

# SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY

## Board Members

C. April Boling  
Chairman

Catherine Blakespear  
Greg Cox  
Mark Kersey  
Robert T. Lloyd  
Paul McNamara  
Paul Robinson  
Johanna S. Schiavoni  
Mark B. West

## **Revised 4/14/20** **SPECIAL BOARD MEETING** and **SPECIAL EXECUTIVE COMMITTEE**

### **AGENDA**

Thursday, April 16, 2020  
9:00 A.M.

## Ex-Officio Board Members

Gustavo Dallarda  
Col. Charles B. Dockery  
Gayle Miller

### **Via Teleconference**

San Diego International Airport  
SDCRAA Administration Building -- Third Floor  
Board Room  
3225 N. Harbor Drive  
San Diego, CA 92101

## President / CEO

Kimberly J. Becker

This meeting of the Board of the San Diego County Regional Airport Authority Board will be conducted pursuant to the provisions of California Executive Order N-29-20 which suspends certain requirements of the Ralph M. Brown Act. During the current State of Emergency and in the interest of public health, all Board members will be participating in the meeting by teleconference. In accordance with the Executive Order, there will be no members of the public in attendance at the Board Meeting. We are providing alternatives to in-person attendance for viewing and participating in the meeting.

In lieu of in-person attendance, members of the public may submit their comments in the following manner.

Comment on Agenda Items must be submitted to the Authority Clerk at [clerk@san.org](mailto:clerk@san.org) and indicate the agenda item number you wish to submit your comment for. Comments on specific agenda items may be submitted up until the Chair calls the item. If you indicate in your email that you would like your comment to be read at the meeting, your submitted public comment will be read into the record for 3 minutes or in accordance with the time period established by the Chair. All public comments received up until the time the item is called will be submitted into the written record for the relevant item.

Comment on Non-Agenda Items must be submitted to the Authority Clerk at [clerk@san.org](mailto:clerk@san.org), no later than 4:00 p.m. the day prior to the posted meeting in order to be eligible to be read into the record. The Authority Clerk will read the first 30 comments received by 4:00 p.m. the day prior to the meeting into the record. The maximum number of comments to be read into the record on a single issue will be 16. All other comments submitted, including those received after 4:00 p.m. the day prior and before 8:00 a.m. the day of the meeting, will be provided to the Authority Board and submitted into the written record for the meeting.

You may also view the meeting online at the following link: <https://www.san.org/Airport-Authority/Meetings-Agendas/Authority-Board>

## **REQUESTS FOR ACCESSIBILITY MODIFICATIONS OR ACCOMMODATIONS**

As required by the Americans with Disabilities Act (ADA), requests for agenda information to be made available in alternative formats, and any requests for disability-related modifications or accommodations required to facilitate meeting participation, including requests for alternatives to observing meetings and offering public comment as noted above, may be made by contacting the Authority Clerk at (619) 400-2550 or <mailto:clerk@san.org>. The Authority is committed to resolving accessibility requests swiftly in order to maximize accessibility

This Agenda contains a brief general description of each item to be considered. The indication of a recommended action does not indicate what action (if any) may be taken. **Please note that agenda items may be taken out of order.** If comments are made to the Board without prior notice or are not listed on the Agenda, no specific answers or responses should be expected at this meeting pursuant to State law.

Staff Reports and documentation relating to each item of business on the Agenda are on file in Board Services and are available for public inspection.

**NOTE:** Pursuant to Authority Code Section 2.15, all Lobbyists shall register as an Authority Lobbyist with the Authority Clerk within ten (10) days of qualifying as a lobbyist. A qualifying lobbyist is any individual who receives \$100 or more in any calendar month to lobby any Board Member or employee of the Authority for the purpose of influencing any action of the Authority. To obtain Lobbyist Registration Statement Forms, contact the Board Services/Authority Clerk Department.

PLEASE COMPLETE A "REQUEST TO SPEAK" FORM PRIOR TO THE COMMENCEMENT OF THE MEETING AND SUBMIT IT TO THE AUTHORITY CLERK. **PLEASE REVIEW THE POLICY FOR PUBLIC PARTICIPATION IN BOARD AND BOARD COMMITTEE MEETINGS (PUBLIC COMMENT) LOCATED AT THE END OF THE AGENDA.**

*The Authority has identified a local company to provide oral interpreter and translation services for public meetings. If you require oral interpreter or translation services, please telephone the Board Services /Authority Clerk Department with your request at (619) 400-2400 at least three (3) working days prior to the meeting.*

**CALL TO ORDER:**

**ROLL CALL:**

***Board***

Board Members: Boling (Chair), Blakespear, Cox, Dallarda (Ex-Officio), Dockery (Ex-Officio), Lloyd, Kersey, McNamara, Miller (Ex-Officio), Robinson, Schiavoni, West

***Executive Committee***

Committee Members: Boling (Chairman), Lloyd, Robinson

**NON-AGENDA PUBLIC COMMENT:**

Non-Agenda Public Comment is reserved for members of the public wishing to address the Board on matters for which another opportunity to speak **is not provided on the Agenda**, and which is within the jurisdiction of the Board. Please submit a completed speaker slip to the Authority Clerk. ***Each individual speaker is limited to three (3) minutes. Applicants, groups and jurisdictions referring items to the Board for action are limited to five (5) minutes.***

**Note:** Persons wishing to speak on specific items should reserve their comments until the specific item is taken up by the Board.

**EXECUTIVE COMMITTEE**

**1. APPROVAL OF MINUTES:**

RECOMMENDATION: Approve the minutes of the February 24, 2020 regular meeting.

**2. PRE-APPROVAL OF TRAVEL REQUESTS AND APPROVAL OF BUSINESS AND TRAVEL EXPENSE REIMBURSEMENT REQUESTS FOR BOARD MEMBERS, THE PRESIDENT/CEO, THE CHIEF AUDITOR AND GENERAL COUNSEL:**

RECOMMENDATION: Pre-approve travel requests, and approve business and travel expense reimbursement requests.

Presented by: Tony R. Russell, Director, Board Services/Authority Clerk

**REVIEW OF FUTURE AGENDAS:**

**3. REVIEW OF THE DRAFT AGENDA FOR THE MAY 7, 2020 BOARD MEETING:**

Presented by: Kimberly J. Becker, President/CEO

**4. REVIEW OF THE DRAFT AGENDA FOR THE MAY 7, 2020 AIRPORT LAND USE COMMISSION MEETING:**

Presented by: Kimberly J. Becker, President/CEO

**BOARD**

**5. DECLARE THE EXISTENCE OF A LOCAL EMERGENCY IN RESPONSE TO THE SERIOUS AND IMMINENT THREAT OF THE NOVEL CORONAVIRUS (COVID-19):**

RECOMMENDATION: Adopt Resolution No. 2020-0044, declaring the existence of a local emergency in connection with preparations the Airport Authority is making and actions it is taking in response to the serious and imminent threat of the novel coronavirus (COVID-19) and compliance with health authorities' applicable guidance regarding COVID-19.

Adopt Resolution No. 2020-0045, "Designation of Applicant's Agent Resolution for Non-State Agencies," designating the President/CEO and the Vice President/COO as the Airport Authority's agents for purposes of applying for disaster relief funds.

**(Legal: Amy Gonzalez, General Counsel)**

**6. ACCEPTANCE OF THE UNAUDITED FINANCIAL STATEMENTS FOR THE NINE MONTHS ENDED MARCH 31, 2020 AND THE AUTHORITY'S INVESTMENT REPORT AS OF MARCH 31, 2020:**

RECOMMENDATION: Accept the information.

**(Finance: Scott Brickner, Vice President/CFO)**

**BUDGET WORKSHOP:**

**7. PROPOSED CAPITAL PROGRAM BUDGET FISCAL YEARS 2021-2025:**

Presented by: Bob Bolton, Director, Airport Design & Construction; John Dillion, Director, Finance & Risk Management

**CLOSED SESSION:**

**8. CONFERENCE WITH LEGAL COUNSEL – EXISTING LITIGATION:**

(Paragraph (1) of subdivision (d) of Cal. Gov. Code §54956.9)

Name of Case: Quiet Skies San Diego v. San Diego County Regional Airport Authority

San Diego Superior Court Case No. 37-2020-00007998-CU-TT-CTL

**9. CONFERENCE WITH LABOR NEGOTIATORS**

(Cal. Gov. Code section 54957.6)

Agency designated representatives: Angela Shafer-Payne, Lola Barnes, Greg Halsey, Rod Betts

Employee Organization: California Teamsters Local 911

**10. CONFERENCE WITH REAL PROPERTY NEGOTIATORS:**

Property: Airline Operating and Lease Agreement-San Diego International Airport  
Agency Negotiators: Kim Becker, Scott Brickner, John Dillon, Kathy Kiefer, Amy Gonzalez

Negotiating Parties: Air Canada, Alaska Airlines, Allegiant Airlines, American Airlines, AmeriFlight, Atlas Air, British Airways, Delta Airlines, Edelweiss, FedEx, Frontier Airlines, JetBlue Airlines, Lufthansa, Southwest Airlines, Spirit, Sun Country, Japan Airlines, United Airlines, UPS, West Air, West Jet  
Hawaiian Airlines

Under Negotiation: Price and Terms of Payment

**11. CONFERENCE WITH REAL PROPERTY NEGOTIATORS:**

Property: Food & Beverage and Retail Concession Leases - San Diego International Airport

Agency Negotiators: Kim Becker, Scott Brickner, Hampton Brown, Jim DeCock

Negotiating Parties: SSP American Inc., HG-CV Epicure Martinez San Diego, Mission Yogurt Inc., Host International, Inc., PGC-PCI San Diego, Paradies-San Diego LLC, ZoomSystems Inc., InMotion Entertainment Group, LLC, SFS Beauty CA, LLC, SFS Investors JV, Spa Didicus, Inc., Stellar Partners, Inc,

Under Negotiation: Price and Terms of Payment

**12. THREAT TO PUBLIC SERVICES OR FACILITIES:**

Consultation with: General Counsel and President/CEO

**REPORT ON CLOSED SESSION:**

**COMMITTEE MEMBER COMMENTS:**

**ADJOURNMENT:**

**Policy for Public Participation in Board, Airport Land Use Commission (ALUC), and Committee Meetings (Public Comment)**

Persons wishing to address the Board, ALUC, and Committees shall complete a "Request to Speak" form prior to the initiation of the portion of the agenda containing the item to be addressed (e.g., Public Comment and General Items). Failure to complete a form shall not preclude testimony, if permission to address the Board is granted by the Chair.

The Public Comment Section of the agenda is reserved for persons wishing to address the Board, ALUC, and Committees on any matter for which another opportunity to speak is not provided on the Agenda, and on matters that are within the jurisdiction of the Board.

Persons wishing to speak on specific items listed on the agenda will be afforded an opportunity to speak during the presentation of individual items. Persons wishing to speak on specific items should reserve their comments until the specific item is taken up by the Board, ALUC and Committees.

If many persons have indicated a desire to address the Board, ALUC and Committees on the same issue, then the Chair may suggest that these persons consolidate their respective testimonies. Testimony by members of the public on any item shall be limited to **three (3) minutes per individual speaker and five (5) minutes for applicants, groups and referring jurisdictions.**

Pursuant to Authority Policy 1.33 (8), recognized groups must register with the Authority Clerk prior to the meeting.

After a public hearing or the public comment portion of the meeting has been closed, no person shall address the Board, ALUC, and Committees without first obtaining permission to do so.

**Additional Meeting Information**

**NOTE:** This information is available in alternative formats upon request. To request an Agenda in an alternative format, or to request a sign language or oral interpreter, or an Assistive Listening Device (ALD) for the meeting, please telephone the Authority Clerk's Office at (619) 400-2400 at least three (3) working days prior to the meeting to ensure availability.

For your convenience, the agenda is also available to you on our website at [www.san.org](http://www.san.org).

**For those planning to attend the Board meeting, parking is available in the public parking lot located directly in front of the SDCRAA Administration Building. Bring your ticket to the third floor receptionist for validation.**

**You may also reach the SDCRAA Administration Building by using public transit via the San Diego MTS system, Route 992. For route and fare information, please call the San Diego MTS at (619) 233-3004 or 511.**

DRAFT  
**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY  
EXECUTIVE AND FINANCE COMMITTEE MEETING MINUTES  
MONDAY, FEBRAURY 24, 2020  
BOARD ROOM**

**CALL TO ORDER:** Chairman Boling called the Executive and Finance to order at 9:01 a.m., on Monday, February 24, 2020, in the Board Room of the San Diego International Airport, Administration Building, 3225 N Harbor Drive, San Diego, CA 92101.

**PLEDGE OF ALLEGIANCE:** Board Member Cox led the Pledge of Allegiance.

**ROLL CALL:**

***Executive Committee***

Present:                      Committee Members:              Boling (Chairman), Lloyd, Robinson

Board Members:              Cox

Absent:                      Committee Member:              None

***Finance Committee***

Present:                      Committee Members:              Blakespear, Kersey (Chairman),  
McNamara, Schiavoni

Absent:                      Committee Member:              None

Also Present:              Kim Becker, President/CEO; Amy Gonzalez, General Counsel;  
Tony R. Russell, Director, Board Services/Authority Clerk; Dustin  
Heick, Assistant Authority Clerk I

**NON-AGENDA PUBLIC COMMENT:** None

**NEW BUSINESS:**

**EXECUTIVE COMMITTEE:**

**1. APPROVAL OF MINUTES:**

RECOMMENDATION: Approve the minutes of the January 27, 2020 regular meeting.

**ACTION: Moved by Board Member Robinson and seconded by Board Member Lloyd to approve staff's recommendation. Motion carried unanimously.**

**FINANCE COMMITTEE:**

**2. REVIEW OF THE UNAUDITED FINANCIAL STATEMENTS FOR THE SEVEN MONTHS ENDED JANUARY 31, 2020:**

Liz Stewart, Senior Manager, Accounting, provided a presentation on the Review of the Unaudited Financial Statements for the Seven Months Ended January 31, 2020, that included Enplanements, Gross Landing Weight Units, Operating Revenue, Operating Expenses, Net Operating Income, Nonoperating Revenue & Expenses, and Statements of Net Position.

**3. REVIEW OF THE AUTHORITY'S INVESTMENT REPORT AS OF JANUARY 31, 2020:**

Geoff Bryant, Manager, Airport Finance, provided a presentation on the Authority's Investment Report as of January 31, 2020 that included Portfolio Characteristics, Sector Distribution, Quality & Maturity Distribution, Investment Performance, and Bond Proceeds.

**EXECUTIVE COMMITTEE:**

**4. PRE-APPROVAL OF TRAVEL REQUESTS AND APPROVAL OF BUSINESS AND TRAVEL EXPENSE REIMBURSEMENT REQUESTS FOR BOARD MEMBERS, THE PRESIDENT/CEO, THE CHIEF AUDITOR AND GENERAL COUNSEL:**

RECOMMENDATION: Pre-approve travel requests and approve business and travel expense reimbursement requests.

**ACTION: Moved by Board Member Robinson and seconded by Board Member Lloyd to approve staff's recommendation. Motion carried unanimously.**

**REVIEW OF FUTURE AGENDAS:**

**5. REVIEW OF THE DRAFT AGENDA FOR THE MARCH 5, 2020 BOARD MEETING:**

Kimberly J. Becker, President/CEO, provided an overview of the draft agenda for the March 5, 2020, Board meeting.

Chairman Boling requested that an item be added to the agenda to allow discussion and possible action on the Business and Travel Expense Reimbursement Policy related to Board Member travel.

**ACTION: Moved by Board Member Robinson and seconded by Board Member Lloyd to add an item to the agenda for a discussion and possible action on the Business and Travel Expense Reimbursement Policy. Motion carried unanimously.**



**6. REVIEW OF THE DRAFT AGENDA FOR THE MARCH 5, 2020 AIRPORT  
LAND USE COMMISSION MEETING**

Kimberly J. Becker, President/CEO, provided an overview of the draft agenda for the March 5, 2020, Airport Land Use Commission meeting.

**COMMITTEE MEMBER COMMENTS:** None.

**ADJOURNMENT:** The meeting was adjourned at 9:27 a.m.

APPROVED BY A MOTION OF THE SAN DIEGO COUNTY REGIONAL AIRPORT  
AUTHORITY EXECUTIVE COMMITTEE THIS 16<sup>TH</sup> DAY OF APRIL, 2020.

ATTEST:

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TONY R. RUSSELL  
DIRECTOR, BOARD SERVICES/  
AUTHORITY CLERK

APPROVED AS TO FORM:

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AMY GONZALEZ  
GENERAL COUNSEL

**EXECUTIVE COMMITTEE**

Meeting Date: **APRIL 16, 2020**

**Subject:**

**Pre-Approval of Travel Requests and Approval of Business and Travel Expense Reimbursement Requests for Board Members, the President/CEO, the Chief Auditor and General Counsel**

**Recommendation:**

Pre-approve Travel Requests and approve Business and Travel Expense Reimbursement Requests.

**Background/Justification:**

Authority Policy 3.30 (3)(b) and (4) require that travel and business expense reimbursements of Board Members, the President/CEO, the Chief Auditor and the General Counsel be approved or pre-approved by the Executive Committee and presented to the Board for its information at its next regularly scheduled meeting.

On July 1, 2019, the Executive Committee pre-approved set dollar amounts for routine, in-town business expenses to be used during Fiscal Year 2020 for the President/CEO, General Counsel and Chief Auditor as authorized in Policy 3.30(3)(b)(i)(C).

The attached reports are being presented to comply with the requirements of Policy 3.30.

**Fiscal Impact:**

Funds for Business and Travel expenses are included in the FY 2020 Budget.

**Authority Strategies/Focus Areas:**

This item supports one or more of the following (*select at least one under each area*):

**Strategies**

- Community Strategy    Customer Strategy    Employee Strategy    Financial Strategy    Operations Strategy

**Focus Areas**

- Advance the Airport Development Plan    Transform the Customer Journey    Optimize Ongoing Business

**Environmental Review:**

- A. CEQA: This Board action is not a project that would have a significant effect on the environment as defined by the California Environmental Quality Act ("CEQA"), as amended. 14 Cal. Code Regs. §15378. This Board action is not a "project" subject to CEQA. Cal. Pub. Res. Code §21065.
- B. California Coastal Act Review: This Board action is not a "development" as defined by the California Coastal Act. Cal. Pub. Res. Code §30106.
- C. NEPA: This Board action is not a project that involves additional approvals or actions by the Federal Aviation Administration ("FAA") and, therefore, no formal review under the National Environmental Policy Act ("NEPA") is required.

**Application of Inclusionary Policies:**

Not applicable.

**Prepared by:**

TONY R. RUSSELL  
DIRECTOR, BOARD SERVICES/AUTHORITY CLERK

# **TRAVEL EXPENSE**

**KIM BECKER**

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY**  
**TRAVEL EXPENSE REIMBURSEMENT REPORT - Board Members, President/CEO, General Counsel, Chief Auditor**  
 (To be completed within 30 days from travel return date for domestic travel; 45 days for international travel)

Refer to Authority Policy 3.30 - Business and Travel Expense Reimbursement Policy, outlining appropriate reimbursable expenses. Attach all required supporting documentation. All receipts must be detailed (credit card receipts do not provide sufficient detail). Any special items should be explained in the space provided below.

Policy 3.30 - Business and Travel Expense Reimbursement

Business and Travel Reimbursement Guidelines

**Employee/Trip Information**

Date: \_\_\_\_\_

Name: Kimberly J. Becker Dept: Executive Division, BU6  
 Departure Date: 2/19/2020 Return Date: 2/21/2020 Report Due: 3/22/20  
 Destination: Tucson, AZ  
 Business Purpose: FAA Noise Forum

Expense items not included in Per Diem	Authority Prepaid Expenses	Employee Paid Expenses							TOTAL
		2/19/20 Wednesday	2/20/20 Thursday	2/21/20 Friday	2/22/20 Saturday	2/23/20 Sunday	2/24/20 Monday	2/25/20 Tuesday	
Air Fare, Railroad, Bus	369.96								-
Conference Fees									-
Rental Car									-
Gas									-
Parking & Tolls									-
Mileage - Attach mileage form									-
Taxi / TNC / Shuttle Fare		26.34							26.34
Lodging		144.06	144.06						288.12
Telephone, Internet and Fax									-
Laundry									-
Miscellaneous:									-
	\$ 369.96								\$ 314.46

**Expense items included in Per Diem:**

Meals & Incidental Expenses (M&IE)

Meals will be reimbursed at established Per Diem rates. Receipts shall not be required except for authorized meals above per diem rate (approved by CEO or Vice President below). If a meal is provided by a conference or meeting, do not include the meal for reimbursement below. On first travel day, only include lunch and dinner if flight departs after 9:00 a.m. On last travel day, only include breakfast and lunch if flight returns before 6:00 p.m.

**GSA Per Diem for Domestic**

**US Dept of State Per Diem for International**

Enter Daily Per Diem Rate	2/19/20	2/20/20	2/21/20	2/22/20	2/23/20	2/24/20	2/25/20	TOTAL
	Wednesday	Thursday	Friday	Saturday	Sunday	Monday	Tuesday	
Breakfast \$14.00								28.00
Lunch \$16.00		14.00	14.00					-
Dinner \$26.00								-
Incidentals \$5.00	5.00	5.00	5.00					15.00
Total M&IE \$61.00	5.00	19.00	19.00					43.00
Approved Meal Exception Above Per Diem Rate <sup>1</sup>								-
<b>Total Meal and Incidental Expenses</b>	\$ 5.00	\$ 19.00	\$ 19.00	\$ -	\$ -	\$ -	\$ -	<b>43.00</b>

Explanation: Substantiation for exception should be attached

Trip Grand Total	727.42
Less Cash Advance (Attach copy of Authority check)	
Less Expenses Prepaid by Authority	369.96
Due Traveler - if positive amount, prepare check request	
Due Authority - if negative, attach check payable to SDCRAA	\$ 357.46

Note: Send this report to Accounting even if the amount is \$0.

By signing below, TRAVELER: (a) acknowledges understanding and agreeing to be bound by Authority Policy 3.30 - Business and Travel Expense Reimbursement Policy; (b) certifies that this report is true and correct and all claimed expenses were incurred in connection with official Authority business; and (c) understands that any purchases/claims that are not allowed will be traveler's responsibility. By signing below, ADMINISTRATOR certifies, based on reasonable inquiry, that expenses approved in this report were reasonable, necessary, directly related to the Authority's business, and that they are reimbursable under Authority Policy 3.30.

Prepared By: Diane Casey Ext.: 2445  
 Traveler's Signature: Kimberly J. Becker Date: 2/24/2020

**AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE (To be completed by Clerk)**

I, \_\_\_\_\_ hereby certify that this document was approved by the Executive Committee at it's meeting on \_\_\_\_\_  
 Clerk Signature: \_\_\_\_\_ Date: \_\_\_\_\_

Administrator's Signature: [Signature] Date: 3/25/20

TRIP  
02/19 - 02/21/20  
TUCSON

Traveltrust Corporation  
374 North Coast Hwy 101  
Encinitas, CA 92024  
Phone: (760) 635-1700



**ADD TO OUTLOOK**

Friday, 10JAN 2020 4:54 PM EST

Passengers: **KIMBERLY JANE BECKER (02)**

Agency Reference Number: CLJGHW

Click here to view your current itinerary or ETicket receipt on-line: [tripcase.com](http://tripcase.com)

Southwest Airlines Confirmation TH374G

Please review your itinerary and report any discrepancies to Traveltrust within 24hrs of receipt

PER MANDATORY IATA RESOLUTION 830D,  
YOUR CONTACT DETAILS HAVE BEEN GIVEN  
TO THE AIRLINE FOR FLIGHT MODIFICATIONS ONLY.

<b>AIR</b>	<b>Wednesday, 19FEB 2020</b>	
<b>Southwest Airlines</b> <b>From:</b> San Diego CA, USA <b>To:</b> Tucson AZ, USA <b>Stops:</b> Nonstop  <b>Equipment:</b> Boeing 737-700 Jet <b>DEPARTS SAN TERMINAL 1</b> <b>Frequent Flyer Number:</b> [REDACTED] <b>EARLY BIRD CHECK PURCHASED/CONFIRMED</b> <b>Southwest Airlines Confirmation number is TH374G</b>		<b>Flight Number:</b> 1854 <b>Class:</b> L- Coach/Economy  <b>Depart:</b> 1:45 PM <b>Arrive:</b> 4:00 PM <b>Duration:</b> 1 hour(s) 15 minute(s) <b>Status:</b> CONFIRMED  <b>Miles:</b> 367 / 587 KM

<b>AIR</b>	<b>Friday, 21FEB 2020</b>	
<b>Southwest Airlines</b> <b>From:</b> Tucson AZ, USA <b>To:</b> San Diego CA, USA <b>Stops:</b> Nonstop  <b>Equipment:</b> Boeing 737-700 Jet <b>ARRIVES SAN TERMINAL 1</b> <b>Frequent Flyer Number:</b> [REDACTED] <b>EARLY BIRD CHECK PURCHASED/CONFIRMED</b> <b>Southwest Airlines Confirmation number is TH374G</b>		<b>Flight Number:</b> 0438 <b>Class:</b> L- Coach/Economy  <b>Depart:</b> 7:30 AM <b>Arrive:</b> 7:50 AM <b>Duration:</b> 1 hour(s) 20 minute(s) <b>Status:</b> CONFIRMED  <b>Miles:</b> 367 / 587 KM

THIS TICKET IS NON-REFUNDABLE AND MUST BE USED FOR THE FLIGHTS BOOKED. IF THE RESERVATION IS NOT USED OR CANCELLED BEFORE THE DEPARTURE OF YOUR FLIGHTS IT MAY HAVE NO VALUE. CONTACT TRAVELTRUST BEFORE YOUR OUTBOUND FLIGHT IF CHANGE IS NECESSARY. SOUTHWEST AIRLINES CONFIRMATION NUMBER - TH374G FOR EMERGENCY SERVICE FROM UNITED STATES - 888-221-6043

KIM BECKER  
02/19 - 02/21/19  
TUCSON

**Ticket/Invoice Information**

Ticket for: KIMBERLY JANE BECKER  
Ticket Nbr: WN2156252169 Electronic Tkt: No Amount: 299.96  
Base: 252.24 Tax: 47.72  
Charged to: AX\*\*\*\*\*1013

Ticket for: KIMBERLY JANE BECKER  
Ticket Nbr: WN3333333333 Electronic Tkt: No Amount: 20.00  
Base: 20.00 Tax: 0.00  
Charged to: AX\*\*\*\*\*1013

Ticket for: KIMBERLY JANE BECKER  
Ticket Nbr: WN4444444444 Electronic Tkt: No Amount: 20.00  
Base: 20.00 Tax: 0.00  
Charged to: AX\*\*\*\*\*1013

Service fee: KIMBERLY JANE BECKER  
Date issued: 1/3/2020  
Document Nbr: XD0793366664 Amount: 30.00  
Charged to: AX\*\*\*\*\*1013

Total Tickets: 339.96  
Total Fees: 30.00  
Total Amount: 369.96

**Click here 24 hours in advance to obtain boarding passes:**  
[SOUTHWEST](#)

**Click here to review Baggage policies and guidelines:**  
[SOUTHWEST](#)

TSA Guidance- a government issued photo id is needed for checkin.  
Please allow minimum 3 hour check-in for International flights and 2 hours for Domestic.  
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Each call is billable at a minimum \$25.00 per call/reservation



KIM DECKER  
02/19 - 02/21/20  
TUCSON

**COURTYARD**<sup>®</sup>  
BY MARRIOTT

Courtyard by Marriott<sup>®</sup> Tucson Airport  
2505 E Executive Drive, Tucson, Az 85756 P 520.573.0000  
Marriott.com/TUSCA

K. Becker

Room: 214  
Room Type: POOL  
Number of Guests: 1  
Rate: \$125.00

Clerk:

Arrive: 19Feb20

Time: 04:27PM

Depart: 21Feb20

Time:

Folio Number: 83853

DATE	DESCRIPTION	CHARGES	CREDITS
19Feb20	Room Charge	125.00	Room 2/19
19Feb20	State Occupancy Tax	7.56	
19Feb20	City Tax	7.50	\$144.06
19Feb20	Sales Tax Other Room Tax	4.00	
20Feb20	Market Beverage	3.00	
20Feb20	Restaurant Tax	0.24	
20Feb20	Room Charge	125.00	Room 2/20
20Feb20	State Occupancy Tax	7.56	
20Feb20	City Tax	7.50	\$144.06
20Feb20	Sales Tax Other Room Tax	4.00	
21Feb20	Master Card		291.36

Card #: MCXXXXXXXXXXXX9117XXXX  
Amount: 291.36 Auth: 29644Z Signature on File

**BALANCE: 0.00**

Marriott Bonvoy Account # XXXXX9603. Your Marriott Bonvoy points/miles earned on your eligible earnings will be credited to your account. Check your Marriott Bonvoy account statement or your online statement for updated activity.

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02/19 - 02/21/20  
TUCSON

**Casey Diane**

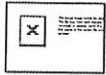
---

**From:** Becker Kimberly  
**Sent:** Wednesday, February 19, 2020 8:18 PM  
**To:** Casey Diane  
**Subject:** Fwd: Your ride with Craig on February 19

Airport to hotel

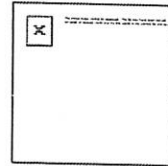
Begin forwarded message:

**From:** Lyft Ride Receipt <no-reply@lyftmail.com>  
**Date:** February 19, 2020 at 6:49:06 PM MST  
**To:** Becker Kimberly <kbecker@san.org>  
**Subject:** Your ride with Craig on February 19



FEBRUARY 19, 2020 AT 4:17 PM

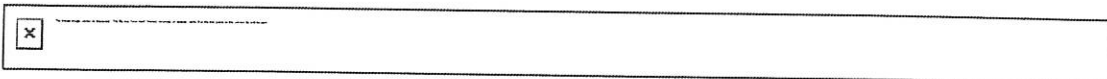
**Thanks for riding with  
Craig!**



100% of tips go to drivers. [Add a tip](#)

Lyft fare (0.91mi, 3m 44s)	\$7.35
Tip	\$3.00

PayPal account	<b>\$10.35</b>
----------------	----------------



**Pickup 4:17 PM**  
Tucson Int'l Airport, S Tucson Blvd, Tucson, AZ

**Drop-off 4:21 PM**

Tucson, AZ

NIM ~~XXXXXX~~  
02/19 - 02/21/20  
TUCSON

**TIP DRIVER**

**FIND LOST ITEM**

**REQUEST REVIEW**

Review price in the Lyft app help tab

Help Center

Receipt #1373745240307711588

We never share your address with your driver after a ride.  
[Learn more](#) about our commitment to safety.

[© Mapbox](#) [© OpenStreetMap](#) [Improve this map](#)

© 2020 Lyft, Inc.  
548 Market St., P.O. Box 68514  
San Francisco, CA 94104  
CPUC ID No. TCP0032513 - P

Work at Lyft  
Become a Driver



KIM BECKER  
02/19 - 02/21/20  
TUCSON

**Casey Diane**

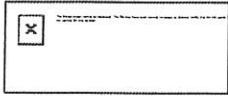
---

**From:** Kim Becker [REDACTED]  
**Sent:** Wednesday, February 19, 2020 8:15 PM  
**To:** Casey Diane  
**Subject:** Fwd: Receipt for Your Payment to Lyft

Hotel to dinner

Begin forwarded message:

**From:** "service@paypal.com" <service@paypal.com>  
**Date:** February 19, 2020 at 6:48:09 PM MST  
**To:** Kimberly Becker [REDACTED]  
**Subject:** Receipt for Your Payment to Lyft



Feb 19, 2020 17:47:39 PST  
Transaction ID: 15919534LG485042A

Hello Kimberly Becker,

You sent a payment of \$10.35 USD to Lyft  
(support@lyft.com)

It may take a few moments for this transaction to appear in your account.

**Merchant**  
Lyft  
support@lyft.com

**Instructions to merchant**  
You haven't entered any instructions.

Description	Unit price	Qty	Amount
	\$8.35 USD	1	\$8.35 USD

02/19 - 02/21/20  
Tucson

<b>Subtotal</b>	\$8.35 USD
Tax	\$2.00 USD
<b>Total</b>	<b>\$10.35 USD</b>

**Payment** \$10.35 USD

Payment sent to support@lyft.com  
Payment sent from Kbeckersj@yahoo.com

**Funding Sources Used (Total)**

LOGIX FEDERAL CREDIT UNION x-7700	\$10.35 USD
-----------------------------------	-------------

Invoice ID: 284daa6a65b2a3bb\_1373745240307711588\_5c0fe2b8

**Issues with this transaction?**

You have 180 days from the date of the transaction to open a dispute in the Resolution Center.



Questions? Go to the Help Center at [www.paypal.com/help](http://www.paypal.com/help).

Please do not reply to this email. This mailbox is not monitored and you will not receive a response. For assistance, log in to your PayPal account and click **Help** in the top right corner of any PayPal page or please contact us toll free at 1-888-221-1161.

You can receive plain text emails instead of HTML emails. To change your Notifications preferences, log in to your account, go to your Profile, and click **My settings**.

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PayPal PPX001066:1.1:f0756e64295f1

02/19 - 02/21/20  
TUCSON

**Casey Diane**

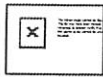
---

**From:** Becker Kimberly  
**Sent:** Wednesday, February 19, 2020 8:19 PM  
**To:** Casey Diane  
**Subject:** Fwd: Your ride with Isai on February 19

Better version of hotel to dinner

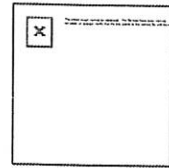
Begin forwarded message:

**From:** Lyft Ride Receipt <no-reply@lyftmail.com>  
**Date:** February 19, 2020 at 9:15:17 PM MST  
**To:** Becker Kimberly <kbecker@san.org>  
**Subject:** Your ride with Isai on February 19



FEBRUARY 19, 2020 AT 6:53 PM

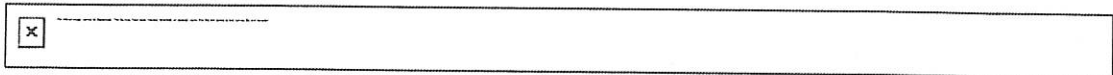
**Thanks for riding with Isai!**



100% of tips go to drivers. [Add a tip](#)

Lyft fare (7.30mi, 14m 48s)	\$13.99
Tip	\$2.00

PayPal account	<b>\$15.99</b>
----------------	----------------



**Pickup 6:53 PM**  
Tucson, AZ

**Drop-off 7:08 PM**

101 E Pennington St, Tucson, AZ

02/19 - 02/21/20  
TUCSON

**Expense Code: HOTEL TO DINNER**

**TIP DRIVER**

**FIND LOST ITEM**

**REQUEST REVIEW**

Review price in the Lyft app help tab

Help Center

Receipt #1373785114121516492

We never share your address with your driver after a ride.  
[Learn more](#) about our commitment to safety.

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548 Market St., P.O. Box 68514  
San Francisco, CA 94104  
CPUC ID No. TCP0032513 - P

Work at Lyft  
Become a Driver



02/19 - 02/21/20  
TUCSON

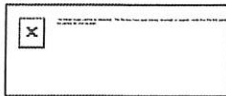
**Casey Diane**

**From:** Kim Becker [REDACTED]  
**Sent:** Wednesday, February 19, 2020 8:16 PM  
**To:** Casey Diane  
**Subject:** Fwd: Receipt for Your Payment to Lyft

Tip hotel to dinner

Begin forwarded message:

**From:** "service@paypal.com" <service@paypal.com>  
**Date:** February 19, 2020 at 9:14:27 PM MST  
**To:** Kimberly Becker [REDACTED]  
**Subject:** Receipt for Your Payment to Lyft



Feb 19, 2020 20:14:00 PST  
Transaction ID: 9HG72967UF881012H

Hello Kimberly Becker,

You sent a payment of \$15.99 USD to Lyft  
(support@lyft.com)

It may take a few moments for this transaction to appear in your account.

**Merchant**  
Lyft  
support@lyft.com

**Instructions to merchant**  
You haven't entered any instructions.

Description	Unit price	Qty	Amount
	\$15.99 USD	1	\$15.99 USD
		<b>Subtotal</b>	\$15.99 USD
		<b>Total</b>	\$15.99 USD

**Payment** \$15.99 USD

Payment sent to support@lyft.com  
Payment sent from Kbeckersj@yahoo.com

**Funding Sources Used (Total)**

LOGIX FEDERAL CREDIT UNION x-7700 \$15.99 USD



02/19 - 02/21/20  
TUESDAY

Invoice ID: 854484b759692b05\_1373785114121516492\_da7bb67a

**Issues with this transaction?**

You have 180 days from the date of the transaction to open a dispute in the Resolution Center.



Questions? Go to the Help Center at [www.paypal.com/help](http://www.paypal.com/help).

Please do not reply to this email. This mailbox is not monitored and you will not receive a response. For assistance, log in to your PayPal account and click **Help** in the top right corner of any PayPal page or please contact us toll free at 1-888-221-1161.

You can receive plain text emails instead of HTML emails. To change your Notifications preferences, log in to your account, go to your Profile, and click **My settings**.

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PayPal PPX001066:1.1:1bc429185c588



U.S. General Services Administration

# FY 2020 Per Diem Rates for Arizona

Meals &amp; Incidentals (M&amp;IE) Breakdown

Primary Destination	County	M&IE Total	Continental Breakfast/Breakfast	Lunch	Dinner	Incidental Expenses	First & Last Day of Travel
Standard Rate	Applies for all locations without specified rates	\$55	\$13	\$14	\$23	\$5	\$41.25
Grand Canyon / Flagstaff	Coconino / Yavapai less the city of Sedona	\$66	\$16	\$17	\$28	\$5	\$49.50
Kayenta	Navajo	\$66	\$16	\$17	\$28	\$5	\$49.50
Phoenix / Scottsdale	Maricopa	\$56	\$13	\$15	\$23	\$5	\$42.00
Sedona	City Limits of Sedona	\$76	\$18	\$19	\$34	\$5	\$57.00
Tucson	Pima	\$61	\$14	\$16	\$26	\$5	\$45.75

Kim Becker  
02/19 - 02/21/20  
TUCSON

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY  
OUT-OF-TOWN TRAVEL REQUEST**

GENERAL INSTRUCTIONS:

- A. All out-of-town travel requests must conform to applicable provisions of Policy 3.30.
- B. Once traveler completes form, submit to the traveler's Administrator for approval (for Board Members, President/CEO, General Counsel and Chief Auditor, Administrator is Board Executive Committee).

TRAVELER INFORMATION:

Traveler Name: Kimberly J. Becker Department: Executive, BU6  
 Position:  Board Member  President/CEO  General Counsel  Chief Auditor  
 All Other Authority Employees

DATE OF REQUEST: 11/26/2019 DATE OF DEPARTURE/RETURN: 02/19/2020 / 02/20/2020

DESTINATION / BUSINESS PURPOSE:

Destination: Tucson, AZ

Business Purpose: FAA Noise Forum

PROJECTED OUT-OF-TOWN TRAVEL EXPENSES:

A. Transportation Costs:	
• Airfare <input type="checkbox"/> check box for business class or equivalent (international only)	\$ <u>650.00</u>
• Rental Car	\$ _____
• Other Transportation (Taxi, TNC, Train, Bus)	\$ <u>50.00</u>
• Auto (Gas, Parking/Tolls, Mileage)	\$ _____
B. Lodging	\$ <u>250.00</u>
C. Meals and Incidental Expenses (Per Diem)	\$ <u>108.00</u>
D. Seminar and Conference Fees	\$ _____
E. Entertainment	\$ _____
<b>TOTAL PROJECTED TRAVEL EXPENSES</b>	<b>\$ <u>1,058.00</u></b>

**CERTIFICATION BY TRAVELER**

By my signature below, I certify the following:

1. The above-listed projected out-of-town travel expenses conform to Policy 3.30, are reasonable and directly related to Authority business; and
2. I have attended training regarding my responsibilities pursuant to Policy 3.30 within the past two years.

Travelers Signature: Kimberly J. Becker Date: 11/27/19

**CERTIFICATION BY ADMINISTRATOR** (If Administrator is Executive Committee, Clerk certifies below.)

By my signature below, I certify the following:

1. I have reviewed this out-of-town travel request and made inquiries to determine that the out-of-town travel and identified expenses are directly related to and necessary for the advancement of the Authority's business and reasonable in comparison to the anticipated benefits to the Authority; and
2. I have attended training regarding my responsibilities pursuant to Policy 3.30 within the past two years.

Administrator's Signature: \_\_\_\_\_ Date: \_\_\_\_\_

**AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE**

I, Martha Morales, Asst. Authority Clerk, certify that this document was approved  
 (Name of Clerk)  
 by the Executive Committee at its December 19, 2019 meeting.  
 (Meeting Date)

02/19 - 02/21/20  
Tucson

**WSA** Tucson International Airport  
**Noise Forum** 7250 S Tucson Blvd.  
**Agenda** Tucson, Arizona 85756  
Board Room

*Forum Goal: Build trust, establish working relationships, and maintain open communication between FAA organizations and Airport Sponsors to effectively manage noise-related issues.*

February 20, 2020

Time	Description
8:00 – 8:45 AM	Welcome
8:45 – 9:00 AM	Aircraft Noise Workshop Updates
9:00 – 9:30 AM	Panel Discussion
9:30 – 9:45 AM	Break
9:45 – 10:45 AM	Title 14, CFR Part 161 – Notice and Approval of Airport Noise and Access Restrictions
11:30 – 12:30 PM	Lunch/Networking <ul style="list-style-type: none"> <li>➤ Lunch provided by Tucson International Airport</li> </ul>
12:30 – 13:30 PM	Office of Environment and Energy Updates
13:30 – 14:00 PM	The Future NAS
14:00 – 14:15 PM	Break
14:15 – 15:30 PM	Fireside Chat:
15:30 – 15:45 PM	Closing the Loop and Actions <ul style="list-style-type: none"> <li>➤ Review of actions taken</li> </ul>
15:45 – 16:00 PM	Future Meeting <ul style="list-style-type: none"> <li>➤ Location?</li> <li>➤ Dates for consideration: August 4-6*; 11-13</li> </ul>

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY**  
**TRAVEL EXPENSE REIMBURSEMENT REPORT - Board Members, President/CEO, General Counsel, Chief Auditor**  
 (To be completed within 30 days from travel return date for domestic travel; 45 days for international travel)

Refer to Authority Policy 3.30 - Business and Travel Expense Reimbursement Policy, outlining appropriate reimbursable expenses. Attach all required supporting documentation. All receipts must be detailed (credit card receipts do not provide sufficient detail). Any special items should be explained in the space provided below.

Policy 3.30 - Business and Travel Expense Reimbursement

Business and Travel Reimbursement Guidelines

**Employee/Trip Information**

Date: \_\_\_\_\_

Name: Kimberly J. Backer Dept: Executive Division, BU6  
 Departure Date: 2/25/2020 Return Date: 2/26/2020 Report Due: 3/27/20  
 Destination: Sacramento, CA  
 Business Purpose: San Diego Regional Chamber of Commerce - Delegation to Sacramento

Expense items not included in Per Diem	Authority Prepaid Expenses	Employee Paid Expenses							TOTAL
		2/25/20 Tuesday	2/26/20 Wednesday	2/27/20 Thursday	2/28/20 Friday	2/29/20 Saturday	3/1/20 Sunday	3/2/20 Monday	
Air Fare, Railroad, Bus	187.96								
Conference Fees	450.00								
Rental Car									
Gas									
Parking & Tolls									
Mileage - Attach mileage form									
Taxi / TNC / Shuttle Fare									
Lodging		335.80							335.80
Telephone, Internet and Fax									
Laundry									
Miscellaneous:									
	<b>\$ 637.96</b>								<b>\$ 335.80</b>

**Expense Items included in Per Diem:**

Meals & Incidental Expenses (M&IE)

Meals will be reimbursed at established Per Diem rates. Receipts shall not be required except for authorized meals above per diem rate (approved by CEO or Vice President below). If a meal is provided by a conference or meeting, do not include the meal for reimbursement below. On first travel day, only include lunch and dinner if flight departs after 9:00 a.m. On last travel day, only include breakfast and lunch if flight returns before 6:00 p.m.

GSA Per Diem for Domestic

US Dept of State Per Diem for International

Enter Daily Per Diem Rate	US Dept of State Per Diem for International							TOTAL
	2/25/20 Tuesday	2/26/20 Wednesday	2/27/20 Thursday	2/28/20 Friday	2/29/20 Saturday	3/1/20 Sunday	3/2/20 Monday	
Breakfast \$16.00	16.00							16.00
Lunch \$17.00								
Dinner \$28.00								
Incidentals \$5.00	5.00	5.00						10.00
Total M&IE \$66.00	21.00	5.00						26.00

Approved Meal Exception Above Per Diem Rate:

<b>Total Meal and Incidental Expenses</b>	<b>\$ 21.00</b>	<b>\$ 5.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 26.00</b>
---	-----------------	----------------	-------------	-------------	-------------	-------------	-------------	-----------------

Explanation: Substantiation for exception should be attached

<b>Trip Grand Total</b>	<b>999.76</b>
Less Cash Advance (Attach copy of Authority check)	
Less Expenses Prepaid by Authority	<b>637.96</b>
<b>Due Traveler</b> - if positive amount, prepare check request	
<b>Due Authority</b> - if negative, attach check payable to SDCRAA	<b>\$ 361.80</b>

Note: Send this report to Accounting even if the amount is \$0.

By signing below, TRAVELER: (a) acknowledges understanding and agreeing to be bound by Authority Policy 3.30 - Business and Travel Expense Reimbursement Policy; (b) certifies that this report is true and correct and all claimed expenses were incurred in connection with official Authority business; and (c) understands that any purchases/claims that are not allowed will be traveler's responsibility. By signing below, ADMINISTRATOR certifies, based on reasonable inquiry, that expenses approved in this report were reasonable, necessary, directly related to the Authority's business, and that they are reimbursable under Authority Policy 3.30.

Prepared By: Diane Casey Ext.: 2445

Traveler's Signature: Kimberly J. Backer Date: 2/27/20

**AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE (To be completed by Clerk)**

I, \_\_\_\_\_ hereby certify that this document was approved by the Executive Committee at it's meeting on \_\_\_\_\_

Clerk Signature: \_\_\_\_\_ Date: \_\_\_\_\_

Administrator's Signature: [Signature] Date: 3/25/20

NIM UCCM  
02/25-02/26/20  
Sacramento

**Casey Diane**

---

**From:** No Reply <no\_reply@sdchamber.org>  
**Sent:** Friday, December 20, 2019 9:04 AM  
**To:** Becker Kimberly  
**Subject:** Event Registration: REG-19-045290



**San Diego Regional Chamber of Commerce**  
(619) 544-1300

## Event registration: 2020 Leadership Delegation to Sacramento

**Please present this bar code or printed pass at the event.**

**2020 Leadership Delegation to  
Sacramento  
Early Bird Member Fee**



The Citizen Hotel

2/26/2020 11:43 AM

**REG-19-045290**  
Kimberly Becker  
San Diego County Regional Airport Authority

[Print Pass](#)

Questions? Email [register@sdchamber.org](mailto:register@sdchamber.org)

# PAYMENT

**San Diego Regional Chamber of Commerce**  
 402 West Broadway, Suite 1000  
 San Diego, CA 92101  
 (619) 544-1300



12/20/2019  
 02/26/20  
 02/20/20  
 02/20/20  
 02/20/20

**San Diego County Regional Airport Authority**  
 P.O. Box 82776  
 San Diego, CA 92138-2776  
 Kimberly Becker

Payment #	PAY-19-032634
Payment Date	12/20/2019 9:03 AM
Amount Paid	\$450.00
Payment Status	Approved

Item	Unit Cost	Quantity	Total Price
Early Bird Member Fee	\$450.00	1.0	\$450.00
<b>Memo:</b>			Total \$450.00
Ok			Amount Applied \$450.00
			Balance Remaining \$0.00

Kim Becker  
02/25 - 02/26/20  
Sacramento

Traveltrust Corporation  
374 North Coast Hwy 101  
Encinitas, CA 92024  
Phone: (760) 635-1700

# TRAVELTRUST

**ADD TO OUTLOOK**

Friday, 10JAN 2020 5:04 PM EST

Passengers: **KIMBERLY JANE BECKER (02)**

Agency Reference Number: CMBYNF

Click here to view your current itinerary or ETicket receipt on-line: [tripcase.com](http://tripcase.com)

Southwest Airlines Confirmation TFCY9R

Please review your itinerary and report any discrepancies to Traveltrust within 24hrs of receipt

PER MANDATORY IATA RESOLUTION 830D,  
YOUR CONTACT DETAILS HAVE BEEN GIVEN  
TO THE AIRLINE FOR FLIGHT MODIFICATIONS ONLY.

