

**Board Members**

Gil Cabrera (Chair)  
James Sly (Vice Chair)  
Whitney Benzian  
Lidia S. Martinez  
Monica Montgomery Steppe  
Rafael Perez  
Esther C. Sanchez  
Steve Vaus  
Marni von Wilpert

**Ex-Officio Board Members**

Ann Fox  
Col. R. Erik Herrmann  
Michele Perrault

**President/CEO**

Kimberly J. Becker

## Special Authority Advisory Committee Meeting Agenda

**Thursday, March 13, 2025**  
**9:00 AM**

San Diego County Regional Airport Authority  
Administration Building  
First Floor – Tin Goose Conference Room  
2417 McCain Road  
San Diego, California 92101

This Agenda contains a brief general description of each item to be considered. If comments are made to the Committee without prior notice, or are not listed on the Agenda, no specific answers or responses should be expected at this meeting pursuant to State law.

Copies of written documentation relating to each item of business on the Agenda are on file in the Office of the Authority Clerk and are available for public inspection.

PLEASE COMPLETE A "REQUEST TO SPEAK" FORM PRIOR TO THE COMMENCEMENT OF THE MEETING AND SUBMIT IT TO THE CLERK OF THE COMMITTEE.

The Authority has identified a local company to provide oral interpreter and translation services for public meetings. If you require oral interpreter or translation services, please telephone the Office of the Authority Clerk with your request at (619) 400-2400 at least three (3) working days prior to the meeting.

# Special Authority Advisory Committee Meeting Agenda Page 2 of 4

Wednesday, March 13, 2025

## CALL TO ORDER:

## PLEDGE OF ALLEGIANCE:

## ROLL CALL:

Committee Members: Oris Dunham, Michael DiGirolamo, Jamie Abott, Christiana DeBenedict, Dion Akers, Jeffrey Gattas, Ansermio (AJ) Estrada, Nikia Clarke, Erik Bruvold, Jessica Anderson, Jason Anderson, Mike Donovan, Mary Dover, Kavin Schieferdecker, Brigitte Browning, Ann Fox, Jim Gruny, Paul Robinson, Brittany Applestein Syz

Board Representatives: Whitney Benzian, Lidia S. Martinez

## CHAIR'S COMMENTS:

## NEW BUSINESS:

### **1. Operational Readiness Activation & Transition (ORAT) Update**

(Brendan Reed, Senior Director of ORAT)

### **2. Terminal 2 East Connector Update**

(Angela Shafer-Payne, VP & Chief Development Officer)

### **3. NTC Safe Parking Lot Update**

(Matt Harris, Director, Government Relations & Strategy)

### **4. Air Service Update**

(Hampton Brown, VP & Chief Revenue Officer and Michael Britman, Manager, Customer Experience)

# Special Authority Advisory Committee Meeting Agenda Page 3 of 4

Wednesday, March 13, 2025

## **NON-AGENDA PUBLIC COMMENT:**

Non-Agenda Public Comment is reserved for members of the public wishing to address the Committee on matters for which another opportunity to speak **is not provided on the Agenda**, and which is within the jurisdiction of the Board. Please submit a completed speaker slip to the Authority Clerk. ***Each individual speaker is limited to three (3) minutes. Applicants, groups and jurisdictions referring items to the Board for action are limited to five (5) minutes.***

**Note:** Persons wishing to speak on specific items should reserve their comments until the specific item is taken up by the Committee.

## **COMMITTEE MEMBER COMMENTS:**

## **ADJOURNMENT:**

Wednesday, March 13, 2025

## Policy for Public Participation in Board, Airport Land Use Commission (ALUC), and Committee Meetings (Public Comment)

- 1) Persons wishing to address the Board, ALUC, and Committees shall submit a "Request to Speak" form prior to the initiation of the portion of the agenda containing the item to be addressed (e.g., Public Comment and General Items). Failure to submit a form shall not preclude testimony, if permission to address the Board is granted by the Chair.
- 2) The Public Comment Section at the beginning of the agenda is reserved for persons wishing to address the Board, ALUC, and Committees on any matter for which another opportunity to speak is not provided on the Agenda, and on matters that are within the jurisdiction of the Board.
- 3) Persons wishing to speak on specific items listed on the agenda will be afforded an opportunity to speak during the presentation of individual items. Persons wishing to speak on specific items should reserve their comments until the specific item is taken up by the Board, ALUC and Committees.
- 4) If many persons have indicated a desire to address the Board, ALUC and Committees on the same issue, then the Chair may suggest that these persons consolidate their respective testimonies. Testimony by members of the public on any item shall be limited to **three (3) minutes per individual speaker and five (5) minutes for applicants, groups and referring jurisdictions.**
- 5) Pursuant to Authority Policy 1.33 (8), recognized groups must register with the Authority Clerk prior to the meeting.
- 6) After a public hearing or the public comment portion of the meeting has been closed, no person shall address the Board, ALUC, and Committees without first obtaining permission to do so.

## Additional Meeting Information

**NOTE:** This information is available in alternative formats upon request. To request an Agenda in an alternative format, or to request a sign language or oral interpreter, or an Assistive Listening Device (ALD) for the meeting, please telephone the Authority Clerk's Office at (619) 400-2550 at least three (3) working days prior to the meeting to ensure availability.

**For those planning to attend the Board meeting, parking is available in the Airport Administration Building Parking Lot (entrance on the east side of McCain Road). Bring your ticket to the first-floor receptionist for validation.**

**Visitors can park in the lot from 8:00 a.m. to 5:00 p.m.**

You may also reach the SDCRAA Building by using public transit via the San Diego MTS System, Route 923. For route and fare information, please call the San Diego MTS at (619) 233-3004 or 511..

