

# SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY



## **SPECIAL EXECUTIVE/FINANCE COMMITTEE and SPECIAL BOARD MEETING AGENDA**

Monday, April 6, 2015  
9:00 A.M.

San Diego International Airport  
Commuter Terminal -- Third Floor  
Board Room  
3225 N. Harbor Drive  
San Diego, CA 92101

### BOARD MEMBERS

DAVID ALVAREZ  
LAURIE BERMAN\*  
C. APRIL BOLING  
GREG COX  
JIM DESMOND  
COL. JOHN FARNAM\*  
ROBERT H. GLEASON  
LLOYD B. HUBBS  
JIM JANNEY  
ERAINA ORTEGA\*  
PAUL ROBINSON  
MARY SESSOM

\* EX OFFICIO BOARD MEMBERS

PRESIDENT/CEO  
THELLA F. BOWENS

This Agenda contains a brief general description of each item to be considered. The indication of a recommended action does not indicate what action (if any) may be taken. If comments are made to the Committee without prior notice or are not listed on the Agenda, no specific answers or responses should be expected at this meeting pursuant to State law. ***Please note that agenda items may be taken out of order.***

Staff Reports and documentation relating to each item of business on the Agenda are on file in Corporate & Information Governance and are available for public inspection.

**\*NOTE:** This Committee Meeting also is noticed as a Special Meeting of the Board to (1) foster communication among Board members in compliance with the Brown Act; and (2) preserve the advisory function of the Committee.

Board members who are not members of this Committee may attend and participate in Committee discussions. Since sometimes more than a quorum of the Board may be in attendance, to comply with the Brown Act, this Committee meeting also is noticed as a Special Meeting of the Board.

To preserve the proper function of the Committee, only members officially assigned to this Committee are entitled to vote on any item before the Committee. This Committee only has the power to review items and make recommendations to the Board. Accordingly, this Committee cannot, and will not, take any final action that is binding on the Board or the Authority, even if a quorum of the Board is present.

PLEASE COMPLETE A "REQUEST TO SPEAK" FORM PRIOR TO THE COMMENCEMENT OF THE MEETING AND SUBMIT IT TO THE AUTHORITY CLERK. ***PLEASE REVIEW THE POLICY FOR PUBLIC PARTICIPATION IN BOARD AND BOARD COMMITTEE MEETINGS (PUBLIC COMMENT) LOCATED AT THE END OF THE AGENDA.***

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## **CALL TO ORDER**

## **PLEDGE OF ALLEGIANCE**

## **ROLL CALL**

### ***Executive Committee***

Committee Members: Gleason (Chair), Hubbs, Robinson

### ***Finance Committee***

Committee Members: Alvarez, Boling, Cox (Chair), Janney, Sessom

## **NON-AGENDA PUBLIC COMMENT**

Non-Agenda Public Comment is reserved for members of the public wishing to address the Committee on matters for which another opportunity to speak **is not provided on the Agenda**, and which is within the jurisdiction of the Committee. Please submit a completed speaker slip to the Authority Clerk. ***Each individual speaker is limited to three (3) minutes. Applicants, groups and jurisdictions referring items to the Board for action are limited to five (5) minutes.***

**Note:** Persons wishing to speak on specific items should reserve their comments until the specific item is taken up by the Board.

## **NEW BUSINESS**

### **1. APPROVAL OF MINUTES:**

RECOMMENDATION: Approve the minutes of the March 9, 2015, regular meeting.

## **FINANCE COMMITTEE NEW BUSINESS**

### **2. REVIEW OF THE UNAUDITED FINANCIAL STATEMENTS FOR THE EIGHT MONTHS ENDED FEBRUARY 28, 2015:**

RECOMMENDATION: Receive the report.  
Presented by Kathy Kiefer, Senior Director, Finance & Asset Management

### **3. REVIEW OF THE AUTHORITY'S INVESTMENT REPORT AS OF FEBRUARY 28, 2015:**

RECOMMENDATION: Receive the report.  
Presented by Michael Sears, Director, Financial Management

**EXECUTIVE COMMITTEE NEW BUSINESS**

**4. PRE-APPROVAL OF TRAVEL REQUESTS AND APPROVAL OF BUSINESS AND TRAVEL EXPENSE REIMBURSEMENT REQUESTS FOR BOARD MEMBERS, THE PRESIDENT/CEO, THE CHIEF AUDITOR AND GENERAL COUNSEL:**

RECOMMENDATION: Pre-approve travel requests and approve business and travel expense reimbursement requests.

Presented by Tony R. Russell, Director, Corporate & Information Governance/  
Authority Clerk

**5. DISCUSSION REGARDING WAYFINDING SIGNAGE AT THE AIRPORT:**

Presented by: Jeffrey Woodson, Vice President, Development

**REVIEW OF FUTURE AGENDAS**

**6. REVIEW OF THE DRAFT AGENDA FOR THE APRIL 23, 2015, BOARD MEETING:**

Presented by: Thella F. Bowens, President/CEO

**7. REVIEW OF THE DRAFT AGENDA FOR THE APRIL 23, 2015, AIRPORT LAND USE COMMISSION MEETING:**

Presented by: Thella F. Bowens, President/CEO

**COMMITTEE MEMBER COMMENTS**

**ADJOURNMENT**

**Policy for Public Participation in Board, Airport Land Use Commission (ALUC), and Committee Meetings (Public Comment)**

- 1) Persons wishing to address the Board, ALUC, and Committees shall complete a "Request to Speak" form prior to the initiation of the portion of the agenda containing the item to be addressed (e.g., Public Comment and General Items). Failure to complete a form shall not preclude testimony, if permission to address the Board is granted by the Chair.
- 2) The Public Comment Section at the beginning of the agenda is limited to eighteen (18) minutes and is reserved for persons wishing to address the Board, ALUC, and Committees on any matter for which another opportunity to speak is not provided on the Agenda, and on matters that are within the jurisdiction of the Board. A second Public Comment period is reserved for general public comment later in the meeting for those who could not be heard during the first Public Comment period.
- 3) Persons wishing to speak on specific items listed on the agenda will be afforded an opportunity to speak during the presentation of individual items. Persons wishing to speak on specific items should reserve their comments until the specific item is taken up by the Board, ALUC and Committees. Public comment on specific items is limited to twenty (20) minutes – ten (10) minutes for those in favor and ten (10) minutes for those in opposition of an item. Each individual speaker will be allowed three (3) minutes, and applicants and groups will be allowed five (5) minutes.
- 4) If many persons have indicated a desire to address the Board, ALUC and Committees on the same issue, then the Chair may suggest that these persons consolidate their respective testimonies. Testimony by members of the public on any item shall be limited to **three (3) minutes per individual speaker and five (5) minutes for applicants, groups and referring jurisdictions.**
- 5) Pursuant to Authority Policy 1.33 (8), recognized groups must register with the Authority Clerk prior to the meeting.
- 6) After a public hearing or the public comment portion of the meeting has been closed, no person shall address the Board, ALUC, and Committees without first obtaining permission to do so.

**Additional Meeting Information**

**NOTE:** This information is available in alternative formats upon request. To request an Agenda in an alternative format, or to request a sign language or oral interpreter, or an Assistive Listening Device (ALD) for the meeting, please telephone the Authority Clerk's Office at

(619) 400-2400 at least three (3) working days prior to the meeting to ensure availability.

For your convenience, the agenda is also available to you on our website at [www.san.org](http://www.san.org).

**For those planning to attend the Board meeting, parking is available in the public parking lot located directly in front of the Commuter Terminal. Bring your ticket to the third floor receptionist for validation.**

**You may also reach the Commuter Terminal by using public transit via the San Diego MTS system, Route 992. For route and fare information, please call the San Diego MTS at (619) 233-3004 or 511.**

**UPCOMING MEETING SCHEDULE**

<i>Date</i>	<i>Day</i>	<i>Time</i>	<i>Meeting Type</i>	<i>Location</i>
May 11	Monday	9:00 a.m.	Regular	Board Room
June 15	Monday	9:00 a.m.	Regular	Board Room

**DRAFT  
SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY  
EXECUTIVE AND FINANCE COMMITTEE MEETING  
MINUTES  
MONDAY, MARCH 9, 2015  
SAN DIEGO INTERNATIONAL AIRPORT  
BOARD ROOM**

**CALL TO ORDER:**

Chair Gleason called the Executive and Finance Committee and Special Board meeting to order at 9:02 a.m., Monday, March 9, 2015, in the Board Room of the San Diego International Airport, Commuter Terminal, 3225 N. Harbor Drive, San Diego, CA 92101.

**PLEDGE OF ALLEGIANCE:** Board Member Desmond led the Pledge of Allegiance.

**ROLL CALL:**

***Executive Committee***

Present:            Committee Members:    Gleason, Hubbs, Robinson

                         Board Members:            Desmond

Absent:            Committee Members:    None

***Finance Committee***

Present:            Committee Members:    Alvarez, Boling, Cox

Absent:            Committee Members:    Janney, Sessom

Also Present: Thella F. Bowens, President/CEO; Amy Gonzalez, Senior Director, General Counsel; Tony R. Russell, Director, Corporate and Information Governance/Authority Clerk; Lorraine Bennett, Assistant Authority Clerk II

**NON-AGENDA PUBLIC COMMENT** - None

**NEW BUSINESS**

**1.    APPROVAL OF MINUTES:**

RECOMMENDATION: Approve the minutes of the February 9, 2015, regular meeting.

**ACTION: Moved by Board Member Robinson and seconded by Chair Gleason to approve staff's recommendation. Motion carried unanimously.**

**FINANCE COMMITTEE NEW BUSINESS**

**2. REVIEW OF THE UNAUDITED FINANCIAL STATEMENTS FOR THE SEVEN MONTHS ENDED JANUARY 31, 2015:**

Scott Brickner, Vice President, Finance & Asset Management /Treasurer, and Kathy Kiefer, Senior Director, Finance & Asset Management, provided a presentation on the Unaudited Financial Statements for the Seven Months Ended January 31, 2015, which included Enplanements, Gross Landing Weight Units, Car Rental License Fees, Parking Revenue, Food and Beverage Concessions Revenue, Retail Concessions Revenue, Total Terminal Concessions, Operating Revenues for the Month Ended January 31, 2015, Operating Expenses for the Month Ended January 31, 2015, Financial Summary for the Month Ended January 31, 2015, Non-operating Revenues and Expenses for the Month Ended January 31, 2015 (Unaudited), Operating Revenues for Seven Months Ended January 31, 2015 (Unaudited), Operating Expenses for the Seven Months Ended January 31, 2015 (Unaudited), Financial Summary for the Seven Months Ended January 31, 2015 (Unaudited), Non-operating Revenues and Expenses for the Seven Months Ended January 31, 2015 (Unaudited), Statements of Net Position (Unaudited).

**3. REVIEW OF THE AUTHORITY'S INVESTMENT REPORT AS OF JANUARY 31, 2015:**

Michael Sears, Director, Financial Management, provided a presentation on the Authority's Investment Report as of January 31, 2015, which included Total Portfolio Summary, Portfolio Composition by Security Type, Portfolio Composition by Credit Rating, Portfolio Composition by Maturity, Benchmark Comparison, Detail of Security Holdings as of January 31, 2015, Portfolio Investment Transactions, Bond Proceeds Summary, and Bond Proceeds Investment Transactions.

**ACTION: Moved by Board Member Boling and seconded by Board Member Alvarez to approve staff's recommendation for Items 2 and 3. Motion carried unanimously, noting Board Members Janney and Sessom as ABSENT.**

**EXECUTIVE COMMITTEE NEW BUSINESS**

**4. PRE-APPROVAL OF TRAVEL REQUESTS AND APPROVAL OF BUSINESS AND TRAVEL EXPENSE REIMBURSEMENT REQUESTS FOR BOARD MEMBERS, THE PRESIDENT/CEO, THE CHIEF AUDITOR AND GENERAL COUNSEL:**

Presented by Tony R. Russell, Director, Corporate & Information Governance/ Authority Clerk

**ACTION: Moved by Board Member Hubbs and seconded by Board Member Robinson to approve staff's recommendation. Motion carried unanimously.**

**REVIEW OF FUTURE AGENDAS**

**5. REVIEW OF THE DRAFT AGENDA FOR THE MARCH 19, 2015, BOARD MEETING:**

Thella F. Bowens, President/CEO provided an overview of the draft agenda for the March 19, 2015 Board Meeting

**6. REVIEW OF THE DRAFT AGENDA FOR THE MARCH 19, 2015, AIRPORT LAND USE COMMISSION MEETING:**

Thella F. Bowens, President/CEO provided an overview of the draft agenda for the February 19, 2015 ALUC Meeting.

**ACTION: Moved by Board Member Robinson and seconded by Board Member Hubbs to approve Items 5 and 6. Motion carried unanimously.**

**COMMITTEE MEMBER COMMENTS:** None.

**ADJOURNMENT**

The meeting was adjourned at 9:28 a.m. The next meeting of the Executive and Finance Committee will be held on Monday, April 13, 2015, at 9:00 a.m. in the Board Room at the San Diego International Airport, Commuter Terminal, 3225 N. Harbor Drive, San Diego, CA 92101.

APPROVED BY A MOTION OF THE EXECUTIVE COMMITTEE OF THE SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY THIS 6<sup>th</sup> DAY OF APRIL, 2015.

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TONY R. RUSSELL  
DIRECTOR, CORPORATE &  
INFORMATION GOVERNANCE/  
AUTHORITY CLERK

APPROVED AS TO FORM:

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BRETON K. LOBNER  
GENERAL COUNSEL

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY**  
**Statements of Net Position**  
**as of February 28, 2015**  
**(Unaudited)**

**ASSETS**

	February	
	2015	2014
<b>Current assets:</b>		
Cash and investments <sup>(1)</sup>	\$ 82,614,356	\$ 90,997,354
Tenant lease receivable, net of allowance of 2015: (\$55,857) and 2014: (\$49,240)	7,817,785	8,617,269
Grants receivable	3,608,289	4,090,891
Notes receivable-current portion	1,528,512	1,446,896
Prepaid expenses and other current assets	7,607,587	6,920,330
<b>Total current assets</b>	<b>103,176,529</b>	<b>112,072,739</b>
<b>Cash designated for capital projects and other <sup>(1)</sup></b>	<b>16,779,169</b>	<b>15,692,152</b>
<b>Restricted assets:</b>		
Cash and investments:		
Bonds reserve <sup>(1)</sup>	56,518,459	54,964,747
Passenger facility charges and interest unapplied <sup>(1)</sup>	59,646,760	54,541,409
Customer facility charges and interest unapplied <sup>(1)</sup>	41,761,617	38,672,483
Commercial paper reserve <sup>(1)</sup>	-	54,557
SBD Bond Guarantee <sup>(1)</sup>	4,000,000	4,000,000
Bond proceeds held by trustee <sup>(1)</sup>	334,286,403	550,449,831
Commercial paper interest held by trustee <sup>(1)</sup>	-	12,906
Passenger facility charges receivable	4,202,970	4,431,867
Customer facility charges receivable	2,480,260	3,060,592
OCIP insurance reserve	4,683,296	5,108,468
<b>Total restricted assets</b>	<b>507,579,765</b>	<b>715,296,860</b>
<b>Noncurrent assets:</b>		
<b>Capital assets:</b>		
Land and land improvements	71,081,846	71,314,778
Runways, roads and parking lots	570,133,534	535,975,342
Buildings and structures	1,042,820,643	714,711,540
Machinery and equipment	14,293,022	13,669,022
Vehicles	5,520,387	5,582,383
Office furniture and equipment	32,511,826	32,047,576
Works of art	2,628,973	2,467,934
Construction-in-progress	395,416,503	510,377,488
<b>Total capital assets</b>	<b>2,134,406,734</b>	<b>1,886,146,063</b>
Less accumulated depreciation	(710,336,415)	(620,702,930)
<b>Total capital assets, net</b>	<b>1,424,070,319</b>	<b>1,265,443,133</b>
<b>Other assets:</b>		
Notes receivable - long-term portion	37,346,758	38,929,107
Investments-long-term portion <sup>(1)</sup>	87,768,181	68,455,464
Net pension asset	6,518,235	6,277,267
Security deposit	500,367	500,367
<b>Total other assets</b>	<b>132,133,541</b>	<b>114,162,205</b>
<b>Total noncurrent assets</b>	<b>1,556,203,860</b>	<b>1,379,605,338</b>
<b>Total assets</b>	<b>\$ 2,183,739,323</b>	<b>\$ 2,222,667,089</b>

<sup>(1)</sup> Total cash and investments, \$683,374,945 for 2015 and \$877,840,903 for 2014

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY**  
**Statements of Net Position**  
**as of February 28, 2015**  
**(Unaudited)**

**LIABILITIES AND NET POSITION**

	February	
	2015	2014
<b>Current liabilities:</b>		
Accounts payable and accrued liabilities	\$ 54,496,796	\$ 73,064,266
Deposits and other current liabilities	5,101,365	4,502,079
<b>Total current liabilities</b>	<b>59,598,161</b>	<b>77,566,346</b>
<b>Current liabilities - payable from restricted assets:</b>		
Current portion of long-term debt	10,695,000	11,870,000
Accrued interest on bonds and commercial paper	11,050,185	8,871,977
<b>Total liabilities payable from restricted assets</b>	<b>21,745,185</b>	<b>20,741,977</b>
<b>Long-term liabilities:</b>		
Revolving line of credit and commercial paper payable	44,884,000	42,913,079
Other long-term liabilities	13,437,406	10,172,091
Long term debt - bonds net of amortized premium	1,308,521,622	1,323,574,485
<b>Total long-term liabilities</b>	<b>1,366,843,028</b>	<b>1,376,659,655</b>
<b>Total liabilities</b>	<b>1,448,186,374</b>	<b>1,474,967,978</b>
<b>Net Position:</b>		
Invested in capital assets, net of related debt	385,918,074	429,498,435
Other restricted	173,306,279	164,851,219
Unrestricted:		
Designated	22,469,458	21,969,419
Undesignated	153,859,138	131,380,039
<b>Net position</b>	<b>735,552,949</b>	<b>747,699,112</b>
<b>Total liabilities and net position</b>	<b>\$ 2,183,739,323</b>	<b>\$ 2,222,667,089</b>

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY**  
**Statements of Revenues, Expenses, and Changes in Net Position**  
**For the Month Ended February 28, 2015**  
**(Unaudited)**

	Budget	Actual	Variance Favorable (Unfavorable)	%	Prior Year
				Change	
<b>Operating revenues:</b>					
Aviation revenue:					
Landing fees	\$ 1,719,698	\$ 1,685,917	\$ (33,781)	(2)%	\$ 1,603,094
Aircraft parking Fees	230,674	208,912	(21,762)	(9)%	209,268
Building rentals	4,157,391	4,193,477	36,086	1%	3,712,868
Security surcharge	2,210,825	2,210,825	-	0%	2,080,788
CUPPS Support Charges	93,750	93,750	-	0%	93,075
Other aviation revenue	130,287	130,672	385	0%	133,543
Terminal rent non-airline	125,493	102,767	(22,726)	(18)%	92,976
Terminal concessions	1,462,514	1,491,928	29,414	2%	1,545,723
Rental car license fees	1,839,465	2,140,073	300,608	16%	1,902,689
License fees other	305,402	312,626	7,224	2%	342,003
Parking revenue	2,830,759	2,860,957	30,198	1%	2,552,066
Ground transportation permits and citations	149,768	173,624	23,856	16%	137,981
Ground rentals	967,723	1,046,765	79,042	8%	686,327
Grant reimbursements	22,400	22,400	-	0%	22,400
Other operating revenue	39,145	53,534	14,389	37%	96,429
<b>Total operating revenues</b>	<b>16,285,294</b>	<b>16,728,227</b>	<b>442,933</b>	<b>3%</b>	<b>15,211,230</b>
<b>Operating expenses:</b>					
Salaries and benefits	4,069,660	3,662,004	407,656	10%	2,966,643
Contractual services	2,813,699	2,274,677	539,022	19%	2,407,186
Safety and security	1,995,730	1,792,466	203,264	10%	1,966,833
Space rental	868,570	867,545	1,025	0%	865,883
Utilities	801,024	342,403	458,621	57%	579,732
Maintenance	1,269,253	1,299,825	(30,572)	(2)%	977,931
Equipment and systems	24,040	22,951	1,089	5%	22,068
Materials and supplies	39,393	17,657	21,736	55%	44,041
Insurance	89,285	88,586	699	1%	82,255
Employee development and support	110,664	109,761	903	1%	99,853
Business development	225,847	193,878	31,969	14%	118,851
Equipment rentals and repairs	320,431	487,243	(166,812)	(52)%	180,965
<b>Total operating expenses</b>	<b>12,627,596</b>	<b>11,158,996</b>	<b>1,468,600</b>	<b>12%</b>	<b>10,312,241</b>
Depreciation	6,677,181	6,677,181	-	-	4,835,770
<b>Operating income (loss)</b>	<b>(3,019,483)</b>	<b>(1,107,950)</b>	<b>1,911,533</b>	<b>63%</b>	<b>63,219</b>
<b>Nonoperating revenue (expenses):</b>					
Passenger facility charges	3,737,246	4,935,403	1,198,157	32%	4,293,752
Customer facility charges (Rental Car Center)	2,444,848	2,548,267	103,419	4%	2,298,084
Quieter Home Program	(429,546)	(305,733)	123,813	29%	(250,619)
Interest income	372,878	508,123	135,245	36%	271,295
BAB interest rebate	386,351	385,851	(500)	-	386,351
Interest expense	(4,296,705)	(4,906,190)	(609,485)	(14)%	(6,278,044)
Bond amortization cost	359,942	359,942	-	0%	364,270
Other nonoperating income (expenses)	(833)	(455,075)	(454,242)	-	224,905
<b>Nonoperating revenue, net</b>	<b>2,574,181</b>	<b>3,070,588</b>	<b>496,407</b>	<b>19%</b>	<b>1,309,994</b>
<b>Change in net position before capital grant contribution</b>	<b>(445,302)</b>	<b>1,962,638</b>	<b>2,407,940</b>	<b>(541)%</b>	<b>1,373,213</b>
Capital grant contributions	725,310	27,169	(698,141)	(96)%	1,080,380
<b>Change in net position</b>	<b>\$ 280,008</b>	<b>\$ 1,989,807</b>	<b>\$ 1,709,799</b>	<b>611%</b>	<b>\$ 2,453,593</b>

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY**  
**Statements of Revenues, Expenses, and Changes in Net Position**  
**For the Eight Months Ended February 28, 2015 and 2014**  
**(Unaudited)**

	Budget	Actual	Variance Favorable (Unfavorable)	%	Prior Year
				Change	
<b>Operating revenues:</b>					
Aviation revenue:					
Landing fees	\$ 15,632,526	\$ 15,636,112	\$ 3,586	0%	\$ 14,360,878
Aircraft parking fees	1,845,392	1,819,274	(26,118)	(1)%	1,674,153
Building rentals	33,303,092	33,606,221	303,129	1%	30,246,590
Security surcharge	17,686,600	17,686,624	24	0%	16,646,292
CUPPS Support Charges	749,996	751,780	1,784	0%	744,588
Other aviation revenue	1,058,332	1,052,589	(5,743)	(1)%	1,056,227
Terminal rent non-airline	998,613	819,839	(178,774)	(18)%	720,537
Terminal concessions	13,118,830	14,092,882	974,052	7%	12,314,456
Rental car license fees	16,296,934	16,817,652	520,718	3%	16,078,966
License fees other	2,768,322	2,916,912	148,590	5%	2,593,270
Parking revenue	25,994,535	25,572,513	(422,022)	(2)%	23,971,500
Ground transportation permits and citations	2,137,228	2,120,728	(16,500)	(1)%	1,778,227
Ground rentals	7,470,955	7,562,428	91,473	1%	5,645,113
Grant reimbursements	194,400	194,330	(70)	(0)%	270,785
Other operating revenue	313,162	464,123	150,961	48%	932,631
<b>Total operating revenues</b>	<b>139,568,917</b>	<b>141,114,007</b>	<b>1,545,090</b>	<b>1%</b>	<b>129,034,213</b>
<b>Operating expenses:</b>					
Salaries and benefits	33,574,246	30,635,850	2,938,396	9%	25,902,041
Contractual services	22,265,869	19,635,618	2,630,251	12%	20,267,904
Safety and security	16,339,653	15,843,245	496,408	3%	16,197,524
Space rental	6,976,014	6,957,009	19,005	0%	6,920,062
Utilities	6,409,070	7,162,309	(753,239)	(12)%	5,436,854
Maintenance	10,759,792	8,637,945	2,121,847	20%	8,101,831
Equipment and systems	325,008	138,326	186,682	57%	159,709
Materials and supplies	277,602	252,793	24,809	9%	231,678
Insurance	714,281	708,690	5,591	1%	658,412
Employee development and support	803,402	562,607	240,795	30%	676,373
Business development	1,823,751	1,672,631	151,120	8%	1,541,414
Equipment rentals and repairs	2,467,351	1,516,967	950,384	39%	1,749,539
<b>Total operating expenses</b>	<b>102,736,039</b>	<b>93,723,990</b>	<b>9,012,049</b>	<b>9%</b>	<b>87,843,341</b>
Depreciation	53,501,218	53,501,217	1	0%	39,007,769
<b>Operating income (loss)</b>	<b>(16,668,340)</b>	<b>(6,111,200)</b>	<b>10,557,140</b>	<b>63%</b>	<b>2,183,103</b>
<b>Nonoperating revenue (expenses):</b>					
Passenger facility charges	23,205,367	24,613,077	1,407,710	6%	22,701,768
Customer facility charges (Rental Car Center)	19,673,078	20,661,915	988,837	5%	16,703,860
Quieter Home Program	(2,268,986)	(1,817,612)	451,374	20%	(1,418,375)
Interest income	3,186,916	3,894,796	707,880	22%	3,120,784
BAB Interest rebate	3,090,810	3,087,312	(3,498)	0%	3,090,810
Interest expense	(34,773,808)	(41,643,018)	(6,869,210)	(20)%	(33,144,330)
Bond amortization	2,895,969	2,895,969	-	0%	2,930,968
Other nonoperating income (expenses)	(6,667)	(7,798)	(1,131)	-	2,152,537
<b>Nonoperating revenue, net</b>	<b>15,002,679</b>	<b>11,684,641</b>	<b>(3,318,038)</b>	<b>(22)%</b>	<b>16,138,022</b>
<b>Change in net position before capital grant contributions</b>	<b>(1,665,661)</b>	<b>5,573,441</b>	<b>7,239,102</b>	<b>(435)%</b>	<b>18,321,125</b>
Capital grant contributions	6,885,440	2,963,084	(3,922,356)	(57)%	2,314,618
<b>Change in net position</b>	<b>\$ 5,219,779</b>	<b>\$ 8,536,525</b>	<b>\$ 3,316,746</b>	<b>64%</b>	<b>\$ 20,635,743</b>



**San Diego County Regional Airport Authority**  
**Authority Detail Income Statement - Supplemental Schedule**  
 For the eight months ended February 28, 2015  
 (Unaudited)

Print Date: 3/24/2015  
 Print Time: 10:46:46AM  
 Report ID: GL0012

	Month to Date			Year to Date		
	Budget	Actual	Variance Favorable (Unfavorable)	Budget	Actual	Variance Favorable (Unfavorable)
			Percent			Percent
<b>Landing Fees</b>						
41112 - Landing Fees - Signatory	\$1,727,573	\$1,703,933	\$(23,641) (1)	\$15,788,408	\$15,864,059	\$75,651 0
41113 - Landing Fee Rebate	(7,875)	(18,016)	(10,141) (129)	(155,882)	(227,947)	(72,065) (46)
<b>Total Landing Fees</b>	<b>1,719,698</b>	<b>1,685,917</b>	<b>(33,782) (2)</b>	<b>15,632,526</b>	<b>15,636,112</b>	<b>3,586 0</b>
<b>Aircraft Parking Fees</b>						
41150 - Terminal Aircraft Parking	178,446	191,503	13,056 7	1,427,569	1,523,316	95,747 7
41155 - Remote Aircraft Parking	52,228	17,409	(34,819) (67)	417,823	295,958	(121,865) (29)
<b>Total Aircraft Parking Fees</b>	<b>230,674</b>	<b>208,912</b>	<b>(21,762) (9)</b>	<b>1,845,392</b>	<b>1,819,274</b>	<b>(26,118) (1)</b>
<b>Building and Other Rents</b>						
41210 - Terminal Rent	4,104,098	4,131,534	27,436 1	32,815,558	33,139,011	323,454 1
41215 - Federal Inspection Services	53,292	61,943	8,650 16	487,534	467,210	(20,324) (4)
<b>Total Building and Other Rents</b>	<b>4,157,390</b>	<b>4,193,477</b>	<b>36,086 1</b>	<b>33,303,091</b>	<b>33,606,221</b>	<b>303,130 1</b>
<b>Security Surcharge</b>						
41310 - Airside Security Charges	548,033	548,031	(2) 0	4,384,267	4,384,272	5 0
41320 - Terminal Security Charge	1,662,792	1,662,794	2 0	13,302,333	13,302,352	19 0
<b>Total Security Surcharge</b>	<b>2,210,825</b>	<b>2,210,825</b>	<b>0 0</b>	<b>17,686,600</b>	<b>17,686,624</b>	<b>24 0</b>
<b>CUPPS Support Charges</b>						
41400 - CUPPS Support Charges	93,750	93,750	1 0	749,996	751,780	1,784 0
<b>Total CUPPS Support Charges</b>	<b>93,750</b>	<b>93,750</b>	<b>1 0</b>	<b>749,996</b>	<b>751,780</b>	<b>1,784 0</b>
<b>Other Aviation Revenue</b>						
43100 - Fuel Franchise Fees	11,336	11,721	385 3	106,724	100,981	(5,743) (5)
43105 - New Capital Recovery	118,951	118,951	0 0	951,608	951,608	0 0
<b>Total Other Aviation Revenue</b>	<b>130,287</b>	<b>130,672</b>	<b>385 0</b>	<b>1,058,332</b>	<b>1,052,589</b>	<b>(5,743) (1)</b>
<b>Non-Airline Terminal Rents</b>						
45010 - Terminal Rent - Non-Airline	125,493	102,767	(22,727) (18)	998,613	819,839	(178,774) (18)
<b>Total Non-Airline Terminal Rents</b>	<b>125,493</b>	<b>102,767</b>	<b>(22,727) (18)</b>	<b>998,613</b>	<b>819,839</b>	<b>(178,774) (18)</b>

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Print Date: 3/24/2015  
 Print Time: 10:46:46AM  
 Report ID: GL0012

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			Favorable (Unfavorable)	Percent			Favorable (Unfavorable)	Percent					
<b>Concession Revenue</b>													
45111 - Term Concessions-Food & Bev	\$531,103	\$640,564	\$109,461	21	\$5,054,127	\$5,595,513	\$541,387	11	\$5,006,231				
45112 - Terminal Concessions - Retail	361,543	418,511	56,969	16	3,500,289	3,774,890	274,602	8	3,340,884				
45113 - Term Concessions - Other	235,455	212,121	(23,334)	(10)	1,895,034	2,150,011	254,978	13	1,890,029				
45114 - Term Concessions Space Rents	63,438	80,709	17,271	27	507,500	623,114	115,614	23	507,201				
45115 - Term Concessions Cost Recovery	115,846	98,823	(17,023)	(15)	887,774	628,187	(259,587)	(29)	437,694				
45116 - Rec Distr Center Cost Recovery	125,091	4,740	(120,351)	(96)	985,988	993,659	7,671	1	960,823				
45117 - Concessions Marketing Program	30,038	36,460	6,422	21	288,118	327,508	39,390	14	171,594				
45120 - Rental car license fees	1,839,465	2,140,073	300,609	16	16,296,934	16,817,652	520,718	3	16,078,966				
45130 - License Fees - Other	305,402	312,626	7,224	2	2,768,322	2,916,912	148,589	5	2,593,270				
<b>Total Concession Revenue</b>	<b>3,607,380</b>	<b>3,944,627</b>	<b>337,247</b>	<b>9</b>	<b>32,184,085</b>	<b>33,827,446</b>	<b>1,643,361</b>	<b>5</b>	<b>30,986,691</b>				
<b>Parking and Ground Transportat</b>													
45210 - Parking	2,830,759	2,860,957	30,198	1	25,994,535	25,572,513	(422,023)	(2)	23,971,500				
45220 - AVI fees	144,922	149,781	4,859	3	1,194,712	1,144,708	(50,004)	(4)	1,069,265				
45240 - Ground Transportation Pe	2,634	11,436	8,801	334	913,967	887,975	(25,992)	(3)	653,457				
45250 - Citations	2,212	12,407	10,195	461	28,549	88,045	59,496	208	55,505				
<b>Total Parking and Ground Transportat</b>	<b>2,980,527</b>	<b>3,034,580</b>	<b>54,054</b>	<b>2</b>	<b>28,131,763</b>	<b>27,693,241</b>	<b>(438,522)</b>	<b>(2)</b>	<b>25,749,727</b>				
<b>Ground Rentals</b>													
45310 - Ground Rental - Fixed	966,890	1,037,879	70,989	7	7,464,288	7,553,399	89,111	1	5,167,019				
45320 - Ground Rental - Percenta	833	8,887	8,054	966	6,667	9,029	2,363	35	478,094				
<b>Total Ground Rentals</b>	<b>967,723</b>	<b>1,046,767</b>	<b>79,043</b>	<b>8</b>	<b>7,470,954</b>	<b>7,562,428</b>	<b>91,474</b>	<b>1</b>	<b>5,645,113</b>				
<b>Grant Reimbursements</b>													
45410 - TSA Reimbursements	22,400	22,400	0	0	194,400	194,330	(70)	0	270,785				
<b>Total Grant Reimbursements</b>	<b>22,400</b>	<b>22,400</b>	<b>0</b>	<b>0</b>	<b>194,400</b>	<b>194,330</b>	<b>(70)</b>	<b>0</b>	<b>270,785</b>				
<b>Other Operating Revenue</b>													
45510 - Finger Printing Fee	4,692	8,311	3,619	77	37,533	61,328	23,795	63	78,181				
45520 - Utilities Reimbursements	18,437	14,686	(3,751)	(20)	147,496	117,491	(30,005)	(20)	117,491				
45530 - Miscellaneous Other Reve	5,467	7,995	2,528	46	43,733	85,434	41,700	95	554,362				
45540 - Service Charges	6,417	14,919	8,503	133	51,333	166,186	114,853	224	143,635				
45570 - FBO Landing Fees	3,633	5,622	1,989	55	29,067	17,684	(11,382)	(39)	22,962				
45580 - Equipment Rental	500	2,000	1,500	300	4,000	16,000	12,000	300	16,000				
<b>Total Other Operating Revenue</b>	<b>39,145</b>	<b>53,534</b>	<b>14,388</b>	<b>37</b>	<b>313,163</b>	<b>464,123</b>	<b>150,960</b>	<b>48</b>	<b>932,631</b>				

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Print Date: 3/24/2015  
 Print Time: 10:46:46AM  
 Report ID: GL0012

For the eight months ended February 28, 2015  
 (Unaudited)

	Month to Date				Year to Date					
	Budget	Actual	Variance		Budget	Actual	Variance			
			Favorable (Unfavorable)	Percent			Favorable (Unfavorable)	Percent		
<b>Total Operating Revenue</b>	16,285,293	16,728,227	442,934	3	15,211,230	139,568,915	141,114,009	1,545,093	1	129,034,213
<b>Personnel Expenses</b>										
<b>Salaries</b>										
51110 - Salaries & Wages	\$2,477,299	\$2,051,077	\$426,222	17	\$1,995,660	\$20,785,042	\$16,482,174	\$4,302,868	21	\$15,964,979
51210 - Paid Time Off	0	135,450	(135,450)	0	118,234	0	1,675,990	(1,675,990)	0	1,687,981
51220 - Holiday Pay	0	50,745	(50,745)	0	49,554	0	604,011	(604,011)	0	595,961
51240 - Other Leave With Pay	0	9,070	(9,070)	0	11,529	0	67,923	(67,923)	0	57,497
51250 - Special Pay	0	27,233	(27,233)	0	68,826	0	560,690	(560,690)	0	782,268
<b>Total Salaries</b>	<b>2,477,299</b>	<b>2,273,573</b>	<b>203,726</b>	<b>8</b>	<b>2,243,803</b>	<b>20,785,042</b>	<b>19,390,788</b>	<b>1,394,254</b>	<b>7</b>	<b>19,088,687</b>
52110 - Overtime	63,667	64,334	(667)	(1)	60,937	565,832	561,599	4,233	1	683,403
<b>Benefits</b>										
54110 - FICA Tax	192,766	172,735	20,031	10	171,299	1,528,212	1,395,227	132,985	9	1,370,362
54120 - Unemployment Insurance-S	0	0	0	0	11,543	0	12,869	(12,869)	0	34,755
54130 - Workers Compensation Ins	23,745	16,771	6,974	29	18,982	199,398	141,919	57,479	29	158,034
54135 - Workers Comp Incident Expense	0	1,717	(1,717)	0	9,842	0	26,153	(26,153)	0	37,047
54210 - Medical Insurance	388,173	303,573	84,600	22	313,161	3,017,204	2,628,250	388,955	13	2,532,533
54220 - Dental Insurance	28,579	24,753	3,826	13	23,960	216,421	195,724	20,697	10	194,277
54230 - Vision Insurance	3,280	3,004	276	8	2,932	26,212	23,852	2,360	9	23,424
54240 - Life Insurance	6,412	7,504	(1,092)	(17)	7,560	51,296	60,918	(9,622)	(19)	60,859
54250 - Short Term Disability	9,101	9,002	99	1	8,683	72,709	72,043	666	1	69,613
54310 - Retirement	554,928	517,651	37,276	7	398,275	4,697,061	3,896,000	801,060	17	3,366,971
54312 - GABS 68 - Non-funded Retirement	633,333	304,763	328,570	52	0	5,066,667	4,080,952	985,715	19	0
54315 - Retiree	208,512	245,208	(36,696)	(18)	110,733	1,668,098	1,948,039	(279,941)	(17)	1,587,842
54320 - Amortization of Retireme	0	50,192	(50,192)	0	46,359	0	401,540	(401,540)	0	370,875
54410 - Taxable Benefits	0	0	0	0	5,446	0	17,674	(17,674)	0	17,676
54430 - Accrued Vacation	0	113,655	(113,655)	0	26,889	0	(67,086)	67,086	0	(142,438)
<b>Total Benefits</b>	<b>2,048,828</b>	<b>1,770,528</b>	<b>278,300</b>	<b>14</b>	<b>1,155,664</b>	<b>16,543,278</b>	<b>14,834,074</b>	<b>1,709,204</b>	<b>10</b>	<b>9,681,829</b>
<b>Cap Labor/Burden/OH Recharge</b>										
54510 - Capitalized Labor Recha	(468,470)	(142,193)	(326,277)	(70)	(125,957)	(3,890,369)	(1,205,254)	(2,685,115)	(69)	(899,683)
54515 - Capitalized Burden Rech	0	(59,615)	59,615	0	(51,396)	0	(480,285)	480,285	0	(355,267)
<b>Total Cap Labor/Burden/OH Recharge</b>	<b>(468,470)</b>	<b>(201,807)</b>	<b>(266,662)</b>	<b>(57)</b>	<b>(177,354)</b>	<b>(3,890,369)</b>	<b>(1,685,538)</b>	<b>(2,204,831)</b>	<b>(57)</b>	<b>(1,254,950)</b>

**San Diego County Regional Airport Authority**  
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Print Date: 3/24/2015  
 Print Time: 10:46:46AM  
 Report ID: GL0012

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	Budget	Actual	Variance		Budget	Actual	Variance		
			Favorable (Unfavorable)	Percent			Favorable (Unfavorable)	Percent	
<b>QHP Labor/Burden/OH Recharge</b>									
54520 - QHP Labor Recharge	\$ (51,663)	\$ (33,279)	\$ (18,384)	(36)	\$ (429,537)	\$ (241,635)	\$ (187,902)	(44)	\$ (224,676)
54525 - QHP Burden Recharge	0	(15,488)	15,488	0	0	(107,859)	107,859	0	(94,541)
54526 - QHP OH Contra Acct	0	(18,354)	18,354	0	0	(177,231)	177,231	0	(130,616)
<b>Total QHP Labor/Burden/OH Recharge</b>	<b>(51,663)</b>	<b>(67,121)</b>	<b>15,458</b>	<b>30</b>	<b>(429,537)</b>	<b>(526,725)</b>	<b>97,188</b>	<b>23</b>	<b>(449,832)</b>
<b>MM&amp;JS Labor/Burden/OH Recharge</b>									
54530 - MM & JS Labor Recharge	0	45	(45)	0	0	238	(238)	0	(394)
54531 - Joint Studies - Labor	0	(21)	21	0	0	67	(67)	0	402
54535 - MM & JS Burden Recharge	0	0	0	0	0	(32)	32	0	(194)
54536 - Maintenance-Burden	0	(10)	10	0	0	22	(22)	0	194
54599 - OH Contra	0	(177,519)	177,519	0	0	(1,938,642)	1,938,642	0	(1,847,103)
<b>Total MM&amp;JS Labor/Burden/OH Recharge</b>	<b>0</b>	<b>(177,505)</b>	<b>177,505</b>	<b>0</b>	<b>0</b>	<b>(1,938,348)</b>	<b>1,938,348</b>	<b>0</b>	<b>(1,847,094)</b>
<b>Total Personnel Expenses</b>	<b>4,069,662</b>	<b>3,662,002</b>	<b>407,660</b>	<b>10</b>	<b>33,574,246</b>	<b>30,635,850</b>	<b>2,938,396</b>	<b>9</b>	<b>25,902,043</b>
<b>Non-Personnel Expenses</b>									
<b>Contract Services</b>									
61100 - Temporary Staffing	9,894	36,657	(26,764)	(271)	91,765	288,052	(196,287)	(214)	257,146
61110 - Auditing Services	0	0	0	0	160,000	125,000	35,000	22	211,346
61120 - Legal Services	99,167	69,500	29,667	30	793,333	295,138	498,196	63	290,439
61130 - Services - Professional	798,113	431,210	366,903	46	6,261,018	4,801,629	1,459,389	23	5,301,008
61150 - Outside Sys - Other	273,019	271,661	1,358	0	2,234,103	1,800,361	433,742	19	2,022,539
61160 - Services - Custodial	1,619,638	1,532,457	87,180	5	12,644,701	12,434,291	210,409	2	12,318,831
61190 - Receiving & Dist Cntr Services	131,012	130,292	721	1	1,032,579	1,031,421	1,158	0	1,011,127
61990 - OH Contra	0	(197,099)	197,099	0	0	(1,140,274)	1,140,274	0	(1,144,532)
61998 - Capital Proj OH Alloc Co	(117,144)	0	(117,144)	(100)	(951,630)	0	(951,630)	(100)	0
<b>Total Contract Services</b>	<b>2,813,699</b>	<b>2,274,678</b>	<b>539,020</b>	<b>19</b>	<b>22,265,868</b>	<b>19,635,618</b>	<b>2,630,250</b>	<b>12</b>	<b>20,267,903</b>
<b>Safety and Security</b>									
61170 - Services - Fire, Police,	466,752	448,515	18,237	4	3,734,020	3,616,361	117,659	3	3,921,830
61180 - Services - SDUPD-Harbor	1,320,978	1,123,734	197,245	15	10,937,633	10,416,613	521,020	5	10,654,798
61185 - Guard Services	208,000	220,216	(12,216)	(6)	1,668,000	1,810,271	(142,271)	(9)	1,620,896
<b>Total Safety and Security</b>	<b>1,995,730</b>	<b>1,792,465</b>	<b>203,265</b>	<b>10</b>	<b>16,339,653</b>	<b>15,843,245</b>	<b>496,407</b>	<b>3</b>	<b>16,197,525</b>

