

Revised 11/13/2023

Board Members

Gil Cabrera (Chair)
Mary Casillas Salas
Lidia S. Martinez
Paul McNamara
Rafael Perez
Esther C. Sanchez
James Sly
Marni von Wilpert

Authority Advisory Committee Meeting Agenda

Thursday, November 16, 2023

10:00 A.M.

NEW LOCATION:

San Diego County Regional Airport Authority
Administration Building
First Floor – Tin Goose Conference Room
2417 McCain Road
San Diego, California 92101

See attached map

Ex-Officio Board Members

Col. Thomas Bedell
Gustavo Dallarda
Gayle Miller

President/CEO

Kimberly J. Becker

This Agenda contains a brief general description of each item to be considered. If comments are made to the Committee without prior notice, or are not listed on the Agenda, no specific answers or responses should be expected at this meeting pursuant to State law.

Copies of written documentation relating to each item of business on the Agenda are on file in the Airport Authority's office and are available for public inspection.

PLEASE COMPLETE A "REQUEST TO SPEAK" FORM PRIOR TO THE COMMENCEMENT OF THE MEETING AND SUBMIT IT TO THE CLERK OF THE COMMITTEE.

The Authority has identified a local company to provide oral interpreter and translation services for public meetings. If you require oral interpreter or translation services, please telephone the Board Services/Authority Clerk Department with your request at (619) 400-2400 at least three (3) working days prior to the meeting

Thursday, November 16, 2023

CALL TO ORDER:

PLEDGE OF ALLEGIANCE:

ROLL CALL:

Committee Members: Oris Dunham, Michael DiGirolamo, Jamie Abbott, Christiana Debenedict, Dion Akers, Jeffrey Gattas, Ansermio (AJ) Estrada, Nikia Clarke, Erik Bruvold, Jaymie Bradford, Jason Anderson, Sean Elo-Rivera, Mary Dover, Danny Byers, Kevin Schieferdecker, Brigitte Browning, Ann Fox, Jim Gruny, Paul Robinson, Brittany Applestein Syz

Board Representatives: Mary Casillas Salas, Lidia S. Martinez

CHAIR'S COMMENTS:

NEW BUSINESS:

- 1. NEW TERMINAL 1 PUBLIC OUTREACH UPDATE:**
(Jonathan Heller, Director, Communications and Matt Harris, Director, Government Relations)
- 2. NEW TERMINAL 1 UPDATE:**
(Bob Bolton, Director, Airport Design & Construction)
- 3. NEW ADMINISTRATION BUILDING TOUR:**
(Brendan Reed, Senior Director, Operational Planning & Readiness)

NON-AGENDA PUBLIC COMMENT:

Non-Agenda Public Comment is reserved for members of the public wishing to address the Committee on matters for which another opportunity to speak **is not provided on the Agenda**, and which is within the jurisdiction of the Board. Please submit a completed speaker slip to the Authority Clerk. ***Each individual speaker is limited to three (3) minutes. Applicants, groups and jurisdictions referring items to the Board for action are limited to five (5) minutes.***

Note: Persons wishing to speak on specific items should reserve their comments until the specific item is taken up by the Committee.

COMMITTEE MEMBER COMMENTS:

ADJOURNMENT:

Thursday, November 16, 2023

Policy for Public Participation in Board, Airport Land Use Commission (ALUC), and Committee Meetings (Public Comment)

- 1) Persons wishing to address the Board, ALUC, and Committees shall submit a "Request to Speak" form prior to the initiation of the portion of the agenda containing the item to be addressed (e.g., Public Comment and General Items). Failure to submit a form shall not preclude testimony, if permission to address the Board is granted by the Chair.
- 2) The Public Comment Section at the beginning of the agenda is reserved for persons wishing to address the Board, ALUC, and Committees on any matter for which another opportunity to speak is not provided on the Agenda, and on matters that are within the jurisdiction of the Board.
- 3) Persons wishing to speak on specific items listed on the agenda will be afforded an opportunity to speak during the presentation of individual items. Persons wishing to speak on specific items should reserve their comments until the specific item is taken up by the Board, ALUC and Committees.
- 4) If many persons have indicated a desire to address the Board, ALUC and Committees on the same issue, then the Chair may suggest that these persons consolidate their respective testimonies. Testimony by members of the public on any item shall be limited to **three (3) minutes per individual speaker and five (5) minutes for applicants, groups and referring jurisdictions.**
- 5) Pursuant to Authority Policy 1.33 (8), recognized groups must register with the Authority Clerk prior to the meeting.
- 6) After a public hearing or the public comment portion of the meeting has been closed, no person shall address the Board, ALUC, and Committees without first obtaining permission to do so.

Additional Meeting Information

NOTE: This information is available in alternative formats upon request. To request an Agenda in an alternative format, or to request a sign language or oral interpreter, or an Assistive Listening Device (ALD) for the meeting, please telephone the Authority Clerk's Office at (619) 400-2550 at least three (3) working days prior to the meeting to ensure availability.

For your convenience, the agenda is also available to you on our website at www.san.org.

For those planning to attend the Committee meeting, parking is available in the Airport Administration Building Parking Lot (entrance on the east side of McCain Road). Visitors can park in the lot from 8:00 a.m. to 5:00 p.m.

You may also reach the SDCRAA Building by using public transit via the San Diego MTS System, Route 923. For route and fare information, please call the San Diego MTS at (619) 233-3004 or 511.

Airport Authority Administration Building

2417 McCain Road, San Diego, CA 92101

Public Hours of Operation:

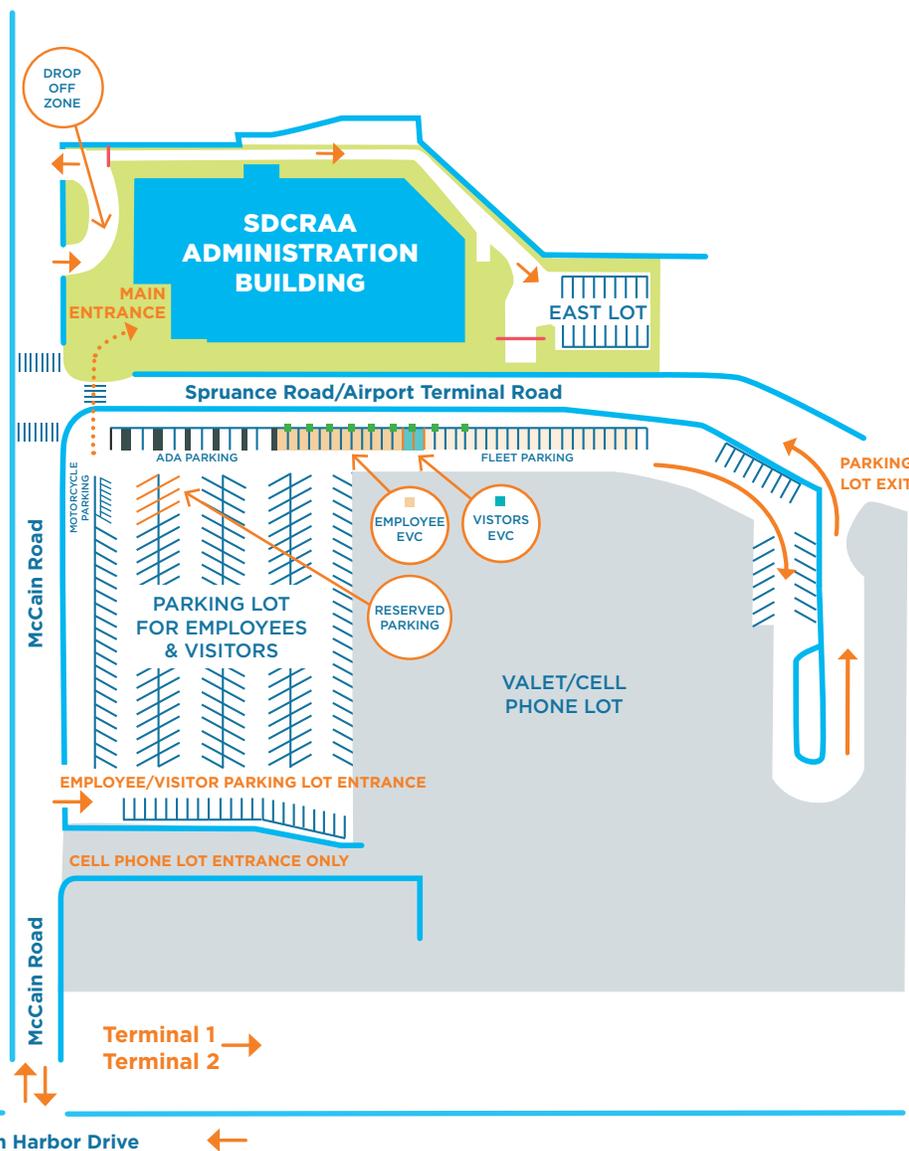
Monday - Friday, 8 a.m. - 5 p.m. | Closed Saturdays, Sundays, and Holidays

Parking

Parking is available in the Airport Administration Building Parking Lot (entrance is on the right-hand side of McCain Road). Visitors can park in the lot from 8 a.m. - 5 p.m. You do not need to pull a ticket to park. Park in any space except those marked for specific purposes. To exit, follow the arrows painted on the ground and proceed through the exit lanes that will lead you to Airport Terminal Road. There are limited EV charging stations available for visitors.

If you are being dropped off at the Administration Building, please utilize the drop-off zone. This area is not to be used for parking.

There is no on-street parking available. Please check for any posted parking restrictions/time limits.



Accessing the Building

Proceed north from the parking lot and use the crosswalk at Spruance Road/Airport Terminal Road to get to the main entrance. Visitors: check in at the reception desk by using the iPad check-in system and place the printed visitor badge on your clothing. The person you are meeting will be notified via email that you have arrived and will meet you in the lobby. If you're attending a Board Meeting or another public event/meeting, you do not need to use the iPad check-in system.

New T1 Outreach Update - Q3 2023

Jonathan Heller
Director, Communications

Matt Harris
Director, Government Relations

Authority Advisory Committee

November 16, 2023



NEW T1 PUBLIC OUTREACH GOAL:

Continue to build momentum for the long-awaited New T1, while maintaining a cadence of communication regarding project benefits and construction impacts.