# New Terminal 1 (Phase 1a)

## Activation & Opening Process

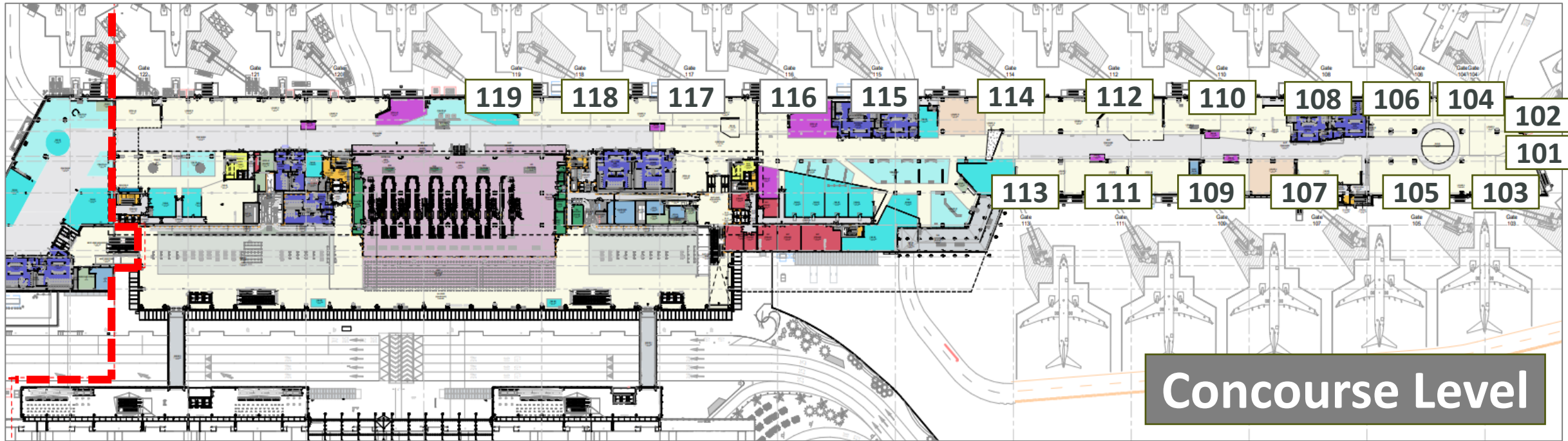


**Authority Advisory Committee Meeting**  
March 13, 2025



# New Terminal 1

## Phase 1a Activation & Opening



# New Terminal 1

## Phase 1a Activation & Opening

**950,000** Square Feet

**19** Aircraft Gates

**13** Security Checkpoint Lanes

**15** Concession Openings

**66** Ticket Counter Positions

**7** Airline Relocations

**53** Check-In Kiosks

**1,800** Airport Employees

# SAN ORAT Process

## Main Phases



**“ORAT Gets the People Ready for the Facility”**



# Readiness Planning

## Latest Milestones

88

Stakeholder  
Groups  
Engaged

125

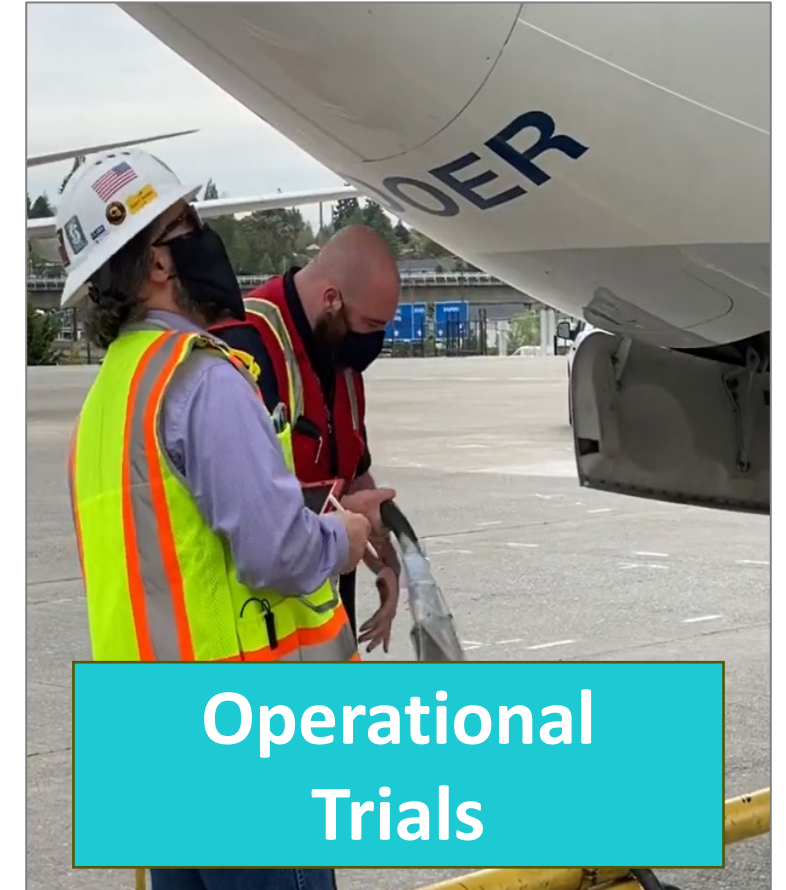
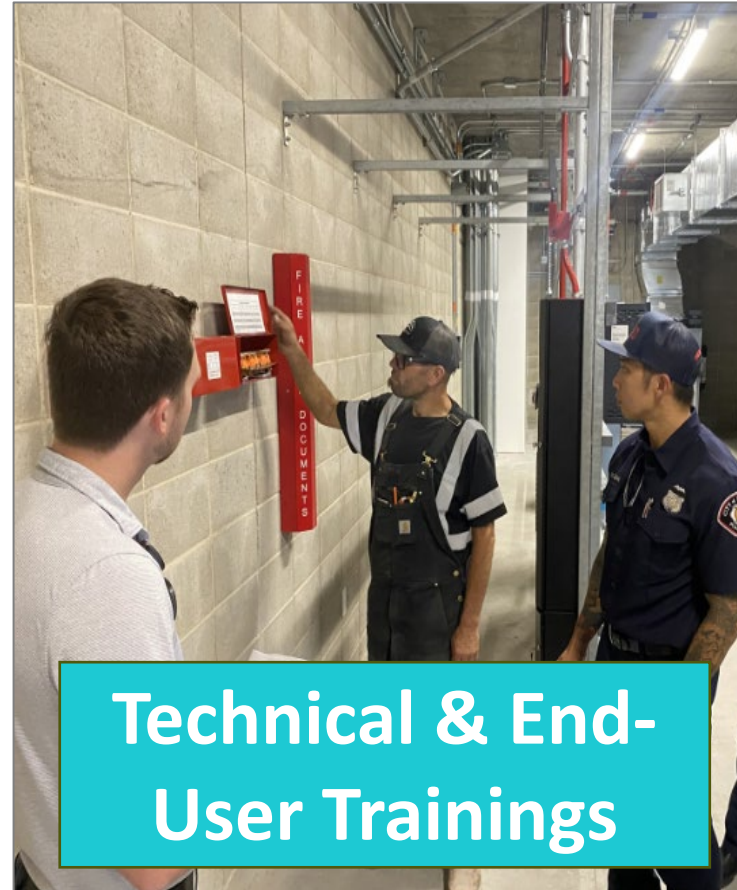
Meetings  
Held

832

Operational  
Requirements  
Identified

# In-Facility Activation

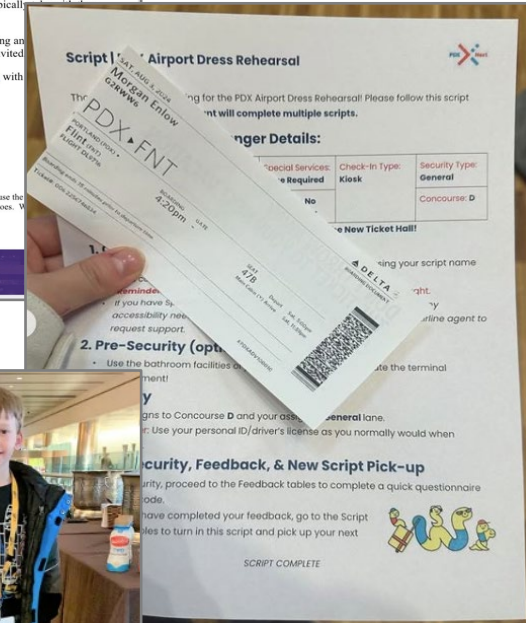
## Planned Activities



# In-Facility Activation

## Community Passenger Simulation

- Large-scale “dress rehearsal” for airport employees
- 1,000+ community volunteers acting as passengers
- Benefits:
  - Reinforces staff trainings
  - Builds staff confidence
  - Identifies potential customer or operational pain points
  - Practices contingency scenarios
- Likely would occur on a weekend





# Opening Transition

## Main Components

- Transition Command Center
- Roadway & Signage Shifts
- Overnight Tenant Moves
- Post-Opening Customer Support



# QUESTIONS?



# Terminal 2 East Connector

Authority Advisory Committee Meeting  
Briefing March 13, 2025



# T2E Connector

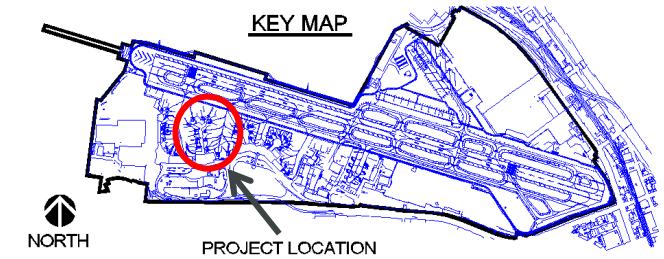
## ■ SCOPE & ESTIMATED COST

- Improve passenger experience and service levels by replacing gates 20 & 21 with new holdrooms, passenger boarding bridges (PBBs), concessions, and restrooms.
- Enhance connectivity and circulation between terminals, accommodating pedestrians and carts, and add a new TSA employee checkpoint, landside concessions, and airside apron improvements.
- Total Estimated Project Cost: **\$180M**

## PROJECT MILESTONES

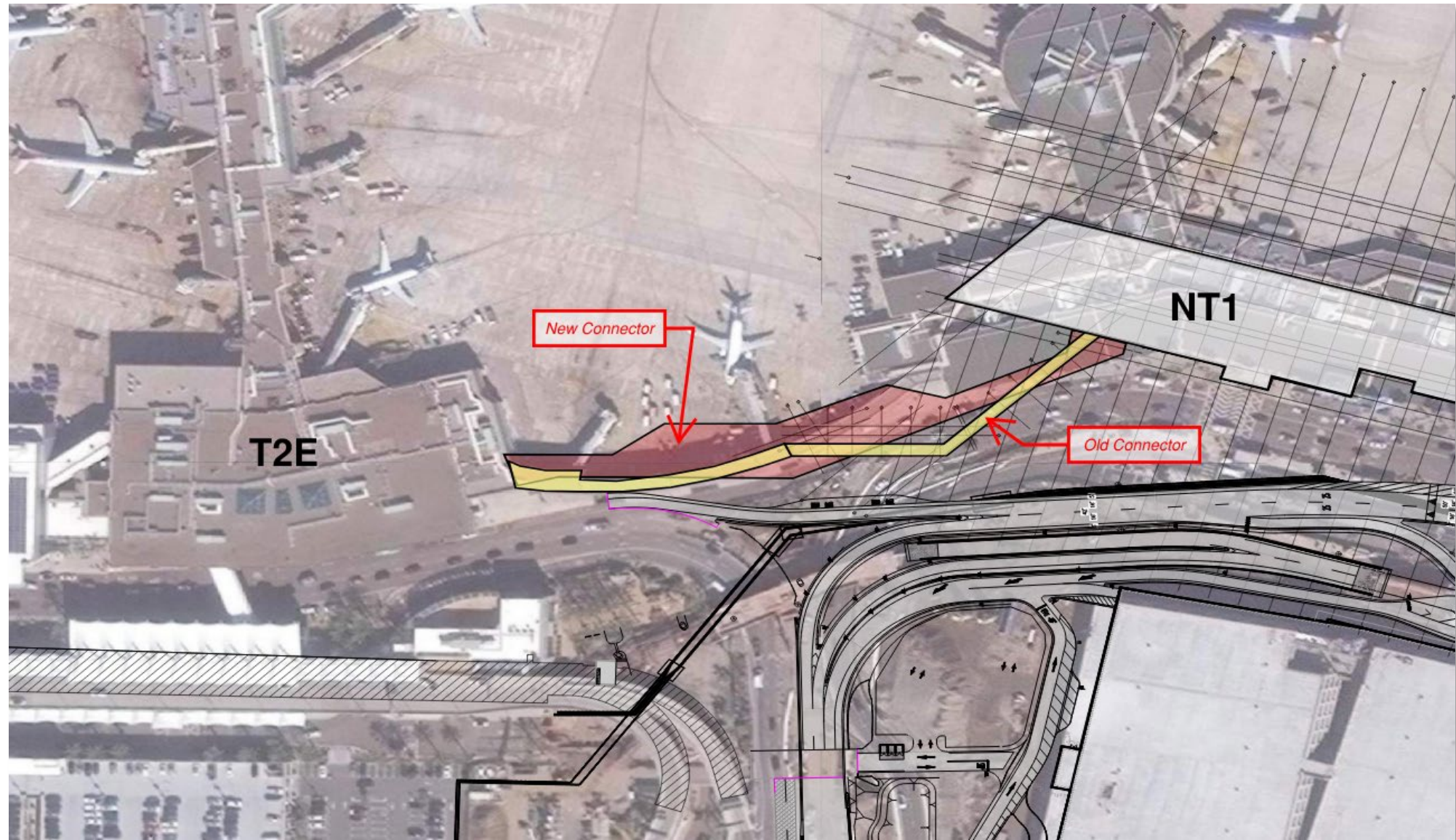
- Planning & PDD Phase: Q2 2024
- **Procurement Phase: Ongoing**
- Board Award & Validation Phase Start: Q3 2025
- Design & Permitting Phase Start: 2026
- Construction Phase Start: 2028