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 Print Time: 10:46:46AM  
 Report ID: GL0012

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			Favorable (Unfavorable)	Percent			Favorable (Unfavorable)	Percent			
<b>Space Rental</b>											
62100 - Rent	\$868,570	\$867,545	\$1,025	0	\$6,976,014	\$6,957,009	\$19,005	0	\$19,005	0	\$6,920,062
<b>Total Space Rental</b>	<b>868,570</b>	<b>867,545</b>	<b>1,025</b>	<b>0</b>	<b>6,976,014</b>	<b>6,957,009</b>	<b>19,005</b>	<b>0</b>	<b>19,005</b>	<b>0</b>	<b>6,920,062</b>
<b>Utilities</b>											
63100 - Telephone & Other Commun	40,685	31,359	9,326	23	324,355	257,196	67,159	21	67,159	21	230,439
63110 - Utilities - Gas & Electr	699,601	253,774	445,827	64	5,546,375	6,337,630	(791,255)	(14)	(791,255)	(14)	4,728,322
63120 - Utilities - Water	60,738	57,271	3,467	6	538,340	567,483	(29,143)	(5)	(29,143)	(5)	478,093
<b>Total Utilities</b>	<b>801,024</b>	<b>342,404</b>	<b>458,620</b>	<b>57</b>	<b>6,409,070</b>	<b>7,162,308</b>	<b>(753,239)</b>	<b>(12)</b>	<b>(753,239)</b>	<b>(12)</b>	<b>5,436,854</b>
<b>Maintenance</b>											
64100 - Facilities Supplies	80,075	56,233	23,842	30	662,810	522,107	140,703	21	140,703	21	393,733
64110 - Maintenance - Annual R	1,051,845	542,575	509,270	48	8,894,315	6,218,807	2,675,508	30	2,675,508	30	6,815,693
64122 - Contractor Labor	0	0	0	0	0	81	(81)	0	(81)	0	26
64123 - Contractor Burden	0	0	0	0	0	102	(102)	0	(102)	0	33
64124 - Maintenance-Overhead	0	80	(80)	0	0	512	(512)	0	(512)	0	1,177
64125 - Major Maintenance - Mat	92,333	706,057	(613,724)	(665)	832,667	1,600,330	(767,663)	(92)	(767,663)	(92)	573,052
64127 - Contract Overhead (co	0	0	0	0	0	91	(91)	0	(91)	0	29
64130 - Remediation	0	9,094	(9,094)	0	0	9,094	(9,094)	0	(9,094)	0	0
64140 - Refuse & Hazardous Waste	45,000	(14,213)	59,213	132	370,000	286,821	83,179	22	83,179	22	318,088
<b>Total Maintenance</b>	<b>1,269,253</b>	<b>1,299,825</b>	<b>(30,572)</b>	<b>(2)</b>	<b>10,759,792</b>	<b>8,637,944</b>	<b>2,121,848</b>	<b>20</b>	<b>2,121,848</b>	<b>20</b>	<b>8,101,831</b>
<b>Equipment and Systems</b>											
65100 - Equipment & Systems	25,917	22,968	2,949	11	341,435	139,070	202,364	59	202,364	59	166,234
65101 - OH Contra	(1,877)	(17)	(1,860)	(99)	(16,427)	(744)	(15,683)	(95)	(15,683)	(95)	(6,525)
<b>Total Equipment and Systems</b>	<b>24,040</b>	<b>22,951</b>	<b>1,089</b>	<b>5</b>	<b>325,008</b>	<b>138,326</b>	<b>186,682</b>	<b>57</b>	<b>186,682</b>	<b>57</b>	<b>159,709</b>
<b>Materials and Supplies</b>											
65110 - Office & Operating Suppl	32,620	11,526	21,093	65	244,637	237,073	7,565	3	7,565	3	209,247
65120 - Safety Equipment & Suppl	8,158	7,326	832	10	55,063	31,651	23,412	43	23,412	43	23,029
65130 - Tools - Small	2,450	543	1,907	78	12,800	6,769	6,031	47	6,031	47	11,363
65199 - OH Contra	(3,836)	(1,738)	(2,098)	(55)	(34,898)	(22,700)	(12,198)	(35)	(12,198)	(35)	(11,961)
<b>Total Materials and Supplies</b>	<b>39,392</b>	<b>17,658</b>	<b>21,734</b>	<b>55</b>	<b>277,602</b>	<b>252,792</b>	<b>24,810</b>	<b>9</b>	<b>24,810</b>	<b>9</b>	<b>231,678</b>

# San Diego County Regional Airport Authority Authority Detail Income Statement - Supplemental Schedule

For the eight months ended February 28, 2015

(Unaudited)

Print Date: 3/24/2015  
Print Time: 10:46:46AM  
Report ID: GL0012

	Month to Date				Year to Date				
	Budget	Actual	Variance		Budget	Actual	Variance		
			Favorable (Unfavorable)	Percent			Favorable (Unfavorable)	Percent	
<b>Insurance</b>									
67170 - Insurance - Property	\$50,082	\$50,525	\$(443)	(1)	\$400,654	\$404,197	\$(3,543)	(1)	\$359,333
67171 - Insurance - Liability	17,254	17,254	0	0	138,029	138,029	0	0	138,029
67172 - Insurance - Public Office	11,842	11,424	419	4	94,739	91,389	3,349	4	87,076
67173 - Insurance Miscellaneous	10,107	9,384	723	7	80,859	75,075	5,784	7	73,913
67199 - Insurance - Claims	0	0	0	0	0	0	0	0	61
<b>Total Insurance</b>	<b>89,285</b>	<b>88,586</b>	<b>699</b>	<b>1</b>	<b>714,281</b>	<b>708,690</b>	<b>5,591</b>	<b>1</b>	<b>658,413</b>
<b>Employee Development and Suppo</b>									
66120 - Awards - Service	5,250	(12,154)	17,404	332	27,650	(2,023)	29,673	107	18,245
66130 - Book & Periodicals	5,363	4,831	532	10	50,449	37,706	12,743	25	35,632
66210 - Finger Printing Expenses	0	0	0	0	0	0	0	0	128
66220 - Permits/Certificates/Lic	7,580	55,677	(48,096)	(634)	115,082	113,546	1,535	1	151,483
66260 - Recruiting	3,083	580	2,503	81	9,042	5,161	3,881	43	27,120
66280 - Seminars & Training	43,030	34,110	8,921	21	282,225	191,928	90,297	32	191,460
66290 - Transportation	14,630	13,014	1,616	11	115,480	100,815	14,665	13	102,873
66299 - OH Contra	(3,251)	(1,004)	(2,247)	(69)	(34,056)	(16,168)	(17,888)	(53)	(11,110)
66305 - Travel-Employee Developm	26,594	9,979	16,615	62	147,114	70,184	76,930	52	79,996
66310 - Tuition	2,500	2,480	20	1	30,000	26,281	3,719	12	29,134
66320 - Uniforms	5,884	2,247	3,637	62	60,416	35,177	25,239	42	51,412
<b>Total Employee Development and Suppo</b>	<b>110,664</b>	<b>109,760</b>	<b>904</b>	<b>1</b>	<b>803,401</b>	<b>562,607</b>	<b>240,794</b>	<b>30</b>	<b>676,372</b>
<b>Business Development</b>									
66100 - Advertising	89,131	58,904	30,227	34	558,910	436,074	122,835	22	601,463
66110 - Allowance for Bad Debts	0	0	0	0	15,000	6,959	8,041	54	(4,479)
66200 - Memberships & Dues	27,658	34,349	(6,691)	(24)	323,380	271,523	51,857	16	241,283
66230 - Postage & Shipping	4,197	608	3,588	86	29,965	16,656	13,309	44	21,745
66240 - Promotional Activities	50,417	70,028	(19,611)	(39)	508,041	463,111	44,930	9	477,669
66250 - Promotional Materials	24,377	21,095	3,283	13	251,105	373,176	(122,071)	(49)	101,295
66300 - Travel-Business Developm	30,067	8,893	21,173	70	137,350	105,132	32,218	23	102,438
<b>Total Business Development</b>	<b>225,846</b>	<b>193,877</b>	<b>31,969</b>	<b>14</b>	<b>1,823,750</b>	<b>1,672,631</b>	<b>151,120</b>	<b>8</b>	<b>1,541,413</b>

# San Diego County Regional Airport Authority

## Authority Detail Income Statement - Supplemental Schedule

For the eight months ended February 28, 2015

(Unaudited)

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	Month to Date				Year to Date					
	Budget	Actual	Variance		Budget	Actual	Variance			
			Favorable (Unfavorable)	Percent			Favorable (Unfavorable)	Percent		
<b>Equipment Rentals and Repairs</b>										
66140 - Computer Licenses & Agre	\$59,312	\$70,527	\$(1,215)	(19)	\$344,250	\$305,887	\$38,363	11	\$276,569	
66150 - Equipment Rental/Leasing	28,239	22,329	5,910	21	229,187	179,647	49,540	22	206,258	
66160 - Tenant Improvements	83,333	242,486	(159,153)	(191)	766,664	158,484	608,180	79	0	
66270 - Repairs - Office Equipome	169,044	172,810	(3,766)	(2)	1,364,930	1,055,033	309,897	23	1,460,724	
66279 - OH Contra	(19,497)	(20,909)	1,412	7	(237,680)	(182,084)	(55,596)	(23)	(194,012)	
<b>Total Equipment Rentals and Repairs</b>	<b>320,431</b>	<b>487,243</b>	<b>(166,812)</b>	<b>(52)</b>	<b>2,467,351</b>	<b>1,516,967</b>	<b>950,384</b>	<b>39</b>	<b>1,749,539</b>	
<b>Total Non-Personnel Expenses</b>	<b>8,557,934</b>	<b>7,496,993</b>	<b>1,060,942</b>	<b>12</b>	<b>69,161,790</b>	<b>63,088,138</b>	<b>6,073,652</b>	<b>9</b>	<b>61,941,298</b>	
<b>Total Departmental Expenses before Depreciation</b>	<b>12,627,597</b>	<b>11,158,995</b>	<b>1,468,602</b>	<b>12</b>	<b>102,736,036</b>	<b>93,723,988</b>	<b>9,012,049</b>	<b>9</b>	<b>87,843,341</b>	
<b>Depreciation and Amortization</b>										
69110 - Depreciation Expense	6,677,181	6,677,181	0	0	53,501,218	53,501,217	0	0	39,007,769	
<b>Total Depreciation and Amortization</b>	<b>6,677,181</b>	<b>6,677,181</b>	<b>0</b>	<b>0</b>	<b>53,501,218</b>	<b>53,501,217</b>	<b>0</b>	<b>0</b>	<b>39,007,769</b>	
<b>Non-Operating Revenue/(Expense)</b>										
<b>Passenger Facility Charges</b>										
71110 - Passenger Facility Chrg	3,737,246	4,935,403	1,198,157	32	23,205,367	24,613,077	1,407,710	6	22,701,768	
<b>Total Passenger Facility Charges</b>	<b>3,737,246</b>	<b>4,935,403</b>	<b>1,198,157</b>	<b>32</b>	<b>23,205,367</b>	<b>24,613,077</b>	<b>1,407,710</b>	<b>6</b>	<b>22,701,768</b>	
<b>Customer Facility Charges</b>										
71120 - Customer facility charges (Con	2,444,848	2,548,267	103,420	4	19,673,078	20,661,915	988,837	5	16,703,860	
<b>Total Customer Facility Charges</b>	<b>2,444,848</b>	<b>2,548,267</b>	<b>103,420</b>	<b>4</b>	<b>19,673,078</b>	<b>20,661,915</b>	<b>988,837</b>	<b>5</b>	<b>16,703,860</b>	
<b>Quieter Home Program</b>										
71212 - Quieter Home - Labor	0	(33,279)	(33,279)	0	0	(241,635)	(241,635)	0	(224,676)	
71213 - Quieter Home - Burden	0	(15,488)	(15,488)	0	0	(107,859)	(107,859)	0	(94,541)	
71214 - Quieter Home - Overhead	0	(18,354)	(18,354)	0	0	(177,231)	(177,231)	0	(130,616)	
71215 - Quieter Home - Material	(2,002,716)	(1,298,288)	704,428	35	(10,616,191)	(7,621,126)	2,995,065	28	(6,915,745)	
71216 - Quieter Home Program	1,589,840	1,130,181	(459,659)	(29)	8,480,525	6,889,388	(1,591,137)	(19)	6,442,391	
71217 - Contract Labor	0	(24,511)	(24,511)	0	0	(206,651)	(206,651)	0	(177,745)	
71218 - Contractor Burden	0	(31,195)	(31,195)	0	0	(263,011)	(263,011)	0	(223,401)	
71222 - Contractor Labor	0	0	0	0	0	(331)	(331)	0	(1,714)	
71223 - Contractor Burden	0	0	0	0	0	(422)	(422)	0	(930)	
71225 - Joint Studies - Material	(16,670)	(14,798)	1,872	11	(133,320)	(88,359)	44,961	34	(89,443)	
71226 - Contractor Overhead	0	0	0	0	0	(375)	(375)	0	(1,955)	
<b>Total Quieter Home Program</b>	<b>(429,546)</b>	<b>(305,732)</b>	<b>123,814</b>	<b>29</b>	<b>(2,268,986)</b>	<b>(1,817,612)</b>	<b>451,374</b>	<b>20</b>	<b>(1,418,374)</b>	

**San Diego County Regional Airport Authority**  
**Authority Detail Income Statement - Supplemental Schedule**  
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	Month to Date				Year to Date							
	Budget	Actual	Variance		Budget	Actual	Variance					
			Favorable (Unfavorable)	Percent			Favorable (Unfavorable)	Percent				
<b>Interest Income</b>												
71310 - Interest - Investments	\$201,950	\$214,459	\$12,509	6	\$1,688,227	\$1,430,731	\$(257,497)	(15)	\$986,352			
71330 - Interest - Commercial Pa	0	1	1	0	0	1	1	0	1			
71340 - Interest - Note Receivab	170,928	164,623	(6,305)	(4)	1,498,689	1,444,852	(53,837)	(4)	1,498,689			
71350 - Interest - Other	0	0	0	0	0	(592)	(592)	0	(541)			
71361 - Interest Income - 2010 Bonds	0	24,166	24,166	0	0	173,494	173,494	0	165,734			
71363 - Interest Income - 2013 Bonds	0	36,388	36,388	0	0	288,269	288,269	0	450,678			
71365 - Interest Income - 2014 Bond A	0	68,486	68,486	0	0	558,041	558,041	0	19,871			
<b>Total Interest Income</b>	<b>372,878</b>	<b>508,122</b>	<b>135,244</b>	<b>36</b>	<b>3,186,916</b>	<b>3,894,796</b>	<b>707,879</b>	<b>22</b>	<b>3,120,784</b>			
<b>Interest Income BAB's rebate</b>												
71362 - BAB Interest rebate	386,351	385,851	(500)	0	3,090,810	3,087,312	(3,498)	0	3,090,810			
<b>Total Interest Income BAB's rebate</b>	<b>386,351</b>	<b>385,851</b>	<b>(500)</b>	<b>0</b>	<b>3,090,810</b>	<b>3,087,312</b>	<b>(3,498)</b>	<b>0</b>	<b>3,090,810</b>			
<b>Interest Expense</b>												
71411 - Interest Expense- 2010 Bonds	(2,623,700)	(2,623,700)	0	0	(20,989,599)	(20,989,599)	0	0	(21,136,999)			
71412 - Interest Expense 2013 Bonds	(2,901,393)	(1,539,625)	1,361,768	47	(23,211,140)	(12,317,000)	10,894,140	47	(12,317,000)			
71413 - Interest Expense 2014 Bond A	0	(1,361,768)	(1,361,768)	0	0	(10,894,140)	(10,894,140)	0	(453,921)			
71420 - Interest Expense - Comme	(35,563)	(23,635)	11,929	34	(299,224)	(159,364)	139,860	47	(59,778)			
71430 - LOC Fees - C/P	(62,712)	(23,056)	39,657	63	(450,099)	(196,603)	253,495	56	(184,028)			
71440 - Dealer Fees - C/P	(3,032)	0	3,032	100	(24,259)	(3,246)	21,012	87	(15,831)			
71450 - Trustee Fee Bonds	(7,360)	0	7,360	100	(22,080)	(7,225)	14,855	67	(7,001)			
71451 - Program Fees - Comm. Pap	0	0	0	0	(3,750)	(5,950)	(2,200)	(59)	0			
71458 - Capitalized Interest	0	724,307	724,307	0	0	4,216,984	4,216,984	0	0			
71460 - Interest Expense - Other	1,395,768	0	(1,395,768)	(100)	10,699,062	(873,616)	(11,572,678)	(108)	1,572,583			
71461 - Interest Expense - Cap Leases	(58,714)	(58,714)	0	0	(472,719)	(413,259)	59,460	13	(542,355)			
<b>Total Interest Expense</b>	<b>(4,296,707)</b>	<b>(4,906,190)</b>	<b>(609,483)</b>	<b>(14)</b>	<b>(34,773,808)</b>	<b>(41,643,019)</b>	<b>(6,869,211)</b>	<b>(20)</b>	<b>(33,144,330)</b>			
<b>Amortization</b>												
69210 - Amortization - Premium	359,942	359,942	0	0	2,895,969	2,895,969	0	0	2,930,968			
<b>Total Amortization</b>	<b>359,942</b>	<b>359,942</b>	<b>0</b>	<b>0</b>	<b>2,895,969</b>	<b>2,895,969</b>	<b>0</b>	<b>0</b>	<b>2,930,968</b>			

**San Diego County Regional Airport Authority**  
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	Budget	Actual	Variance		Budget	Actual	Variance		
			Favorable (Unfavorable)	Percent			Favorable (Unfavorable)	Percent	
<b>Other Non-Operating Income (Expense)</b>									
71510 - Legal Settlement Income	\$0	\$0	\$0	0	\$0	\$1,951	\$1,951	0	\$1,809
71520 - Fixed Asset Disposal-Pro	0	0	0	0	0	0	0	0	11,273
71530 - Gain/Loss On Investments	0	(454,769)	(454,769)	0	210,509	(58,482)	(58,482)	0	1,961,586
71540 - Discounts Earned	0	0	0	0	1,896	4,650	4,650	0	7,614
71610 - Legal Settlement Expense	(833)	(800)	33	4	(6,667)	(800)	(800)	88	0
71620 - Other non-operating revenue (e	0	404	404	0	12,500	50,911	50,911	0	170,255
71630 - Other Non-Operating Expe	0	0	0	0	0	(6,028)	(6,028)	0	0
73300 - DMJM and Auth OH Clearin	0	90	90	0	0	0	0	0	0
<b>Total Other Non-Operating Income (Expense)</b>	<b>(833)</b>	<b>(455,075)</b>	<b>(454,242)</b>	<b>(54,509)</b>	<b>224,905</b>	<b>(7,799)</b>	<b>(1,132)</b>	<b>(17)</b>	<b>2,152,537</b>
<b>Total Non-Operating Revenue/(Expense)</b>	<b>2,574,179</b>	<b>3,070,589</b>	<b>496,410</b>	<b>19</b>	<b>(1,309,995)</b>	<b>11,684,638</b>	<b>(3,318,041)</b>	<b>(22)</b>	<b>(16,138,023)</b>
<b>Capital Grant Contribution</b>									
72100 - AIP Grants	725,310	27,169	(698,141)	(96)	1,080,380	2,963,084	(3,922,356)	(57)	2,314,618
<b>Total Capital Grant Contribution</b>	<b>725,310</b>	<b>27,169</b>	<b>(698,141)</b>	<b>(96)</b>	<b>1,080,380</b>	<b>2,963,084</b>	<b>(3,922,356)</b>	<b>(57)</b>	<b>2,314,618</b>
<b>Total Expenses Net of Non-Operating Revenue/ (Expense)</b>	<b>16,005,288</b>	<b>14,738,417</b>	<b>1,266,871</b>	<b>8</b>	<b>12,757,638</b>	<b>132,577,483</b>	<b>1,771,651</b>	<b>1</b>	<b>108,398,468</b>
<b>Net Income/(Loss)</b>	<b>280,005</b>	<b>1,989,810</b>	<b>1,709,805</b>	<b>611</b>	<b>2,453,592</b>	<b>8,536,526</b>	<b>3,316,745</b>	<b>64</b>	<b>20,635,744</b>
<b>Equipment Outlay</b>									
73200 - Equipment Outlay Expendi	(2,167)	(34,679)	(32,513)	(1,501)	40,991	(150,133)	(16,799)	(13)	(341,548)
73299 - Capitalized Equipment Co	0	34,679	34,679	0	(40,991)	150,133	150,133	0	341,548
<b>Total Equipment Outlay</b>	<b>(2,167)</b>	<b>0</b>	<b>2,167</b>	<b>100</b>	<b>0</b>	<b>(133,333)</b>	<b>133,333</b>	<b>100</b>	<b>0</b>

# Review of the Unaudited Financial Statements for the Eight Months Ended February 28, 2015 and 2014



**SAN DIEGO**  
INTERNATIONAL AIRPORT

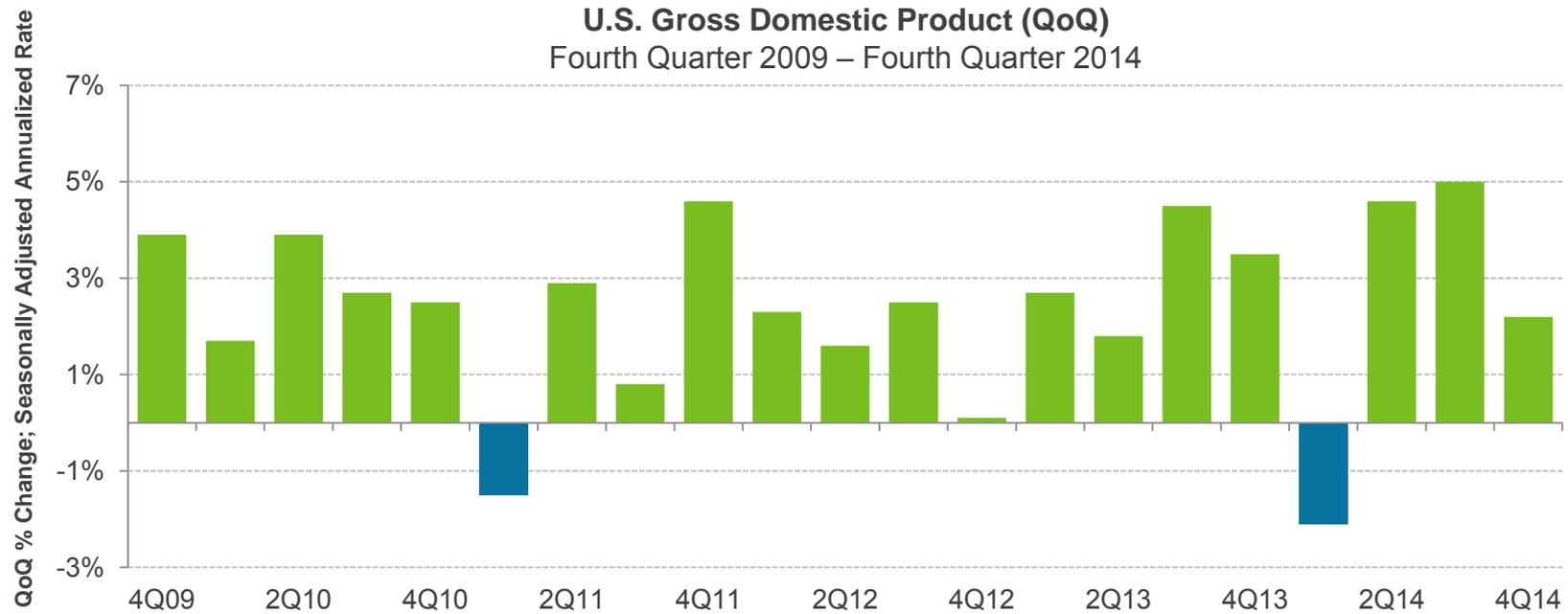
LET'S **GO.**

Presented by:  
Scott Brickner, CPA  
Vice President, Finance and Asset Management/Treasurer  
Kathy Kiefer  
Senior Director, Finance & Asset Management

April 6, 2015

# Economic Growth Softens in the Fourth Quarter

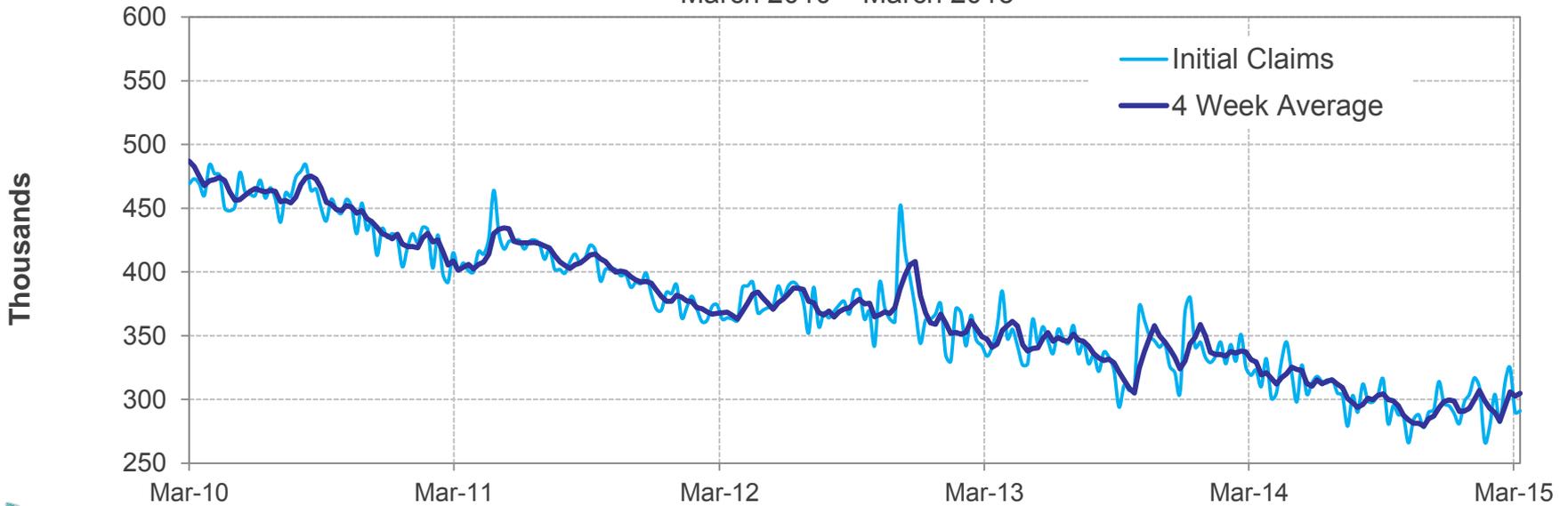
The second estimate of fourth-quarter GDP came in at 2.2%, compared to the advance estimate of 2.6%. Although the revision was downward, the second estimate of GDP was viewed more favorably than the headline number, as the downward revision was largely due to a decrease in inventories, which can be volatile, while final sales were revised up.



# Initial Claims for Unemployment

For the week ending March 14, 2015, initial claims for unemployment (seasonally adjusted) rose slightly by 1,000 to 291,000. The 4-week moving average, which helps smooth out some of the weekly volatility, rose by 2,250 to 304,750. Although volatile on a weekly basis, initial claims have been trending just under 300,000 claims per week during 2015.

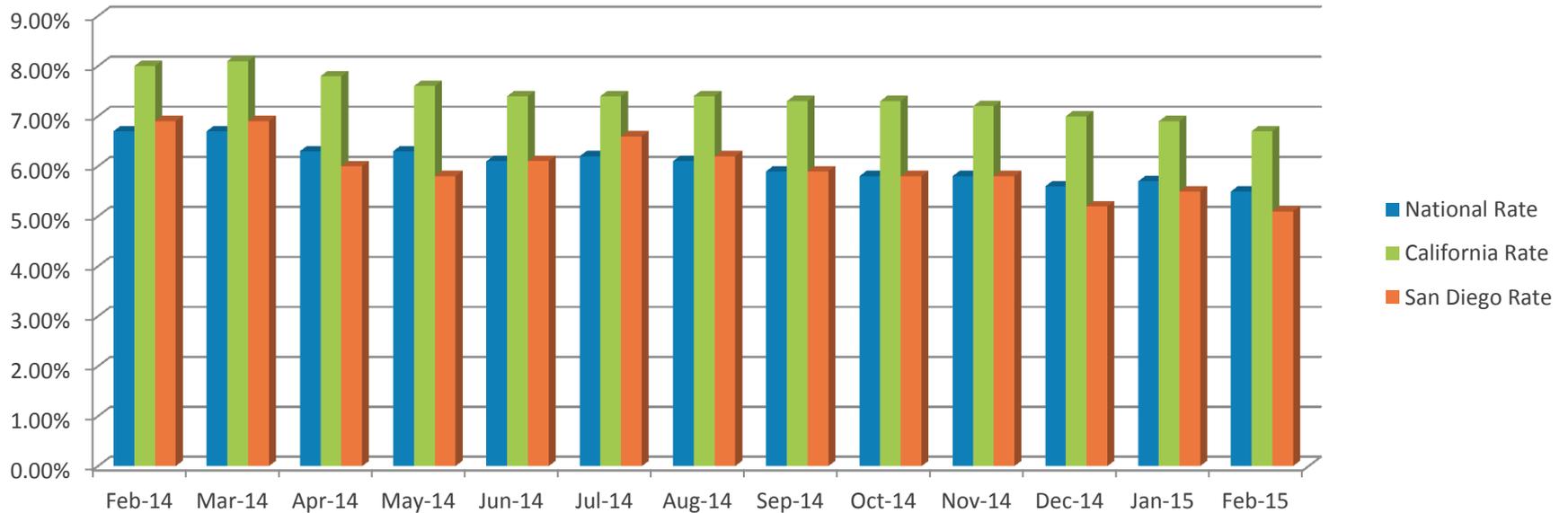
**Initial Jobless Claims and 4-Week Moving Average**  
March 2010 – March 2015



# Unemployment Rate Down in February

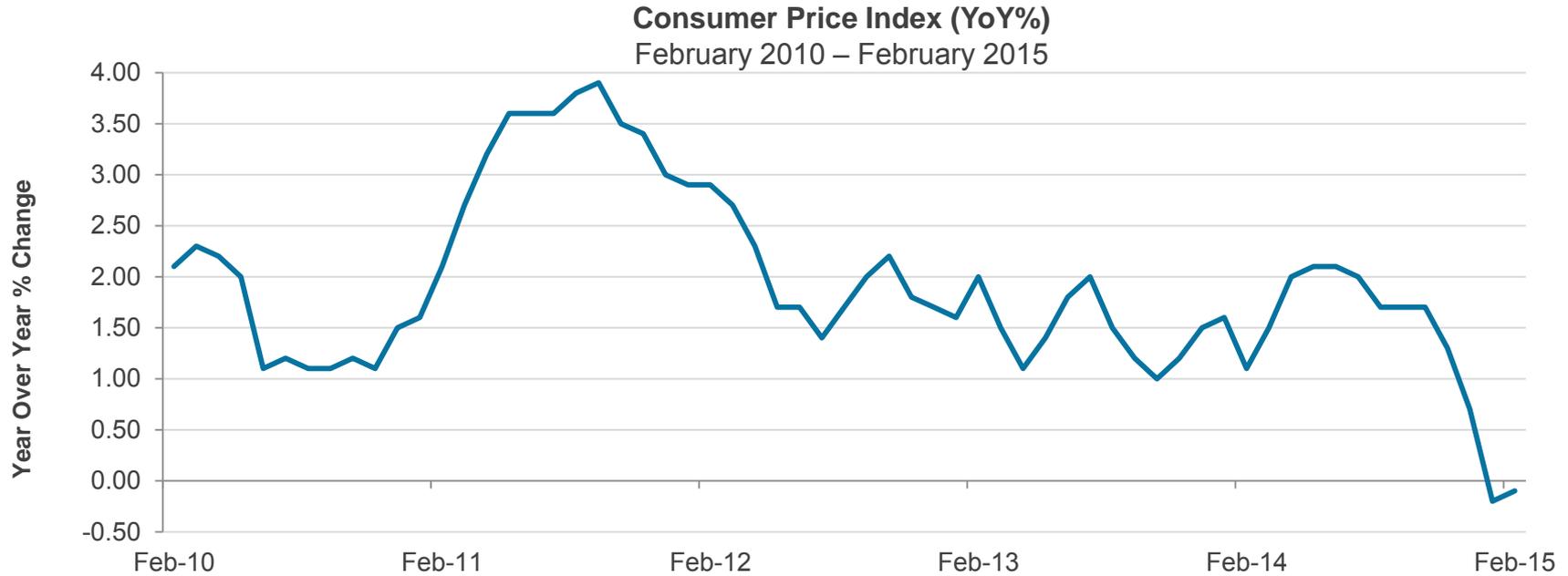
The National unemployment rate dropped to 5.5 percent in February, the lowest it's been since 2008. The National U-6 rate decreased from 11.3 percent to 11 percent. In California, the February State unemployment rate dropped 0.2 percent from January to 6.7 percent, down 1.3 percentage points from one year ago. Locally, San Diego's unemployment was 5.1 percent for February, down from 5.5 percent in January.

## Unemployment Rates



# Consumer Price Index

The Consumer Price Index for the twelve months ending February was down by -0.1%, which was up slightly from the -0.2% decrease in January. Falling energy prices have significantly reduced headline CPI. Core CPI, excluding food and energy, was up 1.7% for the twelve months ending February, which was up slightly from the 1.6% increase in January. The inflation rate continues to trend below the Federal Reserves' 2% target level.



# Personal Income and Spending Mixed

Personal income grew by 0.3% in January which matched its 0.3% increase in December. Personal spending, which has been more volatile, fell by -0.2% in January up from a -0.3% decrease in December. The decrease in spending was largely driven by a drop in prices. Overall, the consumer sector continues to remain moderately healthy.

## Personal Income and Spending (MoM%)

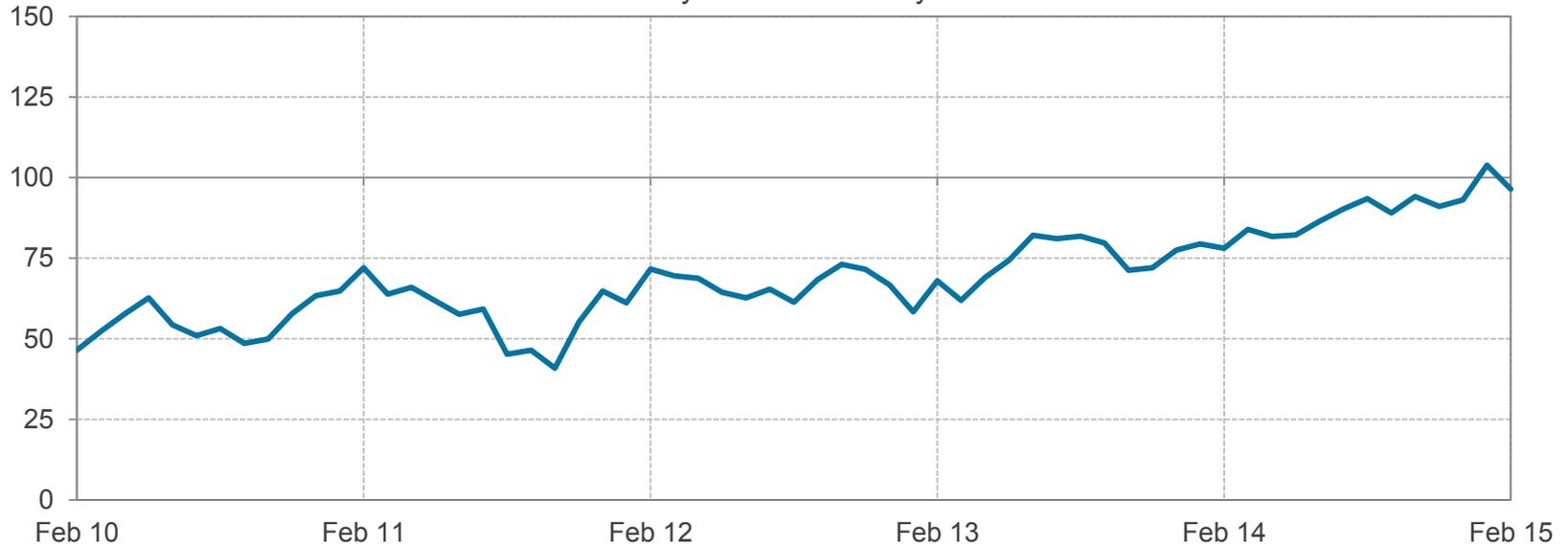
January 2010 – January 2015



# Consumer Confidence Drops

The Consumer Confidence Index fell by 7.4 points to 96.4 from a upwardly revised 103.8 points in January, which was a 7-1/2 year high. While consumers remained confident about current conditions, they were less optimistic about their short-term expectations. Overall, consumer confidence remains at pre-recession levels.

**Consumer Confidence Index**  
February 2010 – February 2015

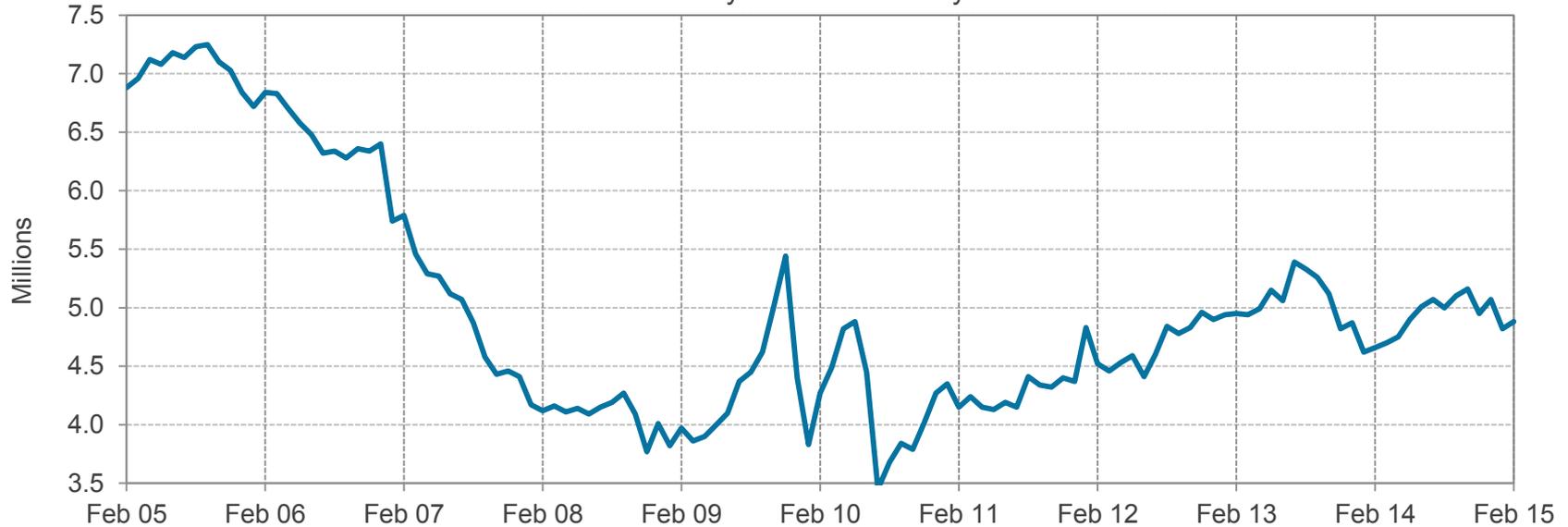


# Existing Home Sales Up Slightly

Existing home sales rose slightly by 1.2% in February to a seasonally adjusted annualized rate of 4.88 million units. Year-over-year, existing home sales were up 4.7% over February 2014. Despite continued economic growth and low mortgage rates, tight inventories and rising prices appear to be hampering prospective buyers in certain areas of the country.

## U.S. Existing Home Sales (MoM)

February 2005 – February 2015



# New Home Sales Up Strongly in February

New home sales in February rose by 7.8% to a seasonally adjusted annualized rate of 539,000 units, and January sales were revised upward to 500,000 units. This is the first time that new home sales have exceeded the 500,000 level for two straight months since April and May of 2008. February sales were 5.3% above February 2014.

**U.S. New Home Sales (MoM)**  
February 2005 – February 2015



# Oil Prices Remain Volatile

Oil (WTI spot) closed at \$43.93 on March 16<sup>th</sup>, which was a new low for 2015. Although volatile on a daily basis, there is no clear trend. While lower prices should reduce production levels over time, oil supplies still remain high relative to global demand keeping downward pressure on prices.

