

# SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY



## CAPITAL IMPROVEMENT PROGRAM OVERSIGHT COMMITTEE

and

## SPECIAL BOARD MEETING

### AGENDA

Thursday, October 24, 2013  
9:00 A.M.

San Diego International Airport  
Commuter Terminal -- Third Floor  
Board Room  
3225 N. Harbor Drive  
San Diego, CA 92101

#### BOARD MEMBERS

DAVID ALVAREZ  
LAURIE BERMAN\*  
BRUCE R. BOLAND  
GREG COX  
JIM DESMOND  
COL. JOHN FARNAM\*  
ROBERT H. GLEASON  
LLOYD B. HUBBS  
ERAINA ORTEGA\*  
PAUL ROBINSON  
MARY SESSOM  
TOM SMISEK

\* EX OFFICIO BOARD MEMBERS

PRESIDENT/CEO  
THELLA F. BOWENS

This Agenda contains a brief general description of each item to be considered. The indication of a recommended action does not indicate what action (if any) may be taken. If comments are made to the Board without prior notice or are not listed on the Agenda, no specific answers or responses should be expected at this meeting pursuant to State law.

Staff Reports and documentation relating to each item of business on the Agenda are on file in Corporate Services and are available for public inspection.

**NOTE:** Pursuant to Authority Code Section 2.15, all Lobbyists shall register as an Authority Lobbyist with the Authority Clerk within ten (10) days of qualifying as a lobbyist. A qualifying lobbyist is any individual who receives \$100 or more in any calendar month to lobby any Board Member or employee of the Authority for the purpose of influencing any action of the Authority. To obtain Lobbyist Registration Statement Forms, contact the Corporate Services/Authority Clerk Department.

PLEASE COMPLETE A "REQUEST TO SPEAK" FORM PRIOR TO THE COMMENCEMENT OF THE MEETING AND SUBMIT IT TO THE AUTHORITY CLERK. ***PLEASE REVIEW THE POLICY FOR PUBLIC PARTICIPATION IN BOARD AND BOARD COMMITTEE MEETINGS (PUBLIC COMMENT) LOCATED AT THE END OF THE AGENDA.***

*The Authority has identified a local company to provide oral interpreter and translation services for public meetings. If you require oral interpreter or translation services, please telephone the Corporate Services/Authority Clerk Department with your request at (619) 400-2400 at least three (3) working days prior to the meeting.*

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## **CALL TO ORDER**

## **PLEDGE OF ALLEGIANCE**

## **ROLL CALL**

Committee Members: Alvarez, Boland (Chair), Gleason, Hubbs, Robinson

## **NON-AGENDA PUBLIC COMMENT**

Public Comment is reserved for members of the public wishing to address the Committee on matters for which another opportunity to speak **is not provided on the Agenda**, and which is within the jurisdiction of the Committee. Please submit a completed speaker slip to the Authority Clerk. *Each individual speaker is limited to three (3) minutes. Applicants, groups and jurisdictions referring items to the Board for action are limited to five (5) minutes.*

**Note:** Persons wishing to speak on specific items should reserve their comments until the specific item is taken up by the Board.

## **NEW BUSINESS**

- 1. APPROVAL OF MINUTES:**  
RECOMMENDATION: Approve the minutes of the June 20, 2013, special meeting.
- 2. GREEN BUILD CLOSEOUT REPORT:**  
Presented by Bob Bolton, Director, Airport Design & Construction
- 3. GREEN BUILD ACTIVATION UPDATE:**  
Presented by Murray Bauer, Director, Facilities Management & Terminal Operations
- 4. COMMUNITY COMMUNICATION REPORT:**  
Presented by Diana Lucero, Director, Community & Public Relations
- 5. CONCESSION PROGRAM UPDATE:**  
Presented by Nyle Marmion, Manager, Concession Development Program
- 6. FINANCIAL OVERVIEW OF GREEN BUILD AND RENTAL CAR CENTER COSTS:**  
Presented by Scott Brickner, Director, Financial Planning & Budget
- 7. CONSTRUCTION AUDIT STATUS REPORT:**  
Presented by Callie Ullman, Senior Auditor

- 8. ART PROGRAM UPDATE:**  
Presented by Constance White, Manager, Public Art Program
- 9. TERMINAL 2 EAST PROJECT UPDATES:**  
Presented by Iraj Ghaemi, Director, Facilities Development
- 10. NORTHSIDE DEVELOPMENT UPDATE:**  
Presented by Keith Wilschetz, Director, Airport Planning
- 11. RENTAL CAR CENTER UPDATE:**  
Presented by Bob Bolton, Director, Airport Design & Construction
- 12. SMALL BUSINESS DEVELOPMENT REPORT:**  
Presented by Sonia Cruz, Manager, Small Business Development

**NON-AGENDA PUBLIC COMMENT**

**COMMITTEE MEMBER COMMENTS**

**ADJOURNMENT**

**Policy for Public Participation in Board, Airport Land Use Commission (ALUC), and Committee Meetings (Public Comment)**

- 1) Persons wishing to address the Board, ALUC, and Committees shall complete a "Request to Speak" form prior to the initiation of the portion of the agenda containing the item to be addressed (e.g., Public Comment and General Items). Failure to complete a form shall not preclude testimony, if permission to address the Board is granted by the Chair.
- 2) The Public Comment Section at the beginning of the agenda is limited to eighteen (18) minutes and is reserved for persons wishing to address the Board, ALUC, and Committees on any matter for which another opportunity to speak is not provided on the Agenda, and on matters that are within the jurisdiction of the Board. A second Public Comment period is reserved for general public comment later in the meeting for those who could not be heard during the first Public Comment period.
- 3) Persons wishing to speak on specific items listed on the agenda will be afforded an opportunity to speak during the presentation of individual items. Persons wishing to speak on specific items should reserve their comments until the specific item is taken up by the Board, ALUC and Committees. Public comment on specific items is limited to twenty (20) minutes – ten (10) minutes for those in favor and ten (10) minutes for those in opposition of an item. Each individual speaker will be allowed three (3) minutes, and applicants and groups will be allowed five (5) minutes.
- 4) If many persons have indicated a desire to address the Board, ALUC and Committees on the same issue, then the Chair may suggest that these persons consolidate their respective testimonies. Testimony by members of the public on any item shall be limited to **three (3) minutes per individual speaker and five (5) minutes for applicants, groups and referring jurisdictions.**
- 5) Pursuant to Authority Policy 1.33 (8), recognized groups must register with the Authority Clerk prior to the meeting.
- 6) After a public hearing or the public comment portion of the meeting has been closed, no person shall address the Board, ALUC, and Committees without first obtaining permission to do so.

**Additional Meeting Information**

**NOTE:** This information is available in alternative formats upon request. To request an Agenda in an alternative format, or to request a sign language or oral interpreter, or an Assistive Listening Device (ALD) for the meeting, please telephone the Authority Clerk's Office at (619) 400-2400 at least three (3) working days prior to the meeting to ensure availability.

For your convenience, the agenda is also available to you on our website at [www.san.org](http://www.san.org).

**For those planning to attend the Board meeting, parking is available in the public parking lot located directly in front of the Commuter Terminal. Bring your ticket to the third floor receptionist for validation.**

**You may also reach the Commuter Terminal by using public transit via the San Diego MTS system, Route 992. For route and fare information, please call the San Diego MTS at (619) 233-3004 or 511.**



**2. GREEN BUILD UPDATE:**

Bob Bolton, Director, Airport Design & Construction, provided a presentation on the Green Build Update, which included Planned Opening Milestones, Program Update, Check-In Pavilion, New Ticket Lobby, Canine Security Sweep, Demo of Existing Concourse, LEED Update, and Budget Status.

**3. GREEN BUILD ACTIVATION & COMMISSIONING UPDATE:**

Murray Bauer, Director, Terminal Operations, provided a presentation on the Green Build Activation & Commissioning Update, which included Activation Items Recently Completed such as the Baggage Make Up Area/TSA, North Concourse/Tower, Reconfiguration of Active Gates, USO Opening, Temporary Relocation of US Airways Ticket Counter and Relocation of United "West" To Permanent Ticket Counters; Activation Items Looking Forward, including Modify Existing Ticket Counters, Customer Service Walkthrough, and Grand Opening.

**4. CONCESSION DEVELOPMENT PROGRAM UPDATE:**

Nyle Marmion, Manager Concession Development Program, provided a presentation on the Concession Development Program Update, which included Implementation Efforts to Date, Construction Statistics, Concession Development Program as of June 20, 2013, Stores Opening August 13, 2013, Marketing and Public Relations Initiatives, and Ribbon Cutting Schedule.

**5. TERMINAL 2 EAST PROJECT UPDATES:**

Iraj Ghaemi, Director, Facilities Development, provided a presentation on the Terminal 2 East Project Updates, which included an overview of Post-Security Terminal 2 East Facility Expansion, Terminal Building Pre-Security Work, Phased In Work, and Construction Progress Pictures.

**6. NORTHSIDE DEVELOPMENT UPDATE:**

Keith Wilschetz, Director, Airport Planning, provided a presentation on the North Side Development Update, which included Key Project Milestones.

In response to Chair Boland regarding the status of the earthquake fault line issue, Mr. Wilschetz stated that the fault line was impacting the original site of the Rental Car Center and the building layout was adjusted. He stated that further problems with the fault are not anticipated on the North Side, but that development of the cargo center could have a potential impact. He stated that planning staff are outlining cargo concepts to work around the fault for the cargo center.

In response to Board Member Robinson regarding taxiway issues on the North Side, Mr. Wilschetz stated that the issue is that Group 5 Aircraft on taxiway bravo are too close to the runway because of their size, causing them to shift to the North Side of the runway for take-off. He stated that staff are working on solutions to shift taxiway bravo south. He added that the shift would affect the location of the Least Tern Habitat.

Thella F. Bowens, President/CEO, stated that staff will be working collectively with Fish & Wildlife to find a solution to the Least Tern issue.

**7. RENTAL CAR CENTER UPDATE:**

Bob Bolton, Director, Airport Design & Construction, provided a presentation on the Rental Car Center Update, which included the North Side Development Site, Major Functional Areas, Architectural Concept, Landscaping Concept, Budget Overview, and Key Project Milestones.

In response to Board Member Robinson regarding the request from the Federal Aviation Administration for a National Environmental Protection Act (NEPA) review, Thella F. Bowens, President/CEO, stated that staff is working with the regional office and a compacted NEPA schedule has been developed to keep this project on schedule.

Board Member Gleason noted that the adjustment in the construction cost would adjust the percentage set aside in the art program budget for the Rental Car Center. He requested that these factors be addressed in the Board staff report.

*Board Member Robinson moved to recommend that the Board approve and authorize the President/CEO to execute an amendment to the Demattei Wong Architecture, Inc. On-Call Rental Car Center Development Architect and Engineering Consultant Services Agreement, increasing the contract amount by \$12,000,000 for a revised maximum not-to-exceed dollar amount of \$22,000,000, and adding an option for a lump sum basis of compensation; and approve and authorize the President/CEO to execute an amendment to the Construction Management-At-Risk, Austin-Sundt Joint Venture Agreement, for revisions to the project description, construction budget, and completion date. Board Member Hubbs seconded the motion.*

Chair Boland stated that action on this item would be taken after Item 8 is heard.

**ACTION: Moved by Board Member Robinson and seconded by Board Member Hubbs to recommend that the Board approve and authorize the President/CEO to execute an amendment to the Demattei Wong Architecture, Inc. On-Call Rental Car Center Development Architect and Engineering Consultant Services Agreement, increasing the contract amount by \$12,000,000 for a revised maximum not-to-exceed dollar amount of \$22,000,000, and adding an option for a lump sum basis of compensation; and approve and authorize the President/CEO to execute an amendment to the Construction Management-At-Risk, Austin-Sundt Joint Venture Agreement, for revisions to the project description, construction budget, and completion date. Motion carried noting Board Member Alvarez's NO vote and Board Member Gleason's ABSTENTION.**

*Board Member Sessom left the meeting at 10:10 a.m.*

**8. FINANCIAL OVERVIEW OF THE GREEN BUILD AND RCC COSTS AND FUNDING SOURCES:**

Scott Brickner, Director, Financial Planning & Budget, provided a presentation on the Financial Overview of the Green Building and RCC Costs and Funding Sources, which included Green Build Program by Contract, Green Build Program by Location, Green Build Program by Grant Summary, Green Build Program PFC Summary, Plan of Finance Total – Green Build, Green Build Program by Location, Green Build Program Cost Trend, RCC Program Financial Update Highlights, RCC Program, RCC Program Cost Trend, RCC Cost and Funding, and Projected Special Facility Bonds Sources and Uses.

With regard to the Plan of Finance for the Rental Car Center, Vernon Evans, Vice President, Finance/Treasurer, stated that at the time that this project was at the \$264M mark, there were adequate Customer Facility Charges (CFC's) to cover the entire project. He stated that with the addition of the \$52M, it caused a shortfall in the first three years due to the bussing costs incurred, which amounts to a \$29M deficit. He stated that staff is meeting with the rental car agencies to review options to lower the delta.

Thella F. Bowens, President/CEO, stated that the deficit was created because the rental car agencies are putting the operating costs of the busses into the CFC collection. She stated that to ensure the Authority is covered, there are currently discussions with the rental car agencies regarding obtaining a loan with interest paid back to the Authority, and the loan would be paid back through the over collection of CFC's.



Board Member Alvarez spoke in opposition to the motion for Item 7, Rental Car Center, suggesting that the Board take a position during negotiations for no deficit at all.

Mr. Brickner noted that the \$29M deficit is just on the bussing and is expected to be reduced in the next draft of the Financial Feasibility Report.

*Board Member Alvarez left the meeting at 10:29 a.m.*

**9. CONSTRUCTION AUDIT STATUS REPORT:**

Callie Ullman, Senior Auditor, provided a presentation on the Construction Audit Status Report, which included RW Block Consulting Task Authorization #4, AECOM Expenditures and Performance Audit, and Close-Out Audits of Kiewit/Sundt and Turner/PCL/Flatiron.

**10. COMMUNITY COMMUNICATION UPDATE:**

Diana Lucero, Director, Marketing and Public Relations, provided a presentation on the Community Communication Update, which included Security Checkpoint Opening, RDC: LEED Gold Certification, Six New Gates Open in Terminal 2, Terminal 2 Parking Lot Full Reopening, Baggage Handling Media Tour, San Diego Daily Transcript Special Supplement, North Side Development Speakers Bureau, Looking Ahead – Restaurants and Shops Opening, and The Green Build Grand Opening.

**11. SMALL BUSINESS DEVELOPMENT REPORT:**

Bob Silvas, Director, Small Business Development, provided a presentation on the Small Business Development Report, which included Green Build Activity Update, North Side Activity Update, Opportunity Awareness Outreach, and Small Business Support Activities.

Regarding the Disadvantaged Business Enterprise Program, Board Member Hubbs suggested using it as a model to contract in services to other agencies.

**12. ART PROGRAM UPDATE:**

Constance White, Manager, Public Art Program, provided an update on the Art Program.

Board Member Gleason noted that the Art Committee would be making recommendations at their next meeting in July.

**NON-AGENDA PUBLIC COMMENT** – None

**COMMITTEE MEMBER COMMENTS**

Thella F. Bowens, President/CEO, noted that a written communication was received from a member of the public about soil condition issues and associated cost overruns.

**ADJOURNMENT** The meeting was adjourned at 10:47 a.m.

APPROVED BY A MOTION OF THE CAPITAL IMPROVEMENT PROGRAM  
OVERSIGHT COMMITTEE THIS 24<sup>TH</sup> DAY OF OCTOBER, 2013.

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BRYAN ENARSON  
VICE PRESIDENT, DEVELOPMENT

APPROVED AS TO FORM:

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LORRAINE BENNETT  
ASSISTANT AUTHORITY CLERK II

Item 2

# **Green Build Close Out Report**

## **Capital Improvement Program Oversight Committee**



**October 24, 2013**



- **Key Project Milestones**
- **Construction Update**
- **LEED Update**
- **Program Budget**
- **Closeout**
- **Awards**



# Key Project Milestones

<b>Milestone Event</b>	<b>Planned Completion</b>
<b>Grand Opening</b>	<b>COMPLETE</b>
<b>Gate 36 Terrazzo</b>	<b>11/2013</b>
<b>Existing Fire Alarm/Sprinkler Rezoning</b>	<b>11/2013</b>
<b>Existing Ticket Lobby Renovation</b>	<b>12/2013</b>
<b>East Concourse Terrazzo &amp; Holdroom Furniture</b>	<b>08/2014</b>
<b>Closeout</b>	<b>10/2014</b>

San Diego International Airport

# The Green Build

Moving Forward. Soaring Higher.



# West Smart Curb





## Ground Transportation Plaza



## “Sublimare”

San Diego International Airport

# The Green Build

Moving Forward. Soaring Higher.



SAN.ORG

# Sunset Cove







**EXPANSION**



**EXISTING**

San Diego International Airport

# The Green Build

Moving Forward. Soaring Higher.