*\* The dates for all future milestones are projections and subject to change.*



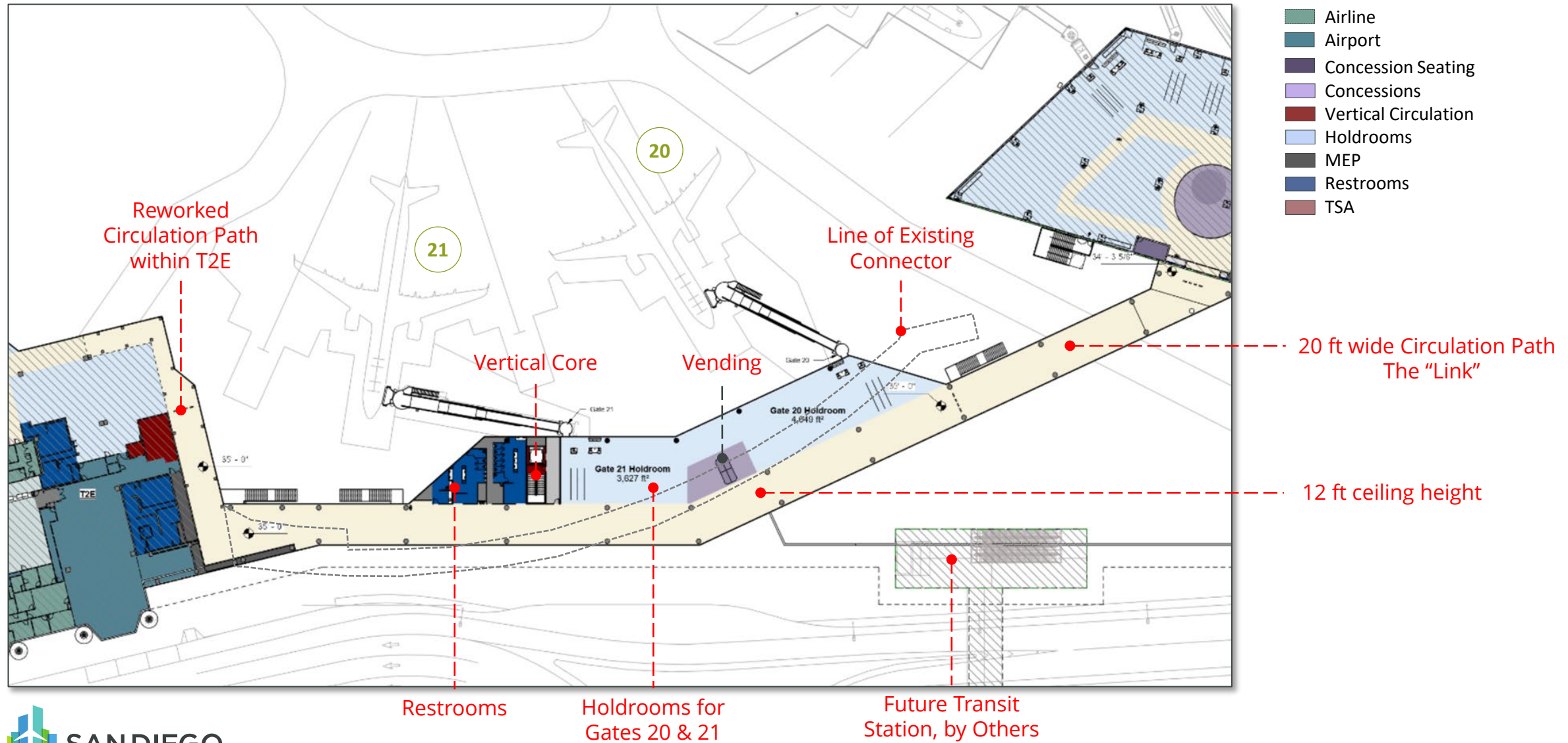
**T2E Connector**

# T2E Connector – Old/New Overlay

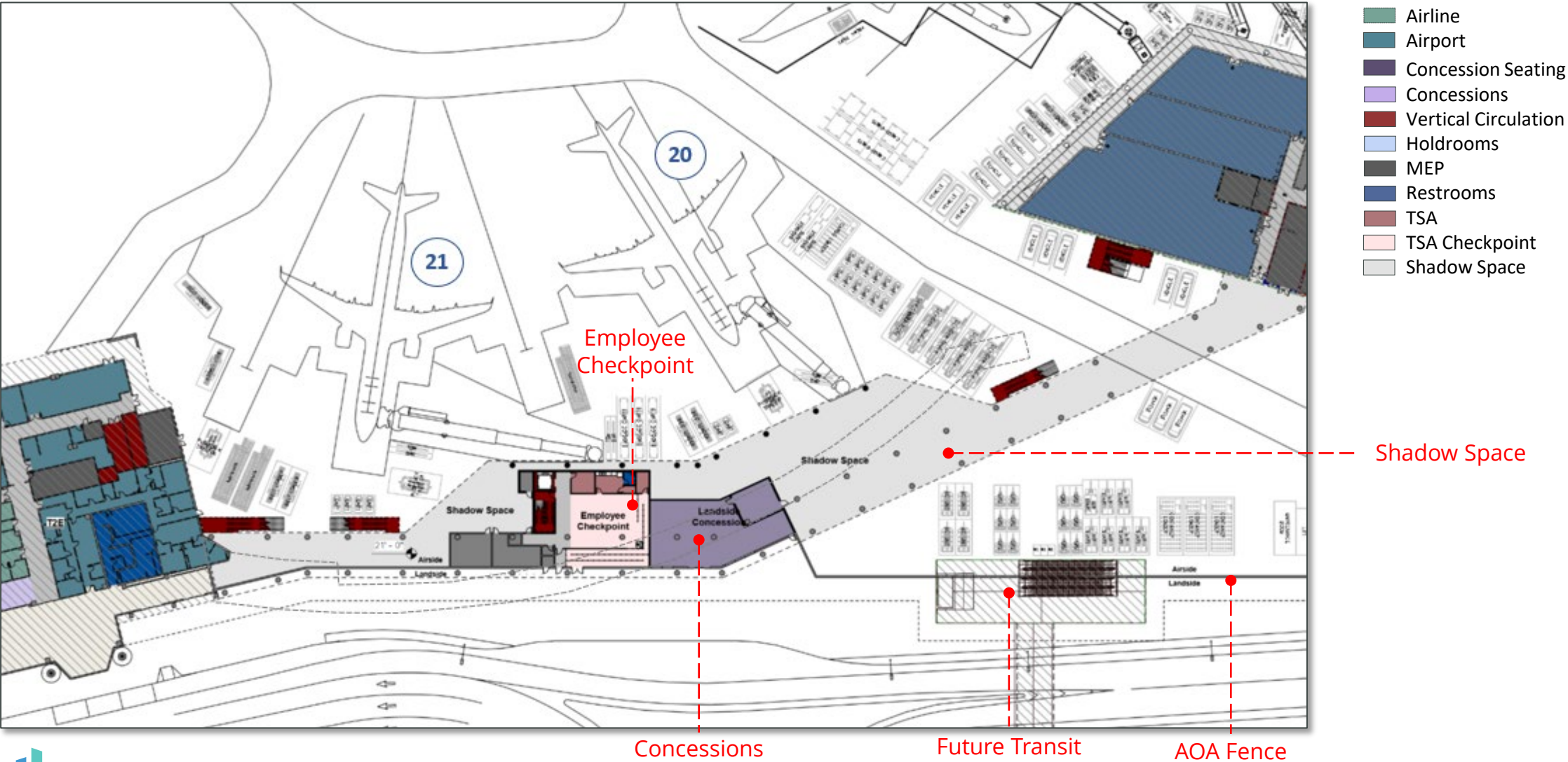




# T2E Connector – Concourse Level



# T2E Connector – Apron Level







# Thank you!



# San Diego International Airport Air Service Update

## March 2025 Airport Advisory Committee



# Agenda

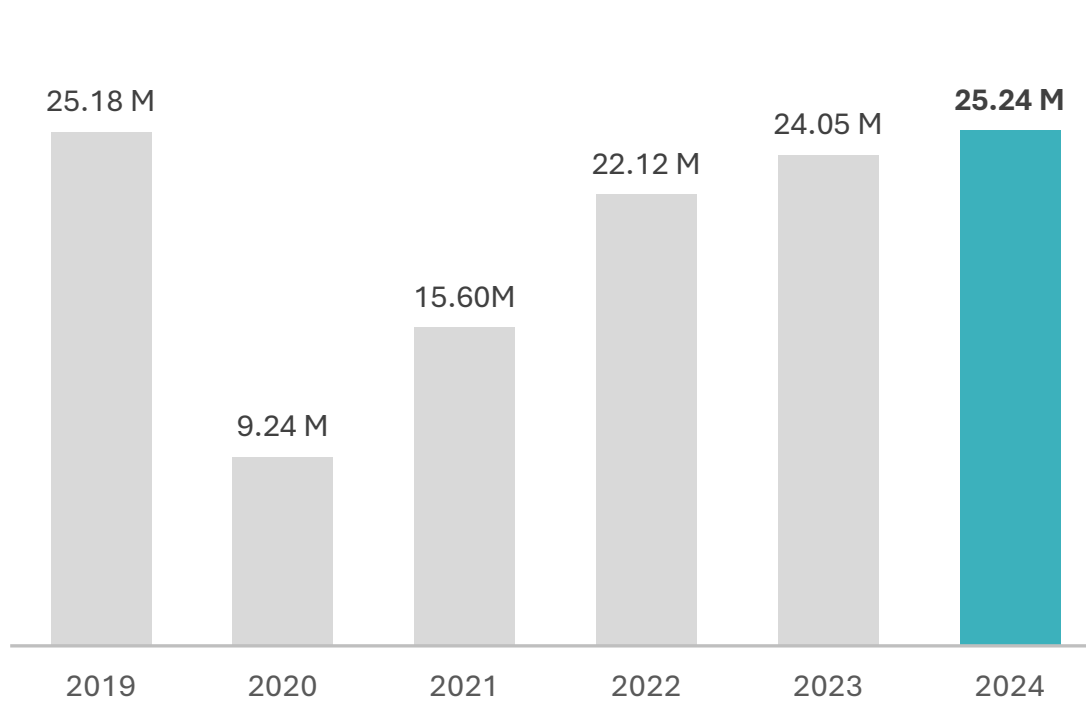
- ✈ **San Diego Passenger Growth:**  
Driven by Highly Diversified Economy and Tourism
- ✈ **New/Expanded International Service:**
- ✈ **New/Expanded Domestic Service**
- ✈ **Top SAN Markets:**  
O&D Domestic and International
- ✈ **Air Service Objectives:**