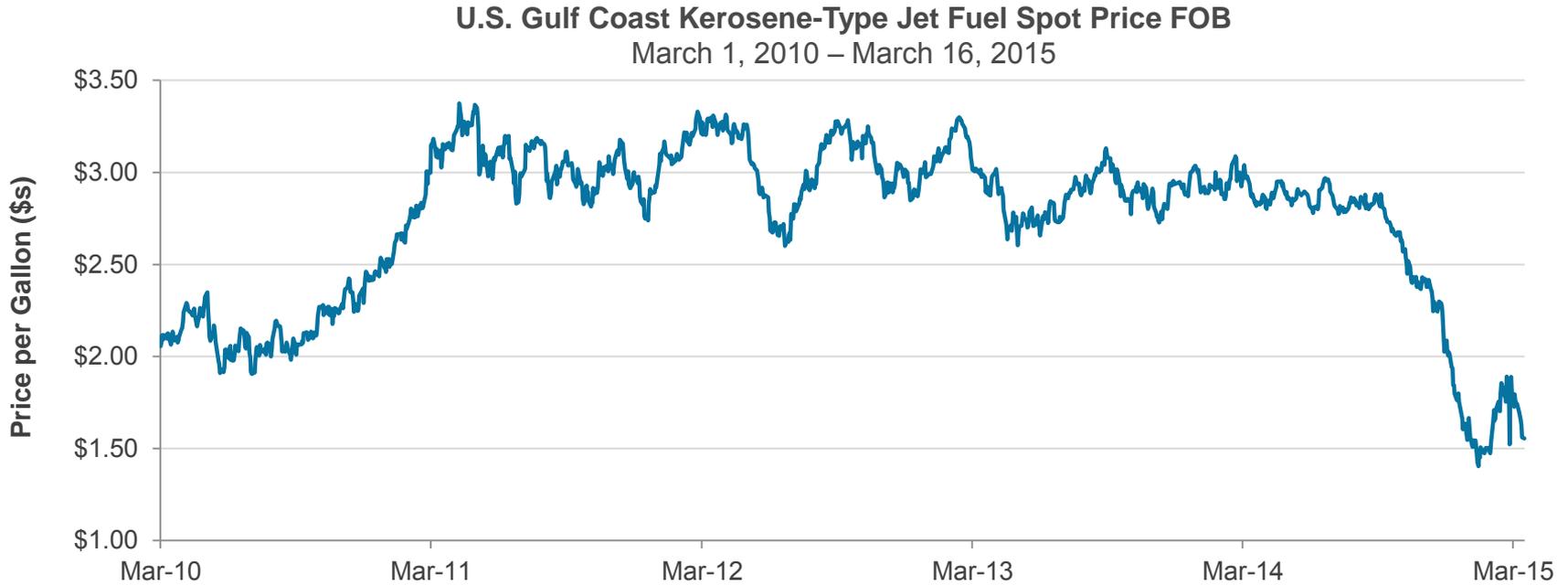
**West Texas Intermediate Oil Price Per Barrel (WTI Spot)**

March 3, 2010 – March 16, 2015



# Jet Fuel Prices Remain Volatile

Jet fuel (U.S. Gulf Coast Spot) closed at \$1.554 on March 16<sup>th</sup>, which was 5% below its average of \$1.64 for 2015. Jet fuel prices remain volatile on a daily basis with no clear trend as crude oil prices remain depressed.



# U.S. Equity Markets Remain Volatile

The U.S. equity markets remain volatile on mixed-economic news, uncertainty regarding Federal Reserve rate hikes, and global political and economic concerns. Year-to-date, the DJIA is up 1.06% and the S&P 500 is up 1.58%.

## Dow Jones Industrial Average and S&P 500 Indices

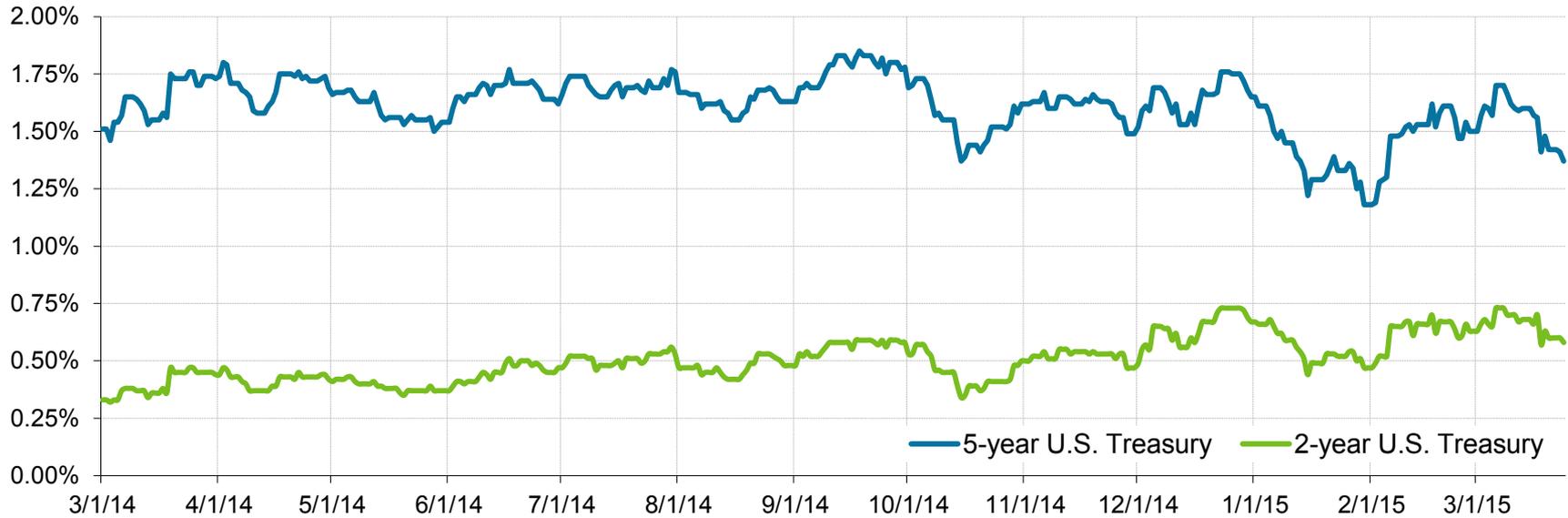
March 1, 2010 – March 24, 2015



# Treasury Yields Down in Recent Weeks

U.S. Treasury yields have traded in a narrow range during the past 12 months. In recent weeks, Treasury rates have fallen towards the lower ends of their trading ranges due to mixed economic news and continued uncertainty about when the Federal Reserve will start to raise interest rates.

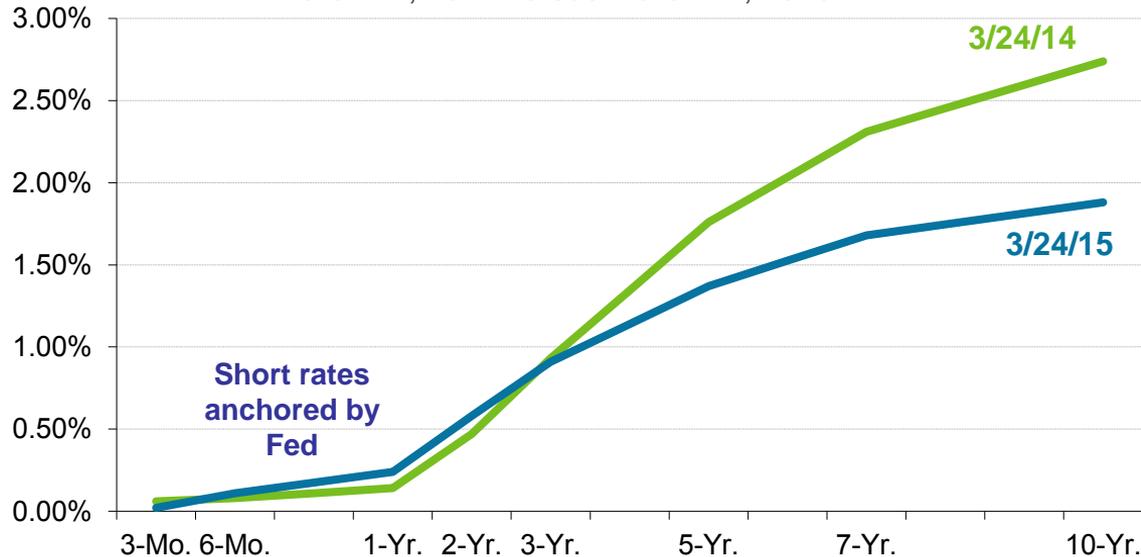
**2- and 5-year U.S. Treasury Yields**  
March 1, 2014 – March 24, 2015



# U.S. Treasury Yield Curve Flattens

Treasury yields have fallen over the past year on mixed U.S. economic news and the expectation that the Federal Reserve will not start raising interest rates until late 2015. Longer-term yields are also down due to low inflation expectations and low global sovereign debt yields.

**U.S. Treasury Yield Curve**  
March 24, 2014 versus March 24, 2015

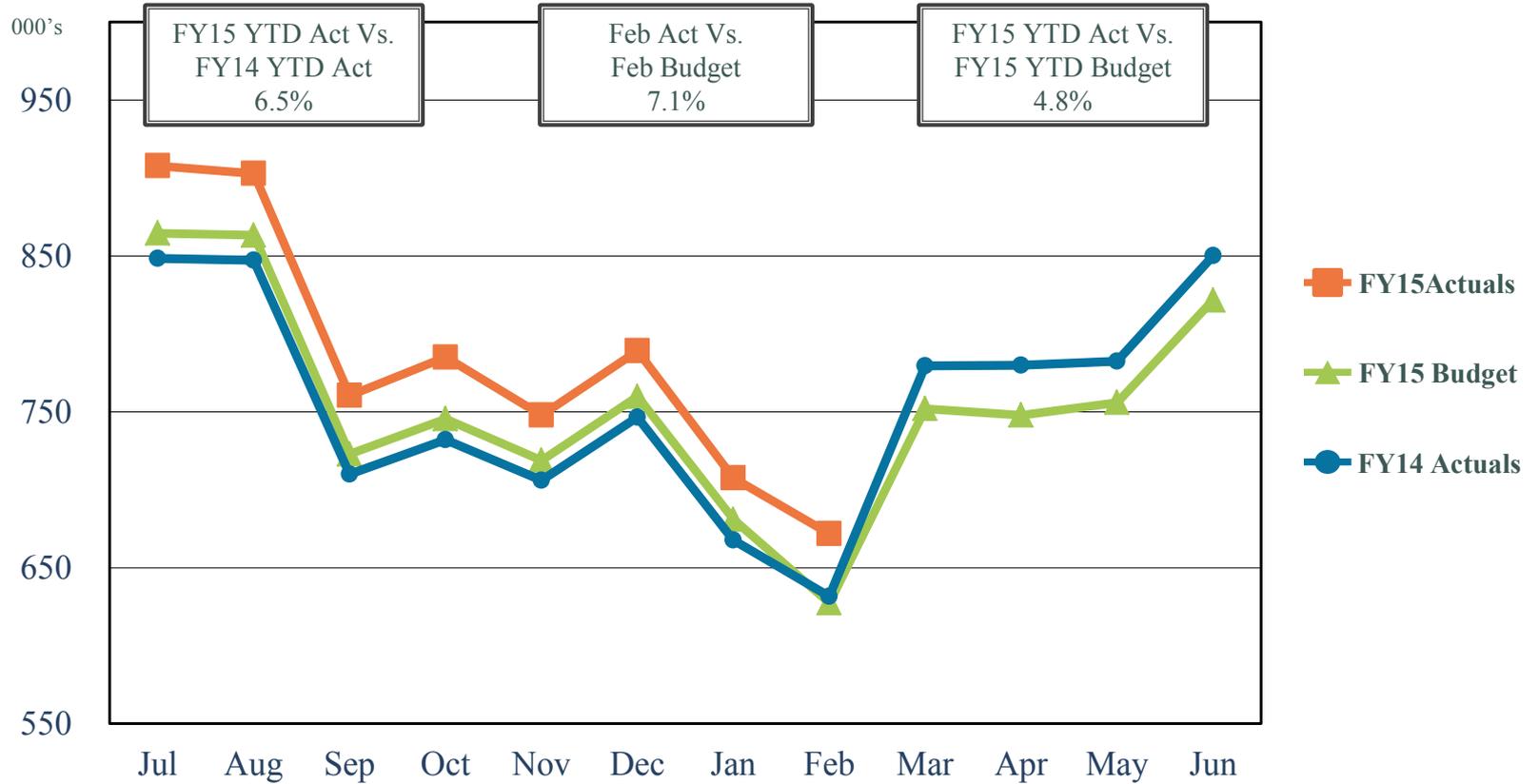


	3/24/14	3/24/15	Change
<b>3-Mo.</b>	0.06%	0.02%	(0.04%)
<b>6-Mo.</b>	0.08%	0.11%	0.03%
<b>1-Yr.</b>	0.14%	0.24%	0.10%
<b>2-Yr.</b>	0.47%	0.58%	0.11%
<b>3-Yr.</b>	0.93%	0.91%	(0.02%)
<b>5-Yr.</b>	1.76%	1.37%	(0.39%)
<b>10-Yr.</b>	2.74%	1.88%	(0.86%)
<b>20-Yr.</b>	3.31%	2.24%	(1.07%)
<b>30-Yr.</b>	3.57%	2.46%	(1.11%)

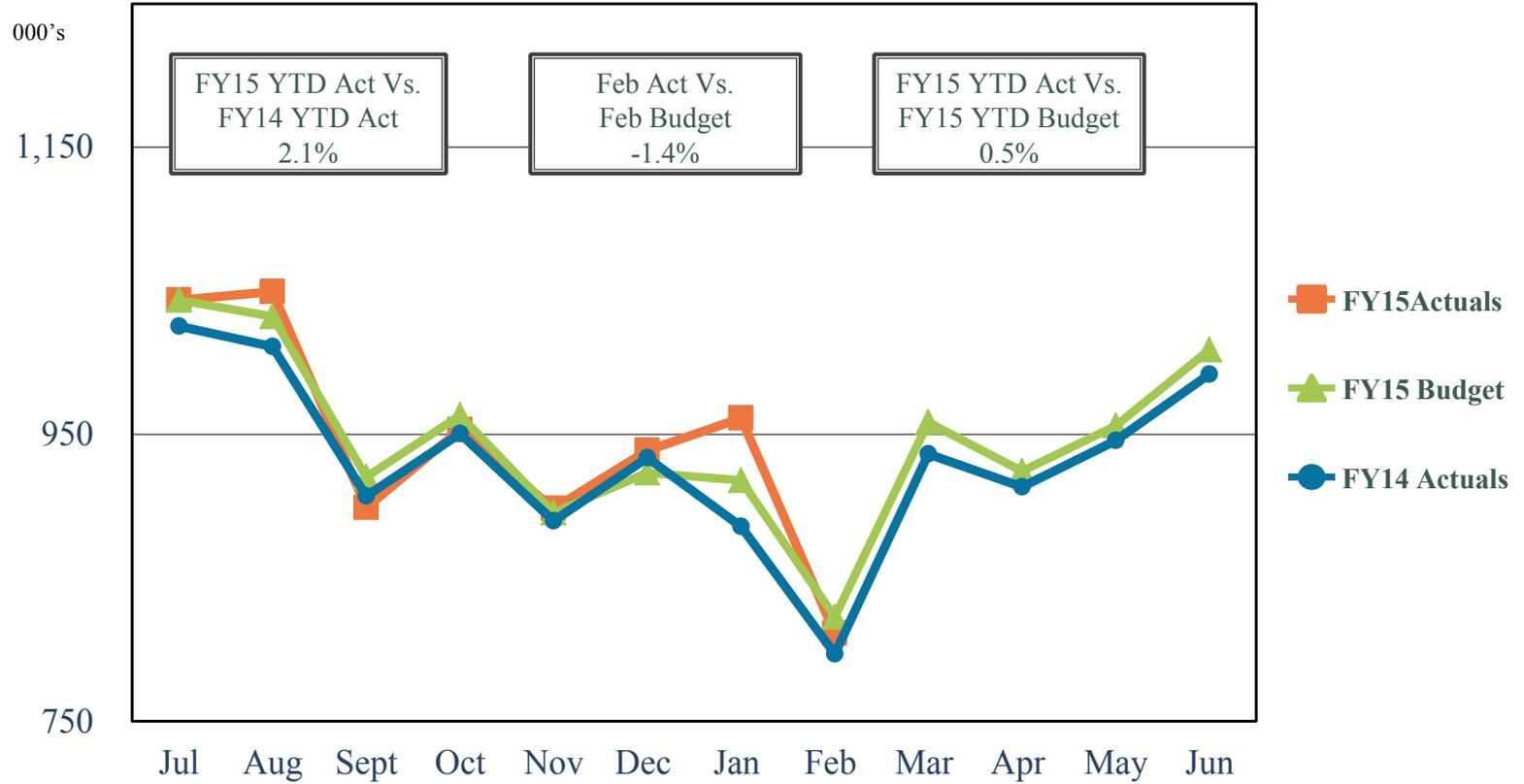


# Revenue & Expenses (Unaudited) For the Month Ended February 2015 and 2014

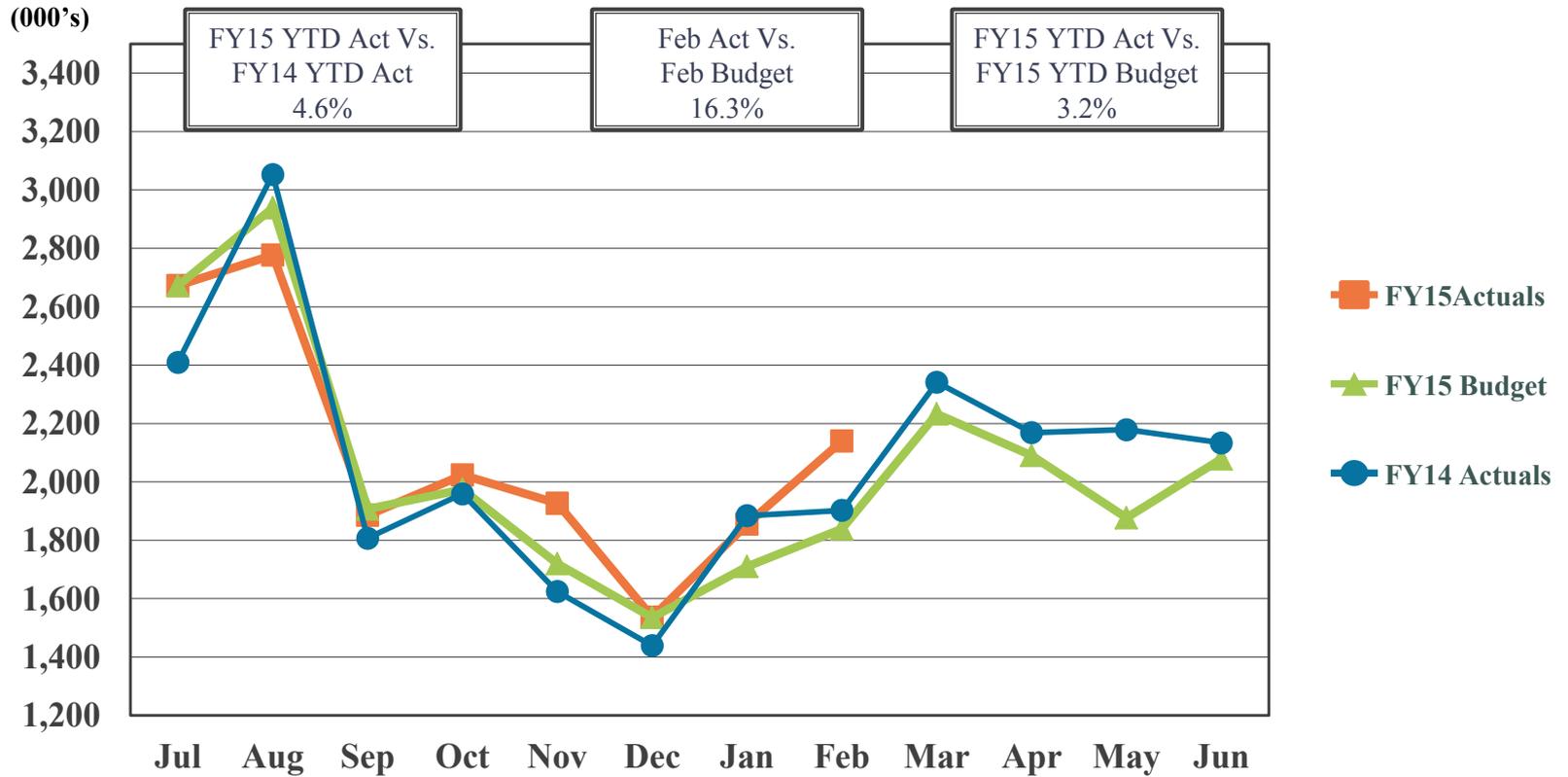
# Enplanements



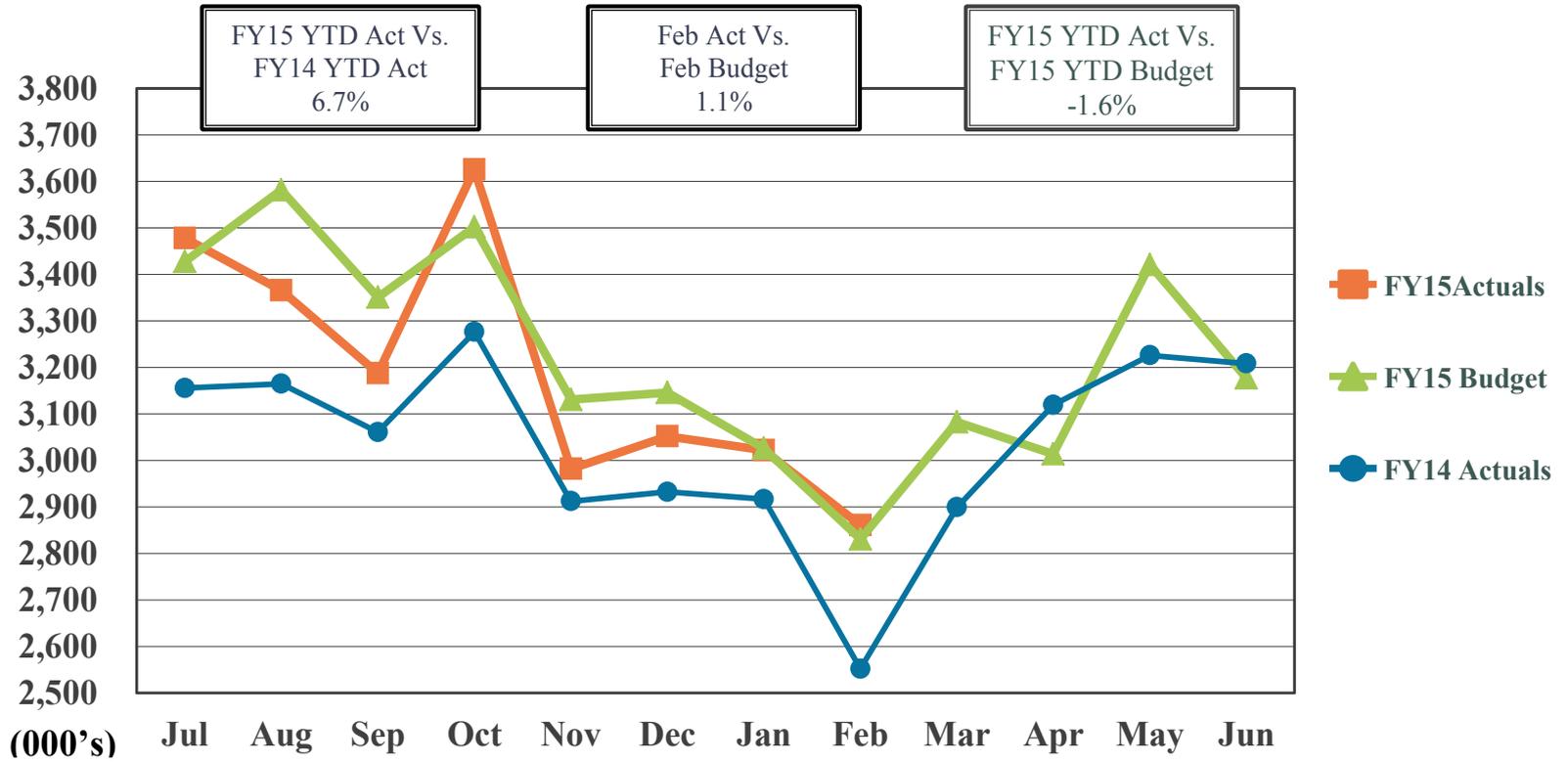
# Gross Landing Weight Units (000 lbs)



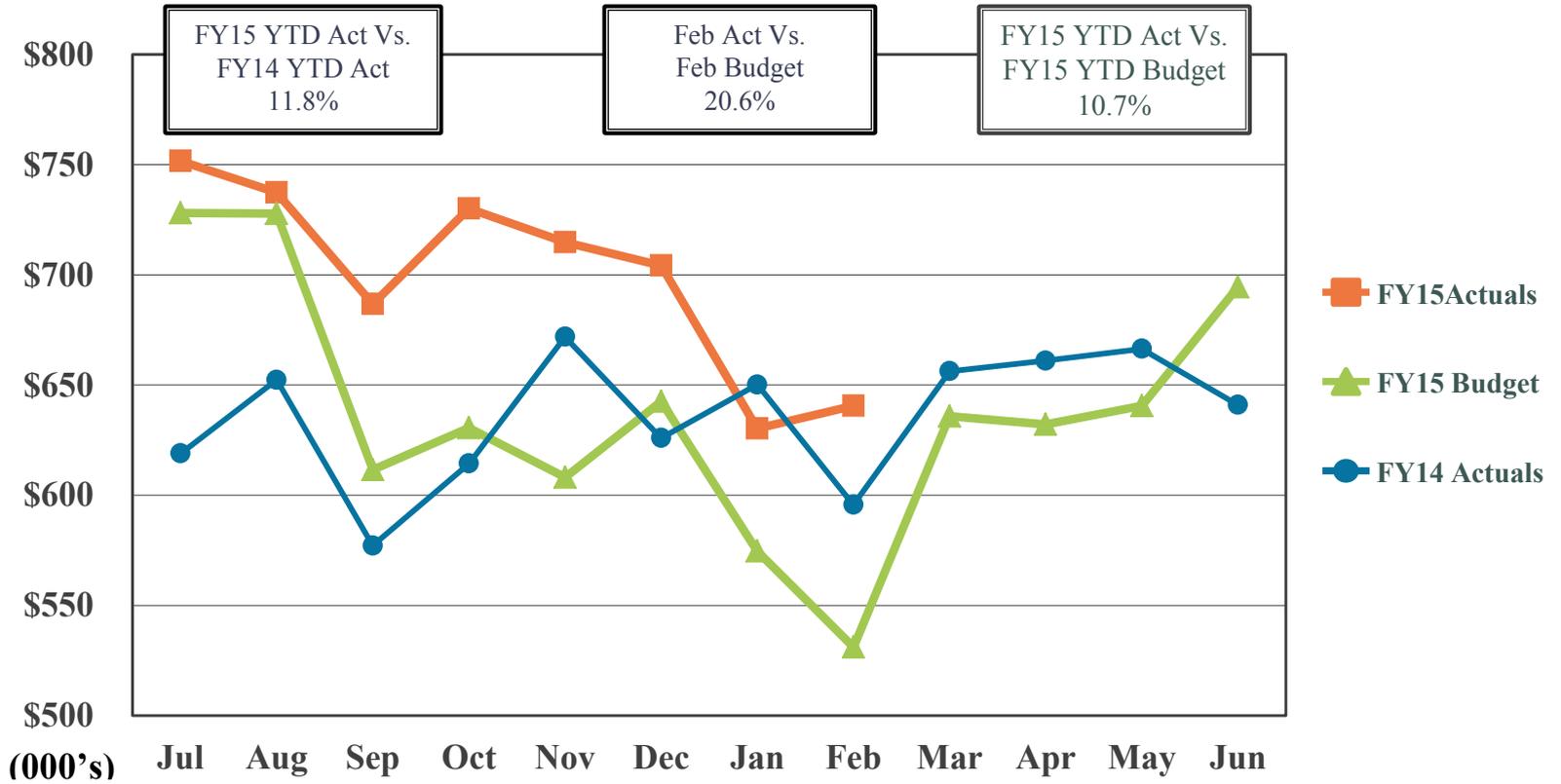
# Car Rental License Fees



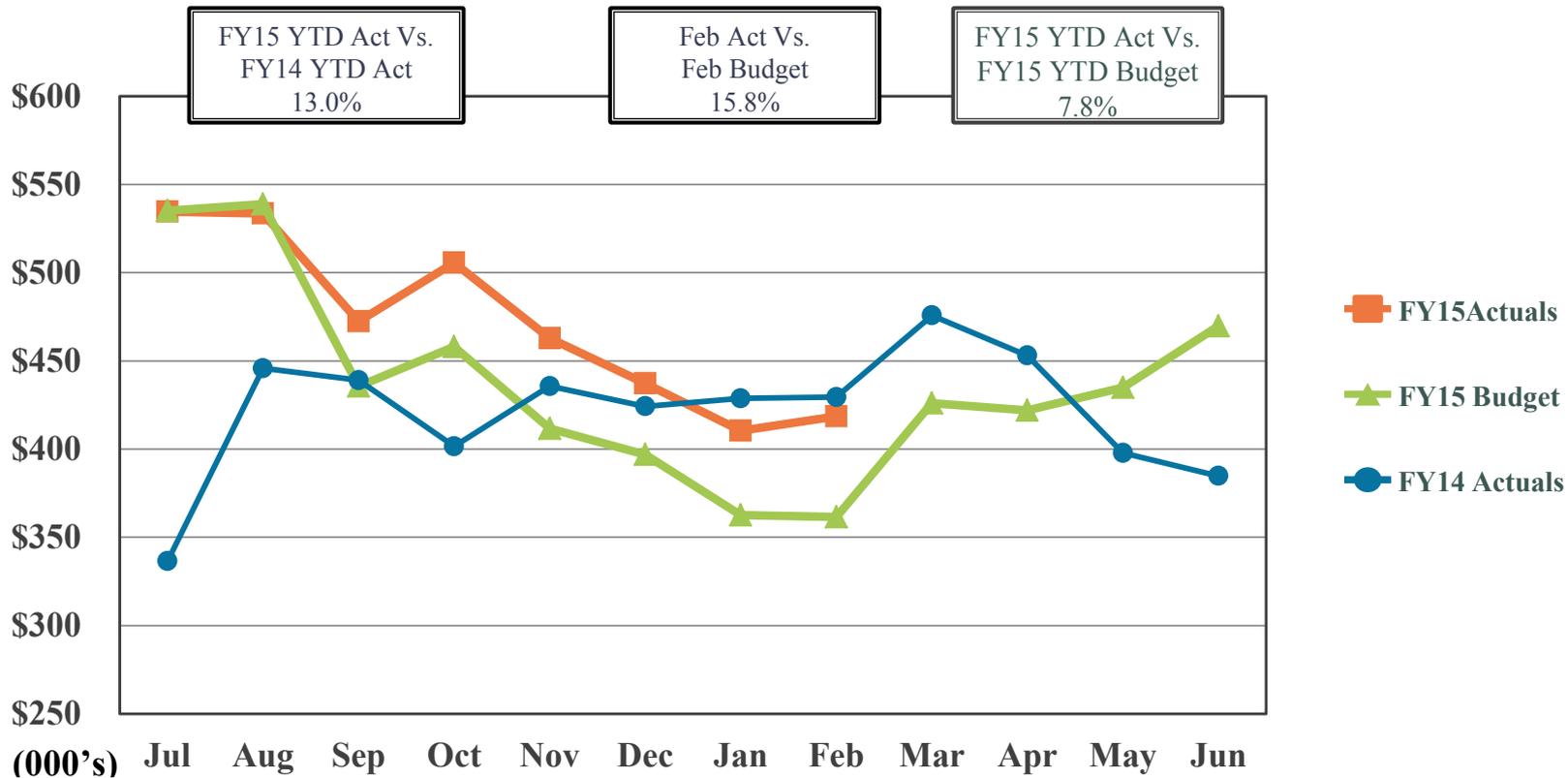
# Parking Revenue



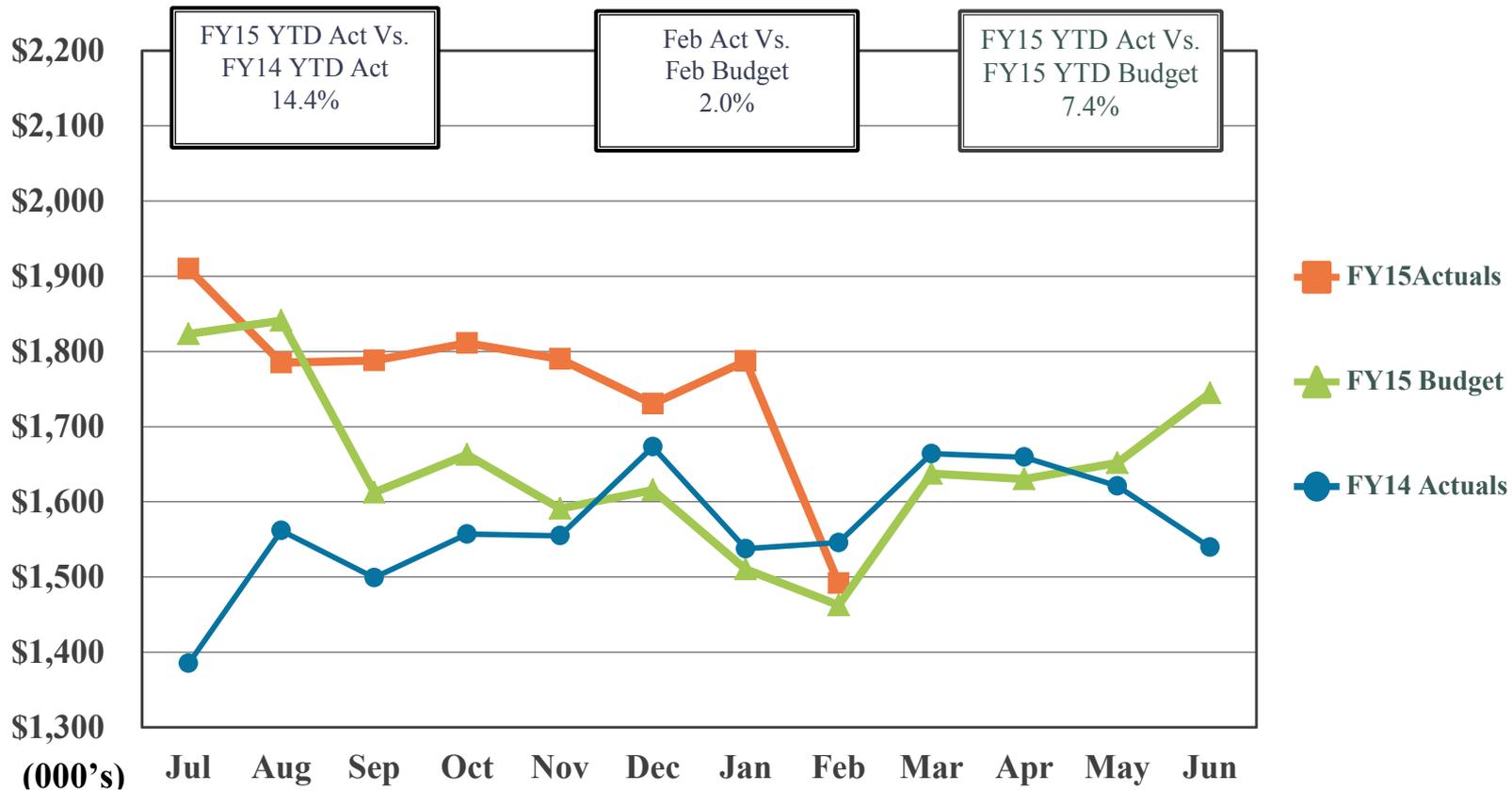
# Food and Beverage Concessions Revenue



# Retail Concessions Revenue



# Total Terminal Concessions



# Operating Revenues

## for the Month Ended February 28, 2015

(In thousands)	Budget	Actual	Variance Favorable (Unfavorable)	% Change	Prior Year
<b>Aviation revenue:</b>					
Landing fees	\$ 1,720	\$ 1,686	\$ (34)	(2)%	\$ 1,603
Aircraft parking fees	231	209	(22)	(10)%	209
Building rentals	4,157	4,193	36	1%	3,713
Security surcharge	2,211	2,211	-	-	2,081
CUPPS Support Charges	94	94	-	-	93
Other aviation revenue	130	130	-	-	134
<b>Total aviation revenue</b>	<b>\$ 8,543</b>	<b>\$ 8,523</b>	<b>\$ (20)</b>	<b>-</b>	<b>\$ 7,833</b>

# Operating Revenues for the Month Ended February 28, 2015

(In thousands)	Budget	Actual	Variance Favorable (Unfavorable)	% Change	Prior Year
<b>Terminal rent non-airline</b>	\$ 126	\$ 103	\$ (23)	(18)%	\$ 93
<b>Concession revenue:</b>					
<b>Terminal concession revenue:</b>					
Food and beverage	531	640	109	21%	596
Gifts and news	362	418	56	15%	429
Space storage	63	81	18	29%	63
Cost recovery	241	103	(138)	(57)%	185
Other (Primarily advertising)	265	249	(16)	(6)%	272
<b>Total terminal concession revenue</b>	<b>1,462</b>	<b>1,491</b>	<b>29</b>	<b>2%</b>	<b>1,545</b>
<b>Car rental and license fee revenue:</b>					
Rental car and license fees	1,840	2,140	300	16%	1,903
License fees-other	305	313	8	3%	342
<b>Total rental car and license fees</b>	<b>2,145</b>	<b>2,453</b>	<b>308</b>	<b>14%</b>	<b>2,245</b>
<b>Total concession revenue</b>	<b>\$ 3,607</b>	<b>\$ 3,944</b>	<b>\$ 337</b>	<b>9%</b>	<b>\$ 3,790</b>

# Operating Revenues for the Month Ended February 28, 2015

(In thousands)	Budget	Actual	Variance Favorable (Unfavorable)	% Change	Prior Year
<b>Parking revenue:</b>					
Short-term parking revenue	\$ 1,892	\$ 1,895	\$ 3	-	\$ 1,712
Long-term parking revenue	939	966	28	3%	840
<b>Total parking revenue</b>	<b>2,831</b>	<b>2,861</b>	<b>30</b>	<b>1%</b>	<b>2,552</b>
Ground transportation permits and citations	150	174	24	16%	138
Ground rentals	968	1,047	79	8%	686
Grant reimbursements	22	22	-	-	22
Other operating revenue	39	54	15	38%	97
<b>Subtotal</b>	<b>4,010</b>	<b>4,158</b>	<b>148</b>	<b>4%</b>	<b>3,495</b>
<b>Total operating revenues</b>	<b>\$ 16,286</b>	<b>\$ 16,728</b>	<b>\$ 442</b>	<b>3%</b>	<b>\$ 15,211</b>

# Operating Expenses for the Month Ended February 28, 2015

(In thousands)	Budget	Actual	Variance Favorable (Unfavorable)	% Change	Prior Year
<b>Operating expenses:</b>					
Salaries and benefits	\$ 4,070	\$ 3,662	\$ 408	10%	\$ 2,966
Contractual services	2,814	2,274	540	19%	2,407
Safety and security	1,996	1,792	204	10%	1,967
Space rental	868	868	-	-	866
Utilities	801	342	459	57%	580
Maintenance	1,269	1,300	(31)	(2)%	978
Equipment and systems	24	23	1	4%	22
Materials and supplies	39	17	22	56%	44
Insurance	89	89	-	-	82
Employee development and support	111	110	1	1%	100
Business development	226	194	32	14%	119
Equipment rental and repairs	320	487	(167)	(52)%	181
<b>Total operating expenses</b>	<b>\$ 12,627</b>	<b>\$ 11,158</b>	<b>\$ 1,469</b>	<b>12%</b>	<b>\$ 10,312</b>

# Financial Summary

## for the Month Ended February 28, 2015

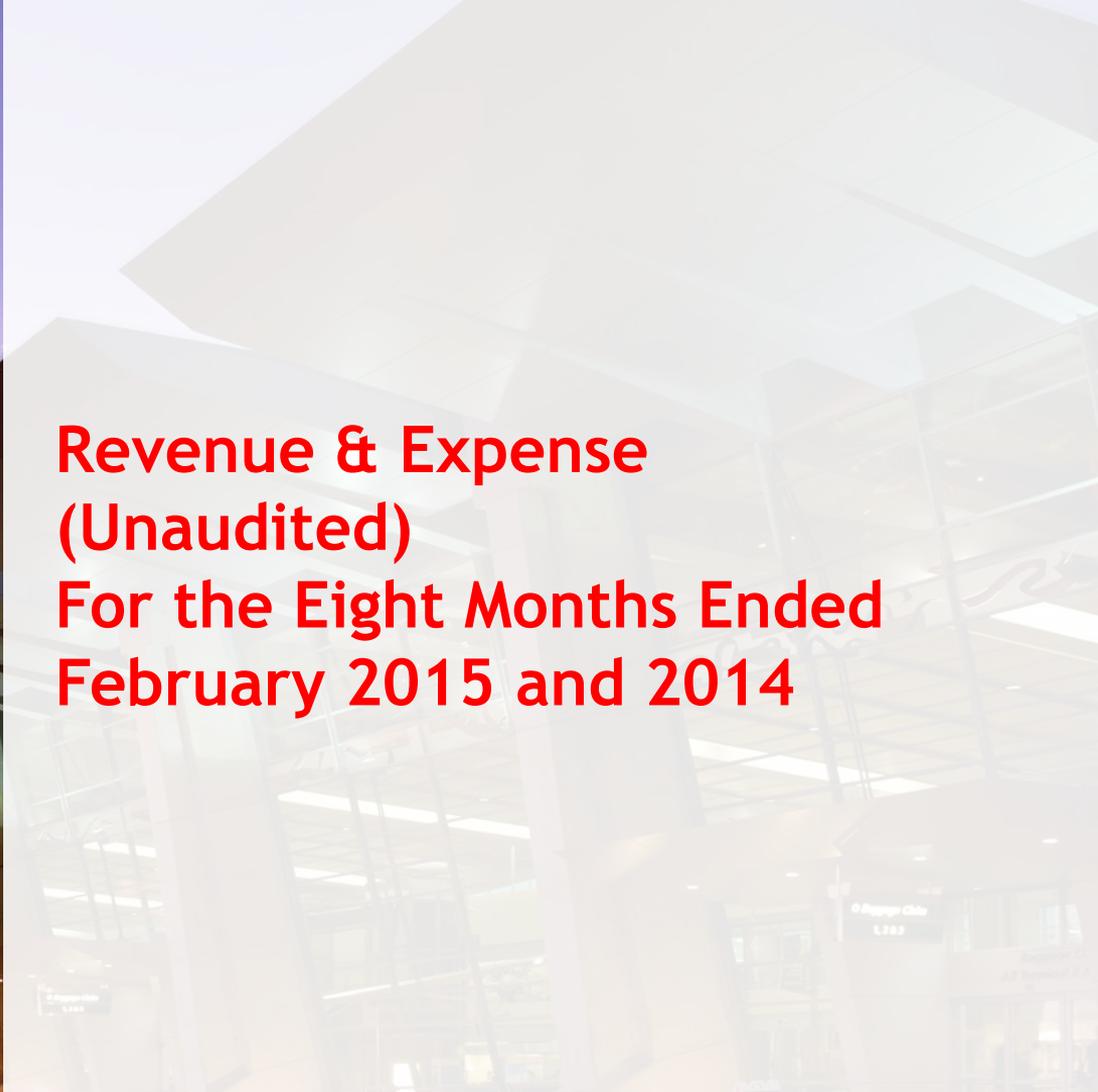
(In thousands)	<b>Budget</b>	<b>Actual</b>	<b>Variance Favorable (Unfavorable)</b>	<b>% Change</b>	<b>Prior Year</b>
Total operating revenues	\$ 16,286	\$ 16,728	\$ 442	3%	\$ 15,211
Total operating expenses	12,627	11,158	1,469	12%	10,312
<b>Income from operations</b>	<b>3,659</b>	<b>5,570</b>	<b>1,911</b>	<b>52%</b>	<b>4,899</b>
Depreciation	6,677	6,677	-	-	4,836
<b>Operating income (loss)</b>	<b>\$ (3,018)</b>	<b>\$ (1,107)</b>	<b>\$ 1,911</b>	<b>63%</b>	<b>\$ 63</b>