## AIR Tuesday, 25FEB 2020



Southwest Airlines

From: San Diego CA, USA

To: Sacramento CA, USA

Stops: Nonstop

Flight Number: 0707

Depart: 8:10 AM

Arrive: 9:55 AM

Duration: 1 hour(s) 45 minute(s)

Status: CONFIRMED

Class: L- Coach/Economy

Miles: 468 / 749 KM

Equipment: Boeing 737 Jet

DEPARTS SAN TERMINAL 1 - ARRIVES SMF CENTRAL TERMINAL B

Frequent Flyer Number: [REDACTED]

EARLY BIRD CHECK PURCHASED/CONFIRMED

Southwest Airlines Confirmation number is TFCY9R

## AIR Wednesday, 26FEB 2020



Southwest Airlines

From: Sacramento CA, USA

To: San Diego CA, USA

Stops: Nonstop

Flight Number: 1967

Depart: 4:45 PM

Arrive: 6:10 PM

Duration: 1 hour(s) 25 minute(s)

Status: CONFIRMED

Class: L- Coach/Economy

Miles: 468 / 749 KM

Equipment: Boeing 737-700 Jet

DEPARTS SMF CENTRAL TERMINAL B - ARRIVES SAN TERMINAL 1

Frequent Flyer Number: [REDACTED]

EARLY BIRD CHECK PURCHASED/CONFIRMED

Southwest Airlines Confirmation number is TFCY9R

THIS TICKET IS NON-REFUNDABLE AND MUST BE USED FOR THE FLIGHTS BOOKED. IF THE RESERVATION IS NOT USED OR CANCELLED BEFORE THE DEPARTURE OF YOUR FLIGHTS IT MAY HAVE NO VALUE. CONTACT TRAVELTRUST BEFORE YOUR OUTBOUND FLIGHT IF CHANGE IS NECESSARY. SOUTHWEST AIRLINES CONFIRMATION NUMBER - TFCY9R FOR EMERGENCY SERVICE FROM UNITED STATES - 888-221-6043



Kimi Becker  
02/25-02/26/20  
Sacramento

**Ticket/Invoice Information**

Ticket for: KIMBERLY JANE BECKER  
Ticket Nbr: WN2156251732 Electronic Tkt: No Amount: 107.96  
Base: 73.64 Tax: 34.32  
Charged to: AX\*\*\*\*\*1013

Ticket for: KIMBERLY JANE BECKER  
Ticket Nbr: WN3333333333 Electronic Tkt: No Amount: 25.00  
Base: 25.00 Tax: 0.00  
Charged to: AX\*\*\*\*\*1013

Ticket for: KIMBERLY JANE BECKER  
Ticket Nbr: WN4444444444 Electronic Tkt: No Amount: 25.00  
Base: 25.00 Tax: 0.00  
Charged to: AX\*\*\*\*\*1013

Service fee: KIMBERLY JANE BECKER  
Date issued: 1/3/2020  
Document Nbr: XD0793366658 Amount: 30.00  
Charged to: AX\*\*\*\*\*1013

Total Tickets: 157.96  
Total Fees: 30.00  
Total Amount: 187.96

**Click here 24 hours in advance to obtain boarding passes:**  
[SOUTHWEST](#)

**Click here to review Baggage policies and guidelines:**  
[SOUTHWEST](#)

TSA Guidance- a government issued photo id is needed for checkin.  
Please allow minimum 3 hour check-in for International flights and 2 hours for Domestic.  
For Additional security information visit [www.tsa.gov](http://www.tsa.gov).  
All coupons related to this ticket must be used in the sequence purchased or you may be subject to a change in airfare per the carrier's discretion.  
Follow us on Twitter @Traveltrustcorp

Thank you for choosing Traveltrust!  
Our Business Hours are Sunday 10pm - Friday 10pm Pacific  
Saturday from 9am-1pm Pacific.  
For EMERGENCY AFTERTHOUS assistance in the US, please call 888-221-6043 and use VIP Code SJE72.  
You can also use the Direct Dial Number 682-233-1914 or the collect number 682-647-0061.  
Each call is billable at a minimum \$25.00 per call/reservation

*The*  
**CITIZEN**  
HOTEL

*Kim Becker  
02/25-02/26/20  
Sacramento*

AUTOGRAPH COLLECTION<sup>®</sup>  
HOTELS

Mrs Kimberly Becker  
[REDACTED]  
[REDACTED]  
[REDACTED]

Room Number: 0608  
Arrival Date: 02-25-20  
Departure Date: 02-26-20  
CRS Number: 93703890  
Rewards No: XXXXX9603

Company: San Diego Regional Chamber of Commerce

**INVOICE**

Folio No: 222188

Date	Description	Charges	Credits
02-25-20	Room Charge	289.00	
02-25-20	Occupancy Tax	34.68	
02-25-20	City of Sacramento Tourism Assess	8.67	
02-25-20	CA Tourism Assessment	0.56	
02-25-20	Sacramento Tourism Infrastructure	2.89	
02-26-20	Visa Card XXXXXXXXXXXXXXX8509 XX/XX		335.80
<b>Total</b>		<b>335.80</b>	<b>335.80</b>
<b>Balance</b>		<b>0.00</b>	

Your Marriott Rewards Points/Frequent Flyer Miles earned will be credited to your account and will appear on your next statement.

Primary Destination	County	M&IE Total	Continental Breakfast/Breakfast	Lunch	Dinner	Incidental Expenses of Travel	First & Last Day Travel
Mill Valley / San Rafael / Novato	Marin	\$76	\$18	\$19	\$34	\$5	\$57.00
Monterey	Monterey	\$76	\$18	\$19	\$34	\$5	\$57.00
Napa	Napa	\$66	\$16	\$17	\$28	\$5	\$49.50
Oakhurst	Madera	\$71	\$17	\$18	\$31	\$5	\$53.25
Oakland	Alameda	\$66	\$16	\$17	\$28	\$5	\$49.50
Palm Springs	Riverside	\$66	\$16	\$17	\$28	\$5	\$49.50
Point Arena / Gualala	Mendocino	\$76	\$18	\$19	\$34	\$5	\$57.00
Sacramento	Sacramento	\$66	\$16	\$17	\$28	\$5	\$49.50
San Diego	San Diego	\$71	\$17	\$18	\$31	\$5	\$53.25
San Francisco	San Francisco	\$76	\$18	\$19	\$34	\$5	\$57.00
San Luis Obispo	San Luis Obispo	\$71	\$17	\$18	\$31	\$5	\$53.25
San Mateo / Foster City / Belmont	San Mateo	\$66	\$16	\$17	\$28	\$5	\$49.50
Santa Barbara	Santa Barbara	\$76	\$18	\$19	\$34	\$5	\$57.00
Santa Cruz	Santa Cruz	\$61	\$14	\$16	\$26	\$5	\$45.75
Santa Monica	City limits of Santa Monica	\$76	\$18	\$19	\$34	\$5	\$57.00
Santa Rosa	Sonoma	\$71	\$17	\$18	\$31	\$5	\$53.25

Kim Becker  
02/25 - 02/26/20  
Sacramento

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY  
OUT-OF-TOWN TRAVEL REQUEST**

**GENERAL INSTRUCTIONS:**

- A. All out-of-town travel requests must conform to applicable provisions of Policy 3.30.
- B. Once traveler completes form, submit to the traveler's Administrator for approval (for Board Members, President/CEO, General Counsel and Chief Auditor, Administrator is Board Executive Committee).

**TRAVELER INFORMATION:**

Traveler Name: Kimberly J. Becker Department: Executive, BU6  
 Position:  Board Member  President/CEO  General Counsel  Chief Auditor  
 All Other Authority Employees

DATE OF REQUEST: 11/25/2019 DATE OF DEPARTURE/RETURN: 02/25/2020 / 02/26/2020

**DESTINATION / BUSINESS PURPOSE:**

Destination: Sacramento, CA

Business Purpose: San Diego Chamber of Commerce - Delegation to Sacramento

**PROJECTED OUT-OF-TOWN TRAVEL EXPENSES:**

A. Transportation Costs:	
• Airfare <input type="checkbox"/> check box for business class or equivalent (international only)	\$ <u>500.00</u>
• Rental Car	\$ _____
• Other Transportation (Taxi, TNC, Train, Bus)	\$ <u>100.00</u>
• Auto (Gas, Parking/Tolls, Mileage)	\$ _____
B. Lodging	\$ <u>325.00</u>
C. Meals and Incidental Expenses (Per Diem)	\$ <u>132.00</u>
D. Seminar and Conference Fees	\$ <u>450.00</u>
E. Entertainment	\$ _____
<b>TOTAL PROJECTED TRAVEL EXPENSES</b>	<b>\$ <u>1507.00</u></b>

**CERTIFICATION BY TRAVELER**

By my signature below, I certify the following:

1. The above-listed projected out-of-town travel expenses conform to Policy 3.30, are reasonable and directly related to Authority business; and
2. I have attended training regarding my responsibilities pursuant to Policy 3.30 within the past two years.

Travelers Signature: Kimberly Becker Date: 11/25/19

**CERTIFICATION BY ADMINISTRATOR** (If Administrator is Executive Committee, Clerk certifies below.)

By my signature below, I certify the following:

1. I have reviewed this out-of-town travel request and made inquiries to determine that the out-of-town travel and identified expenses are directly related to and necessary for the advancement of the Authority's business and reasonable in comparison to the anticipated benefits to the Authority; and
2. I have attended training regarding my responsibilities pursuant to Policy 3.30 within the past two years.

Administrator's Signature: \_\_\_\_\_ Date: \_\_\_\_\_

**AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE**

I, Martha Morales, Asst. Authority Clerk, certify that this document was approved  
 (Name of Clerk)  
 by the Executive Committee at its December 19, 2019 meeting.  
 (Meeting Date)



11:30 am

**Delegation Briefing & Luncheon** - Sponsored by Chamber Communications  
**Addressing California's Wildfire Challenges**

**Mitch Mitchell**, (Moderator), Vice-President - SDG&E  
**Mark Chillarducci**, Director - CA Office of Emergency Services  
**Gary Clark**, Vice-President - NV5, Inc.  
**Chief Thom Porter**, Director - CalFire  
Location: Citizen Hotel (926 J St.) Metropolitan Terrace

12:45 pm

**Delegation Photo** Location: Citizen Hotel (926 J St.) Metropolitan Terrace

1:15 pm

**Assemblymember Todd Gloria**, CA State Assembly - 78<sup>th</sup> District  
Topic: Hear from San Diego's own Assemblymember, Todd Gloria about his legislative priorities, and provide feedback about the needs of the business community going into this legislative session.  
Location: State Capitol Room 447

1:45 pm

**Mary McDonald**, Chief Consultant - Assembly Utilities & Energy Committee  
Topic: Learn about the state's progress reaching renewable energy goals, the future of our grid and other priorities for 2020.  
Location: State Capitol Room 447

2:15 pm

**Richard Figueroa**, Deputy Cabinet Secretary - Office of Governor Gavin Newsom  
Topic: 2020 California Health Care Outlook  
Location: State Capitol Room 447

2:45 pm

**Assemblymember Tasha Boerner-Horvath**, CA State Assembly - 76<sup>th</sup> District  
Topic: Representing the northern, coastal portion of San Diego County, the Assemblymember joins the delegation to share her work as the Chair of the Assembly Select Committee on Sea Level Rise and the California Economy  
Location: State Capitol Room 447

3:05 pm

**Rachel Ehlers**, Principal Fiscal & Policy Analyst - Legislative Analyst Office  
Topic: As the lead author on a recently published report on sea level rise, Ms. Ehlers will share key takeaways, vulnerabilities in our regional economy, and how the private sector can engage on solutions.  
Location: State Capitol Room 447

3:30 pm

**Housing Discussion**  
**Alexandra Lee**, Economist - Zillow  
**Senator Scott Wiener**, CA State Senate - 11<sup>th</sup> District  
Topic: Combining the data expertise of Zillow and one of the strongest pro-housing voices in the state, this discussion will focus on housing solutions that are currently being considered, and what may be to come.  
Location: State Capitol Room 447

5:00 pm

**Delegation Reception** - Sponsored by Deloitte  
Location: The Cualco Group, Inc. 500 Capitol Mall, Ste. 2600

02/25 - 02/26/20  
Sacramento



# AGENDA

## Wednesday, February 26

- 8:00 am**      **Delegation Breakfast** - *Sponsored by San Diego County Water Authority*  
**Women in Leadership Panel**  
**Caroline Winn**, (Moderator) Chief Operating Officer - SDG&E  
**Senate President Pro Tempore Toni Atkins**, CA State Senate - 39<sup>th</sup> District  
**Treasurer Fiona Ma**, CA State Treasurer  
**Rachel Michelin**, President - CA Retailers Association  
 Location: Citizen Hotel (926 J St.) Metropolitan Terrace  
 >>> Opportunity to win a set of tickets to Congressional Luncheon, a registration to Washington D.C., and Mexico City Delegation trips!
- 9:30am**      **Vivek Viswanathan**, Chief Deputy Director of Budget - Department of Finance  
 Topic: As the lead on the state's financial planning efforts, Mr. Viswanathan joins the Chamber delegation to speak to plans for the budget, investments in San Diego, and will take feedback on San Diego priorities for funding.  
 Location: State Capitol Room 437
- 9:30 am**      **Small Meeting: Kimberly Chen**, Health Care Committee Consultant - CA State Senate  
 Topic: Health Care  
 Location: State Capitol Room 2191
- 10:30 am**      **Senator Henry Stern**, CA State Senate - 27<sup>th</sup> District  
 Topic: As Chair of Senate Committee on Natural Resources, Senator Stern is uniquely positioned to brief the group and take questions regarding how our state is stewarding its resources, and leveraging private sector expertise to solve its issues.  
 Location: State Capitol Room 437
- 11:00 am**      **Assemblymember Brian Maienschein**, CA State Assembly - 77<sup>th</sup> District  
 Topic: Hear about the upcoming flurry of legislation to be considered from one of the San Diego delegation's veteran legislators, and weigh in with priorities.  
 Location: State Capitol Room 437
- 11:15 am**      **Karla Nemeth**, Director - CA State Department of Water Resources  
 Topic: Learn about the state's strategies to address water reliability, supply and its ambitious future plans.  
 Location: State Capitol Room 437
- 12:00 pm**      **Delegation Luncheon** - *Sponsored by Metropolitan Water District*  
**Lenny Mendonca**, Chief Economic & Business Advisor, Director of the Governor's Office of Business & Economic Development (Go-Biz)  
 Location: Cafeteria 15L, 1116 15<sup>th</sup> St., Ultra Room
- 1:30 pm**      **Undersecretary Elissa Konove + Staff**, CA State Transportation Agency  
 Topic: Hear about plans to improve our transportation systems and express San Diego's critical needs.



**A. GONZALEZ**

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY**  
**TRAVEL EXPENSE REIMBURSEMENT REPORT - Authority Employees**  
 (To be completed within 30 days from travel return date for domestic travel; 45 days for international travel)

Refer to Authority Policy 3.30 - Business and Travel Expense Reimbursement Policy, outlining appropriate reimbursable expenses. Attach all required supporting documentation. All receipts must be detailed (credit card receipts do not provide sufficient detail). Any special items should be explained in the space provided below.

Policy 3.30 - Business and Travel Expense Reimbursement

Business and Travel Reimbursement Guidelines

Employee/Trip Information: \_\_\_\_\_ Date: 2/20/2020  
 Name: Amy Gonzalez Dept: General Counsel 16  
 Departure Date: 1/30/2020 Return Date: 1/31/2020 Report Due: 3/1/20  
 Destination: Amy Gonzalez  
 Business Purpose: 2019 Steering Group Meeting

Expense Items not included in Per Diem	Authority Prepaid Expenses	Employee Paid Expenses							TOTAL
		1/30/20 Thursday	1/31/20 Friday	Saturday	Sunday	Monday	Tuesday	Wednesday	
Air Fare, Railroad, Bus	370.96								-
Conference Fees									-
Rental Car									-
Gas									-
Parking & Tolls									-
Mileage - Attach mileage form									-
Taxi / TNC / Shuttle Fare		17.49	16.15						33.64
Lodging		134.91							134.91
Telephone, Internet and Fax									-
Laundry									-
Miscellaneous:									-
	\$ - 370.96								\$ 168.55

Expense items included in Per Diem: \_\_\_\_\_  
 Meals will be reimbursed at established Per Diem rates. Receipts shall not be required except for authorized meals above per diem rate (approved by CEO or Vice President below). If a meal is provided by a conference or meeting, do not include the meal for reimbursement below. On first travel day, only include lunch and dinner if flight departs after 9:00 a.m. On last travel day, only include breakfast and lunch if flight returns before 6:00 p.m.

GSA Per Diem for Domestic	US Dept of State Per Diem for International						
	1/30/20 Thursday	1/31/20 Friday	Saturday	Sunday	Monday	Tuesday	Wednesday
Breakfast	14.00	14.00					14.00
Lunch	14.00	14.00					28.00
Dinner	23.00	23.00					46.00
Incidentals	5.00	5.00					10.00
Total M&IE	42.00	56.00					98.00
Approved Meal Exception Above Per Diem Rate <sup>1</sup>							
Total Meal and Incidentals Expenses	\$ 42.00	\$ 56.00	\$	\$	\$	\$	\$ 98.00

Explanation: Substantiation for exception should be attached	Trip Grand Total	637.51
	Less Cash Advance (Attach copy of Authority check)	
	Less Expenses Prepaid by Authority	370.96
	Due Traveler - If positive amount, prepare check request	
	Due Authority - If negative, attach check payable to SDCRAA	\$ 266.55

Note: Send this report to Accounting even if the amount is \$0.

By signing below, TRAVELER: (a) acknowledges understanding and agreeing to be bound by Authority Policy 3.30 - Business and Travel Expense Reimbursement Policy; (b) certifies that this report is true and correct and all claimed expenses were incurred in connection with official Authority business; and (c) understands that any purchases/claims that are not allowed will be traveler's responsibility. By signing below, ADMINISTRATOR certifies, based on reasonable inquiry, that expenses approved in this report were reasonable, necessary, directly related to the Authority's business, and that they are reimbursable under Authority Policy 3.30.

Prepared By: Kendy Rios Ext.: \_\_\_\_\_  
 Traveler's Signature: Amy L Date: 2/20/2020  
 Administrator's Signature: [Signature] Date: 3/25/20

CEO/Vice President Approval<sup>1</sup>: \_\_\_\_\_ Date: \_\_\_\_\_  
 (Required if meal(s) reimbursed above the Per Diem Rate)



**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY  
OUT-OF-TOWN TRAVEL REQUEST**

**GENERAL INSTRUCTIONS:**

- A. All out-of-town travel requests must conform to applicable provisions of Policy 3.30.
- B. Once traveler completes form, submit to the traveler's Administrator for approval (for Board Members, President/CEO, General Counsel and Chief Auditor, Administrator is Board Executive Committee).

**TRAVELER INFORMATION:**

Traveler Name: Amy Gonzalez Department: 15  
 Position:  Board Member  President/CEO  General Counsel  Chief Auditor  
 All Other Authority Employees

DATE OF REQUEST: 1/7/2020 DATE OF DEPARTURE/RETURN: 1/30/2020 / 2/1/2020

**DESTINATION / BUSINESS PURPOSE:**

Destination: Albuquerque, NM Business Purpose: Steering Group Meeting

**PROJECTED OUT-OF-TOWN TRAVEL EXPENSES:**

A. Transportation Costs:		
• Airfare <input type="checkbox"/> <i>check box for business class or equivalent (international only)</i>		\$ 300
• Rental Car		\$
• Other Transportation (Taxi, TNC, Train, Bus)		\$ 60.00
• Auto (Gas, Parking/Tolls, Mileage)		\$
B. Lodging		\$ 150.00
C. Meals and Incidental Expenses ( <i>Per Diem</i> )		\$ 50.00
D. Seminar and Conference Fees		\$
E. Entertainment		\$
TOTAL PROJECTED TRAVEL EXPENSES		\$

**CERTIFICATION BY TRAVELER**

By my signature below, I certify the following:

- The above-listed projected out-of-town travel expenses conform to Policy 3.30, are reasonable and directly related to Authority business; and
- I have attended training regarding my responsibilities pursuant to Policy 3.30 within the past two years.

Travelers Signature: Amy Gonzalez Date: 1/7/2020

**CERTIFICATION BY ADMINISTRATOR** *(If Administrator is Executive Committee, Clerk certifies below.)*

By my signature below, I certify the following:

- I have reviewed this out-of-town travel request and made inquiries to determine that the out-of-town travel and identified expenses are directly related to and necessary for the advancement of the Authority's business and reasonable in comparison to the anticipated benefits to the Authority; and
- I have attended training regarding my responsibilities pursuant to Policy 3.30 within the past two years.

Administrator's Signature: \_\_\_\_\_ Date: \_\_\_\_\_

**AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE**

I, DUSTIN HEICK (CLERK 1), certify that this document was approved  
(Name of Clerk)  
 by the Executive Committee at its 1. 27. 2020 meeting.  
(Meeting Date)



# FY 2020 Per Diem Rates for New Mexico

## Meals & Incidentals (M&IE) Breakdown

Primary Destination	County	M&IE Total	Continental Breakfast/Breakfast	Lunch	Dinner	Incidental Expenses	First & Last Day of Travel
Standard Rate	Applies for all locations without specified rates	\$55	\$13	\$14	\$23	\$5	\$41.25



Traveltrust Corporation  
 374 North Coast Hwy 101  
 Encinitas, CA 92024  
 Phone: (760) 635-1700



Friday, 17JAN 2020 2:45 PM EST

Passengers: AMY GONZALEZ (16)

Agency Reference Number: TQNOCG

Click here to view your current itinerary or ETicket receipt on-line: [tripcase.com](http://tripcase.com)

Southwest Airlines Confirmation TU8J2R

Please review your itinerary and report any discrepancies to Traveltrust within 24hrs of receipt

PER MANDATORY IATA RESOLUTION 830D,  
 YOUR CONTACT DETAILS HAVE BEEN GIVEN  
 TO THE AIRLINE FOR FLIGHT MODIFICATIONS ONLY.

**AIR Thursday, 30JAN 2020** 

**Southwest Airlines**

From: San Diego CA, USA

To: Albuquerque NM, USA

Stops: Nonstop

Equipment: Boeing 737-700 Jet

DEPARTS SAN TERMINAL 1

Southwest Airlines Confirmation number is TU8J2R

**Flight Number:** 2145

**Depart:** 1:30 PM

**Arrive:** 4:10 PM

**Duration:** 1 hour(s) 40 minute(s)

**Status:** CONFIRMED

**Class:** L- Coach/Economy

**Miles:** 627 / 1003 KM

**AIR Friday, 31JAN 2020** 

**Southwest Airlines**

From: Albuquerque NM, USA

To: Phoenix AZ, USA

Stops: Nonstop

Equipment: Boeing 737-700 Jet

ARRIVES PHX TERMINAL 4

Southwest Airlines Confirmation number is TU8J2R

**Flight Number:** 1821

**Depart:** 7:25 PM

**Arrive:** 8:45 PM

**Duration:** 1 hour(s) 20 minute(s)

**Status:** CONFIRMED

**Class:** L- Coach/Economy

**Miles:** 329 / 526 KM

**AIR Friday, 31JAN 2020** 

**Southwest Airlines**

From: Phoenix AZ, USA

To: San Diego CA, USA

Stops: Nonstop

Equipment: Boeing 737-700 Jet

DEPARTS PHX TERMINAL 4 - ARRIVES SAN TERMINAL 1

Southwest Airlines Confirmation number is TU8J2R

**Flight Number:** 0658

**Depart:** 9:45 PM

**Arrive:** 9:55 PM

**Duration:** 1 hour(s) 10 minute(s)

**Status:** CONFIRMED

**Class:** L- Coach/Economy

**Miles:** 304 / 486 KM

THIS TICKET IS NON-REFUNDABLE AND MUST BE USED FOR THE FLIGHTS BOOKED. IF THE RESERVATION IS NOT USED OR CANCELLED BEFORE THE DEPARTURE OF YOUR FLIGHTS IT MAY HAVE NO VALUE. CONTACT TRAVELTRUST BEFORE YOUR OUTBOUND FLIGHT IF CHANGE IS NECESSARY. SOUTHWEST AIRLINES CONFIRMATION NUMBER - TU8J2R FOR EMERGENCY SERVICE FROM UNITED STATES - 888-221-6043

**Ticket/Invoice Information**

Ticket for: AMY GONZALEZ  
Ticket Nbr: WN2162000499 Electronic Tkt: No Amount: 340.96  
Base: 282.20 Tax: 58.76  
Charged to: AX\*\*\*\*\*1013

Service fee: AMY GONZALEZ  
Date issued: 1/17/2020  
Document Nbr: XD0794184206 Amount: 30.00  
Charged to: AX\*\*\*\*\*1013

Total Tickets: 340.96  
Total Fees: 30.00  
Total Amount: 370.96



**Click here 24 hours in advance to obtain boarding passes:**  
[SOUTHWEST](#)

**Click here to review Baggage policies and guidelines:**  
[SOUTHWEST](#)

TSA Guidance- a government issued photo id is needed for checkin.  
Please allow minimum 3 hour check-in for International flights and 2 hours for Domestic.  
For Additional security information visit [www.tsa.gov](http://www.tsa.gov).  
All coupons related to this ticket must be used in the sequence purchased or you may be subject to a change in airfare per the carrier's discretion.  
Follow us on Twitter @Traveltrustcorp

Thank you for choosing Traveltrust!  
Our Business Hours are Sunday 10pm - Friday 10pm Pacific  
Saturday from 9am-1pm Pacific.  
For EMERGENCY AFTERHOURS assistance in the US, please call 888-221-6043 and use VIP Code SJE72.  
You can also use the Direct Dial Number 682-233-1914 or the collect number 682-647-0061.  
Each call is billable at a minimum \$25.00 per call/reservation



**HOTEL ALBUQUERQUE**  
at old town

Ms. Amy Gonzalez  
po box 82776  
San Diego, CA 92138  
United States

Room No. : 0906  
Arrival : 01-30-20  
Departure : 01-31-20  
Folio No. : 94984282  
Conf. No. : 131521105  
Cashier ID : 3

INFORMATION INVOICE

Group Code : 20ACI

Page No. 1 of 1

Date	Description	Charges	Credits
01-30-20	Room Revenue	109.00	
01-30-20	Occupancy Tax	5.45	
01-30-20	Hospitality Tax	1.09	
01-30-20	Sales Tax	8.58	
01-30-20	Amenity Fee	10.00	
01-30-20	Sales Tax	0.79	
01-30-20	Visa		134.91 ✓
	<b>Total</b>	134.91	134.91
	<b>Balance</b>		0.00

Hotel Albuquerque at Old Town  
800 Rio Grande Boulevard NW  
Albuquerque, New Mexico 87104  
Phone 505/843.6300 Fax 505/842.8426  
www.HotelABQ.com

Rios Kendy

To: Gonzalez Amy  
Subject: RE: Thanks for tipping! We've updated your Thursday afternoon trip receipt

From: Uber Receipts <[uber.us@uber.com](mailto:uber.us@uber.com)>  
Sent: Friday, January 31, 2020 3:49 PM  
To: Gonzalez Amy <[agonzale@san.org](mailto:agonzale@san.org)>  
Subject: Thanks for tipping! We've updated your Thursday afternoon trip receipt

Total: \$17.49  
Thu, Jan 30, 2020

## Thanks for tipping, Amy

Thanks for tipping! We've updated  
your Thursday afternoon trip  
receipt

**Total** **\$17.49** ✓

---

Trip Fare	\$11.54
-----------	---------

Subtotal	\$11.54
----------	---------

Tolls, Surcharges, and Fees 	\$4.95
---	--------

Tip

\$1.00

Amount Charged



Apple Pay Switch

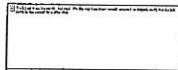
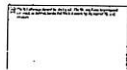
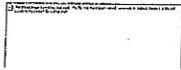
\$16.49



Apple Pay Switch

\$1.00

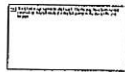
You rode with Llover



gambelle

Has passed a multi-step safety screen

4.88 Rating



Llover is known for: Excellent Service

How was your ride?

Rate Or Tip

Rate Or Tip

When you ride with Uber, your trips are insured in case of a covered accident. Learn more.

Rios Kendy

To: Gonzalez Amy  
Subject: RE: Thanks for tipping! We've updated your Friday afternoon trip receipt

From: Uber Receipts <uber.us@uber.com>  
Sent: Saturday, February 1, 2020 8:34 AM  
To: Gonzalez Amy <agonzale@san.org>  
Subject: Thanks for tipping! We've updated your Friday afternoon trip receipt

Total: \$16.15  
Fri, Jan 31, 2020

## Thanks for tipping, Amy

Thanks for tipping! We've updated  
your Friday afternoon trip receipt

**Total** **\$16.15**

---

Trip Fare	\$10.20
Subtotal	\$10.20
Tolls, Surcharges, and Fees 	\$4.95
Tip	\$1.00

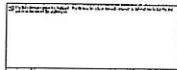
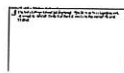
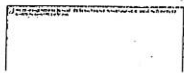


Amount Charged

 Apple Pay Switch \$15.15

 Apple Pay Switch \$1.00

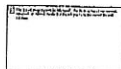
You rode with Isaiah



Isaiah

Has passed a multi-step safety screen

4.95 Rating



Isaiah is known for:  
Excellent Service

How was your ride?

Rate Or Tip  
Rate Or Tip

When you ride with Uber, your trips are insured in case of a covered accident. Learn more.

**DRAFT**

**Agenda for ACI-NA Legal Committee Steering Group Meeting**

**Friday, January 31, 2020**

**Albuquerque, New Mexico**

**Dial-in Number: 415-655-0002**

**Conference Code: 460 346 62#**

**Hotel Albuquerque at Old Town**

**800 Rio Grande Blvd NW**

**Albuquerque, NM 87104**

**Thursday, January 30**

**Steering Group Dinner**

**6:30 PM**

**Seasons Grill Old Town**

**<http://seasonsabq.com/private-rooms/>**

**Balthazar Room**

**2031 Mountain Road Northwest**

**Albuquerque, NM 87104**

**Friday, January 31, 2020**

**Steering Group Meeting**

**9:00 AM**

**Hotel Albuquerque at Old Town**

**9:00-9:05 I. Welcome, Introductory Remarks by New Leadership**

*Chair: Peter Pierotti*

*Vice Chair: Sheryl Bregman*

*Immediate Past Chair: Debra Braga*

**9:05-9:15 II. Discussion of Transition of ACI-NA General Counsel**

**Tom Devine and Pablo Nuesch**

**9:15-10:00 III. Consideration of Potential Vacancies on Steering Group and Potential New Members.**

- A. There are currently three (3) airport vacancies to fill, and one (1) new WBP/Associate position. Are there any additional upcoming retirements from the Steering Group?
- B. ACI-NA's New 1-Year Term New Young Airport Professional Position
  - a. Airport Member
  - b. WBP/Associate Member (Steve Osit is eligible, or we can add a new young WBP/Associate)

**Link to Steering Group Standards:** <https://tinyurl.com/tjcu28a>

**10:00 – 10:15 IV. Brief Discussion of Committee Work Plan and Committee Board Report (submitted to ACI-NA Board for its February meeting)**

- A. 2020 Work Plan.
- B. 2020 Winter Board Report.

**10:15-11:00 V. Upcoming Meeting Locations**

- A. Conferences
  - a. Spring 2020 – Chicago The Blackstone
  - b. Fall 2020 -- Grand Rapids
  - c. Spring 2021 – Tucson -- Loews Ventana Canyon Resort  
<https://tinyurl.com/y3dxbc9y>
  - d. Fall 2021 – Toronto
  - e. Spring 2022 -- \_\_\_\_\_
  - f. Fall 2022 – Minneapolis
  
- B. Stand-alone Steering Group Meetings
  - a. Summer 2020 – Edmonton
  - b. Winter 2021 – San Diego
  - c. Summer 2021 -- \_\_\_\_\_

**11:00-11:30 VI. Potential Collaborations with Risk Management Committee, Finance, and/or Environmental Committees?**

**11:30-11:45 VII. Break**

**11:45-1:15 VIII. Working Lunch –**

**Round Robin** -- Discussion of issues of interest to Steering Group Members.

**1:15-4:30 PM IX. Set Program for Spring Meeting**

**A. Working Schedule**

Wednesday April 29 1:00 PM – 5:00 PM

Thursday April 30 8:30 AM- Noon

Friday May 1 9:00 AM – 5:00 PM

Saturday May 2 8:30 AM – 12:30 PM

**Potential Topics that have been suggested:**

1. **FAA Legal Update** Arjun Garg, FAA Chief Counsel (Invited)
2. **TSA Update** – Security Topics of Concern to Airport Lawyers Francine Kerner, Susan Proznitz
3. **Litigation Update** – Turo -- LAX, BOS, TPA (Anderson Krieger, Michael Stephens), Santa Monica -- Do complainants have any role in FAA's review of proposed corrective actions? Can FAA can order a refund in a Pt. 16 proceeding? (A&K); Other cases
4. **Roundtable** -- Badge revocation programs/due process issues; Emerging conflicts with state legislation limiting taxes/fees and federal airport obligations; other issues.
5. **Topics for Jamie Rhee, Chicago Commissioner of Aviation (and former Legal Committee Member) to Address**
6. **Ethics – Topic?**
7. **PFAS** – Update on the national regulatory picture, navigating Federal and State authorities, public interest, environmental and workforce issues, and best practices for minimizing liability and maintaining positive community relationships in light of past and future use of firefighting foam. (Paul Pernerewski, Connecticut Airport Authority; Mort Ames (City of Chicago); John Putnam, State of Colorado; Barnes & Thornburg; Flaster Greenberg; Anderson Krieger)
8. **General Counsel Panel -- Practical Issues in Working with Airport Clients** (Steering Group Members, possibly also Jamie Rhee to give Client perspective )
9. **CFIUS Issues** – Final Treasury rule relating to investments by foreign entities in real estate at large hub, joint use, and cargo airports. (Dan Reimer; John McLaughlin, Seattle?)
10. **Responding to Agency (FAA/TSA) Investigations** – process and procedure, what to do, practical tips for conducting internal investigations, dealing with potential criminal activity/investigations and civil penalty actions
11. **Administration's Proposed changes to NEPA and what it means for airports** (KKR, A&K)

12. **Status of drone policies and regulations affecting airports.** How airports may benefit from FAA's recent remote identification rulemaking; the role for airports in developing and navigating federal, state and local regulatory and enforcement schemes, including counter-UAS strategies. (Alpita Shah, Chico Nunes, KKR, A&K, individual airport lawyers)
13. **Non-Aeronautical Development After Enactment of Section 163** (Curtailling FAA Authority over airport development). How to take advantage of FAA Reauthorization Act Section 163 and key issues in non-aeronautical leases. (Brian Werst (Spokane), Cameron Boyd, KKR, A&K,)
14. **Greenhouse gas/carbon taxing.** What is the FAA position? State and Local initiatives and incentives. Do carbon offset efforts conflict with revenue use rules (e.g. carbon offset kiosks, with revenue going to mitigation projects off-airport)?
15. **Use and Lease Agreements in a Post-Preferential Use World** – including issues such as defining signatory airlines, debt coverage, days cash on hand, and other financial challenges, legal issues raised by gate constraints and options to address them, and, as always airport vs. airline control. How to deal with changes in airline approaches.
16. **Memoranda of Agreement** with FAA, TSA, CBP: who is responsible for what? How far can an airport push?
17. **Airline Consortiums** What airport lawyers need to know – basic legal issues raised by airline consortiums for fuel systems and terminal/equipment services in a time when the airlines are pressing for more terminal consortiums and many airports are facing the consortium issues for the first time.
18. **Airport Proprietary exclusive** – what is it, how to exercise it, why to exercise it, and what can go wrong?
19. **Obstruction management** – Part 77, aviation easements, zoning, conflicting development in jurisdictions the airport does not control.
20. **Dealing with unsolicited development proposals**
21. **Innovative financing of large capital projects**
22. **Other Topics?**

4:30-5:00 PM X.      **Other Business**

5 PM                  **XI.      Adjourn**

**M. KERSEY**

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY**  
**TRAVEL EXPENSE REIMBURSEMENT REPORT - Board Members, President/CEO, General Counsel, Chief Auditor**  
 (To be completed within 30 days from travel return date for domestic travel; 45 days for international travel)

Refer to Authority Policy 3.30 - Business and Travel Expense Reimbursement Policy, outlining appropriate reimbursable expenses. Attach all required supporting documentation. All receipts must be detailed (credit card receipts do not provide sufficient detail). Any special items should be explained in the space provided below.

Policy 3.30 - Business and Travel Expense Reimbursement

Business and Travel Reimbursement Guidelines

**Employee/Trip Information**

Date: 3/2/2020

Name: Mark Kersey Dept: 2 - Board Services  
 Departure Date: 2/25/2020 Return Date: 2/26/2020 Report Due: 3/27/20  
 Destination: Sacramento, CA.  
 Business Purpose: San Diego Chamber 2020 Leadership Delegation to Sacramento

Expense Items not included in Per Diem	Authority Prepaid Expenses	Employee Paid Expenses							TOTAL
		2/25/20	2/26/20	2/27/20	2/28/20	2/29/20	3/1/20	3/2/20	
		Tuesday	Wednesday	Thursday	Friday	Saturday	Sunday	Monday	
Air Fare, Railroad, Bus		97.96							97.96
Conference Fees									-
Rental Car									-
Gas									-
Parking & Tolls									-
Mileage - Attach mileage form									-
Taxi / TNC / Shuttle Fare		10.74							10.74
Lodging			335.80						335.80
Telephone, Internet and Fax									-
Laundry									-
*Miscellaneous:									-
	\$	108.70	335.80						\$ 444.50

Expense Items included in Per Diem:		Meals will be reimbursed at established Per Diem rates. Receipts shall not be required except for authorized meals above per diem rate (approved by CEO or Vice President below). If a meal is provided by a conference or meeting, do not include the meal for reimbursement below. On first travel day, only include lunch and dinner if flight departs after 9:00 a.m. On last travel day, only include breakfast and lunch if flight returns before 6:00 p.m.							
Meals & Incidental Expenses (M&IE)									
GSA Per Diem for Domestic		US Dept of State Per Diem for International							
Enter Daily Per Diem Rate		2/25/20	2/26/20	2/27/20	2/28/20	2/29/20	3/1/20	3/2/20	
		Tuesday	Wednesday	Thursday	Friday	Saturday	Sunday	Monday	
Breakfast	\$16.00								
Lunch	\$17.00								
Dinner	\$28.00	28.00							
Incidentals	\$5.00								
Total M&IE	\$66.00								
Total Meal and Incidental Expenses		\$ 28.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	28.00

Explanation: Substantiation for exception should be attached	Trip Grand Total	472.50
	Less Cash Advance (Attach copy of Authority check)	-
	Less Expenses Prepaid by Authority	-
	Due Traveler - if positive amount, prepare check request	
	Due Authority - if negative, attach check payable to SDCRAA	\$ 472.50

Note: Send this report to Accounting even if the amount is \$0.

By signing below, TRAVELER: (a) acknowledges understanding and agreeing to be bound by Authority Policy 3.30 - Business and Travel Expense Reimbursement Policy; (b) certifies that this report is true and correct and all claimed expenses were incurred in connection with official Authority business; and (c) understands that any purchases/claims that are not allowed will be traveler's responsibility. By signing below, ADMINISTRATOR certifies, based on reasonable inquiry, that expenses approved in this report were reasonable, necessary, directly related to the Authority's business, and that they are reimbursable under Authority Policy 3.30.

Prepared By: Linda Gehlken Ext.: x4557  
 Traveler's Signature: [Signature] Date: 3-3-20

**AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE (To be completed by Clerk)**

I, \_\_\_\_\_ hereby certify that this document was approved by the Executive Committee at it's meeting on \_\_\_\_\_

Clerk Signature: \_\_\_\_\_ Date: \_\_\_\_\_  
 Administrator's Signature: [Signature] Date: 3/25/20

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY  
OUT-OF-TOWN TRAVEL REQUEST**

GENERAL INSTRUCTIONS:

- A. All out-of-town travel requests must conform to applicable provisions of Policy 3.30.
- B. Once traveler completes form, submit to the traveler's Administrator for approval (for Board Members, President/CEO, General Counsel and Chief Auditor, Administrator is Board Executive Committee).

TRAVELER INFORMATION:

Traveler Name: Mark Kersey Department: Board Services/2  
 Position:  Board Member  President/CEO  General Counsel  Chief Auditor  
 All Other Authority Employees

DATE OF REQUEST: 1/8/2020 DATE OF DEPARTURE/RETURN: 2/25/2020 / 2/26/2020

DESTINATION / BUSINESS PURPOSE:

Destination: Sacramento, California Business Purpose: SD Chamber 2020 Leadership Delegation to Sacramento

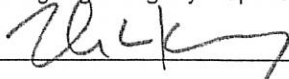
PROJECTED OUT-OF-TOWN TRAVEL EXPENSES:

A. Transportation Costs:	
• Airfare <input type="checkbox"/> check box for business class or equivalent (international only)	\$ 400.00
• Rental Car	\$
• Other Transportation (Taxi, TNC, Train, Bus)	\$
• Auto (Gas, Parking/Tolls, Mileage)	\$
B. Lodging	\$ 300.00
C. Meals and Incidental Expenses (Per Diem)	\$ 100.00
D. Seminar and Conference Fees	\$ n/a
E. Entertainment	\$
TOTAL PROJECTED TRAVEL EXPENSES	\$ 800.00

**CERTIFICATION BY TRAVELER**

By my signature below, I certify the following:

- 1. The above-listed projected out-of-town travel expenses conform to Policy 3.30, are reasonable and directly related to Authority business; and
- 2. I have attended training regarding my responsibilities pursuant to Policy 3.30 within the past two years.

Travelers Signature:  Date: 1/13/20

**CERTIFICATION BY ADMINISTRATOR** (If Administrator is Executive Committee, Clerk certifies below.)

By my signature below, I certify the following:

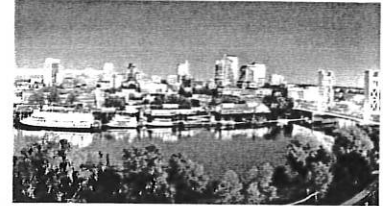
- 1. I have reviewed this out-of-town travel request and made inquiries to determine that the out-of-town travel and identified expenses are directly related to and necessary for the advancement of the Authority's business and reasonable in comparison to the anticipated benefits to the Authority; and
- 2. I have attended training regarding my responsibilities pursuant to Policy 3.30 within the past two years.

Administrator's Signature:  Date: 1/14/20

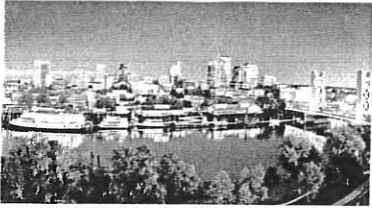
**AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE**

I, DUSTIN HEICK (Assistant Authority Clerk), certify that this document was approved  
(Name of Clerk)  
 by the Executive Committee at its 1.27.2020 meeting.  
(Meeting Date)





- 11:30 am**      **Delegation Briefing & Luncheon** - *Sponsored by Charter Communications*  
**Addressing California's Wildfire Challenges**  
**Mitch Mitchell**, (Moderator), Vice President - SDG&E  
**Mark Ghilarducci**, Director - CA Office of Emergency Services  
**Gary Clark**, Vice President - NV5, Inc.  
**Chief Thom Porter**, Director - CalFire  
Location: Citizen Hotel (926 J St.) Metropolitan Terrace
- 12:45 pm**      **Delegation Photo** Location: Citizen Hotel (926 J St.) Metropolitan Terrace
- 1:15 pm**      **Assemblymember Todd Gloria**, CA State Assembly - 78<sup>th</sup> District  
Topic: Hear from San Diego's own Assemblymember, Todd Gloria about his legislative priorities, and provide feedback about the needs of the business community going into this legislative session.  
Location: State Capitol Room 447
- 2:15 pm**      **Richard Figueroa**, Deputy Cabinet Secretary - Office of Governor Gavin Newsom  
Topic: 2020 California Health Care Outlook  
Location: State Capitol Room 447
- 2:45 pm**      **Assemblymember Tasha Boerner Horvath**, CA State Assembly - 76<sup>th</sup> District  
Topic: Representing the northern, coastal portion of San Diego County, the Assemblymember joins the delegation to share her work as the Chair of the Assembly Select Committee on Sea Level Rise and the California Economy  
Location: State Capitol Room 447
- 3:05 pm**      **Rachel Ehlers**, Principal Fiscal & Policy Analyst  
Topic: As the lead author on a recently published report on sea level rise, Ms. Ehlers will share key takeaways, vulnerabilities in our regional economy, and how the private sector can engage on solutions.  
Location: State Capitol Room 447
- 3:30 pm**      **Housing Discussion**  
**Alexandra Lee**, Economist - Zillow  
**Senator Scott Wiener**, CA State Senate - 11<sup>th</sup> District  
Topic: Combining the data expertise of Zillow and one of the strongest pro-housing voices in the state, this discussion will focus on housing solutions that are currently being considered, and what may be to come.  
Location: State Capitol Room 447
- 4:30 pm**      **(Optional) Todd Gloria for Mayor Fundraiser Reception**  
Join us for a reception to support the Todd Gloria for Mayor campaign. Attendance is limited and RSVP is required, with suggested contribution. RSVP to Sara Kamiab at skamiab@sdchamber.org or 760.685.3445. Location: Provided upon RSVP.
- 5:00 pm**      **Delegation Reception** - *Sponsored by Deloitte*  
Location: The Gualco Group, Inc. 500 Capitol Mall, Ste. 2600



# AGENDA

## Wednesday, February 26

8:00 am

**Delegation Breakfast** - *Sponsored by San Diego County Water Authority*

**Women in Leadership Panel**

**Senate President Pro Tempore Toni Atkins**, CA State Senate - 39<sup>th</sup> District  
**Treasurer Fiona Ma**, CA State Treasurer

**Lt. Governor Eleni Kounalakis**, State of CA

Location: Citizen Hotel (926 J St.) Metropolitan Terrace

>>>Opportunity to win a set of tickets to Congressional Luncheon, a registration to Washington D.C., and Mexico City Delegation trips!

9:30 am

**Future of Work Panel**

Topic: Hear from experts leading the state to answer questions about what our future workforce will need, to be prepared for the careers of the future.

Location: State Capitol Room 437

9:30 am

**Small Meeting: Kimberly Chen**, Health Care Committee Consultant - CA State Senate

Topic: Health Care

Location: State Capitol Room 2191

10:30 am

**Senator Henry Stern**, CA State Senate - 27<sup>th</sup> District

Topic: As Chair of Senate Committee on Natural Resources, Senator Stern is uniquely positioned to brief the group and take questions regarding how our state is stewarding its resources, and leveraging private sector expertise to solve its issues.

Location: State Capitol Room 437

11:00 am

**Assemblymember Brian Maienschein**, CA State Assembly - 77<sup>th</sup> District

Topic: Hear about the upcoming flurry of legislation to be considered from one of the San Diego delegation's veteran legislators, and weigh in with priorities.

Location: State Capitol Room 437

11:15 am

**Karla Nemeth**, Director - Department of Water Resources

Topic: Learn about the state's strategies to address water reliability, supply and its ambitious future plans.