# SAN at Record Passengers in 2024 with Highest Recovery Rates in California

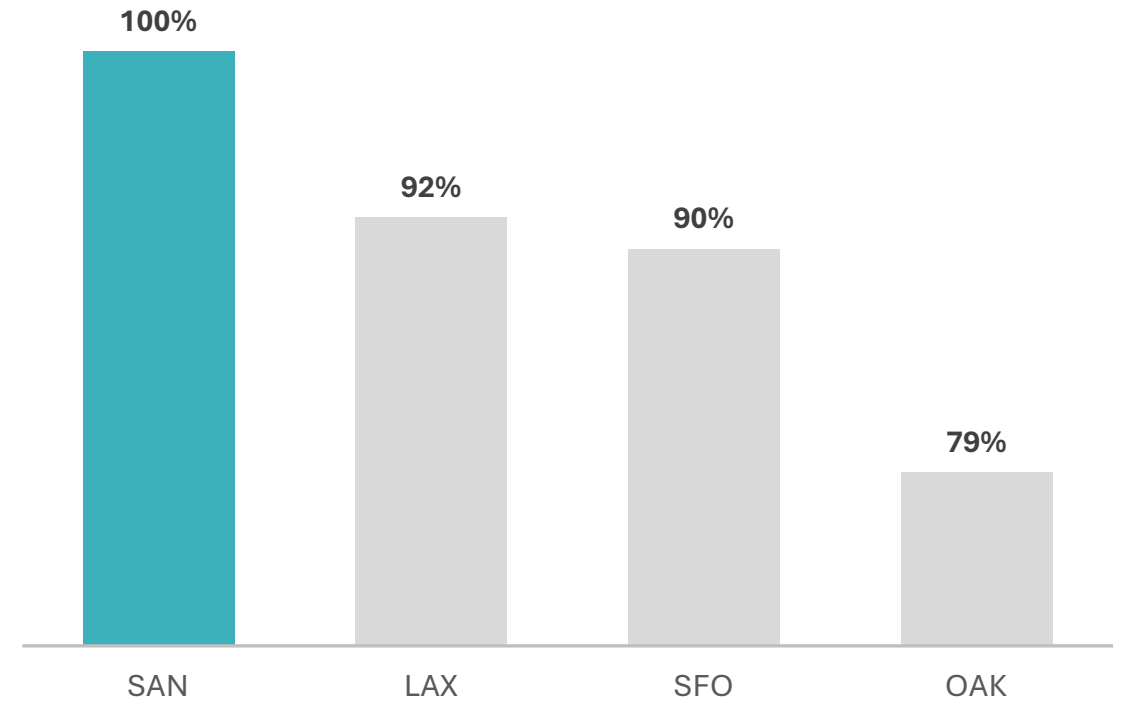
## RECORD PASSENGERS RECORDED AT SAN IN 2024

Total Passengers 2019-2024



## PASSENGER DEMAND RECOVERY AT MAJOR\* CALIFORNIA AIRPORTS, YE SEPTEMBER 2024 VS YE DECEMBER 2019

Percent of YE December 2019 passenger numbers



## 86 Nonstop Destinations; 12 New 2024/2025

## 86 Nonstop Destinations; 12 New 2024/2025

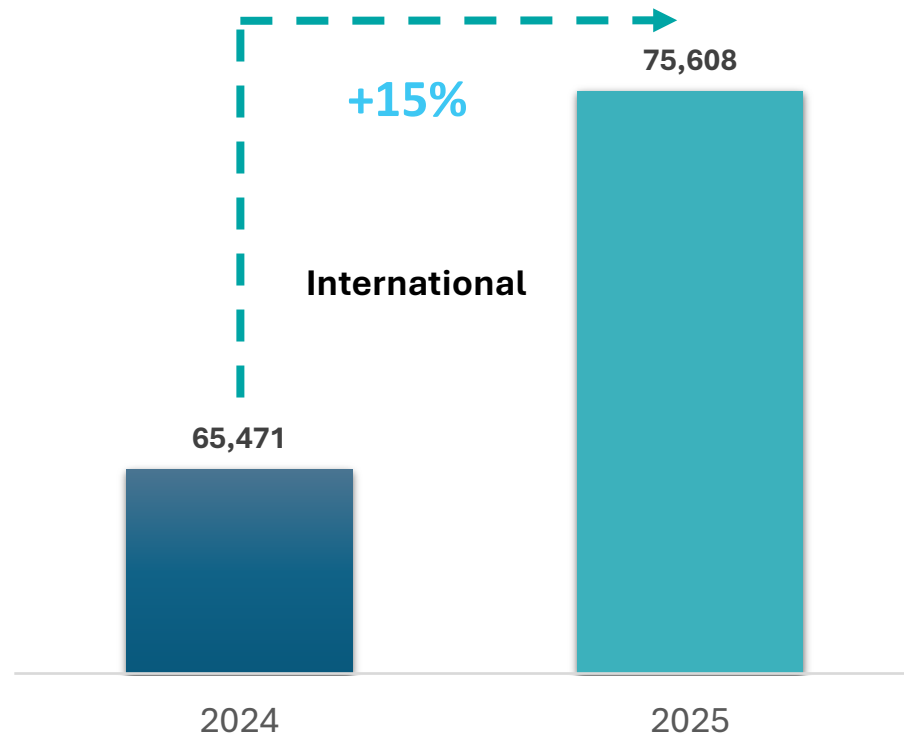




# SAN Sees Large International Growth in Summer 2025

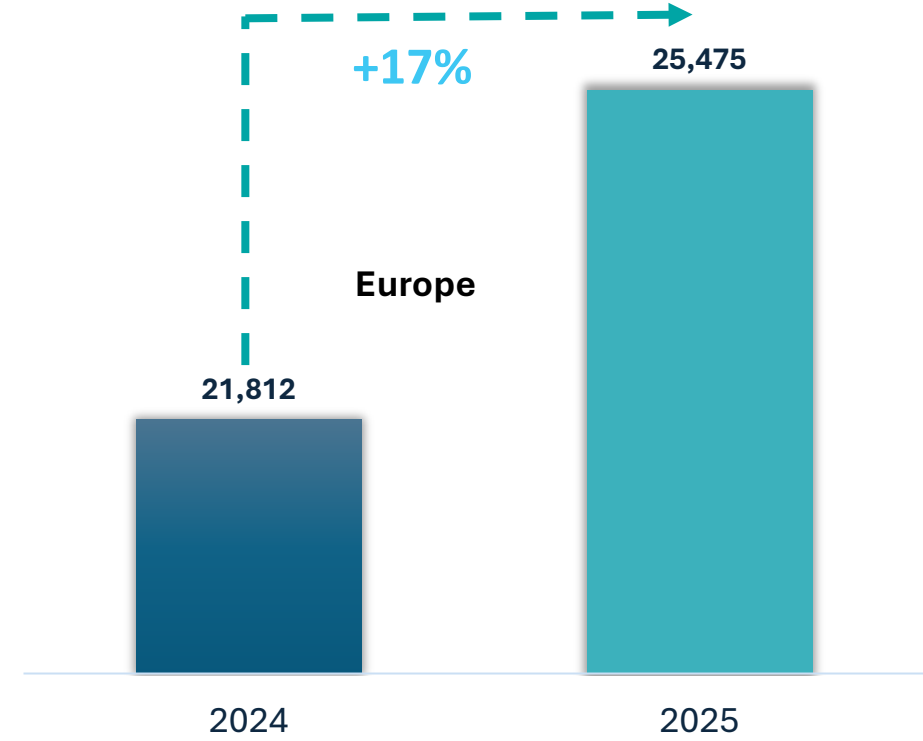
## INTERNATIONAL SEATS AT SAN JULY 2025 VS 2024

International Seat Growth



## EUROPE SEATS AT SAN JULY 2025 VS 2024

Europe Seat Growth



# New International Service

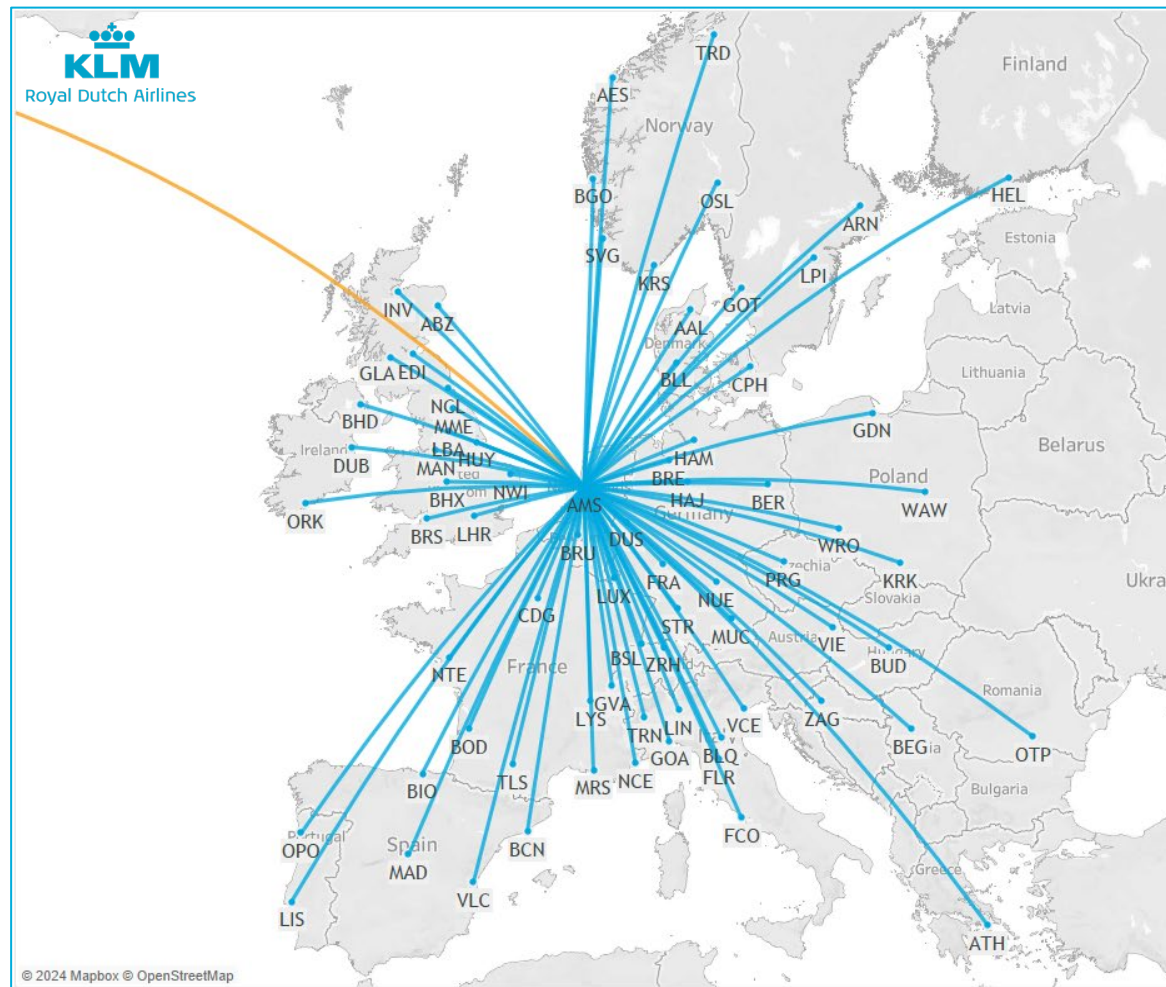
# SAN Expands Access to Europe with Third European Gateway



