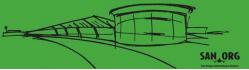


Landside & Terminal 2W Phasing

November 3, 2011

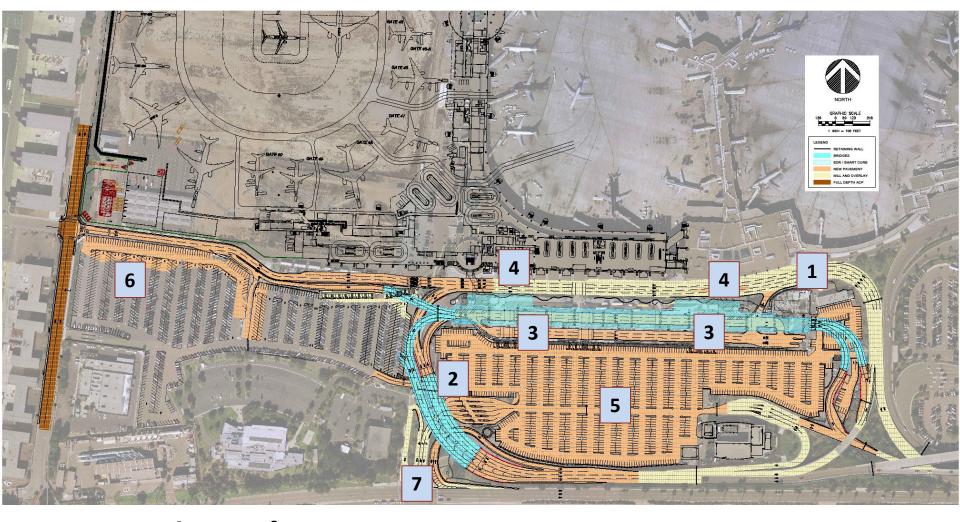




Program Update

Contract 1 & 2 Phasing

- Landside Phasing
- Terminal Phasing
- Opening Day!
- Operational Strategy
- PR/Marketing Plan

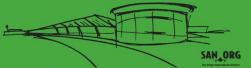


Key Project Elements:

- 1. USO/PMO
- 2. Elevated Departures Roadway (EDR)
- 3. Curbside Check-in Pavilions
- 4. Pedestrian Bridges

- 5. Short Term Parking
- 6. Spurance/McCain Roads
- 7. Spanish Landing Entry

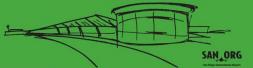




Landside Phasing

- Ground Transportation Plaza Shift February/March 2012
 - Shuttle busses, taxis moved approximately 300 feet west
- Close Spanish Landing Entrance into the Airport
 - Mid-November 2011 to October 2012
- Re-Open Terminal 2 Short-Term Parking Lot (1,355 spaces)
 - Phase 1 (700 spaces) October 2012
 - Phase 2 (300 spaces) February 2013
 - Phase 3 (355 spaces) April 2013
- Open USO/Parking Management Offices Construction Completed – October 2012