# Non-operating Revenues & Expenses for the Month Ended February 28, 2015

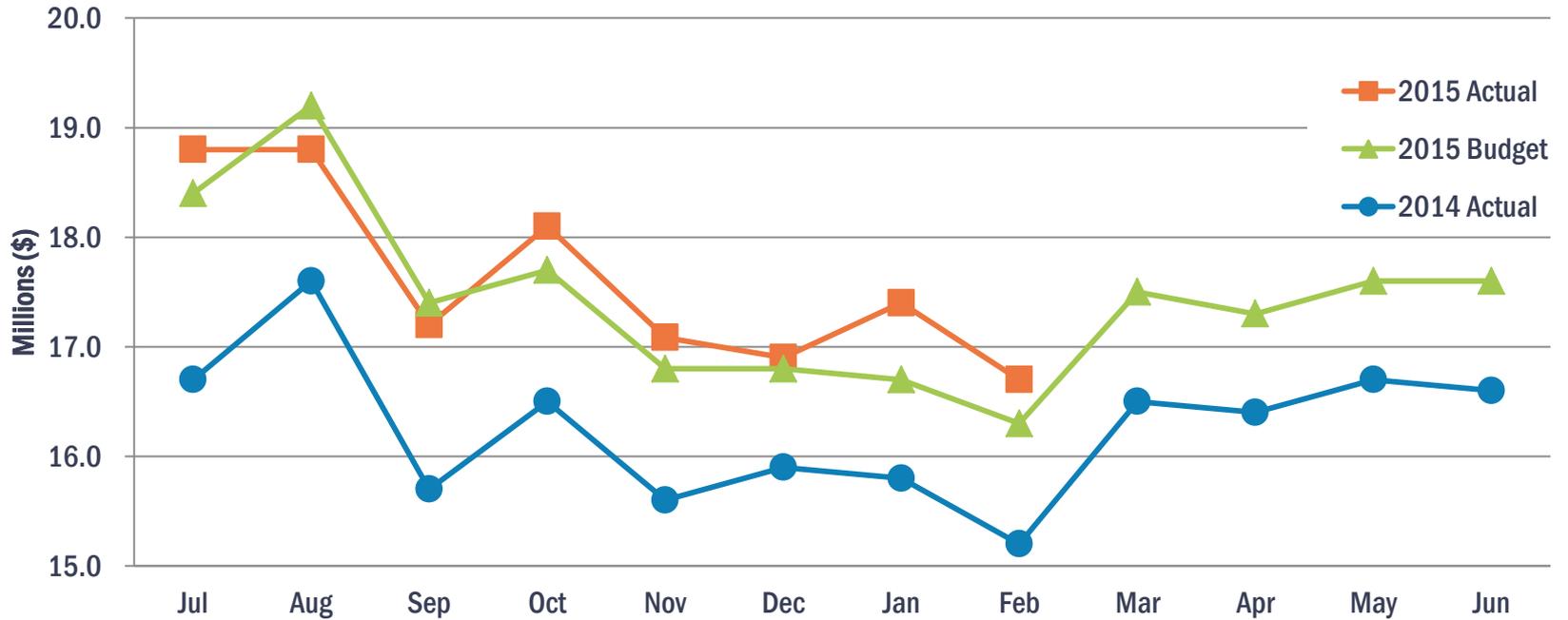
(In thousands)	Budget	Actual	Variance Favorable (Unfavorable)	% Change	Prior Year
<b>Nonoperating revenues (expenses):</b>					
Passenger facility charges	\$ 3,737	\$ 4,935	\$ 1,198	32%	\$ 4,294
Customer facility charges (Rental Car Center)	2,445	2,548	103	4%	2,298
Quieter Home Program, net	(430)	(306)	124	29%	(250)
Interest income	373	508	135	36%	271
BAB interest rebate	386	386	-	-	386
Interest expense & debt issuance costs	(4,297)	(4,906)	(609)	(14)%	(6,278)
Bond amortization	360	360	-	-	364
Other nonoperating revenue (expenses)	(1)	(455)	(454)	-	225
<b>Nonoperating revenue, net</b>	<b>2,573</b>	<b>3,070</b>	<b>497</b>	<b>19%</b>	<b>1,310</b>
<b>Change in net position before grant contributions</b>	<b>(445)</b>	<b>1,963</b>	<b>2,408</b>	<b>541%</b>	<b>1,373</b>
Capital grant contributions	725	27	(698)	(96)%	1,080
<b>Change in net position</b>	<b>\$ 280</b>	<b>\$ 1,990</b>	<b>\$ 1,710</b>	<b>611%</b>	<b>\$ 2,453</b>



**Revenue & Expense  
(Unaudited)  
For the Eight Months Ended  
February 2015 and 2014**



# Monthly Operating Revenue, FY 2015 (Unaudited)



# Operating Revenues for the Eight Months Ended February 28, 2015 (Unaudited)

(In thousands)	Budget	Actual	Variance Favorable (Unfavorable)	% Change	Prior Year
<b>Aviation revenue:</b>					
Landing fees	\$ 15,633	\$ 15,636	\$ 3	-	\$ 14,361
Aircraft parking fees	1,845	1,819	(26)	(1)%	1,674
Building rentals	33,303	33,606	303	1%	30,247
Security surcharge	17,687	17,687	-	-	16,646
CUPPS Support Charges	750	752	2	-	745
Other aviation revenue	1,058	1,053	(5)	-	1,056
<b>Total aviation revenue</b>	<b>\$ 70,276</b>	<b>\$ 70,553</b>	<b>\$ 277</b>		<b>\$ 64,729</b>

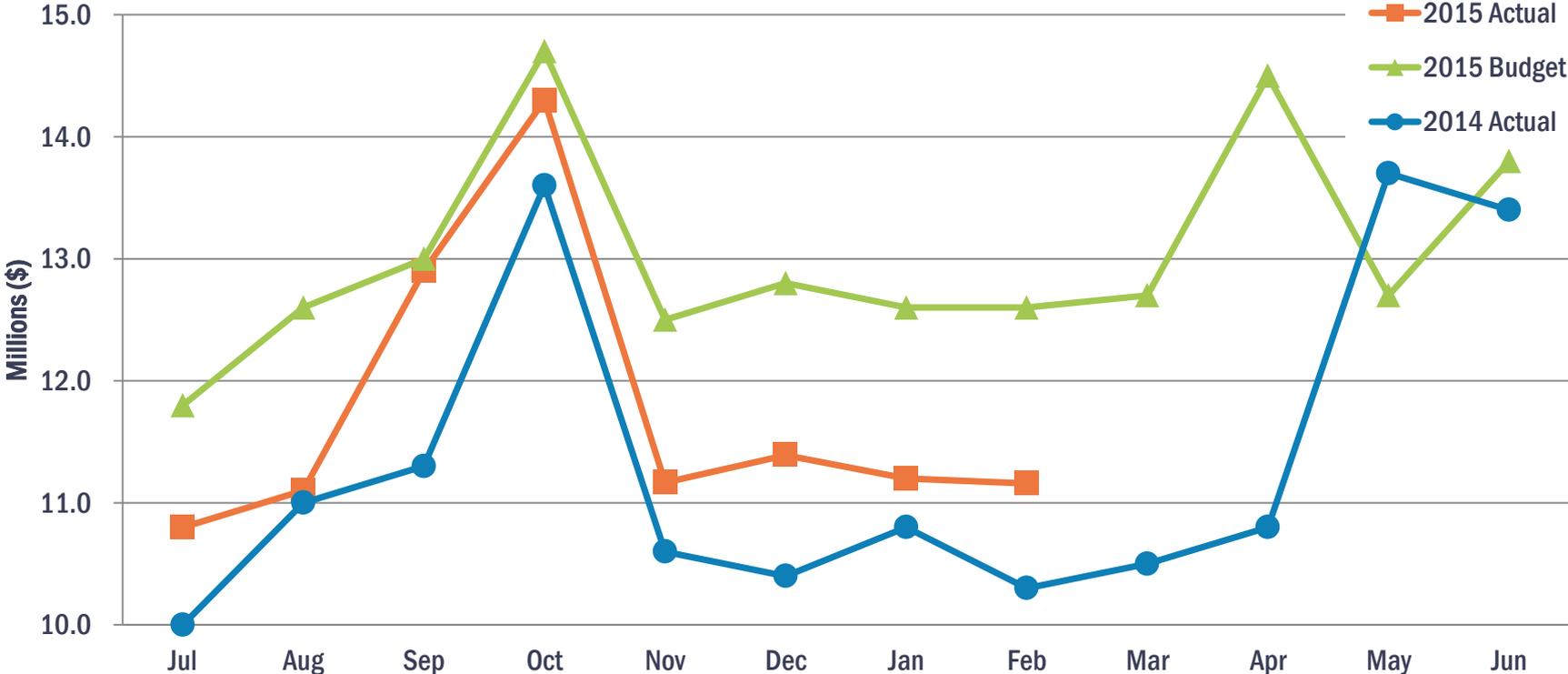
# Operating Revenues for the Eight Months Ended February 28, 2015 (Unaudited)

(In thousands)	Budget	Actual	Variance Favorable (Unfavorable)	%	Prior Year
				Change	
<b>Terminal rent non-airline</b>	\$ 999	\$ 820	\$ (179)	(18)%	\$ 721
<b>Concession revenue:</b>					
<b>Terminal concession revenue:</b>					
Food and beverage	5,054	5,596	542	11%	5,006
Retail	3,500	3,775	275	8%	3,341
Space storage	508	623	115	23%	507
Cost recovery	1,874	1,622	(252)	(13)%	1,399
Other <i>(Primarily advertising)</i>	2,183	2,478	295	14%	2,062
<b>Total terminal concession revenue</b>	<b>13,119</b>	<b>14,094</b>	<b>975</b>	<b>7%</b>	<b>12,315</b>
<b>Car rental and license fee revenue:</b>					
Rental car license fees	16,297	16,818	521	3%	16,079
License fees-other	2,768	2,917	149	5%	2,593
<b>Total rental car and license fees</b>	<b>19,065</b>	<b>19,735</b>	<b>670</b>	<b>4%</b>	<b>18,672</b>
<b>Total concession revenue</b>	<b>\$ 32,184</b>	<b>\$ 33,827</b>	<b>\$ 1,643</b>	<b>5%</b>	<b>\$ 30,987</b>

# Operating Revenues for the Eight Months Ended February 28, 2015 (Unaudited)

(In thousands)	Budget	Actual	Variance Favorable (Unfavorable)	%	Prior Year
<b>Parking revenue:</b>					
Short-term parking revenue	\$ 16,562	\$ 16,452	\$ (110)	(1)%	\$ 15,098
Long-term parking revenue	9,433	9,121	(312)	(3)%	8,874
<b>Total parking revenue</b>	<b>25,995</b>	<b>25,573</b>	<b>(422)</b>	<b>(2)%</b>	<b>23,972</b>
Ground transportation permits and citations	2,137	2,121	(16)	(1)%	1,778
Ground rentals	7,471	7,562	91	1%	5,645
Grant reimbursements	194	194	-	-	271
Other operating revenue	313	464	151	48%	933
<b>Subtotal</b>	<b>36,110</b>	<b>35,914</b>	<b>(196)</b>	<b>(1)%</b>	<b>32,599</b>
<b>Total operating revenues</b>	<b>\$ 139,569</b>	<b>\$ 141,114</b>	<b>\$ 1,545</b>	<b>1%</b>	<b>\$ 129,036</b>

# Monthly Operating Expenses, FY 2015 (Unaudited)



# Operating Expenses for the Eight Months Ended February 28, 2015 (Unaudited)

(In thousands)	Budget	Actual	Variance Favorable (Unfavorable)	% Change	Prior Year
<b>Operating expenses:</b>					
Salaries and benefits	\$ 33,574	\$ 30,636	\$ 2,938	9%	\$ 25,902
Contractual services	22,266	19,636	2,630	12%	20,268
Safety and security	16,340	15,843	496	3%	16,198
Space rental	6,976	6,957	19	-	6,920
Utilities	6,409	7,162	(753)	(12)%	5,437
Maintenance	10,760	8,638	2,122	20%	8,102
Equipment and systems	325	138	187	58%	160
Materials and supplies	278	253	25	9%	232
Insurance	714	709	5	1%	658
Employee development and support	803	563	240	30%	676
Business development	1,824	1,673	151	8%	1,541
Equipment rental and repairs	2,468	1,517	950	39%	1,750
<b>Total operating expenses</b>	<b>\$ 102,736</b>	<b>\$ 93,725</b>	<b>\$ 9,011</b>	<b>9%</b>	<b>\$ 87,844</b>

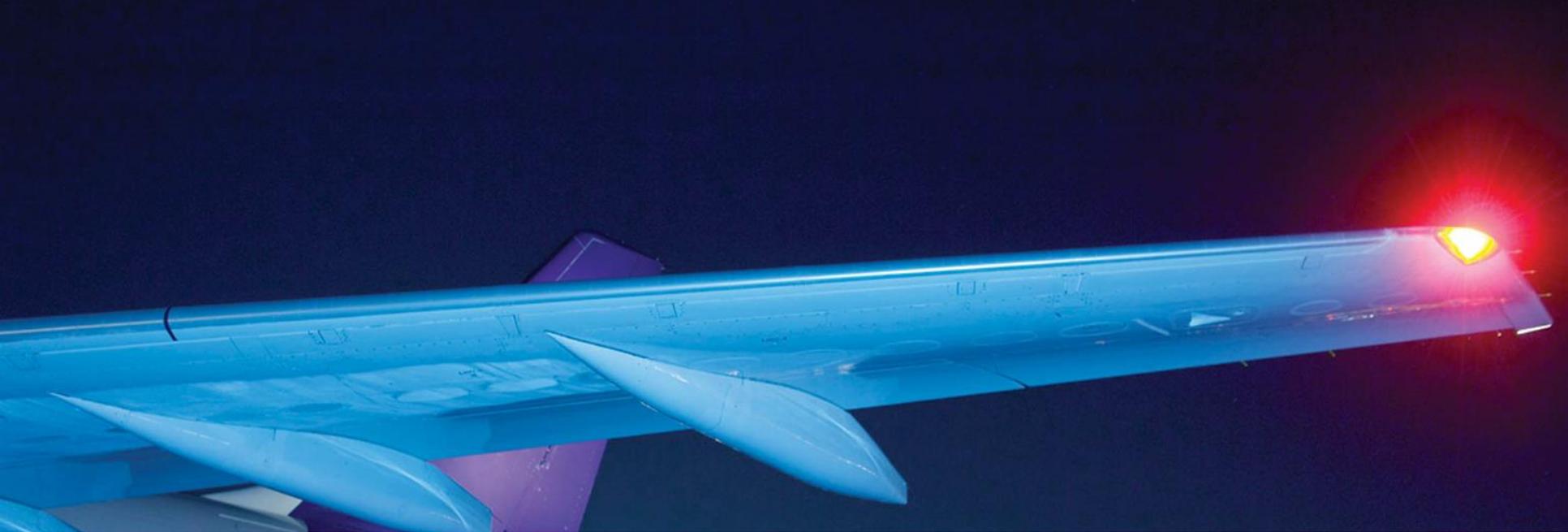
# Financial Summary

## for the Eight Months Ended February 28, 2015 (Unaudited)

(In thousands)	Budget	Actual	Variance Favorable (Unfavorable)	% Change	Prior Year
Total operating revenues	\$ 139,569	\$ 141,114	\$ 1,545	1%	\$ 129,036
Total operating expenses	102,736	93,725	9,011	9%	87,844
<b>Income from operations</b>	<b>36,833</b>	<b>47,389</b>	<b>10,556</b>	<b>29%</b>	<b>41,192</b>
Depreciation	53,501	53,501	(0)	-	39,008
<b>Operating income (loss)</b>	<b>\$ (16,668)</b>	<b>\$ (6,112)</b>	<b>\$ 10,556</b>	<b>63%</b>	<b>\$ 2,184</b>

# Nonoperating Revenues & Expenses for the Eight Months Ended February 28, 2015 (Unaudited)

(In thousands)	Budget	Actual	Variance Favorable (Unfavorable)	% Change	Prior Year
<b>Nonoperating revenues (expenses):</b>					
Passenger facility charges	\$ 23,205	\$ 24,613	\$ 1,408	6%	\$ 22,702
Customer facility charges (Rental Car Center)	19,673	20,662	989	5%	16,704
Quieter Home Program, net	(2,269)	(1,818)	451	20%	(1,418)
Interest income	3,187	3,895	708	22%	3,121
BAB interest rebate	3,091	3,087	(4)	-	3,091
Interest expense & debt issuance costs	(34,774)	(41,643)	(6,869)	(20)%	(33,144)
Bond amortization	2,896	2,896	-	-	2,931
Other nonoperating revenue (expenses)	(7)	(8)	(1)	(14)%	2,153
<b>Nonoperating revenue, net</b>	<b>15,002</b>	<b>11,684</b>	<b>(3,318)</b>	<b>(22)%</b>	<b>16,140</b>
<b>Change in Net Position before grant contributions</b>	<b>(1,666)</b>	<b>5,572</b>	<b>7,238</b>	<b>434%</b>	<b>18,324</b>
Capital grant contributions	6,885	2,963	(3,922)	(57)%	2,315
<b>Change in Net Position</b>	<b>\$ 5,219</b>	<b>\$ 8,535</b>	<b>\$ 3,316</b>	<b>64%</b>	<b>\$ 20,639</b>



**Statements of Net Position (Unaudited)  
February 28, 2015 and 2014**

# Statements of Net Position (Unaudited)

(In thousands)

**February**

	<b>2015</b>	<b>2014</b>
--	-------------	-------------

**Current assets:**

Cash and investments	\$ 82,614	\$ 90,997
Tenant lease receivable, net of allowance of 2015: (\$55,857) and 2014: (\$49,240)	7,818	8,617
Grants receivable	3,608	4,091
Notes receivable-current portion	1,529	1,447
Prepaid expenses and other current assets	7,608	6,920
<b>Total current assets</b>	<b>103,177</b>	<b>112,072</b>

<b>Cash designated for capital projects and other</b>	<b>\$ 16,779</b>	<b>\$ 15,692</b>
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# Statements of Net Position (Unaudited)

(In thousands)

**February**

**2015**

**2014**

## Restricted assets:

### Cash and investments:

Bonds reserve	\$ 56,518	\$ 54,965
Passenger facility charges and interest unapplied	59,647	54,541
Customer facility charges and interest applied	41,762	38,672
Commercial paper reserve	-	55
SBD bond guarantee	4,000	4,000
Bond proceeds held by trustee	334,286	550,450
Commercial paper interest held by trustee	-	13
Passenger facility charges receivable	4,203	4,432
Customer facility charges receivable	2,480	3,061
OCIP insurance reserve	4,683	5,108
<b>Total restricted assets</b>	<b>\$ 507,579</b>	<b>\$ 715,297</b>

# Statements of Net Position (Unaudited)

(In thousands)

**February**

**2015**

**2014**

## Noncurrent assets:

### Capital assets:

Land and land improvements

\$ 71,082      \$ 71,315

Runways, roads and parking lots

570,133      535,975

Buildings and structures

1,042,821      714,712

Machinery and equipment

14,293      13,669

Vehicles

5,520      5,582

Office furniture and equipment

32,512      32,048

Works of art

2,629      2,468

Construction-in-progress

395,417      510,377

### **Total capital assets**

**2,134,407      1,886,146**

Less: accumulated depreciation

(710,336)      (620,703)

### **Total capital assets, net**

**\$ 1,424,071      \$ 1,265,443**

# Statements of Net Position (Unaudited)

	(In thousands)	
	<b>February</b>	
	<b>2015</b>	<b>2014</b>
<b>Other assets:</b>		
Notes receivable - long-term portion	\$ 37,347	\$ 38,929
Investments - long-term portion	87,768	68,456
Net pension asset	6,518	6,278
Security deposit	500	500
<b>Total other assets</b>	<b>132,133</b>	<b>114,163</b>
<b>Total noncurrent assets</b>	<b>1,556,204</b>	<b>1,379,606</b>
<b>TOTAL ASSETS</b>	<b>\$ 2,183,739</b>	<b>\$ 2,222,667</b>

# Statements of Net Position (Unaudited)

	(In thousands)	
	<b>February</b>	
	<u>2015</u>	<u>2014</u>
<b>Current liabilities:</b>		
Accounts payable and accrued liabilities	\$ 54,497	\$ 73,064
Deposits and other current liabilities	5,101	4,502
<b>Total current liabilities</b>	<b>59,598</b>	<b>77,566</b>
<b>Current liabilities payable from restricted assets:</b>		
Current portion of long-term debt	10,695	11,870
Accrued interest on bonds and commercial paper	11,050	8,872
<b>Total liabilities payable from restricted assets</b>	<b>\$ 21,745</b>	<b>\$ 20,742</b>

# Statements of Net Position (Unaudited)

	(In thousands)	
	<b>February</b>	
	<b>2015</b>	<b>2014</b>
<b>Long-term liabilities:</b>		
Revolving line of credit and commercial paper payable	\$ 44,884	\$ 42,913
Other long-term liabilities	13,438	10,172
Long-term debt - bonds net of amortized premium	1,308,522	1,323,575
<b>Total long-term liabilities</b>	<b>1,366,844</b>	<b>1,376,660</b>
<b>Total liabilities</b>	<b>\$ 1,448,187</b>	<b>\$ 1,474,968</b>

# Statements of Net Position (Unaudited)

	(In thousands)	
	<b>February</b>	
	<u>2015</u>	<u>2014</u>
<b>Net Position:</b>		
Invested in capital assets, net of related debt	\$ 385,918	\$ 429,498
Other restricted	173,306	164,851
Unrestricted:		
Designated	22,469	21,970
Undesignated	153,859	131,380
<b>Total net position</b>	<u><b>735,552</b></u>	<u><b>747,699</b></u>
<b>TOTAL LIABILITIES AND NET POSITION</b>	<u><b>\$ 2,183,739</b></u>	<u><b>\$ 2,222,667</b></u>



Questions?



Item 3

## San Diego County Regional Airport Authority

### Review of the Authority's Investment Report As of February 28, 2015



Presented by: Michael Sears  
Director of Financial Management

April 6, 2015

This report is prepared for the San Diego County Regional Airport Authority (the "Authority") in accordance with California Government Code Section 53646, which states that "the treasurer or chief fiscal officer may render a quarterly report to the chief executive officer, the internal auditor, and the legislative body of the local agency within 30 days following the end of the quarter covered by the report."

The investment report was compiled in compliance with California Government Code Section 53646 and the Authority's approved Investment Policy. All investment transactions made in the Authority's portfolio during this period were made on behalf of the Authority. Sufficient liquidity and anticipated revenue are available to meet expenditure requirements for the next six months.



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Scott Brickner, C.P.A.  
V.P. Finance & Asset Management / Treasurer  
San Diego County Regional Airport Authority

# Total Portfolio Summary

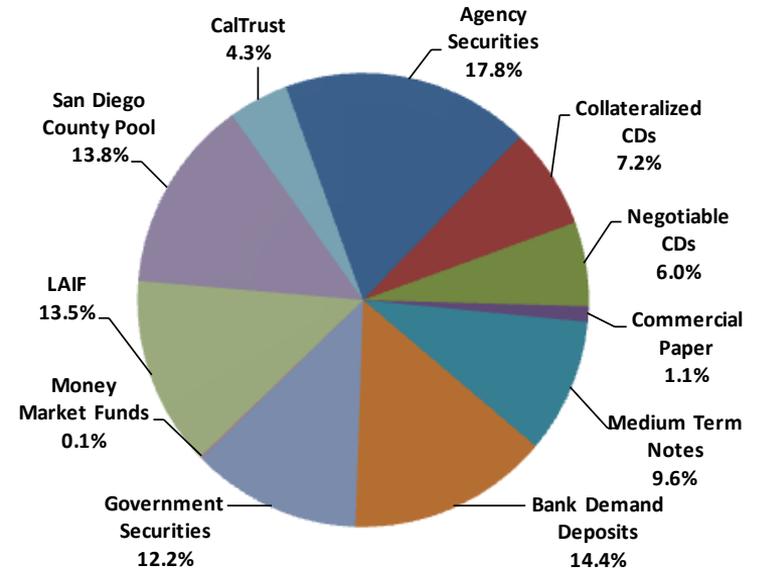
	Current Period	Prior Period	Change From
	February 28, 2015	January 31, 2015	Prior
Book Value (1)	\$352,697,000	\$343,452,000	\$9,245,000
Market Value (1)	\$352,529,000	\$343,435,000	\$9,094,000
Market Value%	99.95%	99.99%	(0.04%)
Unrealized Gain / (Loss)	(\$168,000)	(\$17,000)	(\$151,000)
Weighted Average Maturity (Days)	320 days	313 days	7
Weighted Average Yield as of Period End	0.56%	0.53%	0.03%
Cash Interest Received- Current Month	\$90,000	\$235,000	(\$145,000)
Cash Interest Received- Year-to-Date	\$977,000	\$887,000	\$90,000
Accrued Interest	\$518,000	\$394,000	\$124,000

**Notes:**

(1) Increase in portfolio value is primarily due to operating receipts exceeding operating expenditures.

# Portfolio Composition by Security Type

	February 28, 2015		January 31, 2015		Permitted by Policy
	Market Value	Percent of Portfolio	Market Value	Percent of Portfolio	
Agency Securities	\$ 62,808,000	17.8%	\$ 62,917,000	18.3%	100%
Collateralized CDs	25,263,000	7.2%	25,256,000	7.4%	30%
Negotiable CDs	21,006,000	6.0%	16,968,000	4.9%	30%
Commercial Paper	3,996,000	1.1%	3,994,000	1.2%	25%
Medium Term Notes	33,835,000	9.6%	36,876,000	10.7%	15%
Bank Demand Deposits	50,856,000	14.4%	46,605,000	13.6%	100%
Government Securities	43,173,000	12.2%	39,320,000	11.4%	100%
Money Market Funds	366,000	0.1%	292,000	0.1%	20%
LAIF	47,639,000	13.5%	47,610,000	13.9%	\$50 million <sup>(1)</sup>
San Diego County Pool	48,534,000	13.8%	48,534,000	14.1%	\$50 million <sup>(2)</sup>
CalTrust	15,053,000	4.3%	15,063,000	4.4%	\$50 million <sup>(3)</sup>
<b>Total:</b>	<b>\$ 352,529,000</b>	<b>100.0%</b>	<b>\$ 343,435,000</b>	<b>100.0%</b>	

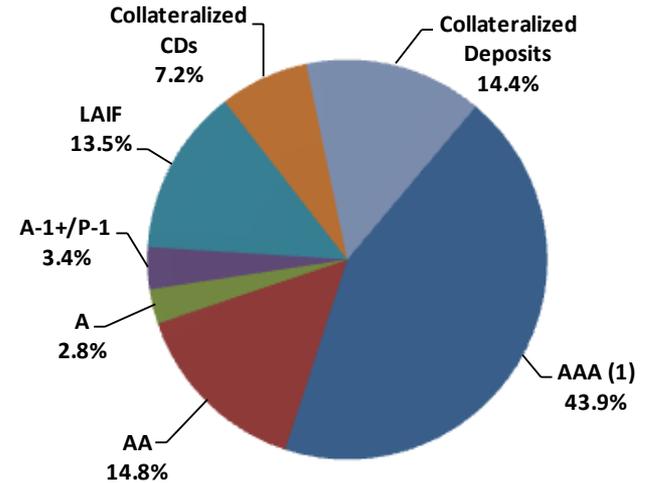


## Notes:

- 1.) The \$50 million limit on LAIF is a non-statutory LAIF internal limit. It does not apply to bond proceeds.
- 2.) The San Diego County Investment Pool mirrors the LAIF internal limit and does not apply to bond proceeds.
- 3.) The CalTrust mirrors the LAIF internal limit and does not apply to bond proceeds.

# Portfolio Composition by Credit Rating

	February 28, 2015		January 31, 2015	
	Market Value	Percent of Portfolio	Market Value	Percent of Portfolio
AAA <sup>(1)</sup>	\$ 154,879,000	43.9%	\$ 166,127,000	48.2%
AA	52,015,000	14.8%	35,954,000	10.5%
A	9,879,000	2.8%	9,890,000	2.9%
A-1+/P-1	11,996,000	3.4%	11,994,000	3.5%
LAIF	47,639,000	13.5%	47,610,000	13.9%
Collateralized CDs	25,263,000	7.2%	25,256,000	7.4%
Collateralized Deposits	50,858,000	14.4%	46,604,000	13.6%
<b>Total:</b>	<b>\$ 352,529,000</b>	<b>100.0%</b>	<b>\$ 343,435,000</b>	<b>100.0%</b>

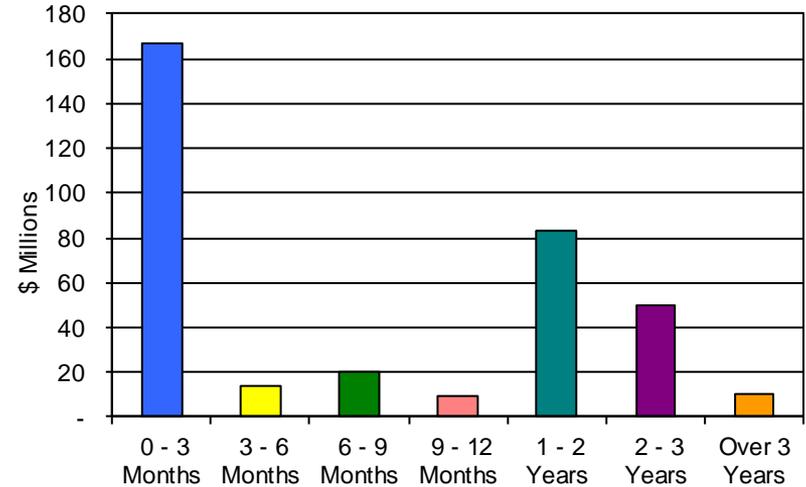


**Notes:**

1.) Includes investments that have split ratings between S&P (AA+), Moodys (AAA) and Fitch (AAA)

# Portfolio Composition by Maturity

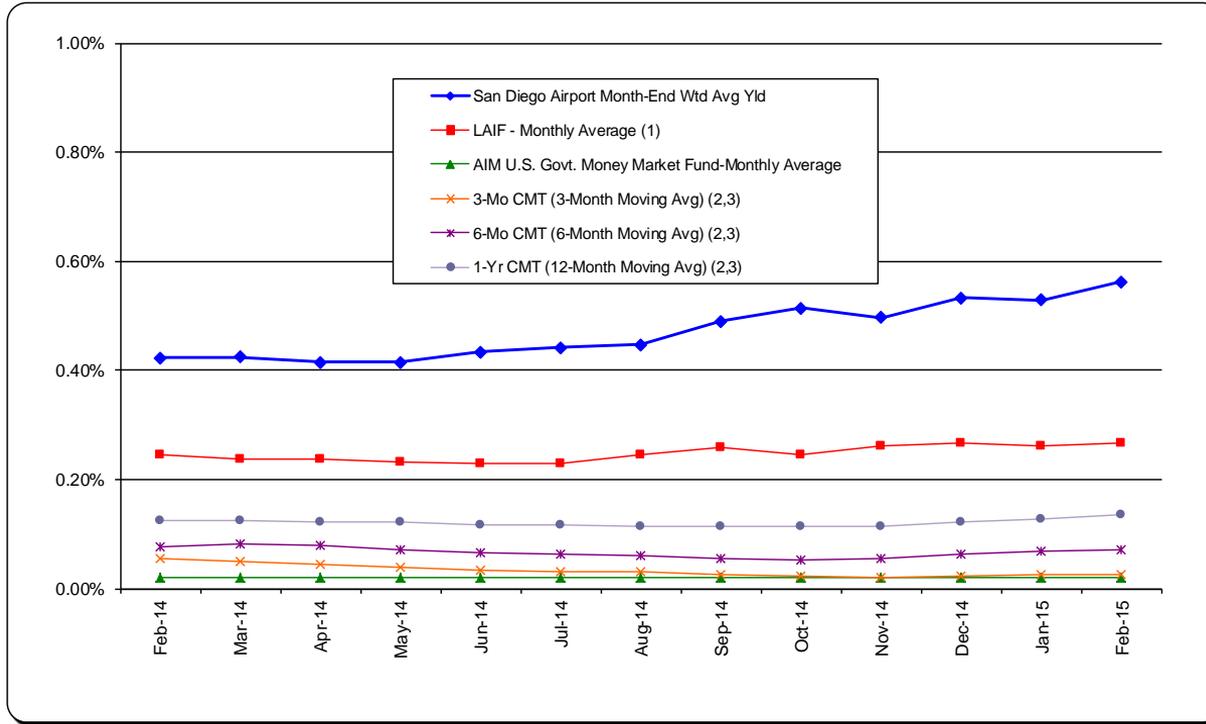
	February 28, 2015		January 31, 2015	
	Market Value	Percent of Portfolio	Market Value	Percent of Portfolio
0 - 3 Months	\$ 166,445,000	47.1%	\$ 162,097,000	47.2%
3 - 6 Months	14,217,000	4.0%	10,213,000	3.0%
6 - 9 Months	20,049,000	5.7%	27,071,000	7.9%
9 - 12 Months	9,107,000	2.6%	9,114,000	2.7%
1 - 2 Years	83,035,000	23.6%	80,160,000	23.3%
2 - 3 Years	49,612,000	14.1%	51,288,000	14.9%
Over 3 Years	10,064,000	2.9%	3,492,000	1.0%
<b>Total:</b>	<b>\$ 352,529,000</b>	<b>100.0%</b>	<b>\$ 343,435,000</b>	<b>100.0%</b>



**Notes:**

1.) The 0-3 Month category includes investments held in the LAIF, CalTrust, and the San Diego County Investment Pool.

# Benchmark Comparison



**Notes:**

- 1.) Benchmark data for LAIF is the average monthly effective yield.
- 2.) CMT stands for Constant Maturity Treasury. This data is published in Federal Reserve Statistical Release H.15 and represents an average of all actively traded Treasury securities having that time remaining until maturity. This is a standard industry benchmark for Treasury securities.
- 3.) The CMT benchmarks are moving averages. The 3-month CMT is the daily average for the previous 3 months, the 6-month CMT is the daily average for the previous 6 months, and the 1-year CMT is the daily average for the previous 12-months.

# Detail of Security Holdings As of February 28, 2015

Settlement Date	Security Description	Coupon	Maturity Date	Next Call Date	Par Value	Purchase Price	Book Value	Market Price	Market Value	Days to Maturity	Yield to Maturity
09/21/12	FHLMC	1.000	09/12/17	03/12/15	3,000,000	99.975	2,999,250	99.74	2,992,140	927	1.000
01/16/13	FHLMC	1.050	01/16/18	04/16/15	3,000,000	99.970	2,999,100	99.95	2,998,620	1053	1.056
01/30/13	FNMA	1.030	01/30/18	04/30/15	3,500,000	99.990	3,499,650	99.17	3,470,775	1067	1.032
06/13/13	FHLB	0.375	06/24/16	06/24/16	5,000,000	99.023	4,951,150	99.92	4,995,800	482	0.701
10/10/13	FHLMC	0.875	10/14/16	10/14/16	9,000,000	100.180	9,027,400	100.42	9,038,070	594	0.814
11/21/14	FHLMC	0.400	05/27/16	05/27/16	8,000,000	100.071	7,997,600	99.96	7,996,880	454	0.420
12/10/13	FHLB	0.625	12/28/16	12/28/16	5,000,000	99.816	4,990,800	99.97	4,998,550	669	0.438
08/07/14	FHLB	0.500	09/28/16	09/28/16	8,300,000	99.696	8,277,375	99.88	8,290,123	578	0.653
09/08/14	FNMA	1.000	09/27/17	09/27/17	10,000,000	99.722	9,972,200	100.16	10,016,000	942	1.093
06/12/13	FHLMC	0.500	05/13/16	05/13/16	8,000,000	99.707	7,976,568	100.13	8,010,720	440	0.601
<b>Agency Total</b>					<b>62,800,000</b>		<b>62,691,093</b>		<b>62,807,678</b>	<b>671</b>	<b>0.754</b>
07/02/14	East West Bk CD	0.500	07/02/15		10,217,340	100.000	10,217,340	100.00	10,217,340	124	0.500
10/21/14	East West Bk CD	0.500	10/21/15		10,010,000	100.000	10,010,000	100.00	10,010,000	235	0.500
09/05/14	Torrey Pines Bank CD	0.500	09/04/15		5,035,605	100.000	5,035,605	100.00	5,035,605	188	0.500
<b>Collateralized CDs Total</b>					<b>25,262,946</b>		<b>25,262,946</b>		<b>25,262,946</b>	<b>181</b>	<b>0.500</b>

# Detail of Security Holdings As of February 28, 2015

Settlement Date	Security Description	Coupon	Maturity Date	Next Call Date	Par Value	Purchase Price	Book Value	Market Price	Market Value	Days to Maturity	Yield to Maturity
08/14/14	Citibank CD	0.371	08/11/15		4,000,000	100.000	4,000,000	100.00	4,000,000	164	0.371
09/11/14	US Bank CD	1.375	09/11/17		4,000,000	100.000	3,993,560	99.45	3,977,960	926	1.430
02/13/15	HSBC Bank CD	0.880	08/15/16		4,000,000	100.000	4,000,000	100.71	4,028,360	534	0.880
09/29/14	Toronto Dominion CD	0.900	09/29/16		5,000,000	100.000	5,000,000	100.00	5,000,000	579	0.900
08/19/14	Goldman Sachs CD	0.900	08/12/16		4,000,000	100.000	4,000,000	100.00	4,000,000	531	0.900
	<b>Negotiable CDs Total</b>				<b>21,000,000</b>		<b>20,993,560</b>		<b>21,006,320</b>	<b>548</b>	<b>0.896</b>
01/20/15	BANK OF TOKYO MITS CP	0.310	03/25/15		4,000,000	99.885	3,993,938	99.89	3,995,520	25	0.310
	<b>Commercial Paper Total</b>				<b>4,000,000</b>		<b>3,993,938</b>		<b>3,995,520</b>	<b>25</b>	<b>0.310</b>
05/09/13	Apple Inc Notes	0.450	05/03/16		4,000,000	99.944	3,997,760	100.07	4,002,840	430	0.469
01/15/15	BERKSHIRE HATHAWAY 0.0	0.553	01/12/18		5,000,000	100.000	5,000,000	100.11	5,005,600	1049	0.554
07/18/14	WELLS FARGO CO Notes	3.678	06/15/16		4,700,000	105.559	4,961,273	103.74	4,875,686	473	0.737
06/03/13	Toyota Motor Corp Notes	2.800	01/11/16		4,000,000	105.114	4,204,560	102.07	4,082,880	317	0.812
08/30/13	Caterpillar Financial	0.411	08/28/15		5,000,000	100.000	5,000,000	100.07	5,003,400	181	0.411
10/10/13	GE CAP CORP	0.843	01/08/16		5,000,000	100.452	5,022,600	100.48	5,023,850	314	0.680
11/19/14	CHEVRON CORP	1.345	11/15/17		5,000,000	100.199	5,009,950	100.78	5,039,000	991	1.345
11/01/13	COCA COLA CORP NOTE	0.750	11/01/16		800,000	100.080	799,080	100.18	801,400	612	0.789
	<b>Medium Term Notes</b>				<b>33,500,000</b>		<b>33,995,223</b>		<b>33,834,656</b>	<b>547</b>	<b>0.722</b>

# Detail of Security Holdings As of February 28, 2015

Settlement Date	Security Description	Coupon	Maturity Date	Next Call Date	Par Value	Purchase Price	Book Value	Market Price	Market Value	Days to Maturity	Yield to Maturity
02/26/15	U.S. Treasury	0.750	02/28/18		10,145,000	99.203	10,050,669	99.20	10,064,144	1096	1.015
02/24/14	U.S. Treasury	0.750	01/15/17		3,000,000	100.230	3,006,914	100.33	3,009,840	687	0.669
03/31/14	U.S. Treasury	1.000	03/31/17		6,000,000	100.175	6,013,594	100.70	6,041,700	762	0.940
03/05/14	U.S. Treasury	1.000	08/31/16		8,890,000	101.203	8,996,958	100.80	8,960,853	550	0.512
12/30/14	U.S. Treasury	0.750	12/31/17		6,600,000	98.730	6,528,242	99.40	6,560,268	1037	1.182
06/18/14	U.S. Treasury	0.875	01/31/17		5,000,000	100.199	5,009,961	100.52	5,026,150	703	0.798
06/18/14	U.S. Treasury	0.875	06/15/17		3,500,000	99.967	3,488,516	100.28	3,509,835	838	0.987
<b>Government Total</b>					<b>43,135,000</b>		<b>43,094,853</b>		<b>43,172,791</b>	<b>831</b>	<b>0.873</b>
Torrey Pines Bank MM					5,035,142	100.000	5,035,142	100.00	5,035,142	1	0.400
East West Bank					103,576	100.000	103,576	100.00	103,576	1	0.350
East West Bank					21,513,389	100.000	21,513,389	100.00	21,513,389	1	0.350
Wells Fargo Bank					4,050,830	100.000	4,050,830	100.00	4,050,830	1	0.250
US Bank General Acct					20,154,696	100.000	20,154,696	100.00	20,154,696	1	0.035
<b>Bank Demand Deposits</b>					<b>50,857,633</b>		<b>50,857,633</b>		<b>50,857,633</b>	<b>1</b>	<b>0.222</b>
Reich & Tang MMF					366,119	100.000	366,119	100.00	366,119	1	0.000
<b>Money Market Fund</b>					<b>366,119</b>		<b>366,119</b>		<b>366,119</b>	<b>1</b>	<b>0.000</b>
Local Agency Invstmnt Fd					47,606,586	100.000	47,606,586	100.07	47,638,507	1	0.266
San Diego County Inv Pool					48,782,868	100.000	48,782,868	99.49	48,534,396	1	0.510
CalTrust					15,052,637	100.000	15,052,637	100.00	15,052,637	1	0.490
<b>Grand Total</b>					<b>\$ 352,363,788</b>	<b>100.11</b>	<b>\$ 352,697,455</b>	<b>99.95</b>	<b>\$ 352,529,202</b>	<b>320</b>	<b>0.562</b>

# Portfolio Investment Transactions

## From February 1<sup>st</sup>, 2015 - February 28<sup>th</sup>, 2015

Settle Date	Security Description	Security Type	CUSIP	Coupon	Mature Date	Call Date	Unit Price	Amount
<b>PURCHASES</b>								
02/13/15	HSBC BANK	Negotiable CD	40428AC54	0.880	08/15/16	--	100.000	\$ 4,000,000
02/19/15	US TREASNTS	U.S. Treasury	912828UR9	0.750	02/28/13	--	98.926	5,108,066
02/19/15	FHLMC	AGCY	3137EADS5	0.875	10/14/16	--	100.404	5,035,391
02/26/15	US TREASNTS	U.S. Treasury	912828UR9	0.750	02/28/13	--	99.219	4,979,480
								\$ 19,122,937
<b>CALLS</b>								
								\$ -
<b>MATURITIES</b>								
								\$ -
<b>WITHDRAWALS / SALES / TRANSFERS</b>								
02/13/15	US TREASNTS	U.S. Treasury	912828C40	0.375	03/31/16	--	100.094	\$ 4,009,354
02/19/15	WALMART NOTES	MTN	931142CX9	1.500	10/25/15	--	100.810	3,038,550
02/19/15	FNMA	AGCY	3135GOSR5	0.560	06/27/16	03/27/15	99.960	5,002,044
02/19/15	US TREASNTS	U.S. Treasury	912828VC1	0.250	05/15/16	--	99.880	749,589
02/19/15	US TREASNTS	U.S. Treasury	912828B41	0.375	01/31/16	--	100.141	350,561
02/19/15	US TREASNTS	U.S. Treasury	912828C40	0.375	03/31/16	--	100.098	1,002,439
								\$ 14,152,538

# Bond Proceeds Summary

As of: February 28, 2015

(in thousands)

	Series 2010		Series 2013		Series 2014		Total	Yield	Rating	
<b><u>Project Fund</u></b>										
LAIF	\$	-	\$	-	\$	53,028	\$	53,028	0.27%	N/R
SDCIP				56,995		79,121		136,116	0.51%	AAAf
	\$	-	\$	56,995	\$	132,149	\$	189,144		
<b><u>Capitalized Interest</u></b>										
SDCIP	\$	-		219	\$	16,294	\$	16,513	0.51%	AAAf
	\$	-	\$	219	\$	16,294	\$	16,513		
<b><u>Debt Service Reserve &amp; Coverage Funds</u></b>										
SDCIP	\$	30,165	\$	32,926	\$	13,431	\$	76,522	0.51%	AAAf
East West Bank CD		20,694		-		-		20,694	0.75%	N/R
Torrey Pines DDA		-		-		15,073		15,073	0.40%	N/R
	\$	50,859	\$	32,926	\$	28,504	\$	112,289		
	\$	50,859	\$	90,140	\$	176,947	\$	317,946	0.48%	

\*Bond proceeds are not included in deposit limits as applied to operating funds

# Bond Proceeds Investment Transactions

## From February 1<sup>st</sup>, 2015 - February 28<sup>th</sup>, 2015

Settle Date	Description	Security Type	CUSIP	Coupon	Mature Date	Call Date	Unit Price	Amount
<b>PURCHASES</b>								
							\$	-
<b>CALLS</b>								
							\$	-
<b>MATURITIES</b>								
							\$	-
<b>DEPOSITS</b>								
							\$	-
<b>WITHDRAWALS / SALES</b>								
2/2/2015	SDCIP (2013 Bonds)	SDCIP		0.51			1.000	\$ 5,908,105
2/2/2015	SDCIP (2013 Bonds)	SDCIP		0.51			1.000	886,315
2/18/2015	SDCIP (2013 Bonds)	SDCIP		0.51			1.000	2,154,382
2/18/2015	SDCIP (2013 Bonds)	SDCIP		0.51			1.000	1,743,706
2/23/2015	LAIF (2014 Bonds)	LAIF		0.27			1.000	22,328,353
							\$	33,020,861



Questions ?