Location: State Capitol Room 437

12:00 pm

**Delegation Luncheon** - *Sponsored by Metropolitan Water District*

**Lenny Mendonca**, Chief Economic & Business Advisor, Director of the Governor's Office of Business & Economic Development (Go-Biz)

Location: Cafeteria 15L, 1116 15<sup>th</sup> St., Ultra Room

1:30 pm

**Undersecretary Elissa Konove + Staff**, CA State Transportation Agency

Topic: Hear about plans to improve our transportation systems and express San Diego's critical needs.

Location: State Capitol Room 126

1/13/2020

Gmail - Fwd: Mark Kersey's 02/25 Sacramento trip (VKX9XS): Your reservation is confirmed.



Heidi Palmer [REDACTED]

**Fwd: Mark Kersey's 02/25 Sacramento trip (VKX9XS): Your reservation is confirmed.**  
2 messages

Mark Kersey [REDACTED]  
To: Heidi Palmer [REDACTED]

Thu, Jan 9, 2020 at 7:32 PM

----- Forwarded message -----

From: Southwest Airlines [REDACTED]  
Date: Wed, Jan 8, 2020 at 8:04 PM  
Subject: Mark Kersey's 02/25 Sacramento trip (VKX9XS): Your reservation is confirmed.  
To: [REDACTED]

Here's your itinerary and other important travel information.  
[View our mobile site](#) | [View in browser](#)



[Manage Flight](#) | [Flight Status](#) | [My Account](#)



Hi Mark,

We're looking forward to flying together! It can't come soon enough. Below you'll find your itinerary, important travel information, and trip receipt. See you onboard soon!

FEBRUARY 25 - FEBRUARY 26  
**SAN** ✈ **SMF**

San Diego to Sacramento

Confirmation # **VKX9XS**

Confirmation date: 01/08/2020

PASSENGER	Mark Kersey
RAPID REWARDS #	266283732
TICKET #	5262158413024
EXPIRATION <sup>1</sup>	January 8, 2021
EST. POINTS EARNED	388

Rapid Rewards® points are only estimations


## Your itinerary

Flight 1: Tuesday, 02/25/2020 Est. Travel Time: 1h 45m [Wanna Get Away®](#)

FLIGHT # 1517	DEPARTS <b>SAN 09:00AM</b>	✈	ARRIVES <b>SMF 10:45AM</b>
------------------	-------------------------------	---	-------------------------------

Gmail - Fwd: Mark Kersey's 02/25 Sacramento trip (VKX9XS): Your reservation is confirmed.  
San Diego Sacramento

Flight 2: Wednesday, 02/26/2020 Est. Travel Time: 1h 25m Wanna Get Away®

<b>FLIGHT</b> <b># 1967</b>	<b>DEPARTS</b> <b>SMF 04:45PM</b> Sacramento		<b>ARRIVES</b> <b>SAN 06:10PM</b> San Diego
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## Payment information

### Total cost

<b>Air - VKX9XS</b>		
Base Fare	\$	64.34
U.S. Transportation Tax	\$	4.82
U.S. 9/11 Security Fee	\$	11.20
U.S. Flight Segment Tax	\$	8.60
U.S. Passenger Facility Chg	\$	9.00
<b>Total</b>	<b>\$</b>	<b>97.96</b>

### Payment

**Visa ending in 4829**  
 Date: January 8, 2020  
**Payment Amount: \$97.96**

Fare Rules: If you decide to make a change to your current itinerary it may result in a fare increase. In the case you're left with travel funds from this confirmation number, you're in luck! We're happy to let you use them towards a future flight for the individual named on the ticket, as long as the new travel is completed by the expiration date.

Your ticket number: 5262158413024

## Prepare for takeoff

- 
**24 hours before your departure:**  
 Check-in on Southwest.com® or using the Southwest Mobile App. Use your mobile device and receive a mobile boarding pass.
- 
**30 minutes before your departure:**  
 Arrive at the gate prepared to board.
- 
**10 minutes before your departure:**  
 This is the last opportunity to board your flight if you are present in the gate area and have met all check-in requirements.

**If you do not plan to travel on your flight:** Things happen, we understand! Please let us know at least 10 minutes prior to your flight's scheduled departure if you won't be traveling. If you don't notify us, you may be subject to our No Show Policy.

See more travel tips

## Don't miss out on automatic check-in

EarlyBird Check-In® reserves your boarding position at 36 hours before your flight, earlier than regular check-in.

[Get it now >](#)

*The*  
**CITIZEN**  
HOTEL

AUTOGRAPH COLLECTION<sup>SM</sup>  
HOTELS

Mark Kersey  
xxx  
xxx NE 11111  
United States

Room Number: 1002  
Arrival Date: 02-25-20  
Departure Date: 02-26-20  
CRS Number: 81026138  
Rewards No: XXXXXX4509

Company: *San Diego Regional Chamber of Commerce*

**INVOICE**

Folio No: 222241

Date	Description	Charges	Credits
02-25-20	Room Charge	289.00	
02-25-20	Occupancy Tax	34.68	
02-25-20	City of Sacramento Tourism Asses:	8.67	
02-25-20	CA Tourism Assessment	0.56	
02-25-20	Sacramento Tourism Infrastructure	2.89	
02-26-20	Visa Card XXXXXXXXXXXXXXX3213 XX/XX		335.80
<b>Total</b>		<b>335.80</b>	<b>335.80</b>
<b>Balance</b>		<b>0.00</b>	

Your Marriott Rewards Points/Frequent Flyer Miles earned will be credited to your account and will appear on your next statement.

*The*  
**CITIZEN**  
HOTEL

AUTOGRAPH COLLECTION<sup>SM</sup>  
HOTELS

Mark Kersey  
xxx  
xxx NE 11111  
United States

Room Number: 1002  
Arrival Date: 02-25-20  
Departure Date: 02-26-20  
CRS Number: 81026138  
Rewards No: XXXXXX4509

Company: San Diego Regional Chamber of Commerce

**INVOICE**

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02-25-20	CA Tourism Assessment	0.56	
02-25-20	Sacramento Tourism Infrastructure	2.89	
02-26-20	Visa Card XXXXXXXXXXXXXXX3213 XX/XX		335.80
<b>Total</b>		<b>335.80</b>	<b>335.80</b>
<b>Balance</b>		<b>0.00</b>	

Your Marriott Rewards Points/Frequent Flyer Miles earned will be credited to your account and will appear on your next statement.



Heidi Palmer [redacted]

**Fwd: Your ride with Joaquin on February 25**

1 message

Mark Kersey [redacted]  
To: Heidi Palmer [redacted]

Fri, Feb 28, 2020 at 11:44 AM

----- Forwarded message -----

From: Lyft Ride Receipt [redacted]  
Date: Tue, Feb 25, 2020 at 11:21 AM  
Subject: Your ride with Joaquin on February 25  
To: [redacted]



FEBRUARY 25, 2020 AT 10:59 AM

**Thanks for riding with Joaquin!**



100% of tips go to drivers. [Add a tip](#)

Lyft fare (11.46mi, 15m 18s)	\$21.45
Tip	\$4.29
Lyft Lyft Credits	-\$15.00

VISA Visa \*3213

**\$10.74**




- **Pickup 10:59 AM**  
6651 Lindbergh Dr, , CA
- **Drop-off 11:14 AM**  
974 J St, Sacramento, CA



**Ride for work? Get Rewarded**  
Create a business profile to earn \$5 in personal



 An official website of the United States government



# FY 2020 Per Diem Rates for Sacramento, California

I'm interested in:

## Lodging by month (excluding taxes) | October 2019 - September 2020

Cities not appearing below may be located within a county for which rates are listed. To determine what county a city is located in, visit the National Association of Counties (NACO) website (a non-federal website).

Primary Destination ⓘ	County ⓘ	2019 Oct	Nov	Dec	2020 Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
Sacramento	Sacramento	\$140	\$140	\$140	\$140	\$140	\$140	\$140	\$140	\$140	\$140	\$140	\$140

## Meals & Incidentals (M&IE) Breakdown ⓘ

Use this table to find the following information for federal employee travel:

**M&IE Total** - the full daily amount received for a single calendar day of travel when that day is neither the first nor last day of travel.

**Breakfast, lunch, dinner, incidentals** - Separate amounts for meals and incidentals. M&IE Total = Breakfast + Lunch + Dinner + Incidentals. Sometimes meal amounts must be deducted from trip voucher. See More Information

**First & last day of travel** - amount received on the first and last day of travel and equals 75% of total M&IE.

Primary Destination ⓘ	County ⓘ	M&IE Total	Continental Breakfast/Breakfast	Lunch	Dinner	Incidental Expenses	First & Last Day of Travel ⓘ
Sacramento	Sacramento	\$66	\$16	\$17	\$28	\$5	\$49.50

# **TRAVEL REQUEST**

**KIM BECKER**

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY  
OUT-OF-TOWN TRAVEL REQUEST**

**GENERAL INSTRUCTIONS:**

- A. All out-of-town travel requests must conform to applicable provisions of Policy 3.30.
- B. Once traveler completes form, submit to the traveler's Administrator for approval (for Board Members, President/CEO, General Counsel and Chief Auditor, Administrator is Board Executive Committee).

**TRAVELER INFORMATION:**

Traveler Name: Kimberly J. Becker Department: Executive, BU6  
 Position:  Board Member  President/CEO  General Counsel  Chief Auditor  
 All Other Authority Employees

DATE OF REQUEST: 02/24/20 DATE OF DEPARTURE/RETURN: 05/05/2020 / 05/06/2020

**DESTINATION / BUSINESS PURPOSE:**

Destination: Oakland, CA Business Purpose: FAA Noise Forum

**PROJECTED OUT-OF-TOWN TRAVEL EXPENSES:**

A. Transportation Costs:	
• Airfare <input type="checkbox"/> <i>check box for business class or equivalent (international only)</i>	\$ <u>300.00</u>
• Rental Car	\$ _____
• Other Transportation (Taxi, TNC, Train, Bus)	\$ <u>50.00</u>
• Auto (Gas, Parking/Tolls, Mileage)	\$ _____
B. Lodging	\$ <u>250.00</u>
C. Meals and Incidental Expenses ( <u>Per Diem</u> )	\$ <u>100.00</u>
D. Seminar and Conference Fees	\$ _____
E. Entertainment	\$ _____
<b>TOTAL PROJECTED TRAVEL EXPENSES</b>	<b>\$ <u>700.00</u></b>

**CERTIFICATION BY TRAVELER**

By my signature below, I certify the following:

1. The above-listed projected out-of-town travel expenses conform to Policy 3.30, are reasonable and directly related to Authority business; and
2. I have attended training regarding my responsibilities pursuant to Policy 3.30 within the past two years.

Travelers Signature: Kimberly J. Becker Date: 2/27/2020

**CERTIFICATION BY ADMINISTRATOR** (If Administrator is Executive Committee, Clerk certifies below.)

By my signature below, I certify the following:

1. I have reviewed this out-of-town travel request and made inquiries to determine that the out-of-town travel and identified expenses are directly related to and necessary for the advancement of the Authority's business and reasonable in comparison to the anticipated benefits to the Authority; and
2. I have attended training regarding my responsibilities pursuant to Policy 3.30 within the past two years.

Administrator's Signature: [Signature] Date: 3/25/20

**AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE**

I, \_\_\_\_\_, (Name of Clerk) certify that this document was approved by the Executive Committee at its \_\_\_\_\_ meeting. (Meeting Date)

## Casey Diane

---

**Subject:** FAA Noise Forum  
**Location:** Oakland International Airport  
  
**Start:** Wed 5/6/2020 8:00 AM  
**End:** Wed 5/6/2020 4:00 PM  
  
**Recurrence:** (none)  
  
**Meeting Status:** Accepted  
  
**Organizer:** Rock, Shannon CTR (FAA)  
  
**Categories:** Out of Office

Noise Forum Members,

It's been brought to our attention that there is a conflict with the Noise Forum on its currently scheduled date (May 14) that will prevent a significant number of people from attending. Therefore we are rescheduling to Wednesday, May 6. I apologize for any inconvenience this brings to those that have moved other meetings around to make the original date work. Kristi McKenney has still offered to host us in Oakland (thank you Kristi!), additional information about specific locations and hotels will be forthcoming.

Questions, feel free to reach out to me.

Regards,  
Shannon  
206-231-2416



U.S. General Services Administration

# FY 2020 Per Diem Rates for Oakland, California

Meals &amp; Incidentals (M&amp;IE) Breakdown

Primary Destination	County	M&IE Total	Continental Breakfast/Breakfast	Lunch	Dinner	Incidental Expenses	First & Last Day of Travel
Oakland	Alameda	\$66	\$16	\$17	\$28	\$5	\$49.50

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY  
OUT-OF-TOWN TRAVEL REQUEST**

**GENERAL INSTRUCTIONS:**

- A. All out-of-town travel requests must conform to applicable provisions of Policy 3.30.
- B. Once traveler completes form, submit to the traveler's Administrator for approval (for Board Members, President/CEO, General Counsel and Chief Auditor, Administrator is Board Executive Committee).

**TRAVELER INFORMATION:**

Traveler Name: Kimberly J. Becker Department: Executive, BU6  
 Position:  Board Member  President/CEO  General Counsel  Chief Auditor  
 All Other Authority Employees

DATE OF REQUEST: 02/20/2020 DATE OF DEPARTURE/RETURN: 09/04/2020 / 09/09/2020

**DESTINATION / BUSINESS PURPOSE:**

Destination: Milan, Italy Business: 2020 World Routes Conference

**PROJECTED OUT-OF-TOWN TRAVEL EXPENSES:**

A. Transportation Costs:	
• Airfare <input checked="" type="checkbox"/> <i>check box for business class or equivalent (international only)</i>	\$ 4,500.00
• Rental Car	\$
• Other Transportation (Taxi, TNC, Train, Bus)	\$ 250.00
• Auto (Gas, Parking/Tolls, Mileage)	\$
B. Lodging	\$ 1,400.00
C. Meals and Incidental Expenses ( <u>Per Diem</u> )	\$ 910.00
D. Seminar and Conference Fees	\$ 3,600.00
E. Entertainment	\$
<b>TOTAL PROJECTED TRAVEL EXPENSES</b>	<b>\$ 10,660.00</b>

**CERTIFICATION BY TRAVELER**

By my signature below, I certify the following:

- 1. The above-listed projected out-of-town travel expenses conform to Policy 3.30, are reasonable and directly related to Authority business; and
- 2. I have attended training regarding my responsibilities pursuant to Policy 3.30 within the past two years.

Travelers Signature:  Date: 2/20/2020

**CERTIFICATION BY ADMINISTRATOR** (If Administrator is Executive Committee, Clerk certifies below.)

By my signature below, I certify the following:

- 1. I have reviewed this out-of-town travel request and made inquiries to determine that the out-of-town travel and identified expenses are directly related to and necessary for the advancement of the Authority's business and reasonable in comparison to the anticipated benefits to the Authority; and
- 2. I have attended training regarding my responsibilities pursuant to Policy 3.30 within the past two years.

Administrator's Signature:  Date: 3/25/20

**AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE**

I, \_\_\_\_\_, certify that this document was approved  
(Name of Clerk)  
 by the Executive Committee at its \_\_\_\_\_ meeting.  
(Meeting Date)



# World Routes 2020

The 26th World Route Development Forum  
Milan, Italy • 5 - 8 September 2020

## Event Programme

### Saturday 5 September

- |               |                       |
|---------------|-----------------------|
| 13:00 – 19:00 | Saturday Registration |
| 17:30 – 19:30 | Welcome Party         |

### Sunday 6 September

- |               |                                    |
|---------------|------------------------------------|
| 08:00 – 20:00 | Registration and Diary Advice open |
| 09:00 – 12:20 | Face-to-Face Meetings              |
| 09:20 – 16:25 | Conference Programme               |
| 11:50 – 13:00 | Networking Lunch                   |
| 13:00 – 14:50 | Face-to-Face Meetings              |
| 14:50 – 15:05 | Networking Break                   |
| 15:05 – 16:25 | Face-to-Face Meetings              |



## Monday 7 September

- 07:45 – 18:30 Registration and Diary Advice Open
- 08:30 – 10:50 Face-to-Face Meetings
- 09:00 – 17:25 Conference Programme
- 10:50 – 11:05 Networking Break
- 11:05 – 12:55 Face-to-Face Meetings
- 12:35 – 13:30 Networking Lunch
- 13:30 – 14:20 Face-to-Face Meetings
- 14:30 – 15:20 Fast Track  
Location: Airline Meeting Halls
- 15:20 – 15:35 Networking Break
- 15:35 – 17:25 Face-to-Face Meetings
- 17:05 – 16:25 Exhibitor Networking Session
- 19:30 – 23:30 Networking Evening including World Routes Awards

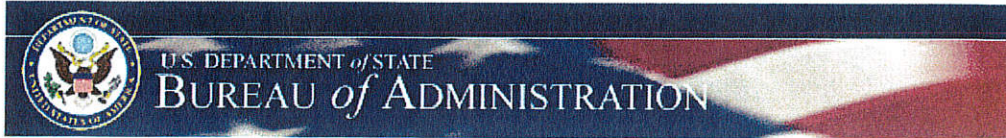
## Tuesday 8 September

- 08:30 – 20:00 Registration and Diary Advice Open
- 09:00 – 10:50 Face-to-Face Meetings
- 10:00 – 12:25 Conference Programme
- 10:50 – 11:05 Networking Break
- 11:05 – 12:25 Face-to-Face Meetings
- 12:25 – 13:45 Networking Lunch hosted by World Routes 2021 Host
- 12:25 – 13:45 Exhibitor Networking Session

13:45 – 15:35	Face-to-Face Meetings
15:35 – 15:50	Networking Break
15:50 – 17:40	Face-to-Face Meetings
17:30 – 19:30	Farewell Reception hosted by World Routes 2021 Host
17:35 – 20:00	Exhibitor Networking Session
18:00 – 18:30	Handover Ceremony
20:00	Event Closes

World Routes 2020

Register your place



**Foreign Per Diem Rates In U.S. Dollars  
DSSR 925**

**ITALY: Milan  
Publication Date: 02/01/2020**

Country Name	Post Name	Season Begin	Season End	Maximum Lodging Rate	M & IE Rate	Maximum Per Diem Rate	Footnote	Effective Date
ITALY	Milan	01/01	12/31	298	182	480	N/A	10/01/2019

\$176	26	44	71	35
\$177	27	44	71	35
\$178	27	45	71	35
\$179	27	45	72	35
\$180	27	45	72	36
\$181	27	45	73	36
\$182	27	46	73	36
\$183	27	46	73	37
\$184	28	46	73	37
\$185	28	46	74	37
\$186	28	47	74	37
\$187	28	47	75	37
\$188	28	47	75	38
\$189	28	47	76	38
\$190	29	47	76	38
\$191	29	48	76	38
\$192	29	48	77	38
\$193	29	48	77	39
\$194	29	49	77	39
\$195	29	49	78	39
\$196	29	49	79	39
\$197	30	49	79	39
\$198	30	50	79	39
\$199	30	50	80	39
\$200	30	50	80	40
\$201	30	50	81	40
\$202	30	51	81	40
\$203	30	51	81	41
\$204	31	51	81	41
\$205	31	51	82	41
\$206	31	52	82	41
\$207	31	52	83	41
\$208	31	52	83	42
\$209	31	52	84	42
\$210	32	52	84	42
\$211	32	53	84	42
\$212	32	53	85	42
\$213	32	53	85	43
\$214	32	54	85	43
\$215	32	54	86	43
\$216	32	54	87	43
\$217	33	54	87	43
\$218	33	55	87	43
\$219	33	55	88	43

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY  
OUT-OF-TOWN TRAVEL REQUEST**

**GENERAL INSTRUCTIONS:**

- A. All out-of-town travel requests must conform to applicable provisions of Policy 3.30.
- B. Once traveler completes form, submit to the traveler's Administrator for approval (for Board Members, President/CEO, General Counsel and Chief Auditor, Administrator is Board Executive Committee).

**TRAVELER INFORMATION:**

Traveler Name: Kimberly J. Becker Department: Executive, BU6  
 Position:  Board Member  President/CEO  General Counsel  Chief Auditor  
 All Other Authority Employees

DATE OF REQUEST: 02/20/2020 DATE OF DEPARTURE/RETURN: 09/11/2020 / 09/15/2020

**DESTINATION / BUSINESS PURPOSE:**

Destination: Grand Rapids, MI Business: ACI-NA Annual Conference & Exhibition


**PROJECTED OUT-OF-TOWN TRAVEL EXPENSES:**

A. Transportation Costs:	
• Airfare <input checked="" type="checkbox"/> <i>check box for business class or equivalent (international only)</i>	\$ 500.00
• Rental Car	\$
• Other Transportation (Taxi, TNC, Train, Bus)	\$ 200.00
• Auto (Gas, Parking/Tolls, Mileage)	\$
B. Lodging	\$ 1,400.00
C. Meals and Incidental Expenses ( <i>Per Diem</i> )	\$ 305.00
D. Seminar and Conference Fees	\$ 795.00
E. Entertainment	\$
<b>TOTAL PROJECTED TRAVEL EXPENSES</b>	<b>\$ 3,200.00</b>

**CERTIFICATION BY TRAVELER**

By my signature below, I certify the following:

1. The above-listed projected out-of-town travel expenses conform to Policy 3.30, are reasonable and directly related to Authority business; and
2. I have attended training regarding my responsibilities pursuant to Policy 3.30 within the past two years.

Travelers Signature:  Date: 2/21/2020

**CERTIFICATION BY ADMINISTRATOR** (If Administrator is Executive Committee, Clerk certifies below.)

By my signature below, I certify the following:

1. I have reviewed this out-of-town travel request and made inquiries to determine that the out-of-town travel and identified expenses are directly related to and necessary for the advancement of the Authority's business and reasonable in comparison to the anticipated benefits to the Authority; and
2. I have attended training regarding my responsibilities pursuant to Policy 3.30 within the past two years.

Administrator's Signature:  Date: 3/25/20

**AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE**

I, \_\_\_\_\_, certify that this document was approved  
(Name of Clerk)  
 by the Executive Committee at its \_\_\_\_\_ meeting.  
(Meeting Date)



# 2020 Annual Conference and Exhibition

September 12 - 15, 2020  
DeVos Place Convention Center  
Grand Rapids, MI

**REGISTER NOW**

Early Bird Registration (Until July 31)  
Regular Registration (After July 31)

<b>EVENT</b>	<b>REGISTRATION</b>	<b>HOTELS</b>	<b>SPEAKERS</b>	<b>AGENDA</b>	<b>COMMITTEE WORKSHOPS</b>
	<b>SPONSOR</b>	<b>EXHIBIT</b>	<b>GETTING TO GRR</b>	<b>CONTACT US</b>	

## Online Registration Open

Online registration is now open! Click the green button above to register online.

Contact [meetings@airportscouncil.org](mailto:meetings@airportscouncil.org) with any questions.

Full Conference Registration Includes:

- Committee Workshops & Meetings (September 12-13)
- General Sessions
- Educational Sessions
- Exhibition Hall
- Closing Night Event
- Breakfast, lunch, and break refreshments are also provided.

We will be offering a **"One Day Pass"** for the 2020 ACI-NA Annual Conference & Exhibition. The One Day Pass allows full participation in educational programming and access to the expo show floor for a single day. To attend the conference for multiple days, please register for the Full Conference.

**Members**

<b>Before July 31</b>	<b>After July 31</b>	<b>One-Day Pass</b>
\$795	\$945	\$525

**Non-Members**

<b>Before July 31</b>	<b>After July 31</b>	<b>One-Day Pass</b>
\$1,650	\$1,850	\$900

<b>U.S./Canadian Federal Government</b>	<b>Full-Time Student</b>	<b>Guest</b>
\$500	\$325	\$325

**Committee Workshop Package**

Saturday, Sept. 12 & Sunday, Sept. 13, 2020

*Included in full conference registration*

Available committee workshops include:

- Business Information Technology
- Operations & Technical Affairs
- Environmental Affairs
- Legal Affairs

**Members**

<b>Before July 31</b>	<b>After July 31</b>
\$585	\$700

**Non-Members**

<b>Before July 31</b>	<b>After July 31</b>
\$750	\$875

## Finance Committee Workshop

Sunday, Sept. 13 only

### Members

\$525

### Non-Members

\$900

You will be included on the pre-registration roster, if your registration is received by ACI-NA, and paid in full, by **5 pm EDT Friday, August 21, 2020**. Registrations or payments received after July 31, will be processed with the higher registration fee and registrations received after August 21, will not appear in the pre-registration roster.

[Please click here for our registration and cancellation policies.](#)

## Host Airport



## Proud to be a



© 2020 [Airports Council International - North America](#)  
1615 L Street NW, Suite 300 / Washington, DC 20036  
Phone 202-293-8500 / Fax 202-331-1362



[Welcome](#) » [Home](#) » [About the Conference](#)

# About the National Airports Conference

Discuss timely topics, engage in important networking events and participate in debates over the future direction of the nation's aviation industry during the F. Russell Hoyt National Airports Conference (NAC).

This signature AAAE event will begin with two networking receptions: one for newcomers to AAAE and/or the NAC, followed by a reception for all delegates, newcomers and veterans alike. These introductory gathering will allow delegates to meet their colleagues in an informal setting and will set the tone for the two days of discussions that will follow.



*NAC provides a unique opportunity for aviation stakeholders to meet face-to-face with the brain trust of the industry.*

**Alvester T. "Toney" Coleman, A.A.E.**

*Fayetteville Regional Airport*

## Maximize Your Travel Budget

Plan to arrive early in Savannah to take advantage of additional educational opportunities by attending the [AAAE Accreditation Final Interview Workshop](#) and [AAAE Essentials of Airport Business Management Workshop](#) as well as everything the city has to offer!

[Welcome](#)

[About the Conference](#)

[Benefits of Attending](#)

[Message from Conference Host](#)

[Conference Committee](#)

[Participating Airports](#)

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[Mobile App](#)

[Past Conferences](#)

[Contact Us](#)

[Code of Conduct](#)

[Future Conferences](#)

[Sign Up for Updates](#)



# FY 2020 Per Diem Rates for Grand Rapids, Michigan

## Meals & Incidentals (M&IE) Breakdown

Primary Destination	County	M&IE Total	Continental Breakfast/Breakfast	Lunch	Dinner	Incidental Expenses	First & Last Day of Travel
Grand Rapids	Kent	\$61	\$14	\$16	\$26	\$5	\$45.75

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY  
OUT-OF-TOWN TRAVEL REQUEST**

**GENERAL INSTRUCTIONS:**

- A. All out-of-town travel requests must conform to applicable provisions of Policy 3.30.
- B. Once traveler completes form, submit to the traveler's Administrator for approval (for Board Members, President/CEO, General Counsel and Chief Auditor, Administrator is Board Executive Committee).

**TRAVELER INFORMATION:**

Traveler Name: Kimberly J. Becker Department: Executive, BU6  
 Position:  Board Member  President/CEO  General Counsel  Chief Auditor  
 All Other Authority Employees

DATE OF REQUEST: 02/20/2020 DATE OF DEPARTURE/RETURN: 09/26/2020 / 09/29/2020

**DESTINATION / BUSINESS PURPOSE:**

Destination: Savannah, GA Business: AAAE – National Airports Conference

**PROJECTED OUT-OF-TOWN TRAVEL EXPENSES:**

A. Transportation Costs:	
• Airfare <input checked="" type="checkbox"/> <i>check box for business class or equivalent (international only)</i>	\$ 500.00
• Rental Car	\$
• Other Transportation (Taxi, TNC, Train, Bus)	\$ 200.00
• Auto (Gas, Parking/Tolls, Mileage)	\$
B. Lodging	\$ 750.00
C. Meals and Incidental Expenses (Per Diem)	\$ 250.00
D. Seminar and Conference Fees	\$ 630.00
E. Entertainment	\$
<b>TOTAL PROJECTED TRAVEL EXPENSES</b>	<b>\$ 2,330.00</b>

**CERTIFICATION BY TRAVELER**

By my signature below, I certify the following:

1. The above-listed projected out-of-town travel expenses conform to Policy 3.30, are reasonable and directly related to Authority business; and
2. I have attended training regarding my responsibilities pursuant to Policy 3.30 within the past two years.

Travelers Signature: Kimberly J. Becker Date: 2/20/2020

**CERTIFICATION BY ADMINISTRATOR** (If Administrator is Executive Committee, Clerk certifies below.)

By my signature below, I certify the following:

1. I have reviewed this out-of-town travel request and made inquiries to determine that the out-of-town travel and identified expenses are directly related to and necessary for the advancement of the Authority's business and reasonable in comparison to the anticipated benefits to the Authority; and
2. I have attended training regarding my responsibilities pursuant to Policy 3.30 within the past two years.

Administrator's Signature: [Signature] Date: 3/25/20

**AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE**

I, \_\_\_\_\_, certify that this document was approved  
 (Name of Clerk)  
 by the Executive Committee at its \_\_\_\_\_ meeting.  
 (Meeting Date)

---

F. Russell Hoyt  
National Airports Conference (NAC)  
September 27-29, 2020 | Savannah, Georgia

[Welcome](#) » [Registration](#) » Fees and Deadlines

## National Airports Conference (NAC)

Registration for the 2020 National Airports Conference (NAC) will open approximately four months prior to the conference dates. For budget purposes only, see the registration fees from the 2019 conference below. Fees for 2020 are subject to increase for each category and will be confirmed when registration opens

**2019 REGISTRATION FEES FOR HISTORICAL REFERENCE** (in U.S. funds drawn on a U.S. bank)

*Includes all handouts, opening reception, two continental breakfasts, two lunches, all breaks, the Monday Night Event and airport tour Wednesday morning. All fees are in U.S. funds drawn on a U.S. bank.*

	2019 Early Registration	2019 Late Registration
AAAE/IAAE Member	\$630	\$750
Non-Member	\$800	\$885

### NOTE:

AAAE reserves the right to cancel this program if the number of registrants is insufficient. In this event, we will notify all registrants and refund the registration fee in full. However, any costs incurred by the registrant, such as hotel

cancellation or airline penalties, are the responsibility of the registrant. Confirmation letters will be emailed to attendees within two weeks of receipt of registration. If you have not received a confirmation letter via email two business days prior to the meeting, and you enrolled at least two weeks prior to the meeting, please contact the AAAE Meetings Department at 703.824.0504. Non-receipt of the confirmation letter before the meeting is not justification for seeking a refund.



If you require any special assistance to participate or have special dietary requirements, email [aaameetings@aaae.org](mailto:aaameetings@aaae.org).

*AAAE accepts registration regardless of race, religion, sexual orientation, sex, physical disability and national or ethnic origin. This includes but is not limited to admissions, employment and educational services.*

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### AAAE Media Access Policy

The American Association of Airport Executives (AAAE) reserves the right to grant at its sole discretion access to TV, radio and print media organizations or individuals that have registered and received prior authorization from AAAE at least 72 hours prior to an AAAE event they wish to cover. Due to the sensitive nature of some discussions, not all sessions at some AAAE events will be open to media. AAAE retains the sole right to grant or refuse media access for any event or section of an event it operates. Please direct all inquiries to [Adam Snider](#), AAAE's Director of Public Affairs.

### PHOTO/VIDEO DISCLAIMER:

By registering for and attending any AAAE event, you agree that your image may be used at any time, without further notification, for printed materials, web sites, social media and other marketing purposes.

Register Now



# FY 2020 Per Diem Rates for Savannah, Georgia

## Meals & Incidentals (M&IE) Breakdown

Primary Destination	County	M&IE Total	Continental Breakfast/Breakfast	Lunch	Dinner	Incidental Expenses	First & Last Day of Travel
Savannah	Chatham	\$61	\$14	\$16	\$26	\$5	\$45.75



# **BUSINESS EXPENSE**

**A. BOLING**

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY** SDCRAA

**2020**

**FEB 26 2020**

**MONTHLY MILEAGE and PARKING FEE REIMBURSEMENT REPORT** Board Services

EMPLOYEE NAME C. April Boling			PERIOD COVERED Feb. 2020	
DEPARTMENT/DIVISION				
Date	Miles driven	Destination and purpose of trip	Parking fees & other transportation costs paid	\$\$\$
2/6/20	29.40	Airport/Board/ALUC Mtg.		
2/10/20	17.20	Lazy Dog/Lunch w/Mark Cafferty		
2/14/20	25.00	SANDAG/SANDAG BOD Policy Mtg.		
2/18/20	17.20	Lazy Dog/Lunch w/Kim		
2/24/20	29.40	Airport/Exec./Finance Mtg.		
SUBTOTAL	118.20		SUBTOTAL	-

**Computation of Reimbursement**

REIMBURSEMENT RATE: (see below) *	Rate as of January 2020	X	118.20
TOTAL MILEAGE REIMBURSEMENT			67.97
PARKING FEES/TOLL CHARGES (ATTACH RECEIPTS)			-
TOTAL REIMBURSEMENT REQUESTED			\$ 67.97

I acknowledge that I have read, understand and agree to Authority Policy 3.30 - Business Expense Reimbursement Policy and that any purchases/claims that are not allowed will be my responsibility. I further certify that this report of business expenses were incurred in connection with official Authority business and is true and correct.  
Business Expense Reimbursement Policy 3.30

SIGNATURE OF EMPLOYEE

DEPT./DIV. HEAD APPROVAL

Administrator's Signature: \_\_\_\_\_ Date: \_\_\_\_\_

2020

MONTHLY MILEAGE and PARKING FEE REIMBURSEMENT REPORT

EMPLOYEE NAME C. April Boling			PERIOD COVERED Mar. 2020	
DEPARTMENT/DIVISION				
Date	Miles driven	Destination and purpose of trip	Parking fees & other transportation costs paid	\$\$\$
3/5/20	29.40	Airport/Board/ALUC Mtg.		
SUBTOTAL	29.40		SUBTOTAL	

Computation of Reimbursement

	29.40
REIMBURSEMENT RATE: (see below) *	Rate as of January 2020 X 0.575
TOTAL MILEAGE REIMBURSEMENT	16.91
PARKING FEES/TOLL CHARGES (ATTACH RECEIPTS)	-
TOTAL REIMBURSEMENT REQUESTED	\$ 16.91

I acknowledge that I have read, understand and agree to \*Authority Policy 3.30 - Business Expense Reimbursement Policy and that any purchases/claims that are not allowed will be my responsibility. I further certify that this report of business expenses were incurred in connection with official Authority business and is true and correct.  
Business Expense Reimbursement Policy 3.30



SIGNATURE OF EMPLOYEE

DEPT./DIV. HEAD APPROVAL

**J. SCHIAVONI**

SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY

2020

SDCRAA

FEB 26 2020

MONTHLY MILEAGE and PARKING FEE REIMBURSEMENT REPORT

Board Services

EMPLOYEE NAME Johanna Schiavoni	PERIOD COVERED Jan. 2020
DEPARTMENT/DIVISION	

Date	Miles driven	Destination and purpose of trip	Parking fees & other transportation costs paid	\$\$\$
2/6/20	7.70	SDCRAA Board meeting		
2/7/20	3.60	SANDAG Transportation Committee meeting		
2/21/20	3.60	SANDAG Transportation Committee meeting		
2/24/20	7.70	SDCRAA Finance Committee Meeting		
SUBTOTAL	22.60		SUBTOTAL	-

Computation of Reimbursement

TOTAL MILES DRIVEN FOR BUSINESS PURPOSES	22.60
REIMBURSEMENT RATE: (see below) * Rate as of January 2020	X 0.575
TOTAL MILEAGE REIMBURSEMENT	13.00
PARKING FEES/TOLL CHARGES (ATTACH RECEIPTS)	-
TOTAL REIMBURSEMENT REQUESTED	\$ 13.00

I acknowledge that I have read, understand and agree to Authority Policy 3.30 - Business Expense Reimbursement Policy and that any purchases/claims that are not allowed will be my responsibility. I further certify that this report of business expenses were incurred in connection with official Authority business and is true and correct.

Business Expense Reimbursement Policy 3.30

*Johanna Schiavoni*  
SIGNATURE OF EMPLOYEE

*[Signature]*

Administrator's Signature Date

DEPT/DIV. HEAD APPROVAL

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY**

SDCRAA

**2020**

**MAR 17 2020**

**MONTHLY MILEAGE and PARKING FEE REIMBURSEMENT REPORT** Board Services

EMPLOYEE NAME		PERIOD COVERED		
Johanna Schiavoni		3/1/2020 - 3/17/2020		
DEPARTMENT/DIVISION				
Date	Miles driven	Destination and purpose of trip	Parking fees & other transportation costs paid	\$\$\$
3/5/20	7.70	SDCRAA Board meeting		
3/5/20	3.60	SANDAG Transportation Committee meeting		
3/10/20	4.90	San Diego City Hall		
<b>SUBTOTAL</b>	<b>16.20</b>		<b>SUBTOTAL</b>	<b>-</b>

**Computation of Reimbursement**

TOTAL MILES DRIVEN FOR BUSINESS PURPOSES	16.20
REIMBURSEMENT RATE* (see below) *	Rate as of January 2020 X 0.575
TOTAL MILEAGE REIMBURSEMENT	9.32
PARKING FEES/TOLL CHARGES (ATTACH RECEIPTS)	-
<b>TOTAL REIMBURSEMENT REQUESTED</b>	<b>\$ 9.32</b>

I acknowledge that I have read, understand and agree to \*Authority Policy 3.30 - Business Expense Reimbursement Policy and that any purchases/claims that are not allowed will be my responsibility. I further certify that this report of business expenses were incurred in connection with official Authority business and is true and correct.

Business Expense Reimbursement Policy 3.30

*Johanna Schiavoni*

Administrator's Signature: *[Signature]* Date: 3/15/20

SIGNATURE OF EMPLOYEE DEPT./DIV. HEAD APPROVAL

**SAN DIEGO COUNTY  
REGIONAL AIRPORT AUTHORITY**

**DRAFT  
BOARD MEETING  
AGENDA**

Thursday, May 7, 2020  
9:00 A.M.

**Via Teleconference**

San Diego International Airport  
SDCRAA Administration Building – Third Floor  
Board Room  
3225 N. Harbor Drive  
San Diego, California 92101

**Board Members**

C. April Boling  
Chairman

Catherine Blakespear  
Greg Cox  
Mark Kersey  
Robert T. Lloyd  
Paul McNamara  
Paul Robinson  
Johanna S. Schiavoni  
Mark B. West

**Ex-Officio Board Members**

Gustavo Dallarda  
Col. Charles B. Dockery  
Gayle Miller

**President / CEO**

Kimberly J. Becker

This meeting of the Board of the San Diego County Regional Airport Authority Board will be conducted pursuant to the provisions of California Executive Order N-29-20 which suspends certain requirements of the Ralph M. Brown Act. During the current State of Emergency and in the interest of public health, all Board members will be participating in the meeting by teleconference. In accordance with the Executive Order, there will be no members of the public in attendance at the Board Meeting. We are providing alternatives to in-person attendance for viewing and participating in the meeting.

In lieu of in-person attendance, members of the public may submit their comments in the following manner.

Comment on Agenda Items must be submitted to the Authority Clerk at [clerk@san.org](mailto:clerk@san.org) and indicate the agenda item number you wish to submit your comment for. Comments on specific agenda items may be submitted up until the Chair calls the item. If you indicate in your email that you would like your comment to be read at the meeting, your submitted public comment will be read into the record for 3 minutes or in accordance with the time period established by the Chair. All public comments received up until the time the item is called will be submitted into the written record for the relevant item.

Comment on Non-Agenda Items must be submitted to the Authority Clerk at [clerk@san.org](mailto:clerk@san.org), no later than 4:00 p.m. the day prior to the posted meeting in order to be eligible to be read into the record. The Authority Clerk will read the first 30 comments received by 4:00 p.m. the day prior to the meeting into the record. The maximum number of comments to be read into the record on a single issue will be 16. All other comments submitted, including those received after 4:00 p.m. the day prior and before 8:00 a.m. the day of the meeting, will be provided to the Authority Board and submitted into the written record for the meeting.

You may also view the meeting online at the following link: <https://www.san.org/Airport-Authority/Meetings-Agendas/Authority-Board>



## **REQUESTS FOR ACCESSIBILITY MODIFICATIONS OR ACCOMMODATIONS**

As required by the Americans with Disabilities Act (ADA), requests for agenda information to be made available in alternative formats, and any requests for disability-related modifications or accommodations required to facilitate meeting participation, including requests for alternatives to observing meetings and offering public comment as noted above, may be made by contacting the Authority Clerk at (619) 400-2550 or <mailto:clerk@san.org>. The Authority is committed to resolving accessibility requests swiftly in order to maximize accessibility

This Agenda contains a brief general description of each item to be considered. The indication of a recommended action does not indicate what action (if any) may be taken. ***Please note that agenda items may be taken out of order.*** If comments are made to the Board without prior notice or are not listed on the Agenda, no specific answers or responses should be expected at this meeting pursuant to State law.

Staff Reports and documentation relating to each item of business on the Agenda are on file in Board Services and are available for public inspection.

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PLEASE COMPLETE A "REQUEST TO SPEAK" FORM PRIOR TO THE COMMENCEMENT OF THE MEETING AND SUBMIT IT TO THE AUTHORITY CLERK. ***PLEASE REVIEW THE POLICY FOR PUBLIC PARTICIPATION IN BOARD AND BOARD COMMITTEE MEETINGS (PUBLIC COMMENT) LOCATED AT THE END OF THE AGENDA.***

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**CALL TO ORDER:**

**ROLL CALL:**

**NON-AGENDA PUBLIC COMMENT:**

Non-Agenda Public Comment is reserved for members of the public wishing to address the Board on matters for which another opportunity to speak **is not provided on the Agenda**, and which is within the jurisdiction of the Board. Please submit a completed speaker slip to the Authority Clerk. ***Each individual speaker is limited to three (3) minutes. Applicants, groups and jurisdictions referring items to the Board for action are limited to five (5) minutes.***

**Note:** Persons wishing to speak on specific items should reserve their comments until the specific item is taken up by the Board.

**CONSENT AGENDA (Items 1-10):**

The consent agenda contains items that are routine in nature and non-controversial. Some items may be referred by a standing Board Committee or approved as part of the budget process. The matters listed under 'Consent Agenda' may be approved by one motion. Any Board Member may remove an item for separate consideration. Items so removed will be heard before the scheduled New Business Items, unless otherwise directed by the Chair.

**1. APPROVAL OF MINUTES:**

RECOMMENDATION: Approve the minutes of the March 23, 2020 special meeting.

**2. ACCEPTANCE OF BOARD AND COMMITTEE MEMBERS WRITTEN REPORTS ON THEIR ATTENDANCE AT APPROVED MEETINGS AND PRE-APPROVAL OF ATTENDANCE AT OTHER MEETINGS NOT COVERED BY THE CURRENT RESOLUTION:**

RECOMMENDATION: Accept the reports and pre-approve Board Member attendance at other meetings, trainings and events not covered by the current resolution.

**(Board Services: Tony R. Russell, Director/Authority Clerk)**

**3. AWARDED CONTRACTS, APPROVED CHANGE ORDERS FROM MARCH 9, 2020 THROUGH APRIL 7, 2020 AND REAL PROPERTY AGREEMENTS GRANTED AND ACCEPTED FROM MARCH 9, 2020 THROUGH APRIL 7, 2020:**

RECOMMENDATION: Receive the report.