Origin	Destination	Departure	Arrival	Flight Number	Delta Codeshare #	Aircraft
AMS	SAN	9:50am	12:00pm	KL639	DL9221	B787-9
SAN	AMS	1:55pm	9:15am	KL640	DL9218	

**\*\*Service Begins May 8<sup>th</sup> , Operates Three Times per Week (Tues, Thurs, Sun)**

# SAN Connects to 74 Destinations in Europe via AMS



## SAN CONNECTIONS IN EUROPE VIA AMS ON KLM

Aalborg, DK (AAL)	Edinburgh, GB (EDI)	Munich, DE (MUC)
Aberdeen, GB (ABZ)	Florence, IT (FLR)	Nantes, FR (NTE)
Alesund, NO (AES)	Frankfurt, DE (FRA)	Newcastle, GB (NCL)
Athens, GR (ATH)	Gdansk, PL (GDN)	Nice, FR (NCE)
Barcelona, ES (BCN)	Geneva, CH (GVA)	Norwich, GB (NWI)
Basel/Mulhouse, CH (BSL)	Genoa, IT (GOA)	Nuremberg, DE (NUE)
Belfast, GB (BHD)	Glasgow, GB (GLA)	Oslo, NO (OSL)
Belgrade, RS (BEG)	Goteborg, SE (GOT)	Paris-De Gaulle, FR (CDG)
Bergen, NO (BGO)	Hamburg, DE (HAM)	Porto, PT (OPO)
Berlin, DE (BER)	Hannover, DE (HAJ)	Prague, CZ (PRG)
Bilbao, ES (BIO)	Helsinki, FI (HEL)	Rome-Da Vinci, IT (FCO)
Billund, DK (BLL)	Humberside, GB (HUY)	Stavanger, NO (SVG)
Birmingham, GB (BHX)	Inverness, GB (INV)	Stockholm, SE (ARN)
Bologna, IT (BLQ)	Krakow, PL (KRK)	Stuttgart, DE (STR)
Bordeaux, FR (BOD)	Kristiansand, NO (KRS)	Toulouse, FR (TLS)
Bremen, DE (BRE)	Leeds/Bradford, GB (LBA)	Trondheim, NO (TRD)
Bristol, GB (BRS)	Linkoping, SE (LPI)	Turin, IT (TRN)
Brussels, BE (BRU)	Lisbon, PT (LIS)	Valencia, ES (VLC)
Bucharest, RO (OTP)	London-Heathrow, GB (LHR)	Venice, IT (VCE)
Budapest, HU (BUD)	Luxembourg, LU (LUX)	Vienna, AT (VIE)
Copenhagen, DK (CPH)	Lyon, FR (LYS)	Warsaw, PL (WAW)
Cork, IE (ORK)	Madrid, ES (MAD)	Wroclaw, PL (WRO)
Dublin, IE (DUB)	Manchester, GB (MAN)	Zagreb, HR (ZAG)
Duesseldorf, DE (DUS)	Marseille, FR (MRS)	Zurich, CH (ZRH)
Durham, GB (MME)	Milan-Linate, IT (LIN)	

Note: Requires roundtrip connection on a SkyTeam carrier with a minimum connect time of 50 minutes in AMS

Source: Cirium July 2025 schedules as of December 2024 via Diio Mi

# New Gateway to Latin America with the Addition of Copa Airlines at SAN

**CopaAirlines**

**New Service to the Hub of the Americas**

Nonstop flights to Panama City, Panama begin June 25



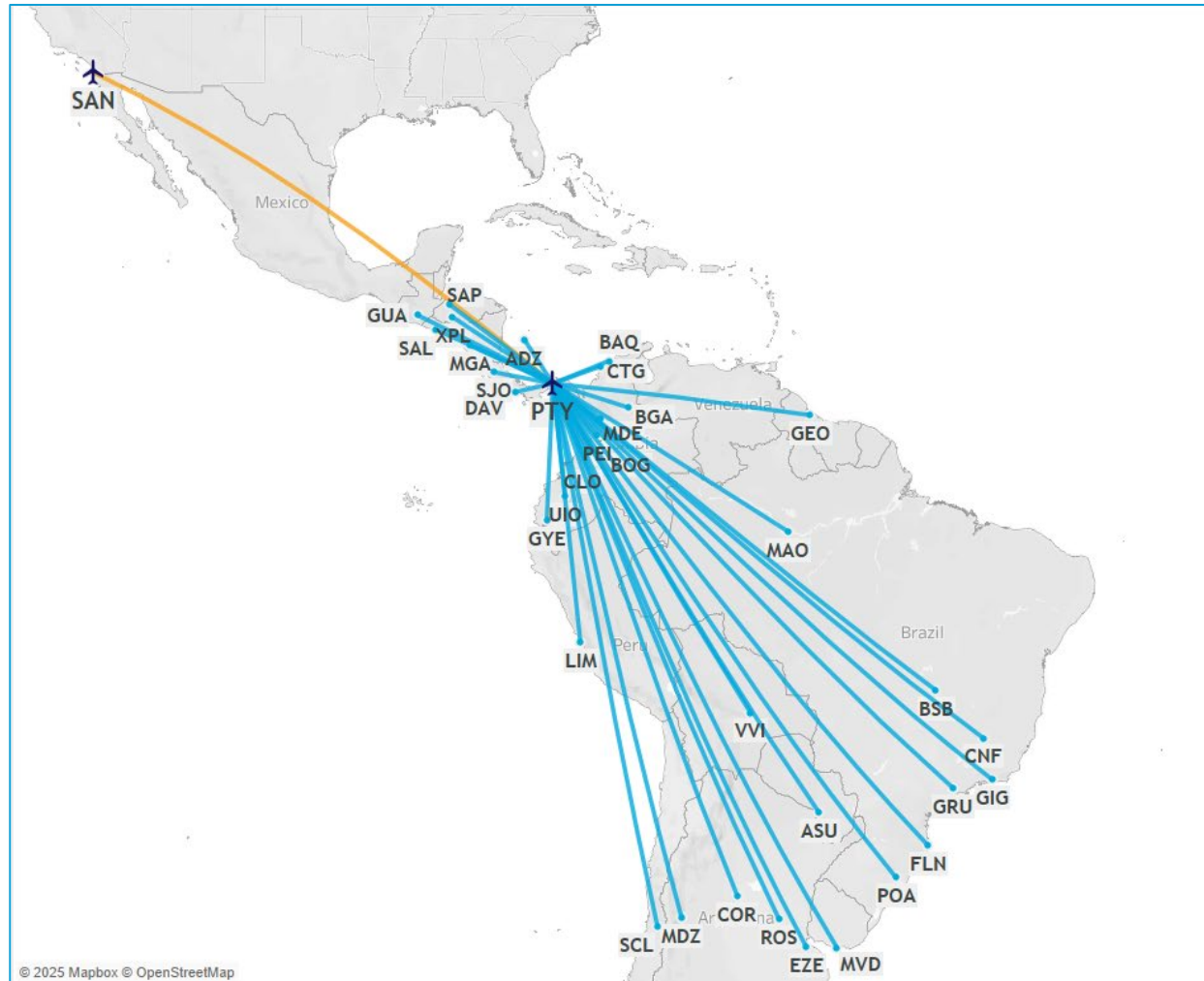


Origin	Destination	Departure	Arrival	Flight Number	Aircraft
PTY	SAN	1:15pm	5:44pm	CM847	B737 MAX 9
SAN	PTY	8:58pm	5:20am	CM850	

**\*\*Service Begins June 25<sup>th</sup> , Operates Four Times per Week (Mon, Wed, Fri, Sun)**



# SAN Connects to 34 Destinations in Latin America Beyond PTY on Star Alliance Carriers



## SAN Connections Beyond PTY – July 2025

Asuncion, PY (ASU)	Managua, NI (MGA)
Barranquilla, CO (BAQ)	Manaus, BR (MAO)
Belo Horizonte, BR (CNF)	Medellin, CO (MDE)
Bogota, CO (BOG)	Mendoza, AR (MDZ)
Brasilia, BR (BSB)	Montevideo, UY (MVD)
Bucaramanga, CO (BGA)	Pereira, CO (PEI)
Buenos Aires, AR (EZE)	Porto Alegre, BR (POA)
Cali, CO (CLO)	Quito, EC (UIO)
Cartagena, CO (CTG)	Rio De Janeiro, BR (GIG)
Comayagua, HN (XPL)	Rosario, AR (ROS)
Cordoba, AR (COR)	San Andres Island, CO (ADZ)
David, PA (DAV)	San Jose, CR (SJO)
Florianopolis, BR (FLN)	San Pedro Sula, HN (SAP)
Georgetown, GY (GEO)	San Salvador, SV (SAL)
Guatemala City, GT (GUA)	Santa Cruz-Viru Viru, BO (VVI)
Guayaquil, EC (GYE)	Santiago, CL (SCL)
Lima, PE (LIM)	Sao Paulo-Guarulhos, BR (GRU)

Note: Assumes the following schedule pattern: Depart PTY 1315 Arrive SAN 1815; Depart SAN 2058 Arrive PTY 520

Note: Round-trip connection on Star Alliance carriers required; Assumes 60-minute minimum connect time at PTY with no max connect time; Destination must be <90% circuitry from SAN

Source: July 2025 Cirium schedules as of February 2025 via Diio Mi;

Ailevon Pacific Aviation Consulting analysis

# SAN Expands Service to Canada with Porter Airlines Launch

porter

**New Service Started  
Dec 9<sup>th</sup>, 2024 to  
Toronto, Ontario !**



Origin	Destination	Departure	Arrival	Flight Number	Aircraft
YYZ	SAN	10:45am	12:55pm	PD681	E195 – E2
SAN	YYZ	1:55pmpm	9:45pm	PD682	