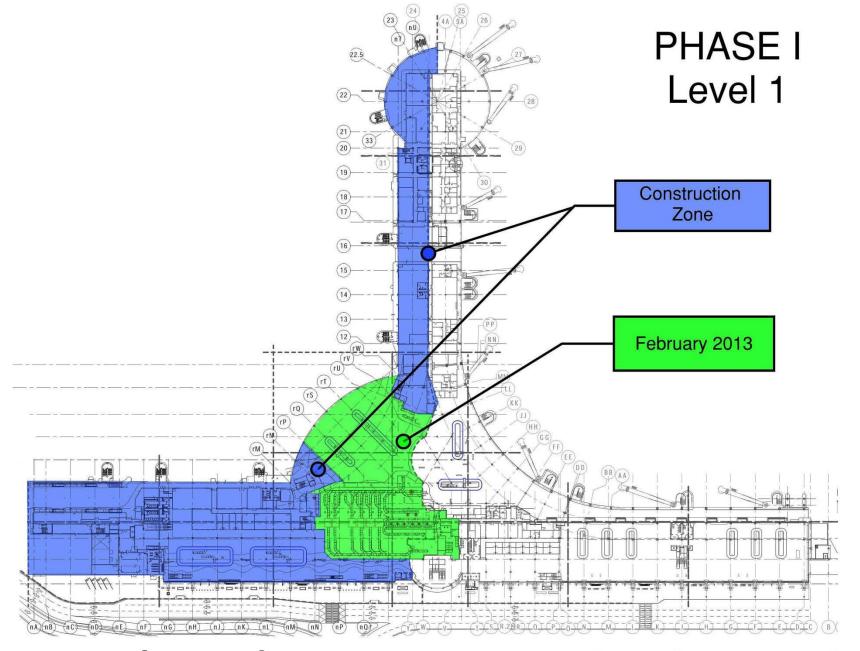


Landside Phasing

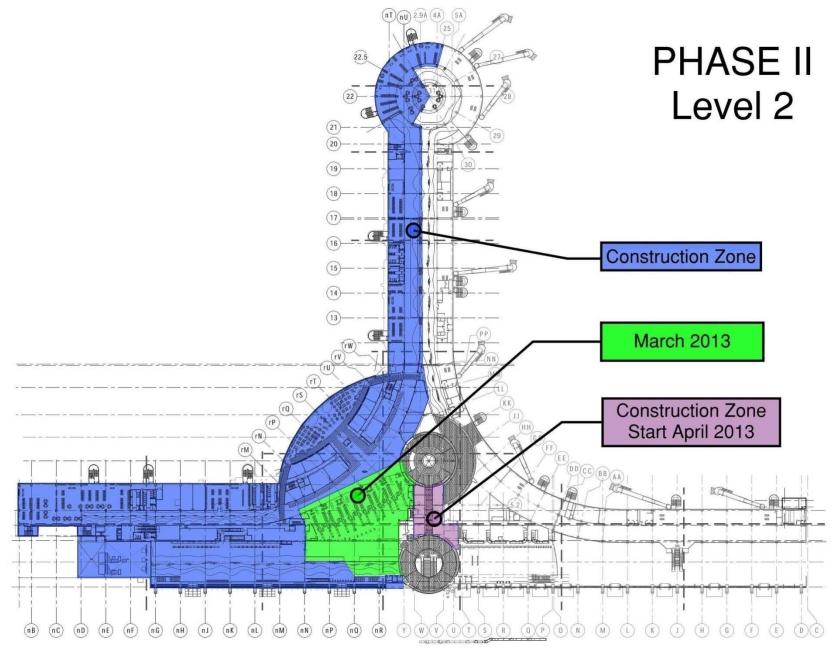
- Elevated Departure Roadway (EDR)
 - Work completed March 2013
 - Roadway opened May 2013
- Open Smart Curb and Pedestrian Bridges
 - Tied to new T2W ticket counter opening (May 2013)
- Open Spruance Road to Passenger Vehicles
 - Road available for exiting traffic November 2012
 - Tied to new T2W baggage claim area July 2013