**SAN DIEGO COUNTY  
REGIONAL AIRPORT AUTHORITY  
EXECUTIVE COMMITTEE**

**Item No.  
4**

Meeting Date: **APRIL 6, 2015**

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**Subject:**

**Pre-Approval of Travel Requests and Approval of Business and Travel Expense Reimbursement Requests for Board Members, the President/CEO, the Chief Auditor and General Counsel**

**Recommendation:**

Pre-approve Travel Requests and approve Business and Travel Expense Reimbursement Requests.

**Background/Justification:**

Authority Policies 3.30 (2)(b) and (4)(b) require that business expenses reimbursements of Board Members, the President/CEO, the Chief Auditor and the General Counsel be approved by the Executive Committee and presented to the Board for its information at its next regularly scheduled meeting.

Authority Policy 3.40 (2)(b) and (3)(b) require that travel expense reimbursements of Board Members, the President/CEO, the Chief Auditor and the General Counsel be approved by the Executive Committee and presented to the Board for its information at its next regularly scheduled meeting.

The attached reports are being presented to comply with the requirements of Policies 3.30 and 3.40.

**Fiscal Impact:**

Funds for Business and Travel expenses are included in the FY 2014-2015 Budget.

**Environmental Review:**

- A. This Board action is not a project that would have a significant effect on the environment as defined by the California Environmental Quality Act (CEQA), as amended. 14 Cal. Code Regs. §15378. This Board action is not a "project" subject to CEQA. Cal. Pub. Res. Code §21065.
- B. California Coastal Act Review: This Board action is not a "development" as defined by the California Coastal Act. Cal. Pub. Res. Code §30106.

**Application of Inclusionary Policies:**

Not applicable

Prepared by:

TONY R. RUSSELL  
DIRECTOR, CORPORATE & INFORMATION GOVERNANCE/AUTHORITY CLERK

# **TRAVEL REQUESTS**

**ROBERT GLEASON**

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY  
OUT-OF-TOWN TRAVEL REQUEST**

**GENERAL INSTRUCTIONS:**

- A. All travel requests must conform to applicable provisions of Policies 3.30 and 3.40.
- B. Personnel traveling at Authority expense shall, consistent with the provisions of Policies 3.30 and 3.40, use the most economical means available to affect the travel.

**1. TRAVELER:**

Travelers Name: Robert H. Gleason, Board Chair Dept: 2

Position:  Board Member     President/CEO     Gen. Counsel     Chief Auditor

All other Authority employees (does not require executive committee administrator approval)

**2. DATE OF REQUEST:** 3/19/15    **PLANNED DATE OF DEPARTURE/RETURN:** 5/2/15    /    5/8/15

**3. DESTINATIONS/PURPOSE (Provide detailed explanation as to the purpose of the trip— continue on extra sheets of paper as necessary):**

Destination: Washington, DC & London, UK    Purpose: Board representative at international event  
Explanation: National Geographic "Smart World Cities" event

**4. PROJECTED OUT-OF-TOWN TRAVEL EXPENSES**

**A. TRANSPORTATION COSTS:**

- AIRFARE \$ 7000
- OTHER TRANSPORTATION (Taxi, Train, Car Rental) \$ 200

**B. LODGING** \$ 1500

**C. MEALS** \$ \_\_\_\_\_

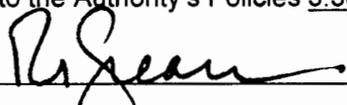
**D. SEMINAR AND CONFERENCE FEES** \$ \_\_\_\_\_

**E. ENTERTAINMENT (If applicable)** \$ \_\_\_\_\_

**F. OTHER INCIDENTAL EXPENSES** \$ 200

**TOTAL PROJECTED TRAVEL EXPENSE** \$ 8900

**CERTIFICATION BY TRAVELER** By my signature below, I certify that the above listed out-of-town travel and associated expenses conform to the Authority's Policies 3.30 and 3.40 and are reasonable and directly related to the Authority's business.

Travelers Signature:  Date: 3.19.15

**CERTIFICATION BY ADMINISTRATOR** (Where Administrator is the Executive Committee, the Authority Clerk's signature is required).

By my signature below, I certify the following:

1. I have conscientiously reviewed the above out-of-town travel request and the details provided on the reverse.
2. The concerned out-of-town travel and all identified expenses are necessary for the advancement of the Authority's business and reasonable in comparison to the anticipated benefit to the Authority.
3. The concerned out-of-town travel and all identified expenses conform to the requirements and intent of Authority's Policies 3.30 and 3.40.

Administrator's Signature: \_\_\_\_\_ Date: \_\_\_\_\_

**AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE**

I, \_\_\_\_\_, hereby certify that this document was approved  
*(Please leave blank. Whoever clerk's the meeting will insert their name and title.)*

by the Executive Committee at its \_\_\_\_\_ meeting.  
*(Leave blank and we will insert the meeting date.)*



## PROGRAM UPDATE

### **FUNDING PARTNERS:**

- San Diego Tourism Authority/San Diego Tourism Marketing District
- San Diego Regional Economic Development Corporation
- City of San Diego
- County of San Diego
- Port of San Diego
- San Diego County Regional Airport Authority
- SeaWorld San Diego
- Sempra Energy
- University of California, San Diego
- Legler Benbough Foundation
- Malin Burnham
- The San Diego Foundation
- Qualcomm
- Northrup Grumman

### **CREATIVE/STORY TREATMENT:**

The 50-minute documentary will highlight San Diego as a "smart" innovative city of the 21<sup>st</sup> Century and it will showcase:

- San Diego's unique infrastructure and how it's planned for future prosperity
  - How we are well positioned to attract and retain talent
  - Our innovative and community spirit and how we grow our economy
  - The city's multi-cultural makeup and more.
- Below are some story ideas to be highlighted in the documentary:
    - San Diego's historical legacy from its founding through the redevelopment of downtown. This includes Balboa Park's two World Expos and the role the military has played in the region's economy since World War I.
    - Environmental Innovation like San Diego Gas & Electric's Smart Grid program.
    - The Port of San Diego and how it has become a leader in environmental issues with its new shore-power system at the Tenth Avenue Marine Terminal.
    - The Environmental Protection done by SeaWorld San Diego since its opening, rescuing and helping over 22,000 marine animals, along with SeaWorld's ground-breaking research studies in marine animal science.
    - How San Diego attracts innovation and talent, highlighting the work being done by J. Craig Venter with human genome sequencing.

- The academic powerhouse UCSD and how it is known today for its excellence in medical and biological studies and research, and focusing on the San Diego Center for Algae Biotechnology (i.e., engineering algae for the production of hydrocarbon molecules that can be used as biofuels).
  - The innovation in yeast cultivation done by San Diego-based White Labs highlighting San Diego's dynamic craft beer scene.
  - Illumina, recognized as "One of the 50 Smartest Businesses in the World."
  - Northrop Grumman's work with Unmanned Aerial Vehicles for NASA which are involved with climate change measurements.
  - The New San Diego Central Library: its stunning architecture and dynamic public art.
  - San Diego's active lifestyle and action sports culture.
  - San Diego's spirit, as defined by our cultural roots, from ethnography to gastronomy.
  - San Diego's open-mindedness and cultural diversity with a strong community spirit (i.e., captured through the annual Little Italy Festival).
- Throughout the program, different San Diego Ambassadors / "real" San Diegans will help tell the San Diego story. Individuals proposed include:
    - Architect Rob Quigley who designed the new downtown library
    - America's Cup winner Jim Spithill
    - Action sports figure Rob Machado
    - Biologist J. Craig Venter
    - Local chef Su-Mei Yu of Saffron restaurant

**FUTURE DATES AND PROGRAMMING:**

- The Shooting occurred in San Diego Oct. 8 – 23. The final program will be delivered in March 2015.
- Broadcast will begin in April & May, 2015 in approximately 25 different countries, including the United States. International markets include:
 

○ Austria	United Kingdom (and Ireland)
○ Switzerland	Japan
○ France	Korea
○ Italy	Australia
○ Russia (and 9 other countries)	New Zealand
○ Spain	China
○ Brazil	
- Total international households reached are over 150 million. Total U.S. households reached are approximately 85 million.
- The documentary will air 5 times in each international market (with the exception of China) and two times in the U.S.
  - The program will also be promoted to 18 million Nat Geo Facebook Fans.
  - It will also be included on a digital tablet, international edition – which has 500,000 subscribers.
- Premiere launch events will be held in:
 

San Diego on April 21, 2015
Washington DC on April 30, 2015
London on May 6, 2015
Tokyo – TBD – week of May 18, 2015

**DAVID ALVAREZ**

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY**  
**OUT-OF-TOWN TRAVEL REQUEST**

**GENERAL INSTRUCTIONS:**

- A. All travel requests must conform to applicable provisions of Policies 3.30 and 3.40.
- B. Personnel traveling at Authority expense shall, consistent with the provisions of Policies 3.30 and 3.40, use the most economical means available to affect the travel.

**1. TRAVELER:**

Travelers Name: David Alvarez Dept: 2  
Position:  Board Member     President/CEO     Gen. Counsel     Chief Auditor  
 All other Authority employees (does not require executive committee administrator approval)

2. DATE OF REQUEST: 2/27/15 PLANNED DATE OF DEPARTURE/RETURN: 4/19/15 / 4/22/15

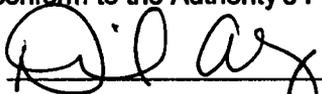
**3. DESTINATIONS/PURPOSE (Provide detailed explanation as to the purpose of the trip- continue on extra sheets of paper as necessary):**

Destination: Mexico City                      Purpose: Attend Conference  
Explanation: San Diego Regional Chamber of Commerce California-Mexico Trade Initiative X

**4. PROJECTED OUT-OF-TOWN TRAVEL EXPENSES**

<b>A. TRANSPORTATION COSTS:</b>	
• AIRFARE	\$ <u>500</u>
• OTHER TRANSPORTATION (Taxi, Train, Car Rental)	\$ <u>          </u>
<b>B. LODGING</b>	\$ <u>900</u>
<b>C. MEALS</b>	\$ <u>          </u>
<b>D. SEMINAR AND CONFERENCE FEES</b>	\$ <u>1550</u>
<b>E. ENTERTAINMENT (If applicable)</b>	\$ <u>          </u>
<b>F. OTHER INCIDENTAL EXPENSES</b>	\$ <u>100</u>
<b>TOTAL PROJECTED TRAVEL EXPENSE</b>	<b>\$ <u>3050</u></b>

**CERTIFICATION BY TRAVELER** By my signature below, I certify that the above listed out-of-town travel and associated expenses conform to the Authority's Policies 3.30 and 3.40 and are reasonable and directly related to the Authority's business.

Travelers Signature:  Date: 2/27/2015

**CERTIFICATION BY ADMINISTRATOR** (Where Administrator is the Executive Committee, the Authority Clerk's signature is required).

By my signature below, I certify the following:

- 1. I have conscientiously reviewed the above out-of-town travel request and the details provided on the reverse.
- 2. The concerned out-of-town travel and all identified expenses are necessary for the advancement of the Authority's business and reasonable in comparison to the anticipated benefit to the Authority.
- 3. The concerned out-of-town travel and all identified expenses conform to the requirements and intent of Authority's Policies 3.30 and 3.40.

Administrator's Signature: \_\_\_\_\_ Date: \_\_\_\_\_

**AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE**

I, \_\_\_\_\_, hereby certify that this document was approved  
(Please leave blank. Whoever clerk's the meeting will insert their name and title.)  
by the Executive Committee at its \_\_\_\_\_ meeting.  
(Leave blank and we will insert the meeting date.)

04/19

## California-Mexico Trade Initiative in Mexico City X - Apr 19



Join us for the 10<sup>th</sup> Annual California-Mexico Trade Initiative in Mexico City. The Mexico Business Center's signature event, this trip provides an opportunity for participants to meet with key federal officials, diverse business industry representatives and organizations to discuss international commerce, foreign investment opportunities and cultivate political and business relationships.

Major policy areas include: trade facilitation, innovation, energy reform, global workforce training, tourism and border infrastructure. Follow us or tweet about us using hashtag #tradeinitiative.

**DATE:**

Start Date: Apr 19, 2015

End Date: Apr 22, 2015

**TIMING:**

Start Time: 08:00 pm

End Time: 02:00 pm

**LOCATION:**

JW Marriott Hotel Mexico City

**ADDRESS:**

Andres Bello 29, Base 3, Miguel Hidalgo

Mexico City

DF

11560

**CONTACT DETAILS:**

Contact Person: Paola Avila

Ph: 619-544-1316

Email: [register@sdchamber.org](mailto:register@sdchamber.org)[Click here for Map/Directions](#)**SPONSORS**

**THELLA F. BOWENS**

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY  
OUT-OF-TOWN TRAVEL REQUEST**

**GENERAL INSTRUCTIONS:**

- A. All travel requests must conform to applicable provisions of Policies 3.30 and 3.40.
- B. Personnel traveling at Authority expense shall, consistent with the provisions of Policies 3.30 and 3.40, use the most economical means available to affect the travel.

**1. TRAVELER:**

Travelers Name: Thella F. Bowens Dept: Exec Office BU6  
 Position:  Board Member  President/CEO  Gen. Counsel  Chief Auditor  
 All other Authority employees (does not require executive committee administrator approval)

**2. DATE OF REQUEST:** 3/10/15 **PLANNED DATE OF DEPARTURE/RETURN:** 5/17/15 / 5/21/15

**3. DESTINATIONS/PURPOSE (Provide detailed explanation as to the purpose of the trip— continue on extra sheets of paper as necessary):**

Destination: Tokyo, Japan Purpose: Attend National Geographic Smart Cities Premiere

Explanation: \_\_\_\_\_

**4. PROJECTED OUT-OF-TOWN TRAVEL EXPENSES**

**A. TRANSPORTATION COSTS:**

- AIRFARE \$ 6,000.00
- OTHER TRANSPORTATION (Taxi, Train, Car Rental) \$ 200.00

**B. LODGING** \$ 1500.00

**C. MEALS** \$ 100.00

**D. SEMINAR AND CONFERENCE FEES** \$ \_\_\_\_\_

**E. ENTERTAINMENT (If applicable)** \$ \_\_\_\_\_

**F. OTHER INCIDENTAL EXPENSES** \$ 100.00

**TOTAL PROJECTED TRAVEL EXPENSE** \$ 7900.00

**CERTIFICATION BY TRAVELER** By my signature below, I certify that the above listed out-of-town travel and associated expenses conform to the Authority's Policies 3.30 and 3.40 and are reasonable and directly related to the Authority's business.

Travelers Signature:  Date: 3/11/2015

**CERTIFICATION BY ADMINISTRATOR** (Where Administrator is the Executive Committee, the Authority Clerk's signature is required).

By my signature below, I certify the following:

1. I have conscientiously reviewed the above out-of-town travel request and the details provided on the reverse.
2. The concerned out-of-town travel and all identified expenses are necessary for the advancement of the Authority's business and reasonable in comparison to the anticipated benefit to the Authority.
3. The concerned out-of-town travel and all identified expenses conform to the requirements and intent of Authority's Policies 3.30 and 3.40.

Administrator's Signature: \_\_\_\_\_ Date: \_\_\_\_\_

**AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE**

I, \_\_\_\_\_, hereby certify that this document was approved  
 (Please leave blank. Whoever clerk's the meeting will insert their name and title.)

by the Executive Committee at its \_\_\_\_\_ meeting.  
 (Leave blank and we will insert the meeting date.)

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY**  
**OUT-OF-TOWN TRAVEL REQUEST**

**GENERAL INSTRUCTIONS:**

- A. All travel requests must conform to applicable provisions of Policies 3.30 and 3.40.
- B. Personnel traveling at Authority expense shall, consistent with the provisions of Policies 3.30 and 3.40, use the most economical means available to affect the travel.

**1. TRAVELER:**

Travelers Name: Thella F. Bowens Dept: Exec Office BU6  
Position:  Board Member  President/CEO  Gen. Counsel  Chief Auditor  
 All other Authority employees (does not require executive committee administrator approval)

2. DATE OF REQUEST: 3/19/15 PLANNED DATE OF DEPARTURE/RETURN: 6/22/15 / 6/27/15

**3. DESTINATIONS/PURPOSE (Provide detailed explanation as to the purpose of the trip— continue on extra sheets of paper as necessary):**

Destination: Prague, Czech Republic Purpose: Attend ACI-NA Europe Biennial Board Meeting and General Assembly

**Explanation:**

*Every year there is a joint meeting with ACI Europe Board. Last year ACI-NA hosted in Atlanta & this year ACI Europe hosts. Additionally, the U.S. Policy Board and separate ACI-NA Board meeting will convene.*

**4. PROJECTED OUT-OF-TOWN TRAVEL EXPENSES**

A. TRANSPORTATION COSTS:	
• AIRFARE	\$ 8500.00
• OTHER TRANSPORTATION (Taxi, Train, Car Rental)	\$ 200.00
B. LODGING	\$ 1200.00
C. MEALS	\$ 400.00
D. SEMINAR AND CONFERENCE FEES	\$ 1300.00
E. ENTERTAINMENT (If applicable)	\$
F. OTHER INCIDENTAL EXPENSES	\$ 100.00
<b>TOTAL PROJECTED TRAVEL EXPENSE</b>	<b>\$ 11,700.00</b>

**CERTIFICATION BY TRAVELER** By my signature below, I certify that the above listed out-of-town travel and associated expenses conform to the Authority's Policies 3.30 and 3.40 and are reasonable and directly related to the Authority's business.

Travelers Signature: *Thella F. Bowens* Date: 3/27/2015

**CERTIFICATION BY ADMINISTRATOR** (Where Administrator is the Executive Committee, the Authority Clerk's signature is required).

- By my signature below, I certify the following:
- 1. I have conscientiously reviewed the above out-of-town travel request and the details provided on the reverse.
  - 2. The concerned out-of-town travel and all identified expenses are necessary for the advancement of the Authority's business and reasonable in comparison to the anticipated benefit to the Authority.
  - 3. The concerned out-of-town travel and all identified expenses conform to the requirements and intent of Authority's Policies 3.30 and 3.40.

Administrator's Signature: \_\_\_\_\_ Date: \_\_\_\_\_

**AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE**

I, \_\_\_\_\_, hereby certify that this document was approved  
(Please leave blank. Whoever clerk's the meeting will insert their name and title.)  
by the Executive Committee at its \_\_\_\_\_ meeting.  
(Leave blank and we will insert the meeting date.)

**BRET LOBNER**

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY**  
**OUT-OF-TOWN TRAVEL REQUEST**

**GENERAL INSTRUCTIONS:**

- A. All travel requests must conform to applicable provisions of Policies 3.30 and 3.40.
- B. Personnel traveling at Authority expense shall, consistent with the provisions of Policies 3.30 and 3.40, use the most economical means available to affect the travel.

**1. TRAVELER:**

Travelers Name: Breton K. Lobner Dept: 15  
Position:  Board Member  President/CEO  Gen. Counsel  Chief Auditor  
 All other Authority employees (does not require executive committee administrator approval)

2. DATE OF REQUEST: 1/26/15 PLANNED DATE OF DEPARTURE/RETURN: 4/12/2015 / 4/18/2015

**3. DESTINATIONS/PURPOSE (Provide detailed explanation as to the purpose of the trip- continue on extra sheets of paper as necessary):**

Destination: New Orleans, LA Purpose: Conference  
Explanation: 2015 Legal Affairs Spring Conference

**4. PROJECTED OUT-OF-TOWN TRAVEL EXPENSES**

**A. TRANSPORTATION COSTS:**

- AIRFARE \$ 1,132.00
- OTHER TRANSPORTATION (Taxi, Train, Car Rental) \$ 100.00

B. LODGING \$ 1272.00

C. MEALS \$ 400.00

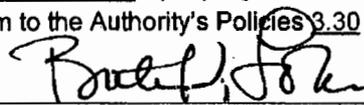
D. SEMINAR AND CONFERENCE FEES \$ 825.00

E. ENTERTAINMENT (If applicable) \$ \_\_\_\_\_

F. OTHER INCIDENTAL EXPENSES \$ \_\_\_\_\_

**TOTAL PROJECTED TRAVEL EXPENSE** \$                     

**CERTIFICATION BY TRAVELER** By my signature below, I certify that the above listed out-of-town travel and associated expenses conform to the Authority's Policies 3.30 and 3.40 and are reasonable and directly related to the Authority's business.

Travelers Signature:  Date: 1-26-15

**CERTIFICATION BY ADMINISTRATOR** (Where Administrator is the Executive Committee, the Authority Clerk's signature is required).

By my signature below, I certify the following:

1. I have conscientiously reviewed the above out-of-town travel request and the details provided on the reverse.
2. The concerned out-of-town travel and all identified expenses are necessary for the advancement of the Authority's business and reasonable in comparison to the anticipated benefit to the Authority.
3. The concerned out-of-town travel and all identified expenses conform to the requirements and intent of Authority's Policies 3.30 and 3.40.

Administrator's Signature: \_\_\_\_\_ Date: \_\_\_\_\_

**AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE**

I, \_\_\_\_\_, hereby certify that this document was approved  
*(Please leave blank. Whoever clerk's the meeting will insert their name and title.)*

by the Executive Committee at its \_\_\_\_\_ meeting.  
*(Leave blank and we will insert the meeting date.)*

# **BUSINESS EXPENSE**

**MARK BURCHYETT**

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY  
BUSINESS EXPENSE REIMBURSEMENT REPORT**

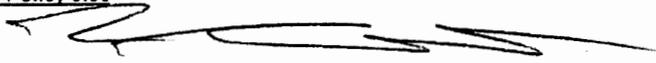
March 2015

Period Covered

DATE	G/L Account	Description	AMOUNT
3/25/15	66130	Course materials for on-line course titled Financial Modeling and Valuation, provides 12 CPE hours.	\$89.50
TOTAL			\$89.50

I acknowledge that I have read, understand and agree to Authority \*Policy 3.30 - Business Expense Reimbursement Policy and that any purchases that are not allowed will be my responsibility. I further certify that this report of business expenses were incurred in connection with official Authority business and is true and correct.

\* Policy 3.30



NAME Mark A. Burchyett, Chief Auditor

3/27/15

DATE

APPROVED:

NAME

DATE

[Print Invoice](#)

PES Order Confirmation - mypescpe.com

Please print this page for your records.

CONFIRMATION #: 1427306888MB

DATE & TIME: 3/25/2015 11:08 AM PT

BILL TO:  
Mark Burchyett

SHIP TO: Not Required

PAYMENT INFO:

SHIPPING INFORMATION:

Payment: **One Time Credit Card Entry**  
Last 4 digits: xxxxxxxx

Not Required

ITEMS PURCHASED:

Qty: [ 1 ] **6995/QAS6995**  
**Financial Modeling and Valuation**

PDF CPE

**\$89.50**

SUB-TOTAL: **\$89.50**

TOTAL: **\$89.50**

**Thank you for choosing PES as your CPE provider!**

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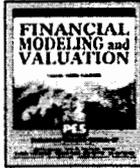
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Thursday, March 26, 2015 | Not Logged In



## Financial Modeling and Valuation

12 CPE Hours for \$89.50

**Description:** This course arms you with many of the same financial modeling tools that the big prestigious investment bankers use. It will serve as a guide to understanding and performing fundamental analysis and stock valuation. You will learn how to assess the soundness of a stock investment, as well as develop a sophisticated financial model using Excel.

This course will show you how to use the three analytical methods (comparable company analysis, discounted cash flow analysis, and precedent transaction analysis) used by Wall Street analysts to determine whether a stock is overvalued, undervalued, or valued appropriately. The financial modeling and stock valuation techniques used in this course will help you make smarter, more rational investment decisions. **PLEASE NOTE: Not accepted for Enrolled Agents. If you order the PDF FORMAT, the file size for the text materials is quite large 13 MB.** All course material provided. No prerequisites. Course level: Basic.

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Hard Copy	PDF	Online	Exam Only
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- **Course:** 6995/QAS6995
- **Online Course ID:** 6995
- **CPE Hours:** 12
- **Full Course Price:** \$89.50
- **Course Level:** Basic
- **NASBA Area of Study:** Finance
- **Course Material**  
Total Pages: 342  
Course Content: 332  
Supplemental Material: 10
- **Questions:** 60
- **Not Acceptable for:** Enrolled Agents

PLEASE NOTE: CPE credit measurement is based on NASBA Registry and QAS guidelines of one credit for every 50 minutes. Credit calculation may vary in different states – check with your State Board of Accountancy. Unless otherwise noted in the specific course description, no advanced preparation is required in order to register or complete any PES CPE course.



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# **EXPENSE REPORTS**

**THELLA F. BOWENS**

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY**

**TRAVEL EXPENSE REPORT**

*(To be completed within 30 days from travel return date)*

TRAVELER: Thella F. Bowers DEPT. NAME & NO. Executive Office/BU 6  
 DEPARTURE DATE: 3/2/2015 RETURN DATE: 3/4/2015 REPORT DUE: 4/3/15  
 DESTINATION: Washington, DC

*Please refer to the Authority Travel and Lodging Expense Reimbursement Policy, Article 3, Part 3.4, Section 3.4.0, outlining appropriate reimbursable expenses and approvals. Please attach all required supporting documentation. All receipts must be detailed, (credit card receipts do not provide sufficient detail). Any special items should be explained in the space provided below.*

	Authority Expenses (Prepaid by Authority)	Employee Expenses							TOTALS
		SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY	
Air Fare, Railroad, Bus (attach copy of itinerary w/charges)	\$1,337.30		3/2/15	3/3/15	3/4/15				0.00
Conference Fees (provide copy of flyer/registration expenses)									0.00
Rental Car*									0.00
Gas and Oil*									0.00
Garage/Parking*									0.00
Mileage - attach mileage form*									0.00
Taxi and/or Shuttle Fare (include tips pd.)*			85.00						85.00
Hotel*			366.40	366.40					732.80
Telephone, Internet and Fax*									0.00
Laundry*									0.00
Tips - separately paid (maids, bellhop, other hotel srvs.)									0.00
Meals (include tips pd.)					34.00				34.00
Breakfast*									
Lunch*				15.80	15.70				31.50
Dinner*				52.93					52.93
Other Meals*									0.00
<b>Alcohol is a non-reimbursable expense</b>									
Hospitality <sup>1</sup> *									0.00
Miscellaneous: Baggage fees					25.00				25.00
									0.00
									0.00
*Provide detailed receipts									0.00
<b>Total Expenses prepaid by Authority</b>	<b>1,337.30</b>	<b>0.00</b>	<b>451.40</b>	<b>435.13</b>	<b>74.70</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>961.23</b>

Explanation:

NOTE: Return flight on 3/5 was cancelled due to bad weather. Flight rebooked on 3/4/15 with Virgin America for a one-way ticket. Refund issued by United for unused return ticket on 3/5.

Total Expenses Prepaid by Authority	1,337.30
Total Expenses Incurred by Employee (including cash advances)	961.23
<b>Grand Trip Total</b>	<b>2,298.53</b>
Less Cash Advance (attach copy of Authority ck)	
Less Expenses Prepaid by Authority	1,337.30
<b>Due Traveler (positive amount)<sup>2</sup></b>	
<b>Due Authority (negative amount)<sup>3</sup></b>	<b>961.23</b>

*Note: Send this report to Accounting even if the amount is \$0.*

<sup>1</sup> Give names and business affiliations of any persons whose meals were paid by traveler.  
<sup>2</sup> Prepare Check Request  
<sup>3</sup> Attach personal check payable to SDCRAA

I as traveler or administrator acknowledge that I have read, understand and agree to Authority policies 3.40 - Travel and Lodging Expense Reimbursement Policy<sup>4</sup> and 3.30 - Business Expense Reimbursement Policy<sup>5</sup> and that any purchases/claims that are not allowed will be my responsibility. I further certify that this report of travel expenses were incurred in connection with official Authority business and is true and correct.

Prepared By: Kim Ayers Ext.: 2447  
 Traveler Signature: Thella Bowers Date: 3/24/15  
 Approved By: \_\_\_\_\_ Date: \_\_\_\_\_

**AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE** (To be certified if used by President/CEO, Gen. Counsel, or Chief Auditor)

I, \_\_\_\_\_ hereby certify that this document was approved by the Executive Committee at its \_\_\_\_\_ meeting.  
 (Please leave blank. Whoever clerk's the meeting will insert their name and title.)  
 (Leave blank and we will insert the meeting date.)

*Failure to attach required documentation will result in the delay of processing reimbursement. If you have any questions, please see your department Administrative Assistant or call Accounting at ext. 2806.*

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY  
OUT-OF-TOWN TRAVEL REQUEST**

**GENERAL INSTRUCTIONS:**

- A. All travel requests must conform to applicable provisions of Policies 3.30 and 3.40.
- B. Personnel traveling at Authority expense shall, consistent with the provisions of Policies 3.30 and 3.40, use the most economical means available to affect the travel.

**1. TRAVELER:**

Travelers Name: Thella F. Bowens Dept: 6  
 Position:  Board Member  President/CEO  Gen. Counsel  Chief Auditor  
 All other Authority employees (does not require executive committee administrator approval)

2. DATE OF REQUEST: 12/15/14 PLANNED DATE OF DEPARTURE/RETURN: 3/2/15 / 3/5/15

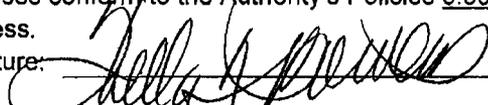
**3. DESTINATIONS/PURPOSE (Provide detailed explanation as to the purpose of the trip— continue on extra sheets of paper as necessary):**

Destination: Washington, DC Purpose: Attend ACI-NA/AAAE Washington Legislative Conference  
 Explanation: Attend conference and meet with legislative/executive branch officials.

**4. PROJECTED OUT-OF-TOWN TRAVEL EXPENSES**

<b>A. TRANSPORTATION COSTS:</b>	
• AIRFARE	\$ 660.00
• OTHER TRANSPORTATION (Taxi, Train, Car Rental)	\$ 160.00
<b>B. LODGING</b>	\$ 1099.00
<b>C. MEALS</b>	\$ 250.00
<b>D. SEMINAR AND CONFERENCE FEES</b>	\$ COMP
<b>E. ENTERTAINMENT (If applicable)</b>	\$
<b>F. OTHER INCIDENTAL EXPENSES</b>	\$ 50.00
<b>TOTAL PROJECTED TRAVEL EXPENSE</b>	\$ 2219.00

**CERTIFICATION BY TRAVELER** By my signature below, I certify that the above listed out-of-town travel and associated expenses conform to the Authority's Policies 3.30 and 3.40 and are reasonable and directly related to the Authority's business.

Travelers Signature:  Date: 12/18/14

**CERTIFICATION BY ADMINISTRATOR** (Where Administrator is the Executive Committee, the Authority Clerk's signature is required).

By my signature below, I certify the following:

1. I have conscientiously reviewed the above out-of-town travel request and the details provided on the reverse.
2. The concerned out-of-town travel and all identified expenses are necessary for the advancement of the Authority's business and reasonable in comparison to the anticipated benefit to the Authority.
3. The concerned out-of-town travel and all identified expenses conform to the requirements and intent of Authority's Policies 3.30 and 3.40.

Administrator's Signature: \_\_\_\_\_ Date: \_\_\_\_\_

**AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE**

Lorraine Bennett, Assistant Authority Clerk II, hereby certify that this document was approved  
 (Please leave blank. Whoever clerk's the meeting will insert their name and title.)  
 by the Executive Committee at its January 5, 2015 meeting.  
 (Leave blank and we will insert the meeting date.)



Traveltrust  
Phone: 1-760-635-1700

## Electronic Invoice

Prepared For:  
BOWENS/THELLA

Ref: 06

SALES PERSON	E4
INVOICE NUMBER	5331884
INVOICE ISSUE DATE	12 Feb 2015
RECORD LOCATOR	ORZWJH
CUSTOMER NUMBER	0000SDCRAA

Client Address  
SAN DIEGO COUNTY REG AIRPORT AUTHORITY  
PO BOX 82776  
SAN DIEGO CA 92138-2776

### DATE: Mon, Mar 02

**Flight: UNITED AIRLINES 1130**

From	SAN DIEGO, CA	Departs	8:07am
To	WASHINGTON DULLES, DC	Arrives	4:00pm
Departure Terminal	2		
Duration	4hr(s) 53min(s)	Class	United Economy
Type	BOEING 737-900 JET	Meal	Food for Purchase
Stop(s)	Non Stop		
Seat(s) Details	BOWENS/THELLA	Seat(s) - 36D	[REDACTED]
Notes	AISLE SEAT CONFIRMED		

### DATE: Thu, Mar 05

**Flight: UNITED AIRLINES 229**

From	WASHINGTON DULLES, DC	Departs	8:21am
To	SAN DIEGO, CA	Arrives	11:12am
		Arrival Terminal	2
Duration	5hr(s) 51min(s)	Class	United Economy
Type	AIRBUS INDUSTRIE A320 JET	Meal	Food for Purchase
Stop(s)	Non Stop		
Seat(s) Details	BOWENS/THELLA	Seat(s) - 34C	[REDACTED]
Notes	AISLE SEAT CONFIRMED		

### DATE: Tue, Sep 01

Others

WASHINGTON  
DULLES  
THANK YOU FOR  
YOUR BUSINESS

## Ticket Information

Ticket Number	UA7572190178	Passenger	BOWENS THELLA	
		Billed to:	[REDACTED]	USD * 462.20

**Service Fee**

XD 0643762994

**Passenger**

BOWENS THELLA

**Billed to:**

XXXXXXXXXXXX

USD

\* 30.00

**SubTotal**

USD 492.20

**Net Credit Card Billing**

\* USD 492.20

**Total Amount Due**

USD 0.00

**ITINERARY NOTES:**

THIS TICKET IS NON-REFUNDABLE AND MUST BE USED FOR THE FLIGHTS BOOKED. IF THE RESERVATION IS NOT USED OR CANCELLED BEFORE THE DEPARTURE OF YOUR FLIGHTS IT MAY HAVE NO VALUE. CONTACT TRAVELTRUST BEFORE YOUR OUTBOUND FLIGHT IF CHANGE IS NECESSARY. UNITED AIRLINES CONFIRMATION NUMBER - GF8WZJ

Your travel arranger provides the information contained in this document. If you have any questions about the content, please contact your travel arranger. For Credit Card Service fees, please see eTicket receipt for total charges.



