Authority Advisory Committee Meeting Agenda

Wednesday, July 28, 2021 9:00 A.M.

San Diego International Airport SDCRAA Administration Building 3225 N. Harbor Drive San Diego, California 92101

Board Members

Johanna Schiavoni (Chair)
Paul Robinson (Vice Chair)
Catherine Blakespear
Gil Cabrera
Mary Casillas Salas
Robert T. Lloyd
Paul McNamara
Nora E. Vargas
Marni von Wilpert

Ex-Officio Board Members

Col. Thomas M. Bedell Gustavo Dallarda Gayle Miller

President/CEO Kimberly J. Becker

This meeting of the Authority Advisory Committee will be conducted pursuant to the provisions of California Executive Order N-08-21 which suspends certain requirements of the Ralph M. Brown Act. During the current State of Emergency and in the interest of public health, all Committee members will be participating in the meeting electronically. In accordance with the Executive Order, there will be no members of the public in attendance at the Authority Advisory meeting. We are providing alternatives to in-person attendance for viewing and participating in the meeting. In lieu of in-person attendance, members of the public may submit their comments in the following manner.

Comment on Non-Agenda Items

Public comments on non-agenda items must be submitted to the Authority Clerk at clerk@san.org no later than 4:00 p.m. the day prior to the posted meeting in order to be eligible to be read into the record. The Authority Clerk will read the first 30 comments received by 4:00 p.m. the day prior to the meeting into the record; each of these comments will be read for up to three minutes or for the time determined by the Chair. The maximum number of comments to be read into the record on a single issue will be 16. All other comments submitted, including those received after 4:00 p.m. the day prior and before 8:00 a.m. the day of the meeting, will be provided to the Committee Members and submitted into the written record for the meeting.

Comment on Agenda Items

Public comment on agenda items may be submitted to the Authority clerk at clerk@san.org. Comments received no later than 8:00 a.m. on the day of the meeting will be distributed to the Authority Advisory Committee and included in the record.

If you'd like to speak to the Committee live during the meeting, please follow these steps to request to speak:

- **Step 1**: Fill out the online <u>Request to Speak Form</u> to speak during the meeting via teleconference. The form must be submitted by 4 p.m. the day before the meeting or by 4:00 p.m. the Friday before a Monday meeting. After completing the form, you'll get instructions on how to call in to the meeting.
- Step 2: Watch the meeting via the Webcast located at the following link, https://www.san.org/Airport-Authority/Meetings-Agendas/Advisory-Committee?EntryId=13927
- **Step 3:** When the Committee begins to discuss the agenda item you want to comment on, call in to the conference line, you will be placed in a waiting area. **Please do not call until the item you want to comment on is being discussed.**
- **Step 4:** When it is time for public comments on the item you want to comment on, Authority Clerk staff will invite you into the meeting and unmute your phone. Staff will then ask you to state your name and begin your comments.

How to Watch the Meeting

You may also view the meeting online at the following link: https://www.san.org/Airport-Authority/Meetings-Agendas/Advisory-Committee?EntryId=13927

Requests for Accessibility Modifications or Accommodations

As required by the Americans with Disabilities Act (ADA), requests for agenda information to be made available in alternative formats, and any requests for disability-related modifications or accommodations required to facilitate meeting participation, including requests for alternatives to observing meetings and offering public comment as noted above, may be made by contacting the Authority Clerk at (619) 400-2550 or clerk@san.org. The Authority is committed to resolving accessibility requests swiftly in order to maximize accessibility.

This Agenda contains a brief general description of each item to be considered. The indication of a recommended action does not indicate what action (if any) may be taken. *Please note that agenda items may be taken out of order.* If comments are made to the Committee without prior notice or are not listed on the Agenda, no specific answers or responses should be expected at this meeting pursuant to State law.

Staff Reports and documentation relating to each item of business on the Agenda are on file in Board Services and are available for public inspection

Note: Pursuant to Authority Code Section 2.15, all Lobbyists shall register as an Authority Lobbyist with the Authority Clerk within ten (10) days of qualifying as a lobbyist. A qualifying lobbyist is any individual who receives \$100 or more in any calendar month to lobby any Board Member or employee of the Authority for the purpose of influencing any action of the Authority. To obtain Lobbyist Registration Statement Forms, contact the Board Services/Authority Clerk Department.

Wednesday, July 28, 2021

CALL TO ORDER:

ROLL CALL:

Committee Members: Jaymie Bradford, Brigette Browning, Robert Calix, Nikia

Clarke, Melanie Cohen, Michael DiGirolamo, Oris Dunham (Chair), Ann Fox, Jeffrey Gattas, Hany Hong, Col. Carl Huenefeld II (Ret.), Cameron Humphres, Kerri Kapich, Frederick Ladt, Keith Maddox, John Ohanian, Bill Sandke,

James Sly, Deanna Spehn, Emily Young

CHAIR'S COMMENTS:

NEW BUSINESS:

1. NEW T1 (TERMINAL 1) AND AIRPORT DEVELOPMENT PROGRAM UPDATE:

Dennis Probst, Vice President, Development

2. CAPITAL IMPROVEMENT PROJECTS UPDATE:

Bob Bolton, Director, Airport Design & Construction

3. AIRPORT TRANSIT CONNECTIVITY PLANNING:

Brendan Reed, Director, Airport Planning & Environmental Affairs

4. EXTERNAL RELATIONS AND AIR SERVICE UPDATE:

Hampton Brown, Vice President, Revenue Management & Innovation Jonathan Heller, Director, Communications Matt Harris, Director Government Relations

5. COMMITTEE MEMBER ROUNDTABLE CONTINUED:

NON-AGENDA PUBLIC COMMENT:

Non-Agenda Public Comment is reserved for members of the public wishing to address the Committee on matters for which another opportunity to speak **is not provided on the Agenda**, and which is within the jurisdiction of the Board. Please submit a completed speaker slip to the Authority Clerk. **Each individual speaker is limited to three (3) minutes. Applicants, groups and jurisdictions referring items to the Board for action are limited to five (5) minutes.**

Note: Persons wishing to speak on specific items should reserve their comments until the specific item is taken up by the Committee.

