Capital Improvement Program Oversight Committee and Special Board Meeting Agenda

Thursday, October 20, 2022 10:00 A.M.

San Diego International Airport SDCRAA Administration Building Third Floor – Board Room 3225 N. Harbor Drive San Diego, California 92101

Board Members

Gil Cabrera (Chair)
Mary Casillas Salas (Vice Chair)
Catherine Blakespear
Paul McNamara
Paul Robinson
Johanna Schiavoni
James Sly
Nora E. Vargas
Marni von Wilpert

Ex-Officio Board Members

Col. Thomas Bedell Gustavo Dallarda Gayle Miller

President/CEO

Kimberly J. Becker

This Agenda contains a brief general description of each item to be considered. The indication of a recommended action does not indicate what action (if any) may be taken. If comments are made to the Committee without prior notice or are not listed on the Agenda, no specific answers or responses should be expected at this meeting pursuant to State law. *Please note that agenda items may be taken out of order.*

Staff Reports and documentation relating to each item of business on the Agenda are on file in Board Services and are available for public inspection.

***NOTE:** This Committee Meeting also is noticed as a Special Meeting of the Board to (1) foster communication among Board members in compliance with the Brown Act; and (2) preserve the advisory function of the Committee.

Board members who are not members of this Committee may attend and participate in Committee discussions. Since sometimes more than a quorum of the Board may be in attendance, to comply with the Brown Act, this Committee meeting also is noticed as a Special Meeting of the Board.

To preserve the proper function of the Committee, only members officially assigned to this Committee are entitled to vote on any item before the Committee. This Committee only has the power to review items and make recommendations to the Board. Accordingly, this Committee cannot, and will not, take any final action that is binding on the Board or the Authority, even if a quorum of the Board is present.

PLEASE COMPLETE A "REQUEST TO SPEAK" FORM PRIOR TO THE COMMENCEMENT OF THE MEETING AND SUBMIT IT TO THE AUTHORITY CLERK. PLEASE REVIEW THE POLICY FOR PUBLIC PARTICIPATION IN BOARD AND BOARD COMMITTEE MEETINGS (Public Comment) LOCATED AT THE END OF THE AGENDA.

Thursday, October 20, 2022

CALL TO ORDER:

PLEDGE OF ALLEGIANCE:

ROLL CALL:

Committee Members: McNamara, Schiavoni, von Wilpert (Chair)

NON-AGENDA PUBLIC COMMENT:

Non-Agenda Public Comment is reserved for members of the public wishing to address the Committee on matters for which another opportunity to speak **is not provided on the Agenda**, and which is within the jurisdiction of the Board. Please submit a completed speaker slip to the Authority Clerk. *Each individual speaker is limited to three (3) minutes. Applicants, groups and jurisdictions referring items to the Board for action are limited to five (5) minutes.*

Note: Persons wishing to speak on specific items should reserve their comments until the specific item is taken up by the Committee.

NEW BUSINESS:

1. APPROVAL OF MINUTES:

RECOMMENDATION: Approve the minutes of the July 21, 2022, regular meeting.

2. **NEW T1 CONSTRUCTION/FINANCE UPDATE:**

(Bob Bolton, Director, Airport Design & Construction and Maya Dayan, Director, Capital Financial Planning and Airline Relations)

3. **NEW T1 OUTREACH UPDATE:**

(Michelle Brega, Senior Director, External Relations; Jon Graves, Director, Marketing, Arts & Air Service Development)

4. NEW T1 CONCESSION/SMALL BUSINESS UPDATE:

(Deanna Zachrisson, Director of Revenue Generation and Partnership Development and Craig Ruiz, Manager, Small Business Development)

COMMITTEE MEMBER COMMENTS:

ADJOURNMENT:

Policy for Public Participation in Board, Airport Land Use Commission (ALUC), and Committee Meetings (Public Comment)

- 1) Persons wishing to address the Board, ALUC, and Committees shall submit a "Request to Speak" form prior to the initiation of the portion of the agenda containing the item to be addressed (e.g., Public Comment and General Items). Failure to submit a form shall not preclude testimony, if permission to address the Board is granted by the Chair.
- 2) The Public Comment Section at the beginning of the agenda is reserved for persons wishing to address the Board, ALUC, and Committees on any matter for which another opportunity to speak is not provided on the Agenda, and on matters that are within the jurisdiction of the Board.
- 3) Persons wishing to speak on specific items listed on the agenda will be afforded an opportunity to speak during the presentation of individual items. Persons wishing to speak on specific items should reserve their comments until the specific item is taken up by the Board, ALUC and Committees.
- 4) If many persons have indicated a desire to address the Board, ALUC and Committees on the same issue, then the Chair may suggest that these persons consolidate their respective testimonies. Testimony by members of the public on any item shall be limited to three (3) minutes per individual speaker and five (5) minutes for applicants, groups and referring jurisdictions.
- 5) Pursuant to Authority Policy 1.33 (8), recognized groups must register with the Authority Clerk prior to the meeting.
- 6) After a public hearing or the public comment portion of the meeting has been closed, no person shall address the Board, ALUC, and Committees without first obtaining permission to do so.

Additional Meeting Information

NOTE: This information is available in alternative formats upon request. To request an Agenda in an alternative format, or to request a sign language or oral interpreter, or an Assistive Listening Device (ALD) for the meeting, please telephone the Authority Clerk's Office at (619) 400-2550 at least three (3) working days prior to the meeting to ensure availability.

For your convenience, the agenda is also available to you on our website at www.san.org.

For those planning to attend the Board meeting, parking is available in the public parking lot located directly to the East of the Administration Building across Winship Lane. Bring your ticket to the third-floor receptionist for validation.

