

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY BOARD
MINUTES
THURSDAY, APRIL 1, 2021
SAN DIEGO INTERNATIONAL AIRPORT
BOARD ROOM**

CALL TO ORDER: Chair Schiavoni called the meeting of the San Diego County Regional Airport Authority Board to order at 9:07 a.m. on Thursday, April 1, 2021, electronically and via teleconference pursuant to Executive Order N-29-20 at the San Diego International Airport, Administration Building, 3225 North Harbor Drive, San Diego, CA 92101.

ROLL CALL:

PRESENT: Board Members: Cabrera, Casillas Salas, Lloyd, McNamara, Robinson, Schiavoni,

ABSENT: Board Members: Blakespear, Dallarda (Ex-Officio), Dockery (Ex-Officio), Miller (Ex-Officio), Vargas, von Wilpert

ALSO PRESENT: Kimberly J. Becker, President/CEO; Amy Gonzalez, General Counsel; Tony R. Russell, Director, Board Services/Authority Clerk; Martha Morales, Assistant Authority Clerk I

PRESENTATIONS:

REPORTS FROM BOARD COMMITTEES, AD HOC COMMITTEES, AND CITIZEN COMMITTEES AND LIAISONS:

- **AUDIT COMMITTEE:** Committee Member Vann reported that the Committee will meet on May 10 to receive the external auditors plan for the fiscal year-end financial audit. She reported that the Authority is accepting applications to fill an upcoming public member vacancy on the Audit Committee; and that the applicants will be interviewed by the Committee on April 22.
- **CAPITAL IMPROVEMENT PROGRAM OVERSIGHT COMMITTEE:** Board Member McNamara reported that the next meeting on April 15 will focus on the annual Capital Budget Workshop.
- **EXECUTIVE PERSONNEL AND COMPENSATION COMMITTEE:** Board Member Robinson reported that the Committee met on March 25 with labor negotiators in Closed Session.
- **FINANCE COMMITTEE:** Board Member Lloyd reported that on March 22 the Committee reviewed unaudited financial statements and investment report as of February 28. He reported that staff also provided an overview of the Authority's debt issuance process.

ADVISORY COMMITTEES

- **AUTHORITY ADVISORY COMMITTEE:** Board Member Casillas Salas reported that on February 3 the Committee received an update on the Airport Development Program and was led in a roundtable dialogue by the Chair to foster better communication and feedback between the Airport and community partners. She reported that they also received an update on External Affairs and Air Service.
- **ART ADVISORY COMMITTEE:** Chris Chalupsky, Senior Manager, Arts Program, reported that Arts Program staff are in the process of deinstalling the Airport's current Temporary Art Exhibition which will be followed by the installation of the incoming exhibition titled Make Yourself At Home. He reported that the Call for Submissions for the Airport's new artist mentorship program called Under the Wing, closed on March 4; and that the Committee will convene on April 6 to review and approve the recommended mentee artist, along with other items of business.

LIAISONS

- **CALTRANS:** None.
- **INTER-GOVERNMENTAL AFFAIRS:** Board Member Cabrera reported that President Biden announced his plan for a multi-trillion-dollar economic recovery package, which includes \$25 billion to upgrade the nation's aviation system. He reported that Authority staff will continue to work with our Congressional delegation and industry partners to ensure airports are included in any infrastructure package. He also reported that Governor Newsom expanded California's COVID-19 vaccine eligibility to include all adults in April. He reported that the Airport Authority has joined a coalition of airports, hotels, local chamber of commerce, and tourism bureaus and more to support SB 285 by Senator Mike McGuire which will authorize \$45 million in funding to promote California's tourism industry. He reported that Authority staff along with the California Airports Council and our state legislative consultants continue to monitor and review amendments to legislation as bills move through the committee process. He also reported that Authority staff is continuing outreach to the region's elected officials and their staff, and key stakeholder organizations with briefings on COVID-19 impacts, the Airport Development Program, as well as additional topics of importance and interest.
- **MILITARY AFFAIRS:** None.
- **PORT:** None.
- **WORLD TRADE CENTER:** None.