Messaging Arc

NEW
T1

The New T1: Cleared for Takeoff

Groundbreaking: Q4 2021-early 2022

The New T1: Wheels Up

Beginning of Customer Impact: 2022-early 2023

➤ The New T1: In Flight

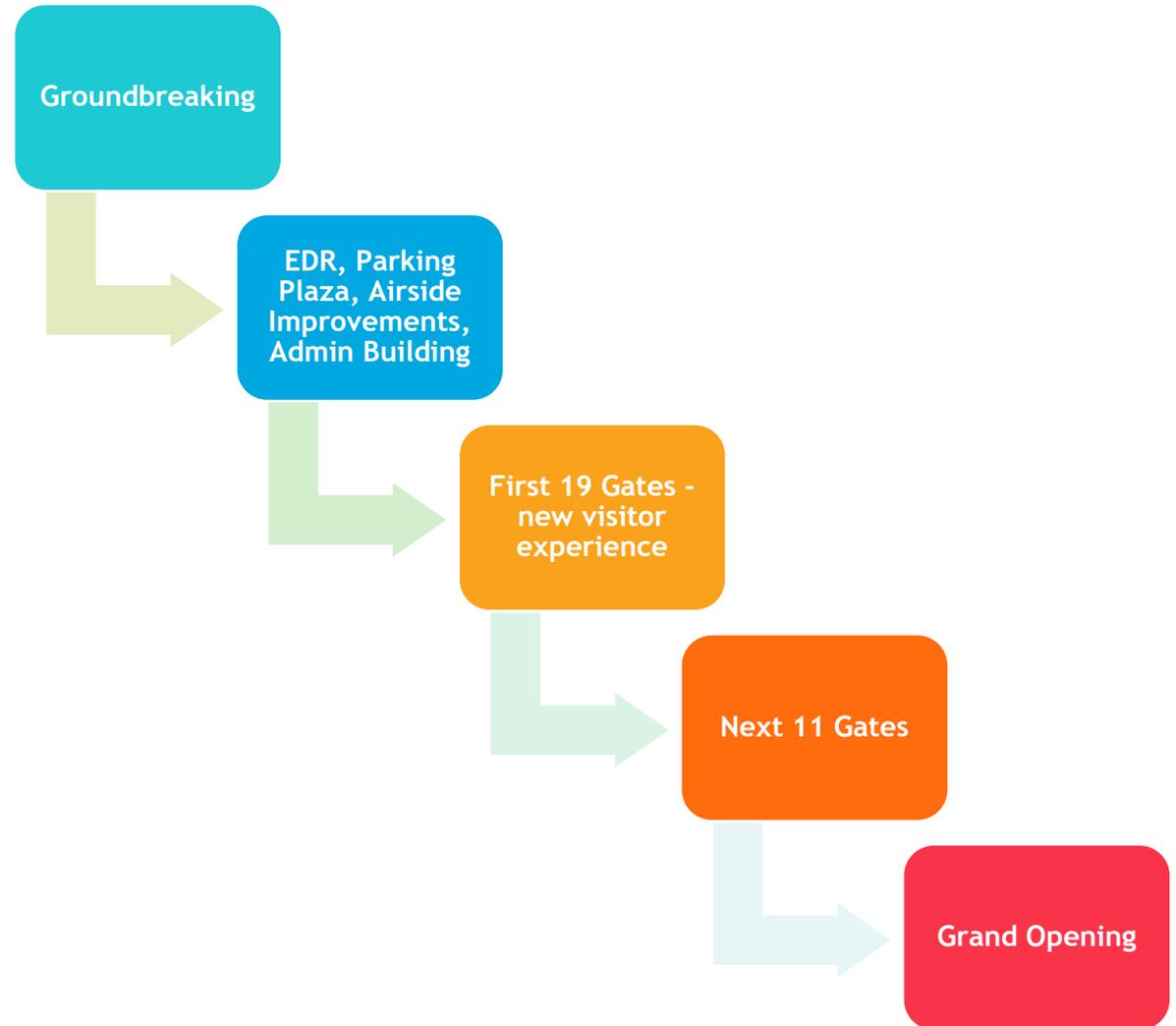
Ongoing Project Work: 2023-2024

The New T1: Now Arriving

Nearing Completion: 2025-2026

The New T1: Touchdown

Project Completion: 2027-2028



Overarching Messages

NEW
T1

Q3: Plan Ahead & Expect Delays

- Prepare for traffic congestion and delays when traveling to Terminal 1.
- Busiest times curbside: 4 - 6:15 a.m., 9:30 a.m. to 12:30 p.m., and 8 p.m. to 12 a.m.
- Use public transit.
- Reserve parking ahead of time.
- Avoid circling! Use the Cell Phone Lot off McCain Road.
- Get dropped off/picked up.

Messaging Themes - Progress!

NEW
T1



- **Financing for New T1**
 - Airport Authority completed a bond sale of \$1.06 billion in early October. The funds will help finance the New T1.
- **The New T1 is coming along quickly!**
 - Steel framework will be completed soon.
 - New T1 continues to provide hundreds of jobs/supporting local labor
 - Upcoming traffic switches will provide a new entrance roadway to the Terminals from Harbor Drive, beginning Oct. 27th.
 - Tips: Allow extra travel time, slow down and look for directional signs to navigate roadway impacts.

Social Media



 **San Diego International Airport**
Fri 9/29/2023 1:06 pm PDT

Let's take a look into the #NewT1 future 🤖 with a sneak peek at these construction progress shots next to the rendering of what...



9/29/23



 **sandiegoairport**
Tue 8/22/2023 12:55 pm PDT

Here's a look at the steel skeleton of the #NewT1 and the work being done on-site. The steel framework is now more than halfway...



8/22/23

 **San Diego County Regional Airport Authority**
Tue 8/8/2023 12:10 pm PDT

One of the most visible aspects of the public-facing construction of the New Terminal 1 is the Elevated Departures...



8/8/23

Earned Media - Headlines

NEW
T1

Bloomberg

San Diego Airport Is Latest Snazzy Makeover Financed by Bonds



Local Restaurant Brands to Take Flight in New T1



Airport Authority chooses local restaurants, retail for New Terminal 1



Restaurants and Retail Shops Secured for SAN's New Terminal 1



San Diego International Airport Receives FAA Grant for Charging Infrastructure



White House Senior Advisor Tom Perez visits San Diego



San Diego International Airport's new Terminal 1 is on flight path for 2025 opening

Q3 Paid Media Overview - Radio

English

- 17 stations
- Nearly 1.8M San Diego residents
- 6.2M impressions
- 588 spots

Spanish

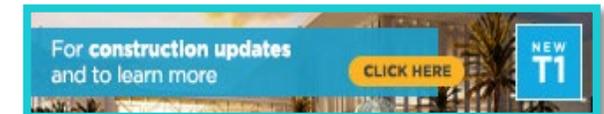
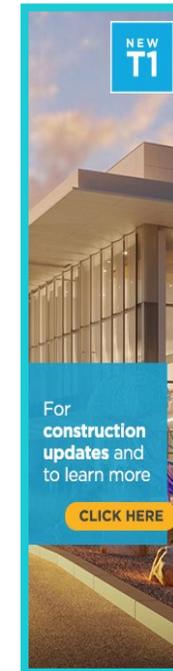
- 2 stations
- 326,400 San Diego residents
- 474,000 impressions
- 104 spots

More than 2.1 million San Diego residents have been reached through 19 radio stations, delivering more than 6.7 million impressions with 692 ads.



Q3 Paid Media Overview - Digital & Social

- Clicks to NewT1.com: 32,161
 - Social media: 30,549
 - Digital: 1,612
- Click-through rates:
 - Social media:
 - Industry benchmark: 0.90%
 - Instagram: 0.99%
 - Industry benchmark: 0.58%
 - Digital: 0.22%
 - Industry benchmark: 0.08%



New T1 Awareness - Signage

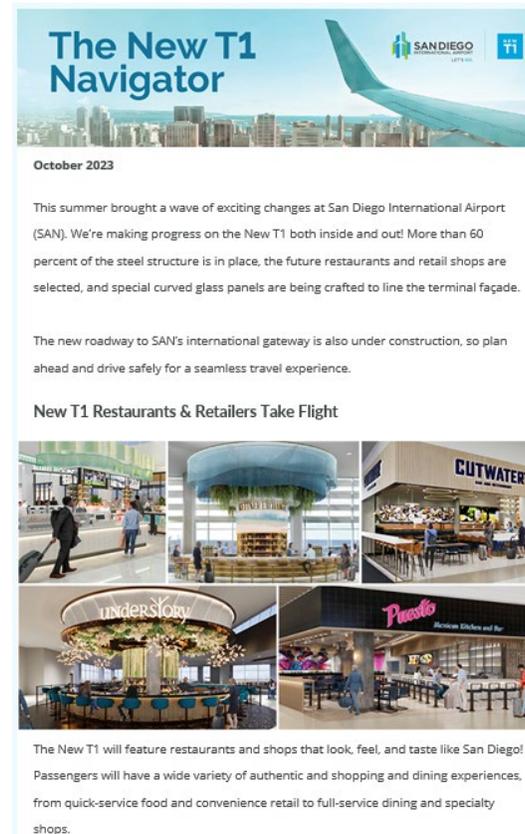


- Large-format signage has been installed at Terminal 1
 - Two signs on columns out front
 - Four signs over entry/exit doors
- In-terminal digital and fabric displays
- Fenceline signage



Quarterly Navigator Newsletter

NEW
T1



The New T1 Navigator

October 2023

This summer brought a wave of exciting changes at San Diego International Airport (SAN). We're making progress on the New T1 both inside and out! More than 60 percent of the steel structure is in place, the future restaurants and retail shops are selected, and special curved glass panels are being crafted to line the terminal façade.

The new roadway to SAN's international gateway is also under construction, so plan ahead and drive safely for a seamless travel experience.