COMMITTEE MEMBER COMMENTS:

ADJOURNMENT:

Policy for Public Participation in Board, Airport Land Use Commission (ALUC),

and Committee Meetings (Public Comment)

- 1) Persons wishing to address the Board, ALUC, and Committees shall submit an email to the Clerk at clerk@san.org prior to the initiation of the portion of the agenda containing the item to be addressed (e.g., Public Comment and General Items). Failure to submit an email shall not preclude testimony, if permission to address the Board is granted by the Chair.
- 2) The Public Comment Section at the beginning of the agenda is reserved for persons wishing to address the Board, ALUC, and Committees on any matter for which another opportunity to speak is not provided on the Agenda, and on matters that are within the jurisdiction of the Board.
- 3) Persons wishing to speak on specific items listed on the agenda will be afforded an opportunity to speak during the presentation of individual items. Persons wishing to speak on specific items should reserve their comments until the specific item is taken up by the Board, ALUC and Committees.
- 4) If many persons have indicated a desire to address the Board, ALUC and Committees on the same issue, then the Chair may suggest that these persons consolidate their respective testimonies. Testimony by members of the public on any item shall be limited to three (3) minutes per individual speaker and five (5) minutes for applicants, groups and referring jurisdictions.
- 5) Pursuant to Authority Policy 1.33 (8), recognized groups must register with the Authority Clerk prior to the meeting.

After a public hearing or the public comment portion of the meeting has been closed, no person shall address the Board, ALUC, and Committees without first obtaining permission to do so.

Additional Meeting Information

NOTE: This information is available in alternative formats upon request. To request an Agenda in an alternative format, or to request a sign language or oral interpreter, or an Assistive Listening Device (ALD) for the meeting, please telephone the Authority Clerk's Office at (619) 400-2550 at least three (3) working days prior to the meeting to ensure availability.

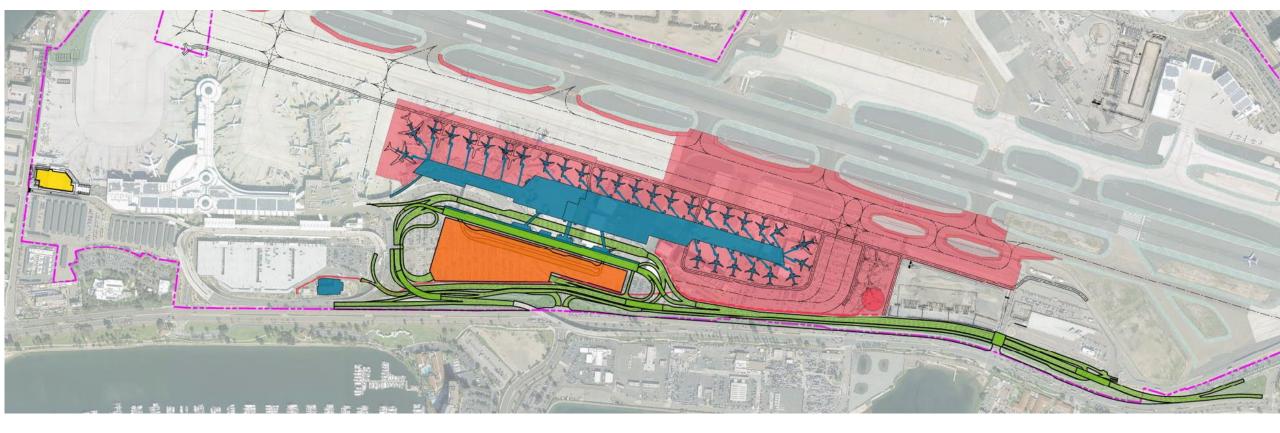
For your convenience, the agenda is also available to you on our website at www.san.org.

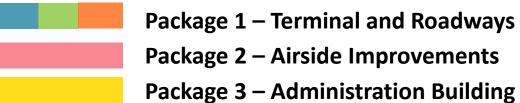
For those planning to attend the Board meeting, parking is available in the public parking lot located directly in front of the Administration Building. Bring your ticket to the third-floor receptionist for validation.

You may also reach the SDCRAA Building by using public transit via the San Diego MTS System, Route 992. For route and fare information, please call the San Diego MTS at (619) 233-3004 or 511.



