

# SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY



## BOARD MEMBERS

DAVID ALVAREZ  
LAURIE BERMAN\*  
C. APRIL BOLING  
GREG COX  
JIM DESMOND  
COL. JOHN FARNAM\*  
ROBERT H. GLEASON  
LLOYD B. HUBBS  
JIM JANNEY  
ERAINA ORTEGA\*  
PAUL ROBINSON  
MARY SESSOM

\* EX OFFICIO BOARD MEMBERS

PRESIDENT/CEO  
THELLA F. BOWENS

## EXECUTIVE/FINANCE COMMITTEE and SPECIAL BOARD MEETING

### AGENDA

Monday, March 9, 2015  
9:00 A.M.

San Diego International Airport  
Commuter Terminal -- Third Floor  
Board Room  
3225 N. Harbor Drive  
San Diego, CA 92101

This Agenda contains a brief general description of each item to be considered. The indication of a recommended action does not indicate what action (if any) may be taken. If comments are made to the Committee without prior notice or are not listed on the Agenda, no specific answers or responses should be expected at this meeting pursuant to State law. ***Please note that agenda items may be taken out of order.***

Staff Reports and documentation relating to each item of business on the Agenda are on file in Corporate & Information Governance and are available for public inspection.

**\*NOTE:** This Committee Meeting also is noticed as a Special Meeting of the Board to (1) foster communication among Board members in compliance with the Brown Act; and (2) preserve the advisory function of the Committee.

Board members who are not members of this Committee may attend and participate in Committee discussions. Since sometimes more than a quorum of the Board may be in attendance, to comply with the Brown Act, this Committee meeting also is noticed as a Special Meeting of the Board.

To preserve the proper function of the Committee, only members officially assigned to this Committee are entitled to vote on any item before the Committee. This Committee only has the power to review items and make recommendations to the Board. Accordingly, this Committee cannot, and will not, take any final action that is binding on the Board or the Authority, even if a quorum of the Board is present.

PLEASE COMPLETE A "REQUEST TO SPEAK" FORM PRIOR TO THE COMMENCEMENT OF THE MEETING AND SUBMIT IT TO THE AUTHORITY CLERK. ***PLEASE REVIEW THE POLICY FOR PUBLIC PARTICIPATION IN BOARD AND BOARD COMMITTEE MEETINGS (PUBLIC COMMENT) LOCATED AT THE END OF THE AGENDA.***

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## **CALL TO ORDER**

## **PLEDGE OF ALLEGIANCE**

## **ROLL CALL**

### ***Executive Committee***

Committee Members: Gleason (Chair), Hubbs, Robinson

### ***Finance Committee***

Committee Members: Alvarez, Boling, Cox (Chair), Janney, Sessom

## **NON-AGENDA PUBLIC COMMENT**

Non-Agenda Public Comment is reserved for members of the public wishing to address the Committee on matters for which another opportunity to speak **is not provided on the Agenda**, and which is within the jurisdiction of the Committee. Please submit a completed speaker slip to the Authority Clerk. ***Each individual speaker is limited to three (3) minutes. Applicants, groups and jurisdictions referring items to the Board for action are limited to five (5) minutes.***

**Note:** Persons wishing to speak on specific items should reserve their comments until the specific item is taken up by the Board.

## **NEW BUSINESS**

### **1. APPROVAL OF MINUTES:**

RECOMMENDATION: Approve the minutes of the February 9, 2015, regular meeting.

## **FINANCE COMMITTEE NEW BUSINESS**

### **2. REVIEW OF THE UNAUDITED FINANCIAL STATEMENTS FOR THE SEVEN MONTHS ENDED JANUARY 31, 2015:**

RECOMMENDATION: Receive the report.  
Presented by Kathy Kiefer, Senior Director, Finance & Asset Management

### **3. REVIEW OF THE AUTHORITY'S INVESTMENT REPORT AS OF JANUARY 31, 2015:**

RECOMMENDATION: Receive the report.  
Presented by Michael Sears, Director, Financial Management

**EXECUTIVE COMMITTEE NEW BUSINESS**

**4. PRE-APPROVAL OF TRAVEL REQUESTS AND APPROVAL OF BUSINESS AND TRAVEL EXPENSE REIMBURSEMENT REQUESTS FOR BOARD MEMBERS, THE PRESIDENT/CEO, THE CHIEF AUDITOR AND GENERAL COUNSEL:**

RECOMMENDATION: Pre-approve travel requests and approve business and travel expense reimbursement requests.

Presented by Tony R. Russell, Director, Corporate & Information Governance/  
Authority Clerk

**REVIEW OF FUTURE AGENDAS**

**5. REVIEW OF THE DRAFT AGENDA FOR THE MARCH 19, 2015, BOARD MEETING:**

Presented by: Thella F. Bowens, President/CEO

**6. REVIEW OF THE DRAFT AGENDA FOR THE MARCH 19, 2015, AIRPORT LAND USE COMMISSION MEETING:**

Presented by: Thella F. Bowens, President/CEO

**COMMITTEE MEMBER COMMENTS**

**ADJOURNMENT**

**Policy for Public Participation in Board, Airport Land Use Commission (ALUC), and Committee Meetings (Public Comment)**

- 1) Persons wishing to address the Board, ALUC, and Committees shall complete a "Request to Speak" form prior to the initiation of the portion of the agenda containing the item to be addressed (e.g., Public Comment and General Items). Failure to complete a form shall not preclude testimony, if permission to address the Board is granted by the Chair.
- 2) The Public Comment Section at the beginning of the agenda is limited to eighteen (18) minutes and is reserved for persons wishing to address the Board, ALUC, and Committees on any matter for which another opportunity to speak is not provided on the Agenda, and on matters that are within the jurisdiction of the Board. A second Public Comment period is reserved for general public comment later in the meeting for those who could not be heard during the first Public Comment period.
- 3) Persons wishing to speak on specific items listed on the agenda will be afforded an opportunity to speak during the presentation of individual items. Persons wishing to speak on specific items should reserve their comments until the specific item is taken up by the Board, ALUC and Committees. Public comment on specific items is limited to twenty (20) minutes – ten (10) minutes for those in favor and ten (10) minutes for those in opposition of an item. Each individual speaker will be allowed three (3) minutes, and applicants and groups will be allowed five (5) minutes.
- 4) If many persons have indicated a desire to address the Board, ALUC and Committees on the same issue, then the Chair may suggest that these persons consolidate their respective testimonies. Testimony by members of the public on any item shall be limited to **three (3) minutes per individual speaker and five (5) minutes for applicants, groups and referring jurisdictions.**
- 5) Pursuant to Authority Policy 1.33 (8), recognized groups must register with the Authority Clerk prior to the meeting.
- 6) After a public hearing or the public comment portion of the meeting has been closed, no person shall address the Board, ALUC, and Committees without first obtaining permission to do so.

**Additional Meeting Information**

**NOTE:** This information is available in alternative formats upon request. To request an Agenda in an alternative format, or to request a sign language or oral interpreter, or an Assistive Listening Device (ALD) for the meeting, please telephone the Authority Clerk's Office at

(619) 400-2400 at least three (3) working days prior to the meeting to ensure availability.

For your convenience, the agenda is also available to you on our website at [www.san.org](http://www.san.org).

**For those planning to attend the Board meeting, parking is available in the public parking lot located directly in front of the Commuter Terminal. Bring your ticket to the third floor receptionist for validation.**

**You may also reach the Commuter Terminal by using public transit via the San Diego MTS system, Route 992. For route and fare information, please call the San Diego MTS at (619) 233-3004 or 511.**

**UPCOMING MEETING SCHEDULE**

| <i>Date</i> | <i>Day</i> | <i>Time</i> | <i>Meeting Type</i> | <i>Location</i> |
|-------------|------------|-------------|---------------------|-----------------|
| April 13    | Monday     | 9:00 a.m.   | Regular             | Board Room      |
| May 11      | Monday     | 9:00 a.m.   | Regular             | Board Room      |

**DRAFT  
SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY  
EXECUTIVE AND FINANCE COMMITTEE MEETING  
MINUTES  
MONDAY, FEBRUARY 9, 2015  
SAN DIEGO INTERNATIONAL AIRPORT  
BOARD ROOM**

**CALL TO ORDER:**

Chair Gleason called the Executive and Finance Committee and Special Board meeting to order at 9:02 a.m., Monday, February 9, 2015, in the Board Room of the San Diego International Airport, Commuter Terminal, 3225 N. Harbor Drive, San Diego, CA 92101.

**PLEDGE OF ALLEGIANCE:** Board Member Janney led the Pledge of Allegiance.

**ROLL CALL:**

***Executive Committee***

Present:            Committee Members:    Gleason, Robinson

                         Board Members:            Boling, Janney

Absent:            Committee Members:    None

***Finance Committee***

Present:            Committee Members:    Alvarez, Cox, Hubbs, Robinson,

Absent:            Committee Members:    Sessom

Also Present: Thella F. Bowens, President/CEO; Amy Gonzalez, Senior Director, General Counsel; Tony R. Russell, Director, Corporate and Information Governance/Authority Clerk; Lorraine Bennett, Assistant Authority Clerk II

**NON-AGENDA PUBLIC COMMENT** - None

**NEW BUSINESS**

**1.    APPROVAL OF MINUTES:**

RECOMMENDATION: Approve the minutes of the January 5, 2015, regular meeting.

**ACTION: Moved by Board Member Robinson and seconded by Chair Gleason to approve staff's recommendation. Motion carried unanimously.**

**FINANCE COMMITTEE NEW BUSINESS**

**2. REVIEW OF THE UNAUDITED FINANCIAL STATEMENTS FOR THE SIX MONTHS ENDED DECEMBER 31, 2014:**

Scott Brickner, Vice President, Finance & Asset Management /Treasurer, and Kathy Kiefer, Senior Director, Finance & Asset Management, provided a presentation on the Unaudited Financial Statements for the Six Months Ended December 31, 2014, which included Enplanements, Gross Landing Weight Units, Car Rental License Fees, Parking Revenue, Food and Beverage Concessions Revenue, Retail Concessions Revenue, Total Terminal Concessions, Operating Revenues for the Month Ended December 31, 2014, Operating Expenses for the Month Ended December 31, 2014, Financial Summary for the Month Ended December 31, 2014, Non-operating Revenues and Expenses for the Month Ended December 31, 2014 (Unaudited), Operating Revenues for the Six Months Ended December 31, 2014 (Unaudited), Operating Expenses for the Six Months Ended December 31, 2014 (Unaudited), Financial Summary for the Six Months Ended December 31, 2014 (Unaudited), Non-operating Revenues and Expenses for the Six Months Ended December 31, 2014 (Unaudited), and Statements of Net Position (Unaudited).

RECOMMENDATION: Accept the report.