You may also reach the SDCRAA Building by using public transit via the San Diego MTS System, Route 992. For route and fare information, please call the San Diego MTS at (619) 233-3004 or 511.

DRAFT

SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY CAPITAL IMPROVEMENT PROGRAM OVERSIGHT COMMITTEE MEETING MINUTES THURSDAY, JULY 21, 2022 BOARD ROOM

<u>CALL TO ORDER:</u> Chair von Wilpert called the Capital Improvement Program Oversight Committee meeting to order at 10:05 a.m., on Thursday, July 21, 2022, in the Board Room of the San Diego International Airport, Administration Building, 3225 N. Harbor Drive, San Diego, CA 92101.

ROLL CALL:

Committee

Present: Committee Members: McNamara, von Wilpert (Chair)

Absent: Committee Members: Schiavoni

Also Present: Scott Brickner, VP, Treasurer & Chief Financial Officer; Lee

Kaminetz, Director, Counsel Services; Sean Harris, Assistant Authority Clerk II; Arely Valenzuela, Assistant Authority Clerk I

NON-AGENDA PUBLIC COMMENT: None.

NEW BUSINESS:

1. APPROVAL OF MINUTES:

RECOMMENDATION: Approve the minutes of the April 21, 2022, special meeting.

ACTION: Moved by Board Member McNamara and seconded by Chair von Wilpert to approve staff's recommendation. Motion carried unanimously.

2. NEW T1 CONSTRUCTION/FINANCE/OUTREACH UPDATE:

Bob Bolton, Director, Airport Design & Construction; Maya Dayan, Director Capital Financial Planning and Airline Relations; and, Michelle Brega, Senior Director, External Communications, provided a presentation on the New Terminal 1 that included, Milestones, NT1 Terminal & Roadways Design Process; NT1 New Administration Building; NT1 Terminal & Roadways Construction Update; NT1 Airside Improvements; the New Terminal 1 costs through May 31, 2022, and cash flow and sources of funds; Messaging Themes; Paid Media Campaign; Ongoing Outreach to Airlines; Newsletter & Text Message Activations; Website Additions; Curbside Volunteers; Community Presentations; and Stakeholder Feedback.

3. NEW T1 PUBLIC ART CONCEPT PROPOSALS UPDATE: ACTION: THIS ITEM WAS NOT PRESENTED.

4. CONCESSIONS AND SMALL BUSINESS DEVELOPMENT UPDATE: DINING AND RETAIL OPPORTUNITIES:

Deanna Zachrisson, Director of Revenue Generation and Partnership Development, provided an update on concessions and smart business development, dining and retail opportunities that included the Current State of Business; Sales per Departing Passenger; New T1 Offerings; T1 Dining & Retail; RFP: Selecting New Concessions; Opportunities for Business; Business Outreach Effort; and Restaurant & Retail Opportunities.

5. NT1 SUSTAINABLE AND RESILIENT DESIGN:

Brendan Reed, Director Environmental Affairs and Planning provided a presentation on the Sustainable & Resilient Design, that included sustainable energy; water stewardship and clean transportation.

COMMITTEE MEMBER COMMENTS: None.

ADJOURNMENT: The meeting was adjourned at 11:40 a.m.

DRAFT - Capital Improvement Oversight Committee Meeting Minutes Thursday, July 21, 2022 Page 3 of 3

APPROVED BY A MOTION OF THE CAPITAL IMPROVEMENT PROGRAM OVERSIGHT COMMITTEE THIS 20 DAY OF OCTOBER 2022.

| | LEE KAMINETZ |
|------------------------------|----------------------------|
| | DIRECTOR, COUNSEL SERVICES |
| ATTEST: | |
| | |
| | |
| CEAN HARRIS | |
| SEAN HARRIS | |
| ASSISTANT AUTHORITY CLERK II | |







Agenda

About New Terminal 1 (NT1)

Milestones

NT1 Terminal & Roadways Design Progress

NT1 Terminal & Roadways Construction Update

NT1 New Administration Building

NT1 Airside Improvements

Stay Connected





Features

- More than 1 million square feet of terminal space
- Outdoor patio area overlooking San Diego Bay
- Children's play area EV charging infrastructure
- Stormwater capture and reuse system
- Transit Access
- Parking Structure
- 30 Gate Terminal

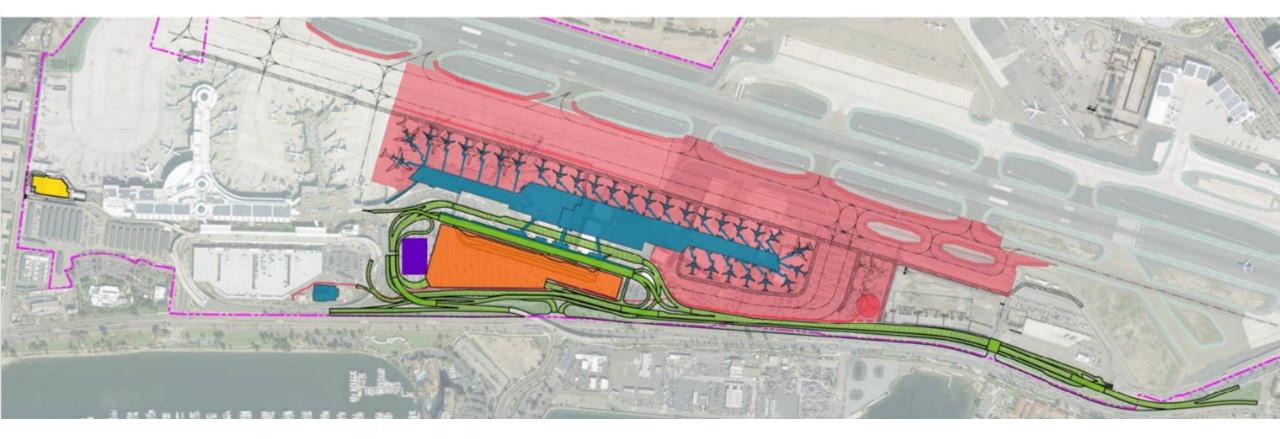






New T1 Overall Project Scope









Milestones



November 1, 2021

• New T1 construction began.