Overall Project Scope





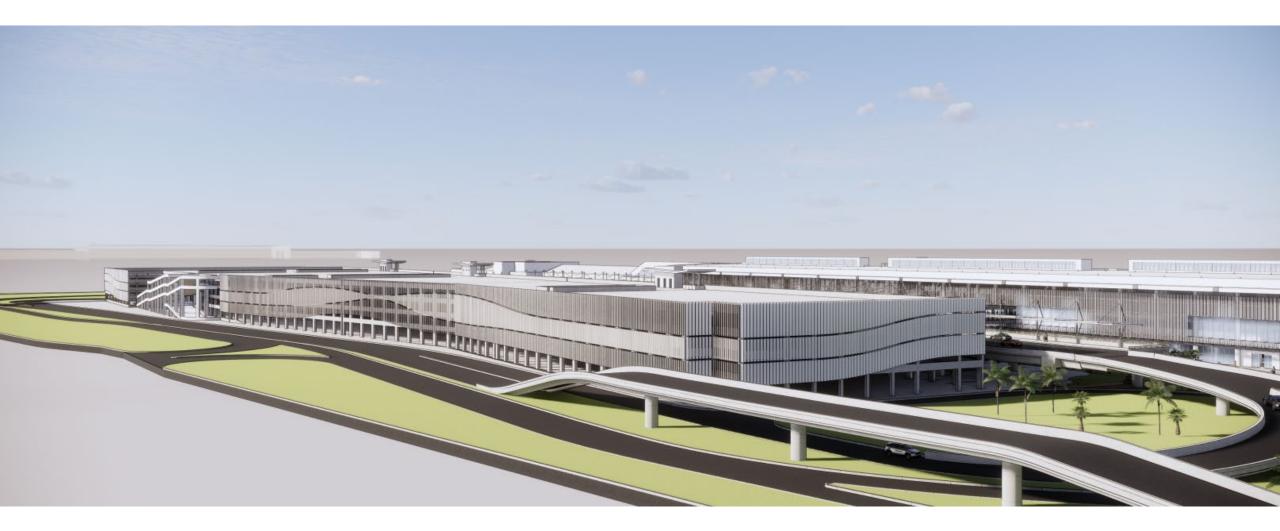


New T1RP Campus Building Massing





T1RP View from Harbor Drive





T1RP New T1 Campus





T1RP New T1 Campus



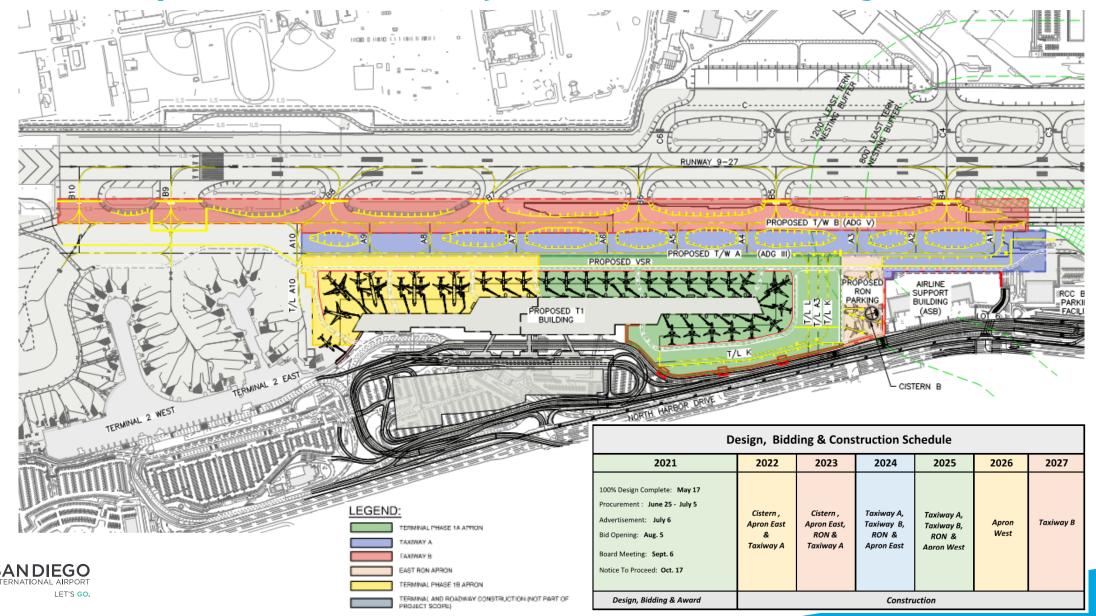


T1RP Elevated Departures Roadway (EDR)

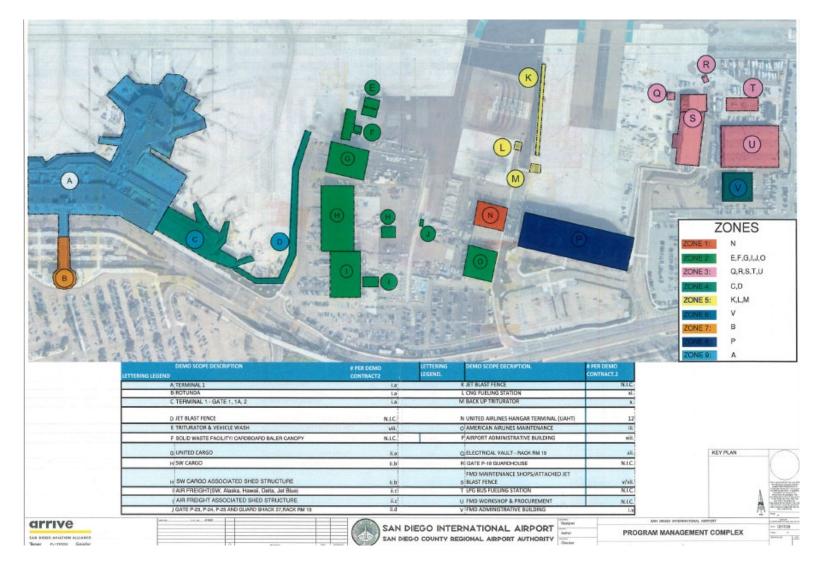




Airside Apron and Taxiway Pavement Phasing



Demolition Plan



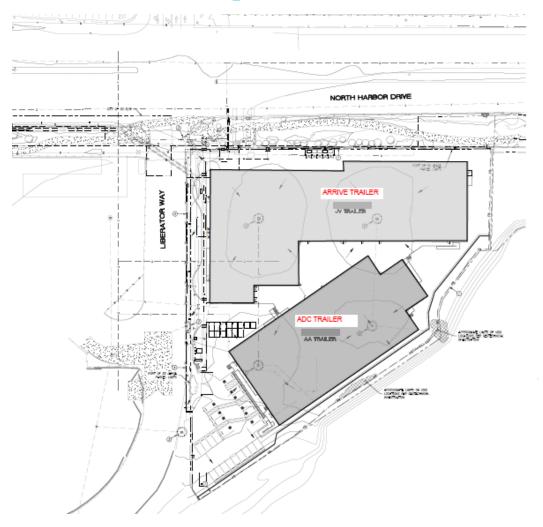


Project Management Complex (PMC)





