPLN	89850/89850		T8616
DEL. DATE		PROD. DATE	WARR. EXP.	PROMISED		PO NO.	RATE	PAYMENT	INV. DATE
10SEP16		DD09AUG16	10SEP2020	18:00 06FEB24				ESC	06FEB24

R.O. OPENED	READY	OPTIONS:
10:40 06FEB24	14:00 06FEB24	ENG:2.0_Liter

LINE	OPCODE	TECH	TYPE	HOURS	LIST	NET	TOTAL
							(N/C)

PARTS: 0.00 LABOR: 0.00 OTHER: 0.00 TOTAL LINE E: 0.00

\*\*\*\*\*  
F\*\* Found rear brake pads measuring at 34 mm Touching wear sensor  
Recommend to remove and replace rear brake pads rotors sensors  
and hardware  
OCM Found rear brake pads measuring at 34 mm  
Touching wear sensor Recommend to remove and  
replace rear brake pads rotors sensors and  
hardware

3054343 IPS 2.50 (N/C)  
PARTS: 0.00 LABOR: 0.00 OTHER: 0.00 TOTAL LINE F: 0.00

89850 NO WORK PERFORME NO WORK PERFORMED. CUSTOMER DECLINED

\*\*\*\*\*  
ESTIMATE: 1,681.76 06FEB24 11:29 SA: 3043500  
CONTACT:

\*\*\*\*\*  
ESTIMATE: 130.00 06FEB24 10:40 SA: 3043500  
CONTACT:

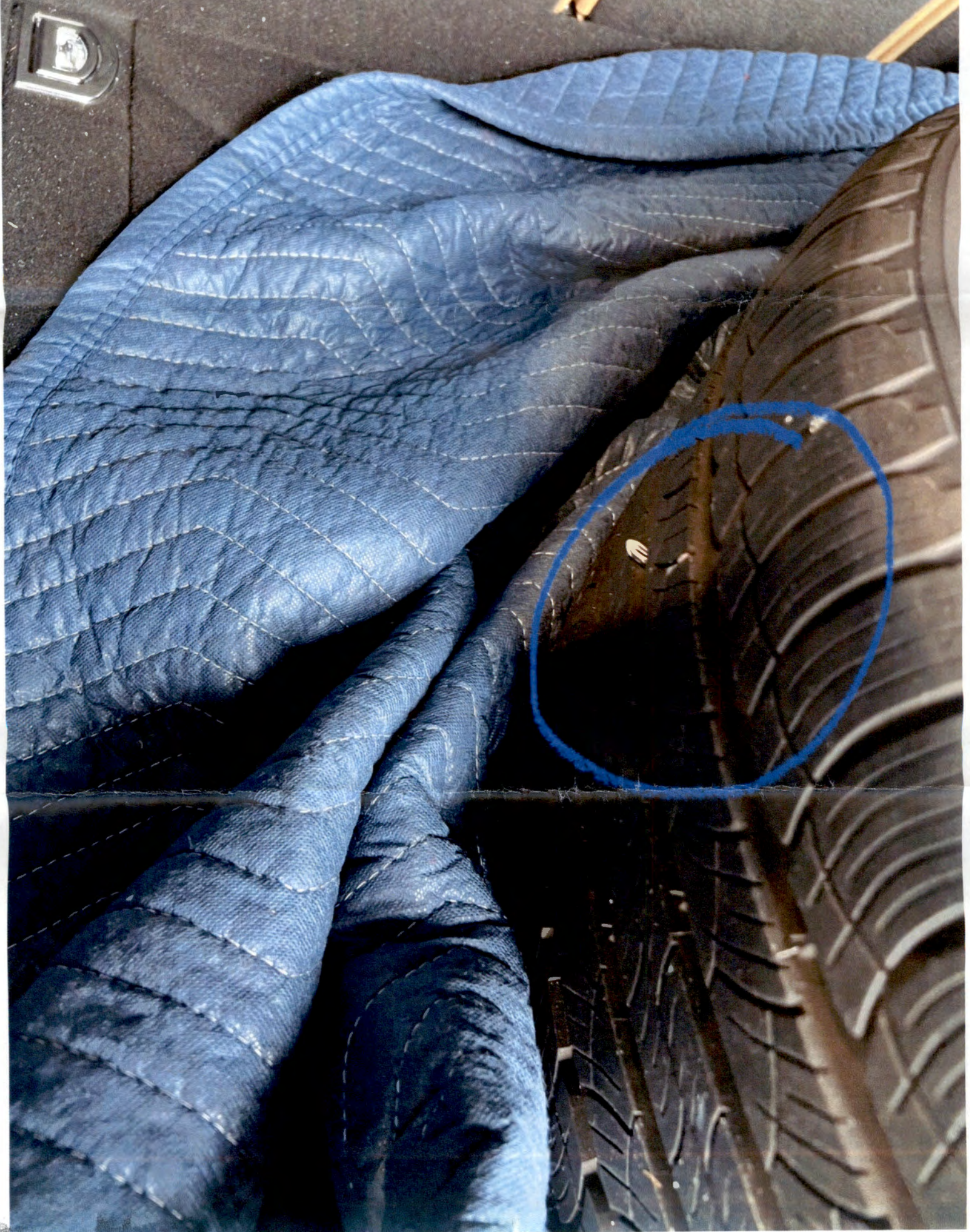
Thank You for servicing with Porsche of San Diego. We appreciate your business!  
www.PorscheofSanDiego.com  
This dealer is required by law to charge a nonrefundable \$1 California battery fee and refundable deposit for each lead-acid battery purchased.

Original Estimate (Parts & Labor)	Total Additional Cost Authorized	Approved By:	Date & Time	Authorization Obtained By:	* HAZARDOUS WASTE DISPOSAL COSTS: We have added this charge to cover costs associated with the handling, management and disposal of toxic wastes or hazardous substances under California and Federal Law.	DESCRIPTION	TOTALS
\$	\$			<input type="checkbox"/> Telephone <input type="checkbox"/> Fax (See Attached) <input type="checkbox"/> E-mail (See Attached)		LABOR AMOUNT	69.00
Revised Estimate	\$			<input type="checkbox"/> Telephone <input type="checkbox"/> Fax (See Attached) <input type="checkbox"/> E-mail (See Attached)		PARTS AMOUNT	260.53
\$						GAS, OIL, LUBE	0.00
<input type="checkbox"/> Tire pressure check/inflation service was performed. RF _____ psi LF _____ psi RR _____ psi LR _____ psi <input type="checkbox"/> Customer declined tire pressure check/inflation service. Initials _____					ALL PARTS ARE NEW UNLESS OTHERWISE INDICATED. <input type="checkbox"/> Some Parts Not Returnable	SUBLET AMOUNT	0.00
By signing below, you acknowledge that you were notified of and authorized the Dealership to perform the services/repairs itemized in this invoice and that you received (or had the opportunity to inspect) any replaced parts as requested by you.						WASTE DISPOSAL COSTS *	9.75
						TOTAL CHARGES	339.28
						LESS INSURANCE	249.53
DATE	CUSTOMER SIGNATURE		AUTHORIZED DEALERSHIP REPRESENTATIVE SIGNATURE			SALES TAX	20.81
						PLEASE PAY THIS AMOUNT	110.56

NOTICE TO CONSUMER: PLEASE READ IMPORTANT INFORMATION ON BACK.



ATTACHMENT A





RESOLUTION NO. 2024-0029

A RESOLUTION OF THE BOARD OF THE SAN DIEGO  
COUNTY REGIONAL AIRPORT AUTHORITY,  
REJECTING THE CLAIM OF YOLANDA HIGGINS

**WHEREAS**, on March 11, 2024, Yolanda Higgins filed a claim with the San Diego County Regional Airport Authority ("Authority") for losses she claims were the result of driving over nails on Harbor Drive near San Diego International Airport; and

**WHEREAS**, at its regular meeting on May 2, 2024, the Board considered the claim filed by Yolanda Higgins and the report submitted to the Board, and found that the claim should be rejected.

**NOW, THEREFORE, BE IT RESOLVED** that the Board hereby rejects the claim of Yolanda Higgins; and

**BE IT FURTHER RESOLVED** that the Board finds that this action is not a "project" as defined by the California Environmental Quality Act ("CEQA") (California Public Resources Code §21065); and

**BE IT FURTHER RESOLVED** that the Board finds that this action is not a "development" as defined by the California Coastal Act (California Public Resources Code §30106); and

**BE IT FURTHER RESOLVED** that the Board finds that this action is not a project that involves additional approvals or actions by the Federal Aviation Administration ("FAA") and, therefore, no formal review under the National Environmental Policy Act ("NEPA") is required.



**PASSED, ADOPTED, AND APPROVED** by the Board of the San Diego County Regional Airport Authority at a regular meeting this 2<sup>nd</sup> day of May 2024, by the following vote:

**AYES:** Board Members:

**NOES:** Board Members:

**ABSENT:** Board Members:

**ATTEST:**

---

SHAWNA MORALES  
ASSISTANT AUTHORITY CLERK II,  
BOARD SERVICES

**APPROVED AS TO FORM:**

---

AMY GONZALEZ  
GENERAL COUNSEL

## Staff Report

**Meeting Date:** May 2, 2024

**Subject:**

**Reject Claim of Georgette Stott**

### Recommendation:

Adopt Resolution No. 2024-0030 rejecting claim of Georgette Stott.

### Background/Justification:

On April 5, 2024, Georgette Stott filed a claim ("Attachment A") with the San Diego County Regional Airport Authority ("Authority"). Specifically, Stott alleges that on October 7, 2024, she was injured as the result of metal pole falling on her head while she was in the queue for the TSA checkpoint in Terminal Two at San Diego International Airport. Stott claims damages in the amount of 100 million dollars to include bodily injury and pain and suffering.

As described above, Stott alleges that on October 7, 2023, she was in the queue to transit through the TSA security checkpoint. Stott claims that suddenly and without warning a metal pole or sign struck her, causing injuries.

Stott's claim should be denied. An investigation into the incident revealed no dangerous condition nor any notice of a dangerous condition. As the claimant entered the queue another passenger utilizing a motorized wheelchair with a large bag hanging on its left side collided with an aluminum pole that marks the entrance, causing it to topple over and graze the back of the claimant. A bystander immediately grabbed the pole to upright it. The claimant appeared unfazed by the brush and continued through the queue without displaying any sign of injury. Once through security the claimant contacted Harbor Police to advise them she wanted to be transported to the hospital. The General Counsel has reviewed the claim and recommends rejection.

### Fiscal Impact:

Not applicable.

## Authority Strategies/Focus Areas:

This item supports one or more of the following (*select at least one under each area*):

### Strategies

- ☐ Community Strategy   ☐ Customer Strategy   ☐ Employee Strategy   ☐ Financial Strategy   ☒ Operations Strategy

### Focus Areas

- ☐ Advance the Airport Development Plan   ☐ Transform the Customer Journey   ☒ Optimize Ongoing Business

## Environmental Review:

- A. CEQA: This Board action is not a project that would have a significant effect on the environment as defined by the California Environmental Quality Act ("CEQA"), as amended. 14 Cal. Code Regs. §15378. This Board action is not a "project" subject to CEQA. Cal. Pub. Res. Code §21065.
- B. California Coastal Act Review: This Board action is not a "development" as defined by the California Coastal Act. Cal. Pub. Res. Code §30106.
- C. NEPA: This Board action is not a project that involves additional approvals or actions by the Federal Aviation Administration ("FAA") and, therefore, no formal review under the National Environmental Policy Act ("NEPA") is required.

## Application of Inclusionary Policies:

Not applicable.

## Prepared by:

Amy Gonzalez  
General Counsel

# ATTACHMENT A

SAN DIEGO  
COUNTY  
REGIONAL  
AIRPORT  
AUTHORITY

## ACCIDENT OR DAMAGE

### CLAIM FORM

Please complete all sections.  
Incomplete submittals will be  
returned, unprocessed. Use a  
typewriter or print in ink.

## FOR AUTHORITY USE ONLY

Document No.: \_\_\_\_\_

Filed: \_\_\_\_\_

1) Claimant Name: Georgette Stott

2) Address to which correspondence regarding this claim should be sent:  
DTLA Law Group; 910 S Broadway, Los Angeles, CA 90015

Telephone No.: (213) 389-3765

Date:

3) Date and time of incident: 10/07/2023

4) Location of incident: At or near San Diego International Airport; N Harbor Dr, San Diego, CA 92101

5) Description of incident resulting in claim:

Ms. Stott was in a TSA screening within the premises of San Diego International Airport, when suddenly and without warning a metal TSA sign and/or pole and/or similar object struck Ms. Stott causing her to sustain injuries. The San Diego Regional Airport Authority failed to properly maintain the premises and failed to warn the general public of a dangerous condition.

6) Name(s) of the Authority employee(s) causing the injury, damage or loss, if known: The San Diego Regional  
Airport Authority

7) Persons having firsthand knowledge of incident:

Witness (es) Unknown

Physician(s): Pending

Name:

Name:

Address:

Address:

Phone:

Phone:

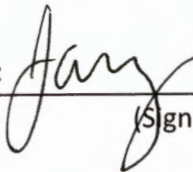
## ATTACHMENT A

8) Describe property damage or personal injury claimed:
Injuries include but are not limited to: Head, back, neck, shoulders, dizziness, headaches, and concussion.
9) Owner and location of damaged property or name/address of person injured:
Georgette Stott 317 Meredith Square, Columbia, SC 29223
10) Detailed list and amount of damages claimed as of date of presentation of claim, including prospective damages. If amount exceeds \$10,000.00, a specific amount need not be included.
\$100,000,000.00 Basis of computation: Bodily injury and pain and suffering.

Dated:

4/5/24

Claimant:



Legal Assist. Jazmine Gomez OBO Georgette Stott

(Signature)

### **Notice to Claimant:**

Where space is insufficient, please use additional paper and identify information by proper section number.

Mail completed original form to:

OR

Deliver completed original form in person to:

Claims  
San Diego County Regional Airport Authority  
P.O. Box 82776  
San Diego, CA 92138-2776

San Diego County Regional Airport Authority  
Administration Reception Desk  
3225 N. Harbor Drive, 3<sup>rd</sup> Floor  
San Diego, CA 92101

RESOLUTION NO. 2024-0030

A RESOLUTION OF THE BOARD OF THE SAN DIEGO  
COUNTY REGIONAL AIRPORT AUTHORITY,  
REJECTING THE CLAIM OF GEORGETTE STOTT

**WHEREAS**, on April 5, 2024, Georgette Stott filed a claim with the San Diego County Regional Airport Authority ("Authority") for losses she claims were the result of being struck by a falling metal pole while in Terminal Two at San Diego International Airport; and

**WHEREAS**, at its regular meeting on May 2, 2024, the Board considered the claim filed by Georgette Stott and the report submitted to the Board, and found that the claim should be rejected.

**NOW, THEREFORE, BE IT RESOLVED** that the Board hereby rejects the claim of Georgette Stott; and

**BE IT FURTHER RESOLVED** that the Board finds that this action is not a "project" as defined by the California Environmental Quality Act ("CEQA") (California Public Resources Code §21065); and

**BE IT FURTHER RESOLVED** that the Board finds that this action is not a "development" as defined by the California Coastal Act (California Public Resources Code §30106); and

**BE IT FURTHER RESOLVED** that the Board finds that this action is not a project that involves additional approvals or actions by the Federal Aviation Administration ("FAA") and, therefore, no formal review under the National Environmental Policy Act ("NEPA") is required.

**PASSED, ADOPTED, AND APPROVED** by the Board of the San Diego County Regional Airport Authority at a regular meeting this 2<sup>nd</sup> day of May, 2024, by the following vote:

**AYES:** Board Members:

**NOES:** Board Members:

**ABSENT:** Board Members:

**ATTEST:**

---

SHAWNA MORALES  
ASSISTANT AUTHORITY CLERK II  
BOARD SERVICES

**APPROVED AS TO FORM:**

---

AMY GONZALEZ  
GENERAL COUNSEL

## Staff Report

Meeting Date: May 2, 2024

### Subject:

### Reject Claim of Bibiagha Hussain

### Recommendation:

Adopt Resolution No. 2024-0031 rejecting claim of Bibiagha Hussain.

### Background/Justification:

On March 22, 2024, Bibiagha Hussain filed a claim ("Attachment A") with the San Diego County Regional Airport Authority ("Authority"). Specifically, Hussain alleges that on October 31, 2023, she was injured as the result of falling on the escalator in Terminal One at San Diego International Airport. Hussain claims damages in an unspecified amount exceeding \$10,000 to include medical treatment.

As described above, Hussain alleges that on October 31, 2023, she was on the escalator when the wheel of her luggage became caught in the escalator mechanism. She claims this unexpected obstruction caused her to fall on her hip and then continue to tumble down the escalator, necessitating a partial hip replacement.

Hussain's claim should be denied. There was no dangerous condition, nor did the Authority have notice of a dangerous condition. An investigation into the incident revealed the claimant boarded the escalator with luggage in one hand and a bag in the other. Her suitcase was placed on a step ahead and caused her to fall as it pulled her off balance when the stairs separated and she was not holding a handrail. Paramedics assisted the claimant who initially refused treatment but after waiting a period of time for her flight decided to go to the hospital. The General Counsel has reviewed the claim and recommends rejection.

### Fiscal Impact:

Not applicable.



## Authority Strategies/Focus Areas:

This item supports one or more of the following (*select at least one under each area*):

### Strategies

- ☐ Community Strategy   ☐ Customer Strategy   ☐ Employee Strategy   ☐ Financial Strategy   ☒ Operations Strategy

### Focus Areas

- ☐ Advance the Airport Development Plan   ☐ Transform the Customer Journey   ☒ Optimize Ongoing Business

### Environmental Review:

- A. CEQA: This Board action is not a project that would have a significant effect on the environment as defined by the California Environmental Quality Act ("CEQA"), as amended. 14 Cal. Code Regs. §15378. This Board action is not a "project" subject to CEQA. Cal. Pub. Res. Code §21065.
- B. California Coastal Act Review: This Board action is not a "development" as defined by the California Coastal Act. Cal. Pub. Res. Code §30106.
- C. NEPA: This Board action is not a project that involves additional approvals or actions by the Federal Aviation Administration ("FAA") and, therefore, no formal review under the National Environmental Policy Act ("NEPA") is required.

### Application of Inclusionary Policies:

Not applicable.

### Prepared by:

Amy Gonzalez  
General Counsel

# ATTACHMENT A

SAN DIEGO  
COUNTY  
REGIONAL  
AIRPORT  
AUTHORITY

## ACCIDENT OR DAMAGE

### CLAIM FORM

Please complete all sections.  
Incomplete submittals will be  
returned, unprocessed. Use a  
typewriter or print in ink.

## FOR AUTHORITY USE ONLY

Document No.: \_\_\_\_\_

Filed: \_\_\_\_\_

1) Claimant Name: Bibiagha Hussain	
2) Address to which correspondence regarding this claim should be sent: Connor Er, Esq. Batta Fulkerson Law Group 1899 McKee Street San Diego, CA 92110	
Telephone No.: 619-455-0415	Date: 3/22/2024
3) Date and time of incident: 10/31/2023	
4) Location of incident: Terminal 1 Escalator at San Diego International Airport: 3225 N Harbor Dr, San Diego, CA 92101	
5) Description of incident resulting in claim: The incident occurred when the wheel of Ms. Hussain's luggage became caught in the escalator's mechanism. This unexpected obstruction caused Ms. Hussain to fall onto her hip. Following the initial fall, Ms. Hussain continued to tumble down the escalator.	
6) Name(s) of the Authority employee(s) causing the injury, damage or loss, if known: Unknown at this time.	
7) Persons having firsthand knowledge of incident:	
Witness (es) Unknown at this time - there were	Physician(s): Surgeon who performed the
Name: nearby witnesses at the time of the fall.	Name: hemiarthroplasty. Unknown at this time.
Address:	Address:
Phone:	Phone:

## ATTACHMENT A

8) Describe property damage or personal injury claimed:

Ms. Hussain sustained a femoral neck fracture that necessitated a partial hip replacement. The procedure, known as hemiarthroplasty, was carried out on the day following her fall.

9) Owner and location of damaged property or name/address of person injured:

Bibiagha Hussain 5108 Rebel Rd., San Diego, Ca 92117

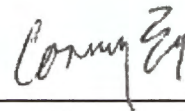
10) Detailed list and amount of damages claimed as of date of presentation of claim, including prospective damages. If amount exceeds \$10,000.00, a specific amount need not be included.

Damages exceed \$10,000.00 based on medical treatment and medical billing. The specific amount of damages are unknown at this time.

Dated: 3/22/2024

Claimant:

Connor Er, Esq.  
Attorney for Claimant,  
Bibiagha Hussain



(Signature)

### **Notice to Claimant:**

Where space is insufficient, please use additional paper and identify information by proper section number.

Mail completed original form to:

OR

Deliver completed original form in person to:

Claims  
San Diego County Regional Airport Authority  
P.O. Box 82776  
San Diego, CA 92138-2776

San Diego County Regional Airport Authority  
Administration Reception Desk  
3225 N. Harbor Drive, 3<sup>rd</sup> Floor  
San Diego, CA 92101

RESOLUTION NO. 2024-0031

A RESOLUTION OF THE BOARD OF THE SAN DIEGO  
COUNTY REGIONAL AIRPORT AUTHORITY,  
REJECTING THE CLAIM OF BIBIAGHA HUSSAIN

**WHEREAS**, on March 22, 2024, Bibiagha Hussain filed a claim with the San Diego County Regional Airport Authority ("Authority") for losses she claims were the result of falling on an escalator in Terminal One at San Diego International Airport; and

**WHEREAS**, at its regular meeting on May 2, 2024, the Board considered the claim filed by Bibiagha Hussain and the report submitted to the Board, and found that the claim should be rejected.

**NOW, THEREFORE, BE IT RESOLVED** that the Board hereby rejects the claim of Bibiagha Hussain; and

**BE IT FURTHER RESOLVED** that the Board finds that this action is not a "project" as defined by the California Environmental Quality Act ("CEQA") (California Public Resources Code §21065); and

**BE IT FURTHER RESOLVED** that the Board finds that this action is not a "development" as defined by the California Coastal Act (California Public Resources Code §30106); and

**BE IT FURTHER RESOLVED** that the Board finds that this action is not a project that involves additional approvals or actions by the Federal Aviation Administration ("FAA") and, therefore, no formal review under the National Environmental Policy Act ("NEPA") is required.

**PASSED, ADOPTED, AND APPROVED** by the Board of the San Diego County Regional Airport Authority at a regular meeting this 2<sup>nd</sup> day of May, 2024, by the following vote:

**AYES:** Board Members:

**NOES:** Board Members:

**ABSENT:** Board Members:

**ATTEST:**

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SHAWNA MORALES  
ASSISTANT AUTHORITY CLERK II  
BOARD SERVICES

**APPROVED AS TO FORM:**

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AMY GONZALEZ  
GENERAL COUNSEL

## Board Communication

Date: May 2, 2024  
To: Board Members  
Via: Kimberly J. Becker, President/CEO  
From: Scott M. Brickner, Chief Financial Officer  
Subject: Accept the Unaudited Financial Statements for the Nine Months  
Ended March 31, 2024 and 2023:

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Attached is the Authority's Unaudited Financial Statements for the Nine Months Ended March 31, 2024, and 2023 that was presented to the Finance Committee on April 22, 2024. The Committee voted unanimously to forward it to the Board with a recommendation for acceptance.

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY**  
**Statements of Net Position**  
**as of March 31, 2024**  
**(Unaudited)**

ASSETS	FY 2024	FY 2023
<b>Current assets:</b>		
Cash and investments <sup>(1)</sup>	\$ 131,652,724	\$ 133,659,698
Tenant lease receivable, net of allowance of FY 2024: (\$502,893) and FY 2023: (\$223,616)	18,995,264	30,022,798
Grants receivable	35,619,432	7,974,432
Lease receivable-current portion	24,861,114	28,148,547
Notes receivable-current portion	4,926,819	4,766,887
Prepaid expenses and other current assets	23,018,009	16,130,994
<b>Total current assets</b>	<b>239,073,362</b>	<b>220,703,356</b>
<b>Cash designated for capital projects and other<sup>(1)</sup></b>	<b>182,763,021</b>	<b>86,317,774</b>
<b>Restricted assets:</b>		
Cash and investments:		
Bonds reserve <sup>(1)</sup>	69,675,274	65,947,554
Passenger facility charges and interest unapplied <sup>(1)</sup>	137,773,600	74,009,101
Customer facility charges and interest unapplied <sup>(1)</sup>	26,865,258	25,097,267
SBD Bond Guarantee <sup>(1)</sup>	-	2,222,300
Bond proceeds held by trustee <sup>(1)</sup>	1,937,896,359	1,639,154,223
Passenger facility charges receivable	5,631,577	5,458,255
Customer facility charges receivable	3,233,545	2,995,022
Customer facility charges held by trustee	123,170	146,950
OCIP insurance reserve	2,044,534	2,403,167
<b>Total restricted assets</b>	<b>2,183,243,317</b>	<b>1,817,433,839</b>
<b>Noncurrent assets:</b>		
<b>Capital assets:</b>		
Land and land improvements	182,279,198	182,279,198
Runways, roads and parking lots	630,530,129	636,256,208
Buildings and structures	1,871,955,218	1,809,144,096
Lease Assets	464,378	464,378
Subscription Assets	238,303,897	238,303,897
Machinery and equipment	78,066,447	62,063,746
Vehicles	28,033,242	28,403,415
Office furniture and equipment	34,938,709	34,638,136
Works of art	13,980,641	13,980,641
Construction-in-progress	1,866,745,277	998,126,409
	<b>4,945,297,136</b>	<b>4,003,660,124</b>
Less accumulated depreciation	(1,508,087,498)	(1,393,036,535)
<b>Total capital assets, net</b>	<b>3,437,209,638</b>	<b>2,610,623,589</b>
<b>Other assets:</b>		
Lease receivable - long-term portion	281,721,628	293,934,861
Notes receivable - long-term portion	20,765,139	25,811,587
Investments - long-term portion <sup>(1)</sup>	259,963,347	408,993,479
Deferred Bond Refunding	9,708,287	-
Net pension and OPEB Asset	-	13,352,522
Security deposit	861,029	1,017,029
<b>Total other assets</b>	<b>573,019,430</b>	<b>743,109,478</b>
<b>Deferred outflows of resources:</b>		
Deferred pension outflows	11,021,938	15,614,562
Deferred OPEB outflows	5,807,029	4,179,604
Deferred POB outflows	346,047	620,939
<b>Total assets and deferred outflows of resources</b>	<b>\$ 6,632,483,782</b>	<b>\$ 5,498,603,140</b>

<sup>(1)</sup> Total cash and investments, \$2,746,589,583 for FY 2024 and \$2,435,401,395 for FY 2023

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY**  
**Statements of Net Position**  
**as of March 31, 2024**  
**(Unaudited)**

**LIABILITIES AND NET POSITION**

	<b>FY 2024</b>	<b>FY 2023</b>
<b>Current liabilities:</b>		
Accounts payable and accrued liabilities	\$ 131,033,706	\$ 105,138,430
Deposits and other current liabilities	8,605,198	13,401,306
Current lease liability	4,276,926	4,194,541
Current subscription liability	117,766	117,854
<b>Total current liabilities</b>	<b>144,033,596</b>	<b>122,852,131</b>
<b>Current liabilities - payable from restricted assets:</b>		
Current portion of long-term debt	58,555,000	50,055,000
Accrued interest on bonds and variable debt	38,724,881	35,870,888
<b>Total liabilities payable from restricted assets</b>	<b>97,279,881</b>	<b>85,925,888</b>
<b>Long-term liabilities:</b>		
Variable debt	-	80,100,000
Other long-term liabilities	8,941,313	19,387,224
Long-term lease Liability	225,385,651	228,947,243
Long-term subscription Liability	117,377	233,299
Long term debt - bonds net of amortized premium	4,507,616,664	3,557,351,957
Net pension liability	5,583,686	-
<b>Total long-term liabilities</b>	<b>4,747,644,691</b>	<b>3,886,019,723</b>
<b>Total liabilities</b>	<b>4,988,958,169</b>	<b>4,094,797,742</b>
<b>Deferred inflows of resources:</b>		
Deferred pension inflows	3,967,391	26,976,051
Deferred OPEB inflows	1,653,747	4,901,161
Deferred POB inflows	782,577	282,243
Deferred Inflows Bond Refunding	17,815,294	9,566,498
Deferred Inflow of resources - leases	147,922,470	168,064,374
Deferred Inflow of resources - partnership leases	223,274,766	195,544,264
<b>Total liabilities and deferred inflows of resources</b>	<b>\$ 5,384,374,414</b>	<b>\$ 4,500,132,333</b>
<b>Net Position:</b>		
Invested in capital assets, net of related debt	599,766,065	313,184,661
Other restricted	259,653,581	185,852,649
Unrestricted:		
Designated	209,131,159	114,570,440
Undesignated	179,558,563	384,863,057
<b>Total Net Position</b>	<b>\$ 1,248,109,368</b>	<b>\$ 998,470,807</b>



**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY**  
**Statements of Revenues, Expenses, and Changes in Net Position**  
**For the Nine Months Ended March 31, 2024 and 2023**  
**(Unaudited)**

	<b>Budget</b>	<b>Actual</b>	<b>Variance Favorable (Unfavorable)</b>	<b>% Change</b>	<b>Prior Year</b>
<b>Operating revenues:</b>					
Aviation revenue:					
Landing fees	\$ 40,043,914	\$ 39,317,130	\$ (726,784)	(2)%	\$ 33,325,592
Aircraft parking fees	10,535,302	11,077,546	542,244	5%	8,481,961
Building rentals	110,120,417	111,096,238	975,821	1%	97,687,742
CUPPS Support Charges	7,522,389	7,908,560	386,171	5%	8,040,494
Other aviation revenue	(1,883,904)	(1,436,234)	447,670	24%	(3,013,703)
Terminal rent non-airline	1,944,279	2,048,443	104,164	5%	1,960,566
Terminal concessions	24,141,952	24,922,279	780,327	3%	23,204,263
Rental car license fees	29,496,615	28,541,322	(955,293)	(3)%	29,804,022
Rental car center cost recovery	1,579,446	2,434,641	855,195	54%	2,074,295
License fees other	6,332,114	7,089,988	757,874	12%	6,371,417
Parking revenue	38,170,844	37,402,541	(768,303)	(2)%	32,463,677
Ground transportation permits and citatio	15,134,012	15,904,790	770,778	5%	13,758,665
Ground rentals	19,374,352	19,832,231	457,879	2%	18,743,216
Grant reimbursements	221,600	227,280	5,680	3%	219,200
Other operating revenue	1,370,283	2,177,450	807,167	59%	2,274,519
<b>Total operating revenues</b>	<b>304,103,615</b>	<b>308,544,205</b>	<b>4,440,590</b>	<b>1%</b>	<b>275,395,926</b>
<b>Operating expenses:</b>					
Salaries and benefits	42,459,064	41,137,818	1,321,246	3%	38,188,596
Contractual services	41,333,426	39,072,725	2,260,701	5%	33,128,761
Safety and security	26,160,896	27,095,471	(934,575)	(4)%	24,899,238
Space rental	7,926,130	7,933,843	(7,713)	-	7,878,996
Utilities	16,487,738	15,724,238	763,500	5%	12,814,027
Maintenance	9,050,009	10,952,859	(1,902,850)	(21)%	8,754,224
Equipment and systems	279,999	271,844	8,155	3%	249,767
Materials and supplies	524,528	461,644	62,884	12%	455,396
Insurance	1,664,367	1,725,323	(60,956)	(4)%	1,504,688
Employee development and support	658,437	482,725	175,712	27%	445,439
Business development	2,205,179	1,914,619	290,560	13%	1,358,688
Equipment rentals and repairs	3,563,601	3,518,719	44,882	1%	2,905,272
<b>Total operating expenses</b>	<b>152,313,374</b>	<b>150,291,828</b>	<b>2,021,546</b>	<b>1%</b>	<b>132,583,092</b>
Depreciation	84,656,026	84,656,026	-	-	92,778,464
<b>Operating income (loss)</b>	<b>67,134,216</b>	<b>73,596,352</b>	<b>6,462,136</b>	<b>10%</b>	<b>50,034,371</b>
<b>Nonoperating revenue (expenses):</b>					
Passenger facility charges	33,163,869	33,985,456	821,587	2%	32,985,595
Customer facility charges	25,657,273	26,075,402	418,129	2%	25,176,688
Federal Relief Grants	-	-	-	-	-
Quieter Home Program	(1,485,357)	(1,502,578)	(17,221)	(1)%	(2,076,578)
Interest income	32,814,274	50,984,131	18,169,857	55%	26,100,177
Interest expense	(122,055,738)	(134,609,997)	(12,554,259)	(10)%	(109,020,448)
Bond amortization costs	19,615,362	19,486,952	(128,410)	(1)%	20,076,734
Other nonoperating income (expenses)	(15,000)	53,456,455	53,471,455	-	11,600,864
<b>Nonoperating revenue, net</b>	<b>(12,305,317)</b>	<b>47,875,821</b>	<b>60,181,138</b>	<b>489%</b>	<b>4,843,032</b>
<b>Change in net position before capital grant contributions</b>	<b>54,828,899</b>	<b>121,472,173</b>	<b>66,643,274</b>	<b>122%</b>	<b>54,877,403</b>
Capital grant contributions	49,614,164	93,457,826	43,843,661	88%	29,525,064
<b>Change in net position</b>	<b>\$ 104,443,063</b>	<b>\$ 214,929,998</b>	<b>\$ 110,486,935</b>	<b>106%</b>	<b>\$ 84,402,467</b>

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY**  
**Statements of Revenues, Expenses, and Changes in Net Position**  
**For the Month Ended March 31, 2024**  
**(Unaudited)**

	<b>Budget</b>	<b>Actual</b>	<b>Variance Favorable (Unfavorable)</b>	<b>% Change</b>	<b>Prior Year</b>
<b>Operating revenues:</b>					
Aviation revenue:					
Landing fees	\$ 4,372,448	\$ 4,286,426	\$ (86,022)	(2)%	\$ 3,770,295
Aircraft parking fees	981,184	1,079,250	98,066	10%	779,971
Building rentals	12,030,054	12,502,803	472,749	4%	10,975,189
CUPPS Support Charges	813,073	907,483	94,410	12%	953,559
Other aviation revenue	(203,120)	(174,263)	28,857	14%	(312,274)
Terminal rent non-airline	219,078	227,167	8,089	4%	213,124
Terminal concessions	2,605,313	2,921,030	315,717	12%	2,684,278
Rental car license fees	3,506,319	1,877,410	(1,628,909)	(46)%	3,298,932
Rental car center cost recovery	175,494	288,730	113,236	65%	211,921
License fees other	561,093	813,384	252,291	45%	786,398
Parking revenue	4,185,817	4,272,887	87,070	2%	4,387,389
Ground transportation permits and citatic	1,780,508	1,859,498	78,990	4%	1,634,838
Ground rentals	2,152,706	2,189,934	37,228	2%	2,145,913
Grant reimbursements	24,800	27,280	2,480	10%	24,800
Other operating revenue	135,227	151,210	15,983	12%	165,605
<b>Total operating revenues</b>	<b>33,339,994</b>	<b>33,230,229</b>	<b>(109,765)</b>	<b>-</b>	<b>31,719,938</b>
<b>Operating expenses:</b>					
Salaries and benefits	4,545,124	4,600,557	(55,433)	(1)%	4,167,001
Contractual services	4,847,770	4,386,939	460,831	10%	3,838,972
Safety and security	2,783,488	3,259,178	(475,690)	(17)%	2,493,642
Space rental	881,270	882,224	(954)	-	874,263
Utilities	1,643,068	1,575,446	67,622	4%	1,594,774
Maintenance	1,176,993	3,027,592	(1,850,599)	(157)%	1,010,541
Equipment and systems	96,293	32,742	63,551	66%	30,987
Materials and supplies	72,572	39,903	32,669	45%	35,393
Insurance	184,774	192,769	(7,995)	(4)%	260,498
Employee development and support	72,525	53,801	18,724	26%	30,787
Business development	319,893	475,214	(155,321)	(49)%	93,364
Equipment rentals and repairs	379,120	529,447	(150,327)	(40)%	301,634
<b>Total operating expenses</b>	<b>17,002,890</b>	<b>19,055,812</b>	<b>(2,052,922)</b>	<b>(12)%</b>	<b>14,731,856</b>
Depreciation	9,239,442	9,239,442	-	-	9,411,147
<b>Operating income (loss)</b>	<b>7,097,663</b>	<b>4,934,975</b>	<b>(2,162,687)</b>	<b>(30)%</b>	<b>7,576,935</b>
<b>Nonoperating revenue (expenses):</b>					
Passenger facility charges	1,943,179	871,466	(1,071,713)	(55)%	2,021,571
Customer facility charges	2,771,441	3,125,383	353,942	13%	2,922,057
Federal Relief Grants	-	-	-	-	-
Quieter Home Program	(173,003)	(127,455)	45,548	26%	26,107
Interest income	3,867,998	5,609,423	1,741,425	45%	4,581,329
Interest expense	(15,801,614)	(15,689,020)	112,594	1%	(12,139,526)
Bond amortization costs	2,163,720	2,138,080	(25,640)	(1)%	2,215,958
Other nonoperating income (expenses)	1	4,378,132	4,378,131	-	16,490,042
<b>Nonoperating revenue, net</b>	<b>(5,228,278)</b>	<b>306,009</b>	<b>5,534,287</b>	<b>106%</b>	<b>16,117,538</b>
<b>Change in net position before capital grant contributions</b>	<b>1,869,384</b>	<b>5,240,984</b>	<b>3,371,600</b>	<b>180%</b>	<b>23,694,473</b>
Capital grant contributions	5,509,558	9,257,321	3,747,763	68%	3,215,916
<b>Change in net position</b>	<b>\$ 7,378,942</b>	<b>\$ 14,498,305</b>	<b>\$ 7,119,363</b>	<b>96%</b>	<b>\$ 26,910,389</b>



**San Diego County Regional Airport Authority**  
**Authority Detail Income Statement - Supplemental Schedule**  
*For the nine months ended March 31, 2024*  
*(Unaudited)*