New T1 Restaurants & Retailers Take Flight



The New T1 will feature restaurants and shops that look, feel, and taste like San Diego! Passengers will have a wide variety of authentic and shopping and dining experiences, from quick-service food and convenience retail to full-service dining and specialty shops.

New T1 Navigator – October 9

Community Outreach

Community Planning Groups

- Tierrasanta Kiwanis
- Pacific Beach Planning Group
- Downtown Community Planning Council
- Ocean Beach Community Planning Group
- Mission Beach Precise Planning Board
- Midway Pacific Highway Community Planning Group
- Peninsula Community Planning Board
- Uptown Planners
- La Jolla Community Planning Association
- Old Town Community Planning Group
- Mission Beach Town Council
- Point Loma Association

Regional / Business / Others

- New T1 Tour, Greater Association of Realtors
- Past Grand Jurors Association
- South County EDC
- Tech San Diego

Federal & State Officials

- New T1 Tour, **Tom Perez**, Senior Advisor to President & Director of the White House Office of Intergovernmental Affairs
- Presentations to:
 - Representatives **Scott Peters, Juan Vargas, Mike Levin**
 - Offices of U.S. Senators **Alex Padilla & Dianne Feinstein**
 - State Assemblymember **Chris Ward**



Community Outreach Questions

Top Community Questions

Future Flight
Capacity

New T1 Funding

Plans for a New
Airport/Location

Future of
Current T1

Navigating the
Airport

Small Business Development Outreach, Education, & Training

DESCRIPTION	Details
National Rental Car Supplier Diversity Outreach Event August 29, 2023	42 Attendees
Caltrans District 11's 19 Annual Procurement and Resource Fair August 30, 2023	463 Attendees
SAN New T1 Outreach Event August 31, 2023	32 Attendees
Meet the Primes September 7, 2023	266 Attendees
Associated Subcontractors Alliance Annual General Contractor & Public Agency Showcase September 27, 2023	50 Attendees

Meet the Primes Recap

DESCRIPTION	# or %
Number of Attendees	266
Certified Small, Minority, Women-Owned, & Veteran Owned Businesses (E.g. ACDBE, DBE, SBE, Micro SB, SB 8a, MBE, WOSB, VOSB, SDVOSB, DVBE)	78%
First Time Attending Event	70%
Never Have Done Business with SAN	65%



EXHIBITORS & VOLUNTEERS	#
Exhibitor Staff	110
Concessionaires	11
Contractors & Consultants	15
Airport Departments	11
Public Agencies & Business Support Services	13
TOTAL VOLUNTEERS	7
TOTAL EXHIBITORS	50



Coming Up

NEW
T1

Q3/4 Priorities: “In Flight”

- Milestone: New Admin Building to open
- Milestone: Topping-out ceremony
- Continue to monitor and plan communications for construction impacts
- Create excitement and anticipation
- Create opportunities to acknowledge stakeholders



Questions?



Thank You!

Authority Advisory Committee New T1 Update

NEW
T1



In Flight!

Presented by Bob Bolton, Director
Airport Design & Construction
November 16, 2023

Agenda

NEW
T1

Bob Bolton:

- **NT1 Project Timeline & Milestones**
- **Terminal & Roadways Construction Update**
- **Logistics**
- **Administration Building**
- **Concessions**
- **Air Service Update**

New T1 Project Timeline / Milestones



2021 2022 2023 2024 2025 2026 2027 2028

Terminal & Roadways

November 2021

NEPA/CCC Approval
Start Construction

Late Summer 2025

Gates 1-19
Operational

Entitlements

Phase 1A - 19 Gates

Phase 1B - 11 Gates

Early 2026

Gates 20-22
Operational

Early 2028

Gates 23-30
Operational

Parking Structure

Late 2022

Start Construction

Late 2024

“Stage 1”
Operational

Site Work

Construction - “Stage” 1 & 2

“Stage 2”

Mid-2025

“Stage 2”
Operational



NT1 Terminal and Roadways

COMPLETED MAJOR MILESTONES

Design

- Parking Plaza 100% Design Deliverable review complete
- United Airline Hangar Terminal Reconstruction
 - 100% Design Review completed
 - Construction/Utility work completed
- Terminal Building - Phase 1A - 100% Design Review Completed
 - Concessions Food & Beverage Pkg 1 reviewed by Design Review Committee (DRC)
- Terminal Building - Phase 1B 90% Design Review Completed

Arrivals Road at NT1



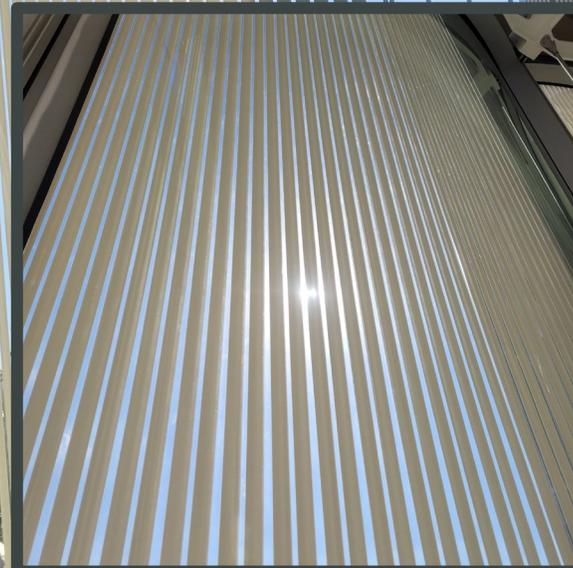
Luminous Wave Exterior Wall Mockup

July 2023



Luminous Wave Interior Wall Mockup

July 2023



Inset: Glare Reduction Properties

Outdoor Dining Terrace



NT1 Terminal & Roadways Construction

Construction Activities

NEW
T1

2023

- NT1 Roadway detours + T2 Recirculation Bridge demolition: January 9 - 29 2023
- Relocated Ground Transportation Plaza for hydronic pipe construction: March - September 2023
- Started NT1 Terminal Building steel erection: April 2023
- Started NT1 Parking Plaza concrete super structure construction: April 2023
- Relocated existing T1 Departures/Arrivals Roadway under NT1 Elevated Departure Roadway: Oct 2023
- Anticipate NT1 Parking Plaza Stage 2 Construction Start: December 2023