Terminal Phasing

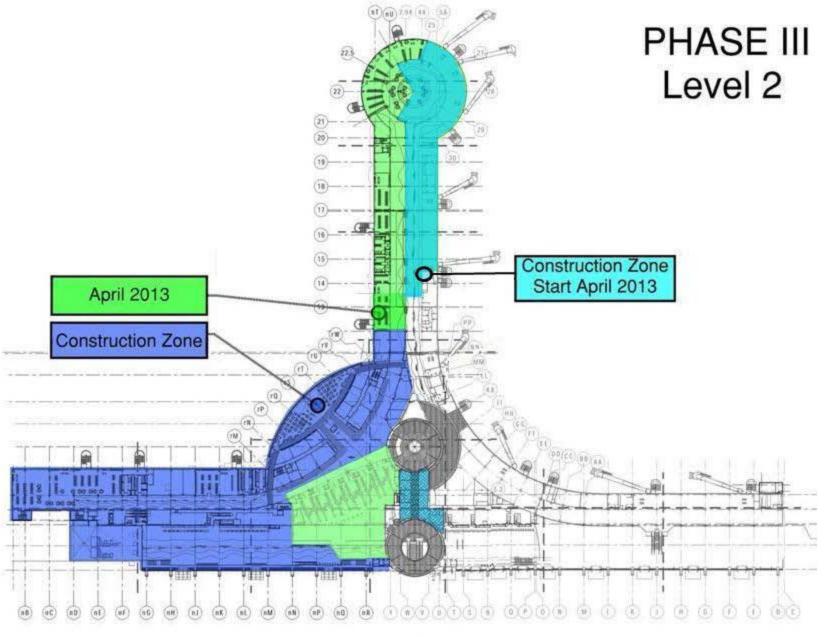




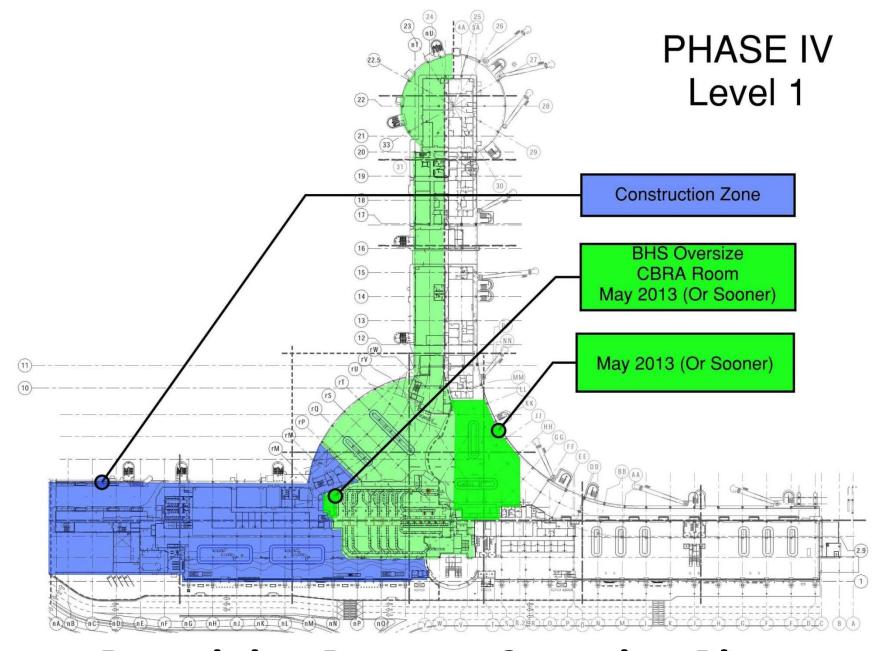
New Outbound Baggage Screening & Sortation