**3. REVIEW OF THE AUTHORITY'S INVESTMENT REPORT AS OF DECEMBER 31, 2014:**

Michael Sears, Director, Financial Management, provided a presentation on the Authority's Investment Report as of December 31, 2014, which included Total Portfolio Summary, Portfolio Composition by Security Type, Portfolio Composition by Credit Rating, Portfolio Composition by Maturity, Detail of Security Holdings as of December 31, 2014, Portfolio Investment Transactions, Bond Proceeds Summary, and Bond Proceeds Investment Transactions.

RECOMMENDATION: Accept the report.

**ACTION: Moved by Board Member Alvarez and seconded by Board Member Robinson to approve staff's recommendation for Items 2 and 3 and to forward to the Board for acceptance. Motion carried unanimously, noting Board Member Sessom as ABSENT.**

**4. PRE-APPROVAL OF TRAVEL REQUESTS AND APPROVAL OF BUSINESS AND TRAVEL EXPENSE REIMBURSEMENT REQUESTS FOR BOARD MEMBERS, THE PRESIDENT/CEO, THE CHIEF AUDITOR AND GENERAL COUNSEL:**

RECOMMENDATION: Pre-approve travel requests and approve business and travel expense reimbursement requests.

**ACTION: Moved by Board Member Robinson and seconded by Chair Gleason to approve staff's recommendation. Motion carried unanimously.**

## **REVIEW OF FUTURE AGENDAS**

### **5. REVIEW OF THE DRAFT AGENDA FOR THE FEBRUARY 19, 2015, BOARD MEETING:**

Thella F. Bowens, President/CEO provided an overview of the draft agenda for the February 19, 2015 Board Meeting

In regards to Item 13, "Presentation on Transportation Network Companies Permit Requirements", Chair Gleason requested that staff provide, in its recommendation to the Board, possible Board action on the item.

In response to the request by Chair Gleason to provide possible Board action on the item, Ms. Bowens stated that the Authority's policy is not to adopt permits.

Chair Gleason clarified that the Board would like to weigh in on the policy question regarding what the permit framework would look like.

In response to Chair Gleason regarding the anticipation of some issues that may still exist with the TNC's, Ms. Bowens stated that there may be some issues with the TNC's, and definitely issues with the taxicabs, all of which will be addressed in the staff report.

Tony R. Russell, Director, Corporate and Information Governance/Authority Clerk, noted that Executive/Finance Committee Agenda Items 2 and 3, will be added to the February 19, 2015 Board agenda for Board acceptance.

Board Member Cox reported that The County of San Diego has approved a Pilot Program that will incentivize the remaining 83 airport taxicab owners to convert older vehicles to new clean air vehicles with grant funding. He stated that of the 354 taxicabs permitted to operate at the airport, 271 have already converted to clean air vehicles. He stated that the event is scheduled on February 20, 2015 from 8:00 a.m. – 4:30 p.m., at the Taxi Hold Lot, at 1100 Harbor Island Drive.

Chair Gleason requested that staff provide a brief presentation about the Pilot Program at a Board Meeting.

### **6. REVIEW OF THE DRAFT AGENDA FOR THE FEBRUARY 19, 2015, AIRPORT LAND USE COMMISSION MEETING:**

Thella F. Bowens, President/CEO provided an overview of the draft agenda for the February 19, 2015 ALUC Meeting.

**ACTION: Moved by Board Member Robinson and seconded by Chair Gleason to approve Items 5 and 6 as amended. Motion carried unanimously, noting Board Member Sessom as ABSENT.**

**COMMITTEE MEMBER COMMENTS:** None.

**ADJOURNMENT**

The meeting was adjourned at 9:35 a.m. The next meeting of the Executive and Finance Committee will be held on Monday, March 9, 2015, at 9:00 a.m. in the Board Room at the San Diego International Airport, Commuter Terminal, 3225 N. Harbor Drive, San Diego, CA 92101.

APPROVED BY A MOTION OF THE EXECUTIVE COMMITTEE OF THE SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY THIS 9<sup>TH</sup> DAY OF MARCH, 2015.

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TONY R. RUSSELL  
DIRECTOR, CORPORATE &  
INFORMATION GOVERNANCE/  
AUTHORITY CLERK

APPROVED AS TO FORM:

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BRETON K. LOBNER  
GENERAL COUNSEL

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY**  
**Statements of Net Position**  
**as of January 31, 2015**  
**(Unaudited)**

**ASSETS**

|   | January                 |                         |
|---|-------------------------|-------------------------|
|   | 2015                    | 2014                    |
| <b>Current assets:</b>  |                         |                         |
| Cash and investments <sup>(1)</sup>   | \$ 78,070,035           | \$ 93,500,084           |
| Tenant lease receivable, net of allowance<br>of 2014: (\$53,737) and 2013: (\$52,704) | 9,469,780               | 9,663,068               |
| Grants receivable   | 2,989,153               | 2,669,997               |
| Notes receivable-current portion  | 1,528,512               | 1,446,896               |
| Prepaid expenses and other current assets   | 7,436,335               | 6,724,454               |
| <b>Total current assets</b>   | <b>99,493,815</b>       | <b>114,004,499</b>      |
| <b>Cash designated for capital projects and other <sup>(1)</sup></b>                  | <b>20,243,611</b>       | <b>18,759,466</b>       |
| <b>Restricted assets:</b>   |                         |                         |
| Cash and investments:   |                         |                         |
| Bonds reserve <sup>(1)</sup>  | 59,037,143              | 57,286,344              |
| Passenger facility charges and interest unapplied <sup>(1)</sup>                      | 58,325,033              | 50,135,314              |
| Customer facility charges and interest unapplied <sup>(1)</sup>                       | 41,747,606              | 39,869,232              |
| Commercial paper reserve <sup>(1)</sup>   | -                       | 30,622                  |
| SBD Bond Guarantee <sup>(1)</sup>   | 4,000,000               | 4,000,000               |
| Bond proceeds held by trustee <sup>(1)</sup>  | 362,441,185             | 251,246,568             |
| Commercial paper interest held by trustee <sup>(1)</sup>                              | (1)                     | 12,906                  |
| Passenger facility charges receivable   | 3,722,932               | 2,871,414               |
| Customer facility charges receivable  | 3,251,979               | 2,794,269               |
| OCIP insurance reserve  | 4,683,296               | 5,108,468               |
| <b>Total restricted assets</b>  | <b>537,209,173</b>      | <b>413,355,137</b>      |
| <b>Noncurrent assets:</b>   |                         |                         |
| <b>Capital assets:</b>  |                         |                         |
| Land and land improvements  | 71,081,846              | 71,310,184              |
| Runways, roads and parking lots   | 570,133,534             | 535,944,333             |
| Buildings and structures  | 1,042,820,643           | 714,711,540             |
| Machinery and equipment   | 14,293,022              | 13,669,022              |
| Vehicles  | 5,520,387               | 5,582,383               |
| Office furniture and equipment  | 32,372,021              | 32,044,469              |
| Works of art  | 2,628,973               | 2,283,876               |
| Construction-in-progress  | 374,730,316             | 492,988,316             |
| <b>Total capital assets</b>   | <b>2,113,580,742</b>    | <b>1,868,534,123</b>    |
| Less accumulated depreciation   | (703,659,233)           | (615,867,160)           |
| <b>Total capital assets, net</b>  | <b>1,409,921,509</b>    | <b>1,252,666,963</b>    |
| <b>Other assets:</b>  |                         |                         |
| Notes receivable - long-term portion  | 37,489,179              | 39,065,223              |
| Investments-long-term portion <sup>(1)</sup>  | 79,646,267              | 63,518,573              |
| Net pension asset   | 6,568,427               | 6,323,626               |
| Security deposit  | 500,367                 | 500,367                 |
| <b>Total other assets</b>   | <b>124,204,240</b>      | <b>109,407,789</b>      |
| <b>Total noncurrent assets</b>  | <b>1,534,125,749</b>    | <b>1,362,074,752</b>    |
| <b>Total assets</b>   | <b>\$ 2,191,072,348</b> | <b>\$ 1,908,193,854</b> |

<sup>(1)</sup> Total cash and investments, \$703,510,879 for 2015 and \$578,359,109 for 2014

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY**  
**Statements of Net Position**  
**as of January 31, 2015**  
**(Unaudited)**

**LIABILITIES AND NET POSITION**

|  | January                 |                         |
|--|-------------------------|-------------------------|
|  | 2015                    | 2014                    |
| <b>Current liabilities:</b>                                  |                         |                         |
| Accounts payable and accrued liabilities                     | \$ 68,364,753           | \$ 72,093,260           |
| Deposits and other current liabilities                       | 6,022,309               | 3,918,023               |
| <b>Total current liabilities</b>                             | <b>74,387,062</b>       | <b>76,011,283</b>       |
| <b>Current liabilities - payable from restricted assets:</b> |                         |                         |
| Current portion of long-term debt                            | 10,695,000              | 11,835,000              |
| Accrued interest on bonds<br>and commercial paper            | 5,525,093               | 4,212,373               |
| <b>Total liabilities payable from restricted assets</b>      | <b>16,220,093</b>       | <b>16,047,373</b>       |
| <b>Long-term liabilities:</b>                                |                         |                         |
| Revolving line of credit and commercial paper payable        | 44,884,000              | 42,644,860              |
| Other long-term liabilities                                  | 13,136,487              | 10,185,332              |
| Long term debt - bonds net of amortized premium              | 1,308,881,565           | 1,018,059,489           |
| <b>Total long-term liabilities</b>                           | <b>1,366,902,052</b>    | <b>1,070,889,681</b>    |
| <b>Total liabilities</b>                                     | <b>1,457,509,207</b>    | <b>1,162,948,337</b>    |
| <b>Net Position:</b>   |                         |                         |
| Invested in capital assets, net of related debt              | 399,552,304             | 423,323,974             |
| Other restricted   | 174,780,905             | 162,082,759             |
| Unrestricted:  |                         |                         |
| Designated   | 25,984,093              | 25,083,092              |
| Undesignated   | 133,245,838             | 134,755,695             |
| <b>Net position</b>  | <b>733,563,140</b>      | <b>745,245,520</b>      |
| <b>Total liabilities and net position</b>                    | <b>\$ 2,191,072,347</b> | <b>\$ 1,908,193,857</b> |