PMC Trailer Complex





ADP & NEPA

Draft Environmental Assessment developed in coordination with FAA

- "SAN Airfield Improvements & Terminal 1 Replacement Project"
- Notice of Availability (NOA) published on June 16th
- Virtual public info meeting held on July 19th
- Documents available online at www.san.org/plan
- Hard copies also available at 3 library branches
 Central Library
 Point Loma/Hervey
 Mission Hills
- Written public comments due on August 2nd by 5pm



AVISO DE DISPONIBILIDAD DEL PROYECTO PRELIMINAR DE EVALUACIÓN AMBIENTAL Y REUNIÓN PÚBLICA

PROYECTO DE MEJORAS DEL AERÓDROMO Y REEMPLAZO DE LA TERMINAL 1 EN EL AEROPUERTO INTERNACIONAL DE SAN DIEGO

De conformidad con la Ley Nacional de Política Ambiental de 1969, artículo 4321 y ss. del título 42 del Código de Estados Unidos, la normativa del Consejo de Colidad Ambiental (CEQ, por sus siglas en inglés), los artículos 1500-1508 del título 40 del Código de Reglamentos Federales (CFR, por sus siglas en inglés) y el artículos 106 de la Ley Nacional de Preservación Histórica de 1966, artículos 300101-307108 del título 54 del Código de Estados Unidos (artículo 106), se notifica por la presente que la Autoridad Aeroportuaria Regional del Condado de San Diego (SDCRAA, por sus siglas en inglés) ha preparado y puesto a disposición un Proyecto preliminar de evaluación ambiental (Proyecto preliminar de EA) para evaluar los posibles impactos ambientales del Proyecto propuesto de mejor periliminar de calcular los posibles impactos ambientales del Proyecto propuesto de neso del aeródromo y reemplazo de la Terminal 1 en el Aeropuerto Internacional de San Diego (SAN, por sus siglas en inglés) en San Diego, condado de San Diego, Celifornia (Proyecto propuesto de la SDCRAA). El propósito del Proyecto propuesto en el SAN es aumentar el nivel de servicios para los pasajeros que visigan a través de la Terminal 1, reducir la congestión en el sendrónomo para los aviones que transitan hacia y desde las terminales, y reducir el trafico vehícular en North Harbor Drive.

El Proyecto propuesto incluye lo siguiente:

- la construcción de la pista de rodaje A y la reubicación de parte de la pista de rodaje B;
- la construcción del reemplazo de la Terminal 1:
- la reubicación y demolición de las actuales oficinas administrativas de la SDCRA/ (anteriormente conocida como la Terminal de transbordo);
- la construcción de una estructura de estacionamiento de automóviles adyacente a la terminal de reemplazo y mejoras en la circulación y las vias del aeropuerto;
- la ampliación de la planta central de servicios públicos y del sistema de captación y reutilización de aguas pluviales;
- la reubicación de cinco puestos designados de estacionamiento de pernocta de aeronaves (RON, por sus siglas en inglés) y eliminación de dos;
- la reubicación de tres sensores Modelo X (ASDE-X) del equipo de detección de superficies aeroportuarias de la Administración Federal de Aviación (FAA, por sus siglas en inglés);
- la construcción de varias conexiones de servicios públicos.

El Proyecto preliminar de EA eveilúa los posibles efectos ambientales del proyecto propuesto descrito anteriormente y sus alternativas, y se ha elaborado en conformidad con los requisitos del artículo 102(2)(c) de la Ley Nacional de Política Ambiental de 1969 (NEPA, por sus siglas en inglés). La FAA es el agencia federal principal encargada de garantizar el cumplimiento de la NEPA para las acciones de desarrollo serroportuario. El Proyecto preliminar de EA también incluye las conclusiones de la FAA sobre los posibles impactos en los recursos del artículo 105 para las mejoras sugeridas en relacción con el Proyecto propuesto de la SDCRAA. El Proyecto preliminar de EA se ha preparado en conformidad con la Orden 1050.1F de la FAA, impactos ambientales: Polécias y procedimientos, y la Orden 5050.4B e la FAA, instrucciones para implementar la Ley Nacional de Política Ambiental (NEPA) para acciones



ADP & NEPA

www.san.org/plan

DRAFT ENVIRONMENTAL ASSESSMENT

Volume 1: Main Report (Chapter 1 - Chapter 8)

SAN DIEGO INTERNATIONAL AIRPORT (SAN) AIRFIELD IMPROVEMENTS AND TERMINAL 1 REPLACEMENT PROJECT

> San Diego International Airport San Diego, California

SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY

U.S. DEPARTMENT OF TRANSPORTATION FEDERAL AVIATION ADMINISTRATION

CDM Smith

June 2021

This environmental assessment becomes a Federal document when evaluated, signed and dated by the Responsible FAA Official

Responsible FAA Official

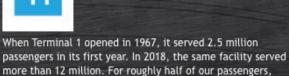






New T1 Overview

ENVISIONING A NEW TERMINAL 1



Admittedly, it's not a very good one.

Terminal 1 provides their first impression of San Diego.

The New T1 envisions the replacement of Terminal 1 with a more modern facility and other improvements that enhance the airport experience for everyone.

The Airport Authority prepared a comprehensive Final Environmental Impact Report (EIR) for the New T1 that was certified by the Authority Board on January 9, 2020. In the months following, the Airport Authority cautiously planned for the New T1 during the worldwide pandemic. On September 3, 2020, the Authority Board approved the selection of design-build firm Turner-Flatiron for the redevelopment of Terminal 1 and surrounding roadways.

The Airport Authority has coordinated with the Federal Aviation Administration (FAA) to conduct the federal environmental review in accordance with the National Environmental Policy Act (NEPA). A Draft Environmental Assessment is available for public review and comment with comments due by August 2, 2021. A Virtual Public leeting is scheduled for Monday, July 19 from 5:00 pm to 7:00 pm to provide information regarding the federal environmental review.

