

Special Capital Improvement Program Oversight Committee and Special Board Meeting Agenda

Thursday, July 10, 2025

9:30 AM or Immediately following Board/ALUC Meeting

San Diego County Regional Airport Authority
Administration Building
First Floor – Boardroom
2417 McCain Road
San Diego, California 92101

Board Members

Gil Cabrera (Chair)
James Sly (Vice-Chair)
Whitney Benzian
Lidia S. Martinez
Monica Montgomery Steppe
Rafael Perez
Esther C. Sanchez
Steve Vaus
Marni von Wilpert

Ex-Officio Board Members

Ann Fox
Col. R. Erik Herrmann
Michele Perrault

President/CEO

Kimberly J. Becker

This Agenda contains a brief general description of each item to be considered. The indication of a recommended action does not indicate what action (if any) may be taken. If comments are made to the Committee without prior notice or are not listed on the Agenda, no specific answers or responses should be expected at this meeting pursuant to State law.

Please note that agenda items may be taken out of order.

Staff Reports and documentation relating to each item of business on the Agenda are on file in the Office of the Authority Clerk and are available for public inspection.

***NOTE:** This Committee Meeting also is noticed as a Special Meeting of the Board to (1) foster communication among Board members in compliance with the Brown Act; and (2) preserve the advisory function of the Committee.

Board members who are not members of this Committee may attend and participate in Committee discussions. Since sometimes more than a quorum of the Board may be in attendance, to comply with the Brown Act, this Committee meeting also is noticed as a Special Meeting of the Board.

To preserve the proper function of the Committee, only members officially assigned to this Committee are entitled to vote on any item before the Committee. This Committee only has the power to review items and make recommendations to the Board. Accordingly, this Committee cannot, and will not, take any final action that is binding on the Board or the Authority, even if a quorum of the Board is present.

PLEASE COMPLETE A "REQUEST TO SPEAK" FORM PRIOR TO THE COMMENCEMENT OF THE MEETING AND SUBMIT IT TO THE AUTHORITY CLERK. **PLEASE REVIEW THE POLICY FOR PUBLIC PARTICIPATION IN BOARD AND BOARD COMMITTEE MEETINGS (PUBLIC COMMENT) LOCATED AT THE END OF THE AGENDA.**

CALL TO ORDER:

PLEDGE OF ALLEGIANCE:

ROLL CALL:

Committee Members: Benzian, Martinez, Perez, Sanchez, von Wilpert (Chair)

NON-AGENDA PUBLIC COMMENT:

Non-Agenda Public Comment is reserved for members of the public wishing to address the Committee on matters for which another opportunity to speak **is not provided on the Agenda**, and which is within the jurisdiction of the Board. Please submit a completed speaker slip to the Authority Clerk. ***Each individual speaker is limited to three (3) minutes. Applicants, groups and jurisdictions referring items to the Board for action are limited to five (5) minutes.***

Note: Persons wishing to speak on specific items should reserve their comments until the specific item is taken up by the Committee.

NEW BUSINESS:

1. **APPROVAL OF MINUTES:**

RECOMMENDATION: Approve the minutes of the April 17, 2025, regular meeting.

2. **NEW TERMINAL 1 CONSTRUCTION, BAGGAGE HANDLING SYSTEM, AND FINANCIAL UPDATE:**

(Bob Bolton, Director, Airport Design & Construction; Josh Spoon, Project Manager, Airport Design & Construction; John Dillon, Director, Financial Planning & Budget)

3. **NEW TERMINAL 1 ART PRESENTATION:**

(Tiffany Wai-Ying Beres, Arts Program Manager, Customer Experience)

4. **SMALL BUSINESS UPDATE:**

(Craig Ruiz, Manager, Small Business Development Program)

5. **ORAT ACTIVATION & OPENING UPDATE:**

(Brendan Reed, Senior Director, Operational Planning & Readiness)

6. **NEW TERMINAL 1 GRAND OPENING EVENTS:**

(Sabrina LoPiccolo-Kane, Marketing Manager, Customer Experience)

COMMITTEE MEMBER COMMENTS:

ADJOURNMENT:

Policy for Public Participation in Board, Airport Land Use Commission (ALUC), and Committee Meetings (Public Comment)

- 1) Persons wishing to address the Board, ALUC, and Committees shall submit a "Request to Speak" form prior to the initiation of the portion of the agenda containing the item to be addressed (e.g., Public Comment and General Items). Failure to submit a form shall not preclude testimony, if permission to address the Board is granted by the Chair.
- 2) The Public Comment Section at the beginning of the agenda is reserved for persons wishing to address the Board, ALUC, and Committees on any matter for which another opportunity to speak is not provided on the Agenda, and on matters that are within the jurisdiction of the Board.
- 3) Persons wishing to speak on specific items listed on the agenda will be afforded an opportunity to speak during the presentation of individual items. Persons wishing to speak on specific items should reserve their comments until the specific item is taken up by the Board, ALUC and Committees.
- 4) If many persons have indicated a desire to address the Board, ALUC and Committees on the same issue, then the Chair may suggest that these persons consolidate their respective testimonies. Testimony by members of the public on any item shall be limited to **three (3) minutes per individual speaker and five (5) minutes for applicants, groups and referring jurisdictions.**
- 5) Pursuant to Authority Policy 1.33 (8), recognized groups must register with the Authority Clerk prior to the meeting.
- 6) After a public hearing or the public comment portion of the meeting has been closed, no person shall address the Board, ALUC, and Committees without first obtaining permission to do so.

Additional Meeting Information

NOTE: This information is available in alternative formats upon request. To request an Agenda in an alternative format, or to request a sign language or oral interpreter, or an Assistive Listening Device (ALD) for the meeting, please telephone the Office of the Authority Clerk at (619) 400-2550 at least three (3) working days prior to the meeting to ensure availability.

For your convenience, the agenda is also available to you on our website at www.san.org.

For those planning to attend the Board meeting, parking is available in the Airport Administration Building Parking Lot (entrance on the east side of McCain Road). Bring your ticket to the first-floor receptionist for validation.

Visitors can park in the lot from 8:00 a.m. to 5:00 p.m.

You may also reach the SDCRAA Building by using public transit via the San Diego MTS System, Route 923. For route and fare information, please call the San Diego MTS at (619) 233-3004 or 511.

DRAFT
SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY
SPECIAL BOARD AND CAPITAL IMPROVEMENT PROGRAM OVERSIGHT
COMMITTEE MEETING MINUTES
THURSDAY, APRIL 17, 2025
BOARD ROOM

CALL TO ORDER: Chair von Wilpert called the Special Board and Capital Improvement Program Oversight Committee meeting to order at 10:01 a.m., on Thursday, April 17, 2025, in the Board Room of the San Diego International Airport, Administration Building, 2417 McCain Road, San Diego, CA 92101.

PLEDGE OF ALLEGIANCE: Chair von Wilpert led the Pledge of Allegiance.

ROLL CALL:

Board

Present: Benzian, Cabrera (Chair), Martinez, Montgomery Steppe, Perez, Sanchez, Sly, von Wilpert

Absent: Fox (Ex-Officio), Herrmann (Ex-Officio) Perrault (Ex-Officio), Vaus

Capital Improvement Program Oversight Committee

Present: Benzian, Martinez, Perez, Sanchez, von Wilpert (Chair)

Absent: None

Also Present: Kimberly J. Becker, CEO/President; Amy Gonzalez, General Counsel; Arely Valenzuela, Assistant Authority Clerk I; Sonja Banks, Assistant Authority Clerk I

NON-AGENDA PUBLIC COMMENT: None.

NEW BUSINESS:

1. APPROVAL OF MINUTES:

RECOMMENDATION: Approve the minutes of the January 16, 2025, regular meeting.

**ACTION: Board Member Perez moved approval of staff recommendation.
Board Member von Wilpert seconded the motion, which carried unanimously**

2. NEW TERMINAL 1 AND FINANCE UPDATE:

Bob Bolton, Director, Airport Design & Construction, Brian DeLaura, Airline Technical Representative, Airport Design & Construction and Maya Dayan, Director, Capital Financial Planning and Airline Relations provided a presentation on New Terminal 1 and Finance Update that included New Terminal 1 Project Timeline and Milestones; Terminal and Roadways Construction Update; New Terminal 1 Arrival Road; New Terminal Logistics; and a Financial Update, including Contingency Use Summary.

Board Member Sly arrived at the meeting 10:27 a.m.

BOARD WORKSHOP:

3. PROPOSED CAPITAL PROGRAM BUDGET FOR FISCAL YEAR 2026-2030:

Shohreh Beladi, Program Manager, Airport Design and Construction and Maya Dayan, Director, Capital Financial Planning and Airline Relations provided a presentation on the Capital Program Budget Fiscal Years 2026-2030 that included Capital Program Overview; Proposed New Capital Projects (8); Terminal 2 East Connector; Terminal 2 East Lounge; Perimeter Fencing Enhancements and Perimeter Instruction Detention System (PIDS) Realignment; Chilled Water Pipe Insulation; Terminal 2 West Revenue Optimization; Access Control System Modernization; Airport IT Rooms Remediation; Acquisition of Transit Buses (5); Current/Proposed Capital Program Project Locations; Capital Program Budget Summary; Proposed Fiscal Year 2026-2030 Capital Program Project Locations; and Proposed Fiscal Year 2026-2030 Capital Program Preliminary Sources of Funds.

COMMITTEE AND BOARD MEMBER COMMENTS: None

ADJOURNMENT: The meeting adjourned at 11:00 a.m.

APPROVED BY A MOTION OF THE CAPITAL IMPROVEMENT PROGRAM OVERSIGHT
COMMITTEE THIS 10TH DAY OF JULY 2025.

ANGELA SHAFER-PAYNE
VICE PRESIDENT, DEVELOPMENT

ATTEST:

ANNETTE FAGAN ORTIZ
AUTHORITY CLERK

NEW
T1

New Terminal 1 Construction, Baggage Handling System, and Financial Update



In Flight!

Presented by Bob Bolton, Director
Airport Design & Construction

July 10, 2025

Agenda

NEW
T1

Bob Bolton:

- **NT1 Project Timeline, Milestones**

Josh Spoon:

- **Baggage Handling System /
Commissioning Status Update**

Brian DeLaura:

- **Logistics**

John Dillon:

- **Financial Update**

NT1 Project Timeline / Milestones

NEW
T1

2021

2022

2023

2024

2025

2026

2027

2028

Terminal & Roadways

November 2021

NEPA/CCC Approval
Start Construction

September 2025

Gates 1-19
Operational

Entitlements

Phase 1A - 19 Gates

Phase 1B - 11 Gates

Early 2026

Gates 20-22
Operational

Early 2028

Gates 23-30
Operational

Parking Plaza

December 2022

Start Construction

August 2024

"Stage 1"
Operational

Site Work

Construction - "Stage" 1 & 2

"Stage 2"

June 2025

"Stage 2"
Operational

NT1 Terminal and Roadways

NEW
T1

2025 PROJECT MILESTONES Present to NT1 Opening Day

- Dec: Turnover of Concessions Improvement spaces
- Feb: Arrivals Roadway Traffic Switch
- April: Relocate Contractor Parking to T1PP Level 5
- April: Complete UAHT Building
- June: Open T1PP Stage 2
- July: Relocate GTC to under NT1 EDR
- August: W Laurel - on-airport roadway opening
- August: AOA activation around NT1
- Sept: NT1 Opening