**(Procurement: Jana Vargas, Director)**

4. **MAY 2020 LEGISLATIVE REPORT:**  
RECOMMENDATION: Adopt Resolution No. 2020-\_\_\_\_, approving the May 2020 Legislative Report.  
(Government Relations: Matt Harris, Director)
5. **ANNUAL REVIEW AND NOTIFICATION OF BOARD MEMBER WEIGHTED VOTE POINT ALLOCATION AS REQUIRED BY SECTION 170014 OF THE CALIFORNIA PUBLIC UTILITIES CODE:**  
RECOMMENDATION: Adopt Resolution No. 2020-\_\_\_\_, accepting the Board Member Weighted Vote Point Allocation as required by Section 170014 of the California Public Utilities Code.  
(Board Services: Tony R. Russell, Director/Authority Clerk)

### **CLAIMS**

### **COMMITTEE RECOMMENDATIONS**

### **CONTRACTS AND AGREEMENTS**

6. **RATIFICATION OF NON-FEDERAL REIMBURSABLE AGREEMENT NO. AJW-FN-WSA-19-WP-003278 RE: ENGINEERING AND TECHNICAL SUPPORT RELATED TO REPLACEMENT OF RUNWAY 27 EMAS FOR UP TO \$214,355.61:**  
RECOMMENDATION: Adopt Resolution No. 2020-\_\_\_\_, approving the ratification of Non-Federal Reimbursable Agreement No. AJW-FN-WSA-19-WP-003278 regarding Engineering and Technical Support Related to Replacement of Runway 27 EMAS for up to \$214,355.61.  
(Airside & Terminal Operations: Jeff Rasor, Director)
7. **AUTHORIZATION TO EXECUTE A MEMORANDUM OF AGREEMENT WITH FEDERAL AVIATION ADMINISTRATION COVERING SELECT NAVIGATIONAL AIDS ON THE AIRFIELD AT SAN DIEGO INTERNATIONAL AIRPORT:**  
RECOMMENDATION: Adopt Resolution No. 2020-\_\_\_\_, authorizing the President/CEO to enter into a twenty (20) year succeeding Memorandum of Agreement with the Federal Aviation Administration.  
(Airline Relations: Kathy Kiefer, Senior Director)
8. **APPROVE AND AUTHORIZE THE PRESIDENT/CEO TO EXECUTE A REIMBURSABLE AGREEMENT WITH THE DEPARTMENT OF TRANSPORTATION FEDERAL AVIATION ADMINISTRATION (FAA):**  
RECOMMENDATION: Adopt Resolution No. 2020-\_\_\_\_, approving and authorizing the President/CEO to Execute a Reimbursable Agreement between the Department of Transportation Federal Aviation Administration (FAA) and the San Diego County Regional Airport Authority for Project No. 413001, ADP Terminal and Roadways.  
(Airport Design & Construction: Bob Bolton, Director)

**CONTRACTS AND AGREEMENTS AND/OR AMENDMENTS TO CONTRACTS AND AGREEMENTS EXCEEDING \$1 MILLION**

9. **AWARDA CONTRACT TO S&L SPECIALTY CONSTRUCTION, INC. FOR QUIETER HOME PROGRAM PHASE 10, GROUP 7 PROJECT NO. 381007 FORTY (40) NON-HISTORIC SINGLE-FAMILY AND MULTI-FAMILY UNITS ON TWENTY-NINE (29) RESIDENTIAL PROPERTIES LOCATED EAST AND WEST OF THE SAN DIEGO INTERNATIONAL AIRPORT:**  
RECOMMENDATION: Adopt Resolution No. 2020-\_\_\_\_, awarding a contract to S&L Specialty Construction, Inc. in the amount of \$1,266,599.29 for Phase 10, Group 7, Project No. 381007, of the San Diego County Regional Airport Authority's Quieter Home Program.  
**(Planning & Environmental Affairs: Brendan Reed, Director)**
10. **APPROVE AND AUTHORIZE THE PRESIDENT/CEO TO EXTEND EXISTING US BANK NATIONAL ASSOCIATION AGREEMENT FOR 6 MONTHS AND NEGOTIATE AND EXECUTE AN AGREEMENT WITH US BANK NATIONAL ASSOCIATION, FOR DEPOSITORY BANKING AND LETTER OF CREDIT SERVICES AND WITH MUFG UNION BANK NATIONAL ASSOCIATION FOR MERCHANT CREDIT CARD SERVICES:**  
RECOMMENDATION: Adopt Resolution No. 2020-\_\_\_\_, authorizing the President/CEO to: extend the existing US Bank National Association (US Bank) Agreement for maximum of 6 months; negotiate and execute an agreement with US Bank for depository banking for a term of five years with five one-year options and a maximum amount payable not-to-exceed \$\_\_\_\_; negotiate and execute a Standby Letter of Credit and Reimbursement Agreement with US Bank for a term of 5 years and a maximum amount payable of \$\_\_\_\_ and to negotiate and execute an agreement with MUFG Union Bank National Association (Union Bank) for merchant credit card services for a term of five years with five one-year options to extend the term and a maximum amount payable not-to-exceed \$\_\_\_\_.  
**(Finance & Risk Management: John Dillon, Director)**

**PUBLIC HEARINGS:**

**OLD BUSINESS:**

**NEW BUSINESS:**

**CLOSED SESSION:**

11. **CONFERENCE WITH LEGAL COUNSEL – EXISTING LITIGATION:**  
(Paragraph (1) of subdivision (d) of Cal. Gov. Code §54956.9)  
Name of Case: San Diego County Regional Airport Authority v. American Car Rental, Inc., San Diego Superior Court Case No. 37-2016-00024056-CL-BC-CTL

- 12. CONFERENCE WITH LEGAL COUNSEL – EXISTING LITIGATION:**  
(Paragraph (1) of subdivision (d) of Cal. Gov. Code §54956.9)  
Name of Case: Future DB International, Inc. v. San Diego County Regional Airport Authority, et al.  
San Diego Superior Court Case No. 37-2018-00001531-CU-CR-CTL
- 13. CONFERENCE WITH LEGAL COUNSEL – EXISTING LITIGATION:**  
(Paragraph (1) of subdivision (d) of Cal. Gov. Code §54956.9)  
Name of Case: Park Assist LLC v. San Diego County Regional Airport Authority, et al.  
United States District Court Case No. 18 CV2068 LAB MDD
- 14. CONFERENCE WITH LEGAL COUNSEL – EXISTING LITIGATION:**  
(Paragraph (1) of subdivision (d) of Cal. Gov. Code §54956.9)  
Name of Case: M.W. Vasquez Construction Co. Inc. v. San Diego County Regional Airport Authority, et al.  
San Diego Superior Court Case No. 37-2019-000215
- 15. CONFERENCE WITH LEGAL COUNSEL – EXISTING LITIGATION:**  
(Paragraph (1) of subdivision (d) of Cal. Gov. Code §54956.9)  
Name of Case: Quiet Skies San Diego v. San Diego County Regional Airport Authority  
San Diego Superior Court Case No. 37-2020-00007998-CU-TT-CTL
- 16. CONFERENCE WITH LEGAL COUNSEL – ANTICIPATED LITIGATION:**  
(Initiation of litigation pursuant to paragraph (4) of subdivision (d) of Cal. Gov. Code §54956.9)  
Number of cases: 2
- 17. CONFERENCE WITH LEGAL COUNSEL – ANTICIPATED LITIGATION:**  
(Significant exposure to litigation pursuant to paragraph (2) of subdivision (d) of Cal. Gov. Code §54956.9)  
Investigative Order No. R9-2012-0009 by the California Regional Water Quality Control Board pertaining to an investigation of bay sediments at the Downtown Anchorage Area in San Diego.  
Number of potential cases: 1
- 18. CONFERENCE WITH LEGAL COUNSEL – ANTICIPATED LITIGATION:**  
(Significant exposure to litigation pursuant to paragraph (2) of subdivision (d) of Cal. Gov. Code §54956.9)  
Navy Boat Channel Environmental Remediation  
Number of potential cases: 1
- 19. CONFERENCE WITH LEGAL COUNSEL – ANTICIPATED LITIGATION:**  
(Significant exposure to litigation pursuant to paragraph (2) of subdivision (d) of Cal. Gov. Code §54956.9)  
Number of potential cases: 1

- 20. CONFERENCE WITH LEGAL COUNSEL – ANTICIPATED LITIGATION:**  
(Significant exposure to litigation pursuant to paragraph (2) of subdivision (d) of Cal. Gov. Code §54956.9)  
Order No. WQ 2019-0005-DWQ by the State Water Resources Control Board pertaining to PFAS  
Number of potential cases: 1
- 21. CONFERENCE WITH REAL PROPERTY NEGOTIATORS:**  
Property: Approximately 7.5 acres of land located on the north side of the San Diego International Airport property, north-east of Taxiway C  
Agency Negotiators: Scott Brickner, John Dillon, Hampton Brown, Eric Podnieks  
Negotiating Parties: AFCO, Chuck Stipancic  
Under Negotiation: price and terms of payment
- 22. CONFERENCE WITH REAL PROPERTY NEGOTIATORS:**  
Property: Airline Operating and Lease Agreement-San Diego International Airport  
Agency Negotiators: Kim Becker, Scott Brickner, John Dillon, Kathy Kiefer, Amy Gonzalez  
Negotiating Parties: Air Canada, Alaska Airlines, Allegiant Airlines, American Airlines, AmeriFlight, Atlas Air, British Airways, Delta Airlines, Edelweiss, FedEx, Frontier Airlines, JetBlue Airlines, Lufthansa, Southwest Airlines, Spirit, Sun Country, Japan Airlines, United Airlines, UPS, West Air, West Jet  
Hawaiian Airlines  
Under Negotiation: Price and Terms of Payment
- 23. CONFERENCE WITH REAL PROPERTY NEGOTIATORS:**  
**PROPERTY: FOOD & BEVERAGE AND RETAIL CONCESSION LEASES - SAN DIEGO INTERNATIONAL AIRPORT**  
Agency Negotiators: Kim Becker, Scott Brickner, Hampton Brown, Jim DeCock  
Negotiating Parties: SSP American Inc., HG-CV Epicure Martinez San Diego, Mission Yogurt Inc., Host International, Inc., PGC-PCI San Diego, Paradies-San Diego LLC, ZoomSystems Inc., InMotion Entertainment Group, LLC, SFS Beauty CA, LLC, SFS Investors JV, Spa Didicus, Inc., Stellar Partners, Inc,  
Under Negotiation: Price and Terms of Payment
- 24. CONFERENCE WITH LABOR NEGOTIATORS:**  
(Cal. Gov. Code section 54957.6)  
Agency designated representatives: Angela Shafer-Payne, Lola Barnes, Greg Halsey, Rod Betts  
Employee organization: California Teamsters Local 911
- 25. THREAT TO PUBLIC SERVICES OR FACILITIES:**  
Consultation with: General Counsel and President/CEO

**REPORT ON CLOSED SESSION:**

**GENERAL COUNSEL REPORT:**

**BUSINESS AND TRAVEL EXPENSE REIMBURSEMENT REPORTS FOR BOARD MEMBERS, PRESIDENT/CEO, CHIEF AUDITOR AND GENERAL COUNSEL WHEN ATTENDING CONFERENCES, MEETINGS, AND TRAINING AT THE EXPENSE OF THE AUTHORITY:**

**BOARD COMMENT:**

**ADJOURNMENT:**

**Policy for Public Participation in Board, Airport Land Use Commission (ALUC), and Committee Meetings (Public Comment)**

- 1) Persons wishing to address the Board, ALUC, and Committees shall complete a "Request to Speak" form prior to the initiation of the portion of the agenda containing the item to be addressed (e.g., Public Comment and General Items). Failure to complete a form shall not preclude testimony, if permission to address the Board is granted by the Chair.
- 2) The Public Comment Section at the beginning of the agenda is reserved for persons wishing to address the Board, ALUC, and Committees on any matter for which another opportunity to speak is not provided on the Agenda, and on matters that are within the jurisdiction of the Board.
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**Board Members**

C. April Boling  
Chairman

Catherine Blakespear  
Greg Cox  
Mark Kersey  
Robert T. Lloyd  
Paul McNamara  
Paul Robinson  
Johanna S. Schiavoni  
Mark B. West

**Ex-Officio Board Members**

Gustavo Dallarda  
Col. Charles B. Dockery  
Gayle Miller

**President / CEO**

Kimberly J. Becker

**DRAFT**  
**AIRPORT LAND USE COMMISSION**  
**AGENDA**

Thursday, May 7, 2020  
9:00 AM or immediately following the Board Meeting

**Via Teleconference**

San Diego International Airport  
SDCRAA Administration Building – Third Floor  
Board Room  
3225 N. Harbor Drive  
San Diego, California 92101

This meeting of the Board of the San Diego County Regional Airport Authority Board will be conducted pursuant to the provisions of California Executive Order N-29-20 which suspends certain requirements of the Ralph M. Brown Act. During the current State of Emergency and in the interest of public health, all Board members will be participating in the meeting by teleconference. In accordance with the Executive Order, there will be no members of the public in attendance at the Board Meeting. We are providing alternatives to in-person attendance for viewing and participating in the meeting.

In lieu of in-person attendance, members of the public may submit their comments in the following manner.

Comment on Agenda Items must be submitted to the Authority Clerk at [clerk@san.org](mailto:clerk@san.org) and indicate the agenda item number you wish to submit your comment for. Comments on specific agenda items may be submitted up until the Chair calls the item. If you indicate in your email that you would like your comment to be read at the meeting, your submitted public comment will be read into the record for 3 minutes or in accordance with the time period established by the Chair. All public comments received up until the time the item is called will be submitted into the written record for the relevant item.

Comment on Non-Agenda Items must be submitted to the Authority Clerk at [clerk@san.org](mailto:clerk@san.org), no later than 4:00 p.m. the day prior to the posted meeting in order to be eligible to be read into the record. The Authority Clerk will read the first 30 comments received by 4:00 p.m. the day prior to the meeting into the record. The maximum number of comments to be read into the record on a single issue will be 16. All other comments submitted, including those received after 4:00 p.m. the day prior and before 8:00 a.m. the day of the meeting, will be provided to the Authority Board and submitted into the written record for the meeting.

You may also view the meeting online at the following link: <https://www.san.org/Airport-Authority/Meetings-Agendas/Authority-Board>

## **REQUESTS FOR ACCESSIBILITY MODIFICATIONS OR ACCOMMODATIONS**

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*Pursuant to California Public Utilities Code §§ 21670-21679.5, the Airport Land Use Commission ("Commission") is responsible for coordinating the airport planning of public agencies within San Diego County. The Commission has the legal responsibility to formulate airport land use compatibility plans ("ALUCPs") that will (a) provide for the orderly growth of each public airport and the areas surrounding the airport within the County and (b) safeguard the general welfare of the inhabitants within the vicinity of each airport and the public in general. Pursuant to §21670.3, the San Diego County Regional Airport Authority serves as the Commission.*

This Agenda contains a brief general description of each item to be considered. The indication of a recommended action does not indicate what action (if any) may be taken. **Please note that agenda items may be taken out of order.** If comments are made to the Board without prior notice or are not listed on the Agenda, no specific answers or responses should be expected at this meeting pursuant to State law.

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**CALL TO ORDER:**

**ROLL CALL:**

**NON-AGENDA PUBLIC COMMENT:**

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**CONSENT AGENDA (Items 1-2):**

The Consent Agenda contains items that are routine in nature and non-controversial. It also contains consistency determinations that have been deemed consistent or conditionally consistent. The matters listed under 'Consent Agenda' may be approved by one motion. Any Commission Member may remove an item for separate consideration. Items so removed will be heard before the scheduled New Business items, unless otherwise directed by the Chair.

**1. APPROVAL OF MINUTES:**

RECOMMENDATION: Approve the minutes of the March 23, 2020 special meeting.

***CONSISTENCY DETERMINATIONS***

**2. REPORT OF DETERMINATIONS OF CONSISTENCY WITH AIRPORT LAND USE COMPATIBILITY PLANS: SAN DIEGO INTERNATIONAL AIRPORT 3433 & 3443 PICKWICK STREET, CITY OF SAN DIEGO AND 4672-4674 LONG BRANCH AVENUE, CITY OF SAN DIEGO; MARINE CORPS AIR STATION MIRAMAR & MONTGOMERY-GIBBS EXECUTIVE AIRPORT 5255 MOUNT ETNA DRIVE, CITY OF SAN DIEGO; GILLESPIE FIELD 8606 GRAVES AVENUE:**

RECOMMENDATION: Receive the report.

(Planning & Environmental Affairs: Ralph Redman)

**PUBLIC HEARINGS:**

**OLD BUSINESS:**

**NEW BUSINESS:**

**COMMISSION COMMENT:**

**ADJOURNMENT:**

**Policy for Public Participation in Board, Airport Land Use Commission (ALUC),  
and Committee Meetings (Public Comment)**

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## **STAFF REPORT**

Meeting Date: **APRIL 16, 2020**

### **Subject:**

**Declare the Existence of a Local Emergency in Response to the Serious and Imminent Threat of the Novel Coronavirus (COVID-19)**

### **Recommendation:**

Adopt Resolution No. 2020-0044, declaring the existence of a local emergency in connection with preparations the Airport Authority is making and actions it is taking in response to the serious and imminent threat of an outbreak of the novel coronavirus (COVID-19), and compliance with health authorities' applicable guidance regarding responding to COVID-19.

Adopt Resolution No. 2020-0045, "Designation of Applicant's Agent Resolution for Non-State Agencies," designating the President/CEO and the Vice President & COO as the Airport Authority's agents for purposes of applying for disaster relief funds.

### **Background/Justification:**

The outbreak of COVID-19, a respiratory disease caused by a new strain of coronavirus, has been declared a Public Health Emergency of International Concern by the World Health Organization and is having an adverse effect on domestic and international travel and a number of travel-related industries. The U.S. Centers for Disease Control (CDC) has identified the potential public health threat posed by COVID-19 and has advised that person-to-person spread of COVID-19 will continue to occur. The President of the United States and state and local governments in the United States, including the State of California (State), have issued declarations of emergency to enable and empower governments to coordinate responses to the spread of COVID-19. Federal, state and local governments, as well as other nations and private businesses, are issuing restrictions on non-essential movement, gatherings, air travel (domestic and international) and other activities. For example, on March 19, 2020, the Governor of the State issued a "stay at home" order, effective until further notice, which requires all residents of the State to stay home or at their place of residence, except for those residents that are needed to maintain continuity of operation of the federal critical infrastructure sectors, critical government services, schools, childcare, and construction, including housing construction. In addition, the CDC, California Department of Public Health (CDPH), San Diego County Department of Public Health (SDCDPH), and City of San Diego have all issued requirements for the public, businesses and public agencies regarding addressing the spread of COVID-19. Some of the requirements, recommendations and guidelines, however, do not apply to essential services and infrastructure such as those occurring at San Diego International Airport (SAN) and the San Diego County Regional Airport Authority (Authority), or to operations of air travel in general.

As a result of the effects of COVID-19, airlines are reporting a significant downturn in traffic as well as expectations for continued reduced levels of traffic which, in turn, has resulted in many airlines significantly reducing flights throughout the nation and the world. The declines in passenger traffic also have reduced demand for parking, retail and services provided by airport concessionaires (including but not limited to restaurants, retail and rental car services), as well as ground transportation services (including but not limited to those provided by taxis, executive cars and Transportation Network Companies, such as Uber and Lyft). These reductions in air traffic and declines in air passenger demand for airport-related goods and services are expected to reduce airport revenues nationally and globally, including Authority revenues.

The Authority is a local agency for purposes of the California Disaster Assistance Act (CDAA), which provides for state disaster assistance funds to local agencies. (Cal. Pub. Util. § 170035). A “disaster” under the CDAA may be an epidemic or other similar public calamity that the Governor determines presents a threat to public safety. (Cal. Gov. § 8680.3). The spread of COVID-19 in California reached disaster status when Governor Newsom declared a state of emergency in California on March 4, 2020. A state of emergency in California is not the same as a local state of emergency, which can only be proclaimed by the governing body of a city, county, or official designated ordinance adopted by that governing body.

Pursuant to Government Code sections 8550 and 8630, the Authority can declare the existence of a local emergency under applicable circumstances threatening the lives, property or welfare of Authority employees, tenants and Airport passengers. Given that SAN is a destination for passengers from across the nation and from international locations, the potential effects of the spread of COVID-19 are a local emergency to the Authority and its operation of SAN. Declaration of a local emergency related to COVID-19 enables the Authority, including its President/CEO under delegated power, to issue written orders and regulations necessary to provide for the protection of passengers, employees and operators at SAN, and related property, as affected by such emergency. The orders and/or regulations include those to:

- (1) promulgate written orders and regulations necessary to provide for the protection of passengers, employees and operators at SAN, and related property, as affected by such emergency;
- (2) promulgate written orders and regulations relating to the requirements, recommendations and guidelines issued by the CDC, CDPH, SDCDPH and the City of San Diego that are applicable to essential services and infrastructure such as SAN, or to operations related to air travel in general, regarding preventing and addressing the spread of COVID-19;
- (3) obtain vital supplies, equipment, and such other properties found lacking and needed for the protection of life and property and to bind the Authority for the fair value thereof;
- (4) require emergency services of any Authority officer or employee;
- (5) requisition necessary personnel or material of any Authority departments;
- (6) execute all ordinary powers, all special powers conferred by the adopted Resolution and all other powers conferred by statute, agreement approved by the Authority Board, or by any other lawful authority;

(7) modify or approve contracts as necessary to provide for the protection of passengers, employees and operators at SAN and related property and Authority finances as affected by such emergency;

(8) waive any and all policies or other requirements to the extent such waiver is prudent in the course of responding to COVID-19; and

(9) represent the Authority in all dealings with public or private agencies on matters pertaining to this declared local emergency.

Based on the foregoing, it is recommended that the Board adopt the accompanying two resolutions. The first Resolution declares a state of emergency and grants to the President/CEO, or in her absence, the Vice President of Operations/COO, the enumerated powers described herein and set forth in the Resolution. The second resolution is required by the State and designates the Authority’s agents for purposes of applying for disaster relief funds.

**Fiscal Impact:**

There is no direct fiscal impact to the action recommended, however it does potentially allow the Authority to apply for certain financial relief funds, which staff will pursue if applicable. Additional costs related to any emergency purchases necessary will be covered within current budget year savings.

**Authority Strategies/Focus Areas:**

This item supports one or more of the following (*select at least one under each area*):

**Strategies**

- Community Strategy
- Customer Strategy
- Employee Strategy
- Financial Strategy
- Operations Strategy

**Focus Areas**

- Advance the Airport Development Plan
- Transform the Customer Journey
- Optimize Ongoing Business

**Environmental Review:**

A. CEQA: This Board action is not a project that would have a significant effect on the environment as defined by the California Environmental Quality Act (“CEQA”), as amended. 14 Cal. Code Regs. §15378. This Board action is not a “project” subject to CEQA. Cal. Pub. Res. Code §21065.

B. California Coastal Act Review: This Board action is not a "development" as defined by the California Coastal Act. Cal. Pub. Res. Code §30106.

C. NEPA: This Board action is not a project that involves additional approvals or actions by the Federal Aviation Administration (“FAA”) and, therefore, no formal review under the National Environmental Policy Act (“NEPA”) is required.

**Application of Inclusionary Policies:**

Not applicable.

**Prepared by:**

AMY GONZALEZ  
GENERAL COUNSEL



RESOLUTION NO. 2020-0044

A RESOLUTION OF THE BOARD OF THE SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY DECLARING THE EXISTENCE OF A LOCAL EMERGENCY IN CONNECTION WITH PREPARATIONS THE AIRPORT AUTHORITY IS MAKING, AND ACTIONS IT IS TAKING, IN RESPONSE TO THE SERIOUS AND IMMINENT THREAT OF AN OUTBREAK OF THE NOVEL CORONAVIRUS (COVID-19), AND COMPLIANCE WITH HEALTH AUTHORITIES' APPLICABLE GUIDANCE REGARDING RESPONDING TO COVID-19

WHEREAS, San Diego International Airport (SAN) provides essential services and infrastructure for public commercial travel and general commerce. As part of the Aviation segment of the Transportation Systems Sector, SAN is an element of national critical infrastructure recognized by the U.S. Department of Homeland Security. The nation's transportation system is required to quickly, safely, and securely move people and goods through the country and overseas; and

WHEREAS, the Authority Act (Public Utilities Code sections 170000, *et seq.*) states that the San Diego County Regional Airport Authority (Authority) is a local agency for purposes of the California Disaster Assistance Act; and

WHEREAS, pursuant to Government Code sections 8550 *et seq.*, 8630 *et seq.*, and Public Utilities Code section 170035, the Authority can determine to declare the existence of a local emergency under certain circumstances; and

WHEREAS, California and the nation are responding to the spread of a respiratory illness caused by a novel coronavirus (COVID-19) which has now been detected in more than 150 locations internationally, including in the United States; and

WHEREAS, on January 30, 2020, the International Health Regulations Emergency Committee of the World Health Organization (WHO) declared the COVID-19 outbreak a "public health emergency of international concern." On January 31, 2020, the U.S. Health and Human Services Secretary declared a public health emergency for the United States to aid the nation's healthcare community in responding to COVID-19. On March 4, 2020, the Governor of California declared a statewide emergency related to COVID-19. On March 11, 2020, WHO publicly characterized COVID-19 as a pandemic. On March 13, 2020, the President of the United States declared the COVID-19 outbreak a national emergency; and

WHEREAS, the U.S. Centers for Disease Control (CDC), California Department of Public Health (CDPH), San Diego County Department of Public Health (SDCDPH), and City of San Diego have all issued requirements for the public, businesses and public agencies regarding addressing the spread of COVID-19; and

WHEREAS, some of the requirements, recommendations and guidelines, however, do not apply to essential services and infrastructure such as those occurring at SAN and the Authority, or to operations of air travel in general; and

WHEREAS, given that SAN is a destination for passengers from across the nation and from some international locations, the potential effects of the spread of COVID-19 are a local emergency at SAN;

WHEREAS, the declaration of a local emergency enables the Authority, including its President/CEO under delegated power, to issue written orders and regulations necessary to provide for the protection of passengers, Authority employees, and operators, and related property, as affected by such emergency.

NOW, THEREFORE, BE IT RESOLVED by the Board of the Authority, that a declaration of a local state of emergency is made at SAN regarding the serious and imminent threat of COVID-19, and the need to prevent and address the effects of the spread of COVID-19 at SAN; and

BE IT FURTHER RESOLVED by the Board of the Authority that the President/CEO or Vice President of Operations & Chief Operating Officer is hereby authorized to execute for and on behalf of the Authority, a public entity established under the laws of the State of California, an application to file with the Governor's Office of Emergency Services for the purpose of obtaining certain federal financial assistance under the California Disaster Relief and Emergency Assistance Act of 1988, and/or state financial assistance under the California Disaster Assistance Act; and

BE IT FURTHER RESOLVED that under this declaration of a local emergency at SAN by the Authority, the President/CEO is empowered to:

- (1) Promulgate written orders and regulations necessary to provide for the protection of passengers, employees and operators at SAN, and related property, as affected by such emergency, including orders or regulations imposing hours of operation within the boundaries of SAN where necessary to preserve the public order and safety; and

- (2) Promulgate written orders and regulations relating to the requirements, recommendations and guidelines issued by the CDC, CDPH, SDCDPH and the City of San Diego that are applicable to essential services and infrastructure such as SAN, or to operations related to air travel in general, regarding preventing and addressing the spread of COVID-19; and
- (3) Obtain vital supplies, equipment, and such other properties found lacking and needed for the protection of passengers, employees and operators at SAN, and related property, and to bind the Authority for the fair value thereof; and
- (4) Require emergency services of any Authority officer or employee; and
- (5) Requisition necessary personnel or material of any Authority departments; and
- (6) Execute all ordinary powers, all special powers conferred by this Resolution and all other powers conferred by statute, agreement approved by the Authority Board, or by any other lawful authority; and
- (7) Approve and modify contracts as necessary to provide for the protection of passengers, employees and operators at SAN, related property, and Authority finances as affected by such emergency; and
- (8) Waive any and all policies or other requirements to the extent such waiver is prudent in the course of responding to COVID-19; and
- (9) Represent the Authority in all dealings with public or private agencies on matters pertaining to this declared local emergency; and

BE IT FURTHER RESOLVED that in the absence of the President/CEO, the Vice President of Operations & Chief Operating Officer is empowered to take on the emergency powers of the President/CEO authorized and described in this Resolution. The President/CEO shall be deemed absent when she is unavailable to participate in meetings or is otherwise unable to perform her duties during an emergency; and

BE IT FURTHER RESOLVED that the Authority Board shall review the need for continuing this declaration of a local emergency at least once every 60 days until the Board terminates this local emergency declaration; and

BE IT FURTHER RESOLVED that the Board FINDS that this action is not a “project” as defined by the California Environmental Quality Act (“CEQA”) (Cal. Pub. Res. Code § 21065); and is not a “development” as defined by the California Coastal Act (Cal. Pub. Res. Code § 30106); and

BE IT FURTHER RESOLVED that the Board FINDS that this Board action is not a project that involves additional approvals or actions by the Federal Aviation Administration (“FAA”) and, therefore, no formal review under the National Environmental Policy Act (“NEPA”) is required.

PASSED, ADOPTED, AND APPROVED by the Board of the San Diego County Regional Airport Authority at a special meeting this 16<sup>th</sup> day of April, 2020, by the following vote:

AYES: Board Members:

NOES: Board Members:

ABSENT: Board Members:

ATTEST:

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TONY RUSSELL  
DIRECTOR, BOARD SERVICES/  
AUTHORITY CLERK

APPROVED AS TO FORM:

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AMY GONZALEZ  
GENERAL COUNSEL

**DESIGNATION OF APPLICANT'S AGENT RESOLUTION  
FOR NON-STATE AGENCIES**

BE IT RESOLVED BY THE \_\_\_\_\_ OF THE \_\_\_\_\_  
(Governing Body) (Name of Applicant)

THAT \_\_\_\_\_, OR  
(Title of Authorized Agent)

\_\_\_\_\_, OR  
(Title of Authorized Agent)

\_\_\_\_\_  
(Title of Authorized Agent)

is hereby authorized to execute for and on behalf of the \_\_\_\_\_, a public entity  
(Name of Applicant)

established under the laws of the State of California, this application and to file it with the California Governor's Office of Emergency Services for the purpose of obtaining certain federal financial assistance under Public Law 93-288 as amended by the Robert T. Stafford Disaster Relief and Emergency Assistance Act of 1988, and/or state financial assistance under the California Disaster Assistance Act.

THAT the \_\_\_\_\_, a public entity established under the laws of the State of California,  
(Name of Applicant)

hereby authorizes its agent(s) to provide to the Governor's Office of Emergency Services for all matters pertaining to such state disaster assistance the assurances and agreements required.

**Please check the appropriate box below:**

This is a universal resolution and is effective for all open and future disasters up to three (3) years following the date of approval below.

This is a disaster specific resolution and is effective for only disaster number(s) \_\_\_\_\_

Passed and approved this \_\_\_\_\_ day of \_\_\_\_\_, 20 \_\_\_\_\_

\_\_\_\_\_  
(Name and Title of Governing Body Representative)

\_\_\_\_\_  
(Name and Title of Governing Body Representative)

\_\_\_\_\_  
(Name and Title of Governing Body Representative)

**CERTIFICATION**

I, \_\_\_\_\_, duly appointed and \_\_\_\_\_ of  
(Name) (Title)

\_\_\_\_\_, do hereby certify that the above is a true and correct copy of a  
(Name of Applicant)

Resolution passed and approved by the \_\_\_\_\_ of the \_\_\_\_\_  
(Governing Body) (Name of Applicant)

on the \_\_\_\_\_ day of \_\_\_\_\_, 20 \_\_\_\_\_.

\_\_\_\_\_  
(Signature)

\_\_\_\_\_  
(Title)

**Cal OES Form 130 Instructions**

**A Designation of Applicant's Agent Resolution for Non-State Agencies is required of all Applicants to be eligible to receive funding. A new resolution must be submitted if a previously submitted Resolution is older than three (3) years from the last date of approval, is invalid or has not been submitted.**

When completing the Cal OES Form 130, Applicants should fill in the blanks on page 1. The blanks are to be filled in as follows:

**Resolution Section:**

**Governing Body:** This is the group responsible for appointing and approving the Authorized Agents.  
Examples include: Board of Directors, City Council, Board of Supervisors, Board of Education, etc.

**Name of Applicant:** The public entity established under the laws of the State of California. Examples include: School District, Office of Education, City, County or Non-profit agency that has applied for the grant, such as: City of San Diego, Sacramento County, Burbank Unified School District, Napa County Office of Education, University Southern California.

**Authorized Agent:** These are the individuals that are authorized by the Governing Body to engage with the Federal Emergency Management Agency and the Governor's Office of Emergency Services regarding grants applied for by the Applicant. There are two ways of completing this section:

1. **Titles Only:** If the Governing Body so chooses, the titles of the Authorized Agents would be entered here, not their names. This allows the document to remain valid (for 3 years) if an Authorized Agent leaves the position and is replaced by another individual in the same title. If "Titles Only" is the chosen method, this document must be accompanied by a cover letter naming the Authorized Agents by name and title. This cover letter can be completed by any authorized person within the agency and does not require the Governing Body's signature.
2. **Names and Titles:** If the Governing Body so chooses, the names **and** titles of the Authorized Agents would be listed. A new Cal OES Form 130 will be required if any of the Authorized Agents are replaced, leave the position listed on the document or their title changes.

**Governing Body Representative:** These are the names and titles of the approving Board Members.  
Examples include: Chairman of the Board, Director, Superintendent, etc. The names and titles **cannot** be one of the designated Authorized Agents, and a minimum of two or more approving board members need to be listed.

**Certification Section:**

**Name and Title:** This is the individual that was in attendance and recorded the Resolution creation and approval.  
Examples include: City Clerk, Secretary to the Board of Directors, County Clerk, etc. This person **cannot** be one of the designated Authorized Agents or Approving Board Member (if a person holds two positions such as City Manager and Secretary to the Board and the City Manager is to be listed as an Authorized Agent, then the same person holding the Secretary position would sign the document as Secretary to the Board (not City Manager) to eliminate "Self Certification.")

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY**  
**Statements of Revenues, Expenses, and Changes in Net Position**  
**For the Month Ended March 31, 2020**  
**(Unaudited)**

	Budget	Actual	Variance Favorable (Unfavorable)	%	Prior Year
<b>Operating revenues:</b>					
Aviation revenue:					
Landing fees	\$ 3,910,747	\$ 2,103,692	\$ (1,807,055)	(46)%	\$ 2,043,734
Aircraft parking Fees	986,178	630,418	(355,760)	(36)%	288,858
Building rentals	9,718,317	6,892,517	(2,825,800)	(29)%	5,868,989
Security surcharge	-	-	-	-	2,041,308
CUPPS Support Charges	799,107	519,088	(280,019)	(35)%	114,723
Other aviation revenue	14,888	3,603	(11,285)	(76)%	16,620
Terminal rent non-airline	178,782	208,909	30,127	17%	177,743
Terminal concessions	2,628,381	2,342,128	(286,253)	(11)%	2,547,931
Rental car license fees	3,225,247	662,411	(2,562,836)	(79)%	2,784,220
Rental car center cost recovery	170,290	159,958	(10,332)	(6)%	161,246
License fees other	518,208	112,710	(405,498)	(78)%	571,942
Parking revenue	3,768,821	1,978,966	(1,789,855)	(47)%	3,886,291
Ground transportation permits and citations	1,780,997	386,430	(1,394,567)	(78)%	1,370,793
Ground rentals	1,443,982	2,215,938	771,956	53%	1,730,611
Grant reimbursements	24,800	24,000	(800)	(3)%	30,799
Other operating revenue	78,773	50,614	(28,159)	(36)%	136,102
<b>Total operating revenues</b>	<b>29,247,518</b>	<b>18,291,382</b>	<b>(10,956,136)</b>	<b>(37)%</b>	<b>23,771,910</b>
<b>Operating expenses:</b>					
Salaries and benefits	4,143,293	3,956,949	186,344	4%	3,828,310
Contractual services	4,010,064	2,985,487	1,024,577	26%	3,741,229
Safety and security	2,741,238	1,461,665	1,279,573	47%	2,553,481
Space rental	849,229	851,993	(2,764)	-	848,055
Utilities	1,082,505	1,049,215	33,290	3%	1,007,931
Maintenance	1,158,446	1,197,368	(38,922)	(3)%	974,275
Equipment and systems	50,497	47,732	2,765	5%	41,482
Materials and supplies	71,872	51,675	20,197	28%	32,094
Insurance	115,560	99,064	16,496	14%	91,172
Employee development and support	120,751	82,598	38,153	32%	69,836
Business development	188,398	222,092	(33,694)	(18)%	115,974
Equipment rentals and repairs	406,873	210,971	195,902	48%	374,468
<b>Total operating expenses</b>	<b>14,938,726</b>	<b>12,216,809</b>	<b>2,721,917</b>	<b>18%</b>	<b>13,678,307</b>
Depreciation	10,230,385	10,230,385	-	-	9,705,092
<b>Operating income (loss)</b>	<b>4,078,407</b>	<b>(4,155,812)</b>	<b>(8,234,219)</b>	<b>-</b>	<b>388,511</b>
<b>Nonoperating revenue (expenses):</b>					
Passenger facility charges	4,495,696	1,383,891	(3,111,805)	(69)%	4,743,471
Customer facility charges (Rental Car Center)	3,841,528	746,342	(3,095,186)	(81)%	3,753,278
Quieter Home Program	(371,061)	(239,946)	131,115	35%	(278,066)
Interest income	1,571,494	1,977,296	405,802	26%	1,330,004
BAB interest rebate	390,514	-	(390,514)	(100)%	390,515
Interest expense	(7,786,659)	(7,287,606)	499,053	6%	(6,721,542)
Bond amortization costs	459,462	962,714	503,252	110%	473,366
Other nonoperating income (expenses)	-	2,021,170	2,021,170	-	1,872,672
<b>Nonoperating revenue, net</b>	<b>2,600,974</b>	<b>(436,139)</b>	<b>(3,037,113)</b>	<b>(117)%</b>	<b>5,563,698</b>
<b>Change in net position before capital grant contributions</b>	<b>6,679,381</b>	<b>(4,591,951)</b>	<b>(11,271,332)</b>	<b>(169)%</b>	<b>5,952,209</b>
Capital grant contributions	1,231,821	359,695	(872,126)	(71)%	474,445
<b>Change in net position</b>	<b>\$ 7,911,202</b>	<b>\$ (4,232,256)</b>	<b>\$ (12,143,458)</b>	<b>(153)%</b>	<b>\$ 6,426,654</b>

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY**  
**Statements of Revenues, Expenses, and Changes in Net Position**  
**For the Nine Months Ended March 31, 2020 and 2019**  
**(Unaudited)**

	Budget	Actual	Variance Favorable (Unfavorable)	% Change	Prior Year
<b>Operating revenues:</b>					
Aviation revenue:					
Landing fees	\$ 35,180,855	\$ 33,328,213	\$ (1,852,642)	(5)%	\$ 20,426,922
Aircraft parking fees	8,861,657	8,173,149	(688,508)	(8)%	2,604,789
Building rentals	85,674,332	83,278,314	(2,396,018)	(3)%	52,283,306
Security surcharge	-	-	-	-	25,385,582
CUPPS Support Charges	7,180,073	7,082,510	(97,563)	(1)%	1,033,904
Other aviation revenue	138,446	134,503	(3,943)	(3)%	140,177
Terminal rent non-airline	1,621,850	1,834,161	212,311	13%	1,629,916
Terminal concessions	22,245,182	23,462,525	1,217,343	5%	21,713,299
Rental car license fees	25,036,243	21,276,409	(3,759,834)	(15)%	24,143,996
Rental car center cost recovery	1,532,607	1,514,984	(17,623)	(1)%	1,496,969
License fees other	4,886,275	5,041,070	154,795	3%	4,895,123
Parking revenue	31,807,422	34,317,164	2,509,742	8%	34,267,169
Ground transportation permits and citations	14,789,472	13,545,138	(1,244,334)	(8)%	11,920,704
Ground rentals	12,995,835	14,764,531	1,768,696	14%	15,694,676
Grant reimbursements	234,257	227,476	(6,781)	(3)%	403,314
Other operating revenue	816,434	1,247,924	431,490	53%	1,361,578
<b>Total operating revenues</b>	<b>253,000,940</b>	<b>249,228,071</b>	<b>(3,772,869)</b>	<b>(1)%</b>	<b>219,401,424</b>
<b>Operating expenses:</b>					
Salaries and benefits	39,005,544	39,440,940	(435,396)	(1)%	35,971,910
Contractual services	35,133,884	31,789,767	3,344,117	10%	36,469,805
Safety and security	25,290,375	22,143,160	3,147,215	12%	23,618,906
Space rental	7,643,063	7,652,375	(9,312)	-	7,641,645
Utilities	10,753,000	10,022,631	730,369	7%	10,219,136
Maintenance	9,620,661	9,406,834	213,827	2%	9,342,154
Equipment and systems	205,324	235,976	(30,652)	(15)%	220,249
Materials and supplies	409,468	481,182	(71,714)	(18)%	388,570
Insurance	1,159,101	1,011,282	147,819	13%	925,719
Employee development and support	962,803	835,847	126,956	13%	751,638
Business development	2,313,159	1,521,431	791,728	34%	2,076,090
Equipment rentals and repairs	3,354,090	2,525,844	828,246	25%	2,712,766
<b>Total operating expenses</b>	<b>135,850,472</b>	<b>127,067,269</b>	<b>8,783,203</b>	<b>6%</b>	<b>130,338,588</b>
Depreciation	92,934,037	92,934,037	-	-	86,295,227
<b>Operating income (loss)</b>	<b>24,216,431</b>	<b>29,226,765</b>	<b>5,010,334</b>	<b>21%</b>	<b>2,767,609</b>
<b>Nonoperating revenue (expenses):</b>					
Passenger facility charges	36,660,444	34,788,122	(1,872,322)	(5)%	36,145,239
Customer facility charges (Rental Car Center)	30,871,129	27,811,314	(3,059,815)	(10)%	30,827,702
Quieter Home Program	(2,779,342)	(2,520,426)	258,916	9%	(2,404,654)
Interest income	13,057,407	14,884,651	1,827,244	14%	12,107,761
BAB interest rebate	3,514,631	2,089,397	(1,425,234)	(41)%	3,514,631
Interest expense	(69,137,768)	(63,765,103)	5,372,665	8%	(60,140,024)
Bond amortization costs	4,158,715	5,937,715	1,779,000	43%	4,277,912
Other nonoperating income (expenses)	-	9,880,397	9,880,397	-	5,082,961
<b>Nonoperating revenue, net</b>	<b>16,345,216</b>	<b>29,106,067</b>	<b>12,760,851</b>	<b>78%</b>	<b>29,411,528</b>
<b>Change in net position before capital grant contributions</b>	<b>40,561,647</b>	<b>58,332,832</b>	<b>17,771,185</b>	<b>44%</b>	<b>32,179,137</b>
Capital grant contributions	6,551,173	4,012,890	(2,538,283)	(39)%	7,502,207
<b>Change in net position</b>	<b>\$ 47,112,820</b>	<b>\$ 62,345,722</b>	<b>\$ 15,232,902</b>	<b>32%</b>	<b>\$ 39,681,344</b>





**San Diego County Regional Airport Authority**  
**Authority Detail Income Statement - Supplemental Schedule**  
*For the nine months ended March 31, 2020*  
*(Unaudited)*

Print Date: 4/9/2020  
 Print Time: 9:33:54AM  
 Report ID: GL0012

	Month to Date					Year to Date				
	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual
<b>Landing Fees</b>										
41112 - Landing Fees	\$3,928,473	\$2,110,629	\$(1,817,844)	(46)	\$2,051,198	\$35,365,959	\$33,466,295	\$(1,899,664)	(5)	\$20,576,468
41113 - Landing Fee Rebate	(17,726)	(6,937)	10,790	61	(7,464)	(185,104)	(138,082)	47,022	25	(149,546)
<b>Total Landing Fees</b>	<b>3,910,747</b>	<b>2,103,692</b>	<b>(1,807,055)</b>	<b>(46)</b>	<b>2,043,734</b>	<b>35,180,855</b>	<b>33,328,213</b>	<b>(1,852,642)</b>	<b>(5)</b>	<b>20,426,923</b>
<b>Aircraft Parking Fees</b>										
41150 - Terminal Aircraft Parking	0	0	0	0	238,180	0	0	0	0	2,143,621
41155 - Remote Aircraft Parking	0	0	0	0	50,678	0	0	0	0	461,168
41160 - Aircraft Parking Position Rent	622,666	621,270	(1,396)	0	0	5,603,992	5,684,850	80,858	1	0
41162 - Parking Position Turn Fee	174,292	(2,930)	(177,222)	(102)	0	1,561,775	1,190,935	(370,840)	(24)	0
41165 - Overnight Parking Fee	189,220	12,078	(177,142)	(94)	0	1,695,890	1,297,364	(398,527)	(23)	0
<b>Total Aircraft Parking Fees</b>	<b>986,178</b>	<b>630,418</b>	<b>(355,760)</b>	<b>(36)</b>	<b>288,858</b>	<b>8,861,657</b>	<b>8,173,148</b>	<b>(688,509)</b>	<b>(8)</b>	<b>2,604,789</b>
<b>Building and Other Rents</b>										
41210 - Terminal Rent	9,361,911	6,856,818	(2,505,093)	(27)	5,511,539	82,471,587	80,312,190	(2,159,397)	(3)	49,794,562
41215 - Federal Inspection Services	356,405	35,699	(320,706)	(90)	357,449	3,202,745	2,966,124	(236,621)	(7)	2,488,744
<b>Total Building and Other Rents</b>	<b>9,718,316</b>	<b>6,892,517</b>	<b>(2,825,799)</b>	<b>(29)</b>	<b>5,868,989</b>	<b>85,674,332</b>	<b>83,278,314</b>	<b>(2,396,018)</b>	<b>(3)</b>	<b>52,283,305</b>
<b>Security Surcharge</b>										
41310 - Airside Security Charges	0	0	0	0	309,971	0	0	0	0	5,796,633
41320 - Terminal Security Charge	0	0	0	0	1,731,337	0	0	0	0	19,588,949
<b>Total Security Surcharge</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,041,308</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>25,385,582</b>
<b>CUPPS Support Charges</b>										
41400 - Common Use Fees	799,107	519,088	(280,019)	(35)	114,723	7,180,073	7,082,510	(97,563)	(1)	1,033,904
<b>Total CUPPS Support Charges</b>	<b>799,107</b>	<b>519,088</b>	<b>(280,019)</b>	<b>(35)</b>	<b>114,723</b>	<b>7,180,073</b>	<b>7,082,510</b>	<b>(97,563)</b>	<b>(1)</b>	<b>1,033,904</b>
<b>Other Aviation Revenue</b>										
43100 - Fuel Franchise Fees	14,888	3,603	(11,286)	(76)	16,620	138,446	134,503	(3,943)	(3)	140,177
<b>Total Other Aviation Revenue</b>	<b>14,888</b>	<b>3,603</b>	<b>(11,286)</b>	<b>(76)</b>	<b>16,620</b>	<b>138,446</b>	<b>134,503</b>	<b>(3,943)</b>	<b>(3)</b>	<b>140,177</b>
<b>Non-Airline Terminal Rents</b>										
45010 - Terminal Rent - Non-Airline	178,782	208,909	30,127	17	177,743	1,621,850	1,834,161	212,311	13	1,629,916
<b>Total Non-Airline Terminal Rents</b>	<b>178,782</b>	<b>208,909</b>	<b>30,127</b>	<b>17</b>	<b>177,743</b>	<b>1,621,850</b>	<b>1,834,161</b>	<b>212,311</b>	<b>13</b>	<b>1,629,916</b>

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	----- Month to Date -----					----- Year to Date -----				
	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual
<b>Concession Revenue</b>										
45111 - Term Concessions-Food & Bev	\$1,291,097	\$1,045,842	\$(245,255)	(19)	\$1,192,464	\$10,390,609	\$10,536,750	\$146,141	1	\$10,081,411
45112 - Terminal Concessions - Retail	672,967	636,216	(36,752)	(5)	692,047	5,861,376	6,052,979	191,603	3	5,962,815
45113 - Term Concessions - Other	240,666	297,560	56,894	24	266,737	2,181,257	3,073,811	892,554	41	2,059,401
45114 - Term Concessions Space Rents	80,803	83,559	2,757	3	78,832	727,225	759,686	32,461	4	709,492
45115 - Term Concessions Cost Recovery	139,416	142,356	2,940	2	121,371	1,288,528	1,320,648	32,121	2	1,148,652
45116 - Rec Distr Center Cost Recovery	137,880	135,409	(2,472)	(2)	133,303	1,241,136	1,216,262	(24,875)	(2)	1,201,805
45117 - Concessions Marketing Program	65,552	1,186	(64,366)	(98)	63,177	555,051	502,389	(52,662)	(9)	549,723
45120 - Rental car license fees	3,225,247	662,411	(2,562,836)	(79)	2,784,220	25,036,243	21,276,409	(3,759,834)	(15)	24,143,996
45121 - Rental Car Center Cost Recover	170,290	159,958	(10,332)	(6)	161,246	1,532,607	1,514,984	(17,623)	(1)	1,496,969
45130 - License Fees - Other	518,208	112,710	(405,498)	(78)	571,943	4,886,275	5,041,070	154,795	3	4,895,123
<b>Total Concession Revenue</b>	<b>6,542,125</b>	<b>3,277,206</b>	<b>(3,264,920)</b>	<b>(50)</b>	<b>6,065,340</b>	<b>53,700,307</b>	<b>51,294,989</b>	<b>(2,405,318)</b>	<b>(4)</b>	<b>52,249,388</b>
<b>Parking and Ground Transportat</b>										
45210 - Parking	3,768,821	1,978,966	(1,789,855)	(47)	3,886,291	31,807,422	34,317,163	2,509,742	8	34,267,169
45220 - AVI fees	1,760,083	385,745	(1,374,338)	(78)	1,314,540	14,443,660	13,143,344	(1,300,316)	(9)	11,575,364
45240 - Ground Transportation Pe	0	2,972	2,972	0	39,446	157,590	224,085	66,495	42	163,380
45250 - Citations	20,914	(2,287)	(23,200)	(111)	16,807	188,222	177,709	(10,514)	(6)	181,960
<b>Total Parking and Ground Transportat</b>	<b>5,549,818</b>	<b>2,365,397</b>	<b>(3,184,421)</b>	<b>(57)</b>	<b>5,257,084</b>	<b>46,596,894</b>	<b>47,862,301</b>	<b>1,265,407</b>	<b>3</b>	<b>46,187,873</b>
<b>Ground Rentals</b>										
45310 - Ground Rental Fixed - N	1,443,982	2,215,938	771,956	53	1,730,611	12,995,835	14,764,531	1,768,696	14	15,694,676
<b>Total Ground Rentals</b>	<b>1,443,982</b>	<b>2,215,938</b>	<b>771,956</b>	<b>53</b>	<b>1,730,611</b>	<b>12,995,835</b>	<b>14,764,531</b>	<b>1,768,696</b>	<b>14</b>	<b>15,694,676</b>
<b>Grant Reimbursements</b>										
45410 - TSA Reimbursements	24,800	24,000	(800)	(3)	24,800	219,200	219,200	0	0	219,200
45420 - Planning Grants	0	0	0	0	5,999	15,057	8,276	(6,781)	(45)	184,114
<b>Total Grant Reimbursements</b>	<b>24,800</b>	<b>24,000</b>	<b>(800)</b>	<b>(3)</b>	<b>30,799</b>	<b>234,257</b>	<b>227,476</b>	<b>(6,781)</b>	<b>(3)</b>	<b>403,314</b>

