

REVISED - 01/13/2023

Board Members

Gil Cabrera (Chair) Mary Casillas Salas (Vice Chair) Nathan Fletcher Paul McNamara Paul Robinson Esther C. Sanchez Johanna Schiavoni James Sly Marni von Wilpert

Special Board and Capital Improvement Program Oversight Committee Meeting Agenda

Thursday, January 19, 2023

10:00 A.M.

San Diego International Airport **SDCRAA Administration Building** Third Floor - Board Room 3225 N. Harbor Drive San Diego, California 92101

Ex-Officio Board Members

Col. Thomas Bedell Gustavo Dallarda Gayle Miller

President/CEO Kimberly J. Becker

This Agenda contains a brief general description of each item to be considered. The indication of a recommended action does not indicate what action (if any) may be taken. If comments are made to the Committee without prior notice or are not listed on the Agenda, no specific answers or responses should be expected at this meeting pursuant to State law. Please note that agenda items may be taken out of order.

Staff Reports and documentation relating to each item of business on the Agenda are on file in Board Services and are available for public inspection.

***NOTE:** This Committee Meeting also is noticed as a Special Meeting of the Board to (1) foster communication among Board members in compliance with the Brown Act; and (2) preserve the advisory function of the Committee.

Board members who are not members of this Committee may attend and participate in Committee discussions. Since sometimes more than a quorum of the Board may be in attendance, to comply with the Brown Act, this Committee meeting also is noticed as a Special Meeting of the Board.

To preserve the proper function of the Committee, only members officially assigned to this Committee are entitled to vote on any item before the Committee. This Committee only has the power to review items and make recommendations to the Board. Accordingly, this Committee cannot, and will not, take any final action that is binding on the Board or the Authority, even if a quorum of the Board is present.

PLEASE COMPLETE A "REQUEST TO SPEAK" FORM PRIOR TO THE COMMENCEMENT OF THE MEETING AND SUBMIT IT TO THE AUTHORITY CLERK. PLEASE REVIEW THE POLICY FOR PUBLIC PARTICIPATION IN BOARD AND BOARD COMMITTEE MEETINGS (PUBLIC COMMENT) LOCATED AT THE END OF THE AGENDA.

Special Board and Capital Improvement Oversight Committee Agenda

Thursday, January 19, 2023

CALL TO ORDER:

PLEDGE OF ALLEGIANCE:

ROLL CALL:

Committee Members: McNamara, Schiavoni, von Wilpert (Chair),

NON-AGENDA PUBLIC COMMENT:

Non-Agenda Public Comment is reserved for members of the public wishing to address the Committee on matters for which another opportunity to speak **is not provided on the Agenda**, and which is within the jurisdiction of the Board. Please submit a completed speaker slip to the Authority Clerk. *Each individual speaker is limited to three (3) minutes. Applicants, groups and jurisdictions referring items to the Board for action are limited to five (5) minutes.*

Note: Persons wishing to speak on specific items should reserve their comments until the specific item is taken up by the Committee.

NEW BUSINESS:

1. APPROVAL OF MINUTES:

RECOMMENDATION: Approve the minutes of the October 20, 2022, regular meeting.

2. NEW T1 CONSTRUCTION/FINANCE/ART UPDATE:

(Bob Bolton, Director, Airport Design & Construction and Maya Dayan, Director, Capital Financial Planning and Airline Relations, Christopher Chalupsky, Senior Manager, Arts Program)

3. NEW NT1 OUTREACH UPDATE:

(Michelle Brega, Senior Director, External Relations and Sabrina LoPiccolo, Senior Communications Specialist)

4. EAST SOLID LIQUID WASTE FACILITY UPDATE:

(Bob Bolton, Director, Airport Design & Construction)

5. NEW T1 ADMINISTRATIVE BUILDING UPDATE:

(Bob Bolton, Director, Airport Design & Construction)

COMMITTEE MEMBER COMMENTS:

Special Board and Capital Improvement Oversight Committee Agenda

Page 3 of 4

Thursday, January 19, 2023

BOARD BUSINESS

CLOSED SESSION:

6. CONFERENCE WITH LEGAL COUNSEL - ANTICIPATED LITIGATION:

(Significant exposure to litigation pursuant to paragraph (2) of subdivision (d) of Cal. Gov Code §54956.9) Navy Boat Channel Environmental Remediation, Laurel Hawthorne Embayment Number of potential cases: 2

REPORT ON CLOSED SESSION:

ADJOURNMENT:

Special Board and Capital Improvement Oversight Committee Agenda

Thursday, January 19, 2023

Policy for Public Participation in Board, Airport Land Use Commission (ALUC), and Committee Meetings (Public Comment)

- 1) Persons wishing to address the Board, ALUC, and Committees shall submit a "Request to Speak" form prior to the initiation of the portion of the agenda containing the item to be addressed (e.g., Public Comment and General Items). Failure to submit a form shall not preclude testimony, if permission to address the Board is granted by the Chair.
- 2) The Public Comment Section at the beginning of the agenda is reserved for persons wishing to address the Board, ALUC, and Committees on any matter for which another opportunity to speak is not provided on the Agenda, and on matters that are within the jurisdiction of the Board.
- 3) Persons wishing to speak on specific items listed on the agenda will be afforded an opportunity to speak during the presentation of individual items. Persons wishing to speak on specific items should reserve their comments until the specific item is taken up by the Board, ALUC and Committees.
- 4) If many persons have indicated a desire to address the Board, ALUC and Committees on the same issue, then the Chair may suggest that these persons consolidate their respective testimonies. Testimony by members of the public on any item shall be limited to three (3) minutes per individual speaker and five (5) minutes for applicants, groups and referring jurisdictions.
- 5) Pursuant to Authority Policy 1.33 (8), recognized groups must register with the Authority Clerk prior to the meeting.
- 6) After a public hearing or the public comment portion of the meeting has been closed, no person shall address the Board, ALUC, and Committees without first obtaining permission to do so.

Additional Meeting Information

NOTE: This information is available in alternative formats upon request. To request an Agenda in an alternative format, or to request a sign language or oral interpreter, or an Assistive Listening Device (ALD) for the meeting, please telephone the Authority Clerk's Office at (619) 400-2550 at least three (3) working days prior to the meeting to ensure availability.

For your convenience, the agenda is also available to you on our website at www.san.org.

For those planning to attend the Board meeting, parking is available in the public parking lot located directly to the East of the Administration Building across Winship Lane. Bring your ticket to the third-floor receptionist for validation.

You may also reach the SDCRAA Building by using public transit via the San Diego MTS System, Route 992. For route and fare information, please call the San Diego MTS at (619) 233-3004 or 511.