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY**  
**Statements of Revenues, Expenses, and Changes in Net Position**  
**For the Month Ended January 31, 2015**  
**(Unaudited)**

|   | Budget                | Actual            | Variance<br>Favorable<br>(Unfavorable) | %<br>Change   | Prior<br>Year       |
|---|-----------------------|-------------------|--|---------------|---------------------|
| <b>Operating revenues:</b>                                      |                       |                   |  |               |                     |
| Aviation revenue:   |                       |                   |  |               |                     |
| Landing fees  | \$ 1,919,883          | \$ 2,001,765      | \$ 81,882                              | 4%            | \$ 1,735,633        |
| Aircraft parking Fees   | 230,674               | 239,379           | 8,705                                  | 4%            | 209,268             |
| Building rentals  | 4,163,298             | 4,228,742         | 65,444                                 | 2%            | 3,780,617           |
| Security surcharge  | 2,210,825             | 2,210,825         | -                                      | 0%            | 2,080,788           |
| CUPPS Support Charges   | 93,750                | 93,750            | -                                      | 0%            | 93,075              |
| Other aviation revenue  | 130,825               | 121,829           | (8,996)                                | (7)%          | 128,285             |
| Terminal rent non-airline                                       | 125,493               | 105,702           | (19,791)                               | (16)%         | 89,138              |
| Terminal concessions  | 1,510,403             | 1,787,161         | 276,758                                | 18%           | 1,537,738           |
| Rental car license fees   | 1,709,852             | 1,855,397         | 145,545                                | 9%            | 1,884,197           |
| License fees other  | 334,384               | 356,763           | 22,379                                 | 7%            | 314,196             |
| Parking revenue   | 3,026,210             | 3,021,834         | (4,376)                                | (0)%          | 2,916,723           |
| Ground transportation permits and citations                     | 361,265               | 301,267           | (59,998)                               | (17)%         | 223,610             |
| Ground rentals  | 967,723               | 971,129           | 3,406                                  | 0%            | 687,043             |
| Grant reimbursements  | 24,800                | 24,800            | -                                      | 0%            | 24,800              |
| Other operating revenue   | 39,145                | 43,119            | 3,974                                  | 10%           | 46,728              |
| <b>Total operating revenues</b>                                 | <b>16,848,530</b>     | <b>17,363,462</b> | <b>514,932</b>                         | <b>3%</b>     | <b>15,751,839</b>   |
| <b>Operating expenses:</b>                                      |                       |                   |  |               |                     |
| Salaries and benefits   | 4,180,972             | 3,495,893         | 685,079                                | 16%           | 3,143,550           |
| Contractual services  | 2,842,292             | 2,706,718         | 135,574                                | 5%            | 2,552,502           |
| Safety and security   | 1,995,734             | 1,928,116         | 67,618                                 | 3%            | 1,970,371           |
| Space rental  | 868,570               | 869,659           | (1,089)                                | (0)%          | 864,041             |
| Utilities   | 766,165               | 759,617           | 6,548                                  | 1%            | 664,766             |
| Maintenance   | 1,167,159             | 829,156           | 338,003                                | 29%           | 790,444             |
| Equipment and systems   | 21,385                | 74,488            | (53,103)                               | (248)%        | 13,300              |
| Materials and supplies  | 31,039                | 38,396            | (7,357)                                | (24)%         | 27,791              |
| Insurance   | 89,285                | 88,586            | 699                                    | 1%            | 82,255              |
| Employee development and support                                | 77,006                | 54,659            | 22,347                                 | 29%           | 75,470              |
| Business development  | 302,066               | 187,483           | 114,583                                | 38%           | 292,763             |
| Equipment rentals and repairs                                   | 317,748               | 184,606           | 133,142                                | 42%           | 294,076             |
| <b>Total operating expenses</b>                                 | <b>12,659,421</b>     | <b>11,217,377</b> | <b>1,442,044</b>                       | <b>11%</b>    | <b>10,771,329</b>   |
| Depreciation  | 6,881,747             | 6,881,747         | -                                      | -             | 4,882,131           |
| <b>Operating income (loss)</b>                                  | <b>(2,692,638)</b>    | <b>(735,662)</b>  | <b>1,956,976</b>                       | <b>73%</b>    | <b>98,379</b>       |
| <b>Nonoperating revenue (expenses):</b>                         |                       |                   |  |               |                     |
| Passenger facility charges                                      | 1,859,112             | 1,782,753         | (76,359)                               | (4)%          | 1,875,711           |
| Customer facility charges (Rental Car Center)                   | 2,326,552             | 2,346,949         | 20,397                                 | 1%            | 2,283,421           |
| Quieter Home Program  | (307,517)             | (302,428)         | 5,089                                  | 2%            | (227,363)           |
| Interest income   | 394,333               | 510,207           | 115,874                                | 29%           | 480,433             |
| BAB interest rebate   | 386,351               | 383,353           | (2,998)                                | -             | 386,351             |
| Interest expense  | (4,305,987)           | (5,078,020)       | (772,033)                              | (18)%         | (3,837,165)         |
| Bond amortization cost  | 360,533               | 360,533           | -                                      | 0%            | 364,834             |
| Other nonoperating income (expenses)                            | (833)                 | 657,379           | 658,212                                | -             | 3,385               |
| <b>Nonoperating revenue, net</b>                                | <b>712,544</b>        | <b>660,726</b>    | <b>(51,818)</b>                        | <b>(7)%</b>   | <b>1,329,607</b>    |
| <b>Change in net position before capital grant contribution</b> | <b>(1,980,094)</b>    | <b>(74,936)</b>   | <b>1,905,158</b>                       | <b>(96)%</b>  | <b>1,427,986</b>    |
| Capital grant contributions                                     | 777,535               | 560,317           | (217,218)                              | (28)%         | 88,841              |
| <b>Change in net position</b>                                   | <b>\$ (1,202,559)</b> | <b>\$ 485,381</b> | <b>\$ 1,687,940</b>                    | <b>(140)%</b> | <b>\$ 1,516,827</b> |

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY**  
**Statements of Revenues, Expenses, and Changes in Net Position**  
**For the Seven Months Ended January 31, 2015 and 2014**  
**(Unaudited)**

|  | Budget              | Actual              | Variance<br>Favorable<br>(Unfavorable) | %             | Prior<br>Year        |
|--|---------------------|---------------------|--|---------------|----------------------|
| <b>Operating revenues:</b>                                       |                     |                     |  |               |                      |
| Aviation revenue:  |                     |                     |  |               |                      |
| Landing fees   | \$ 13,912,828       | \$ 13,950,196       | \$ 37,368                              | 0%            | \$ 12,757,784        |
| Aircraft parking fees  | 1,614,717           | 1,610,362           | (4,355)                                | (0)%          | 1,464,884            |
| Building rentals   | 29,145,701          | 29,412,745          | 267,044                                | 1%            | 26,533,723           |
| Security surcharge   | 15,475,775          | 15,475,799          | 24                                     | 0%            | 14,565,504           |
| CUPPS Support Charges  | 656,247             | 658,030             | 1,783                                  | 0%            | 651,513              |
| Other aviation revenue   | 928,044             | 921,917             | (6,127)                                | (1)%          | 922,684              |
| Terminal rent non-airline  | 873,120             | 717,073             | (156,047)                              | (18)%         | 627,561              |
| Terminal concessions   | 11,656,317          | 12,600,955          | 944,638                                | 8%            | 10,768,734           |
| Rental car license fees  | 14,457,469          | 14,677,578          | 220,109                                | 2%            | 14,176,276           |
| License fees other   | 2,462,920           | 2,604,286           | 141,366                                | 6%            | 2,251,267            |
| Parking revenue  | 23,163,776          | 22,711,556          | (452,220)                              | (2)%          | 21,419,435           |
| Ground transportation permits and citations                      | 1,987,460           | 1,947,105           | (40,355)                               | (2)%          | 1,640,245            |
| Ground rentals   | 6,503,231           | 6,515,661           | 12,430                                 | 0%            | 4,958,787            |
| Grant reimbursements   | 172,000             | 171,930             | (70)                                   | (0)%          | 248,385              |
| Other operating revenue  | 274,018             | 410,589             | 136,571                                | 50%           | 836,200              |
| <b>Total operating revenues</b>                                  | <b>123,283,623</b>  | <b>124,385,782</b>  | <b>1,102,159</b>                       | <b>1%</b>     | <b>113,822,982</b>   |
| <b>Operating expenses:</b>                                       |                     |                     |  |               |                      |
| Salaries and benefits  | 29,504,581          | 26,973,846          | 2,530,735                              | 9%            | 22,935,405           |
| Contractual services   | 19,452,169          | 17,360,940          | 2,091,229                              | 11%           | 17,860,717           |
| Safety and security  | 14,343,923          | 14,050,780          | 293,143                                | 2%            | 14,230,691           |
| Space rental   | 6,107,443           | 6,089,463           | 17,980                                 | 0%            | 6,054,179            |
| Utilities  | 5,608,046           | 6,819,905           | (1,211,859)                            | (22)%         | 4,857,122            |
| Maintenance  | 9,490,539           | 7,338,120           | 2,152,419                              | 23%           | 7,123,898            |
| Equipment and systems  | 300,968             | 115,376             | 185,592                                | 62%           | 137,641              |
| Materials and supplies   | 238,210             | 235,134             | 3,076                                  | 1%            | 187,635              |
| Insurance  | 624,996             | 620,105             | 4,891                                  | 1%            | 576,158              |
| Employee development and support                                 | 692,737             | 452,848             | 239,889                                | 35%           | 576,520              |
| Business development   | 1,597,904           | 1,478,753           | 119,151                                | 7%            | 1,422,562            |
| Equipment rentals and repairs                                    | 2,146,920           | 1,029,814           | 1,117,106                              | 52%           | 1,568,573            |
| <b>Total operating expenses</b>                                  | <b>90,108,436</b>   | <b>82,565,084</b>   | <b>7,543,352</b>                       | <b>8%</b>     | <b>77,531,101</b>    |
| Depreciation   | 46,824,037          | 46,824,037          | -                                      | 0%            | 34,171,999           |
| <b>Operating income (loss)</b>                                   | <b>(13,648,850)</b> | <b>(5,003,339)</b>  | <b>8,645,511</b>                       | <b>63%</b>    | <b>2,119,882</b>     |
| <b>Nonoperating revenue (expenses):</b>                          |                     |                     |  |               |                      |
| Passenger facility charges                                       | 19,468,121          | 19,677,674          | 209,553                                | 1%            | 18,408,015           |
| Customer facility charges (Rental Car Center)                    | 17,228,230          | 18,113,648          | 885,418                                | 5%            | 14,405,776           |
| Quieter Home Program   | (1,839,440)         | (1,511,880)         | 327,560                                | 18%           | (1,167,754)          |
| Interest income  | 2,814,038           | 3,386,674           | 572,636                                | 20%           | 2,849,489            |
| BAB interest rebate  | 2,704,459           | 2,701,461           | (2,998)                                | 0%            | 2,704,459            |
| Interest expense   | (30,477,101)        | (36,736,829)        | (6,259,728)                            | (21)%         | (26,866,288)         |
| Bond amortization  | 2,536,027           | 2,536,027           | -                                      | 0%            | 2,566,698            |
| Other nonoperating income (expenses)                             | (5,833)             | 447,366             | 453,199                                | -             | 1,927,632            |
| <b>Nonoperating revenue, net</b>                                 | <b>12,428,501</b>   | <b>8,614,141</b>    | <b>(3,814,360)</b>                     | <b>(31)%</b>  | <b>14,828,027</b>    |
| <b>Change in net position before capital grant contributions</b> | <b>(1,220,349)</b>  | <b>3,610,802</b>    | <b>4,831,151</b>                       | <b>(396)%</b> | <b>16,947,909</b>    |
| Capital grant contributions                                      | 6,160,130           | 2,935,915           | (3,224,215)                            | (52)%         | 1,234,239            |
| <b>Change in net position</b>                                    | <b>\$ 4,939,781</b> | <b>\$ 6,546,717</b> | <b>\$ 1,606,936</b>                    | <b>33%</b>    | <b>\$ 18,182,148</b> |