BOARD REPRESENTATIVES (EXTERNAL)

- **SANDAG BOARD OF DIRECTORS:** Chair Schiavoni reported that the Board received an overview on the 2021 regional plan that included the data used in the planning process along with a panel discussion on cost estimation methodology and funding strategies. She reported that they also met to discuss the adoption of SANDAG's draft fiscal year 2021 Program Budget, a new strategic planning framework, and the draft budgets.
- **SANDAG TRANSPORTATION COMMITTEE:** Board Member Cabrera reported that the Committee received an update on the bikeway program status and recommended to the Board the approval of an amendment to increase the program budget as well as accept state funding for the San Onofre to Pulgas Double Track phase two. He reported that the Committee reviewed the Transnet Performance Audit and had discussions on the requests by NCTD and MTS to exclude certain expenses from their transit funding formula so that they could recover their full transit revenue allocations.

CHAIR'S REPORT: Chair Schiavoni reported that the Board held its first virtual retreat and that the agenda included a discussion on the Authority's priorities for the year ahead, including the Airport Development Program, which includes plans for a new Terminal 1 and enhancements to the runways, roadways and transit in and around the airport. She reported that the Board also focused on the operational and financial strategies needed for recovering from the pandemic; and that they received an overview of the state of the aviation industry, and particularly the outlook for San Diego International Airport. She also reported that James Carpenter has been selected as the Lead Artist for the New Terminal 1 project. She reported that the California Department of Public Health's recently updated the Blueprint for Reopening the Economy which allows outdoor stadiums, ballparks and theme parks to re-open with reduced capacity, mandatory masking and other public health precautions effective April 1.

PRESIDENT/CEO'S REPORT: Kim Becker, President/CEO, reported that the airport set a new pandemic record on March 28 with over 22,000 enplanements in a single day and that for the month of March, enplanements were approximately 59 percent compared to March of 2019. She reported that Alaska Airlines added a new nonstop route from SAN on March 18, service to Missoula, Montana. She also reported that as of March 15, all commercial service airport workers in California are eligible to receive the COVID-19 vaccine. She also reported that on March 23, she and Board Member Robinson participated in the Kyoto Prize Symposium as members of the Kyoto Symposium Organization Board of Directors where the Kyoto Prize was awarded to honor those who have contributed significantly to the scientific, cultural, and spiritual betterment of mankind. She reported that on March 25, she presented to the San Diego Regional Chamber of Commerce Board of Directors on the state of air travel and San Diego International Airport which covered COVID impacts on air service, our air service priorities moving forward, and the New Terminal 1 project. She reported that the Board meeting followed a three-day event hosted by the chamber called the "Virtual Sacramento Summit," in which the event brought together state elected officials

and our regional business community to discuss policy issues related to business recovery and job creation in the San Diego-Baja mega region. She also reported that on March 30, the Airport Authority hosted our highly anticipated "Runway to Recovery" roundtable discussion centered on the New Terminal 1 project and the role it will play in the region's economic recovery.

NON-AGENDA PUBLIC COMMENT: None.

CONSENT AGENDA (Items 1-11):

ACTION: Moved by Board Member Cabrera and seconded by Board Member Robinson to approve the Consent Agenda. Motion carried by the following votes: YES – Cabrera, Casillas Salas, Lloyd, McNamara, Robinson, Schiavoni; NO – None; ABSENT – Blakespear, Vargas, von Wilpert; (Weighted Vote Points: YES – 67; NO – 0; ABSENT – 33)

1. **APPROVAL OF MINUTES:**
RECOMMENDATION: Approve the minutes of the February 22, 2021 special and March 4, 2021 regular Board meetings.
2. **ACCEPTANCE OF BOARD AND COMMITTEE MEMBERS WRITTEN REPORTS ON THEIR ATTENDANCE AT APPROVED MEETINGS AND PRE-APPROVAL OF ATTENDANCE AT OTHER MEETINGS NOT COVERED BY THE CURRENT RESOLUTION:**
RECOMMENDATION: Accept the reports and pre-approve Board Member attendance at other meetings, trainings and events not covered by the current resolution.
3. **AWARDED CONTRACTS, APPROVED CHANGE ORDERS FROM FEBRUARY 8, 2021 THROUGH MARCH 7, 2021 AND REAL PROPERTY AGREEMENTS GRANTED AND ACCEPTED FROM FEBRUARY 8, 2021 THROUGH MARCH 7, 2021:**
RECOMMENDATION: Receive the report.
4. **APRIL 2021 LEGISLATIVE REPORT:**
RECOMMENDATION: Adopt Resolution No. 2021-0027, approving the April 2021 Legislative Report.