Late 2023

• Earliest opening date for the new Administration Building.

Late 2024

• New T1 parking structure open.

Fall-2025

• Earliest opening date for Phase 1A.

Late 2027

• Earliest opening date for Phase 1B.

Mid-2028

• Earliest completion date for Airside Improvements construction.



NT1 Design Progress Update



Design Progress Update

Terminal Building

- Completed Review of Terminal 90% Design Deliverable Oct 2022
- Completed Review of UAHT 30% Design Deliverable Sept 2022
- Start Basement and Tunnel Excavation August 2022
- Receive Foundation Permit July 2022

Landside

- Start Elevated Departure Road (EDR) Construction Sept 2022
- Completed Relocation of AOA Fence August 2022



Design Progress Update - Continued

Parking Plaza

- Completed Review of 60% Design Deliverable August 2022
- Start City's Building Permit Process Sept 2022
- Anticipate 90% Design Deliverable Nov 2022
- Start Construction Anticipated January 2023



NT1 Terminal and Roadways

MAJOR MILESTONES ACHIEVED

Entitlements

- Board Approval of Maximum Contract Price (MCP) October 07, 2021
- NEPA Approval October 22, 2021
- Turnover Existing T1 Gates 1, 1A, 2 and FMD Buildings - November 01, 2021
- Approval from California Coastal Commission for Start of Construction-November 01, 2021

Construction

- Start of Construction November 21, 2021
- Start Terminal Building Foundation Piles June 2022
- Roadway Detour completed and active August 2022
- Existing Roadway Bridge Demolition completed August 2022
- Start Terminal Building Basement and Tunnel Construction August 2022
- Buses and Taxis Relocated to North Side September 2022
- Start Elevated Departure Road (EDR) Construction September 2022



NT1 Terminal and Roadways

UPCOMING MAJOR MILESTONES

On Airport

- Anticipate Parking Plaza 90% Design Deliverable - November 2022
- Anticipate Terminal Building Phase 1A 100% Design Deliverable - December 2022
- Anticipate Parking Plaza Deep Foundation Begins - January 2023
- Anticipate Terminal Building Structural
 Steel Erection Begins March 2023

Off Airport

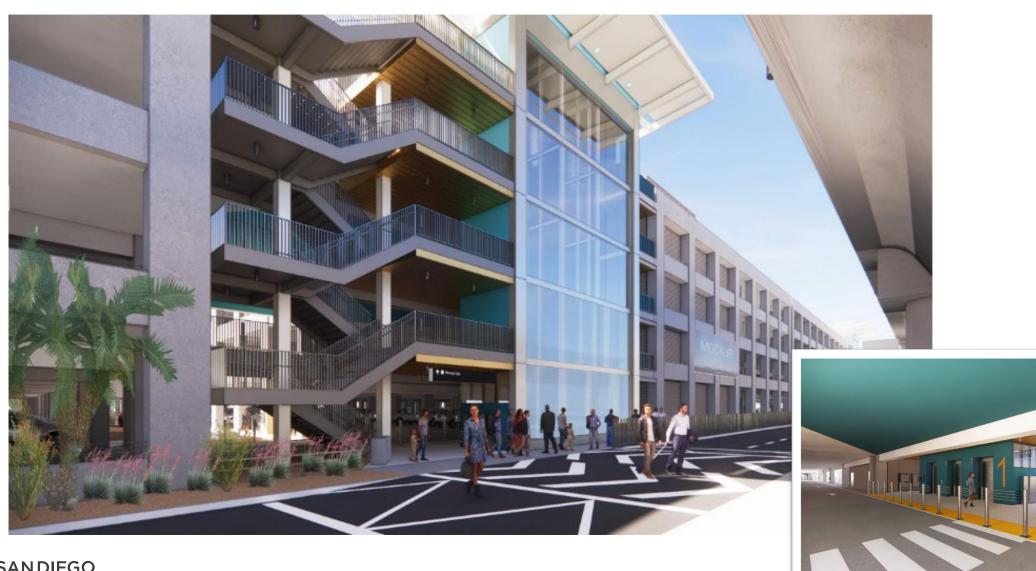
- Sewer Construction on North Harbor Drive (near ASB) Begins October 2022 (11:00PM - 5:00AM)
 - All Night Work Coordinated with the City of San Diego (2 Month Duration)



NT1 Design Progress Update Parking Plaza



Core Entrance Material Selection





White Fin Material Selection





Lightwell Material Selections





Terminal & Roadways Construction Update



Current Construction Impacts



Lane Closures:

 Harbor Drive lane closure – October 9 through November 15

Parking:

 Adjustment of Ground Transportation Plaza for hydronic pipe construction: January 2023