**San Diego County Regional Airport Authority**  
**Authority Detail Income Statement - Supplemental Schedule**  
 For the seven months ended January 31, 2015  
 (Unaudited)

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|   | Month to Date    |                  |                                  |                  |                   | Year to Date      |                   |                                  |                  |                   |
|---|------------------|------------------|----------------------------------|------------------|-------------------|-------------------|-------------------|----------------------------------|------------------|-------------------|
|   | Budget           | Actual           | Variance Favorable (Unfavorable) | Variance Percent | Prior Year Actual | Budget            | Actual            | Variance Favorable (Unfavorable) | Variance Percent | Prior Year Actual |
| <b>Landing Fees</b>                     |                  |                  |                                  |                  |                   |                   |                   |                                  |                  |                   |
| 41112 - Landing Fees - Signatory        | \$1,927,758      | \$2,018,431      | \$90,673                         | 5                | \$1,762,791       | \$14,060,835      | \$14,160,127      | \$99,291                         | 1                | \$13,049,261      |
| 41113 - Landing Fee Rebate              | (7,875)          | (16,666)         | (8,791)                          | (112)            | (27,158)          | (148,007)         | (209,931)         | (61,924)                         | (42)             | (291,477)         |
| <b>Total Landing Fees</b>               | <b>1,919,883</b> | <b>2,001,765</b> | <b>81,882</b>                    | <b>4</b>         | <b>1,735,633</b>  | <b>13,912,828</b> | <b>13,950,195</b> | <b>37,368</b>                    | <b>0</b>         | <b>12,757,784</b> |
| <b>Aircraft Parking Fees</b>            |                  |                  |                                  |                  |                   |                   |                   |                                  |                  |                   |
| 41150 - Terminal Aircraft Parking       | 178,446          | 191,503          | 13,056                           | 7                | 165,001           | 1,249,122         | 1,331,813         | 82,690                           | 7                | 1,118,786         |
| 41155 - Remote Aircraft Parking         | 52,228           | 47,876           | (4,352)                          | (8)              | 44,268            | 365,595           | 278,549           | (87,046)                         | (24)             | 346,098           |
| <b>Total Aircraft Parking Fees</b>      | <b>230,674</b>   | <b>239,378</b>   | <b>8,704</b>                     | <b>4</b>         | <b>209,269</b>    | <b>1,614,718</b>  | <b>1,610,362</b>  | <b>(4,356)</b>                   | <b>0</b>         | <b>1,464,884</b>  |
| <b>Building and Other Rents</b>         |                  |                  |                                  |                  |                   |                   |                   |                                  |                  |                   |
| 41210 - Terminal Rent                   | 4,104,098        | 4,166,077        | 61,979                           | 2                | 3,709,753         | 28,711,459        | 29,007,477        | 296,018                          | 1                | 26,081,752        |
| 41215 - Federal Inspection Services     | 59,199           | 62,665           | 3,466                            | 6                | 70,862            | 434,242           | 405,268           | (28,974)                         | (7)              | 451,971           |
| <b>Total Building and Other Rents</b>   | <b>4,163,297</b> | <b>4,228,742</b> | <b>65,444</b>                    | <b>2</b>         | <b>3,780,616</b>  | <b>29,145,701</b> | <b>29,412,744</b> | <b>267,044</b>                   | <b>1</b>         | <b>26,533,724</b> |
| <b>Security Surcharge</b>               |                  |                  |                                  |                  |                   |                   |                   |                                  |                  |                   |
| 41310 - Airside Security Charges        | 548,033          | 548,031          | (2)                              | 0                | 512,275           | 3,836,233         | 3,836,241         | 8                                | 0                | 3,585,919         |
| 41320 - Terminal Security Charge        | 1,662,792        | 1,662,794        | 2                                | 0                | 1,568,513         | 11,639,542        | 11,639,558        | 16                               | 0                | 10,979,585        |
| <b>Total Security Surcharge</b>         | <b>2,210,825</b> | <b>2,210,825</b> | <b>0</b>                         | <b>0</b>         | <b>2,080,788</b>  | <b>15,475,775</b> | <b>15,475,799</b> | <b>24</b>                        | <b>0</b>         | <b>14,565,504</b> |
| <b>CUPPS Support Charges</b>            |                  |                  |                                  |                  |                   |                   |                   |                                  |                  |                   |
| 41400 - CUPPS Support Charges           | 93,750           | 93,750           | 1                                | 0                | 93,075            | 656,247           | 658,030           | 1,784                            | 0                | 651,513           |
| <b>Total CUPPS Support Charges</b>      | <b>93,750</b>    | <b>93,750</b>    | <b>1</b>                         | <b>0</b>         | <b>93,075</b>     | <b>656,247</b>    | <b>658,030</b>    | <b>1,784</b>                     | <b>0</b>         | <b>651,513</b>    |
| <b>Other Aviation Revenue</b>           |                  |                  |                                  |                  |                   |                   |                   |                                  |                  |                   |
| 43100 - Fuel Franchise Fees             | 11,874           | 2,878            | (8,996)                          | (76)             | 9,334             | 95,387            | 89,260            | (6,128)                          | (6)              | 90,027            |
| 43105 - New Capital Recovery            | 118,951          | 118,951          | 0                                | 0                | 118,951           | 832,657           | 832,657           | 0                                | 0                | 832,657           |
| <b>Total Other Aviation Revenue</b>     | <b>130,825</b>   | <b>121,829</b>   | <b>(8,996)</b>                   | <b>(7)</b>       | <b>128,285</b>    | <b>928,044</b>    | <b>921,917</b>    | <b>(6,128)</b>                   | <b>(1)</b>       | <b>922,684</b>    |
| <b>Non-Airline Terminal Rents</b>       |                  |                  |                                  |                  |                   |                   |                   |                                  |                  |                   |
| 45010 - Terminal Rent - Non-Airline     | 125,493          | 105,702          | (19,792)                         | (16)             | 89,138            | 873,120           | 717,073           | (156,048)                        | (18)             | 627,561           |
| <b>Total Non-Airline Terminal Rents</b> | <b>125,493</b>   | <b>105,702</b>   | <b>(19,792)</b>                  | <b>(16)</b>      | <b>89,138</b>     | <b>873,120</b>    | <b>717,073</b>    | <b>(156,048)</b>                 | <b>(18)</b>      | <b>627,561</b>    |

**San Diego County Regional Airport Authority**  
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|   | Month to Date    |                  |                                  |                  |                   | Year to Date      |                   |                                  |                  |                   |
|---|------------------|------------------|----------------------------------|------------------|-------------------|-------------------|-------------------|----------------------------------|------------------|-------------------|
|   | Budget           | Actual           | Variance Favorable (Unfavorable) | Variance Percent | Prior Year Actual | Budget            | Actual            | Variance Favorable (Unfavorable) | Variance Percent | Prior Year Actual |
| <b>Concession Revenue</b>                   |                  |                  |                                  |                  |                   |                   |                   |                                  |                  |                   |
| 45111 - Term Concessions-Food & Bev         | \$574,599        | \$630,233        | \$55,634                         | 10               | \$650,134         | \$4,523,024       | \$4,954,950       | \$431,925                        | 10               | \$4,410,583       |
| 45112 - Terminal Concessions - Retail       | 362,521          | 410,318          | 47,797                           | 13               | 428,755           | 3,138,746         | 3,356,379         | 217,633                          | 7                | 2,911,432         |
| 45113 - Term Concessions - Other            | 237,952          | 291,488          | 53,536                           | 22               | 250,602           | 1,659,579         | 1,937,890         | 278,311                          | 17               | 1,651,480         |
| 45114 - Term Concessions Space Rents        | 63,438           | 80,111           | 16,673                           | 26               | (6,809)           | 444,063           | 542,405           | 98,342                           | 22               | 443,769           |
| 45115 - Term Concessions Cost Recovery      | 115,143          | 98,832           | (16,311)                         | (14)             | 61,809            | 771,928           | 529,364           | (242,563)                        | (31)             | 372,096           |
| 45116 - Rec Distr Center Cost Recovery      | 125,091          | 239,822          | 114,731                          | 92               | 120,247           | 860,897           | 988,919           | 128,022                          | 15               | 841,175           |
| 45117 - Concessions Marketing Program       | 31,659           | 36,357           | 4,698                            | 15               | 33,000            | 258,080           | 291,048           | 32,968                           | 13               | 138,199           |
| 45120 - Rental car license fees             | 1,709,852        | 1,855,397        | 145,546                          | 9                | 1,884,197         | 14,457,469        | 14,677,578        | 220,109                          | 2                | 14,176,276        |
| 45130 - License Fees - Other                | 334,384          | 356,763          | 22,379                           | 7                | 314,196           | 2,462,920         | 2,604,286         | 141,365                          | 6                | 2,251,267         |
| <b>Total Concession Revenue</b>             | <b>3,554,638</b> | <b>3,999,321</b> | <b>444,683</b>                   | <b>13</b>        | <b>3,736,131</b>  | <b>28,576,705</b> | <b>29,882,819</b> | <b>1,306,114</b>                 | <b>5</b>         | <b>27,196,276</b> |
| <b>Parking and Ground Transportat</b>       |                  |                  |                                  |                  |                   |                   |                   |                                  |                  |                   |
| 45210 - Parking                             | 3,026,210        | 3,021,834        | (4,376)                          | 0                | 2,916,723         | 23,163,776        | 22,711,556        | (452,221)                        | (2)              | 21,419,435        |
| 45220 - AVI fees                            | 147,249          | 147,714          | 465                              | 0                | 127,039           | 1,049,790         | 994,927           | (54,863)                         | (5)              | 932,034           |
| 45240 - Ground Transportation Pe            | 212,624          | 142,072          | (70,552)                         | (33)             | 90,937            | 911,333           | 876,539           | (34,793)                         | (4)              | 657,754           |
| 45250 - Citations                           | 1,392            | 11,481           | 10,089                           | 725              | 5,634             | 26,337            | 75,639            | 49,301                           | 187              | 50,457            |
| <b>Total Parking and Ground Transportat</b> | <b>3,387,475</b> | <b>3,323,101</b> | <b>(64,374)</b>                  | <b>(2)</b>       | <b>3,140,333</b>  | <b>25,151,237</b> | <b>24,658,661</b> | <b>(492,576)</b>                 | <b>(2)</b>       | <b>23,059,680</b> |
| <b>Ground Rentals</b>                       |                  |                  |                                  |                  |                   |                   |                   |                                  |                  |                   |
| 45310 - Ground Rental - Fixed               | 966,890          | 961,705          | (5,185)                          | (1)              | 637,791           | 6,497,398         | 6,515,519         | 18,122                           | 0                | 4,536,836         |
| 45320 - Ground Rental - Percenta            | 833              | 9,425            | 8,591                            | 1,031            | 49,252            | 5,833             | 142               | (5,691)                          | (98)             | 421,951           |
| <b>Total Ground Rentals</b>                 | <b>967,723</b>   | <b>971,130</b>   | <b>3,407</b>                     | <b>0</b>         | <b>687,042</b>    | <b>6,503,231</b>  | <b>6,515,662</b>  | <b>12,431</b>                    | <b>0</b>         | <b>4,958,787</b>  |
| <b>Grant Reimbursements</b>                 |                  |                  |                                  |                  |                   |                   |                   |                                  |                  |                   |
| 45410 - TSA Reimbursements                  | 24,800           | 24,800           | 0                                | 0                | 24,800            | 172,000           | 171,930           | (70)                             | 0                | 248,385           |
| <b>Total Grant Reimbursements</b>           | <b>24,800</b>    | <b>24,800</b>    | <b>0</b>                         | <b>0</b>         | <b>24,800</b>     | <b>172,000</b>    | <b>171,930</b>    | <b>(70)</b>                      | <b>0</b>         | <b>248,385</b>    |
| <b>Other Operating Revenue</b>              |                  |                  |                                  |                  |                   |                   |                   |                                  |                  |                   |
| 45510 - Finger Printing Fee                 | 4,692            | 6,582            | 1,890                            | 40               | 7,921             | 32,842            | 53,017            | 20,175                           | 61               | 71,363            |
| 45520 - Utilities Reimbursements            | 18,437           | 14,686           | (3,751)                          | (20)             | 14,686            | 129,059           | 102,804           | (26,255)                         | (20)             | 102,804           |
| 45530 - Miscellaneous Other Reve            | 5,467            | 1,074            | (4,392)                          | (80)             | 1,007             | 38,267            | 77,439            | 39,172                           | 102              | 513,949           |
| 45540 - Service Charges                     | 6,417            | 18,364           | 11,948                           | 186              | 17,966            | 44,917            | 151,267           | 106,350                          | 237              | 119,096           |
| 45570 - FBO Landing Fees                    | 3,633            | 412              | (3,222)                          | (89)             | 3,148             | 25,433            | 12,062            | (13,371)                         | (53)             | 14,988            |
| 45580 - Equipment Rental                    | 500              | 2,000            | 1,500                            | 300              | 2,000             | 3,500             | 14,000            | 10,500                           | 300              | 14,000            |
| <b>Total Other Operating Revenue</b>        | <b>39,145</b>    | <b>43,119</b>    | <b>3,973</b>                     | <b>10</b>        | <b>46,728</b>     | <b>274,017</b>    | <b>410,589</b>    | <b>136,572</b>                   | <b>50</b>        | <b>836,201</b>    |