DRAFT

SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY CAPITAL IMPROVEMENT PROGRAM OVERSIGHT COMMITTEE MEETING MINUTES THURSDAY, OCTOBER 20, 2022 BOARD ROOM

CALL TO ORDER: Chair von Wilpert called the Capital Improvement Program Oversight Committee meeting to order at 10:00 a.m., on Thursday, October 20, 2022, in the Board Room of the San Diego International Airport, Administration Building, 3225 N. Harbor Drive, San Diego, CA 92101.

PLEDGE OF ALLEGIANCE: Chair von Wilpert led the Pledge of Allegiance.

ROLL CALL:

Committee

Present: Committee Members: McNamara, von Wilpert (Chair)

Board Members: Cabrera, Robinson

Absent: Committee Members: Schiavoni

Also Present: Kim Becker, President/CEO; Amy Gonzalez, General Counsel;

Tony R. Russell, Director, Board Services/Authority Clerk; Sean

Harris, Assistant Authority Clerk II

NON-AGENDA PUBLIC COMMENT: None.

NEW BUSINESS:

1. APPROVAL OF MINUTES:

RECOMMENDATION: Approve the minutes of the July 21, 2022, regular meeting.

ACTION: Moved by Board Member McNamara and seconded by Chair von Wilpert to approve staff's recommendation. Motion carried unanimously.

2. NEW T1 CONSTRUCTION/FINANCE UPDATE:

Bob Bolton, Director, Airport Design & Construction and Maya Dayan, Director Capital Financial Planning and Airline Relations provided a presentation on the New Terminal 1 that included, Milestones, Terminal & Roadways Design Process; New Administration Building; Terminal & Roadways Construction Update; Airside Improvements; New Terminal 1 costs through May 31, 2022, cash flow and sources of funds.

3. NEW T1 OUTREACH UPDATE:

Michelle Brega, Senior Director, External Communications, and Jon Graves, Director, Marketing, Arts & Air Service Development provided a presentation on the New Terminal 1 Outreach that included, New T1 Public Outreach Goal; Messaging Arc; Messaging Themes; Paid Media Campaign; Earned Media – Headlines; Storytelling; Signage & Video Displays; Campaign Creative; Ongoing Outreach to Airlines; Newsletter & Text Message Activations; Website Fact Sheets; Community Presentations; and Stakeholder Feedback.

4. **NEW T1 CONCESSION/SMALL BUSINESS UPDATE:**

Deanna Zachrisson, Director, Revenue Generation and Partnership Development provided a presentation on the New Terminal 1 Concession and Small Business that included, Concessions Development Update; 'Sense of Place' Concessions Visioning; New RFP and Lease; Small Business Quick Service Opportunity; and DBE/Local/Veteran Participation Update; New T1 Administration Building, New T1 Terminals and Roadways, and New T1 Airside Improvements.

Chair Cabrera requested that staff minimize the use of "coming soon walls" as they phase in the new concessions.

COMMITTEE MEMBER COMMENTS: None.

ADJOURNMENT: The meeting was adjourned at 11:29 a.m.

DRAFT - Capital Improvement Oversight Committee Meeting Minutes Thursday, October 20, 2022 Page 3 of 3

APPROVED BY A MOTION OF THE CAPITAL IMPROVEMENT PROGRAM OVERSIGHT COMMITTEE THIS 19th DAY OF JANUARY 2023.

ATTEST:	ANGELA SHAFER-PAYNE VICE PRESIDENT, DEVELOPMENT
SEAN HARRIS ASSISTANT AUTHORITY CLERK II	

NEW T





Agenda

- About New Terminal 1 (NT1)
- Milestones
- NT1 Roadway Phasing
- NT1 Terminal & Roadways Design Progress
- NT1 Terminal & Roadways Construction Update
- NT1 Airside Improvements
- Finance Update
- NT1 Public Art Update









Features

- More than 1 million square feet of terminal space
- Outdoor patio area overlooking San Diego Bay
- Children's play area EV charging infrastructure
- Stormwater capture and reuse system
- Transit Access
- Parking Structure
- 30 Gate Terminal





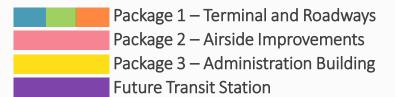


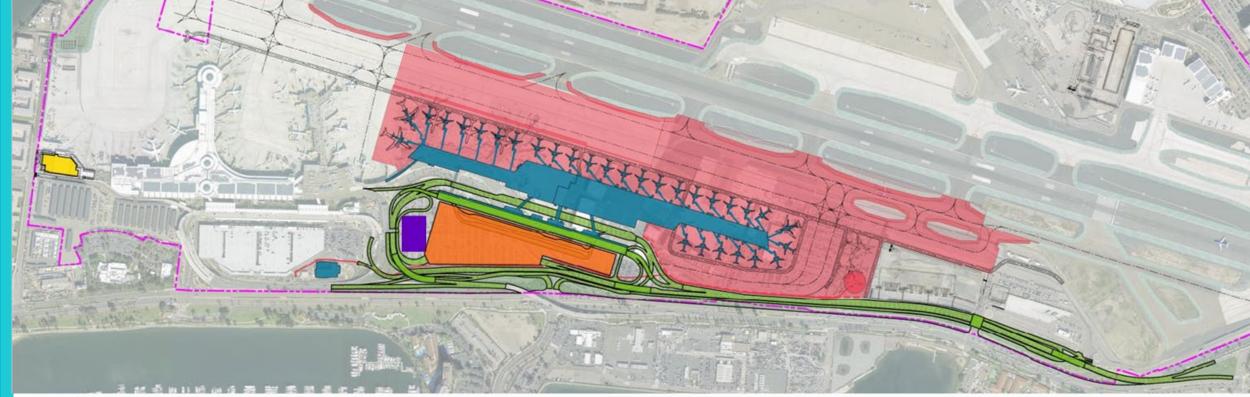


New Terminal 1 (NT1)

OVERALL PROGRAM SCOPE









Milestones



N	OV	em	ber	1.	20	21

New T1 construction began

Late 2023

 Earliest opening date for the new Administration Building

Late 2024

New T1 parking structure open

Fall-2025

Earliest opening date for Phase 1A

Late 2027

• Earliest opening date for Phase 1B

Mid-2028

• Earliest completion date for Airside Improvements construction.



NT1 Landside Roadway Impacts



Communications & Outreach Plan



Stakeholder/Community Outreach

• Presentations and communications to community & business groups, elected officials, stakeholders, etc.

Website

• Updates; content & posts outlining latest impacts & information

Airport Authority/Stakeholder Newsletters

• Go in the Know; New T1 Navigator; cross promotion in partner channels

Social Media

• Customer-facing communications; parking/transit info; construction alerts; build anticipation/excitement

Signage

Detour signage

Real-Time Notifications

Construction alerts; SMS texts



Overarching Messages



Please prepare for traffic congestion and delays when traveling to Terminal 1.