5. **APPROVE AND AUTHORIZE THE PRESIDENT/CEO TO EXTEND THE RENT FORBEARANCE AND ABATEMENT PROGRAM TO PROVIDE RENT ABATEMENT TO QUALIFYING NON-AIRLINE TENANTS FOR AN ADDITIONAL TEMPORARY PERIOD NOT TO EXCEED THREE MONTHS, AS A RESULT OF THE CONTINUED IMPACT OF THE COVID-19 PANDEMIC:**
RECOMMENDATION: Adopt Resolution No. 2021-0028, approving and authorizing the President/CEO to execute the required agreements to extend the Authority's temporary rent forbearance and abatement program to temporarily reduce rental obligations of qualifying non-airline tenants at the Airport, by providing abatement of monthly minimum annual guarantee (MAG), certain fixed-rent, and a portion of cost recovery payments for a period not to exceed three (3) months beginning April 1, 2021 and ending June 30, 2021, in response to the continued impact of the COVID-19 pandemic crisis.

CLAIMS

COMMITTEE RECOMMENDATIONS

CONTRACTS AND AGREEMENTS

6. **AUTHORIZE THE PRESIDENT/CEO TO EXECUTE A "POWER YOUR DRIVE FOR FLEETS" PROGRAM PARTICIPATION AGREEMENT WITH SAN DIEGO GAS & ELECTRIC:**
RECOMMENDATION: Adopt Resolution No. 2021-0029, authorizing the President/CEO to execute a "Power Your Drive for Fleets" Program Participation Agreement with San Diego Gas & Electric.
7. **AWARD A CONTRACT TO S&L SPECIALTY CONSTRUCTION, INC. FOR QUIETER HOME PROGRAM PHASE 10, GROUP 12, PROJECT NO. 381012, FOURTEEN (14) SINGLE-FAMILY AND MULTI-FAMILY UNITS ON TWELVE (12) HISTORIC RESIDENTIAL PROPERTIES LOCATED EAST AND WEST OF THE SAN DIEGO INTERNATIONAL AIRPORT:**
RECOMMENDATION: Adopt Resolution No. 2021-0030, awarding a contract to S&L Specialty Construction, Inc. in the amount of \$1,093,339.28 for Phase 10, Group 12, Project No. 381012, of the San Diego County Regional Airport Authority's Quieter Home Program.
8. **REVISE RESOLUTION NUMBERS 2021-0010, 2021-0011, 2021-0012, 2021-0013, 2021-0014, AND 2021-0015 TO CORRECT THE ENTITY NAMES FOR CONTRACTS WITH ARTISTS COMMISSIONED TO DESIGN, FABRICATE, TRANSPORT, DELIVER AND CONSULT DURING INSTALLATION OF INTEGRATED ARTWORKS FOR THE AIRPORT TERMINAL AND ROADWAYS PROJECT:**
RECOMMENDATION: Adopt Resolution No. 2021-0031, revising Resolution Numbers 2021-0010, 2021-0011, 2021-0012, 2021-0013, 2021-0014 and 2021-0015 to correct the name of the Artists to whom a contract was awarded.

9. APPROVE AND AUTHORIZE THE PRESIDENT/CEO TO EXECUTE A FIFTH AMENDMENT TO THE AGREEMENT WITH DEVANEY PATE MORRIS & CAMERON LLP:

RECOMMENDATION: Adopt Resolution No. 2021-0032, approving and authorizing the President/CEO to execute a Fifth Amendment to the Agreement with Devaney Pate Morris & Cameron LLP for professional legal services extending the term for one year.

CONTRACTS AND AGREEMENTS AND/OR AMENDMENTS TO CONTRACTS AND AGREEMENTS EXCEEDING \$1 MILLION

10. APPROVE AND AUTHORIZE THE PRESIDENT/CEO TO EXECUTE TWO ON-CALL ARCHITECTURAL CONSULTING SERVICES AGREEMENTS AT SAN DIEGO INTERNATIONAL AIRPORT:

RECOMMENDATION: Adopt Resolution No. 2021-0033, approving and authorizing the President/CEO to negotiate and execute an On-Call Architectural Consulting Services Agreement with Corgan Associates for a term of three years, with the option for two one-year extensions at the sole discretion of the President/CEO, in an amount not-to-exceed \$10,000,000 in support of the Airport Development and Capital Improvement Programs at San Diego International Airport.