Want to learn more about the New T1? Start by clicking below





& Q =





TIP 17036: San Diego Fuel Consortium Additional Fuel Tanks

Project Coordinator: Manmadh Rebba

Construction Budget: \$23M

Status: Construction CEQA/Coastal: Approved

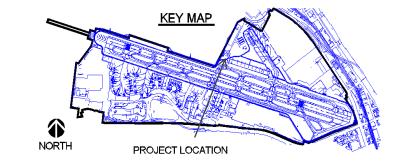


Addition of three fuel storage tanks

PROJECT MILESTONES

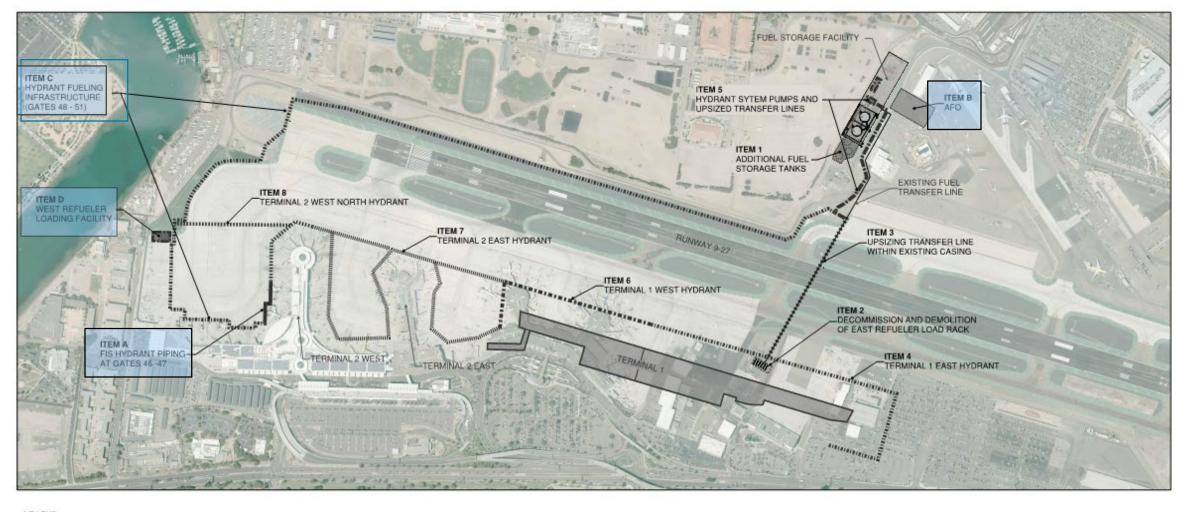
- CCC approval: June 2020 Completed
- Completed City Plan Check: June 2020
- Fire Protection: Permit Received May 2021
- AOA Fence Relocation: Completed
- Construction Start: September 2020
- Completion: February 2022







Hydrant Fueling Program at SAN



LEGEND:	
	ITEM 1 - ADDITIONAL FUEL STORAGE TANKS Construction
	ITEM 2 - DECOMMISSION AND DEMOLITION OF EAST REFUELER LOAD RACK
	ITEM 3 - UPSIZING TRANSFER LINE WITHIN EXISTING CASING UNDER RUNWA
	ITEM 4 - TERMINAL 1 EAST HYDRANT FUEL SYSTEM
	ITEM 5 - HYDRANT PUMP SYSTEM AND NEW UPSIZED TRANSFER LINES
********	ITEM 6 - TERMINAL 1 WEST HYDRANT FUEL SYSTEM
	ITEM 7 - TERMINAL 2 EAST HYDRANT FUEL SYSTEM
	ITEM 8 - TERMINAL 2 WEST NORTH HYDRANT FUEL SYSTEM

ITEM A - FIS HYDRANT PIPING AT GATES 46 - 47 Complete

ITEM B - AFO Complete

ITEM C - HYDRANT FUELING INFRASTRUCTURE (GATES 48 - 51)

ITEM D - WEST REFUELER LOADING FACILITY Construction

Items 1 thru 8 will be implemented by the Airlines. Items A thru D have been/will be implemented by the Airport Authority.



San Diego Fuel Consortium Additional Fuel Tanks





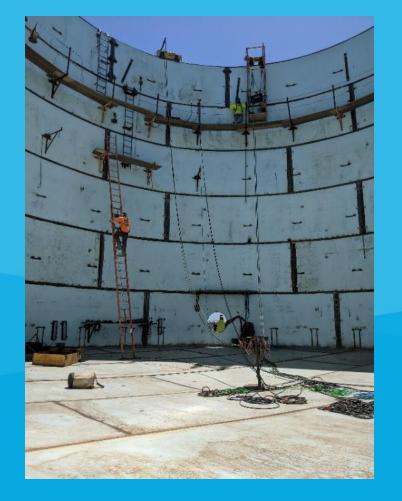
Steel Reinforcements in Place

Concrete Pour in Progress



San Diego Fuel Consortium Additional Fuel Tanks







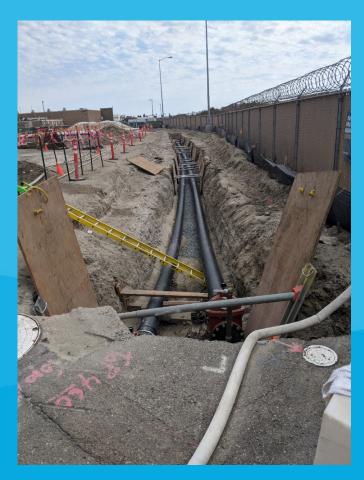
Steel Rings at Tanks 3 & 4

Interior of Tank 3

San Diego Fuel Consortium Additional Fuel Tanks



Tanks 3 & 4



Underground Fuel Pump Lines

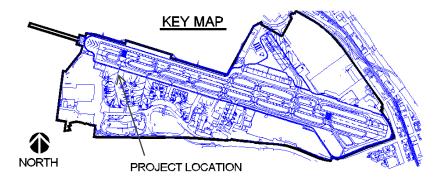


CIP 104281: Upgrade Engineered Materials Arresting System (EMAS)

