SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY SPECIAL EXECUTIVE/FINANCE COMMITTEE MINUTES FRIDAY, AUGUST 21, 2009 SAN DIEGO INTERNATIONAL AIRPORT **BOARD ROOM**

CALL TO ORDER

Chairperson Watkins called the special meeting of the Executive/Finance Committee to order at 3:00 p.m., Friday, August 21, 2009, in the Board Room of the San Diego International Airport, Commuter Terminal, 3225 N. Harbor Drive, San Diego, CA 92101.

PLEDGE OF ALLEGIANCE

Board Member Finnila led the Pledge of Allegiance.

ROLL CALL

Executive Committee

Present:

Committee Members:

Finnila, Watkins

Present:

Board Members:

Boland, Gleason, Panknin, Smisek,

Young

Absent:

Committee Members:

None

Finance Committee

Present:

Committee Members:

Panknin, Watkins, Young

Absent:

Committee Members:

Sheehy (Ex-Officio)

Also Present: Thella F. Bowens, President/CEO; Amy Gonzalez, Director,

Counsel Services; Tony R. Russell, Director, Corporate

Services/Authority Clerk; Sara Real, Assistant Authority Clerk I

PUBLIC COMMENT - None

NEW BUSINESS

1. **APPROVAL OF MINUTES:**

RECOMMENDATION: Approve the minutes of the June 22, 2009 Special Committee Meeting.

ACTION: Moved by Board Member Finnila and seconded by Chairperson Watkins to approve staff's recommendation. Motion carried unanimously.

FINANCE COMMITTEE NEW BUSINESS

2. REVIEW OF THE UNAUDITED FINANCIAL STATEMENTS FOR THE YEAR ENDED JUNE 30, 2009:

Vernon Evans, Vice President, Finance/Treasurer, provided a presentation on the Unaudited Financial Statements for the year Ended June 30, 2009, which included Gross Landing Weight Units; Airport Parking Transactions; Car Rental License Fees; Quarterly Operating Revenue for the Year Ended June 30, 2009; Operating Revenue for the Year Ended June 30, 2009; Quarterly Operating Expenses; Financial Summary; Nonoperating Revenue and Expenses; and Balance Sheets as of June 30, 2009 and 2008.

In response to Chairperson Watkins regarding what the parking revenue would be if parking rates were never increased, Mr. Evans stated he would provide that information to the Board.

Board Member Panknin suggested that the current year's numbers be compared to historical averages because of the weak economy in FY 2009.

RECOMMENDATION: Direct staff to forward this item to the Board for information.

Tony R. Russell, Director, Corporate Services/Authority Clerk, reported that this item would be forwarded to the Board for information.

3. REVIEW OF THE AUTHORITY'S INVESTMENT REPORT AS OF JUNE 30, 2009:

Vernon Evans, Vice President, Finance/Treasurer, provided a presentation on the Authority's Investment Report as of June 30, 2009, which included a Market Update; Portfolio Strategy – June 2009 Quarter; Strategy Through Credit Crisis; Total Portfolio Summary; Portfolio Composition by Security Type; Portfolio Maturity Distribution; and Benchmark Comparison.

RECOMMENDATION: Direct staff to forward this item to the Board for information.

Tony R. Russell, Director, Corporate Services/Authority Clerk, reported that this item would be forwarded to the Board for information.

4. REVIEW OF THE SUMMARY OF OUTSTANDING COMMERCIAL PAPER:

Vernon Evans, Vice President, Finance/Treasurer, provided a presentation on the summary of outstanding commercial paper.

RECOMMENDATION: Receive the report.

EXECUTIVE COMMITTEE NEW BUSINESS

5. COMPREHENSIVE GROUND TRANSPORTATION MANAGEMENT PLAN UPDATE:

Vernon Evans, Vice President, Finance/Treasurer, and Matt Johnson and Darryl Daniels of Jacobsen Daniels and Associates, and Peter Mandall of Jacobs Consultancy, provided a presentation on the Five-Year Ground Transportation Management Plan, which included Study Goals; Supplemental Objectives; Project Process; Stakeholder Coordination; Presentation of Findings – Operational; Presentation of Findings – Policy; Pick Up/Drop Off on Inner Curb; Mandate Consolidated Rental Car Shuttles; RAC Shuttle Demand Management; Incentives for Alternative Fuel/Shuttle Consolidation; Implement Flat Rate to Downtown; Award For-Hire Concession Agreement(s); Award Taxi Concession Agreement(s); Modify Short-Duration Parking Rates; Implement Cost Recovery/Revenue Strategies; Commercial Vehicle Fees; and Next Steps.