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<b>Other Operating Revenue</b>										
45510 - Finger Printing Fee	\$18,926	\$11,209	\$(7,717)	(41)	\$20,927	\$170,334	\$164,340	\$(5,994)	(4)	\$197,599
45520 - Utilities Reimbursements	17,631	16,686	(945)	(5)	17,117	158,675	150,173	(8,502)	(5)	154,057
45530 - Miscellaneous Other Reve	4,274	2,469	(1,805)	(42)	2,050	38,466	145,304	106,838	278	205,537
45535 - Innovation Lab Revenue	0	0	0	0	0	0	600	600	0	500
45540 - Service Charges	7,314	(26,799)	(34,113)	(466)	49,034	65,825	209,344	143,519	218	439,992
45550 - Telecom Services	14,500	41,222	26,722	184	26,229	234,500	374,747	140,247	60	183,878
45570 - FBO Landing Fees	16,128	5,828	(10,301)	(64)	20,745	145,154	199,936	54,783	38	176,535
45580 - Equipment Rental	0	0	0	0	0	3,480	3,480	0	0	3,480
<b>Total Other Operating Revenue</b>	<b>78,773</b>	<b>50,614</b>	<b>(28,158)</b>	<b>(36)</b>	<b>136,102</b>	<b>816,433</b>	<b>1,247,924</b>	<b>431,490</b>	<b>53</b>	<b>1,361,578</b>
<b>Total Operating Revenue</b>	<b>29,247,515</b>	<b>18,291,382</b>	<b>(10,956,133)</b>	<b>(37)</b>	<b>23,771,910</b>	<b>253,000,940</b>	<b>249,228,069</b>	<b>(3,772,871)</b>	<b>(1)</b>	<b>219,401,425</b>
<b>Personnel Expenses</b>										
<b>Salaries</b>										
51110 - Salaries & Wages	2,958,994	2,540,597	418,397	14	2,395,529	28,185,281	23,338,567	4,846,714	17	22,380,238
51210 - Paid Time Off	29,167	226,335	(197,168)	(676)	249,431	262,500	2,793,150	(2,530,650)	(964)	2,644,896
51220 - Holiday Pay	0	0	0	0	0	0	639,836	(639,836)	0	605,920
51240 - Other Leave With Pay	0	6,041	(6,041)	0	5,100	0	87,043	(87,043)	0	87,525
51250 - Special Pay	0	12,649	(12,649)	0	15,711	0	191,279	(191,279)	0	220,749
<b>Total Salaries</b>	<b>2,988,160</b>	<b>2,785,622</b>	<b>202,539</b>	<b>7</b>	<b>2,665,772</b>	<b>28,447,781</b>	<b>27,049,874</b>	<b>1,397,906</b>	<b>5</b>	<b>25,939,327</b>
52110 - Overtime	96,956	45,862	51,095	53	58,156	631,387	668,028	(36,640)	(6)	608,426

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<b>Benefits</b>										
54110 - FICA Tax	\$233,595	\$212,259	\$21,336	9	\$205,674	\$2,125,328	\$1,966,743	\$158,584	7	\$1,895,580
54120 - Unemployment Insurance-S	0	0	0	0	0	0	11,385	(11,385)	0	10,526
54130 - Workers Compensation Ins	23,744	14,142	9,603	40	14,026	218,389	138,408	79,981	37	141,333
54135 - Workers Comp Incident Expense	0	5,640	(5,640)	0	15,609	0	77,206	(77,206)	0	(7,467)
54210 - Medical Insurance	439,164	395,445	43,720	10	363,298	3,761,989	3,460,545	301,445	8	3,100,725
54220 - Dental Insurance	27,510	27,667	(157)	(1)	26,687	244,640	243,027	1,613	1	230,649
54230 - Vision Insurance	3,518	3,384	134	4	3,256	31,270	29,828	1,442	5	29,133
54240 - Life Insurance	8,119	7,565	554	7	7,232	71,958	66,465	5,493	8	74,839
54250 - Short Term Disability	10,399	13,509	(3,110)	(30)	9,522	91,941	112,467	(20,526)	(22)	91,480
54310 - Retirement	768,782	761,978	6,804	1	720,856	7,121,773	7,083,273	38,500	1	6,715,162
54312 - Pension - GASB 68	0	0	0	0	0	0	2,057,058	(2,057,058)	0	455,924
54314 - OPEB - GASB 75	0	0	0	0	0	0	0	0	0	(185,435)
54315 - Retiree Health Benefits	14,284	13,800	484	3	12,800	597,704	114,150	483,554	81	569,359
54410 - Taxable Benefits	0	0	0	0	6,243	0	16,558	(16,558)	0	24,457
54430 - Accrued Vacation	0	60,301	(60,301)	0	109,596	0	153,123	(153,123)	0	166,009
54440 - Relocation	0	0	0	0	20,594	0	0	0	0	37,950
<b>Total Benefits</b>	<b>1,529,114</b>	<b>1,515,689</b>	<b>13,426</b>	<b>1</b>	<b>1,515,393</b>	<b>14,264,993</b>	<b>15,530,237</b>	<b>(1,265,244)</b>	<b>(9)</b>	<b>13,350,225</b>
<b>Cap Labor/Burden/OH Recharge</b>										
54510 - Capitalized Labor Recha	(426,964)	(235,070)	(191,894)	(45)	(93,011)	(3,909,607)	(2,331,497)	(1,578,110)	(40)	(961,626)
54515 - Capitalized Burden Rech	0	(105,303)	105,303	0	(45,270)	0	(1,021,130)	1,021,130	0	(425,769)
54599 - OH Contra	0	0	0	0	(216,224)	0	0	0	0	(2,023,499)
<b>Total Cap Labor/Burden/OH Recharge</b>	<b>(426,964)</b>	<b>(340,373)</b>	<b>(86,591)</b>	<b>(20)</b>	<b>(354,504)</b>	<b>(3,909,607)</b>	<b>(3,352,627)</b>	<b>(556,980)</b>	<b>(14)</b>	<b>(3,410,893)</b>
<b>QHP Labor/Burden/OH Recharge</b>										
54520 - QHP Labor Recharge	(43,974)	(24,911)	(19,063)	(43)	(26,663)	(429,009)	(221,693)	(207,316)	(48)	(242,080)
54525 - QHP Burden Recharge	0	(12,153)	12,153	0	(13,087)	0	(105,481)	105,481	0	(113,264)
54526 - QHP OH Contra Acct	0	(11,327)	11,327	0	(14,743)	0	(113,408)	113,408	0	(154,245)
<b>Total QHP Labor/Burden/OH Recharge</b>	<b>(43,974)</b>	<b>(48,390)</b>	<b>4,417</b>	<b>10</b>	<b>(54,493)</b>	<b>(429,009)</b>	<b>(440,582)</b>	<b>11,572</b>	<b>3</b>	<b>(509,589)</b>

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<b>MM&amp;JS Labor/Burden/OH Recharge</b>										
54530 - MM & JS Labor Recharge	\$0	\$(1,461)	\$1,461	0	\$(2,014)	\$0	\$(13,990)	\$13,990	0	\$(7,688)
54531 - Joint Studies - Labor	0	0	0	0	0	0	0	0	0	2,102
54535 - MM & JS Burden Recharge	0	0	0	0	0	0	0	0	0	(743)
54536 - Maintenance-Burden	0	0	0	0	0	0	0	0	0	743
<b>Total MM&amp;JS Labor/Burden/OH Recharge</b>	<b>0</b>	<b>(1,461)</b>	<b>1,461</b>	<b>0</b>	<b>(2,014)</b>	<b>0</b>	<b>(13,990)</b>	<b>13,990</b>	<b>0</b>	<b>(5,586)</b>
<b>Total Personnel Expenses</b>	<b>4,143,293</b>	<b>3,956,948</b>	<b>186,345</b>	<b>4</b>	<b>3,828,310</b>	<b>39,005,545</b>	<b>39,440,940</b>	<b>(435,395)</b>	<b>(1)</b>	<b>35,971,910</b>
<b>Non-Personnel Expenses</b>										
<b>Contract Services</b>										
61100 - Temporary Staffing	11,583	16,421	(4,838)	(42)	25,465	201,950	430,994	(229,044)	(113)	462,970
61110 - Auditing Services	417	945	(528)	(127)	0	118,750	143,555	(24,805)	(21)	102,900
61120 - Legal Services	60,000	19,858	40,142	67	37,500	545,000	161,031	383,969	70	430,978
61130 - Services - Professional	803,921	505,778	298,143	37	1,135,671	7,421,131	6,393,621	1,027,510	14	8,833,130
61150 - Outside Svs - Other	401,210	279,501	121,709	30	363,290	3,632,064	3,196,256	435,808	12	2,986,739
61160 - Services - Custodial	2,588,688	2,021,585	567,103	22	2,261,326	21,916,557	20,196,185	1,720,372	8	23,777,304
61190 - Receiving & Dist Cntr Services	144,245	141,399	2,847	2	140,975	1,298,432	1,268,125	30,307	2	1,262,924
61990 - OH Contra	0	0	0	0	(222,998)	0	0	0	0	(1,387,140)
<b>Total Contract Services</b>	<b>4,010,064</b>	<b>2,985,487</b>	<b>1,024,577</b>	<b>26</b>	<b>3,741,229</b>	<b>35,133,884</b>	<b>31,789,768</b>	<b>3,344,116</b>	<b>10</b>	<b>36,469,805</b>
<b>Safety and Security</b>										
61170 - Services - Fire, Police,	595,004	598,359	(3,355)	(1)	534,285	5,309,050	5,270,956	38,095	1	4,916,281
61180 - Services - SDUPD-Harbor	1,598,463	360,705	1,237,758	77	1,465,736	15,320,092	12,187,865	3,132,227	20	14,494,018
61185 - Guard Services	359,427	377,177	(17,750)	(5)	354,612	3,162,409	3,472,349	(309,940)	(10)	2,918,726
61188 - Other Safety & Security Serv	188,344	125,422	62,921	33	198,848	1,498,824	1,211,990	286,834	19	1,289,881
<b>Total Safety and Security</b>	<b>2,741,238</b>	<b>1,461,663</b>	<b>1,279,574</b>	<b>47</b>	<b>2,553,482</b>	<b>25,290,375</b>	<b>22,143,160</b>	<b>3,147,216</b>	<b>12</b>	<b>23,618,906</b>
<b>Space Rental</b>										
62100 - Rent	849,229	851,993	(2,764)	0	848,055	7,643,063	7,652,375	(9,313)	0	7,641,645
<b>Total Space Rental</b>	<b>849,229</b>	<b>851,993</b>	<b>(2,764)</b>	<b>0</b>	<b>848,055</b>	<b>7,643,063</b>	<b>7,652,375</b>	<b>(9,313)</b>	<b>0</b>	<b>7,641,645</b>

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<b>Utilities</b>										
63100 - Telephone & Other Commun	\$46,987	\$50,762	\$(3,775)	(8)	\$44,368	\$421,000	\$383,860	\$37,140	9	\$399,052
63110 - Utilities - Gas & Electr	917,133	926,969	(9,836)	(1)	861,101	9,272,340	8,747,335	525,005	6	8,856,018
63120 - Utilities - Water	118,385	71,484	46,900	40	102,582	1,059,660	891,436	168,225	16	964,895
63190 - OH Contra	0	0	0	0	(120)	0	0	0	0	(829)
<b>Total Utilities</b>	<b>1,082,505</b>	<b>1,049,215</b>	<b>33,290</b>	<b>3</b>	<b>1,007,931</b>	<b>10,753,000</b>	<b>10,022,631</b>	<b>730,370</b>	<b>7</b>	<b>10,219,135</b>
<b>Maintenance</b>										
64100 - Facilities Supplies	49,200	57,321	(8,121)	(17)	43,679	507,400	543,017	(35,617)	(7)	528,051
64110 - Maintenance - Annual R	856,133	875,831	(19,698)	(2)	778,404	7,345,818	7,206,444	139,374	2	7,152,503
64124 - Maintenance-Overhead	0	0	0	0	13	0	0	0	0	2,644
64125 - Major Maintenance - Mat	211,447	213,480	(2,033)	(1)	133,392	1,392,443	1,247,506	144,937	10	1,282,466
64140 - Refuse & Hazardous Waste	41,667	50,734	(9,068)	(22)	18,787	375,000	409,867	(34,867)	(9)	376,490
<b>Total Maintenance</b>	<b>1,158,446</b>	<b>1,197,367</b>	<b>(38,920)</b>	<b>(3)</b>	<b>974,275</b>	<b>9,620,661</b>	<b>9,406,833</b>	<b>213,828</b>	<b>2</b>	<b>9,342,154</b>
<b>Equipment and Systems</b>										
65100 - Equipment & Systems	50,497	47,732	2,765	5	42,962	205,324	235,976	(30,652)	(15)	222,824
65101 - OH Contra	0	0	0	0	(1,480)	0	0	0	0	(2,575)
<b>Total Equipment and Systems</b>	<b>50,497</b>	<b>47,732</b>	<b>2,765</b>	<b>5</b>	<b>41,482</b>	<b>205,324</b>	<b>235,976</b>	<b>(30,652)</b>	<b>(15)</b>	<b>220,249</b>
<b>Materials and Supplies</b>										
65110 - Office & Operating Suppl	46,995	43,330	3,665	8	15,862	288,701	341,786	(53,085)	(18)	296,404
65120 - Safety Equipment & Suppl	20,877	3,054	17,823	85	15,328	86,967	115,642	(28,675)	(33)	102,743
65130 - Tools - Small	4,000	5,291	(1,291)	(32)	2,679	33,800	23,754	10,046	30	12,250
65199 - OH Contra	0	0	0	0	(1,775)	0	0	0	0	(22,827)
<b>Total Materials and Supplies</b>	<b>71,872</b>	<b>51,675</b>	<b>20,197</b>	<b>28</b>	<b>32,094</b>	<b>409,468</b>	<b>481,182</b>	<b>(71,714)</b>	<b>(18)</b>	<b>388,570</b>
<b>Insurance</b>										
67170 - Insurance - Property	74,969	58,335	16,634	22	52,678	674,717	525,013	149,704	22	474,098
67171 - Insurance - Liability	13,008	13,599	(591)	(5)	11,825	117,068	122,389	(5,321)	(5)	106,425
67172 - Insurance - Public Offic	15,635	15,494	140	1	15,033	141,211	140,648	564	0	135,805
67173 - Insurance Miscellaneous	11,949	11,636	313	3	11,636	226,105	223,232	2,873	1	209,391
<b>Total Insurance</b>	<b>115,559</b>	<b>99,063</b>	<b>16,496</b>	<b>14</b>	<b>91,172</b>	<b>1,159,101</b>	<b>1,011,281</b>	<b>147,820</b>	<b>13</b>	<b>925,719</b>

**San Diego County Regional Airport Authority**  
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For the nine months ended March 31, 2020  
(Unaudited)

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	Month to Date					Year to Date				
	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual	Budget	Actual	Variance Favorable (Unfavorable)	Variance Percent	Prior Year Actual
<b>Employee Development and Suppo</b>										
66120 - Awards - Service	\$26,732	\$1,648	\$25,085	94	\$3,435	\$72,571	\$43,124	\$29,447	41	\$59,914
66130 - Book & Periodicals	5,030	4,677	352	7	3,572	44,442	43,996	446	1	31,824
66220 - Permits/Certificates/Lic	3,208	6,489	(3,281)	(102)	2,847	123,285	80,367	42,918	35	90,906
66260 - Recruiting	1,000	1,029	(29)	(3)	(19,300)	19,668	21,430	(1,762)	(9)	8,520
66280 - Seminars & Training	36,546	33,958	2,587	7	26,246	302,556	249,186	53,370	18	244,522
66290 - Transportation	13,401	11,369	2,032	15	11,645	115,382	102,612	12,770	11	100,501
66299 - OH Contra	0	0	0	0	0	0	0	0	0	(23,541)
66305 - Travel-Employee Developm	23,053	18,179	4,874	21	28,782	189,332	202,365	(13,033)	(7)	162,393
66310 - Tuition	2,889	725	2,164	75	5,899	30,334	27,989	2,345	8	23,250
66320 - Uniforms	8,892	4,524	4,368	49	6,710	65,233	64,778	455	1	53,349
<b>Total Employee Development and Suppo</b>	<b>120,750</b>	<b>82,598</b>	<b>38,152</b>	<b>32</b>	<b>69,836</b>	<b>962,803</b>	<b>835,846</b>	<b>126,956</b>	<b>13</b>	<b>751,638</b>
<b>Business Development</b>										
66100 - Advertising	41,617	46,113	(4,496)	(11)	(765)	682,475	317,080	365,395	54	782,968
66110 - Allowance for Bad Debts	2,500	0	2,500	100	0	7,500	(888)	8,388	112	2,001
66200 - Memberships & Dues	33,646	26,349	7,296	22	40,185	349,025	323,419	25,605	7	345,507
66230 - Postage & Shipping	1,824	1,188	636	35	621	14,959	15,143	(184)	(1)	15,935
66240 - Promotional Activities	81,722	142,416	(60,694)	(74)	45,283	1,026,911	717,880	309,031	30	694,398
66250 - Promotional Materials	7,879	(749)	8,628	110	7,046	44,379	31,233	13,146	30	47,794
66300 - Travel-Business Developm	19,210	6,775	12,435	65	23,604	187,910	117,564	70,346	37	187,487
<b>Total Business Development</b>	<b>188,397</b>	<b>222,092</b>	<b>(33,695)</b>	<b>(18)</b>	<b>115,974</b>	<b>2,313,159</b>	<b>1,521,433</b>	<b>791,726</b>	<b>34</b>	<b>2,076,090</b>
<b>Equipment Rentals and Repairs</b>										
66140 - Computer Licenses & Agre	83,187	48,365	34,822	42	48,525	591,791	364,663	227,128	38	262,090
66150 - Equipment Rental/Leasing	17,379	7,725	9,654	56	19,586	228,414	189,253	39,161	17	220,183
66160 - Tenant Improvements	100,000	68,277	31,723	32	149,694	624,000	546,294	77,706	12	670,842
66270 - Repairs - Office Equipme	206,307	86,604	119,703	58	156,664	1,909,885	1,425,634	484,251	25	1,673,269
66279 - OH Contra	0	0	0	0	(1)	0	0	0	0	(113,618)
<b>Total Equipment Rentals and Repairs</b>	<b>406,873</b>	<b>210,972</b>	<b>195,901</b>	<b>48</b>	<b>374,468</b>	<b>3,354,089</b>	<b>2,525,844</b>	<b>828,246</b>	<b>25</b>	<b>2,712,765</b>
<b>Total Non-Personnel Expenses</b>	<b>10,795,431</b>	<b>8,259,857</b>	<b>2,535,574</b>	<b>23</b>	<b>9,849,997</b>	<b>96,844,927</b>	<b>87,626,328</b>	<b>9,218,598</b>	<b>10</b>	<b>94,366,676</b>
<b>Total Departmental Expenses before</b>	<b>14,938,724</b>	<b>12,216,806</b>	<b>2,721,918</b>	<b>18</b>	<b>13,678,307</b>	<b>135,850,471</b>	<b>127,067,268</b>	<b>8,783,203</b>	<b>6</b>	<b>130,338,586</b>

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<b>Depreciation and Amortization</b>										
69110 - Depreciation Expense	\$10,230,385	\$10,230,385	\$0	0	\$9,705,092	\$92,934,037	\$92,934,037	\$0	0	\$86,295,227
<b>Total Depreciation and Amortization</b>	<b>10,230,385</b>	<b>10,230,385</b>	<b>0</b>	<b>0</b>	<b>9,705,092</b>	<b>92,934,037</b>	<b>92,934,037</b>	<b>0</b>	<b>0</b>	<b>86,295,227</b>
<b>Non-Operating Revenue/(Expense)</b>										
<b>Passenger Facility Charges</b>										
71110 - Passenger Facility Chrg	4,495,696	1,383,891	(3,111,805)	(69)	4,743,471	36,660,444	34,788,122	(1,872,321)	(5)	36,145,239
<b>Total Passenger Facility Charges</b>	<b>4,495,696</b>	<b>1,383,891</b>	<b>(3,111,805)</b>	<b>(69)</b>	<b>4,743,471</b>	<b>36,660,444</b>	<b>34,788,122</b>	<b>(1,872,321)</b>	<b>(5)</b>	<b>36,145,239</b>
<b>Customer Facility Charges</b>										
71120 - Customer facility charges (Con	3,841,528	746,342	(3,095,186)	(81)	3,753,278	30,871,129	27,811,314	(3,059,815)	(10)	30,827,702
<b>Total Customer Facility Charges</b>	<b>3,841,528</b>	<b>746,342</b>	<b>(3,095,186)</b>	<b>(81)</b>	<b>3,753,278</b>	<b>30,871,129</b>	<b>27,811,314</b>	<b>(3,059,815)</b>	<b>(10)</b>	<b>30,827,702</b>
<b>Quieter Home Program</b>										
71212 - Quieter Home - Labor	(45,800)	(25,132)	20,668	45	(26,663)	(412,600)	(221,962)	190,638	46	(242,080)
71213 - Quieter Home - Burden	0	(12,153)	(12,153)	0	(13,087)	0	(105,481)	(105,481)	0	(113,264)
71214 - Quieter Home - Overhead	0	(11,327)	(11,327)	0	(14,743)	0	(111,490)	(111,490)	0	(154,245)
71215 - Quieter Home - Material	(1,787,003)	(1,082,135)	704,868	39	(1,117,830)	(13,031,609)	(11,438,591)	1,593,018	12	(10,465,467)
71216 - Quieter Home Program	1,466,242	890,801	(575,441)	(39)	898,725	10,755,367	9,357,098	(1,398,269)	(13)	8,661,110
71224 - Joint Studies Overhead	0	0	0	0	0	0	0	0	0	(164)
71225 - Joint Studies - Material	(4,500)	0	4,500	100	(4,468)	(90,500)	0	90,500	100	(90,736)
71226 - Contractor Overhead	0	0	0	0	0	0	0	0	0	192
<b>Total Quieter Home Program</b>	<b>(371,061)</b>	<b>(239,946)</b>	<b>131,115</b>	<b>35</b>	<b>(278,065)</b>	<b>(2,779,342)</b>	<b>(2,520,427)</b>	<b>258,915</b>	<b>9</b>	<b>(2,404,654)</b>
<b>Interest Income</b>										
71310 - Interest - Investments	1,431,293	1,021,305	(409,989)	(29)	776,748	11,785,862	9,091,160	(2,694,702)	(23)	6,793,917
71340 - Interest - Note Receivab	140,201	140,201	0	0	149,402	1,271,545	1,271,545	0	0	1,347,016
71350 - Interest - Other	0	547	547	0	(1,627)	0	(1,960)	(1,960)	0	(4,916)
71361 - Interest Income - 2010 Bonds	0	220,504	220,504	0	123,199	0	895,670	895,670	0	1,049,023
71363 - Interest Income - 2013 Bonds	0	63,272	63,272	0	68,054	0	617,466	617,466	0	628,726
71364 - Interest Income - 2017 Bond A	0	614,028	614,028	0	132,861	0	1,414,265	1,414,265	0	1,615,349
71365 - Interest Income - 2014 Bond A	0	75,595	75,595	0	81,367	0	646,360	646,360	0	678,646
71366 - Interest Income - 2019A Bond	0	(158,156)	(158,156)	0	0	0	950,145	950,145	0	0
<b>Total Interest Income</b>	<b>1,571,495</b>	<b>1,977,296</b>	<b>405,801</b>	<b>26</b>	<b>1,330,003</b>	<b>13,057,407</b>	<b>14,884,651</b>	<b>1,827,244</b>	<b>14</b>	<b>12,107,760</b>



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<b>Interest income BAB's rebate</b>										
71362 - BAB interest rebate	\$390,514	\$0	\$(390,514)	(100)	\$390,515	\$3,514,631	\$2,089,397	\$(1,425,233)	(41)	\$3,514,631
<b>Total Interest income BAB's rebate</b>	<b>390,514</b>	<b>0</b>	<b>(390,514)</b>	<b>(100)</b>	<b>390,515</b>	<b>3,514,631</b>	<b>2,089,397</b>	<b>(1,425,233)</b>	<b>(41)</b>	<b>3,514,631</b>
<b>Interest Expense</b>										
71411 - Interest Expense- 2010 Bonds	(2,439,900)	(1,250,395)	1,189,505	49	(2,481,737)	(21,959,099)	(17,597,580)	4,361,519	20	(22,335,636)
71412 - Interest Expense 2013 Bonds	(1,506,779)	(1,506,779)	0	0	(1,514,513)	(13,561,012)	(13,561,013)	0	0	(13,630,613)
71413 - Interest Expense 2014 Bond A	(1,335,732)	(1,335,732)	0	0	(1,349,970)	(12,021,592)	(12,021,592)	0	0	(12,149,734)
71414 - Interest Expense 2017 Bond A	(1,174,208)	(1,174,208)	0	0	(1,192,792)	(10,567,875)	(10,567,875)	0	0	(10,735,125)
71415 - Interest Exp 2019A Bond	(504,174)	(1,864,870)	(1,360,696)	(270)	0	(1,512,522)	(6,824,195)	(5,311,673)	(351)	0
71420 - Interest Expense-Variable Debt	(34,259)	(20,694)	13,565	40	(46,971)	(2,647,978)	(498,504)	2,149,474	81	(388,212)
71430 - LOC Fees - C/P	(25,221)	(84,695)	(59,474)	(236)	(83,333)	(92,478)	(401,349)	(308,871)	(334)	(410,379)
71450 - Trustee Fee Bonds	0	0	0	0	0	(17,933)	(3,270)	14,663	82	(3,270)
71451 - Program Fees - Variable Debt	(417)	0	417	100	0	(3,750)	0	3,750	100	0
71458 - Capitalized Interest	(715,735)	0	715,735	100	0	(2,147,204)	0	2,147,204	100	0
71460 - Interest Expense - Other	0	0	0	0	0	(4,148,103)	(1,831,503)	2,316,600	56	(11,435)
71461 - Interest Expense - Cap Leases	(50,233)	(50,233)	0	0	(52,226)	(458,222)	(458,222)	0	0	(475,620)
<b>Total Interest Expense</b>	<b>(7,786,659)</b>	<b>(7,287,608)</b>	<b>499,051</b>	<b>6</b>	<b>(6,721,541)</b>	<b>(69,137,769)</b>	<b>(63,765,102)</b>	<b>5,372,666</b>	<b>8</b>	<b>(60,140,024)</b>
<b>Amortization</b>										
69210 - Amortization - Premium	459,462	962,714	503,252	110	473,366	4,158,715	5,937,715	1,778,999	43	4,277,912
<b>Total Amortization</b>	<b>459,462</b>	<b>962,714</b>	<b>503,252</b>	<b>110</b>	<b>473,366</b>	<b>4,158,715</b>	<b>5,937,715</b>	<b>1,778,999</b>	<b>43</b>	<b>4,277,912</b>
<b>Other Non-Operating Income (Expense)</b>										
71510 - Legal Settlement Income	0	0	0	0	0	0	1,082,508	1,082,508	0	0
71520 - Fixed Asset Disposal-Gain	0	0	0	0	0	0	4,000	4,000	0	60,000
71530 - Gain/Loss On Investments	0	2,015,796	2,015,796	0	1,872,516	0	8,420,102	8,420,102	0	4,951,100
71540 - Discounts Earned	0	1,628	1,628	0	0	0	6,093	6,093	0	6,561
71610 - Legal Settlement Expense	0	0	0	0	0	0	(10,000)	(10,000)	0	0
71620 - Other non-operating revenue (e	0	3,746	3,746	0	156	0	353,361	353,361	0	65,300
71630 - Other Non-Operating Expe	0	0	0	0	0	0	(1)	(1)	0	0
73300 - DMJM and Auth OH Clearin	0	0	0	0	0	0	24,334	24,334	0	0
<b>Total Other Non-Operating Income (Expense)</b>	<b>0</b>	<b>2,021,170</b>	<b>2,021,170</b>	<b>0</b>	<b>1,872,672</b>	<b>0</b>	<b>9,880,396</b>	<b>9,880,396</b>	<b>0</b>	<b>5,082,960</b>
<b>Total Non-Operating Revenue/(Expense)</b>	<b>2,600,975</b>	<b>(436,142)</b>	<b>(3,037,117)</b>	<b>(117)</b>	<b>(5,563,698)</b>	<b>16,345,215</b>	<b>29,106,067</b>	<b>12,760,852</b>	<b>78</b>	<b>(29,411,525)</b>

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<b>Capital Grant Contribution</b>										
72100 - AIP Grants	\$1,231,821	\$359,695	\$(872,126)	(71)	\$474,445	\$6,551,173	\$4,012,890	\$(2,538,283)	(39)	\$7,502,207
<b>Total Capital Grant Contribution</b>	<b>1,231,821</b>	<b>359,695</b>	<b>(872,126)</b>	<b>(71)</b>	<b>474,445</b>	<b>6,551,173</b>	<b>4,012,890</b>	<b>(2,538,283)</b>	<b>(39)</b>	<b>7,502,207</b>
<b>Total Expenses Net of Non-Operating Revenue/ (Expense)</b>	<b>21,336,313</b>	<b>22,523,638</b>	<b>(1,187,324)</b>	<b>(6)</b>	<b>17,345,257</b>	<b>205,888,120</b>	<b>186,882,348</b>	<b>19,005,772</b>	<b>9</b>	<b>179,720,081</b>
<b>Net Income/(Loss)</b>	<b>7,911,202</b>	<b>(4,232,256)</b>	<b>(12,143,458)</b>	<b>(153)</b>	<b>6,426,654</b>	<b>47,112,820</b>	<b>62,345,722</b>	<b>15,232,902</b>	<b>32</b>	<b>39,681,344</b>
<b>Equipment Outlay</b>										
73200 - Equipment Outlay Expendi	(5,000)	0	5,000	100	0	(596,055)	(255,295)	340,760	57	(148,924)
73299 - Capitalized Equipment Co	0	0	0	0	0	0	255,295	255,295	0	148,924
<b>Total Equipment Outlay</b>	<b>(5,000)</b>	<b>0</b>	<b>5,000</b>	<b>100</b>	<b>0</b>	<b>(596,055)</b>	<b>0</b>	<b>596,055</b>	<b>100</b>	<b>0</b>

# Review of the Unaudited Financial Statements for the Nine Months Ended March 31, 2020 and 2019



**SAN DIEGO**  
INTERNATIONAL AIRPORT

LET'S **GO.**

Presented by:  
Scott Brickner  
Chief Financial Officer

April 16, 2020

# Market Commentary

Financial markets have experienced significant turbulence, driven by a high level of uncertainty about the impact of the COVID-19 pandemic on the global economy. US Treasury yields have declined amid a global flight to quality. At the end of the first quarter, the yield on 2-year Treasuries was down 132 basis points year-to-date, and the yield on 10-year Treasuries was down nearly 125 basis points. The S&P 500 index declined 20.0% in the first quarter. There are still many unknowns about the coronavirus including how widespread it will become, how long it will take to contain the virus, and the actual impact on economic activity. We believe containment efforts and supply chain disruptions will cause a sharp increase in unemployment and a swift and deep contraction in economic activity. Financial markets will likely remain volatile over the near term but we believe that large-scale global monetary and fiscal stimulus programs will help mitigate the longer-term impact of the pandemic. Notably, President Trump approved a \$2 trillion economic relief package on March 27, the largest fiscal stimulus package in US history.

The Fed has taken a wide range of aggressive actions to help stabilize and provide liquidity to the financial markets. The Fed has lowered the fed funds target rate to a range of 0.0%-0.25% and said it will purchase Treasury and agency mortgage-backed securities in any amount needed to support smooth market functioning. Policymakers reinstated the Commercial Paper Funding Facility and Money Market Mutual Fund Liquidity Facility in order to provide liquidity to the commercial paper market, money market funds, and the municipal bond market. The Fed has established the Primary Market Corporate Credit Facility and Secondary Market Corporate Credit Facility to support the corporate bond market. The Term Asset-Backed Securities Loan Facility has been established to enable the issuance of asset-backed securities backed by student loans, auto loans, credit card loans, and loans guaranteed by the Small Business Administration. The Fed has provided short-term funding through large-scale repo operations and lowered the reserve requirement for depository institutions. Policymakers are also working on a Main Street Business Lending Program to support lending to small-and-medium sized businesses.

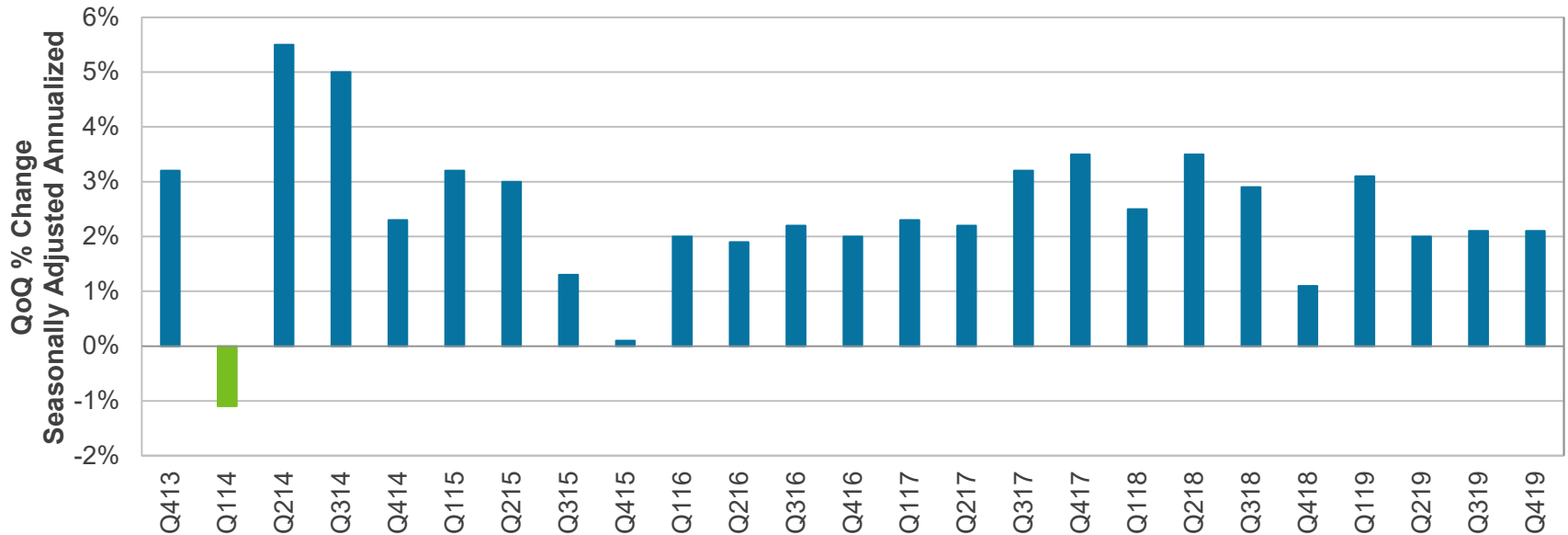
The slope of the Treasury yield curve steepened in March, though rates across the curve declined meaningfully. At March month-end, the yield on 10-year Treasuries was down 48 basis points to 0.67% while the yield on 2-year Treasuries was down 67 basis points to 0.25%. The yield on 3-month T-bills declined 121 basis points in March. The movement in yields has been driven by fears about the coronavirus and its potential impact on global economic growth and inflation expectations, as well as the cumulative 150 basis point cut to the fed funds target rate in March.



# Fourth Quarter GDP

Fourth quarter 2019 GDP grew at a 2.1% annualized rate, in line with expectations. This follows growth of 2.1% in the third quarter, 2.0% in the second quarter, and 3.1% in the first quarter. Overall, GDP grew 2.3% in 2019, down from 2.9% in 2018. Fourth quarter growth was fueled by net exports and consumer spending which contributed 1.5% and 1.2% to GDP in the quarter, respectively, while gross private domestic investment was a drag on the economy. We believe the economy was expanding at a moderate pace at the beginning of this year but containment efforts related to the COVID-19 pandemic have almost certainly resulted in a steep contraction in US economic activity beginning in early March.

**U.S. Gross Domestic Product (QoQ)**  
Fourth Quarter 2013 – Fourth Quarter 2019

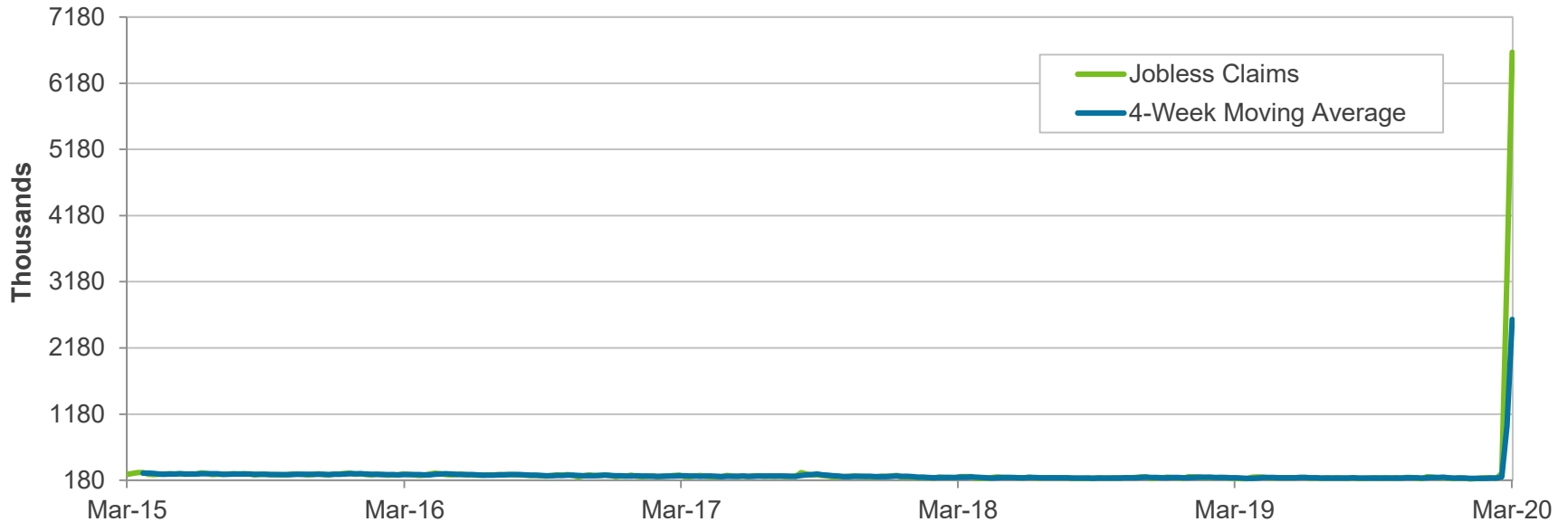




# Initial Claims For Unemployment

In the March 28 week, 6.6 million people filed an initial claim for unemployment, following 3.3 million initial claims in the previous week. These figures indicate that the employment report for April will be very weak and suggest that the unemployment rate is already approaching 10%.

**Initial Jobless Claims and 4-Week Moving Average**  
March 27, 2015 – March 27, 2020





# Consumer Price Index

The Consumer Price Index (CPI) was up 2.3% year-over-year in February, down from 2.5% in January. Core CPI (CPI less food and energy) was up 2.4% year-over-year in February, up slightly from 2.3% in January. Overall, inflationary pressures were fairly stable leading up to the COVID-19 pandemic.

**Consumer Price Index (YoY%)**  
February 2015 – February 2020

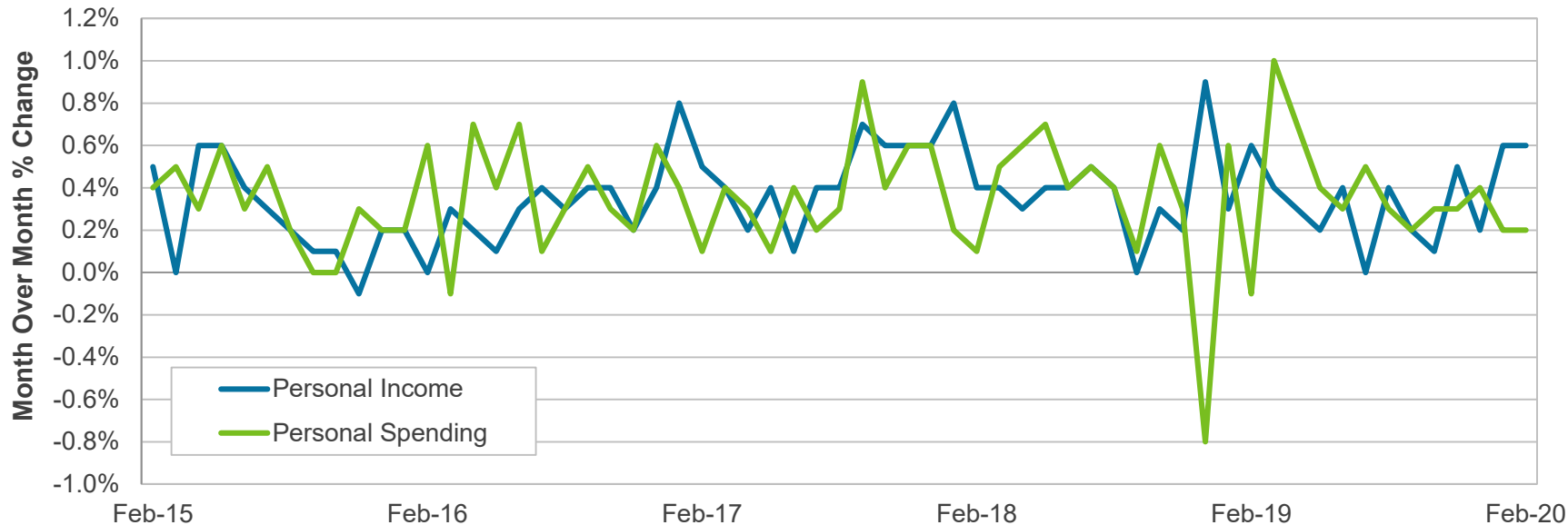




# Personal Income and Spending

Personal income increased 0.6% in February (stronger than expectations of 0.4%), following a 0.6% increase in January. Consumer spending increased just 0.2% in February following a 0.2% increase in January. Overall, income and spending were growing modestly leading up to the pandemic.

**Personal Income and Spending (MoM%)**  
February 2015 – February 2020







# Consumer Confidence Index

The Consumer Confidence Index remained fairly strong in March but declined to 120.0 from 132.6 in February. The cut-off date for the survey was March 19. Confidence was high going into the pandemic, but we expect to see a meaningful decline in the coming months.

**Consumer Confidence Index**  
March 2015 – March 2020

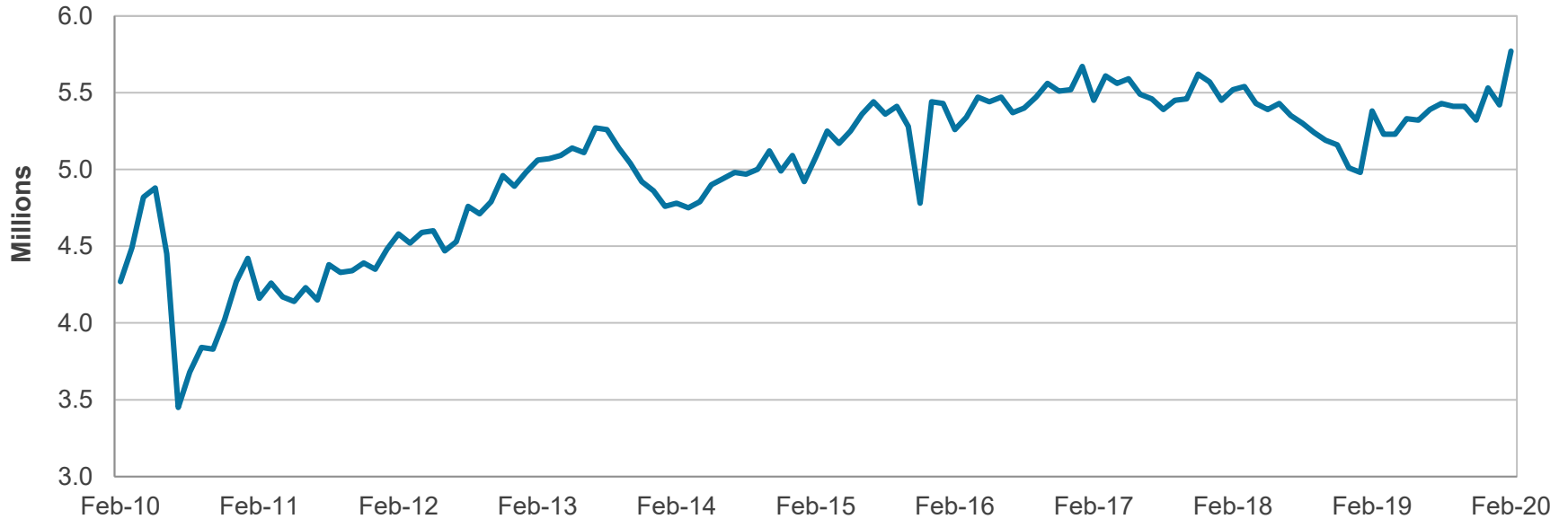




# Existing Home Sales

Existing home sales rose 6.5% in February to a seasonally adjusted rate of 5.770 million units, the best rate since the housing collapse of 2007. On a year-over-year basis, sales of existing homes were up 7.2% in February versus 8.8% in January. The housing sector was strong heading into the coronavirus crisis.

**U.S. Existing Home Sales (MoM)**  
February 2010 – February 2020

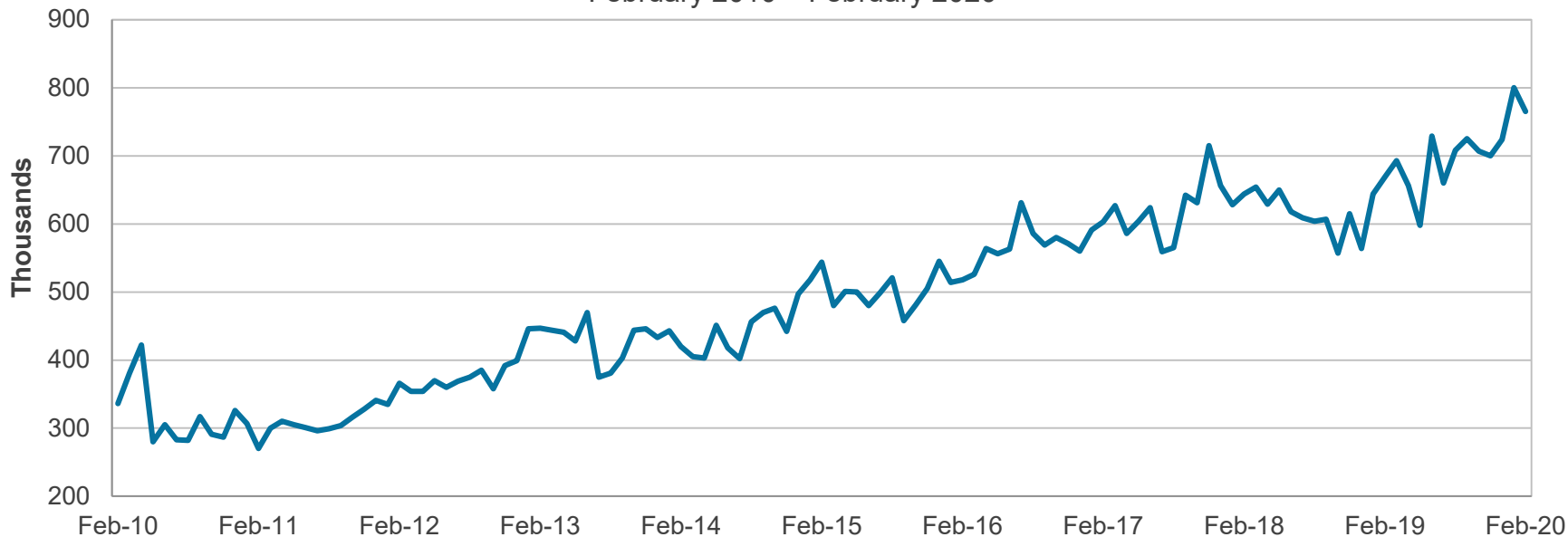




# New Home Sales

New home sales declined 4.4% in February to an annualized rate of 765,000 units. However, on a year-over-year basis, new home sales were up 14.3% in February. The housing market was benefitting from low mortgage rates and a strong labor market prior to the COVID-19 pandemic.

**U.S. New Home Sales**  
February 2010 – February 2020





# Crude Oil Prices

U.S. West Texas Intermediate (WTI) crude settled at \$25.09 per barrel on April 8, slightly above its one month average of \$24.14 but well below its one year average of \$53.82. Oil prices were already under pressure from the coronavirus and a related slowdown in global demand. However, prices plunged further in early March after the Organization of the Petroleum Exporting Countries (OPEC) failed to reach an agreement with Russia on a deal to cut oil production. Saudi Arabian state oil giant Aramco responded by cutting most of its official selling prices which triggered an oil-price crash. Saudi officials also signaled plans to boost oil output. Within the last few days, renewed hopes that OPEC might reach a deal to cut production have emerged. Still, global demand for oil remains under pressure.