Reserve parking ahead of time.



Busiest times curbside: 4 a.m. to 6:15 a.m., 9:30 a.m. to 12:30 p.m., and 8 p.m. to 12 a.m.



Avoid circling! Use the cell phone lot off McCain Road.



Use public transit.

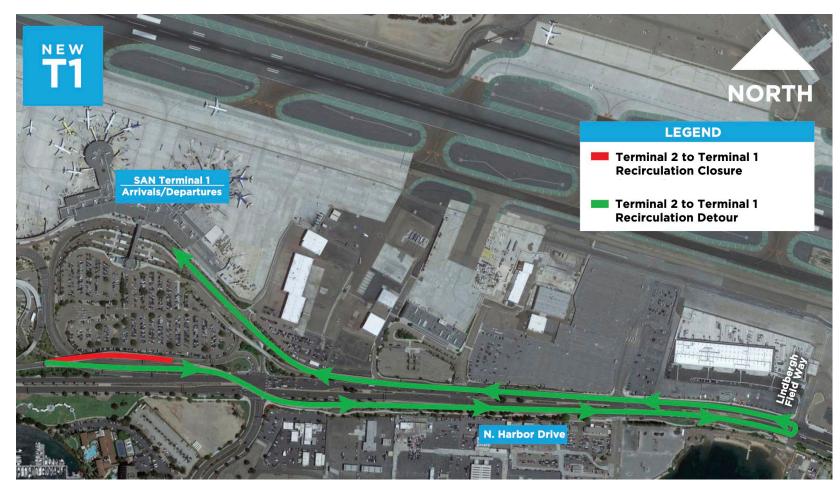


Get dropped off/picked up.



Messaging & Maps T2 to T1 Recirculation Detour Starting Jan. 10

- The road that connects
 Terminal 2 to Terminal 1
 will close.
- Vehicles coming from Terminal 2 looking to access Terminal 1 will need to use the Downtown exit to N. Harbor Drive and follow detour signs.





Messaging & Maps Point Loma/Harbor Island Detour Jan. 20 - Feb. 3

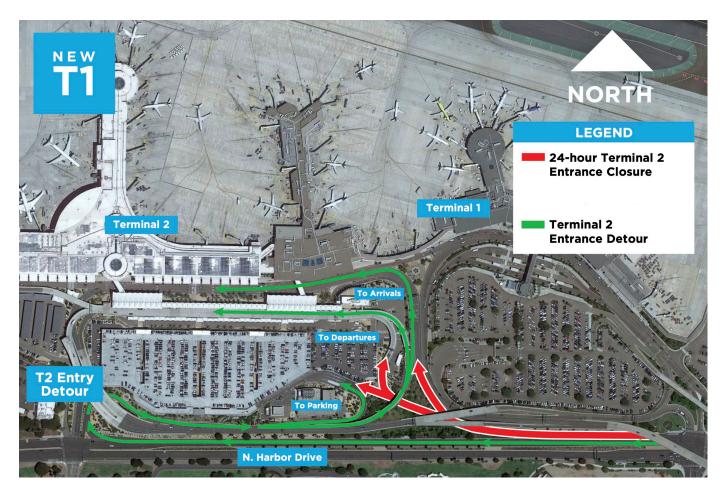
- The approach and exit to Harbor Island/Point Loma will close.
- Vehicles will need to use the Downtown exit to N. Harbor Drive and follow detour signs to access Harbor Island and Point Loma.
- The new road will open on February 3.





Messaging & Maps Overnight Closure Beginning Feb. 4

- The first Terminal 2
 entrance from westbound
 N. Harbor Drive will be
 closed for 24 hours
 starting at 6 p.m.
- Vehicles will need to use the west entrance to access Terminal 2.





NT1 Design Progress Update



NT1 Terminal and Roadways

MAJOR MILESTONES ACHIEVED

Entitlements

- Board Approval of Maximum Contract Price (MCP) October 07, 2021
- NEPA Approval October 22, 2021
- Turnover Existing T1 Gates 1, 1A, 2 and FMD Buildings November 01, 2021
- Approval from California Coastal Commission for Start of Construction- November 01, 2021
- Start of Construction November 21, 2021



NT1 Terminal and Roadways

UPCOMING MAJOR MILESTONES

Design

- Terminal Building Phase 1A 100%
 Design Deliverable January 2023
- United Airline Hangar Terminal Reconstruction - 90% Design Deliverable Review February 2023
- Parking Plaza 100% Design Deliverable -March 2023

Construction

- Closure of road connecting Terminal 2 to Terminal 1 anticipated January 2023
- Parking Plaza Deep Foundation start anticipated January 2023
- Terminal Building Steel Structure Erection start
 March 2023
- Relocation of existing GTC Plaza for installation of Hydronic Pipes - anticipated March 2023











Terminal & Roadways Construction Update



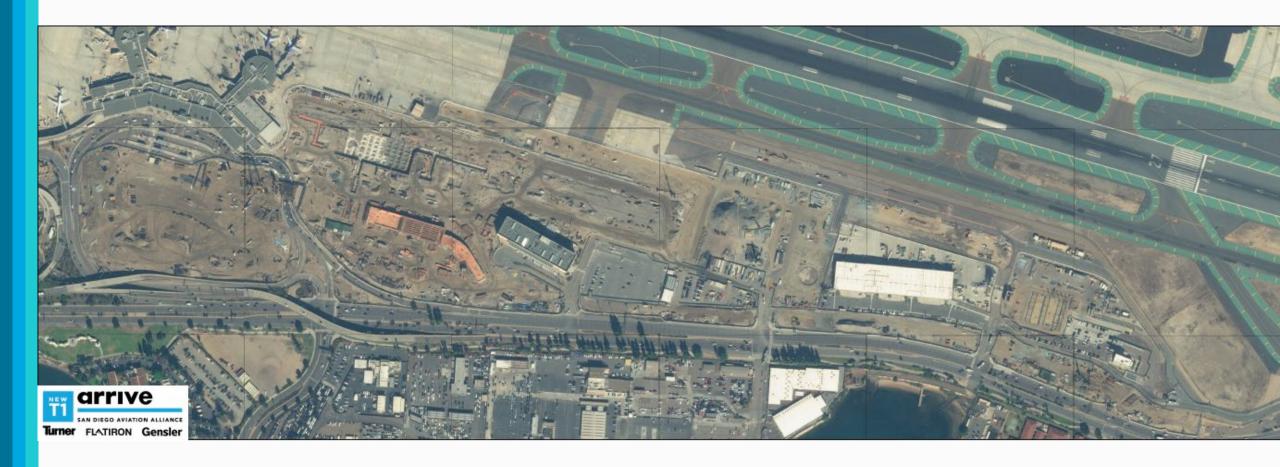
Construction Impacts



- Start Terminal Building foundation piles June 2022
- Roadway Detour completed and active August 2022
- Existing Roadway bridge demolition completed August 2022
- Buses and Taxis relocated to North side completed early September 2022
- Start Elevated Departure Road Bridge construction October 2022
- TT1 Roadway detours + T2 recirculation bridge demolition: January 9 29 2023
- Adjustment of Ground Transportation Plaza for hydronic pipe construction:
 March September 2023