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|---|-------------------|-------------------|--|---------------------|----------------------|--------------------|--------------------|--|---------------------|----------------------|
|   | Budget            | Actual            | Variance<br>Favorable<br>(Unfavorable) | Variance<br>Percent | Prior Year<br>Actual | Budget             | Actual             | Variance<br>Favorable<br>(Unfavorable) | Variance<br>Percent | Prior Year<br>Actual |
| <b>Total Operating Revenue</b>            | <b>16,848,529</b> | <b>17,363,461</b> | <b>514,932</b>                         | <b>3</b>            | <b>15,751,838</b>    | <b>123,283,622</b> | <b>124,385,781</b> | <b>1,102,159</b>                       | <b>1</b>            | <b>113,822,983</b>   |
| <b>Personnel Expenses</b>                 |                   |                   |  |                     |                      |                    |                    |  |                     |                      |
| <b>Salaries</b>                           |                   |                   |  |                     |                      |                    |                    |  |                     |                      |
| 51110 - Salaries & Wages                  | \$2,475,804       | \$1,842,180       | \$633,625                              | 26                  | \$1,777,193          | \$18,307,743       | \$14,431,097       | \$3,876,646                            | 21                  | \$13,969,320         |
| 51210 - Paid Time Off                     | 0                 | 259,540           | (259,540)                              | 0                   | 260,352              | 0                  | 1,540,540          | (1,540,540)                            | 0                   | 1,569,747            |
| 51220 - Holiday Pay                       | 0                 | 165,614           | (165,614)                              | 0                   | 169,282              | 0                  | 553,266            | (553,266)                              | 0                   | 546,408              |
| 51240 - Other Leave With Pay              | 0                 | 16,384            | (16,384)                               | 0                   | 6,952                | 0                  | 58,854             | (58,854)                               | 0                   | 45,968               |
| 51250 - Special Pay                       | 0                 | 70,434            | (70,434)                               | 0                   | 99,197               | 0                  | 533,457            | (533,457)                              | 0                   | 713,441              |
| <b>Total Salaries</b>                     | <b>2,475,804</b>  | <b>2,354,151</b>  | <b>121,654</b>                         | <b>5</b>            | <b>2,312,976</b>     | <b>18,307,743</b>  | <b>17,117,215</b>  | <b>1,190,528</b>                       | <b>7</b>            | <b>16,844,884</b>    |
| 52110 - Overtime                          | 63,667            | 55,682            | 7,985                                  | 13                  | 68,806               | 502,165            | 497,265            | 4,900                                  | 1                   | 622,467              |
| <b>Benefits</b>                           |                   |                   |  |                     |                      |                    |                    |  |                     |                      |
| 54110 - FICA Tax                          | 192,652           | 178,138           | 14,514                                 | 8                   | 175,894              | 1,335,446          | 1,222,492          | 112,954                                | 8                   | 1,199,063            |
| 54120 - Unemployment Insurance-S          | 0                 | 8,135             | (8,135)                                | 0                   | 0                    | 0                  | 12,869             | (12,869)                               | 0                   | 23,212               |
| 54130 - Workers Compensation Ins          | 23,745            | 9,511             | 14,234                                 | 60                  | 19,754               | 175,653            | 125,148            | 50,505                                 | 29                  | 139,052              |
| 54135 - Workers Comp Incident Expense     | 0                 | 2,075             | (2,075)                                | 0                   | 2,338                | 0                  | 24,436             | (24,436)                               | 0                   | 27,205               |
| 54210 - Medical Insurance                 | 491,173           | 317,189           | 173,984                                | 35                  | 369,468              | 2,629,031          | 2,324,677          | 304,355                                | 12                  | 2,219,372            |
| 54220 - Dental Insurance                  | 28,579            | 24,945            | 3,634                                  | 13                  | 24,293               | 187,842            | 170,971            | 16,872                                 | 9                   | 170,317              |
| 54230 - Vision Insurance                  | 3,280             | 3,028             | 252                                    | 8                   | 2,968                | 22,933             | 20,848             | 2,085                                  | 9                   | 20,492               |
| 54240 - Life Insurance                    | 6,412             | 7,608             | (1,196)                                | (19)                | 7,716                | 44,884             | 53,415             | (8,530)                                | (19)                | 53,299               |
| 54250 - Short Term Disability             | 9,101             | 9,061             | 40                                     | 0                   | 8,853                | 63,608             | 63,041             | 567                                    | 1                   | 60,929               |
| 54310 - Retirement                        | 578,381           | 456,131           | 122,250                                | 21                  | 402,042              | 4,142,133          | 3,378,349          | 763,784                                | 18                  | 2,968,697            |
| 54312 - GABS 68 -Non-funded Retirement    | 633,333           | 304,763           | 328,570                                | 52                  | 0                    | 4,433,333          | 3,776,189          | 657,144                                | 15                  | 0                    |
| 54315 - Retiree                           | 208,512           | 280,584           | (72,071)                               | (35)                | 208,483              | 1,459,585          | 1,702,831          | (243,245)                              | (17)                | 1,477,109            |
| 54320 - Amortization of Retireme          | 0                 | 50,192            | (50,192)                               | 0                   | 46,359               | 0                  | 351,347            | (351,347)                              | 0                   | 324,516              |
| 54410 - Taxable Benefits                  | 0                 | 0                 | 0                                      | 0                   | 0                    | 0                  | 17,674             | (17,674)                               | 0                   | 12,230               |
| 54430 - Accrued Vacation                  | 0                 | (83,523)          | 83,523                                 | 0                   | (42,385)             | 0                  | (180,741)          | 180,741                                | 0                   | (169,327)            |
| <b>Total Benefits</b>                     | <b>2,175,168</b>  | <b>1,567,836</b>  | <b>607,331</b>                         | <b>28</b>           | <b>1,225,783</b>     | <b>14,494,450</b>  | <b>13,063,546</b>  | <b>1,430,904</b>                       | <b>10</b>           | <b>8,526,166</b>     |
| <b>Cap Labor/Burden/OH Recharge</b>       |                   |                   |  |                     |                      |                    |                    |  |                     |                      |
| 54510 - Capitalized Labor Recha           | (480,337)         | (117,997)         | (362,340)                              | (75)                | (103,040)            | (3,421,900)        | (1,063,061)        | (2,358,838)                            | (69)                | (773,726)            |
| 54515 - Capitalized Burden Rech           | 0                 | (48,780)          | 48,780                                 | 0                   | (40,872)             | 0                  | (420,670)          | 420,670                                | 0                   | (303,870)            |
| <b>Total Cap Labor/Burden/OH Recharge</b> | <b>(480,337)</b>  | <b>(166,777)</b>  | <b>(313,560)</b>                       | <b>(65)</b>         | <b>(143,911)</b>     | <b>(3,421,900)</b> | <b>(1,483,731)</b> | <b>(1,938,169)</b>                     | <b>(57)</b>         | <b>(1,077,597)</b>   |

**San Diego County Regional Airport Authority**  
**Authority Detail Income Statement - Supplemental Schedule**

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For the seven months ended January 31, 2015