**\*\*Operates Four Times per Week (Mon, Wed, Fri, Sun) ; Alaska Airlines Partner**

# Expanded International Service

# British Airways Continues Double Daily to London in Summer 25



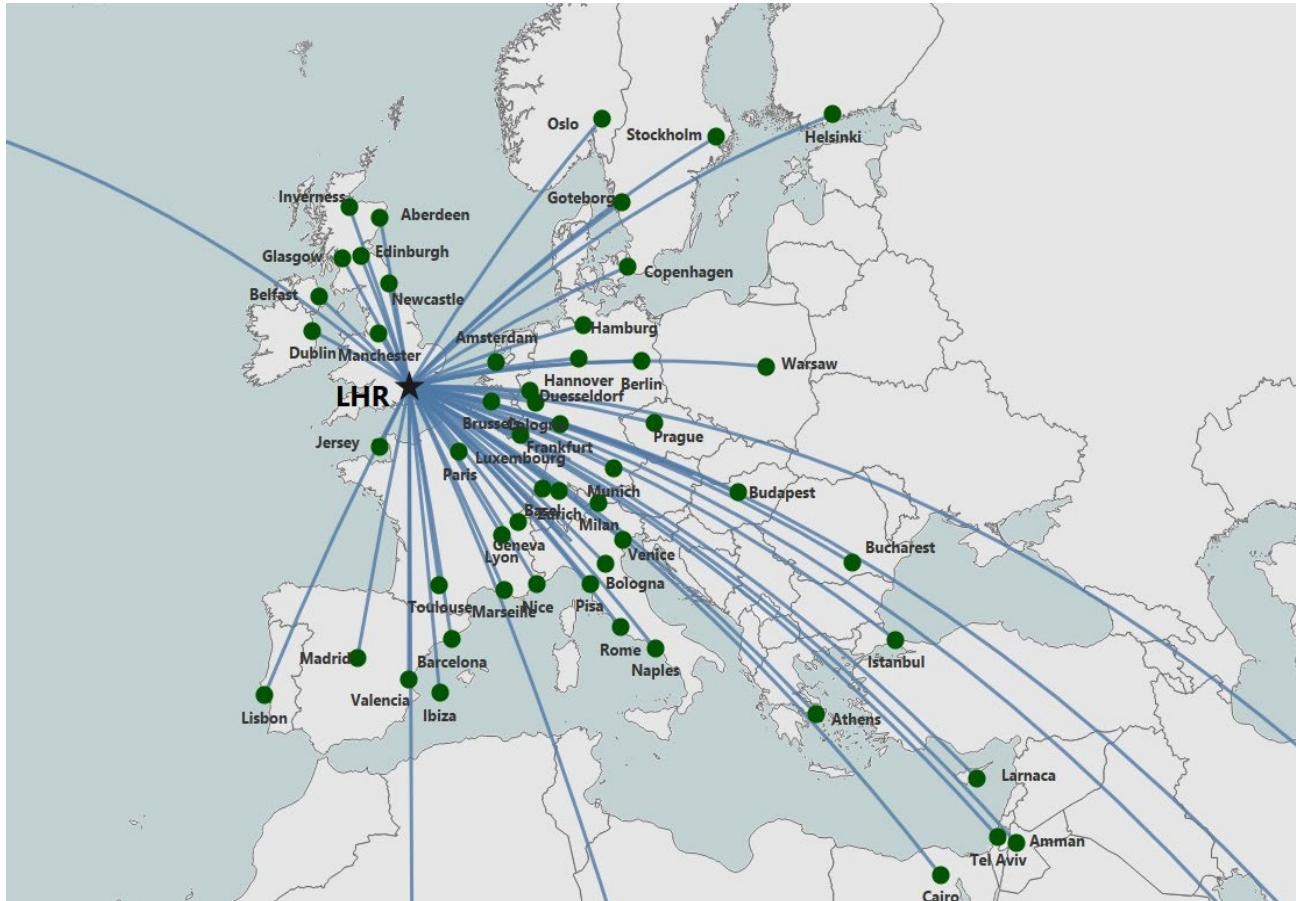
Origin	Destination	Departure	Arrival	Flight Number	American Codeshare #	Aircraft
LHR	SAN	11:30am	2:50pm	BA265	AA6989	B777-300ER
SAN	LHR	4:40pm	11:25am	BA264	AA6990	



Origin	Destination	Departure	Arrival	Flight Number	American Codeshare #	Aircraft
LHR	SAN	2:55pm	6:00pm	BA273	AA6986	B787-8
SAN	LHR	7:50pm	2:20pm	BA272	AA6985	

**\*\* Double Daily Operating Summer Seasonal, Effective Mar 30<sup>th</sup> – October 24<sup>th</sup> excluding Tuesdays;  
B777-300ER Includes Increased Premium Product**

# 61 LHR Connections to BA and Oneworld Partners



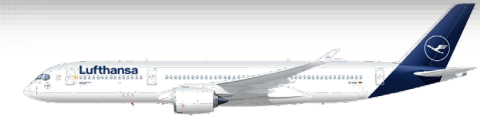
Source: July 17, 2024, Innovota published schedule via Diio Mi for oneworld Alliance members

Notes: Connections assume one to six hour connection. Green shade shows incremental RT connection

Airport	Market	Airport	Market
ABZ	Aberdeen	IBZ	Ibiza
ACC	Accra	INV	Inverness
AMM	Amman	IST	Istanbul
AMS	Amsterdam	JER	Jersey
ARN	Stockholm	JNB	Johannesburg
ATH	Athens	LCA	Larnaca
BCN	Barcelona	LIN	Milan-Linate
BER	Berlin	LIS	Lisbon
BHD	Belfast	LUX	Luxembourg
BLQ	Bologna	LYS	Lyon
BOM	Mumbai	MAD	Madrid
BRU	Brussels	MAN	Manchester
BSL	Basel/Mulhouse	MRS	Marseille
BUD	Budapest	MUC	Munich
CAI	Cairo	MXP	Milan-Malpensa
CDG	Paris-De Gaulle	NAP	Naples
CGN	Cologne/Bonn	NCE	Nice
CPH	Copenhagen	NCL	Newcastle
DOH	Doha	OSL	Oslo
DUB	Dublin	OTP	Bucharest
DUS	Duesseldorf	PRG	Prague
DXB	Dubai	PSA	Pisa
EDI	Edinburgh	STR	Stuttgart
FCO	Rome-Da Vinci	TLS	Toulouse
FRA	Frankfurt	TLV	Tel Aviv-Yafo
GLA	Glasgow	VCE	Venice
GOT	Goteborg	VIE	Vienna
GVA	Geneva	VLC	Valencia
HAI	Hannover	WAW	Warsaw
HAM	Hamburg	ZRH	Zurich
HEL	Helsinki		

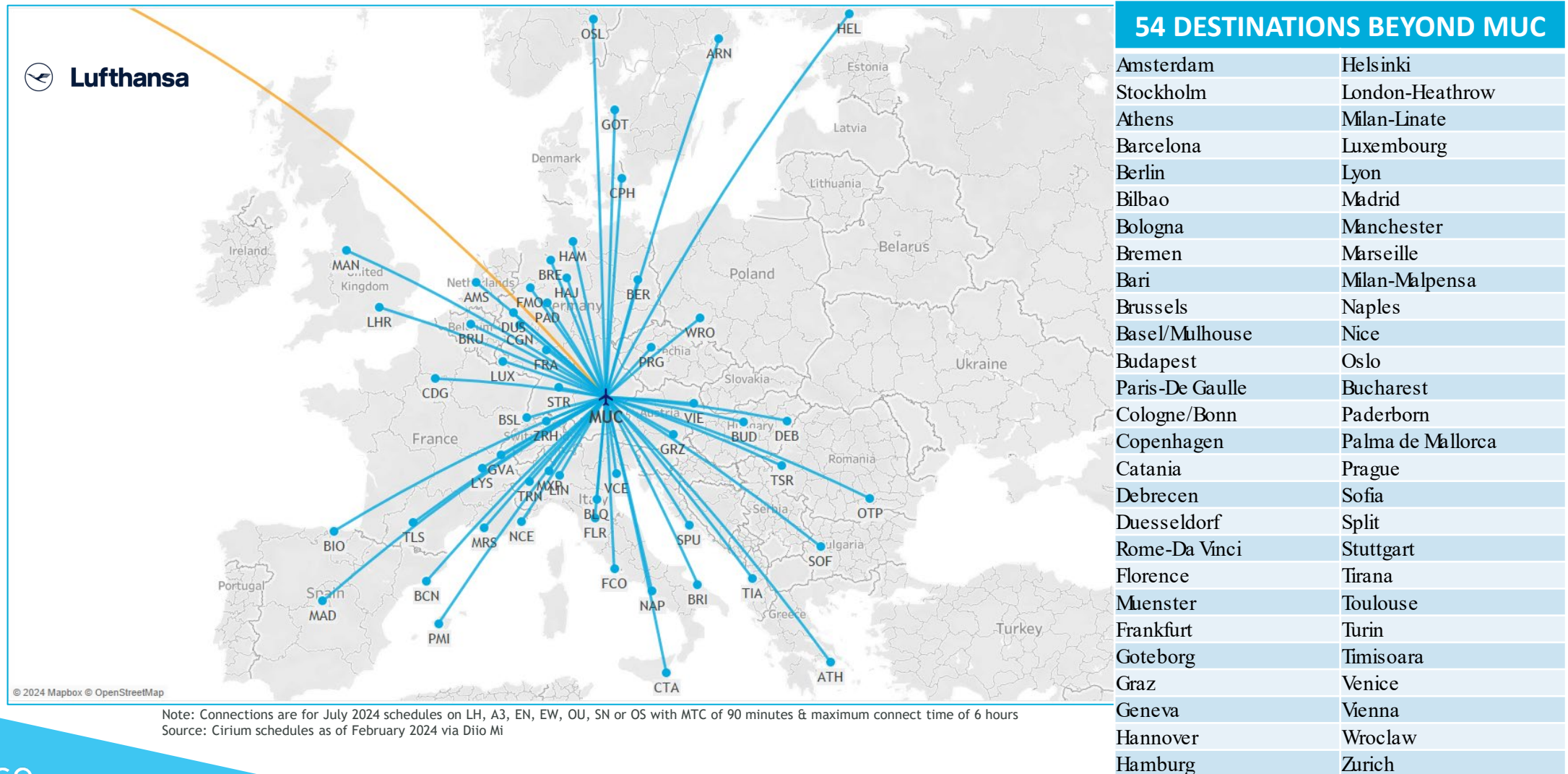


# Lufthansa Increases Service to Munich with Allegris Product



Origin	Destination	Departure	Arrival	Flight Number	United Codeshare #	Aircraft
MUC	SAN	12:45pm	3:25pm	LH466	UA8918	A350-900
SAN	MUC	5:15pm	1:20pm	LH467	UA8932	