**West Texas Intermediate Oil Price Per Barrel (WTI Spot)**  
April 8, 2015 – April 7, 2020





# Jet Fuel Prices

Jet fuel (U.S. Gulf Coast Spot) closed at \$0.676 per gallon on April 8, which was below its one month average of \$0.732 and well below its one year average of \$1.729. Falling global demand for jet fuel due to the coronavirus has put downward pressure on prices. Many airlines have stopped or curtailed flights since the outbreak.

## U.S. Gulf Coast 54 Grade Jet Fuel Spot Price

April 8, 2015 – April 7, 2020



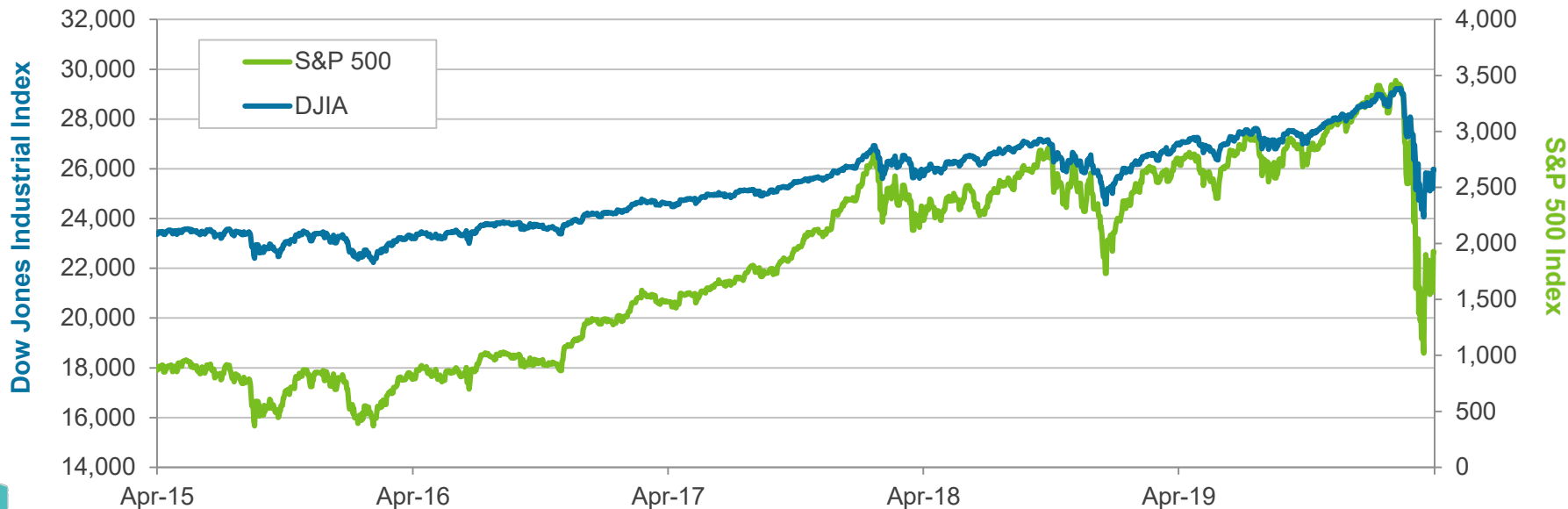


# U.S. Equity Markets

During 2019, the DJIA and S&P 500 indices rose 22.3% and 28.9%, respectively. Year-to-date (as of April 8th), the DJIA and S&P 500 indices are down about 17.9% and 14.9%, respectively. The DJIA and S&P 500 indices are up 26.0% and 22.9%, respectively, from their recent lows on March 23, 2020. Equity markets are likely to remain volatile over the near-to intermediate-term.

## Dow Jones Industrial Average (DJIA) and S&P 500 Indices

April 8, 2015 – April 7, 2020



# Treasury Yield History

Treasury yields have declined. The yield on 5-year Treasuries has declined about 122 basis points year-to-date, and the yield on 2-year Treasuries has declined about 131 basis points.

## 2- and 5-year U.S. Treasury Yields

April 8, 2019 – April 9, 2020

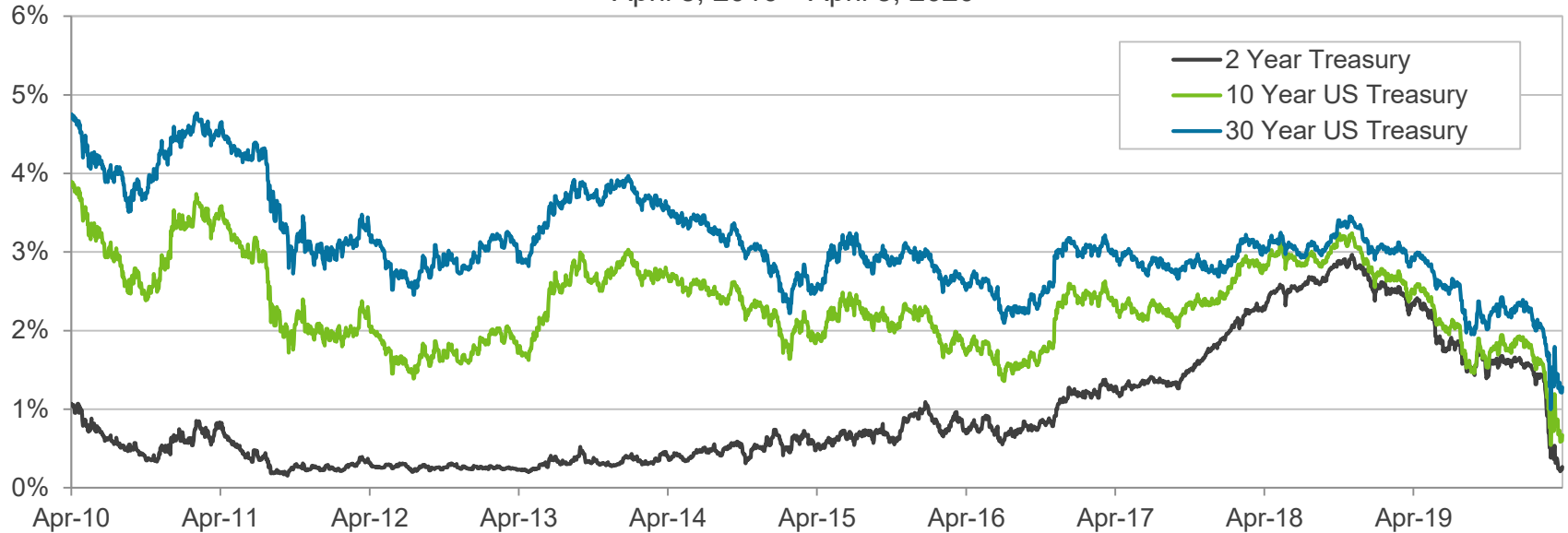




# Treasury Yield History

Treasury yields have declined meaningfully year-over-year. The 3-month T-bill yield is down roughly 224 basis points, the 2-Year Treasury yield is down nearly 211 basis points, and the 10-Year Treasury yield is down about 175 basis points. The year-over-year decline in Treasury yields reflects a decline in global economic growth and inflation expectations and rate cuts by the Fed within the last year.

**2-, 10- and 30-year U.S. Treasury Yields**  
April 8, 2010 – April 8, 2020



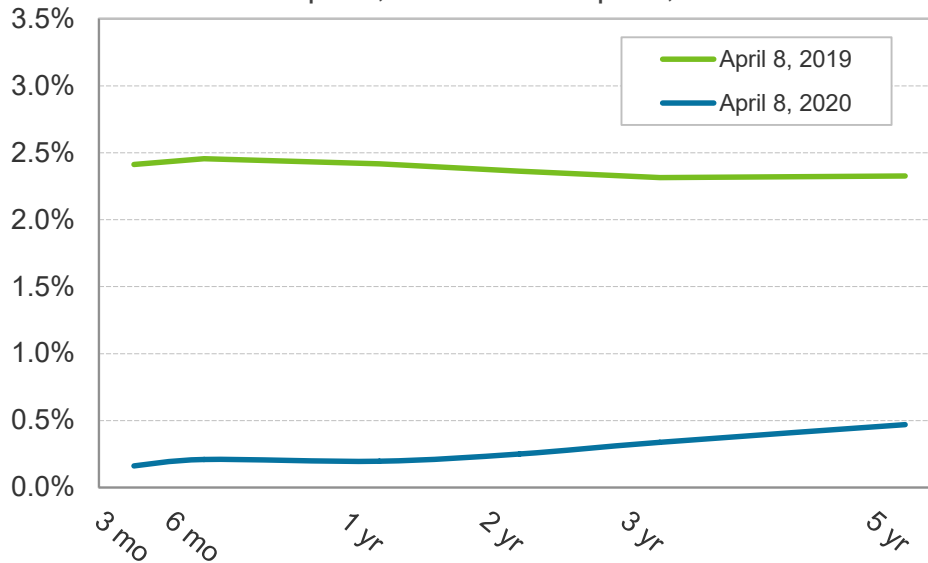




# U.S. Treasury Yield Curve

Treasury yields are much lower on a year-over-year basis across the curve, but the curve is steeper relative to last year. The spread between the 2-year Treasury yield and the 10-year Treasury yield is currently 51 basis points, versus a spread of just 16 basis points one year ago.

**U.S. Treasury Yield Curve**  
April 8, 2019 versus April 8, 2020

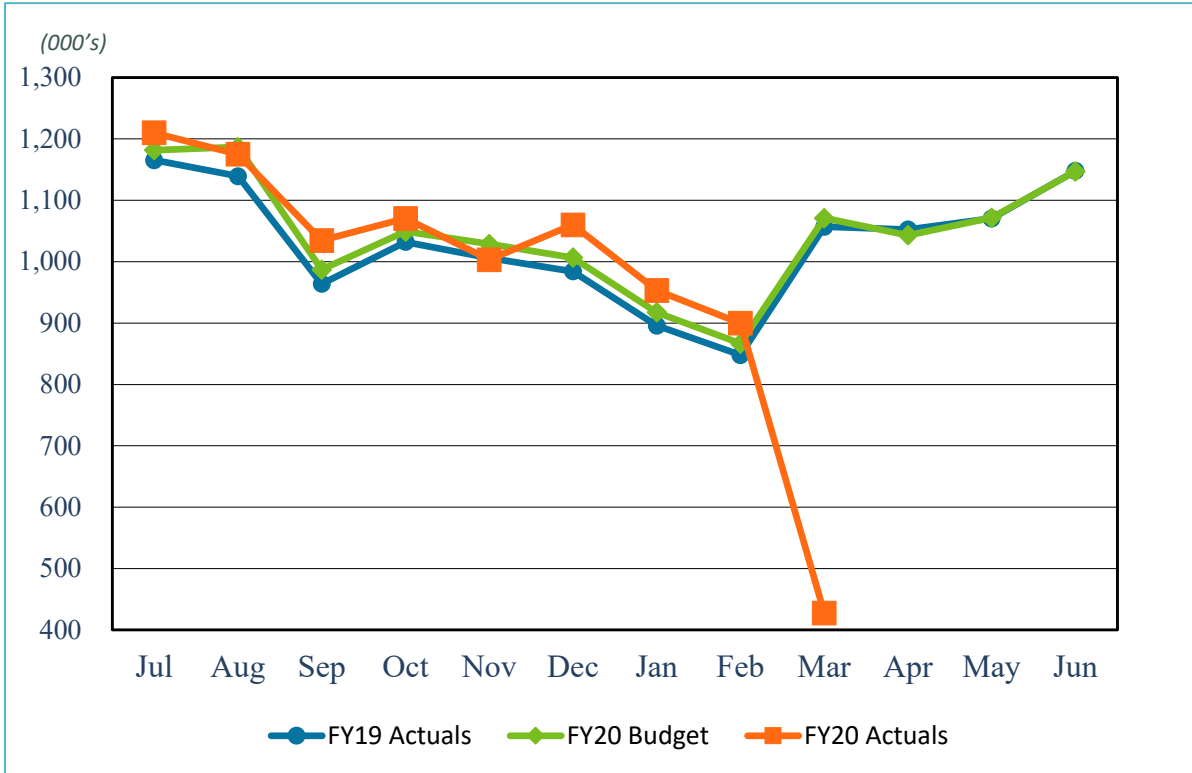


	4/8/2019	4/8/2020	Change
<b>3-Mo.</b>	2.41%	0.16%	(2.25%)
<b>6-Mo.</b>	2.46%	0.21%	(2.25%)
<b>1-Yr.</b>	2.42%	0.20%	(2.22%)
<b>2-Yr.</b>	2.36%	0.25%	(2.11%)
<b>3-Yr.</b>	2.31%	0.34%	(1.97%)
<b>5-Yr.</b>	2.33%	0.47%	(1.86%)
<b>10-Yr.</b>	2.52%	0.77%	(1.75%)
<b>30-Yr.</b>	2.93%	1.38%	(1.55%)



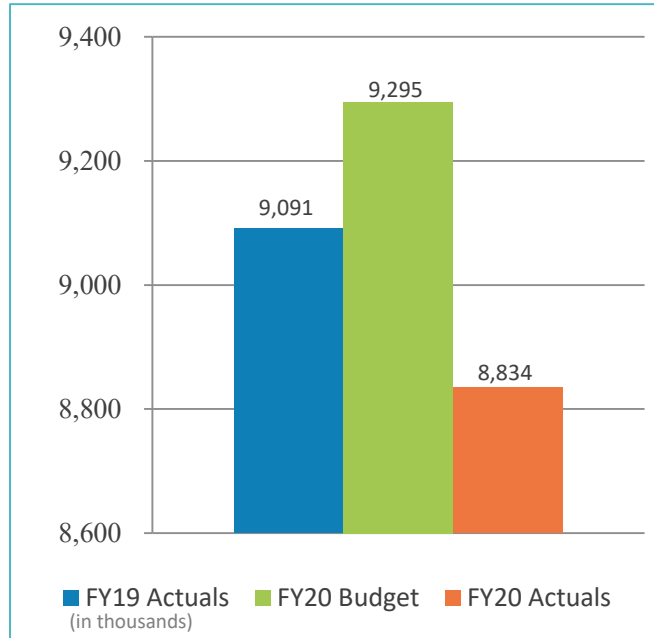
# Financial Overview For the Nine Months Ended March 31, 2020 and 2019 (Unaudited)

# Enplanements

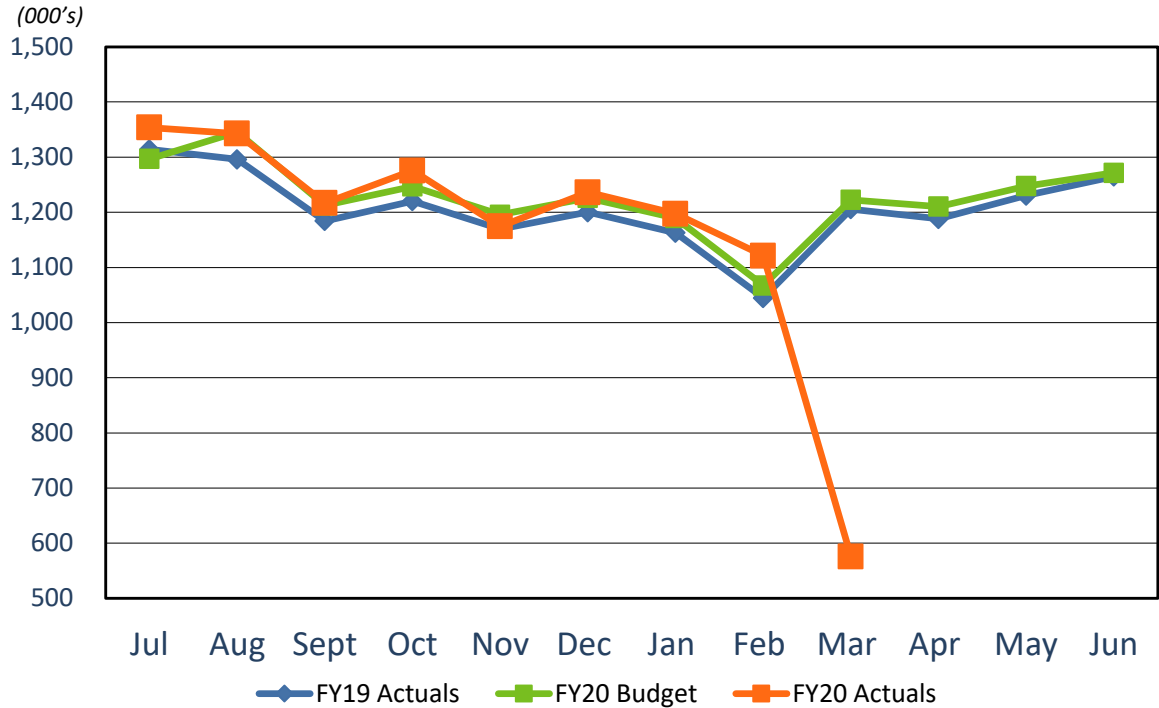


FY20 YTD Act Vs.  
FY19 YTD Act  
-2.8%

FY20 YTD Act Vs.  
FY20 YTD Budget  
-5.0%

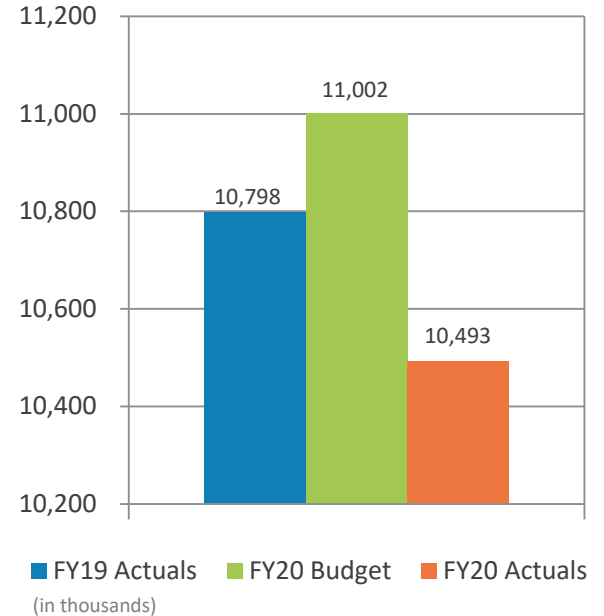


# Gross Landing Weight Units (000 lbs)

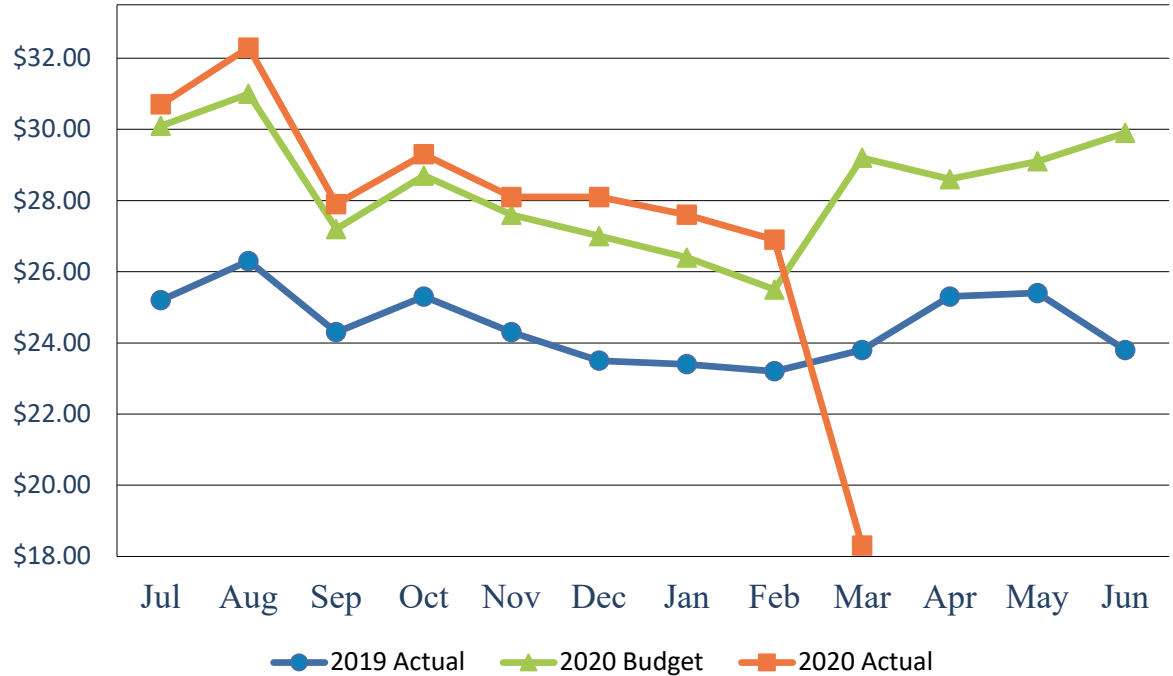


FY20 YTD Act Vs.  
FY19 YTD Act  
-2.8%

FY20 YTD Act Vs.  
FY20 YTD Budget  
-4.6%



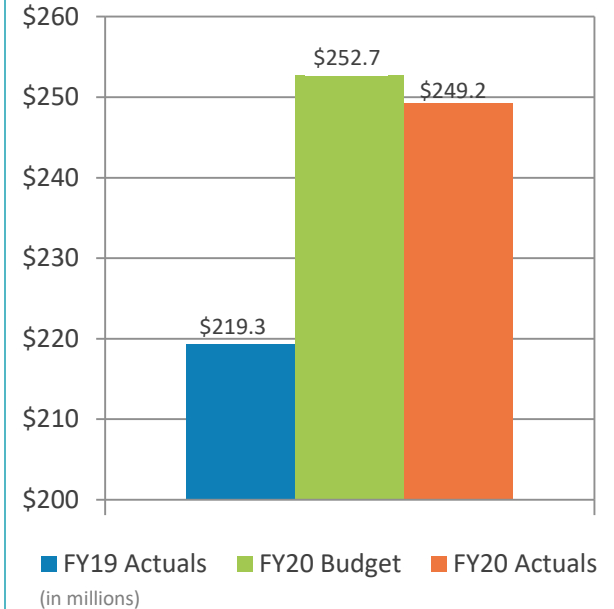
# Total Operating Revenue (Unaudited)



(in millions)

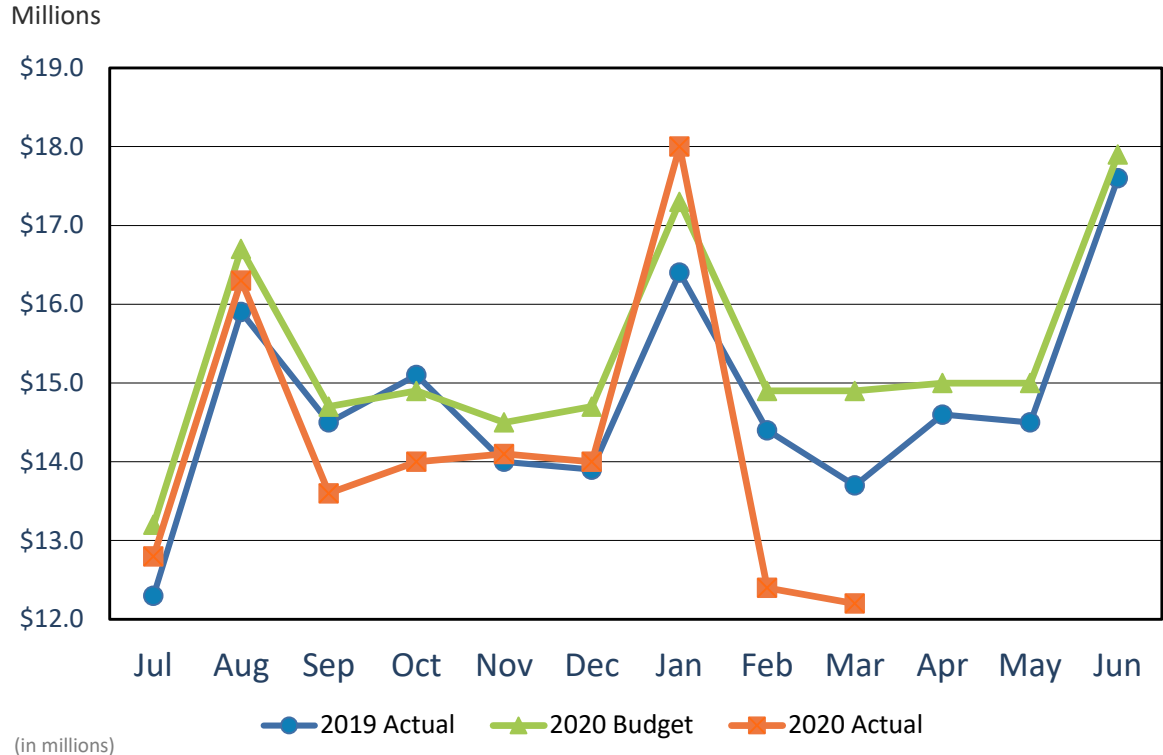
FY20 YTD Act Vs.  
FY19 YTD Act  
13.6%

FY20 YTD Act Vs.  
FY20 YTD Budget  
-1.4%



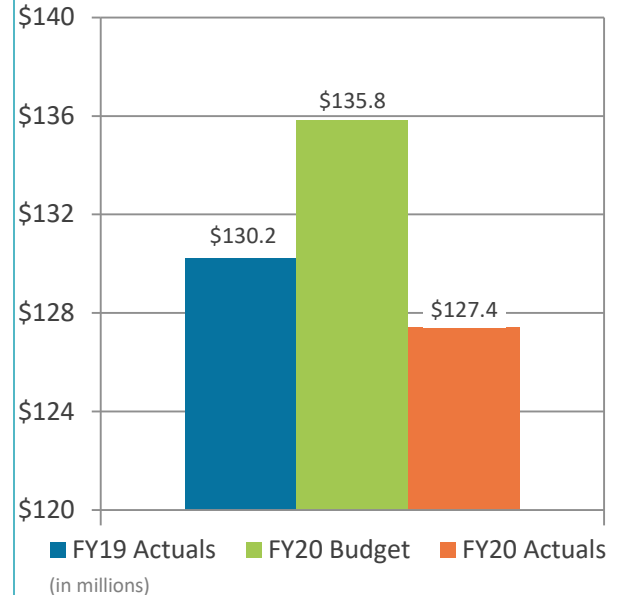
(in millions)


# Total Operating Expenses (Unaudited)



FY20 YTD Act Vs.  
FY19 YTD Act  
2.2%

FY20 YTD Act Vs.  
FY20 YTD Budget  
6.2%





# Revenue & Expenses (Unaudited) For the Month Ended March 31, 2020 and 2019

# Operating Revenues

## for the Month Ended March 31, 2020 (Unaudited)

(In thousands)	Budget	Actual	Variance Favorable (Unfavorable)	% Change	Prior Year
Aviation	\$ 15,429	\$ 10,149	(5,280)	(34)%	\$ 10,374
Terminal concessions	2,628	2,342	(286)	(11)%	2,548
Car rental	3,396	822	(2,574)	(76)%	2,945
Parking	3,769	1,979	(1,790)	(47)%	3,886
Other operating	4,026	2,999	(1,027)	(26)%	4,018
<b>Total operating revenues</b>	<b>\$ 29,248</b>	<b>\$ 18,291</b>	<b>\$ (10,957)</b>	<b>(37)%</b>	<b>\$ 23,771</b>



# Operating Expenses

## for the Month Ended March 31, 2020 (Unaudited)

(In thousands)	Budget	Actual	Variance Favorable (Unfavorable)	% Change	Prior Year
Salaries and benefits	\$ 4,143	\$ 3,957	\$ 186	4%	\$ 3,828
Contractual services	4,010	2,985	1,025	26%	3,741
Safety and security	2,741	1,462	1,279	47%	2,553
Space rental	849	852	(3)	-	848
Utilities	1,083	1,049	34	3%	1,008
Maintenance	1,158	1,197	(39)	(3)%	974
Equipment and systems	50	48	2	4%	41
Materials and supplies	72	52	20	28%	32
Insurance	116	99	17	15%	91
Employee development and support	121	83	38	31%	70
Business development	188	222	(34)	(18)%	116
Equipment rental and repairs	407	211	196	48%	374
<b>Total operating expenses</b>	<b>\$ 14,938</b>	<b>\$ 12,217</b>	<b>\$ 2,721</b>	<b>18%</b>	<b>\$ 13,676</b>

# Net Operating Income (Loss) Summary

## for the Month Ended March 31, 2020 (Unaudited)

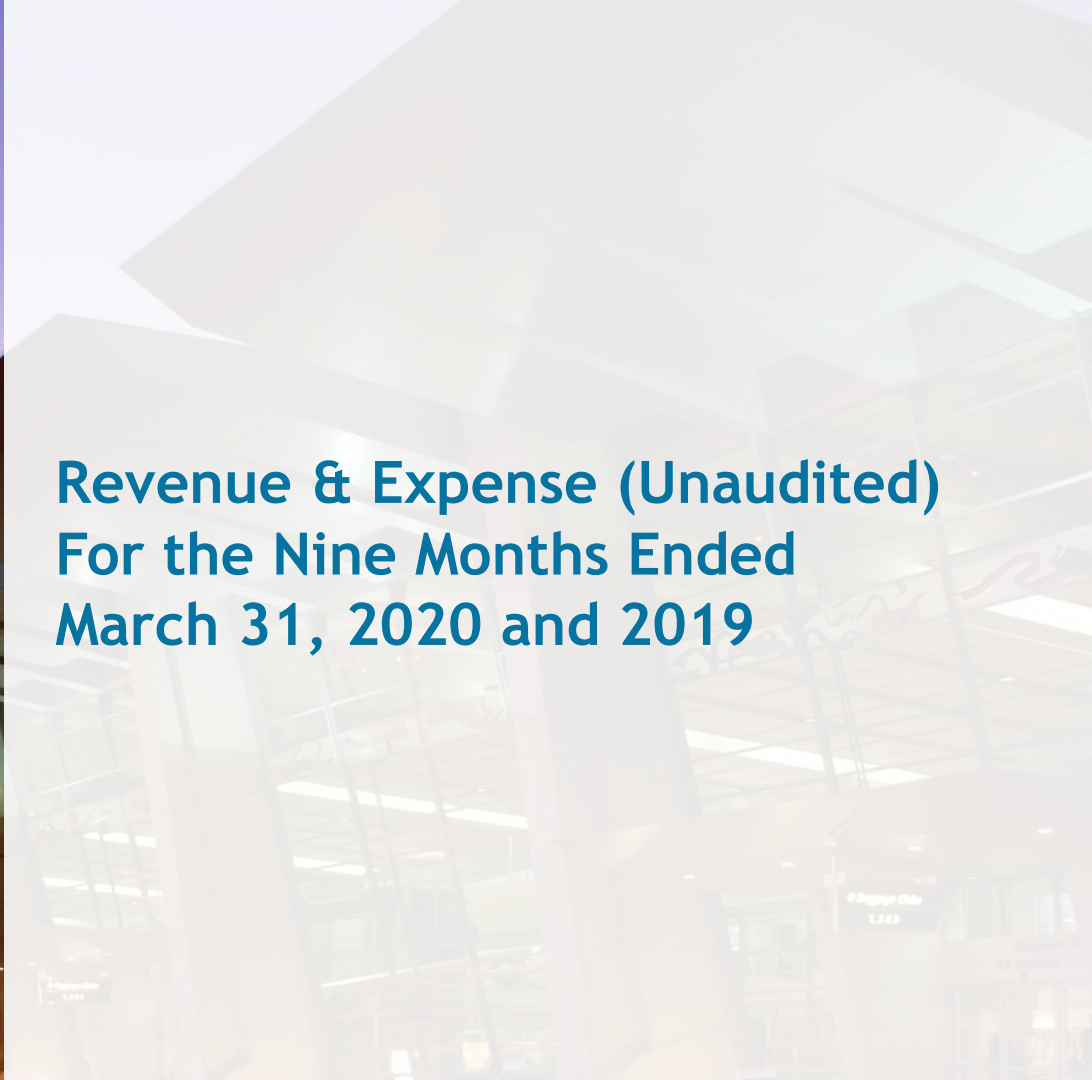
(In thousands)	<b>Budget</b>	<b>Actual</b>	<b>Variance Favorable (Unfavorable)</b>	<b>% Change</b>	<b>Prior Year</b>
Total operating revenues	\$ 29,248	\$ 18,291	\$ (10,957)	(37)%	\$ 23,771
Total operating expenses	14,938	12,217	2,721	18%	13,676
<b>Income from operations</b>	<b>14,310</b>	<b>6,074</b>	<b>(8,236)</b>	<b>(58)%</b>	<b>10,095</b>
			-	-	
Depreciation	10,230	10,230	-	-	9,705
<b>Operating income (loss)</b>	<b>\$ 4,080</b>	<b>\$ (4,156)</b>	<b>\$ (8,236)</b>	<b>(202)%</b>	<b>\$ 390</b>

# Nonoperating Revenues & Expenses for the Month Ended March 31, 2020 (Unaudited)

(In thousands)	Budget	Actual	Variance Favorable (Unfavorable)	%	Prior Year
Passenger facility charges	\$ 4,496	\$ 1,384	\$ (3,112)	(69)%	\$ 4,743
Customer facility charges (ConRAC Facility)	3,842	746	(3,096)	(81)%	3,753
Quieter home program, net	(371)	(240)	131	35%	(278)
Interest income	1,571	1,977	406	26%	1,330
Interest expense (net)	(6,937)	(6,325)	612	9%	(5,858)
Other nonoperating revenue (expense)	-	2,021	2,021	-	1,873
<b>Nonoperating revenue, net</b>	<b>2,601</b>	<b>(437)</b>	<b>(3,038)</b>	<b>(117)%</b>	<b>5,564</b>
<b>Change in Net Position before grant contributions</b>	<b>6,681</b>	<b>(4,593)</b>	<b>(11,274)</b>	<b>(169)%</b>	<b>5,954</b>
Capital grant contributions	1,232	360	(872)	(71)%	474
<b>Change in Net Position</b>	<b>\$ 7,913</b>	<b>\$ (4,233)</b>	<b>\$ (12,146)</b>	<b>(153)%</b>	<b>\$ 6,428</b>



**Revenue & Expense (Unaudited)  
For the Nine Months Ended  
March 31, 2020 and 2019**



# Operating Revenues

## for the Nine Months Ended March 31, 2020 (Unaudited)

(In thousands)	Budget	Actual	Variance Favorable (Unfavorable)	% Change	Prior Year
Aviation	\$ 137,035	\$ 131,997	\$ (5,038)	(4)%	\$ 101,875
Terminal concessions	22,245	23,463	1,218	5%	21,713
Rental car	26,569	22,791	(3,778)	(14)%	25,641
Parking	31,807	34,317	2,510	8%	34,267
Other operating	35,344	36,660	1,316	4%	35,905
<b>Total operating revenues</b>	<b>\$ 253,000</b>	<b>\$ 249,228</b>	<b>\$ (3,773)</b>	<b>(1)%</b>	<b>\$ 219,401</b>

# Operating Expenses

## for the Nine Months Ended March 31, 2020 (Unaudited)

(In thousands)	Budget	Actual	Variance Favorable (Unfavorable)	% Change	Prior Year
Salaries and benefits	\$ 39,006	\$ 39,441	\$ (435)	(1)%	\$ 35,972
Contractual services	35,134	31,790	3,344	10%	36,470
Safety and security	25,290	22,143	3,147	12%	23,619
Space rental	7,643	7,652	(9)	-	7,642
Utilities	10,753	10,023	730	7%	10,219
Maintenance	9,621	9,407	214	2%	9,342
Equipment and systems	205	236	(31)	(15)%	220
Materials and supplies	409	481	(72)	(18)%	389
Insurance	1,159	1,011	148	13%	926
Employee development and support	963	836	127	13%	752
Business development	2,313	1,521	792	34%	2,076
Equipment rental and repairs	3,354	2,526	828	25%	2,713
<b>Total operating expenses</b>	<b>\$ 135,850</b>	<b>\$ 127,067</b>	<b>\$ 8,783</b>	<b>6%</b>	<b>\$ 130,340</b>

# Net Operating Income (Loss) Summary

## for the Nine Months Ended March 31, 2020 (Unaudited)

(In thousands)	Budget	Actual	Variance Favorable (Unfavorable)	%	Prior Year
Total operating revenues	\$ 253,000	\$ 249,228	\$ (3,773)	(1)%	\$ 219,401
Total operating expenses	135,850	127,067	8,783	6%	130,340
<b>Income from operations</b>	<b>117,150</b>	<b>122,161</b>	<b>5,010</b>	<b>4%</b>	<b>89,061</b>
Depreciation	92,934	92,934	-	-	86,295
<b>Operating income (loss)</b>	<b>\$ 24,216</b>	<b>\$ 29,227</b>	<b>\$ 5,010</b>	<b>21%</b>	<b>\$ 2,766</b>

# Nonoperating Revenues & Expenses for the Nine Months Ended March 31, 2020 (Unaudited)

(In thousands)	Budget	Actual	Variance Favorable (Unfavorable)	% Change	Prior Year
Passenger facility charges	\$ 36,660	\$ 34,788	\$ (1,872)	(5)%	\$ 36,145
Customer facility charges (Rental Car Center)	30,871	27,811	(3,060)	(10)%	30,828
Quieter Home Program, net	(2,779)	(2,520)	259	9%	(2,405)
Interest income	13,057	14,885	1,828	14%	12,108
Interest expense (net)	(61,464)	(55,738)	5,726	9%	(52,347)
Other nonoperating revenue (expense)	-	9,880	9,880	-	5,083
<b>Nonoperating revenue, net</b>	<b>16,345</b>	<b>29,106</b>	<b>12,761</b>	78%	<b>29,412</b>
<b>Change in net position before grant contributions</b>	<b>40,561</b>	<b>58,333</b>	<b>17,771</b>	44%	<b>32,178</b>
Capital grant contributions	6,551	4,013	(2,538)	(39)%	7,502
<b>Change in net position</b>	<b>\$ 47,112</b>	<b>62,346</b>	<b>\$ 15,233</b>	<b>32%</b>	<b>\$ 39,680</b>





**Statements of Net Position (Unaudited)  
March 31, 2020 and 2019**

# Statements of Net Position (Unaudited)

## As of March 31, 2020 and 2019

(In Thousands)

	<b>2020</b>	<b>2019</b>
<b>Assets and Deferred Outflows of Resources</b>		
Current assets	\$ 100,045	\$ 167,494
Cash designated for capital projects and other	87,520	28,135
Restricted assets	669,564	439,887
Capital assets, net	1,770,557	1,721,083
Other assets	305,212	190,371
Deferred outflows of resources	31,169	24,884
<b>Total assets and deferred outflows of resources</b>	<b>\$ 2,964,067</b>	<b>\$ 2,571,854</b>

# Statements of Net Position (Unaudited)

## As of March 31, 2020 and 2019

(In Thousands)

	<b>2020</b>	<b>2019</b>
<b>Liabilities and Deferred Inflows of Resources</b>		
Current liabilities	\$ 81,934	\$ 65,189
Liabilities payable from restricted assets	53,365	42,482
Long term liabilities	1,906,204	1,607,655
Deferred inflows of resources	6,916	6,922
<b>Total liabilities and deferred inflows of resources</b>	<b>\$ 2,048,419</b>	<b>\$ 1,722,248</b>
 <b>Total net position</b>	 <b>\$ 915,648</b>	 <b>\$ 849,606</b>



Questions?

ITEM 6



**SAN DIEGO**  
INTERNATIONAL AIRPORT  
LET'S **GO.**

# Investment Report

Period Ending

**March 31, 2020**

Presented by: Geoff Bryant  
Manager Airport Finance

**April 16, 2020**



# Section 1

## Account Profile

# Certification Page

This report is prepared for the San Diego County Regional Airport Authority (the “Authority”) in accordance with California Government Code Section 53646, which states that “the treasurer or chief fiscal officer may render a quarterly report to the chief executive officer, the internal auditor, and the legislative body of the local agency within 30 days following the end of the quarter covered by the report.”

The investment report was compiled in compliance with California Government Code 53646 and the Authority’s approved Investment Policy. All investment transactions made in the Authority’s portfolio during this period were made on behalf of the Authority. Sufficient liquidity and anticipated revenue are available to meet expenditure requirements for the next six months.



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Scott Brickner, C.P.A.  
Vice President, Chief Financial Officer  
San Diego County Regional Airport Authority

# Objectives

## Investment Objectives

The San Diego County Regional Airport Authority's investment objectives, in order of priority, are to provide safety to ensure the preservation of capital in the overall portfolio, provide sufficient liquidity for cash needs and a market rate of return consistent with the investment program. In order to achieve these objectives, the portfolio invests in high quality fixed income securities consistent with the investment policy and California Government Code.



# Portfolio Characteristics

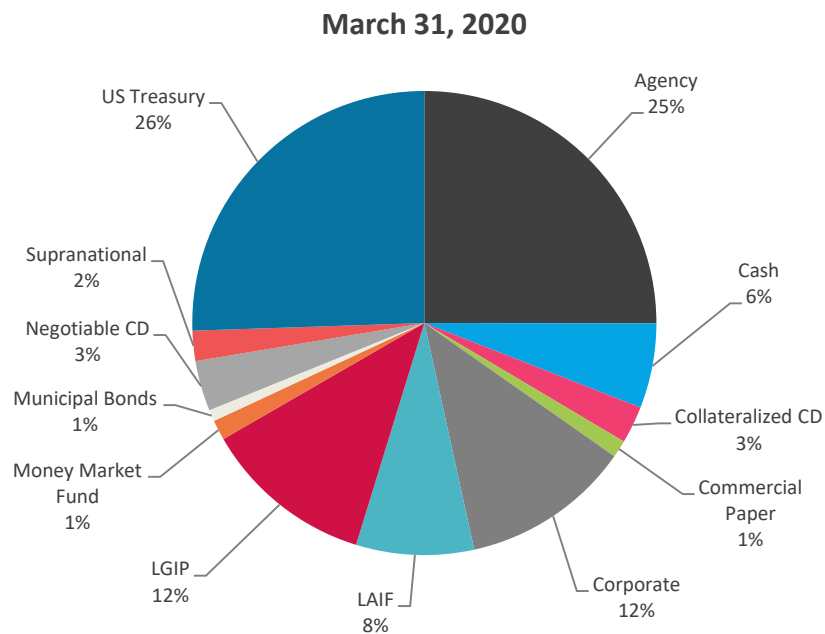
## SDCRAA Consolidated

	3/31/2020	12/31/2019	Change
	Portfolio	Portfolio	Portfolio
Average Maturity (yrs)	1.53	1.57	(0.04)
Average Purchase Yield	1.95%	2.09%	(0.14%)
Average Market Yield	1.00%	1.78%	(0.78%)
Average Quality*	AA+/Aa1	AA+/Aa1	
Unrealized Gains/Losses	12,790,018	5,310,686	7,479,332
Total Market Value	620,740,748	608,387,207	12,353,541

\*Portfolio is S&P and Moody's, respectively.

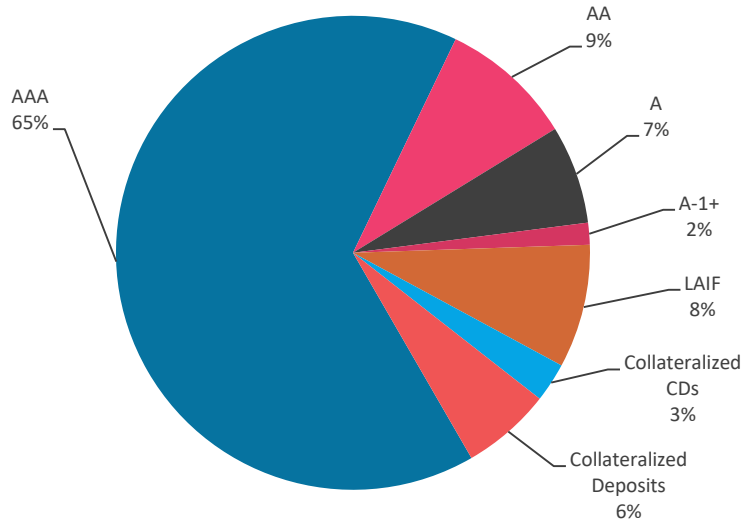
# Sector Distribution

	March 31, 2020		December 31, 2019	
	Total Market Value	% of Portfolio	Total Market Value	% of Portfolio
Agency	154,972,321	25.0%	139,715,999	23.0%
Cash	36,933,018	6.0%	39,626,918	6.5%
Collateralized CD	16,161,828	2.6%	16,077,460	2.6%
Commercial Paper	7,477,564	1.2%	7,464,253	1.2%
Corporate	73,431,393	11.8%	80,610,111	13.3%
LAIF	50,947,287	8.2%	50,688,020	8.3%
LGIP	73,942,821	11.9%	73,784,654	12.1%
Money Market Fund	8,942,690	1.4%	321,963	0.1%
Municipal Bonds	5,112,342	0.8%	5,005,629	0.8%
Negotiable CD	21,634,135	3.5%	26,646,896	4.4%
Supranational	12,871,635	2.1%	12,720,223	2.1%
US Treasury	158,313,716	25.5%	155,725,081	25.6%
<b>TOTAL</b>	<b>620,740,748</b>	<b>100.0%</b>	<b>608,387,207</b>	<b>100.0%</b>



# Quality & Maturity Distribution

March 31, 2020

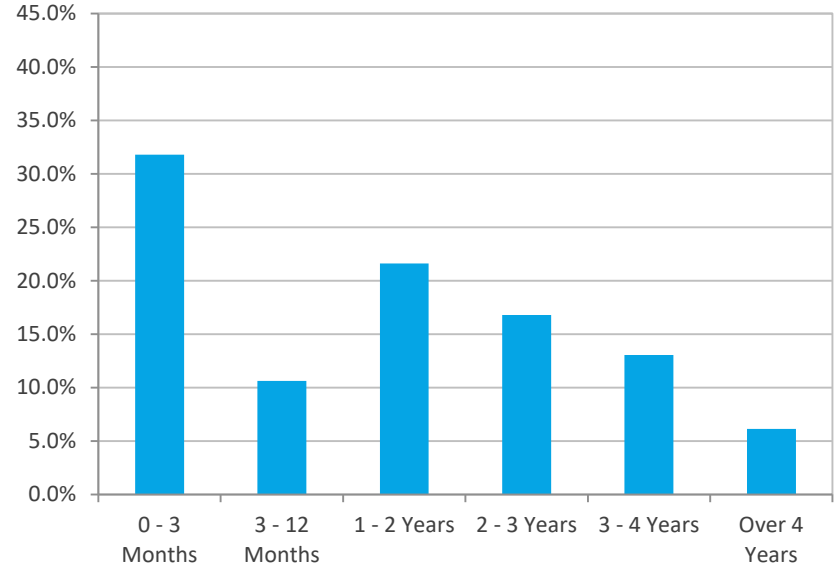


**Notes:**

Security ratings are based on the highest rating provided by Moody's, S&P and Fitch and is presented using the S&P ratings scale.

(1) Includes investments that have split ratings between S&P, Moody's and Fitch.