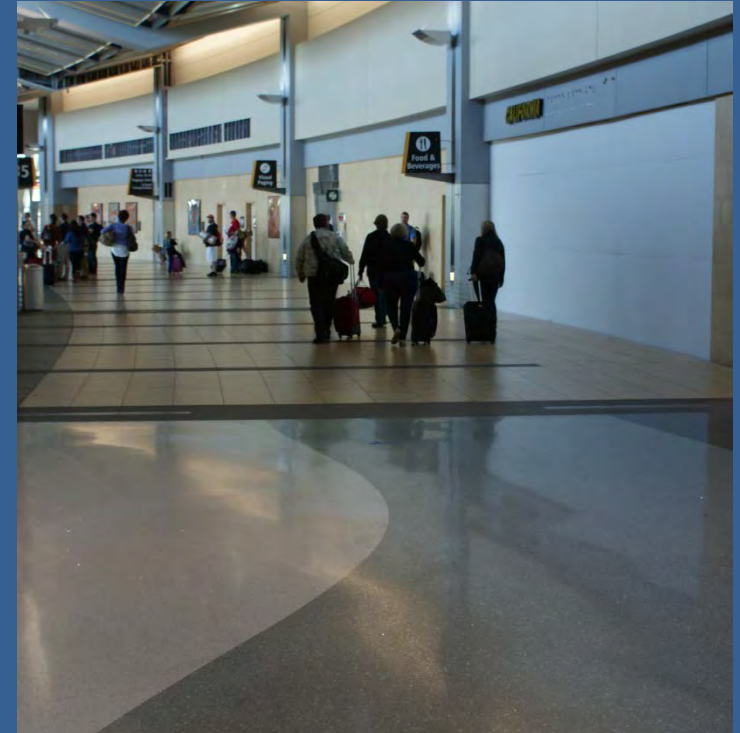


# West Baggage Claim





**Existing Ticket Lobby**



**East Concourse Terrazzo**



## Airfield/Terminal (Contract 1)

Current Point Forecast:

50– Yes; 3 – Maybe

Design Submitted on 6/15/12

Submitted – 25

Approved – 25

Rejected – 0

Deferred – 6

Construction Submittal Expected 11/2013

Green Building Council Point System

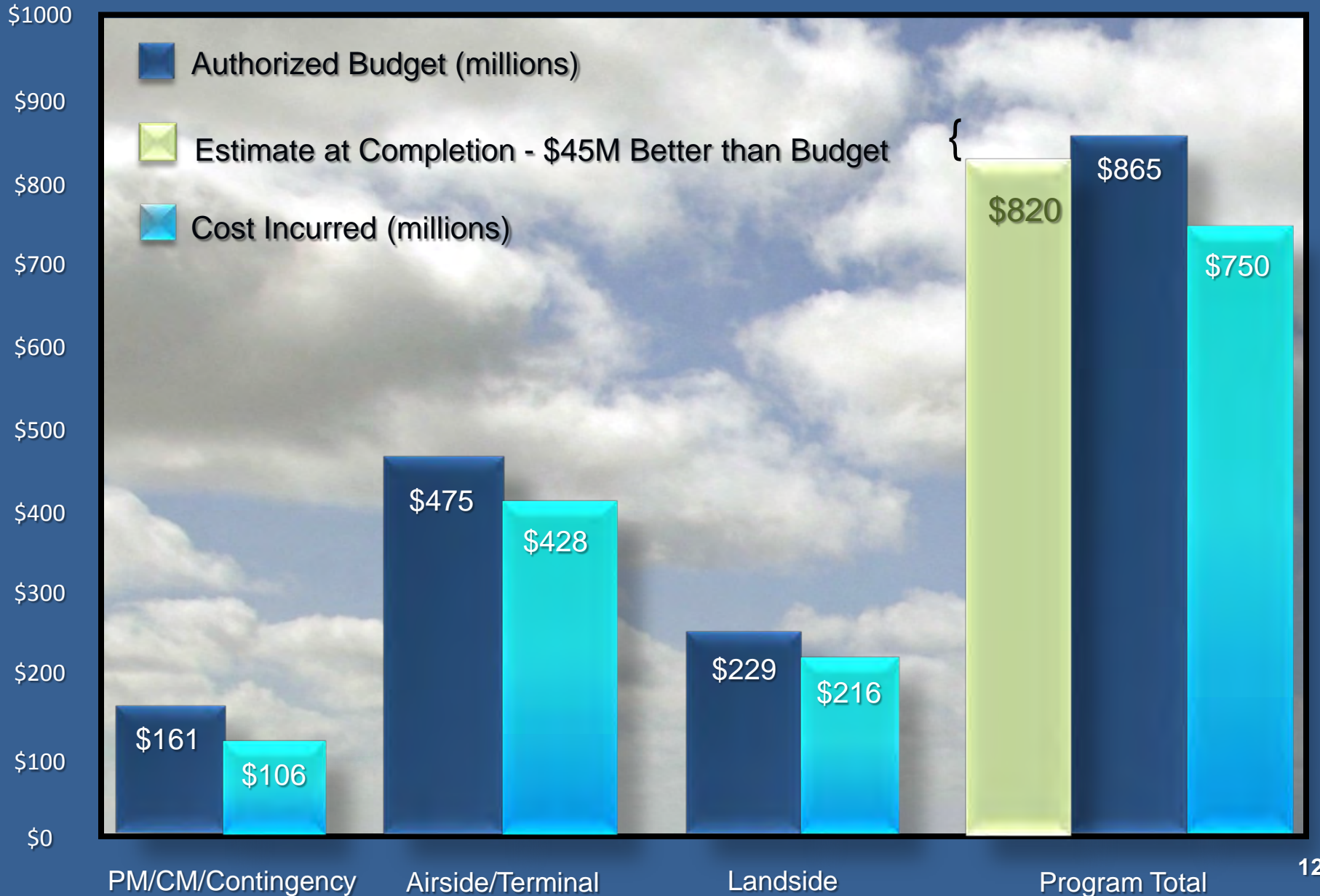
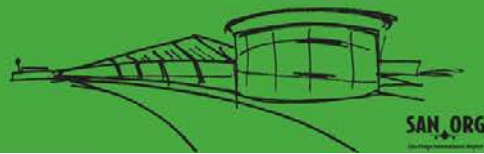
Silver: 33 to 38 **Gold: 39 to 51** Platinum 52-69

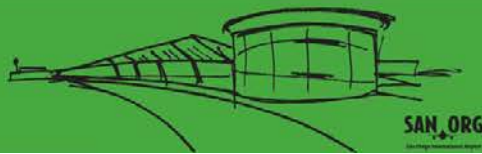


## Landside (Contract 2)

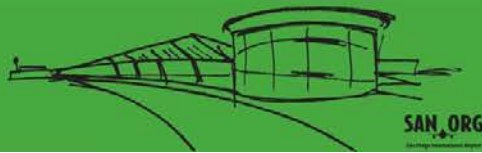
43 Points achieved







- **Punchlist**
  - 17,000 Items, 15,500 Complete, 91% Complete
- **Contract Payments**
  - \$57.7 Million Remaining as of August 31, 2013
  - Includes \$18.1 Million in Retention
  - Expect to Close 95% of Subcontracts by April 2014
- **Construction Work Remaining**
  - Base Contract Work Substantially Complete
  - Change Order Work Remaining
  - \$12.3 Million as of August 31, 2013
  - Construction Complete August 2014
- **Lessons Learned**
  - Complete February 2014



## 20 Awards to date from the following:

- LEAD San Diego
- American Subcontractors Association, SD Chapter
- Downtown San Diego Partnership
- SD County Taxpayers Association
- ACI-NA
- Airport Minority Advisory Council
- SD County Hispanic Chamber of Commerce
- FAA
- San Diego Architectural Foundation
- Design Build Institute of America
- Construction Management Association of America, SD Chapter
- Public Relations Society of America, Orange, SD/Imperial Chapters
- The Holmes Report
- PR Week





# Questions?

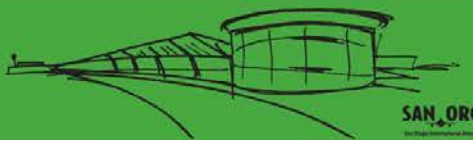


# Green Build Activation Update

October 24, 2013

**Murray Bauer**

Director, Facilities Management & Terminal Operations



## MISSION

*Create a new passenger experience that feels familiar,  
business as usual*

**Put all Stakeholders into a state of operational readiness**

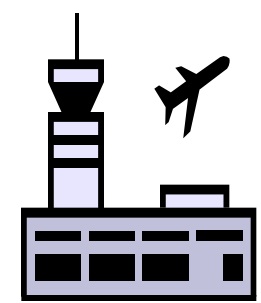
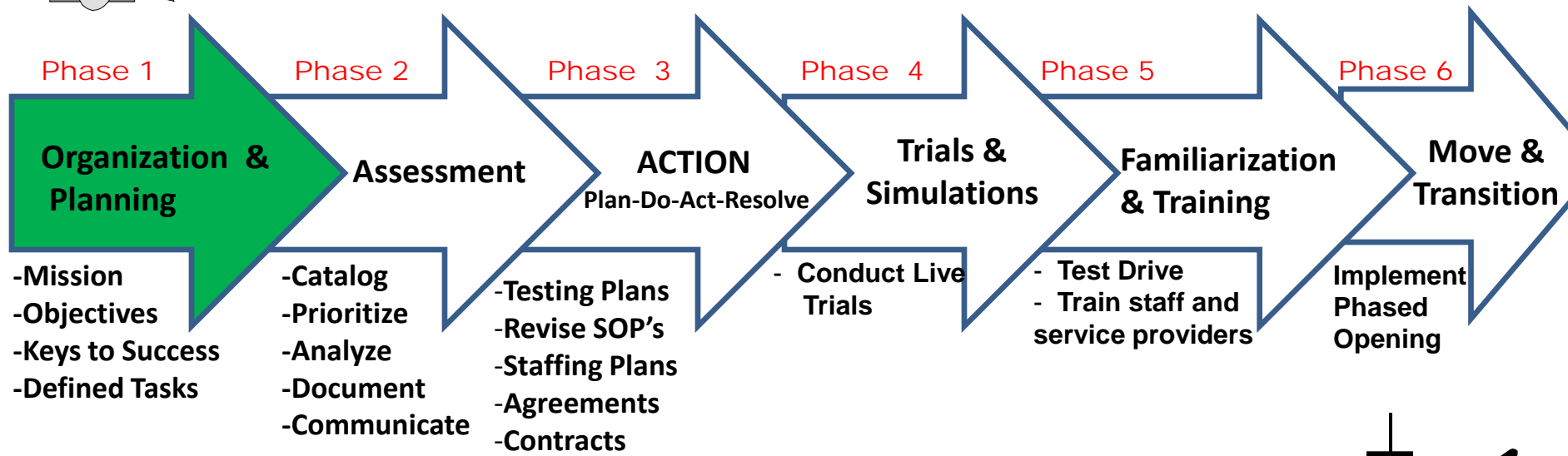
**CONTROLLED**

**CHAOS**

**Promote seamless transition from construction to operation**



# Approach



# Activation Team

**Ground Transportation**  
*Dave Boenitz*  
*Jay Bass*

**Parking Management**

**Facilities Management**  
*Rolland Stanley*

**Commissioning & Training**

**Terminal Operations**  
*Amiel Porta*  
*Scott La Rocco*  
*Elsie Gonzalez*

**Baggage Handling System**  
**Passenger Processing**  
**Signage**

**Customer Service**  
*Colm Marmion*

**ADA Compliance**

**Chairman**  
*Murray Bauer*

**TDP Liaison**  
*Michael Knize*

**Activation Coordinators**  
*Melina Davis (TDP)*  
*Michelle McGowan*

**Marketing**  
*Cheryl Brown*

**Grand Opening Events**

**Public Relations**  
*Diana Lucero*

**Media**

**IT**  
*Howard Kourik*

**CUPPS**  
**Self-Check-In Kiosks**

**AvCom**  
*Troy Ann Leach*  
*Nyle Marmion*

**Concessions**  
**Real Estate**

**Airside Operations**  
*George Condon*  
*Dean Robbins*  
*Susie Preiser*  
*Clint Welch*

**Ramp Control Facility**  
**Security & Emergency Preparations**  
**First Responders**

**Risk Management**  
*Cindy Steele*

**Insurance Compliance**





- Common Use
  - Gate
  - Ticket Lobby Kiosks
  - Irregular Operations
- Skycap Check-In
- ADA
  - Ease of Check-In
- Restrooms Improvements
- Flow of Roadway Traffic
- Ramp Control Facility



# QUESTIONS?



**Community Communication Report**  
**CIP Oversight Committee Meeting**  
October 24, 2013







# Media Day

# The Green Build Cookout

on the Elevated Departure Roadway at San Diego International Airport

You're invited  
Wednesday, August 7, 2013

It's time for The Green Build team celebration!

To Our Green Build Team Members,

On behalf of the San Diego County Regional Airport Authority and our great partners, Turner/PCL/FLATIRON, Kiewit-Sundt, HNTB with Tucker Sadler Associates and URS, please join us in celebrating the completion of The Green Build at San Diego International Airport.

Choose one to attend:

- 10:00 a.m. to 1:00 p.m.
- 6:00 p.m. to 8:00 p.m.
- 1:30 a.m. to 2:30 a.m.

Parking:

**Offsite Guests:** Take Harbor Drive to McCain Road. Park in Terminal 2 lot for complimentary parking.

**Airport/Authority Employees:** If working on August 7, please park in your assigned lot.

SAN DIEGO  
INTERNATIONAL  
AIRPORT

HNTB

with Tucker Sadler Associates

Turner PCL FLATIRON  
A Joint Venture

URS

KIEWIT  
SUNDT  
A Joint Venture

Terminal 2 Expansion  
Airport

# Employee Cookout

# Gala Event



SAN DIEGO INTERNATIONAL

## THE GREEN BUILDING REVEAL

AN EXHIBITION IN GL  
GRAND OPENING GAL

Thursday, the eighth of August  
two thousand thirteen  
from six o'clock until ten o'clock in  
San Diego International Airport

### CELEBRATE WITH US

Cocktails and hors d'oeuvres on  
Roadway and Western Concou  
Exclusive viewing of the new  
Farm-to-table dinner and rem  
Dessert and fireworks under t

### PARKING

Use Terminal 2 Parking off  
From there, board event s  
Sky Sails on the Elevated

4

Suggested donation of \$  
contribution is for you and

# Ribbon-cutting Ceremony



SAN DIEGO INTERNATIONAL AIRPORT

The San Diego County Regional  
Airport Authority requests the  
honor of your presence at

**THE GREEN BUILD  
RIBBON CUTTING CEREMONY**

Please join us as we celebrate the official grand  
opening for the largest project in the history of  
San Diego International Airport.



SAN DIEGO INTERNATIONAL AIRPORT  
**A NEW DESTINATION THE GREEN BUILD**

**TERMINAL 2**

↓ 🚗 Ground Transportation & 🌟 USO ↓  
🚕 Taxi  
🚗 Rental Car Shuttle  
🚕 Shuttle for Hire  
🚗 Courtesy Vehicles  
🅑 Parking - Terminal 2

SAN DIEGO INTERNATIONAL AIRPORT  
**A NEW DESTINATION THE GREEN BUILD**

WHERE WE'VE BEEN  
WHERE WE'RE GOING

SAN DIEGO INTERNATIONAL AIRPORT  
**A NEW DESTINATION THE GREEN BUILD**

SAN DIEGO INTERNATIONAL AIRPORT  
**A NEW DESTINATION THE GREEN BUILD**

**THE GREEN BUILD. A NEW DESTINATION.**  
SATURDAY, AUGUST 10 AND SUNDAY, AUGUST 11  
10AM TO 6PM

**THE GRAND TOUR.**

# Official Opening Day: August 13



**NEWS** **SAN.ORG**  
San Diego International Airport

MARKETING & PUBLIC RELATIONS  
P.O. BOX 82776, SAN DIEGO, CA 92138  
619.400.2880

Contacts: **Katie Jones**  
619.400.2884 / kjones@san.org

**Steven Shultz**  
619.400.2881 / sshultz@san.org

## Historic \$900 Million Green Build Expansion Opens at San Diego International Airport

Features Include 10 New Gates, Dual-Level Roadway, New Dining/Shopping Options and Expanded Security Checkpoint

SAN DIEGO – August 13, 2013 – The Green Build expansion at San Diego International Airport opened today, marking the completion of the largest expansion project in the airport's history. The project was completed on schedule and on budget.

# Media Materials



## SAN DIEGO INTERNATIONAL AIRPORT

Media Contacts: **Katie Jones**  
619.400.2884  
[kjones@san.org](mailto:kjones@san.org)  
**Steven Shultz**  
619.400.2881  
[sshultz@san.org](mailto:sshultz@san.org)



### The Green Build FAQ

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### The Green Build Fact Sheet

August 2013 marks the grand opening of The Green Build, the largest project in

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### The Green Build Sustainability Fact Sheet

Sustainability is a major focus at San Diego International Airport (SDIA), and The Green Build has been a significant part of that over the past several years. Prior to breaking ground on the project, SDIA placed a stake in the ground, naming it "The Green Build" and committing to a project that honored the environment and took sustainability to the next level.

### San Diego International Airport Green Build Expansion Opens

Dual-Level Roadway, New  
Handed Security Checkpoint

Build expansion at San Diego  
way, marking the completion of the  
n Build was completed on schedule

on and provide expanded, more  
ights include new seating  
al outlets and USB ports

ffic connection by separating

boarding  
'27 easy-to-use  
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ts, as needed.

ick-in

### Video/B-Roll

Ticket Lobby




More Videos

### Photo Gallery



# Media Coverage




**AIRPORT WORLD**  
The magazine of the Airports Council International

NEWS MAGAZINE ADVERTISE CON

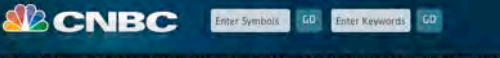
Monday, 12 August 2013 11:34

## SAN DIEGO COMPLETES GREEN BUILD EXPANSION PROGRAMME

Written by *Joe Bates*



An official ribbon-cutting ceremony marked the completion of San Diego International Airport's \$900 million 'Green Build' programme.



**CNBC** NEWS MARKETS INVESTING SMALL BUSINESS VIDEO SHOW


**BREAKING NEWS** After-hours buzz: Chevron Ruby Tuesday, Citrix & more

### ROAD WARRIOR

Managing Business Travel

## Expanded Terminal 2 opens at San Diego International Airport

Published: Tuesday, 13 Aug 2013 | 4:28 PM ET  
By: Harriet Baskas, Special to CNBC

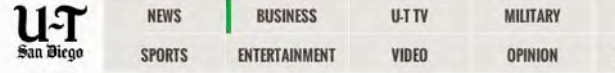


As it becomes fully operational this week, the expanded Terminal 2 at San Diego International Airport (SAN) will offer travelers a faster, smoother and far more amenity-rich trip from the curb to their flights.


Sources: San Diego International Airport

Expanded ticket lobby at the San Diego International Airport.

Dubbed "The Green Build" in reference to a focus on the environment, the transformed Terminal 2 is opening on schedule and, at \$907 million, \$45 million under budget. Sustainable features include solar panels, reflective roofs and parking spaces with chargers for up to 40 electric vehicles.



**UT San Diego** NEWS BUSINESS U-TV MILITARY SPORTS ENTERTAINMENT VIDEO OPINION




**RAV4 EV** The only all-electric SUV on the road.

**BUSINESS** | **GROWTH & DEVELOPMENT**

## An airport expansion even a tightwad can love


By *Dan McSwain* 5 P.M. AUG. 10, 2013



Opening day: San Diego Int'l Airport expanded Terminal 2


Posted on August 13th, 2013 by Harriet Baskas

The expanded Terminal 2 at San Diego International Airport (SAN) becomes operational today – August 13, 2013 – offering travelers a faster, smoother and far more amenity-rich trip from the curb to their flights.