NT1 Sitework Comparison: March 2024 to May 2025



NT1 Arrivals Road



NT1 Arrivals Curb



West Ticketing



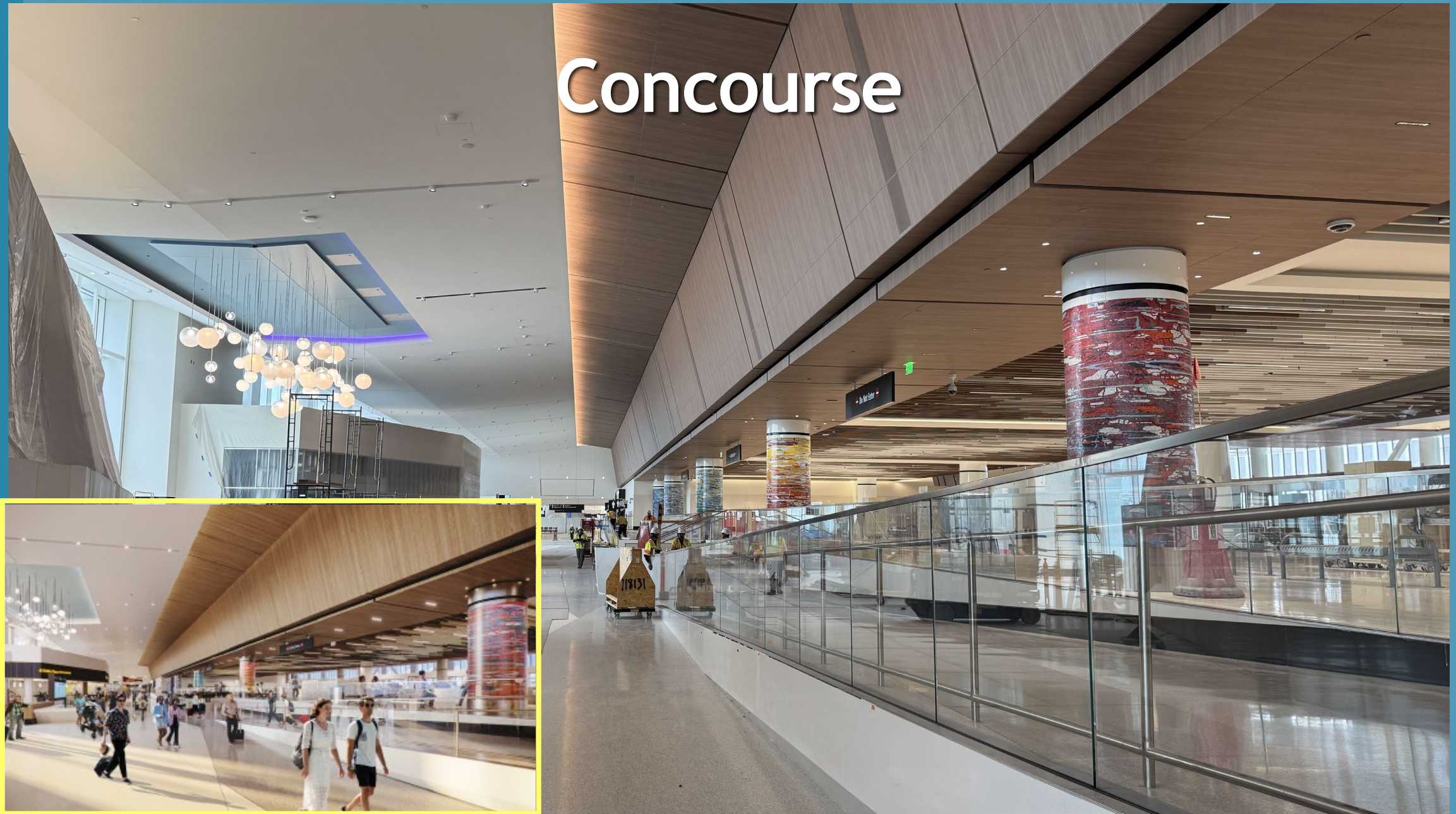
NT1 Dining Terrace



NT1 Post SSCP



Concourse



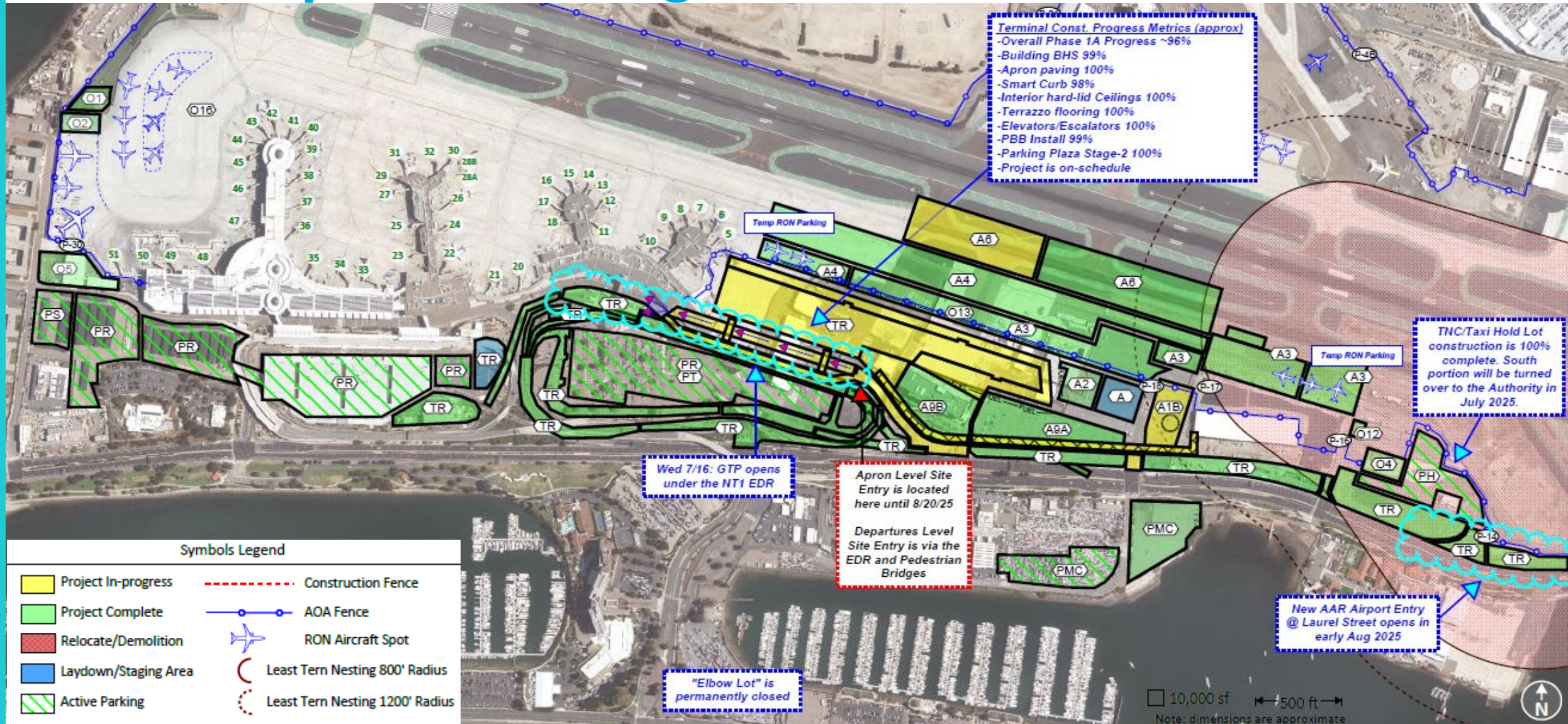
Baggage Handling System (BHS) Commissioning Status Update Josh Spoon

Screen Turnover

Logistics

Brian DeLaura

NT1 Campus-wide Logistics Plan



NT1 Campus-wide Logistics Plan

2025 Upcoming Milestones

February: Shift AAR to the front of New T1 (complete)
March: Close Liberator Way Site Entry (complete)
April: Relocate Trade Parking to T1PP (complete)
May: Give Elbow Lot Back to the Port (complete)
June 13: T1PP Stage 2 Opens to the Public (complete)
July 15-16: Activate NT1 Ground Trans. Plaza overnight
Early Aug: New AAR Opens at Laurel Street
August: New T1 AOA Go-Live
Sept: **New T1 Opening Day**
All Airlines and Tenants move / exit ET1
Existing T1 closes for demolition

Capital Improvement Program Oversight Committee Finance Update

Presented by John Dillon
Director, Finance and Risk Management



July 10, 2025

New T1 Program

Costs through May 31, 2025

(\$ in thousands)

	Board Approved Budget *	Program Contingency Use	Approved Budget after contingency transfer	Actual Costs Incurred	Funding Source
Terminal and Roadways	\$ 3,229,372	12,631	\$ 3,242,003	\$ 2,198,654	Grants/Bonds/Cash
Airside Improvements	356,519	(2,414)	354,106	257,955	Grants/Bonds
New Administration Building	107,300	(504)	106,796	106,798	Bonds
Shuttle Lot Relocation Construction	18,175	0	18,175	13,627	Bonds
Program Contingency	122,933	(9,713)	113,221	**	Bonds
	\$ 3,834,300	-	\$ 3,834,300	\$ 2,577,034	

*as of 01/11/2024

** Program Contingency costs incurred included in projects above

Contingency Use Summary

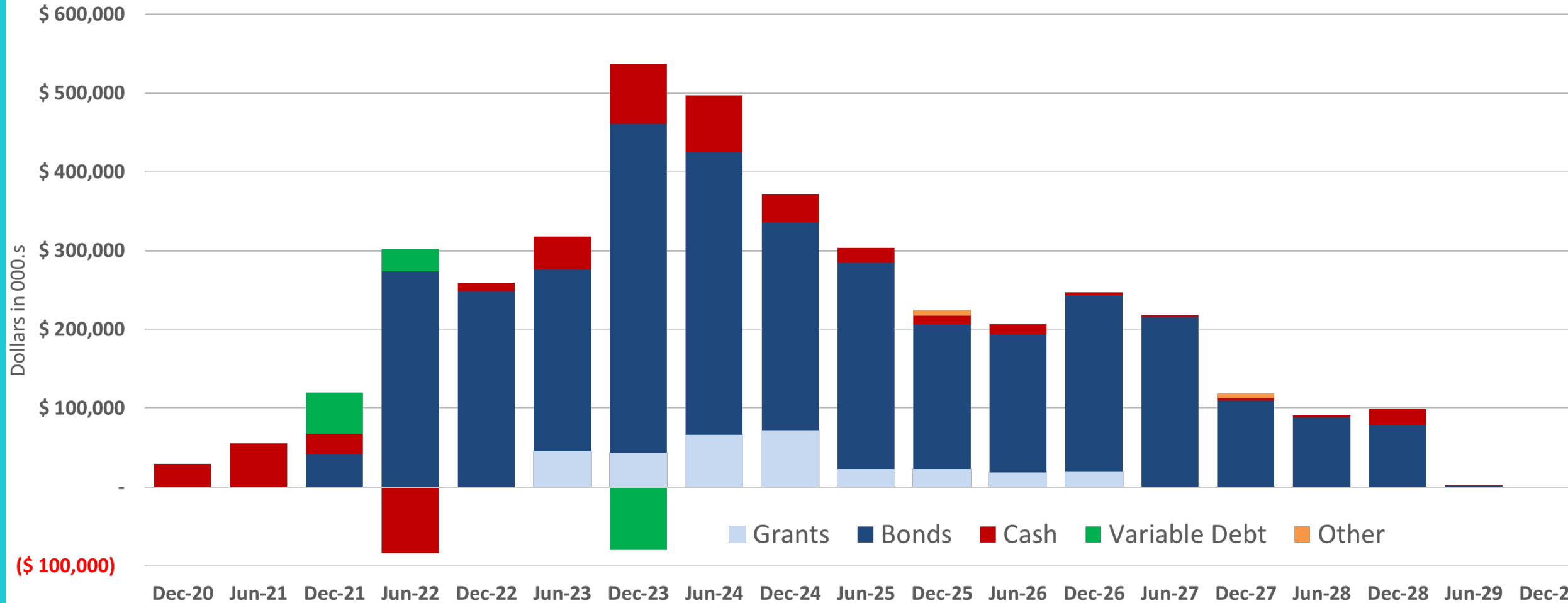
As of May 31, 2025

(in thousands)

	2024 Activity	January, 2025 CIPOC	April, 2025 CIPOC	July, 2025 CIPOC	Summary
Program Contingency Beginning Balance	\$122,933	\$115,995	\$116,440	\$113,727	\$122,933
Contingency Transferred to Projects	(\$6,938)	\$445	(\$2,713)	(\$506)	(\$9,713)
Increase operational flexibility	(3,623)	(156)	(2,286)	(1,141)	(7,206)
Other	-	(338)	(100)	(313)	(751)
Differing Site Conditions	-	(590)	(555)	(209)	(1,354)
Ground Transportation	(1,744)	-	(385)	(130)	(2,259)
Security	(4,658)	-	-	(48)	(4,706)
Federal Funding Requirements	(2,505)	-	(8)	-	(2,514)
Project Acceleration and coordination	(2,257)	-	-	-	(2,257)
Concessions Program	(600)	-	-	-	(600)
Utilities	(1,865)	-	-	-	(1,865)
Public Art	(533)	(212)	-	-	(745)
Return Funds to Contingency	10,846	1,742	622	1,334	14,544
Contingency Remaining	\$115,995	\$116,440	\$113,727	\$113,220	\$113,220

New T1 Program

Cash flow and sources of funds





Questions?

NT1 Baggage Handling System Overview

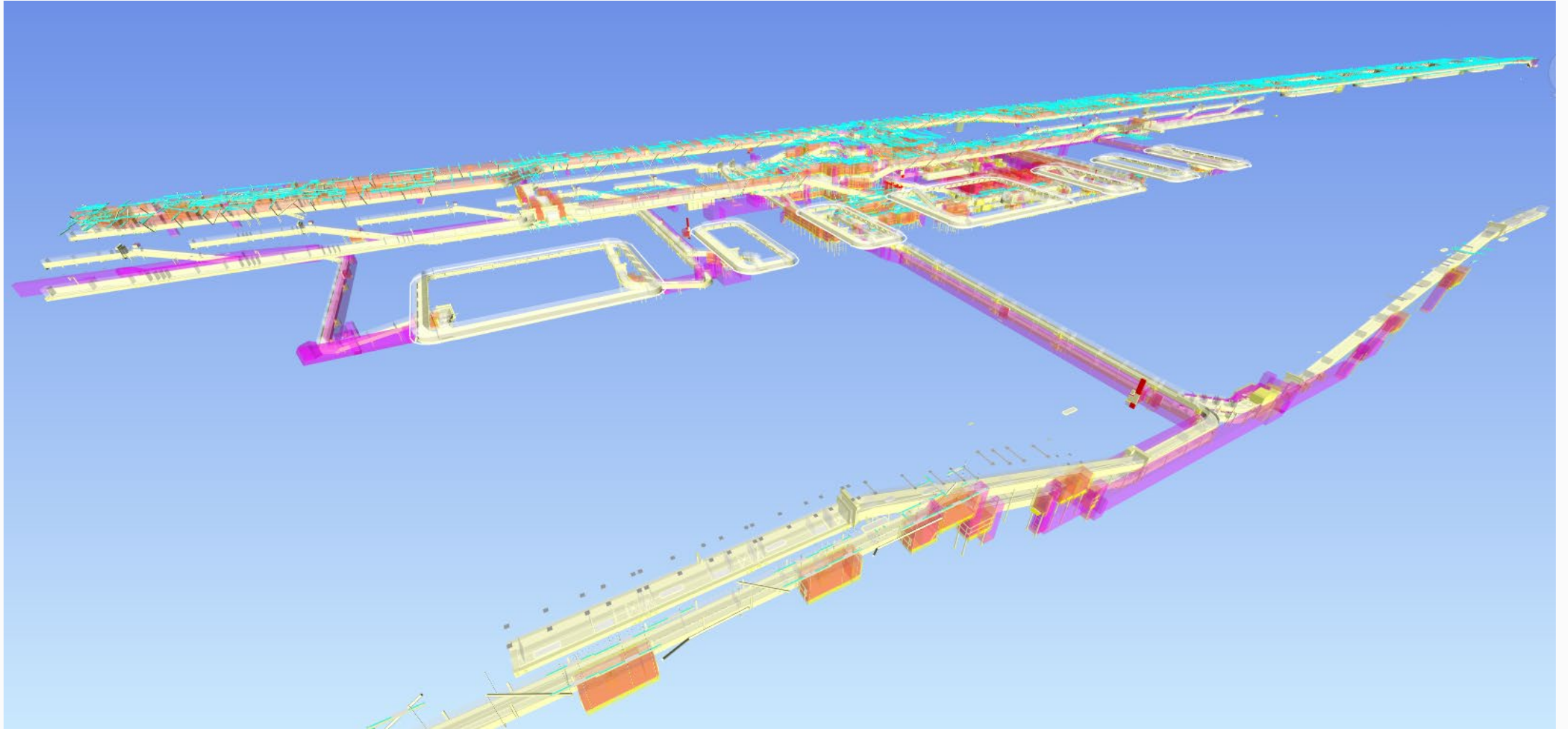
July 10, 2025



What is a Baggage Handling System (BHS)

- Network of automated machinery and processes within an airport that handles the movement of passenger luggage. It ensures bags are transported efficiently and securely from check-in to baggage claim, and potentially to transfer flights.