Print Date: 4/9/2024  
Print Time: 1:15:40PM  
Report ID: GL0012

	Month to Date					Year to Date				
	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual
<b>Landing Fees</b>										
41112 - Landing Fees	\$4,372,448	\$4,286,426	\$(86,022)	(2)	\$3,770,295	\$40,043,914	\$39,317,130	\$(726,784)	(2)	\$33,339,148
41113 - Landing Fee Rebate	0	0	0	0	0	0	0	0	0	(13,556)
<b>Total Landing Fees</b>	<b>4,372,448</b>	<b>4,286,426</b>	<b>(86,022)</b>	<b>(2)</b>	<b>3,770,295</b>	<b>40,043,914</b>	<b>39,317,130</b>	<b>(726,784)</b>	<b>(2)</b>	<b>33,325,592</b>
<b>Aircraft Parking Fees</b>										
41160 - Aircraft Parking Position Rent	698,860	683,331	(15,529)	(2)	946,007	6,289,742	6,161,766	(127,976)	(2)	5,844,532
41162 - Parking Position Turn Fee	67,342	78,103	10,761	16	188,385	972,249	1,807,688	835,439	86	1,166,730
41165 - Overnight Parking Fee	214,981	317,816	102,835	48	(354,420)	3,273,312	3,108,092	(165,219)	(5)	1,470,699
<b>Total Aircraft Parking Fees</b>	<b>981,184</b>	<b>1,079,250</b>	<b>98,066</b>	<b>10</b>	<b>779,971</b>	<b>10,535,302</b>	<b>11,077,546</b>	<b>542,244</b>	<b>5</b>	<b>8,481,961</b>
<b>Building and Other Rents</b>										
41210 - Terminal Rent	11,724,637	12,229,031	504,395	4	10,750,559	107,446,221	108,619,041	1,172,821	1	95,309,462
41215 - Federal Inspection Services	305,417	273,772	(31,645)	(10)	224,630	2,674,196	2,477,197	(196,999)	(7)	2,378,280
<b>Total Building and Other Rents</b>	<b>12,030,054</b>	<b>12,502,803</b>	<b>472,750</b>	<b>4</b>	<b>10,975,189</b>	<b>110,120,417</b>	<b>111,096,238</b>	<b>975,821</b>	<b>1</b>	<b>97,687,742</b>
<b>CUPPS Support Charges</b>										
41400 - Common Use Fees	813,073	907,483	94,410	12	953,559	7,522,389	7,908,560	386,171	5	8,040,494
<b>Total CUPPS Support Charges</b>	<b>813,073</b>	<b>907,483</b>	<b>94,410</b>	<b>12</b>	<b>953,559</b>	<b>7,522,389</b>	<b>7,908,560</b>	<b>386,171</b>	<b>5</b>	<b>8,040,494</b>
<b>Other Aviation</b>										
43100 - Fuel Franchise Fees	13,108	11,733	(1,376)	(10)	23,257	206,150	178,024	(28,126)	(14)	201,318
43115 - Other Aviation	0	0	0	0	0	0	0	0	0	1,569
43140 - Air Service Incentive Rebates	(216,228)	(185,995)	30,233	14	(335,530)	(2,090,054)	(1,614,258)	475,797	23	(3,216,591)
<b>Total Other Aviation</b>	<b>(203,120)</b>	<b>(174,263)</b>	<b>28,857</b>	<b>14</b>	<b>(312,274)</b>	<b>(1,883,904)</b>	<b>(1,436,234)</b>	<b>447,670</b>	<b>24</b>	<b>(3,013,703)</b>
<b>Non-Airline Terminal Rents</b>										
45010 - Terminal Rent - Non-Airline	219,078	227,167	8,089	4	213,124	1,944,279	2,048,443	104,164	5	1,960,566
<b>Total Non-Airline Terminal Rents</b>	<b>219,078</b>	<b>227,167</b>	<b>8,089</b>	<b>4</b>	<b>213,124</b>	<b>1,944,279</b>	<b>2,048,443</b>	<b>104,164</b>	<b>5</b>	<b>1,960,566</b>

**San Diego County Regional Airport Authority**  
**Authority Detail Income Statement - Supplemental Schedule**  
For the nine months ended March 31, 2024  
(Unaudited)

Print Date: 4/9/2024  
Print Time: 1:15:40PM  
Report ID: GL0012

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	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual
<b>Concession Revenue</b>										
45111 - Term Concessions-Food & Bev	\$1,166,868	\$1,340,844	\$173,976	15	\$1,287,973	\$11,191,415	\$11,265,405	\$73,990	1	\$10,578,979
45112 - Terminal Concessions - Retail	696,024	716,866	20,842	3	724,277	6,341,444	6,343,032	1,588	0	6,432,055
45113 - Term Concessions - Other	375,976	497,687	121,711	32	328,402	3,245,815	3,970,921	725,106	22	3,096,825
45114 - Term Concessions Space Rents	97,246	89,708	(7,537)	(8)	86,138	720,424	807,374	86,950	12	679,642
45115 - Term Concessions Cost Recovery	118,235	133,864	15,628	13	124,499	1,286,354	1,273,752	(12,602)	(1)	1,247,690
45116 - Rec Distr Center Cost Recovery	150,964	142,061	(8,903)	(6)	132,989	1,356,500	1,261,794	(94,706)	(7)	1,206,415
45117 - Concessions Marketing Program	0	0	0	0	0	0	0	0	0	400,927
45119 - Term Concessions-Revenue Waived	0	0	0	0	0	0	0	0	0	(438,269)
45120 - Rental car license fees	3,506,319	1,877,410	(1,628,909)	(46)	3,298,932	29,496,615	28,541,322	(955,293)	(3)	29,804,022
45121 - Rental Car Center Cost Recover	175,494	288,730	113,236	65	211,921	1,579,446	2,434,641	855,195	54	2,074,295
45130 - License Fees - Other	561,093	813,384	252,291	45	786,398	6,332,114	7,089,988	757,874	12	6,371,417
<b>Total Concession Revenue</b>	<b>6,848,219</b>	<b>5,900,554</b>	<b>(947,666)</b>	<b>(14)</b>	<b>6,981,529</b>	<b>61,550,127</b>	<b>62,988,231</b>	<b>1,438,104</b>	<b>2</b>	<b>61,453,998</b>
<b>Parking and Ground Transportat</b>										
45210 - Parking	4,185,817	4,272,887	87,070	2	4,387,389	38,170,844	37,402,541	(768,303)	(2)	32,463,677
45220 - AVI fees	1,736,591	1,817,437	80,846	5	1,590,417	14,553,026	15,321,315	768,289	5	13,190,903
45240 - Ground Transportation Pe	17,979	11,625	(6,354)	(35)	19,950	363,687	348,750	(14,937)	(4)	378,097
45250 - Citations	25,938	30,436	4,498	17	24,471	217,299	234,725	17,426	8	189,665
<b>Total Parking and Ground Transportat</b>	<b>5,966,325</b>	<b>6,132,385</b>	<b>166,060</b>	<b>3</b>	<b>6,022,228</b>	<b>53,304,856</b>	<b>53,307,332</b>	<b>2,476</b>	<b>0</b>	<b>46,222,342</b>
<b>Ground Rentals</b>										
45310 - Ground Rental Fixed - N	1,909,689	1,873,629	(36,060)	(2)	1,846,919	17,187,204	16,986,146	(201,058)	(1)	16,627,894
45315 - ASB Cost Recovery	32,847	32,878	31	0	23,564	295,619	295,280	(338)	0	210,873
45325 - Fuel Lease Revenue	203,096	280,318	77,222	38	204,172	1,827,860	2,522,857	694,998	38	1,808,452
45326 - AFO Cost Recovery	7,075	3,110	(3,965)	(56)	71,258	63,671	27,948	(35,722)	(56)	95,997
<b>Total Ground Rentals</b>	<b>2,152,706</b>	<b>2,189,934</b>	<b>37,228</b>	<b>2</b>	<b>2,145,913</b>	<b>19,374,352</b>	<b>19,832,231</b>	<b>457,879</b>	<b>2</b>	<b>18,743,216</b>
<b>Grant Reimbursements</b>										
45410 - TSA Reimbursements	24,800	27,280	2,480	10	24,800	221,600	227,280	5,680	3	219,200
<b>Total Grant Reimbursements</b>	<b>24,800</b>	<b>27,280</b>	<b>2,480</b>	<b>10</b>	<b>24,800</b>	<b>221,600</b>	<b>227,280</b>	<b>5,680</b>	<b>3</b>	<b>219,200</b>

**San Diego County Regional Airport Authority**  
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Print Time: 1:15:40PM  
Report ID: GL0012

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	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual
<b>Other Operating Revenue</b>										
45510 - Finger Printing Fee	\$17,226	\$10,791	\$(6,435)	(37)	\$20,873	\$125,648	\$130,821	\$5,173	4	\$145,174
45520 - Utilities Reimbursements	20,000	23,272	3,272	16	23,272	180,000	209,451	29,451	16	209,451
45530 - Miscellaneous Other Reve	1,167	14,497	13,330	1,143	2,119	10,500	601,807	591,307	5,631	487,767
45535 - Innovation Lab Revenue	0	(1,635)	(1,635)	0	(1,496)	0	9,239	9,239	0	11,445
45540 - Service Charges	7,314	7,978	664	9	14,327	65,825	217,770	151,945	231	231,958
45550 - Telecom Services	67,102	85,502	18,400	27	78,487	594,148	759,745	165,597	28	696,891
45570 - FBO Landing Fees	22,419	10,803	(11,616)	(52)	28,024	390,682	246,335	(144,347)	(37)	488,354
45580 - Equipment Rental	0	0	0	0	0	3,480	2,320	(1,160)	(33)	3,480
45599 - Other Operating Rev Waived	0	0	0	0	0	0	(39)	(39)	0	0
<b>Total Other Operating Revenue</b>	<b>135,228</b>	<b>151,209</b>	<b>15,981</b>	<b>12</b>	<b>165,605</b>	<b>1,370,283</b>	<b>2,177,448</b>	<b>807,165</b>	<b>59</b>	<b>2,274,520</b>
<b>Total Operating Revenue</b>	<b>33,339,994</b>	<b>33,230,229</b>	<b>(109,766)</b>	<b>0</b>	<b>31,719,938</b>	<b>304,103,615</b>	<b>308,544,205</b>	<b>4,440,590</b>	<b>1</b>	<b>275,395,926</b>
<b>Personnel Expenses</b>										
<b>Salaries</b>										
51110 - Salaries & Wages	3,329,336	2,921,826	407,510	12	2,566,018	31,400,600	25,969,603	5,430,997	17	23,161,448
51210 - Paid Time Off	0	407,151	(407,151)	0	269,579	0	3,387,680	(3,387,680)	0	3,176,795
51220 - Holiday Pay	0	0	0	0	436	0	643,028	(643,028)	0	581,309
51240 - Other Leave With Pay	0	17,087	(17,087)	0	7,831	0	104,348	(104,348)	0	166,062
51250 - Special Pay	0	32,948	(32,948)	0	32,967	282,177	187,296	94,881	34	3,512
<b>Total Salaries</b>	<b>3,329,336</b>	<b>3,379,013</b>	<b>(49,677)</b>	<b>(1)</b>	<b>2,876,831</b>	<b>31,682,777</b>	<b>30,291,954</b>	<b>1,390,822</b>	<b>4</b>	<b>27,089,125</b>
52110 - Overtime	39,989	65,887	(25,897)	(65)	50,823	442,927	633,107	(190,180)	(43)	494,045

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<b>Benefits</b>										
54110 - FICA Tax	\$257,600	\$256,499	\$1,101	0	\$219,243	\$2,393,349	\$2,166,799	\$226,550	9	\$1,951,163
54120 - Unemployment Insurance-S	0	0	0	0	0	0	35,387	(35,387)	0	0
54130 - Workers Compensation Ins	29,173	17,540	11,633	40	15,325	270,340	161,882	108,459	40	144,939
54135 - Workers Comp Incident Expense	0	0	0	0	514	0	50,945	(50,945)	0	274,896
54210 - Medical Insurance	514,060	409,526	104,534	20	354,515	4,280,284	3,549,630	730,655	17	3,059,134
54220 - Dental Insurance	30,188	22,903	7,285	24	22,795	247,870	207,844	40,026	16	188,437
54230 - Vision Insurance	4,344	3,687	658	15	3,097	39,045	30,492	8,553	22	27,191
54240 - Life Insurance	6,939	4,972	1,966	28	5,067	62,144	45,931	16,213	26	45,106
54250 - Short Term Disability	16,018	11,904	4,114	26	13,683	143,331	110,772	32,560	23	140,954
54260 - LSA Expense	0	18,872	(18,872)	0	0	0	56,575	(56,575)	0	0
54310 - Retirement	747,491	745,734	1,757	0	865,546	6,921,881	6,759,781	162,100	2	7,905,818
54315 - Retiree Health Benefits	88,957	99,012	(10,055)	(11)	92,391	800,617	888,562	(87,944)	(11)	819,090
54410 - Taxable Benefits	0	0	0	0	0	0	5,422	(5,422)	0	15,722
54430 - Accrued Vacation	43,750	13,103	30,647	70	73,135	393,750	182,339	211,411	54	110,002
<b>Total Benefits</b>	<b>1,738,520</b>	<b>1,603,752</b>	<b>134,768</b>	<b>8</b>	<b>1,665,312</b>	<b>15,552,612</b>	<b>14,252,360</b>	<b>1,300,252</b>	<b>8</b>	<b>14,682,452</b>
<b>Cap Labor/Burden/OH Recharge</b>										
54510 - Capitalized Labor Recha	(510,271)	(250,497)	(259,774)	(51)	(253,050)	(4,733,137)	(2,372,695)	(2,360,441)	(50)	(2,367,329)
54515 - Capitalized Burden Rech	0	(149,184)	149,184	0	(157,071)	0	(1,321,078)	1,321,078	0	(1,451,326)
<b>Total Cap Labor/Burden/OH Recharge</b>	<b>(510,271)</b>	<b>(399,681)</b>	<b>(110,590)</b>	<b>(22)</b>	<b>(410,121)</b>	<b>(4,733,137)</b>	<b>(3,693,774)</b>	<b>(1,039,363)</b>	<b>(22)</b>	<b>(3,818,655)</b>
<b>QHP Labor/Burden/OH Recharge</b>										
54520 - QHP Labor Recharge	(52,450)	(22,696)	(29,754)	(57)	(23,594)	(486,115)	(188,860)	(297,255)	(61)	(257,883)
54525 - QHP Burden Recharge	0	(11,185)	11,185	0	(11,696)	0	(86,675)	86,675	0	(111,747)
54526 - QHP OH Contra Acct	0	(15,058)	15,058	0	(23,393)	0	(132,691)	132,691	0	(182,042)
<b>Total QHP Labor/Burden/OH Recharge</b>	<b>(52,450)</b>	<b>(48,938)</b>	<b>(3,512)</b>	<b>(7)</b>	<b>(58,683)</b>	<b>(486,115)</b>	<b>(408,227)</b>	<b>(77,888)</b>	<b>(16)</b>	<b>(551,672)</b>
<b>MM&amp;JS Labor/Burden/OH Recharge</b>										
54530 - MM & JS Labor Recharge	0	524	(524)	0	42,839	0	62,398	(62,398)	0	293,301
<b>Total MM&amp;JS Labor/Burden/OH Recharge</b>	<b>0</b>	<b>524</b>	<b>(524)</b>	<b>0</b>	<b>42,839</b>	<b>0</b>	<b>62,398</b>	<b>(62,398)</b>	<b>0</b>	<b>293,301</b>
<b>Total Personnel Expenses</b>	<b>4,545,124</b>	<b>4,600,557</b>	<b>(55,432)</b>	<b>(1)</b>	<b>4,167,001</b>	<b>42,459,064</b>	<b>41,137,818</b>	<b>1,321,247</b>	<b>3</b>	<b>38,188,596</b>
<b>Non-Personnel Expenses</b>										

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<b>Contract Services</b>										
61100 - Temporary Staffing	\$10,944	\$18,802	\$(7,858)	(72)	\$5,144	\$99,996	\$206,304	\$(106,308)	(106)	\$193,500
61110 - Auditing Services	1,000	0	1,000	100	0	128,680	120,680	8,000	6	173,430
61120 - Legal Services	64,167	74,475	(10,308)	(16)	14,688	480,503	400,839	79,664	17	383,468
61130 - Services - Professional	903,299	743,173	160,125	18	636,387	6,923,989	6,058,290	865,699	13	4,995,463
61150 - Outside Svs - Other	477,400	312,512	164,887	35	380,546	3,704,588	3,494,754	209,834	6	3,127,648
61160 - Services - Custodial	3,215,640	3,085,033	130,607	4	2,657,531	28,469,832	27,456,862	1,012,970	4	22,997,093
61190 - Receiving & Dist Cntr Services	175,321	152,943	22,378	13	144,676	1,525,838	1,334,996	190,843	13	1,258,159
<b>Total Contract Services</b>	<b>4,847,770</b>	<b>4,386,939</b>	<b>460,831</b>	<b>10</b>	<b>3,838,972</b>	<b>41,333,426</b>	<b>39,072,725</b>	<b>2,260,702</b>	<b>5</b>	<b>33,128,761</b>
<b>Safety and Security</b>										
61170 - Services - Fire, Police,	636,802	743,887	(107,085)	(17)	583,456	5,898,791	6,498,108	(599,317)	(10)	5,192,066
61180 - Services - SDUPD-Harbor	1,628,167	2,032,115	(403,948)	(25)	1,535,773	15,779,484	16,438,240	(658,756)	(4)	15,560,297
61185 - Guard Services	369,352	353,428	15,924	4	187,576	3,132,413	2,968,194	164,219	5	2,731,219
61188 - Other Safety & Security Serv	149,167	129,748	19,419	13	186,838	1,350,208	1,190,930	159,278	12	1,415,656
<b>Total Safety and Security</b>	<b>2,783,488</b>	<b>3,259,178</b>	<b>(475,690)</b>	<b>(17)</b>	<b>2,493,642</b>	<b>26,160,896</b>	<b>27,095,471</b>	<b>(934,576)</b>	<b>(4)</b>	<b>24,899,238</b>
<b>Space Rental</b>										
62100 - Rent	881,270	882,224	(954)	0	874,263	7,926,130	7,933,843	(7,713)	0	7,878,996
<b>Total Space Rental</b>	<b>881,270</b>	<b>882,224</b>	<b>(954)</b>	<b>0</b>	<b>874,263</b>	<b>7,926,130</b>	<b>7,933,843</b>	<b>(7,713)</b>	<b>0</b>	<b>7,878,996</b>
<b>Utilities</b>										
63100 - Telephone & Other Commun	54,933	45,202	9,731	18	38,323	494,520	498,935	(4,415)	(1)	387,849
63110 - Utilities - Gas & Electr	1,498,552	1,459,750	38,802	3	1,487,795	14,936,790	14,307,072	629,718	4	11,652,137
63120 - Utilities - Water	89,583	70,494	19,089	21	68,656	1,056,428	918,231	138,197	13	774,041
<b>Total Utilities</b>	<b>1,643,068</b>	<b>1,575,446</b>	<b>67,622</b>	<b>4</b>	<b>1,594,774</b>	<b>16,487,738</b>	<b>15,724,238</b>	<b>763,500</b>	<b>5</b>	<b>12,814,027</b>
<b>Maintenance</b>										
64100 - Facilities Supplies	71,398	73,937	(2,539)	(4)	70,078	659,235	668,180	(8,945)	(1)	522,600
64110 - Maintenance - Annual R	1,051,047	2,781,540	(1,730,492)	(165)	908,928	7,522,162	9,484,838	(1,962,676)	(26)	7,742,262
64125 - Major Maintenance - Mat	5,640	154,704	(149,064)	(2,643)	15,494	465,334	540,324	(74,990)	(16)	282,534
64140 - Refuse & Hazardous Waste	48,908	17,412	31,496	64	16,040	403,278	259,518	143,760	36	206,828
<b>Total Maintenance</b>	<b>1,176,993</b>	<b>3,027,592</b>	<b>(1,850,599)</b>	<b>(157)</b>	<b>1,010,541</b>	<b>9,050,009</b>	<b>10,952,859</b>	<b>(1,902,850)</b>	<b>(21)</b>	<b>8,754,224</b>
<b>Equipment and Systems</b>										
65100 - Equipment & Systems	96,293	32,742	63,551	66	30,987	279,999	271,844	8,155	3	249,767
<b>Total Equipment and Systems</b>	<b>96,293</b>	<b>32,742</b>	<b>63,551</b>	<b>66</b>	<b>30,987</b>	<b>279,999</b>	<b>271,844</b>	<b>8,155</b>	<b>3</b>	<b>249,767</b>

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<b>Materials and Supplies</b>										
65110 - Office & Operating Suppl	\$59,252	\$22,930	\$36,322	61	\$21,823	\$366,232	\$320,646	\$45,586	12	\$362,338
65120 - Safety Equipment & Suppl	10,319	16,208	(5,888)	(57)	4,540	137,796	114,957	22,838	17	78,286
65130 - Tools - Small	3,000	765	2,235	74	9,030	20,500	26,041	(5,541)	(27)	14,772
<b>Total Materials and Supplies</b>	<b>72,572</b>	<b>39,903</b>	<b>32,669</b>	<b>45</b>	<b>35,393</b>	<b>524,528</b>	<b>461,644</b>	<b>62,883</b>	<b>12</b>	<b>455,396</b>
<b>Insurance</b>										
67170 - Insurance - Property	93,550	109,080	(15,530)	(17)	156,177	841,950	981,719	(139,769)	(17)	755,114
67171 - Insurance - Liability	18,540	19,583	(1,044)	(6)	18,625	166,856	176,250	(9,394)	(6)	146,375
67172 - Insurance - Public Offic	20,000	21,217	(1,217)	(6)	4,971	181,400	181,349	52	0	158,560
67173 - Insurance Miscellaneous	52,685	42,890	9,795	19	80,726	474,161	386,006	88,155	19	444,639
<b>Total Insurance</b>	<b>184,774</b>	<b>192,769</b>	<b>(7,995)</b>	<b>(4)</b>	<b>260,498</b>	<b>1,664,367</b>	<b>1,725,323</b>	<b>(60,955)</b>	<b>(4)</b>	<b>1,504,688</b>
<b>Employee Development and Suppo</b>										
66120 - Awards - Service	11,667	1,760	9,907	85	1,100	36,000	27,674	8,326	23	16,423
66130 - Book & Periodicals	2,941	2,692	248	8	1,245	37,465	28,466	8,999	24	18,149
66220 - License & Certifications	43	0	43	100	(749)	3,220	1,443	1,777	55	1,070
66260 - Recruiting	1,250	525	725	58	(14,800)	11,250	2,160	9,090	81	12,471
66280 - Seminars & Training	19,868	15,630	4,237	21	12,605	192,892	106,993	85,899	45	130,459
66290 - Transportation	14,782	16,976	(2,195)	(15)	12,050	134,037	133,167	870	1	99,681
66305 - Travel-Employee Developm	9,525	5,506	4,019	42	10,877	125,478	93,354	32,124	26	78,754
66310 - Tuition	3,333	2,905	428	13	5,550	30,000	19,470	10,530	35	26,120
66320 - Uniforms	9,117	7,806	1,311	14	2,909	88,095	69,999	18,096	21	62,310
<b>Total Employee Development and Suppo</b>	<b>72,525</b>	<b>53,801</b>	<b>18,724</b>	<b>26</b>	<b>30,787</b>	<b>658,437</b>	<b>482,725</b>	<b>175,712</b>	<b>27</b>	<b>445,439</b>
<b>Business Development</b>										
66100 - Advertising	84,926	(29,353)	114,279	135	29,932	587,225	394,070	193,155	33	527,561
66110 - Allowance for Bad Debts	6,875	300,401	(293,526)	(4,269)	18,596	23,125	284,119	(260,994)	(1,129)	22,922
66200 - Memberships & Dues	40,182	23,546	16,636	41	22,755	335,729	247,483	88,246	26	274,194
66225 - Permits, Licenses & Taxes	450	21,456	(21,006)	(4,668)	(42,184)	83,270	99,273	(16,003)	(19)	47,792
66230 - Postage & Shipping	1,099	227	872	79	158	11,388	5,346	6,042	53	7,713
66240 - Promotional Activities	152,473	95,450	57,024	37	56,973	881,886	678,733	203,153	23	368,336
66250 - Promotional Materials	5,921	5,129	792	13	1,545	66,427	49,644	16,784	25	11,219
66300 - Travel-Business Developm	27,967	58,359	(30,392)	(109)	5,589	216,128	155,950	60,178	28	98,951
<b>Total Business Development</b>	<b>319,893</b>	<b>475,214</b>	<b>(155,321)</b>	<b>(49)</b>	<b>93,364</b>	<b>2,205,179</b>	<b>1,914,619</b>	<b>290,560</b>	<b>13</b>	<b>1,358,688</b>



**San Diego County Regional Airport Authority**  
**Authority Detail Income Statement - Supplemental Schedule**  
For the nine months ended March 31, 2024  
(Unaudited)

Print Date: 4/9/2024  
Print Time: 1:15:40PM  
Report ID: GL0012

	Month to Date					Year to Date				
	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual
<b>Equipment Rentals and Repairs</b>										
66140 - Computer Licenses & Agre	\$160,348	\$137,761	\$22,587	14	\$134,955	\$1,057,555	\$782,332	\$275,222	26	\$766,385
66150 - Equipment Rental/Leasing	7,666	19,390	(11,724)	(153)	7,847	66,944	66,478	466	1	48,564
66160 - Tenant Improvements	70,036	150,430	(80,394)	(115)	35,856	646,523	935,882	(289,359)	(45)	441,030
66270 - Repairs - Office Equipme	141,069	221,865	(80,797)	(57)	122,976	1,792,578	1,734,026	58,552	3	1,649,295
<b>Total Equipment Rentals and Repairs</b>	<b>379,118</b>	<b>529,446</b>	<b>(150,327)</b>	<b>(40)</b>	<b>301,634</b>	<b>3,563,600</b>	<b>3,518,718</b>	<b>44,882</b>	<b>1</b>	<b>2,905,273</b>
<b>Total Non-Personnel Expenses</b>	<b>12,457,766</b>	<b>14,455,255</b>	<b>(1,997,490)</b>	<b>(16)</b>	<b>10,564,855</b>	<b>109,854,309</b>	<b>109,154,010</b>	<b>700,299</b>	<b>1</b>	<b>94,394,496</b>
<b>Total Departmental Expenses before</b>	<b>17,002,890</b>	<b>19,055,812</b>	<b>(2,052,922)</b>	<b>(12)</b>	<b>14,731,856</b>	<b>152,313,374</b>	<b>150,291,828</b>	<b>2,021,546</b>	<b>1</b>	<b>132,583,092</b>
<b>Depreciation and Amortization</b>										
69110 - Depreciation Expense	9,239,442	9,239,442	0	0	9,411,147	84,656,026	84,656,026	0	0	92,778,464
<b>Total Depreciation and Amortization</b>	<b>9,239,442</b>	<b>9,239,442</b>	<b>0</b>	<b>0</b>	<b>9,411,147</b>	<b>84,656,026</b>	<b>84,656,026</b>	<b>0</b>	<b>0</b>	<b>92,778,464</b>
<b>Non-Operating Revenue/(Expense)</b>										
<b>Passenger Facility Charges</b>										
71110 - Passenger Facility Charg	1,943,179	871,466	(1,071,713)	(55)	2,021,571	33,163,869	33,985,456	821,587	2	32,985,595
<b>Total Passenger Facility Charges</b>	<b>1,943,179</b>	<b>871,466</b>	<b>(1,071,713)</b>	<b>(55)</b>	<b>2,021,571</b>	<b>33,163,869</b>	<b>33,985,456</b>	<b>821,587</b>	<b>2</b>	<b>32,985,595</b>
<b>Customer Facility Charges</b>										
71120 - Customer facility charges (Con	2,771,441	3,125,383	353,942	13	2,922,057	25,657,273	26,075,402	418,129	2	25,176,688
<b>Total Customer Facility Charges</b>	<b>2,771,441</b>	<b>3,125,383</b>	<b>353,942</b>	<b>13</b>	<b>2,922,057</b>	<b>25,657,273</b>	<b>26,075,402</b>	<b>418,129</b>	<b>2</b>	<b>25,176,688</b>
<b>Quieter Home Program</b>										
71212 - Quieter Home - Labor	(40,000)	(22,696)	17,304	43	(23,594)	(360,000)	(188,860)	171,140	48	(257,883)
71213 - Quieter Home - Burden	0	(11,185)	(11,185)	0	(11,696)	0	(86,675)	(86,675)	0	(111,747)
71214 - Quieter Home - Overhead	(17,000)	(15,058)	1,942	11	(23,393)	(153,000)	(132,691)	20,309	13	(182,042)
71215 - Quieter Home - Material	(1,587,475)	(1,581,078)	6,397	0	(2,679,901)	(15,713,192)	(15,531,679)	181,514	1	(16,463,893)
71216 - Quieter Home Program	1,496,472	1,502,561	6,089	0	2,764,691	14,765,835	14,437,328	(328,507)	(2)	14,938,987
71225 - Joint Studies - Material	(25,000)	0	25,000	100	0	(25,000)	0	25,000	100	0
<b>Total Quieter Home Program</b>	<b>(173,003)</b>	<b>(127,455)</b>	<b>45,547</b>	<b>26</b>	<b>26,107</b>	<b>(1,485,357)</b>	<b>(1,502,578)</b>	<b>(17,220)</b>	<b>(1)</b>	<b>(2,076,578)</b>

**San Diego County Regional Airport Authority**  
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(Unaudited)

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	Month to Date					Year to Date				
	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual
<b>Interest Income</b>										
71310 - Interest - Investments	\$2,984,021	\$1,939,324	\$(1,044,697)	(35)	\$1,580,295	\$25,908,885	\$18,542,188	\$(7,366,697)	(28)	\$10,399,768
71330 - Interest - Variable Debt	0	59	59	0	4,040	0	2,411	2,411	0	26,921
71340 - Interest - Note Receivab	62,164	62,164	0	0	70,038	583,327	583,327	0	0	653,340
71350 - Interest - Other	50,839	16,594	(34,244)	(67)	22,496	457,550	275,977	(181,573)	(40)	257,155
71363 - Interest Income - 2013 Bonds	0	1	1	0	97	0	(149)	(149)	0	702
71364 - Interest Income - 2017 Bond A	0	36,505	36,505	0	54,984	0	513,435	513,435	0	372,829
71365 - Interest Income - 2014 Bond A	0	89,217	89,217	0	134,549	0	1,171,363	1,171,363	0	882,689
71366 - Interest Income - 2019A Bond	0	252,568	252,568	0	283,150	0	1,630,736	1,630,736	0	1,849,310
71367 - Interest Income - 2020A Bond	0	215,367	215,367	0	104,374	0	1,692,205	1,692,205	0	657,605
71368 - Interest Income - 2021 Bond A	770,973	1,598,370	827,396	107	2,327,305	5,864,512	15,670,101	9,805,589	167	10,999,857
71369 - Interest Income - 2023 Bond A	0	1,399,253	1,399,253	0	0	0	10,902,536	10,902,536	0	0
<b>Total Interest Income</b>	<b>3,867,998</b>	<b>5,609,423</b>	<b>1,741,425</b>	<b>45</b>	<b>4,581,329</b>	<b>32,814,274</b>	<b>50,984,131</b>	<b>18,169,857</b>	<b>55</b>	<b>26,100,177</b>
<b>Interest Expense</b>										
71413 - Interest Expense 2014 Bond A	(1,239,510)	(1,239,510)	0	0	(1,270,604)	(11,155,591)	(11,155,592)	0	0	(11,435,432)
71414 - Interest Expense 2017 Bond A	(1,087,542)	(1,087,542)	0	0	(1,110,813)	(9,787,875)	(9,787,875)	0	0	(9,997,313)
71415 - Interest Exp 2019A Bond	(1,799,529)	(1,799,529)	0	0	(1,824,925)	(16,195,762)	(16,195,762)	0	0	(16,424,325)
71416 - Interest Expense 2020A Bond	(821,813)	(821,813)	0	0	(885,313)	(7,396,313)	(7,396,313)	0	0	(7,967,813)
71417 - Interest Expense - 2021 Bond	(6,762,160)	(6,856,027)	(93,868)	(1)	(6,833,852)	(61,612,062)	(61,603,475)	8,588	0	(61,504,667)
71418 - Interest Expense - 2023 Bond	(3,841,000)	(3,758,868)	82,132	2	0	(11,523,000)	(23,420,112)	(11,897,112)	(103)	0
71420 - Interest Expense-Variable Debt	(250,000)	0	250,000	100	(212,866)	(2,250,000)	(1,034,259)	1,215,741	54	(1,661,563)
71430 - LOC Fees - C/P	0	(150,000)	(150,000)	0	0	0	(253,333)	(253,333)	0	0
71450 - Trustee Fee Bonds	(1,000)	0	1,000	100	0	(9,000)	(10,050)	(1,050)	(12)	(6,750)
71451 - Program Fees - Variable Debt	(167)	0	167	100	0	(1,500)	(1,750)	(250)	(17)	(1,750)
71460 - Interest Expense - Other	41,887	64,442	22,555	54	41,886	(1,757,607)	(3,381,109)	(1,623,502)	(92)	375,228
71461 - Interest Expense - Cap Leases	(40,781)	(40,173)	608	1	(43,041)	(367,027)	(370,367)	(3,339)	(1)	(396,065)
<b>Total Interest Expense</b>	<b>(15,801,614)</b>	<b>(15,689,020)</b>	<b>112,594</b>	<b>1</b>	<b>(12,139,526)</b>	<b>(122,055,738)</b>	<b>(134,609,997)</b>	<b>(12,554,259)</b>	<b>(10)</b>	<b>(109,020,448)</b>
<b>Amortization</b>										
69210 - Amortization - Premium	2,163,720	2,138,080	(25,640)	(1)	2,215,958	19,615,362	19,486,952	(128,410)	(1)	20,076,734
<b>Total Amortization</b>	<b>2,163,720</b>	<b>2,138,080</b>	<b>(25,640)</b>	<b>(1)</b>	<b>2,215,958</b>	<b>19,615,362</b>	<b>19,486,952</b>	<b>(128,410)</b>	<b>(1)</b>	<b>20,076,734</b>

**San Diego County Regional Airport Authority**  
**Authority Detail Income Statement - Supplemental Schedule**  
For the nine months ended March 31, 2024  
(Unaudited)

Print Date: 4/9/2024  
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	Month to Date					Year to Date				
	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual
<b>Other Non-Operating Income (Expense)</b>										
71510 - Legal Settlement Income	\$0	\$0	\$0	0	\$0	\$0	\$276,116	\$276,116	0	\$0
71520 - Fixed Asset Disposal-Gain	0	3,050	3,050	0	0	0	225,648	225,648	0	0
71530 - Gain/Loss On Investments	0	3,607,332	3,607,332	0	16,473,685	0	52,107,647	52,107,647	0	11,616,022
71540 - Discounts Earned	0	5,145	5,145	0	14,964	0	21,885	21,885	0	18,093
71610 - Legal Settlement Expense	0	0	0	0	0	(15,000)	(10,075)	4,925	33	(233,203)
71620 - Other non-operating revenue (e	0	762,605	762,605	0	1,393	0	835,234	835,234	0	199,952
71630 - Other Non-Operating Expe	0	0	0	0	0	0	0	0	0	(1)
<b>Total Other Non-Operating Income (Expense)</b>	<b>0</b>	<b>4,378,132</b>	<b>4,378,132</b>	<b>0</b>	<b>16,490,042</b>	<b>(15,000)</b>	<b>53,456,455</b>	<b>53,471,455</b>	<b>356,476</b>	<b>11,600,864</b>
<b>Total Non-Operating Revenue/(Expense)</b>	<b>(5,228,278)</b>	<b>306,009</b>	<b>5,534,287</b>	<b>106</b>	<b>(16,117,538)</b>	<b>(12,305,317)</b>	<b>47,875,821</b>	<b>60,181,138</b>	<b>489</b>	<b>(4,843,032)</b>
<b>Capital Grant Contribution</b>										
72100 - AIP Grants	5,509,558	9,257,321	3,747,763	68	3,215,916	49,614,164	93,457,826	43,843,661	88	29,525,064
<b>Total Capital Grant Contribution</b>	<b>5,509,558</b>	<b>9,257,321</b>	<b>3,747,763</b>	<b>68</b>	<b>3,215,916</b>	<b>49,614,164</b>	<b>93,457,826</b>	<b>43,843,661</b>	<b>88</b>	<b>29,525,064</b>
<b>Total Expenses Net of Non-Operating Revenue/ (Expense)</b>	<b>25,961,052</b>	<b>18,731,924</b>	<b>7,229,128</b>	<b>28</b>	<b>4,809,550</b>	<b>199,660,552</b>	<b>93,614,207</b>	<b>106,046,345</b>	<b>53</b>	<b>190,993,460</b>
<b>Net Income/(Loss)</b>	<b>7,378,942</b>	<b>14,498,305</b>	<b>7,119,362</b>	<b>96</b>	<b>26,910,389</b>	<b>104,443,063</b>	<b>214,929,998</b>	<b>110,486,935</b>	<b>106</b>	<b>84,402,467</b>
<b>Equipment Outlay</b>										
73200 - Equipment Outlay Expendi	(50,000)	0	50,000	100	0	(519,800)	(636,331)	(116,531)	(22)	(5,931)
73299 - Capitalized Equipment Co	0	0	0	0	0	0	636,331	636,331	0	5,931
<b>Total Equipment Outlay</b>	<b>(50,000)</b>	<b>0</b>	<b>50,000</b>	<b>100</b>	<b>0</b>	<b>(519,800)</b>	<b>0</b>	<b>519,800</b>	<b>100</b>	<b>0</b>

## Board Communication

Date: May 2, 2024  
To: Board Members  
Via: Kimberly J. Becker, President/CEO  
From: Scott M. Brickner, Vice President, CFO  
Subject: Accept the Authority's Investment Report as of March 31, 2024:

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Attached is the Authority's Investment Report as of March 31, 2024, that was presented to the Finance Committee on April 22, 2024. The Committee voted unanimously to forward to the Board with a recommendation for acceptance.