Adopt Resolution No. 2021-0034, approving and authorizing the President/CEO to negotiate and execute an On-Call Architectural Consulting Services Agreement with PGAL, Inc., for a term of three years, with the option for two one-year extensions at the sole discretion of the President/CEO, in an amount not-to-exceed \$10,000,000, in support of the Airport Development and Capital Improvement Programs at San Diego International Airport.

11. APPROVE AND AUTHORIZE THE PRESIDENT/CEO TO EXECUTE TWO ON-CALL ENGINEERING CONSULTING SERVICES AGREEMENTS AT SAN DIEGO INTERNATIONAL AIRPORT:

RECOMMENDATION: Adopt Resolution No. 2021-0035, approving and authorizing the President/CEO to negotiate and execute an On-Call Engineering Consulting Services Agreement with C&S Engineers, Inc., for a term of three years, with the option for two one-year extensions at the sole discretion of the President/CEO, in an amount not-to-exceed \$10,000,000 in support of the Airport Development and Capital Improvement Programs at San Diego International Airport.

Adopt Resolution No. 2021-0036, approving and authorizing the President/CEO to negotiate and execute an On-Call Engineering Consulting Services Agreement with HNTB Corporation, for a term of three years, with the option for two one-year extensions at the sole discretion of the President/CEO, in an amount not-to-exceed \$10,000,000 in support of the Airport Development and Capital Improvement Programs at San Diego International Airport.

PUBLIC HEARINGS:

12. ADOPT AN ADDENDUM TO THE ENVIRONMENTAL IMPACT REPORT FOR THE AIRPORT DEVELOPMENT PROGRAM FOR SAN DIEGO INTERNATIONAL AIRPORT:

Ted Anasis, Manager, Airport Planning, provided an overview of the Adoption of an Addendum to the Environmental Impact Report for the Airport Development Program.

RECOMMENDATION: Adopt Resolution No. 2021-0037, adopting an Addendum to the Environmental Impact Report for the Airport Development Program for San Diego International Airport.

ACTION: Moved by Board Member Casillas Salas and seconded by Board Member Lloyd to approve staff's recommendation. Motion carried by the following votes: YES – Cabrera, Casillas Salas, Lloyd, McNamara, Robinson, Schiavoni; NO – None; ABSENT – Blakespear, Vargas, von Wilpert; (Weighted Vote Points: YES – 67; NO – 0; ABSENT – 33)

OLD BUSINESS:

NEW BUSINESS:

13. AUTHORIZE THE PRESIDENT/CEO TO ENTER INTO TIDELAND USE PERMITS WITH THE SAN DIEGO UNIFIED PORT DISTRICT FOR PARCELS LOCATED ON HARBOR ISLAND TO ACCOMMODATE TERMINAL DEVELOPMENT EFFORTS:

Hampton Brown, Vice President, Marketing, Innovation, and Revenue provided an overview on the request to Enter into Tideland Use Permits with the San Diego Unified Port District for Parcels Located on Harbor Island to Accommodate Terminal Development Efforts and presented a map showing the parcel locations.

RECOMMENDATION: Adopt Resolution No. 2021-0038, authorizing the President/CEO to enter into a Tideland Use and Occupancy Permit with the San Diego Unified Port District for a term of 5 years with 2 separate one-year options to renew for approximately 135,521 square feet of land area located at 3032 North Harbor Drive in the City of San Diego, California.

Adopt Resolution No. 2021-0039, authorizing the President/CEO to enter into a Tideland Use and Occupancy Permit with the San Diego Unified Port District for a term of 5 years for approximately 60,958 square feet of land area on the east side of Harbor Island Drive near North Harbor Drive and 261,130 square feet of land area located north-easterly of the neck of Harbor Island Drive and adjacent easterly to 1380 Harbor Island Drive in the City of San Diego, California.

Adopt Resolution No. 2021-0040, authorizing the President/CEO to enter into Tideland Use and Occupancy Permit(s) with the San Diego Unified Port District and/or subleases with Hertz Corporation and/or Avis Rent A Car for approximately 160,000 square feet of land area located on Harbor Island for a term to expire no later than the expiration of the neighboring Authority leasehold interest at 3032 North Harbor Drive in the City of San Diego, California.