(Unaudited)

|   | Month to Date    |                  |                                  |                  |                   | Year to Date      |                    |                                  |                  |                    |
|---|------------------|------------------|----------------------------------|------------------|-------------------|-------------------|--------------------|----------------------------------|------------------|--------------------|
|   | Budget           | Actual           | Variance Favorable (Unfavorable) | Variance Percent | Prior Year Actual | Budget            | Actual             | Variance Favorable (Unfavorable) | Variance Percent | Prior Year Actual  |
| <b>QHP Labor/Burden/OH Recharge</b>             |                  |                  |                                  |                  |                   |                   |                    |                                  |                  |                    |
| 54520 - QHP Labor Recharge                      | \$ (53,328)      | \$ (23,983)      | \$ (29,345)                      | (55)             | \$ (21,293)       | \$ (377,875)      | \$ (208,356)       | \$ (169,519)                     | (45)             | \$ (199,347)       |
| 54525 - QHP Burden Recharge                     | 0                | (11,561)         | 11,561                           | 0                | (9,159)           | 0                 | (92,371)           | 92,371                           | 0                | (83,209)           |
| 54526 - QHP OH Contra Acct                      | 0                | (29,880)         | 29,880                           | 0                | (27,969)          | 0                 | (158,877)          | 158,877                          | 0                | (123,785)          |
| <b>Total QHP Labor/Burden/OH Recharge</b>       | <b>(53,328)</b>  | <b>(65,424)</b>  | <b>12,096</b>                    | <b>23</b>        | <b>(58,421)</b>   | <b>(377,875)</b>  | <b>(459,604)</b>   | <b>81,730</b>                    | <b>22</b>        | <b>(406,341)</b>   |
| <b>MM&amp;JS Labor/Burden/OH Recharge</b>       |                  |                  |                                  |                  |                   |                   |                    |                                  |                  |                    |
| 54530 - MM & JS Labor Recharge                  | 0                | (14)             | 14                               | 0                | 0                 | 0                 | 192                | (192)                            | 0                | (394)              |
| 54531 - Joint Studies - Labor                   | 0                | 14               | (14)                             | 0                | 0                 | 0                 | 87                 | (87)                             | 0                | 402                |
| 54535 - MM & JS Burden Recharge                 | 0                | (7)              | 7                                | 0                | 0                 | 0                 | (32)               | 32                               | 0                | (194)              |
| 54536 - Maintenance-Burden                      | 0                | 7                | (7)                              | 0                | 0                 | 0                 | 32                 | (32)                             | 0                | 194                |
| 54599 - OH Contra                               | 0                | (249,578)        | 249,578                          | 0                | (261,685)         | 0                 | (1,761,123)        | 1,761,123                        | 0                | (1,574,183)        |
| <b>Total MM&amp;JS Labor/Burden/OH Recharge</b> | <b>0</b>         | <b>(249,578)</b> | <b>249,578</b>                   | <b>0</b>         | <b>(261,685)</b>  | <b>0</b>          | <b>(1,760,843)</b> | <b>1,760,843</b>                 | <b>0</b>         | <b>(1,574,174)</b> |
| <b>Total Personnel Expenses</b>                 | <b>4,180,974</b> | <b>3,495,889</b> | <b>685,085</b>                   | <b>16</b>        | <b>3,143,548</b>  | <b>29,504,584</b> | <b>26,973,847</b>  | <b>2,530,736</b>                 | <b>9</b>         | <b>22,935,404</b>  |
| <b>Ion-Personnel Expenses</b>                   |                  |                  |                                  |                  |                   |                   |                    |                                  |                  |                    |
| <b>Contract Services</b>                        |                  |                  |                                  |                  |                   |                   |                    |                                  |                  |                    |
| 61100 - Temporary Staffing                      | 9,894            | 52,853           | (42,960)                         | (434)            | 25,036            | 81,871            | 251,395            | (169,523)                        | (207)            | 231,104            |
| 61110 - Auditing Services                       | 0                | 0                | 0                                | 0                | 0                 | 160,000           | 125,000            | 35,000                           | 22               | 205,750            |
| 61120 - Legal Services                          | 99,167           | 99,408           | (241)                            | 0                | 53,467            | 694,167           | 225,638            | 468,529                          | 67               | 274,689            |
| 61130 - Services - Professional                 | 832,863          | 587,392          | 245,471                          | 29               | 519,654           | 5,462,904         | 4,370,419          | 1,092,485                        | 20               | 4,745,791          |
| 61150 - Outside Svs - Other                     | 265,849          | 270,603          | (4,754)                          | (2)              | 283,308           | 1,961,084         | 1,528,700          | 432,384                          | 22               | 1,746,338          |
| 61160 - Services - Custodial                    | 1,628,987        | 1,549,618        | 79,369                           | 5                | 1,693,177         | 11,025,063        | 10,901,834         | 123,229                          | 1                | 10,709,212         |
| 61190 - Receiving & Dist Cntr Services          | 131,012          | 129,536          | 1,476                            | 1                | 126,327           | 901,566           | 901,129            | 437                              | 0                | 885,199            |
| 61990 - OH Contra                               | 0                | 17,309           | (17,309)                         | 0                | (148,466)         | 0                 | (943,175)          | 943,175                          | 0                | (937,366)          |
| 61998 - Capital Proj OH Alloc Co                | (125,480)        | 0                | (125,480)                        | (100)            | 0                 | (834,486)         | 0                  | (834,486)                        | (100)            | 0                  |
| <b>Total Contract Services</b>                  | <b>2,842,292</b> | <b>2,706,720</b> | <b>135,572</b>                   | <b>5</b>         | <b>2,552,503</b>  | <b>19,452,169</b> | <b>17,360,939</b>  | <b>2,091,230</b>                 | <b>11</b>        | <b>17,860,716</b>  |
| <b>Safety and Security</b>                      |                  |                  |                                  |                  |                   |                   |                    |                                  |                  |                    |
| 61170 - Services - Fire, Police,                | 466,756          | 451,144          | 15,612                           | 3                | 489,315           | 3,267,268         | 3,167,846          | 99,422                           | 3                | 3,432,308          |
| 61180 - Services - SDUPD-Harbor                 | 1,320,978        | 1,234,224        | 86,754                           | 7                | 1,266,696         | 9,616,655         | 9,292,879          | 323,775                          | 3                | 9,377,146          |
| 61185 - Guard Services                          | 208,000          | 242,747          | (34,747)                         | (17)             | 214,361           | 1,460,000         | 1,590,055          | (130,055)                        | (9)              | 1,421,237          |
| <b>Total Safety and Security</b>                | <b>1,995,734</b> | <b>1,928,116</b> | <b>67,619</b>                    | <b>3</b>         | <b>1,970,372</b>  | <b>14,343,923</b> | <b>14,050,780</b>  | <b>293,142</b>                   | <b>2</b>         | <b>14,230,691</b>  |

**San Diego County Regional Airport Authority**  
**Authority Detail Income Statement - Supplemental Schedule**  
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|                                     | Month to Date    |                |  |                     |                      | Year to Date     |                  |  |                     |                      |
|-------------------------------------|------------------|----------------|--|---------------------|----------------------|------------------|------------------|--|---------------------|----------------------|
|                                     | Budget           | Actual         | Variance<br>Favorable<br>(Unfavorable) | Variance<br>Percent | Prior Year<br>Actual | Budget           | Actual           | Variance<br>Favorable<br>(Unfavorable) | Variance<br>Percent | Prior Year<br>Actual |
| <b>Space Rental</b>                 |                  |                |  |                     |                      |                  |                  |  |                     |                      |
| 62100 - Rent                        | \$868,570        | \$869,659      | \$(1,089)                              | 0                   | \$864,041            | \$6,107,443      | \$6,089,463      | \$17,980                               | 0                   | \$6,054,179          |
| <b>Total Space Rental</b>           | <b>868,570</b>   | <b>869,659</b> | <b>(1,089)</b>                         | <b>0</b>            | <b>864,041</b>       | <b>6,107,443</b> | <b>6,089,463</b> | <b>17,980</b>                          | <b>0</b>            | <b>6,054,179</b>     |
| <b>Utilities</b>                    |                  |                |  |                     |                      |                  |                  |  |                     |                      |
| 63100 - Telephone & Other Commun    | 40,382           | 29,502         | 10,880                                 | 27                  | 25,983               | 283,670          | 225,837          | 57,833                                 | 20                  | 201,839              |
| 63110 - Utilities - Gas & Electr    | 666,864          | 666,852        | 12                                     | 0                   | 577,704              | 4,846,774        | 6,083,856        | (1,237,082)                            | (26)                | 4,231,295            |
| 63120 - Utilities - Water           | 58,919           | 63,264         | (4,345)                                | (7)                 | 61,079               | 477,602          | 510,212          | (32,610)                               | (7)                 | 423,988              |
| <b>Total Utilities</b>              | <b>766,166</b>   | <b>759,619</b> | <b>6,547</b>                           | <b>1</b>            | <b>664,765</b>       | <b>5,608,046</b> | <b>6,819,905</b> | <b>(1,211,859)</b>                     | <b>(22)</b>         | <b>4,857,122</b>     |
| <b>Maintenance</b>                  |                  |                |  |                     |                      |                  |                  |  |                     |                      |
| 64100 - Facilities Supplies         | 83,382           | 51,430         | 31,952                                 | 38                  | 48,237               | 582,735          | 465,874          | 116,861                                | 20                  | 300,012              |
| 64110 - Maintenance - Annual R      | 946,443          | 584,775        | 361,668                                | 38                  | 620,716              | 7,842,470        | 5,676,232        | 2,166,238                              | 28                  | 6,022,995            |
| 64122 - Contractor Labor            | 0                | 0              | 0                                      | 0                   | 0                    | 0                | 81               | (81)                                   | 0                   | 26                   |
| 64123 - Contractor Burden           | 0                | 0              | 0                                      | 0                   | 0                    | 0                | 102              | (102)                                  | 0                   | 33                   |
| 64124 - Maintenance-Overhead        | 0                | 70             | (70)                                   | 0                   | 93                   | 0                | 432              | (432)                                  | 0                   | 1,138                |
| 64125 - Major Maintenance - Mat     | 92,334           | 163,861        | (71,527)                               | (77)                | 29,844               | 740,334          | 894,274          | (153,940)                              | (21)                | 533,406              |
| 64127 - Contract Overhead (co       | 0                | 0              | 0                                      | 0                   | 0                    | 0                | 91               | (91)                                   | 0                   | 29                   |
| 64140 - Refuse & Hazardous Waste    | 45,000           | 29,021         | 15,979                                 | 36                  | 91,554               | 325,000          | 301,034          | 23,966                                 | 7                   | 266,259              |
| <b>Total Maintenance</b>            | <b>1,167,159</b> | <b>829,156</b> | <b>338,003</b>                         | <b>29</b>           | <b>790,444</b>       | <b>9,490,539</b> | <b>7,338,119</b> | <b>2,152,420</b>                       | <b>23</b>           | <b>7,123,899</b>     |
| <b>Equipment and Systems</b>        |                  |                |  |                     |                      |                  |                  |  |                     |                      |
| 65100 - Equipment & Systems         | 23,732           | 75,215         | (51,483)                               | (217)               | 15,381               | 315,518          | 116,103          | 199,415                                | 63                  | 143,763              |
| 65101 - OH Contra                   | (2,347)          | (727)          | (1,620)                                | (69)                | (2,081)              | (14,550)         | (727)            | (13,823)                               | (95)                | (6,122)              |
| <b>Total Equipment and Systems</b>  | <b>21,385</b>    | <b>74,487</b>  | <b>(53,102)</b>                        | <b>(248)</b>        | <b>13,300</b>        | <b>300,968</b>   | <b>115,375</b>   | <b>185,593</b>                         | <b>62</b>           | <b>137,641</b>       |
| <b>Materials and Supplies</b>       |                  |                |  |                     |                      |                  |                  |  |                     |                      |
| 65110 - Office & Operating Suppl    | 27,667           | 38,603         | (10,936)                               | (40)                | 26,419               | 212,018          | 225,547          | (13,529)                               | (6)                 | 165,196              |
| 65120 - Safety Equipment & Suppl    | 5,957            | 3,294          | 2,663                                  | 45                  | 3,316                | 46,904           | 24,324           | 22,580                                 | 48                  | 21,516               |
| 65130 - Tools - Small               | 1,250            | 89             | 1,161                                  | 93                  | 0                    | 10,350           | 6,226            | 4,124                                  | 40                  | 11,363               |
| 65199 - OH Contra                   | (3,836)          | (3,590)        | (246)                                  | (6)                 | (1,943)              | (31,062)         | (20,963)         | (10,099)                               | (33)                | (10,440)             |
| <b>Total Materials and Supplies</b> | <b>31,038</b>    | <b>38,395</b>  | <b>(7,357)</b>                         | <b>(24)</b>         | <b>27,792</b>        | <b>238,210</b>   | <b>235,134</b>   | <b>3,076</b>                           | <b>1</b>            | <b>187,635</b>       |