NT1 Sitework



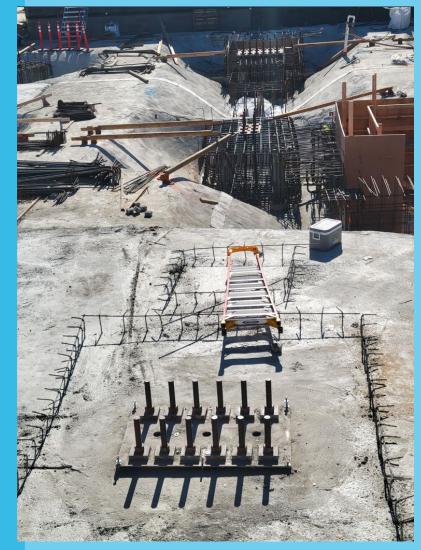


NT1 Relationship of Buildings to Sitework





NT1 Checked Bag Inspection System (CBIS)



Anchor Bolt Assemblies





NT1 Checked Bag Inspection System (CBIS)





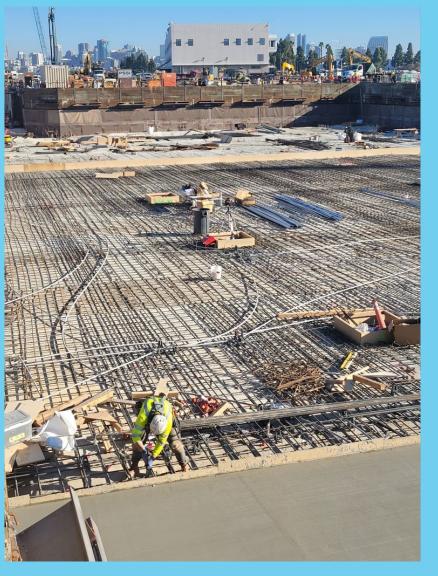
NT1 Basement Concrete Pour





NT1 Basement Concrete Pour







Construction Manager Brian Lahr overseeing the pour

NT1 Westward View Elevated Departures Roadway





NT1 Elevated Departures Roadway



Elevated Roadway after forms are stripped from first concrete placement

NT1 Elevated Departures Roadway





Setting of the first MSE walls on the East on the project

NT1 Airside Improvements - Construction Update



NT1 Airside



411001: NT1 Airside Improvements

Project Budget: \$306M

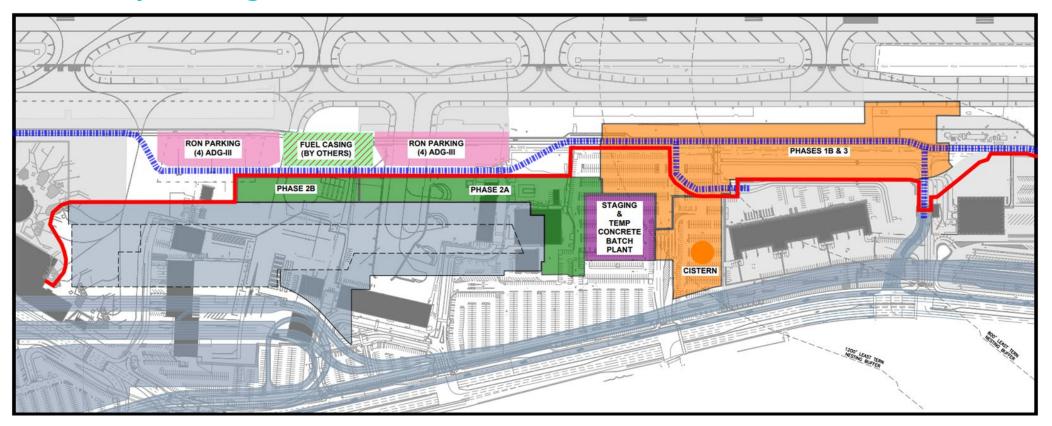
MAJOR MILESTONES ACHIEVED

- Contract Award to Griffith Company: October 7, 2021
- FONSI-ROD Approval: October 22, 2021
- NTP Construction: November 22, 2021
- On-Call Testing & Inspection Agreement Board Approval: January 6, 2022
- Start of Onsite Construction: February 2022
- Relocation of East Ramp RON Positions: May 2022
- Start of Cistern Construction: May 2022



411001: NT1 Airside Improvements

Active/Upcoming Activities



- Storm Drainage Dewatering and Installation
- 1.5 M Gallon Underground Cistern
- Coordination with Hydrant Fueling Projects
- Underground Work within 800' Least Tern Nesting Buffer
- ASB SIDA Modifications
- FAA Fiber Optic Transmission System (FOTS) Cable Temporary Relocation
- AOA Relocation Near Gates P16 & P17

Storm Drain Installation







Storm Drain Installation













Capital Program

Costs through November 30th, 2022

(in thousands)

	Board	Actual Costs Incurred	
	Approved		
	Budget		
New T1 Program	\$ 3,464,300	\$ 638,285	
Capital Improvement Program (CIP)			
EAST SOLID & LIQUID WASTE FACILITIES	26,101	5,451	
OTHER	381,461	59,832	
CIP Total	\$ 407,561	\$ 65,283	
Total Capital Program ¹	\$ 3,871,861	\$ 703,568	

¹ Total may differ due to rounding



New T1 Program

Costs through November 30th, 2022

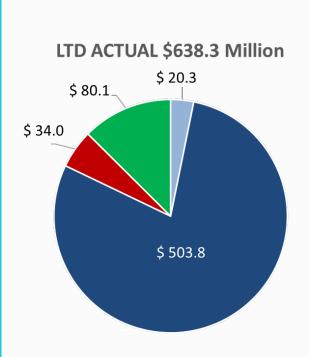
(\$ in thousands)	Board Approved Budget	Approved Budget after contingency transfer	Actual Costs Incurred	Funding Source
TERMINAL & ROADWAY IMPROVEMENTS	\$ 2,813,284	\$ 2,845,382	\$ 523,554	Grants/Bonds/Cash
AIRSIDE IMPROVEMENTS	306,000	310,043	62,104	Grants/Bonds
ADMINISTRATION BUILDING	102,000	107,542	44,813	Bonds
SHUTTLE LOT RELOCATION	15,764	15,764	7,814	Bonds
PROGRAM CONTINGENCY	227,252	185,569	*	Bonds
	\$ 3,464,300	\$ 3,464,300	\$ 638,285	-