ACTION: Moved by Board Member Cabrera and seconded by Board Member Robinson to approve staff's recommendation. Motion carried by the following votes: YES – Cabrera, Casillas Salas, Lloyd, McNamara, Robinson, Schiavoni; NO – None; ABSENT – Blakespear, Vargas, von Wilpert; (Weighted Vote Points: YES – 67; NO – 0; ABSENT – 33)

14. **AUTHORIZE THE PRESIDENT/CEO TO ENTER INTO A 20 YEAR LEASE WITH THE SAN DIEGO UNIFIED PORT DISTRICT TO ACCOMMODATE GROUND TRANSPORTATION SHUTTLE BUS OPERATIONS:**
Hampton Brown, Vice President, Marketing, Innovation, and Revenue provided an overview on the request to Enter into a 20 Year Lease with the San Diego Unified Port District to Accommodate Ground Transportation Shuttle Bus Operations and presented maps showing the On-Airport Option and the Off-Airport Option.

RECOMMENDATION: Adopt Resolution No. 2021-0041, authorizing the President/CEO to enter into a 20-year lease with the San Diego Unified Port District for approximately 104,830 square feet of land area located at 2535 Pacific Highway in the City of San Diego, California.

ACTION: Moved by Board Member Robinson and seconded by Board Member Lloyd to approve staff's recommendation. Motion carried by the following votes: YES – Cabrera, Casillas Salas, Lloyd, McNamara, Robinson, Schiavoni; NO – None; ABSENT – Blakespear, Vargas, von Wilpert; (Weighted Vote Points: YES – 67; NO – 0; ABSENT – 33)

15. APPROVE CREATION OF AN AD HOC COMMITTEE ON DIVERSITY, EQUITY, AND INCLUSION:

Chair Schiavoni recommended the approval of the creation of an ad hoc committee on Diversity, Equity and Inclusion; that the general scope of the committee be to develop an equity statement for the Airport Authority and its work going forward and to examine existing policies through an equity lens to determine if policy updates are needed; and that the committee's work be time limited, directing the committee to complete its work and submit any recommendations to the Board within 6 months; and proposed that the committee be comprised of Board Members Cabrera (Chair), Salas, Vargas, and herself.

RECOMMENDATION: The Board Chair recommends that the Board create an ad hoc committee on diversity, equity, and inclusion.

ACTION: Moved by Chair Schiavoni and seconded by Board Member Lloyd to approve the Chair's recommendation above. Motion carried by the following votes: YES – Cabrera, Casillas Salas, Lloyd, McNamara, Robinson, Schiavoni; NO – None; ABSENT – Blakespear, Vargas, von Wilpert; (Weighted Vote Points: YES – 67; NO – 0; ABSENT – 33)

The Board recessed at 9:53 a.m. and reconvened at 10:09 a.m.

CLOSED SESSION: The Board recessed into Closed Session at 10:10 a.m. to discuss Items 18, 28, and 29.

16. CONFERENCE WITH LEGAL COUNSEL – EXISTING LITIGATION:

(Paragraph (1) of subdivision (d) of Cal. Gov. Code §54956.9)
Name of Case: Future DB International, Inc. v. San Diego County Regional Airport Authority, et al.
San Diego Superior Court Case No. 37-2018-00001531-CU-CR-CTL

17. CONFERENCE WITH LEGAL COUNSEL – EXISTING LITIGATION:

(Paragraph (1) of subdivision (d) of Cal. Gov. Code §54956.9)
Name of Case: Park Assist LLC v. San Diego County Regional Airport Authority, et al.
United States District Court Case No. 18 CV2068 LAB MDD

18. CONFERENCE WITH LEGAL COUNSEL – EXISTING LITIGATION:

(Paragraph (1) of subdivision (d) of Cal. Gov. Code §54956.9)
Name of Case: Quiet Skies San Diego v. San Diego County Regional Airport Authority
San Diego Superior Court Case No. 37-2020-00007998-CU-TT-CTL

19. CONFERENCE WITH LEGAL COUNSEL – EXISTING LITIGATION:

(Paragraph (1) of subdivision (d) of Section 54956.9)
Name of case: In re Hertz Global Holdings, Inc., Case No. 20-11219-MFW