System Overview



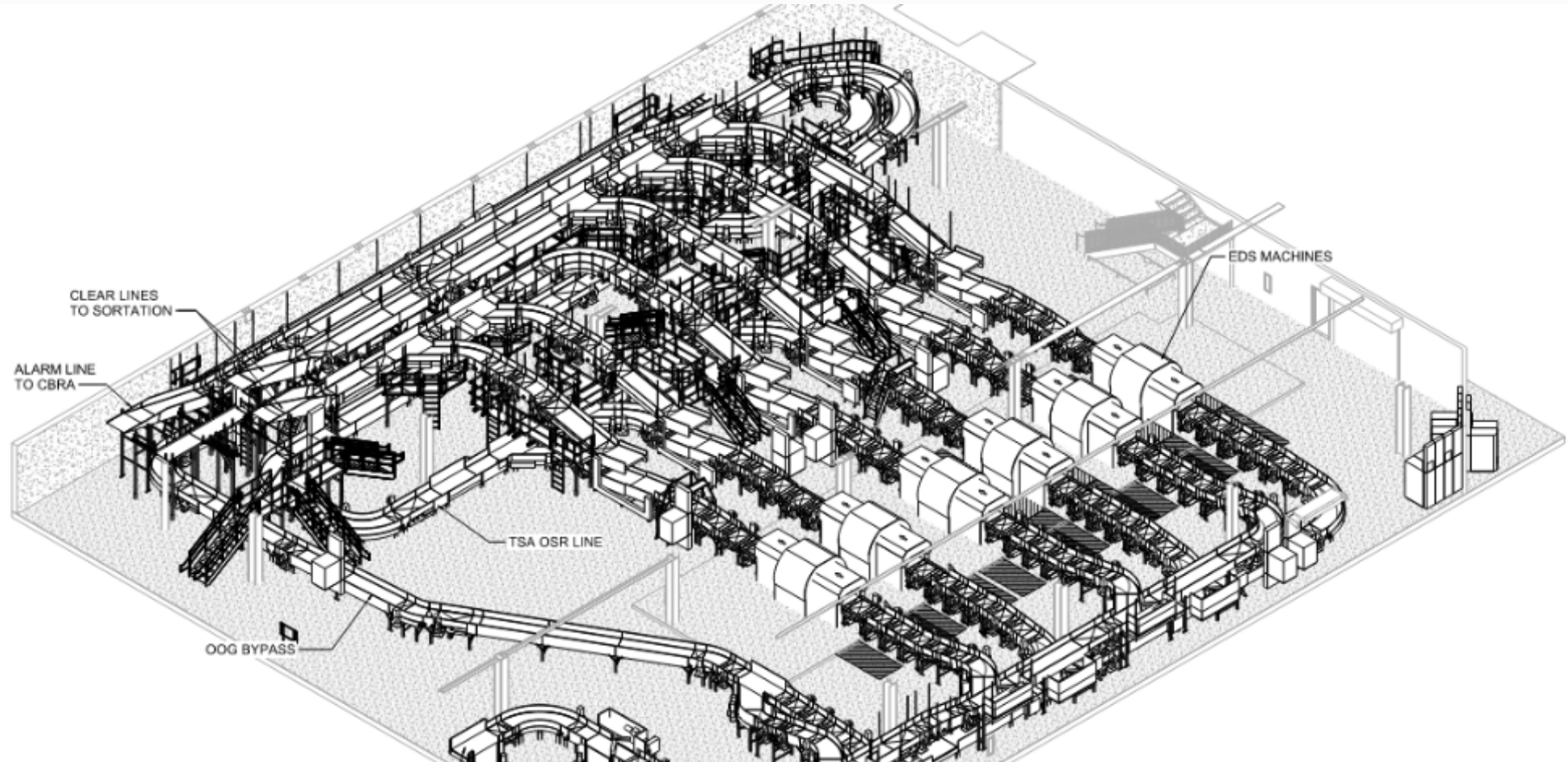
System Statistics

- 1305 electric motors
- Over 19,000 feet of conveyor = 3.6 miles of conveyor
- Phase 1B will take it to over 4 miles
- \$85,173,181.00 Phase 1A cost
- The system can process over 4000 bags per hour

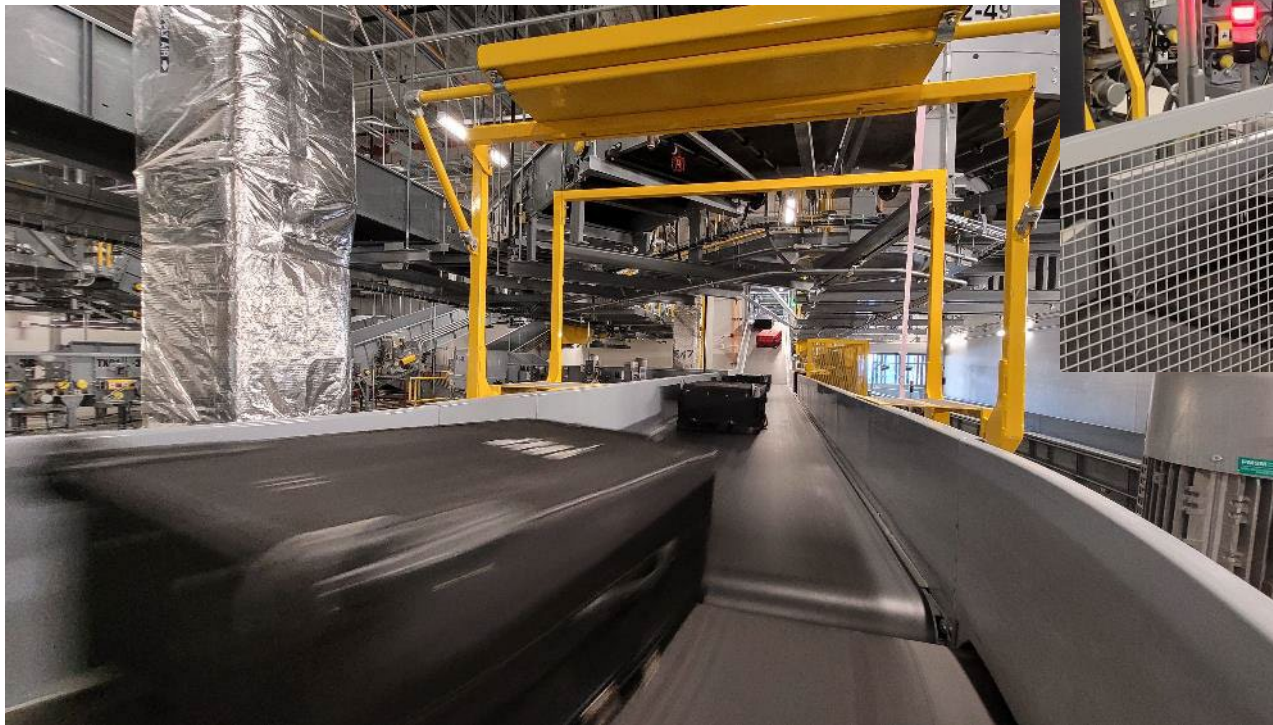
Components of the System

- CBIS - Checking Baggage Inspection System
- CBRA - Check Baggage Resolution Area
- Ticket Counters
- Stripping Belts
- Make-Up Devices
- Claim Devices
- Control Room