# Investment Report

Period Ending  
March 31, 2024

Presented by: Geoff Bryant  
Manager Airport Finance

April 22, 2024



# Section 1

## Account Profile

# Certification Page

This report is prepared for the San Diego County Regional Airport Authority (the “Authority”) in accordance with California Government Code Section 53646, which states that “the treasurer or chief fiscal officer may render a quarterly report to the chief executive officer, the internal auditor, and the legislative body of the local agency. The quarterly report shall be so submitted within 45 days following the end of the quarter covered by the report.”

The investment report was compiled in compliance with California Government Code 53646 and the Authority’s approved Investment Policy. All investment transactions made in the Authority’s portfolio during this period were made on behalf of the Authority. Sufficient liquidity and anticipated revenue are available to meet expenditure requirements for the next six months.



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Scott Brickner, C.P.A.  
Vice President, Chief Financial Officer  
San Diego County Regional Airport Authority

# Objectives

## Investment Objectives

The San Diego County Regional Airport Authority's investment objectives, in order of priority, are to provide safety to ensure the preservation of capital in the overall portfolio, provide sufficient liquidity for cash needs and a market rate of return consistent with the investment program. In order to achieve these objectives, the portfolio invests in high quality fixed income securities consistent with the investment policy and California Government Code.



# Portfolio Characteristics

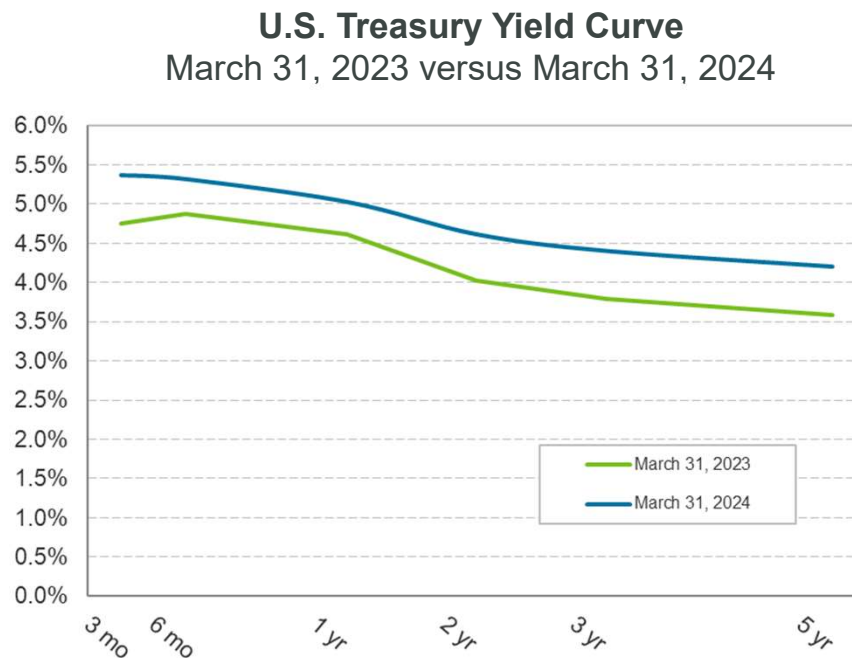
## SDCRAA Consolidated

	03/31/2024	12/31/2023	Change
	Portfolio	Portfolio	Portfolio
Average Maturity (yrs)	1.75	1.64	0.11
Average Purchase Yield	3.31%	3.18%	0.13%
Average Market Yield	4.64%	4.32%	0.32%
Average Quality*	AA/Aa1	AA+/Aa1	
Unrealized Gains/Losses	(9,482,284)	(7,605,213)	1,877,071
Total Market Value	821,128,135	828,852,479	(7,724,344)

\*Portfolio Quality is S&P and Moody's, respectively.

# U.S. Treasury Yield Curve

Yields are generally higher across the curve on a year-over-year basis. The 3-month T-bill yield is up 62 basis points, the 2-Year Treasury yield is up 59 basis points, and the 10-Year Treasury yield is up 73 basis points since one year ago.

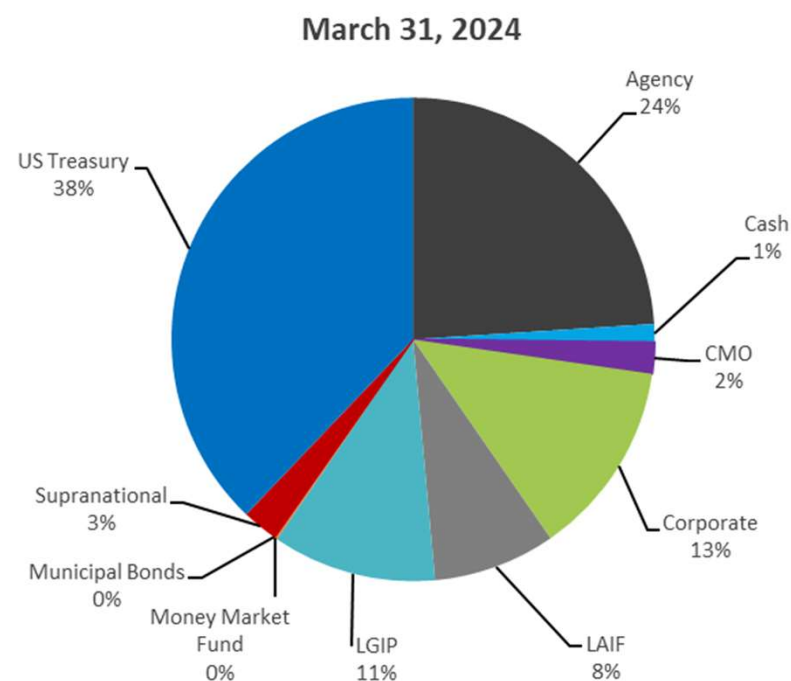


	03/31/2023	03/31/2024	Change
<b>3-Mo.</b>	4.75	5.37	0.62
<b>6-Mo.</b>	4.88	5.32	0.44
<b>1-Yr.</b>	4.62	5.03	0.41
<b>2-Yr.</b>	4.03	4.62	0.59
<b>3-Yr.</b>	3.79	4.41	0.62
<b>5-Yr.</b>	3.58	4.21	0.63
<b>10-Yr.</b>	3.47	4.20	0.73
<b>20-Yr.</b>	3.80	4.45	0.65
<b>30-Yr.</b>	3.65	4.34	0.69

Source: Bloomberg

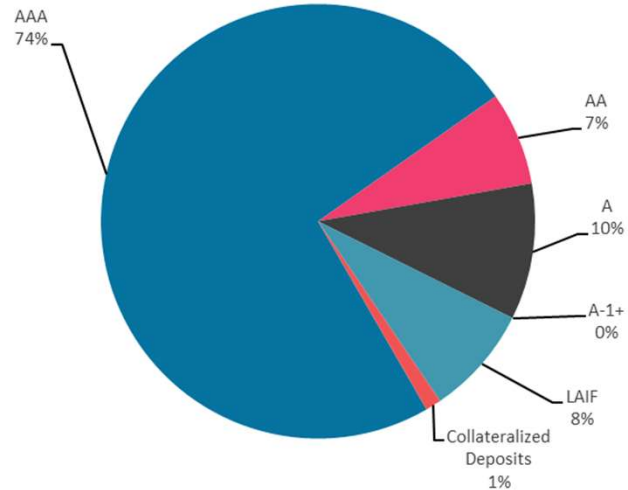
# Sector Distribution

	March 31, 2024		December 31, 2023	
	Total Market Value	% of Portfolio	Total Market Value	% of Portfolio
Agency	197,466,762	24.0%	208,755,303	25.2%
Cash	9,611,717	1.2%	13,603,413	1.6%
CMO	16,914,366	2.1%	17,040,082	2.1%
Corporate	107,501,565	13.1%	100,126,945	12.1%
LAIF	66,934,873	8.2%	66,226,360	8.0%
LGIP	90,198,519	11.0%	96,836,313	11.7%
Money Market Fund	1,396,145	0.2%	1,326,301	0.2%
Municipal Bonds	-	0.0%	5,017,842	0.6%
Supranational	19,556,716	2.4%	12,299,720	1.5%
US Treasury	311,547,474	37.9%	307,620,200	37.1%
<b>TOTAL</b>	<b>821,128,135</b>	<b>100.0%</b>	<b>828,852,478</b>	<b>100.0%</b>



# Quality & Maturity Distribution

March 31, 2024

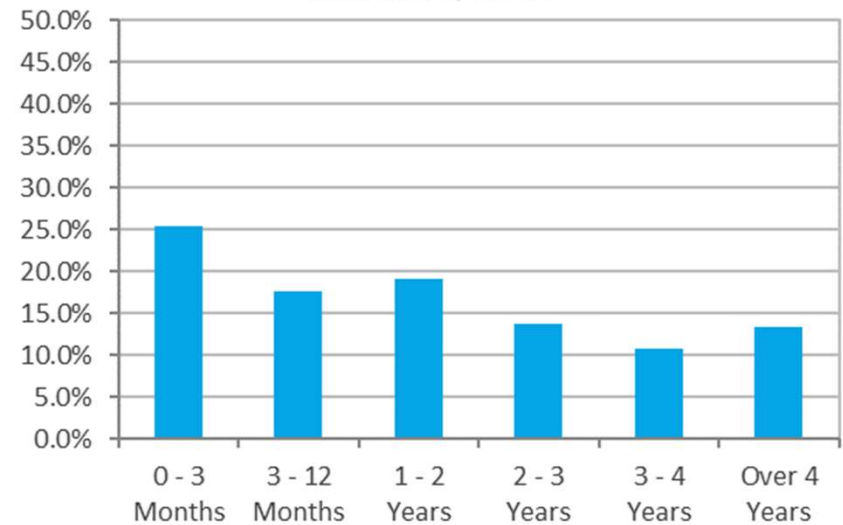


**Notes:**

Security ratings are based on the highest rating provided by Moody's, S&P and Fitch and is presented using the S&P ratings scale.

(1) Includes investments that have split ratings between S&P, Moody's and Fitch.

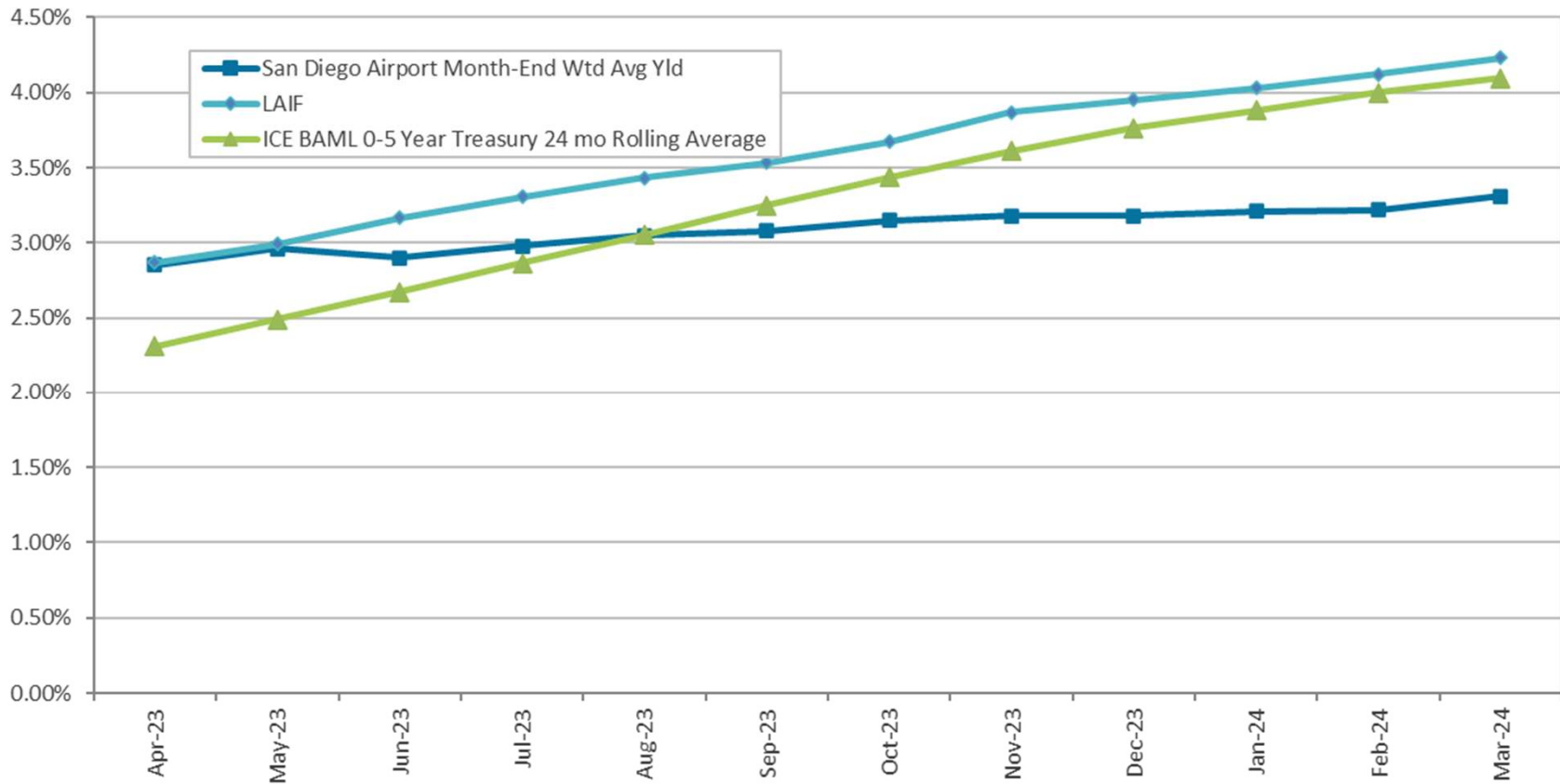
March 31, 2024



**Notes:**

(1) The 0-3 category includes investments held in LAIF, CalTrust, and the San Diego County Investment Pool.

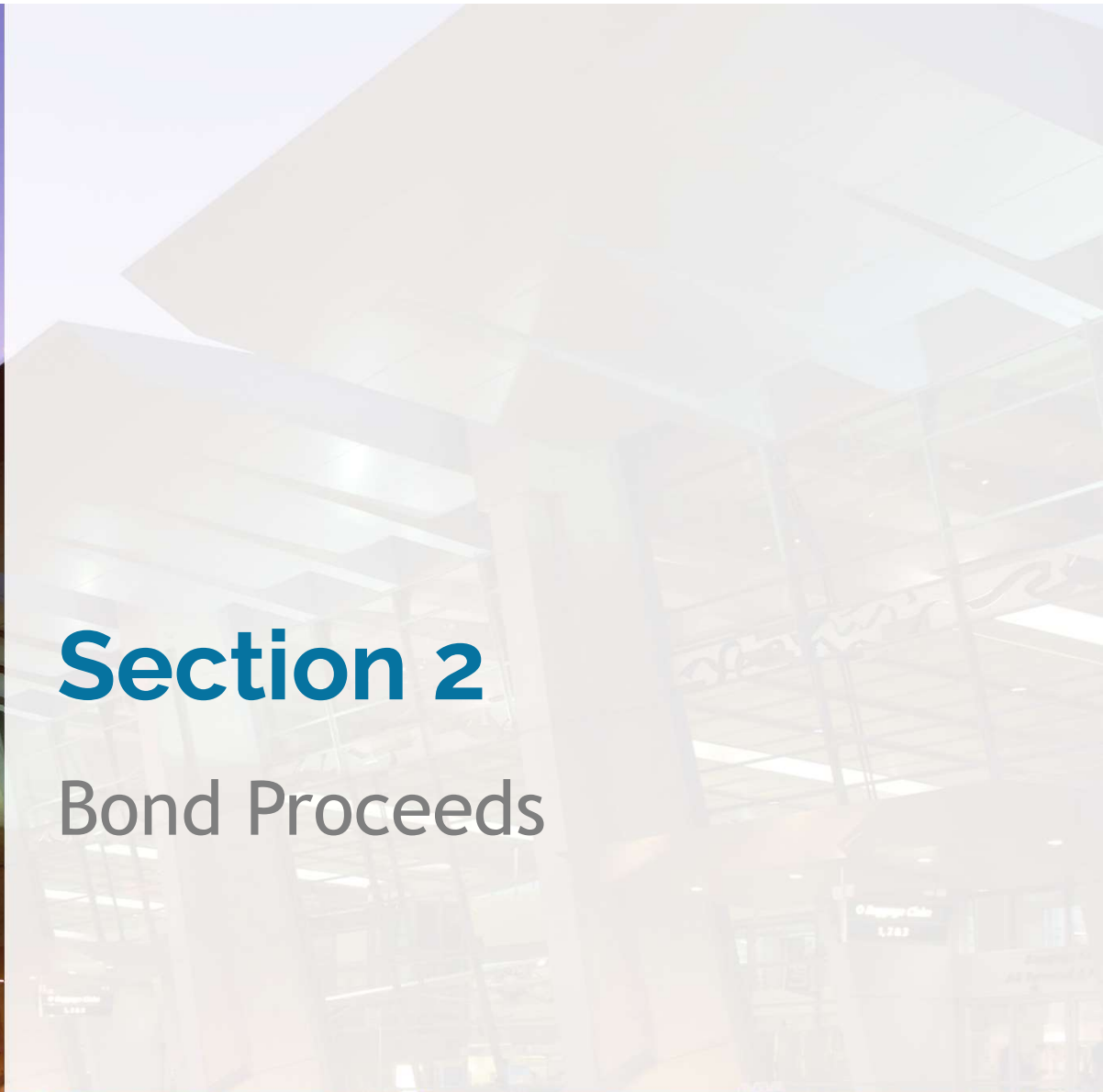
# Investment Performance





## Section 2

### Bond Proceeds



# Bond Proceeds

Summary Bond Proceeds 2014, 2017, 2019, 2020, 2021 & 2023 <sup>(1)</sup>

As of March 31, 2024 (in thousands)

	2014 Special Facility Revenue Bond	2017, 2019, 2020, 2021 & 2023 General Airport Revenue Bonds	Total Proceeds	Yield	Rating
<b>Project Fund</b>					
Treasuries	-	986,530	986,530	3.97%	AA+
LAIF	-	46	46	4.27%	NR
SDCIP	-	144,062	144,062	4.07%	AAAf
Money Market Fund	-	258,812	258,812	5.00%	AAAm
	-	1,389,450	1,389,450	4.17%	
<b>Debt Service Reserve &amp; Coverage Funds</b>					
Treasuries	21,803	191,008	212,811	5.14%	AA+
SDCIP	7,498	124	7,623	4.07%	AAAf
Agencies	-	65,004	65,004	4.85%	AA+
Money Market Fund	-	4,069	4,069	4.97%	AAAm
LAIF	-	2,038	2,038	4.27%	NR
	29,239	262,243	291,545	5.04%	
<b>Capitalized Interest Funds</b>					
Treasuries	-	171,921	171,921	2.80%	AA+
Money Market Fund	-	10,518	10,518	5.04%	AAAm
	-	182,439	182,439	2.93%	
<b>Cost of Issuance</b>					
Money Market Fund	-	75	75	5.19%	AAAm
		75	75	5.19%	
<b>Other Bond Proceeds</b>					
Money Market Fund	-	81	81	4.92%	AAAm
		81	81	4.92%	
<b>TOTAL</b>	<b>29,302</b>	<b>1,834,289</b>	<b>1,863,591</b>	<b>4.19%</b>	

(1) Bond Proceeds are not included in deposit limits as applied to operating funds. SDCIP Yield as of February 29, 2024.





# Section 3

## Appendix



# Compliance

March 31, 2024

This portfolio is a consolidation of assets managed by Chandler Asset Management and assets managed internally by SDCRAA. Chandler relies on SDCRAA to provide accurate information for reporting assets and producing this compliance statement.

Category	Standard	Comment
U.S. Treasuries	No limitations; Full faith and credit of the U.S. are pledged for the payment of principal and interest	Complies
Federal Agencies	No limitations; Federal agencies or U.S. government-sponsored enterprise obligations, participations, or other instruments, including those issued or fully guaranteed as to principal and interest by federal agencies or U.S. government sponsored enterprises	Complies
Supranational Obligations	"AA" rating category or higher by a NRSRO; 30% max; 10% max per issuer; USD denominated senior unsecured unsubordinated obligations; Issued or unconditionally guaranteed by IBRD, IFC, or IADB	Complies
Municipal Securities (CA, Other States)	"A" rating category or better by a NRSRO; 20% max; 5% max per issuer	Complies
Corporate Medium Term Notes	"A" rating category or better by a NRSRO; 20% max; 5% max per issuer (combined with any other securities from that issuer); Issued by corporations organized and operating within the U.S. or by depository institutions licensed by the U.S. or any state and operating within the U.S.	Complies
Asset-Backed Securities (ABS)	"AA" rating or better by a NRSRO; 10% max (combined ABS/MBS/CMO and Mortgage Pass-Through Securities); 5% max per ABS issuer unless the issuer is U.S. Treasury or Federal Agency/GSE; Asset-Backed Securities from issuers not defined in sections (a) U.S. Treasury and (b) Federal Agency of the Authorized Investments section of the policy	Complies
Mortgage-Backed Securities (MBS), Mortgage Pass-Through Securities, Collateralized Mortgage Obligations (CMO)	"AA" rating or better by a NRSRO; 10% max (combined ABS/MBS/CMO and Mortgage Pass-Through Securities); 5% max per issuer unless the issuer is U.S. Treasury or Federal Agency/GSE; Mortgage-Backed Securities, Mortgage Pass-Through Securities and Collateralized Mortgage Obligations from issuers not defined in sections (a) U.S. Treasury and (b) Federal Agency of the Authorized Investments section of the policy	Complies
Negotiable Certificates of Deposit (NCD)	"A" rating category or better by a NRSRO; 30% max; 5% max per issuer (combined with any other securities from that issuer); Issued by nationally or state-chartered bank, a state or federal savings institution or by a federally licensed or state licensed branch of a foreign bank	Complies
Certificate of Deposit Placement Service (CDARS)	30% max; 3 years max maturity	Complies
Time Deposits/Certificates of Deposit/ Bank Deposit	Bank Deposits, including, demand deposit accounts, savings accounts, market rate accounts, and time certificates of deposits ("TCD") in financial institutions located in California. 20% max; 5% max per TCD issuer in excess of FDIC limit (combined with other securities from that issuer); 3 years max maturity; Financial institutions with net worth of \$10 million and total assets of \$50 million; Deposits in each bank limited to 5% max of the total assets of bank; To be eligible to receive Authority deposits, financial institution must have received a minimum overall satisfactory rating, under the Community Reinvestment Act, for meeting the credit needs of California Communities; Bank Deposits are required to be collateralized as specified by Cal. Gov. Code §53630 et seq.; Collateralization may be waived for any portion that is covered by FDIC	Complies
Banker's Acceptances	Highest rating category by a NRSRO; 40% max; 5% max per bank; 180 days max maturity	Complies
Commercial Paper	"Prime" quality of the highest rating by a NRSRO; 25% max; 5% max per issuer (combined with any other securities from that issuer); 270 days maturity; Issued by an entity that meets all of the following conditions in either (a) or (b): a. (i) organized and operating within the U.S. as a general corporation; (ii) has total assets > \$500 million; (iii) has "A" rating category or higher by a NRSRO, if issuer has debt other than commercial paper. b. (i) organized within the U.S. as a special purpose corporation, trust, or limited liability company; (ii) has program-wide credit enhancements including, but not limited to, overcollateralization, letters of credit, or a surety bond; (iii) rated "A-1" or higher by a NRSRO.	Complies
Money Market Funds	20% max; 10% max per fund; 5% max of total fund balance; Registered with SEC under Investment Company Act of 1940; Companies shall either: (i) Attain highest rating by two NRSROs; or (ii) Retain an investment adviser registered or exempt from SEC registration with > 5 years experience managing money market mutual funds with AUM > \$500 million	Complies
Local Agency Investment Fund (LAIF)	The market value of the Authority's investment in LAIF may not exceed the current deposit limit for regular LAIF accounts; Pursuant to California Government Code	Complies
San Diego County Investment Pool (SDCIP)	The market value of the Authority's investment in SDCIP may not exceed the current deposit limit for regular LAIF accounts; Pursuant to California Government Code	Complies
Local Government Investment Pool (LGIP)/ CalTRUST	The market value of the Authority's investment in each of the CalTRUST funds may not exceed the current deposit limit for regular LAIF accounts; Pursuant to California Government Code	Complies
Local Government Investment Pool (LGIP)/ Joint Powers Authority (JPA)	AAA issuer rating; The market value of the Authority's investment in any LGIP may not exceed the LAIF statutory limit; Pursuant to California Government Code	Complies
Repurchase Agreements	"A" rating category or better by a NRSRO; 1 year max maturity; 102% Collateralized with U.S. Treasury or Federal Agency	Complies
Average Maturity	3 years	Complies
Maximum maturity	5 years	Complies

# Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending March 31, 2024

CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
Agency									
3133EKNX0	FFCB Note 2.160% Due 06/03/2024	5,000,000.00	07/19/2019 1.89%	5,062,250.00 5,062,250.00	99.47 5.25%	4,973,348.70 35,400.00	0.61% (88,901.30)	Aaa / AA+ AA+	0.18 0.17
3130A1XJ2	FHLB Note 2.875% Due 06/14/2024	8,000,000.00	06/12/2019 2.00%	8,331,920.00 8,331,920.00	99.52 5.23%	7,961,476.16 68,361.11	0.98% (370,443.84)	Aaa / AA+ NR	0.21 0.20
3135G0V75	FNMA Note 1.750% Due 07/02/2024	7,350,000.00	07/19/2019 1.87%	7,310,236.50 7,310,236.50	99.09 5.38%	7,282,974.54 31,798.96	0.89% (27,261.96)	Aaa / AA+ AA+	0.25 0.25
3133ENJ84	FFCB Note 3.375% Due 08/26/2024	5,500,000.00	08/29/2022 3.50%	5,487,130.00 5,487,130.00	99.26 5.23%	5,459,420.45 18,046.88	0.67% (27,709.55)	Aaa / AA+ AA+	0.41 0.39
3133XVDG3	FHLB Note 4.375% Due 09/13/2024	5,000,000.00	09/27/2022 4.48%	4,990,450.00 4,990,450.00	99.57 5.34%	4,978,509.35 10,937.50	0.61% (11,940.65)	Aaa / AA+ NR	0.45 0.44
3133ENP79	FFCB Note 4.250% Due 09/26/2024	5,000,000.00	09/29/2022 4.33%	4,992,050.00 4,992,050.00	99.53 5.24%	4,976,447.70 2,951.39	0.61% (15,602.30)	Aaa / AA+ AA+	0.49 0.47
3135G0W66	FNMA Note 1.625% Due 10/15/2024	5,000,000.00	12/03/2019 1.64%	4,997,100.00 4,997,100.00	98.11 5.23%	4,905,331.55 37,465.28	0.60% (91,768.45)	Aaa / AA+ AA+	0.54 0.52
3133ENZ94	FFCB Note 4.500% Due 11/18/2024	10,000,000.00	11/17/2022 4.65%	9,971,600.00 9,971,600.00	99.55 5.22%	9,955,454.70 166,250.00	1.23% (16,145.30)	Aaa / AA+ AA+	0.64 0.60
3130ATUR6	FHLB Note 4.625% Due 12/13/2024	5,000,000.00	01/05/2023 4.62%	4,999,550.00 4,999,550.00	99.61 5.19%	4,980,449.75 69,375.00	0.61% (19,100.25)	Aaa / AA+ NR	0.70 0.67
3130AQF40	FHLB Note 1.000% Due 12/20/2024	8,000,000.00	07/29/2022 2.95%	7,642,480.00 7,642,480.00	97.04 5.25%	7,762,930.32 22,444.44	0.95% 120,450.32	Aaa / AA+ NR	0.72 0.70
3137EAEPO	FHLMC Note 1.500% Due 02/12/2025	6,500,000.00	03/04/2020 0.85%	6,703,710.00 6,703,710.00	96.91 5.20%	6,299,199.99 13,270.83	0.77% (404,510.01)	Aaa / AA+ AA+	0.87 0.84

# Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending March 31, 2024

CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
3130AUZC1	FHLB Note 4.625% Due 03/14/2025	5,000,000.00	04/27/2023 4.33%	5,025,550.00 5,025,550.00	99.55 5.11%	4,977,634.20 10,920.14	0.61% (47,915.80)	Aaa / AA+ NR	0.95 0.92
3135G03U5	FNMA Note 0.625% Due 04/22/2025	8,000,000.00	10/27/2022 4.44%	7,289,600.00 7,289,600.00	95.48 5.06%	7,638,491.84 22,083.33	0.93% 348,891.84	Aaa / AA+ AA+	1.06 1.03
3133EPLC7	FFCB Note 4.125% Due 02/26/2026	5,000,000.00	06/08/2023 4.31%	4,976,130.00 4,976,130.00	98.97 4.70%	4,948,460.70 20,052.08	0.61% (27,669.30)	Aaa / NR AA+	1.91 1.80
3130AUU36	FHLB Note 4.125% Due 03/13/2026	9,000,000.00	03/30/2023 4.18%	8,985,690.00 8,985,690.00	99.00 4.66%	8,910,362.70 18,562.50	1.09% (75,327.30)	Aaa / AA+ NR	1.95 1.85
3133EPHH1	FFCB Note 4.000% Due 04/28/2026	2,500,000.00	05/01/2023 4.04%	2,496,875.00 2,496,875.00	98.66 4.68%	2,466,474.30 42,500.00	0.31% (30,400.70)	Aaa / AA+ AA+	2.08 1.93
3133EPNG6	FFCB Note 4.375% Due 06/23/2026	7,500,000.00	03/12/2024 4.45%	7,486,875.00 7,486,875.00	99.45 4.64%	7,458,593.48 89,322.92	0.92% (28,281.52)	Aaa / AA+ AA+	2.23 2.07
3133EPSW6	FFCB Note 4.500% Due 08/14/2026	7,500,000.00	08/15/2023 4.77%	7,444,275.00 7,444,275.00	99.94 4.53%	7,495,280.25 44,062.50	0.92% 51,005.25	Aaa / AA+ AA+	2.37 2.21
3130AWTQ3	FHLB Note 4.625% Due 09/11/2026	8,000,000.00	09/12/2023 4.81%	7,957,360.00 7,957,360.00	100.16 4.55%	8,013,127.36 20,555.56	0.98% 55,767.36	Aaa / AA+ NR	2.45 2.28
3130AXU63	Federal Home Loan Banks Note 4.625% Due 11/17/2026	8,000,000.00	12/05/2023 4.46%	8,036,960.00 8,036,960.00	100.26 4.52%	8,020,573.28 137,722.22	0.99% (16,386.72)	Aaa / AA+ NR	2.63 2.41
3130ATU54	FHLB Note 4.250% Due 12/10/2027	10,000,000.00	02/13/2023 4.00%	10,108,541.40 10,108,541.40	99.46 4.41%	9,946,210.01 131,041.67	1.23% (162,331.39)	Aaa / AA+ NR	3.70 3.34
3130ATS57	FHLB Note 4.500% Due 03/10/2028	3,000,000.00	03/20/2023 3.87%	3,085,290.00 3,085,290.00	100.43 4.38%	3,012,831.24 7,875.00	0.37% (72,458.76)	Aaa / AA+ NR	3.95 3.57
3130AWMN7	FHLB Note 4.375% Due 06/09/2028	3,250,000.00	07/26/2023 4.28%	3,262,870.00 3,262,870.00	100.07 4.35%	3,252,318.29 44,236.11	0.40% (10,551.71)	Aaa / AA+ NR	4.19 3.74

# Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending March 31, 2024

CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
3133EPNH4	FFCB Note 3.875% Due 06/21/2028	3,750,000.00	06/26/2023 4.04%	3,722,475.00 3,722,475.00	98.35 4.31%	3,688,037.03 40,364.58	0.45% (34,437.97)	Aaa / AA+ AA+	4.23 3.81
3130AWN63	FHLB Note 4.000% Due 06/30/2028	4,750,000.00	08/15/2023 4.47%	4,652,340.00 4,652,340.00	99.24 4.19%	4,714,057.94 48,027.78	0.58% 61,717.94	Aaa / AA+ NR	4.25 3.83
3130AWTR1	FHLB Note 4.375% Due 09/08/2028	12,500,000.00	09/26/2023 4.71%	12,317,875.00 12,317,875.00	100.42 4.27%	12,552,000.63 34,939.24	1.53% 234,125.63	Aaa / AA+ NR	4.44 3.99
3133EPC45	FFCB Note 4.625% Due 11/13/2028	8,500,000.00	11/14/2023 4.73%	8,459,540.00 8,459,540.00	101.42 4.28%	8,620,351.33 150,697.92	1.07% 160,811.33	Aaa / AA+ NR	4.62 4.06
3130AXQK7	Federal Home Loan Banks Note 4.750% Due 12/08/2028	12,000,000.00	12/05/2023 4.27%	12,253,560.00 12,253,560.00	101.86 4.31%	12,223,257.00 234,333.33	1.52% (30,303.00)	Aaa / AA+ NR	4.69 4.09
3133EPW84	FFCB Note 3.875% Due 01/18/2029	8,500,000.00	01/30/2024 4.05%	8,435,145.00 8,435,145.00	98.27 4.28%	8,352,768.95 66,789.93	1.03% (82,376.05)	Aaa / AA+ NR	4.81 4.29
<b>TOTAL Agency</b>		<b>197,100,000.00</b>	<b>3.88%</b>	<b>196,485,427.90</b> <b>196,485,427.90</b>	<b>4.76%</b>	<b>195,826,373.74</b> <b>1,640,388.20</b>	<b>24.05%</b> <b>(659,054.16)</b>	<b>Aaa / AA+ AA+</b>	<b>2.28</b> <b>2.07</b>

Cash									
PP2118\$00	U.S. Bank Checking Account	25,336.96	Various 0.00%	25,336.96 25,336.96	1.00 0.00%	25,336.96 0.00	0.00% 0.00	NR / NR NR	0.00 0.00
PP2118V\$9	U.S. Bank Checking Account	9,531,315.94	Various 0.00%	9,531,315.94 9,531,315.94	1.00 0.00%	9,531,315.94 0.00	1.16% 0.00	NR / NR NR	0.00 0.00

# Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending March 31, 2024

CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
PP2118\$12	U.S. Bank Checking Account	55,063.86	Various 0.00%	55,063.86 55,063.86	1.00 0.00%	55,063.86 0.00	0.01% 0.00	NR / NR NR	0.00 0.00
<b>TOTAL Cash</b>		<b>9,611,716.76</b>	<b>0.00%</b>	<b>9,611,716.76</b>	<b>0.00%</b>	<b>9,611,716.76</b> <b>0.00</b>	<b>1.17%</b> <b>0.00</b>	<b>NR / NR</b> <b>NR</b>	<b>0.00</b> <b>0.00</b>
<b>CMO</b>									
3137FETN0	FHLMC K073 A2 3.350% Due 01/25/2028	8,500,000.00	05/30/2023 4.32%	8,179,257.81 8,179,257.81	95.63 4.80%	8,128,317.95 4,745.83	0.99% (50,939.86)	NR / NR AAA	3.82 3.42
3137FEZU7	FHLMC K076 A2 3.900% Due 04/25/2028	9,000,000.00	10/31/2023 5.25%	8,519,414.04 8,519,414.04	97.25 4.79%	8,752,051.80 29,250.00	1.07% 232,637.76	NR / NR AAA	4.07 3.59
<b>TOTAL CMO</b>		<b>17,500,000.00</b>	<b>4.79%</b>	<b>16,698,671.85</b>	<b>4.79%</b>	<b>16,880,369.75</b> <b>33,995.83</b>	<b>2.06%</b> <b>181,697.90</b>	<b>NR / NR</b> <b>AAA</b>	<b>3.95</b> <b>3.51</b>
<b>Corporate</b>									
023135BW5	Amazon.com Inc Note 0.450% Due 05/12/2024	5,000,000.00	12/13/2021 0.95%	4,940,800.00 4,940,800.00	99.41 5.66%	4,970,457.15 8,687.50	0.61% 29,657.15	A1 / AA AA-	0.12 0.11
14912L6C0	Caterpillar Finance Serv Corp Note 3.300% Due 06/09/2024	5,000,000.00	12/28/2021 1.08%	5,266,100.00 5,266,100.00	99.54 5.69%	4,977,166.10 51,333.33	0.61% (288,933.90)	A2 / A A+	0.19 0.19
438516BW5	Honeywell Intl Callable Note Cont 7/15/2024 2.300% Due 08/15/2024	4,000,000.00	12/03/2019 1.96%	4,059,840.00 4,059,840.00	98.76 5.68%	3,950,515.88 11,755.56	0.48% (109,324.12)	A2 / A A	0.38 0.36
59217GEPO	Metlife Note 0.700% Due 09/27/2024	4,000,000.00	01/25/2022 1.49%	3,918,000.00 3,918,000.00	97.65 5.63%	3,906,131.88 311.11	0.48% (11,868.12)	Aa3 / AA- AA-	0.49 0.48

# Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending March 31, 2024

CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
63743HEY4	National Rural Utilities Note 1.000% Due 10/18/2024	2,000,000.00	05/16/2022 3.31%	1,893,360.00 1,893,360.00	97.53 5.64%	1,950,621.42 9,055.56	0.24% 57,261.42	A2 / A- A	0.55 0.53
24422EVY2	John Deere Capital Corp Note 1.250% Due 01/10/2025	2,000,000.00	01/11/2022 1.42%	1,989,790.00 1,989,790.00	96.94 5.33%	1,938,845.00 5,625.00	0.24% (50,945.00)	A1 / A A+	0.78 0.75
89236TKN4	Toyota Motor Credit Corp Note 4.800% Due 01/10/2025	2,500,000.00	01/10/2023 4.86%	2,497,000.00 2,497,000.00	99.60 5.32%	2,490,099.85 27,000.00	0.31% (6,900.15)	A1 / A+ A+	0.78 0.74
69371RQ66	Paccar Financial Corp Note 1.800% Due 02/06/2025	2,500,000.00	04/18/2022 2.98%	2,421,150.00 2,421,150.00	97.11 5.33%	2,427,727.40 6,875.00	0.30% 6,577.40	A1 / A+ NR	0.85 0.82
57636QAN4	MasterCard Inc Callable Note 1x 02/03/2025 2.000% Due 03/03/2025	3,000,000.00	03/01/2022 1.70%	3,025,950.00 3,025,950.00	97.11 5.25%	2,913,258.09 4,666.67	0.36% (112,691.91)	Aa3 / A+ NR	0.92 0.89
87612EBL9	Target Corp Callable Note Cont 4/15/25 2.250% Due 04/15/2025	5,000,000.00	02/01/2022 1.75%	5,077,959.20 5,077,959.20	97.13 5.12%	4,856,357.45 51,875.00	0.60% (221,601.75)	A2 / A A	1.04 1.00
713448CT3	Pepsico Inc. Callable Note Cont 1/30/2025 2.750% Due 04/30/2025	2,500,000.00	10/31/2022 4.85%	2,377,925.00 2,377,925.00	97.51 5.14%	2,437,657.45 28,836.81	0.30% 59,732.45	A1 / A+ NR	1.08 1.04
91159HHZ6	US Bancorp Callable Note Cont 4/11/2025 1.450% Due 05/12/2025	3,000,000.00	11/16/2021 1.26%	3,019,200.00 3,019,200.00	95.87 5.32%	2,876,093.16 16,795.83	0.35% (143,106.84)	A3 / A A	1.12 1.07
037833BG4	Apple Inc Note 3.200% Due 05/13/2025	7,000,000.00	Various 2.89%	7,091,880.00 7,091,880.00	97.96 5.10%	6,857,496.87 85,866.67	0.85% (234,383.13)	Aaa / AA+ NR	1.12 1.07
78015K7H1	Royal Bank of Canada Note 1.150% Due 06/10/2025	5,000,000.00	Various 1.06%	5,016,340.00 5,016,340.00	95.39 5.19%	4,769,424.85 17,729.16	0.58% (246,915.15)	A1 / A AA-	1.19 1.15
26442UAA2	Duke Energy Progress LLC Callable Note Cont 5/15/25 3.250% Due 08/15/2025	2,000,000.00	04/21/2022 3.40%	1,990,440.00 1,990,440.00	97.51 5.15%	1,950,174.86 8,305.56	0.24% (40,265.14)	Aa3 / A NR	1.38 1.31
89114QCK2	Toronto Dominion Bank Note 0.750% Due 09/11/2025	5,000,000.00	Various 1.10%	4,933,570.00 4,933,570.00	93.92 5.17%	4,695,855.50 2,083.34	0.57% (237,714.50)	A1 / A AA-	1.45 1.40

# Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending March 31, 2024

CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
594918BJ2	Microsoft Callable Note Cont 8/3/2025 3.125% Due 11/03/2025	5,000,000.00	01/20/2023 4.30%	4,847,900.00 4,847,900.00	97.40 4.84%	4,870,040.80 64,236.11	0.60% 22,140.80	Aaa / AAA NR	1.59 1.51
023135CN4	Amazon.com Inc Note 4.600% Due 12/01/2025	2,000,000.00	12/21/2022 4.45%	2,008,340.00 2,008,340.00	99.60 4.85%	1,992,028.98 30,666.67	0.25% (16,311.02)	A1 / AA AA-	1.67 1.56
14913R3B1	Caterpillar Financial Service Note 4.800% Due 01/06/2026	2,500,000.00	01/05/2023 4.80%	2,499,850.00 2,499,850.00	99.82 4.91%	2,495,399.18 28,333.33	0.31% (4,450.82)	A2 / A A+	1.77 1.65
24422EWP0	John Deere Capital Corp Note 4.800% Due 01/09/2026	4,000,000.00	01/05/2023 4.81%	3,999,320.00 3,999,320.00	99.71 4.97%	3,988,358.36 43,733.33	0.49% (10,961.64)	A1 / A A+	1.78 1.66
341081GR2	Florida Power and Light Callable Note Cont 4/15/2026 4.450% Due 05/15/2026	4,000,000.00	05/22/2023 4.72%	3,970,320.00 3,970,320.00	99.04 4.93%	3,961,456.28 67,244.44	0.49% (8,863.72)	A1 / A A+	2.12 1.97
808513BY0	Charles Schwab Corp Callable Note Cont 2/3/2027 2.450% Due 03/03/2027	2,000,000.00	03/30/2022 3.06%	1,944,440.00 1,944,440.00	93.19 4.98%	1,863,776.66 3,811.11	0.23% (80,663.34)	A2 / A- A	2.92 2.76
084664CZ2	Berkshire Hathaway Callable Note Cont 2/15/2027 2.300% Due 03/15/2027	2,000,000.00	04/21/2022 3.28%	1,911,920.00 1,911,920.00	94.16 4.43%	1,883,298.90 2,044.44	0.23% (28,621.10)	Aa2 / AA A+	2.96 2.81
09247XAN1	Blackrock Inc Note 3.200% Due 03/15/2027	2,000,000.00	05/16/2022 3.51%	1,972,980.00 1,972,980.00	96.13 4.62%	1,922,530.36 2,844.44	0.23% (50,449.64)	Aa3 / AA- NR	2.96 2.77
023135CF1	Amazon.com Inc Callable Note Cont 3/13/2027 3.300% Due 04/13/2027	1,000,000.00	06/10/2022 3.59%	987,080.00 987,080.00	96.18 4.66%	961,834.28 15,400.00	0.12% (25,245.72)	A1 / AA AA-	3.04 2.80
665859AW4	Northern Trust Company Callable Note Cont 4/10/2027 4.000% Due 05/10/2027	4,000,000.00	08/29/2022 3.98%	4,004,040.00 4,004,040.00	97.42 4.90%	3,896,953.60 62,666.67	0.48% (107,086.40)	A2 / A+ A+	3.11 2.84
931142EX7	Wal-Mart Stores Callable Note Cont 09/09/2027 3.950% Due 09/09/2027	4,500,000.00	09/08/2022 3.92%	4,505,805.00 4,505,805.00	98.25 4.50%	4,421,282.00 10,862.50	0.54% (84,523.00)	Aa2 / AA AA	3.44 3.17
89236TKJ3	Toyota Motor Credit Corp Note 4.550% Due 09/20/2027	3,500,000.00	01/09/2024 4.48%	3,508,050.00 3,508,050.00	99.03 4.86%	3,466,006.67 4,865.97	0.42% (42,043.33)	A1 / A+ A+	3.47 3.17

# Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending March 31, 2024

CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
69371RS64	Paccar Financial Corp Note 4.950% Due 08/10/2028	5,000,000.00	12/05/2023 4.70%	5,052,200.00 5,052,200.00	100.80 4.74%	5,040,225.80 35,062.50	0.62% (11,974.20)	A1 / A+ NR	4.36 3.86
24422EXH7	John Deere Capital Corp Note 4.500% Due 01/16/2029	3,000,000.00	03/12/2024 4.61%	2,985,990.00 2,985,990.00	99.01 4.73%	2,970,308.04 31,125.00	0.37% (15,681.96)	A1 / A A+	4.80 4.22
17275RBR2	Cisco Systems Callable Note Cont 1/26/2029 4.850% Due 02/26/2029	5,000,000.00	03/12/2024 4.60%	5,054,850.00 5,054,850.00	100.74 4.67%	5,036,907.20 23,576.39	0.62% (17,942.80)	A1 / AA- NR	4.91 4.24
<b>TOTAL Corporate</b>		<b>109,000,000.00</b>	<b>3.06%</b>	<b>108,772,389.20</b>	<b>5.09%</b>	<b>106,738,290.02</b>	<b>13.09%</b>	<b>A1 / A+ A+</b>	<b>1.86 1.71</b>
<b>LAIF</b>									
90LAIF\$00	Local Agency Investment Fund State Pool	66,258,056.03	Various 4.27%	66,258,056.03 66,258,056.03	1.00 4.27%	66,258,056.03 676,816.57	8.15% 0.00	NR / NR NR	0.00 0.00
<b>TOTAL LAIF</b>		<b>66,258,056.03</b>	<b>4.27%</b>	<b>66,258,056.03</b>	<b>4.27%</b>	<b>66,258,056.03</b>	<b>8.15%</b>	<b>NR / NR NR</b>	<b>0.00 0.00</b>
<b>Local Gov Investment Pool</b>									
90SDCP\$00	County of San Diego Pooled Investment Pool	45,462,965.00	Various 4.07%	45,462,965.00 45,462,965.00	1.00 4.07%	45,462,965.00 0.00	5.54% 0.00	NR / NR AAA	0.00 0.00
09CATR\$04	CalTrust Short Term Fund	1,745,742.52	Various 5.19%	17,307,462.71 17,307,462.71	10.04 5.19%	17,527,254.92 0.00	2.13% 219,792.21	NR / AA NR	0.00 0.00
09CATR\$05	CalTrust Medium Term Fund	2,787,735.54	Various 4.05%	27,752,113.19 27,752,113.19	9.76 4.05%	27,208,298.87 0.00	3.31% (543,814.32)	NR / A+ NR	0.00 0.00
<b>TOTAL Local Gov Investment Pool</b>		<b>49,996,443.06</b>	<b>4.28%</b>	<b>90,522,540.90</b>	<b>4.28%</b>	<b>90,198,518.79</b>	<b>10.98%</b>	<b>NR / AA- AAA</b>	<b>0.00 0.00</b>



# Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending March 31, 2024

CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
Money Market Fund									
262006307	Dreyfus Gov't Cash Management Money Market Fund	1,396,144.90	Various 4.98%	1,396,144.90 1,396,144.90	1.00 4.98%	1,396,144.90 0.00	0.17% 0.00	Aaa / AAA NR	0.00 0.00
<b>TOTAL Money Market Fund</b>		<b>1,396,144.90</b>	<b>4.98%</b>	<b>1,396,144.90</b>	<b>4.98%</b>	<b>0.00</b>	<b>0.00</b>	<b>Aaa / AAA NR</b>	<b>0.00</b>
Supranational									
4581X0DZ8	Inter-American Dev Bank Note 0.500% Due 09/23/2024	5,500,000.00	Various 0.61%	5,482,110.00 5,482,110.00	97.71 5.42%	5,373,908.93 611.11	0.65% (108,201.07)	Aaa / AAA NR	0.48 0.47
459058KT9	Intl. Bank Recon & Development Note 3.500% Due 07/12/2028	7,000,000.00	07/17/2023 4.13%	6,802,320.00 6,802,320.00	96.64 4.37%	6,764,535.54 53,763.89	0.83% (37,784.46)	Aaa / AAA NR	4.28 3.89
4581X0DC9	Inter-American Dev Bank Note 3.125% Due 09/18/2028	2,500,000.00	02/06/2024 4.20%	2,388,225.00 2,388,225.00	94.96 4.38%	2,374,112.50 2,821.18	0.29% (14,112.50)	Aaa / AAA NR	4.47 4.10
4581X0EN4	Inter-American Dev Bank Note 4.125% Due 02/15/2029	5,000,000.00	03/12/2024 4.21%	4,980,800.00 4,980,800.00	99.04 4.34%	4,952,014.45 34,947.92	0.61% (28,785.55)	Aaa / AAA NR	4.88 4.34
<b>TOTAL Supranational</b>		<b>20,000,000.00</b>	<b>3.18%</b>	<b>19,653,455.00</b> <b>19,653,455.00</b>	<b>4.65%</b>	<b>19,464,571.42</b> <b>92,144.10</b>	<b>2.38%</b> <b>(188,883.58)</b>	<b>Aaa / AAA NR</b>	<b>3.41</b> <b>3.09</b>
US Treasury									
91282CBV2	US Treasury Note 0.375% Due 04/15/2024	8,900,000.00	01/25/2022 1.06%	8,767,195.31 8,767,195.31	99.81 5.02%	8,883,044.97 15,410.86	1.08% 115,849.66	Aaa / AA+ AA+	0.04 0.04
91282CER8	US Treasury Note 2.500% Due 05/31/2024	8,000,000.00	12/21/2022 4.48%	7,781,250.00 7,781,250.00	99.54 5.24%	7,963,201.60 67,213.11	0.98% 181,951.60	Aaa / AA+ AA+	0.17 0.17

# Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending March 31, 2024

CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
9128282N9	US Treasury Note 2.125% Due 07/31/2024	10,000,000.00	11/17/2022 4.60%	9,598,437.50 9,598,437.50	98.94 5.32%	9,894,335.90 35,611.26	1.21% 295,898.40	Aaa / AA+ AA+	0.33 0.33
9128282U3	US Treasury Note 1.875% Due 08/31/2024	3,000,000.00	04/21/2022 2.81%	2,936,718.75 2,936,718.75	98.58 5.35%	2,957,519.52 4,891.30	0.36% 20,800.77	Aaa / AA+ AA+	0.42 0.41
912828YM6	US Treasury Note 1.500% Due 10/31/2024	11,700,000.00	06/01/2022 2.75%	11,360,882.81 11,360,882.81	97.86 5.28%	11,449,546.88 73,767.86	1.40% 88,664.07	Aaa / AA+ AA+	0.59 0.56
912828YV6	US Treasury Note 1.500% Due 11/30/2024	8,000,000.00	10/14/2021 0.64%	8,211,562.50 8,211,562.50	97.58 5.24%	7,806,484.40 40,327.87	0.96% (405,078.10)	Aaa / AA+ AA+	0.67 0.65
91282CDN8	US Treasury Note 1.000% Due 12/15/2024	8,000,000.00	01/11/2022 1.22%	7,948,750.00 7,948,750.00	97.12 5.19%	7,769,765.60 23,606.56	0.95% (178,984.40)	Aaa / AA+ AA+	0.71 0.69
912828Z52	US Treasury Note 1.375% Due 01/31/2025	6,000,000.00	09/29/2021 0.62%	6,150,000.00 6,150,000.00	96.97 5.13%	5,818,125.00 13,825.55	0.71% (331,875.00)	Aaa / AA+ AA+	0.84 0.81
912828ZC7	US Treasury Note 1.125% Due 02/28/2025	6,000,000.00	02/01/2022 1.39%	5,951,953.13 5,951,953.13	96.49 5.09%	5,789,589.84 5,869.57	0.71% (162,363.29)	Aaa / AA+ AA+	0.92 0.89
912828ZF0	US Treasury Note 0.500% Due 03/31/2025	6,000,000.00	09/09/2021 0.55%	5,989,687.50 5,989,687.50	95.64 5.03%	5,738,169.42 81.97	0.70% (251,518.08)	Aaa / AA+ AA+	1.00 0.97
912828ZT0	US Treasury Note 0.250% Due 05/31/2025	6,000,000.00	09/09/2021 0.59%	5,925,234.38 5,925,234.38	94.71 4.97%	5,682,656.28 5,040.98	0.69% (242,578.10)	Aaa / AA+ AA+	1.17 1.14
91282CEY3	US Treasury Note 3.000% Due 07/15/2025	10,000,000.00	11/17/2022 4.28%	9,681,250.00 9,681,250.00	97.66 4.89%	9,765,625.00 63,461.54	1.20% 84,375.00	Aaa / AA+ AA+	1.29 1.24
91282CAB7	US Treasury Note 0.250% Due 07/31/2025	5,000,000.00	10/12/2021 0.83%	4,891,601.56 4,891,601.56	94.08 4.89%	4,703,906.25 2,094.78	0.57% (187,695.31)	Aaa / AA+ AA+	1.33 1.30
91282CFE6	US Treasury Note 3.125% Due 08/15/2025	5,000,000.00	10/12/2022 4.32%	4,841,210.94 4,841,210.94	97.72 4.85%	4,886,132.80 19,745.88	0.60% 44,921.86	Aaa / AA+ AA+	1.38 1.32

# Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending March 31, 2024

CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
91282CAJ0	US Treasury Note 0.250% Due 08/31/2025	9,000,000.00	10/14/2021 0.85%	8,795,390.63 8,795,390.63	93.76 4.87%	8,438,203.08 1,956.52	1.03% (357,187.55)	Aaa / AA+ AA+	1.42 1.38
9128285C0	US Treasury Note 3.000% Due 09/30/2025	3,000,000.00	05/02/2022 2.96%	3,003,398.44 3,003,398.44	97.40 4.82%	2,921,953.14 245.90	0.36% (81,445.30)	Aaa / AA+ AA+	1.50 1.44
91282CAT8	US Treasury Note 0.250% Due 10/31/2025	7,000,000.00	07/28/2021 0.62%	6,891,718.75 6,891,718.75	93.15 4.80%	6,520,390.66 7,355.77	0.79% (371,328.09)	Aaa / AA+ AA+	1.59 1.54
9128285J5	US Treasury Note 3.000% Due 10/31/2025	6,500,000.00	12/06/2022 4.11%	6,305,000.00 6,305,000.00	97.29 4.80%	6,323,535.14 81,964.29	0.78% 18,535.14	Aaa / AA+ AA+	1.59 1.50
912828M56	US Treasury Note 2.250% Due 11/15/2025	8,500,000.00	10/05/2022 4.18%	8,026,523.44 8,026,523.44	96.06 4.80%	8,164,980.49 72,506.87	1.00% 138,457.05	Aaa / AA+ AA+	1.63 1.55
91282CGA3	US Treasury Note 4.000% Due 12/15/2025	5,000,000.00	01/05/2023 4.21%	4,970,507.81 4,970,507.81	98.77 4.76%	4,938,476.55 59,016.39	0.61% (32,031.26)	Aaa / AA+ AA+	1.71 1.61
91282CBC4	US Treasury Note 0.375% Due 12/31/2025	7,000,000.00	07/28/2021 0.65%	6,917,148.44 6,917,148.44	92.75 4.74%	6,492,500.00 6,634.62	0.79% (424,648.44)	Aaa / AA+ AA+	1.75 1.70
91282CBH3	US Treasury Note 0.375% Due 01/31/2026	7,000,000.00	07/28/2021 0.66%	6,910,312.50 6,910,312.50	92.46 4.71%	6,471,992.17 4,399.04	0.79% (438,320.33)	Aaa / AA+ AA+	1.84 1.79
912828P46	US Treasury Note 1.625% Due 02/15/2026	2,223,000.00	02/16/2024 4.54%	2,101,232.26 2,101,232.26	94.56 4.68%	2,102,124.38 4,565.09	0.26% 892.12	Aaa / AA+ AA+	1.88 1.81
91282CBQ3	US Treasury Note 0.500% Due 02/28/2026	9,000,000.00	10/14/2021 0.97%	8,820,703.13 8,820,703.13	92.43 4.68%	8,318,320.29 3,913.04	1.01% (502,382.84)	Aaa / AA+ AA+	1.92 1.86
91282CBT7	US Treasury Note 0.750% Due 03/31/2026	7,500,000.00	08/13/2021 0.78%	7,489,453.13 7,489,453.13	92.66 4.64%	6,949,218.75 153.69	0.85% (540,234.38)	Aaa / AA+ AA+	2.00 1.94
91282CCF6	US Treasury Note 0.750% Due 05/31/2026	7,500,000.00	08/13/2021 0.80%	7,482,128.91 7,482,128.91	92.13 4.61%	6,909,667.95 18,903.69	0.84% (572,460.96)	Aaa / AA+ AA+	2.17 2.10

# Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending March 31, 2024

CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
9128287B0	US Treasury Note 1.875% Due 06/30/2026	5,000,000.00	10/27/2022 4.22%	4,604,882.81 4,604,882.81	94.36 4.54%	4,717,773.45 23,695.05	0.58% 112,890.64	Aaa / AA+ AA+	2.25 2.15
91282CCP4	US Treasury Note 0.625% Due 07/31/2026	6,000,000.00	09/09/2021 0.79%	5,952,890.63 5,952,890.63	91.39 4.55%	5,483,437.50 6,284.34	0.67% (469,453.13)	Aaa / AA+ AA+	2.33 2.27
91282CCW9	US Treasury Note 0.750% Due 08/31/2026	7,000,000.00	09/28/2021 1.01%	6,913,046.88 6,913,046.88	91.41 4.54%	6,398,710.92 4,565.22	0.78% (514,335.96)	Aaa / AA+ AA+	2.42 2.34
91282CCZ2	US Treasury Note 0.875% Due 09/30/2026	8,000,000.00	11/01/2021 1.21%	7,874,062.50 7,874,062.50	91.52 4.50%	7,321,562.48 191.26	0.89% (552,500.02)	Aaa / AA+ AA+	2.50 2.42
91282CDG3	US Treasury Note 1.125% Due 10/31/2026	8,000,000.00	11/30/2021 1.15%	7,991,562.50 7,991,562.50	91.84 4.51%	7,347,500.00 37,829.67	0.90% (644,062.50)	Aaa / AA+ AA+	2.59 2.48
91282CDK4	US Treasury Note 1.250% Due 11/30/2026	6,750,000.00	03/30/2022 2.47%	6,390,087.89 6,390,087.89	91.95 4.49%	6,206,572.28 28,355.53	0.76% (183,515.61)	Aaa / AA+ AA+	2.67 2.56
91282CDQ1	US Treasury Note 1.250% Due 12/31/2026	4,900,000.00	05/16/2022 2.85%	4,562,933.59 4,562,933.59	91.80 4.45%	4,498,429.71 15,480.77	0.55% (64,503.88)	Aaa / AA+ AA+	2.75 2.64
912828Z78	US Treasury Note 1.500% Due 01/31/2027	8,000,000.00	01/05/2023 4.06%	7,240,000.00 7,240,000.00	92.22 4.45%	7,377,500.00 20,109.89	0.90% 137,500.00	Aaa / AA+ AA+	2.84 2.72
912828V98	US Treasury Note 2.250% Due 02/15/2027	5,500,000.00	09/29/2022 4.11%	5,093,300.78 5,093,300.78	94.14 4.44%	5,177,734.38 15,638.74	0.63% 84,433.60	Aaa / AA+ AA+	2.88 2.73
91282CEF4	US Treasury Note 2.500% Due 03/31/2027	8,000,000.00	01/20/2023 3.64%	7,647,812.50 7,647,812.50	94.68 4.41%	7,574,375.04 546.45	0.92% (73,437.46)	Aaa / AA+ AA+	3.00 2.84
91282CEN7	US Treasury Note 2.750% Due 04/30/2027	10,000,000.00	09/01/2022 3.45%	9,702,734.38 9,702,734.38	95.23 4.42%	9,522,656.20 115,590.66	1.17% (180,078.18)	Aaa / AA+ AA+	3.08 2.87
91282CEW7	US Treasury Note 3.250% Due 06/30/2027	5,000,000.00	10/12/2022 4.16%	4,807,421.90 4,807,421.90	96.57 4.39%	4,828,515.60 41,071.43	0.59% 21,093.70	Aaa / AA+ AA+	3.25 3.02

# Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending March 31, 2024

CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
91282CFB2	US Treasury Note 2.750% Due 07/31/2027	10,000,000.00	11/17/2022 3.98%	9,476,562.50 9,476,562.50	94.97 4.39%	9,496,875.00 46,085.16	1.16% 20,312.50	Aaa / AA+ AA+	3.33 3.12
91282CFH9	US Treasury Note 3.125% Due 08/31/2027	6,000,000.00	09/27/2022 4.23%	5,708,203.13 5,708,203.13	96.06 4.38%	5,763,750.00 16,304.35	0.70% 55,546.87	Aaa / AA+ AA+	3.42 3.18
9128283F5	US Treasury Note 2.250% Due 11/15/2027	8,000,000.00	12/21/2022 3.82%	7,443,125.00 7,443,125.00	93.02 4.35%	7,441,250.00 68,241.76	0.91% (1,875.00)	Aaa / AA+ AA+	3.63 3.39
91282CGH8	US Treasury Note 3.500% Due 01/31/2028	10,000,000.00	02/13/2023 3.91%	9,814,843.75 9,814,843.75	97.07 4.34%	9,707,421.90 58,653.85	1.19% (107,421.85)	Aaa / AA+ AA+	3.84 3.52
9128283W8	US Treasury Note 2.750% Due 02/15/2028	8,000,000.00	02/27/2023 4.20%	7,483,750.00 7,483,750.00	94.40 4.33%	7,551,875.04 27,802.20	0.92% 68,125.04	Aaa / AA+ AA+	3.88 3.61
91282CDF5	US Treasury Note 1.375% Due 10/31/2028	8,500,000.00	01/30/2024 4.03%	7,533,789.06 7,533,789.06	88.09 4.26%	7,487,304.73 49,126.03	0.92% (46,484.33)	Aaa / AA+ AA+	4.59 4.33
9128285M8	US Treasury Note 3.125% Due 11/15/2028	5,500,000.00	02/13/2024 4.31%	5,223,496.09 5,223,496.09	95.25 4.27%	5,238,535.17 65,161.40	0.65% 15,039.08	Aaa / AA+ AA+	4.63 4.19
91282CJW2	US Treasury Note 4.000% Due 01/31/2029	7,500,000.00	03/12/2024 4.10%	7,468,066.41 7,468,066.41	98.97 4.24%	7,422,656.25 50,274.73	0.91% (45,410.16)	Aaa / AA+ AA+	4.84 4.32
<b>TOTAL US Treasury</b>		<b>326,473,000.00</b>	<b>2.60%</b>	<b>316,681,824.12</b>	<b>4.71%</b>	<b>310,223,901.71</b>	<b>37.94%</b>	<b>Aaa / AA+</b>	<b>2.10</b>
						<b>1,323,572.49</b>	<b>(6,457,922.41)</b>	<b>AA+</b>	<b>1.99</b>
<b>TOTAL PORTFOLIO</b>		<b>797,335,360.75</b>	<b>3.31%</b>	<b>826,080,226.66</b>	<b>4.64%</b>	<b>816,597,943.12</b>	<b>100.00%</b>	<b>Aa1 / AA</b>	<b>1.75</b>
				<b>826,080,226.66</b>		<b>4,530,192.19</b>	<b>(9,482,283.54)</b>	<b>AA+</b>	<b>1.62</b>
<b>TOTAL MARKET VALUE PLUS ACCRUALS</b>						<b>821,128,135.31</b>			

# Transactions Ledger

SDCRAA Consolidated - Account #10566

January 1, 2024 through March 31, 2024

Transaction Type	Settlement Date	CUSIP	Quantity	Security Description	Price	Acq/Disp Yield	Amount	Interest Pur/Sold	Total Amount	Gain/Loss
ACQUISITIONS										
Purchase	01/11/2024	89236TKJ3	3,500,000.00	Toyota Motor Credit Corp Note 4.55% Due: 09/20/2027	100.230	4.48%	3,508,050.00	49,102.08	3,557,152.08	0.00
Purchase	01/31/2024	3133EPW84	8,500,000.00	FFCB Note 3.875% Due: 01/18/2029	99.237	4.05%	8,435,145.00	11,894.10	8,447,039.10	0.00
Purchase	01/31/2024	91282CDF5	8,500,000.00	US Treasury Note 1.375% Due: 10/31/2028	88.633	4.03%	7,533,789.06	29,539.84	7,563,328.90	0.00
Purchase	02/08/2024	4581X0DC9	2,500,000.00	Inter-American Dev Bank Note 3.125% Due: 09/18/2028	95.529	4.20%	2,388,225.00	30,381.94	2,418,606.94	0.00
Purchase	02/15/2024	9128285M8	5,500,000.00	US Treasury Note 3.125% Due: 11/15/2028	94.973	4.31%	5,223,496.09	43,440.93	5,266,937.02	0.00
Purchase	03/13/2024	3133EPNG6	7,500,000.00	FFCB Note 4.375% Due: 06/23/2026	99.825	4.45%	7,486,875.00	72,916.67	7,559,791.67	0.00
Purchase	03/13/2024	91282CJW2	7,500,000.00	US Treasury Note 4% Due: 01/31/2029	99.574	4.10%	7,468,066.41	34,615.38	7,502,681.79	0.00
Purchase	03/14/2024	17275RBR2	5,000,000.00	Cisco Systems Callable Note Cont 1/26/2029 4.85% Due: 02/26/2029	101.097	4.60%	5,054,850.00	12,125.00	5,066,975.00	0.00
Purchase	03/14/2024	24422EXH7	3,000,000.00	John Deere Capital Corp Note 4.5% Due: 01/16/2029	99.533	4.61%	2,985,990.00	24,750.00	3,010,740.00	0.00
Purchase	03/14/2024	4581X0EN4	5,000,000.00	Inter-American Dev Bank Note 4.125% Due: 02/15/2029	99.616	4.21%	4,980,800.00	25,208.33	5,006,008.33	0.00
Subtotal			56,500,000.00				55,065,286.56	333,974.27	55,399,260.83	0.00
TOTAL ACQUISITIONS			56,500,000.00				55,065,286.56	333,974.27	55,399,260.83	0.00

# Transactions Ledger

SDCRAA Consolidated - Account #10566

January 1, 2024 through March 31, 2024

Transaction Type	Settlement Date	CUSIP	Quantity	Security Description	Price	Acq/Disp Yield	Amount	Interest Pur/Sold	Total Amount	Gain/Loss
DISPOSITIONS										
Maturity	01/08/2024	89236TFS9	2,000,000.00	Toyota Motor Credit Corp Note 3.35% Due: 01/08/2024	100.000		2,000,000.00	0.00	2,000,000.00	-25,380.00
Maturity	01/30/2024	912797JB4	10,000,000.00	US Treasury Bill 5.332% Due: 01/30/2024	100.000		10,000,000.00	0.00	10,000,000.00	0.00
Maturity	01/31/2024	912828V80	5,650,000.00	US Treasury Note 2.25% Due: 01/31/2024	100.000		5,650,000.00	0.00	5,650,000.00	-25,003.91
Maturity	02/05/2024	91159HHV5	2,000,000.00	US Bancorp Callable Note Cont 1/5/2024 3.375% Due: 02/05/2024	100.000		2,000,000.00	0.00	2,000,000.00	-17,220.00
Maturity	02/15/2024	649791PP9	5,000,000.00	New York St Taxable-GO 2.01% Due: 02/15/2024	100.000		5,000,000.00	0.00	5,000,000.00	0.00
Maturity	03/08/2024	3130A0XE5	5,000,000.00	FHLB Note 3.25% Due: 03/08/2024	100.000		5,000,000.00	0.00	5,000,000.00	-35,550.00
Maturity	03/08/2024	3130AB3H7	6,800,000.00	FHLB Note 2.375% Due: 03/08/2024	100.000		6,800,000.00	0.00	6,800,000.00	-5,744.00
Maturity	03/08/2024	3130AT3H8	5,250,000.00	FHLB Note 3.375% Due: 03/08/2024	100.000		5,250,000.00	0.00	5,250,000.00	78,907.50
Maturity	03/08/2024	3130ATUQ8	9,000,000.00	FHLB Note 4.75% Due: 03/08/2024	100.000		9,000,000.00	0.00	9,000,000.00	11,070.00
Subtotal			50,700,000.00				50,700,000.00	0.00	50,700,000.00	-18,920.41
TOTAL DISPOSITIONS			50,700,000.00				50,700,000.00	0.00	50,700,000.00	-18,920.41

# Transactions Ledger for Bonds

SDCRAA Consolidated Bond Reserves - Account #10592

January 1, 2024 through March 31, 2024

Transaction Type	Settlement Date	CUSIP	Quantity	Security Description	Price	Acq/Disp Yield	Amount	Interest Pur/Sold	Total Amount	Gain/Loss
ACQUISITIONS										
Purchase	01/31/2024		531,409.00	US Treasury Note 1.125% 01/15/2025			531,409.00	0.00	531,409.00	0.00
Purchase	01/31/2024		543,658.00	US Treasury Note 2.125% 09/30/2024			543,658.00	0.00	543,658.00	0.00
Purchase	01/31/2024		544,357.00	US Treasury Bill 0.0% 04/11/2024			544,357.00	0.00	544,357.00	0.00
Purchase	01/31/2024		540,481.00	US Treasury Note 2.75% 05/15/2025			540,481.00	0.00	540,481.00	0.00
Purchase	01/31/2024		4,830,988.00	US Treasury Note 1.125% 01/15/2025			4,830,988.00	0.00	4,830,988.00	0.00
Purchase	01/31/2024		4,942,348.00	US Treasury Note 2.125% 09/30/2024			4,942,348.00	0.00	4,942,348.00	0.00
Purchase	01/31/2024		4,948,703.00	US Treasury Bill 0.0% 04/11/2024			4,948,703.00	0.00	4,948,703.00	0.00
Purchase	01/31/2024		4,913,462.00	US Treasury Note 2.75% 05/15/2025			4,913,462.00	0.00	4,913,462.00	0.00
Purchase	01/31/2024		3,623,241.00	US Treasury Note 1.125% 01/15/2025			3,623,241.00	0.00	3,623,241.00	0.00
Purchase	01/31/2024		3,706,761.00	US Treasury Note 2.125% 09/30/2024			3,706,761.00	0.00	3,706,761.00	0.00
Purchase	01/31/2024		3,711,527.00	US Treasury Bill 0.0% 04/11/2024			3,711,527.00	0.00	3,711,527.00	0.00
Purchase	01/31/2024		3,685,096.00	US Treasury Note 2.75% 05/15/2025			3,685,096.00	0.00	3,685,096.00	0.00
Purchase	01/31/2024		1,999,787.00	US Treasury Note 3.75% 04/15/2026			1,999,787.00	0.00	1,999,787.00	0.00
Purchase	01/31/2024		1,996,133.00	US Treasury Note 4.0% 12/15/2025			1,996,133.00	0.00	1,996,133.00	0.00



# Transactions Ledger for Bonds

SDCRAA Consolidated Bond Reserves - Account #10592

January 1, 2024 through March 31, 2024

Transaction Type	Settlement Date	CUSIP	Quantity	Security Description	Price	Acq/Disp Yield	Amount	Interest Pur/Sold	Total Amount	Gain/Loss
Purchase	01/31/2024		1,995,523.00	US Treasury Note 3.50% Due 09/15/2025			1,995,523.00	0.00	1,995,523.00	0.00
Purchase	01/31/2024		2,415,494.00	US Treasury Note 1.125% Due 01/15/2025			2,415,494.00	0.00	2,415,494.00	0.00
Purchase	01/31/2024		1,965,385.00	US Treasury Note 2.75% Due 05/15/2025			1,965,385.00	0.00	1,965,385.00	0.00
Purchase	01/31/2024		1,979,481.00	US Treasury Bill 0% Due 04/11/2024			1,979,481.00	0.00	1,979,481.00	0.00
Purchase	01/31/2024		1,991,343.00	FFCB 4.125% 01/22/2026			1,991,343.00	0.00	1,991,343.00	0.00
Purchase	01/31/2024		1,996,738.00	FHLB 4.125% 01/15/2027			1,996,738.00	0.00	1,996,738.00	0.00
Purchase	01/31/2024		1,976,738.00	US Treasury Note 2.125% Due 09/30/2024			1,976,738.00	0.00	1,976,738.00	0.00
Purchase	01/31/2024		3,484,849.00	FFCB 4.125% 01/22/2026			3,484,849.00	0.00	3,484,849.00	0.00
Purchase	01/31/2024		3,494,292.00	FHLB 4.125% 01/15/2027			3,494,292.00	0.00	3,494,292.00	0.00
	<b>Subtotal</b>		<b>61,817,794.00</b>				<b>61,817,794.00</b>	<b>0.00</b>	<b>61,817,794.00</b>	<b>0.00</b>
Security Contribution	01/16/2024		30,649,000.00	First American Govt Obligation Funds			30,649,000.00	0.00	30,649,000.00	0.00
Security Contribution	01/16/2024		17,048,000.00	First American Govt Obligation Funds			17,048,000.00	0.00	17,048,000.00	0.00

# Transactions Ledger for Bonds

SDCRAA Consolidated Bond Reserves - Account #10592

January 1, 2024 through March 31, 2024

Transaction Type	Settlement Date	CUSIP	Quantity	Security Description	Price	Acq/Disp Yield	Amount	Interest Pur/Sold	Total Amount	Gain/Loss
Security Contribution	01/26/2024		14,800,873.00	First American Govt Obligation Funds			14,800,873.00	0.00	14,800,873.00	0.00
Security Contribution	01/31/2024		2,777,661.00	First American Govt Obligation Funds			2,777,661.00	0.00	2,777,661.00	0.00
Security Contribution	02/15/2024		17,559,000.00	First American Funds			17,559,000.00	0.00	17,559,000.00	0.00
Security Contribution	02/15/2024		31,482,000.00	First American Funds			31,482,000.00	0.00	31,482,000.00	0.00
Security Contribution	03/14/2024		37,848,000.00	Dreyfus Funds			37,848,000.00	0.00	37,848,000.00	0.00
Security Contribution	03/15/2024		36,739,000.00	First American Funds			36,739,000.00	0.00	36,739,000.00	0.00
Security Contribution	03/15/2024		18,521,000.00	First American Funds			18,521,000.00	0.00	18,521,000.00	0.00
Subtotal			207,424,534.00				207,424,534.00	0.00	207,424,534.00	0.00
TOTAL ACQUISITIONS			269,242,328.00				269,242,328.00	0.00	269,242,328.00	0.00

# Transactions Ledger for Bonds

SDCRAA Consolidated Bond Reserves - Account #10592

January 1, 2024 through March 31, 2024

Transaction Type	Settlement Date	CUSIP	Quantity	Security Description	Price	Acq/Disp Yield	Amount	Interest Pur/Sold	Total Amount	Gain/Loss
DISPOSITIONS										
Sell	01/11/2024		1,000,000.00	US Treasury Bill			1,000,000.00	0.00	1,000,000.00	0.00
Sell	01/11/2024		2,900,000.00	US Treasury Bill			2,900,000.00	0.00	2,900,000.00	0.00
Sell	01/16/2024		17,048,000.00	US Treasury Note			17,048,000.00	0.00	17,048,000.00	213,479.00
Sell	01/16/2024		30,649,000.00	US Treasury Note			30,649,000.00	0.00	30,649,000.00	383,794.00
Maturity	02/15/2024		17,559,000.00	US Treasury Note 0.125% 02/15/2024			17,559,000.00	0.00	17,559,000.00	232,011.00
Maturity	02/15/2024		10,532,286.00	US Treasury Note 0.125% 02/15/2024			31,482,000.00	0.00	31,482,000.00	415,980.00
Maturity	03/14/2024		37,848,000.00	US Treasury Note			37,848,000.00	0.00	37,848,000.00	775,821.00
Maturity	03/15/2024		36,739,000.00	US Treasury Note			36,739,000.00	0.00	36,739,000.00	428,720.00
Maturity	03/15/2024		18,521,000.00	US Treasury Note			18,521,000.00	0.00	18,521,000.00	216,128
Subtotal			193,746,000.00				193,746,000.00	0.00	193,746,000.00	2,665,933.00
Security Withdrawal	01/02/2024		9,223,988.00	Dreyfus Fund			9,223,988.00	0.00	9,223,988.00	0.00