# SAN Connects to 54 Destinations Beyond Munich in Europe



# Japan Airlines Expands to Daily Service in Summer 25

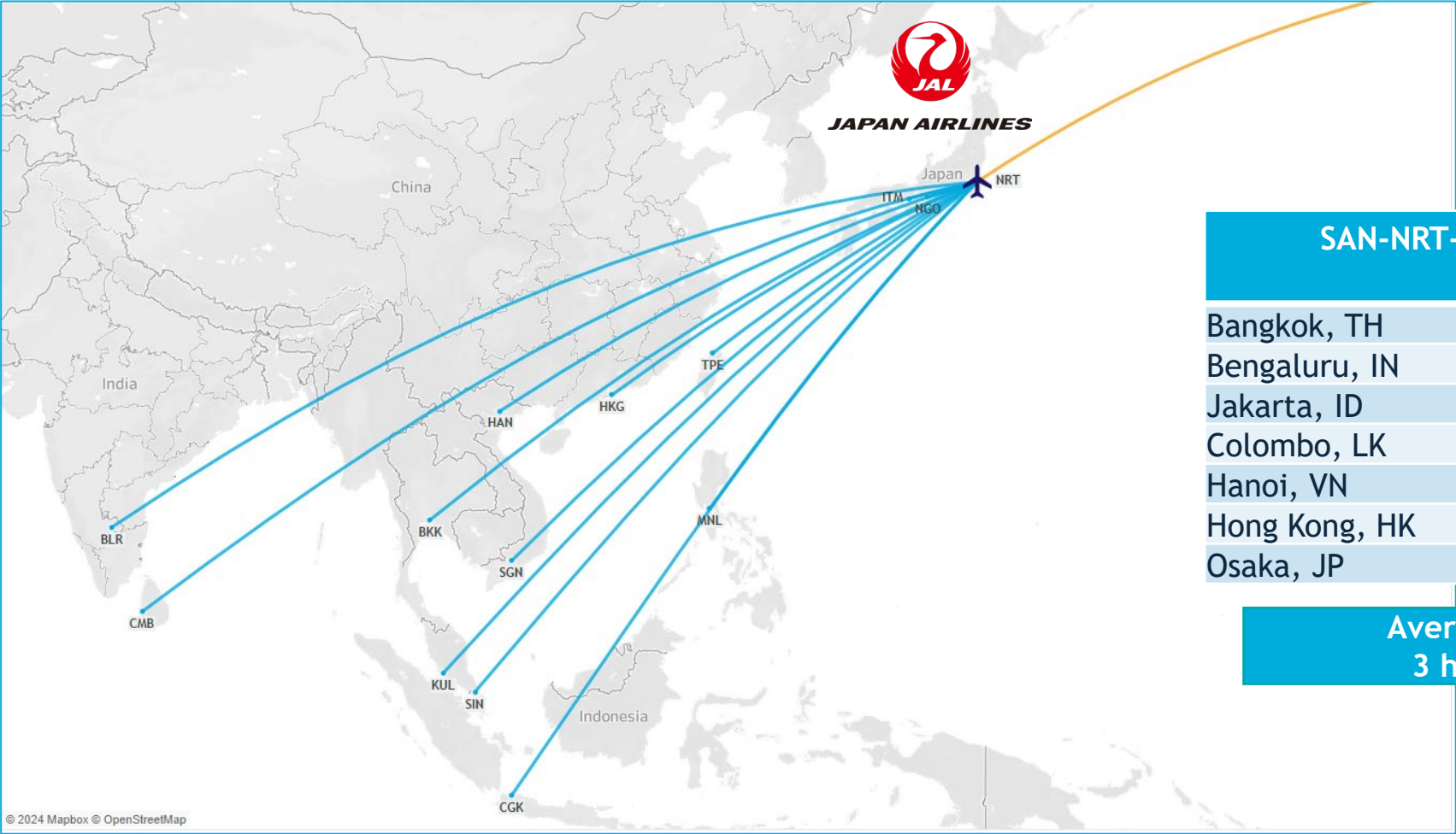


Origin	Destination	Departure	Arrival	Flight Number	American Codeshare #	Aircraft
NRT	SAN	5:20pm	11:35am	JL66	AA8480	B787-8
SAN	NRT	1:35pm	4:45pm	JL65	AA8479	B787-9

**\*\* Daily Summer Service Effective March 30<sup>th</sup> , 787-900 in May & June Includes Premium Economy Seats**



# SAN Connects to 13 Destinations Beyond NRT in Asia and the Middle East



SAN-NRT-BEYOND DESTINATIONS JULY 2025	
Bangkok, TH	Kuala Lumpur, MY
Bengaluru, IN	Manila, PH
Jakarta, ID	Nagoya, JP
Colombo, LK	Ho Chi Minh City, VN
Hanoi, VN	Singapore, SG
Hong Kong, HK	Taipei, TW
Osaka, JP	

Average Connect Time:  
3 hours, 23 minutes

Note: Connections are for July 2025 schedules on oneworld airlines with MCT of 60 minutes  
Source: Cirium schedules via Diio Mi

# New Domestic Service

# Alaska Airlines Connects SAN with the Nation's Capital - DCA

*Alaska*

Convenient nonstop service

**SAN - DCA**

Service starts March 17, 2025

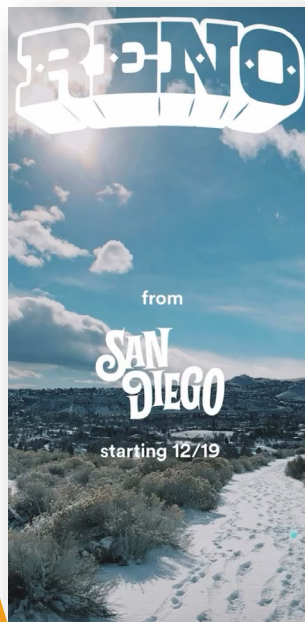


Origin	Destination	Departure	Arrival	Flight Number	Aircraft
DCA	SAN	9:59am	12:39pm	AS15	B737-800
SAN	DCA	1:25pm	9:10pm	AS14	

**\*\* Daily Service Begins March 17<sup>th</sup> , 2025**



# Alaska Airlines 2024/2025 New Nonstop Destinations



Origin	Destination	Departure	Arrival	Flight Number	Aircraft
MFR	SAN	2:35pm	4:52pm	AS2485	E175
SAN	MFR	11:25am	1:55pm	AS2486	

**\*\* Daily Service Begins May 15<sup>th</sup> , 2025**

Origin	Destination	Departure	Arrival	Flight Number	Aircraft
RNO	SAN	12:32pm	2:07pm	AS3331	E175
SAN	RNO	10:19am	11:52am	AS3331	

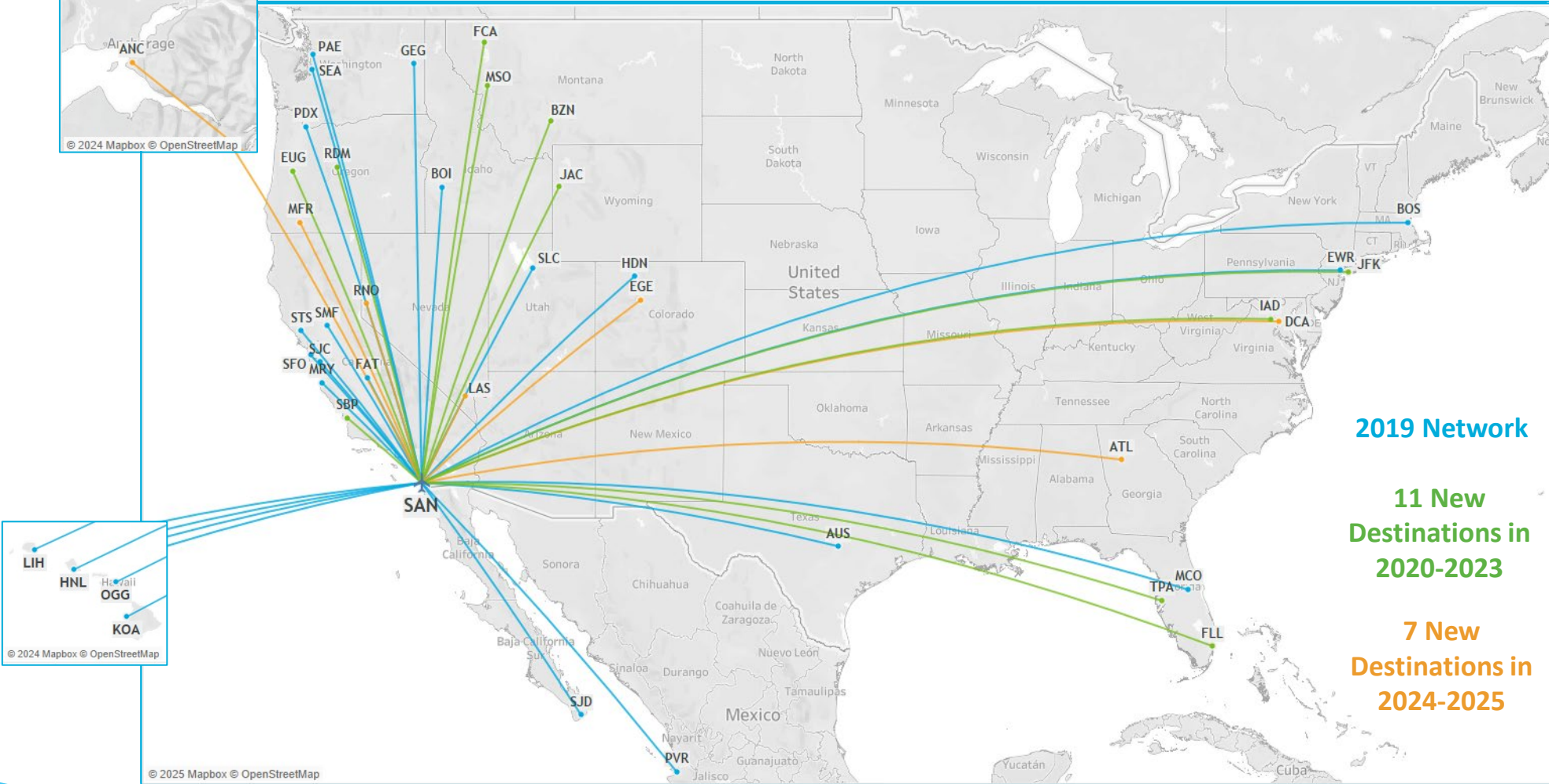
**\*\* Winter Seasonal ; Daily Service**

Origin	Destination	Departure	Arrival	Flight Number	Aircraft
EGE	SAN	12:30pm	2:05pm	AS3264	E175
SAN	EGE	8:16am	11:50am	AS3462	