NT1 Sitework





NT1 Relationship of Buildings to Sitework

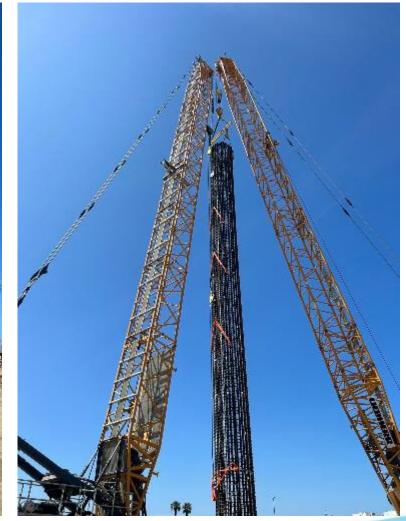




NT1 Elevated Departures Roadway Piles



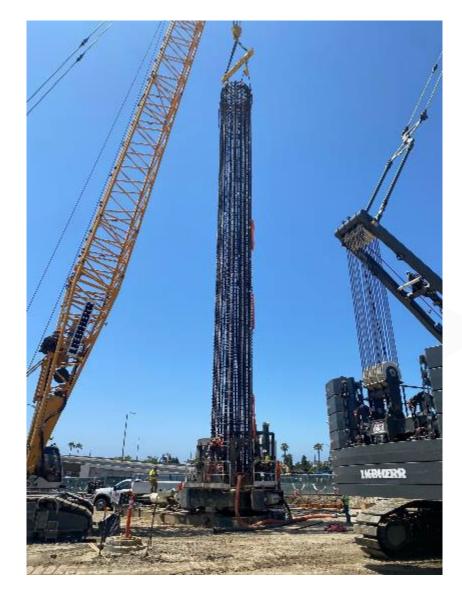


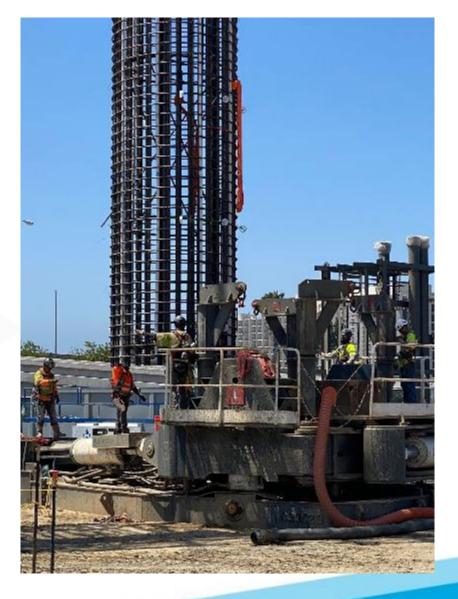




67 Tons x 150' Deep

NT1 Elevated Departures Roadway Piles







NT1 Elevated Departures Roadway Falsework







NT1 Bridge C/G Abutment - Formwork



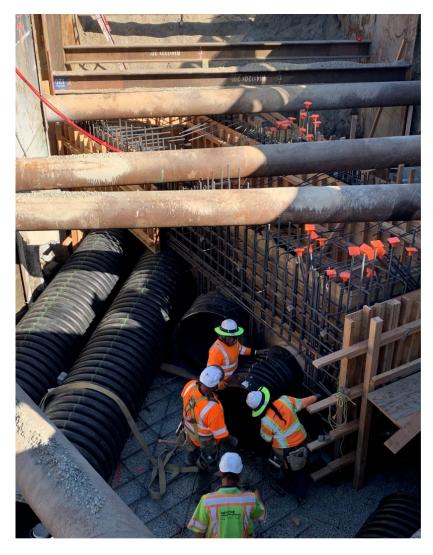


NT1 Bridge C/G Column - Cage and Form





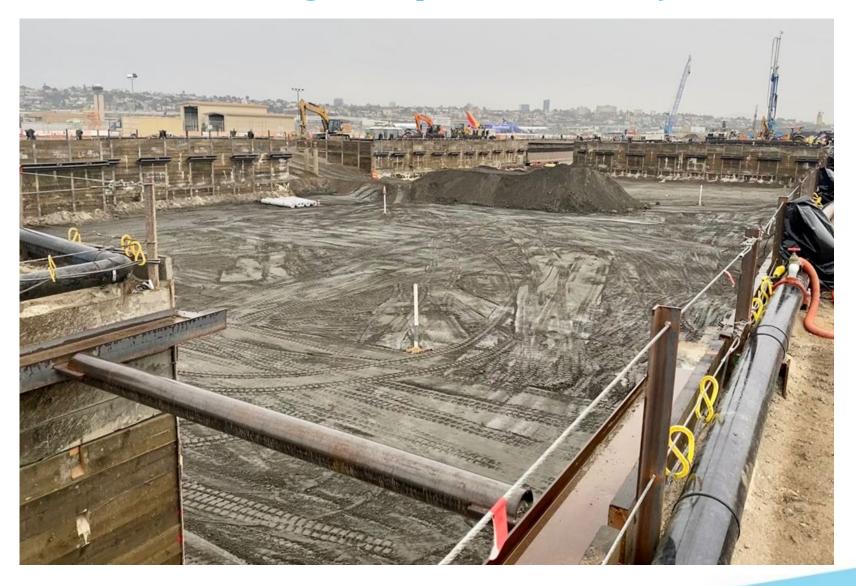
NT1 Culvert Installation





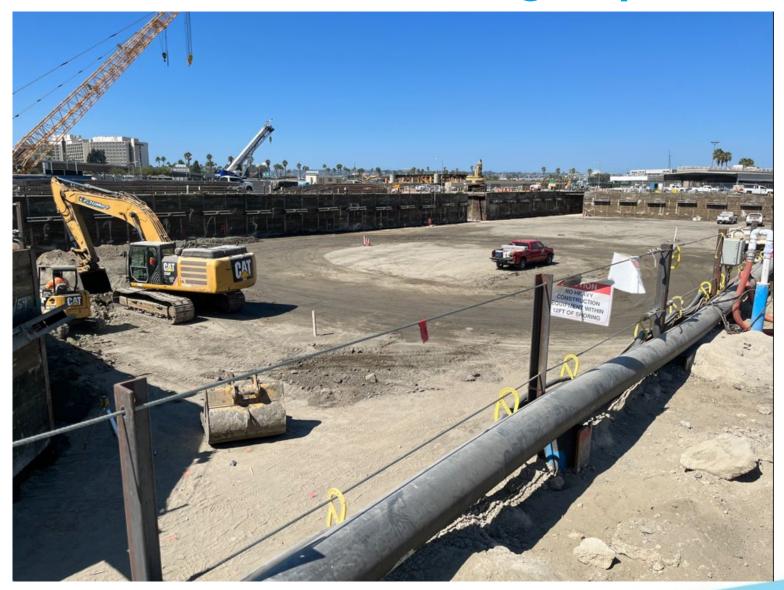


NT1 Checked Bag Inspection System



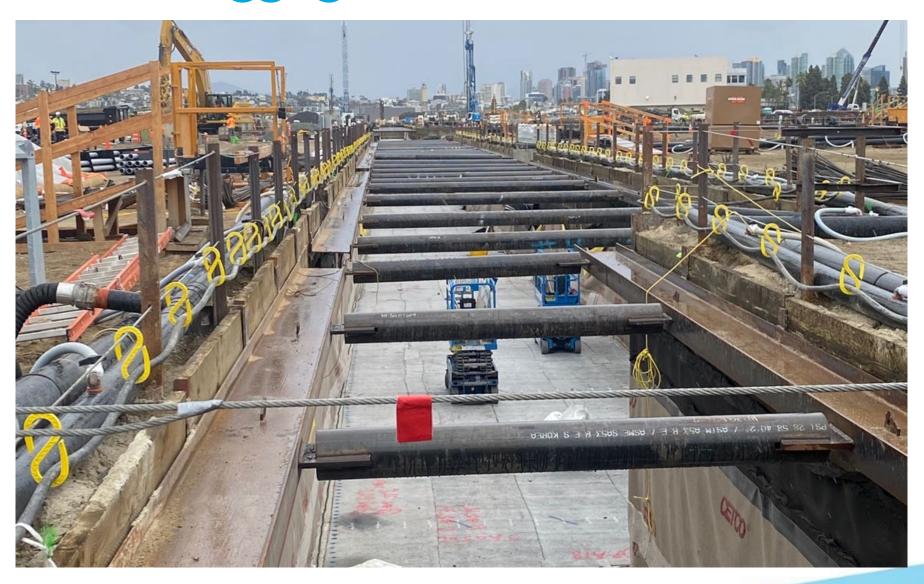


NT1 Basement for Checked Bag Inspection System



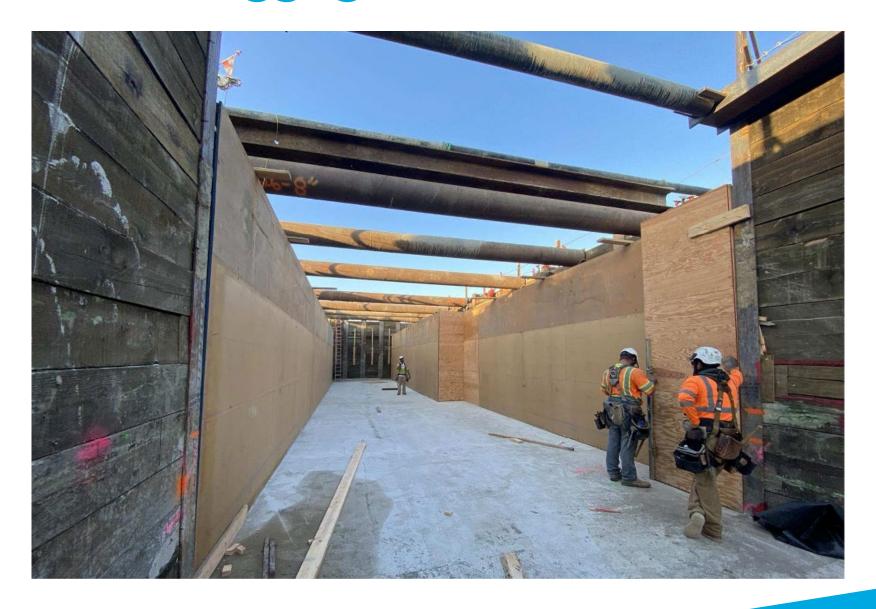


NT1 West Baggage Tunnel





NT1 South Baggage Tunnel - Formwork





NT1 Westward View of Elevated Roadway







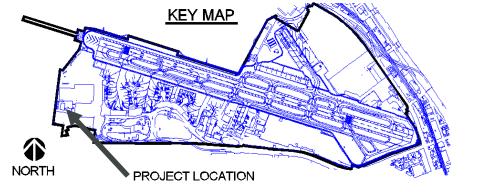
414002: NT1 New Administration Building

Project Manager: Kurt Schultz

Project Sponsor: Angela Shafer-Payne

Project Budget: \$107M Phase: Construction







Major Milestones

2021

- Board Award/NTP: July 2021
- NEPA/CCC Approvals: October 2021
- 30% Design/Validation Phase: November 2021
- Vacate Old PMC/Site Turn-over: December 2021

2022

- 60% Design Phase: Feb 2022
- Building Construction Start: March 2022
- 90% Design Phase: April 2022
- 100% Design Phase/GMP/Building Permit: July/September 2022

2023

- Substantial Completion: September 2023
- Move-in Complete: November 2023

Construction Update

SUBSTANTIALLY COMPLETED WORK

- Removal of PMC Trailers: January 2022
- Site Delineation, Fencing & Storm Water Pollution Prevention Measures: February 2022
- SDG&E High-Pressure Gas Line & 12kV Electrical Ductbank Relocation: March 2022
- NTC Lot Mobilization, Field Offices, Temp Utilities: April 2022
- Site Grading & Deep Foundation Pilings: April 2022
- Underground Utilities: May 2022
- Footings & Foundations: July 2022
- Slab-on-Grade: August 2022