Project Manager: Matthew Beyer Project Sponsor: Dean Robbins

Project Budget: \$15.6M Phase: Construction

CEQA/NEPA/Coastal: Approved



SCOPE

- Remove and replace existing EMAS at end of design life
- Relocate FAA approach light (MALS) cabling
- Night work with hard runway closure (12-5 AM, Tues-Sat)
- Runway 27 localizer out of service for majority of project
- FAA funded, designated as "Mission Critical" project

PROJECT MILESTONES

- Construction Start: February 2021
- EMAS Block Remove/Replace Start: April 2021
- Completion (anticipated): August 2021





New EMAS Block Installation Activities

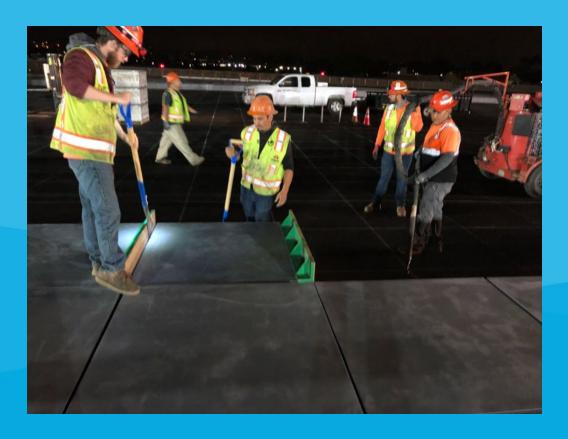




New EMAS Block Installation Activities



Placing New EMAS Block



Adjusting New EMAS Block Spacing



New EMAS Block Installation Activities







Unloading New EMAS Blocks

Sealing Joints between EMAS Blocks

Deflector Shield Installation







CIP 104249A: West Refueler Loading Facility

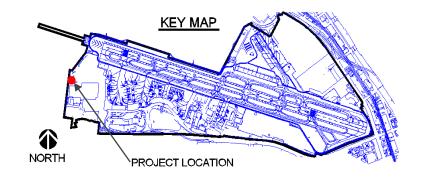
Project Manager: Lin Lin

Project Sponsor: Paul Anderson & Dean Robbins

Estimated Project Cost: \$14.1M

Phase: Construction

CEQA/Coastal: CatEx filed January 2021 / CDP received February 2021



SCOPE

- Replace existing truck fueling rack in conflict with T1 construction
- Provide backup and supplemental aircraft fueling capability to support the proposed hydrant system
- Includes 5 fueling bays that meet the most current operational, safety, and sustainability requirements
- Includes connection from fuel farm to new hydrant fuel system piping

PROJECT MILESTONES

CDP received: February 2021

Notice to Proceed: March 2021

Construction Start: May 2021

Completion: May 2022





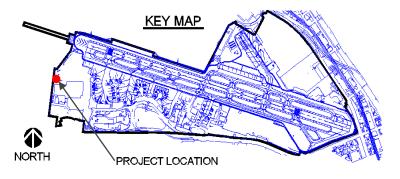
CIP 104274A: West Solid and Liquid Waste Facility

Project Manager: Lin Lin

Project Sponsor: Richard Gilb & Amiel Porta

Project Budget: \$9.4M Phase: Construction

CEQA/Coastal: CDP received February 2021



SCOPE

- Provide expanded solid waste management capacity to meet future demands
- Reduce vehicle service road congestion by adding a second waste facility
- Enhance support for SAN's Zero Waste Plan
- Includes a 2,800 SF canopy enclosure for separate food, recycling, and non-recycling waste streams

PROJECT MILESTONES

Notice to Proceed: March 2021

Construction Start: May 2021

Completion: May 2022





West Refueler Loading and West Solid and Liquid Waste Facility



Setting up drill rig



Installing new perimeter fence



West Refueler Loading and West Solid and Liquid Waste Facility



Demolishing concrete apron



Unloading pile drilling equipment



West Refueler Loading and West Solid and Liquid Waste Facility







Placing Pile Testing Hammer







Agenda

- Current Transit Options
- Previous Airport Transit Planning
- Airport Development Plan Integration
- Ongoing Collaboration w/ Other Agencies
- Next Steps





Current Transit Options



MTS Bus 992

- Runs daily from 5:00am to Midnight, mostly 15-minute intervals
- Bus stops/shelters at Terminals 1, T2 East, & T2 West
- Monthly ridership averaged 35,000 passengers in 2019

SAN Trolley-to-Terminal Shuttle Service

- Runs 24 hours per day, usually <10-minute intervals
- Leverages RCC buses to transport riders from all terminals to Palm Street
- Block away from Middletown Trolley Station (MTS Green Line)
- Monthly ridership averaged 610 passengers in 2019



Previous Airport Transit Planning

Since 2009, the Regional Transportation Plan has identified a future Intermodal Transit Center (ITC) across Pacific Hwy from SAN...





"Preferred Alternative" - SANDAG Airport ITC Phase 1 Final Report (Dec. 2010)

Previous Airport Transit Planning



Airport Transit Plan (2016)

- Developed in coordination with SANDAG, MTS, & NCTD
- Identified four main strategies to improve transit connectivity in the near term:
 - 1. Expand transit marketing & info to passengers
 - 2. Enhance trolley access thru **Trolley-To-Terminal shuttle**
 - 3. Partner with MTS on **Bus 992 operational improvements**
 - 4. Pursue new shuttle service from Old Town to SAN
- Many of the recommendations have been implemented, including new SAN transit website, in-terminal ticketing machines, and Trolley-to-Terminal shuttle service



Previous Airport Transit Planning

Harbor Drive Mobility Committee

• In 2017, Airport Authority Board launched a joint committee with officials from the City of San Diego, Port of San Diego, SANDAG, and others to coordinate each agencies' efforts to address traffic congestion and expand mobility options near SAN.