**\*\* Winter Seasonal ; Operates Three Times per Week (Wed, Sat, Sun)**

# Alaska Airlines Continues to Invest in SAN with Highest Number of Nonstop Destinations

41 nonstop destinations with 7 new destinations added in 2024-2025



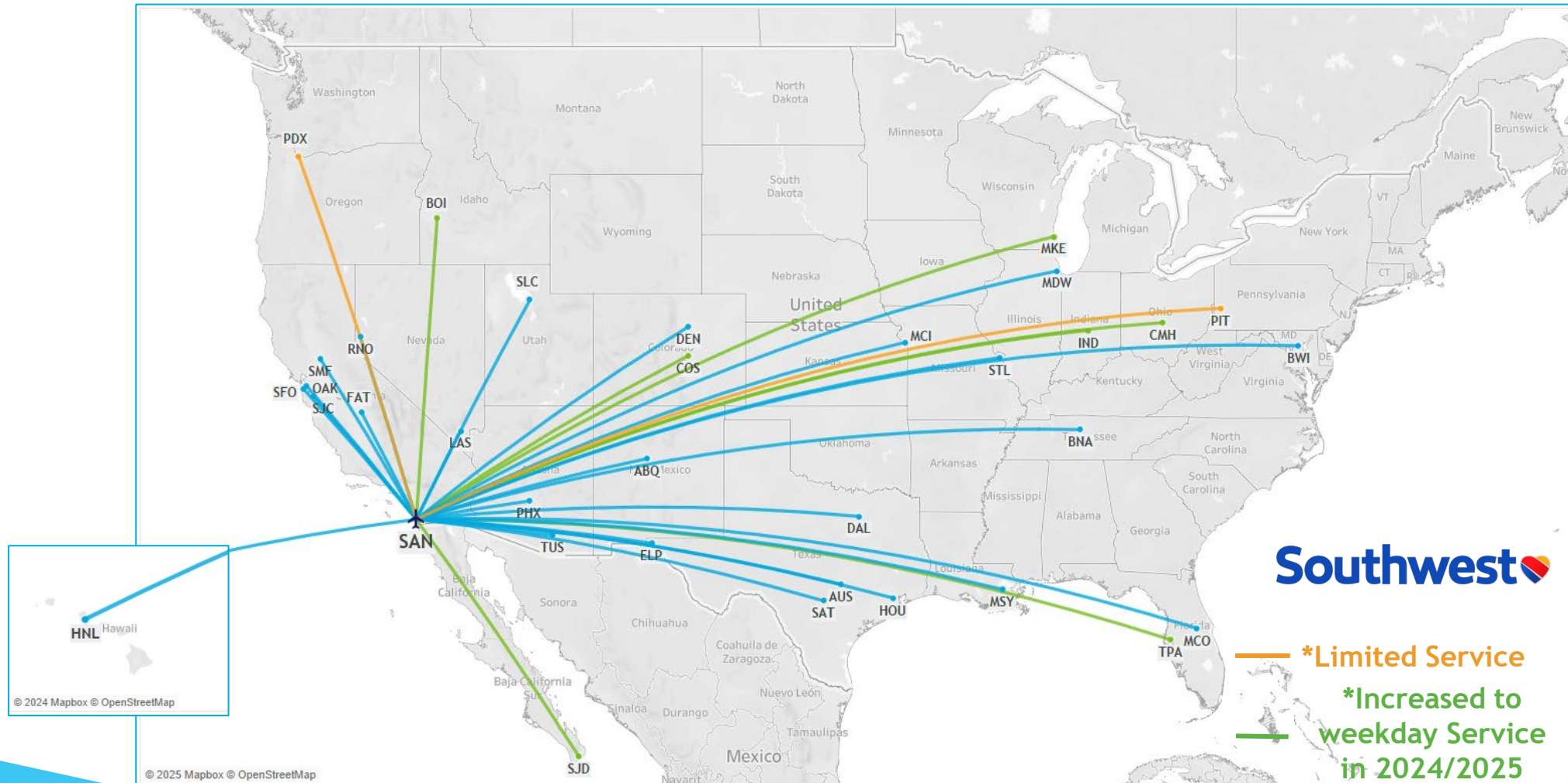
Note: Excludes CUN and ZIH that ceased operations in 2024  
Source: SAN year August 2025 Cirium Schedules as of January 2025 via Dito Mi;  
Ailevon Pacific Aviation Consulting analysis

# Expanded Domestic Service



# 2025 SAN Southwest Network

## 34 Destinations with 2 Being Limited



\*Limited is defined as seasonal or weekend-only service  
Source: SAN YEOct25 Cirium schedules as of February 2025 via Diio Mi

# Southwest Airlines Expanding with NT1

## Southwest Expands Service in Seasonal/Less than Daily Markets

Colorado Springs, CO (COS)

Columbus, OH (CMH)

Indianapolis, IN (IND)

Milwaukee, WI (MKE)

San Jose Del Cabo, Mexico (SJD)

Tampa, FL (TPA)

## Southwest

### More Flights to Fresno

New service to Fresno starts October 2



Origin	Destination	Departure	Arrival	Flight Number
FAT	SAN	6:30am	7:45am	WN2828
SAN	FAT	8:35am	10:00am	WN1446

Origin	Destination	Departure	Arrival	Flight Number
FAT	SAN	3:55pm	5:15pm	WN2471
SAN	FAT	8:45pm	10:10pm	WN944

**\*\* Double Daily Service Begins Oct 2<sup>nd</sup> , 2025**

# Top SAN Markets



# Top SAN O&D Markets

## Domestic O&Ds

Destination	Passengers per Day Each Way
1. New York	1,651
2. San Jose	1,439
3. Sacramento	1,437
4. Las Vegas	1,397
5. Seattle	1,392
6. San Francisco	1,259
7. Denver	1,214
8. Washington DC	1,101
9. Dallas	1,029
10. Phoenix	1,006
11. Chicago	1,001
12. Oakland	931
13. Boston	731
14. Portland, OR	692
15. Salt Lake City	680
16. Honolulu	580
17. Houston	574
18. Austin	529
19. Minneapolis	526
20. Atlanta	505

\*\*Washington D.C (IAD, DCA, BWI); New York (EWR,JFK, LGA); Houston (IAH,HOU);  
Chicago (ORD,MDW); Dallas (DAL, DFW)

## International O&Ds

Destination	Passengers per Day Each Way
1. London, EN, GB	229
2. Vancouver, BC, CA	174
3. San Jose del Cabo, MX	156
4. Toronto, ON, CA	156
5. Calgary, AB, CA	89
6. Tokyo, JP	116
7. Puerto Vallarta, MX	62
8. Paris, FR	59
9. Munich, DE	56
10. Cancun, MX	53

# Air Service Objectives

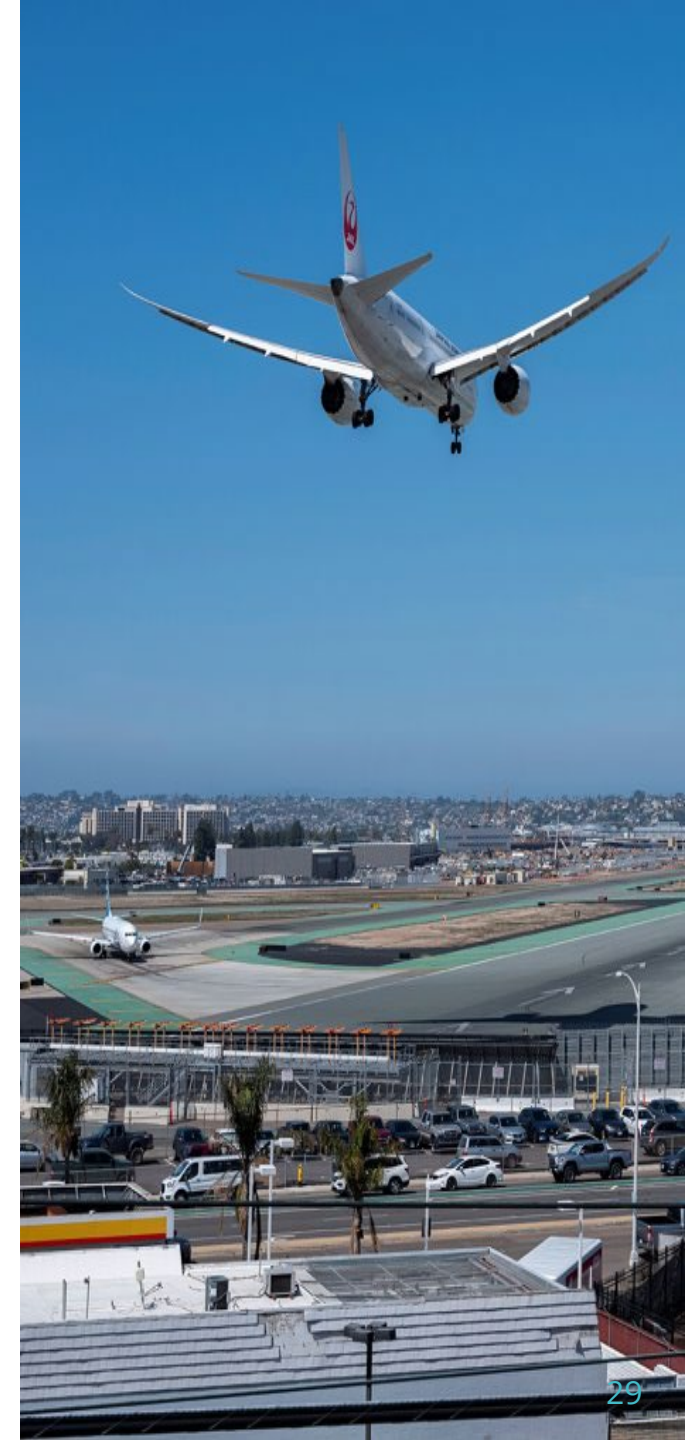
# 2024/2025 Air Service Objectives

## International

- **Introduce a carrier to SAN that connects to a Latin America gateway** ✓
- **Add a third European gateway to serve San Diego passengers, allowing for increased international connections** ✓
- Add a second gateway to Asia
- Introduce a carrier to SAN that connects to an Australasia Gateway

## Domestic

- **Congressional passage of beyond perimeter exemption enabling nonstop service into Reagan National Airport (D.C.), enhancing accessibility to the nation's capital** ✓
- **Grow markets with less than daily service** ✓
  - **COS, CMH, IND, MKE, TPA**
- Markets to Invest in: CVG, JAX, ORF, PIT, RDU
- Add top unserved markets, expanding reach and options for travelers
  - Top Unserved Domestic Markets: CLE & OMA





# Thank you!