NT1 Sitework - March - September 2023



e
ON ALLIANCE
Gensler

NT1 Steel September 2023

Pre South-Crane Removal



NT1 Steel Detail of Brace Frame



NT1 Steel Framing & Concrete Slab on Metal Deck



View of Metal Deck & Reinforcing Bars

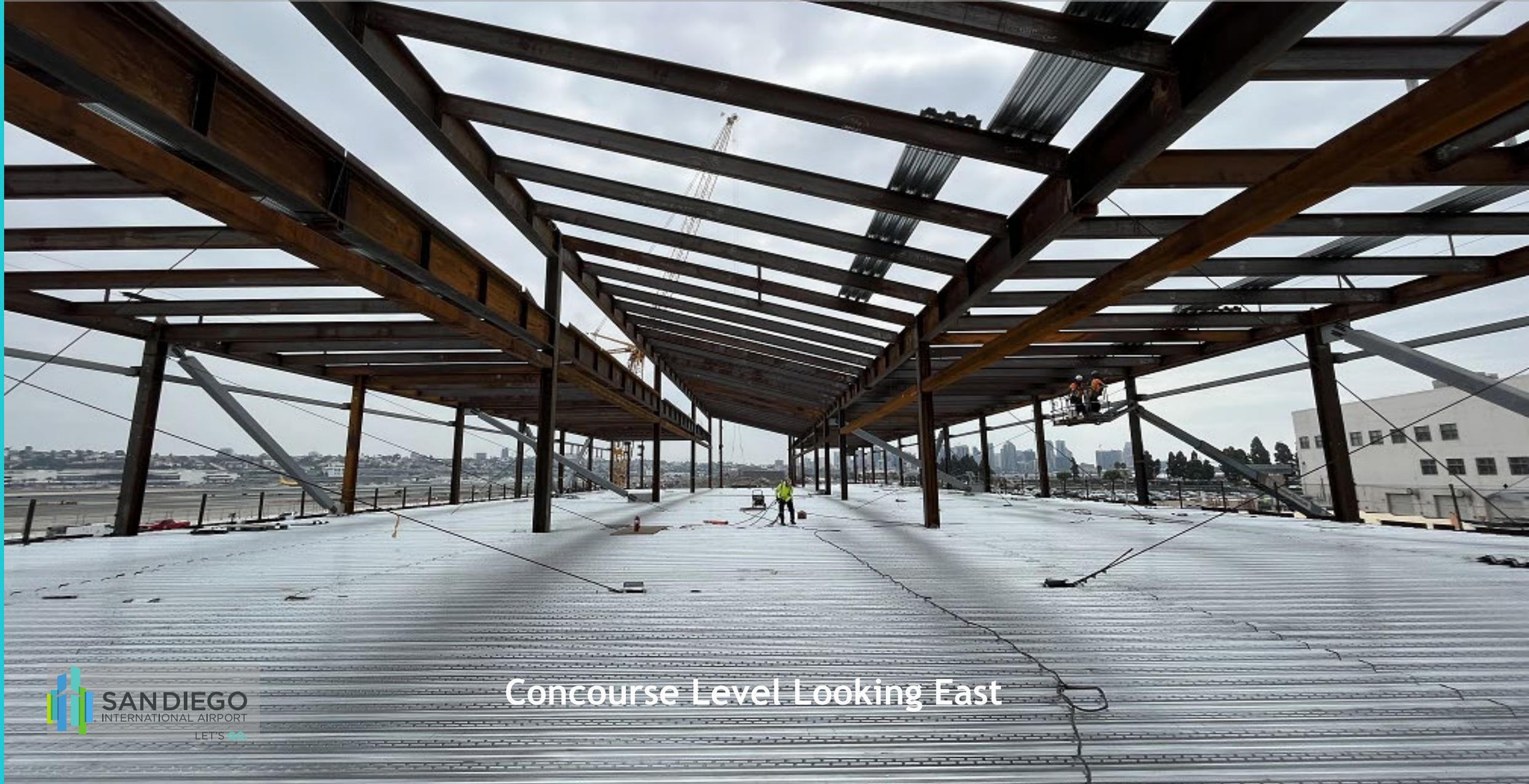


Concrete Finishing on Metal Deck in Progress

NT1 Steel Framing



NT1 Steel Framing & Concrete Slab on Metal Deck



Checked Baggage Inspection System (CBIS)



Lower level Hydronics CBIS



Lower Level Hydronics CBIS Pump Room

NT1 North Elevation Glass Installation



NT1 South Elevation Luminous Wave



NT1 South Elevation & Elevated Departure Roadway



NT1 Parking Plaza



NT1 Logistics

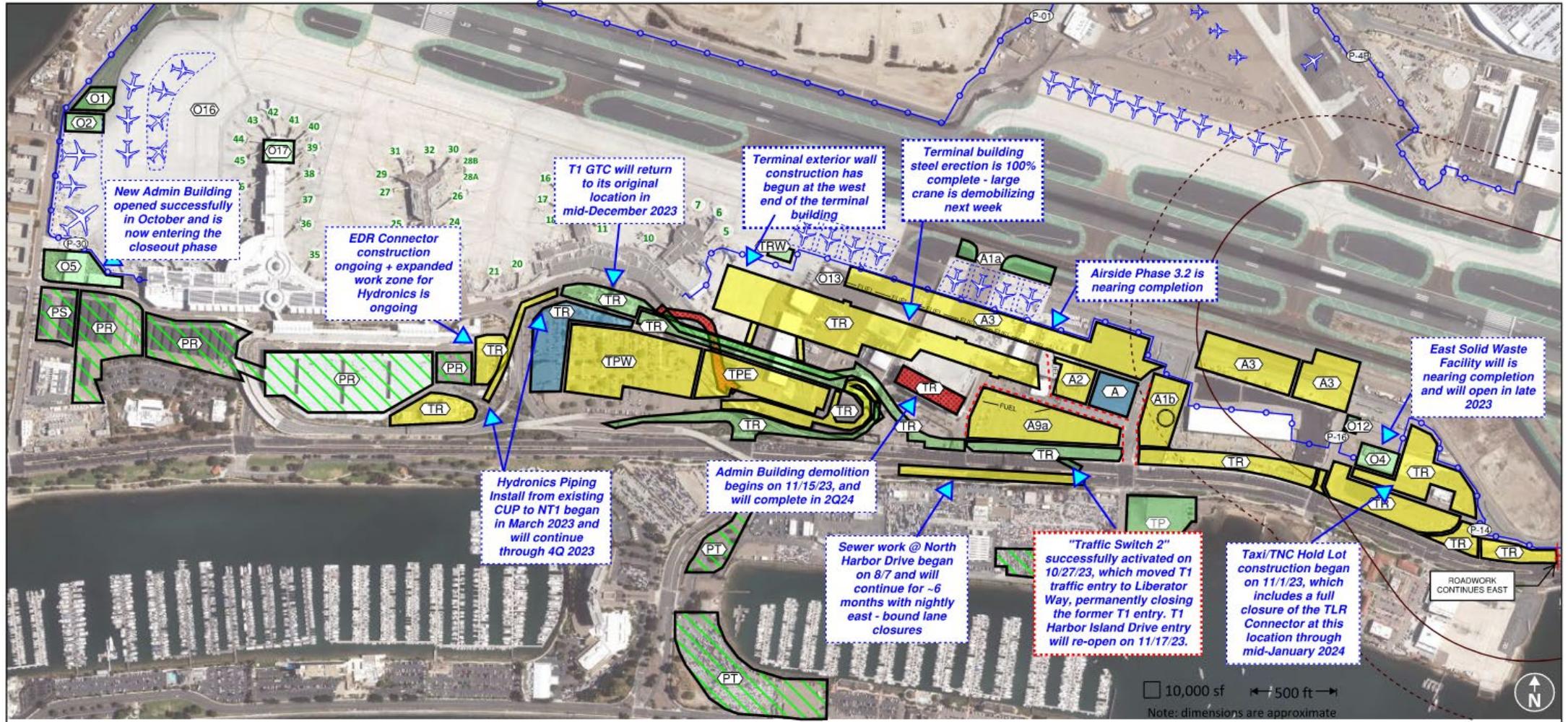
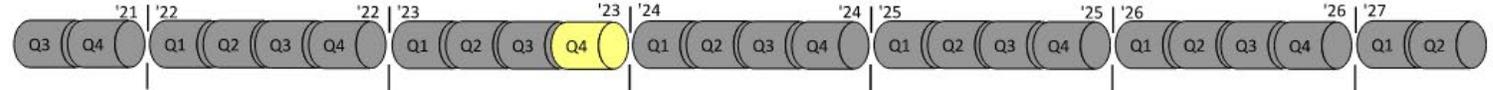
Brian DeLaura