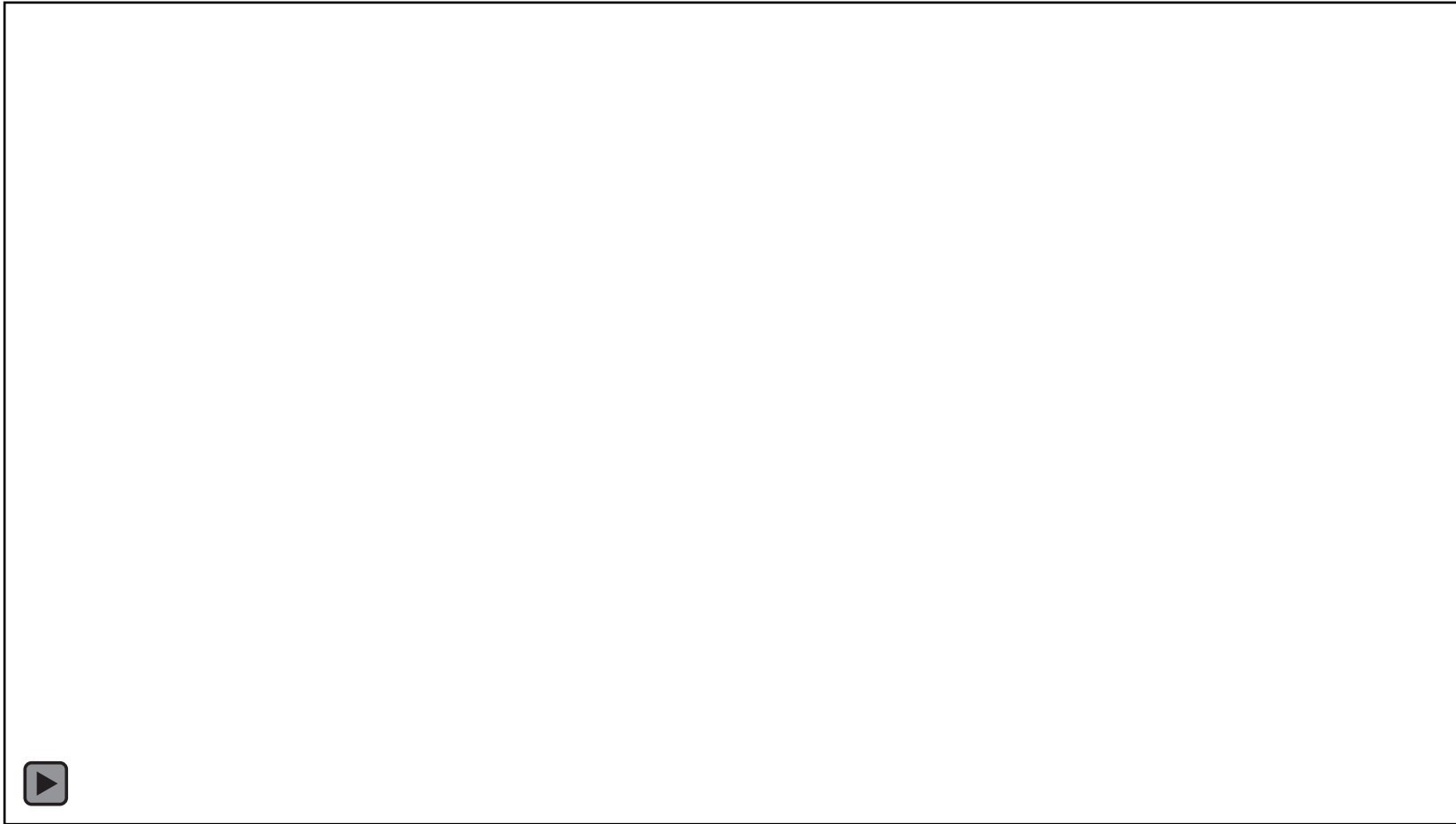
CBIS - Check Baggage Inspection System



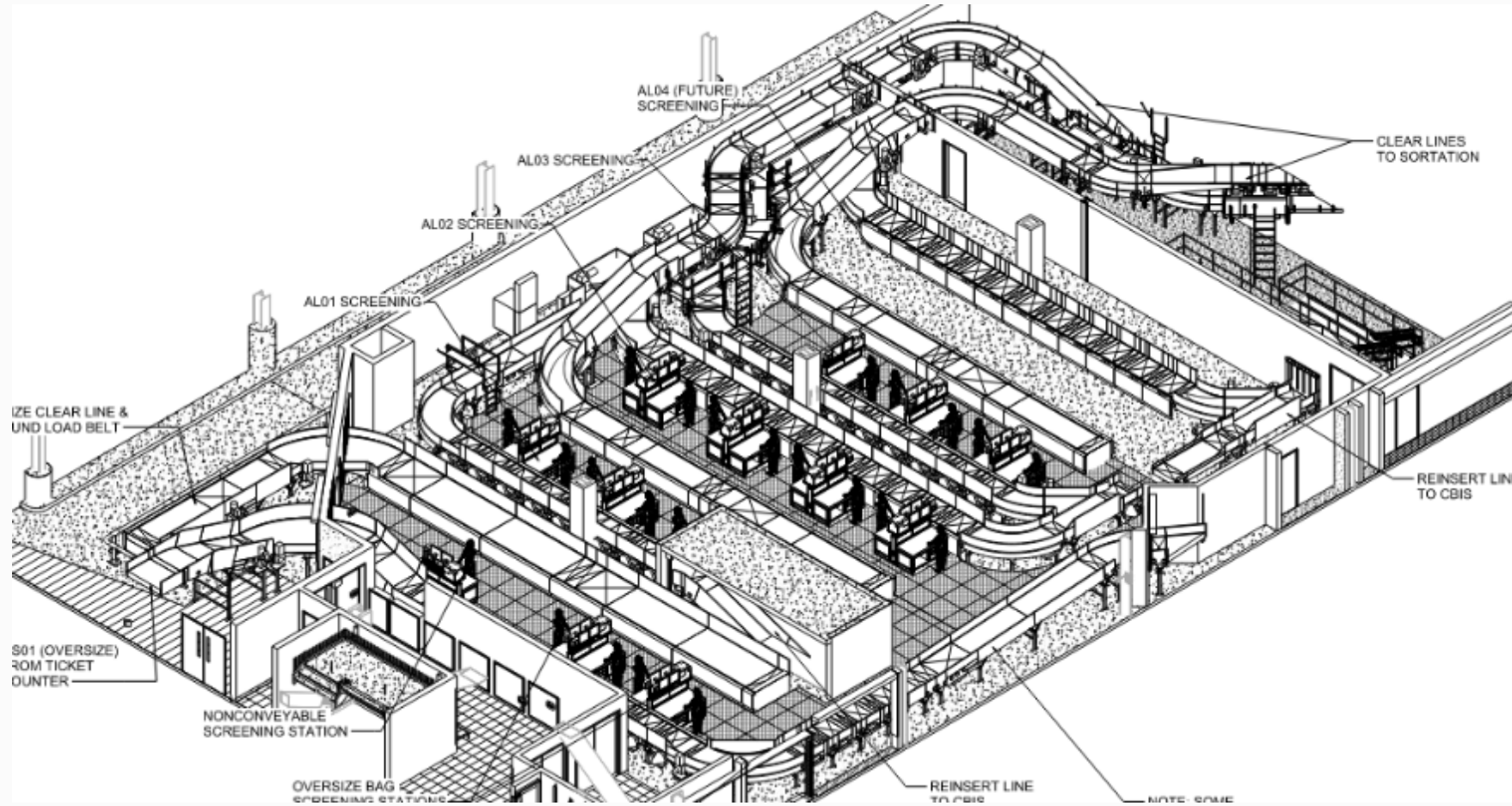
CBIS In Action



Baggage Merge Point



CBRA - Checked Baggage Resolution Area



CBRA In Action

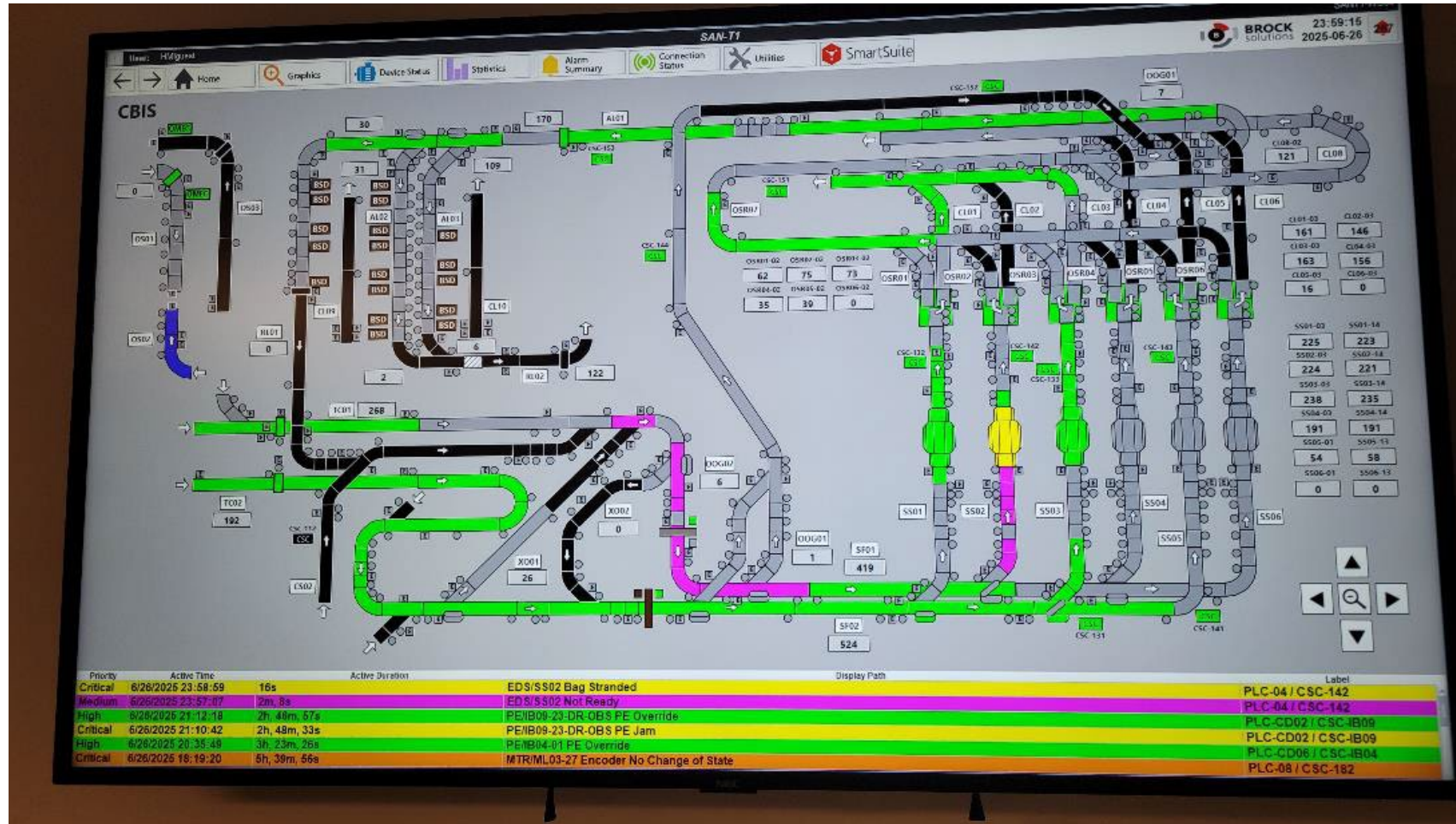


Ticket Counters



Control Room

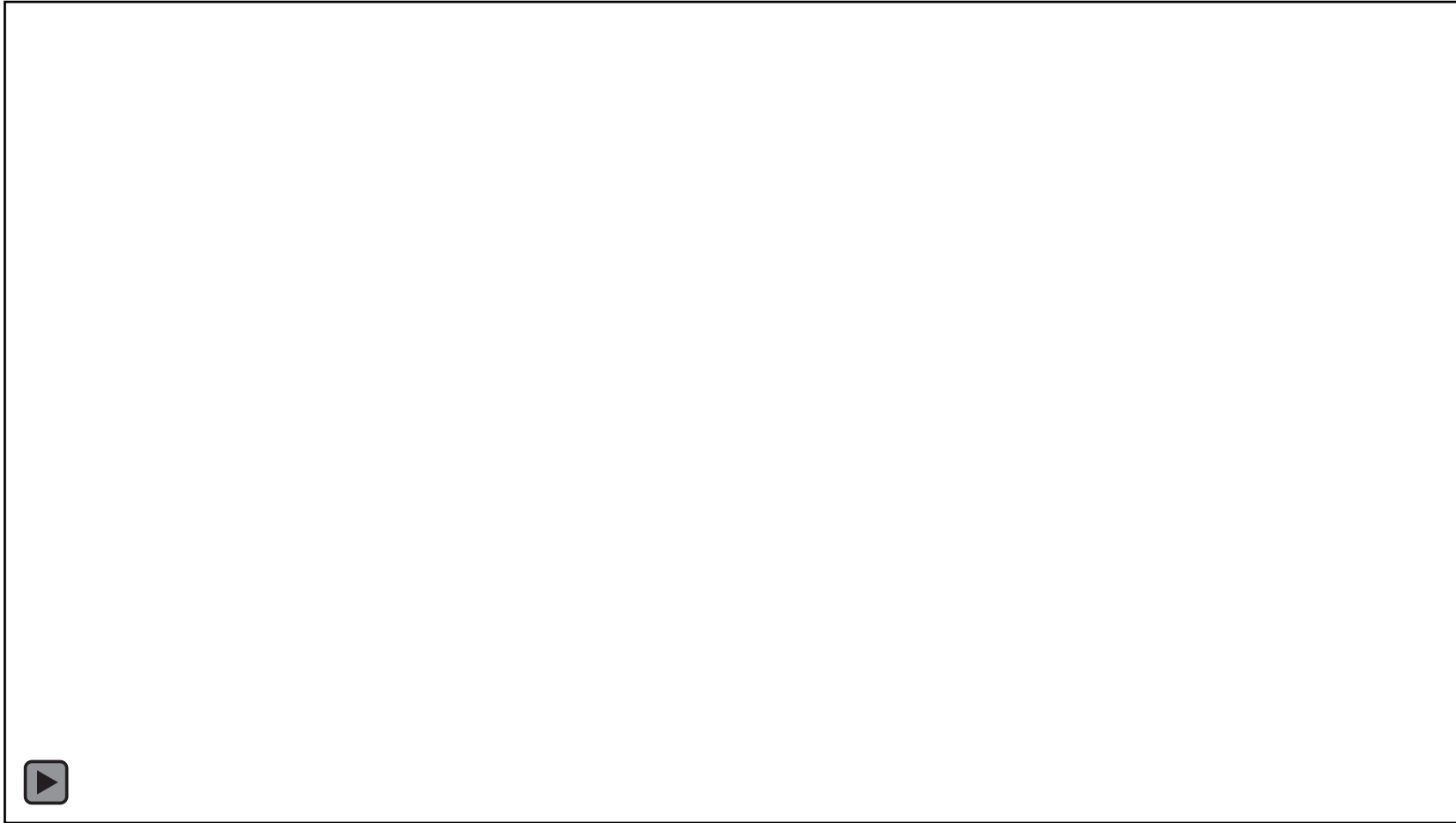
Human Machine Interface (HMI)



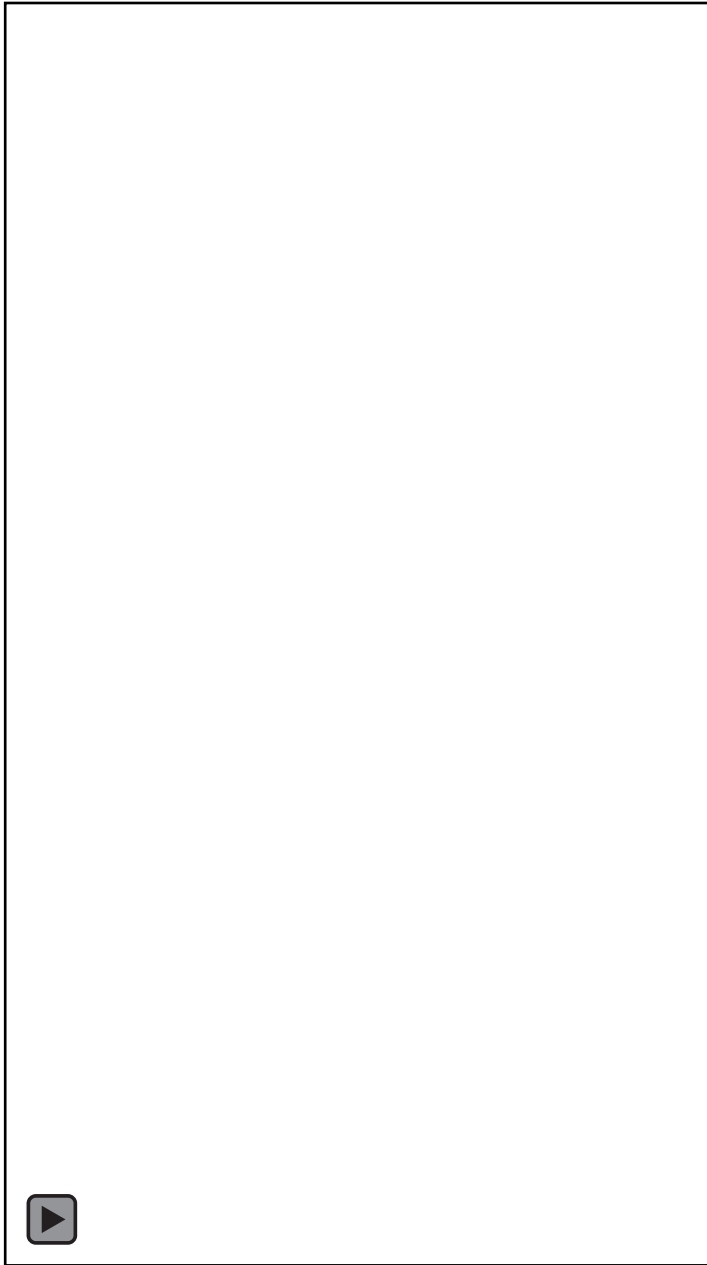
Sortation Post Screening



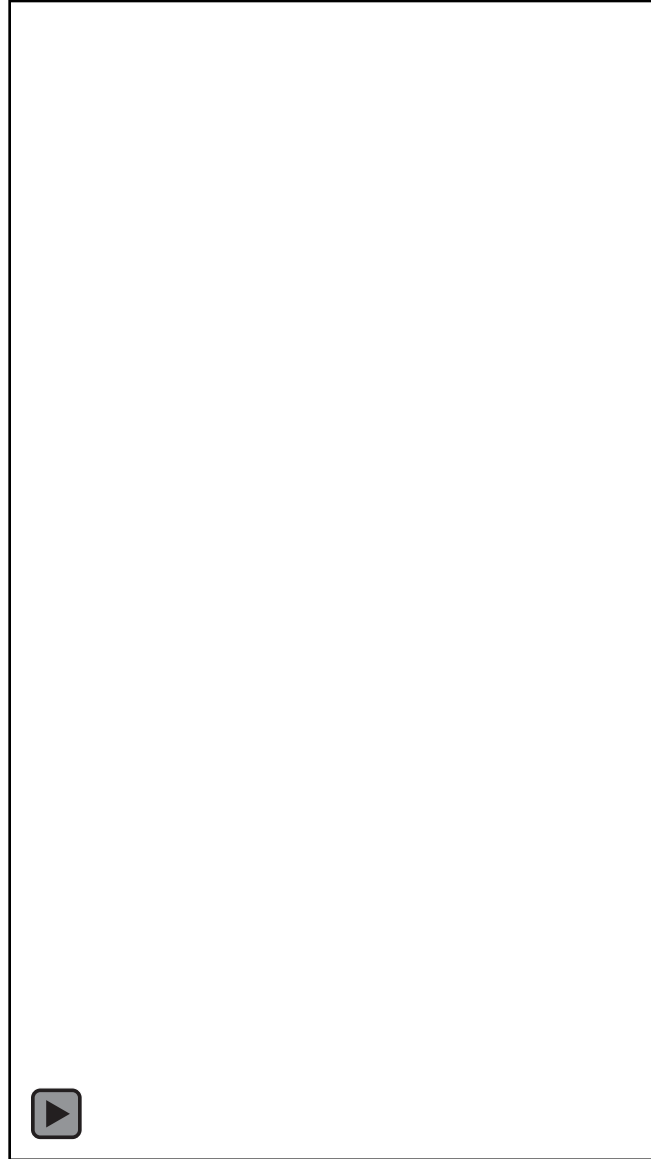
Baggage Sortation



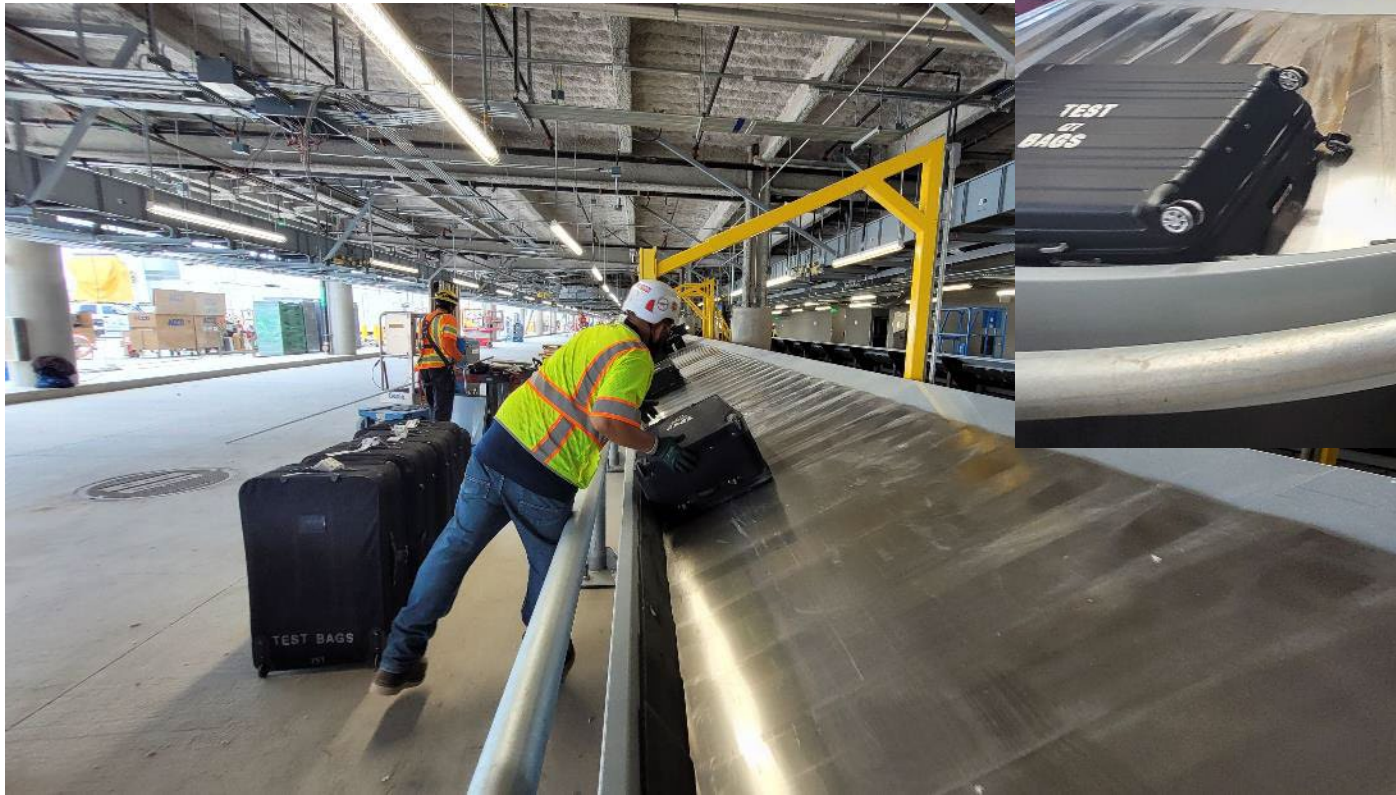
High-Capacity Diverter



Post EDS Merge



Make-Up Units (MU)