ONGOING/UPCOMING WORK

- Structural Steel: August September 2022
- Metal Decking, Slab-on-Deck, Stairs & Fireproofing: September November 2022



Slab-on-Grade











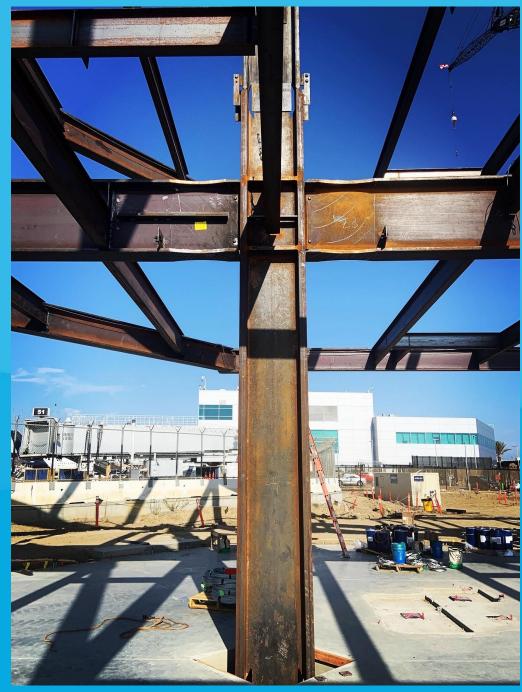
Structural Steel Erection











NT1 Airside Improvements - Construction Update



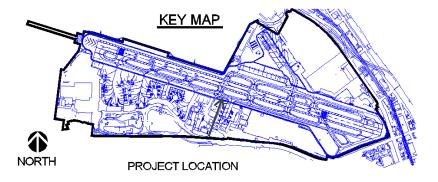
411001: NT1 Airside Improvements

Project Manager: Matt Beyer

Project Sponsor: Angela Shafer-Payne

Project Budget: \$306 M Phase: Construction

Environmental Entitlements Clearance: Yes



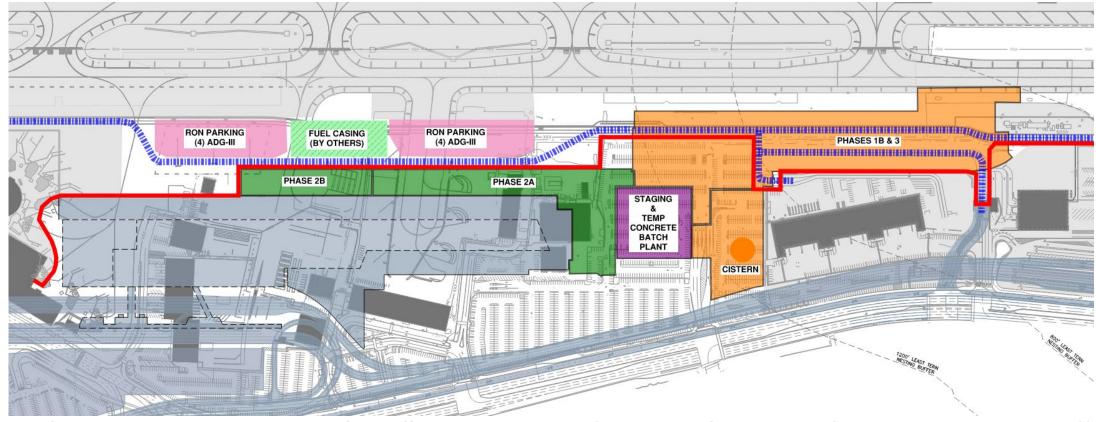
MAJOR MILESTONES ACHIEVED

- Contract Award to Griffith Company: October 7, 2021
- FONSI-ROD Approval: October 22, 2021
- NTP Construction: November 22, 2021
- On-Call Testing & Inspection Agreement Board Approval: January 6, 2022
- Start of Onsite Construction: February 2022
- Relocation of East Ramp RON Positions: May 2022
- Start of Cistern Construction: May 2022



411001: NT1 Airside Improvements

Active/Upcoming Activities



- Storm Drainage Dewatering and Installation
- Environmental Remediation
- 1.5 M Gallon Underground Cistern
 - Temp Concrete Batch Plant Installation

- Temp AOA Fence Relocations within Least Tern Nesting Buffer
- Coordination with Hydrant Fueling Projects
- Underground Work within 800' Least Tern Nesting Buffer
- ASB SIDA Modifications