Campus Wide Construction Logistics Plan

Campus-Wide Logistics Plan

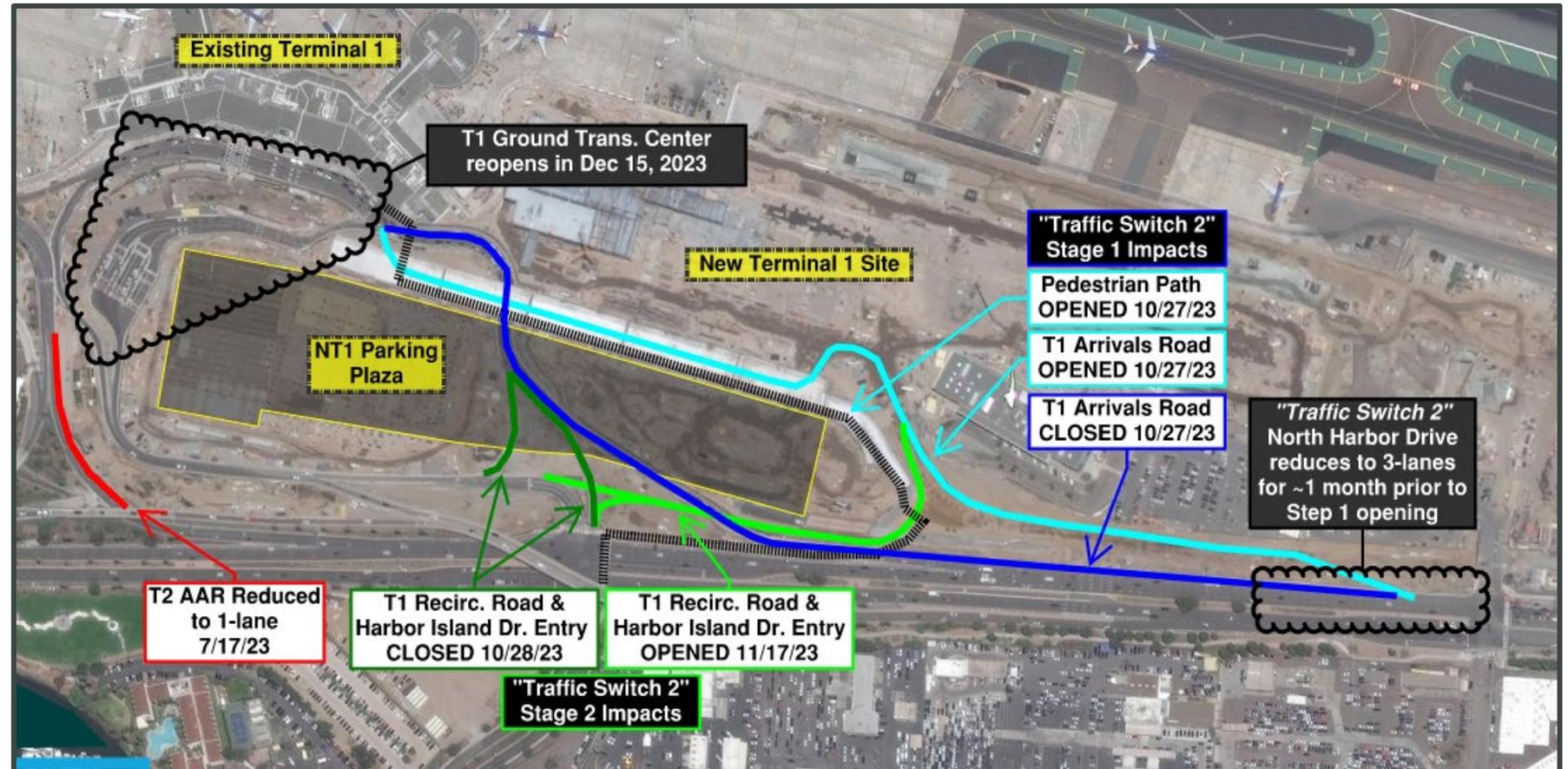
2023 Quarter 4

October 1st - December 31st



NT1 Upcoming Traffic Switches

- Several Traffic Switches will occur in the remainder of 2023
- **T2 AAR Entry (complete)**
Reduced to 1-lane in July 2023 for ~1 year
- **"TS2" Stage 1 (complete)**
Adjusts the T1 AAR entry from Harbor Dr. and the T1 Pedestrian Path, and reduces Harbor Dr. to 3-lanes for ~1 month
- **"TS2" Stage 2 (Nov 14)**
Permanently shifts the T1 Recirc. Road and T1 Harbor Island Drive entry
- **T1 Ground Trans. Center**
Returns to its original position in Dec. 2023



NT1 New Administration Building



Major Milestones

NEW
T1

2021

- Board Award & NTP: July
- NEPA & CCC Approvals: October
- 30% Design & Validation Phase: November
- Site Turn-Over & Building Construction Start: December