20. **CONFERENCE WITH LEGAL COUNSEL – EXISTING LITIGATION:**
(Paragraph (1) of subdivision (d) of Cal. Gov. Code §54956.9)
Name of Case: City of Coronado v. San Diego County Regional Airport Authority, et al.
San Diego Superior Court Case No. 37-2020-00039394-CU-TT-CTL
21. **CONFERENCE WITH LEGAL COUNSEL – EXISTING LITIGATION:**
(Paragraph (1) of subdivision (d) of Cal. Gov. Code §54956.9)
Name of case: In re Advantage Holdco, Inc., et al., Case No. 20-11259-JTD
22. **CONFERENCE WITH LEGAL COUNSEL – ANTICIPATED LITIGATION:**
(Initiation of litigation pursuant to paragraph (4) of subdivision (d) of Cal. Gov. Code §54956.9)
Number of cases: 2
23. **CONFERENCE WITH LEGAL COUNSEL – ANTICIPATED LITIGATION:**
(Significant exposure to litigation pursuant to paragraph (2) of subdivision (d) of Cal. Gov. Code §54956.9)
Investigative Order No. R9-2012-0009 by the California Regional Water Quality Control Board pertaining to an investigation of bay sediments at the Downtown Anchorage Area in San Diego.
Number of potential cases: 1
24. **CONFERENCE WITH LEGAL COUNSEL – ANTICIPATED LITIGATION:**
(Significant exposure to litigation pursuant to paragraph (2) of subdivision (d) of Cal. Gov. Code §54956.9)
Number of potential cases: 1
25. **CONFERENCE WITH LEGAL COUNSEL – ANTICIPATED LITIGATION:**
(Significant exposure to litigation pursuant to paragraph (2) of subdivision (d) of Cal. Gov. Code §54956.9)
Order No. WQ 2019-0005-DWQ by the State Water Resources Control Board pertaining to PFAS
Number of potential cases: 1
26. **CONFERENCE WITH REAL PROPERTY NEGOTIATORS:**
(Government Code §54956.8)
Property: 2554-2610 California Street, San Diego CA 92101
Agency negotiator: Hampton Brown, Eric Podnieks
Negotiating parties: Ryan King, Voit Estate Services
Under negotiation: Price and terms of payment

27. CONFERENCE WITH REAL PROPERTY NEGOTIATORS:

(Government Code §54956.8)

Property: Approximately 104,830 square feet of land area located at 2535 Pacific Highway in the City of San Diego, California; approximately 135,521 square feet of land area located at 3032 North Harbor Drive in the City of San Diego; approximately 60,958 square feet of land area on the east side of Harbor Island Drive near North Harbor Drive; and 261,130 square feet of land area located north-easterly of the neck of Harbor Island Drive and adjacent easterly to 1380 Harbor Island Drive in the City of San Diego, California

Agency negotiator: Hampton Brown, Eric Podnieks

Negotiating parties: Taylor Stack, Asset Manager, Real Estate-San Diego

Unified Port District, Anette Dahl, Department Manager, Real Estate-San Diego
Unified Port District

Under negotiation: Price and terms of payment

28. CONFERENCE WITH LABOR NEGOTIATORS:

Cal. Gov. Code section 54957.6

Agency designated representatives: Angela Shafer-Payne, Monty Bell, Lola Barnes, Greg Halsey, Rod Betts

Employee organization: California Teamsters Local 911

29. THREAT TO PUBLIC SERVICES OR FACILITIES:

Consultation with: General Counsel and President/CEO

REPORT ON CLOSED SESSION: The Board adjourned out of Closed Session at 11:15 a.m. There was no reportable action.

GENERAL COUNSEL REPORT: None.

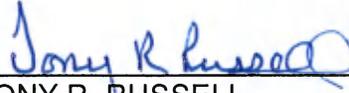
BUSINESS AND TRAVEL EXPENSE REIMBURSEMENT REPORTS FOR BOARD MEMBERS, PRESIDENT/CEO, CHIEF AUDITOR AND GENERAL COUNSEL WHEN ATTENDING CONFERENCES, MEETINGS, AND TRAINING AT THE EXPENSE OF THE AUTHORITY: None.

BOARD COMMENT: None.

ADJOURNMENT: The meeting adjourned at 11:15 a.m.

APPROVED BY A MOTION OF THE SAN DIEGO COUNTY REGIONAL AIRPORT
AUTHORITY BOARD THIS 6th DAY OF MAY, 2021.

ATTEST:



TONY R. RUSSELL
DIRECTOR, BOARD SERVICES /
AUTHORITY CLERK

APPROVED AS TO FORM:



AMY GONZALEZ
GENERAL COUNSEL