SAN Airport **Development Plan**



Community Plans & Downtown Mobility Plan



Port Master Plan Update



New Regional Transportation Plan



Transit Integration

- Nationally-recognized transit firm, Lea & Elliott, was hired to inform ADP
- Goal was to preserve future opportunities to better connect transit
- Researched transit connections and their performance at other airports
- Identified conceptual transit alignments & station locations at SAN
- Strived to be technology agnostic





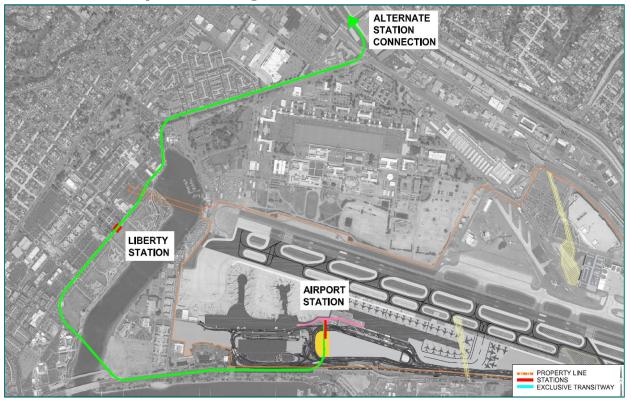


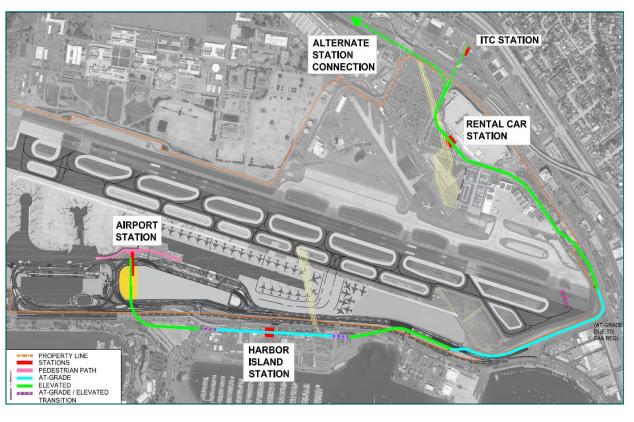




Transit Integration

L&E Conceptual Alignments & Station Locations







Transit Integration

Transit-Ready Area





Proposed T1 Parking Plaza was reduced in size to create a "Transit-Ready Area," which is approximately equidistant between existing T2 and new T1

Airline Operating & Lease Agreement

- A new industry-leading 10-year agreement with airlines in 2019 to support implementation of the ADP
- Included airline pre-approval for certain ground access improvements:
 - \$165 M On-Airport Entry Road w/ Multi-Use Path
 - \$350 M On & Off-Airport Transportation Projects*

*Non-Authority matching funds required to expend total amount

Multi-Agency Memorandum of Understanding

 A new MOU in 2019 outlined the roles, responsibilities, and process for SAN, City, Port, and SANDAG to continue to collaborate on airport transit connectivity





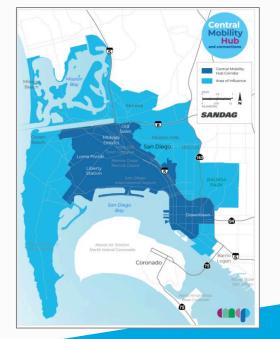
Ongoing Collaboration w/ Other Agencies

- SAN staff participating in twice weekly meetings with SANDAG and other partners
- SAN coordinating engagement with FAA on transit connection alignment (RPZ, airspace, etc.)
- SANDAG continues to build off SAN's original alignment concepts through:

Airport Connectivity Subcommittee (2019)

Central Mobility Hub (CMH) Comprehensive Multimodal Corridor Plan (Current)







Next Steps

- SANDAG conducting CEQA review of "Central Mobility Hub & Airport Transit Connection"
 Proposed Project (CMH at OTC) & Two Alternatives (CMH at ITC or NHD Trolley)

 Draft EIR Released for Public Comment December 2022 (Estimated)
- SAN launching all-electric shuttle service to Old Town Transit Center in November 2021
 Aligned with start of MTS Mid-Coast Trolley extension operations





"Conceptual Transit Station Rendering" - SAN ADP Project Summary (Jun. 2019)





External Relations & Air Service Update

Hampton Brown Vice President, Revenue Management & Innovation

Jonathan Heller
Director, Communications

Matt Harris
Director, Government Relations

July 28, 2021

Agenda

- Achievements
- Airline Support Building
- Administration Building Re-Opening
- Air Service Update
- Government Relations Update
- Communications Update
- Questions?



Valet Parking



Achievements











Kimberly Becker – President & CEO

• Named "Government CEO of the Year" by San Diego Business Journal.

Brendan Reed -Director, Airport Planning & Environmental

 Co-chairing a new AAAE working group focused on Advanced Air Mobility.

Brian D'Amico -Program Manager, Air Service Development & Marketing

 Appointed by San Diego Mayor and City Council to serve on the City of San Diego's International Affairs Board.

Federal Aviation Administration Grant

•\$16 million granted to the Airport Authority's Quieter Home Program.

California Coastal Commission Approval

•On June 10th, the CCC approved the proposed airside improvements that are associated with the New T1 project.



Airline Support Building

Grand Opening Celebration - July 20, 2021







Administration Building Re-Opening

On-site employees



Telecommuting employees



All employees back on-site September 13







Aviation Industry Update

July 4th weekend holiday traffic hit new highs.