Commissioning Status Update

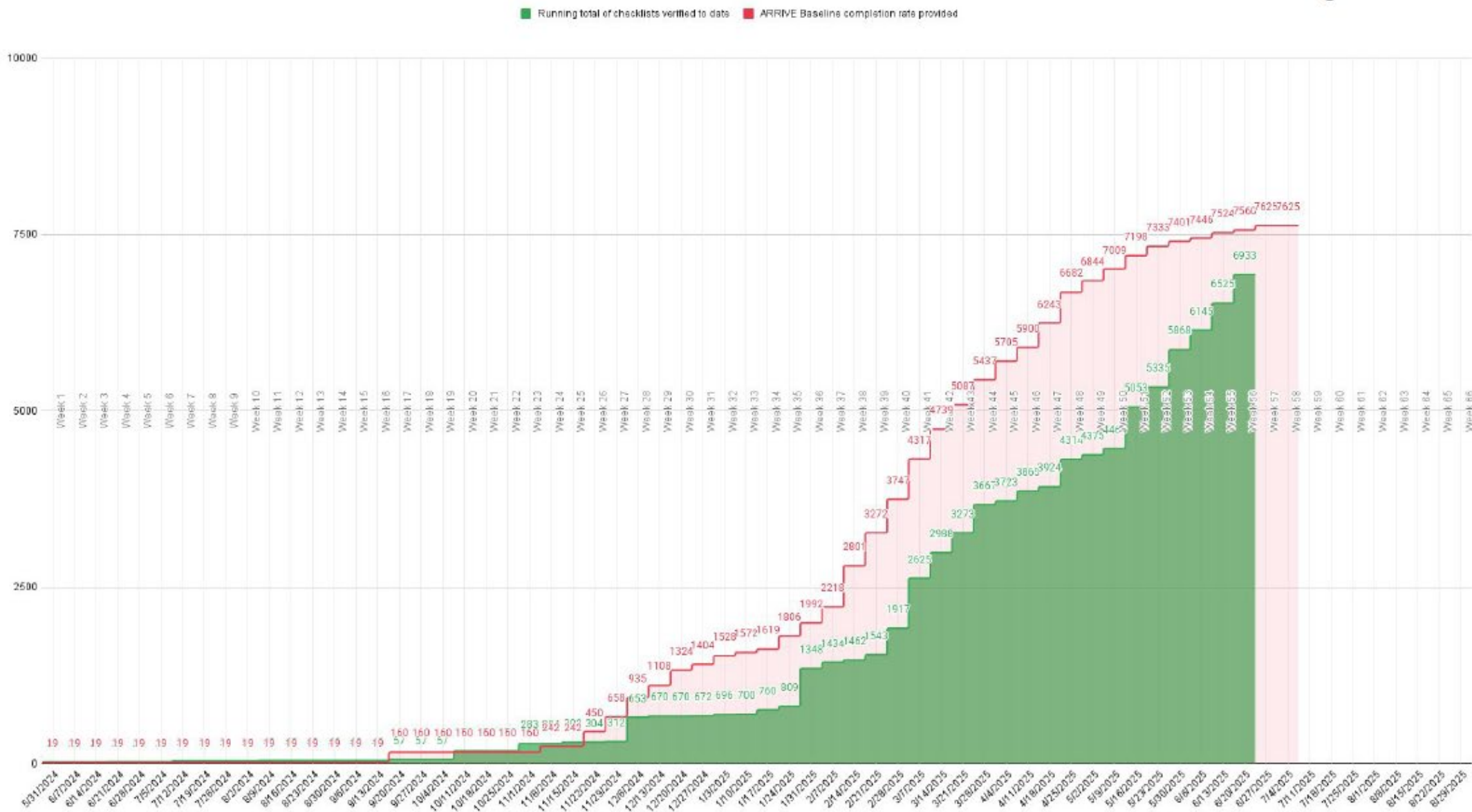
Commissioning Pre-Functional Checklist Completion

Pre-Functional Checklists - Path to Completion

Pace of current production vs pace required to meet substantial completion date

Total checklists remaining on 6/20/25: 1538

Total checklists remaining on 6/27/25: 1125



Questions ?

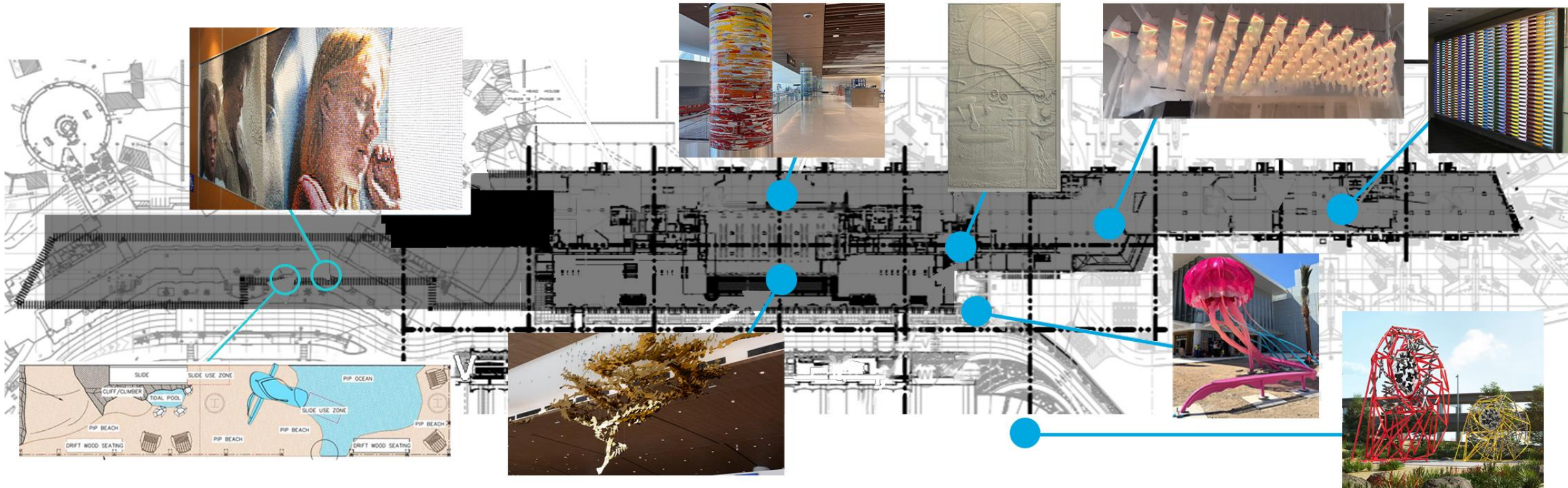
Capital Improvement Program Oversight Committee NT1 Art

Presented by Tiffany Wai-Ying Beres
Manager of Art, Customer Experience

July 10, 2025

New T1 Public Art Overview

Locations



Relocated Artworks

Christie Beniston – *Time Interwoven* (2009)

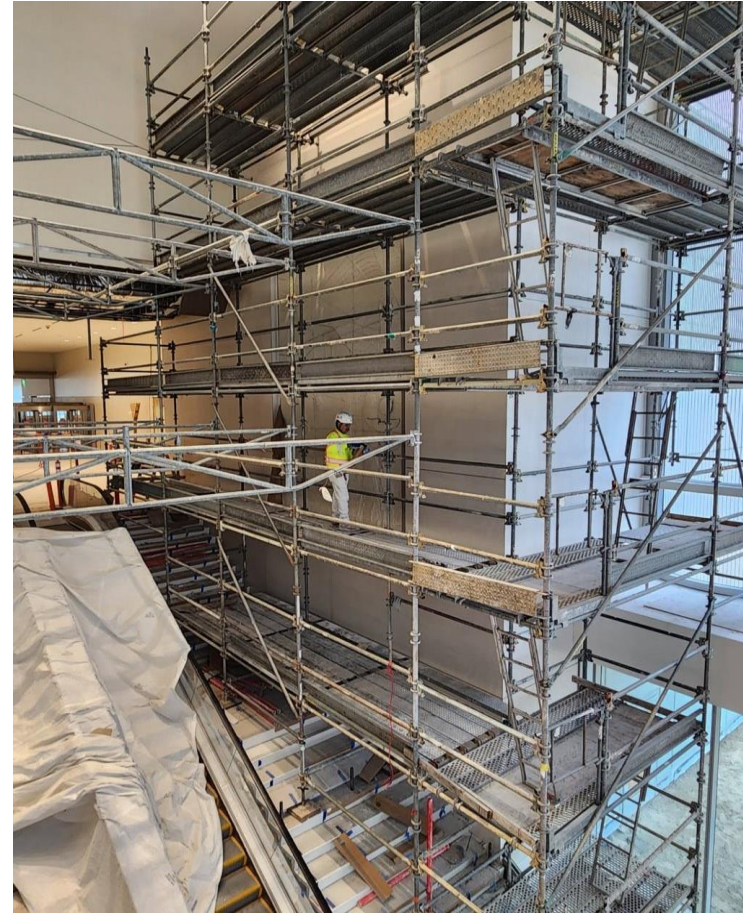
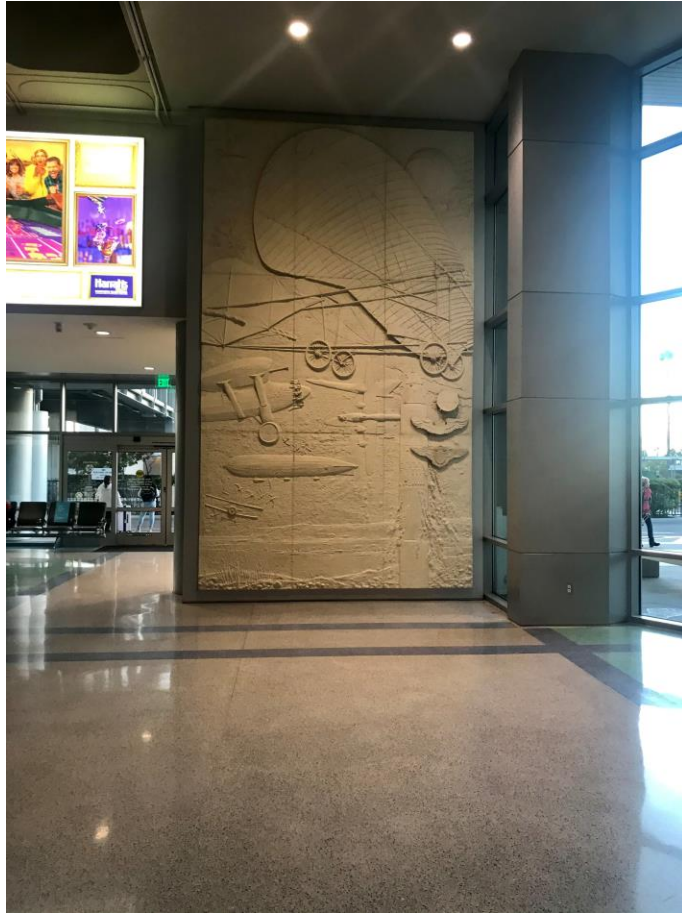
Installed February 2025





Charles R. Faust – *Sandcast* (1966)

Installed April 2025





Commissioned Artworks

Amy Ellingson – *A Day in the Sun*, Recomposure Area Project

Installed March 2025





On Hold Gates

Salon 117 - 117 Terminal 1
Baggage Claim Ground Transportation

ZONE J SSOP (L2)
WILDESTONES
Work to Complete:
06-07-25 to 12-04-25
Design Team Permit List:
11-04-25 to 11-04-25
HSE Permit List:
11-04-25 to 11-04-25