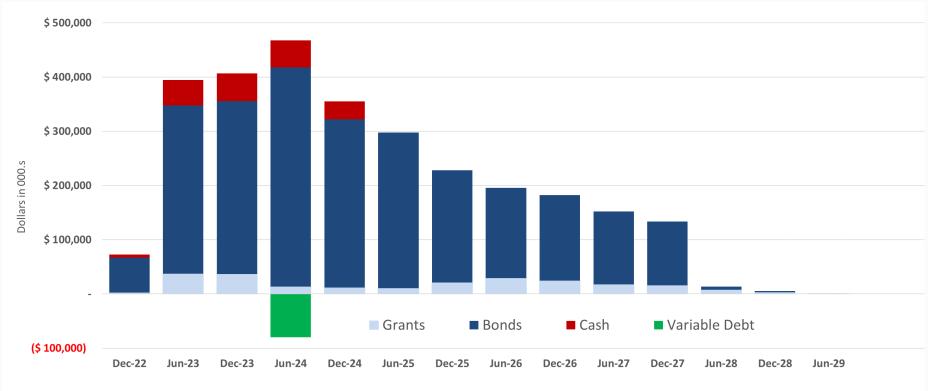
^{*} Program Contingency costs incurred included in projects above



New T1 Program

Cash flow and sources of funds









Questions?







NT1 Public Art Locations



- Gateway Project
- Vertical Ticketing Project
- Curbside Plaza Project

- Recomposure Area Project
- Food Hall Interactive Project
- Family Play Area Project