Traveltrust Corporation  
 374 North Coast Hwy 101, Suite F  
 Encinitas, CA 92024  
 Phone: (760) 635-1700

**ADD TO OUTLOOK**

Wednesday, 4MAR 2015 02:14 PM EST

**Passengers: THELLA BOWENS (06)**

Agency Reference Number: BNZBNE

Click here to view your current itinerary or ETicket receipt on-line: [tripcase.com](http://tripcase.com)

Virgin America Confirmation FLHWVK

United Airlines Confirmation AHHME1

Please review your itinerary and report any discrepancies to Traveltrust within 24hrs of receipt  
 Be sure to visit [www.traveltrust.com](http://www.traveltrust.com) for additional travel information

AIR	Wednesday, 4MAR 2015		
<b>Virgin America</b>	<b>Flight Number:</b> 0077	<b>Class:</b> V-Coach/Economy	
<b>From:</b> Washington Dulles DC, USA	<b>Depart:</b> 06:20 PM		
<b>To:</b> San Francisco CA, USA	<b>Arrive:</b> 09:25 PM		
<b>Stops:</b> Nonstop	<b>Duration:</b> 6 hour(s) 5 minute(s)		
<b>Seats:</b> 06B	<b>Status:</b> CONFIRMED	<b>Miles:</b> 2426 / 3882 KM	
<b>Equipment:</b> Airbus A320 Jet			
<b>ARRIVES SFO TERMINAL 2</b>			
<b>Virgin America Confirmation number is FLHWVK</b>			

AIR	Wednesday, 4MAR 2015		
<b>United Airlines</b>	<b>Flight Number:</b> 0498	<b>Class:</b> H-Coach/Economy	
<b>From:</b> San Francisco CA, USA	<b>Depart:</b> 10:30 PM		
<b>To:</b> San Diego CA, USA	<b>Arrive:</b> 11:59 PM		
<b>Stops:</b> Nonstop	<b>Duration:</b> 1 hour(s) 29 minute(s)		
<b>Seats:</b> 26C	<b>Status:</b> CONFIRMED	<b>Miles:</b> 436 / 698 KM	
<b>Equipment:</b> Airbus Jet	<b>MEAL:</b> REFRSHMNT/COMP		
<b>DEPARTS SFO TERMINAL 3 - ARRIVES SAN TERMINAL 2</b>			
<b>Frequent Flyer Number:</b> [REDACTED]			
<b>United Airlines Confirmation number is AHHME1</b>			

THIS TICKET IS NON-REFUNDABLE AND MUST BE USED FOR THE FLIGHTS BOOKED. IF THE RESERVATION IS NOT USED OR CANCELLED BEFORE THE DEPARTURE OF YOUR FLIGHTS IT MAY HAVE NO VALUE. CONTACT TRAVELTRUST BEFORE YOUR OUTBOUND FLIGHT IF CHANGE IS NECESSARY.  
 VIRGIN AMERICA CONFIRMATION NUMBER - FLHWVK  
 UNITED AIRLINES CONFIRMATION NUMBER - AHHME1

**Ticket/Invoice Information**

Ticket for: THELLA BOWENS  
 Date issued: 3/4/2015 Invoice Nbr: 5334157  
 Ticket Nbr: VX7577712433 Electronic Tkt: Yes Amount: 799.10  
 Base: 730.23 US Tax: 54.77 USD XT Tax: 14.10 USD





Traveltrust  
Phone: 1-760-635-1700

## Electronic Invoice

### Prepared For:

BOWENS/THELLA

Ref: 06

SALES PERSON	E4
INVOICE NUMBER	5334666
INVOICE ISSUE DATE	09 Mar 2015
RECORD LOCATOR	ORZWJH
CUSTOMER NUMBER	0000SDCRAA

Client Address  
SAN DIEGO COUNTY REG AIRPORT AUTHORITY  
PO BOX 82776  
SAN DIEGO CA 92138-2776

### DATE: Tue, Sep 01

<b>Others</b>	
	WASHINGTON DULLES THANK YOU FOR YOUR BUSINESS

### DATE: Wed, Mar 02

<b>Flight: UNITED AIRLINES 1130</b>			
From	SAN DIEGO, CA	Departs	8:07am
To	WASHINGTON DULLES, DC	Arrives	4:00pm
Duration	4hr(s) 53min(s)	Class	United Economy
Type		Meal	
Stop(s)	Non Stop		
Seat(s) Details	BOWENS/THELLA	Seat(s) - 36D	
Notes	AISLE SEAT CONFIRMED		

## Ticket Information

<b>Refunded</b>	UA7572190178	<b>Passenger</b>	BOWENS THELLA		
<b>Ticket Refund Original Invoice</b>	5331884				
<b>Ticket Refund Original Invoice</b>	5331884	<b>Refunded</b>		USD	- 231.10
			Refunded to Credit Card		
<b>Service Fee</b>	XD 0644817178	<b>Passenger</b>	BOWENS THELLA		
		<b>Billed to:</b>		USD	* 20.00

<b>SubTotal</b>	USD 20.00
<b>Less Refund Amount</b>	USD - 231.10
<b>Total Amount Due</b>	USD 0.00

**ITINERARY NOTES:**  
THIS TICKET IS NON-REFUNDABLE AND MUST BE USED FOR THE FLIGHTS BOOKED. IF THE RESERVATION IS NOT USED OR CANCELLED BEFORE THE DEPARTURE OF YOUR FLIGHTS IT MAY HAVE NO VALUE. CONTACT TRAVELTRUST BEFORE YOUR OUTBOUND FLIGHT IF CHANGE IS NECESSARY. UNITED AIRLINES CONFIRMATION NUMBER - GF6WZJ

## Ayers Kim

---

**From:** meetings@aci-na.org  
**Sent:** Tuesday, January 20, 2015 7:01 AM  
**To:** Bowens Thella; Ayers Kim  
**Subject:** 2015 ACI-NA/AAAE Washington Legislative Conference - Confirmation

01/20/2015



### Meeting Confirmation Notice

Please review your **CONTACT** information below as it will be used for rosters and badges. Any changes should be sent to [meetings@aci-na.org](mailto:meetings@aci-na.org) immediately.

**Please note: The company name listed is per your Official Representative to ACI-NA. No changes to Company name is permitted.**

Ms. Thella F. Bowens  
President/CEO  
Nick Name: Thella  
San Diego County Regional Airport Authority  
PO Box 82776 San Diego, CA 92138

PH: (619) 400-2445  
FX: (619) 400-2448  
EM: [tbowens@san.org](mailto:tbowens@san.org)

You are registered for the following:

**2015 ACI-NA/AAAE Washington Legislative Conference**  
From Tuesday, March 03, 2015 through Wednesday, March 04, 2015

Description	UnitPrice	Quantity	Price
ACI-NA or AAAE Members	\$ 0.00	1	\$ 0.00
		Total	0.00
		Payments	0.00
		<b>Balance</b>	<b>0.00</b>

Thank you for registering for the 2015 ACI-NA/AAAE Washington Legislative Conference. The conference will be held March 3-4, 2015 at the Mandarin Oriental Hotel in Washington, DC. Registration fees for the conference includes all food functions including breakfast, lunch, and breaks, and all educational materials. Dress for the meeting is business casual.

#### HOTEL RESERVATIONS

Call the Mandarin Oriental Hotel directly at (202) 554-8588 to make your reservation. Be sure to identify yourself as being with the ACI-NA conference name to receive the special group rate of \$320.00 USD single/double occupancy, plus applicable tax.

**Ayers Kim**

---

**From:** meetings@aci-na.org  
**Sent:** Tuesday, January 20, 2015 7:01 AM  
**To:** Bowens Thella; Ayers Kim  
**Subject:** 2015 Commissioners Congressional Reception - Confirmation

01/20/2015



**Meeting Confirmation Notice**

Please review your **CONTACT** information below as it will be used for rosters and badges. Any changes should be sent to [meetings@aci-na.org](mailto:meetings@aci-na.org) immediately.

**Please note: The company name listed is per your Official Representative to ACI-NA. No changes to Company name is permitted.**

Ms. Thella F. Bowens  
President/CEO  
Nick Name: Thella  
San Diego County Regional Airport Authority  
PO Box 82776 San Diego, CA 92138

PH: (619) 400-2445  
FX: (619) 400-2448  
EM: [tbowens@san.org](mailto:tbowens@san.org)

You are registered for the following:

**2015 Commissioners Congressional Reception**

From Tuesday, March 03, 2015 through Tuesday, March 03, 2015

Description	UnitPrice	Quantity	Price
Premier Legislative Member Comp	\$ 0.00	1	\$ 0.00
		Total	0.00
		Payments	0.00
		<b>Balance</b>	<b>0.00</b>



*DRAFT AS OF 2/24/15 | Subject to Change*

**TUESDAY, MARCH 3**

11:00 a.m. – 2:30 p.m.

**Registration**  
*Grand Ballroom Foyer*

12:00 p.m. – 12:15 p.m.

**Welcome Remarks**  
*Grand Ballroom AB*

Randall D Berg, A.A.E.  
Chair, AAAE  
Director of Airport Operations,  
Salt Lake City Department of Airports

Maureen Riley  
First Vice-Chair, ACI-NA  
Executive Director,  
Salt Lake City Department of Airports

12:15 – 1:30 p.m.

**Keynote Luncheon with Speaker**  
*Grand Ballroom AB*

1:30 p.m. – 1:45 p.m.

**Break**  
*Grand Ballroom Foyer*

1:45 p.m. – 3:30 p.m.

**Joint AAAE ALA and ACI-NA Government Affairs Committee Meeting & Prep for Hill Visits**  
*Grand Ballroom AB*  
*(All airport attendees are welcome to participate)*

3:30 p.m. – 5:00 p.m.

**Capitol Hill Visits**

5:30 p.m. – 7:30 p.m.

**ACI-NA Commissioners Congressional Reception**  
*(Separate registration fee required)*

**WEDNESDAY, MARCH 4**

7:30 a.m. – 2:00 pm

**Registration**  
*Grand Ballroom Foyer*

7:30 a.m. – 8:15 a.m.

**Continental Breakfast**  
*Grand Ballroom Foyer*

**WEDNESDAY, MARCH 4** *(continued...)*

- 8:30 a.m. – 11:00 a.m.           **Congressional and Washington Leaders Forum**  
*Grand Ballroom AB*
- 8:30 a.m.                           The Honorable Frank LoBiondo (R-NJ)  
Chairman, Subcommittee on Aviation  
Committee on Transportation and Infrastructure
- 8:45 a.m.                           The Honorable John Mica (R-FL)  
Chairman, Subcommittee on Transportation and Public Assets  
Committee on Oversight and Government Reform
- 9:15 a.m.                           The Honorable Peter DeFazio (D-OR)  
Ranking Member, Committee on Transportation and Infrastructure
- 9:30 a.m.                           The Honorable Judge John Carter (R-TX)  
Chairman, Subcommittee on Homeland Security  
Committee on Appropriations
- 9:45 a.m.                           The Honorable Rodney Davis (R-IL)  
Vice Chairman, Subcommittee on Aviation  
Committee on Transportation and Infrastructure
- 10:30 – 11:00 a.m.               Mr. Eduardo A. Angeles  
Associate Administrator for Airports, Federal Aviation Administration
- 11:00 a.m. – 12:00 p.m.       **FAA Reauthorization – Congressional Staff Perspectives**  
*Grand Ballroom AB*
- 12:00 p.m. – 1:30 p.m.       **Keynote Luncheon with Speaker**  
*Grand Ballroom AB*
- Mr. Mark Hatfield  
Acting Deputy Administrator  
Transportation Security Administration
- 1:30 p.m. - 5:00 p.m.       **Hill Meetings**
- 5:00 p.m. - 6:00 p.m.       **Conference Networking/Closing Reception**  
*Garden II*

Guest Folio



Bowens, Ms. Thella  
 Po Box 82776  
 San Diego, California 92138

Arrival date : 03/02/15  
 Departure date: 03/04/15  
 No. of Nights : 2  
 Room number : W0458  
 Account number: 46J5CA

Date	Description	Amount
03/02/15	ACI-NA/AAAE	320.00
03/02/15	Room Sales Tax	46.40
03/03/15	Empress Lounge ##-336337	15.80
03/03/15	ACI-NA/AAAE	320.00
03/03/15	Room Sales Tax	46.40
03/04/15	Muze Breakfast ##-240286	34.00
03/04/15	Muze Brunch ##-280226	15.70
03/04/15	XX	-798.30

*Handwritten notes:*  
 } \$366.40  
 Receipt: all  
 } \$366.40  
 Receipt: all  
 Receipt: all

=====

ZERO BALANCE --- THANK YOU!

Signature

*I agree that my liability for this bill is not waived and agree to be held personally liable in the event that the indicated person, company, or association fails to pay for any part or the full amount of these charges.*

Mandarin Oriental, Washington D.C., 1330 Maryland Avenue S.W., Washington, D.C. 20024, USA

Telephone +1 (202) 554-8588, Facsimile +1 (202) 554-8999

Email: group-mowas-frontdesk@mohg.com Website: www.mandarinoriental.com/washington Twitter: @MO\_WashingtonDC

**RECEIPTS FROM TRAVEL TO ACI-NA LEGISLATIVE CONFERENCE  
WASHINGTON, DC  
MARCH 3-5, 2015 - THELLA F. BOWENS**

**THE HAMILTON**  
600 14th Street NW  
Washington, DC 20005  
(202) 787-1000  
www.thehamiltondc.com

DINNER 3/3

1013 Taylor B

Tbl 139/1      Chk 5206      Gst 11  
Mar03' 15 06:52PM

3 Cab Perdices Men @ 8.00	24.00
1 H-Cosmo	11.50
1 Dewars	8.50
2 Iced Tea @ 2.85	1- 5.70 <i>2.85</i>
1 Cab Sauv Insider	12.75
1 Vod Martini UP	0.00
Tito's	11.50
1 P Grigio Musa	8.00
2 Malbec Mayol @ 10.50	21.00
1 Viog Horton	10.75
2 Ribeye @ 29.00	1- 58.00 <i>29.00</i>
1 Yt Jalapeno RL	8.00
1 FireDragonRL	13.00
2 Scallops @ 26.00	52.00
1 Shrimp Tempura	14.00
1 Market Salad	9.00
1 Lobster Rolls	20.00
Truffle Fries	4.00
1 Soda	3.00
2 Crabcake Single @ 19.00	38.00
1 Truffle Fries	5.00
2 Beet Salad @ 9.00	1- 18.00 <i>9.00</i>
1 PN Bishops Pk	13.25
2 Nigiri	0.00
2 Salmon @ 5.00	10.00
1 Tuna Avocado	7.00

Subtotal	385.95
Sales Tax	38.60
08:59PM Total	<b>424.55</b>
TaxCollected	38.60

Hamilton's Sushi Happy Hour  
Ever... ..

SALAD	- \$9.00
ENTREE	- \$29.00
ICED TEA	- \$ 2.85
	<u>\$40.85</u>
TAX	4.08
	<u>\$44.93</u>
TIP	8.00
	<u>\$ 52.93</u>

**RECEIPTS FROM TRAVEL TO ACI-NA LEGISLATIVE CONFERENCE  
WASHINGTON, DC  
MARCH 3-5, 2015 - THELLA F. BOWENS**

@#logo.bmp@

Mandarin Oriental  
Washington D.C.

=====  
Empress Lounge  
3/3/2015 16:35  
Check: 336337                      Guest: 2  
Server: Martha  
Terminal: 34                      Table: 16  
=====

Regular Check  
1 Hot Tea                      8.00  
1 Iced Tea                      4.00  
  
Subtotal                      12.00  
Tax                      1.20  
Tip                      2.60  
Total                      15.80

Room Charge                      15.80  
W0458 Bowens, Thella

GRAND TOTAL                      15.80

=====  
T34 C193 3/3/2015 17:15  
=====

@#logo.bmp@

Mandarin Oriental  
Washington D.C.

=====  
MUZE  
3/4/2015 10:06  
Check: 240286                      Guest: 2  
Server: Natasha  
Terminal: 24                      Table: 92  
=====

Regular Check  
1 Green Smoothie                      8.00  
1 Side Bacon                      6.00  
1 Iced Tea                      4.00  
1 Coffee                      8.00

Subtotal                      26.00  
Tax                      2.60  
Tip                      5.40  
Total                      34.00

Room Charge                      34.00  
W0458 Bowens, Thella

GRAND TOTAL                      34.00

=====  
T24 C171 3/4/2015 11:28  
=====

@#logo.bmp@

Mandarin Oriental  
Washington D.C.

=====  
MUZE  
3/4/2015 12:47  
Check: 280226                      Guest: 1  
Server: Christina  
Terminal: 28                      Table: 77  
=====

Regular Check  
1 Cauliflower Soup                      12.00  
  
Subtotal                      12.00  
Tax                      1.20  
Tip                      2.50  
Total                      15.70

Room Charge                      15.70  
W0458 Bowens, Thella

GRAND TOTAL                      15.70

=====  
T28 C132 3/4/2015 13:22  
=====

**RECEIPTS FROM TRAVEL TO ACI-NA LEGISLATIVE CONFERENCE  
WASHINGTON, DC  
MARCH 3-5, 2015 - THELLA F. BOWENS**



**TAXICAB RECEIPT**

Time: \_\_\_\_\_ Date: 3/2/15

Origin of trip: DULLES AIRPORT

Destination: MANDARIN HOTEL

Fare: \$75 + \$10 TIP - \$85.00  1400 W SL. N.W.  
DC. 20009

Sign: \_\_\_\_\_ FastGourmet (202) 448.9217

 <b>BOWENS/THELLA</b> **NOT VALID FOR** **TRANSPORTATION**	PASSENGER RECEIPT 1 04MAR15 00000094 IAD IHH WASHINGTON DULLES	6 REFUNDABLE ONLY W US RELATED FLIGHT CP RETAIN THIS RECEIPT 6 THROUGHOUT YOUR JOURNEY
	PSGR TICKET 9847577712433 25.00 FLHWK/	FOR CONDITIONS OF CONTRACT - SEE PASSENGER TICKET BAGGAGE CHECK NOT VALID FOR TRA
IADSFO-VX 01 BAG FEE 0-50LBS/25 USD <u>25.00</u> NA NA NA	FP AXXXXXXXXXX) 127420 0 984 2606102985 5	

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY  
TRAVEL EXPENSE REPORT**

*(To be completed within 30 days from travel return date)*

TRAVELER: Thella F. Bowens DEPT. NAME & NO. Executive Office/BU 6  
 DEPARTURE DATE: 2/17/2015 RETURN DATE: 2/17/2015 REPORT DUE: 3/19/15  
 DESTINATION: Seattle, WA

*Please refer to the Authority Travel and Lodging Expense Reimbursement Policy, Article 3, Part 3.4, Section 3.40, outlining appropriate reimbursable expenses and approvals. Please attach all required supporting documentation. All receipts must be detailed, (credit card receipts do not provide sufficient detail). Any special items should be explained in the space provided below.*

	Authority Expenses (Prepaid by Authority)	Employee Expenses							TOTALS
		SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY	
Air Fare, Railroad, Bus (attach copy of itinerary w/charges)	\$679.20			2/17/15					0.00
Conference Fees (provide copy of flyer/registration expenses)									0.00
Rental Car*									0.00
Gas and Oil*									0.00
Garage/Parking*									0.00
Mileage - attach mileage form*									0.00
Taxi and/or Shuttle Fare (include tips pd.)*									0.00
Hotel*									0.00
Telephone, Internet and Fax*									0.00
Laundry*									0.00
Tips - separately paid (maids, bellhop, other hotel srvs.)									0.00
Meals (include tips pd.)	Breakfast*								0.00
	Lunch*			14.77					14.77
	Dinner*								0.00
	Other Meals*								0.00
<i>Alcohol is a non-reimbursable expense</i>									
Hospitality <sup>1</sup> *									0.00
Miscellaneous:									0.00
									0.00
									0.00
*Provide detailed receipts									0.00
<b>Total Expenses prepaid by Authority</b>	<b>679.20</b>	<b>0.00</b>	<b>0.00</b>	<b>14.77</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>14.77</b>

Explanation:	Total Expenses Prepaid by Authority	679.20
	Total Expenses Incurred by Employee (including cash advances)	14.77
	<b>Grand Trip Total</b>	<b>693.97</b>
	Less Cash Advance (attach copy of Authority ck)	
	Less Expenses Prepaid by Authority	679.20
	Due Traveler (positive amount) <sup>2</sup>	
	<b>Due Authority (negative amount)<sup>3</sup></b>	<b>14.77</b>

*Note: Send this report to Accounting even if the amount is \$0.*

<sup>1</sup> Give names and business affiliations of any persons whose meals were paid by traveler.  
<sup>2</sup> Prepare Check Request  
<sup>3</sup> Attach personal check payable to SDCRAA

I as traveler or administrator acknowledge that I have read, understand and agree to Authority policies 3.40 - Travel and Lodging Expense Reimbursement Policy<sup>4</sup> and 3.30 - Business Expense Reimbursement Policy<sup>5</sup> and that any purchases/claims that are not allowed will be my responsibility. I further certify that this report of travel expenses were incurred in connection with official Authority business and is true and correct.

Prepared By: Kim Ayers Ext.: 2447  
 Traveler Signature: Thella F. Bowens Date: 3/27/15  
 Approved By: \_\_\_\_\_ Date: \_\_\_\_\_

**AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE** (To be certified if used by President/CEO, Gen. Counsel, or Chief Auditor)

I, \_\_\_\_\_ hereby certify that this document was approved by the Executive Committee at its \_\_\_\_\_ meeting.  
 (Please leave blank. Whoever clerk's the meeting will insert their name and title.)  
 (Leave blank and we will insert the meeting date.)

*Failure to attach required documentation will result in the delay of processing reimbursement. If you have any questions, please see your department Administrative Assistant or call Accounting at ext. 2806.*



Transaction Details Prepared for  
 Thella F Bowers  
 Account Number  
 XXXX-XXXX-XXXX

Date	Description	Amount				
FEB17 2015	PILOT HOUSE BA270027SEATTLE WA	\$14.77				
Doing business as: PILOT HOUSE BAR SEA-TAC INT'L AIRPORT, RM 202 SEATTLE WA 98158 UNITED STATES  Additional Information: 206-4335811 Reference: 320150490121750582 Category: Communications - Telephone Comm		<table border="1"> <thead> <tr> <th colspan="2" data-bbox="860 394 1030 415">Transaction Details</th> </tr> </thead> <tbody> <tr> <td data-bbox="860 426 905 447">FOOD</td> <td data-bbox="1389 426 1433 447">\$14.77</td> </tr> </tbody> </table>	Transaction Details		FOOD	\$14.77
Transaction Details						
FOOD	\$14.77					

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY  
OUT-OF-TOWN TRAVEL REQUEST**

**GENERAL INSTRUCTIONS:**

- A. All travel requests must conform to applicable provisions of Policies 3.30 and 3.40.
- B. Personnel traveling at Authority expense shall, consistent with the provisions of Policies 3.30 and 3.40, use the most economical means available to affect the travel.

**1. TRAVELER:**

Travelers Name: Thella Bowers Dept: 6  
Position:  Board Member  President/CEO  Gen. Counsel  Chief Auditor  
 All other Authority employees (does not require executive committee administrator approval)

2. DATE OF REQUEST: 1/16/15 PLANNED DATE OF DEPARTURE/RETURN: 2/17/15 / 2/17/15

**3. DESTINATIONS/PURPOSE (Provide detailed explanation as to the purpose of the trip— continue on extra sheets of paper as necessary):**

Destination: Seattle, WA Purpose: Meeting with Alaska Airlines  
Explanation:

**4. PROJECTED OUT-OF-TOWN TRAVEL EXPENSES**

**A. TRANSPORTATION COSTS:**

- AIRFARE \$ 300.00
- OTHER TRANSPORTATION (Taxi, Train, Car Rental) \$ 50.00

**B. LODGING**

\$

**C. MEALS**

\$ 50.00

**D. SEMINAR AND CONFERENCE FEES**

\$

**E. ENTERTAINMENT (If applicable)**

\$

**F. OTHER INCIDENTAL EXPENSES**

\$

**TOTAL PROJECTED TRAVEL EXPENSE**

\$ 400.00

**CERTIFICATION BY TRAVELER** By my signature below, I certify that the above listed out-of-town travel and associated expenses conform to the Authority's Policies 3.30 and 3.40 and are reasonable and directly related to the Authority's business.

Travelers Signature: Thella Bowers Date: 1/16/15

**CERTIFICATION BY ADMINISTRATOR** (Where Administrator is the Executive Committee, the Authority Clerk's signature is required).

By my signature below, I certify the following:

1. I have conscientiously reviewed the above out-of-town travel request and the details provided on the reverse.
2. The concerned out-of-town travel and all identified expenses are necessary for the advancement of the Authority's business and reasonable in comparison to the anticipated benefit to the Authority.
3. The concerned out-of-town travel and all identified expenses conform to the requirements and intent of Authority's Policies 3.30 and 3.40.

Administrator's Signature: \_\_\_\_\_ Date: \_\_\_\_\_

**AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE**

I, Lorraine Bennett, Assistant Authority Clerk II, hereby certify that this document was approved  
(Please leave blank. Whoever clerk's the meeting will insert their name and title.)

by the Executive Committee at its February 9, 2015 meeting.  
(Leave blank and we will insert the meeting date.)



Traveltrust  
Phone: 1-760-635-1700

Electronic Invoice

Prepared For:  
BOWENS/THELLA

Ref: 06

SALES PERSON	E4
INVOICE NUMBER	5329238
INVOICE ISSUE DATE	20 Jan 2015
RECORD LOCATOR	CFEAAX
CUSTOMER NUMBER	0000SDCRAA

Client Address  
SAN DIEGO COUNTY REG AIRPORT AUTHORITY  
PO BOX 82776  
SAN DIEGO CA 92138-2776

DATE: Fri, Feb 13

Flight: DELTA AIR LINES INC 89

From	SAN DIEGO, CA	Departs	1:00pm
To	SALT LAKE CITY, UT	Arrives	3:51pm
Departure Terminal	2	Arrival Terminal	2
Duration	1hr(s) 51min(s)	Class	Economy
Type	BOEING 757 JET	Meal	
Stop(s)	Non Stop		
Seat(s) Details	BOWENS/THELLA		
Notes	DELTA ECONOMY COMFORT AISLE CONFIRMED - 29.00		

DATE: Fri, Feb 13

Flight: DELTA AIR LINES INC 7395

From	SALT LAKE CITY, UT	Departs	4:50pm
To	ST GEORGE, UT	Arrives	5:52pm
Departure Terminal	2		
Duration	1hr(s) 2min(s)	Class	Economy
Type	CRJ-CANADAIR REGIONAL JET	Meal	
Stop(s)	Non Stop		
Seat(s) Details	BOWENS/THELLA	Seat(s) - 05C	

DATE: Tue, Feb 17

Flight: DELTA AIR LINES INC 7393

From	ST GEORGE, UT	Departs	9:18am
To	SALT LAKE CITY, UT	Arrives	10:26am
		Arrival Terminal	2
Duration	1hr(s) 8min(s)	Class	Economy
Type	CRJ-CANADAIR REGIONAL JET	Meal	
Stop(s)	Non Stop		
Seat(s) Details	BOWENS/THELLA	Seat(s) - 03B	

DATE: Tue, Feb 17

Flight: DELTA AIR LINES INC 129

From	SALT LAKE CITY, UT	Departs	11:00am
To	SEATTLE TACOMA, WA	Arrives	12:09pm
Departure Terminal	2		
Duration	2hr(s) 9min(s)	Class	Economy
Type	BOEING 737-900 JET	Meal	
Stop(s)	Non Stop		
Seat(s) Details	BOWENS/THELLA	Seat(s) - 17C	[REDACTED]

**DATE: Tue, Feb 17**

<b>Flight: DELTA AIR LINES INC 5822</b>			
From	SEATTLE TACOMA, WA	Departs	6:05pm
To	SAN DIEGO, CA	Arrives	8:49pm
		Arrival Terminal	2
Duration	2hr(s) 44min(s)	Class	Economy
Type	EMBRAER EMB 175 JET	Meal	Refreshment for Purchase
Stop(s)	Non Stop		
Seat(s) Details	BOWENS/THELLA	Seat(s) - 12C	[REDACTED]

**DATE: Sun, Aug 16**

<b>Others</b>	
SEATTLE TACOMA THANK YOU FOR YOUR BUSINESS	

**Ticket Information**

<b>Ticket Number</b>	DL 7566593288	<b>Passenger</b>	BOWENS THELLA		
		<b>Billed to:</b>	[REDACTED]	USD	* 620.20
<b>Service Fee</b>	XD 0642800268	<b>Passenger</b>	BOWENS THELLA		
		<b>Billed to:</b>	[REDACTED]	USD	* 30.00
				<b>SubTotal</b>	USD 650.20
				<b>Net Credit Card Billing</b>	* USD 650.20
				<b>Total Amount Due</b>	USD 0.00

**ITINERARY NOTES:**  
 THIS TICKET IS NON-REFUNDABLE AND MUST BE USED FOR THE FLIGHTS BOOKED. IF THE RESERVATION IS NOT USED OR CANCELLED BEFORE THE DEPARTURE OF YOUR FLIGHTS IT MAY HAVE NO VALUE. CONTACT TRAVELTRUST BEFORE YOUR OUTBOUND FLIGHT IF CHANGE IS NECESSARY. DELTA AIR LINES CONFIRMATION NUMBER - G64P8E

Your travel arranger provides the information contained in this document. If you have any questions about the content, please contact your travel arranger. For Credit Card Service fees, please see eTicket receipt for total charges.



Traveltrust  
Phone: 1-760-635-1700

## Electronic Invoice

Prepared For:  
BOWENS/THELLA

Ref: 06

SALES PERSON	E4
INVOICE NUMBER	5329239
INVOICE ISSUE DATE	20 Jan 2015
RECORD LOCATOR	CFEAAX
CUSTOMER NUMBER	0000SDCRAA

Client Address  
SAN DIEGO COUNTY REG AIRPORT AUTHORITY  
PO BOX 82778  
SAN DIEGO CA 92138-2778

DATE: Fri, Feb 13

<b>Flight: DELTA AIR LINES INC 89</b>			
From	SAN DIEGO, CA	Departs	1:00pm
To	SALT LAKE CITY, UT	Arrives	3:51pm
Departure Terminal	2	Arrival Terminal	2
Duration	1hr(s) 51min(s)	Class	Economy
Type	BOEING 757 JET	Meal	
Stop(s)	Non Stop		
Seat(s) Details	BOWENS/THELLA	Seat(s) - 21C	DL - [REDACTED]
Notes	DELTA ECONOMY COMFORT AISLE CONFIRMED - 29.00		

## Ticket Information

Ticket Number	DL 0143583189	Passenger	BOWENS THELLA		
		Billed to:	[REDACTED]	USD	* 29.00
				SubTotal	USD 29.00
				Net Credit Card Billing	* USD 29.00
				<b>Total Amount Due</b>	<b>USD 0.00</b>

**ITINERARY NOTES:**  
THIS TICKET IS NON-REFUNDABLE AND MUST BE USED FOR THE FLIGHTS BOOKED. IF THE RESERVATION IS NOT USED OR CANCELLED BEFORE THE DEPARTURE OF YOUR FLIGHTS IT MAY HAVE NO VALUE. CONTACT TRAVELTRUST BEFORE YOUR OUTBOUND FLIGHT IF CHANGE IS NECESSARY. DELTA AIR LINES CONFIRMATION NUMBER - G64P8E

Your travel arranger provides the information contained in this document. If you have any questions about the content, please contact your travel arranger. For Credit Card Service fees, please see eTicket receipt for total charges.

ITEM 5



# OVERVIEW OF SAN WAYFINDING & SIGNAGE PROGRAMS

April 6, 2015



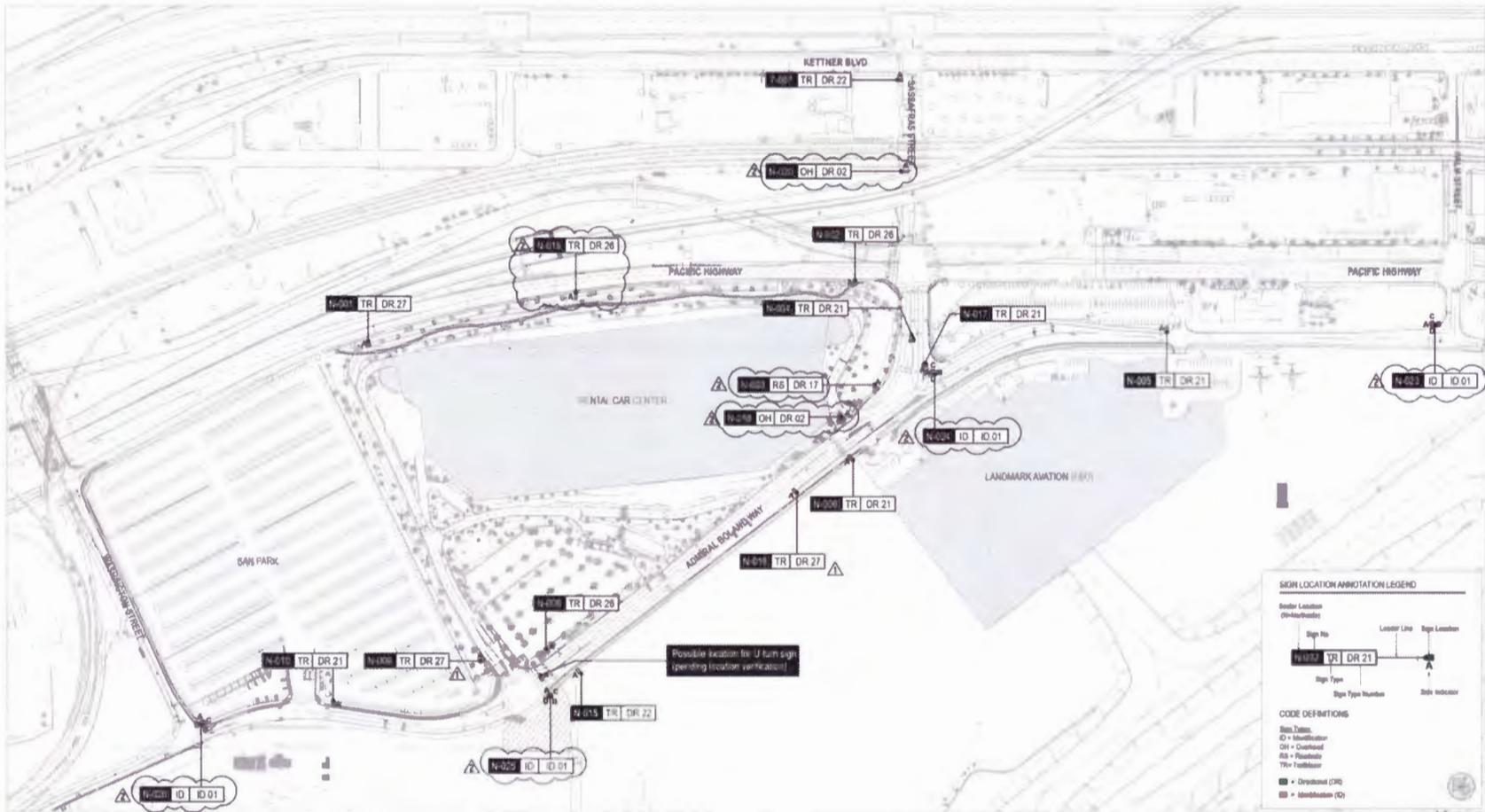
# Overview

- SAN Northside
  - Admiral Boland Way
  - Freeway / City Signs
- Terminal
- Parking and Future Parking Plaza
- North Harbor Drive
  - Short Term
  - Long Term





# SAN NORTHSIDE













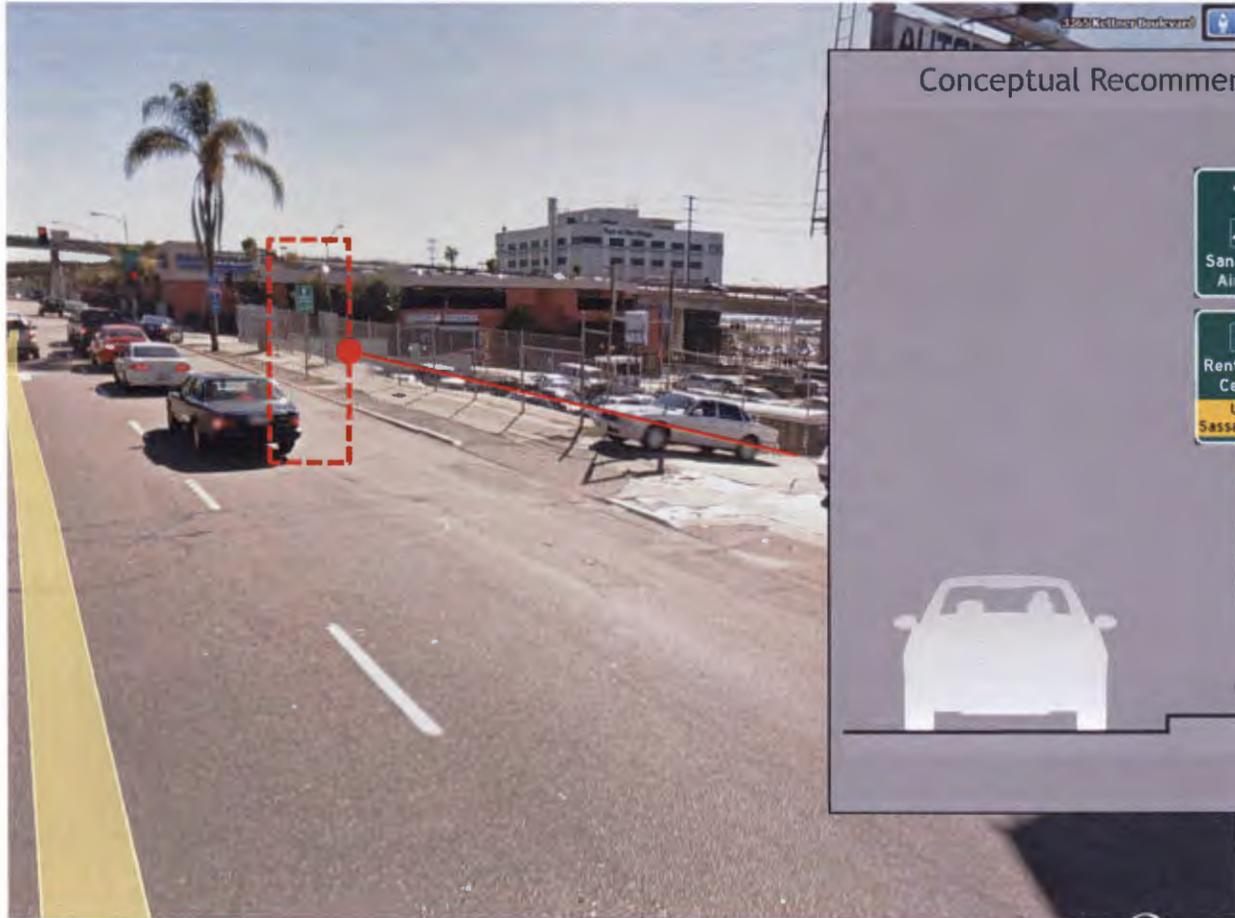














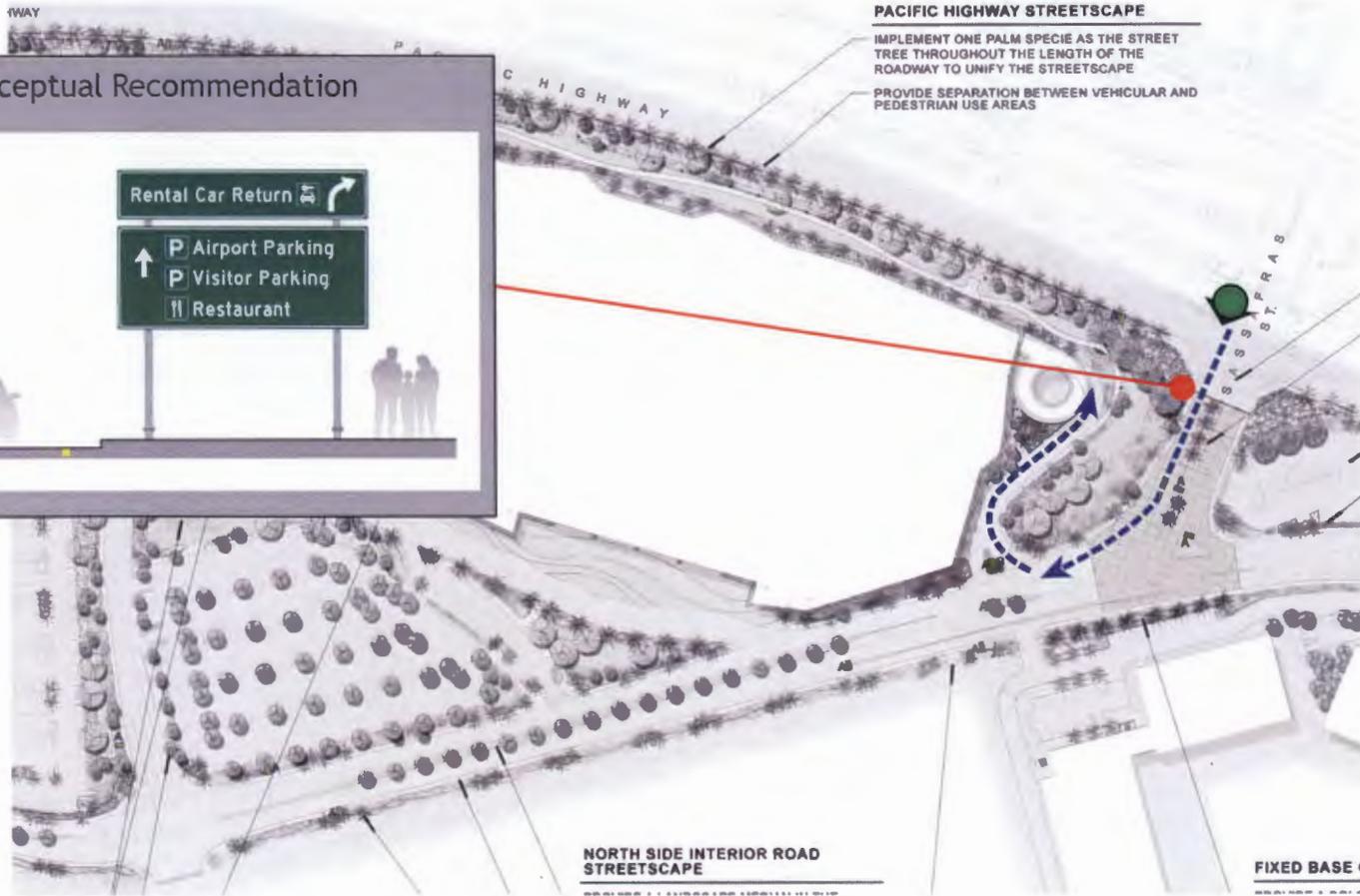


### Conceptual Recommendation

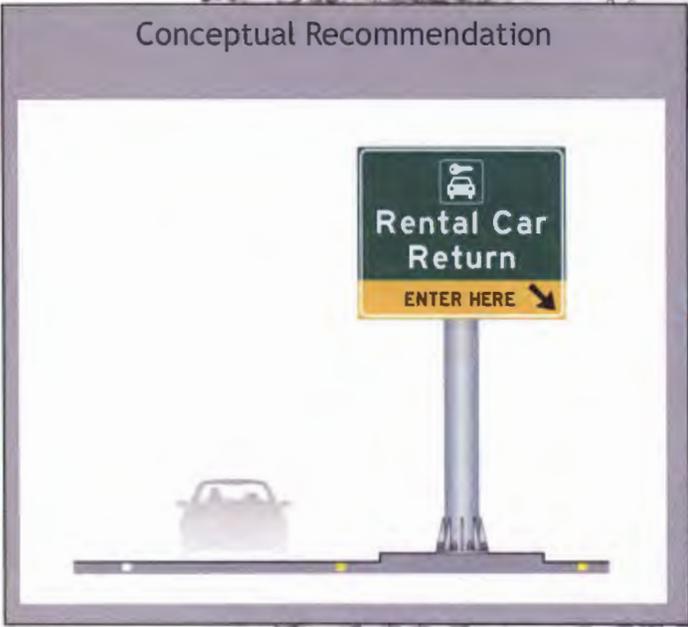


### PACIFIC HIGHWAY STREETSCAPE

- IMPLEMENT ONE PALM SPECIE AS THE STREET TREE THROUGHOUT THE LENGTH OF THE ROADWAY TO UNIFY THE STREETSCAPE
- PROVIDE SEPARATION BETWEEN VEHICULAR AND PEDESTRIAN USE AREAS