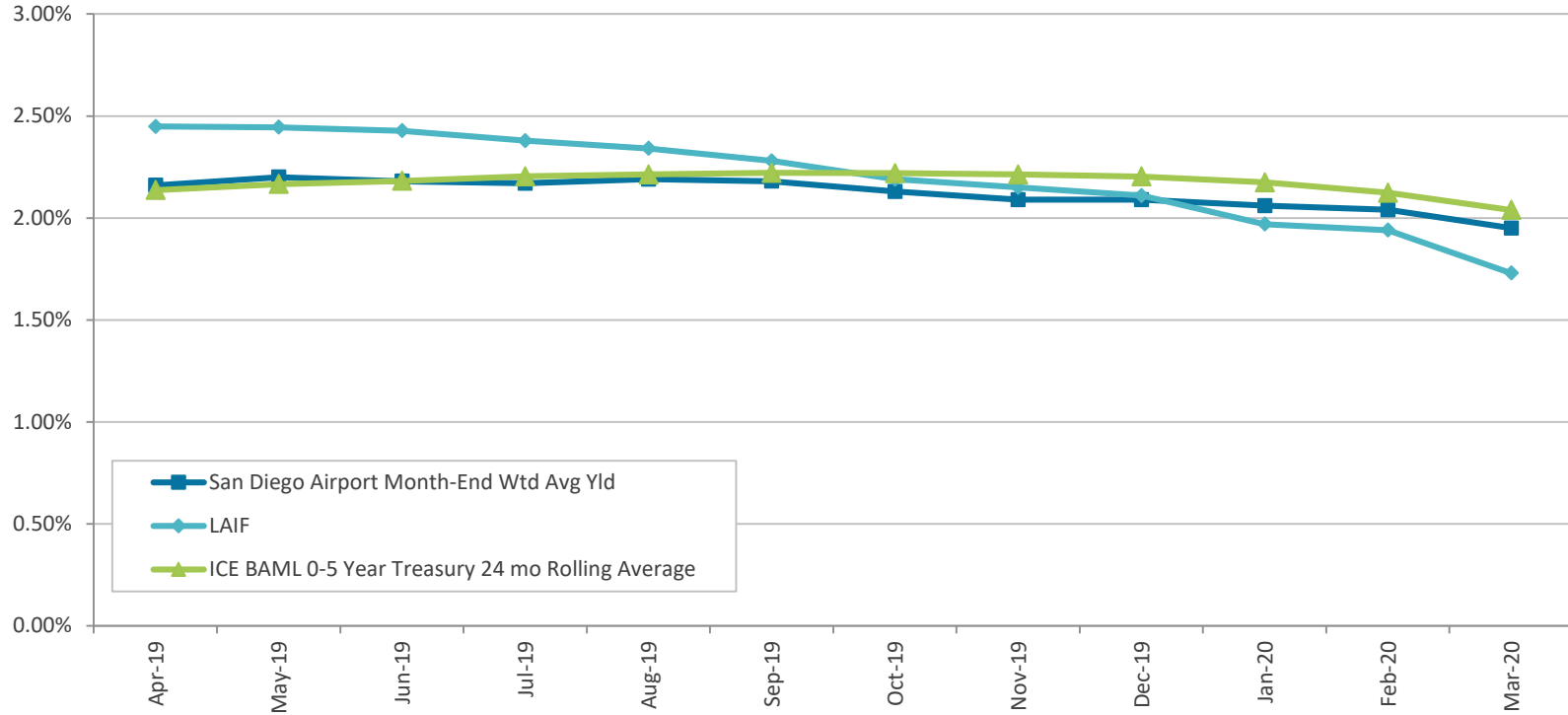
March 31, 2020



**Notes:**

(1) The 0-3 category includes investments held in LAIF, CalTrust, and the San Diego County Investment Pool.

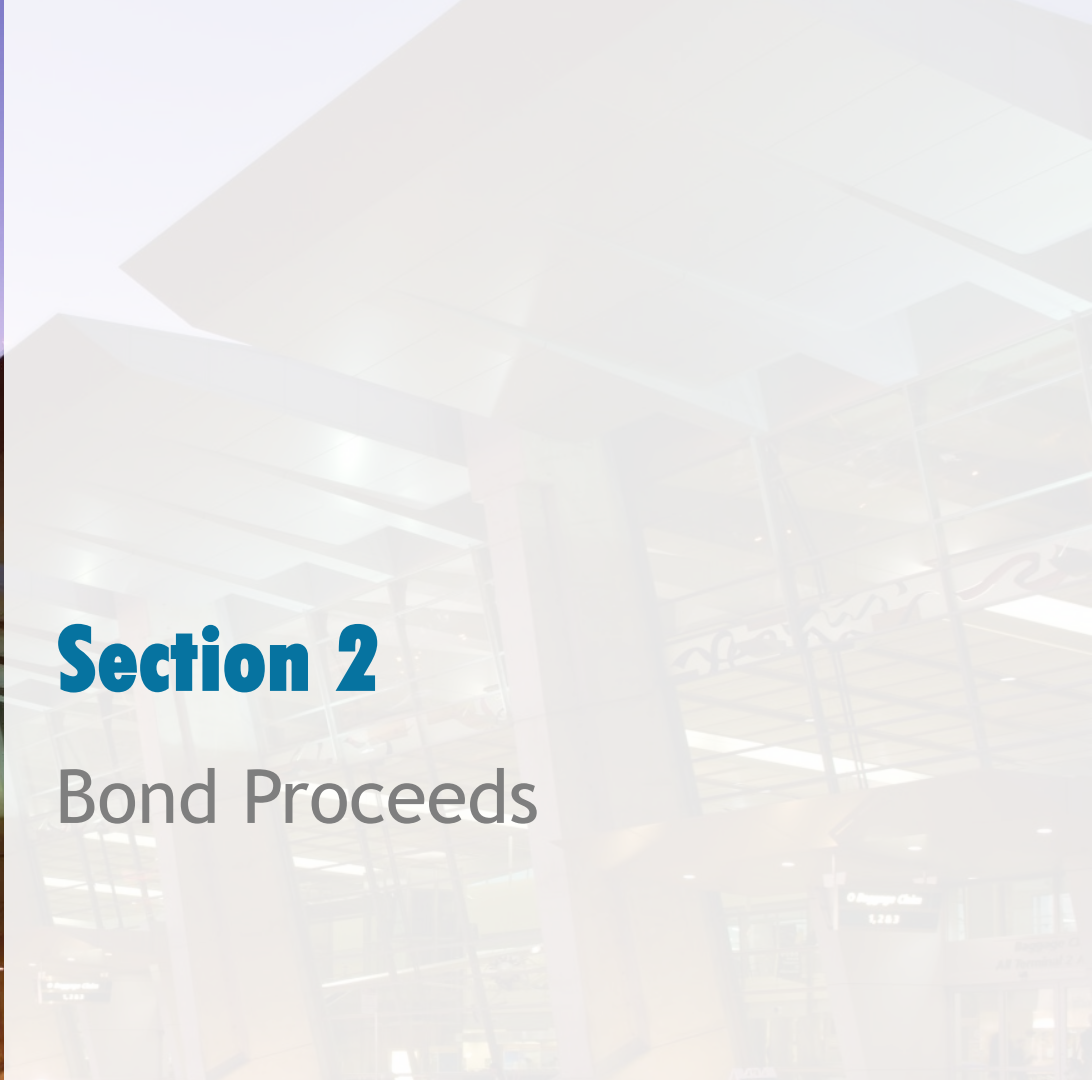
# Investment Performance





## Section 2

### Bond Proceeds



# Bond Proceeds

## Summary of 2010, 2013, 2014, 2017 & 2019 Bond Proceeds <sup>(1)</sup>

As of March 31, 2020

(in thousands)

	2014 Special Facility Revenue Bond	2010, 2013, 2017 and 2019 General Airport Revenue Bonds	Total Bond Proceeds	Yield	Rating
<b>Project Fund</b>					
LAIF	-	139,400	139,400	1.74%	N/R
SDCIP	-	103,940	103,940	1.98%	AAAf
Money Market Fund	-	26,497	26,497	0.43%	AAAm
	-	269,837	269,837	1.73%	
<b>Debt Service Reserve &amp; Coverage Funds</b>					
SDCIP	29,642	78,939	108,581	1.98%	AAAf
LAIF	-	10,937	10,937	1.74%	N/R
Torrey Pines Bank CD	-	22,096	22,096	1.10%	N/R
	29,642	111,972	141,614	1.84%	
<b>Capitalized Interest Funds</b>					
Money Market Fund	-	16,089	16,089	0.43%	AAAm
		16,089	16,089	0.43%	
<b>Cost of Issuance</b>					
Money Market Fund	-	121	121	0.43%	AAAm
		121	121	0.43%	
<b>TOTAL</b>	<b>29,642</b>	<b>398,019</b>	<b>427,661</b>	<b>1.72%</b>	

(1) Bond Proceeds are not included in deposit limits as applied to operating funds. SDCIP Yield as of February 29, 2020.

A low-angle photograph of a modern airport terminal building. The building features a complex, multi-tiered structure with large concrete overhangs and glass facades. The sky is bright blue with some light clouds. A teal-colored semi-transparent overlay is positioned in the upper left quadrant, containing the word "Questions?".

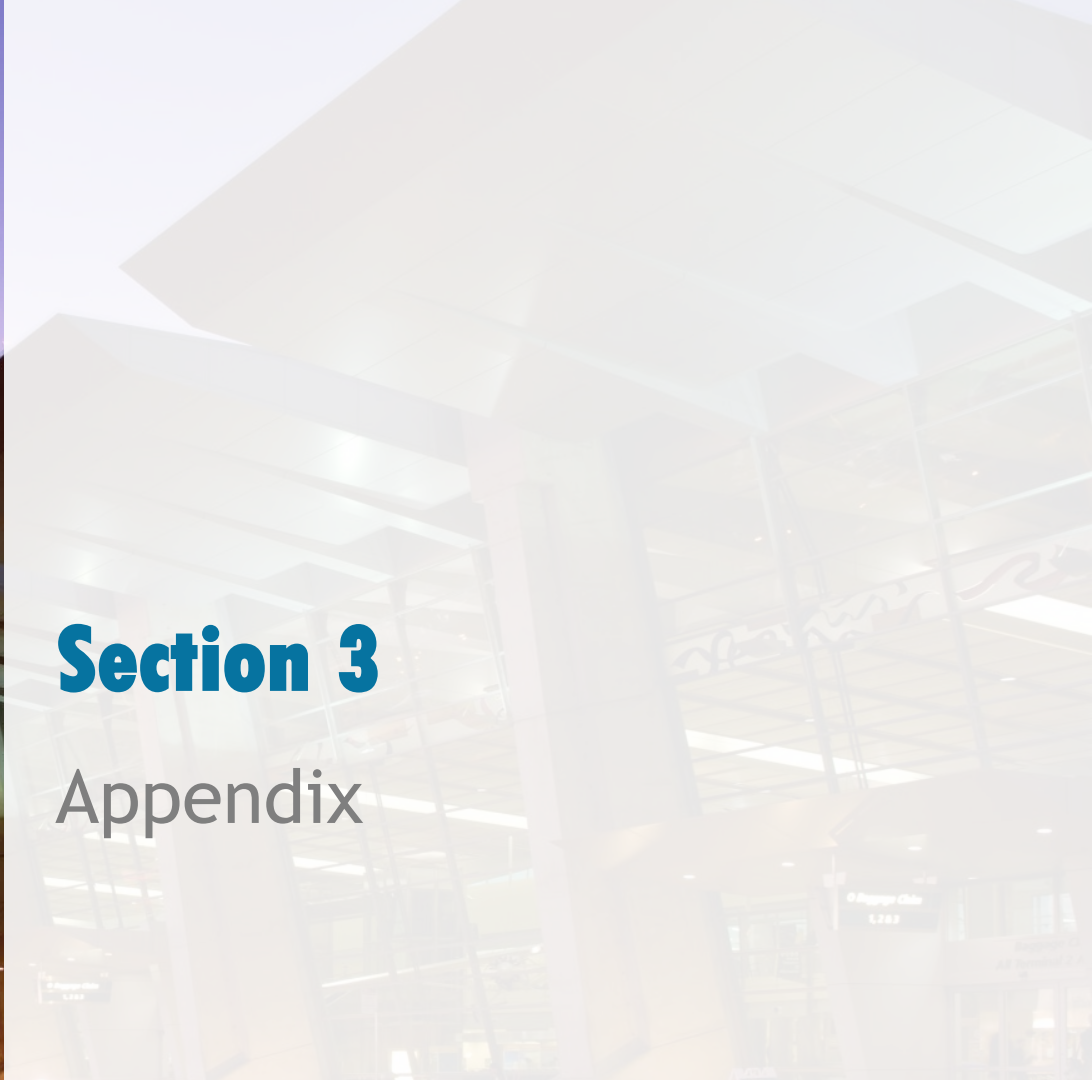
Questions?

● Ticketing  
U S Airways



## Section 3

### Appendix





# Compliance

March 31, 2020

This portfolio is a consolidation of assets managed by Chandler Asset Management and assets managed internally by SDCRAA. Chandler relies on SDCRAA to provide accurate information for reporting assets and producing this compliance statement.

Category	Standard	Comment
Treasury Issues	No Limit	Complies
Agency Issues	No Limit	Complies
Supranationals	"AA" rated or better by a Nationally Recognized Statistical Rating Organization ("NRSRO"); 30% maximum; 10% max per issuer; U.S. dollar denominated senior unsecured unsubordinated obligations issued or unconditionally guaranteed by the International Bank for Reconstruction and Development ("IBRD"), the International Finance Corporation ("IFC") or the Inter-American Development Bank ("IADB")	Complies
Municipal Issues	"A" rated or better by a NRSRO; 20% maximum; 5% max per issuer	Complies
Banker's Acceptances	"A-1" rated or equivalent or highest category by a NRSRO; 40% maximum; 5% max per bank; 180 days max maturity	Complies
Commercial Paper	"A-1" rated or equivalent by a NRSRO; or "A" rated issuer or equivalent by a NRSRO, if any long-term debt; 25% maximum; 5% max per issuer (combined with any other securities from that issuer); 270 days max maturity; Entity organized and operating in the U.S. as a general corporation and has total assets >\$500 million; or Entity is organized within the U.S. as a special purpose corporation, trust, or limited liability company and has credit enhancements including, but not limited to, over collateralization, letters of credit, or surety bond.	Complies
Negotiable Certificates of Deposit ("NCD")	"A" rated issuer or better by a NRSRO; 30% maximum; 5% max per issuer (combined with any other securities from that issuer); Issued by nationally or state-chartered bank, a state or federal savings institution or by a federally licensed or state licensed branch of a foreign bank.	Complies
Time Deposits/Certificates of Deposit/ Bank Deposit	Bank Deposits, including, demand deposit accounts, savings accounts, market rate accounts, and time certificates of deposits ("TCD") in financial institutions located in California. 20% maximum; 5% max per TCD issuer in excess of FDIC limit (combined with other securities from that issuer); 3 years max maturity; Financial institutions with net worth of \$10 million and total assets of \$50 million; Deposits in each bank limited to 5% max of the total assets of bank; To be eligible to receive Authority deposits, financial institution must have received a minimum overall satisfactory rating, under the Community Reinvestment Act, for meeting the credit needs of California Communities; Bank Deposits are required to be collateralized as specified by Cal. Gov. Code §53630 et seq.; Collateralization may be waived for any portion that is covered by FDIC	Complies
Medium Term Notes	"A" rated or better by a NRSRO; 20% maximum; 5% max per issuer (combined with any other securities from that issuer); Issued by corporations organized and operating within the U.S. or by depository institutions licensed by the U.S.	Complies
Money Market Funds	Highest rating or "AAA" rated by two NRSROs; or SEC registered investment adviser with assets under management in excess of \$500 million and experience greater than 5 years; 20% maximum; 10% per fund; 5% max of total fund balance	Complies
Repurchase Agreements	"A" rated or better by a NRSRO; 1 year max maturity; U.S. Treasury or Federal Agency collateral only	Complies
Local Agency Investment Fund (LAIF)	Max program limit for LAIF; Pursuant to California Gov. Code Section 16429.1	Complies
San Diego County Investment Pool (SDCIP)	Max program limit for LAIF	Complies
Local Government Investment Pool (LGIP)	Max program limit for LAIF	Complies
Prohibited	Inverse floaters, Range notes, Interest-only strips from mortgaged backed securities; Common stocks; Zero interest accrual securities	Complies
Average Maturity	3 years	Complies
Maximum maturity	5 years	Complies

# Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending March 31, 2020

CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
<b>Agency</b>									
313370U55	FHLB Note 2.875% Due 09/11/2020	5,000,000.00	10/30/2018 2.90%	4,997,450.00	101.16 0.26%	5,058,120.00 7,986.11	0.82% 60,670.00	Aaa / AA+ AAA	0.45 0.44
3135G0U84	FNMA Note 2.875% Due 10/30/2020	5,000,000.00	10/30/2018 2.91%	4,996,750.00	101.51 0.28%	5,075,445.00 60,295.14	0.83% 78,695.00	Aaa / AA+ AAA	0.58 0.58
313371U79	FHLB Note 3.125% Due 12/11/2020	4,500,000.00	11/29/2018 2.86%	4,523,220.00	101.93 0.33%	4,587,066.00 42,968.75	0.75% 63,846.00	Aaa / AA+ AAA	0.70 0.69
3130A1W95	FHLB Note 2.250% Due 06/11/2021	7,500,000.00	07/19/2019 1.87%	7,552,725.00	102.20 0.40%	7,665,217.50 51,562.50	1.24% 112,492.50	Aaa / AA+ AAA	1.20 1.18
313378JP7	FHLB Note 2.375% Due 09/10/2021	7,500,000.00	08/27/2019 1.57%	7,620,375.00	102.73 0.47%	7,705,087.50 10,390.63	1.24% 84,712.50	Aaa / AA+ AAA	1.45 1.42
3130AF5B9	FHLB Note 3.000% Due 10/12/2021	4,500,000.00	10/22/2018 3.05%	4,493,385.00	104.01 0.37%	4,680,391.50 63,375.00	0.76% 187,006.50	Aaa / AA+ NR	1.53 1.49
313376C94	FHLB Note 2.625% Due 12/10/2021	5,000,000.00	01/28/2020 1.52%	5,101,350.00	103.76 0.39%	5,187,900.00 40,468.75	0.84% 86,550.00	Aaa / AA+ AAA	1.70 1.65
3133ELHR8	FFCB Note 1.600% Due 01/21/2022	7,500,000.00	02/03/2020 1.41%	7,527,300.00	102.05 0.46%	7,653,472.50 23,333.33	1.24% 126,172.50	Aaa / AA+ AAA	1.81 1.78
3130AEBM1	FHLB Note 2.750% Due 06/10/2022	7,150,000.00	Various 2.82%	7,131,662.00	105.14 0.39%	7,517,538.60 60,626.05	1.22% 385,876.60	Aaa / AA+ NR	2.19 2.12
3135G0W33	FNMA Note 1.375% Due 09/06/2022	5,000,000.00	09/06/2019 1.55%	4,974,800.00	102.41 0.38%	5,120,505.00 4,774.31	0.83% 145,705.00	Aaa / AA+ AAA	2.44 2.39
313383WD9	FHLB Note 3.125% Due 09/09/2022	4,000,000.00	09/27/2018 3.00%	4,019,040.00	106.63 0.39%	4,265,364.00 7,638.89	0.69% 246,324.00	Aaa / AA+ AAA	2.44 2.36

# Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending March 31, 2020

CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
3135G0T78	FNMA Note 2.000% Due 10/05/2022	7,500,000.00	03/02/2020 0.86%	7,717,875.00	103.61 0.55%	7,770,885.00 73,333.33	1.26% 53,010.00	Aaa / AA+ AAA	2.52 2.43
3130A3KM5	FHLB Note 2.500% Due 12/09/2022	6,000,000.00	08/16/2018 2.81%	5,924,640.00	105.41 0.47%	6,324,486.00 46,666.67	1.03% 399,846.00	Aaa / AA+ NR	2.69 2.59
313383QR5	FHLB Note 3.250% Due 06/09/2023	4,900,000.00	09/11/2018 2.97%	4,959,045.00	108.66 0.51%	5,324,482.10 49,544.44	0.87% 365,437.10	Aaa / AA+ NR	3.19 3.03
3133EJUS6	FFCB Note 2.875% Due 07/17/2023	6,000,000.00	02/07/2019 2.56%	6,078,480.00	107.65 0.53%	6,459,258.00 35,458.33	1.05% 380,778.00	Aaa / AA+ AAA	3.30 3.15
3133EKZK5	FFCB Note 1.600% Due 08/14/2023	7,000,000.00	08/19/2019 1.55%	7,012,460.00	103.49 0.55%	7,244,097.00 14,622.22	1.17% 231,637.00	Aaa / AA+ AAA	3.37 3.28
313383YJ4	FHLB Note 3.375% Due 09/08/2023	7,000,000.00	Various 2.65%	7,219,535.00	110.11 0.41%	7,707,385.00 15,093.75	1.24% 487,850.00	Aaa / AA+ NR	3.44 3.27
3130A0F70	FHLB Note 3.375% Due 12/08/2023	6,850,000.00	Various 2.75%	7,045,064.00	111.14 0.33%	7,613,322.90 72,567.19	1.24% 568,258.90	Aaa / AA+ AAA	3.69 3.47
3130AB3H7	FHLB Note 2.375% Due 03/08/2024	6,800,000.00	Various 2.36%	6,805,744.00	107.03 0.57%	7,277,754.00 10,318.06	1.17% 472,010.40	Aaa / AA+ NR	3.94 3.77
3133EKNX0	FFCB Note 2.160% Due 06/03/2024	5,000,000.00	07/19/2019 1.89%	5,062,250.00	106.33 0.62%	5,316,560.00 35,400.00	0.86% 254,310.00	Aaa / AA+ AAA	4.18 3.98
3130A1XJ2	FHLB Note 2.875% Due 06/14/2024	8,000,000.00	06/12/2019 2.00%	8,331,920.00	110.47 0.36%	8,837,352.00 68,361.11	1.43% 505,432.00	Aaa / AA+ NR	4.21 3.96
3135G0V75	FNMA Note 1.750% Due 07/02/2024	7,350,000.00	07/19/2019 1.87%	7,310,236.50	104.59 0.65%	7,687,666.35 31,798.96	1.24% 377,429.85	Aaa / AA+ AAA	4.26 4.09

# Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending March 31, 2020

CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
3135G0W66	FNMA Note	5,000,000.00	12/03/2019	4,997,100.00	104.68	5,234,205.00	0.85%	Aaa / AA+	4.55
	1.625% Due 10/15/2024		1.64%		0.58%	36,788.19	237,105.00	AAA	4.35
3137EAEPO	FHLMC Note	6,500,000.00	03/04/2020	6,703,710.00	104.35	6,782,659.00	1.09%	Aaa / AA+	4.87
	1.500% Due 02/12/2025		0.85%		0.59%	12,729.17	78,949.00	AAA	4.69
<b>TOTAL Agency</b>		<b>146,550,000.00</b>	<b>2.12%</b>	<b>148,106,116.50</b>	<b>0.46%</b>	<b>154,096,220.35</b>	<b>24.97%</b>	<b>Aaa / AA+</b>	<b>2.79</b>
						<b>876,100.88</b>	<b>5,990,103.85</b>	<b>Aaa</b>	<b>2.68</b>

Cash									
PP2118\$00	U.S. Bank Checking Account	53,189.47	Various	53,189.47	1.00	53,189.47	0.01%	NR / NR	0.00
			0.00%			0.00	0.00	NR	0.00
PP2118V\$7	EastWest Bank Deposit Account	32,207,357.30	Various	32,207,357.30	1.00	32,207,357.30	5.19%	NR / NR	0.00
			1.28%			0.00	0.00	NR	0.00
PP2118V\$8	EastWest Bank Deposit Account	108,650.37	Various	108,650.37	1.00	108,650.37	0.02%	NR / NR	0.00
			1.00%			0.00	0.00	NR	0.00
PP2118V\$9	U.S. Bank Checking Account	4,563,820.51	Various	4,563,820.51	1.00	4,563,820.51	0.74%	NR / NR	0.00
			0.00%			0.00	0.00	NR	0.00
<b>TOTAL Cash</b>						<b>36,933,017.65</b>	<b>5.95%</b>	<b>NR / NR</b>	<b>0.00</b>
						<b>0.00</b>	<b>0.00</b>	<b>NR</b>	<b>0.00</b>

Collateralized CD									
PP2118\$10	EastWest Bank Collateralized CD	10,881,494.90	Various	10,861,927.42	91.00	10,861,927.42	1.75%	NR / NR	1.27
			2.20%			655.88	0.00	NR	1.14
			2.23%						

# Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending March 31, 2020

CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
PP2118\$04	EastWest Bank Collateralized CD 1.800% Due 10/24/2021	5,304,940.72	Various 1.80%	5,297,122.48	85.86 1.80%	5,297,122.48 2,121.97	0.85% 0.00	NR / NR NR	1.57 1.47
<b>TOTAL Collateralized CD</b>		<b>16,186,435.62</b>	<b>2.09%</b>	<b>16,159,049.90</b>	<b>2.09%</b>	<b>16,159,049.90</b> <b>2,777.85</b>	<b>2.60%</b> <b>0.00</b>	<b>NR / NR</b> <b>NR</b>	<b>1.37</b> <b>1.25</b>

## Commercial Paper

62479LDV4	MUFG Bank Ltd Discount CP 1.880% Due 04/29/2020	5,000,000.00	12/16/2019 1.92%	4,992,688.89	99.85 1.92%	4,992,688.89 0.00	0.80% 0.00	P-1 / A-1 NR	0.08 0.08
62479LHB4	MUFG Bank Ltd Discount CP 1.650% Due 08/11/2020	2,500,000.00	02/03/2020 1.69%	2,484,875.00	99.40 1.69%	2,484,875.00 0.00	0.40% 0.00	P-1 / A-1 NR	0.36 0.36
<b>TOTAL Commercial Paper</b>		<b>7,500,000.00</b>	<b>1.84%</b>	<b>7,477,563.89</b>	<b>1.84%</b>	<b>7,477,563.89</b> <b>0.00</b>	<b>1.20%</b> <b>0.00</b>	<b>P-1 / A-1</b> <b>NR</b>	<b>0.17</b> <b>0.17</b>

## Corporate

00440EAT4	Chubb INA Holdings Inc Callable Note Cont 10/3/2020 2.300% Due 11/03/2020	2,000,000.00	07/23/2019 2.25%	2,001,260.00	100.11 2.07%	2,002,136.00 18,911.11	0.33% 876.00	A3 / A A	0.59 0.50
17275RBD3	Cisco Systems Note 2.200% Due 02/28/2021	4,000,000.00	08/27/2019 1.79%	4,024,120.00	100.45 1.70%	4,017,884.00 8,066.67	0.65% (6,236.00)	A1 / AA- NR	0.92 0.90
69371RN93	Paccar Financial Corp Note 2.800% Due 03/01/2021	1,000,000.00	04/03/2018 2.90%	997,270.00	100.56 2.18%	1,005,589.00 2,333.33	0.16% 8,319.00	A1 / A+ NR	0.92 0.90
911312BP0	UPS Note 2.050% Due 04/01/2021	2,280,000.00	11/14/2017 2.10%	2,276,397.60	99.88 2.17%	2,277,209.28 23,370.00	0.37% 811.68	A2 / A NR	1.00 0.97

# Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending March 31, 2020

CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
369550BE7	General Dynamics Corp Note 3.000% Due 05/11/2021	3,000,000.00	06/11/2018 3.14%	2,988,090.00	100.77 2.29%	3,023,082.00 35,000.00	0.49% 34,992.00	A2 / A NR	1.11 1.08
02665WBF7	American Honda Finance Note 1.650% Due 07/12/2021	2,000,000.00	07/02/2018 3.13%	1,915,520.00	98.83 2.58%	1,976,602.00 7,241.67	0.32% 61,082.00	A3 / A NR	1.28 1.25
594918BP8	Microsoft Callable Note Cont 7/8/2021 1.550% Due 08/08/2021	3,000,000.00	09/15/2017 1.96%	2,954,280.00	100.70 0.99%	3,020,865.00 6,845.83	0.49% 66,585.00	Aaa / AAA AA+	1.36 1.26
69371RP42	Paccar Financial Corp Note 3.150% Due 08/09/2021	3,000,000.00	08/16/2018 3.09%	3,005,220.00	98.86 4.02%	2,965,707.00 13,650.00	0.48% (39,513.00)	A1 / A+ NR	1.36 1.31
74005PAZ7	Praxair Note 3.000% Due 09/01/2021	3,300,000.00	Various 2.45%	3,335,280.00	101.76 1.73%	3,358,175.70 8,250.00	0.54% 22,895.70	A2 / A NR	1.42 1.38
69353REY0	PNC Bank Callable Note Cont 11/09/2021 2.550% Due 12/09/2021	2,000,000.00	07/13/2018 3.28%	1,953,160.00	99.70 2.73%	1,994,038.00 15,866.67	0.32% 40,878.00	A2 / A A+	1.69 1.63
459200JQ5	IBM Corp Note 2.500% Due 01/27/2022	2,000,000.00	08/16/2018 3.12%	1,960,160.20	102.45 1.14%	2,048,928.00 8,888.89	0.33% 88,767.80	A2 / A NR	1.83 1.78
037833AY6	Apple Inc Note 2.150% Due 02/09/2022	4,000,000.00	09/15/2017 2.10%	4,008,680.00	102.29 0.90%	4,091,656.00 12,422.22	0.66% 82,976.00	Aa1 / AA+ NR	1.86 1.82
74005PBA1	Praxair Callable Note Cont 11/15/2021 2.450% Due 02/15/2022	1,000,000.00	06/11/2018 3.18%	974,800.00	100.37 2.22%	1,003,660.00 3,130.56	0.16% 28,860.00	A2 / A NR	1.88 1.58
69353RFB9	PNC Bank Callable Note Cont 1/18/2022 2.625% Due 02/17/2022	2,000,000.00	06/11/2018 3.35%	1,950,240.00	101.02 2.04%	2,020,440.00 6,416.67	0.33% 70,200.00	A2 / A A+	1.88 1.75
68389XBB0	Oracle Corp Callable Note Cont 3/15/2022 2.500% Due 05/15/2022	3,000,000.00	07/02/2018 3.24%	2,920,290.00	101.71 1.60%	3,051,372.00 28,333.33	0.50% 131,082.00	A3 / A+ A-	2.12 1.89
00440EAU1	Chubb INA Holdings Inc Callable Note Cont 9/3/2022 2.875% Due 11/03/2022	2,000,000.00	09/27/2018 3.47%	1,955,180.00	101.51 2.23%	2,030,180.00 23,638.89	0.33% 75,000.00	A3 / A A	2.59 2.31

# Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending March 31, 2020

CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
24422EUA5	John Deere Capital Corp Note 2.700% Due 01/06/2023	3,500,000.00	Various 3.22%	3,422,355.00	101.11 2.28%	3,538,706.50 22,312.50	0.57% 116,351.50	A2 / A A	2.77 2.64
89236TEL5	Toyota Motor Credit Corp Note 2.700% Due 01/11/2023	2,000,000.00	07/13/2018 3.34%	1,946,860.00	100.61 2.47%	2,012,200.00 12,000.00	0.33% 65,340.00	A1 / AA- A+	2.78 2.65
44932HAH6	IBM Credit Corp Note 3.000% Due 02/06/2023	2,000,000.00	09/11/2018 3.34%	1,972,280.00	103.48 1.74%	2,069,502.00 9,166.67	0.33% 97,222.00	A2 / A NR	2.85 2.72
084670BR8	Berkshire Hathaway Callable Note Cont 1/15/2023 2.750% Due 03/15/2023	2,000,000.00	07/13/2018 3.20%	1,961,020.00	103.47 1.47%	2,069,406.00 2,444.44	0.33% 108,386.00	Aa2 / AA A+	2.96 2.68
037833AK6	Apple Inc Note 2.400% Due 05/03/2023	2,000,000.00	07/19/2019 2.13%	2,019,760.00	104.26 1.00%	2,085,100.00 19,733.33	0.34% 65,340.00	Aa1 / AA+ NR	3.09 2.96
58933YAF2	Merck & Co Note 2.800% Due 05/18/2023	3,000,000.00	07/22/2019 2.11%	3,075,480.00	100.69 2.57%	3,020,745.00 31,033.33	0.49% (54,735.00)	A1 / AA- A+	3.13 2.95
931142EK5	Wal-Mart Stores Callable Note Cont 5/26/2023 3.400% Due 06/26/2023	2,000,000.00	09/27/2018 3.31%	2,008,020.00	106.06 1.43%	2,121,104.00 17,944.44	0.34% 113,084.00	Aa2 / AA AA	3.24 2.98
02665WCJ8	American Honda Finance Note 3.450% Due 07/14/2023	2,000,000.00	09/11/2018 3.42%	2,002,420.00	101.27 3.04%	2,025,392.00 14,758.33	0.33% 22,972.00	A3 / A NR	3.29 3.07
06406FAD5	Bank of NY Mellon Corp Callable Note Cont 6/16/2023 2.200% Due 08/16/2023	4,000,000.00	Various 2.22%	3,996,200.00	100.45 2.05%	4,017,808.00 11,000.00	0.65% 21,608.00	A1 / A AA-	3.38 3.08
857477AM5	State Street Bank Note 3.700% Due 11/20/2023	2,000,000.00	08/19/2019 2.06%	2,132,940.00	100.80 3.46%	2,015,970.00 26,927.78	0.33% (116,970.00)	A1 / A AA-	3.64 3.33
89236TFS9	Toyota Motor Credit Corp Note 3.350% Due 01/08/2024	2,000,000.00	02/07/2019 3.07%	2,025,380.00	102.28 2.71%	2,045,588.00 15,447.22	0.33% 20,208.00	A1 / AA- A+	3.78 3.50
91159HHV5	US Bancorp Callable Note Cont 1/5/2024 3.375% Due 02/05/2024	2,000,000.00	02/07/2019 3.19%	2,017,220.00	106.16 1.68%	2,123,242.00 10,500.00	0.34% 106,022.00	A1 / A+ AA-	3.85 3.53

# Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending March 31, 2020

CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
438516BW5	Honeywell Intl Callable Note Cont 7/15/2024 2.300% Due 08/15/2024	4,000,000.00	12/03/2019 1.96%	4,059,840.00	99.29 2.47%	3,971,716.00 11,755.56	0.64% (88,124.00)	A2 / A A	4.38 4.12
<b>TOTAL Corporate</b>		<b>72,080,000.00</b>	<b>2.70%</b>	<b>71,859,722.80</b>	<b>2.07%</b>	<b>73,004,003.48</b> <b>427,389.44</b>	<b>11.83%</b> <b>1,144,280.68</b>	<b>A1 / A+</b> <b>A+</b>	<b>2.33</b> <b>2.18</b>

LAIF									
90LAIF\$00	Local Agency Investment Fund State Pool	50,709,378.16	Various 1.74%	50,709,378.16	1.00 1.74%	50,709,378.16 237,908.41	8.21% 0.00	NR / NR NR	0.00 0.00
<b>TOTAL LAIF</b>		<b>50,709,378.16</b>	<b>1.74%</b>	<b>50,709,378.16</b>	<b>1.74%</b>	<b>50,709,378.16</b> <b>237,908.41</b>	<b>8.21%</b> <b>0.00</b>	<b>NR / NR</b> <b>NR</b>	<b>0.00</b> <b>0.00</b>

Local Gov Investment Pool									
90SDCP\$00	County of San Diego Pooled Investment Pool	57,773,297.70	Various 1.98%	57,773,297.70	1.00 1.98%	57,773,297.70 0.00	9.31% 0.00	NR / NR AAA	0.00 0.00
09CATR\$04	CalTrust Short Term Fund	1,613,724.83	Various 1.64%	16,154,514.47	10.02 1.64%	16,169,522.80 0.00	2.60% 15,008.33	NR / AA NR	0.00 0.00
<b>TOTAL Local Gov Investment Pool</b>		<b>59,387,022.53</b>	<b>1.91%</b>	<b>73,927,812.17</b>	<b>1.91%</b>	<b>73,942,820.50</b> <b>0.00</b>	<b>11.91%</b> <b>15,008.33</b>	<b>NR / AA</b> <b>Aaa</b>	<b>0.00</b> <b>0.00</b>



# Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending March 31, 2020

CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
<b>Money Market Fund FI</b>									
262006307	Dreyfus Gov't Cash Management Money Market Fund	8,942,690.34	Various 0.04%	8,942,690.34	1.00 0.04%	8,942,690.34 0.00	1.44% 0.00	Aaa / AAA NR	0.00 0.00
<b>TOTAL Money Market Fund FI</b>		<b>8,942,690.34</b>	<b>0.04%</b>	<b>8,942,690.34</b>	<b>0.04%</b>	<b>8,942,690.34</b> <b>0.00</b>	<b>1.44%</b> <b>0.00</b>	<b>Aaa / AAA</b> <b>NR</b>	<b>0.00</b> <b>0.00</b>
<b>Municipal Bonds</b>									
649791PP9	New York St Taxable-GO 2.010% Due 02/15/2024	5,000,000.00	10/29/2019 2.01%	5,000,000.00	101.99 1.48%	5,099,500.00 12,841.67	0.82% 99,500.00	Aa1 / AA+ AA+	3.88 3.71
<b>TOTAL Municipal Bonds</b>		<b>5,000,000.00</b>	<b>2.01%</b>	<b>5,000,000.00</b>	<b>1.48%</b>	<b>5,099,500.00</b> <b>12,841.67</b>	<b>0.82%</b> <b>99,500.00</b>	<b>Aa1 / AA+</b> <b>AA+</b>	<b>3.88</b> <b>3.71</b>
<b>Negotiable CD</b>									
06367BED7	Bank of Montreal Chicago Yankee CD 1.890% Due 05/21/2020	8,500,000.00	12/23/2019 1.89%	8,500,000.00	100.00 1.89%	8,500,000.00 44,178.75	1.38% 0.00	P-1 / A-1 F-1+	0.14 0.14
89114NBZ7	Toronto Dominion Bank NY Yankee CD 1.850% Due 06/03/2020	5,000,000.00	12/03/2019 1.85%	5,000,000.00	100.00 1.85%	5,000,000.00 30,576.39	0.81% 0.00	P-1 / A-1+ F-1+	0.18 0.17
90333V2N9	US Bank National Association Negotiable CD 0.840% Due 09/01/2020	4,000,000.00	03/04/2020 0.84%	4,000,000.00	100.00 0.84%	4,000,000.00 2,613.33	0.64% 0.00	P-1 / A-1+ F-1+	0.42 0.42

# Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending March 31, 2020

CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
87019U6D6	Swedbank Inc Negotiable CD 2.270% Due 11/16/2020	4,000,000.00	11/17/2017 2.27%	4,000,000.00	100.56 1.39%	4,022,212.00 34,554.44	0.65% 22,212.00	Aa2 / AA- AA-	0.63 0.63
<b>TOTAL Negotiable CD</b>						<b>21,522,212.00</b>	<b>3.49%</b>	<b>Aaa / AA+</b> <b>Aaa</b>	<b>0.29</b> <b>0.29</b>
<b>Supranational</b>									
459058FZ1	Intl. Bank Recon & Development Note 1.875% Due 04/21/2020	3,000,000.00	04/28/2017 1.64%	3,020,550.00	100.08 0.38%	3,002,478.00 25,000.00	0.49% (18,072.00)	Aaa / AAA AAA	0.06 0.06
45950KCM0	International Finance Corp Note 2.250% Due 01/25/2021	2,125,000.00	02/13/2018 2.43%	2,113,992.50	101.40 0.53%	2,154,771.25 8,765.63	0.35% 40,778.75	Aaa / AAA NR	0.82 0.81
4581X0CV8	Inter-American Dev Bank Note 1.250% Due 09/14/2021	2,500,000.00	04/03/2018 2.66%	2,385,100.00	101.07 0.51%	2,526,855.00 1,475.69	0.41% 141,755.00	Aaa / NR NR	1.46 1.44
459058FY4	Intl. Bank Recon & Development Note 2.000% Due 01/26/2022	3,000,000.00	03/16/2018 2.73%	2,920,650.00	102.56 0.58%	3,076,890.00 10,833.33	0.50% 156,240.00	Aaa / NR AAA	1.82 1.79
4581X0CN6	Inter-American Dev Bank Note 1.750% Due 04/14/2022	2,000,000.00	09/27/2018 3.03%	1,914,620.00	102.42 0.55%	2,048,330.00 16,236.11	0.33% 133,710.00	Aaa / AAA AAA	2.04 1.99
<b>TOTAL Supranational</b>						<b>12,809,324.25</b>	<b>2.07%</b>	<b>Aaa / AAA</b> <b>Aaa</b>	<b>1.20</b> <b>1.18</b>

# Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending March 31, 2020

CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
<b>US Treasury</b>									
912828XE5	US Treasury Note 1.500% Due 05/31/2020	5,000,000.00	05/11/2017 1.58%	4,987,695.31	100.23 0.11%	5,011,550.00 25,204.92	0.81% 23,854.69	Aaa / AA+ AAA	0.17 0.17
912828XM7	US Treasury Note 1.625% Due 07/31/2020	5,400,000.00	07/28/2017 1.56%	5,410,968.75	100.50 0.13%	5,427,000.00 14,705.36	0.88% 16,031.25	Aaa / AA+ AAA	0.33 0.34
912828Q2	US Treasury Note 1.500% Due 08/15/2020	5,875,000.00	03/02/2020 1.08%	5,886,015.63	100.59 (0.06%)	5,909,421.63 11,136.68	0.95% 23,406.00	Aaa / AA+ AAA	0.38 0.38
912828G3	US Treasury Note 1.750% Due 11/15/2020	7,700,000.00	11/20/2017 1.83%	7,683,156.25	101.05 0.06%	7,781,211.90 51,086.54	1.26% 98,055.65	Aaa / AA+ AAA	0.63 0.62
912828P87	US Treasury Note 1.125% Due 02/28/2021	8,500,000.00	10/13/2017 1.73%	8,331,992.19	100.94 0.10%	8,579,687.50 8,315.22	1.38% 247,695.31	Aaa / AA+ AAA	0.92 0.91
912828Q37	US Treasury Note 1.250% Due 03/31/2021	3,500,000.00	10/25/2017 1.84%	3,431,230.47	101.12 0.13%	3,539,238.50 119.54	0.57% 108,008.03	Aaa / AA+ AAA	1.00 1.00
912828WG1	US Treasury Note 2.250% Due 04/30/2021	7,700,000.00	11/20/2017 1.90%	7,789,632.81	102.32 0.10%	7,878,663.10 72,822.12	1.28% 89,030.29	Aaa / AA+ AAA	1.08 1.07
912828S76	US Treasury Note 1.125% Due 07/31/2021	5,600,000.00	09/26/2019 1.72%	5,540,281.25	101.27 0.17%	5,671,310.40 10,557.69	0.92% 131,029.15	Aaa / AA+ AAA	1.33 1.33
912828D72	US Treasury Note 2.000% Due 08/31/2021	8,500,000.00	10/13/2017 1.81%	8,560,761.72	102.55 0.19%	8,717,149.50 14,782.61	1.41% 156,387.78	Aaa / AA+ AAA	1.42 1.40
912828T67	US Treasury Note 1.250% Due 10/31/2021	7,700,000.00	11/20/2017 1.96%	7,492,761.72	101.67 0.19%	7,828,736.30 40,456.73	1.27% 335,974.58	Aaa / AA+ AAA	1.59 1.56
912828U65	US Treasury Note 1.750% Due 11/30/2021	7,500,000.00	09/06/2019 1.55%	7,533,105.47	102.57 0.20%	7,693,065.00 44,108.61	1.25% 159,959.53	Aaa / AA+ AAA	1.67 1.64

# Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending March 31, 2020

CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
912828U81	US Treasury Note 2.000% Due 12/31/2021	5,000,000.00	12/16/2019 1.66%	5,034,375.00	103.11 0.22%	5,155,470.00 25,274.73	0.83% 121,095.00	Aaa / AA+ AAA	1.75 1.72
912828W89	US Treasury Note 1.875% Due 03/31/2022	8,000,000.00	12/23/2019 1.67%	8,035,937.50	103.31 0.22%	8,264,688.00 409.84	1.33% 228,750.50	Aaa / AA+ AAA	2.00 1.97
912828WZ9	US Treasury Note 1.750% Due 04/30/2022	2,750,000.00	11/17/2017 2.00%	2,720,781.25	103.18 0.22%	2,837,441.75 20,249.32	0.46% 116,660.50	Aaa / AA+ AAA	2.08 2.04
912828SV3	US Treasury Note 1.750% Due 05/15/2022	8,200,000.00	12/05/2017 2.09%	8,080,843.75	103.28 0.20%	8,468,738.60 54,403.85	1.37% 387,894.85	Aaa / AA+ AAA	2.12 2.08
912828XW5	US Treasury Note 1.750% Due 06/30/2022	8,200,000.00	12/05/2017 2.13%	8,063,546.88	103.44 0.22%	8,481,875.00 36,269.23	1.37% 418,328.12	Aaa / AA+ AAA	2.25 2.21
9128282P4	US Treasury Note 1.875% Due 07/31/2022	8,000,000.00	12/23/2019 1.68%	8,039,375.00	103.82 0.23%	8,305,936.00 25,137.36	1.34% 266,561.00	Aaa / AA+ AAA	2.33 2.29
912828L24	US Treasury Note 1.875% Due 08/31/2022	8,200,000.00	12/05/2017 2.14%	8,101,984.38	103.92 0.25%	8,521,276.00 13,369.57	1.37% 419,291.62	Aaa / AA+ AAA	2.42 2.37
912828L57	US Treasury Note 1.750% Due 09/30/2022	10,500,000.00	01/19/2018 2.39%	10,204,277.34	103.72 0.26%	10,890,883.50 502.05	1.75% 686,606.16	Aaa / AA+ AAA	2.50 2.45
912828M80	US Treasury Note 2.000% Due 11/30/2022	8,000,000.00	12/16/2019 1.66%	8,079,062.50	104.57 0.28%	8,365,312.00 53,770.49	1.36% 286,249.50	Aaa / AA+ AAA	2.67 2.59
912828R69	US Treasury Note 1.625% Due 05/31/2023	8,000,000.00	12/23/2019 1.70%	7,978,750.00	104.16 0.30%	8,333,128.00 43,688.52	1.35% 354,378.00	Aaa / AA+ AAA	3.17 3.08

# Holdings Report

SDCRAA Consolidated - Account #10566

For the Month Ending March 31, 2020

CUSIP	Security Description	Par Value/Units	Purchase Date Book Yield	Book Value	Mkt Price Mkt YTM	Market Value Accrued Int.	% of Port. Gain/Loss	Moody/S&P Fitch	Maturity Duration
912828V80	US Treasury Note 2.250% Due 01/31/2024	5,650,000.00	Various 2.14%	5,675,003.91	107.33 0.32%	6,064,258.00 21,303.91	0.98% 389,254.09	Aaa / AA+ AAA	3.84 3.68
<b>TOTAL US Treasury</b>		<b>153,475,000.00</b>	<b>1.83%</b>	<b>152,661,539.08</b>	<b>0.19%</b>	<b>157,726,040.68</b> <b>587,674.89</b>	<b>25.50%</b> <b>5,064,501.60</b>	<b>Aaa / AA+</b> <b>Aaa</b>	<b>1.79</b> <b>1.76</b>
<b>TOTAL PORTFOLIO</b>		<b>590,888,544.30</b>	<b>1.96%</b>	<b>605,631,802.99</b>	<b>1.00%</b>	<b>618,421,821.20</b> <b>2,318,926.81</b>	<b>100.00%</b> <b>12,790,018.21</b>	<b>Aa1 / AA+</b> <b>Aaa</b>	<b>1.53</b> <b>1.47</b>
<b>TOTAL MARKET VALUE PLUS ACCRUALS</b>						<b>620,740,748.01</b>			

# Transactions Ledger

SDCRAA Consolidated - Account #10566

January 1, 2020 through March 31, 2020

Transaction Type	Settlement Date	CUSIP	Quantity	Security Description	Price	Acq/Disp Yield	Amount	Interest Pur/Sold	Total Amount	Gain/Loss
<b>ACQUISITIONS</b>										
Purchase	01/29/2020	313376C94	5,000,000.00	FHLB Note 2.625% Due: 12/10/2021	102.027	1.52%	5,101,350.00	17,864.58	5,119,214.58	0.00
Purchase	02/03/2020	62479LHB4	2,500,000.00	MUFG Bank Ltd Discount CP 1.65% Due: 08/11/2020	99.129	1.69%	2,478,229.17	0.00	2,478,229.17	0.00
Purchase	02/04/2020	3133ELHR8	7,500,000.00	FFCB Note 1.6% Due: 01/21/2022	100.364	1.41%	7,527,300.00	4,333.33	7,531,633.33	0.00
Purchase	03/03/2020	3135G0T78	7,500,000.00	FNMA Note 2% Due: 10/05/2022	102.905	0.86%	7,717,875.00	61,666.67	7,779,541.67	0.00
Purchase	03/03/2020	9128282Q2	5,875,000.00	US Treasury Note 1.5% Due: 08/15/2020	100.188	1.08%	5,886,015.63	4,115.73	5,890,131.36	0.00
Purchase	03/04/2020	90333V2N9	4,000,000.00	US Bank National Association Negotiable CD 0.84% Due: 09/01/2020	100.000	0.84%	4,000,000.00	0.00	4,000,000.00	0.00
Purchase	03/06/2020	3137EAEP0	6,500,000.00	FHLMC Note 1.5% Due: 02/12/2025	103.134	0.85%	6,703,710.00	5,958.33	6,709,668.33	0.00
	<b>Subtotal</b>		<b>38,875,000.00</b>				<b>39,414,479.80</b>	<b>93,938.64</b>	<b>39,508,418.44</b>	<b>0.00</b>
<b>TOTAL ACQUISITIONS</b>			<b>38,875,000.00</b>				<b>39,414,479.80</b>	<b>93,938.64</b>	<b>39,508,418.44</b>	<b>0.00</b>