**San Diego County Regional Airport Authority**  
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|   | Month to Date  |                |                                  |                  |                   | Year to Date     |                  |                                  |                  |                   |
|---|----------------|----------------|----------------------------------|------------------|-------------------|------------------|------------------|----------------------------------|------------------|-------------------|
|   | Budget         | Actual         | Variance Favorable (Unfavorable) | Variance Percent | Prior Year Actual | Budget           | Actual           | Variance Favorable (Unfavorable) | Variance Percent | Prior Year Actual |
| <b>Insurance</b>                            |                |                |                                  |                  |                   |                  |                  |                                  |                  |                   |
| 67170 - Insurance - Property                | \$50,082       | \$50,525       | \$(443)                          | (1)              | \$44,917          | \$350,572        | \$353,672        | \$(3,100)                        | (1)              | \$314,417         |
| 67171 - Insurance - Liability               | 17,254         | 17,254         | 0                                | 0                | 17,254            | 120,776          | 120,776          | 0                                | 0                | 120,776           |
| 67172 - Insurance - Public Office           | 11,842         | 11,424         | 419                              | 4                | 10,766            | 82,896           | 79,966           | 2,931                            | 4                | 76,310            |
| 67173 - Insurance Miscellaneous             | 10,107         | 9,384          | 723                              | 7                | 9,319             | 70,752           | 65,691           | 5,061                            | 7                | 64,594            |
| 67199 - Insurance - Claims                  | 0              | 0              | 0                                | 0                | 0                 | 0                | 0                | 0                                | 0                | 61                |
| <b>Total Insurance</b>                      | <b>89,285</b>  | <b>88,586</b>  | <b>699</b>                       | <b>1</b>         | <b>82,255</b>     | <b>624,996</b>   | <b>620,104</b>   | <b>4,892</b>                     | <b>1</b>         | <b>576,158</b>    |
| <b>Employee Development and Suppo</b>       |                |                |                                  |                  |                   |                  |                  |                                  |                  |                   |
| 66120 - Awards - Service                    | 5,250          | 2,150          | 3,100                            | 59               | 1,842             | 22,400           | 10,132           | 12,268                           | 55               | 17,002            |
| 66130 - Book & Periodicals                  | 8,144          | 4,424          | 3,720                            | 46               | 3,742             | 45,086           | 32,875           | 12,211                           | 27               | 31,222            |
| 66210 - Finger Printing Expenses            | 0              | 0              | 0                                | 0                | 0                 | 0                | 0                | 0                                | 0                | 128               |
| 66220 - Permits/Certificates/Lic            | 6,001          | 4,681          | 1,320                            | 22               | 5,849             | 107,502          | 57,870           | 49,632                           | 46               | 108,463           |
| 66260 - Recruiting                          | 83             | 800            | (717)                            | (860)            | 25                | 5,958            | 4,581            | 1,377                            | 23               | 25,439            |
| 66280 - Seminars & Training                 | 22,002         | 17,055         | 4,947                            | 22               | 24,051            | 239,194          | 157,818          | 81,377                           | 34               | 171,963           |
| 66290 - Transportation                      | 14,548         | 13,252         | 1,296                            | 9                | 13,456            | 100,850          | 87,801           | 13,049                           | 13               | 90,417            |
| 66299 - OH Contra                           | (3,392)        | (1,178)        | (2,214)                          | (65)             | (1,484)           | (30,805)         | (15,165)         | (15,641)                         | (51)             | (9,073)           |
| 66305 - Travel-Employee Developm            | 11,987         | 3,009          | 8,978                            | 75               | 4,632             | 120,520          | 60,205           | 60,315                           | 50               | 67,063            |
| 66310 - Tuition                             | 2,500          | 7,347          | (4,847)                          | (194)            | 9,995             | 27,500           | 23,801           | 3,699                            | 13               | 25,624            |
| 66320 - Uniforms                            | 9,882          | 3,118          | 6,764                            | 68               | 13,362            | 54,532           | 32,930           | 21,602                           | 40               | 48,272            |
| <b>Total Employee Development and Suppo</b> | <b>77,006</b>  | <b>54,659</b>  | <b>22,347</b>                    | <b>29</b>        | <b>75,469</b>     | <b>692,737</b>   | <b>452,847</b>   | <b>239,890</b>                   | <b>35</b>        | <b>576,519</b>    |
| <b>Business Development</b>                 |                |                |                                  |                  |                   |                  |                  |                                  |                  |                   |
| 66100 - Advertising                         | 63,726         | 94,434         | (30,708)                         | (48)             | 167,266           | 469,779          | 377,171          | 92,608                           | 20               | 572,487           |
| 66110 - Allowance for Bad Debts             | 0              | 2,120          | (2,120)                          | 0                | (3,464)           | 15,000           | 6,959            | 8,041                            | 54               | (4,479)           |
| 66200 - Memberships & Dues                  | 118,592        | 14,573         | 104,019                          | 88               | 17,406            | 295,722          | 237,173          | 58,548                           | 20               | 221,602           |
| 66230 - Postage & Shipping                  | 3,201          | 6,715          | (3,515)                          | (110)            | 6,326             | 25,769           | 16,047           | 9,721                            | 38               | 21,019            |
| 66240 - Promotional Activities              | 80,487         | 62,890         | 17,596                           | 22               | 99,038            | 457,624          | 393,083          | 64,541                           | 14               | 413,811           |
| 66250 - Promotional Materials               | 24,427         | 5,655          | 18,772                           | 77               | (5,028)           | 226,727          | 352,081          | (125,354)                        | (55)             | 100,742           |
| 66300 - Travel-Business Developm            | 11,633         | 1,095          | 10,539                           | 91               | 11,219            | 107,283          | 96,239           | 11,044                           | 10               | 97,380            |
| <b>Total Business Development</b>           | <b>302,067</b> | <b>187,483</b> | <b>114,583</b>                   | <b>38</b>        | <b>292,763</b>    | <b>1,597,904</b> | <b>1,478,754</b> | <b>119,150</b>                   | <b>7</b>         | <b>1,422,562</b>  |

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|  | Month to Date     |                   |                                  |                  |                   | Year to Date       |                    |                                  |                  |                    |
|--|-------------------|-------------------|----------------------------------|------------------|-------------------|--------------------|--------------------|----------------------------------|------------------|--------------------|
|  | Budget            | Actual            | Variance Favorable (Unfavorable) | Variance Percent | Prior Year Actual | Budget             | Actual             | Variance Favorable (Unfavorable) | Variance Percent | Prior Year Actual  |
| <b>Equipment Rentals and Repairs</b>                   |                   |                   |                                  |                  |                   |                    |                    |                                  |                  |                    |
| 66140 - Computer Licenses & Agre                       | \$55,479          | \$23,246          | \$32,233                         | 58               | \$29,367          | \$284,938          | \$235,360          | \$49,578                         | 17               | \$241,347          |
| 66150 - Equipment Rental/Leasing                       | 29,189            | 31,665            | (2,476)                          | (8)              | 31,486            | 200,948            | 157,317            | 43,631                           | 22               | 188,548            |
| 66160 - Tenant Improvements                            | 83,333            | 56,914            | 26,419                           | 32               | 0                 | 683,331            | (84,001)           | 767,332                          | 112              | 0                  |
| 66270 - Repairs - Office Equipme                       | 169,244           | 79,593            | 89,652                           | 53               | 253,554           | 1,195,886          | 882,223            | 313,663                          | 26               | 1,311,838          |
| 66279 - OH Contra                                      | (19,497)          | (6,902)           | (12,595)                         | (65)             | (20,331)          | (218,183)          | (161,175)          | (57,008)                         | (26)             | (173,160)          |
| <b>Total Equipment Rentals and Repairs</b>             | <b>317,748</b>    | <b>184,516</b>    | <b>133,232</b>                   | <b>42</b>        | <b>294,077</b>    | <b>2,146,920</b>   | <b>1,029,724</b>   | <b>1,117,195</b>                 | <b>52</b>        | <b>1,568,574</b>   |
| <b>Total Non-Personnel Expenses</b>                    | <b>8,478,450</b>  | <b>7,721,397</b>  | <b>757,053</b>                   | <b>9</b>         | <b>7,627,780</b>  | <b>60,603,856</b>  | <b>55,591,145</b>  | <b>5,012,711</b>                 | <b>8</b>         | <b>54,595,694</b>  |
| <b>Total Departmental Expenses before Depreciation</b> | <b>12,659,424</b> | <b>11,217,286</b> | <b>1,442,138</b>                 | <b>11</b>        | <b>10,771,328</b> | <b>90,108,440</b>  | <b>82,564,993</b>  | <b>7,543,447</b>                 | <b>8</b>         | <b>77,531,098</b>  |
| <b>Depreciation and Amortization</b>                   |                   |                   |                                  |                  |                   |                    |                    |                                  |                  |                    |
| 69110 - Depreciation Expense                           | 6,881,747         | 6,881,747         | 0                                | 0                | 4,882,131         | 46,824,037         | 46,824,037         | 0                                | 0                | 34,171,999         |
| <b>Total Depreciation and Amortization</b>             | <b>6,881,747</b>  | <b>6,881,747</b>  | <b>0</b>                         | <b>0</b>         | <b>4,882,131</b>  | <b>46,824,037</b>  | <b>46,824,037</b>  | <b>0</b>                         | <b>0</b>         | <b>34,171,999</b>  |
| <b>Non-Operating Revenue/(Expense)</b>                 |                   |                   |                                  |                  |                   |                    |                    |                                  |                  |                    |
| <b>Passenger Facility Charges</b>                      |                   |                   |                                  |                  |                   |                    |                    |                                  |                  |                    |
| 71110 - Passenger Facility Chrg                        | 1,859,112         | 1,782,753         | (76,359)                         | (4)              | 1,875,711         | 19,468,121         | 19,677,674         | 209,553                          | 1                | 18,408,015         |
| <b>Total Passenger Facility Charges</b>                | <b>1,859,112</b>  | <b>1,782,753</b>  | <b>(76,359)</b>                  | <b>(4)</b>       | <b>1,875,711</b>  | <b>19,468,121</b>  | <b>19,677,674</b>  | <b>209,553</b>                   | <b>1</b>         | <b>18,408,015</b>  |
| <b>Customer Facility Charges</b>                       |                   |                   |                                  |                  |                   |                    |                    |                                  |                  |                    |
| 71120 - Customer facility charges (Con                 | 2,326,552         | 2,346,949         | 20,396                           | 1                | 2,283,421         | 17,228,230         | 18,113,648         | 885,418                          | 5                | 14,405,776         |
| <b>Total Customer Facility Charges</b>                 | <b>2,326,552</b>  | <b>2,346,949</b>  | <b>20,396</b>                    | <b>1</b>         | <b>2,283,421</b>  | <b>17,228,230</b>  | <b>18,113,648</b>  | <b>885,418</b>                   | <b>5</b>         | <b>14,405,776</b>  |
| <b>Quieter Home Program</b>                            |                   |                   |                                  |                  |                   |                    |                    |                                  |                  |                    |
| 71212 - Quieter Home - Labor                           | 0                 | (23,983)          | (23,983)                         | 0                | (21,293)          | 0                  | (208,356)          | (208,356)                        | 0                | (199,347)          |
| 71213 - Quieter Home - Burden                          | 0                 | (11,561)          | (11,561)                         | 0                | (9,159)           | 0                  | (92,371)           | (92,371)                         | 0                | (83,209)           |
| 71214 - Quieter Home - Overhead                        | 0                 | (29,880)          | (29,880)                         | 0                | (27,969)          | 0                  | (158,877)          | (158,877)                        | 0                | (123,785)          |
| 71215 - Quieter Home - Material                        | (1,437,645)       | (1,192,104)       | 245,541                          | 17               | (1,202,255)       | (8,613,475)        | (6,322,838)        | 2,290,637                        | 27               | (6,178,569)        |
| 71216 - Quieter Home Program                           | 1,146,798         | 1,027,671         | (119,127)                        | (10)             | 1,099,399         | 6,890,685          | 5,759,207          | (1,131,478)                      | (16)             | 5,854,677          |
| 71217 - Contract Labor                                 | 0                 | (24,249)          | (24,249)                         | 0                | (25,015)          | 0                  | (182,141)          | (182,141)                        | 0                | (152,397)          |
| 71218 - Contractor Burden                              | 0                 | (30,862)          | (30,862)                         | 0                | (30,499)          | 0                  | (231,815)          | (231,815)                        | 0                | (192,620)          |
| 71222 - Contractor Labor                               | 0                 | 0                 | 0                                | 0                | (1,088)           | 0                  | (331)              | (331)                            | 0                | (1,271)            |
| 71223 - Contractor Burden                              | 0                 | 0                 | 0                                | 0                | (133)             | 0                  | (422)              | (422)                            | 0                | (366)              |
| 71225 - Joint Studies - Material                       | (16,670)          | (17,459)          | (789)                            | (5)              | (8,134)           | (116,650)          | (73,561)           | 43,089                           | 37               | (89,443)           |
| 71226 - Contractor Overhead                            | 0                 | 0                 | 0                                | 0                | (1,218)           | 0                  | (375)              | (375)                            | 0                | (1,424)            |
| <b>Total Quieter Home Program</b>                      | <b>(307,517)</b>  | <b>(302,428)</b>  | <b>5,089</b>                     | <b>2</b>         | <b>(227,364)</b>  | <b>(1,839,440)</b> | <b>(1,511,880)</b> | <b>327,560</b>                   | <b>18</b>        | <b>(1,167,754)</b> |