NO RE-ENTRY
BEYOND
BASIC

Nova Jiang – *Torrey Pines*, Vertical Ticketing Project

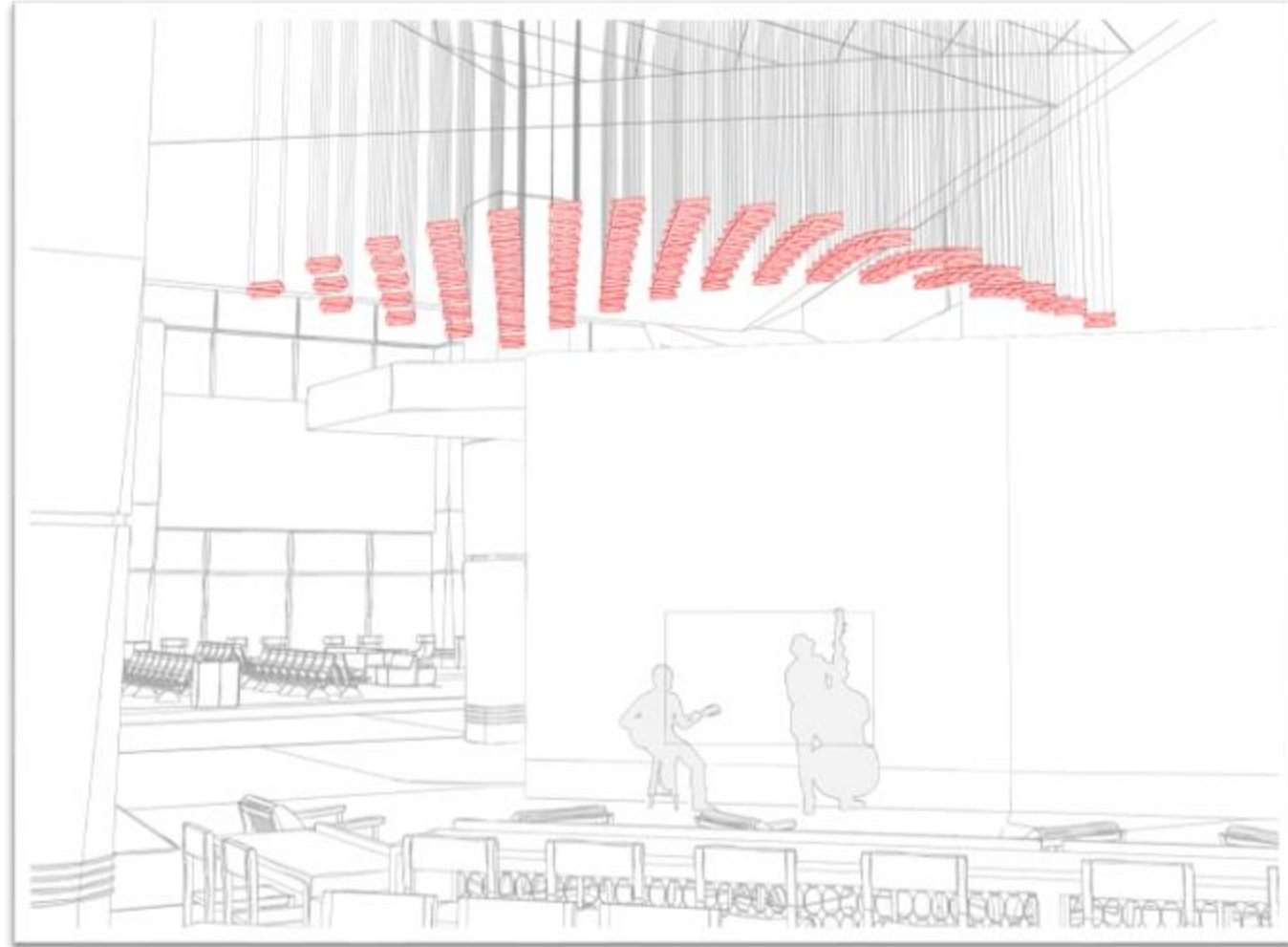
Installed April 2025



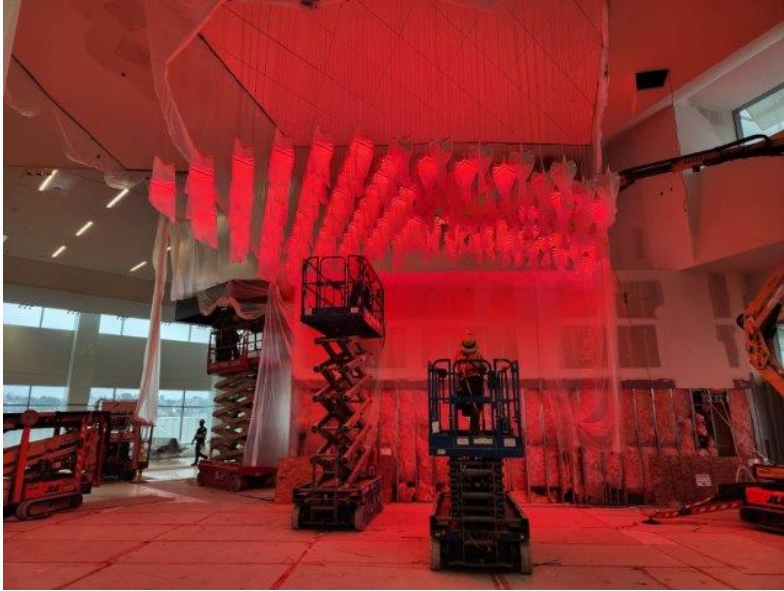


Erwin Redl – *Vessel of Light*, Food Hall Interactive Project

Installed June 2025







Matthew Mazzotta – *RISE*, Curbside Plaza Project

Installed June 2025

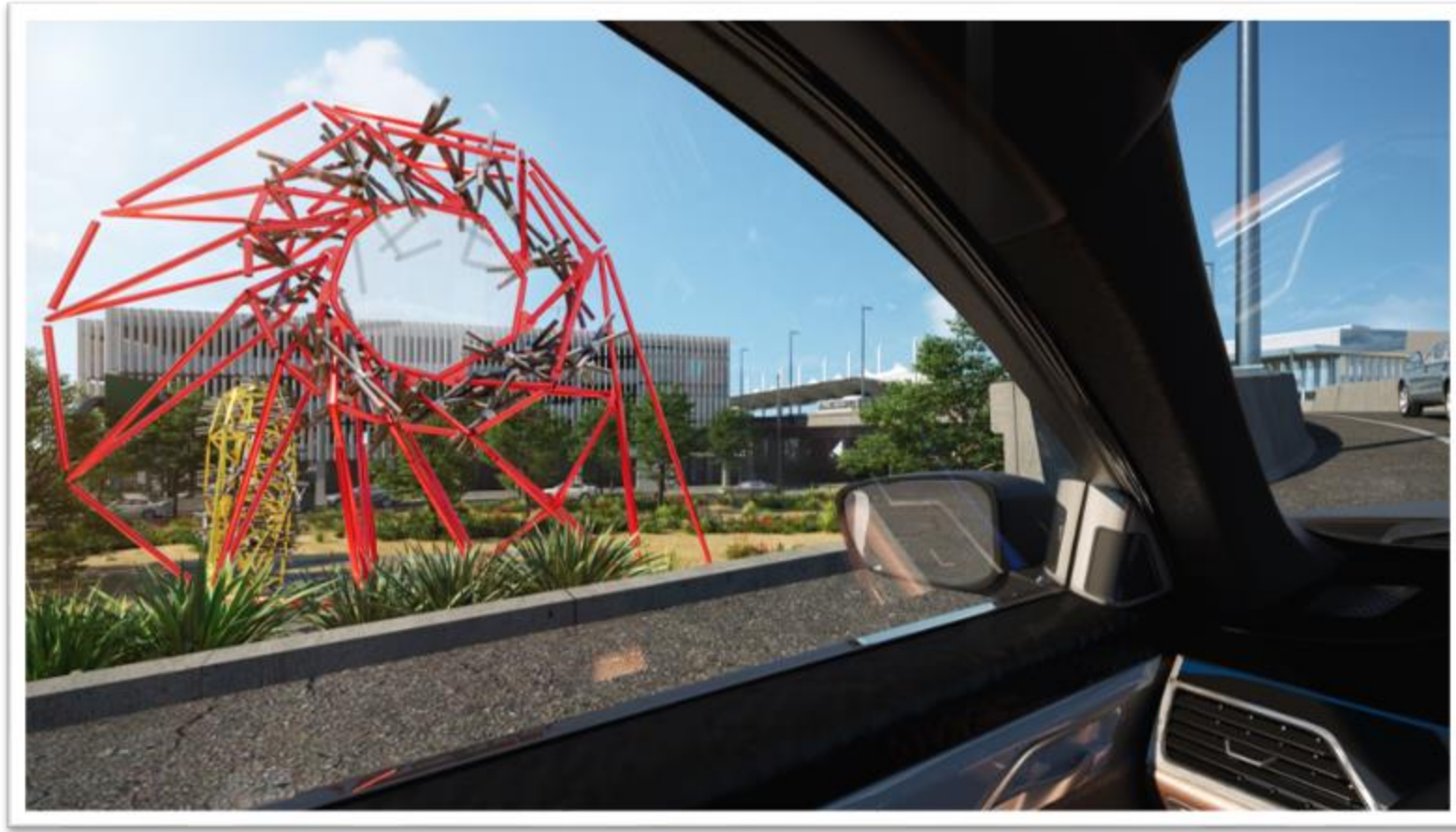


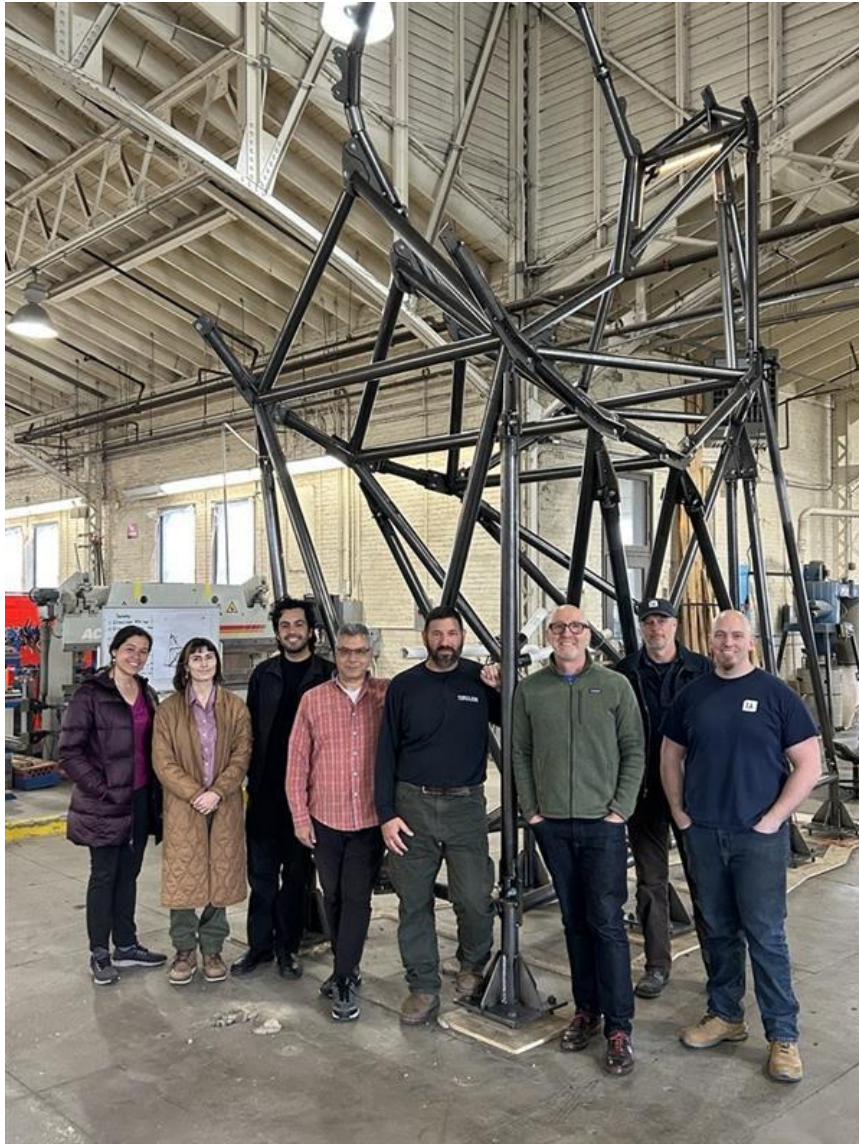




Walter Hood – *Migrations*, Roadside Gateway Project

Installation currently underway (July 2025)







Questions?

Small Business Development Program Update

CIPOC July 10, 2025

Craig Ruiz, Manager, Small Business Development Program



Small Business Development Program

Program Team

- Craig Ruiz, Manager
- Christine Pham, ACDBE Program Manager
- Jose Cortez, DBE Program Manager
- Eadie DeMarcus, Outreach Program Coordinator

The SBD Program mission is to create economic opportunity for small businesses with the Airport Authority. SBD proactively develops relationships with internal stakeholders, and the Authority's contractor community, to ensure participation by small businesses in contracts. The team educates, prepares, and certifies small businesses to compete for public contracting opportunities. The SBD team also ensures compliance with contracts and with all federal regulations governing the DBE/ACDBE program.

SBD Alphabet Soup - DBE/ACDBE/SBE/LBE/VOSB

Federally Funded Contracts

- DBE/ACDBE requirements per 49 CFR Parts 23 and 26
 - DBE – Disadvantaged Business Enterprise
 - ACDBE – Airport Concession Disadvantaged Business Enterprise
- Local preferences not allowed
- Race neutral

Non-Federally Funded Contracts

- Policy 5.12
- Encourages participation by SBE, LBE and VOSB
 - SBE – Small Business Enterprise
 - LBE – Local Business Enterprise
 - VOSB – Veteran-Owned Small Business (also DVBE, SDVOSB)
- Race neutral

Certifications offered by SDCRAA

Federal Certifications

Disadvantaged Business Enterprise – DBE

Airport Concession Disadvantaged Business Enterprise – ACDBE

Airport Authority

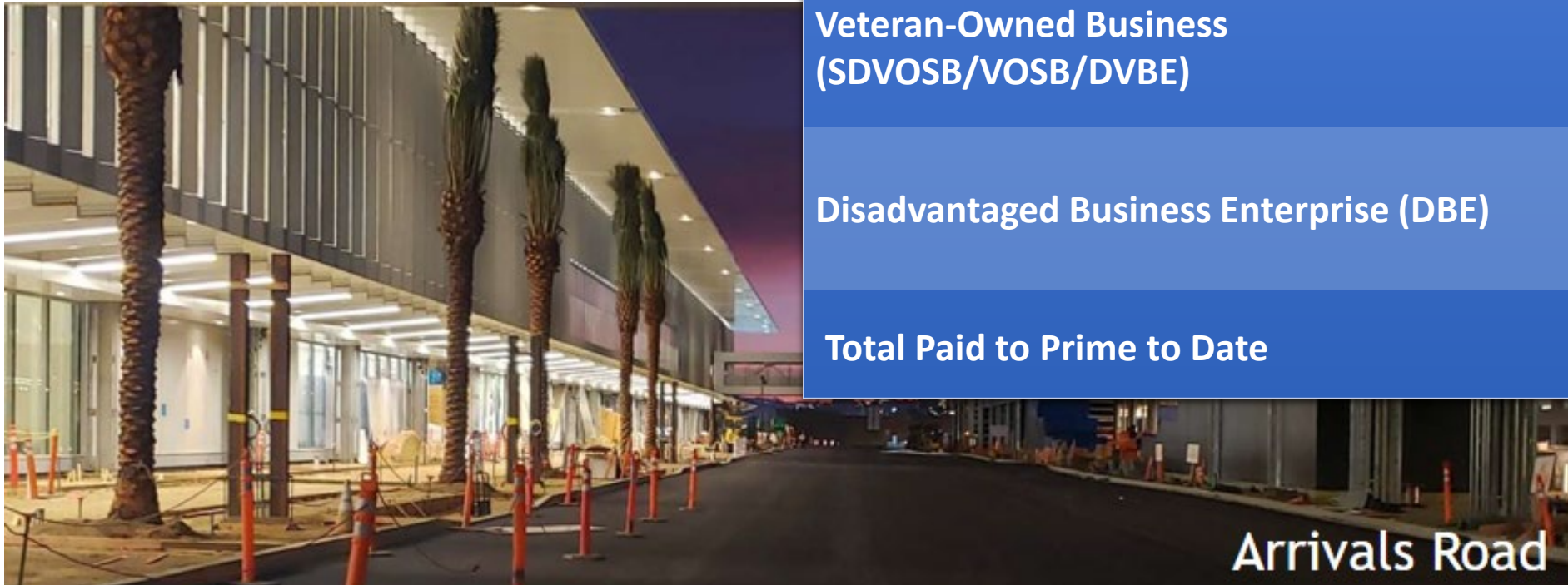
Local Business Enterprise – LBE

Small Business Enterprise Concession– SBEC*

Small Business Enterprise – SBE*

Projects

New Terminal 1 - Terminal and Roadways



Small Business Enterprise (SBE)	\$194,225,000 (10.3%)
Local Business Enterprise (LBE)	\$1,267,303,000 (67.3%)
Veteran-Owned Business (SDVOSB/VOSB/DVBE)	\$60,863,000 (3.2%)
Disadvantaged Business Enterprise (DBE)	\$65,097,000 (3.5%)
Total Paid to Prime to Date	\$1,883,149,000

NT1 Airside



Small Business Enterprise(SBE)	\$14,464,000 (6%)
Local Business Enterprise (LBE)	\$158,916,868 (88%)
Veteran-Owned Business (SVOSB/VOSB/DVBE)	\$ 211,191 (0.12%)
Disadvantaged Business Enterprise (DBE)	\$4,771,600 (2.2%)
Total Paid to Prime to Date	\$180,568,968

Quieter Home Program (1/1/22-3/31/25)

Small Business Enterprise (SBE)	\$14,378,000 (34.7%)
Local Business Enterprise (LBE)	\$7,223,000 (1.8%)
Veteran-Owned Business (SDVOSB/VOSB/DVBE)	\$ 0
Disadvantaged Business Enterprise (DBE)	\$4,564,000 (11%)
Total Paid to Date	\$41,387,860



Administration Building



Small Business Enterprise (SBE)	\$30,475,000 (31.2%)
Local Business Enterprise (LBE)	\$60,496,100 (62%)
Veteran-Owned Business (SDVOSB/VOSB/DVBE)	\$4,198,000 (4.3%)
*Disadvantaged Business Enterprise (DBE)	\$2,466,600 (2.7%)
Total Paid to Prime to Date	\$97,672,000

**Not federally funded, DBEs not required*

Project Spend – CIP & On-Call

1/1/ 2022 – 3/31/2025	Capital Improvement Program	On-Call/ Professional Services Agreements
Small Business Enterprise(SBE)	\$8,676,200 (20%)	\$22,174,200 (21%)
Local Business Enterprise (LBE)	\$13,374,200 (30.9%)	\$47,264,000 (66%)
Veteran-Owned Business (SDVOSB/VOSB/DVBE)	\$70,300 (.2%)	\$577,300 (.8%)
Disadvantaged Business Enterprise (DBE)	\$342,200 (.8%)	\$1,786,100 (2.5%)
Total Spend – All Contractors	\$43,347,500	\$71,573,900

A photograph of the San Diego International Airport tarmac. In the background, the airport's main terminal building is visible, featuring a large, curved glass facade. Several aircraft are parked at gates. A United Airlines plane is prominent on the left, and a Delta Airlines plane is on the right. The foreground is partially obscured by a blue and teal geometric overlay.