# Transactions Ledger for Bonds

SDCRAA Consolidated Bond Reserves - Account #10592

January 1, 2024 through March 31, 2024

Transaction Type	Settlement Date	CUSIP	Quantity	Security Description	Price	Acq/Disp Yield	Amount	Interest Pur/Sold	Total Amount	Gain/Loss
Security Withdrawal	01/02/2024		622,346.00	Dreyfus Fund			622,346.00	0.00	622,346.00	0.00
Security Withdrawal	01/02/2024		9,507,150.00	First American Funds			9,507,150.00	0.00	9,507,150.00	0.00
Security Withdrawal	01/02/2024		24,890,825.00	First American Funds			24,890,825.00	0.00	24,890,825.00	0.00
Security Withdrawal	01/26/2024		2,159,905.00	San Diego County Investment Pool			2,159,905.00	0.00	2,159,905.00	0.00
Security Withdrawal	01/26/2024		19,635,500.00	San Diego County Investment Pool			19,635,500.00	0.00	19,635,500.00	0.00
Security Withdrawal	01/26/2024		14,726,625.00	San Diego County Investment Pool			14,726,625.00	0.00	14,726,625.00	0.00
Security Withdrawal	01/26/2024		18,426,363.00	San Diego County Investment Pool			18,426,363.00	0.00	18,426,363.00	0.00
Security Withdrawal	01/26/2024		6,856,803.00	San Diego County Investment Pool			6,856,803.00	0.00	6,856,803.00	0.00
Security Withdrawal	01/26/2024		14,800,873.00	San Diego County Investment Pool			14,800,873.00	0.00	14,800,873.00	0.00
Security Withdrawal	01/29/2024		266,857.00	Dreyfus Fund			266,857.00	0.00	266,857.00	0.00
Security Withdrawal	01/29/2024		991,251.00	Dreyfus Fund			991,251.00	0.00	991,251.00	0.00

# Transactions Ledger for Bonds

SDCRAA Consolidated Bond Reserves - Account #10592

February 1, 2024 through March 31, 2024

Transaction Type	Settlement Date	CUSIP	Quantity	Security Description	Price	Acq/Disp Yield	Amount	Interest Pur/Sold	Total Amount	Gain/Loss
Security Withdrawal	01/30/2024		8,648,547.00	First American Funds			8,648,547.00	0.00	8,648,547.00	0.00
Security Withdrawal	01/30/2024		50,710,231.00	First American Funds			50,710,231.00	0.00	50,710,231.00	0.00
Security Withdrawal	01/31/2024		856,844.00	First American Funds			856,844.00	0.00	856,844.00	0.00
Security Withdrawal	02/28/2024		10,532,286.00	First American Funds			10,532,286.00	0.00	10,532,286.00	0.00
Security Withdrawal	02/28/2024		48,641,611.00	First American Funds			48,641,611.00	0.00	48,641,611.00	0.00
Security Withdrawal	03/28/2024		20,987,620.00	First American Funds			20,987,620.00	0.00	20,987,620.00	0.00
Security Withdrawal	03/28/2024		15,681,317.00	First American Funds			15,681,317.00	0.00	15,681,317.00	0.00
Security Withdrawal	03/28/2024		18,615,780.00	First American Funds			18,615,780.00	0.00	18,615,780.00	0.00
Security Withdrawal	03/28/2024		219,974.00	First American Funds			219,974.00	0.00	219,974.00	0.00
Security Withdrawal	03/28/2024		85,224.00	First American Funds			85,224.00	0.00	85,224.00	0.00
Security Withdrawal	03/28/2024		49,800.00	First American Funds			49,800.00	0.00	49,800.00	0.00
Security Withdrawal	03/28/2024		48,869.00	First American Funds			48,869.00	0.00	48,869.00	0.00

# Transactions Ledger for Bonds

SDCRAA Consolidated Bond Reserves - Account #10592

February 1, 2024 through March 31, 2024

Transaction Type	Settlement Date	CUSIP	Quantity	Security Description	Price	Acq/Disp Yield	Amount	Interest Pur/Sold	Total Amount	Gain/Loss
Security Withdrawal	03/28/2024		49,116.00	First American Funds			49,116.00	0.00	49,116.00	0.00
Security Withdrawal	03/28/2024		717,529.00	First American Funds			717,529.00	0.00	717,529.00	0.00
Security Withdrawal	03/28/2024		653,510.00	First American Funds			653,510.00	0.00	653,510.00	0.00
Security Withdrawal	03/28/2024		282,323.00	First American Funds			282,323.00	0.00	282,323.00	0.00
Security Withdrawal	03/28/2024		409,134.00	First American Funds			409,134.00	0.00	409,134.00	0.00
Security Withdrawal	03/28/2024		362,434.00	First American Funds			362,434.00	0.00	362,434.00	0.00
Subtotal			299,660,635.00				299,660,635.00	0.00	299,660,635.00	0.00
TOTAL DISPOSITIONS			493,406,635.00				493,406,635.00	0.00	409,406,635.00	2,665,933.00

# Important Disclosures

2023 Chandler Asset Management, Inc, An Independent Registered Investment Adviser.

Information contained herein is confidential. Prices are provided by IDC, an independent pricing source. In the event IDC does not provide a price or if the price provided is not reflective of fair market value, Chandler will obtain pricing from an alternative approved third party pricing source in accordance with our written valuation policy and procedures. Our valuation procedures are also disclosed in Item 5 of our Form ADV Part 2A.

Performance results are presented gross-of-advisory fees and represent the client's Total Return. The deduction of advisory fees lowers performance results. These results include the reinvestment of dividends and other earnings. Past performance may not be indicative of future results. Therefore, clients should not assume that future performance of any specific investment or investment strategy will be profitable or equal to past performance levels. All investment strategies have the potential for profit or loss. Economic factors, market conditions or changes in investment strategies, contributions or withdrawals may materially alter the performance and results of your portfolio.

Index returns assume reinvestment of all distributions. Historical performance results for investment indexes generally do not reflect the deduction of transaction and/or custodial charges or the deduction of an investment management fee, the incurrence of which would have the effect of decreasing historical performance results. It is not possible to invest directly in an index.

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Fixed income investments are subject to interest, credit and market risk. Interest rate risk: the value of fixed income investments will decline as interest rates rise. Credit risk: the possibility that the borrower may not be able to repay interest and principal. Low rated bonds generally have to pay higher interest rates to attract investors willing to take on greater risk. Market risk: the bond market in general could decline due to economic conditions, especially during periods of rising interest rates.

Ratings information have been provided by Moody's, S&P and Fitch through data feeds we believe to be reliable as of the date of this statement, however we cannot guarantee its accuracy.

Security level ratings for U.S. Agency issued mortgage-backed securities ("MBS") reflect the issuer rating because the securities themselves are not rated. The issuing U.S. Agency guarantees the full and timely payment of both principal and interest and carries a AA+/Aaa/AAA by S&P, Moody's and Fitch respectively.

# Benchmark Disclosures

## ICE BofA 0-5 Yr US Treasury Index

The ICE BofA 0-5 Year US Treasury Index tracks the performance of US Dollar denominated Sovereign debt publicly issued by the US government in its domestic market with maturities less than five years. Qualifying securities must have at least 18 months to maturity at point of issuance, at least one month and less than five years remaining term to final maturity, a fixed coupon schedule and a minimum amount outstanding of \$1 billion.



## Staff Report

**Meeting Date:** May 2, 2024

**Subject:**

**Approve and Authorize the President/CEO to Execute a First Amendment to the Agreement with Navisite, LLC for Oracle JD Edwards EnterpriseOne Managed Hosting Services**

**Recommendation:**

Adopt Resolution No. 2024-0032, approving and authorizing the President/CEO to execute a 1<sup>st</sup> Amendment to the Agreement with Navisite, LLC for Oracle JD Edwards EnterpriseOne Managed Hosting Services, extending the term for 1-year to November 30, 2025.

**Background/Justification:**

The Authority currently has an agreement with Navisite, LLC (Navisite) to provide functional support and hosting of the Authority's Enterprise Resource Planning software Oracle JD Edwards EnterpriseOne. Oracle JD Edwards EnterpriseOne is the software the Authority uses to manage its financials, payroll, procurement, human resources, real estate and capital assets. The term of the Agreement is three years, plus two one-year options. The term began December 1, 2019, both options to extend the term were exercised extending the term date to November 30, 2024 and the total not-to-exceed compensation amount is \$2,450,000.

Hosting is the provision of computing services on the hosting firm's remote computer systems. A hosting firm has computing centers that are certified to withstand major catastrophic events (e.g., earthquakes, floods, other natural disasters) by having specially built facilities, redundant power sources, very strict security and access controls, and redundant computing centers. This relieves the need for the Authority to construct similar expensive facilities, and hire additional personnel solely dedicated to operating and maintaining the Authority's Enterprise Resource Planning system. In addition to the added reliability of a hosted environment, the Authority gains the benefit of Navisite having two geographically separate locations for disaster recovery to support business continuity in the event of a major disaster.

Navisite also provides functional support services for the Oracle JD Edwards EnterpriseOne system. This support includes problem resolution, code creation, and report customization.

Authority staff seeks to extend the term of the agreement with Navisite for an additional one year to expire November 30, 2025. The maximum amount payable is \$2,450,000 which is sufficient funding for the contract extension, therefore no additional funding is requested.

This additional one year extension will allow for the Information & Technology Systems department to upgrade E1, which is included as part of the current contract. We would not be able to upgrade E1 and migrate the hosting provider at the same time as it would put a large burden on the team as they will be focused and in the middle of the upgrade project. Additionally, the extension will allow review of the Authority's E1 cloud hosting strategy to gain a better understanding of the future operational needs and financial impacts as the Authority migrates more systems to the cloud. An upgrade of E1 to the latest version facilitates better integration with other systems, extends the functionality of the system to meet evolving business needs, as well as eases the implementation of AP invoice automation and future projects. Therefore, staff believes the additional one year extension is in the best interest of the Authority.

Staff requests the Board approve and authorize the President/CEO to execute a 1<sup>st</sup> Amendment to the Agreement with Navisite extending the term for one year through November 30, 2025.

## Fiscal Impact:

Adequate funding for this Agreement extension with Navisite is included in the adopted FY 2024 and conceptually approved FY 2025 Operating Expenses Budgets within the Outside Services line item. Expenses that will impact budget years that have not been adopted/approved by the Board will be included in future year budget requests.

## Authority Strategies/Focus Areas:

This item supports one or more of the following (*select at least one under each area*):

### Strategies

- ☐ Community Strategy ☐ Customer Strategy ☒ Employee Strategy ☐ Financial Strategy ☒ Operations Strategy

### Focus Areas

- ☐ Advance the Airport Development Plan ☒ Transform the Customer Journey ☒ Optimize Ongoing Business

## Environmental Review:

A. CEQA: This Board action is not a project that would have a significant effect on the environment as defined by the California Environmental Quality Act ("CEQA"), as amended. 14 Cal. Code Regs. §15378. This Board action is not a "project" subject to CEQA. Cal. Pub. Res. Code §21065.

B. California Coastal Act Review: This Board action is not a "development" as defined by the California Coastal Act. Cal. Pub. Res. Code §30106.

C. NEPA: This Board action is not a project that involves additional approvals or actions by the Federal Aviation Administration ("FAA") and, therefore, no formal review under the National Environmental Policy Act ("NEPA") is required.

## Application of Inclusionary Policies:

The Authority has the following inclusionary programs and policy: a Disadvantaged Business Enterprise (DBE) Program, an Airport Concession Disadvantaged Business Enterprise (ACDBE) Program and Policy 5.12. These programs and policy are intended to promote the inclusion of small, local, service disabled/veteran owned small businesses, historically underrepresented businesses, and other business enterprises, on all contracts. Only one of the programs or policy named above can be used in any single contracting opportunity.

This contract does not utilize federal funds and provides limited opportunities for subcontractor participation; therefore; at the option of the Authority, Policy 5.12 was applied to promote the participation of qualified small businesses, service disabled/veteran owned small businesses, and local businesses. Policy 5.12 provides a preference of up to seven percent (7%) in the award of selected Authority contracts and when selection is based on a scoring matrix the resulting points shall be added to the total points, provided that it does not exceed the total allowable preference.

In accordance with Policy 5.12, the recommended firm Velocity Technology Solutions, Inc. at the time of this RFP did not receive small business, local business, and service disabled/veteran owned small business preference.

## Prepared by:

Jessica Bishop  
Director, Information & Technology Services

RESOLUTION NO. 2024-0032

A RESOLUTION OF THE BOARD OF THE SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY APPROVING AND AUTHORIZING THE PRESIDENT/CEO TO EXECUTE A 1<sup>st</sup> AMENDMENT TO THE AGREEMENT WITH NAVISITE, LLC FOR ORACLE JD EDWARDS ENTERPRISEONE MANAGED HOSTING SERVICES, EXTENDING THE TERM FOR 1-YEAR TO NOVEMBER 30, 2025.

**WHEREAS**, the Authority and Navisite LLC (Navisite) are parties to an agreement for Oracle JD Edwards EnterpriseOne Managed Hosting Services ("Agreement"); and

**WHEREAS**, the initial term of the Agreement is three years, plus two one--year options. The term began on December 1, 2019 and is set to expire on November 30, 2024; and

**WHEREAS**, the total not-to-exceed compensation amount under the Agreement is \$2,450,000; and

**WHEREAS**, Authority staff seeks authorization to extend the term of the Agreement for one year to expire November 30, 2025; and

**WHEREAS**, the extension will allow for the Information & Technology Systems department to upgrade E1, review the Authority's E1 cloud hosting strategy and gain a better understanding of the future operational needs and financial impacts involved as the Authority migrates more systems to the cloud and . extend the functionality of the system to meet evolving business needs; and

**WHEREAS**, the Authority Board finds it is in the best interest of the Authority to extend the term of the Agreement with Navisite extending the term for one year through November 30, 2025 and finding that the maximum amount payable of \$2,450,000 is sufficient funding for the contract extension, therefore no additional funding is needed.

**NOW, THEREFORE, BE IT RESOLVED** that the Board hereby approves and authorizes the President/CEO to execute a 1<sup>st</sup> Amendment to the Agreement with Navisite, LLC for Oracle JD Edwards EnterpriseOne Managed Hosting Services, extending the term for one year to November 30, 2025; and

**BE IT FURTHER RESOLVED** that the Authority and its officers, employees, and agents hereby are authorized, empowered, and directed to do and perform all such acts as may be necessary or appropriate in order to effectuate fully the foregoing resolutions; and

**BE IT FURTHER RESOLVED** that the Board finds that this action is not a “project” as defined by the California Environmental Quality Act (“CEQA”) (California Public Resources Code §21065); and

**BE IT FURTHER RESOLVED** that the Board finds that this action is not a “development” as defined by the California Coastal Act (California Public Resources Code §30106); and

**BE IT FURTHER RESOLVED** that the Board finds that this action is not a project that involves additional approvals or actions by the Federal Aviation Administration (“FAA”) and, therefore, no formal review under the National Environmental Policy Act (“NEPA”) is required.

**PASSED, ADOPTED, AND APPROVED** by the Board of the San Diego County Regional Airport Authority at a regular meeting this 2<sup>nd</sup> day of May 2024, by the following vote:

**AYES:** Board Members:

**NOES:** Board Members:

**ABSENT:** Board Members:

**ATTEST:**

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SHAWNA MORALES  
ASSISTANT AUTHORITY CLERK II,  
BOARD SERVICES

**APPROVED AS TO FORM:**

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AMY GONZALEZ  
GENERAL COUNSEL

## Staff Report

**Meeting Date: May 2, 2024**

**Subject:**

**Approve the Third Amendment to the Agreement with Bradford Airport Logistics, LTD to Extend the Contract to December 31, 2028, and to Increase the not to Exceed Amount by \$9 Million to a not to Exceed Amount of \$21.9 Million**

**Recommendation:**

Adopt Resolution No. 2024-0033 approving the Third Amendment to the Agreement with Bradford Airport Logistics, LTD to extend the contract to December 31, 2028 and to increase the not to exceed amount by \$9 million to a not to exceed amount of \$21.9 million.

**Background/Justification:**

The Authority currently holds a contractual agreement with Bradford Airport Logistics, LTD (Bradford) to operate the Central Receiving and Distribution Center (CRDC) with a current term ending on November 18, 2024. The CRDC plays a critical role by receiving all terminal-bound deliveries, performing security inspections and distributing deliveries to multiple terminal locations, particularly in support of the restaurant and retail program.

The current Bradford agreement is due to expire less than a year prior to the opening of New Terminal 1 (NT1). The Airport must ensure a smooth transition of operations to NT1 next year, for which extensive advance logistics planning is already underway. After legal consultation, management proposes a non-competitive extension of the current agreement with Bradford for an additional four years, concluding subsequent to the full opening of NT1.

In light of the complexities associated with the operational launch of NT1, including a nearly 100% increase in square footage in the restaurant and retail program, the Authority believes an extension to the current Bradford agreement is the most prudent course of action.

Several key factors support this decision:

- **Risk Reduction/Operational Continuity:** Extending Bradford's contract ensures continuity in the operation of the CRDC at a critical time for the Airport. Their experience of the CDRC and knowledge of the terminal facilities provides stability and consistency in managing the daily deliveries and distribution to numerous points across the facility campus. This continuity is essential to avoid disruptions and maintain a seamless operation, benefiting both the Airport, its business partners and ultimately, the traveling public.
- **Expertise and Experience:** Bradford has been operating at the Airport since 2012. Their operations began when the CDRC facility opened on the north side of the Airport campus, in conjunction with the completion of the Terminal 2 West Green Build program. The Authority conducted a competitive process for the second agreement that commenced in 2018. Bradford has consistently demonstrated exemplary performance in the management and operation of the CRDC. Their level of expertise and dedication has been critical in ensuring the smooth functioning of the CRDC and maintaining high standards of service.
- **Time and Cost Efficiency:** Twenty-two major U.S. airports utilize CRDC facilities. Only two are not operated by Bradford Logistics, confirming the trust and confidence placed in Bradford's ability to meet the needs of airport operators, including strenuous Transportation Security Administration (TSA) requirements. Despite attempts by upstart players to enter the market, none have been able to match Bradford's level of service and expertise. Allocating staff time to a lengthy Request for Proposal (RFP) process is not likely to lead to another operator or result in more competitive pricing. Extending Bradford's contract saves time and resources, allowing staff to focus on other critical aspects of airport operations.
- **Preferred Operational Model:** Bradford is an independent third-party operator that provides equitable levels of service for multiple users. Self-operation by Authority staff is not the preferred model, nor is it feasible to allow, for example, one restaurant company to oversee receiving and distribution for a wide variety of other entities/businesses. With the NT1 opening on the horizon, it would be unwise for the Authority to experiment with alternative receiving and distribution models.
- **Future Competitive Landscape:** The competitive landscape for airport receiving and distribution services may change by 2028, after the opening of NT1. By extending Bradford's current agreement, the airport can maintain stability, yet continue to evaluate the competitive landscape for these services once NT1 is operational. This approach allows the airport to make informed decisions based on market dynamics and adapt accordingly.



## Conclusion:

Based on Bradford's solid experience, consistent performance, current involvement in the activation planning for NT1, and the need for operational continuity, management recommends a continuation of Bradford as the operator of the Authority's CRDC facilities.

## Fiscal Impact:

Adequate funding for the Bradford Airport Logistics contract extension is included in the adopted FY 2024 and conceptually approved FY 2025 Operating Expense Budgets within the Contractual Services line item. This expense will be included in future years' budget requests. These expenses are reimbursed to the Authority through a charge to the concessionaires.

## Authority Strategies/Focus Areas:

This item supports one or more of the following (*select at least one under each area*):

### Strategies

☐ Community Strategy ☒ Customer Strategy ☐ Employee Strategy ☒ Financial Strategy ☒ Operations Strategy

### Focus Areas

☒ Advance the Airport Development Plan ☐ Transform the Customer Journey ☒ Optimize Ongoing Business

## Environmental Review:

A. CEQA: This Board action is not a project that would have a significant effect on the environment as defined by the California Environmental Quality Act ("CEQA"), as amended. 14 Cal. Code Regs. §15378. This Board action is not a "project" subject to CEQA. Cal. Pub. Res. Code §21065.

B. California Coastal Act Review: This Board action is not a "development" as defined by the California Coastal Act. Cal. Pub. Res. Code §30106.

C. NEPA: This Board action is not a project that involves additional approvals or actions by the Federal Aviation Administration ("FAA") and, therefore, no formal review under the National Environmental Policy Act ("NEPA") is required.

## Application of Inclusionary Policies:

The Authority has the following inclusionary programs/policies: a Disadvantaged Business Enterprise (DBE) Program, an Airport Concession Disadvantaged Business Enterprise (ACDBE) Program, and Policy 5.12. These programs/policy are intended to promote the inclusion of small, local, service disabled veteran owned, historically underrepresented businesses and other business enterprises, on all contracts. Only one of the programs/policies named above can be used in any single contracting opportunity.

This contract does not utilize federal funds and provides limited opportunities for sub-contractor participation; therefore; at the option of the Authority, Policy 5.12 was applied to promote the participation of qualified small businesses. At the time of this solicitation Policy 5.12 provided a preference of up to five percent (5%) to small businesses in the award of selected Authority contracts. When bid price is the primary selection criteria, the maximum amount of the preference cannot exceed \$200,000. The preference is only applied in measuring the bid. The final contract award is based on the amount of the original bid.

In accordance to Policy 5.12, the recommended firm Bradford Airport Logistics, Ltd did not receive small business preference.

## Prepared by:

Deanna Zachrisson  
Director, Revenue Generation & Partnership Development

RESOLUTION NO. 2024-0033

A RESOLUTION OF THE BOARD OF THE SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY AUTHORIZING THE PRESIDENT/CEO TO APPROVE THE THIRD AMENDMENT TO THE AGREEMENT WITH BRADFORD AIRPORT LOGISTICS, LTD TO EXTEND THE CONTRACT TO DECEMBER 31, 2028 AND TO INCREASE THE NOT TO EXCEED AMOUNT BY \$9 MILLION TO A NOT TO EXCEED AMOUNT OF \$21.9 MILLION.

**WHEREAS**, the Authority has an ongoing need for Centralized Receiving and Distribution Center (CRDC) operational services; and

**WHEREAS**, Bradford Airport Logistics's (Bradford) current agreement terminates on November 18, 2024 and the Authority must ensure a smooth transition of operations to New Terminal 1 (NT1) next year, for which extensive advance logistics planning is already underway; and

**WHEREAS**, Bradford currently operates twenty of the existing twenty-two airport CRDC facilities in the United States demonstrating their ability to meet the needs of airport operators, including strenuous Transportation Security Administration (TSA) requirements.; and

**WHEREAS**, the Board finds it is in the best interest of the Authority to allow an extension of the agreement to ensure operational continuity to address the needs of New T1.

**NOW, THEREFORE, BE IT RESOLVED** that the Board hereby authorizes the President/CEO to approve the Third Amendment to the Agreement with Bradford Airport Logistics, LTD to extend the contract to December 31, 2028 and to increase the not to exceed amount by \$9 million to a not to exceed amount of \$21.9 million; and

**BE IT FURTHER RESOLVED** that the Board finds that this action is not a "project" as defined by the California Environmental Quality Act ("CEQA") (California Public Resources Code §21065); and

**BE IT FURTHER RESOLVED** that the Board finds that this action is not a “development” as defined by the California Coastal Act (California Public Resources Code §30106); and

**BE IT FURTHER RESOLVED** that the Board finds that this action is not a project that involves additional approvals or actions by the Federal Aviation Administration (“FAA”) and, therefore, no formal review under the National Environmental Policy Act (“NEPA”) is required.

**PASSED, ADOPTED, AND APPROVED** by the Board of the San Diego County Regional Airport Authority at a regular meeting this 2<sup>nd</sup> day of May, 2024, by the following vote:

**AYES:** Board Members:

**NOES:** Board Members:

**ABSENT:** Board Members:

**ATTEST:**

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SHAWNA MORALES  
ASSISTANT AUTHORITY CLERK II  
BOARD SERVICES

**APPROVED AS TO FORM:**

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AMY GONZALEZ  
GENERAL COUNSEL

## Staff Report

**Meeting Date:** May 2, 2024

**Subject:**

**Award and Authorize the President/CEO to Negotiate and Execute an Agreement for Parking Management Services**

### Recommendation:

Adopt Resolution No. 2024-0034 awarding and authorizing the President/CEO to negotiate and execute an agreement with SP Plus Corporation for Parking Management Services for a term of three (3) years with options for two (2) one-year extensions in an amount not to exceed fifty-six million dollars (\$56,000,000.00).

### Background/Justification:

#### Overview of Airport Parking Management Services

Day to day operations management of San Diego International Airport (SDIA) public and employee parking lots and supervision of the commercial ground transportation system is provided by a third-party contract provider. The agreement with the current service provider, Ace Parking Management, Inc. ("Ace") will expire on June 30, 2024. The current provider employs approximately 140 staff to deliver the services at a cost of approximately \$8.6 million per year, which includes all labor, overhead, equipment outlays, and management fees.

#### Scope of Work

Parking management at SDIA covers a variety of services, including:

1. Management of parking operations for:
  - a. Public parking facilities (currently totaling approximately 3,800 spaces),
  - b. Employee parking (for all airport employees) in Authority-owned/operated lots (currently totaling 2,400 spaces),
  - c. Valet parking at Terminal 1 and Terminal 2,

- d. Public parking customer reservation system,
  - e. Occasional parking customer service cart programs,
  - f. Maintenance, sweeping, trash pick-up, power washing, and striping of lots,
  - g. Roving private security in parking facilities,
- 2. Customer service representative (CSR) functions for Taxis and TNCs at the hold lots and terminal ground transportation centers (GTCs),
  - 3. Taxicab virtual dispatch functions and system administration,
  - 4. Commercial vehicle management system (CVMS) administration and maintenance,
  - 5. Commercial vehicle permitting administration, and
  - 6. Other services supporting the Airport's roadway access system, signage, and emergency response operations.

#### New Agreement

The term of the proposed agreement is three (3) years with options for two (2) one-year extensions exercisable at the discretion of the President/CEO. The agreement allows close supervision by Authority staff of the contractor's daily operations and fiscal processes. The agreement is based on payment of a base management fee along with reimbursement of actual expenses incurred as specified in the agreement. The Authority coordinates and approves all expenses billed on the contract. The Authority authorizes staffing level changes to accommodate any unexpected operational needs. This type of agreement allows flexibility to quickly adjust staffing levels and procure necessary equipment to meet rapidly changing situations while maintaining control over expenses.

#### Parking Management Services Company Selection Process

The Authority issued a Request for Proposals (RFP) for parking management services on February 16, 2024. The RFP was advertised in the San Diego Daily Transcript and on the Authority's website. 229 vendors received notification via the Authority's vendor database. In addition, the Planetbids "Bid Broadcast" feature was used to notify 250 additional firms in other agencies' databases and 10 firms were contacted directly to notify them of the opportunity. 47 firms viewed the opportunity.

On March 5, 2024, the Authority hosted a virtual pre-submittal meeting, open to all interested parties, to review the proposal requirements, take questions specific to the RFP process and parking management operations, and review the specifics of the proposed agreement.

The eight voting members of the RFP selection panel represented the Authority's Finance, Business Intelligence, Revenue Generation, and Ground Transportation departments; along with one external Director-level airport representative with extensive parking experience. Three non-voting airport industry subject matter experts provided support to the panel.

The RFP closed on April 4, 2024. The Authority received four (4) proposals from the following companies in the parking management industry. The evaluation panel's shortlisted ranking and scores of the proposals is shown below.

<b>Rankings</b>	<b>Panelist 1</b>	<b>Panelist 2</b>	<b>Panelist 3</b>	<b>Panelist 4</b>	<b>Panelist 5</b>	<b>Panelist 6</b>	<b>Panelist 7</b>	<b>Panelist 8</b>	<b>Total</b>	<b>Rank</b>
ABM Aviation	3	3	4	3	4	3	3	3	26	3
ACE Parking	2	2	2	2	2	2	2	1	15	2
LAZ Parking	4	4	3	4	3	4	4	4	30	4
SP Plus	1	1	1	1	1	1	1	2	9	1

<b>Combined Scores</b>	<b>Worker Retention</b>	<b>Cost</b>	<b>Financial State-ments</b>	<b>Org. Structure/ Exper./ Sustainab ility</b>	<b>Key Personnel / Capabilities / Subs</b>	<b>Work Plan - Mgmt. Policies</b>	<b>Work Plan - Financial Mgmt. Plan</b>
ABM Aviation	160	480	360	480	583	270	550
ACE Parking	160	1200	320	480	660	280	550
LAZ Parking	160	960	200	400	484	235	500
SP Plus	160	1080	240	528	715	320	620

<b>Combined Scores (continued)</b>	<b>Work Plan - Staffing Plan</b>	<b>Work Plan - Hiring &amp; Training Program</b>	<b>Work Plan - Transition Plan</b>	<b>Work Plan - SOP</b>	<b>Work Plan - Data Sharing Plan</b>	<b>Work Plan - Innovative Revenue</b>	<b>Total</b>
ABM Aviation	520	413	285	348	590	472	5511
ACE Parking	480	406	300	336	570	480	6222
LAZ Parking	430	371	255	282	450	392	5119
SP Plus	650	462	325	378	620	520	6618

The Authority invited the three highest ranked firms to interview on April 16, 2024. The respondents who interviewed provided responses to a specific list of questions, prepared by the evaluation panel, which targeted the evaluation criteria presented in the RFP. The panelist's final ranking and scores of the interviewed firms and proposals is shown below.

<b>Rankings</b>	<b>Panelist 1</b>	<b>Panelist 2</b>	<b>Panelist 3</b>	<b>Panelist 4</b>	<b>Panelist 5</b>	<b>Panelist 6</b>	<b>Panelist 7</b>	<b>Panelist 8</b>	<b>Total</b>	<b>Rank</b>
ABM Aviation	3	3	3	3	3	2	3	3	23	3
ACE Parking	2	2	2	2	2	3	2	2	17	2
SP Plus	1	1	1	1	1	1	1	1	8	1

<b>Combined Scores</b>	<b>Worker Retention</b>	<b>Cost</b>	<b>Financial State-ments</b>	<b>Org. Structure/ Exper./ Sustainability</b>	<b>Key Personnel / Capabilities / Subs</b>	<b>Work Plan - Mgmt. Policies</b>	<b>Work Plan - Financial Mgmt. Plan</b>
ABM Aviation	160	480	360	512	693	305	590
ACE Parking	160	1200	320	432	627	285	500
SP Plus	160	1080	240	544	704	320	610

<b>Combined Scores (continued)</b>	<b>Work Plan - Staffing Plan</b>	<b>Work Plan - Hiring &amp; Training Program</b>	<b>Work Plan - Transition Plan</b>	<b>Work Plan - SOP</b>	<b>Work Plan - Data Sharing Plan</b>	<b>Work Plan - Innovative Revenue</b>	<b>Total</b>
ABM Aviation	570	420	300	348	600	456	5794
ACE Parking	490	392	295	336	500	424	5961
SP Plus	630	434	315	366	600	528	6531

The evaluation panel recommends the Authority Board award the contract for parking management services to SP Plus Corporation ("SP Plus").

#### SP Plus Corporation

SP Plus is a publicly traded company with annual revenues over \$1.7 billion. SP Plus currently provides transportation, transportation management, and parking services at 73 US airports. SP Plus manages parking and/or shuttle contracts at 16 of the top 30 large hub airports including – Hartsfield-Jackson Atlanta, San Francisco, Chicago O'Hare, Salt Lake City, and Washington Dulles. SP Plus has over 23,000 committed employees (pre-covid).

According to its proposal, SP Plus facilitates the efficient movement of people, vehicles, and personal belongings with the goal of enhancing the customer experience while improving bottom line results for clients. SP Plus provides professional parking management, ground transportation, remote baggage check-in and handling, facility maintenance, security, event coordination, and other technology driven mobility solutions to aviation, commercial, hospitality, healthcare, and government clients across North America.

SP Plus has vast experience working with airports undergoing major construction and/or renovation projects like SAN, including transitioning to new parking software and opening new parking garages and lots. SP Plus knows how to manage current operations, while simultaneously planning for the cutover to new terminals and parking facilities, just like they did most recently at Kansas City International Airport in February 2023.



As a national company, SP Plus has abundant resources to provide operations, maintenance, training, administrative, technology, labor, financial, and human resources to support the SAN on-site management team.

### Worker Retention

Authority Resolution 2010-0142R sets forth robust and specific Worker Retention requirements for competitive solicitations on airport concessions, parking, and shuttle services that result in the award of a new contract to an incumbent or new contractor.

Authority Board Resolution 2021-0142R which outlines the Worker Retention policy is included as Attachment A.

### **Recommendation**

In alignment with the recommendation of the RFP Panel, staff recommends that the Authority Board Adopt Resolution No. 2024-0034 awarding and authorizing the President/CEO to negotiate and execute an agreement with SP Plus Corporation for parking management services for a term of three (3) years with options for two (2) one-year extensions in an amount not to exceed fifty-six million dollars (\$56,000,000.00).

### **Fiscal Impact:**

Adequate funding for the airport parking management services contract is included in the proposed FY 2025 budget and FY 2026 conceptual budget within the Contractual Services line item. Expense for budget years that have not yet been adopted/approved by the board will be included in future year budget requests.

### **Authority Strategies/Focus Areas:**

This item supports one or more of the following (*select at least one under each area*):

#### **Strategies**

- ☒ Community Strategy
 ☒ Customer Strategy
 ☒ Employee Strategy
 ☒ Financial Strategy
 ☒ Operations Strategy

#### **Focus Areas**

- ☒ Advance the Airport Development Plan
 ☒ Transform the Customer Journey
 ☒ Optimize Ongoing Business

### **Environmental Review:**

- A. CEQA: This Board action is not a project that would have a significant effect on the environment as defined by the California Environmental Quality Act ("CEQA"), as amended. 14 Cal. Code Regs. §15378. This Board action is not a "project" subject to CEQA. Cal. Pub. Res. Code §21065.
- B. California Coastal Act Review: This Board action is not a "development" as defined by the California Coastal Act. Cal. Pub. Res. Code §30106.
- C. NEPA: This Board action is not a project that involves additional approvals or actions by the Federal Aviation Administration ("FAA") and, therefore, no formal review under the National Environmental Policy Act ("NEPA") is required.

### **Application of Inclusionary Policies:**

The Authority has the following inclusionary programs and policy: a Disadvantaged Business Enterprise (DBE) Program, an Airport Concession Disadvantaged Business Enterprise (ACDBE) Program and Policy 5.12. These programs and policy are intended to promote the inclusion of small, local, service disabled/veteran owned small businesses, historically underrepresented businesses and other business enterprises, on all contracts. Only one of the programs or policy named above can be used in any single contracting opportunity.

The Authority has an Airport Concession Disadvantaged Business Enterprise ("ACDBE") Plan as required by the U.S. Department of Transportation, 49 Code of Federal Regulations (CFR) Part 23. The ACDBE Plan calls for the Authority to submit a triennial overall goal for ACDBE participation on all concession projects.

This solicitation is an airport concession opportunity; therefore, it will be applied toward the Authority's overall ACDBE goal. SP Plus Corporation is partnering with Global Parking Systems LLC, an ACDBE certified Ground Passenger Transportation company, BSE Security, an ACDBE certified security company, and Greenworld Maintenance, Inc., an ACDBE certified building maintenance service company. SP Plus Corporation commits to exceeding the Authority's overall ACDBE goal throughout the life of the contract.

### **Prepared by:**

Marc Nichols  
Director, Ground Transportation

# **Attachment A**

## **RESOLUTION NO. 2010-0142R**

A RESOLUTION OF THE BOARD OF THE SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY APPROVING CONTRACTUAL LANGUAGE REGARDING "WORKER RETENTION FOR EMPLOYEES OF CONTRACTORS AND SUBCONTRACTORS PROVIDING SERVICES AT SAN DIEGO INTERNATIONAL AIRPORT" TO BE INCORPORATED INTO THE REQUEST FOR PROPOSAL (RFP) SOLICITATIONS FOR CONCESSIONS (RETAIL, FOOD AND BEVERAGE), AIRPORT SHUTTLE SERVICES AND PARKING SERVICES.

WHEREAS, the San Diego County Regional Airport Authority ("Authority") recognizes that retaining existing service workers for concessions (retail, food and beverage), airport shuttle services and parking services creates a work environment that promotes job security among contractors' employees and maintains the Authority's interest in continuous operations of services at San Diego International Airport ("Airport") using experience and trained workers; and

WHEREAS, the Authority utilizes a competitive solicitation process to award service contracts which results in the award of a new contract to the same or a different contractor, and

WHEREAS, the award of a new service contract does not necessarily include the need to replace all of the existing workforce providing Airport services under that contract; and

WHEREAS, the requirement of worker retention for specified employees of contractors and subcontractors providing certain Airport services recognizes that:

- Incumbent workers provide invaluable knowledge and experience acquired on-the-job with regard to the specific work they perform at the Airport;
- Replacing experienced existing workers who are already trained and knowledgeable to perform their jobs decreases efficiency and results in a disservice to the Authority, the community and the traveling public;
- Retaining existing employees reduces the likelihood of labor disputes and labor disruptions;

- Retaining existing incumbent employees promotes security and safety through the continued use of already screened and trained employees with a history of demonstrated trustworthiness.