Boarding Pass  
US 325-55  
0006  
Stuck at the Airport

A travel blog by Hai





# TOTAL PROGRAM RESULTS

# Award-Winning PR Campaign



# Objective: Maintain high levels of passenger satisfaction

	GOAL	2009	2010	2011	2012	2013*
Passenger Satisfaction (Overall)	75%	88%	87%	87%	86%	77%
Passenger Satisfaction (Terminal 2)	65%	94%	93%	89%	87%	79%
Getting to the Terminal (Overall)	50%	76%	72%	75%	82%	75%
Getting to the Terminal (Terminal 2)	50%	80%	71%	75%	81%	75%
Leaving the Terminal (Overall)	60%	79%	78%	79%	76%	73%
Leaving the Terminal (Terminal 2)	60%	81%	84%	78%	74%	69%
Availability of Parking (Overall)	35%	60%	57%	43%	37%	45%
Availability of Parking (Terminal 2)	35%	58%	56%	47%	36%	43%
Signs & Directions to Parking (Overall)	50%	84%	83%	86%	86%	85%
Signs & Directions to Parking (Terminal 2)	50%	83%	81%	87%	85%	82%

\*As of June 2013

# Objective: Raise awareness with the public about potential construction impacts

- Increase subscribers to The Green Build e-alerts by 50% in the first year of construction and maintain over subsequent years
- Increase traffic to Green Build web page by 25% in the first year of construction
- Increase following on social media (Twitter, Facebook, Flickr) by 50% annually

	Baseline: 2009	2010	2011	2012	2013 to date*
E-Alert Subscribers	209	1,564 (648%)	1,632 (4%)	1,645 (1%)	1,672 (2%)
Green Build Webpage Visits	2,918	40,243 (1,279%)	34,464 (-16%)	37,927 (10%)	27,196* (-28%)
Facebook Fans	375	1,132 (202%)	2,309 (103%)	21,418** (828%)	32,164 (50%)
Twitter Followers	1,165	3,102 (166%)	5,158 (66%)	8,024 (56%)	11,138 (39%)
Flickr Photostream Views	22	1,115 (4,968%)	5,478 (80%)	9,871 (80%)	16,447 (67%)

\*As of Sept. 2013

\*\*Substantial increase the result of merging the Facebook Fan and Place pages

# Objective: Raise awareness with the public about potential construction impacts

- Raise awareness with travelers about The Green Build and potential construction impacts through earned media opportunities.
- Obtain frequent, accurate and positive earned media coverage (50 articles annually) throughout construction, including coverage of construction alerts, with 75% of coverage balanced and/or positive and including key messages

	<b>Baseline: 2009</b>	<b>2010</b>	<b>2011</b>	<b>2012</b>	<b>2013 to date*</b>
Number of placements	26	63	183	145	251
Key message placement	92%	97%	100%	100%	100%
Balanced/ positive tone	91%	97%	99%	100%	100%

\*As of Sept. 2013

# Objective: Raise awareness with the public about potential construction impacts

- Improve community awareness of construction outreach initiatives and public perception of Airport Authority.
- Make 12 presentations to business and community organizations annually.
- Minimize construction complaints.

	<b>Baseline: 2009</b>	<b>2010</b>	<b>2011</b>	<b>2012</b>	<b>2013 to date</b>
Presentations	10	45	39	37	23
Construction Complaints	0	1	1	0	0

\*As of June 2013

# Looking Ahead: RCC Groundbreaking

- October 29
- News release
- Social media
- SANews article

**QUESTIONS?**



# CDP Update CIP Oversight Committee

## SAN DIEGO INTERNATIONAL AIRPORT Concession Development Program (CDP)

Nyle Marmion,  
Manager, Concession Development  
October 24, 2013



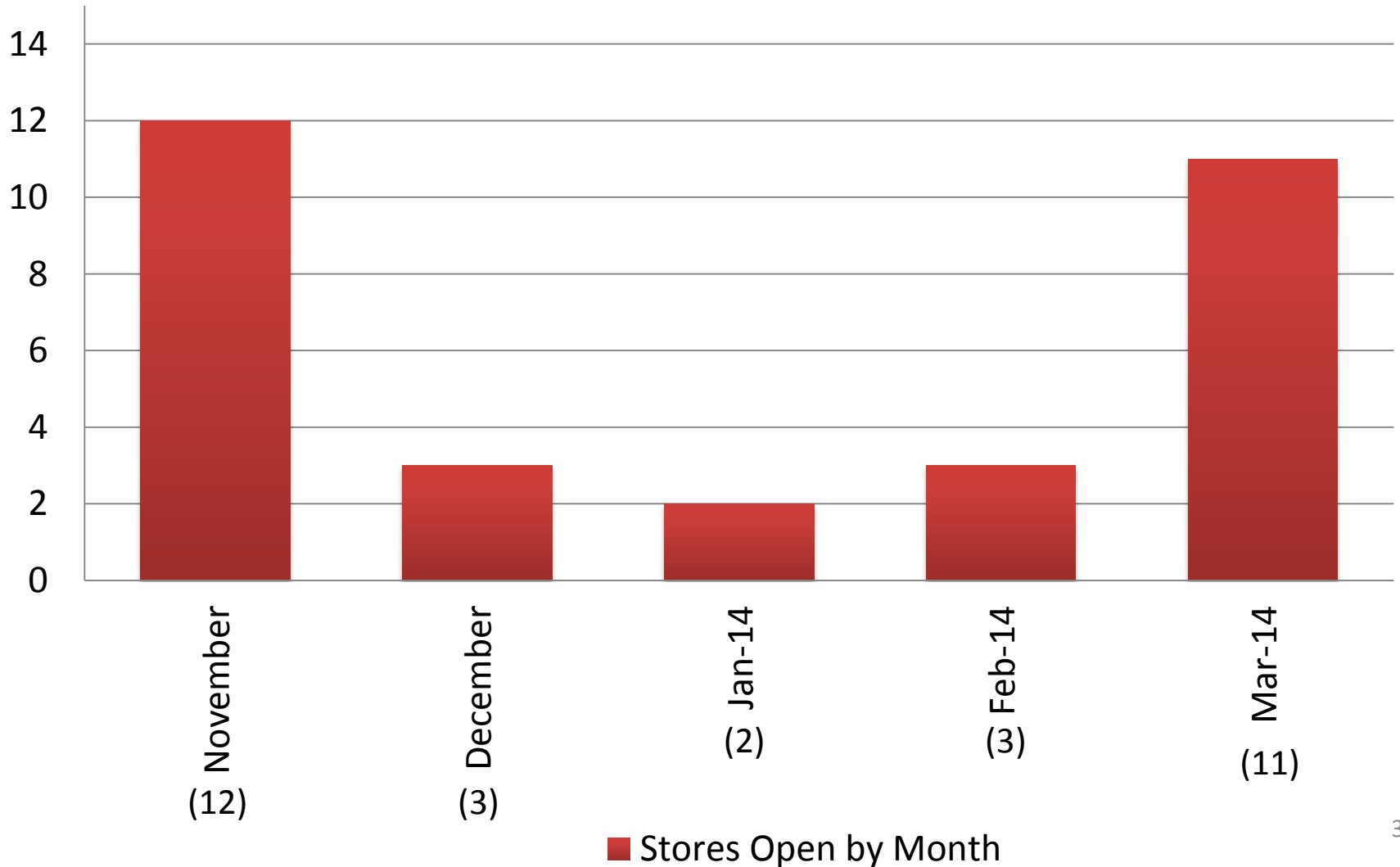


# Construction Statistics (as of 10/24/2013)

<b>Stores Complete</b>	<b>56</b>
Stores Under Construction	16
Stores in Design Review/City Plan Check	15
Total	87



## Concessions Development Program As of October 24, 2013 – 56 of 87 Stores Open

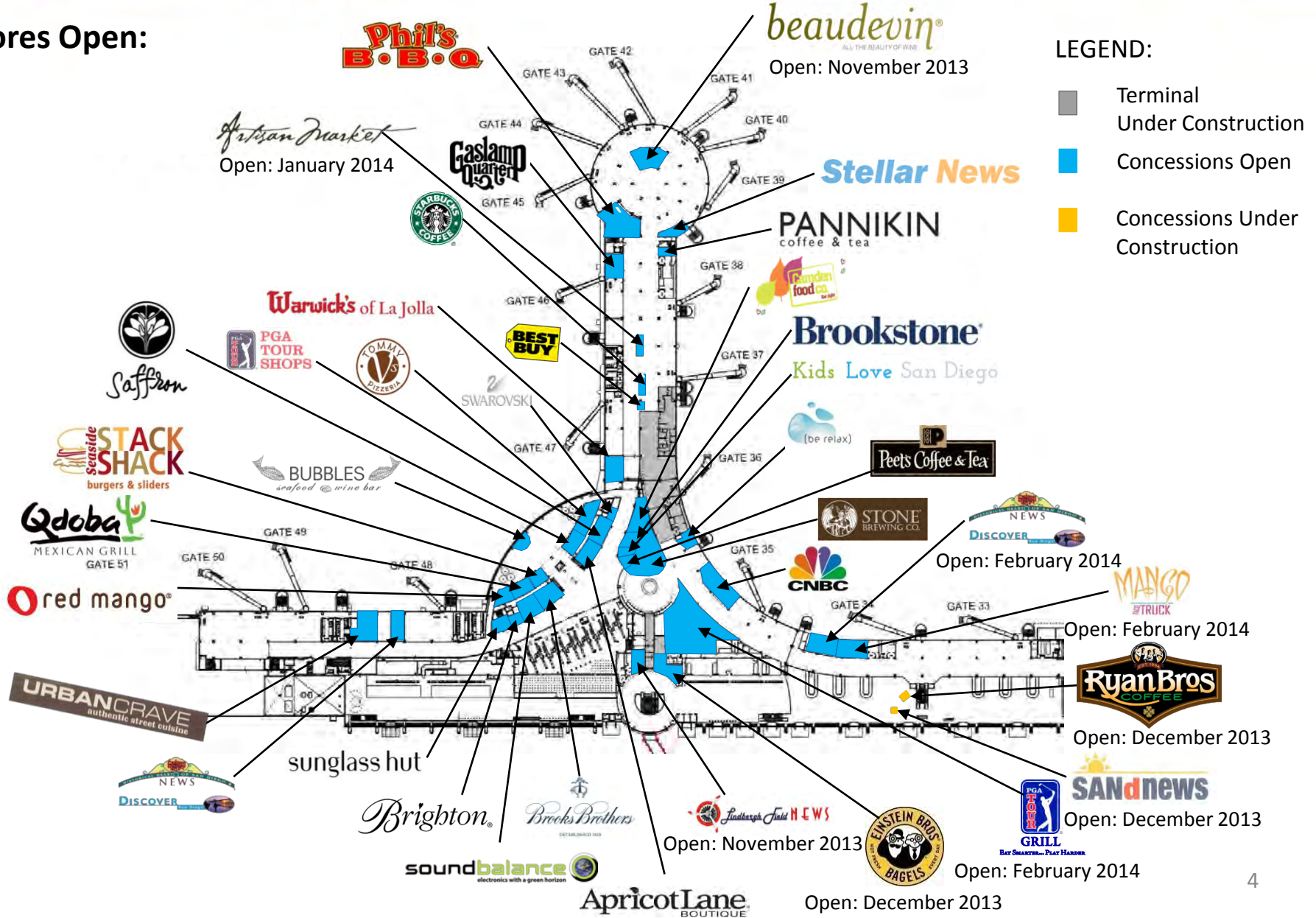




# SAN DIEGO INTERNATIONAL AIRPORT

## Concession Development Program (CDP)

### Stores Open:





# SAN DIEGO INTERNATIONAL AIRPORT Concession Development Program (CDP)

## Stores Open:

100 WINES  
eat+drink+share  
Open: March 2014

Jack  
in the box  
Open: March 2014

PANDA EXPRESS  
GOURMET CHINESE FOOD  
Open: March 2014

california  
PIZZA KITCHEN  
Open: March 2014

Peet's Coffee & Tea  
Open: March 2014

Brighton  
Open: March 2014

U.S. News & World Report

BEST BUY

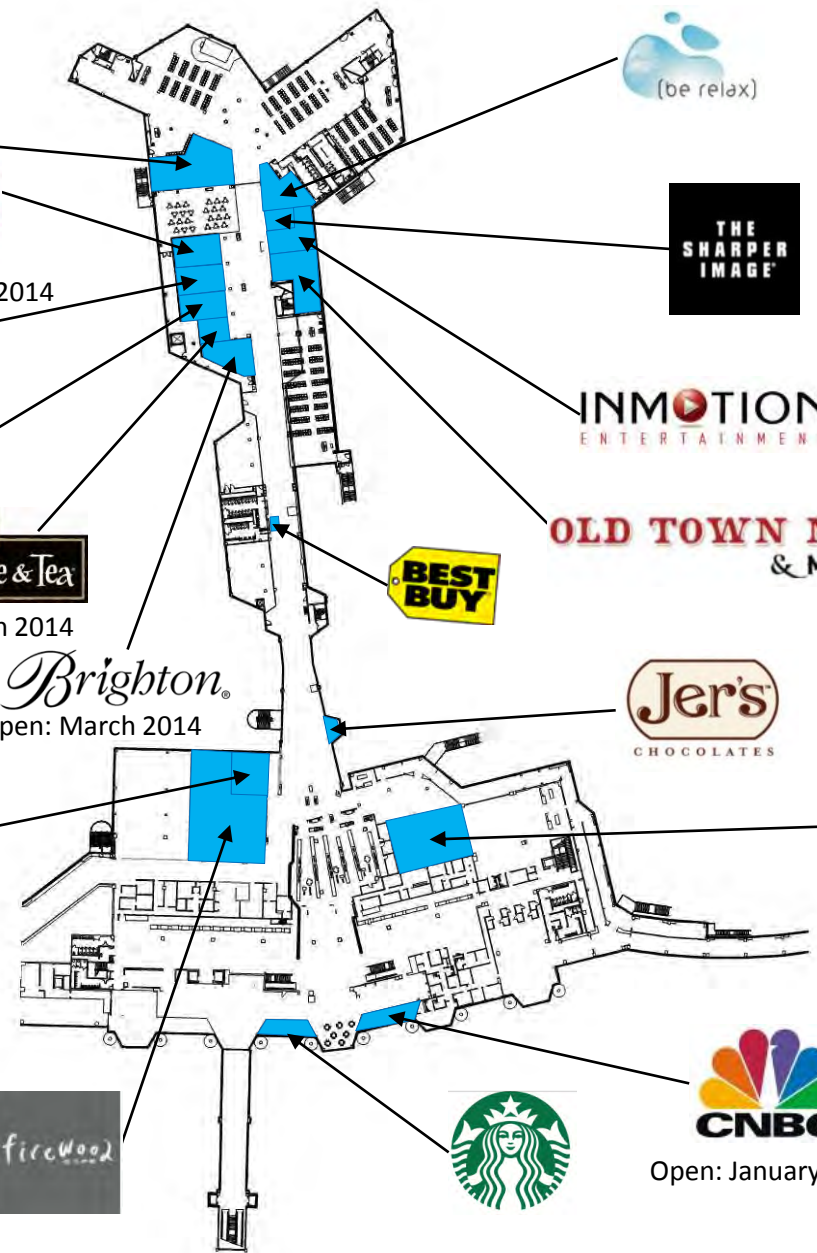
OLD TOWN NEWS  
& MARKET

Jer's  
CHOCOLATES

DUTY FREE  
DFA  
AMERICAS

Afton Bricket | STONE BREWING CO. | PANNIKIN | firewood

Open: November 2013



(be relax)

THE SHARPER IMAGE

INMOTION  
ENTERTAINMENT

Starbucks

Open: January 2014



# T2E Food Court Construction





# SAN DIEGO INTERNATIONAL AIRPORT

## Concession Development Program (CDP)





# T1 Food Court Construction







# SAN DIEGO INTERNATIONAL AIRPORT

Concession Development Program (CDP)



Open: November 2013



**GARDEN**  
by TENDER GREENS

San Diego Bay  
**NEWS**



# SAN DIEGO INTERNATIONAL AIRPORT

Concession Development Program (CDP)

## Questions



# San Diego County Regional Airport Authority

## Financial Overview of the Green Build and RCC Costs

As of August 31, 2013



Presented by:

Scott Brickner, CPA

Director, Financial Planning and Budget

October 24, 2013

# Green Build Financial Overview



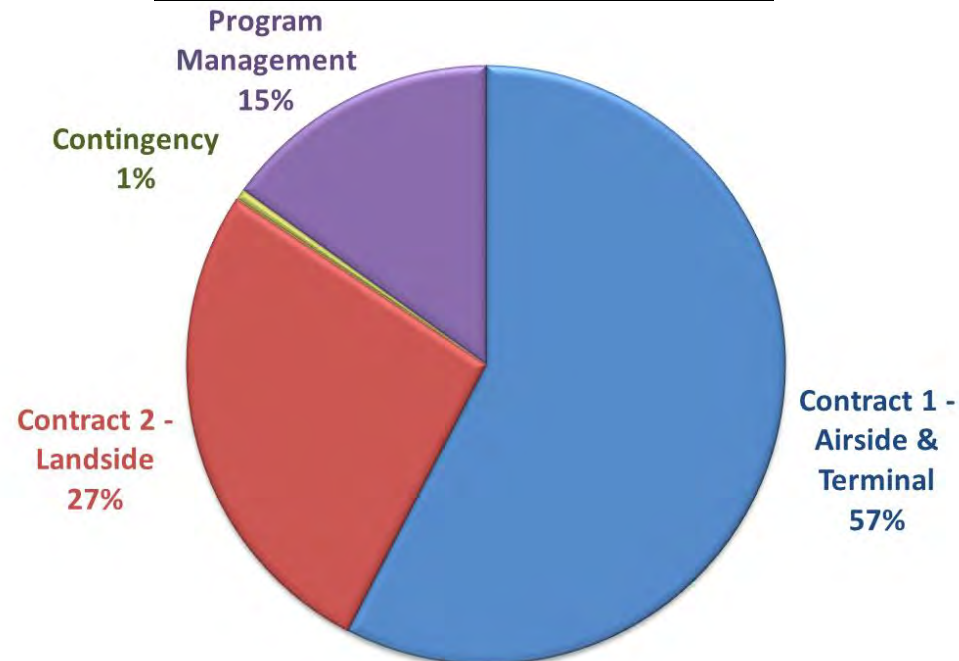
# Green Build Program by Contract

As of August 31, 2013



(amounts expressed in thousands except percentages)

Contract	Budget
Contract 1 - Airside & Terminal	\$ 474,797
Contract 2 - Landside	222,191
Contingency	3,827
Program Management	119,185
<b>Grand Total</b>	<b>\$ 820,000</b>



# Green Build Program by Location

As of August 31, 2013



(amounts expressed in thousands except percentages)

Location	<u>Budget</u>				
	Budget	Grants	Passenger Facility		Cash
			Charge Paygo	Bonds **	
Airside	\$ 58,675	\$ 39,600	\$ 6,560	\$ 12,516	\$ -
Landside	222,191	-	13,259	208,933	-
Terminal	416,122	20,178	69,700	326,244	-
Program Management	119,185	2,744	28,186	87,119	1,136
Contingency	3,827	-	-	3,827	-
<b>Grand Total</b>	<b>\$ 820,000</b>	<b>\$ 62,522</b>	<b>\$ 117,705</b>	<b>\$ 638,638</b>	<b>\$ 1,136</b>

Location	<u>Actuals</u>				
	Life-to-Date Actuals***	Grants	Passenger Facility		Cash
			Charge Paygo	Bonds **	
Airside	\$ 55,012	\$ 39,600	\$ 5,652	\$ 8,667	\$ 1,094
Landside	208,388	-	13,259	195,130	0
Terminal	357,086	15,025	69,373	269,139	3,549
Program Management	82,313	2,744	28,186	50,484	899
Contingency	-	-	-	-	-
<b>Grand Total</b>	<b>\$ 702,799</b>	<b>\$ 57,368</b>	<b>\$ 116,470</b>	<b>\$ 523,420</b>	<b>\$ 5,542</b>

Location	<u>% Used</u>				
	Life-to-Date Actuals	Grants	Passenger Facility		Cash
			Charge Paygo	Bonds **	
Airside	94%	100%	94%	66%	*
Landside	94%	0%	100%	93%	*
Terminal	86%	74%	100%	82%	*
Program Management	69%	100%	100%	58%	79%
Contingency	0%	0%	0%	0%	0%
<b>Grand Total</b>	<b>86%</b>	<b>92%</b>	<b>99%</b>	<b>82%</b>	<b>*</b>