Conceptual Recommendation



PACIFIC HIGHWAY STREETSCAPE

- IMPLEMENT ONE PALM SPECIE AS THE STREET TREE THROUGHOUT THE LENGTH OF THE ROADWAY TO UNIFY THE STREETSCAPE
- PROVIDE SEPARATION BETWEEN VEHICULAR AND PEDESTRIAN USE AREAS

NORTH SIDE INTERIOR ROAD STREETSCAPE

FIXED BASE O



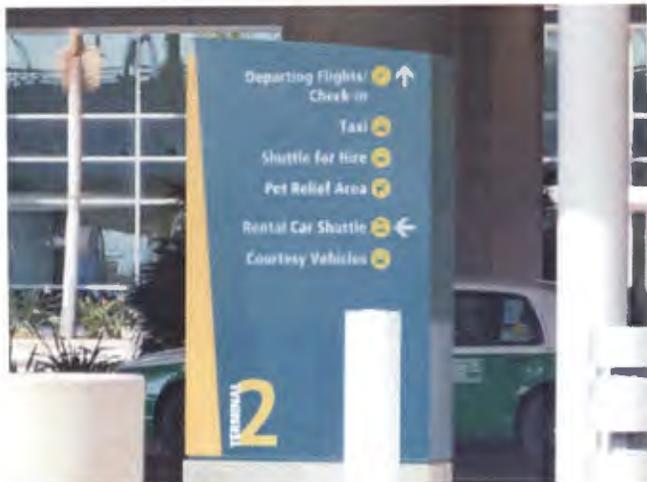




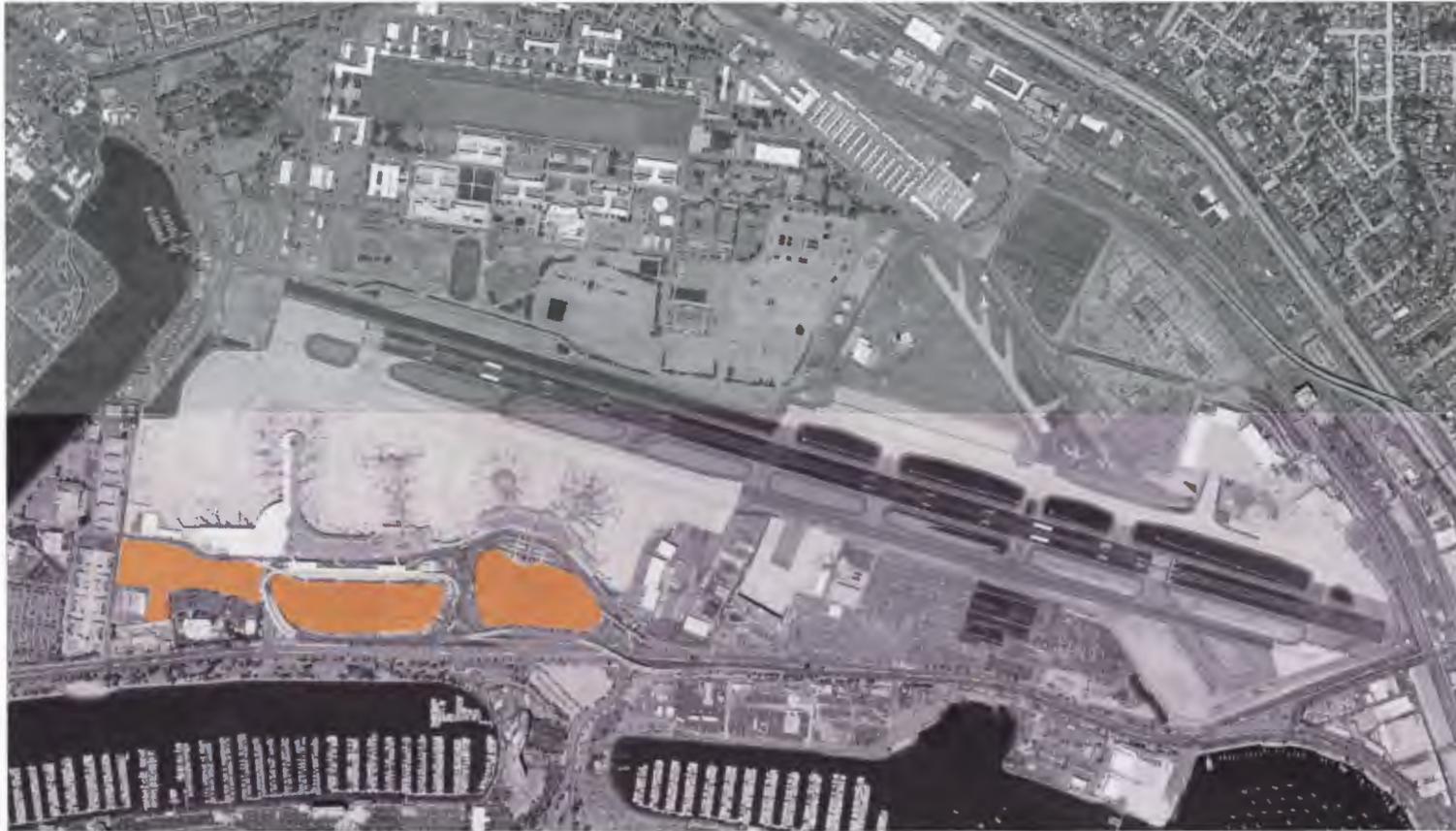
# TERMINAL



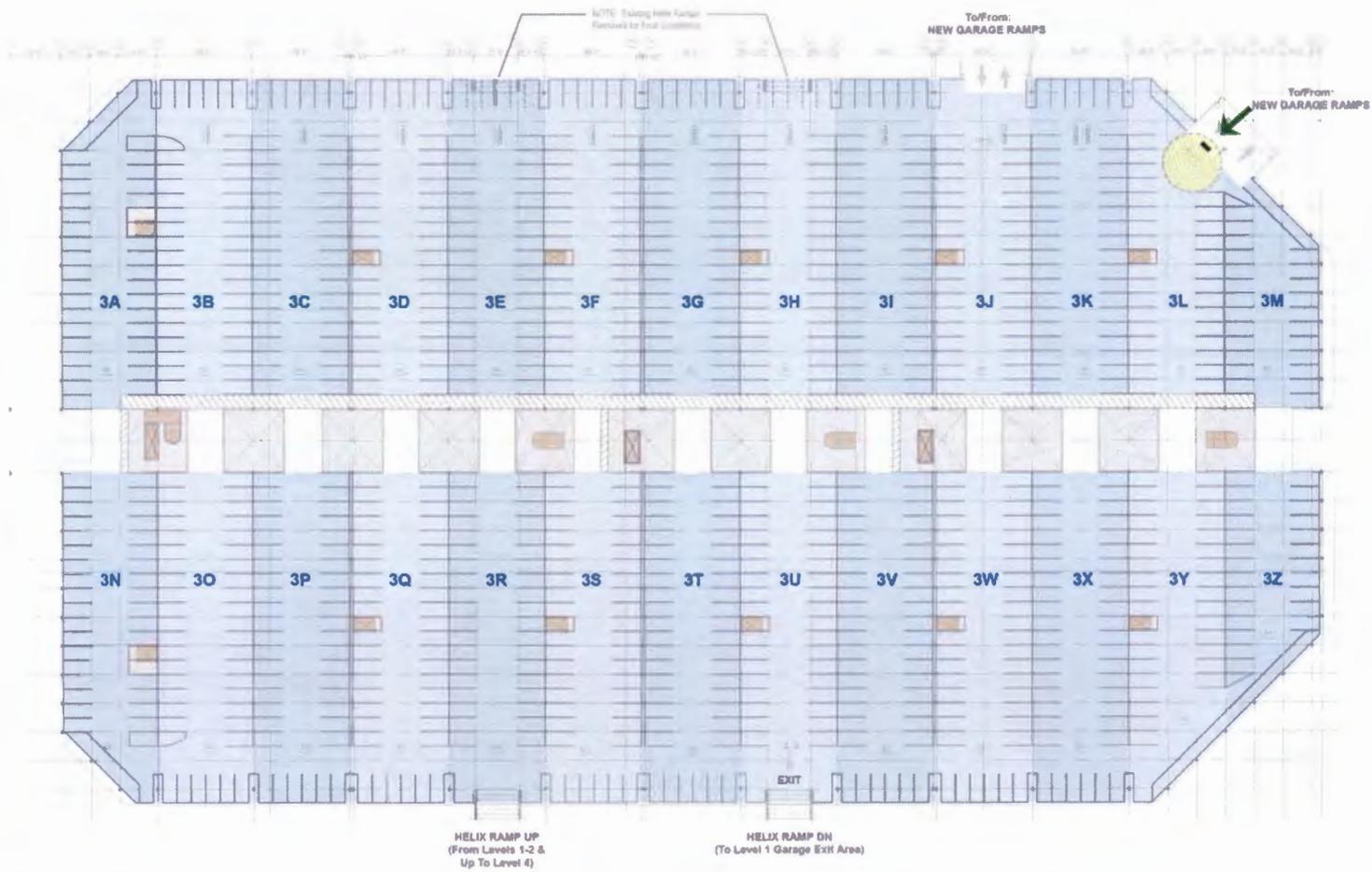


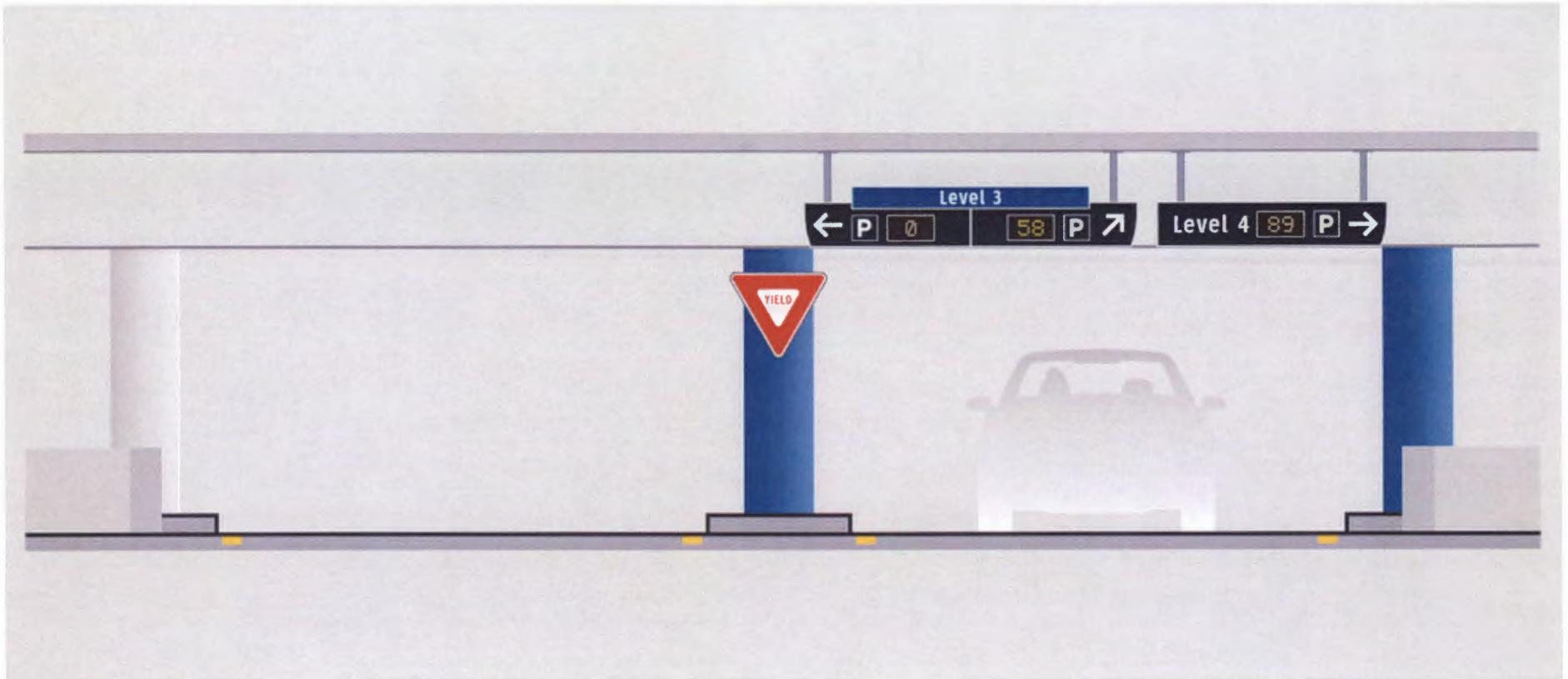


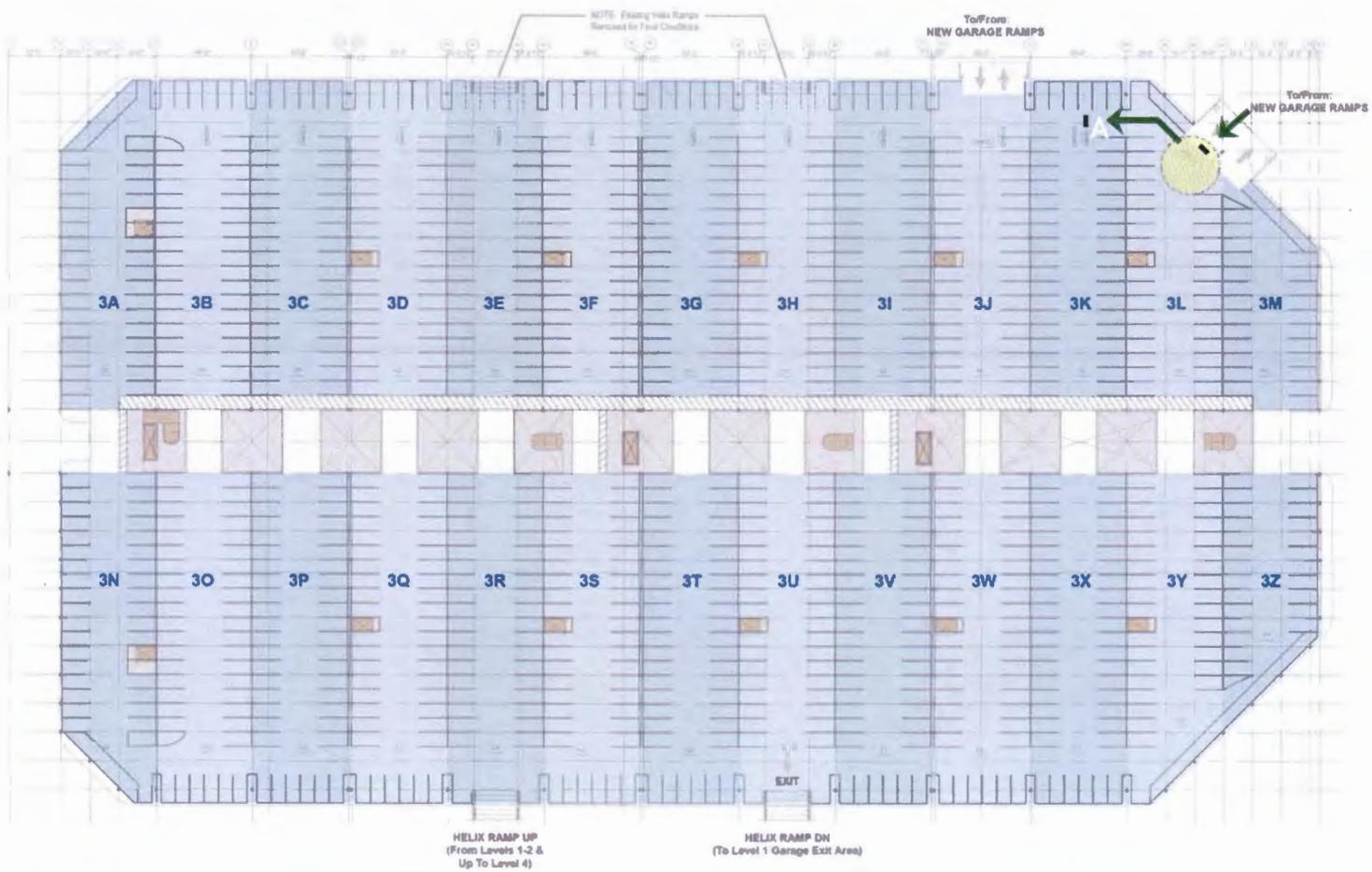


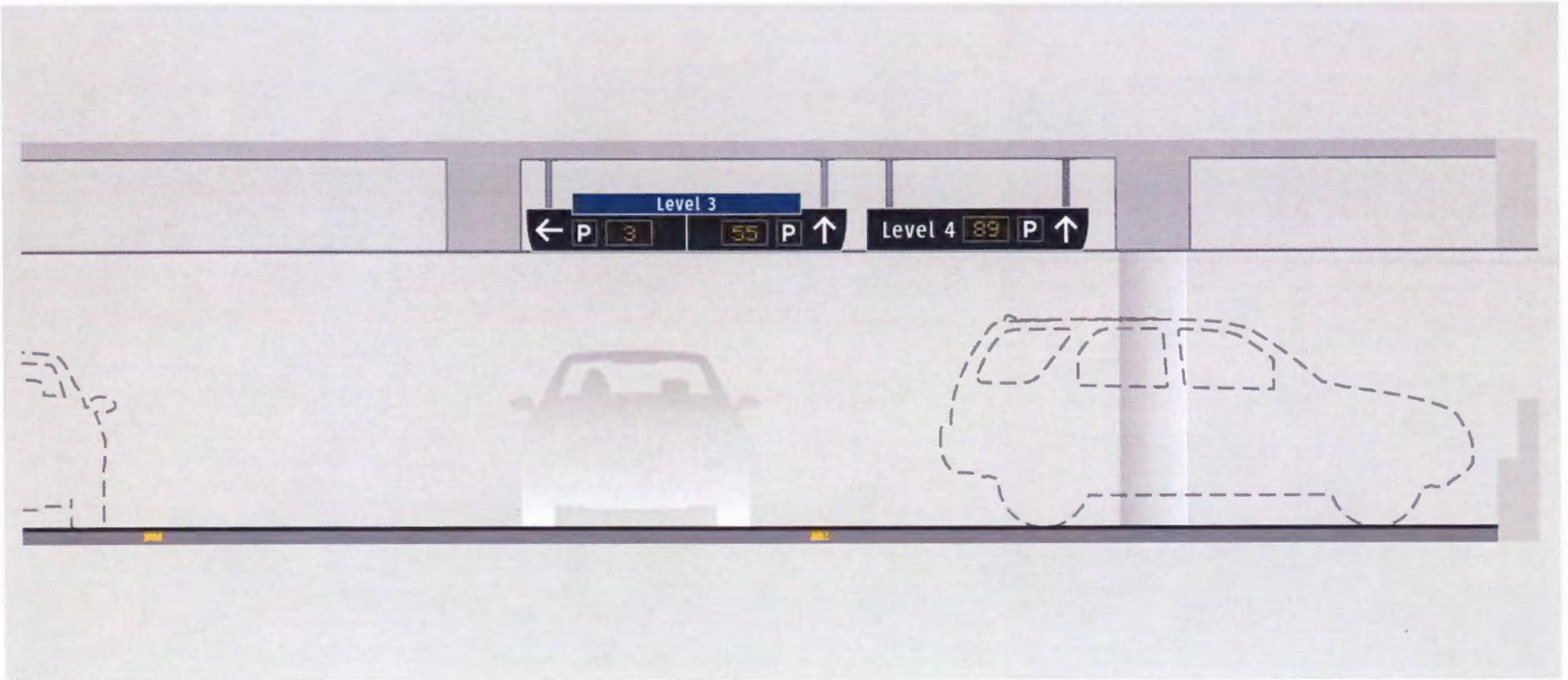


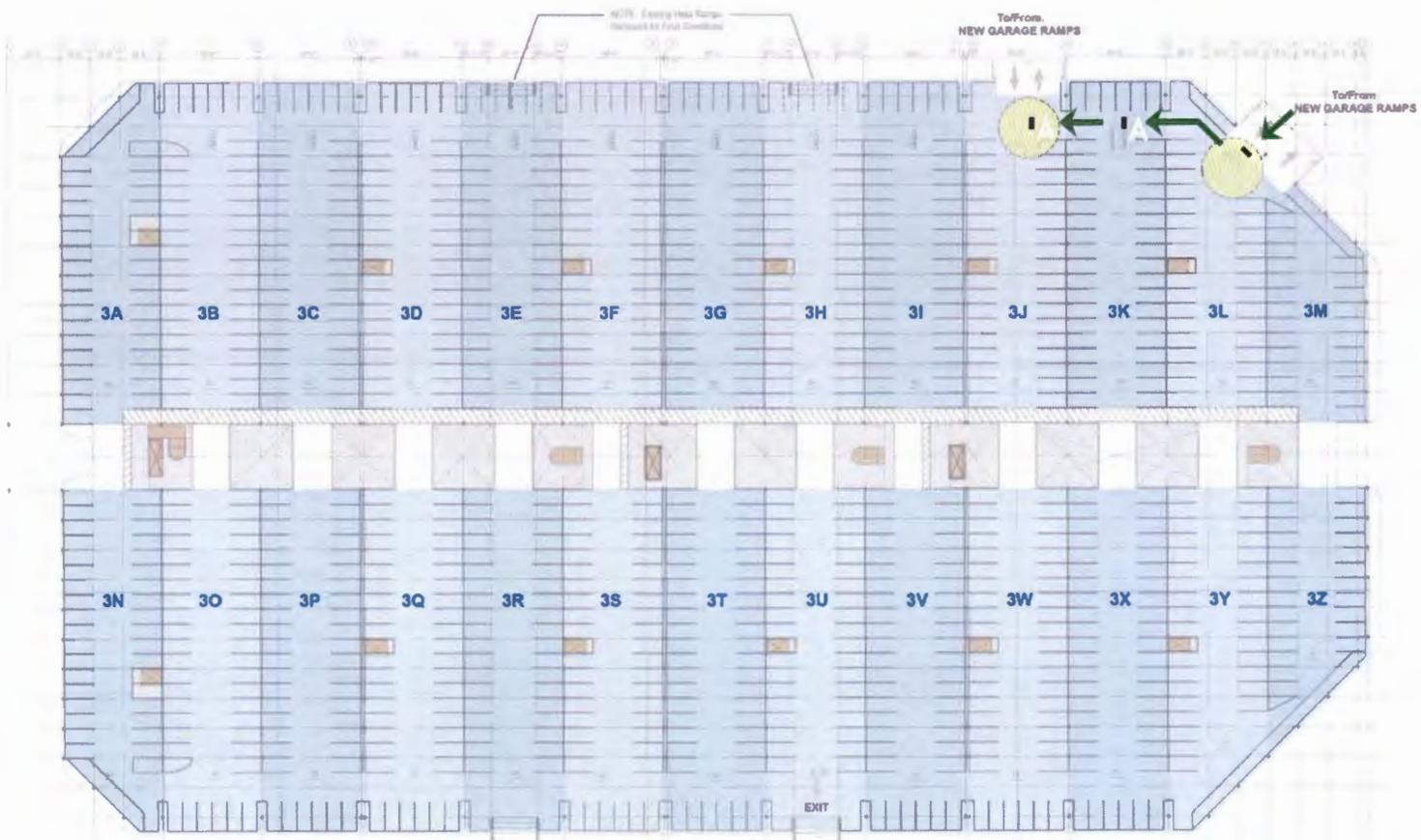
# PARKING

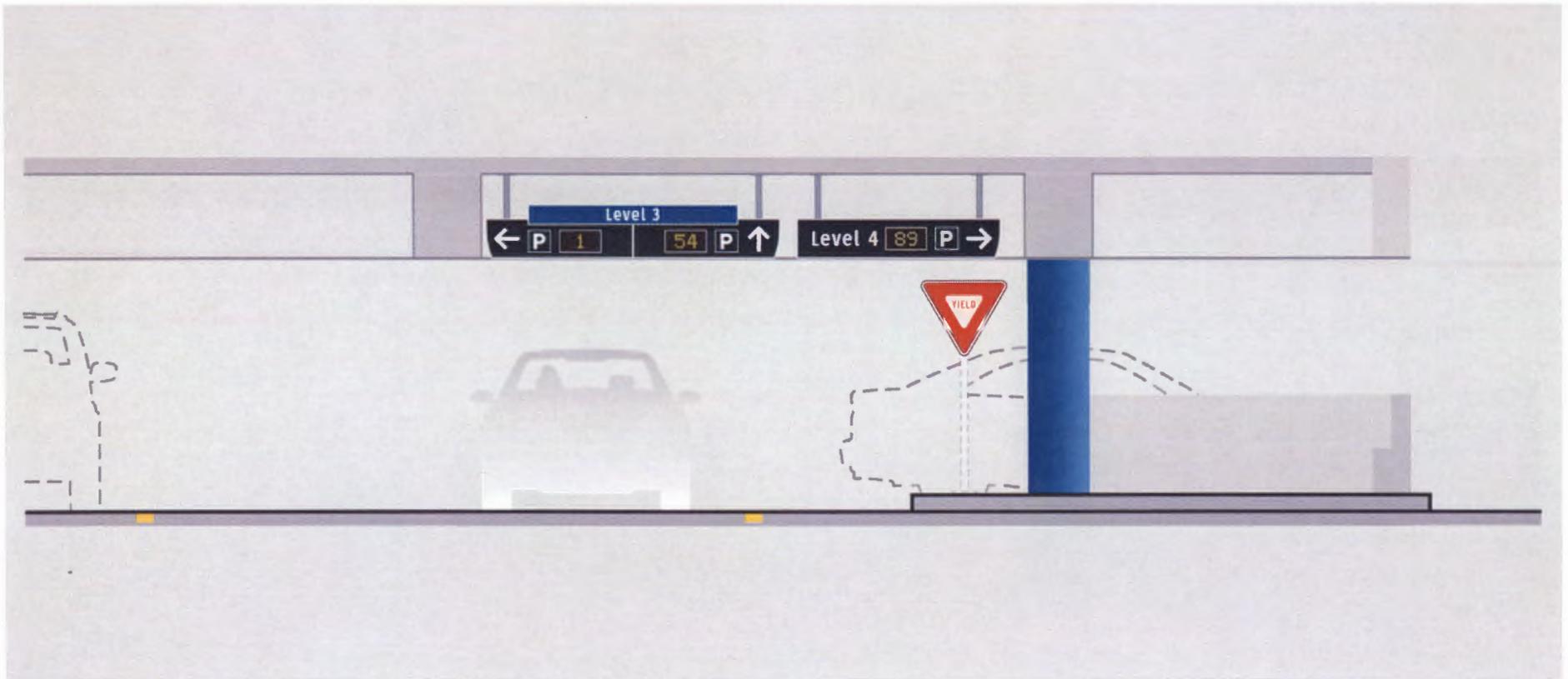


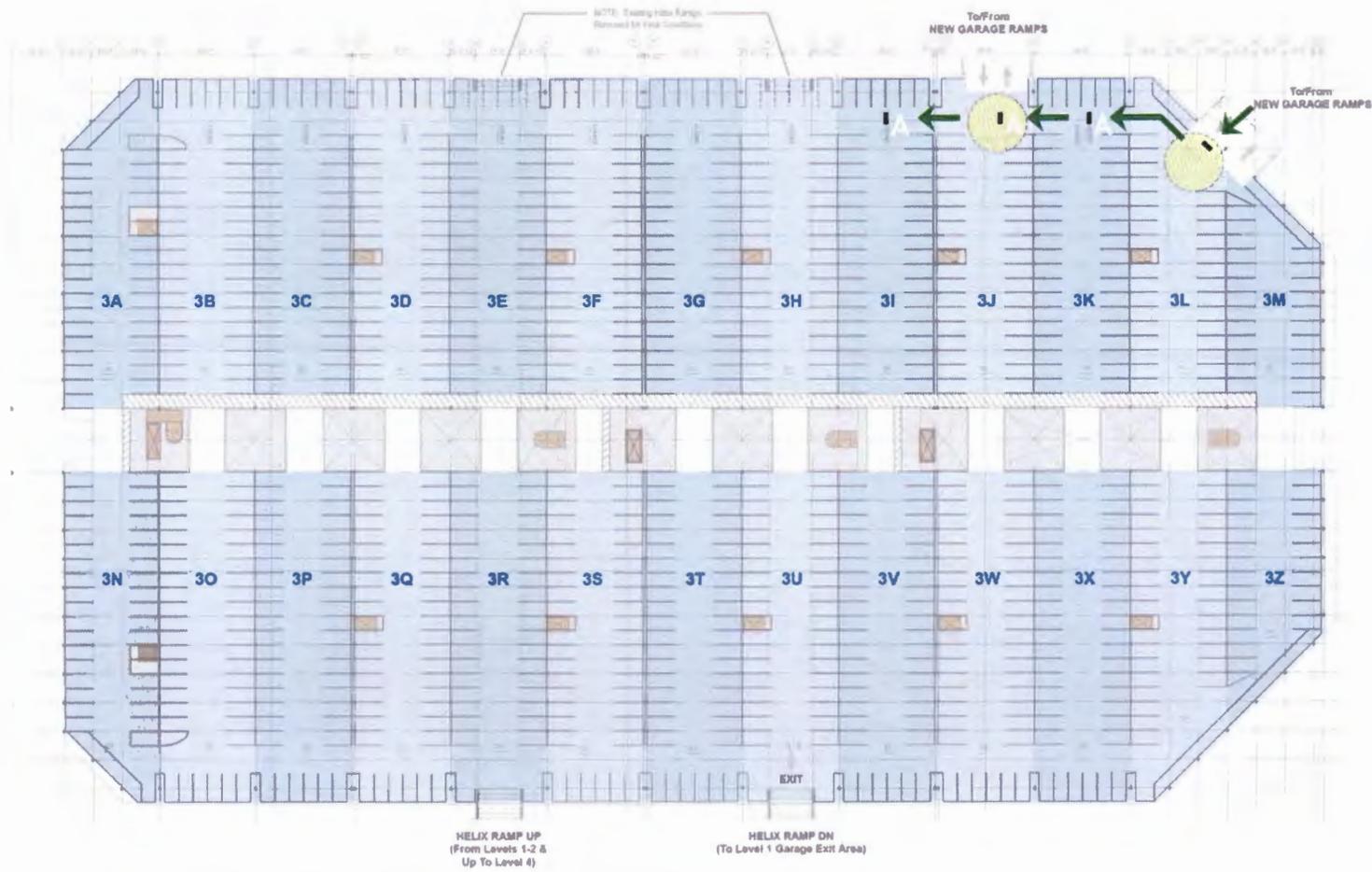


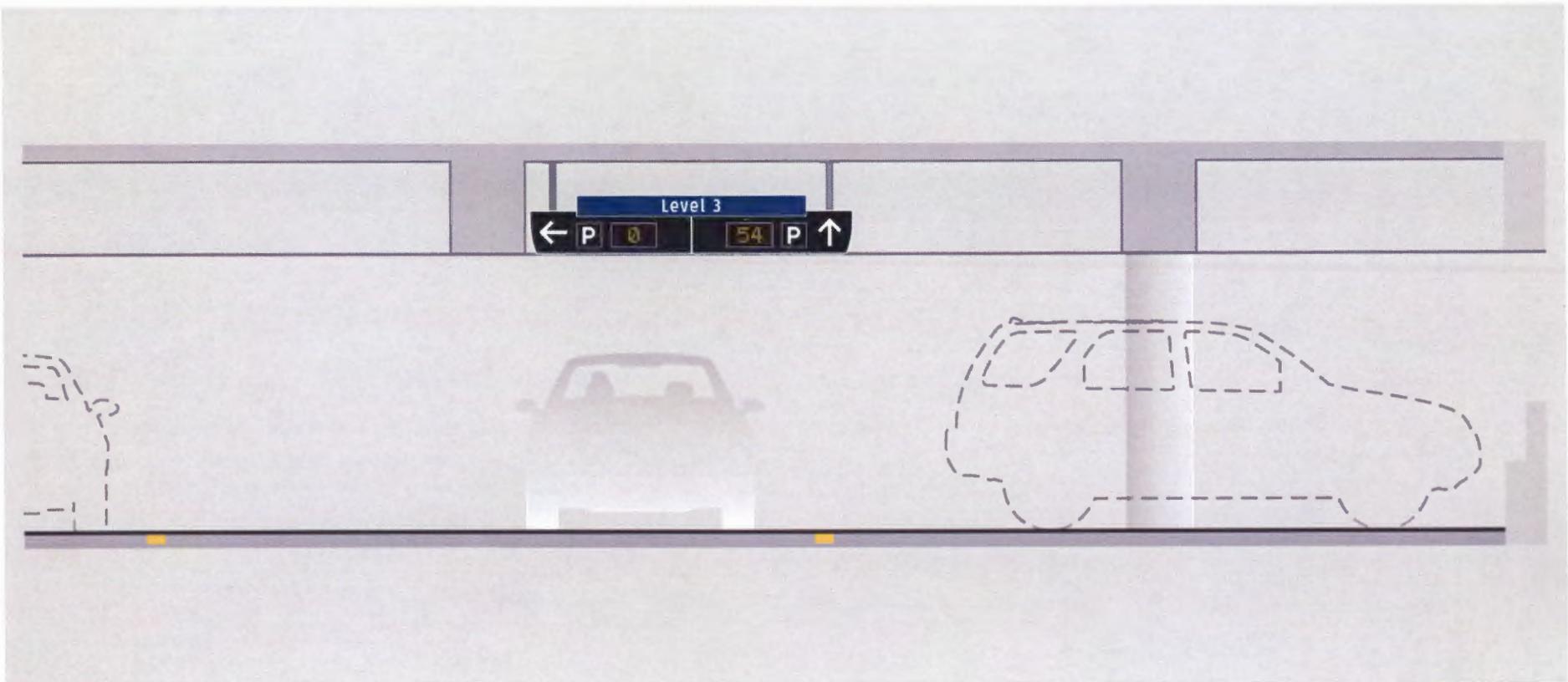


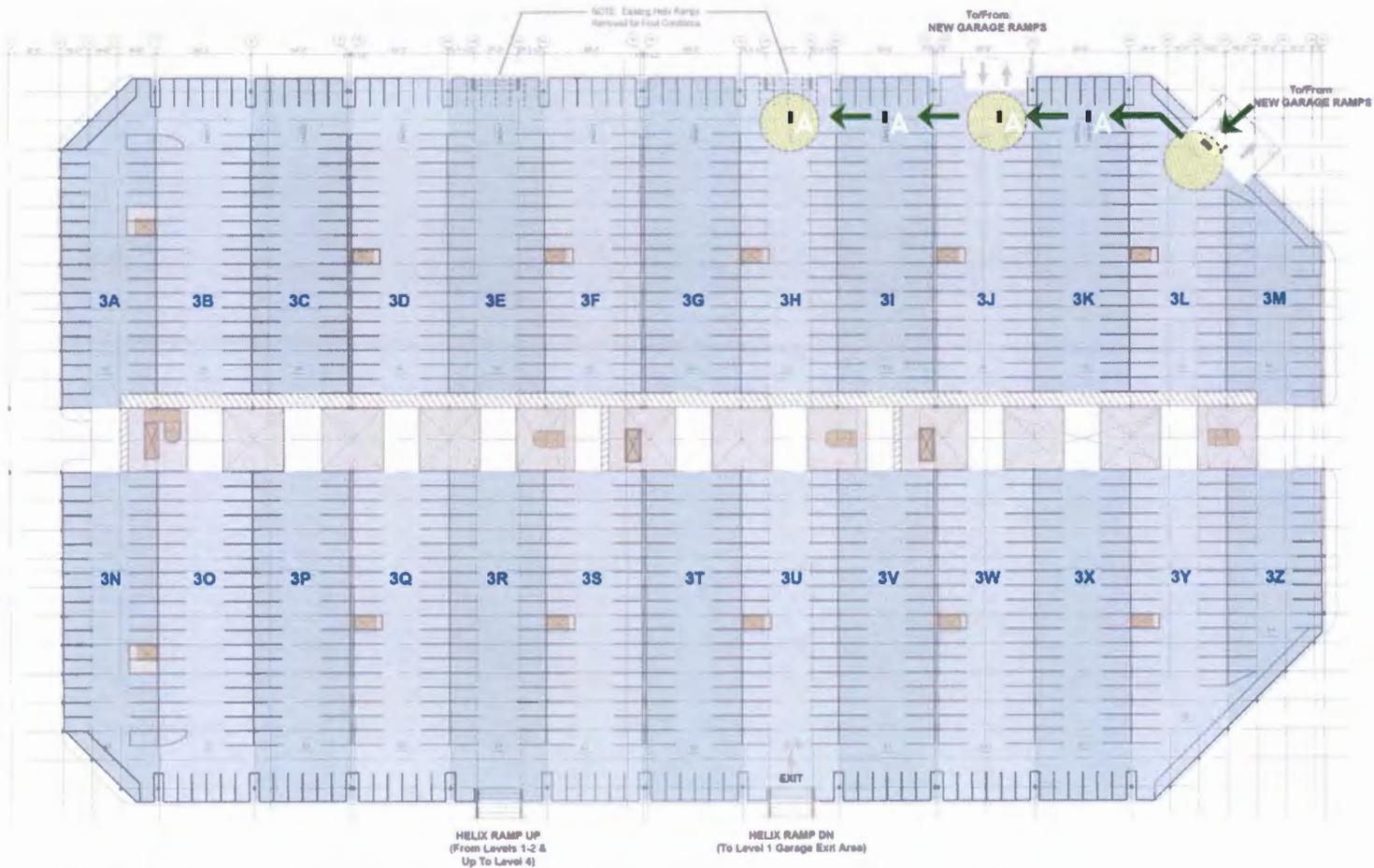


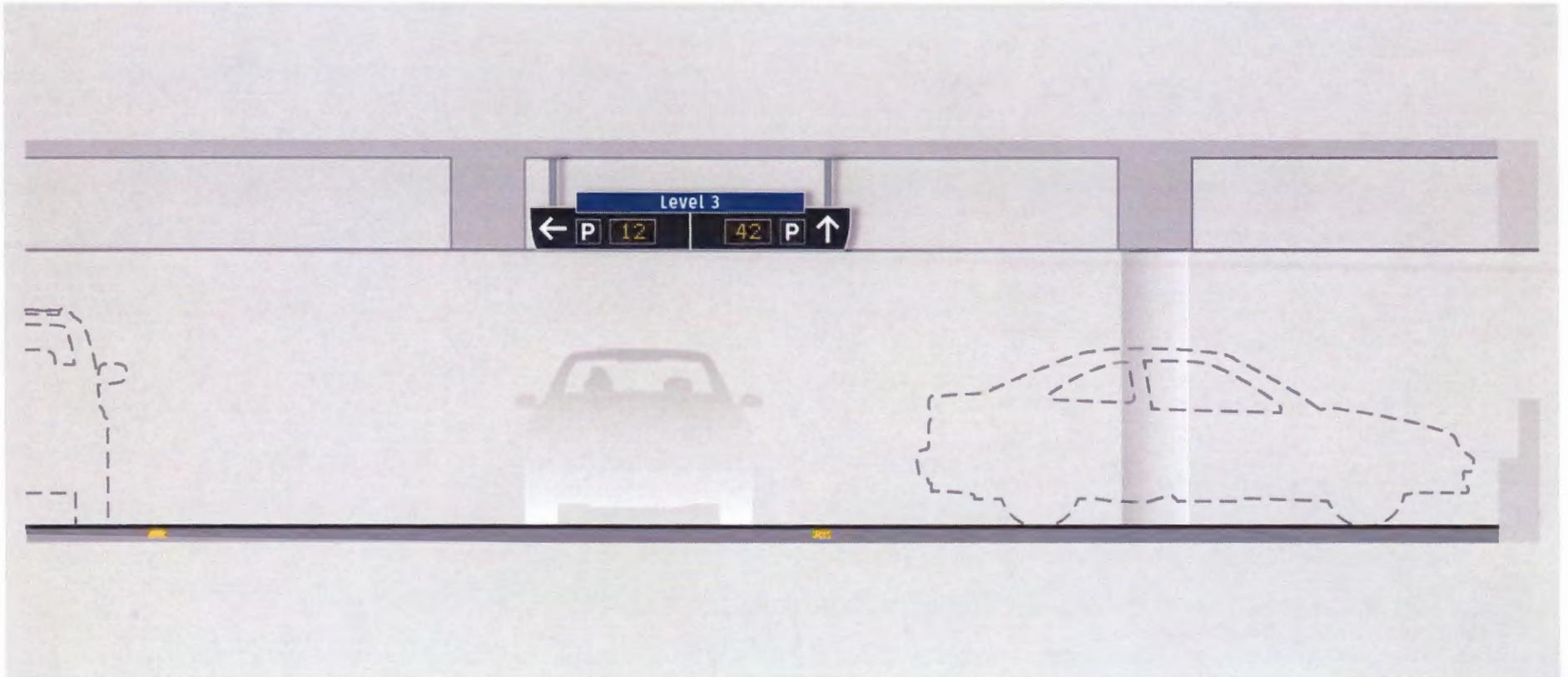


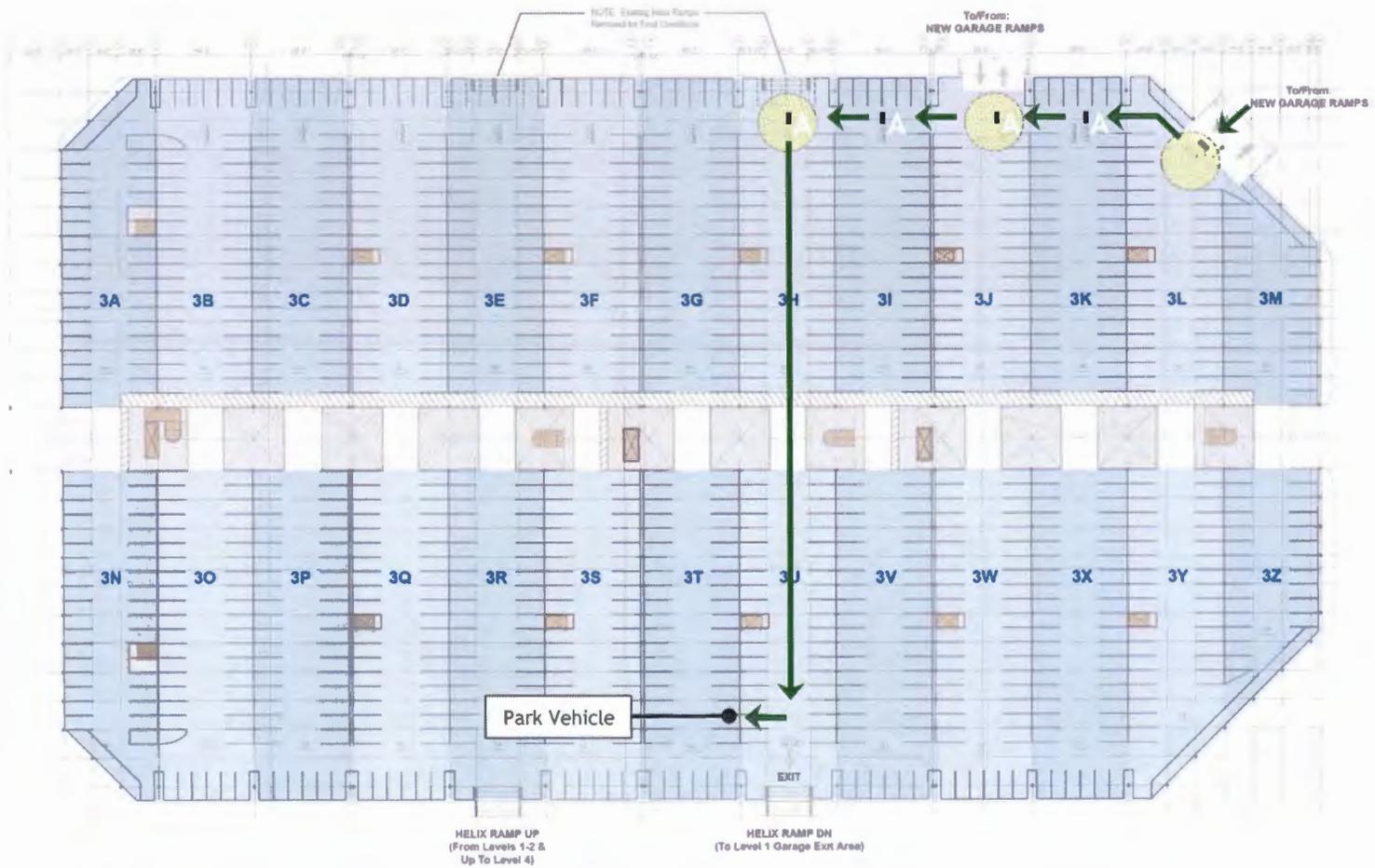


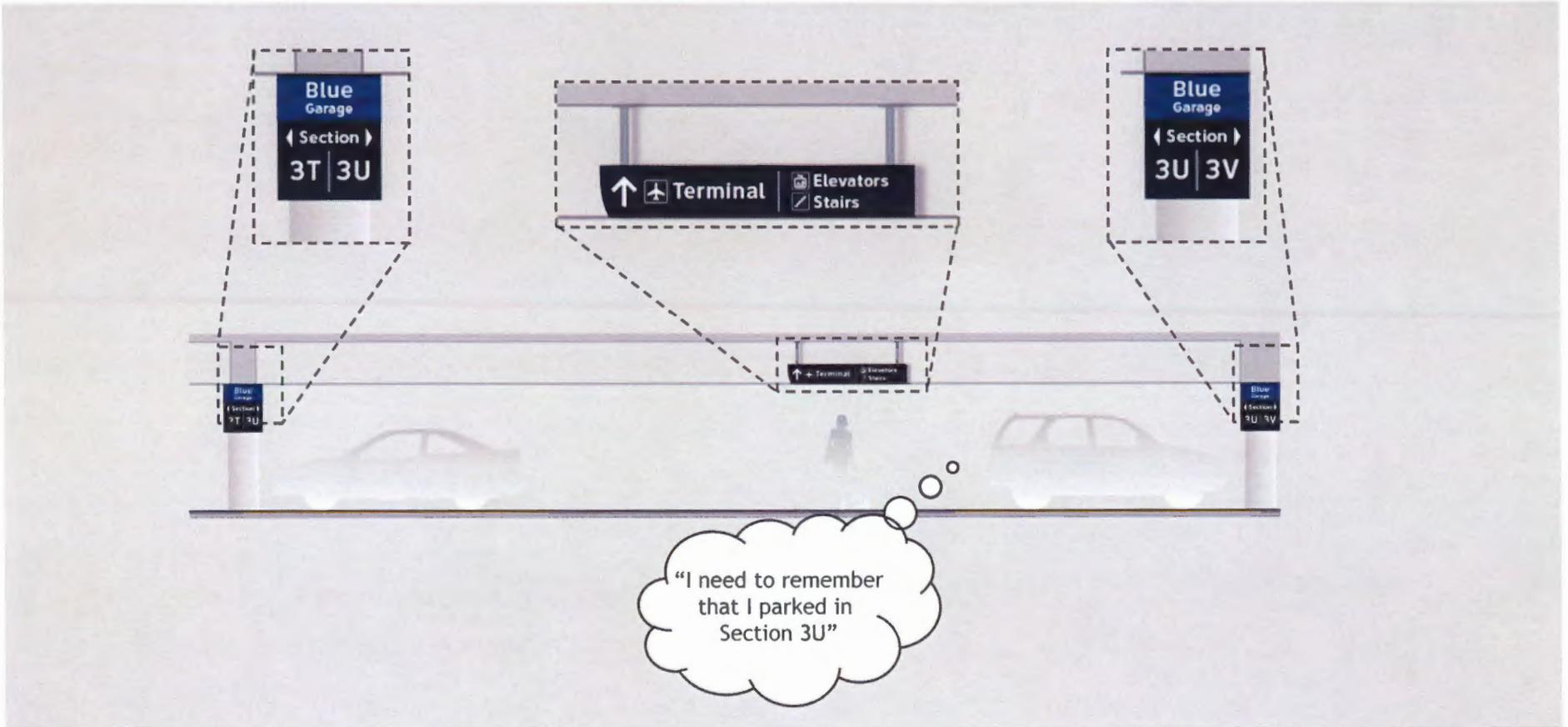


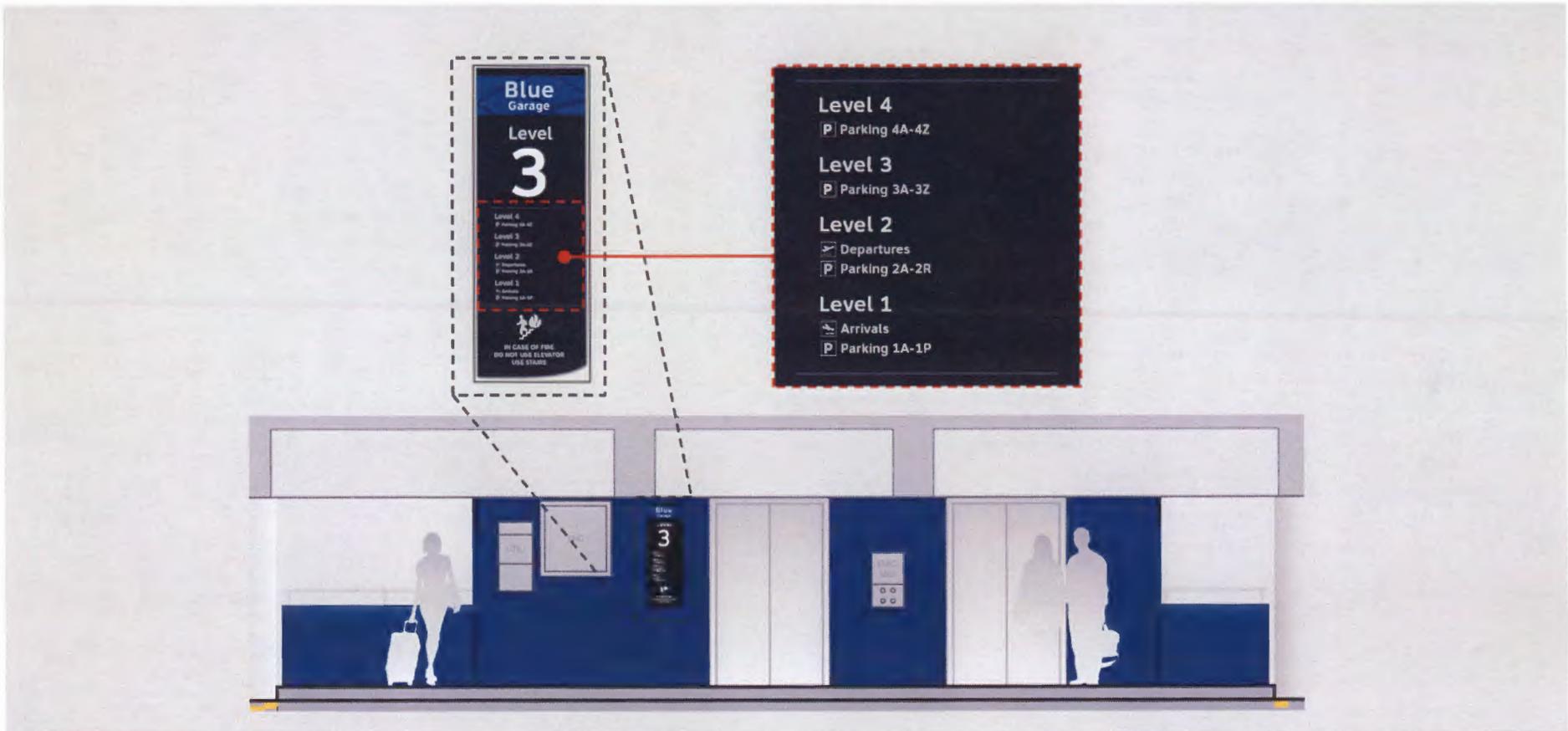






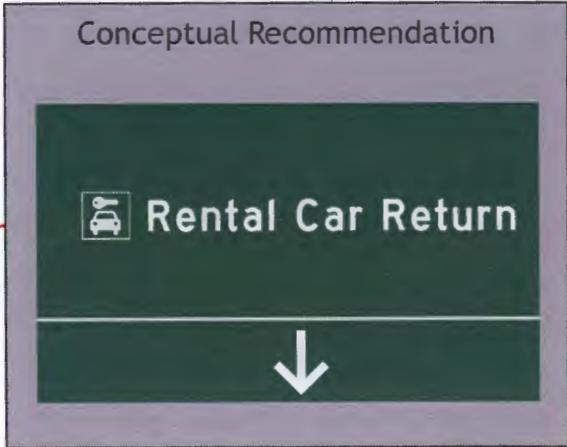
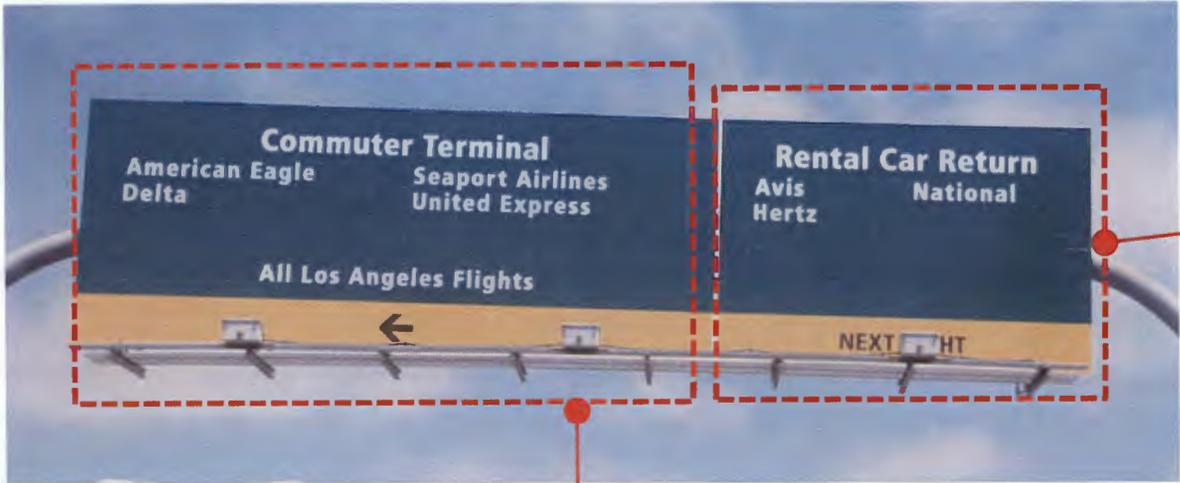








# **NORTH HARBOR DRIVE**





2016	Northside <ul style="list-style-type: none"> <li>• Rental Car Center</li> <li>• Freeway</li> <li>• City street signs</li> </ul>
2018	<ul style="list-style-type: none"> <li>• Terminal</li> <li>• Parking Plaza</li> </ul>
2022	<ul style="list-style-type: none"> <li>• New North Harbor Drive signage with Airport Development Plan</li> </ul>



**SAN DIEGO**  
INTERNATIONAL AIRPORT  
LET'S **GO.**

**THANK YOU**



Labozan Associates

# SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY

ITEM 6



## BOARD MEMBERS

DAVID ALVAREZ  
LAURIE BERMAN\*  
C. APRIL BOLING  
GREG COX  
JIM DESMOND  
COL. JOHN FARNAM\*  
ROBERT H. GLEASON  
LLOYD B. HUBBS  
JIM JANNEY  
ERAINA ORTEGA\*  
PAUL ROBINSON  
MARY SESSOM

\* EX OFFICIO BOARD MEMBERS

PRESIDENT/CEO  
THELLA F. BOWENS

## DRAFT BOARD

## AGENDA

Thursday, April 23, 2015  
9:00 A.M.

San Diego International Airport  
Commuter Terminal – Third Floor  
Board Room  
3225 N. Harbor Drive  
San Diego, California 92101

***Live webcasts of Authority Board meetings can be accessed at  
<http://www.san.org/Airport-Authority/Meetings-Agendas?EntryId=1954>***

This Agenda contains a brief general description of each item to be considered. The indication of a recommended action does not indicate what action (if any) may be taken. ***Please note that agenda items may be taken out of order.*** If comments are made to the Board without prior notice or are not listed on the Agenda, no specific answers or responses should be expected at this meeting pursuant to State law.

Staff Reports and documentation relating to each item of business on the Agenda are on file in Corporate & Information Governance and are available for public inspection.

**NOTE:** Pursuant to Authority Code Section 2.15, all Lobbyists shall register as an Authority Lobbyist with the Authority Clerk within ten (10) days of qualifying as a lobbyist. A qualifying lobbyist is any individual who receives \$100 or more in any calendar month to lobby any Board Member or employee of the Authority for the purpose of influencing any action of the Authority. To obtain Lobbyist Registration Statement Forms, contact the Corporate & Information Governance/Authority Clerk Department.

PLEASE COMPLETE A "REQUEST TO SPEAK" FORM PRIOR TO THE COMMENCEMENT OF THE MEETING AND SUBMIT IT TO THE AUTHORITY CLERK. ***PLEASE REVIEW THE POLICY FOR PUBLIC PARTICIPATION IN BOARD AND BOARD COMMITTEE MEETINGS (PUBLIC COMMENT) LOCATED AT THE END OF THE AGENDA.***

*The Authority has identified a local company to provide oral interpreter and translation services for public meetings. If you require oral interpreter or translation services, please telephone the Corporate & Information Governance/Authority Clerk Department with your request at (619) 400-2400 at least three (3) working days prior to the meeting.*

**CALL TO ORDER:**

**PLEDGE OF ALLEGIANCE:**

**ROLL CALL:**

**PRESENTATION:**

**REPORTS FROM BOARD COMMITTEES, AD HOC COMMITTEES, AND CITIZEN COMMITTEES AND LIAISONS:**

***STANDING BOARD COMMITTEES***

- **AUDIT COMMITTEE:**  
Committee Members: Gleason, Hollingworth, Hubbs (Vice Chair), Robinson (Chair), Sessom, Tartre, Van Sambeek
- **CAPITAL IMPROVEMENT PROGRAM OVERSIGHT COMMITTEE:**  
Committee Members: Alvarez (Vice Chair), Boling, Gleason, Hubbs (Chair), Robinson
- **EXECUTIVE PERSONNEL AND COMPENSATION COMMITTEE:**  
Committee Members: Cox, Desmond (Chair), Hubbs, Janney, Sessom (Vice Chair)
- **FINANCE COMMITTEE:**  
Committee Members: Alvarez, Boling (Vice Chair), Cox (Chair), Janney, Sessom

***ADVISORY COMMITTEES***

- **AUTHORITY ADVISORY COMMITTEE:**  
Liaison: Robinson (Primary), Boling
- **ART ADVISORY COMMITTEE:**  
Committee Member: Gleason

***LIAISONS***

- **AIRPORT LAND USE COMPATIBILITY PLAN FOR SAN DIEGO INTERNATIONAL AIRPORT:**  
Liaison: Janney
- **CALTRANS:**  
Liaison: Berman
- **INTER-GOVERNMENTAL AFFAIRS:**  
Liaison: Cox

- **MILITARY AFFAIRS:**  
Liaison: Farnam
- **PORT:**  
Liaisons: Cox, Gleason (Primary), Robinson
- **WORLD TRADE CENTER:**  
Representatives: Alvarez, Gleason (Primary)

***BOARD REPRESENTATIVES (EXTERNAL)***

- **SANDAG TRANSPORTATION COMMITTEE:**  
Representatives: Alvarez (Primary), Hubbs

**CHAIR'S REPORT:**

**PRESIDENT/CEO'S REPORT:**

**NON-AGENDA PUBLIC COMMENT:**

Non-Agenda Public Comment is reserved for members of the public wishing to address the Board on matters for which another opportunity to speak **is not provided on the Agenda**, and which is within the jurisdiction of the Board. Please submit a completed speaker slip to the Authority Clerk. ***Each individual speaker is limited to three (3) minutes. Applicants, groups and jurisdictions referring items to the Board for action are limited to five (5) minutes.***

**Note:** Persons wishing to speak on specific items should reserve their comments until the specific item is taken up by the Board.

**CONSENT AGENDA (Items 1-18):**

The consent agenda contains items that are routine in nature and non-controversial. Some items may be referred by a standing Board Committee or approved as part of the budget process. The matters listed under 'Consent Agenda' may be approved by one motion. Any Board Member may remove an item for separate consideration. Items so removed will be heard before the scheduled New Business Items, unless otherwise directed by the Chair.

**1. APPROVAL OF MINUTES:**

The Board is requested to approve minutes of prior Board meetings.

RECOMMENDATION: Approve the minutes of the March 19, 2015, regular meeting.

**2. ACCEPTANCE OF BOARD AND COMMITTEE MEMBERS WRITTEN REPORTS ON THEIR ATTENDANCE AT APPROVED MEETINGS AND PRE-APPROVAL OF ATTENDANCE AT OTHER MEETINGS NOT COVERED BY THE CURRENT RESOLUTION:**

The Board is requested to accept the reports.

RECOMMENDATION: Accept the reports and pre-approve Board member attendance at other meetings, trainings and events not covered by the current resolution.

**(Corporate & Information Governance: Tony Russell, Director/Authority Clerk)**

**3. AWARDED CONTRACTS, APPROVED CHANGE ORDERS FROM FEBRUARY 23, 2015 THROUGH MARCH 29, 2015 AND REAL PROPERTY AGREEMENTS GRANTED AND ACCEPTED FROM FEBRUARY 23, 2015 THROUGH MARCH 29, 2015:**

The Board is requested to receive the report.

RECOMMENDATION: Receive the report.

**(Procurement: Jana Vargas, Director)**

**4. APRIL 2015 LEGISLATIVE REPORT:**

The Board is requested to approve the report.

RECOMMENDATION: Adopt Resolution No. 2015-\_\_\_\_, approving the April 2015 Legislative Report.

**(Inter-Governmental Relations: Michael Kulis, Director)**

**5. AMEND AUTHORITY POLICY 9.20 – SAN DIEGO INTERNATIONAL AIRPORT NOISE ADVISORY COMMITTEE (ANAC):**

The Board is requested to amend the policy.

RECOMMENDATION: Adopt Resolution No. 2015-\_\_\_\_, amending Policy 9.20 – San Diego International Airport Noise Advisory Committee (ANAC).

**(Airport Planning & Noise Mitigation: Keith Wilschetz, Director)**

**6. AMEND AUTHORITY CODE 7.03 – SMOKING, TO ADDRESS ELECTRONIC DELIVERY DEVICES:**

The Board is requested to amend the code.

RECOMMENDATION: Adopt Resolution No. 2015-\_\_\_\_, approving the Amendment to Code 7.03 – Smoking, to Address Electronic Delivery Devices.

**(Airside Operations/Public Safety & Security: George Condon, Director)**

**7. GRANT A WATER EASEMENT TO THE CITY OF SAN DIEGO:**

The Board is requested to approve an easement.

RECOMMENDATION: Adopt Resolution No. 2015-\_\_\_\_, authorizing the President/CEO to negotiate and execute a water easement with the City of San Diego in support of north side development projects.

**(Finance & Asset Management: Kathy Kiefer, Senior Director)**

***CLAIMS***

**8. REJECT THE CLAIM OF JAMES WALTERS:**

The Board is requested to reject the claim.

RECOMMENDATION: Adopt Resolution No. 2015-\_\_\_\_, rejecting the claim of James Walters.

**(Legal: Breton Lobner, General Counsel)**

***COMMITTEE RECOMMENDATIONS***

***CONTRACTS AND AGREEMENTS***

**9. APPROVE AND AUTHORIZE AN INCREASE TO THE CONTRACT DURATION FOR CONSTRUCT ELECTRICAL DISTRIBUTION SYSTEM (12KV) PROJECT AT SAN DIEGO INTERNATIONAL AIRPORT:**

The Board is requested to authorize an increase.

RECOMMENDATION: Adopt Resolution No. 2015-\_\_\_\_, approving and authorizing an increase to the contract duration from TO BE DETERMINED days to TO BE DETERMINED days, for Project No. 104136, Construct Electrical Distribution System (12kV) at San Diego International Airport.

**(Name)**

**10. AUTHORIZE AN INCREASE IN THE PRESIDENT/CEO'S CHANGE ORDER AUTHORITY FOR PROJECT 104118 NORTH SIDE INTERIOR ROAD AND UTILITIES, FROM \$372,953 TO \$453,000:**

The Board is requested to authorize an increase in the change order authority.

RECOMMENDATION: Adopt Resolution No. 2015-\_\_\_\_, authorizing an increase in the President/CEO's change order authority for Project No. 104118 – North Side Interior Road and Utilities, from \$372,953 to \$453,000.

**(Airport Planning & Noise Mitigation: Keith Wilschetz, Director)**

**11. APPROVE AND AUTHORIZE THE PRESIDENT/CEO TO EXECUTE AN AMENDMENT TO THE TECHNICAL SUPPORT SERVICES AGREEMENT WITH ORACLE, USA, INC.:**

The Board is requested to approve an amendment.

RECOMMENDATION: Adopt Resolution No. 2015-\_\_\_\_, approving and authorizing the President/CEO to execute an amendment to the agreement with Oracle USA, Inc., for a term of 5 years and increasing the compensation, resulting in a not-to-exceed amount of \$750,000.

**(Rick Belliotti, Director, Information Technology Services)**

**12. APPROVE AND AUTHORIZE THE PRESIDENT/CEO TO NEGOTIATE AND EXECUTE A PUBLIC IMPROVEMENT MAINTENANCE AGREEMENT WITH THE CITY OF SAN DIEGO:**

The Board is requested to approve an agreement.

RECOMMENDATION: Adopt Resolution No. 2015-\_\_\_\_, approving and authorizing the President/CEO to negotiate and execute a Public Improvement Maintenance Agreement with the City of San Diego in support of the Rental Car Center.

**(Finance & Asset Management: Kathy Kiefer, Senior Director)**

**13. APPROVE AND AUTHORIZE THE PRESIDENT/CEO TO EXECUTE A SECOND AMENDMENT TO THE AGREEMENT WITH THE CITY OF SAN DIEGO FOR THE EMT-PARAMEDIC SERVICES:**

The Board is requested to approve an amendment.

RECOMMENDATION: Adopt Resolution No. 2015-\_\_\_\_, approving and authorizing the President/CEO to execute a Second Amendment to the Agreement for EMT-Paramedic services between the San Diego County Regional Airport Authority ("Authority") and the City of San Diego, to increase compensation by \$500,000 for a total not-to-exceed compensation amount of \$5,318,000 and executing the two one-year renewal periods.

**(Airside Operations/Public Safety & Security: George Condon, Director)**

**14. APPROVE AND AUTHORIZE THE PRESIDENT/CEO TO EXECUTE A FIRST AMENDMENT TO THE AGREEMENT WITH OCEAN BLUE ENVIRONMENTAL SERVICES, INCORPORATED, FOR PROFESSIONAL ON-CALL HAZARDOUS WASTE DISPOSAL SERVICES:**

The Board is requested to approve an amendment.

RECOMMENDATION: Adopt Resolution No. 2015-\_\_\_\_, approving and authorizing the President/CEO to execute a First Amendment to the agreement with Ocean Blue Environmental Services, Incorporated, for Professional On-Call Hazardous Waste Disposal Services.

**(Development: Jeffrey Woodson, Vice President)**

**15. APPROVE AND AUTHORIZE THE PRESIDENT/CEO TO EXECUTE AN AGREEMENT WITH (TBD) FOR ON-CALL ENVIRONMENTAL PROGRAM MANAGEMENT SERVICES:**

The Board is requested to approve an agreement.

RECOMMENDATION: Adopt Resolution No. 2015-\_\_\_\_, approving and authorizing the President/CEO to Execute an Agreement with (TO BE DETERMINED) for On-Call Environmental Program Management Services.

**(Development: Jeffrey Woodson, Vice President)**

**16. APPROVE AND AUTHORIZE THE PRESIDENT/CEO TO NEGOTIATE AND EXECUTE A LICENSE AGREEMENT AND GENERATING FACILITY INTERCONNECTION AGREEMENTS WITH SAN DIEGO GAS & ELECTRIC COMPANY:**

The Board is requested to approve an agreement.

RECOMMENDATION: Approve and Authorize the President/CEO to negotiate and execute: (1) a license agreement with San Diego Gas & Electric Company ("SDG&E"), for the installation, operation, and maintenance of smart meter network communications devices, for a maximum term of 20 years; and (2) two Generating Facility Interconnection Agreements with SDG&E to permit the San Diego County Regional Airport Authority to interconnect and operate electrical generating facilities on the Terminal 2 West roof and in the Terminal 2 parking lot in parallel with SDG&E's distribution system, at San Diego International Airport.

**(Airport Design & Construction: Bob Bolton, Director)**

***CONTRACTS AND AGREEMENTS AND/OR AMENDMENTS TO CONTRACTS AND AGREEMENTS EXCEEDING \$1 MILLION***

**17. AWARD A CONTRACT TO GRANITE CONSTRUCTION COMPANY FOR CONSTRUCT RENTAL CAR CENTER (RCC) BUS PARKING FACILITY AT SAN DIEGO INTERNATIONAL AIRPORT:**

The Board is requested to award a contract.

RECOMMENDATION: Adopt Resolution No. 2015-\_\_\_\_, awarding a contract to Granite Construction Company, in the amount of \$5,513,027 for Project No. 104181, Construct RCC Bus Parking Facility at San Diego International Airport.