NOW, THEREFORE, BE IT RESOLVED that the Board hereby approves contractual language regarding "Worker Retention for Employees of Contractors and Subcontractors Providing Services at San Diego International Airport" (Attachment B), to be incorporated into the RFP solicitations for Concessions (retail, food and beverage), Airport Shuttle Services and Parking Services.

BE IT FURTHER RESOLVED that the Board FINDS that this action is not a "project" as defined by the California Environmental Quality Act ("CEQA"), Pub. Res. Code §21065; and further is not a "development" as defined by California Coastal Act, Pub. Res. Code §30106.

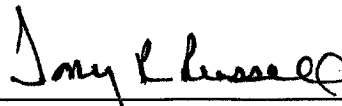
PASSED, ADOPTED, AND APPROVED by the Board of the San Diego County Regional Airport Authority at a special meeting this 20th day of December, 2010, by the following vote:

AYES: Board Members: Boland, Cox, Finnilla, Gleason, Panknin, Robinson, Smisek, Young

NOES: Board Members: None

ABSENT: Board Members: Desmond

ATTEST:



TONY R. RUSSELL  
DIRECTOR, CORPORATE SERVICES/  
AUTHORITY CLERK

APPROVED AS TO FORM:



BRETON K. LOBNER  
GENERAL COUNSEL

## **Attachment B: Proposed Worker Retention Language Reflecting Board Discussions**

The San Diego County Regional Airport Authority ("Authority") is utilizing a competitive solicitation process in the award of this [as applicable: service or concession] contract at San Diego International Airport ("Airport"). The use of this competitive solicitation process will result in the award of a new contract to the same or a different contractor. When this process is completed and a new contract is in place, it may result in changes in the management, supervising team, managerial skills, technologies, techniques, themes and costs. These changes, however, do not necessarily require replacement of the workers and employees ("Incumbent Workers") currently performing services under the terminating contract.

Incumbent Workers possess valuable knowledge, skills and experience concerning the performance of the [as applicable: service or concession] contract being awarded, having provided the same services under the terminating contract. Incumbent Workers have received Airport security and safety training. They possess Airport badges, having passed some level of security screening in order to receive badges. The Authority recognizes the experience, skills, benefits and knowledge of Incumbent Workers as a valuable and important asset. Additionally, Worker Retention provides continued employment opportunities for Incumbent Workers who wish to continue working for the contractor providing services under the new contract for [as applicable: food, beverage, retail, news/gifts, parking, or airport shuttle services]. Given the recognized advantages of retaining Incumbent Workers, the Authority encourages providing all qualified Incumbent Workers an opportunity to be rehired and compete for retention of these jobs.

Worker Retention is applicable to this competitive solicitation process and contract. A responsive proposal to this solicitation contains a written program that, at a minimum, includes the following components:

- The hiring or retention of Incumbent Workers who have been employed for the preceding twelve (12) months or longer by the terminated contractor, with Incumbent Workers retained for a period of ninety (90) days, unless there is cause to terminate their employment sooner;
- Employment of the Incumbent Workers during the ninety (90) day period under the terms and conditions established by the successful contractor or as required by law or other applicable agreement;
- Application of the term "contractor" to subcontractors where applicable;
- Where pooling of Incumbent Workers by job classification occurs, interviewing and hiring by the successful contractor from such pools for the first six (6) months of operations at the Airport or until the terminated contractor completely ceases operations at the Airport, whichever is later;
- Maintenance by the successful contractor of a preferential hiring list of Incumbent Workers not initially hired; and
- Release from the obligation to hire from the job classification pools when all of the Incumbent Workers within a job classification pool have received a ninety (90) day employment offer or the pooling period as defined above has expired.

Any proposal that does not meet these minimum worker retention standards will be considered non-responsive. The Authority will establish additional consideration during the evaluation process (in the form of bonus points) for any proposals that exceed these standards.

The following are exemptions from Worker Retention:

1. Small businesses that operate with less than ten (10) employees.
2. Management positions.
3. Positions requiring a specialized skill or license not available from the pool of Incumbent Workers.

RESOLUTION NO. 2024-0034

A RESOLUTION OF THE BOARD OF THE SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY AWARDING AND AUTHORIZING THE PRESIDENT/CEO TO NEGOTIATE AND EXECUTE AN AGREEMENT WITH SP PLUS CORPORATION FOR PARKING MANAGEMENT SERVICES FOR A TERM OF THREE (3) YEARS WITH OPTIONS FOR TWO (2) ONE-YEAR EXTENSIONS IN AN AMOUNT NOT TO EXCEED FIFTY-SIX MILLION DOLLARS (\$56,000,000.00).

**WHEREAS**, the San Diego County Regional Airport Authority (the "Authority") has established a need for qualified firms to manage its parking operations at San Diego International Airport ("Airport"); and

**WHEREAS**, on February 16, 2024, the Authority issued a Request for Proposals for Parking Management Services ("RFP for Parking Management Services"); and

**WHEREAS**, on April 4, 2024, the Authority received four (4) proposals in response to the RFP for Parking Management Services; and

**WHEREAS**, the Authority conducted a competitive process including the review and evaluation of proposals and virtual interviews of the respondents; and

**WHEREAS**, the proposals were evaluated based upon the following criteria:

1. Worker Retention,
2. Cost,
3. Financial Statements,
4. Organizational Structure / Experience / Sustainability,
5. Key Personnel / Team Capabilities / Subcontractors,
6. Work Plan - Management Policies,
7. Work Plan – Financial Management Plan,
8. Work Plan – Staffing Plan,
9. Work Plan – Hiring & Training Program,

10. Work Plan – Transition Plan,
11. Work Plan – SOP,
12. Work Plan – Data Sharing Plan,
13. Work Plan – Innovative Revenue; and

**WHEREAS**, on April 16, 2024, an evaluation panel interviewed the three (3) highest ranked proposers and recommended SP Plus Corporation ("SP Plus") as the most qualified firm for the parking management services agreement.

**NOW, THEREFORE, BE IT RESOLVED**, that the Board hereby AWARDS to SP Plus Corporation the parking management services agreement for a term of three (3) years with options for two (2) one-year extensions in an amount not to exceed fifty-six million dollars (\$56,000,000.00), upon the terms and conditions set forth in the proposal, with such changes or modifications as negotiated by the Authority's President/Chief Executive Officer (CEO) or their designee deemed to be in the best interest of the Authority; and

**BE IT FURTHER RESOLVED** that the President/CEO or their designee hereby is AUTHORIZED to negotiate and, upon approval as to form by the General Counsel, to execute such agreement with SP Plus Corporation; and

**BE IT FURTHER RESOLVED** that the Board finds that this action is not a "project" as defined by the California Environmental Quality Act ("CEQA") (California Public Resources Code §21065); and

**BE IT FURTHER RESOLVED** that the Board finds that this action is not a "development" as defined by the California Coastal Act (California Public Resources Code §30106); and

**BE IT FURTHER RESOLVED** that the Board finds that this action is not a project that involves additional approvals or actions by the Federal Aviation Administration ("FAA") and, therefore, no formal review under the National Environmental Policy Act ("NEPA") is required.



**PASSED, ADOPTED, AND APPROVED** by the Board of the San Diego County Regional Airport Authority at a regular meeting this 2<sup>nd</sup> day of May 2024, by the following vote:

**AYES:** Board Members:

**NOES:** Board Members:

**ABSENT:** Board Members:

**ATTEST:**

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SHAWNA MORALES  
ASSISTANT AUTHORITY CLERK II  
BOARD SERVICES

**APPROVED AS TO FORM:**

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AMY GONZALEZ  
GENERAL COUNSEL

# Award and Authorize the President/CEO to Negotiate and Execute an Agreement for Parking Management Services

Presented by -

- Rick Francis – COO & Vice President – Operations
- Hampton Brown – CRO & Vice President – Revenue Generation & Partnership Development
- Marc Nichols, Director – Ground Transportation

May 2, 2024

**SAN DIEGO  
COUNTY  
REGIONAL  
AIRPORT  
AUTHORITY**

# Agenda

- Thank you
- Parking Management Services Overview
- Current Contract Provider
- Scope of Work
- New Agreement Term
- Worker Retention & Local Business Preference
- RFP - Process Schedule
- RFP - Evaluation Criteria
- RFP - Scores
- RFP - Ranking
- SP Plus Corporation Information
- Recommendation

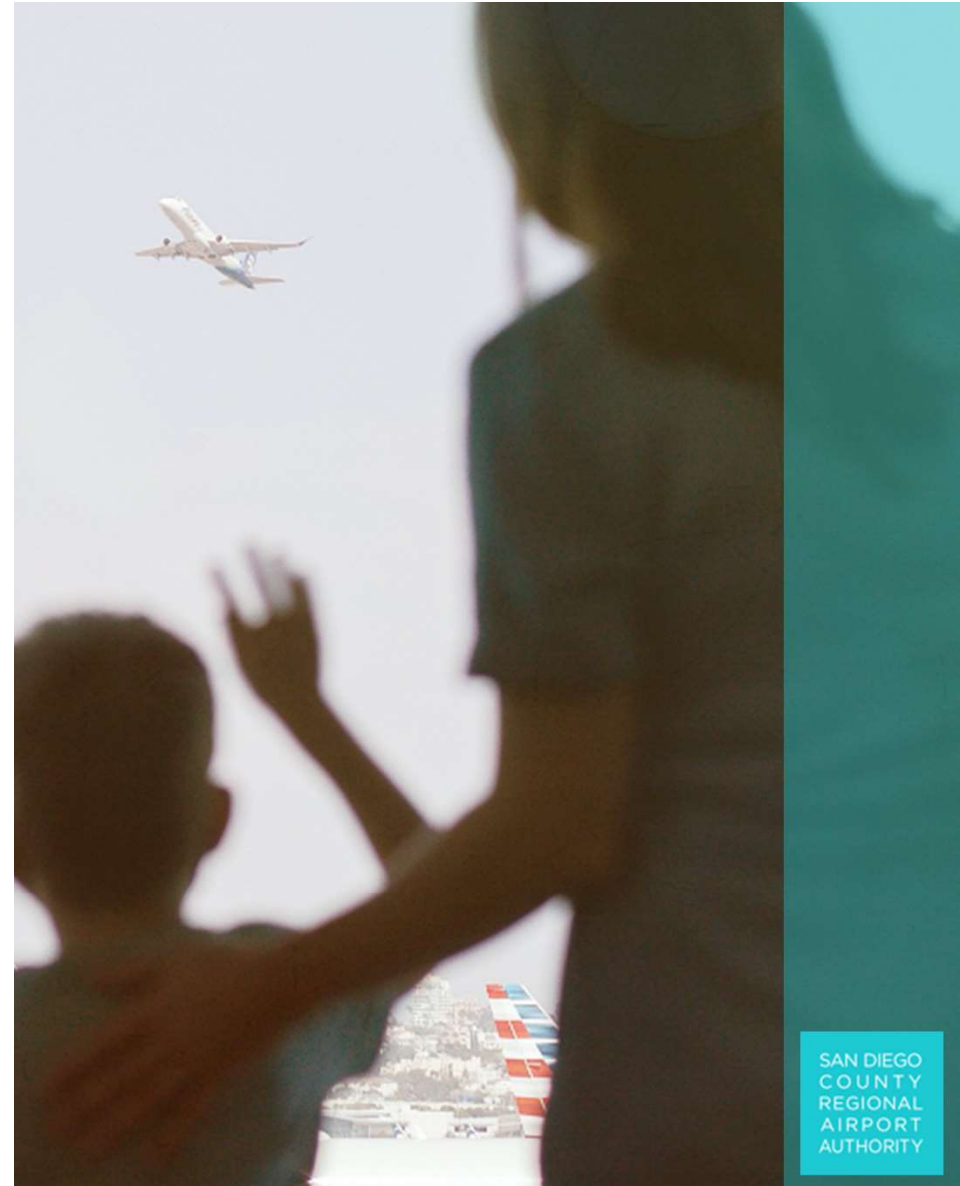


## *Thank You to all Respondents*

- The Authority appreciates your work and professional effort in preparing your proposals!

## *A sincere thank you to our Current Provider.*

- We appreciate your service and performance for our airport and guests these many years!
- We appreciate your flexibility and cooperation throughout the pandemic and two years of New T1 construction!
- We appreciate your team members!





# Parking Management Services Overview

1. Management of parking operations for:
  - a. Public parking facilities – approx. 3,800 spaces,
  - b. Employee parking – approx. 2,400 spaces,
  - c. Valet parking – T1 and T2,
  - d. Customer reservation system,
  - e. Occasional customer service golf carts,
  - f. Maintenance, sweeping, trash, power washing, and
  - g. Roving private security.
2. Customer service representatives (CSR) for Taxis and TNCs at hold lots and terminal ground transportation centers (GTCs),
3. Taxicab virtual dispatch functions and system administration,
4. Commercial vehicle management system (CVMS) administration and maintenance,
5. Commercial vehicle permitting administration, and
6. Other services supporting the Airport's roadway access system, signage, and emergency response operations.

# Current Contract Provider

## **Ace Parking Management Inc.**

- Ace Parking Management is a party to Agreement 210754-OS for Parking Management Services.
- Contract expires on June 30, 2024.
- Maximum amount payable of \$38,000,000
- Contract cost elements – Hourly rate, Management Fee, and Approved Reimbursable Expenses

# Scope of Work

## 1. Specified Services

- a. New T1PP activation
- b. Management services
- c. Parking enterprise services
- d. Commercial ground transportation enterprise services
- e. Security
- f. Maintenance, repairs, and inspections
- g. Care of authority provided facilities, equipment, and assets
- h. Documents and reports

## 2. Additional services

## 3. Contractor's personnel

### 3 Components of Cost –

- Management Fee
- Reimbursable Expenses
- *Additional Expenses*

# New Agreement Term

Contract Period	From	To	No. of Months
Base 1	Jul-2024	Jun-2025	12
Base 2	Jul-2025	Jun-2026	12
Base 3	Jul-2026	Jun-2027	12
Option 1	Jul-2027	Jun-2028	12
Option 2	Jul-2028	Jun-2029	12

<b>Total Months</b>	<b>60</b>
---------------------	-----------

<u>Periods</u>	<u>From</u>	<u>To</u>	<u>Months</u>
Base Terms 1-3	Jul-2024	Jun-2027	1-36
Option Period 1	Jul-2027	Jun-2028	37-48
Option Period 2	Jul-2028	Jun-2029	49-60

<b>Years</b>	<b>5</b>
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# Worker Retention

## Requirements - Policy 5.12

1. Recognizing incumbent worker skills and experience,
2. Recognizing previous airport security and safety training,
3. Acknowledging airport badge and background checked employees,
4. Taking advantage of benefits and knowledge of airport workers, and
5. Providing continuous employment opportunities for incumbent workers

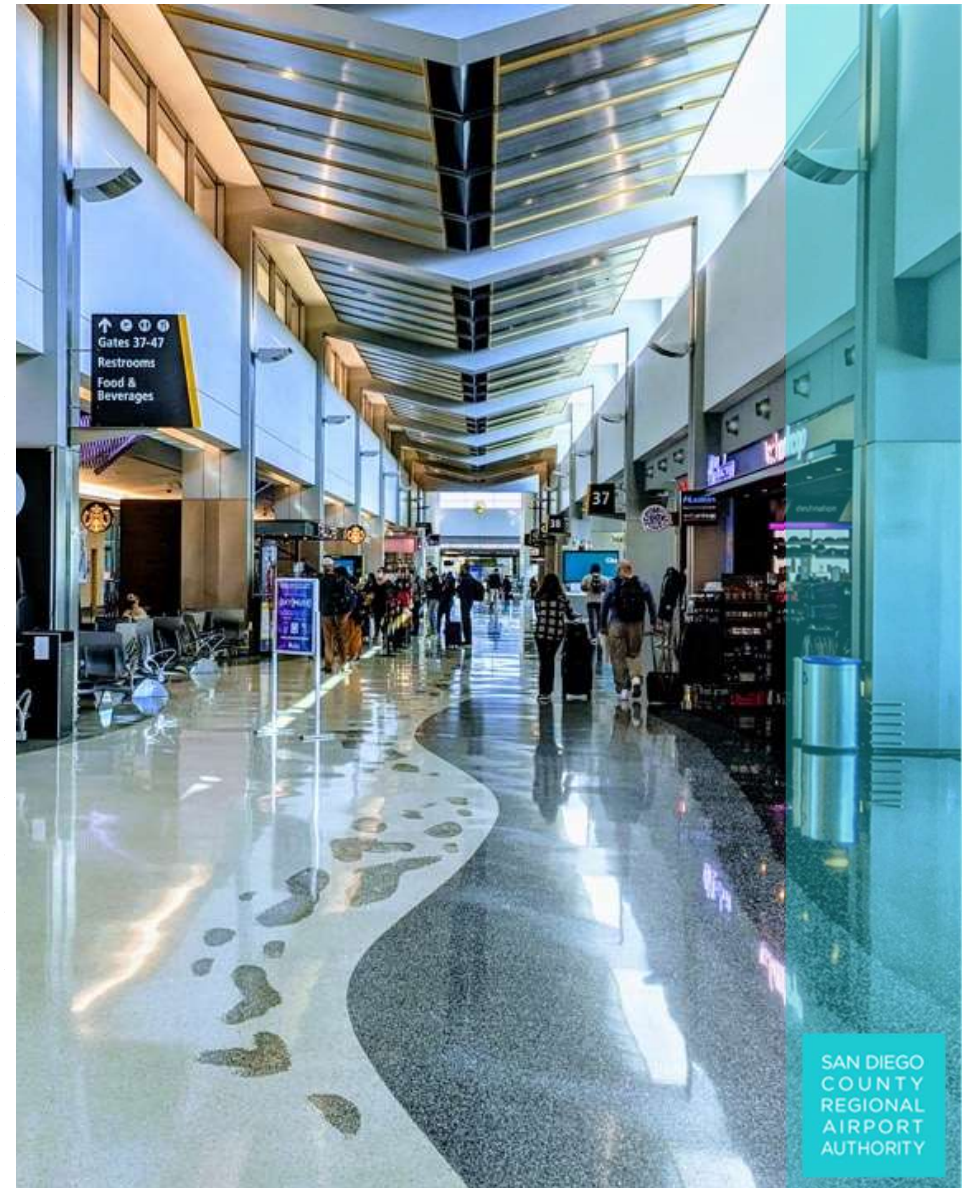
## Plan Submitted

1. Hiring or retention of incumbent workers who have been employed for the previous twelve (12) months or longer; with incumbent workers retained for 90 days, unless there is cause for termination;
2. Employment of incumbent workers during the ninety 90-day period;
3. Application of the term “contractor” to subcontractors, where applicable;
4. Where pooling of incumbent workers occurs, interviewing and hiring from pools for the first six (6) months;
5. Maintenance of a preferential hiring list of incumbent workers; and
6. Release from the obligation to hire from the job classification pools when all incumbent workers have received a ninety (90) day employment offer, or the pooling period has expired.

# RFP - Process Schedule

## *Parking Management Services*

RFP Schedule	
Published Date:	02/16/24
Pre-Submittal Conference Date:	03/05/24
Proposal Due Date:	04/04/24
RFP Open Period	48 Days
Interviews	04/16/24
Selection:	04/17/24
Board Meeting - Contract Award	05/02/24
Transition Period from BoD Mtg Award	60 Days
New Contract Start	07/01/24



# RFP - Evaluation Criteria

- 1 Worker Retention (Bonus Points)
- 2 Cost
- 3 Financial Statements
- 4 Organizational Structure, Experience, Sustainability
- 5 Key Personnel, Capabilities, Sub-Contractors
- 6 Work Plan - Management Policies
- 7 Work Plan - Financial Management Plan
- 8 Work Plan - Staffing Plan
- 9 Work Plan - Hiring & Training Program
- 10 Work Plan - Transition Plan
- 11 Work Plan - Standard Operating Procedures
- 12 Work Plan - Data Sharing Plan
- 13 Work Plan - Innovative Revenue

*\*Credit given for Worker Retention Provided*

*\*Scored by Procurement*

*\*Scored by Finance*

Work Plan														
Combined Scores	Worker Retention	Cost	Financial Statements	Organizational Structure/ Experience/ Sustainability	Key Personnel/ Team Capabilities/ Sub-contractors	Management Policies	Financial Management Plan	Staffing Plan	Hiring & Training Plan	Transition Plan	Standard Operating Procedures	Data Sharing Plan	Innovative Revenue	Total
ABM	160	480	360	512	693	305	590	570	420	300	348	600	456	5,794
ACE	160	1,200	320	432	627	285	500	490	392	295	336	500	424	5,961
SP Plus	160	1,080	240	544	704	320	610	630	434	315	366	600	528	6,531

## RFP – Scores

- *Credit given for Worker Retention Provided*
- *Scored by Procurement*
- *Scored by Finance*
- *Scored by Panel Members*

<b>Rankings</b>	<b>Panelist 1</b>	<b>Panelist 2</b>	<b>Panelist 3</b>	<b>Panelist 4</b>	<b>Panelist 5</b>	<b>Panelist 6</b>	<b>Panelist 7</b>	<b>Panelist 8</b>	<b>Total</b>	<b>Rank</b>
ABM Aviation	3	3	3	3	3	2	3	3	23	3
ACE Parking	2	2	2	2	2	3	2	2	17	2
SP Plus	1	1	1	1	1	1	1	1	8	1

*SP Plus was ranked No. 1 unanimously by all Panel Members.*

# RFP - Ranking

# SP Plus Corporation

1. Publicly traded company with annual revenues in excess of \$1.7 Billion.
2. Provides transportation, transportation management, parking, and other services at 73 US airports.
3. Manages parking and/or shuttle contracts at 16 of the top 30 large hub airports including ATL, SFO, ORD, SLC, IAD
4. Over 23,000 committed employees (pre-covid).
5. Services include –
  - a) Professional parking management,
  - b) Ground transportation management,
  - c) Customer & employee shuttles,
  - d) Commercial vehicle management and permitting,
  - e) Taxi & TNC CSR services,
  - f) Security & Facility maintenance,
  - g) Parking Reservation services,
  - h) Revenue strategy consulting, yield management, dynamic pricing, & marketing services,
  - i) Data analytics & business intelligence,
  - j) Remote baggage handling & check-in,
  - k) Rental Car Center bus & shuttle services, and
  - l) Customer service and curbside management.

# SP Plus Corporation

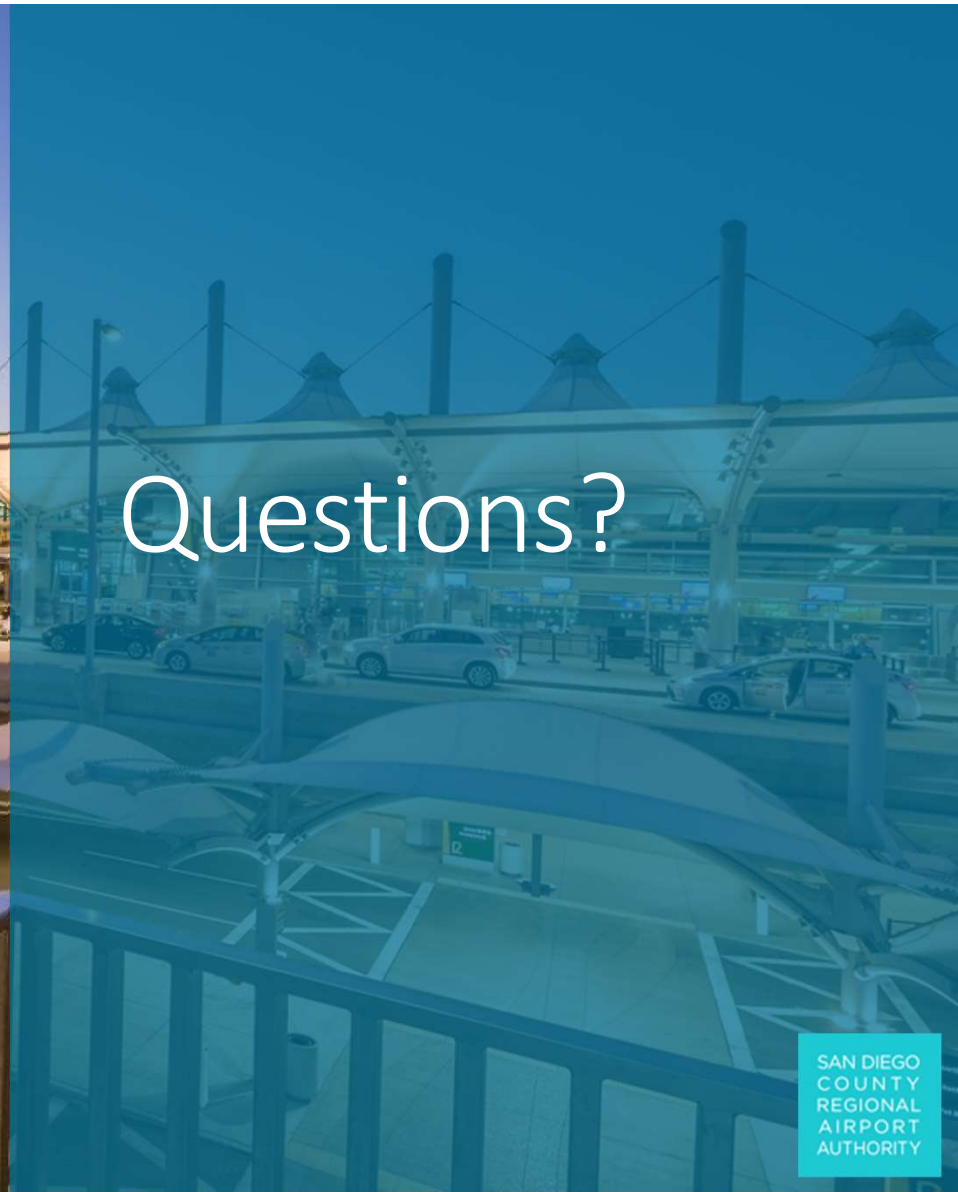
SP Plus comes proudly referred by:

1. **Salt Lake City Airport (SLC)** – since 2010 – 12.3M Enplanements (CY22)
  - a. Parking and shuttle operations – 18,000 Spaces
  - b. Transitioned employee parking to online payment system
  - c. Curbside ground transportation operations
  - d. Converted incumbent city employees to a private employer
  - e. Initiated reservation parking with premium parking component
  - f. AOA hardstand bussing operations
  - g. Implemented yield management & dynamic pricing platform
2. **San Francisco International Airport (SFO)** – since 2007 – 20.4 M Enplanements (CY22)
  - a. Public & employee parking operations – 23,000 spaces
  - b. Initiated reservation parking with concierge services
  - c. Curbside and ground transportation management
  - d. Commercial vehicle management
  - e. Opened 3,600 space long term garage – design to opening/operations
3. **George Bush Houston Intercontinental (IAH)** – since 2000 – 19.8M Enplanements (CY22)
  - a. Parking and Shuttle Operations – 26,000 spaces
  - b. Re-branding, yield management, & pricing strategies
  - c. Initiated reservation system
  - d. Curbside and ground transportation management

# Recommendation

Adopt Resolution No. 2024-XXXX awarding and authorizing the President/CEO to negotiate and execute an agreement with SP Plus Corporation for parking management services for a term of three (3) years with options for two (2) one-year extensions in an amount not to exceed fifty-six million dollars (\$56,000,000.00).





Questions?



Thank You!

SAN DIEGO  
COUNTY  
REGIONAL  
AIRPORT  
AUTHORITY

## Board Communication

Date: May 2, 2024  
To: Board Members  
From: Matt Harris, Director, Government Relations  
Subject: Business and Travel Expense Reimbursement Reports for Board Members, President/CEO, Chief Auditor and General Counsel When Attending Conferences, Meetings, and Training at the Expense of the Authority

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Authority Policy 3.30 (3)(b) and (4) require that travel and business expense reimbursements of Board Members, the President/CEO, the Chief Auditor and the General Counsel be approved or pre-approved by the Executive Committee and presented to the Board for its information at its next regularly scheduled meeting.

The attached reports are being presented to comply with the requirements of Policy 3.30.

# **OUT OF TOWN TRAVEL REQUESTS**

**KIM BECKER**



**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY**  
**OUT-OF-TOWN TRAVEL REQUEST**

**GENERAL INSTRUCTIONS:**

- A. All out-of-town travel requests must conform to applicable provisions of [Policy 3.30](#).
- B. Once traveler completes form, submit to the traveler's Administrator for approval (for Board Members, President/CEO, General Counsel and Chief Auditor, Administrator is Board Executive Committee).

**TRAVELER INFORMATION:**

Traveler Name: Kimberly J. Becker Department: Executive, BU6  
Position: ☐ Board Member ☒ President/CEO ☐ General Counsel ☐ Chief Auditor  
☐ All Other Authority Employees

DATE OF REQUEST: 04/10/2024 DATE OF DEPARTURE/RETURN: 06/26/2024 / 06/27/2024

**DESTINATION / BUSINESS PURPOSE:**

Destination: Arlington, VA

Business Purpose: International Gateway Coalition Meeting

**PROJECTED OUT-OF-TOWN TRAVEL EXPENSES:**

A. Transportation Costs:		
• Airfare <input type="checkbox"/> check box for business class or equivalent (international only)	\$	700
• Rental Car	\$	
• Other Transportation (Taxi, TNC, Train, Bus)	\$	100
• Auto (Gas, Parking/Tolls, Mileage)	\$	
B. Lodging	\$	400
C. Meals and Incidental Expenses ( <i>Per Diem</i> )	\$	150
D. Seminar and Conference Fees	\$	
E. Entertainment	\$	
TOTAL PROJECTED TRAVEL EXPENSES	\$	1,350

**CERTIFICATION BY TRAVELER**

By my signature below, I certify the following:

- 1. The above-listed projected out-of-town travel expenses conform to Policy 3.30, are reasonable and directly related to Authority business; and
- 2. I have attended training regarding my responsibilities pursuant to Policy 3.30 within the past two years.

Travelers Signature: Kimberly J. Becker Date: 4/10/24

**CERTIFICATION BY ADMINISTRATOR** (If Administrator is Executive Committee, Clerk certifies below.)

By my signature below, I certify the following:

- 1. I have reviewed this out-of-town travel request and made inquiries to determine that the out-of-town travel and identified expenses are directly related to and necessary for the advancement of the Authority's business and reasonable in comparison to the anticipated benefits to the Authority; and
- 2. I have attended training regarding my responsibilities pursuant to Policy 3.30 within the past two years.

Administrator's Signature: \_\_\_\_\_ Date: \_\_\_\_\_

## Casey Diane

---

**From:** Matthews, Maria <Maria.Matthews@MWAA.com>  
**Sent:** Wednesday, April 10, 2024 8:13 AM  
**To:** ebleonard@panynj.gov; vmccain@lawa.org; spetty@dfwairport.com; chelsea.witherspoon@flydenver.com; mbaltzell@tampaairport.com; carrie.ryan@cityofchicago.org; Casey Diane; aracelis.mercado@goaa.org; Myrtice Williams  
**Subject:** RE: June 2024 IGC Meeting Hosted by MWAA

Good Morning All,

Thank you for your patience while I worked with a number of internal and external schedules in finalizing the next IGC meeting date.

I want to confirm that the date that emerged as most popular is **Thursday, June 27**. The meeting will be held at MWAA's offices (2733 Crystal Drive, Arlington, VA) and I will share specific meeting venue details as we approach this date.

I am currently working to arrange for a block of rooms from June 26 through June 28 at a nearby hotel as there are several within walking distance to our headquarters. If your airport director will require additional night's stay, please let me know and I can work with the hotel to add dates as needed.

Jack Potter, MWAA President & CEO, will also be reaching out to the group with a "welcome note" later this afternoon. Please do not hesitate to reach out to me with any logistical questions.

**Maria D. Matthews, CAE**  
**Federal Government Affairs Program Manager**  
703.417.8669 (desk)  
703.286.9142 (cell)



**From:** Matthews, Maria  
**Sent:** Thursday, March 21, 2024 12:37 PM  
**To:** ebleonard@panynj.gov; vmccain@lawa.org; spetty@dfwairport.com; chelsea.witherspoon@flydenver.com; mbaltzell@tampaairport.com; carrie.ryan@cityofchicago.org; timothy.smith@phl.org; dcasey@san.org; aracelis.mercado@goaa.org  
**Subject:** June 2024 IGC Meeting Hosted by MWAA

Good Afternoon All,

I have been working with Jack's assistant and our room availability here at MWAA and am offering below a series of June dates during which we would host the next International Gateway Council meeting. For planning purposes as you look at each of your airport director's schedules we propose the usual single day meeting timeline from 9:00 am to 3:00 pm and for those arriving the evening prior we would organize a dinner to offer an opportunity to network outside the confines of the meeting room.

- Wednesday, June 5 9:00 am to 3:00 pm
- Thursday, June 6 9:00 am to 3:00 pm
- Wednesday, June 12 9:00 am to 3:00 pm
- Thursday, June 13 9:00 am to 3:00 pm
- Thursday, June 27 9:00 am to 3:00 pm
- Friday, June 28 9:00 am to 3:00 pm

Kindly respond to me with those dates that work best for your director and I will tabulate the overlap and circle back with you with the preferred date(s) so we can put a meeting on calendar.

Thank you,

**Maria D. Matthews, CAE**  
**Federal Government Affairs Program Manager**  
703.417.8669 (desk)  
703.286.9142 (cell)





# FY 2024 Per Diem Rates for ARLington, Virginia

## Meals & Incidentals (M&IE) rates and breakdown

Primary Destination	County	M&IE Total	Continental Breakfast/Breakfast	Lunch	Dinner	Incidental Expenses	First & LastDay of Travel
District of Columbia	Washington DC (also the cities of Alexandria, Falls Church and Fairfax, and the counties of Arlington and Fairfax, in Virginia; and the counties of Montgomery and Prince George's in Maryland)	\$79	\$18	\$20	\$36	\$5	\$59.25
Loudoun	Loudoun	\$69	\$16	\$17	\$31	\$5	\$51.75
Wallops Island	Accomack	\$64	\$14	\$16	\$29	\$5	\$48.00

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY**  
**OUT-OF-TOWN TRAVEL REQUEST**

**GENERAL INSTRUCTIONS:**

- A. All out-of-town travel requests must conform to applicable provisions of [Policy 3.30](#).
- B. Once traveler completes form, submit to the traveler's Administrator for approval (for Board Members, President/CEO, General Counsel and Chief Auditor, Administrator is Board Executive Committee).

**TRAVELER INFORMATION:**

Traveler Name: Kimberly J. Becker Department: Executive, BU6  
Position: ☐ Board Member ☒ President/CEO ☐ General Counsel ☐ Chief Auditor  
☐ All Other Authority Employees

DATE OF REQUEST: 03/28/2024 DATE OF DEPARTURE/RETURN: 05/22/2024 / 05/23/2024

**DESTINATION / BUSINESS PURPOSE:**

Destination: Atlanta, GA

Business Purpose: Delta Headquarters Visit

**PROJECTED OUT-OF-TOWN TRAVEL EXPENSES:**

A. Transportation Costs:	
• Airfare <input type="checkbox"/> check box for business class or equivalent (international only)	\$ <u>400</u>
• Rental Car	\$ <u>          </u>
• Other Transportation (Taxi, TNC, Train, Bus)	\$ <u>100</u>
• Auto (Gas, Parking/Tolls, Mileage)	\$ <u>          </u>
B. Lodging	\$ <u>700</u>
C. Meals and Incidental Expenses ( <i>Per Diem</i> )	\$ <u>150</u>
D. Seminar and Conference Fees	\$ <u>          </u>
E. Entertainment	\$ <u>          </u>
TOTAL PROJECTED TRAVEL EXPENSES	\$ <u>1,350</u>

**CERTIFICATION BY TRAVELER**

By my signature below, I certify the following:

- 1. The above-listed projected out-of-town travel expenses conform to Policy 3.30, are reasonable and directly related to Authority business; and
- 2. I have attended training regarding my responsibilities pursuant to Policy 3.30 within the past two years.

Travelers Signature: Kimberly J. Becker Date: 4/10/24

**CERTIFICATION BY ADMINISTRATOR** (If Administrator is Executive Committee, Clerk certifies below.)

By my signature below, I certify the following:

- 1. I have reviewed this out-of-town travel request and made inquiries to determine that the out-of-town travel and identified expenses are directly related to and necessary for the advancement of the Authority's business and reasonable in comparison to the anticipated benefits to the Authority; and
- 2. I have attended training regarding my responsibilities pursuant to Policy 3.30 within the past two years.

Administrator's Signature: \_\_\_\_\_ Date: \_\_\_\_\_



# FY 2024 Per Diem Rates for Atlanta, Georgia

## Meals & Incidentals (M&IE) rates and breakdown

Primary Destination	County	M&IE Total	Continental Breakfast/Breakfast	Lunch	Dinner	Incidental Expenses	First & LastDay of Travel
Atlanta	Fulton / DeKalb	\$74	\$17	\$18	\$34	\$5	\$55.50

## SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY OUT-OF-TOWN TRAVEL REQUEST

### GENERAL INSTRUCTIONS:

- A. All out-of-town travel requests must conform to applicable provisions of [Policy 3.30](#).
- B. Once traveler completes form, submit to the traveler's Administrator for approval (for Board Members, President/CEO, General Counsel and Chief Auditor, Administrator is Board Executive Committee).

### TRAVELER INFORMATION:

Traveler Name: Kimberly J. Becker Department: Executive, BU6  
 Position: ☐ Board Member ☒ President/CEO ☐ General Counsel ☐ Chief Auditor  
☐ All Other Authority Employees

DATE OF REQUEST: 04/17/2024 DATE OF DEPARTURE/RETURN: 06/09/2024 / 06/14/2024

### DESTINATION / BUSINESS PURPOSE:

Destination: Amsterdam, Paris, London,  
Frankfurt

Business Purpose: European Airlines Air Service  
Visits

### PROJECTED OUT-OF-TOWN TRAVEL EXPENSES:

A. Transportation Costs:		
• Airfare <input checked="" type="checkbox"/> check box for business class or equivalent (international only)	\$	10,000
• Rental Car	\$	
• Other Transportation (Taxi, TNC, Train, Bus)	\$	300
• Auto (Gas, Parking/Tolls, Mileage)	\$	
B. Lodging	\$	2,000
C. Meals and Incidental Expenses ( <a href="#">Per Diem</a> )	\$	900
D. Seminar and Conference Fees	\$	
E. Entertainment	\$	
TOTAL PROJECTED TRAVEL EXPENSES	\$	13,200

### CERTIFICATION BY TRAVELER

By my signature below, I certify the following:

1. The above-listed projected out-of-town travel expenses conform to Policy 3.30, are reasonable and directly related to Authority business; and
2. I have attended training regarding my responsibilities pursuant to Policy 3.30 within the past two years.