Board Member Boland questioned the impact on the Port District if our employees began parking in the lot on Pacific Highway, along with customers. He further questioned the Airport Authority's role in establishing rates for taxicabs leaving the airport, and he questioned the impact to franchisees that work for the bigger van companies.

Board Member Finnila recommended that regular maintenance be performed on the shuttle service phone banks. She also emphasized the importance of having the right car seats for children available for passengers. She further suggested that all components being considered be reviewed with the Port District so they are aware of what the Authority is considering to improve ground transportation.

Board Member Panknin suggested that rates for people who park all day in the short-term parking lots be increased. He also spoke in support of consolidated hotel shuttles for passenger convenience. He further noted that if we are charging off airport privilege fees for parking lot signage, signage should include the names of all offsite parking lots being charged a fee.

Board Member Gleason expressed concern regarding the suggestion of increasing fees. He urged staff to ensure that they are doing the right analysis when increasing fees, and to reduce costs as much as possible. He further expressed concern regarding the impacts on small businesses in regards to the suggested changes to taxi and vehicle for hire contracts. He questioned how hotels and the tourism industry would be affected by per trip fees.

Board Member Young questioned if there were any surveys done regarding the customer service of the shuttles and taxis operating at the airport.

Chairperson Watkins stated that he is opposed to taxing, and he stated that staff needs to think of creative ways to generate revenue and be sustainable. He requested that staff share examples of forward thinking ideas being implemented at other airports. He further noted that passengers should be discouraged from driving to the airport while construction is being done for the Terminal Development Program.

Board Member Young questioned how much it costs to manage the current ground transportation system, and how much money would be saved through efficiencies.

KAMRAN HAMIDI, SAN DIEGO, urged the Board to reconsider consolidating the taxis.

JACK MONGER, SAN DIEGO, representing San Diego Off Airport Parking, stated that signage is needed for fairness and public awareness.

RECOMMENDATION: Receive the update.

REVIEW OF FUTURE AGENDAS

6. REVIEW OF THE DRAFT AGENDA FOR THE SEPTEMBER 3, 2009 BOARD MEETING:

Thella F. Bowens, President/CEO, provided an overview of the draft agenda for the September 3, 2009 Board Meeting.

ACTION: Moved by Board Member Finnila and seconded by Chairperson Watkins to approve the draft September 3, 2009 Board Meeting agenda as presented. Motion carried unanimously.

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7. **REVIEW OF THE DRAFT AGENDA FOR THE SEPTEMBER 3, 2009** AIRPORT LAND USE COMMISSION MEETING:

Thella F. Bowens, President/CEO, provided an overview of the draft agenda for the September 3, 2009 Airport Land Use Commission meeting.

ACTION: Moved by Board Member Finnila and seconded by Chairperson Watkins to approve the draft September 3, 2009 Airport Land Use Commission Meeting agenda as presented. Motion carried unanimously.

Ms. Bowens noted that an item should be added to the Board agenda to elect a new Vice Chair and a member to the Executive Committee.

PRESIDENT/CEO REPORT

COMMITTEE MEMBER COMMENTS

<u>ADJOURNMENT</u>

Board Member Boland noted that the new Department of Navy ex officio representative, Colonel Frank Richie, will be sworn in at the September 3 Board meeting.

ADJOURNMENT

The meeting adjourned at 4:37 p.m. The next meeting will be held on September 25, 2009, at 9:00 a.m. in the Board Room at the San Diego International Airport, Commuter Terminal, 3225 N. Harbor Drive, San Diego, CA 92101.

APPROVED BY A MOTION OF THE EXECUTIVE COMMITTEE THIS 25th DAY OF SEPTEMBER, 2009.

DIRECTOR, CORPORATE SERVICES/

AUTHORITY CLERK

APPROVED AS TO FORM:

GENERAL COUNSEL