Temporary Concrete Batch Plant Installation







Dewatering & Building Foundation Demo





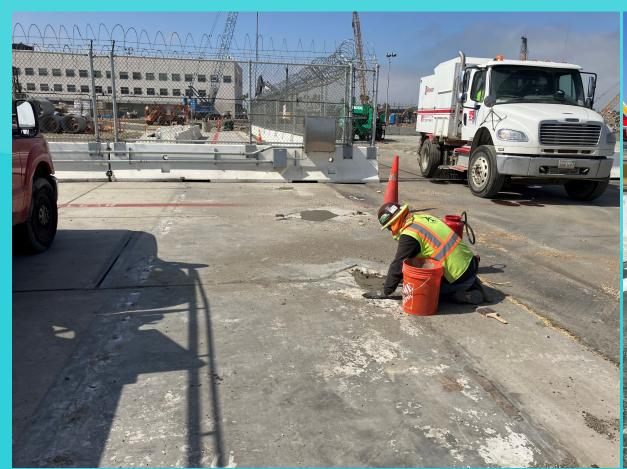


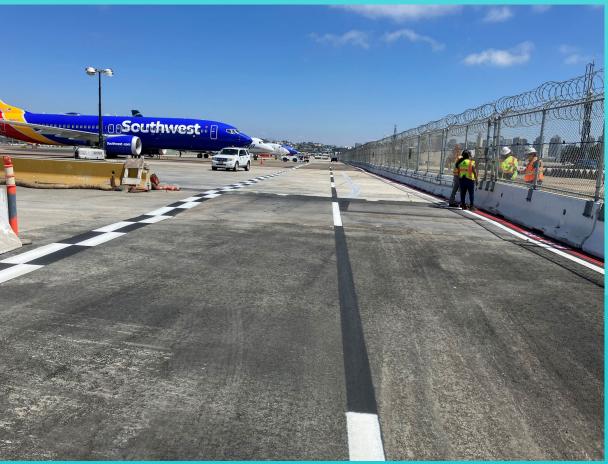
Temporary AOA Fence Installation





Vehicle Service Road Relocation







Stay Connected



| Email | Go in the Know email newsletter (opt in) | | |
|--------------|--|------------------|--|
| | New T1 Navigator (opt in) | | |
| | NewT1Info@san.org | | |
| Social media | Twitter | @SanDiegoAirport | |
| | Facebook | /SanDiegoAirport | |
| | Instagram | @SanDiegoAirport | |
| Website | NewT1.com | | |
| | San.org | | |
| Mobile | Opt-in text messaging | Text 36017 | |









CAPITAL IMPROVEMENT PROGRAM OVERSIGHT COMMITTEE

FINANCE UPDATE

LET'S GO.

Presented by:

Maya Dayan

Director, Capital Financial Planning and Airline Relations

New T1 Program Costs through August 31, 2022

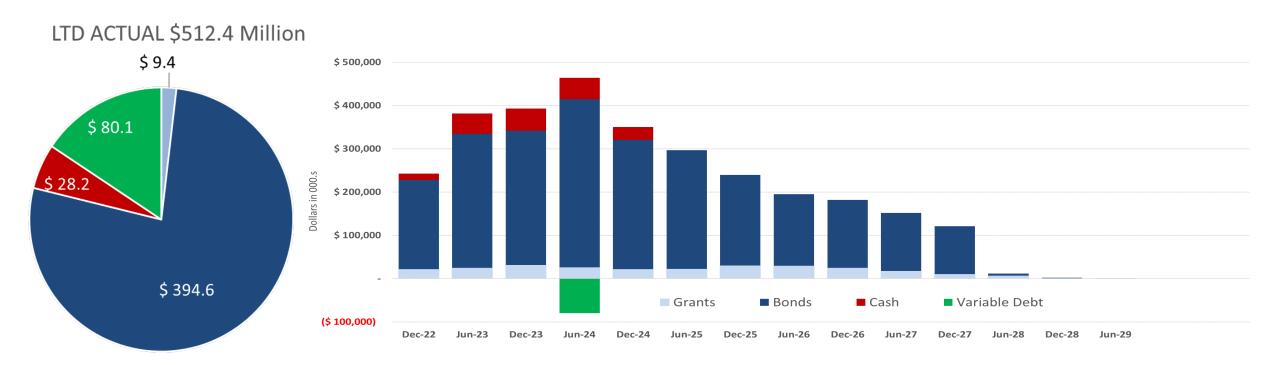
| (\$ in thousands) | Board Approved Budget | Approved Budget after contingency transfer | Actual Costs Incurred | Funding Source |
|---------------------------------|--------------------------|--|--------------------------|-------------------|
| TERMINAL & ROADWAY IMPROVEMENTS | \$ 2,813,284 | \$ 2,843,258 | \$ 418,633 | Grants/Bonds/Cash |
| AIRSIDE IMPROVEMENTS | 306,000 | 306,000 | 55,341 | Grants/Bonds |
| ADMINISTRATION BUILDING | 102,000 | 106,912 | 31,948 | Bonds |
| SHUTTLE LOT RELOCATION | 15,764 | 15,764 | 6,769 | Bonds |
| PROGRAM CONTINGENCY | 227,252 | 192,365 | * | Bonds |
| | \$ 3,464,300 | \$ 3,464,300 | \$ 512,691 | <u>-</u> |

^{*} Program Contingency costs incurred included in projects above



New T1 Program

Cash flow and sources of funds









NEW T1 PUBLIC OUTREACH GOAL:

Continue to build momentum for the long-awaited New T1, while maintaining a cadence of communication regarding project benefits and construction impacts.



Messaging Arc



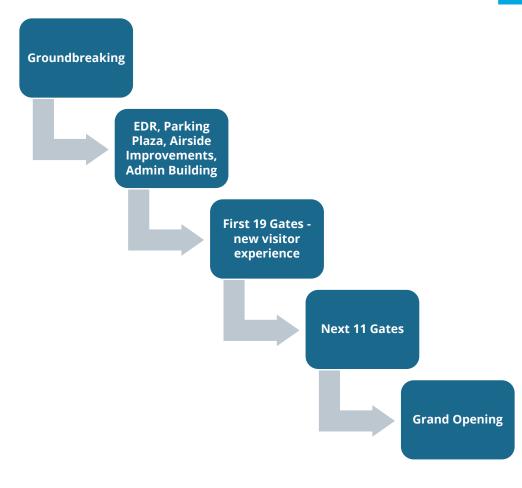
The New T1: Cleared for Takeoff Groundbreaking - Q4 2021-early 2022

The New T1: Wheels Up
Beginning of Customer Impact - 2022

The New T1: In Flight
Ongoing Project Work – 2023-24

The New T1: On Approach *Nearing Completion – 2025-26*

The New T1: Now Arriving *Project Completion – 2027-28*





"Wheels Up"



New T1 Customer Messaging Goals through 2022



Reinforce traveler and community awareness of the New T1 project.



Minimize inconveniences w/ timely updates on travel impacts.



Keep audiences updated on New T1 progress.