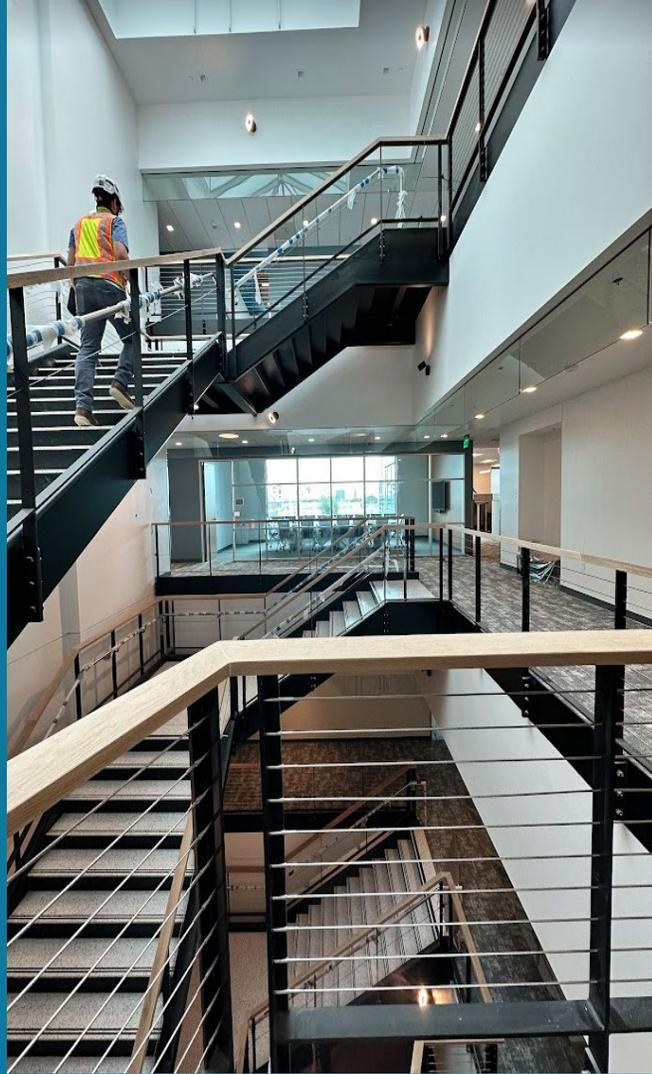
2022

- 60% Design Phase: February
- 90% Design Phase: April
- 100% Design Phase: July
- Structural Steel Topping-Out: September

2023

- Substantial Completion: September
- Move-in Complete: October

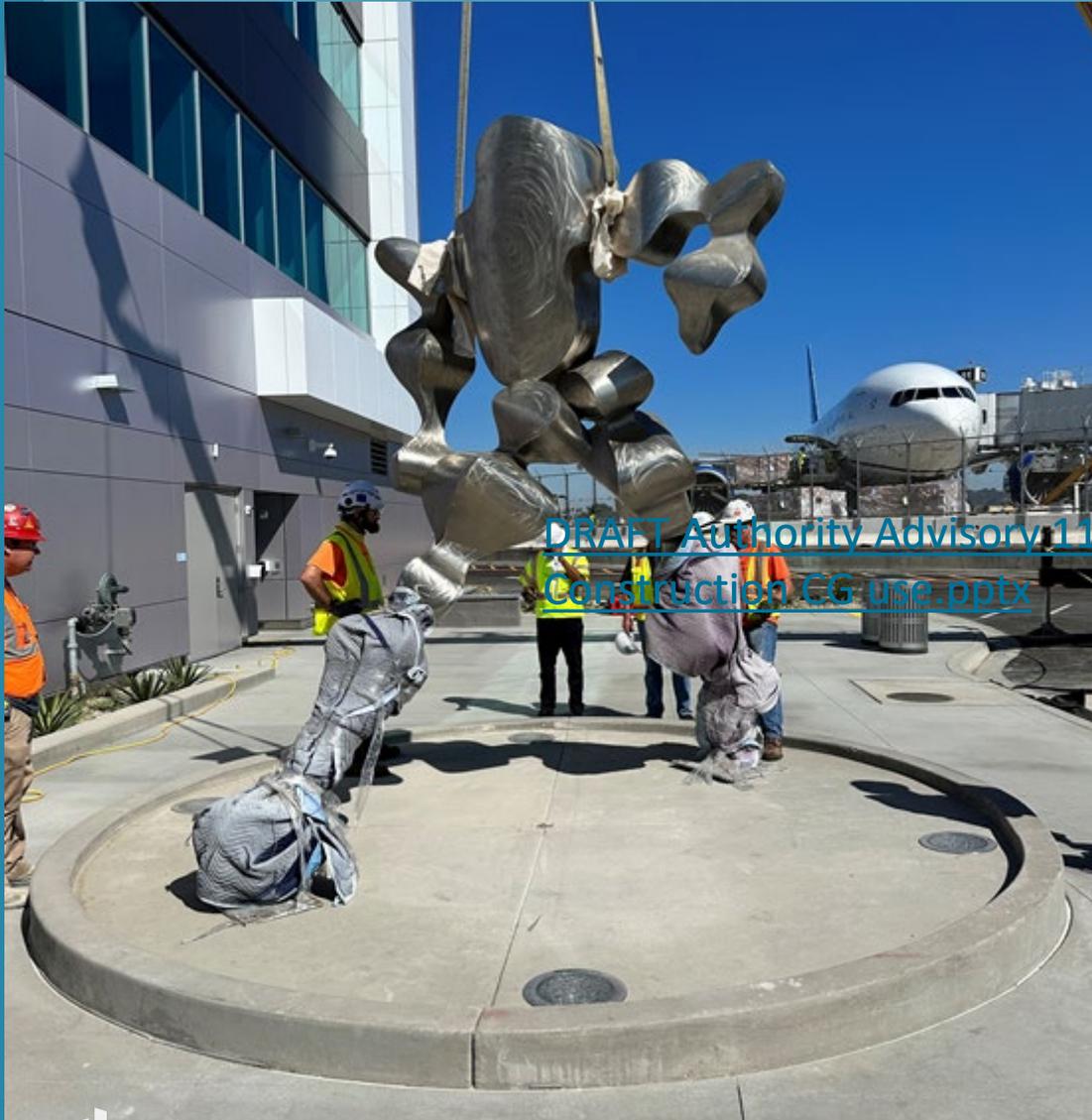
Open Collaboration Stair



Building Interior



Artwork at the New Admin Building



[DRAFT Authority Advisory 11-16-23 2023 Airport Design Construction CG use.pptx](#)