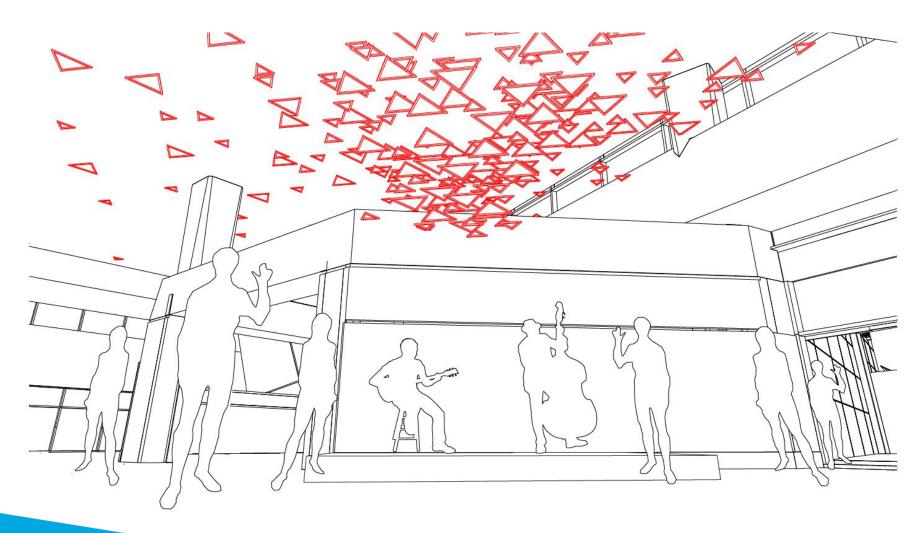
Nova Jiang - Design Update







Erwin Redl

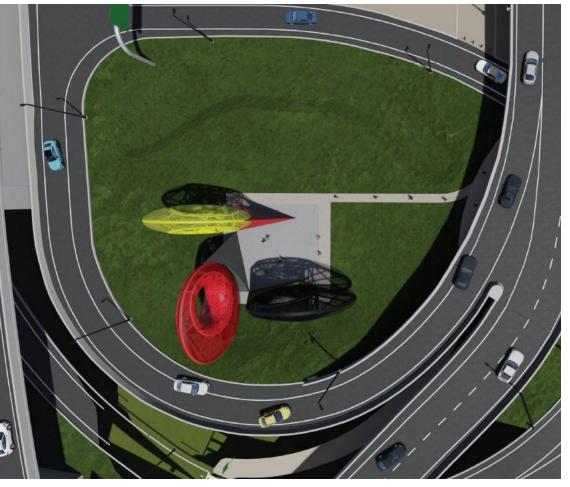






Walter Hood















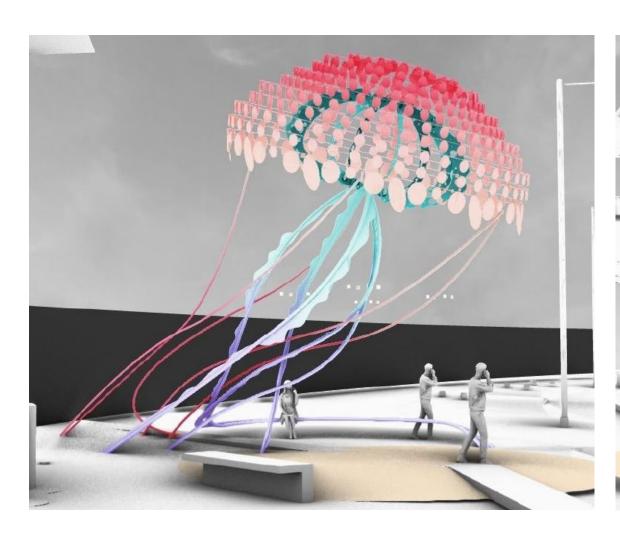


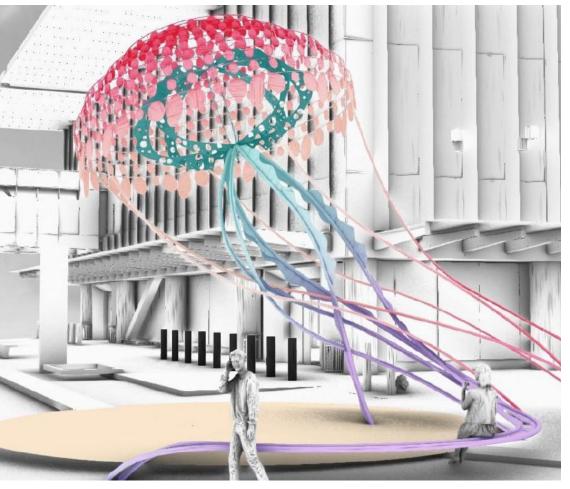




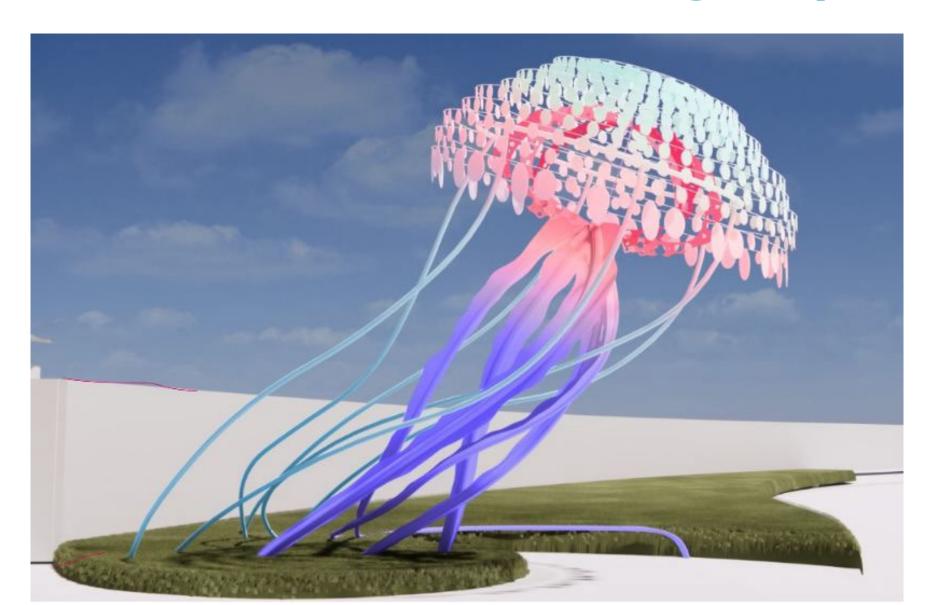


Matthew Mazzotta

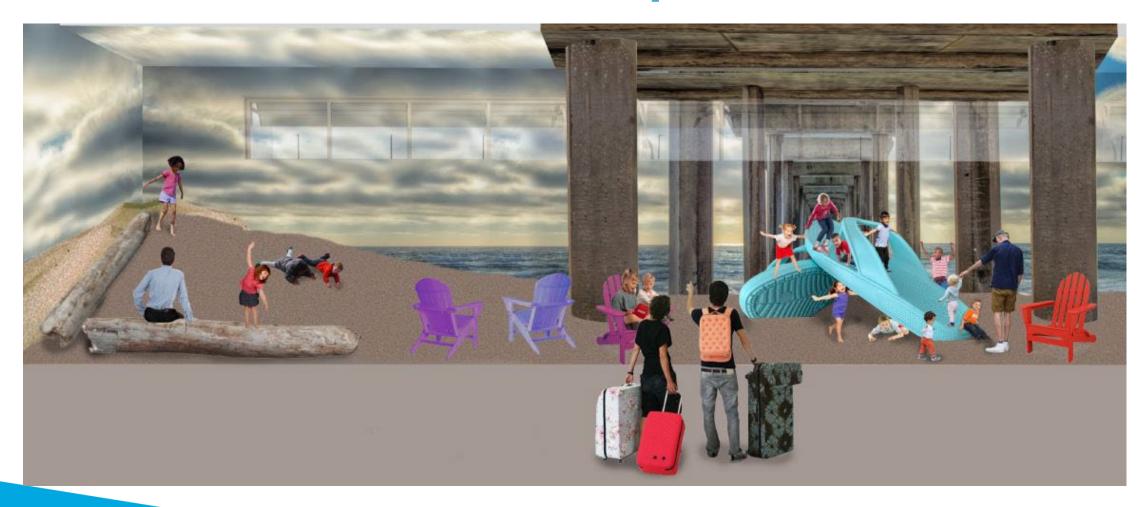




Matthew Mazzotta - Design Update

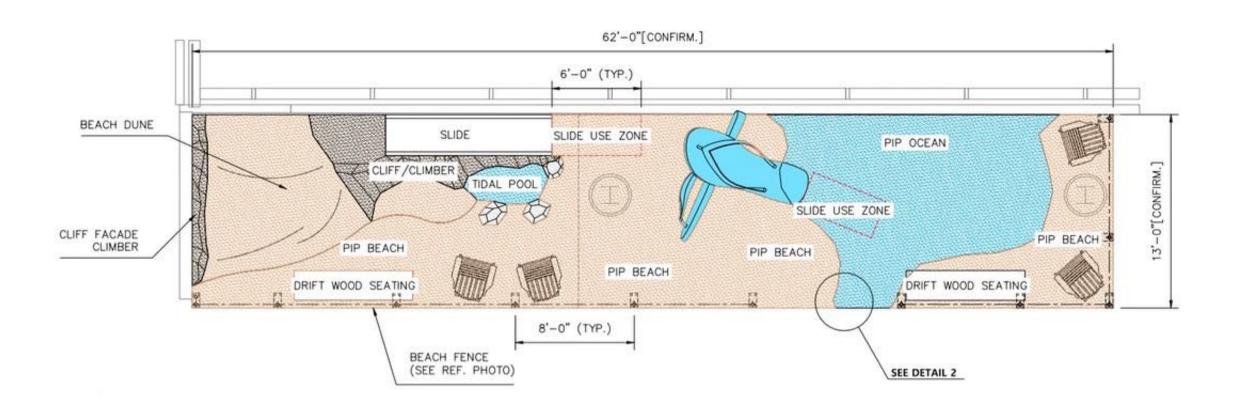


Donald Lipski

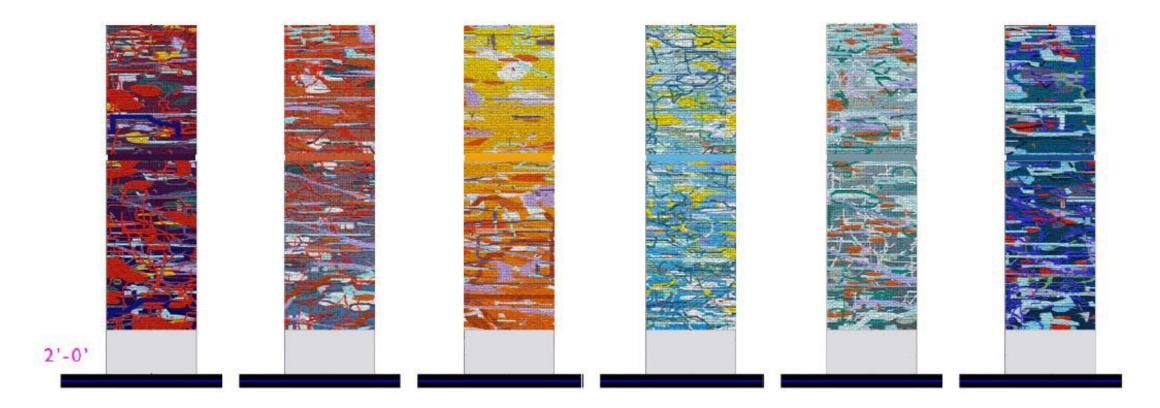




Donald Lipski - Design Update



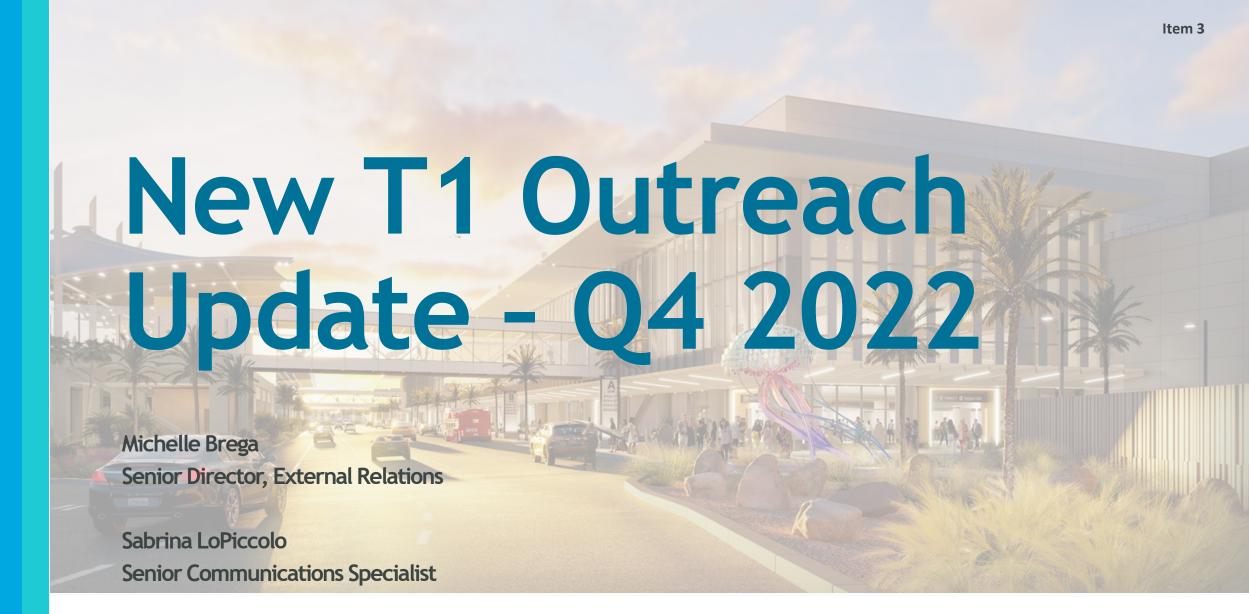
Amy Ellingson















NEW T1 PUBLIC OUTREACH GOAL:

Continue to build momentum for the long-awaited New T1, while maintaining a cadence of communication regarding project benefits and construction impacts.

Messaging Arc



The New T1: Cleared for Takeoff

Groundbreaking: Q4 2021-early 2022

The New T1: Wheels Up

Beginning of Customer Impact: 2022-early 2023

The New T1: In Flight

Ongoing Project Work: 2023-2024

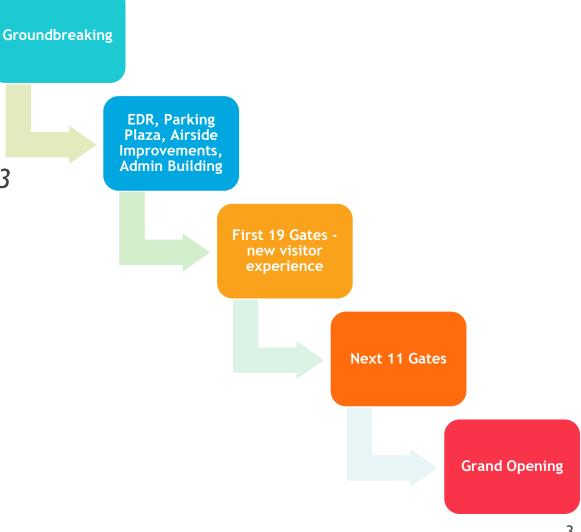
The New T1: On Approach

Nearing Completion: 2025-2026

The New T1: Now Arriving

Project Completion: 2027-2028





"Wheels Up"



New T1 Customer Messaging Goals



Reinforce traveler and community awareness of the New T1 project.



Minimize inconveniences w/ timely updates on travel impacts.



Keep audiences updated on New T1 progress.



Provide customer with options, including parking, transit, drop off, TNC, Taxi.