Travelers Signature: Kimberly J. Becker Date: 4/17/24

### CERTIFICATION BY ADMINISTRATOR (If Administrator is Executive Committee, Clerk certifies below.)

By my signature below, I certify the following:

1. I have reviewed this out-of-town travel request and made inquiries to determine that the out-of-town travel and identified expenses are directly related to and necessary for the advancement of the Authority's business and reasonable in comparison to the anticipated benefits to the Authority; and
2. I have attended training regarding my responsibilities pursuant to Policy 3.30 within the past two years.

Administrator's Signature: \_\_\_\_\_ Date: \_\_\_\_\_

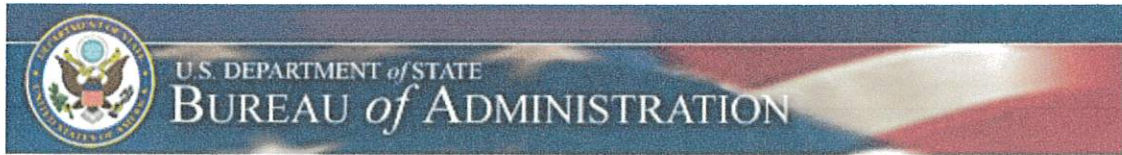




**Foreign Per Diem Rates In U.S. Dollars  
DSSR 925**

**GERMANY: Frankfurt am Main  
Publication Date: 04/01/2024**

Country Name	Post Name	Season Begin	Season End	Maximum Lodging Rate	M & IE Rate	Maximum Per Diem Rate	Footnote	Effective Date
GERMANY	Frankfurt am Main	01/01	12/31	222	115	337	N/A	03/01/2023



**Foreign Per Diem Rates In U.S. Dollars  
DSSR 925**

**UNITED KINGDOM: London  
Publication Date: 04/01/2024**

Country Name	Post Name	Season Begin	Season End	Maximum Lodging Rate	M & IE Rate	Maximum Per Diem Rate	Footnote	Effective Date
UNITED KINGDOM	London	01/01	12/31	363	178	541	<a href="#">View</a>	01/01/2024



**Foreign Per Diem Rates In U.S. Dollars  
DSSR 925**

**FRANCE: Paris  
Publication Date: 04/01/2024**

Country Name	Post Name	Season Begin	Season End	Maximum Lodging Rate	M & IE Rate	Maximum Per Diem Rate	Footnote	Effective Date
FRANCE	Paris	01/01	12/31	476	161	637	<a href="#">View</a>	02/01/2024



**Foreign Per Diem Rates In U.S. Dollars  
DSSR 925**

**NETHERLANDS: Amsterdam  
Publication Date: 04/01/2024**

Country Name	Post Name	Season Begin	Season End	Maximum Lodging Rate	M & IE Rate	Maximum Per Diem Rate	Footnote	Effective Date
NETHERLANDS	Amsterdam	01/01	12/31	424	140	564	N/A	02/01/2024



# **TRAVEL EXPENSE REIMBURSEMENT**

**KIM BECKER**

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY**

### Policy 3.30 - Business and Travel Expense Reimbursement

## Business and Travel Reimbursement Guidelines

## Date: \_\_\_\_\_

**Dept: 6 - Executive Division**

Return Date: 4/5/2024

Report Due: 5/5/24

Dallas, TX

Airport Experience Conference and EWIA Annual Meeting (cancelled)

<u>Expense Items not included in Per Diem</u>		Authority Prepaid Expenses	Employee Paid Expenses							TOTAL
			4/1/24	4/2/24	4/3/24	4/4/24	4/5/24	4/6/24	4/7/24	
			Monday	Tuesday	Wednesday	Thursday	Friday	Saturday	Sunday	
Air Fare, Railroad, Bus	774.20									-
Conference Fees	752.34									-
Rental Car										-
Gas										-
Parking & Tolls										-
Mileage - Attach mileage form										-
Taxi / TNC / Shuttle Fare		27.58					21.82			49.40
Lodging		200.15	200.15	200.15	200.15	323.82				1,124.42
Telephone, Internet and Fax										-
Laundry										-
Miscellaneous:										-
										-
	\$ 1,526.54									\$ 1,173.82

## Meals &amp; Incidental Expenses (M&amp;IE)

GSA Per Diem for Domestic

US Dept of State Per Diem for International

4/1/24	4/2/24	4/3/24	4/4/24	4/5/24	4/6/24	4/7/24	
Monday	Tuesday	Wednesday	Thursday	Friday	Saturday	Sunday	
				16.00			16.00
17.00				17.00			34.00
31.00							31.00
5.00	5.00	5.00	5.00	5.00			25.00
\$ 53.00	\$ 5.00	\$ 5.00	\$ 5.00	\$ 38.00	\$ -	\$ -	106.00

Approved Meal Exception Above Per Diem Rate<sup>1</sup>

**Total Meal and Incidental Expenses**

	<b>Trip Grand Total</b>	<b>2,806.36</b>
	LESS CASH ADVANCE (Attach copy of Authority check)	
	Less Expenses Prepaid by Authority	1,526.54
	<b>Due Traveler</b> - if positive amount, prepare check request	
	<b>Due Authority</b> - if negative, attach check payable to SDCRAA	<b>\$1,279.82</b>

**Note: Send this report to Accounting even if the amount is \$0.**

Prepared By:

Diane Casey

Ext: 2445

Traveler's Signature: \_\_\_\_\_

Date: 9/10/24

I, \_\_\_\_\_ hereby certify that this document was approved by the Executive Committee at it's meeting on \_\_\_\_\_

Clerk Signature: \_\_\_\_\_ Date: \_\_\_\_\_



**APRIL 1-4, 2024**  
GAYLORD TEXAN / DALLAS, TX



Conference Registration

## CONFIRM



Badge ID: 200147

Save or print this email to scan the QR code at registration for badge pickup.

December 28, 2023

### Airport Experience® Conference Registration Confirmation

Save this email to present at the Registration counter quickly have your badge printed.

Hi Kimberly Jane

Thank you for registering to attend the 20th anniversary of the Airport Experience Conference! We look forward to celebrating with you April 1-4, 2024, at the Gaylord Texan in Dallas, TX. If you have any questions, please contact us at [conference@airportxnews.com](mailto:conference@airportxnews.com).

See you in Dallas!

Team AX

### YOUR REGISTRATION DETAILS

Badge Number:	200147
Reg Type:	Airport Director
Name:	Kimberly Jane Becker
Title:	CEO
Company Name:	San Diego County Regional Airport Author
Address:	San Diego, CA 92104
Phone:	16192411401
Cell Phone:	16192411401
Email:	kbecker@san.org

You can access this information in the [registration resource center](#).

### FINANCIAL SUMMARY & EVENT TICKET DETAILS



Badge	Name	Registration Class	Item Total
200147	Kimberly Jane Becker	Airport Director	\$695.00
	1 - (ARD) Airport Director - \$500.00		
	1 - (AWARDS) Awards Gala - \$195.00		
	subtotal:		\$695.00
	sales tax:		\$57.34
	Total Amount:		\$752.34
	Total Paid: (credit card ending in 6785)		\$752.34
	Balance Due:		\$0.00

This summary reflects your registration fees and the events you have selected. All credit card transactions will appear on your statement as: Clarion Events.

### **HOTEL & TRAVEL**

Our official partners at Connections Housing have negotiated discount hotel blocks with convenient hotel options with flexible change and cancellation policies. Book by Friday, March 1 to secure your rooms. Please keep in mind the event dates are April 1 – 4, 2024 with the AX Awards Gala taking place on the evening of April 4. We recommend arriving April 1 and departing April 5. Sponsors and exhibitors may arrive earlier.

Make your hotel reservations today [here](#).

### **What's Next?**

Over the next few months, we'll continue to keep you updated with exciting new event information, special events, and education sessions as they are announced. Be sure to bookmark our website and follow us on social media for the most up-to-date information.

### **Visit our website here**

Did you forget to add a special event to your registration? Visit the registration resource center to add your Women in Leadership Breakfast or AX Awards tickets before they sell out!



Traveltrust  
374 North Coast Highway 101  
Encinitas, CA 92024  
760-635-1700

For a single calendar entry click [here](#)  
Travel Itinerary

### Passenger Names

BECKER/KIMBERLY JANE - 06

Traveltrust Business Hours are Monday-Friday 5am -5pm Pacific

Agency Reference Number: EWMLLL

**CHECK IN FOR FLIGHT 24 HOURS PRIOR TO DEPARTURE**

Please review your itinerary and report any discrepancies to Traveltrust within 24hrs of receipt

Travel requirements are being updated constantly, please be sure to check with your airline or CDC.gov for the latest in travel requirements and restrictions.

American Airlines - Flight Number 2015		Confirmation: AZSRCV
<b>Departure:</b> Mon, 04/1/2024 9:50 AM <b>Departure City:</b> San Diego, CA ( <a href="#">SAN</a> ) <b>Departing Terminal:</b> TERMINAL 2 <b>Status:</b> Confirmed	<b>Arrival:</b> Mon, 04/1/2024 2:48 PM <b>Arrival City:</b> Dallas/Ft Worth, TX ( <a href="#">DFW</a> ) <b>Arrival Terminal:</b> <b>Class of Service:</b> V - ECONOMY	<b>Equipment:</b> 321 <b>Meal:</b> Refreshment <b>Travel Time:</b> 2 hour(s) 58 minute(s) <a href="#">Add flight to Calendar</a> <a href="#">Baggage Info</a> <a href="#">Weather</a> <b>CHECK IN</b>
<b>Seat Assignments:</b> BECKER/KIMBERLY JANE - 09C AISLE SEAT CONFIRMED FREQUENT FLYER NUMBER [REDACTED]		
American Airlines - Flight Number 2720		Confirmation: AZSRCV
<b>Departure:</b> Fri, 04/5/2024 8:15 AM <b>Departure City:</b> Dallas/Ft Worth, TX ( <a href="#">DFW</a> ) <b>Departing Terminal:</b> <b>Status:</b> Confirmed	<b>Arrival:</b> Fri, 04/5/2024 8:38 AM <b>Arrival City:</b> Tucson, AZ ( <a href="#">TUS</a> ) <b>Arrival Terminal:</b> <b>Class of Service:</b> S - ECONOMY	<b>Equipment:</b> 321 <b>Travel Time:</b> 2 hour(s) 23 minute(s) <a href="#">Add flight to Calendar</a> <a href="#">Baggage Info</a> <a href="#">Weather</a> <b>CHECK IN</b>
<b>Seat Assignments:</b> BECKER/KIMBERLY JANE - 09C AISLE SEAT CONFIRMED FREQUENT FLYER NUMBER [REDACTED]		
American Airlines - Flight Number 3198		Confirmation: AZSRCV
<b>Departure:</b> Sun, 04/7/2024 7:00 AM <b>Departure City:</b> Tucson, AZ ( <a href="#">TUS</a> ) <b>Departing Terminal:</b> <b>Status:</b> Confirmed	<b>Arrival:</b> Sun, 04/7/2024 7:57 AM <b>Arrival City:</b> Phoenix, AZ ( <a href="#">PHX</a> ) <b>Arrival Terminal:</b> TERMINAL 4 <b>Class of Service:</b> M - ECONOMY	<b>Equipment:</b> E75 <b>Travel Time:</b> <a href="#">Add flight to Calendar</a> <a href="#">Baggage Info</a> <a href="#">Operating Carrier Baggage Info</a> <a href="#">Weather</a> <b>CHECK IN</b>
Operated By SKYWEST AIRLINES AS AMERICAN EAGLE <b>Seat Assignments:</b> BECKER/KIMBERLY JANE - 09C AISLE SEAT CONFIRMED FREQUENT FLYER NUMBER [REDACTED]		
American Airlines - Flight Number 2613		Confirmation: AZSRCV
<b>Departure:</b> Sun, 04/7/2024 10:09 AM <b>Departure City:</b> Phoenix, AZ ( <a href="#">PHX</a> ) <b>Departing Terminal:</b> TERMINAL 4 <b>Status:</b> Confirmed	<b>Arrival:</b> Sun, 04/7/2024 11:26 AM <b>Arrival City:</b> San Diego, CA ( <a href="#">SAN</a> ) <b>Arrival Terminal:</b> TERMINAL 2 <b>Class of Service:</b> M - ECONOMY	<b>Equipment:</b> 738 <b>Travel Time:</b> 1 hour(s) 17 minute(s) <a href="#">Add flight to Calendar</a> <a href="#">Baggage Info</a> <a href="#">Weather</a> <b>CHECK IN</b>
<b>Seat Assignments:</b> BECKER/KIMBERLY JANE - 17C EXIT ROW AISLE SEAT CONFIRMED FREQUENT FLYER NUMBER [REDACTED]		

*Cancelled  
- see new flight  
return flight  
attached*

**Invoice Detail****Name:** BECKER/KIMBERLY JANE**American****Issue Date:** 01/5/2024**See Exchange Detail****Airlines Ticket:** 0018077446781**Amount:** \$0.00**Invoice Number:** 7045397**Service Fee:** 8900866586649**Issue Date:** 01/3/2024**Amount:** \$30.00**Service Fee:** 8900866710133**Issue Date:** 01/5/2024**Amount:** \$30.00**Total Fare:** USD \$60.00

Your total has been charged to American Express ending in 1013

**Exchange Detail****New Ticket Number:**

0018077446781

**Issue Date:** 1/5/2024**New Airfare:** \$1,043.20**Original Ticket Number:**

0018076951521

**Original Airfare:** -\$1,043.20**Airline Change Fee:** \$0.00**Amount Charged:** \$0.00**General Remarks**

THIS TICKET IS NON-REFUNDABLE AND MUST BE USED FOR  
THE FLIGHTS BOOKED. IF THE RESERVATION IS NOT USED  
OR CANCELLED, BEFORE THE DEPARTURE OF YOUR FLIGHTS  
IT MAY HAVE NO VALUE, CONTACT TRAVELTRUST BEFORE  
YOUR OUTBOUND FLIGHT TO CHANGE IF NECESSARY.  
PER MANDATORY IATA RESOLUTION 830D  
YOUR CONTACT DETAILS HAVE BEEN GIVEN  
TO THE AIRLINES FOR FLIGHT MODIFICATIONS ONLY

Thank you for choosing Traveltrust! TSA Guidance: a government issued photo id is needed for check-in. Please allow minimum 3-hour check-in for international flights and 2 hours for Domestic. For Additional security information visit [www.tsa.gov](http://www.tsa.gov). For emergency after-hours service from anywhere, please call 882-990-7183. Calls are billable at \$45 domestic and \$65 international, plus applicable ticketing and international fees.





Traveltrust  
374 North Coast Highway 101  
Encinitas, CA 92024  
760-635-1700

For a single calendar entry click [here](#)

#### Travel Itinerary

#### Passenger Names

BECKER/KIMBERLY JANE - 06

Traveltrust Business Hours are Monday-Friday 5am -5pm Pacific

Agency Reference Number: EWMLLL

CHECK IN FOR FLIGHT 24 HOURS PRIOR TO DEPARTURE

Please review your itinerary and report any discrepancies to Traveltrust within 24hrs of receipt

Travel requirements are being updated constantly, please be sure to check with your airline or CDC.gov for the latest in travel requirements and restrictions.

AA American Airlines - Flight Number 2073		Confirmation: AZSRCV
Departure: Fri, 04/5/2024 12:38 PM	Arrival: Fri, 04/5/2024 1:51 PM	Equipment: 321
Departure City: Dallas/Ft Worth, TX (DFW)	Arrival City: San Diego, CA (SAN)	Meal: Refreshment
Departing Terminal:	Arrival Terminal: TERMINAL 2	Travel Time: 3 hour(s) 13 minute(s)
Status: Confirmed	Class of Service: M - ECONOMY	<a href="#">Add flight to Calendar</a>
		<a href="#">Baggage Info</a>
		<a href="#">Weather</a>
		<b>CHECK IN</b>
Seat Assignments: BECKER/KIMBERLY JANE - 17C		
FREQUENT FLYER NUMBER: 11734330		

#### Invoice Detail

Name: BECKER/KIMBERLY JANE		
American	Issue Date: 04/5/2024	See Exchange Detail
Airlines Ticket: 0017060493993		Amount: \$0.00
Invoice Number: 7055849		
Service Fee: 8900866586649	Issue Date: 01/3/2024	Amount: \$30.00
Service Fee: 8900866710133	Issue Date: 01/5/2024	Amount: \$30.00
Service Fee: 8900871448888	Issue Date: 04/5/2024	Amount: \$30.00
		Total Fare: USD \$90.00
Your total has been charged to American Express ending in 1013		

#### Exchange Detail

New Ticket Number:	0018077446781	Issue Date: 1/5/2024	New Airfare: \$1,043.20
Original Ticket Number:	0018076951521		Original Airfare: -\$0.00
			Airline Change Fee: \$0.00
			Amount Charged \$0.00
New Ticket Number:	0017060493993	Issue Date: 4/5/2024	New Airfare: \$774.20
Original Ticket Number:	0018077446781		Original Airfare: -\$1,043.20
			Airline Change Fee: \$0.00
			Amount Charged \$0.00

#### General Remarks

THIS TICKET IS NON-REFUNDABLE AND MUST BE USED FOR THE FLIGHTS BOOKED. IF THE RESERVATION IS NOT USED OR CANCELLED. BEFORE THE DEPARTURE OF YOUR FLIGHTS IT MAY HAVE NO VALUE. CONTACT TRAVELTRUST BEFORE YOUR OUTBOUND FLIGHT TO CHANGE IF NECESSARY. PER MANDATORY IATA RESOLUTION 830D YOUR CONTACT DETAILS HAVE BEEN GIVEN TO THE AIRLINES FOR FLIGHT MODIFICATIONS ONLY

Thank you for choosing Traveltrust! TSA Guidance: a government issued photo id is needed for check-in. Please allow minimum 3-hour check-in for international flights and 2 hours for Domestic. For Additional security information visit [www.tsa.gov](http://www.tsa.gov). For emergency after-hours service from anywhere, please call 1-882-990-7183. Calls are billable at \$45 domestic and \$55 international, plus applicable ticketing and international fees.





GAYLORD  
HOTELS®

GAYLORD TEXAN

GUEST FOLIO

4344	BECKER/K	175.00	04/05/24	11:00	54928	25252
ROOM	NAME	RATE	DEPART	TIME	ACCT#	GROUP
GKNO	SAN DIEGO COUNTY REG		04/01/24	13:18		
TYPE			ARRIVE	TIME		
5						

ROOM CLERK ADDRESS PAYMENT MBV#: XXXXX9603

DATE	REFERENCES	CHARGES	CREDITS	BALANCES DUE
04/01	GP ROOM 4344, 1	175.00		Room - 04/01
04/01	STATETAX 4344, 1	2.40		
04/01	STATETAX 4344, 1	9.30		\$200.15
04/01	CITYTAX 4344, 1	10.85		
04/01	STATETAX 4344, 1	1.20		
04/01	CITYTAX 4344, 1	1.40		
04/02	GP ROOM 4344, 1	175.00		Room - 04/02
04/02	STATETAX 4344, 1	2.40		
04/02	STATETAX 4344, 1	9.30		\$200.15
04/02	CITYTAX 4344, 1	10.85		
04/02	STATETAX 4344, 1	1.20		
04/02	CITYTAX 4344, 1	1.40		
04/03	GP ROOM 4344, 1	175.00		Room - 04/03
04/03	STATETAX 4344, 1	2.40		
04/03	STATETAX 4344, 1	9.30		\$200.15
04/03	CITYTAX 4344, 1	10.85		
04/03	STATETAX 4344, 1	1.20		
04/03	CITYTAX 4344, 1	1.40		
04/04	GP ROOM 4344, 1	175.00		Room - 04/04
04/04	STATETAX 4344, 1	2.40		
04/04	STATETAX 4344, 1	9.30		\$200.15
04/04	CITYTAX 4344, 1	10.85		
04/04	STATETAX 4344, 1	1.20		
04/04	CITYTAX 4344, 1	1.40		
04/05	MC CARD			

\$832.71

TO BE SETTLED TO: MASTERCARD CURRENT BALANCE .00

EXPRESS CHECK-OUT OPTIONS HAVE BEEN PROVIDED ON THE BACK TO HELP EXPEDITE YOUR DEPARTURE. ANY ADDITIONAL CHARGES INCURRED WILL BE CHARGED TO YOUR CREDIT CARD. THANK YOU.

\$800.60

See our "Privacy & Cookie Statement" on [Marriott.com](https://www.marriott.com)

Your Marriott Bonvoy points/miles earned on your eligible earnings will be credited to your account. Check your Marriott Bonvoy Account Statement for updated activity. See [members.marriott.com](https://members.marriott.com) for new Marriott Bonvoy benefits.



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PH# 817-778-1000 FAX# 817-722-2184

Treat yourself to the comfort of Gaylord Hotels at home. Visit [GaylordHotelsStore.com](https://GaylordHotelsStore.com)

This statement is your only receipt. You have agreed to pay in cash or by approved personal check or to authorize us to charge your credit card for all amounts charged to you. The amounts shown in the credit column opposite any credit card entry in the reference column above will be charged to the credit card number set forth above. (The credit card company will bill in the usual manner.) If for any reason the credit card company does not make payment on this account, you will owe us such amount. If you are direct billed, in the event payment is not made within 25 days after check-out, you will owe us interest from the check-out date on any unpaid amount at the rate of 1.5% per month (ANNUAL RATE 18%), or the maximum allowed by law, plus the reasonable cost of collection, including attorney fees.

Signature X

04/01 - Transportation  
Airport to Hotel

**Casey Diane**

---

**From:** Kim Becker [REDACTED]  
**Sent:** Tuesday, April 2, 2024 6:08 AM  
**To:** Casey Diane  
**Subject:** Fwd: Your Monday afternoon trip with Uber

Airport to hotel.

Begin forwarded message:

**From:** Uber Receipts <noreply@uber.com>  
**Date:** April 1, 2024 at 10:21:18 PM CDT  
**To:** [REDACTED]  
**Subject:** Your Monday afternoon trip with Uber

Uber

Total **\$27.58**  
April 1, 2024

**Total** **\$27.58**

---

Trip fare \$14.75

---

Subtotal \$14.75

Dallas Fort Worth Airport Terminal Toll ⓘ \$2.00

Booking Fee ⓘ \$1.98

DFW Airport Surcharge	\$4.00
Tip	\$4.59
Texas Regulatory Recovery Fee	\$0.26

## Payments



Visa ••••1275

\$27.58

4/1/24 10:21 PM

[Switch Payment Method](#)

[Download PDF](#)

## You rode with Marsha

4.96 ★ Rating



Has passed a multi-step safety screen

When you ride with Uber, your trips are insured in case of a covered accident.

[Learn more >](#)

**UberX** 7.04 miles | 14 min



**4:07 PM**

Level 1 Gates C2 - C39,  
Dallas Fort Worth



International Airport (DFW),  
DFW Airport, TX 75261, US

4:22 PM

1501 Gaylord Trl, Grapevine,  
TX 76051, US



[Report lost item >](#)

[Contact support >](#)  
[Contact support >](#)

[My trips >](#)

Uber

[Forgot password](#)

[Privacy](#)

[Terms](#)

Uber Technologies  
1725 3rd Street,  
San Francisco,  
California  
94158

04/05- Transportation  
Hotel to Airport

Casey Diane

Subject:

FW: Your ride with Stormi on April 5

Subject: Your ride with Stormi on April 5



APRIL 5, 2024 AT 9:59 AM

## Thanks for riding with Stormi!

100% of tips go to drivers. [Add a tip](#)

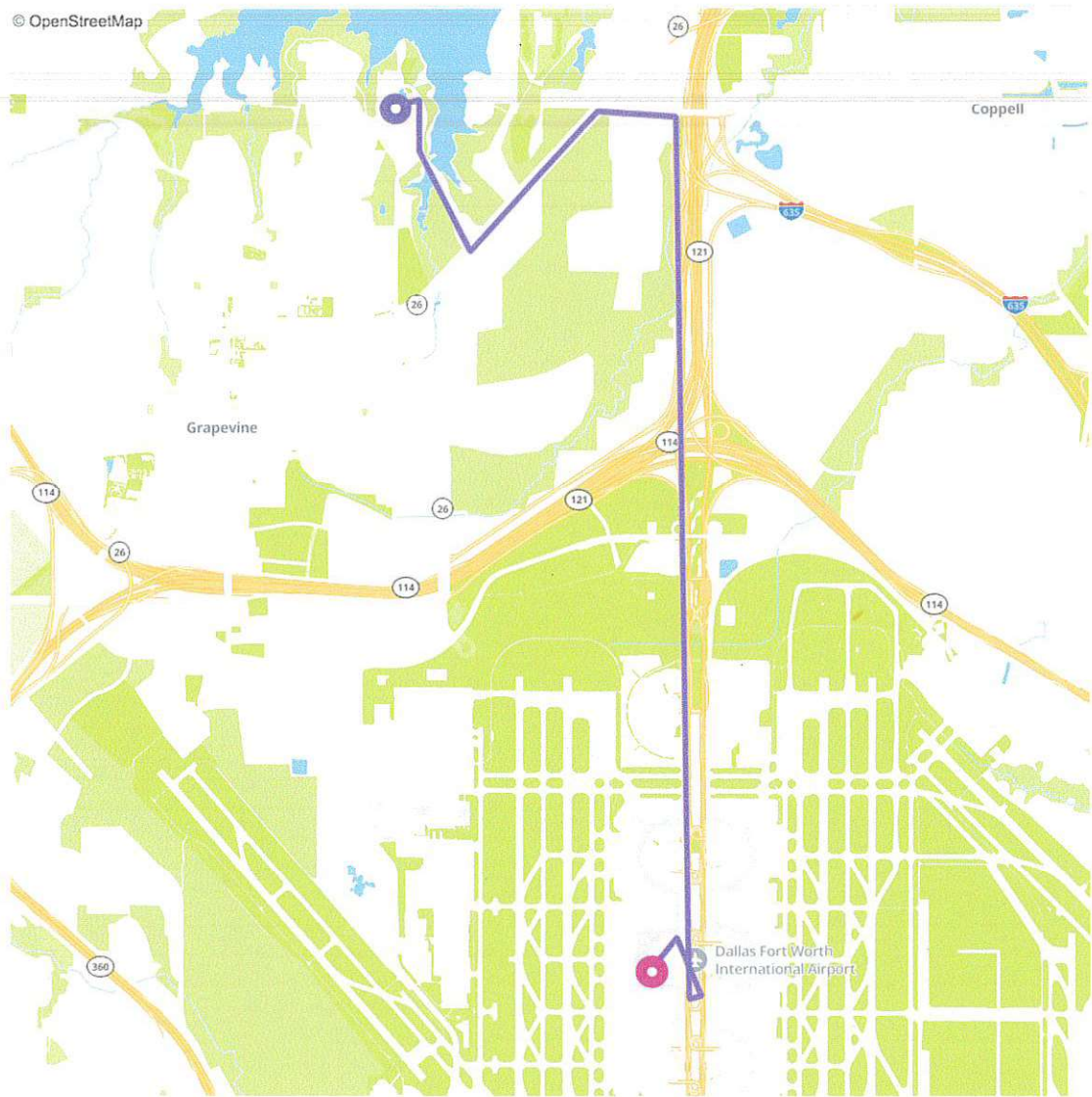
Lyft fare (7.06mi, 12m 27s)	\$19.38
Texas Surcharge	\$0.45
Tip	\$3.97
 Lyft Credits	-\$1.98

 Visa \*1275

**\$21.82**

### You've already paid for this ride.

This total may not match the charge on your account statement. The payment for this ride might be combined with any other rides you took on April 5, 2024. Keep in mind that the cost of this ride and the total charge may not reflect refunds, credits, or other changes.



- **Pickup** 9:59 AM  
1501 Gaylord Trl, Grapevine, TX
- **Drop-off** 10:11 AM  
2400 Aviation Dr Dfw Airport, TX

**You just connected**  

We hope you enjoyed your Women+ Connect ride. Because you're opted in, you're more likely to ride with women and nonbinary drivers.

[Learn more](#)

**Tin driver**

**Find lost**

**Request**

View your ride cost breakdown or get help at any time in the ['Ride History'](#) tab in your Lyft app.

**Help Center**

Receipt #1932840932213538898

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**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY**  
**OUT-OF-TOWN TRAVEL REQUEST**

**GENERAL INSTRUCTIONS:**

- A. All out-of-town travel requests must conform to applicable provisions of [Policy 3.30](#).
- B. Once traveler completes form, submit to the traveler's Administrator for approval (for Board Members, President/CEO, General Counsel and Chief Auditor, Administrator is Board Executive Committee).

**TRAVELER INFORMATION:**

Traveler Name: Kimberly J. Becker Department: Executive, BU6  
Position: ☐ Board Member ☒ President/CEO ☐ General Counsel ☐ Chief Auditor  
☐ All Other Authority Employees

DATE OF REQUEST: 11/06/2023 DATE OF DEPARTURE/RETURN: 03/31/2024 / 04/04/2024

**DESTINATION / BUSINESS PURPOSE:**

Destination: Dallas, TX

Business Purpose: 2024 Airport Experience Conference

**PROJECTED OUT-OF-TOWN TRAVEL EXPENSES:**

A. Transportation Costs:	
• Airfare <input type="checkbox"/> check box for business class or equivalent (international only)	\$ 700.00
• Rental Car	\$
• Other Transportation (Taxi, TNC, Train, Bus)	\$ 100.00
• Auto (Gas, Parking/Tolls, Mileage)	\$
B. Lodging	\$ 1,400.00
C. Meals and Incidental Expenses (Per Diem)	\$ 350.00
D. Seminar and Conference Fees	\$
E. Entertainment	\$
TOTAL PROJECTED TRAVEL EXPENSES	\$ 2,550.00

**CERTIFICATION BY TRAVELER**

By my signature below, I certify the following:

- 1. The above-listed projected out-of-town travel expenses conform to Policy 3.30, are reasonable and directly related to Authority business; and
- 2. I have attended training regarding my responsibilities pursuant to Policy 3.30 within the past two years.

Travelers Signature: Kimberly J. Becker Date: Nov 6, 2023

**CERTIFICATION BY ADMINISTRATOR** (If Administrator is Executive Committee, Clerk certifies below.)

By my signature below, I certify the following:

- 1. I have reviewed this out-of-town travel request and made inquiries to determine that the out-of-town travel and identified expenses are directly related to and necessary for the advancement of the Authority's business and reasonable in comparison to the anticipated benefits to the Authority; and
- 2. I have attended training regarding my responsibilities pursuant to Policy 3.30 within the past two years.

Administrator's Signature: \_\_\_\_\_ Date: \_\_\_\_\_

**AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE**

I, Arely Valenzuela, Assitant Authority Clerk I, certify that this document was approved by the  
(Name of Clerk)

Executive Committee at its 11/27/23 meeting.  
(Meeting Date)



## Casey Diane

---

**From:** Carolyn Ward <carol@airportxnews.com>  
**Sent:** Thursday, October 12, 2023 8:10 AM  
**To:** Becker Kim; Andrew Tellijohn  
**Subject:** AXN Director of the Year - Large Airports

Hi Kim,

Following up on our conversation this morning, congratulations again on being selected by Airport Experience News as our Director of the Year in the large airports division!

This year, our Directors of the Year will be celebrated in the year-end Leadership issue of Airport Experience News magazine and will be honored at the 2024 Airport Experience Conference. We hope that you will join us as our guest for the conference.

I've copied our senior writer, Andy Tellijohn, on this email. Andy will be writing the feature article on you. We'd also like to get some images from you in the airport environment (preferably ones that are exclusive to the AXN article), and the names of a few industry colleagues and friends who might want to speak about your impact on SAN and the North American airport industry.

We'd also like to make an announcement of your award in mid-November. We'll write up a news item for our website and NewsFlash – I'm hoping we can get a headshot and a quick quote from you on that. Perhaps you can loop in your corporate communications team to assist?

Meantime, happy travels!

Thanks,  
Carol

CAROL WARD (she/her)

Editor-in-Chief

Airport Experience® News - A Division Of Clarion UX

direct: 619-750-7736

email: [carol@airportxnews.com](mailto:carol@airportxnews.com)

See you at the 2024 AX Conference – our 20<sup>th</sup> Anniversary!

April 1-4, 2024 | Gaylord Texan Convention Center | Dallas, TX

High Confidentiality Notice: Privileged/Confidential information may be contained in this message. If you are not the addressee indicated in this message (or responsible for the delivery of the message to such person), you may not copy or deliver this message to anyone. In such case you should destroy the message, and notify us immediately at the registered address. Opinions, conclusions and other information expressed in this message are not given or endorsed by

# AX INSIDER

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Latest Issue of Airport Experience News Magazine is Now Available Digitally. Explore ...



AIRPORT EXPERIENCE®  
conference

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NOW



REGISTER NOW

## 2024 AXC AGENDA

---

*We're looking forward to welcoming you back! Please check this page frequently as events, information and details will be updated regularly leading up to the event.*

***All events are open to badge holders unless otherwise noted.***

*\*Dates and time are subject to change.*

**Location**

- ☐ Booth 639
- ☐ Gaylord Tour Lobby Entrance
- ☐ Longhorn E/F
- ☐ Longhorn E/G
- ☐ Longhorn Lobby
- ☐ Longhorn Marble Foyer
- ☐ Tate 1-4
- ☐ Tate B/C
- ☐ Tate B/C Lobby
- ☐ Texas A/B
- ☐ Texas A/B Lobby
- ☐ Texas C/D
- ☐ Texas C/D Lobby
- ☐ Texas C/D Pre-Function Lobby

**Type**

- ☐ Exhibit Hall
- ☐ Networking
- ☐ Reception
- ☐ Registration
- ☐ Schmooze
- ☐ Session

**Day**

- ☐ Monday
- ☐ Tuesday
- ☐ Wednesday
- ☐ Thursday
- ☐ Friday
- ☐ Saturday
- ☐ Sunday

Monday, April 1

11:30am - 1:30pm

**Registration Desks Open**

Registration Desk & Lanyards sponsored by **Delaware North**

Hotel Key Cards sponsored by **LaTrelle's**

Registration Bags sponsored by **Hudson**

Conference App sponsored by **WH Smith North America**

Digital Signage sponsored by **AtmosphereTV**

Pocket Agenda sponsored by **Fraport USA**

Charging Stations sponsored by **FuelRod**

Location: Longhorn Lobby

1:00pm - 5:30pm

Airport Tours: Dallas/Fort Worth International Airport and Dallas Love Field

*Confirmation required! You must add this event to your registration. ID submission and approval required before final confirmation. Busses will begin loading at 12:45 pm and will depart promptly at 1 pm.*

Tours sponsored by **Dallas/Fort Worth International Airport** and **Dallas Love Field**

Location: Gaylord Tour Lobby Entrance

Tuesday, April 2

7:00am - 7:30am

Women in Leadership Pre-Breakfast Networking

Sponsored by **SSP America**

Location: Texas C/D Lobby

7:00am - 3:30pm

Registration Desks Open

Registration Desk & Lanyards sponsored by **Delaware North**

Hotel Key Cards sponsored by **LaTrelle's**

Registration Bags sponsored by **Hudson**

Conference App sponsored by **WH Smith North America**

Digital Signage sponsored by **AtmosphereTV**

Pocket Agenda sponsored by **Fraport USA**

Charging Stations sponsored by **FuelRod**

Location: Longhorn Lobby

7:30am - 9:00am

Women in Leadership Breakfast

Join us for this fourth annual celebration of women in the airports and concessions industries.

*Ticketed event – space is limited! You must add this event to your registration to participate. Confirmation required.*

Welcome Address: **Zenola Campbell**, Vice President Concessions, Dallas/Fort Worth International Airport

Moderator: **Melissa K. Montes**, Vice President and Publisher, Airport Experience News

Panelists: **Nyika Allen**, Senior Director, Global Operational Excellence, Vantage Airport Group; **Lauryn Mangum Reed**, Executive Vice President, TMG Hospitality USA; **Khalia Moore**, Senior Manager, Airport Dining & Retail, Seattle-Tacoma International Airport; **Elisabeth Sailer**, Chief Commercial Officer, Munich Airport NJ LLC

Outstanding Woman In Leadership Awards sponsored by **Minute Suites**

Event Sponsors: **Be Relax**, **The Coffee Bean & Tea Leaf**, **Half Moon Empanadas**, **PROPS Luggage**, **SSP America**, **Strategy Maven**, **Tandem Creative LLC**, **Vera Bradley**

Location: Texas C/D

8:00am - 9:00am

Breakfast And Networking

Coffee sponsored by **The Coffee Bean & Tea Leaf**

Location: Texas A/B

9:00am - 9:15am

Networking Break

Networking sponsored by **Master ConcessionAir**

Coffee sponsored by **The Coffee Bean & Tea Leaf**

Location: Texas A/B Lobby

9:15am - 9:25am

Opening Remarks



General Session Room sponsored by **Inspire Brands**

Location: Texas A/B

9:25am - 9:45am

Session 1: A Fireside Chat with the Session Room Sponsor

General Session Room Sponsored by **Inspire Brands**

Location:

9:45am - 10:10am

Session 2: Founder's Spotlight

In celebration of the 20th Anniversary of the Airport Experience Conference, Conference Founder **Pauline Armbrust** joins AXN's **Melissa K. Montes** for a discussion on industry evolution and the opportunities that lie ahead.

General Session Room Sponsored by **Inspire Brands**

Location: Texas A/B

10:10am - 10:30am

Networking Break

Networking sponsored by **Master ConcessionAir**

Coffee sponsored by **The Coffee Bean & Tea Leaf**

Location: Texas A/B Lobby

10:30am - 11:45am

Session 3: Ensuring The Continued Relevance Of The ACDBE Program

The ACDBE program is facing myriad challenges ranging from the rising cost of doing business to concessionaire consolidation. Perhaps more worrisome, the entire ACDBE program could face an existential threat down the road given that the U.S. Supreme Court has signaled a possible end to business supplier diversity and workplace DEI programs. This panel will discuss how to put the ACDBE program on better footing and secure its role for the long term.