\*Funding source usage can exceed 100% of budget due to interim funding sources and timing of Grant and Bond draw downs

\*\*Approximately 70% of Green Build Project costs that are funded with bonds will have debt service paid by PFC's

\*\*\* Actual LTD Costs exclude \$17.6M of Retention



# Green Build Program Grant Summary

As of August 31, 2013



(amounts expressed in thousands)

<u>Grant Summary</u>				
Grant	Project Element	Grant Award	Projected Use	Life-to-Date Use as of 8/31/2013
AIP 47	AMP Programmatic Documents	\$ 1,096	\$ 1,096	\$ 1,096
AIP 59	Terminal 2 West Apron - Phase I	31,426	31,426	31,426
AIP 60	Terminal 2 West Apron - Phase II	9,822	9,822	9,822
AIP 64	Terminal 2 West 400 Hz \ PC Air Construction	2,019	1,955	1,813
TSA OTA	Terminal Baggage Handling System	28,342	18,223	13,212
<b>Grand Total</b>		<b>\$ 72,704</b>	<b>\$ 62,522</b>	<b>\$ 57,368</b>





# Green Build Program PFC Summary

As of August 31, 2013



(amounts expressed in thousands)

<u>Passenger Facility Charge Summary</u>			
PFC #	Project Element	Total Amount	Life-to-Date Use as of 5/31/2013
<b><u>Paygo</u></b>			
APP 5	AMP Programmatic Documents	\$ 4,489	\$ 4,489
APP 7	Terminal Planning and Schematic Design	43,448	42,704
APP 7	Terminal 12kv Service Upgrade - Phase II	9,553	9,553
APP 8	Terminal Improvements - Paygo	60,215	59,723
<b>Paygo Subtotal</b>		<b>117,705</b>	<b>116,470</b>
<b><u>Debt Service</u></b>			
APP 8	Terminal - Bond Debt Service	607,796	12,062
APP 8	Airside - Bond Debt Service	9,884	1,005
APP 8	Roadway - Bond Debt Service	440,672	7,709
<b>Debt Service Subtotal</b>		<b>1,058,352</b> <sup>1</sup>	<b>20,776</b>
<b>Grand Total</b>		<b>\$ 1,176,056</b>	<b>\$ 137,246</b>

<sup>1</sup> \$1,058,352 is the approved amount for PFC application 8, it is now anticipated that \$919,450 of PFC's will be used to make debt service payments



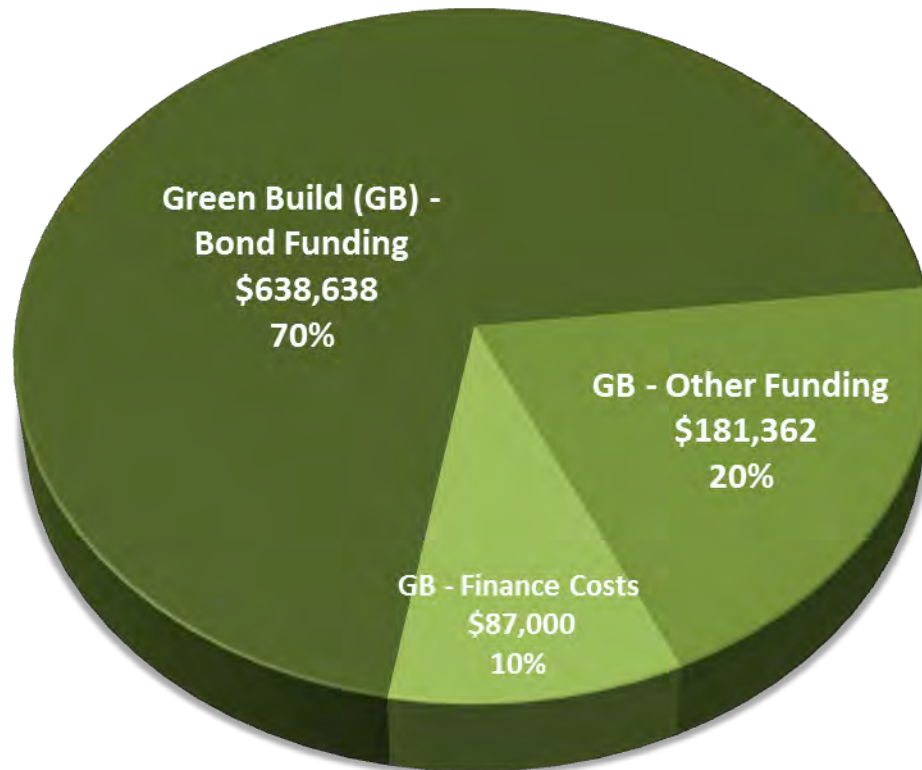


# Plan of Finance Total – Green Build

As of August 31, 2013



**\$907,000,000**  
(Chart numbers shown in 000's)



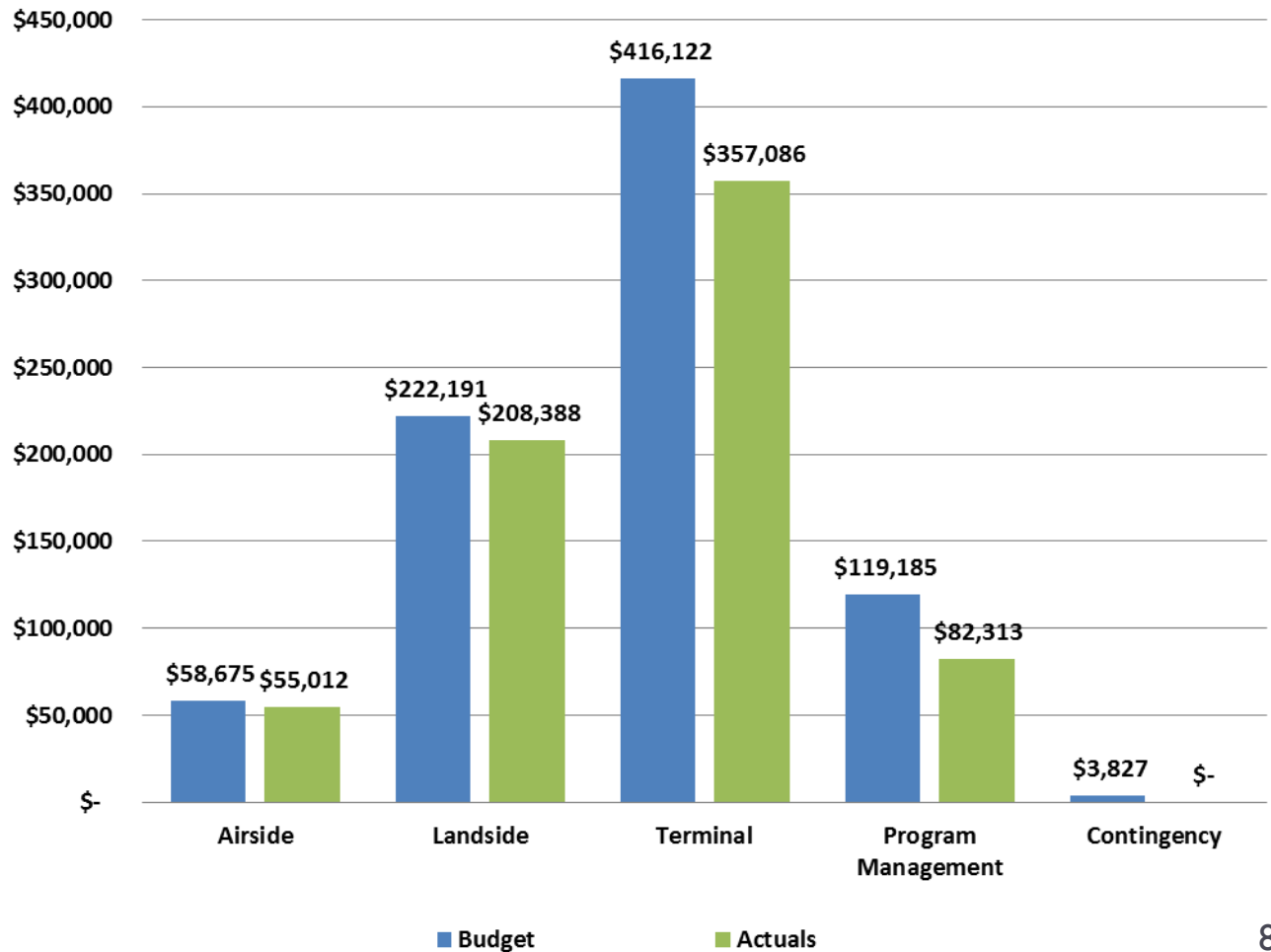


# Green Build Program by Location

As of August 31, 2013



(amounts expressed in thousands)



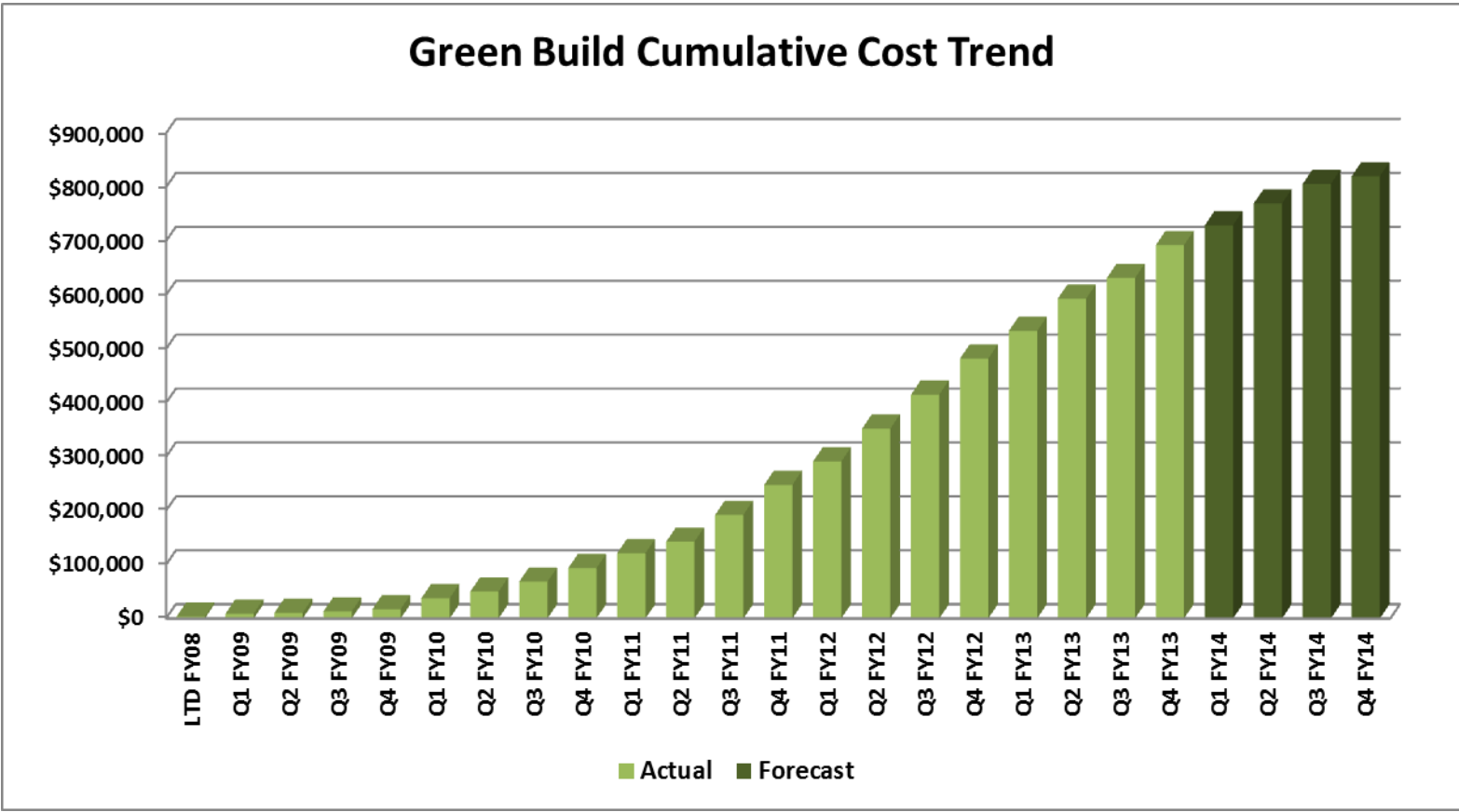


# Green Build Program Cost Trend

As of August 31, 2013



(amounts expressed in thousands)



# Rental Car Center (RCC) Financial Overview



# RCC Program

As of August 31, 2013



(amounts expressed in thousands)

RCC and Enabling Projects	Project Costs	Actual Costs	Remaining
RCC project	\$ 316,124	\$ 14,869	\$ 301,255
Enabling Projects <sup>1</sup>	24,858	-	24,858
<b>Grand Total</b>	<b>\$ 340,982</b>	<b>\$ 14,869</b>	<b>\$ 326,113</b>

<sup>1</sup>Depicts portion of enabling projects that are estimated to be eligible for CFC funding

Enabling Projects	CFC	Other Funding*	Total
Interior North Side Road and Utilities	\$ 8,010	\$ 9,805	\$ 17,815
North Side Utility Infrastructure - Storm Drain Trunk	2,659	12,356	15,015
Terminal Link Road, Blast Fence, Triturators & VSR Gate	9,274	6,996	16,269
Airport Electrical Distribution System	3,641	15,869	19,510
Pac. High. Improvements (Landscape, Sidewalk, C&G)	1,275	1,225	2,500
	<b>\$ 24,858</b>	<b>\$ 46,250</b>	<b>\$ 71,109</b>

\* Other Funding includes Bonds and Cash Funding



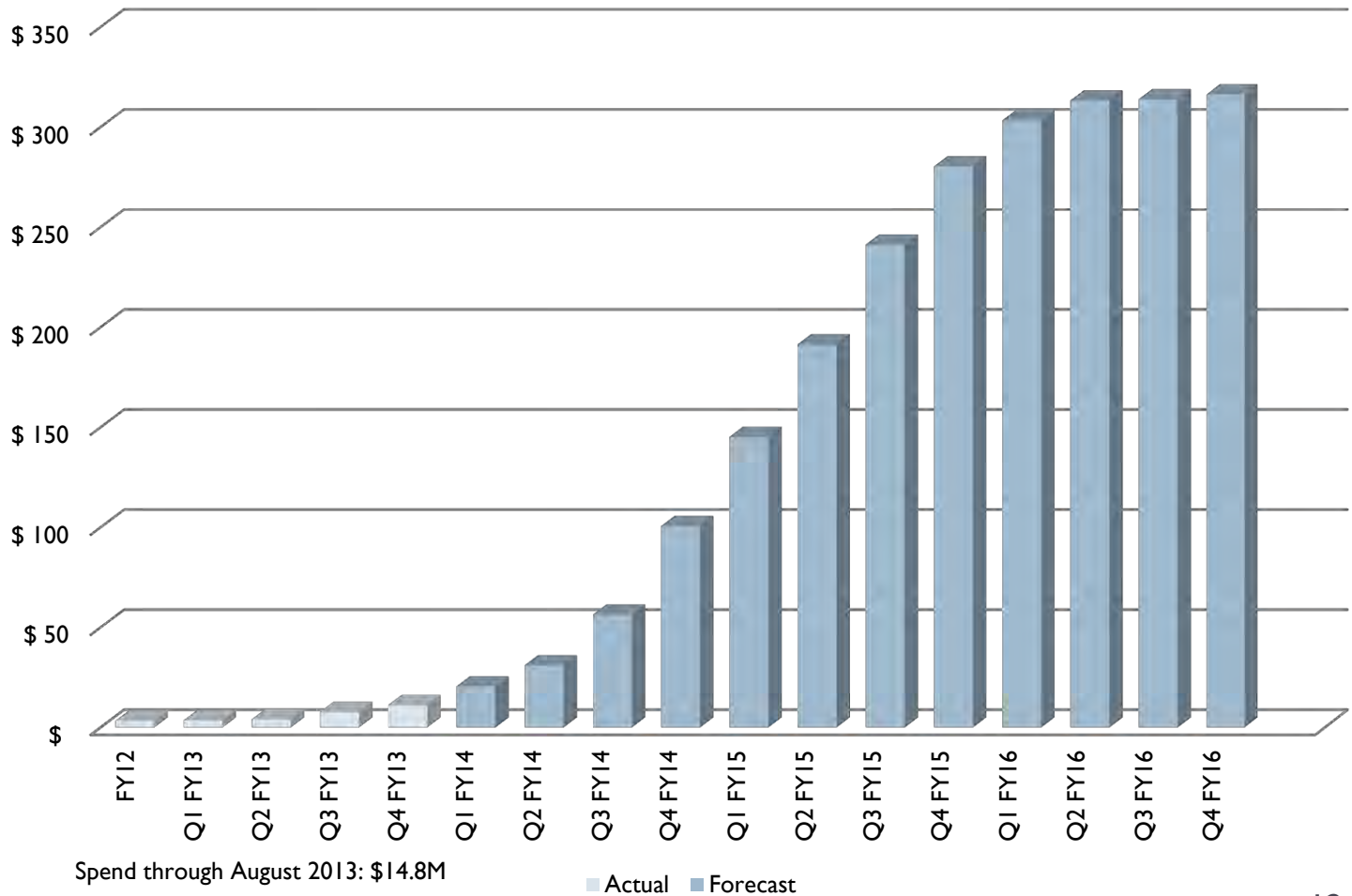
# RCC Program Cost Trend

As of August 31, 2013



(amounts expressed in millions)

## RCC Cumulative Cost Trend<sup>1</sup>



<sup>1</sup> Excludes enabling projects



# Questions



# San Diego County Regional Airport Authority

## Construction Audit Status Report

CIP Oversight Committee Meeting  
October 24, 2013





# **RW BLOCK CONSULTING CONTRACT EXTENSION THROUGH MAY 31, 2014**

# OFFICE OF CHIEF AUDITOR

Close-out Audit  
Turner/PCL/Flatiron:

- Procurement
- GMP 1 – Airside
- GMP 3 – Baggage Handling System





THE CITY OF SAN DIEGO

DATE OF NOTICE: July 24, 2013

## POSTED NOTICE OF APPLICATION

DEVELOPMENT SERVICES DEPARTMENT

Please be advised that an application has been filed with the City of San Diego by the San Diego Regional Airport Authority for a Utility Easement Vacation (PROCESS 5). The application proposes to vacate a portion of an existing 15-foot wide drainage easement. The property is located in a portion of the Tidelands of San Diego Bay as Shown on Miscellaneous Map No. 564. (Reference project 303493 for the new storm drain easement.) Council District 2. This application was filed on July 10, 2013.

PROJECT NUMBER: 317637  
PROJECT NAME: RENTAL CAR CENTER ESMT VAC  
CONTACT NAME: CURTIS PARSONS  
COMMUNITY PLAN AREA: NORTH BAY COMMUNITY

CITY PROJECT MANAGER: Patrick Hooper  
MANAGER PHONE NUMBER/EMAIL: (619) 557-7992 / PHooper@sandiego.gov

The decision to approve or deny this application will be made at a public hearing. This item will be discussed by the Community Planning Group for the area in which the project is located. They will make an advisory recommendation to the City of San Diego.