Support airport revenues.







Messaging Themes



Q4: Plan Ahead & Expect Delays

- Prepare for traffic congestion and delays when traveling to Terminal 1.
- Busiest times curbside: 4 6:15 a.m., 9:30 a.m. to 12:30 p.m., and 8 p.m. to 12 a.m.
- Use public transit.
- Reserve parking ahead of time.
- Avoid circling! Use the Cell Phone Lot off of McCain Road.
- Get dropped off/picked up.

Current Messages

- January 11, 2023
 - The road that connects Terminal 2 to Terminal 1 will close.
 - Vehicles coming from Terminal 2 looking to access Terminal 1 will need to use the Downtown exit to N. Harbor Drive and follow detour signs.
- January 20-February 3, 2023
 - The approach and exit to Harbor Island/Point Loma will close.
 - Vehicles will need to use the Downtown exit to N. Harbor Drive and follow detour signs to access Harbor Island and Point Loma.
 - The new road will open on February 3.



Renderings







Arrivals Roadway

Arrivals Curbside



Renderings







Ticketing Area

Outdoor Patio



Renderings







Baggage Claim

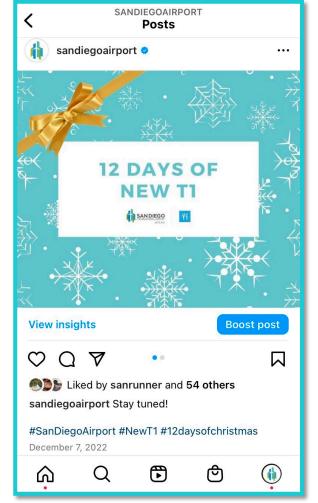
Parking Plaza

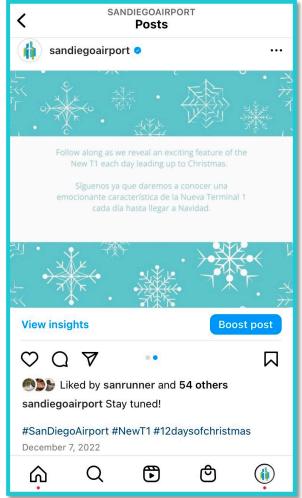


12 Days of New T1

NEW T1

- Goal: to create excitement for the New T1 using the updated renderings and interesting facts.
- December 12-23, with a teaser post on the 7th.
- Instagram, Facebook, and Twitter.
- English and Spanish