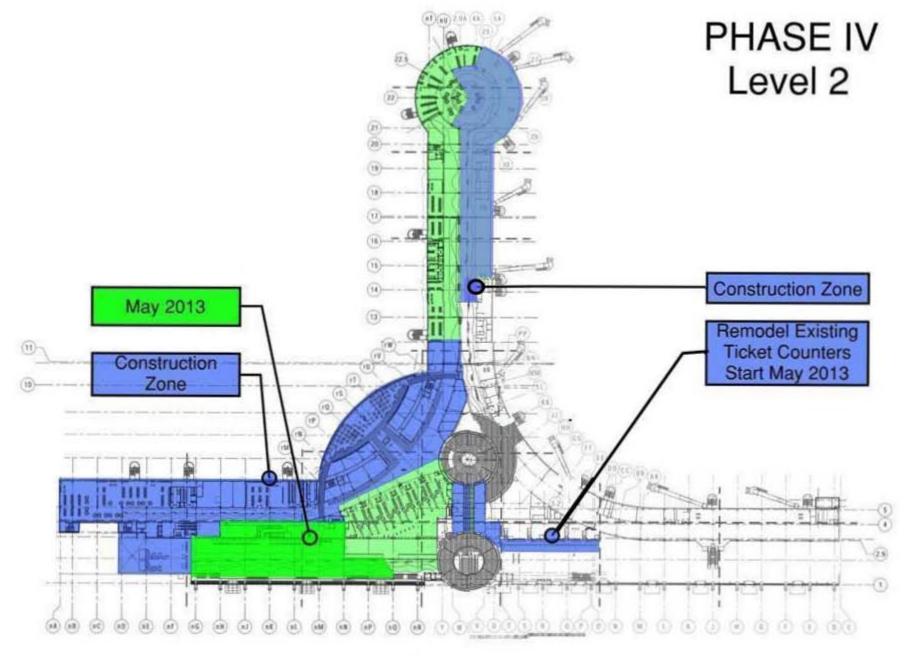
New Security Checkpoint



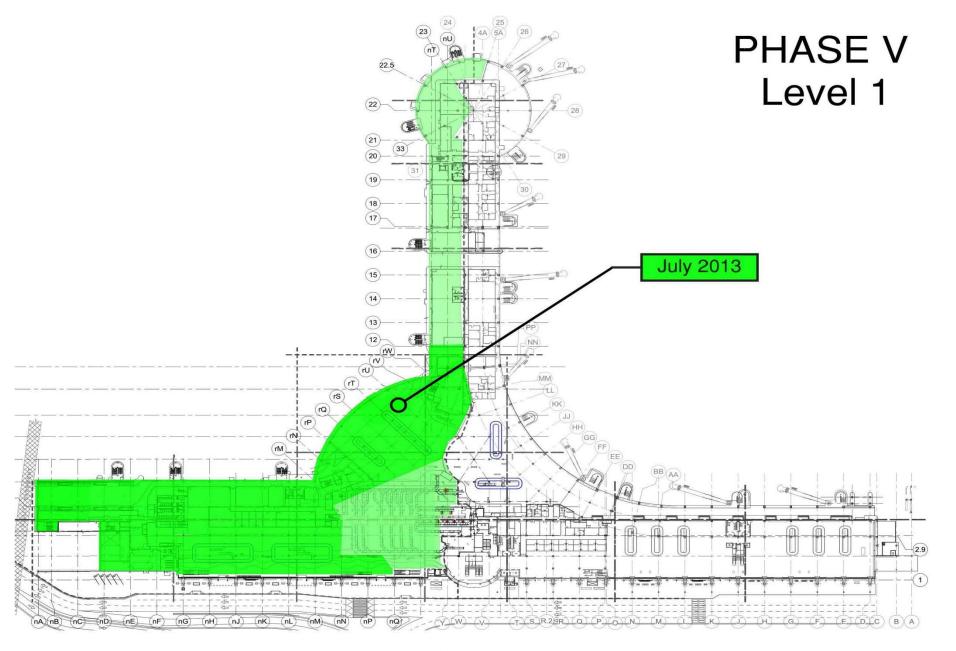
Open 42-47 Gates / Close 37-41 Gates



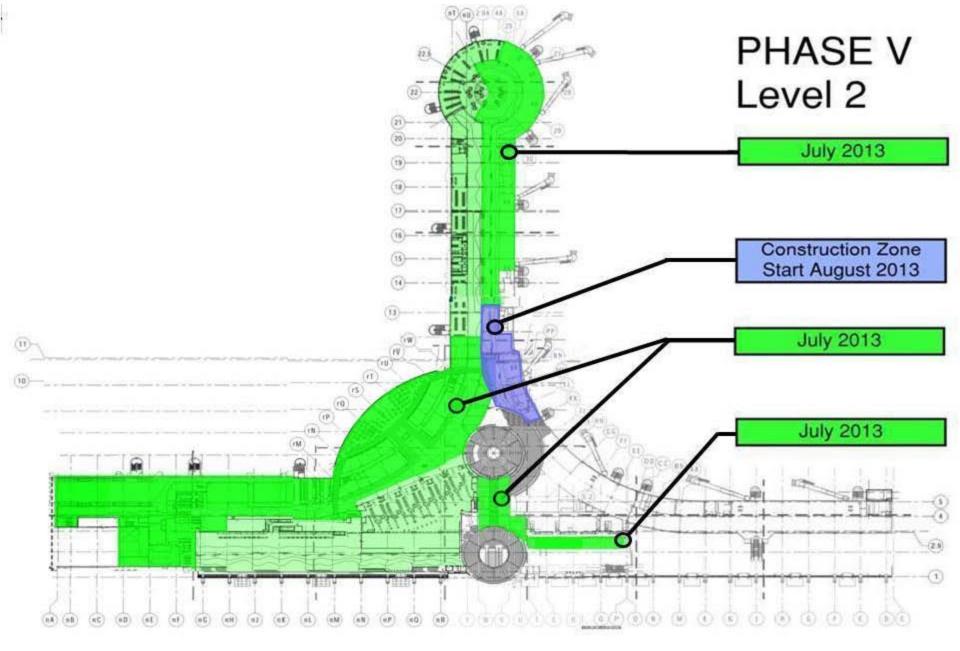
Remaining Baggage Sortation Piers



New Ticket Counters



Baggage Claim & Outbound Baggage Sortation



9 Gates, Ticket Counters & Sunset Cove





Recommended Approach

- The "Big Bang"
 - Everything Lipieteu, openingland ready to Len on mid-June 2013

A Phased Opening

- Most key project elements opened <u>earlier</u>
- Six phases over the course of a eight months
- Grand opening in early August 2013







Customer Service Challenges

- Pedestrian Bridge Removal
- Increased Crosswalk Traffic
- Checkpoint Queuing
- Roadway Closures and Detours
- Terminal 2 Parking Lot Closure
- Air Carrier Skycap Curbside Positioning
- Directional Signage





Green Build Activation Team (GBAT)

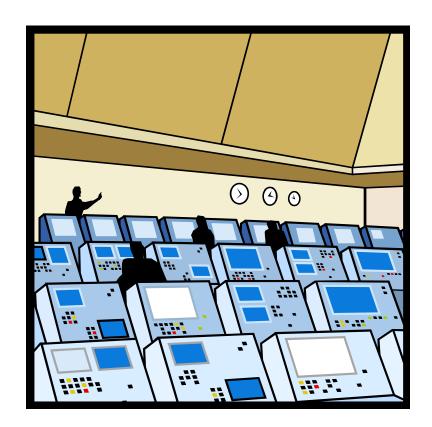
The process used to bring a new or remodeled facility from the state of static completion to normal operations and to mitigate surprises on opening day.