You may contact Melanie Nickel of the North Bay Community Planning Group at (619) 226-2800 to inquire about the community planning group meeting dates, times, and location for community review of this project.

If you have any questions regarding this application after reviewing this information, you may contact the City of San Diego Project Manager listed above.

This information will be made available in alternative formats upon request.

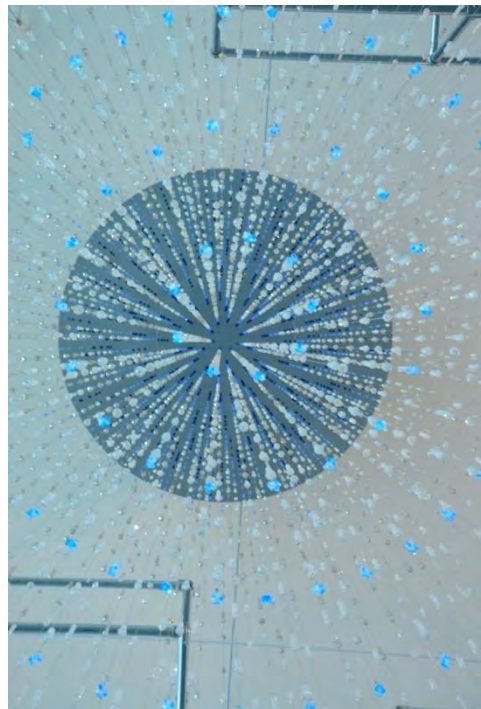
Internal File Number: 24001719

# QUESTIONS?



## Art Program Update

October 24, 2013



**Connectocracy**  
CoLAB Studio  
**Completed**

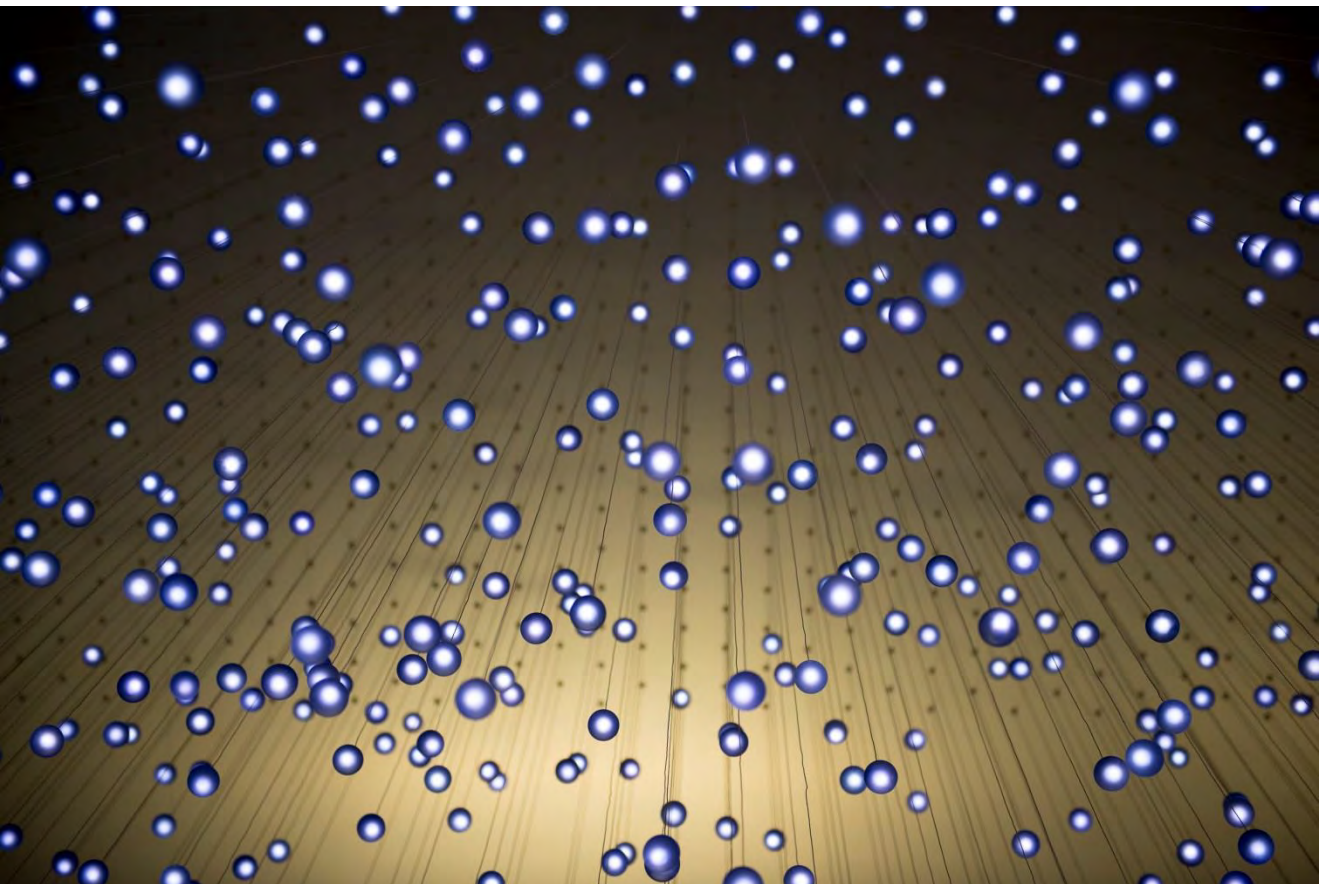
Individuality - Sculpture  
Community - Houses  
Connectivity - Constellations



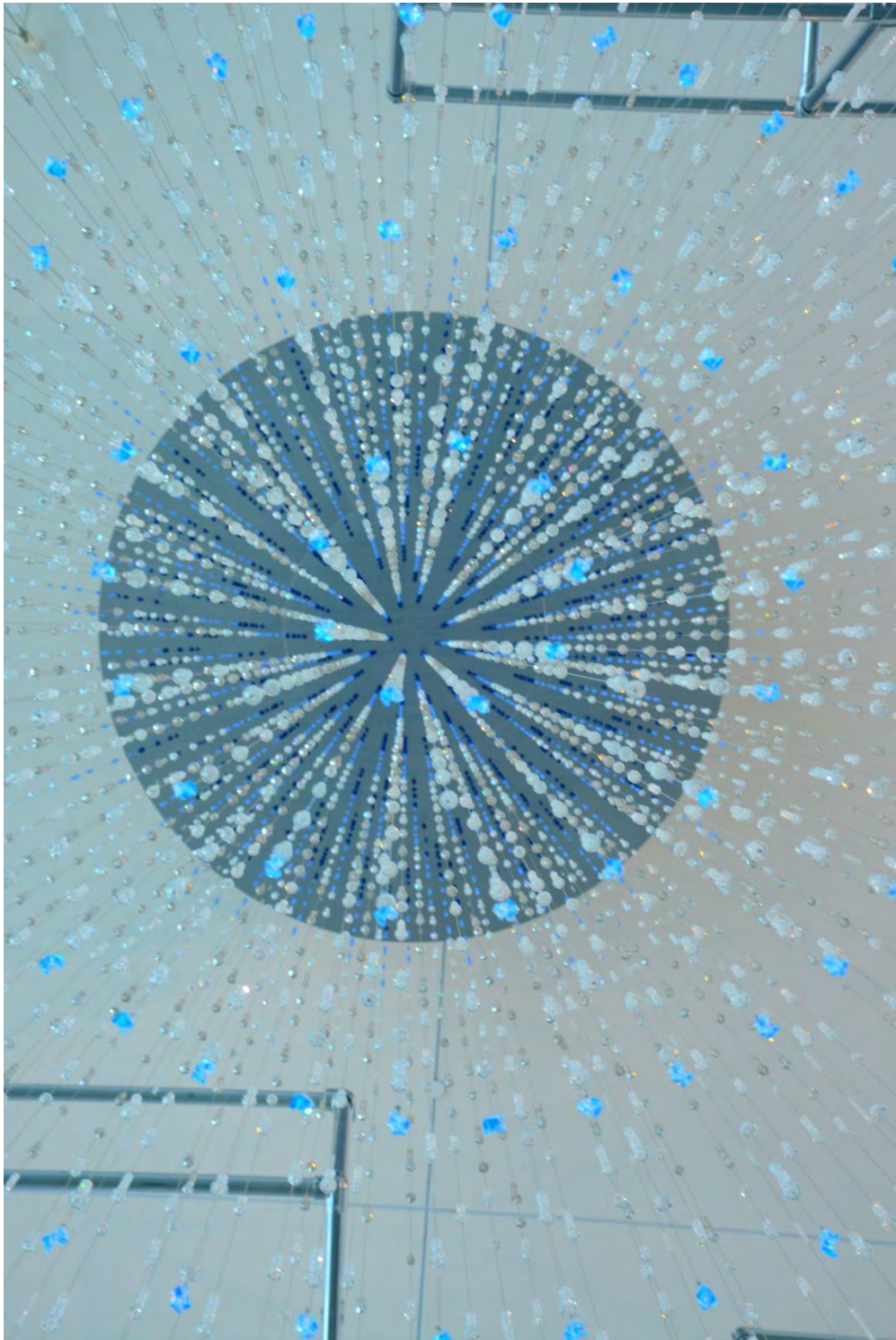
## The Journey

Jim Campbell

Programming ongoing  
through December 2013



**Taxonomy of a Cloud**  
Stuart Keeler  
**Completed**



## Restroom Entries



**Donde Esta**  
**Erik Carlson**  
**Technical review ongoing**  
**through December 2013**





**Relativator**  
Living Lenses  
**Completed**



Welcome to a brief  
journey inspired by Einstein's  
elevator thought experiment  
on the relativity of uniform motion,  
where acceleration is equivalent to gravity.

3

Notice that your sensation of acceleration  
is displayed here, in relative  
gravity and weight change.

Sincerely,  
*Living Lenses*

## Elevated Departures Roadway

### Sublimare

Merge Conceptual Design

**Technical review ongoing  
through December 2013**



**Orchid Award**  
San Diego Architectural  
Foundation  
**October 2013**



2013 Orchids & Onions  
**AWARDS**  
October 3rd, 2013



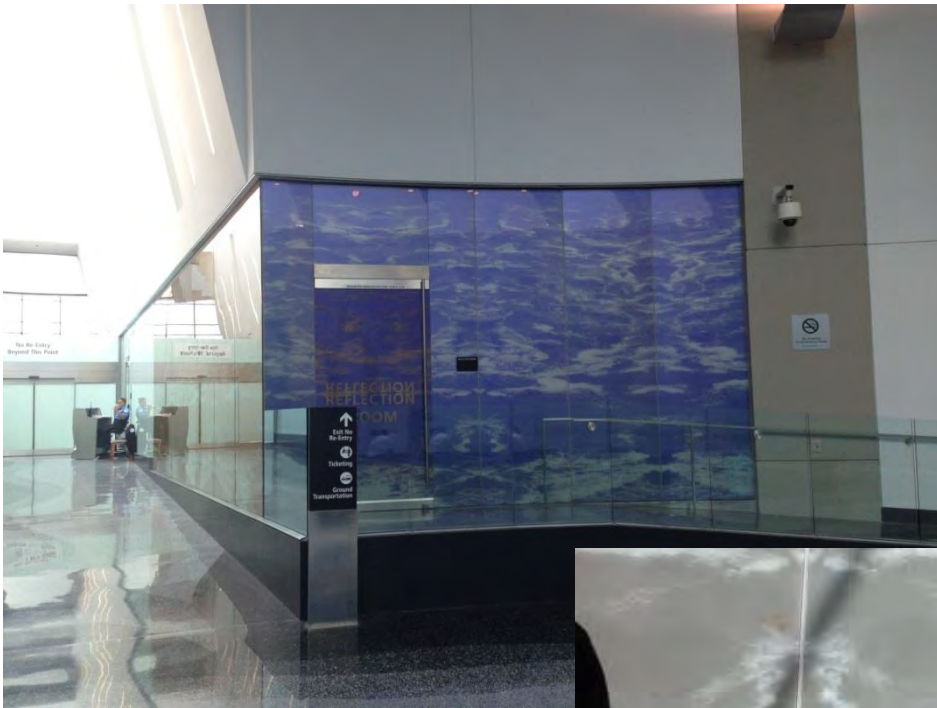


**Some Windows...**  
Roy McMakin  
March 2014



# Central Rotunda

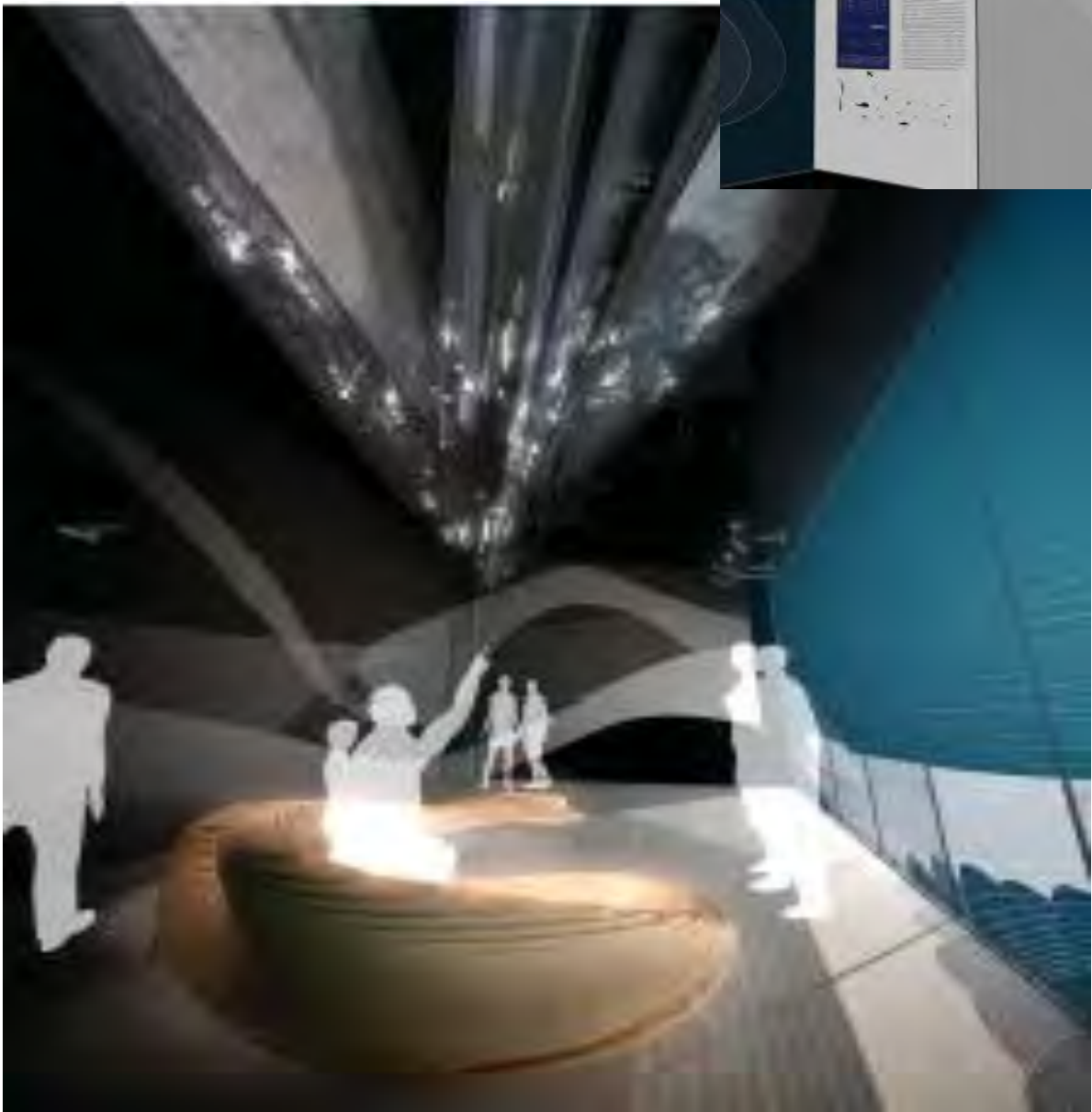
**Reflection Room**  
Norie Sato  
**March 2014**



# Central Rotunda



**AIRspace**  
Jason Bruges Studio  
**March 2014**



**Artist in Residency**

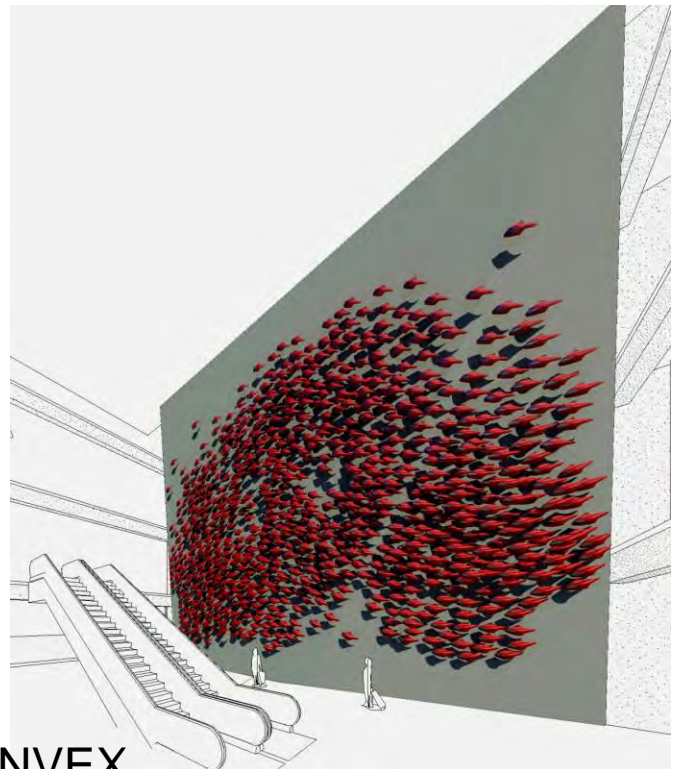
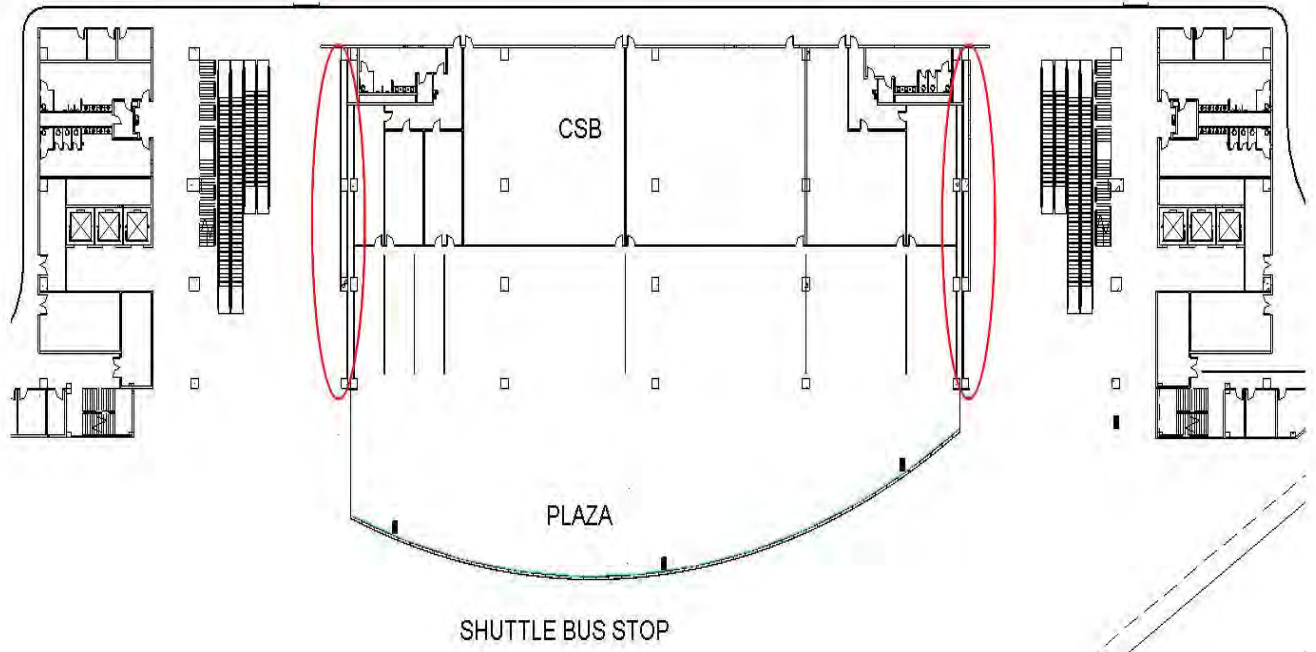
Sheryl Oring