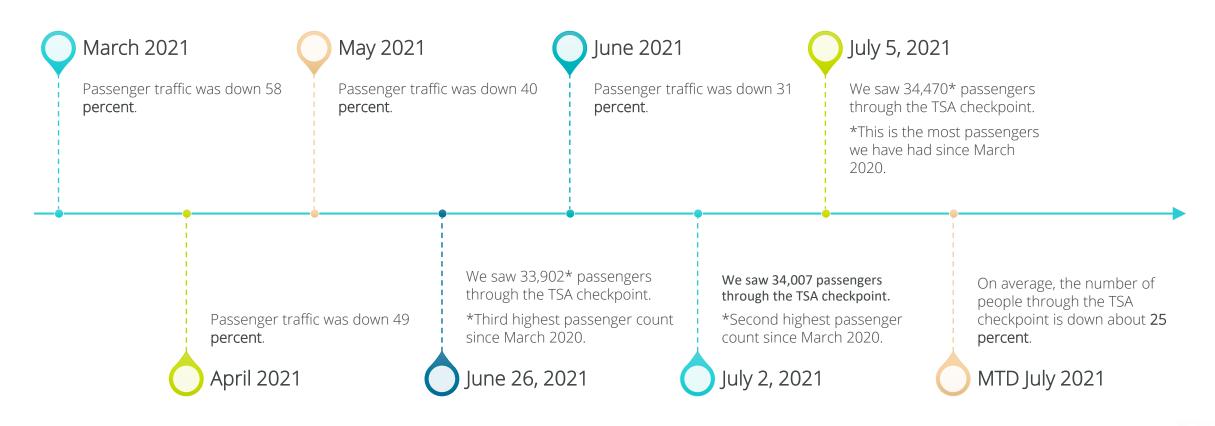
Executive order requires masks be worn on airplanes and in airports until September 13.

The FAA continues to fine unruly passengers.

Beginning August 9, fully vaccinated travelers arriving in Canada from the U.S. will not have to quarantine.



SAN Passenger Snapshot





New Air Service

Alaska Airlines

- •New York City, New York – began May 20, 2021.
- •Bozeman, Montana – began May 20, 2021
- •Kalispell, Montana – began May 21, 2021.
- •Santa Barbara, California – began June 17, 2021.
- •Missoula, Montana – began March 18, 2021.

Allegiant Air

- •Mesa, Arizona service from May 27 to August 16, 2021.
- •Kalispell, Montana - service from May 28 to August 16, 2021.
- •Pasco, Washington – service from May 28 to August 16, 2021.
- •Bozeman, Montana – service from June 3 to August 15, 2021.
- **Des Moines, Iowa** service from July 1 to August 15, 2021.

Frontier Airlines

•Dallas/Fort Worth, Texas – beginning September 7, 2021.

Southwest Airlines

- •Kahului, Maui began June 6, 2021.
- •Norfolk, Virginia began June 7, 2021.
- •Kona, Island of Hawaii – began June 26, 2021.
- •Lihue, Kauai began June 26, 2021.
- •New Orleans, Louisiana – resuming November 7, 2021.
- •Bozeman, Montana – beginning November 23, 2021.

Swoop

•Edmonton, Alberta, Canada – service from October 31, 2021 to April 28, 2022.

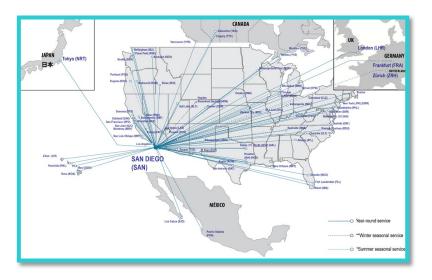
Air Canada

•Vancouver, British Columbia, Canada – resuming August 1, 2021.

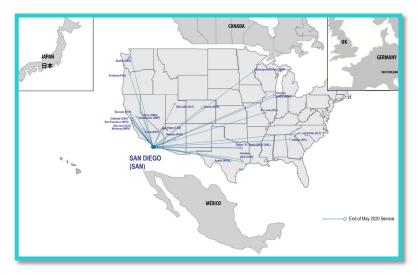


SAN Route Maps

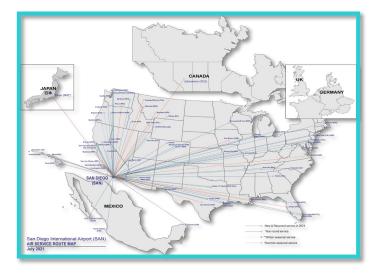
February 2020: 70 Destinations



May 2020: 27 Destinations



August 2021: 73
Destinations





Air Service Priorities

International

Stabilize Europe **Stabilize Asia Latin America Oceania**

North America





Connecting the world safely

We're raising the bar to bring you a safe and clean travel experience. Here's how you can join us:



Practice social distancing: Help out by spreading out



Wear face coverings: See a United representative if you need one



Use the United app: For a more touchless airport experience and up-to-date information

Government Relations

Update

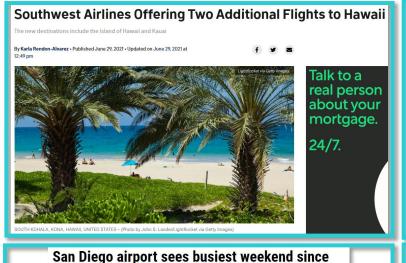


STAR ALLIANCE MEMBER





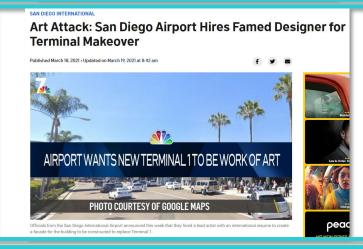


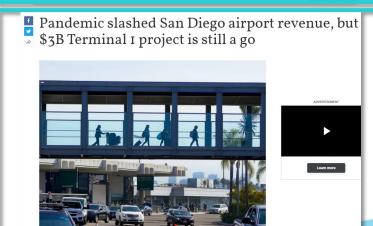












Media Coverage

- New air service
- James Carpenter Lead Artist for the New T1
- Record-breaking traffic numbers
- Environmental and suitability efforts
- FAA grant funding for QHP
- Cell phone lot reopening
- Airline Support Building