Provide customer with options, including parking, transit, drop off, TNC, Taxi.



Support airport revenues.





Messaging Themes



Plan Ahead & Expect Significant Delays

• July 30, 2022:

- San Diego International Airport Terminal 1 construction and detours due to parking lot flyover bridge demolition.
- Everyone coming to the airport whether flying, picking up or dropping off – should prepare for congestion and delays.
- Passengers are urged to plan ahead for their visit to SAN.

Key Supporting Messages

- Use public transit to the airport.
 - Free San Diego Flyer shuttle between the Old Town Transit Center and the airport.
- Get dropped off or use ride-share.
 - Have friends or family drop off or pick up.
- Reserve your on-site parking spot in advance.
 - Reservations can be made for the Terminal 2 Parking Plaza or valet.
 - Passengers can ride the Terminal Loop Shuttle.



Paid Media Campaign



Campaign performance Q3

- T1 awareness ads ran across a total of 19 stations
- ~1,459 radio spots
- More than 15.5 million impressions
- Paid social media and digital ads generated 35,522 clicks to NewT1.com
- Digital display CTRs continue to perform well above industry benchmarks
- Radio reached 1,139,528 million San Diego residents

















Earned Media – Headlines





FAA Commits \$110 Million to San Diego Airport's Terminal 1 Project

<u>8</u>

Expect big delays at San Diego International Airport, due to Terminal 1 construction



El aeropuerto de San Diego recibe 110 MDD de subvención para el proyecto de la Terminal 1



Airport looking for retailers, restaurants for new Terminal 1



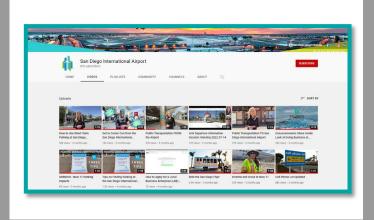
San Diego airport's Terminal 1 redo gets some help from the FAA — \$24M



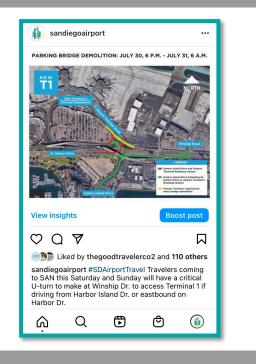
San Diego Airport Shares in Nationwide Transportation Grants Totaling \$1 Billion













Storytelling

- San Diego International Airport YouTube Channel
- Social media (Airport & Airport Authority)

Signage & Video Displays



Clear Channel



Fence Line



In Terminal

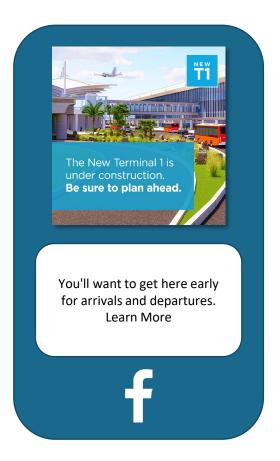


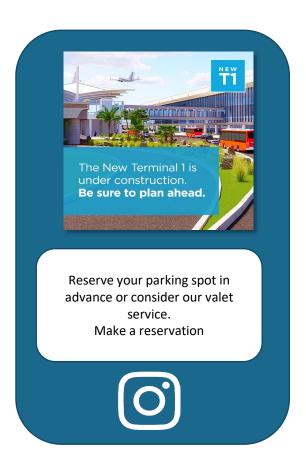


Campaign Creative



Sample Social Media:









Ongoing Outreach to Airlines



STRATEGY: Continue to partner with airlines to reach customers booking travel out of SAN

- All airlines contacted; 10 airlines actively communicating to their customers
- Impact and timelines communicated to date:
 - Reductions to parking beginning in January
 - Complete loss of T1 parking in July
 - Summer Construction Call to Action: Plan ahead and make a parking reservation
 - Updated Fall messaging to airlines: Construction will continue to impact customers traveling out of both terminals. Plan ahead.
 - Resource information: Parking reservations, short-term parking at SAN and the SD Flyer













Newsletter & Text Message Activations

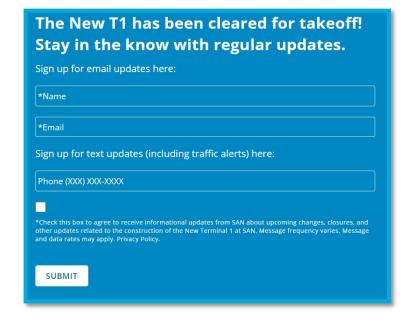




Quarterly newsletter - Sept. 27



Real-time construction alert – July 28



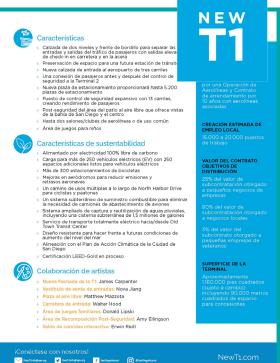
Opt-in page on newT1.com for both newsletter & text alerts











Website Fact Sheets

Community Presentations



Community Organizations

- Midway-Pacific Highway Community Planning Group
- Point Loma Rotary Club
- Clairemont Town Council
- Golden Triangle Rotary
- La Jolla Golden Triangle Rotary Club
- Society of American Military Engineers (SAME)
- Port Commissioners
- La Jolla Merchant's Association

Elected Officials

- State Senator Toni Atkins
- Supervisor Terra Lawson-Remer
- Supervisors Chair Nathan Fletcher
- Mayor Alejandra Sotelo-Solis
- Mayor Racquel Vasquez



Stakeholder Feedback



Top Community Questions:



Business opportunities



Parking



General questions about timing, new routes with construction





ITEM 4 - New T1
Concession/Small
Business Update There are no materials
for this item.