**(Name)**

**18. AWARD A CONTRACT TO KINSMAN CONSTRUCTION INC. TO DEVELOP ADMINISTRATIVE SPACES, TERMINAL 1- GATE 19 RECONFIGURATION AT SAN DIEGO INTERNATIONAL AIRPORT:**

The Board is requested to award a contract.

RECOMMENDATION: Adopt Resolution No. 2015-\_\_\_\_, awarding a contract to Kinsman Construction, Inc., in the amount of \$1,050,000, for Project No. 104183, Develop Administrative Spaces, Terminal 1 – Gate 19 Reconfiguration at San Diego International Airport.

**(Name)**

**PUBLIC HEARINGS:**

**OLD BUSINESS:**

**NEW BUSINESS:**

**WORKSHOP:**

**19. DISCUSSION REGARDING THE CAPITAL BUDGET:**

The Board is requested to provide direction to staff.

RECOMMENDATION: Provide direction to staff.

**(Development: Jeffrey Woodson, Vice President)**

**CLOSED SESSION:**

**20. CONFERENCE WITH REAL PROPERTY NEGOTIATORS:**

(Real property negotiations pursuant to Cal. Gov. Code § 54954.5(b) and § 54956.8.)

Property: Salt Plant – 17 acre parcel located at 1470 Bay Boulevard, San Diego.

Agency Negotiators: Scott Brickner, Finance & Asset Management, Vice President/Treasurer.

Negotiating Parties: San Diego Gas & Electric, United States Fish and Wildlife Service, GGTW, LLC (current tenant) and/or other interested parties.

Under Negotiation: Sale – terms and conditions.

**21. CONFERENCE WITH LEGAL COUNSEL-EXISTING LITIGATION:**

(Cal. Gov. Code § 54956.9(a) and (d)(1).)

Diego Concession Group, Inc. v. San Diego County Regional Airport Authority,  
San Diego Superior Court Case No. 37-2012-00088083-CU-BT-CTL

**22. CONFERENCE WITH LEGAL COUNSEL-EXISTING LITIGATION:**

(Cal. Gov. Code § 54956.9(a) and (d)(1).)

Dryden Oaks, LLC v. San Diego County Regional Airport Authority, et al.,  
San Diego Superior Court, North County, Case No. 37-2014-00004077-CU-EI-NC

- 23. CONFERENCE WITH LEGAL COUNSEL – EXISTING LITIGATION:**  
(Cal. Gov. Code § 54956.9(a) and (d)(1).)  
Donna Wilson; John Wilson v. San Diego Port Authority; San Diego International Airport; San Diego County Regional Airport Authority  
San Diego Superior Court Case No. 37-2014-00015326-CU-PO-CTL (Meyer)
- 24. CONFERENCE WITH LEGAL COUNSEL – EXISTING LITIGATION:**  
(Cal. Gov. Code §54956.9(a) and (d)(1).)  
Jennifer Cain v. San Diego County Regional Airport Authority, et al  
San Diego Superior Court Case No. 37-2014-00030402-CU-PO-CTL
- 25. CONFERENCE WITH LEGAL COUNSEL – EXISTING LITIGATION:**  
(Cal. Gov. Code §54956.9(a) and (d)(1).)  
Joan M. Ward v. San Diego County Regional Airport Authority, et al  
San Diego Superior Court Case No. 37-2014-00022181-CU-WT-CTL
- 26. CONFERENCE WITH LEGAL COUNSEL – EXISTING LITIGATION:**  
(Cal. Gov. Code § 54956.9(a) and (d)(1).)  
Alice Boehm v. San Diego County Regional Airport Authority, et al,  
San Diego Superior Court Case No. 37-2014-00022124-CU-PO-CTL
- 27. CONFERENCE WITH LEGAL COUNSEL – ANTICIPATED LITIGATION AND EXISTING LITIGATION:**  
(Significant exposure to litigation pursuant to Cal. Gov. Code §§ 54956.9(a) and 54956.9(b).)  
Jay A. Bass, et al/v. San Diego City Employees' Retirement System, et al.,  
San Diego Superior Court Case No. 37-2013-00077566-CU-OE-CTL
- 28. CONFERENCE WITH LEGAL COUNSEL – ANTICIPATED LITIGATION:**  
(Significant exposure to litigation pursuant to Cal. Gov. Code §§ 54956.9 (b) and 54954.5.)  
Re: Investigative Order No. R9-2012-0009 by the California Regional Water Quality Control Board regarding submission of technical reports pertaining to an investigation of bay sediments at the Downtown Anchorage Area in San Diego.  
Number of potential cases: 1
- 29. CONFERENCE WITH LEGAL COUNSEL – ANTICIPATED LITIGATION:**  
(Initiation of litigation pursuant to Cal. Government Code § 54956.9(d).)  
Number of cases: 2

**REPORT ON CLOSED SESSION:**

**NON-AGENDA PUBLIC COMMENT:**

Non-Agenda Public Comment is reserved for members of the public wishing to address the Board on matters for which another opportunity to speak **is not provided on the Agenda**, and which is within the jurisdiction of the Board. Please submit a completed speaker slip to the Authority Clerk. ***Each individual speaker is limited to three (3) minutes. Applicants, groups and jurisdictions referring items to the Board for action are limited to five (5) minutes.***

**Note:** Persons wishing to speak on specific items should reserve their comments until the specific item is taken up by the Board.

**GENERAL COUNSEL REPORT:**

**BUSINESS AND TRAVEL EXPENSE REIMBURSEMENT REPORTS FOR BOARD MEMBERS, PRESIDENT/CEO, CHIEF AUDITOR AND GENERAL COUNSEL WHEN ATTENDING CONFERENCES, MEETINGS, AND TRAINING AT THE EXPENSE OF THE AUTHORITY:**

**BOARD COMMENT:**

**ADJOURNMENT:**

**Policy for Public Participation in Board, Airport Land Use Commission (ALUC), and Committee Meetings (Public Comment)**

- 1) Persons wishing to address the Board, ALUC, and Committees shall complete a "Request to Speak" form prior to the initiation of the portion of the agenda containing the item to be addressed (e.g., Public Comment and General Items). Failure to complete a form shall not preclude testimony, if permission to address the Board is granted by the Chair.
- 2) The Public Comment Section at the beginning of the agenda is limited to eighteen (18) minutes and is reserved for persons wishing to address the Board, ALUC, and Committees on any matter for which another opportunity to speak is not provided on the Agenda, and on matters that are within the jurisdiction of the Board. A second Public Comment period is reserved for general public comment later in the meeting for those who could not be heard during the first Public Comment period.
- 3) Persons wishing to speak on specific items listed on the agenda will be afforded an opportunity to speak during the presentation of individual items. Persons wishing to speak on specific items should reserve their comments until the specific item is taken up by the Board, ALUC and Committees. Public comment on specific items is limited to twenty (20) minutes – ten (10) minutes for those in favor and ten (10) minutes for those in opposition of an item. Each individual speaker will be allowed three (3) minutes, and applicants and groups will be allowed five (5) minutes.
- 4) If many persons have indicated a desire to address the Board, ALUC and Committees on the same issue, then the Chair may suggest that these persons consolidate their respective testimonies. Testimony by members of the public on any item shall be limited to **three (3) minutes per individual speaker and five (5) minutes for applicants, groups and referring jurisdictions.**
- 5) Pursuant to Authority Policy 1.33 (8), recognized groups must register with the Authority Clerk prior to the meeting.
- 6) After a public hearing or the public comment portion of the meeting has been closed, no person shall address the Board, ALUC, and Committees without first obtaining permission to do so.

**Additional Meeting Information**

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**UPCOMING MEETING SCHEDULE**

<i>Date</i>	<i>Day</i>	<i>Time</i>	<i>Meeting Type</i>	<i>Location</i>
May 21	Thursday	9:00 a.m.	Regular	Board Room
June 25	Thursday	9:00 a.m.	Regular	Board Room

# SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY

## DRAFT AIRPORT LAND USE COMMISSION AGENDA

Thursday, April 23, 2015  
9:00 A.M. or immediately following the  
Board Meeting

San Diego International Airport  
Commuter Terminal – Third Floor  
Board Room  
3225 N. Harbor Drive  
San Diego, California 92101

***Live webcasts of Authority Board meetings can be accessed at  
<http://www.san.org/Airport-Authority/Meetings-Agendas?EntryId=1954>***

*Pursuant to California Public Utilities Code §§ 21670-21679.5, the Airport Land Use Commission ("Commission") is responsible for coordinating the airport planning of public agencies within San Diego County. The Commission has the legal responsibility to formulate airport land use compatibility plans ("ALUCPs") that will (a) provide for the orderly growth of each public airport and the areas surrounding the airport within the County and (b) safeguard the general welfare of the inhabitants within the vicinity of each airport and the public in general. Pursuant to §21670.3, the San Diego County Regional Airport Authority serves as the Commission.*

This Agenda contains a brief general description of each item to be considered. The indication of a recommended action does not indicate what action (if any) may be taken. ***Please note that agenda items may be taken out of order.*** If comments are made to the Commission without prior notice or are not listed on the Agenda, no specific answers or responses should be expected at this meeting pursuant to State law.

Staff Reports and documentation relating to each item of business on the Agenda are on file in Corporate & Information Governance and are available for public inspection.

**NOTE:** Pursuant to Authority Code Section 2.15, all Lobbyists shall register as an Authority Lobbyist with the Authority Clerk within ten (10) days of qualifying as a lobbyist. A qualifying lobbyist is any individual who receives \$100 or more in any calendar month to lobby any Commission Member or employee of the Authority for the purpose of influencing any action of the Authority. To obtain Lobbyist Registration Statement Forms, contact the Corporate & Information Governance/Authority Clerk Department.

PLEASE COMPLETE A "REQUEST TO SPEAK" FORM PRIOR TO THE COMMENCEMENT OF THE MEETING AND SUBMIT IT TO THE AUTHORITY CLERK. ***PLEASE REVIEW THE POLICY FOR PUBLIC PARTICIPATION IN BOARD AND BOARD COMMISSION MEETINGS (PUBLIC COMMENT) LOCATED AT THE END OF THE AGENDA.***

ITEM 7



BOARD  
MEMBERS

DAVID ALVAREZ  
LAURIE BERMAN\*  
C. APRIL BOLING  
GREG COX  
JIM DESMOND  
COL. JOHN FARNAM\*  
ROBERT H. GLEASON  
LLOYD B. HUBBS  
JIM JANNEY  
ERAINA ORTEGA\*  
PAUL ROBINSON  
MARY SESSOM

\* EX OFFICIO BOARD MEMBERS

PRESIDENT/CEO  
THELLA F. BOWENS

**CALL TO ORDER:**

**PLEDGE OF ALLEGIANCE:**

**ROLL CALL:**

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**CONSENT AGENDA (Items 1-5):**

The Consent Agenda contains items that are routine in nature and non-controversial. It also contains consistency determinations that have been deemed consistent or conditionally consistent. The matters listed under 'Consent Agenda' may be approved by one motion. Any Commission Member may remove an item for separate consideration. Items so removed will be heard before the scheduled New Business items, unless otherwise directed by the Chair.

**1. APPROVAL OF MINUTES:**

The Airport Land Use Commission is requested to approve minutes of prior Commission meetings.

RECOMMENDATION: Approve the minutes of the March 19, 2015, regular meeting.

***CONSISTENCY DETERMINATIONS***

**2. CONSISTENCY DETERMINATION – SAN DIEGO INTERNATIONAL AIRPORT - AIRPORT LAND USE COMPATIBILITY PLAN – CONSTRUCTION OF 10 ATTACHED RESIDENTIAL UNITS AT 1001-1019 30<sup>TH</sup> STREET, CITY OF SAN DIEGO:**

The Commission is requested to make a consistency determination on a proposed project in the City of San Diego.

RECOMMENDATION: Adopt Resolution No. 2015-\_\_\_\_ ALUC, making the determination that the project is conditionally consistent with the San Diego International Airport - Airport Land Use Compatibility Plan.

**(Airport Planning: Angela Jamison, Manager)**

**3. CONSISTENCY DETERMINATION – SAN DIEGO INTERNATIONAL AIRPORT - AIRPORT LAND USE COMPATIBILITY PLAN – CONSTRUCTION OF 5 ATTACHED RESIDENTIAL UNITS AT 1021-1033 30<sup>TH</sup> STREET, CITY OF SAN DIEGO:**

The Commission is requested to make a consistency determination on a proposed project in the City of San Diego.

RECOMMENDATION: Adopt Resolution No. 2015-\_\_\_\_ ALUC, making the determination that the project is conditionally consistent with the San Diego International Airport - Airport Land Use Compatibility Plan.

**(Airport Planning: Angela Jamison, Manager)**

**4. CONSISTENCY DETERMINATION – SAN DIEGO INTERNATIONAL AIRPORT - AIRPORT LAND USE COMPATIBILITY PLAN – CONSTRUCTION OF 5 ATTACHED RESIDENTIAL UNITS AT 912-920 28<sup>TH</sup> STREET & 2796 E STREET, CITY OF SAN DIEGO:**

The Commission is requested to make a consistency determination on a proposed project in the City of San Diego.

RECOMMENDATION: Adopt Resolution No. 2015-\_\_\_\_ ALUC, making the determination that the project is conditionally consistent with the San Diego International Airport - Airport Land Use Compatibility Plan.

**(Airport Planning: Angela Jamison, Manager)**

**5. CONSISTENCY DETERMINATION – SAN DIEGO INTERNATIONAL AIRPORT - AIRPORT LAND USE COMPATIBILITY PLAN – CONSTRUCTION OF 70 ATTACHED RESIDENTIAL UNITS WITH LEASABLE COMMERCIAL SPACE AT 915-919 GRAPE STREET & 1930-1940 CALIFORNIA STREET, CITY OF SAN DIEGO:**

The Commission is requested to make a consistency determination on a proposed project in the City of San Diego.

RECOMMENDATION: Adopt Resolution No. 2015-\_\_\_\_ ALUC, making the determination that the project is conditionally consistent with the San Diego International Airport - Airport Land Use Compatibility Plan.

**(Airport Planning: Angela Jamison, Manager)**

**PUBLIC HEARINGS:** None

**OLD BUSINESS:**

**NEW BUSINESS:**

**6. ADOPTION OF AN AMENDMENT TO THE FALLBROOK COMMUNITY AIRPARK AIRPORT LAND USE COMPATIBILITY PLAN AND ADDENDUM TO THE PREVIOUSLY ADOPTED NEGATIVE DECLARATION**

The Commission is requested to approve an amendment to the Fallbrook Community Airpark Plan and adopt an Addendum to the previously adopted Negative Declaration.

RECOMMENDATION: Adopt Resolution No. 2015-\_\_\_\_ ALUC, approving the amendment and adopting the Addendum to the previously adopted Negative Declaration for the Fallbrook Community Airpark Airport Land Use Compatibility Plan.

**(Airport Planning: Angela Jamison, Manager)**

**COMMISSION COMMENT:**

**ADJOURNMENT:**

**Policy for Public Participation in Board, Airport Land Use Commission (ALUC), and Committee Meetings (Public Comment)**

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