Moderator: **Warner Session**, Principal, Session Law Firm

Panelists:

**Tamela Lee**, Vice President, Business Diversity & Development, Dallas/Fort Worth International Airport;  
**Gonzalo de la Melena Jr.**, Founder and CEO, Emerging Airport Ventures; **Eboni Wimbush**, President & CEO,  
Airport Minority Advisory Council

Session sponsored by **Love From USA**

General Session Room sponsored by **Inspire Brands**

Location: Texas A/B

12:00pm - 2:00pm

Property Managers' Luncheon

Sponsored by **HMSHost**

Location: Texas C/D

2:00pm - 3:30pm

Session 4: Trends Mixer

Innovation in the industry is as robust as ever, with new strategies and best practices coming to the fore on a regular basis. Hear from a broad range of industry experts on the latest thinking about everything from sustainable design to new strategies for revenue generation.

Presenters:

**Lynnwood Bibbens**, CEO and Founder, ReachTV

*Automating Your Data To Unlock Growth*

**Chris Gwilliam**, Senior Vice President, Global Business Development, Airport Dimensions

*The Continuing Evolution Of Traveler Expectations*

**Brian Hengelsberg**, Senior Associate in charge of Aviation Studio, LGA Partners

*Crafting Airport Experiences with Sustainable Retail and Food & Beverage Design Trends.*

**Jason Johnson**, Founder and President, H.U.B.B. Kitchens

*Revolutionizing Airport Dining: Unveiling the Power of Ghost Kitchens*

**Gilbert Aranza**, President, Star Concessions, Ltd., and **Ashye Marcus**, Senior Business Development and Strategy Leader, Amazon



*The Store of the Future: Insights on Leveraging Just Walk Out Technology to Innovate Physical Retail*

General Session Room sponsored by **Inspire Brands**

Location: Texas A/B

3:30pm - 3:45pm

Networking Break

Networking sponsored by **Master ConcessionAir**

Location: Texas A/B Lobby

3:45pm - 5:00pm

Session 5: Business Pitch Showcase

Witness a handful of creative entrepreneurs pitch their concept to a panel of experienced airport and concessions operators, who will then provide feedback on the viability of those ideas in the airport environment.

Presenting Companies:

**CHERRISH**

**Piaggio Fast Forward**

**Zipplcity**

**Smart Bar USA**

Judges:

**Katherine Lam**, President and Co-Owner, Bambuza Hospitality Group; **Pam Dechant**, Senior Vice President of Concessions, Denver International Airport; **Carol Gabriel**, Manager, Concessions & Services, Metropolitan Washington Airports Authority; **Nancy Rosales**, Senior Vice President Category Management, Hudson

Session sponsored by **Mission Yogurt**

General Session Room sponsored by **Inspire Brands**

Location: Texas A/B

5:00pm - 6:30pm

Opening Night Kick-Off Party

Sponsored by **Delaware North**

Location: Longhorn Marble Foyer

6:30pm - 8:00pm

Opening Night Reception In Experience Hall

Opening Night Reception sponsored by **Areas USA**

AXC Meeting Zone sponsored by **Airport Dimensions**

20th Anniversary Wellness Experiences sponsored by **Be Relax**

Experience Hall sponsored by **OTG**

Location: Longhorn E/F

8:00pm - 9:30pm

After Hours in the Experience Hall

After Hours In The Experience Hall sponsored by **Paradies Lagardère**

Experience Hall sponsored by **OTG**

Location: Longhorn E/F

Wednesday, April 3

8:00am - 9:00am

Experience Hall Open

AXC Meeting Zone sponsored by **Airport Dimensions**

Experience Hall sponsored by **OTG**

Location: Longhorn E/G

8:00am - 3:30pm

Registration Desks Open

Registration Desk & Lanyards sponsored by **Delaware North**

Hotel Key Cards sponsored by **LaTrelle's**

Registration Bags sponsored by **Hudson**

Conference App sponsored by **WH Smith North America**

Digital Signage sponsored by **AtmosphereTV**

Pocket Agenda sponsored by **Fraport USA**

Charging Stations sponsored by **FuelRod**

Location: Longhorn Lobby

8:00am - 9:00am

Breakfast And Networking In The Experience Hall

Networking sponsored by **Master ConcessionAir**

Coffee sponsored by **The Coffee Bean & Tea Leaf**

AXC Meeting Zone sponsored by **Airport Dimensions**

Experience Hall sponsored by **OTG**

Location: Longhorn E/F

9:00am - 10:00am

Schmooze: Part 1

Join us for another year of rapid-fire meetings between airport representatives and operators! In this event, airports and concessionaires meet at scheduled times for one-on-one discussions, speed-dating style. No appointment? No problem. Impromptu meetings are arranged on a first-come, first-serve basis.

Sponsored by **SAMBAZON**

Location: Tate 1-4

10:00am - 10:15am

Refreshment Break

Coffee sponsored by **The Coffee Bean & Tea Leaf**

Location:

10:15am - 11:00am

## Schmooze: Part 2

The Schmooze fun continues. In this event, airports and concessionaires meet at scheduled times for one-on-one discussions, speed-dating style.

Sponsored by **SAMBAZON**

Location: Tate 1-4

11:00am - 12:00pm

### 2025 Experience Hall Sales Office Open

Get a jump on the 2025 AX Conference. Meet with the AX Business Development Team to select your 2025 exhibit space.

Location:

11:00am - 6:00pm

### Experience Hall Open

AXC Meeting Zone sponsored by **Airport Dimensions**

Experience Hall sponsored by **OTG**

Location: Longhorn E/F

12:00pm - 1:15pm

### Lunch in the Experience Hall

AXC Meeting Zone sponsored by **Airport Dimensions**

Experience Hall sponsored by **OTG**

Location: Longhorn E/F

1:30pm - 2:45pm

### Session 6: The Concessions Profitability Factor: Mitigating Costs In A High-Wage, Inflationary Environment

Profitability in the airport concessions industry was challenging pre-pandemic, but operators say the post-pandemic environment is even more difficult. Rising costs for labor, build-outs and other capital expenses are

squeezing the bottom line. This panel will discuss best practices for maximizing profitability while also assessing if and how wholesale changes to concessions contracts are warranted.

Moderator: **Mookie Patel**, former Chief Officer-Business & Finance, Austin-Bergstrom International Airport

Panelists:

**Tosin Kasali**, Vice President, Business Development, HMSHost by Avolta; **Patrick Murray**, Deputy CEO, SSP America; **Carlos Ruiz**, Director of Commercial Management, Cincinnati/Northern Kentucky International Airport; **Brad Wolfe**, Commercial Manager, Salt Lake City International Airport

General Session Room sponsored by **Inspire Brands**

Location: Texas A/B

2:45pm - 3:15pm

Networking in the Experience Hall

Networking sponsored by **Master ConcessionAir**

AXC Meeting Zone sponsored by **Airport Dimensions**

Experience Hall sponsored by **OTG**

Location: Longhorn E/F

3:15pm - 3:30pm

Session 7: Case Study: Data Sharing at Los Angeles International Airport

The digital marketplace at LAX has successfully transformed the approach to traveler and employee engagement through the incorporation of a CRM and loyalty platform. The platform has driven positive advancements in customer interaction and revenue enhancement demonstrated by data analytics. This case study will provide details on specific tactics and deliverables from the program and provide an analysis of effectiveness and impact.

Presenter: **Chris Hartman**, Director of Digital Experiences, Airport Dimensions

General Session Room sponsored by **Inspire Brands**

Location: Texas A/B



3:30pm - 4:30pm

### Session 8: Sharing and Leveraging Data to Optimize Sales

The industry is in broad agreement about the need for more data to help optimize the passenger experience, but there are multiple views on how best to make that happen. This panel will assess how data is being used today and what possibilities lie ahead.

Moderator:

**Chris Hartman**, Director of Digital Experiences, Airport Dimensions

Panelists:

**Roxann Favors**, Assistant Aviation Director/Chief Revenue Officer, Phoenix Sky Harbor International Airport;

**Isabella Rhawie**, Assistant Director, Concessions & Business Development, Metropolitan Airports Commission;

**Roddy McOwan**, Chief Development Officer, WH Smith North America; **John Cugasi**, Consultant, Paradies Lagardère

General Session Room sponsored by **Inspire Brands**

Location: Texas A/B

4:30pm - 6:00pm

### Experience Hall Happy Hour

Sponsored by **Peet's Coffee**

20th Anniversary Wellness Experiences sponsored by **Be Relax**

AXC Meeting Zone sponsored by **Airport Dimensions**

Experience Hall sponsored by **OTG**

Location: Longhorn E/F

8:00pm - 11:00pm

### Speaker's Dinner

*(invitation only)*

Sponsored by **SSP America**

Location:

Thursday, April 4

8:00am - 9:00am

Breakfast & Networking In The Experience Hall

Networking sponsored by **Master ConcessionAir**

Coffee sponsored by **The Coffee Bean & Tea Leaf**

Location: Longhorn E/F

8:00am - 2:00pm

Experience Hall Open

AXC Meeting Zone sponsored by **Airport Dimensions**

Experience Hall sponsored by **OTG**

Location: Longhorn E/F

8:00am - 12:00pm

Registration Desks Open

Registration Desk & Lanyards sponsored by **Delaware North**

Hotel Key Cards sponsored by **LaTrelle's**

Registration Bags sponsored by **Hudson**

Conference App sponsored by **WH Smith North America**

Digital Signage sponsored by **AtmosphereTV**

Pocket Agenda sponsored by **Fraport USA**

Charging Stations sponsored by **FuelRod**

Location: Longhorn Lobby

9:00am - 9:45am

Session 9: Keynote Address

**Ibrahim Ibrahim**, Managing Director, Portland Design



Keynote Address sponsored by **Mission Yogurt**

General Session Room sponsored by **Inspire Brands**

Location: Tate B/C

9:45am - 10:45am

#### Session 10: The Changing Face of Concessions – What The Future Holds

Investment in airport infrastructure is at an all-time high, and concessions programs are a key part of the planning equation. But what will traveler demand look like a decade or two down the road? Is today's concessions mix appropriate for tomorrow's traveler?

Moderator: **Philippe Guertin**, Vice President, Business Development, Americas, Plaza Premium Group

Panelists: **Ibrahim Ibrahim**, Managing Director, Portland Design; **Sammy Patel**, Vice President Commercial, Vantage Airport Group; and **Deanna Zachrisson**, Director, Revenue Generation and Partnership Development, San Diego International Airport

General Session Room sponsored by **Inspire Brands**

Location: Tate B/C

10:30am - 11:30am

#### 2025 Experience Hall Sales Office Open

Get a jump on the 2025 AX Conference. Meet with the AX Business Development Team to select your 2025 exhibit space.

Location: Booth 639

10:45am - 11:15am

#### Networking In The Experience Hall

Networking sponsored by **Master ConcessionAir**

Coffee sponsored by **The Coffee Bean & Tea Leaf**

AXC Meeting Zone sponsored by **Airport Dimensions**

Experience Hall sponsored by **OTG**

Location: Longhorn E/F

11:15am - 12:30pm

### Session 11: Airport Opportunities

Airport terminal construction and renovation is booming, and with the new activity comes a range of new opportunities for concessionaires. In this session airport representatives will discuss their upcoming opportunities in concessions and other revenue-generating areas.

Participating Airports:

Dallas/Fort Worth International Airport

Denver International Airport

Fraport

Minneapolis-St. Paul International Airport

Orlando International Airport

Phoenix Sky Harbor International Airport

San Francisco International Airport

San Jose International Airport

Seattle Tacoma International Airport

Session sponsored by **Mission Yogurt**

General Session Room sponsored by **Inspire Brands**

Location: Tate B/C

12:30pm - 1:45pm

Lunch in the Experience Hall

Sponsored by **Subway**

AXC Meeting Zone sponsored by **Airport Dimensions**

Experience Hall sponsored by **OTG**

Location: Longhorn E/F

2:00pm - 3:15pm

### Session 12: Directors Panel

AXN's annual panel of airport directors brings together some of the industry's most dynamic leaders for a discussion on key challenges and opportunities. This year's group will discuss the latest on pandemic recovery,

infrastructure financing, revenue generation, customer service strategies, technology and more.

Moderator: **Todd Hauptli**, CEO, American Association of Airport Executives

Panelists: **Kelly Campbell**, Lubbock Preston Smith International Airport; **Kevin Dolliole**, Louis Armstrong New Orleans International Airport; **Doug Kreulen**, Metropolitan Nashville Airport Authority; **Kevin Thibault**, Greater Orlando Aviation Authority

Session sponsored by **HMSHost**

General Session Room sponsored by **Inspire Brands**

Location: Tate B/C

6:00pm - 7:00pm

AX Awards Gala Cocktail Reception

Cocktail Reception sponsored by **Crews**

Location: Tate B/C Lobby

7:00pm - 10:00pm

AX Awards Gala

*(ticketed event)*

AX Awards Gala Wine sponsored by **Vino Volo**

Location: Tate B/C

REGISTER TODAY

BECOME A SUBSCRIBER



04/05/24

Ms Kimberly Becker

San Diego CA 92104  
United States

Dear Ms Kimberly Becker,

Thank you for notifying us of the change in your travel schedule. We are confirming cancellation of the following reservations:

<b>Reservation Information</b>	<b>Cancellation Number:</b>	1005892
	<b>Confirmation Number:</b>	981983
	<b>Guest Name:</b>	Kimberly Becker
	<b>Number of Guests:</b>	1
	<b>Arrival Date:</b>	04/05/24
	<b>Departure Date:</b>	04/07/24
	<b>Number of Nights:</b>	2
	<b>Room Type:</b>	Sonoran King
	<b>Daily Room Rate:</b>	\$ 289.00
	<b>Additional Charges:</b>	12.05% State & Local taxes
	<b>Credit card for Guarantee:</b>	Master Card XXXXXXXXXXXXX0764 XX/XX
	<b>Cancellation Policy:</b>	48 hours advance of arrival
	<b>Cancellation Penalty:</b>	1st night's room and tax

Please call Hacienda Del Sol directly at 520-299-1501 should you need to amend or cancel any additional dining, spa or transportation reservations that may have been made directly through Hacienda Del Sol.

We are sorry that we were not able to welcome you to our resort. When you decide to rebook your stay with us, our reservation specialists would be happy to help you pick up right where you left off. Give us a call when you are ready and we can assist. We look forward to your next visit! 520-299-1501

Sincerely,  
Hacienda Del Sol Guest Ranch Resort

Cancellation Penalty  
\$ 323.82

Kim was supposed to go from the conference in Dallas to a conference in Tucson. She was ill, so she flew back to San Diego. Cancelling the hotel on the same one day hotel charge.







11/06/23

Ms Kimberly Becker

San Diego CA 92104  
United States

Dear Ms Kimberly Becker,

Thank you for choosing Hacienda del Sol for your upcoming stay. We are delighted to confirm the following reservation:

<b>Reservation Information</b>	<b>Confirmation Number:</b>	<b>981983</b>
	<b>Guest Name:</b>	<b>Kimberly Becker</b>
	<b>Number of Guests:</b>	<b>1</b>
	<b>Arrival Date:</b>	<b>04/05/24</b>
	<b>Departure Date:</b>	<b>04/07/24</b>
	<b>Number of Nights:</b>	<b>2</b>
	<b>Room Type:</b>	<b>Sonoran King</b>
	<b>Daily Room Rate:</b>	<b>\$ 289.00</b>
	<b>Rate Type:</b>	
	<b>Additional Charges:</b>	<b>12.05% State &amp; Local taxes</b>
	<b>Credit card for Guarantee:</b>	<b>Master Card XXXXXXXXXXXX0764 XX/XX</b>
	<b>Cancellation Policy:</b>	<b>48 hours advance of arrival</b>
	<b>Cancellation Charge:</b>	<b>1st night's room and tax</b>

**Check in: 4:00pm**

**Check out: 11:00am**

We know you will enjoy your authentic Southwestern experience with our luxurious amenities, exceptional services, organic spa treatments, award-winning dining and Arizona's most extensive wine list.

A resort fee of \$35 per room, per night will be added to your hotel bill. This resort fee includes the following featured amenities for your convenience and enjoyment: valet services with gratuity, housekeeping services with gratuity, in-room bottled water and access to thousands of newspapers and magazines through our press reader app.

Make time to rest and relax with a signature treatment at **The Spa At Hacienda Del Sol**. Choose from a variety of massages, facials, body treatments or one of our luxurious spa packages. Make your spa appointment today by calling **520-901-1320**.

Indulge in Hacienda Del Sol's fine dining restaurant, **The Grill**, featuring innovative New American Cuisine under the direction of Executive Chef Ramon Delgado. The Grill features a 750-plus label wine list, expansive desert views and award-winning Sunday Brunch. If you are looking for a more casual dining experience, **Terraza Garden Patio & Lounge** features innovative cocktails, happy hour and live music. To make a reservation at either one of our restaurants, call **520-529-3500**.

Visit our website at [HaciendaDelSol.com](http://HaciendaDelSol.com) to learn more about our resort and amenities.

Thank you again for choosing the Hacienda Del Sol Guest Ranch Resort for your stay. We look forward to welcoming you!

Sincerely,  
Brian Johnson  
Managing Director



**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY**  
**OUT-OF-TOWN TRAVEL REQUEST**

**GENERAL INSTRUCTIONS:**

- A. All out-of-town travel requests must conform to applicable provisions of [Policy 3.30](#).
- B. Once traveler completes form, submit to the traveler's Administrator for approval (for Board Members, President/CEO, General Counsel and Chief Auditor, Administrator is Board Executive Committee).

**TRAVELER INFORMATION:**

Traveler Name: Kimberly J. Becker Department: Executive, BU6  
Position: ☐ Board Member ☒ President/CEO ☐ General Counsel ☐ Chief Auditor  
☐ All Other Authority Employees

DATE OF REQUEST: 09/26/2023 DATE OF DEPARTURE/RETURN: 04/04/2024 / 04/07/2024

**DESTINATION / BUSINESS PURPOSE:**

Destination: Tucson, AZ

Business Purpose: Executive Women in Airports  
Annual Meeting

**PROJECTED OUT-OF-TOWN TRAVEL EXPENSES:**

A. Transportation Costs:	
• Airfare <input type="checkbox"/> check box for business class or equivalent (international only)	\$ 600.00
• Rental Car	\$
• Other Transportation (Taxi, TNC, Train, Bus)	\$ 100.00
• Auto (Gas, Parking/Tolls, Mileage)	\$
B. Lodging	\$ 1,200.00
C. Meals and Incidental Expenses (Per Diem)	\$ 250.00
D. Seminar and Conference Fees	\$
E. Entertainment	\$
TOTAL PROJECTED TRAVEL EXPENSES	\$ 2,150.00

**CERTIFICATION BY TRAVELER**

By my signature below, I certify the following:

1. The above-listed projected out-of-town travel expenses conform to Policy 3.30, are reasonable and directly related to Authority business; and
2. I have attended training regarding my responsibilities pursuant to Policy 3.30 within the past two years.

Travelers Signature: Kimberly J. Becker Date: 9/26/23

**CERTIFICATION BY ADMINISTRATOR** (If Administrator is Executive Committee, Clerk certifies below.)

By my signature below, I certify the following:

1. I have reviewed this out-of-town travel request and made inquiries to determine that the out-of-town travel and identified expenses are directly related to and necessary for the advancement of the Authority's business and reasonable in comparison to the anticipated benefits to the Authority; and
2. I have attended training regarding my responsibilities pursuant to Policy 3.30 within the past two years.

Administrator's Signature: \_\_\_\_\_ Date: \_\_\_\_\_

**AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE**

I, Arely Valenzuela, certify that this document was approved by the  
(Name of Clerk)

Executive Committee at its 10/19/23 meeting.  
(Meeting Date)



**Executive Women in Aviation Retreat | April 4 – 7, 2024**  
**Tucson, AZ**

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DRAFT AGENDA*			
Date	Time	Event	Other
Thursday, April 4, 2024	6:00pm – 8:00pm	Welcome Dinner   The Grille at Hacienda del Sol	Sponsor   TAA
Friday, April 5, 2024	8:00am – 9:00am	Breakfast   Hacienda del Sol	Sponsor   TAA
	9:00am – 12:00pm	CEO Leadership Workshop** with Jan Hill, Jan Hill Enterprises	Sponsor   TAA
	12:00 – 12:30pm	Shuttle to Westward Look Hotel	Transportation   TAA
	12:30pm – 1:30pm	Lunch   Westward Look	Sponsor   TAA
	1:30pm – 4:30pm	Outdoor Activity (TBD) Horseback Riding or other activity	Sponsor   TAA
	4:30pm – 5:00pm	Shuttle to Hacienda Del Sol	Transportation   TAA
	5:00pm – 6:00pm	Personal Time	
	6:00pm – 6:30pm	Shuttle to Dinner	Transportation   TAA
	6:00pm – 8:30pm	Dinner   Wildflower	Sponsor   TAA
	8:30pm – 9:00pm	Shuttle to Hacienda del Sol	Transportation   TAA
Saturday, April 6, 2024	8:00am – 9:00am	Breakfast   Hacienda del Sol	Sponsor   TAA
	9:00am – 10:00am	Shuttle to Titan Missile Museum	TAA will sponsor and provide transportation
	10:00am – 12:00pm	Titan Missile Museum	
	12:00pm – 12:30pm	Shuttle to Tubac   Arts and Culture Experience	
	12:30 – 1:30pm	Lunch (TBD)	
	1:30pm – 4:00pm	Walk/Shop Tubac	
	4:00pm – 5:00pm	Shuttle to Hacienda del Sol	



	5:00pm – 6:30pm	Personal Time	
	6:30pm – 7:00pm	Shuttle to Dinner	Transportation   TAA
	7:00pm – 8:30pm	Dinner   El Charro	Sponsor   TAA
	8:30pm – 9:00pm	Shuttle to Hotel	Transportation   TAA
Sunday, April 7, 2024	8:00am – 9:00am	Breakfast   Hacienda del Sol	
	9:00am -	Departures	

\*Schedule subject to change

\*\*CEO Leadership Workshop Information

Proposed Topics for CEO leadership session (refers to one of us who assumes a new leader role) or wants to change our leadership style and strategy (topics will be refined in consultation with consultant to ensure adequate time for quality discussion).

- CEO Leadership Style | Style - command and control, self-directed, etc.; Brand - how do you want to be perceived internally/externally; Executive Coaching and Development - tips and resources
- Board/Council Management for CEOs | CEO managing the relationship; understanding good governance, public administration best practices and managing the conversation about federal regulations
- Strategic Workforce Planning | Needs analysis and action plan; ways to accelerate performance (compensation strategy, performance management process, consistency, accountability, training and tools.

**TRAVEL EXPENSE REIMBURSEMENT REPORT - Board Members, President/CEO, General Counsel, Chief Auditor**  
(To be completed within 30 days from travel return date for domestic travel; 45 days for international travel)

## Business and Travel Reimbursement Guidelines

## Date: \_\_\_\_\_

Name:	Kimberly J. Becker	Dept: 6 - Executive Division	
Departure Date:	4/10/2024	Return Date: 4/11/2024	Report Due: 5/11/2024
Destination:	Sacramento, CA		
Business Purpose:	CAC Board Meeting		

Expense items not included in Per Diem		Authority Prepaid Expenses	Employee Paid Expenses							TOTAL
			4/10/24	4/11/24	4/12/24	4/13/24	4/14/24	4/15/24	4/16/24	
			Wednesday	Thursday	Friday	Saturday	Sunday	Monday	Tuesday	
Air Fare, Railroad, Bus	279.08									-
Conference Fees										-
Rental Car										-
Gas										-
Parking & Tolls										-
Mileage - Attach mileage form										-
Taxi / TNC / Shuttle Fare				33.56						33.56
Lodging	498.48									498.48
Telephone, Internet and Fax										-
Laundry										-
Miscellaneous:										-
										-
	\$ 279.08									\$ 532.04

## Meals &amp; Incidental Expenses (M&amp;IE)

Meals will be reimbursed at established Per Diem rates. Receipts shall not be required except for authorized meals above per diem rate (approved by CEO or Vice President below). If a meal is provided by a conference or meeting, do not include the meal for reimbursement below. On first travel day, only include lunch and dinner if flight departs after 9:00 a.m. On last travel day, only include breakfast and lunch if flight returns before 6:00 p.m.

## US Dept of State Per Diem for International

	Enter Daily Per Diem Rate
Breakfast	\$16.00
Lunch	\$17.00
Dinner	\$31.00
Incidentals	\$5.00
<b>Total M&amp;IE</b>	<b>\$69.00</b>

4/10/24	4/11/24	4/12/24	4/13/24	4/14/24	4/15/24	4/16/24	
Wednesday	Thursday	Friday	Saturday	Sunday	Monday	Tuesday	
							-
17.00	17.00						34.00
							-
5.00	5.00						10.00
\$ 22.00	\$ 22.00	\$ -	\$ -	\$ -	\$ -	\$ -	44.00

Approved Meal Exception Above Per Diem Rate<sup>1</sup>

**Total Meal and Incidental Expenses**

<b>Trip Grand Total</b>	<b>855.12</b>
LESS CASH ADVANCE (Attach copy of Authority check)	
Less Expenses Prepaid by Authority	279.08
<b>Due Traveler - if positive amount, prepare check request</b>	
<b>Due Authority - if negative, attach check payable to SDCRAA</b>	<b>\$ 576.04</b>

**Note: Send this report to Accounting even if the amount is \$0.**

By signing below, TRAVELER: (a) acknowledges understanding and agreeing to be bound by Authority Policy 3.30 - Business and Travel Expense Reimbursement Policy; (b) certifies that this report is true and correct and all claimed expenses were incurred in connection with official Authority business; and (c) understands that any purchases/claims that are not allowed will be traveler's responsibility. By signing below, ADMINISTRATOR certifies, based on reasonable inquiry, that expenses approved in this report were reasonable, necessary, directly related to the Authority's business, and that they are reimbursable under Authority Policy 3.30.

Prepared By: Diane Casey

Ext: 2445

Traveler's Signature: Ken J. Eden

Date: 4/15/24

**AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE (To be completed by Clerk)**

I, \_\_\_\_\_ hereby certify that this document was approved by the Executive Committee at it's meeting on \_\_\_\_\_

Clerk Signature: \_\_\_\_\_ Date: \_\_\_\_\_





Traveltrust  
374 North Coast Highway 101  
Encinitas, CA 92024  
760-635-1700

For a single calendar entry click [here](#)

### Travel Itinerary

#### Passenger Names

BECKER/KIMBERLY JANE - 06

Traveltrust Business Hours are Monday-Friday 5am -5pm Pacific

Agency Reference Number: SIZMMV

CHECK IN FOR FLIGHT 24 HOURS PRIOR TO DEPARTURE

Please review your itinerary and report any discrepancies to Traveltrust within 24hrs of receipt

Travel requirements are being updated constantly, please be sure to check with your airline or CDC.gov for the latest in travel requirements and restrictions.

#### Southwest Airlines - Flight Number 4521 Confirmation: 38FQKV

Departure: Wed, 04/10/2024 1:30 PM  
Departure City: San Diego, CA ([SAN](#))  
Departing Terminal: TERMINAL 1  
Status: Confirmed

Arrival: Wed, 04/10/2024 3:10 PM  
Arrival City: Sacramento, CA ([SMF](#))  
Arrival Terminal: CENTRAL TERMINAL B  
Class of Service: D - ECONOMY

Equipment: 73W

Travel Time: 1 hour(s) 40 minute(s)

[Add flight to Calendar](#)

[Baggage Info](#)

[Weather](#)

[CHECK IN](#)

#### Seat Assignments:

OPEN SEATING ON SOUTHWEST

FREQUENT FLYER NUMBER [7349511](#)

#### Alaska Airlines - Flight Number 3439 Confirmation: WSLDXL

Departure: Thu, 04/11/2024 3:10 PM  
Departure City: Sacramento, CA ([SMF](#))  
Departing Terminal: CENTRAL TERMINAL B  
Status: Confirmed

Arrival: Thu, 04/11/2024 4:44 PM  
Arrival City: San Diego, CA ([SAN](#))  
Arrival Terminal: TERMINAL 2  
Class of Service: N - Economy

Equipment: E75

Travel Time: 1 hour(s) 34 minute(s)

[Add flight to Calendar](#)

[Baggage Info](#)

[Operating Carrier Baggage Info](#)

[Weather](#)

Operated By SKYWEST AIRLINES AS ALASKASKYWEST

Seat Assignments: BECKER/KIMBERLY JANE - 06C

AISLE SEAT CONFIRMED

FREQUENT FLYER NUMBER [7349511](#)

#### Invoice Detail

Name: BECKER/KIMBERLY JANE

Southwest

Airlines Ticket: 5268081107481

Invoice Number: 7047626

Issue Date: 01/23/2024

Amount: \$89.98

Service Fee: 8900867647568

Issue Date: 01/23/2024

Amount: \$30.00

Name: BECKER/KIMBERLY JANE

Alaska

Airlines Ticket: 0278083421755

Invoice Number: 7048547

Issue Date: 01/30/2024

Amount: \$129.10

Service Fee: 8900868018381

Issue Date: 01/30/2024

Amount: \$30.00

Total Fare: USD \$279.08

Your total has been charged to American Express ending in 1013

#### General Remarks

THIS TICKET IS NON-REFUNDABLE AND MUST BE USED FOR THE FLIGHTS BOOKED. IF THE RESERVATION IS NOT USED OR CANCELLED. BEFORE THE DEPARTURE OF YOUR FLIGHTS IT MAY HAVE NO VALUE. CONTACT TRAVELTRUST BEFORE YOUR OUTBOUND FLIGHT TO CHANGE IF NECESSARY. PER MANDATORY IATA RESOLUTION 830D YOUR CONTACT DETAILS HAVE BEEN GIVEN TO THE AIRLINES FOR FLIGHT MODIFICATIONS ONLY

Thank you for choosing Traveltrust! TSA Guidance: a government issued photo id is needed for check-in. Please allow minimum 3-hour check-in for international flights and 2 hours for Domestic. For Additional security information visit [www.tsa.gov](http://www.tsa.gov). For emergency after-hours service from anywhere, please call 682-990-7183. Calls are billable at \$45 domestic and \$55 international, plus applicable ticketing and international fees.

K I M P T O N

# THE SAWYER

Kimberly Becker

San-Diego  
United States

California Airport Council  
California Airports Council Board Meetin

Room 1017  
Arrival 04-10-24  
Departure 04-11-24  
Folio 26557  
Cashier 206

Page 1 of 1

Date	Description	Charges	Credits
04-10-24	*Accommodation	429.00	
04-10-24	City Occupancy Tax - 12%	51.48	
04-10-24	Tourism Fee - 1.195%	5.13	
04-10-24	Sacramento Tourism Assessment 3%	12.87	
04-11-24	MasterCard XXXXXXXXXXXX1184 XX/XX		498.48
		<b>Total Charges</b>	498.48
		<b>Total Credits</b>	498.48
		<b>Balance</b>	<b>0.00</b>

Thank you for staying with us at The Kimpton Sawyer Hotel!

## Casey Diane

---

**From:** no-reply@lyftmail.com on behalf of Lyft Receipts <no-reply@lyftmail.com>  
**Sent:** Thursday, April 11, 2024 1:38 PM  
**To:** Becker Kim  
**Subject:** Your ride with Oksana on April 11



APRIL 11, 2024 AT 1:11 PM

## Thanks for riding with Oksana!

100% of tips go to drivers. [Add a tip](#)

Lyft fare (10.89mi, 12m 56s)	\$23.52
Service Fee, includes a \$0.75 Lyft California Driver	\$4.45
Benefits Fee	
Tip	\$5.59





Visa \*1275

**\$33.56**

The fare above includes any other Fees and Other Charges, as applicable.



-  **Pickup** 1:11 PM  
525 J St, Sacramento, CA
-  **Drop-off** 1:24 PM  
6892 Earhart Dr, Sacramento, CA

**Expense Code:** CAC AIRPORT

---

**Favorite driver**

**Tip driver**

**Find lost item**

**Request review**

**Help Center**

Receipt #1935149229665671228

We never share your address with your driver after a ride.  
[Learn more](#) about our commitment to safety.

[© OpenStreetMap](#)

© 2024 Lyft, Inc.  
548 Market St., P.O. Box 68514  
San Francisco, CA 94104  
CPUC ID No. TCP0032513 - P

Work at Lyft  
Become a Driver



# FY 2024 Per Diem Rates for Sacramento, California

Meals & Incidentals (M&IE) rates and breakdown

Primary Destination	County	M&IE Total	Continental Breakfast/Breakfast	Lunch	Dinner	Incidental Expenses	First & LastDay of Travel
Sacramento	Sacramento	\$69	\$16	\$17	\$31	\$5	\$51.75



**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY**  
**OUT-OF-TOWN TRAVEL REQUEST**

**GENERAL INSTRUCTIONS:**

- A. All out-of-town travel requests must conform to applicable provisions of Policy 3.30.
- B. Once traveler completes form, submit to the traveler's Administrator for approval (for Board Members, President/CEO, General Counsel and Chief Auditor, Administrator is Board Executive Committee).

**TRAVELER INFORMATION:**

Traveler Name: Kimberly J. Becker Department: Executive, BU6  
Position: ☐ Board Member ☒ President/CEO ☐ General Counsel ☐ Chief Auditor  
☐ All Other Authority Employees

DATE OF REQUEST: 01/08/2024 DATE OF DEPARTURE/RETURN: 04/10/2024 / 04/11/2024

**DESTINATION / BUSINESS PURPOSE:**

Destination: Sacramento, CA

Business Purpose: CAC Board Meeting

**PROJECTED OUT-OF-TOWN TRAVEL EXPENSES:**

A. Transportation Costs:	
• Airfare <input type="checkbox"/> check box for business class or equivalent (international only)	\$ <u>250.00</u>
• Rental Car	\$ <u>          </u>
• Other Transportation (Taxi, TNC, Train, Bus)	\$ <u>50.00</u>
• Auto (Gas, Parking/Tolls, Mileage)	\$ <u>          </u>
B. Lodging	\$ <u>300.00</u>
C. Meals and Incidental Expenses (Per Diem)	\$ <u>100.00</u>
D. Seminar and Conference Fees	\$ <u>          </u>
E. Entertainment	\$ <u>          </u>
TOTAL PROJECTED TRAVEL EXPENSES	
	\$ <u>700.00</u>

**CERTIFICATION BY TRAVELER**

By my signature below, I certify the following:

1. The above-listed projected out-of-town travel expenses conform to Policy 3.30, are reasonable and directly related to Authority business; and
2. I have attended training regarding my responsibilities pursuant to Policy 3.30 within the past two years.

Travelers Signature: [Signature] Date: Jan 12, 2024

**CERTIFICATION BY ADMINISTRATOR** (If Administrator is Executive Committee, Clerk certifies below.)

By my signature below, I certify the following:

1. I have reviewed this out-of-town travel request and made inquiries to determine that the out-of-town travel and identified expenses are directly related to and necessary for the advancement of the Authority's business and reasonable in comparison to the anticipated benefits to the Authority; and
2. I have attended training regarding my responsibilities pursuant to Policy 3.30 within the past two years.

Administrator's Signature: \_\_\_\_\_ Date: \_\_\_\_\_

**AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE**

Arelly Valenzuela, Assistant Authority Clerk I, certify that this document was approved by the  
(Name of Clerk)

Executive Committee at its 1/22/24 meeting.  
(Meeting Date)



## **SCHEDULE**

California Airports Council – Board of Directors Meeting

[Kimpton Sawyer Hotel](#)

500 J Street  
Sacramento, CA

### **WEDNESDAY, APRIL 10<sup>TH</sup>**

- 5:45 P.M. Meet in Kimpton Lobby and walk to dinner (less than a 10-minute walk from the hotel to the restaurant).
- 6 P.M. Dinner  
[Camden Spit & Larder](#) – Highgate Room  
555 Capitol Mall  
Sacramento, CA  
916.619.8897

### **THURSDAY, APRIL 11<sup>TH</sup>**

**Sycamore Ballroom – 3<sup>rd</sup> Floor**

- 8:15 A.M. Breakfast
- 9 A.M. CAC Meeting  
Business Casual Attire
- 12:30 P.M. Adjournment and Lunch  
to 1 P.M.

**Steve Vaus**

# SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY

**2024**

## MONTHLY MILEAGE and PARKING FEE REIMBURSEMENT REPORT

EMPLOYEE NAME <b>Steve Vaus</b>				PERIOD COVERED <b>March 2024</b>	
DEPARTMENT/DIVISION <b>Board Services/2</b>					
Date	Miles driven	Destination and purpose of trip		Parking fees & other transportation costs paid	\$\$\$
3/4/24	56.00	2417 McCain Rd	Briefing- Chief Auditor		
3/6/24	56.00	2417 McCain Rd	Board Orientation		
3/7/24	56.00	2417 McCain Rd	Board ALUC Mtg		
3/25/24	56.00	2417 McCain Rd	Special Audit Committee Mtg		
SUBTOTAL		224.00		SUBTOTAL -	

### Computation of Reimbursement

	224.00
REIMBURSEMENT RATE: (see below) * <span style="float: right; color: red;">Rate as of January 2024</span>	X 0.670
TOTAL MILEAGE REIMBURSEMENT	150.08
PARKING FEES/TOLL CHARGES (ATTACH RECEIPTS)	-
TOTAL REIMBURSEMENT REQUESTED	\$ 150.08
<p>I acknowledge that I have read, understand and agree to *Authority Policy 3.30 - Business Expense Reimbursement Policy and that any purchases/claims that are not allowed will be my responsibility. I further certify that this report of business expenses were incurred in connection with official Authority business and is true and correct.</p> <p><a href="#">Business Expense Reimbursement Policy 3.30</a></p>	
SIGNATURE OF EMPLOYEE	DEPT./DIV. HEAD APPROVAL
<div style="display: flex; justify-content: space-between;"> <div style="width: 150px;"></div> </div>	