12 Days of New T1















Day 1

Day 2

Day 3

Day 4

Day 5

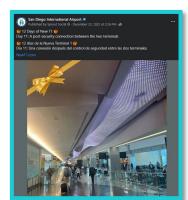
Day 6













Day 8

Day 9

Day 10

Day 11

Day 12



Earned Media - Headlines





San Diego Airport secures \$110 million for new terminal project



SDMETRO Sundt Construction tops off new Airport Administration Building



California & Northwest On The Scene: December 2022



Parking shortage at San Diego International Airport

Traveling for the holidays? **kpbs** How to navigate San Diego International Airport during construction



Travel rush hits San Diego International Airport for **Thanksgiving**



Traffic and turkey are on the minds of holiday travelers at the airport



San Diego Int'l Airport **kpbs** offers tips to deal with holiday travels amid flight delays, cancellations



San Diego International Airport offers holiday travel tips



Airport Offers Tips for Holiday Travelers to Avoid **Construction Bottlenecks**



San Diego International Airport offers tips for holiday travel



San Diego International Airport offers tips for holiday travelers



Construction at San Diego International Airport may lead to delays



Holiday travel: 5 things to know before heading out of San Diego



Holiday travel begins at San Diego International Airport



Traveling for the holidays? **kpbs** How to navigate San Diego International Airport during construction







Video Storytelling







In Terminal



Clear Channel



Fence Line

Signage & Video Displays



Paid Media Campaign



Campaign performance Q4

- T1 awareness ads ran across a total of 19 stations
- ~2,575 radio spots
- More than 26.3 million impressions
- Paid social media and digital ads generated 62,451 clicks to NewT1.com
- Digital display CTRs continue to perform well above industry benchmarks
- Radio reached 6,018,750 million San Diego residents







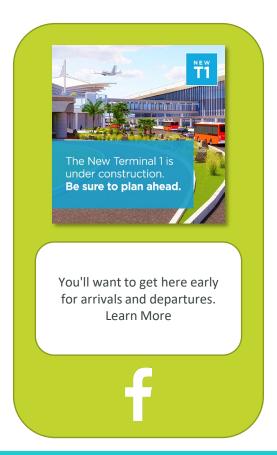
































Campaign Creative - What's Coming Up





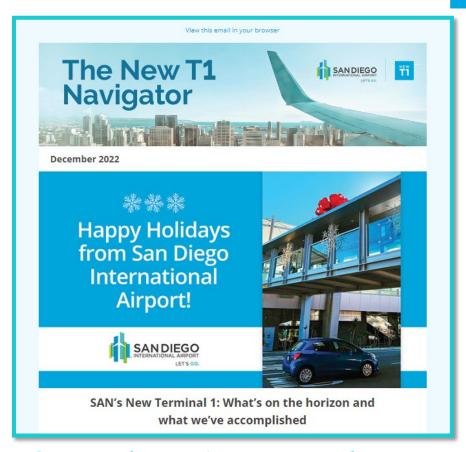
NEW

New T1 Navigator Email Newsletter





Quarterly Navigator newsletter - Sept.27



Quarterly Navigator newsletter - Dec. 16

Ongoing Outreach to Airlines



Continue to partner with airlines to reach customers booking travel out of SAN

- 10 airlines actively communicating to their customers
- Impact and timelines communicated in Q4:
 - Reminder messaging: Construction will continue to impact customers traveling out of both terminals. Plan ahead.
 - Resource information: Parking reservations, short-term parking at SAN, the SD Flyer and holiday travel
- Preparation for communication on Q1 2023 impacts















Community Outreach & Questions

Community Outreach

- Office of Assemblymember David Alvarez
- Supervisor Jim Desmond
- Kiwanis Club of San Diego
- SANDAG Community Fair
- SANDAG Diamond Awards
- American Council of Engineering Companies
- MTS: Mid-Coast 1 Year Celebration
- 750-850 State Street- Marina Complex HOA

Top Community Questions

Navigating the airport

Time for arrivals

Business opportunities

Parking options and resources





Questions?





Thank You!

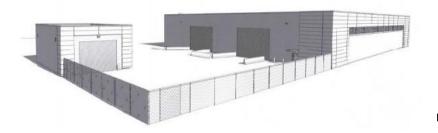


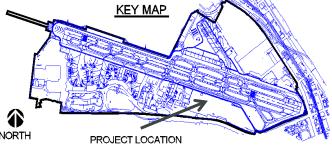




CIP 104274: East Solid & Liquid Waste Facilities

Project Budget: \$26.1M





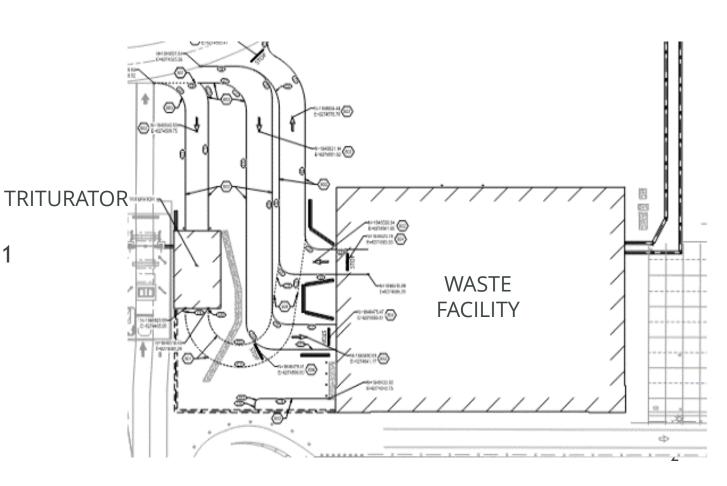
SCOPE

 Replace Existing Solid Waste and Triturator/Vehicle Wash Facilities

PROJECT MILESTONES

- Board Award: July 2021
- NEPA/CCC Approvals: October 2021
- NTP/Construction Start: November 2021
- Triturator Completion: March 2023
- Solid Waste Facility Completion: February 2024





Construction Progress









Construction Progress

















NT1 New Administration Building



414002: NT1 New Administration Building

KEY MAP

Project Budget: \$107M Phase: Construction



Milestones



July, 2021	Board Award & NTP	
December 2021	Site Turn-Over & Building Construction Start	
July 2022	• 100% Design Phase	
September 2022	• Structural Steel Topping out	
February 2023	Building Dry-In	
September 2023	Substantial Completion	
November 2023	Move-In Complete	



Construction Update

SUBSTANTIALLY COMPLETED WORK

- Underground Utilities: May 2022
- Footings & Foundations: July 2022
- Slab-on-Grade: August 2022
- Steel Erection & Metal Decking: October 2022

ONGOING/UPCOMING WORK

MEPF Rough-In | Exterior & Interior Wall Framing | Roofing | Drywall | Exterior
 Sheathing & Waterproofing | 12kV Loop Upgrades | Gas Service



Construction Progress











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