DBE/ACDBE Goal Attainment

DBE Participation

FFY	DBE Goal	All DBE Participation*
FFY 22	9.0%	18.6%
FFY 23	7.1%	6.2%
FFY 24	7.1%	10.2%

* Includes new awards, on-going projects/multi-year contracts, and completed projects/contracts.

ACDBE Participation

(Includes Concessions, Parking Management, and Rental Car)

FFY	Non-Car Rental Goal	ACDBE Participation
FFY 22	10.8%	22.19%
FFY 23	10.8%	22.44%
FFY 24	23.0%*	21.65%*
FFY	Car Rental Goal	ACDBE Participation
FFY 22	2.9%	1.97%
FFY 23	2.9%	2.66%
FFY 24	1.12%*	6.57%

FY26 Work Plan

- T2E Connector Project - Federally Funded
- Small Business Survey and Follow-up
- Turner School, Meet the Primes, Rental Car Supplier Event
- Partner Events – SDUSD, SBDC, CALTRANS
- Vendor Registration & Using B2G Compliance System
- How to do Business with the Authority
- New Events (how to respond to an RFP, how to partner, market your business, I'm certified – now what?)

Questions?

An architectural rendering of a modern airport terminal building, identified as New Terminal 1. The scene is set during sunset or sunrise, with a warm, golden light illuminating the sky and the building's facade. The terminal features a long, low profile with a prominent glass curtain wall that reflects the sky. A wide, covered walkway extends from the terminal towards the left, where several cars are parked or driving. Palm trees and other tropical vegetation are planted along the walkway and in the foreground. In the foreground on the right, there is a landscaped area with large, smooth rocks and tall, dry grasses. A colorful, abstract sculpture resembling a jellyfish or a flower is situated in this area. People are visible walking along the terminal's entrance and in the landscaped area. The overall atmosphere is bright and modern.

New Terminal 1 Project Outreach Participation



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Outreach Goals

Goals established by the JV during the RFP response process in early 2020:

Overall Outreach Goal	Local (LB)	Small (SB)	SD/VOSB
New T1 Program Goals	80%	25%	3%



Outreach Events

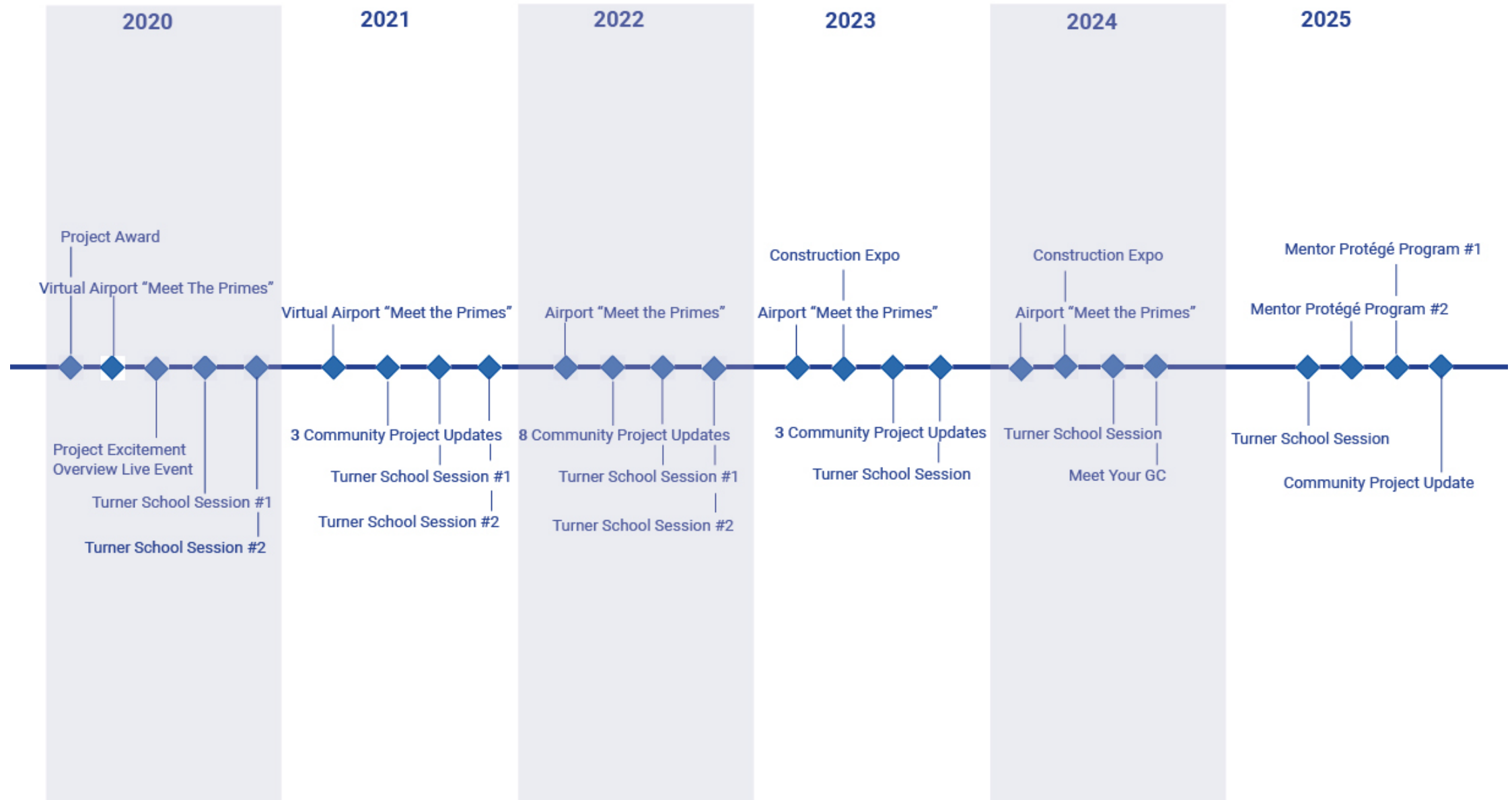
% Awarded Element A & C	# Invited (Other Source)	# Invited AA PlanetBids	# Invited ARRIVE Registered	Outreach Date	Name of Event	# Attended
0%		Airport Database	-	Oct. 2019	Airport "Meet the Primes" as ARRIVE for NEW T1 Table (prior to award)	53
0%	Arrive Team Database 150+	-	-	Mar. 2020	Project Excitement Overview Live Event (prior to award)	163
0%	100+	-	-	Mar - May 2020	Turner School of Construction Management	Cancelled Covid
Contract Award	-	-	-		Project Award to ARRIVE JV - June 2020	-
0%	100+	-	-	Sept - Oct 2020	Turner School of Construction Management	29
4%		Airport Database	-	Oct. 2020	Airport "Meet the Primes" Project update/Bid Packages	AA Webinar
5%	100+	-	-	Mar - May 2021	Turner School of Construction Management	29
5%		200+	50	May 2021	Project update/Bid Packages/LBE Certification (1st ZOOM)	28
5%		500+	82	June-21	Project update/Bid Packages/Process	55
6%		500+	182	July-21	Project update/Bid Packages/Doing Business with the Airport	21
8%		Airport Database	-	September-21	Airport "Meet the Primes" Project update/Bid Packages	AA Webinar
9%	100+	-	-	Sept - Nov 2021	Turner School of Construction Management	31
48%		200+	266	Feb. 2022	Project update/Bid Packages/LBE Certification	108
48%	100+	-	-	Mar - May 2022	Turner School of Construction Management	33
79%		500+	307	April-22	Project update/Bid Packages/Doing Business with the Airport	83
79%		200+	355	June-22	Project update/Bid Packages/LBE Certification	104
79%	BCA Membership (30)	-	-	June-22	BCA Project update/Bid Packages/Process (In Person)	20
80%		500+	385	August-22	Project update/Bid Packages/Prevailing Wage	67
80%	BCA Membership +20	-	-	August-22	BCA Project update/Bid Packages/Process (In Person)	30
82%	100+	-	-	Sept - Nov 2022	Turner School of Construction Management	19
82%	AGC Membership (100)	-	-	September-22	AGC Doing Business with the Airport (In Person)	65
82%		500+	401	October-22	Project update/Bid Packages/Airport Safety	21
82%	Swinerton Database (100+)	-	-	October-22	Liberty Station Project update/Parking Plaza Bid Packages/Process (Live)	75
83%		Airport Database	-	November-22	Airport "Meet the Primes" Project update/Bid Packages/Process (One-on-One Virtual)	10
95%		200+	435	Feb. 2023	Project update/Bid Packages/LBE Certification	64
96%	100+	-	-	Mar - May 2023	Turner School of Construction Management	38
97%		500+	468	June-23	Project update/Bid Packages/Prevailing Wage	72
98%	SDUSD Database (300+)	-	-	July-23	Construction EXPO (San Diego Unified School District hosted)	50
99.20%		500+	473	August-23	Project update/Bid Packages/Bonding & Risk Management	33
99.20%		Airport Database	480	September-23	Airport "Meet the Primes" Project update/Bid Packages (Live)	24
99.20%	100+	-	-	Mar - May 2024	Turner School of Construction Management	28
99.20%	SDUSD Database (300+)	-	-	July-24	Construction EXPO (San Diego Unified School District hosted)	55
99.20%	ASA Membership (100+)	-	-	August-24	Meet your GC (with ASA)	80
99.20%		Airport Database	480	September-24	Airport "Meet the Primes" Project update/Bid Packages (Live)	
99.20%	100+	-	-	Mar - May 2025	Turner School of Construction Management	29

Project Outreach Events

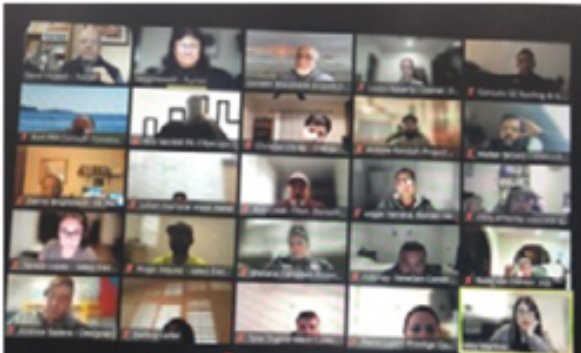


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SAN T1 Outreach Highlights



- The JV established a project-specific website to share opportunities with the community
- The JV has held 8 sessions (live and virtual) of the Turner School of Construction Management
 - Resulting in over 230 graduates
 - Including 40 Airport Authority staff
- The JV has hosted over 10 virtual workshops since 2021
 - Over 500 people from 500 companies have attended
- The JV has hosted or attended over 25 community events to promote opportunities on the SAN New T1 project

Outreach Current Status

Project Elements	Total Paid to Date	Local Business	LB %	Small Business	SB %	VOSB	VOSB %
Element A & C Current	\$1,814,758,636	\$1,415,333,755	78%	\$313,589,345	17%	\$112,310,881	6.2%

Number of Contracts - Our Primes and Tiers:

179 local companies

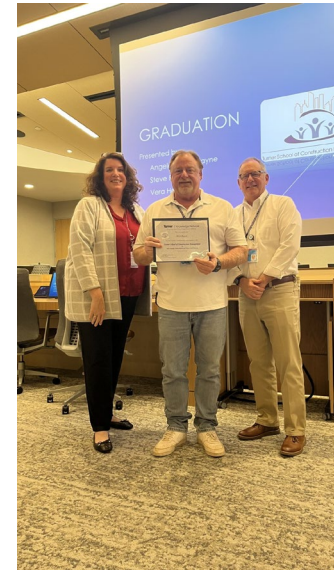
297 small businesses

74 Veteran-Owned Small Businesses



Forecast at Completion

Project Elements	Total	Local Business	LB %	Small Business	SB %	VOSB	VOSB %
Combined	\$2,057,310,538	\$1,578,529,737	77%	\$353,641,236	17%	\$124,149,566	6%



Questions?