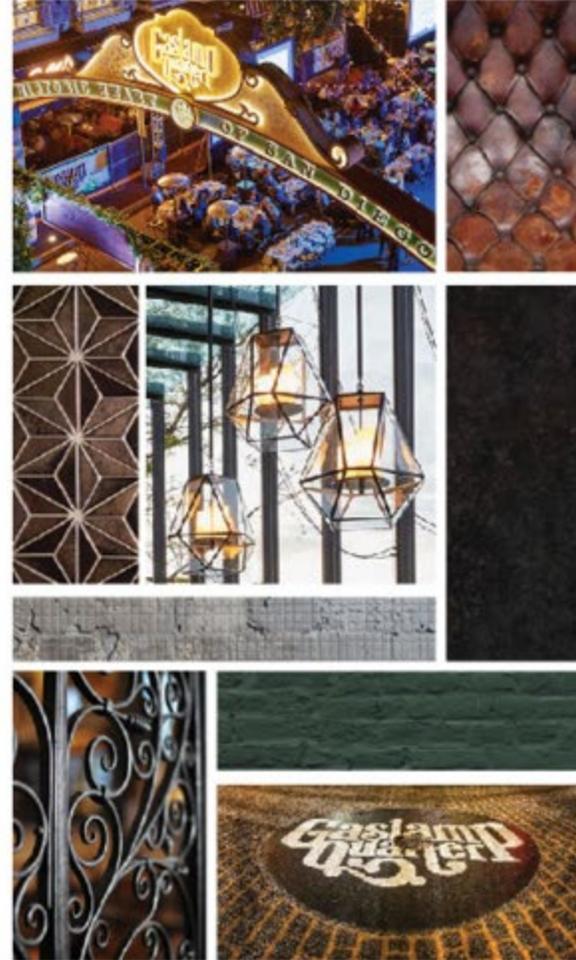
Concessions Program

San Diego Cultural Districts

Seaside



Urban



Heritage



Concessions Development By the Numbers

19

New Locations to Open in 2025

10

New Locations to Open in 2028

32K

New Square Feet of Restaurants

14K

New Square Feet of Retail

250

% Increase in Space vs. Current T1



Taste of San Diego & Beyond Coming in 2025

NEW
T1



Cutwater Restaurant & Bar
Novecientos Grados
Parakeet Café
SIP Wine & Beer
The Taco Stand
Grab & Go



Ambrogio 15
Better Buzz
Lofty Coffee
Herb & Air
Luna Grill
McDonalds



Taste of San Diego & Beyond Coming in 2028

NEW
T1



NOVO Brazilian Kitchen
Kettner Exchange
Carnitas Snack Shack
El Pez Kitchen & Sushi
Puesto Mexican Kitchen

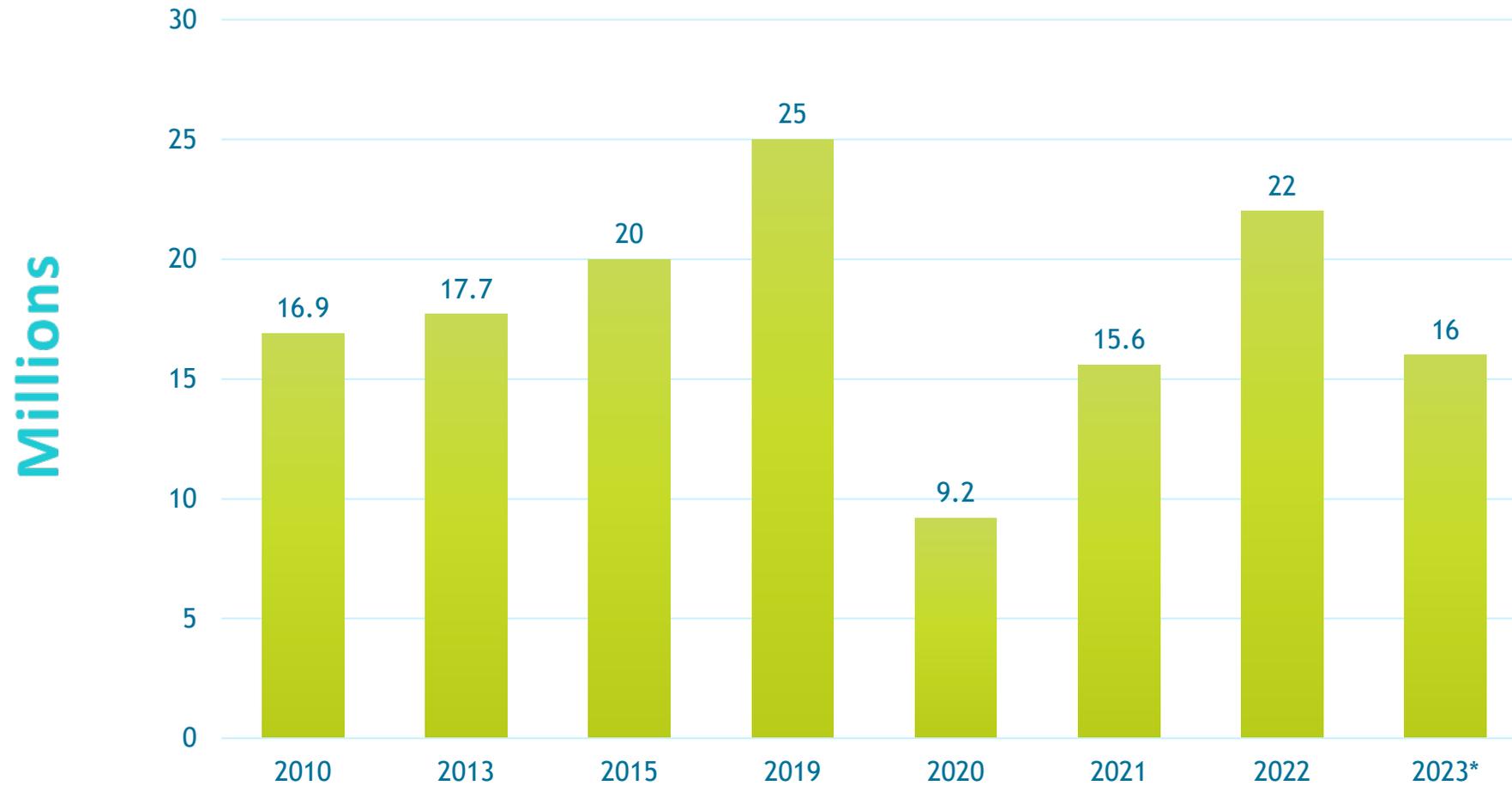


Understory
Chick-fil-A
Mostra Coffee
Mr. Moto Pizza



Air Service Update

SAN Passengers



*2023 Figures Through August

New/Expanded Routes

British Airways - London

- Adding second daily flight in April

Lufthansa - Munich

- Increasing service three flights a week to five flights weekly in April, and transition to daily service in June

Alaska Airlines - Atlanta & Zihuatanejo

- New daily service to Atlanta starting on May 16.
- New nonstop, seasonal service to Zihuatanejo, Mexico, beginning December 23

American Airlines - Miami

- Added second daily flight to Miami starting December 20



A large commercial airplane is parked on a tarmac at sunset. The sun is low on the horizon, creating a warm, golden glow. Another airplane is flying in the sky above. The word "Questions?" is overlaid in white text on the left side of the image.

Questions?