# Transactions Ledger

SDCRAA Consolidated - Account #10566

January 1, 2020 through March 31, 2020

Transaction Type	Settlement Date	CUSIP	Quantity	Security Description	Price	Acq/Disp Yield	Amount	Interest Pur/Sold	Total Amount	Gain/Loss
<b>DISPOSITIONS</b>										
Maturity	01/31/2020	912828H52	7,000,000.00	US Treasury Note 1.25% Due: 01/31/2020	100.000		7,000,000.00	0.00	7,000,000.00	59,179.69
Maturity	02/03/2020	62479LB38	2,500,000.00	MUFG Bank Ltd Discount CP 2.04% Due: 02/03/2020	99.054		2,500,000.00	0.00	2,500,000.00	0.00
Maturity	02/28/2020	3135G0T29	13,035,000.00	FNMA Note 1.5% Due: 02/28/2020	100.000		13,035,000.00	0.00	13,035,000.00	31,949.70
Maturity	02/28/2020	90333VK82	4,000,000.00	US Bank National Association Negotiable CD 2.45% Due: 02/28/2020	100.000		4,000,000.00	99,361.11	4,099,361.11	0.00
Maturity	03/03/2020	166764BP4	3,500,000.00	Chevron Corp Note 1.991% Due: 03/03/2020	100.000		3,500,000.00	0.00	3,500,000.00	-9,660.00
Maturity	03/06/2020	30231GAG7	3,000,000.00	Exxon Mobil Corp Callable Note Cont 2/6/2020 1.912% Due: 03/06/2020	100.000		3,000,000.00	0.00	3,000,000.00	-11,430.00
Maturity	03/09/2020	06417MBK0	5,000,000.00	Bank of Nova Scotia Houston Yankee CD 2% Due: 03/09/2020	100.000		5,000,000.00	50,555.56	5,050,555.56	1,633.47
Maturity	03/13/2020	313378J77	3,000,000.00	FHLB Note 1.875% Due: 03/13/2020	100.000		3,000,000.00	0.00	3,000,000.00	-25,080.00
	<b>Subtotal</b>		<b>41,035,000.00</b>				<b>41,035,000.00</b>	<b>149,916.67</b>	<b>41,184,916.67</b>	<b>46,592.86</b>
<b>TOTAL DISPOSITIONS</b>			<b>41,035,000.00</b>				<b>41,035,000.00</b>	<b>149,916.67</b>	<b>41,184,916.67</b>	<b>46,592.86</b>

# Transactions Ledger for Bonds

SDCRAA Consolidated Bond Reserves - Account #10592

January 1, 2020 through March 31, 2020

Transaction Type	Settlement Date	CUSIP	Quantity	Security Description	Price	Acq/Disp Yield	Amount	Interest Pur/Sold	Total Amount	Gain/Loss
<b>ACQUISITIONS</b>										
Purchase	01/13/2020	31846V336	4,000,000.00	First American Government Obligation Funds	1.000	1.51%	4,000,000.00	0.00	4,000,000.00	0.00
Purchase	02/12/2020	31846V336	1,447,003.39	First American Government Obligation Funds	1.000	1.48%	1,447,003.39	0.00	1,447,003.39	0.00
Purchase	02/12/2020	90SDCP\$00	16,070,000.00	County of San Diego Pooled Investment Pool	1.000		16,070,000.00	0.00	16,070,000.00	0.00
Purchase	02/13/2020	90SDCP\$00	100,000,000.00	County of San Diego Pooled Investment Pool	1.000		100,000,000.00	0.00	100,000,000.00	0.00
Purchase	02/14/2020	31846V336	5,000,000.00	First American Government Obligation Funds	1.000	1.48%	5,000,000.00	0.00	5,000,000.00	0.00
Purchase	03/06/2020	PP2TPB\$25	22,096,093.26	Torrey Pines Bank Collateralized CD 1.1% Due: 09/06/2020	100.000	1.10%	22,096,093.26	0.00	22,096,093.26	0.00
<b>Subtotal</b>			<b>148,613,096.65</b>				<b>148,613,096.65</b>	<b>0.00</b>	<b>148,613,096.65</b>	<b>0.00</b>
<b>TOTAL AQUSITIONS</b>			<b>148,613,096.65</b>				<b>148,613,096.65</b>	<b>0.00</b>	<b>148,613,096.65</b>	<b>0.00</b>
<b>DISPOSITIONS</b>										
Maturity	03/06/2020	PP2TPB\$24	22,096,093.26	Torrey Pines Bank Collateralized CD 2% Due: 03/06/2020	100.000		22,096,093.26	20,643.21	22,116,736.47	0.00
<b>Subtotal</b>			<b>22,096,093.26</b>				<b>22,096,093.26</b>	<b>20,643.21</b>	<b>22,116,736.47</b>	<b>0.00</b>



# Transactions Ledger for Bonds

SDCRAA Consolidated Bond Reserves - Account #10592

January 1, 2020 through March 31, 2020

Transaction Type	Settlement Date	CUSIP	Quantity	Security Description	Price	Acq/Disp Yield	Amount	Interest Pur/Sold	Total Amount	Gain/Loss
Security Withdrawal	01/13/2020	90LAIF\$00	4,000,000.00	Local Agency Investment Fund State Pool	1.000		4,000,000.00	0.00	4,000,000.00	0.00
Security Withdrawal	02/11/2020	31846V336	860,761.00	First American Government Obligation Funds	1.000		860,761.00	0.00	860,761.00	0.00
Security Withdrawal	02/12/2020	90LAIF\$00	1,447,003.39	Local Agency Investment Fund State Pool	1.000		1,447,003.39	0.00	1,447,003.39	0.00
Security Withdrawal	02/14/2020	90SDCP\$00	11,821,293.00	County of San Diego Pooled Investment Pool	1.000		11,821,293.00	0.00	11,821,293.00	0.00
Security Withdrawal	02/13/2020	31846V336	100,000,000.00	First American Government Obligation Funds	1.000		100,000,000.00	0.00	100,000,000.00	0.00
Security Withdrawal	02/13/2020	31846V336	16,070,000.00	First American Government Obligation Funds	1.000		16,070,000.00	0.00	16,070,000.00	0.00
Security Withdrawal	02/25/2020	31846V336	509,551.00	First American Government Obligation Funds	1.000		509,551.00	0.00	590,551.00	0.00
Security Withdrawal	03/13/2020	31846V336	4,462,462.00	First American Government Obligation Funds	1.000		4,462,462.00	0.00	4,462,462.00	0.00
	<b>Subtotal</b>		<b>139,171,070.39</b>				<b>139,171,070.39</b>	<b>0.00</b>	<b>139,252,070.39</b>	<b>0.00</b>
<b>TOTAL AQUSITIONS</b>			<b>161,267,163.65</b>				<b>161,267,163.62</b>	<b>20,643.21</b>	<b>161,368,806.86</b>	<b>0.00</b>

# Important Disclosures

2020 Chandler Asset Management, Inc, An Independent Registered Investment Adviser.

Information contained herein is confidential. Prices are provided by IDC, an independent pricing source. In the event IDC does not provide a price or if the price provided is not reflective of fair market value, Chandler will obtain pricing from an alternative approved third party pricing source in accordance with our written valuation policy and procedures. Our valuation procedures are also disclosed in Item 5 of our Form ADV Part 2A.

Performance results are presented gross-of-advisory fees and represent the client's Total Return. The deduction of advisory fees lowers performance results. These results include the reinvestment of dividends and other earnings. Past performance may not be indicative of future results. Therefore, clients should not assume that future performance of any specific investment or investment strategy will be profitable or equal to past performance levels. All investment strategies have the potential for profit or loss. Economic factors, market conditions or changes in investment strategies, contributions or withdrawals may materially alter the performance and results of your portfolio.

Index returns assume reinvestment of all distributions. Historical performance results for investment indexes generally do not reflect the deduction of transaction and/or custodial charges or the deduction of an investment management fee, the incurrence of which would have the effect of decreasing historical performance results. It is not possible to invest directly in an index.

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This report is provided for informational purposes only and should not be construed as a specific investment or legal advice. The information contained herein was obtained from sources believed to be reliable as of the date of publication, but may become outdated or superseded at any time without notice. Any opinions or views expressed are based on current market conditions and are subject to change. This report may contain forecasts and forward-looking statements which are inherently limited and should not be relied upon as indicator of future results. Past performance is not indicative of future results. This report is not intended to constitute an offer, solicitation, recommendation or advice regarding any securities or investment strategy and should not be regarded by recipients as a substitute for the exercise of their own judgment.

Fixed income investments are subject to interest, credit and market risk. Interest rate risk: the value of fixed income investments will decline as interest rates rise. Credit risk: the possibility that the borrower may not be able to repay interest and principal. Low rated bonds generally have to pay higher interest rates to attract investors willing to take on greater risk. Market risk: the bond market in general could decline due to economic conditions, especially during periods of rising interest rates.

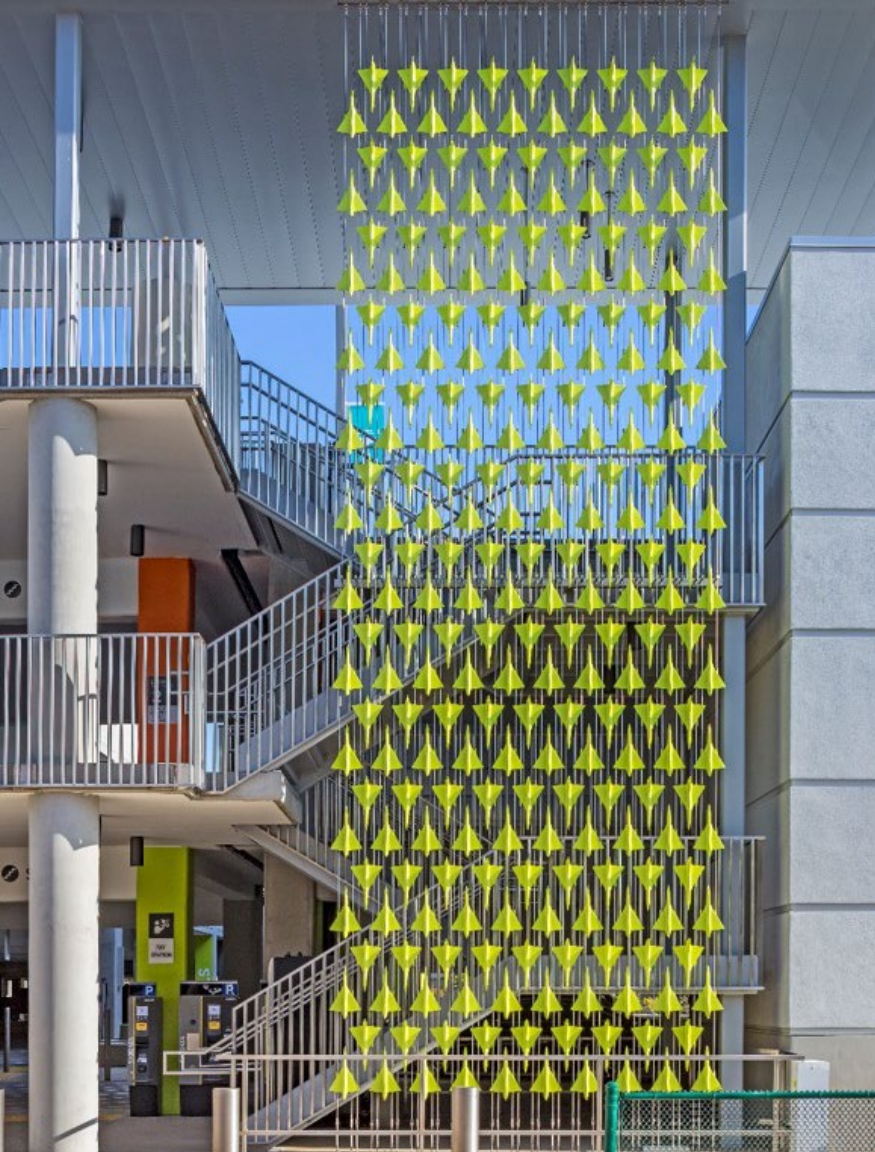
Ratings information have been provided by Moody's, S&P and Fitch through data feeds we believe to be reliable as of the date of this statement, however we cannot guarantee its accuracy.

Security level ratings for U.S. Agency issued mortgage-backed securities ("MBS") reflect the issuer rating because the securities themselves are not rated. The issuing U.S. Agency guarantees the full and timely payment of both principal and interest and carries a AA+/Aaa/AAA by S&P, Moody's and Fitch respectively.

# Benchmark Disclosures

## ICE BAML 0-5 Yr US Treasury Index

The ICE BAML 0-5 Year US Treasury Index tracks the performance of US Dollar denominated Sovereign debt publicly issued by the US government in its domestic market with maturities less than three years. Qualifying securities must have at least 18 months to maturity at point of issuance, at least one month and less than five years remaining term to final maturity, a fixed coupon schedule and a minimum amount outstanding of \$1 billion. (Index: GVQA. Please visit [www.mlindex.ml.com](http://www.mlindex.ml.com) for more information)



ITEM 7

# Capital Program Budget Fiscal Years 2021-2025 (Proposed)



April 16, 2020

# Capital Program Overview

- 5 Year Program
- Reviewed by the Capital Improvement Program Oversight committee (CIPOC)
- Approved by the Board Annually
- Managed by the Executive Leadership Team – CEO & Vice Presidents
- **Current FY2020 Total Capital Program – 81 projects – \$3.95 Billion**
  - Capital Improvement Program (CIP) – \$726 Million
  - Terminal 2 West FIS Build-out – \$229.5 Million
  - Airport Development Plan (ADP) - \$3 Billion

# Current Capital Program – Project Status

Project Location	Planning	Design	Construction	Closeout/Closed / Cancellations	Program*	Total
Airside	12	5	3	7	-	<b>27</b>
Terminal	4	9	4	7	-	<b>24</b>
Landside/Ancillary	3	10	1	8	-	<b>22</b>
Administrative	3	1	2	-	2	<b>8</b>
<b>Total</b>	<b>22</b>	<b>25</b>	<b>10</b>	<b>22</b>	<b>2*</b>	<b>81</b>

\* Public Art Allowance and Capital Project Allowance

# Current FY2020 - 2024 Capital Program – Budget by Location

Project Location	# Projects	Program Budgets by Location
Airside	26	\$ 673,161,508
Terminal	25	2,123,589,935
Landside/Ancillary	22	1,027,568,972
Administrative	<u>8</u>	<u>131,127,985</u>
<b>Totals</b>	<b>81</b>	<b>\$ <u>3,955,448,400</u></b>

# CIP Project Development Process

- **Annual Validation of Current CIP**
  - Revisit the projects for purpose and need
  - Review scope, schedule and budget
  - Prepare recommendations to ELT for any project adjustments
  - Board action on CIP adjustments
- **New CIP Projects**
  - Sponsors submit project requests - Assessments conducted with sponsors & stakeholders
  - 1<sup>st</sup> Tier Project Screening by ELT
  - Prepare Project Definition Package (Scope/ Schedule/ Budget)- Develop Draft CIP/ Plan of Finance Results presented to CIP Review Group – Director of Planning, Finance & Development
  - 2<sup>nd</sup> Tier Project Screening by ELT
  - Develop Final CIP/ Plan of Finance



# Prioritization Criteria

1	Required for Part 139 or other regulatory compliance
2	Maintain core building systems - IT, Fire/Life/Safety, MEP
3	Maintain airport access roadways and parking infrastructure
4	Enhancement to customer service, revenue generation, cost savings
5	Enhancements to systems or facilities not required by regulation

# CIP Project Development Process

- **Executive staff reviews and approves proposed CIP budget to be taken to the Board**
- **Proposed CIP presented to Airlines for input and feedback**
- **Board reviews and approves Capital Program budget**

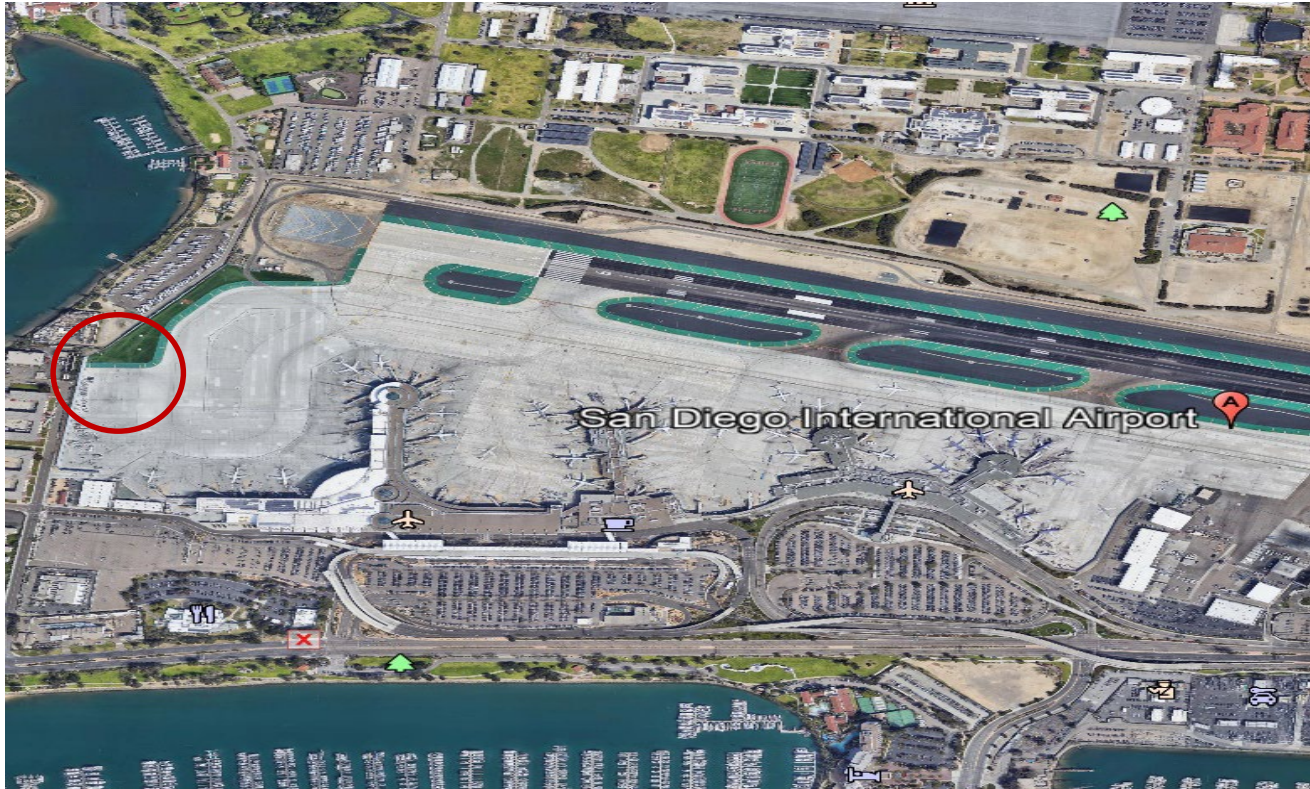


# Proposed Capital Projects



**SAN DIEGO**  
INTERNATIONAL AIRPORT.  
LET'S GO.

# West Refueler Loading Facility



Airport Location

# West Refueler Loading Facility

## Objective/Scope:

- Optimize location of fueling facility to allow construction of T1RP
- Build new 5-bay fuel rack on west side of airfield
- Necessary for uninterrupted fueling operations during new terminal construction
- Expected Construction Start Date: Summer 2020

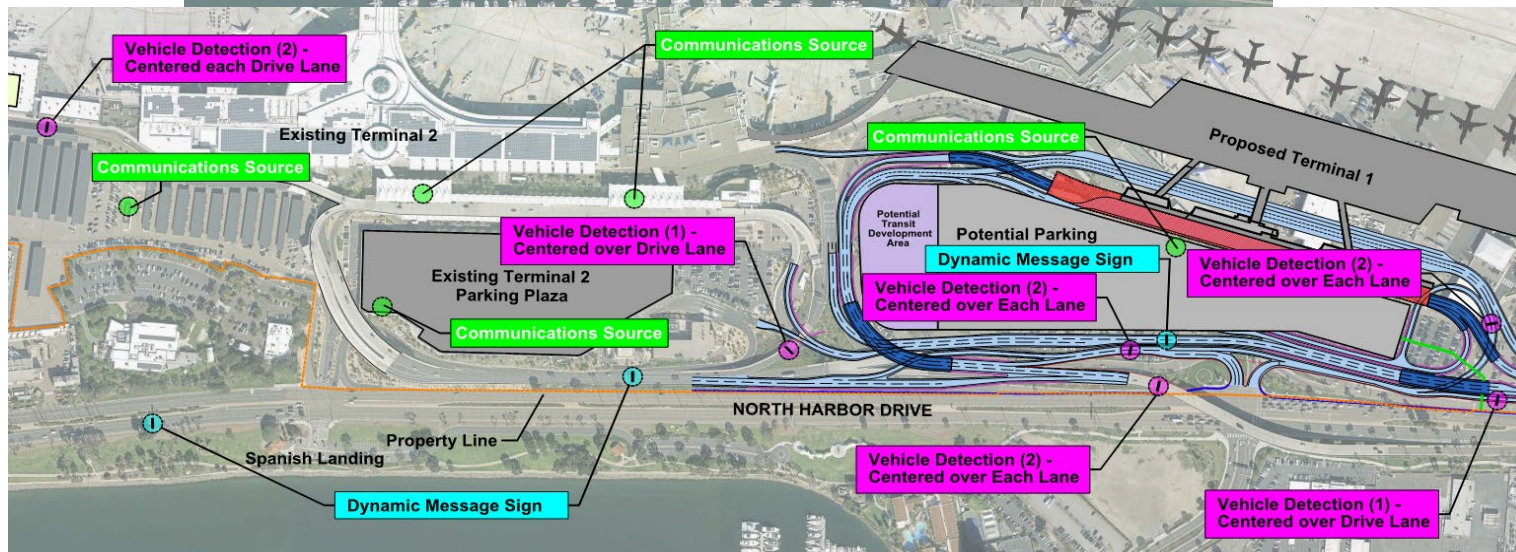
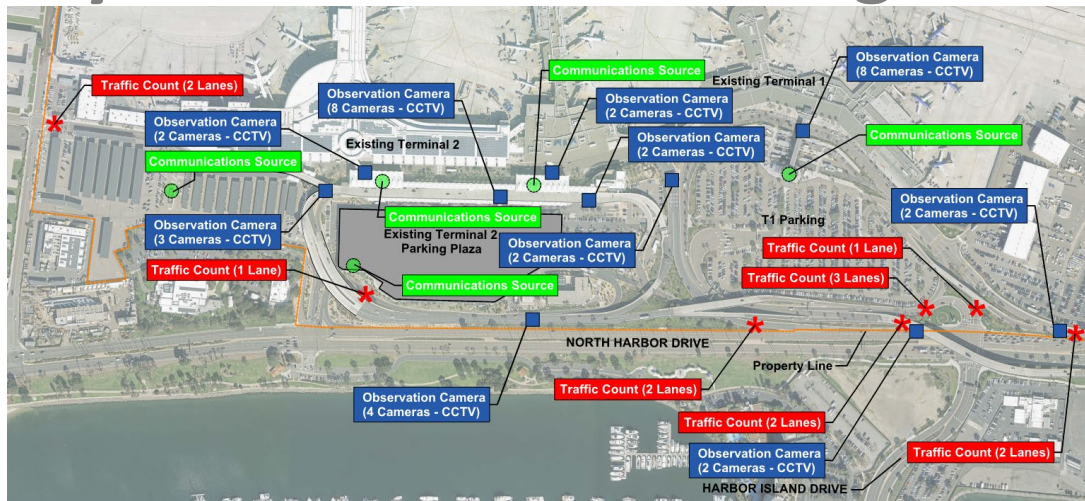
## Strategies:

- Customer
- Operations

Priority 2	Maintain core building systems - IT, Fire/Life/Safety, MEP
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Requesting Department	Estimated Cost	Duration
Airside & Terminal Operations	\$14,080,000	12 months

# Roadway & Vehicle Monitoring Master Plan



ON HOLD

# Airport Roadway & Vehicle Monitoring Master Plan

## Objective/Scope:

- Improve traffic management and security, reduce congestion, minimize delays & costs for live monitoring (ATOs), provides vehicle tracking, access fee collection
- Provide study for real-time visual monitoring of airport traffic conditions, data collection/analytics, Automated License Plate Reader (ALPR) cameras and Vehicle ID Readers (AVI), related software & infrastructure
- Expected Start Date: Fall 2020 **(To be placed on temporary hold)**

## Strategies:

- Operations
- Customer

Priority 4

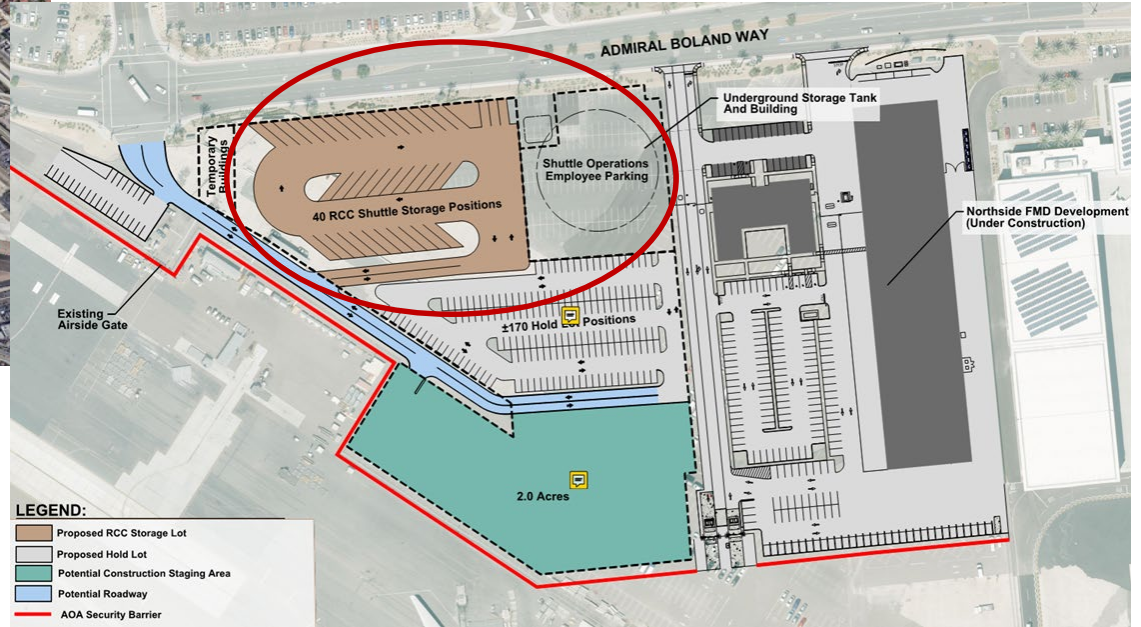
Enhancement to customer service, revenue generation, cost savings

Requesting Department	Estimated Cost	Duration
Ground Transportation	\$950,000	15 months

# Northside Overflow Parking Lot



Airport Location



**LEGEND:**

- Proposed RCC Storage Lot
- Proposed Hold Lot
- Potential Construction Staging Area
- Potential Roadway
- ADA Security Barrier



# Northside Overflow Parking Lot

## Objective/Scope:

- Temporary solution for RCC shuttle parking as off-site locations are evaluated
- Includes access road, asphalt repair, striping, lighting, fencing and access control
- Provide parking for RCC shuttles and employees as current location will be impacted by Solid & Liquid Waste Facilities project
- Expected Construction Start Date: Summer 2021 **(To be placed on temporary hold)**

## Strategies:

- Customer
- Operations

Priority 3	Maintain airport access roadways and parking infrastructure
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Requesting Department	Estimated Cost	Duration
Ground Transportation	\$1,800,000	17 months

# T2 Transportation Island Master Plan



Airport Location

# T2 Transportation Island Master Plan

## Objective/Scope:

- Improvements to effectively & safely manage increased vehicle/passenger activity
- Assess current condition and provide plans for improvements to access, pedestrian/vehicular wayfinding signage, operator locations, passenger queue, lighting, curb & gutter, and crosswalks
- Expected Start Date: Fall 2020 **(To be placed on temporary hold)**

## Strategies:

- Customer
- Operations

Priority 4

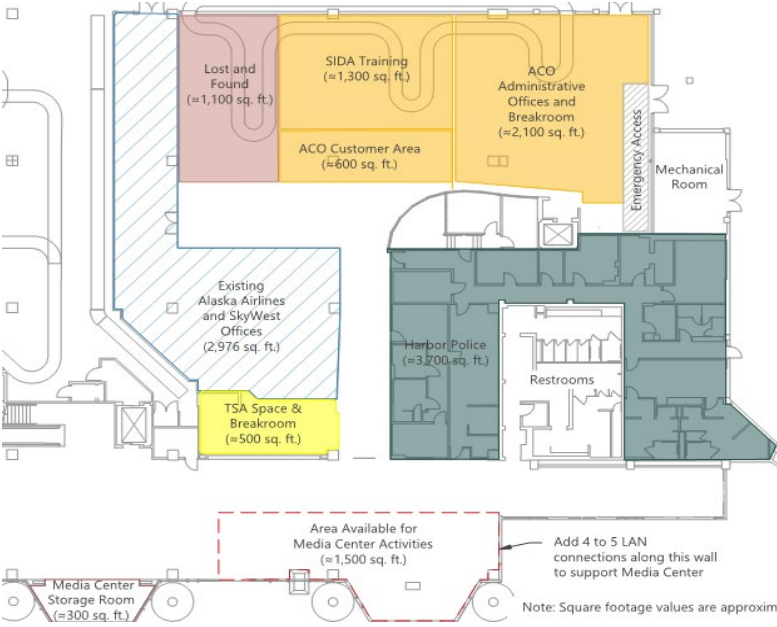
Enhancement to customer service, revenue generation, cost savings

Requesting Department	Estimated Cost	Duration
Ground Transportation	\$500,000	8 months

# Remodel & Structural Repairs at T2 for Relocations



Airport location



T2E 1<sup>st</sup> Floor

# Remodel & Structural Repairs at T2 for Relocations

## Objective/Scope:

- Provides easy access for badging, enhanced first floor operations/safety for HPD, and secure storage of found items
- Structural repairs and repurposing space in Terminal 2
- Relocate Access Control Office, Harbor Police, Lost & Found and Airside Ops Duty Mgr.
- Expected Construction Start Date: Spring 2021

## Strategies:

- Operations
- Customer

Priority 1

*Required for Part 139 or other regulatory compliance*

Requesting Department	Estimated Cost	Duration
Aviation Security & Public Safety	\$6,100,000	23 months

# ARFF Building HVAC Upgrade



Airport Location



Rooftop Package

# ARFF Building HVAC Upgrade

## Objective/Scope:

- Improve efficiency, reduce costs and provide better environment for ARFF personnel
- Replace existing ARFF building HVAC system
- Current system is beyond useful life and no longer serviceable
- Expected Construction Start Date: Summer 2021 **(To be placed on temporary hold)**

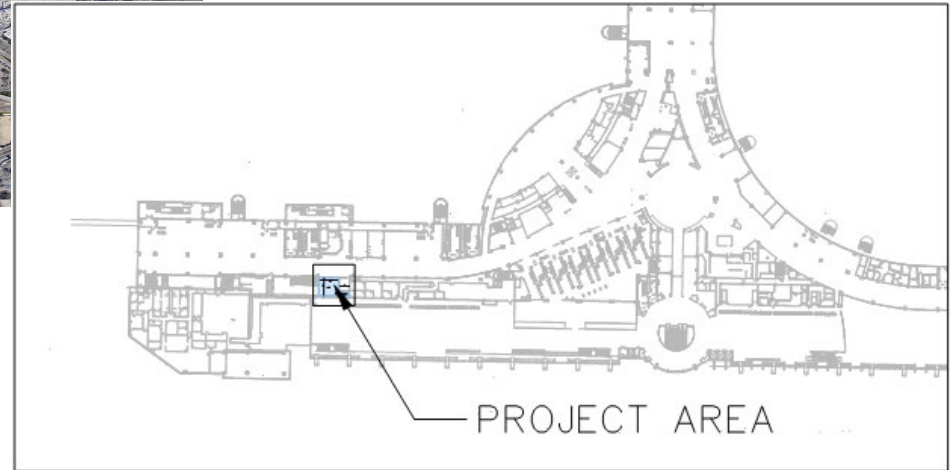
## Strategies:

- Customer
- Operations

Priority 2	Maintain core building systems - IT, Fire/Life/Safety, MEP
------------	--

Requesting Department	Estimated Cost	Duration
Airside & Terminal Operations	\$780,000	19 months

# Remodel T2W Gallery





# Remodel T2W Gallery

## Objective/Scope:

- Provide flexibility in types of artwork exhibited and quiet space for travelers
- Restore previous T2W gallery to accommodate Public Art exhibitions
- Includes floor repair, lighting, storage area, painting, wall for concession area, etc.
- Expected Construction Start Date: Summer 2021 **(To be placed on temporary hold)**

## Strategies:

- Customer

Priority 4	Enhancement to customer service, revenue generation, cost savings
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Requesting Department	Estimated Cost	Duration
Customer Experience & Innovation	\$550,000	17 months

# Parking Lot Camera Upgrade to Digital



Airport Locations



# Parking Lot Camera Upgrade to Digital

## Objective/Scope:

- Increase security, improve customer service and reduce liability/insurance requirements
- Upgrade 20 parking lot cameras to digital format & DVR storage, along with servers, switches, workstations/monitors, software and licenses
- Includes Terminal 2 West (NTC) and Economy/Employee Lot
- Expected Construction Start Date: Summer 2021 **(To be placed on temporary hold)**

## Strategies:

- Financial
- Operations
- Customer

Priority 4

Enhancement to customer service, revenue generation, cost savings

Requesting Department	Estimated Cost	Duration
Ground Transportation	\$2,150,000	20 months

# T2 Baggage Claim Assignment Displays



Airport Location



Display Monitors

# T2 Baggage Claim Assignment Displays

## Objective/Scope:

- Improve baggage operations on ramp and passenger baggage claim experience
- Install 15 baggage claim assignment monitors on Terminal 2 ramp
- Display assigned carousel for each inbound flight
- Expected Construction Start Date: Summer 2021 **(To be placed on temporary hold)**

## Strategies:

- Customer
- Operations

Priority 4	Enhancement to customer service, revenue generation, cost savings
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Requesting Department	Estimated Cost	Duration
Airside & Terminal Operations	\$650,000	17 months

# Airfield Safety Area Manhole/Vault Covers



# Airfield Safety Area Manhole/Vault Covers

## Objective/Scope:

- Maintain compliance with FAR Part 139 – safety area supports load of ARFF vehicles and aircraft without damage
- Conduct study of existing utility/stormwater vault covers in Runway Safety Area & Taxiway Safety Area
- Rehabilitate infrastructure as necessary to meet FAA requirements
- Expected Construction Start Date: Fall 2021

## Strategies:

- Customer
- Operations

Priority 1

*Required for Part 139 or other regulatory compliance*

Requesting Department	Estimated Cost	Duration
Airside & Terminal Operations	\$680,000	23 months

# Replace T2E Roof Hydronic Pipe Insulation



Airport Location



la  
Metal Jacket Damage & Corrosion





# Replace T2E Roof Hydronic Pipe Insulation

## Objective/Scope:

- Reduce utility costs on exposed piping; secure uninterrupted HVAC to terminals
- Replace insulation on chilled water and heating hot water piping on T2E roof
- Install barriers to protect new insulation
- Expected Construction Start Date: Spring 2021

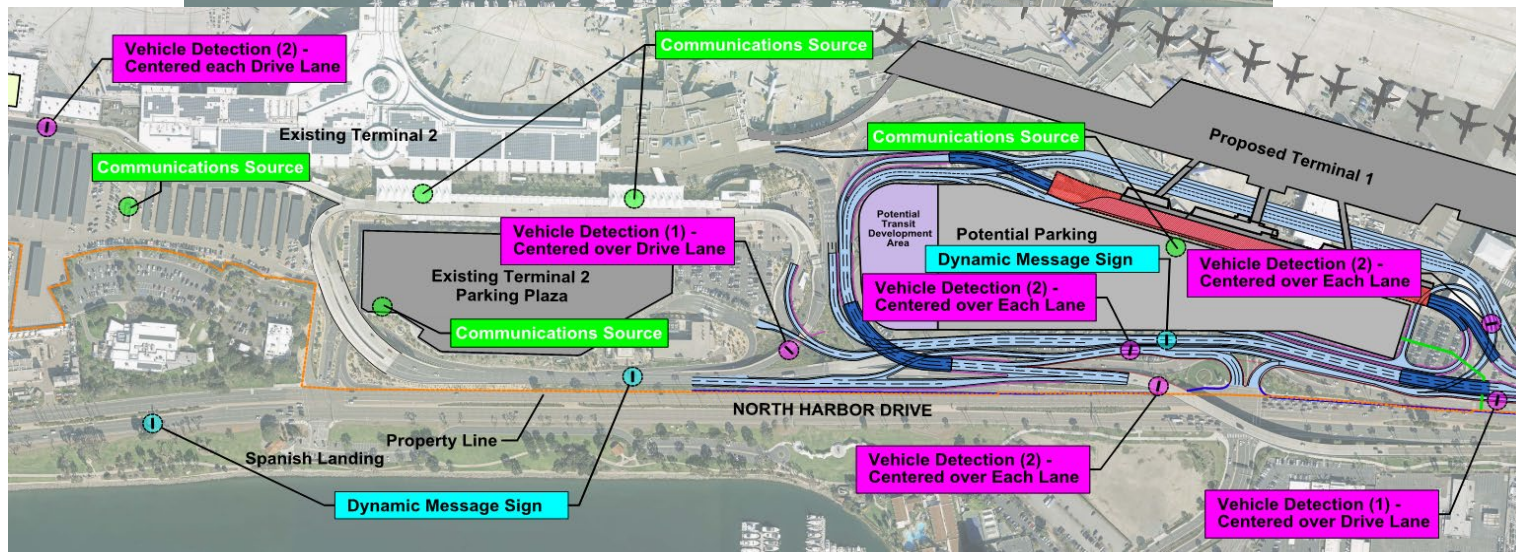
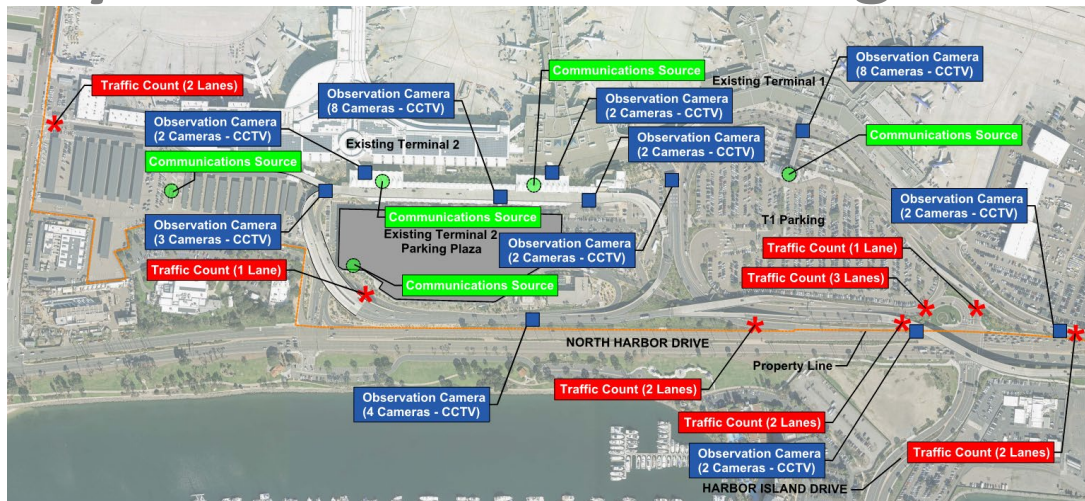
## Strategies:

- Customer
- Operations

Priority 2	Maintain core building systems - IT, Fire/Life/Safety, MEP
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Requesting Department	Estimated Cost	Duration
Facilities Management	\$890,000	18 months

# Roadway & Vehicle Monitoring Master Plan



ON HOLD

# Airport Roadway & Vehicle Monitoring

## Objective/Scope:

- Improve traffic management and security, reduce congestion, minimize delays & costs for live monitoring (ATOs), provides vehicle tracking, access fee collection
- Install systems for real-time visual monitoring of airport traffic conditions, data collection/analytics, Automated License Plate Reader (ALPR) cameras and Vehicle ID Readers (AVI), related software & infrastructure
- Expected Construction Start Date: Summer 2022 **(To be placed on temporary hold)**

## Strategies:

- Operations
- Customer

Priority 4	Enhancement to customer service, revenue generation, cost savings
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Requesting Department	Estimated Cost	Duration
Ground Transportation	\$31,800,000	23 months

# Facilities Condition Assessment – Facilities/Equipment



Airport Location



# Facilities Condition Assessment – Facilities/Equipment

## Objective/Scope:

- Provide definitive long & short-range understanding of costs associated with facilities maintenance and/or replacement
- Improve personnel scheduling; establish annual maintenance budgets and capital improvement needs
- Update to previous baseline FCA
- Expected Start Date: Summer 2024 **(To be placed on temporary hold)**
- **Strategies:**
  - Financial
  - Operations

Priority 4

Enhancement to customer service, revenue generation, cost savings

Requesting Department	Estimated Cost	Duration
Facilities Maintenance	\$500,000	12 months

# ZEV – Acquire RCC Buses – Phase 1



ON HOLD

# ZEV – Acquire RCC Buses – Phase 1

## Objective/Scope:

- Provide transportation between terminals and Rental Car Center
- Procure Zero Emission Vehicles to replace existing buses at end of useful life
- Grant eligible for 75% of bus costs
- Expected Start Date: Summer 2024 **(To be placed on temporary hold)**

## Strategies:

- Financial
- Operations

Priority 4	Enhancement to customer service, revenue generation, cost savings
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Requesting Department	Estimated Cost	Duration
Ground Transportation	\$5,000,000	12 months

# ZEV – Acquire RCC Buses – Phase 2

## Objective/Scope:

- Provide transportation between terminals and Rental Car Center
- Procure Zero Emission Vehicles to replace existing buses at end of useful life
- Grant eligible for 75% of bus costs
- Expected Start Date: Summer 2025 **(To be placed on temporary hold)**

## Strategies:

- Financial
- Operations

Priority 4	Enhancement to customer service, revenue generation, cost savings
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Requesting Department	Estimated Cost	Duration
Ground Transportation	\$5,000,000	12 months



# Proposed FY2021-2025 Capital Project Adjustments/ Allowances

	Description	Current Budget	Additional Budget	Proposed Budget
1)	Solid and Liquid Waste Facilities (ON HOLD)	16,700,540	16,000,000	32,700,540
2)	Electrical Modernization in T2E & T2W	4,855,000	5,000,000	9,855,000
3)	T2E Roof Replacement	4,701,113	1,848,887	6,550,000
4)	Capital Program Support (FY2021-2025)	22,835,230	5,812,392	28,647,622
5)	Public Art Allowance (FY2021-2025) (ON HOLD)	2,151,037	46,575	2,201,736
6)	Capital Project Allowance (FY2021)	-	<u>5,000,000</u>	5,000,000
<b>Total Proposed Current CIP Project Adj./Allowances</b>			<b>33,707,854</b>	
<b>Total Proposed FY2021-2025 New Capital Projects</b>			<b><u>71,430,000</u></b>	
<b>Total FY 2021-2025 Proposed New CIP Projects/Adj./Allow.</b>			<b>\$ <u>105,137,854</u></b>	

# Current FY2020 - 2024 Capital Program – Project Closeouts/Eliminations/Adjustments

## Project Cancellations:

Perimeter Security Fencing/Intrusion Detection	\$ (17,500,000)
Increase Cooling Tower Capacity at CUP	(5,136,000)
Replace CUP Heating Hot Water System Boiler	(2,685,000)
RCF Communication System	<u>(200,000)</u>
Total Project Cancellations (4)	(25,521,000)
Project Adjustments (29)	(4,184,175)
Project Closeouts (14)	(73,205,796)
Terminal 2 West FIS Build-out	<u>(229,474,214)</u>
<b>Total FY2020 Closeouts/Adjustments</b>	<b>\$ <u>(332,385,185)</u></b>

# Capital Program Budget Summary

FY 2020 - 2024 Beginning Capital Budget \$ 725,974,186

Terminal 2 West FIS Build-out 229,474,214

**Total FY 2020 - 2024 Beginning Capital Program Budget \$ 955,448,400**

Airport Development Plan (ADP) \$ 3,000,000,000

FY 2020 - 2024 Project Closeouts/Adjustments (332,385,185)

**FY 2020 - 2024 Ending Capital Program Balance \$ 3,623,063,215**

Proposed FY 2021 - 2025 Capital Projects/Adjustments/Allowances \$ 105,137,854\*

**Proposed FY 2021 - 2025 Capital Program Budget \$ 3,728,201,069**

\* Pending Board approval

# Current/Proposed Capital Program – Project Locations

Capital Program Budget:

\$955,448,400

\$3,728,201,069

Project Location	FY2020-2024	FY2021-2025
Airside	27	23
Terminal	24	25
Landside/Ancillary	22	23
Administrative	<u>8</u>	<u>10</u>
<b>Totals</b>	<b>81</b>	<b>81</b>

# Proposed FY2021 - 2025 Capital Program – Remaining Budget by Phase

Project Phase	Budget	Cost to Date *	Budget Remaining
Pre-Construction	\$ 329,891,323	\$ 45,525,845	\$ 284,365,478
Construction	103,090,539	69,023,574	34,066,965
Closeout	<u>18,450,653</u>	<u>17,149,407</u>	<u>1,301,246</u>
<b>Subtotal CIP</b>	<b>\$ 451,432,515</b>	<b>\$ 131,698,826</b>	<b>\$ 319,733,689</b>
Airport Support Facilities	171,630,700	151,679,846	19,950,854
ADP	3,000,000,000	7,792,559	2,992,207,441
New CIP	<u>105,137,854</u>	<u>0</u>	<u>105,137,854</u>
<b>Totals</b>	<b>\$ 3,728,201,069</b>	<b>\$ 291,171,231</b>	<b>\$ 3,437,029,838</b>

\* Estimated costs as of 6/30/20

# Proposed FY2021 - 2025 Capital Program – Source of Funds

Source	Amount
AIP Grants	121,665,611
Passenger Facility Charges	23,356,964
General Airport Revenue Bonds	3,026,559,686
Major Maintenance Fund	84,408,936
Customer Facility Charges	4,100,000
Cash	391,774,143
Airline Fuel Consortium	72,147,310
Other Grants	4,188,419
<b>Total Budget</b>	<b>3,728,201,069</b>

# Proposed FY2021 - 2025 Capital Program – On-Hold Values

Prior Approved Projects	169,670,461
New Proposed Projects	<u>49,680,000</u>
Total	\$ 219,350,461

Note: On Hold projects are proceeding through design and construction will be on hold until its necessary to proceed.

QUESTIONS?