**Permanent project pending review and approval**



Rental Car Center Artist 1

Swarm Wall  
Amy Landesberg  
Escalator Area  
Design Development

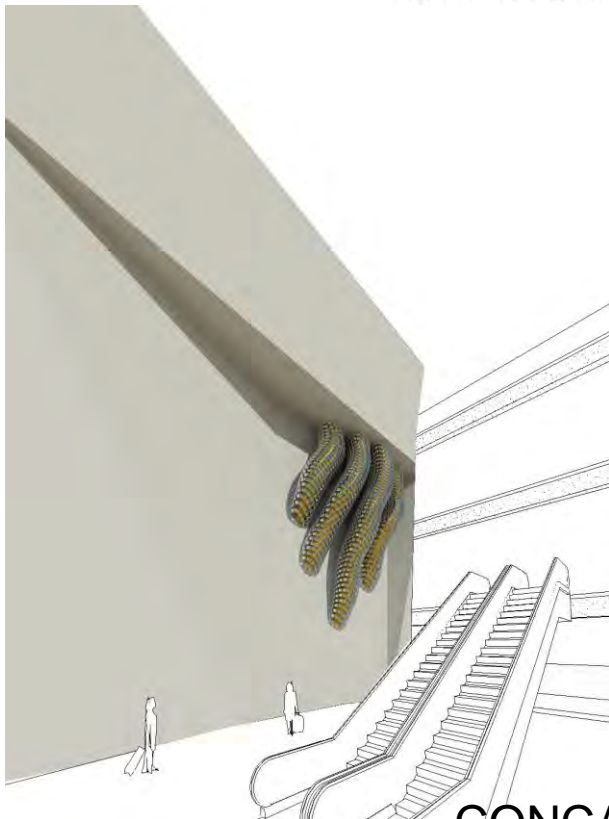
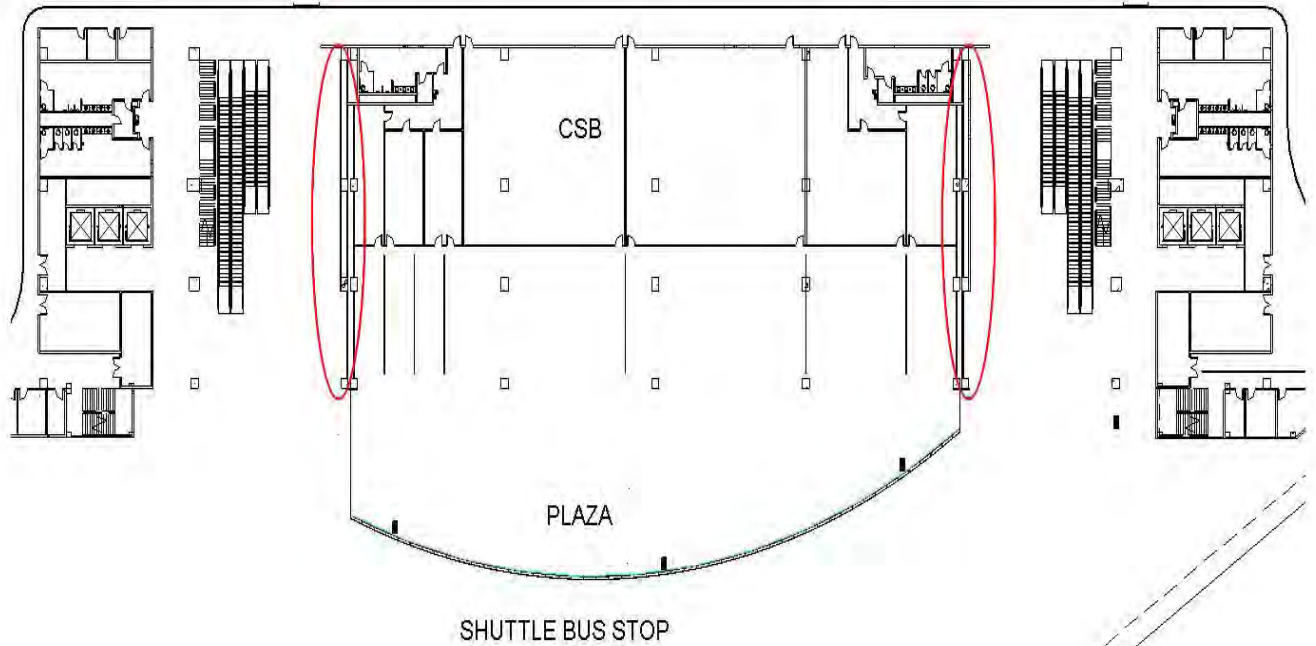


CONVEX



Rental Car Center Artist 1

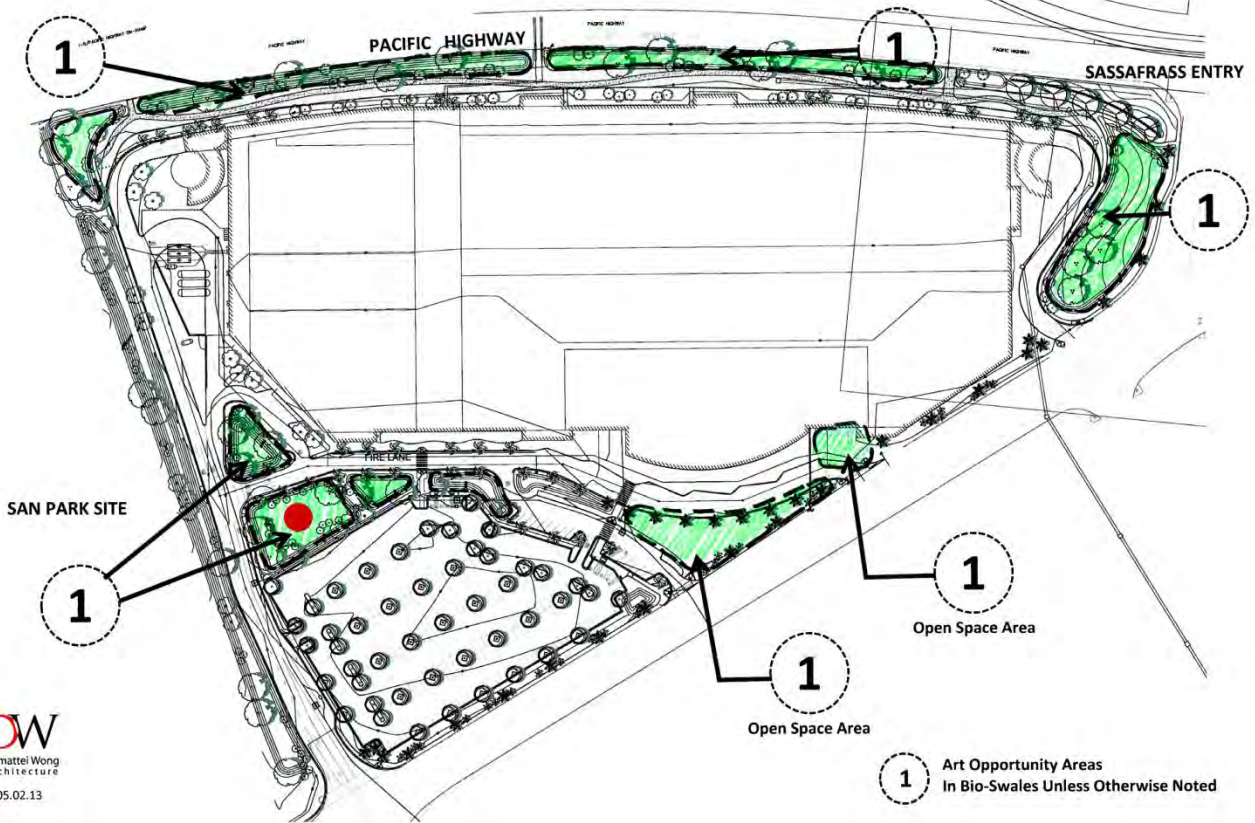
Hive Wall  
Amy Landesberg  
Escalator Area  
Design Development



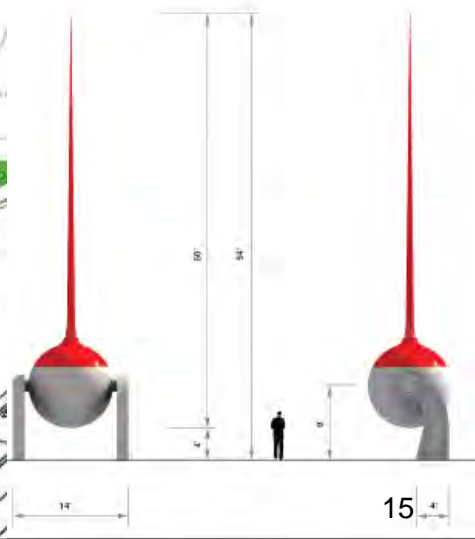
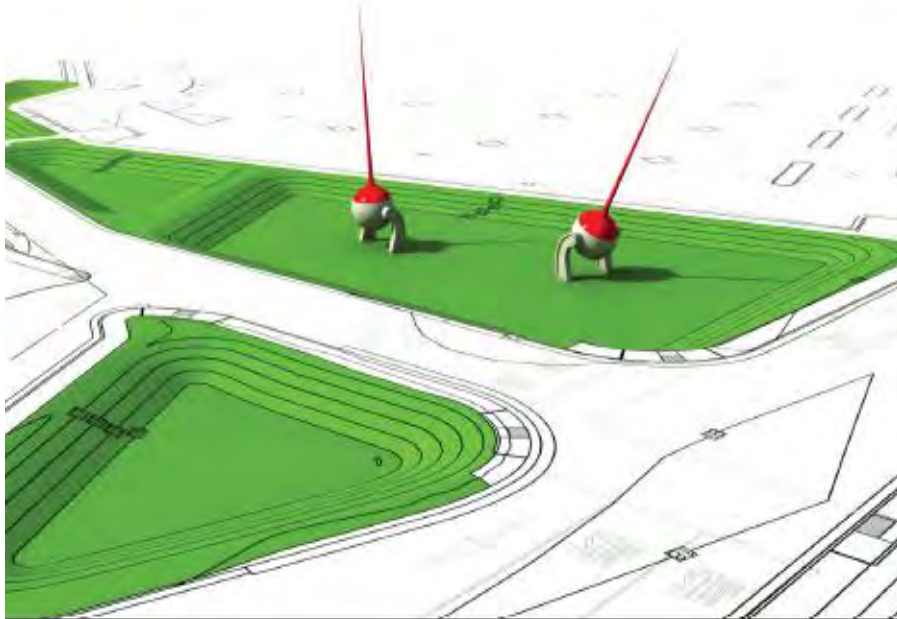
CONCAVE

# Rental Car Center Artist 2

Metro(g)nomes  
Christian Moeller  
Landscape  
Design Development



DW  
Demattell Wong  
architecture  
05.02.13



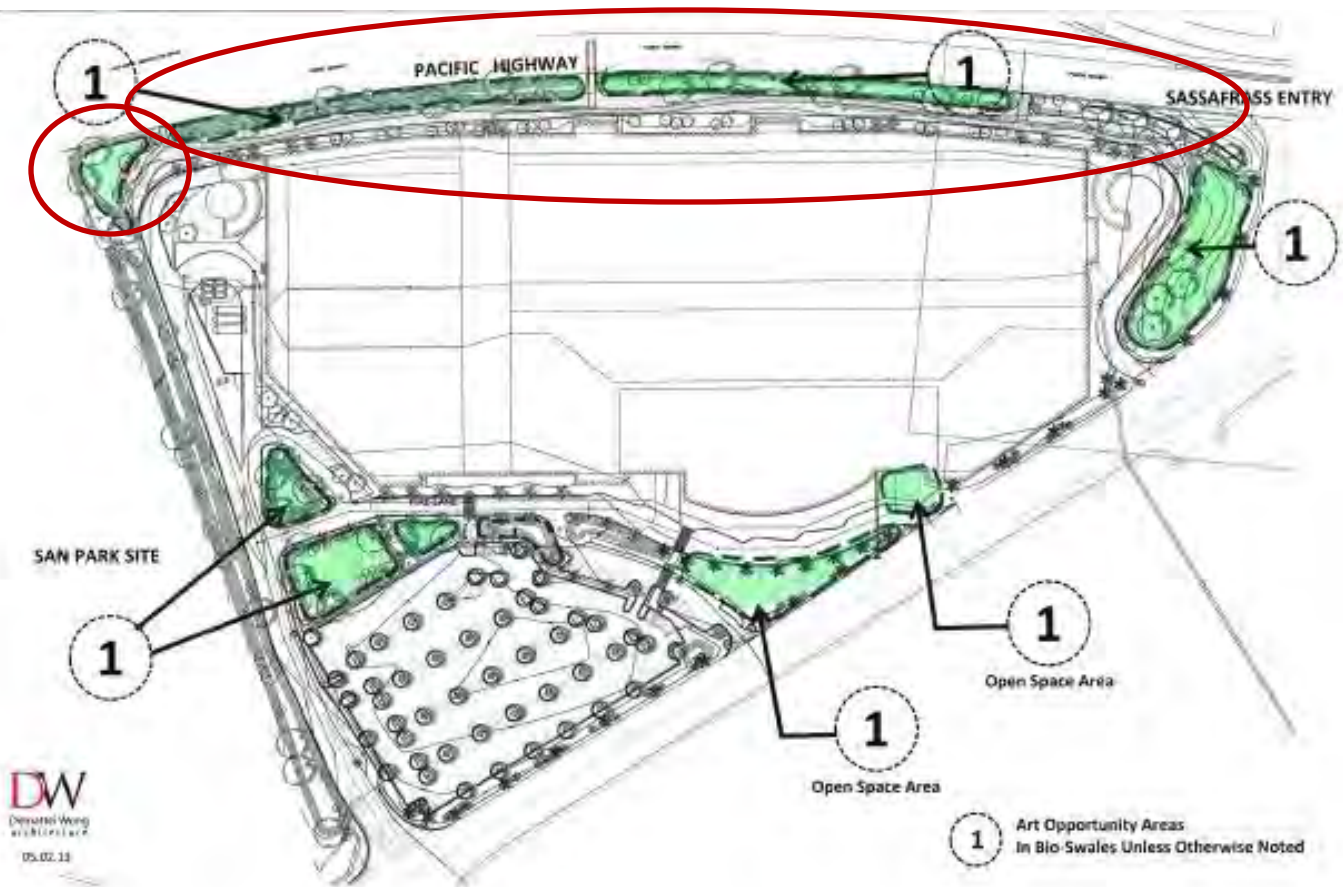
Rental Car Center Artist 3

TBD

Pedestrian Pathway

Enhancing the pedestrian experience

Relevant, iconic, engaging, impactful



Budget: \$890,000

Schedule –

Week of November 4 or 11 issue RFQ

Week of January 6 or 13 review submissions/shortlist artists

Week of March 3 or 10 Interview Artists

Board contract approval April 2013

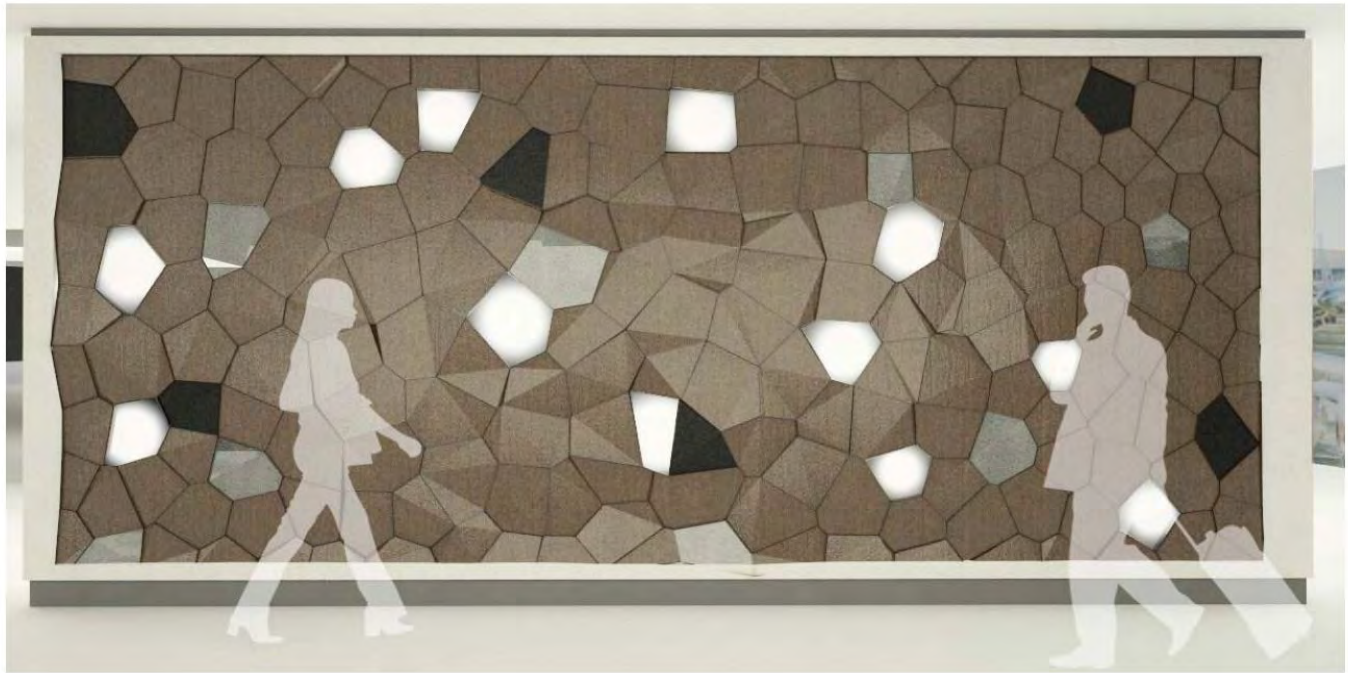
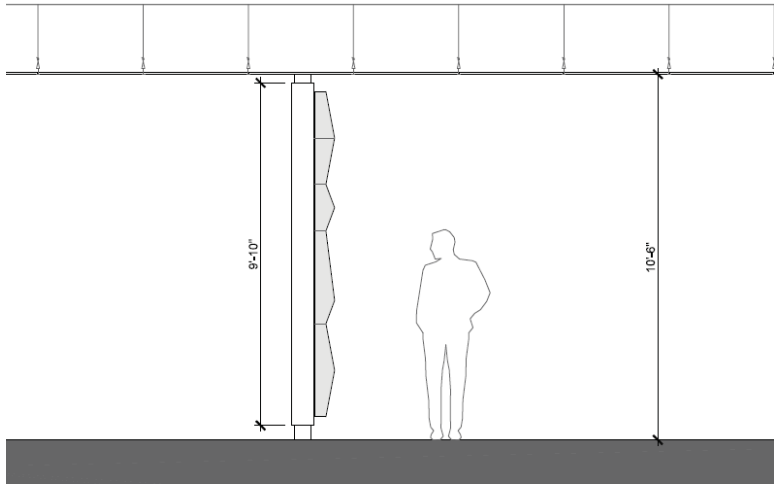
## Commuter Terminal Wall