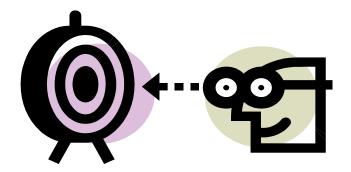
Mission

- •Create a new passenger experience that feels familiar, business as usual
- Put all Stakeholders into a state of operational readiness
- Promote seamless transition from construction to operation





Objectives



- Develop requisite operational plans encompassing every aspect of the 10 new gates, ticket counters, concessions, Elevated Departure Roadway (EDR) & Remain Overnight (RON) Parking
- Ensure SDCRAA, Air Carrier, Concession, Government & External Agency staff gain a comprehensive familiarization with the airport terminal, facilities, roadway, systems & functions for successful operation of the new facility
- Keep public informed & excited about new facility



Phased Opening PR/Marketing Plan



Communications Objectives

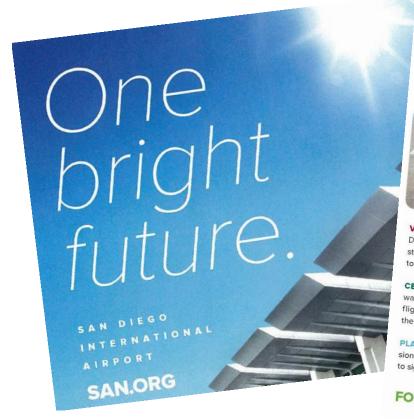
- Maintain high levels of customer satisfaction
- Raise awareness of changes at Terminal 2 as phased openings occur
- Build excitement as completion nears
- Minimize customer confusion/frustration and complaints





Communications Tools

- **Public Outreach**
- Media Relations
- Digital Media
- Paid media
- **In-Terminal**
- Green Build **Discovery Center**
- Collateral



AIRPORT LOTS In addition to the Commuter lot, Terminal 1 and Terminal 2 lots, there are three additional SAN Park lots to serve you. Free shuttles run every 5-7 minutes from each of these lots to

NTC Just north of the airport on Harbor Drive.

HARBOR DRIVE Just before the Commuter Terminal on Harbor Drive.

PACIFIC HIGHWAY On the north side of the airport on Pacific Highway.



Your airport parking guide

VALET PARKING The ultimate in convenience. Drop your car off curbside at our SAN PARK Valet stands in front of Terminal 1 or 2 and head right to your gate.

CELL PHONE LOT Free 1-hour parking while you wait for arriving passengers to call, also features flight information displays. Located just before the Commuter Terminal on Harbor Drive.

PLAN AHEAD The Green Build Terminal 2 expansion may impact airport terminal parking. Make sure to sign up for construction e-alerts at san.org.

FOLLOW US BE





Snapshot: Phased Opening Milestones

October 2012

700 spaces open in T2 parking lot

January 2013

USO opens

February 2013

300 T2 parking lot spaces open

March 2013

New security checkpoint opens

April 2013

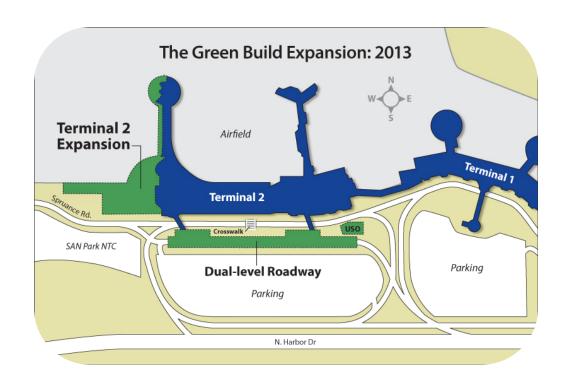
- T2 lot opens (355 add'l parking spaces)
- Open north concourse gates

May 2013

- Ticket lobby opens; existing ticket lobby closed for remodeling
- Dual-level roadway, pedestrian bridges and Smart Curb opens to passengers/vehicles
- Media Center opens (TBD)
- United moves (TBD)

July 2013

New terminal open, including Sunset Cove





SAN



Questions?