New Terminal 1 Activation & Opening

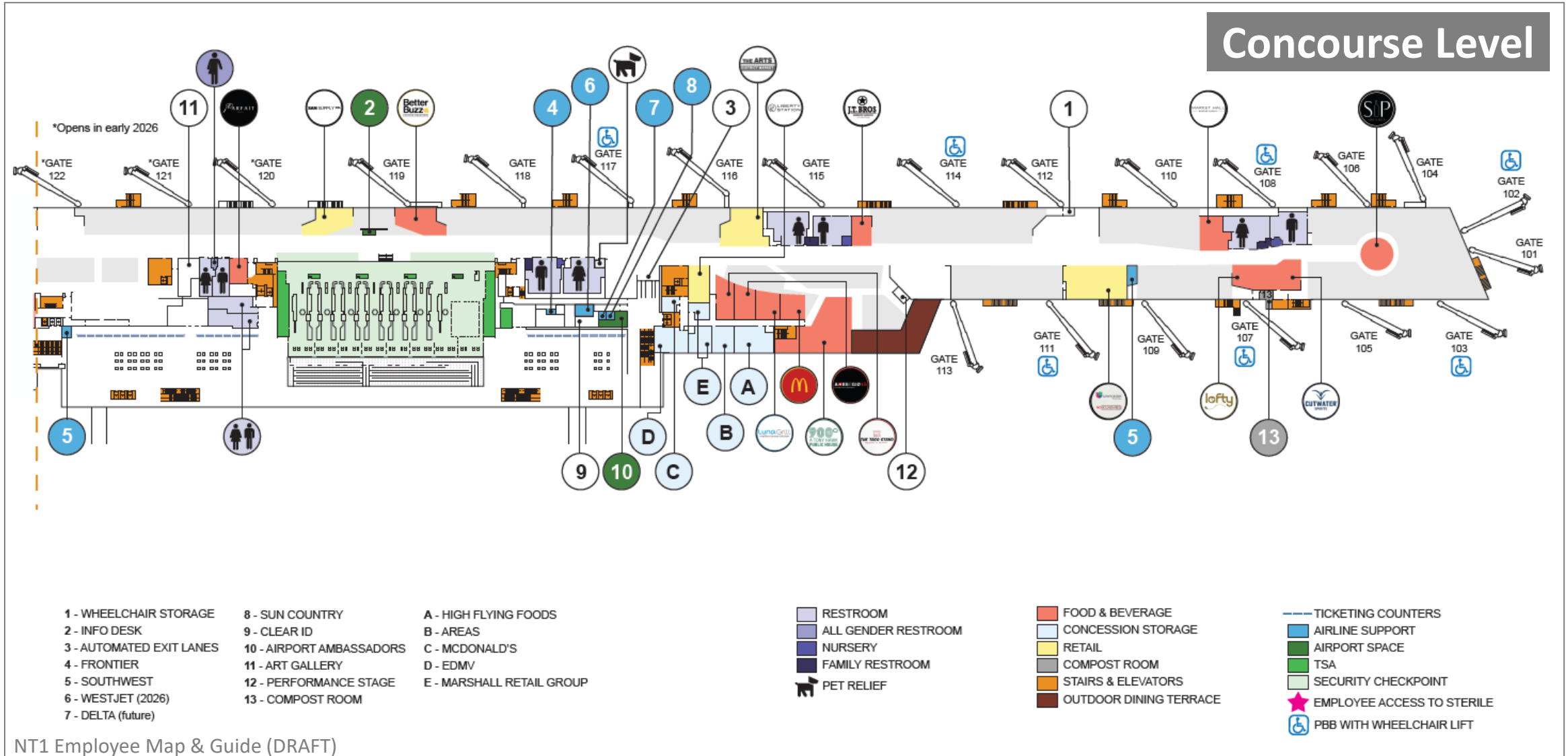


Brendan Reed

Capital Improvement Program Oversight Committee Meeting
July 10, 2025

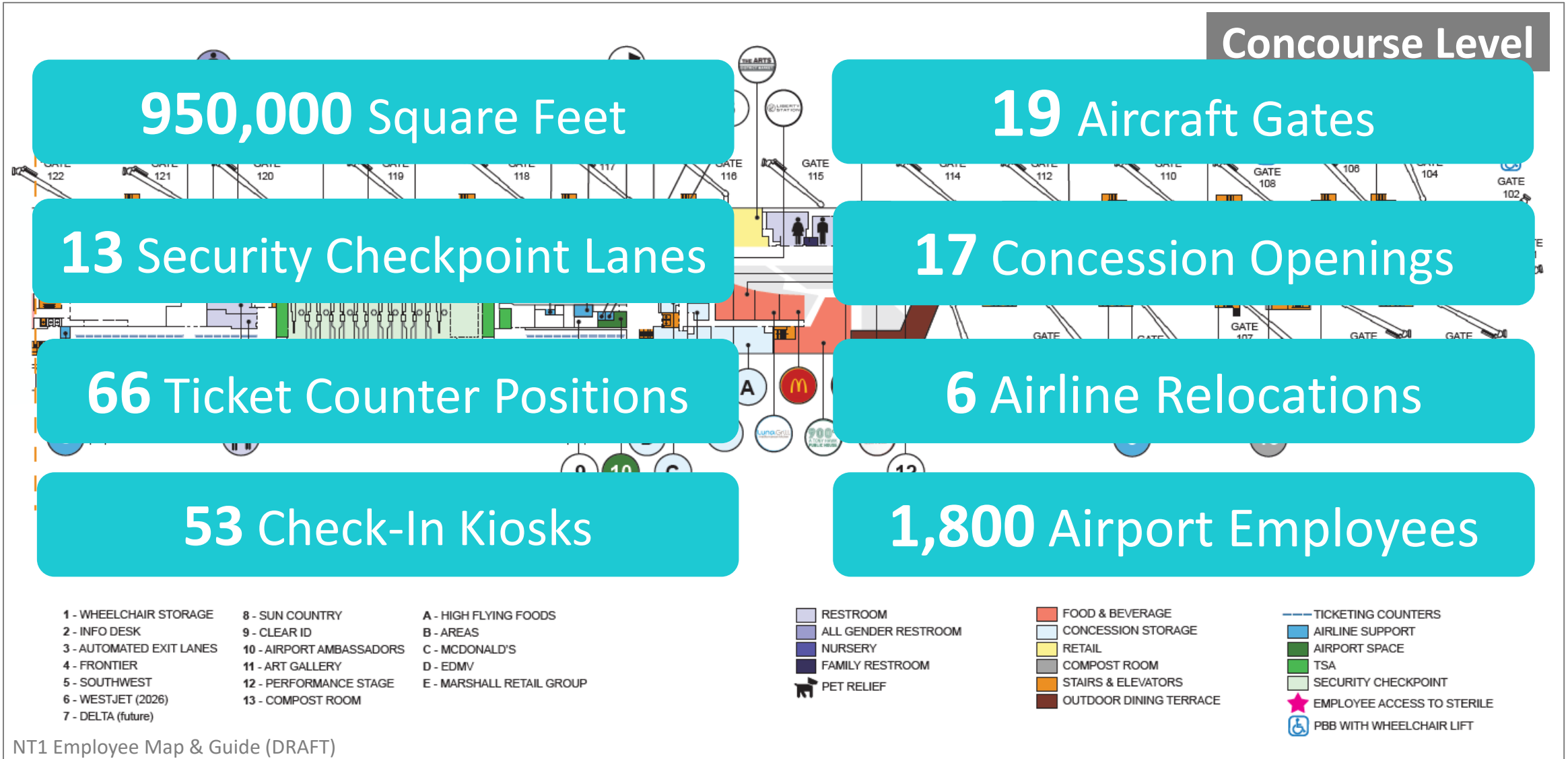
New Terminal 1

Phase 1a Activation & Opening



New Terminal 1

Phase 1a Activation & Opening



SAN ORAT Process

Main Phases



“ORAT Gets the People Ready for the Facility”

Readiness Planning

Latest Milestones

88

Stakeholder
Groups
Engaged

892

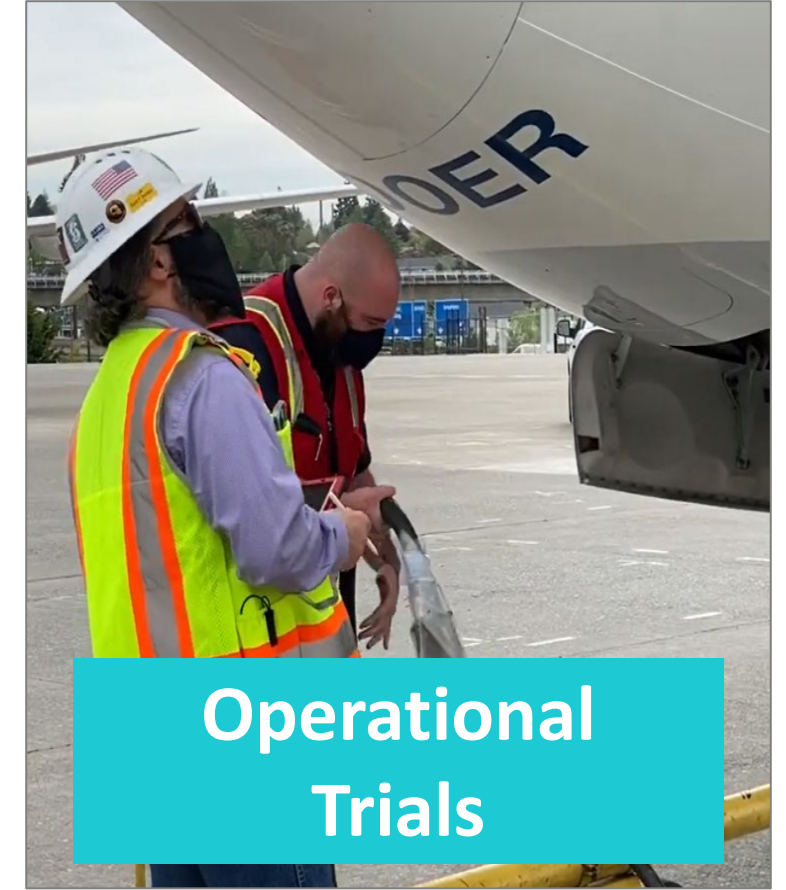
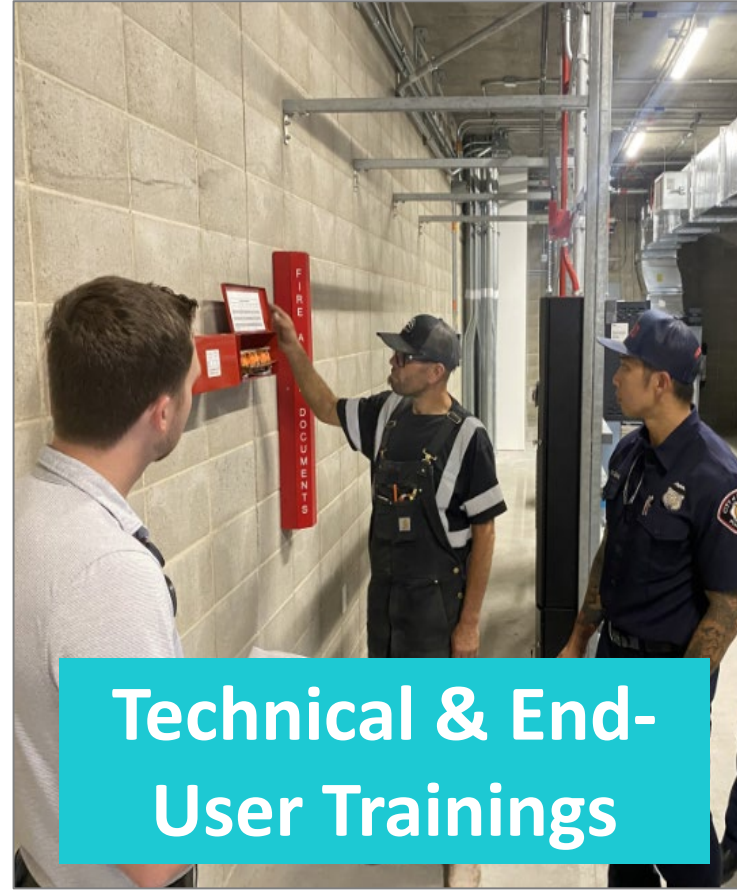
Operational
Requirements
Identified

1,183

Implementation
Tasks Assigned
To Date

In-Facility Activation

Main Components



In-Facility Activation

Passenger Simulation

- Large-scale “dress rehearsal” for New T1
- Up to 1,000 community members acting as passengers
- Benefits:

Reinforces staff trainings

Identifies potential customer or operational pain points

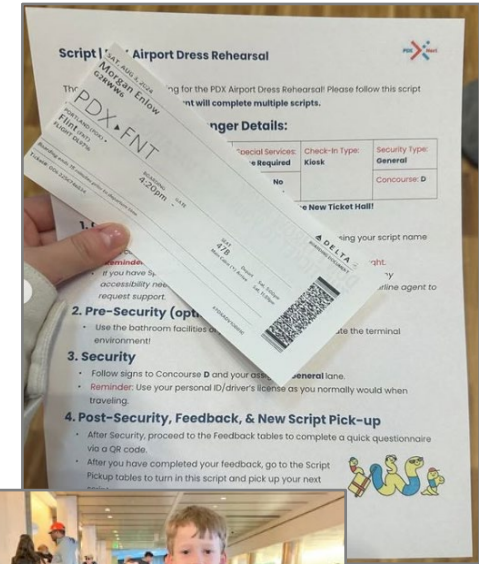
Practices contingency scenarios

- Scheduled for Sunday, September 14th 2-5pm

Online registration will open in early August

Food & refreshments being provided by concessions

Musical performances, giveaways, & more!



Opening Transition

Main Components

- Transition Command Center
- Roadway & Signage Shifts
- Overnight Tenant Moves
- Post-Opening Customer Support

September 22nd
Late Evening Arrivals

September 23rd
Full Operations



QUESTIONS?

New T1 Grand Opening Events

Presented by Sabrina LoPiccolo-Kane
Manager, Marketing



July 10, 2025

Grand Opening Events Lineup

Create experiences that highlight the terminal, celebrate the accomplishments of all who have been working on the project for the last several years, and leave the community proud and excited about the future of air travel at SAN.

**Employee &
Tenant
Event**

Gala

**Community
Open House**

**Passenger
Simulation**

**Opening
Day Media
Event**

Employee & Tenant Event

Date: Wednesday, September 10

Time: 1-6 p.m.

- **Scope:**
 - **Attendance:** Approximately 2,500 employees and tenants
 - **Invites:** All SAN-badged employees and tenants
 - **Programming:** Self-guided tours
 - **Food & Beverage:** Light refreshments and beverages



Gala

Date: Friday, September 12

Time: 5:30-9:30 p.m.

- **Scope:**
 - **Attendance:** 700-1,000 VIPs & stakeholders
 - **Invites:** Invite only, non-transferable
 - **Programming:** Brief video with speakers
 - **Food & Beverage:**
 - Reception: Hors d'oeuvres and beverages
 - Dinner: Sit-down dinner with plated salad and main course
 - Dessert
 - **Entertainment:** Local musicians and performers



Community Open House

Date: Sunday, September 14

Time: 9 a.m.-12 p.m.

- **Scope:**
 - **Attendance:** ~1,000 community members
 - **Invites:** Open invitation
 - **Programming:** Self-guided tours
 - **Food & Beverage:** Light refreshments and beverages



Passenger Simulation

Date: Sunday, September 14

Time: 2-5 p.m.

- **Scope:**
 - **Attendance:** 1,000 community participants
 - **Invites:** Open invitation with registration required
 - **Programming:** Dress rehearsal for NT1 operations with community participants following scripts
 - **Food & Beverage:** Food and beverages provided by select concessionaires



Open Day Media Event

Date: Tuesday, September 23

Time: 10 a.m.

- **Scope:**
 - **Attendance:** 80 community stakeholders & media
 - **Invites:** Invite only
 - **Programming:** Speakers and ceremonial gesture
 - **Food & Beverage:** Light refreshments and beverages





Questions?