### WERC

Digital and hand-painted original scanned and printed onto vinyl



**Astralgraph**  
Miki Iwasaki  
Design Development  
Installation TBD



## Terminal Two East Ceiling

**Paul Hobson**  
Fabrication Phase  
Installation TBD



SAN DIEGO INTERNATIONAL AIRPORT

# ART PROGRAM



arrive depart be inspired

## Art Program Update

# Questions?

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# TERMINAL 2 EAST PROJECT UPDATES

Capital Improvement Program Oversight  
Committee

October 24, 2013



SAN DIEGO  
INTERNATIONAL  
AIRPORT

Presented by: Iraj Ghaemi, Director, Facilities Development



# Expand Terminal 2 East Facility

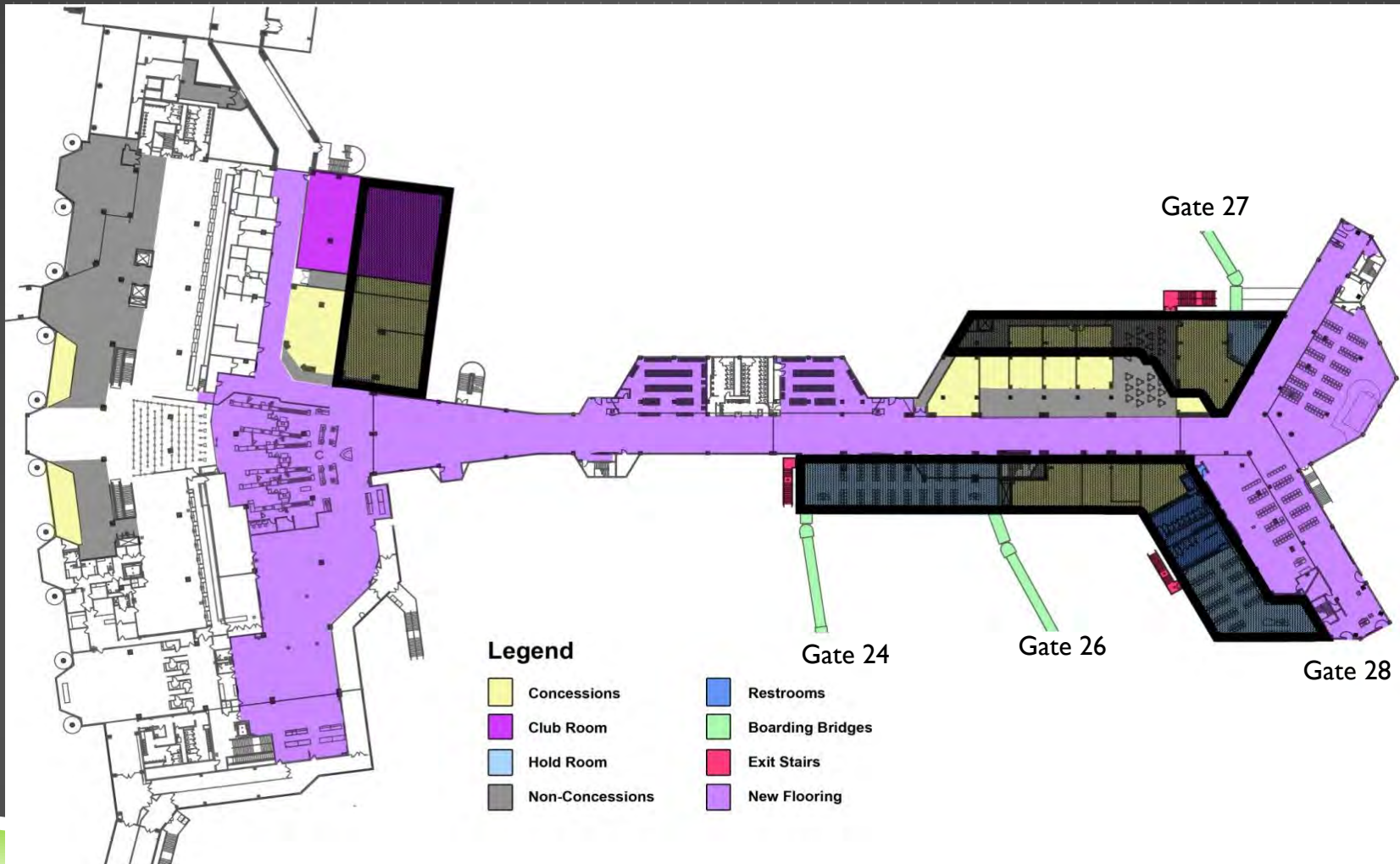
Total Project Budget: \$52 million

Construction Schedule:

Construction Start: February 2012

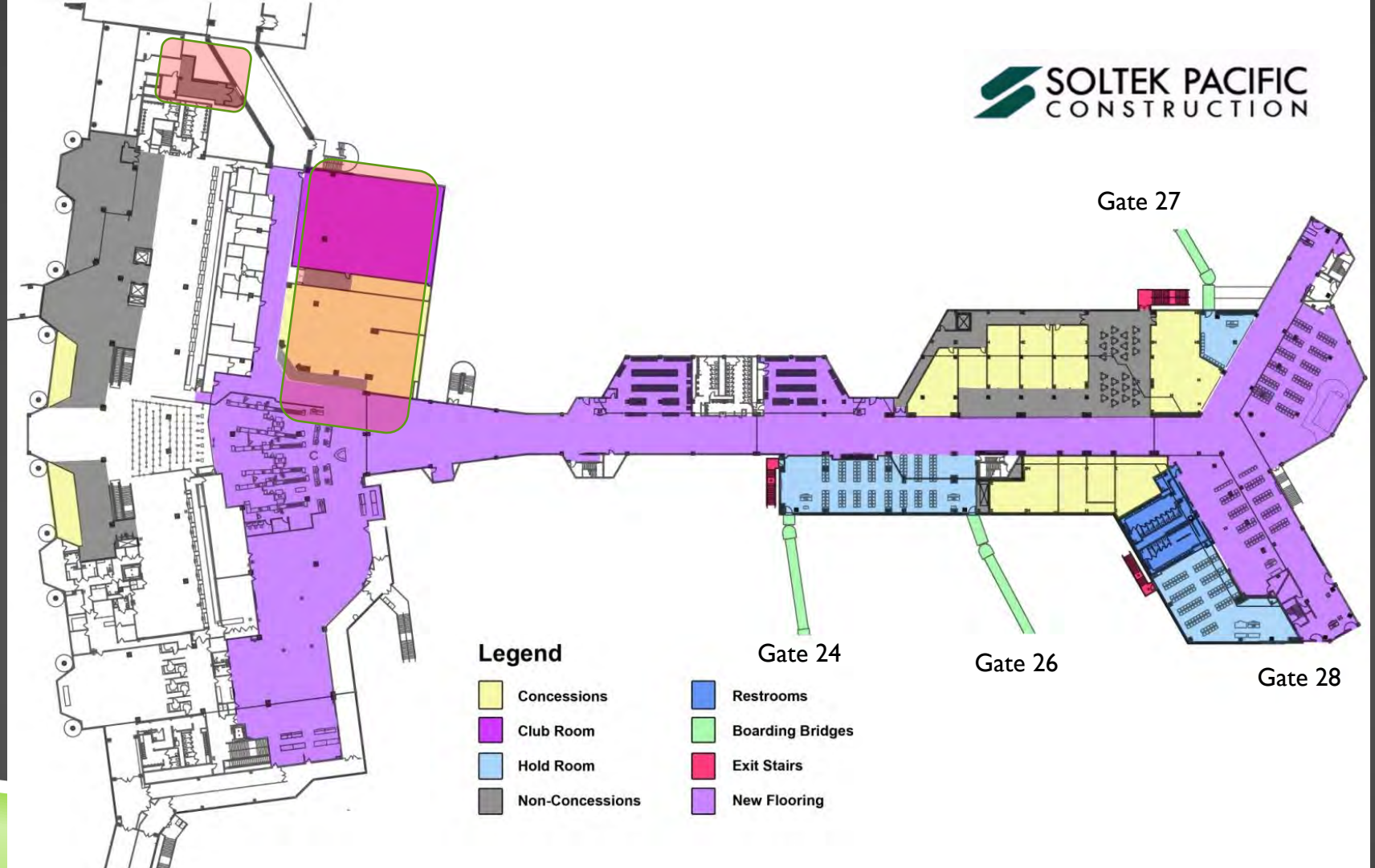
Construction End: January 2014

# EXPAND TERMINAL 2 EAST FACILITY



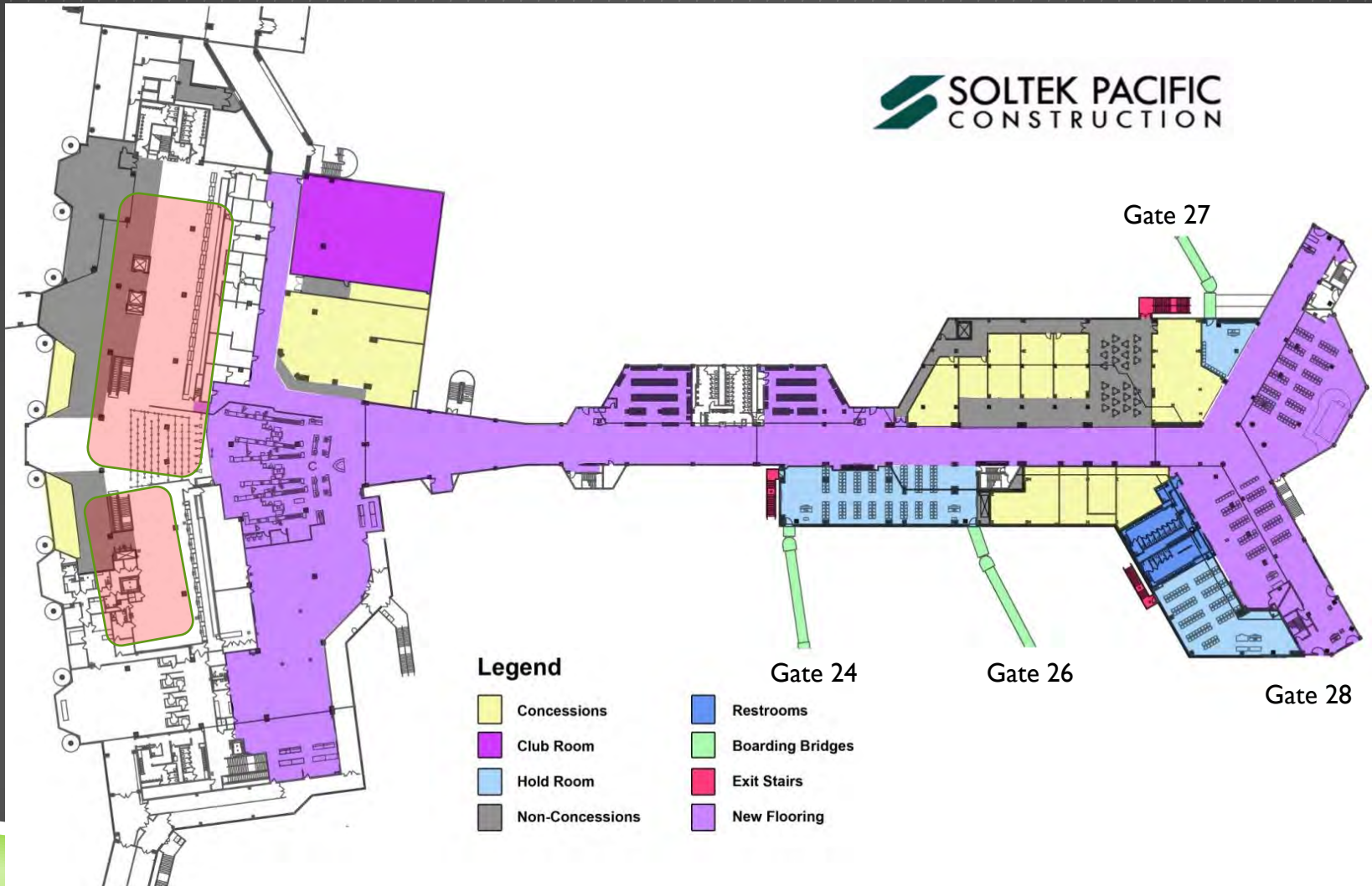
Expanded Terminal 2 East Facility

# TERMINAL BUILDING (SOUTH PACKAGE) - POST SECURITY WORK



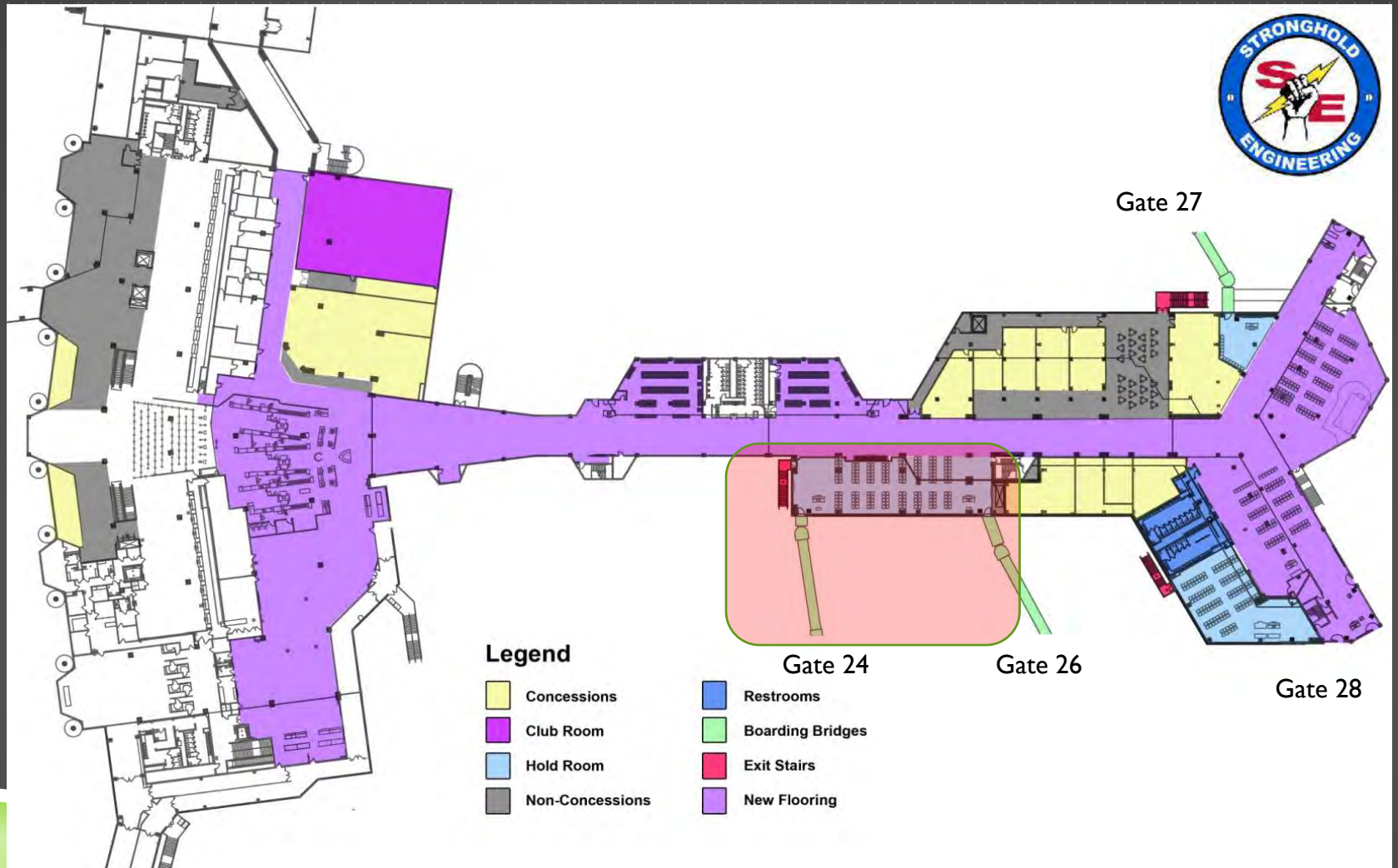
Completed

# TERMINAL BUILDING (SOUTH PACKAGE) - PRE SECURITY WORK



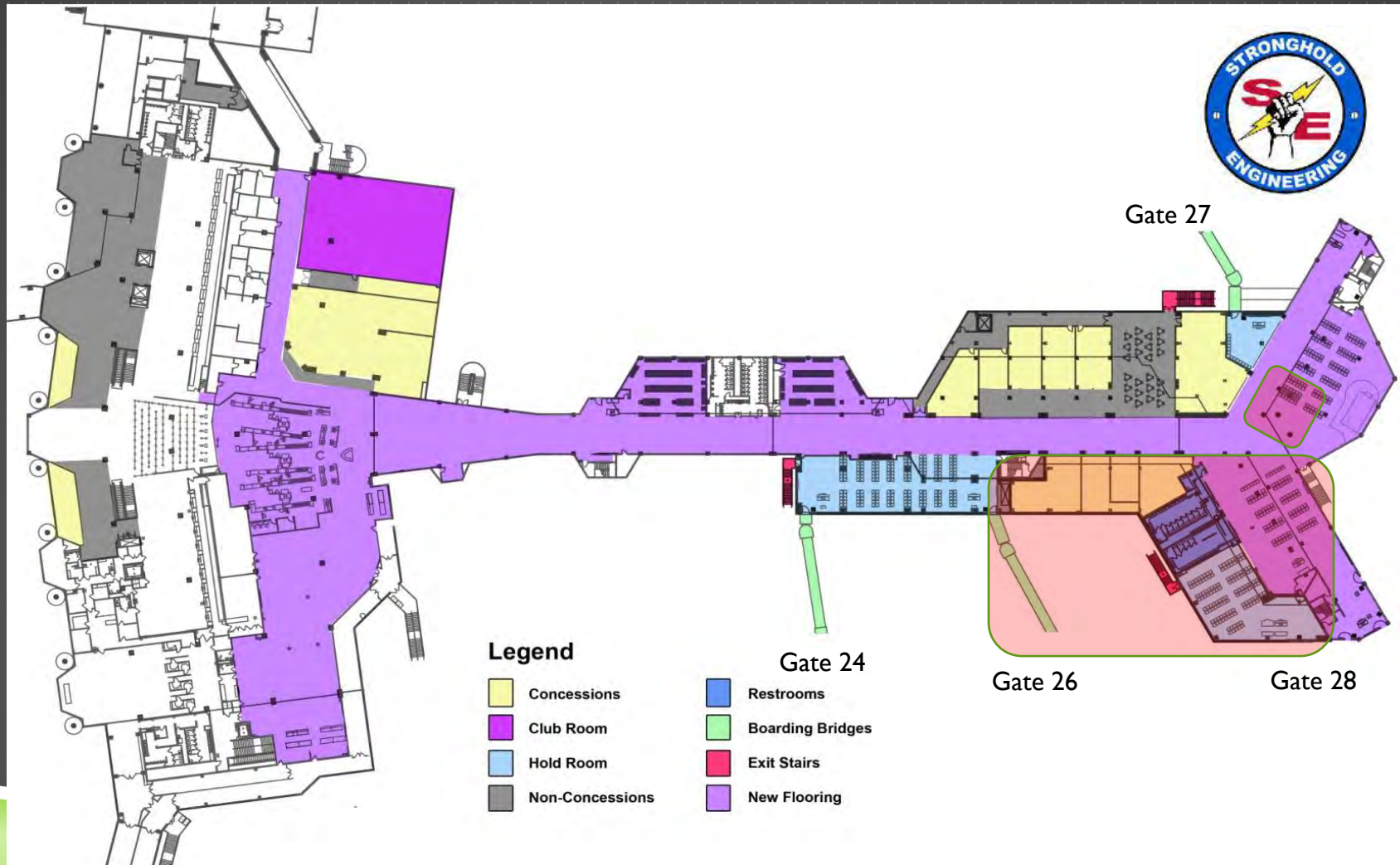
Completed

# GATES 24- GATE 28 (EAST PACKAGE) PHASE I WORK



Completed

# GATES 24- GATE 28 (EAST PACKAGE) PHASE 2 AND 3 WORK



Completed

# Expand Terminal 2 East Facility CONSTRUCTION PROGRESS PICTURES



# Expand Terminal 2 East Facility

## CONSTRUCTION PROGRESS PICTURES





# Expand Terminal 2 East Facility CONSTRUCTION PROGRESS PICTURES



# Expand Terminal 2 East Facility CONSTRUCTION PROGRESS PICTURES



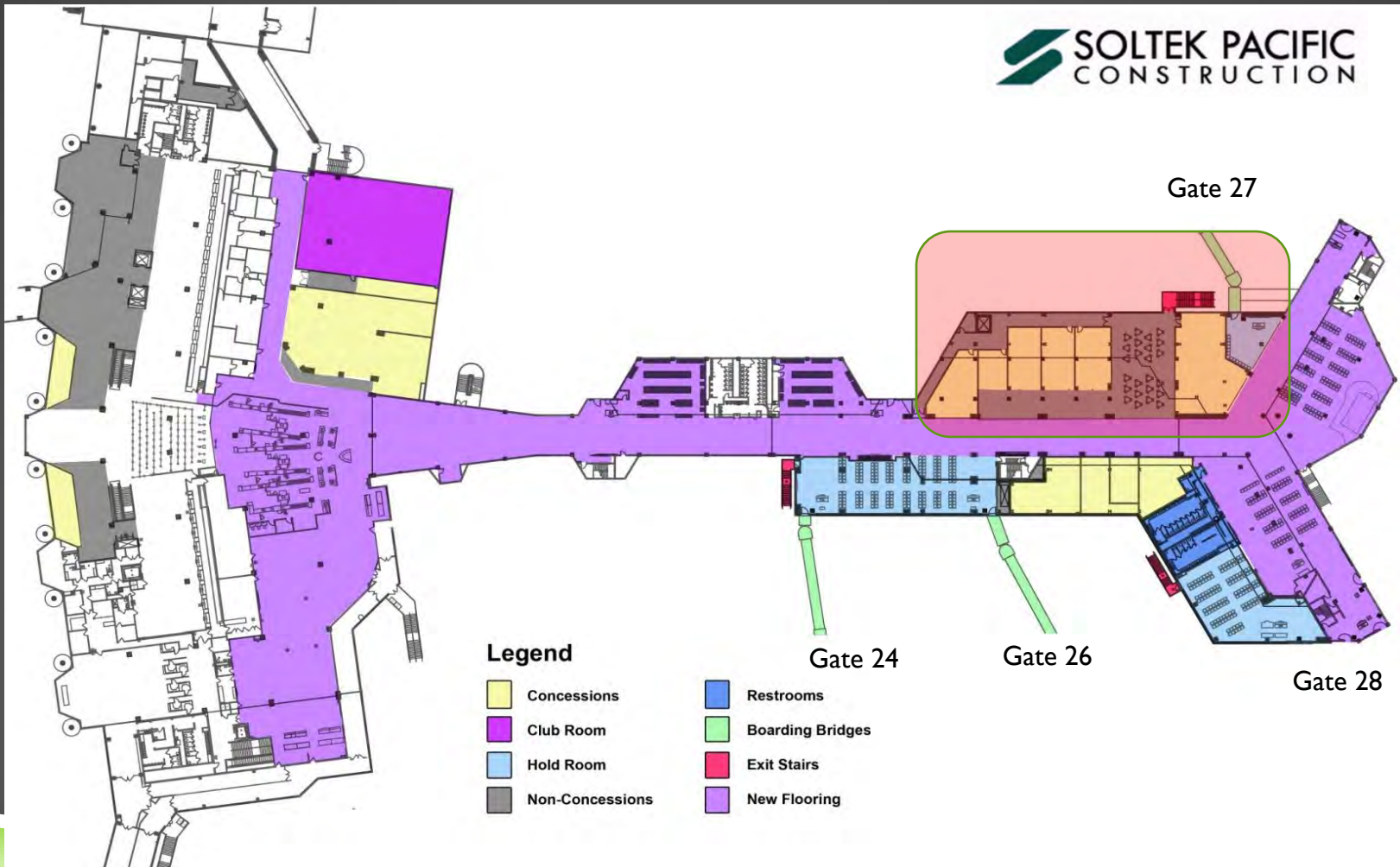
# Expand Terminal 2 East Facility CONSTRUCTION PROGRESS PICTURES



# Expand Terminal 2 East Facility CONSTRUCTION PROGRESS PICTURES



# GATES 25 - GATE 27 (WEST PACKAGE)



Start: 01/28/2013    Completion: 01/15/2014

# Expand Terminal 2 East Facility

## CONSTRUCTION PROGRESS PICTURES



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# Questions

???

# NORTH SIDE

# DEVELOPMENT



CIPOC Meeting  
October 24, 2013



# North Side Development Projects

# Key Project Milestones

Milestone Event	Planned Date
FBO Construction	September 2013 – September 2014
SAN Park 2 Economy Lot Construction	September 2013 – March 2014
12kV Internal Loop	September 2013 – November 2014
Interior Road Construction	October 2013 – June 2014
Terminal Link Road Construction	June 2014 – June 2015
Storm Drain Trunk	February 2014 – November 2014



# North Side Development Construction



# North Side Development Construction





# North Side Development Construction



# North Side Development Construction



# North Side Development Construction



**NORTH SIDE**

**DEVELOPMENT**

**Questions?**

Item 11

# Rental Car Center (RCC) Update



## Capital Improvement Program Oversight Committee



October 24, 2013

# Presentation Topics

Northside Development Site/

Aerial Photo

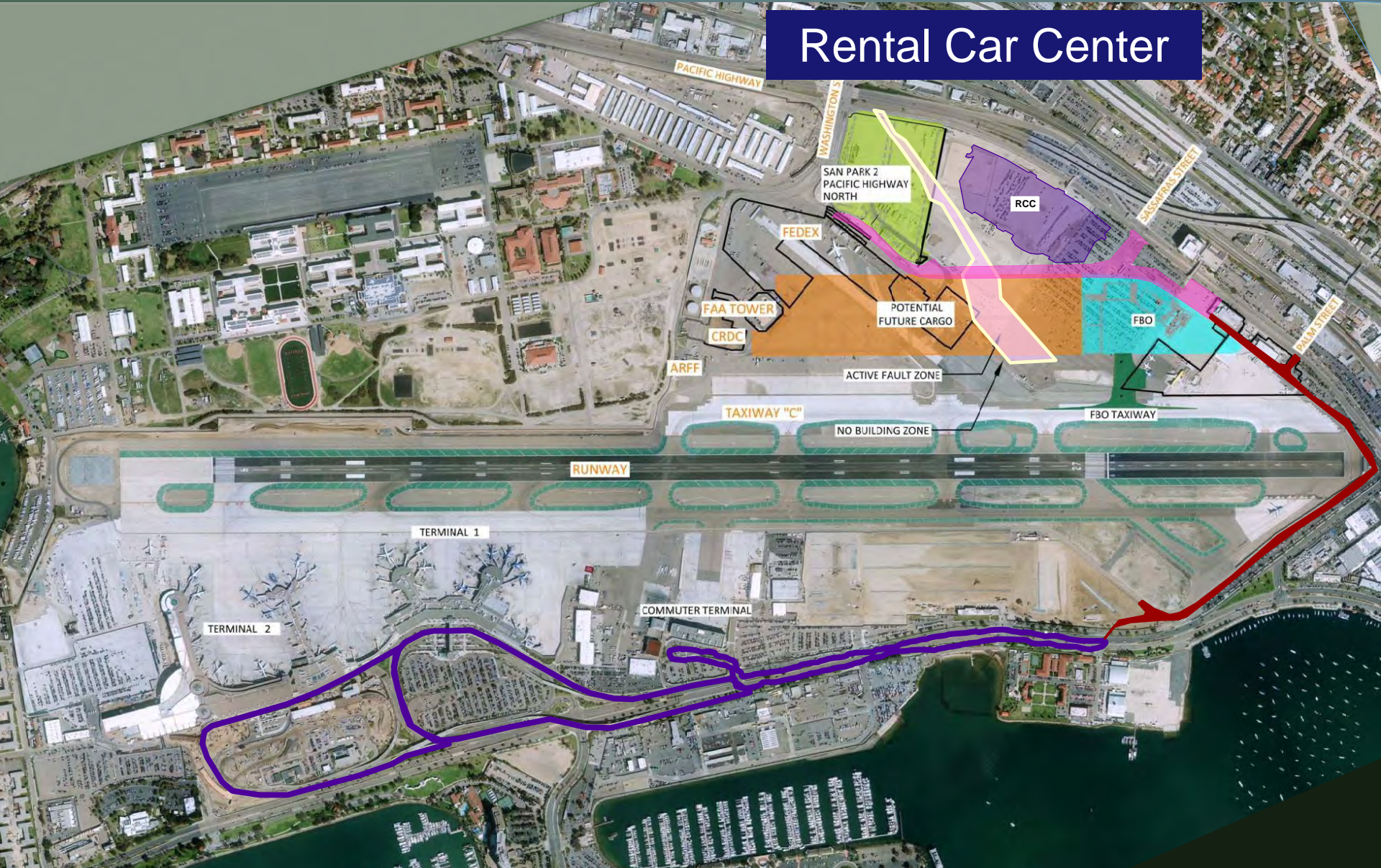
Design Progress

Construction Status

Key Project Milestones

Budget Performance

# Rental Car Center



# Northside Development Site



# Architectural Concept






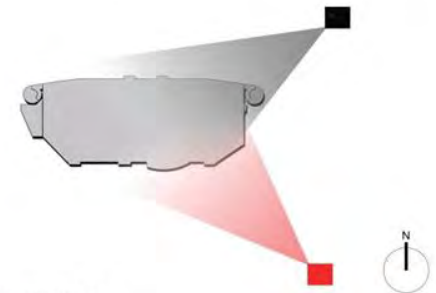
ELEVATION



 SOUTH EAST PERSPECTIVE



NORTH EAST PERSPECTIVE 



KEY PLAN

# RCC Perspectives



# Landscape Concept

# Construction Status

Current Progress	Status
Tower Crane Procurement	Complete (set up Jan 2014)
Site Grading & Demolition	Underway
Tower Crane Foundations	Underway (design)
Site Utilities	Mid November
Foundation Piles	November (test piles)
Design Assist for Long Lead Trades	Bids Due 10/24/13 (MEPF 30% complete)



# Site Grading



# Underground Utilities



# Pedestrian Bridge Demolition

# Key Construction Milestones

Milestone Event	Planned Date
Ground Breaking Ceremony	October 2013
GMP to Board	December 2013
First of Four Tower Cranes	January 2014
Pile Caps & Grade Beams / First Slab on Grade	February 2014
First Columns / Formwork	March 2014
Exterior Skin Starts	July 2014
Topping Out	December 2014
Customer Service Building Complete	January 2015
Construction Completion	October 2015
RCC Operational	January 2016

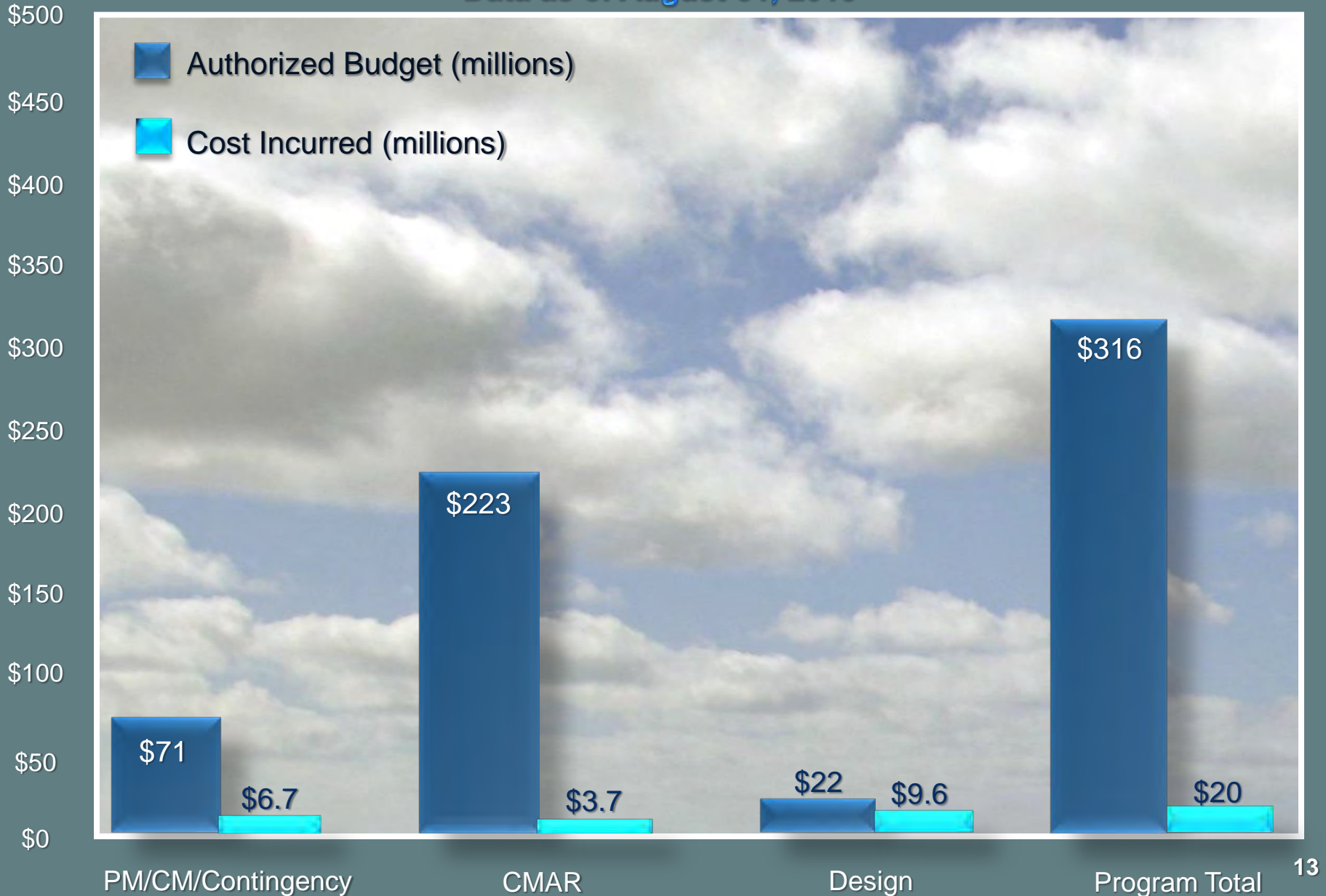
# Program Budget Update

<b>Description</b>	<b>Budget</b>
PM/CM + SDCRAA Support	\$37,400,000
Program Support: OCIP, Remediation, Permits, Art	\$17,500,000
Design (DWA)	\$22,000,000
Program Reserves & Contingency	\$16,100,000
<b>Total - Design, PM/CM &amp; Support</b>	<b>\$93,000,000</b>
<b>CMAR - Construction Budget</b>	<b>\$223,000,000</b>
<b>Total - Approved Budget</b>	<b>\$316,000,000</b>



# Program Budget Update

Data as of August 31, 2013



# QUESTIONS?




# **Small Business Development Report**

Item 12

**Sonia Cruz**  
**Small Business Development, Manager**

**October 24, 2013**

# Overview

- **Rental Car Center**
  - **Opportunity Awareness Events**
  - **Education Programs**
- 

# Rental Car Center (RCC)

Total Dollars Awarded To Date	\$ 4.4 million
Local Business Participation	\$ 4.3 million
Small Business Opportunity	\$ 3.5 million
Small Business Participation	\$ 3.4 million
HUBE Business Participation	\$ 2.5 million

# OPPORTUNITY AWARENESS EVENTS

## 3<sup>rd</sup> Quarter 2013

- Construction Expo
- Doing Business with Public Agency Partners
- Meet the Buyers
- MidCoast Corridor Project – Central
- Elite SDVOSB National Conference
- MidCoast Corridor Project – South
  
- Total Contacts = 600

# EDUCATION PROGRAMS

## 3<sup>rd</sup> Quarter 2013

- **Turner School of Construction Management**
  - Total Participants = 35
- **Bonding & Contract Financing Program**
  - Understanding Your Work-In-Progress
  - QuickBooks
    - Total Participants = 70

# Questions & Answers

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