**San Diego County Regional Airport Authority**  
**Authority Detail Income Statement - Supplemental Schedule**

For the seven months ended January 31, 2015

(Unaudited)

Print Date: 2/10/2015  
 Print Time: 11:52:25AM  
 Report ID: GL0012

|   | Month to Date      |                    |                                  |                  |                    | Year to Date        |                     |                                  |                  |                     |
|---|--------------------|--------------------|----------------------------------|------------------|--------------------|---------------------|---------------------|----------------------------------|------------------|---------------------|
|   | Budget             | Actual             | Variance Favorable (Unfavorable) | Variance Percent | Prior Year Actual  | Budget              | Actual              | Variance Favorable (Unfavorable) | Variance Percent | Prior Year Actual   |
| <b>Interest Income</b>                    |                    |                    |                                  |                  |                    |                     |                     |                                  |                  |                     |
| 71310 - Interest - Investments            | \$204,544          | \$183,899          | \$(20,645)                       | (10)             | \$218,321          | \$1,486,277         | \$1,216,272         | \$(270,006)                      | (18)             | \$968,723           |
| 71330 - Interest - Commercial Pa          | 0                  | 0                  | 0                                | 0                | 0                  | 0                   | 0                   | 0                                | 0                | 0                   |
| 71340 - Interest - Note Receivab          | 189,789            | 182,841            | (6,948)                          | (4)              | 189,789            | 1,327,761           | 1,280,230           | (47,531)                         | (4)              | 1,327,761           |
| 71350 - Interest - Other                  | 0                  | 0                  | 0                                | 0                | 0                  | 0                   | (592)               | (592)                            | 0                | (541)               |
| 71361 - Interest Income - 2010 Bonds      | 0                  | 35,054             | 35,054                           | 0                | 20,532             | 0                   | 149,328             | 149,328                          | 0                | 148,849             |
| 71363 - Interest Income - 2013 Bonds      | 0                  | 39,223             | 39,223                           | 0                | 51,791             | 0                   | 251,881             | 251,881                          | 0                | 404,697             |
| 71365 - Interest Income - 2014 Bond A     | 0                  | 69,190             | 69,190                           | 0                | 0                  | 0                   | 489,555             | 489,555                          | 0                | 0                   |
| <b>Total Interest Income</b>              | <b>394,333</b>     | <b>510,207</b>     | <b>115,874</b>                   | <b>29</b>        | <b>480,433</b>     | <b>2,814,038</b>    | <b>3,386,674</b>    | <b>572,636</b>                   | <b>20</b>        | <b>2,849,490</b>    |
| <b>Interest income BAB's rebate</b>       |                    |                    |                                  |                  |                    |                     |                     |                                  |                  |                     |
| 71362 - BAB interest rebate               | 386,351            | 383,353            | (2,998)                          | (1)              | 386,351            | 2,704,459           | 2,701,461           | (2,998)                          | 0                | 2,704,459           |
| <b>Total Interest income BAB's rebate</b> | <b>386,351</b>     | <b>383,353</b>     | <b>(2,998)</b>                   | <b>(1)</b>       | <b>386,351</b>     | <b>2,704,459</b>    | <b>2,701,461</b>    | <b>(2,998)</b>                   | <b>0</b>         | <b>2,704,459</b>    |
| <b>Interest Expense</b>                   |                    |                    |                                  |                  |                    |                     |                     |                                  |                  |                     |
| 71411 - Interest Expense- 2010 Bonds      | (2,623,700)        | (2,623,700)        | 0                                | 0                | (2,642,125)        | (18,365,899)        | (18,365,899)        | 0                                | 0                | (18,494,874)        |
| 71412 - Interest Expense 2013 Bonds       | (2,901,393)        | (1,539,625)        | 1,361,768                        | 47               | (1,539,625)        | (20,309,748)        | (10,777,375)        | 9,532,372                        | 47               | (10,777,375)        |
| 71413 - Interest Expense 2014 Bond A      | 0                  | (1,361,768)        | (1,361,768)                      | 0                | 0                  | 0                   | (9,532,373)         | (9,532,373)                      | 0                | 0                   |
| 71420 - Interest Expense - Comme          | (38,016)           | (26,132)           | 11,884                           | 31               | (7,093)            | (263,660)           | (135,729)           | 127,931                          | 49               | (53,574)            |
| 71430 - LOC Fees - C/P                    | (69,432)           | (25,526)           | 43,906                           | 63               | (23,502)           | (387,386)           | (173,548)           | 213,839                          | 55               | (162,801)           |
| 71440 - Dealer Fees - C/P                 | (3,032)            | 0                  | 3,032                            | 100              | 0                  | (21,226)            | (3,246)             | 17,980                           | 85               | (10,692)            |
| 71450 - Trustee Fee Bonds                 | (7,360)            | (6,125)            | 1,235                            | 17               | (1,000)            | (14,720)            | (7,225)             | 7,495                            | 51               | (1,000)             |
| 71451 - Program Fees - Comm. Pap          | 0                  | 0                  | 0                                | 0                | 0                  | (3,750)             | (5,950)             | (2,200)                          | (59)             | 0                   |
| 71458 - Capitalized Interest              | 0                  | 563,783            | 563,783                          | 0                | 0                  | 0                   | 3,492,677           | 3,492,677                        | 0                | 0                   |
| 71460 - Interest Expense - Other          | 1,395,768          | (105)              | (1,395,873)                      | (100)            | 436,149            | 9,303,293           | (873,616)           | (10,176,909)                     | (109)            | 3,116,515           |
| 71461 - Interest Expense - Cap Leases     | (58,823)           | (58,823)           | 0                                | 0                | (59,968)           | (414,005)           | (354,545)           | 59,460                           | 14               | (482,487)           |
| <b>Total Interest Expense</b>             | <b>(4,305,987)</b> | <b>(5,078,020)</b> | <b>(772,033)</b>                 | <b>(18)</b>      | <b>(3,837,164)</b> | <b>(30,477,101)</b> | <b>(36,736,829)</b> | <b>(6,259,728)</b>               | <b>(21)</b>      | <b>(26,866,288)</b> |
| <b>Amortization</b>                       |                    |                    |                                  |                  |                    |                     |                     |                                  |                  |                     |
| 69210 - Amortization - Premium            | 360,533            | 360,533            | 0                                | 0                | 364,834            | 2,536,027           | 2,536,027           | 0                                | 0                | 2,566,698           |
| <b>Total Amortization</b>                 | <b>360,533</b>     | <b>360,533</b>     | <b>0</b>                         | <b>0</b>         | <b>364,834</b>     | <b>2,536,027</b>    | <b>2,536,027</b>    | <b>0</b>                         | <b>0</b>         | <b>2,566,698</b>    |

**San Diego County Regional Airport Authority**  
**Authority Detail Income Statement - Supplemental Schedule**  
For the seven months ended January 31, 2015  
(Unaudited)

Print Date: 2/10/2015  
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Report ID: GL0012

|   | Month to Date      |                   |                                  |                  |                    | Year to Date       |                    |                                  |                  |                     |
|---|--------------------|-------------------|----------------------------------|------------------|--------------------|--------------------|--------------------|----------------------------------|------------------|---------------------|
|   | Budget             | Actual            | Variance Favorable (Unfavorable) | Variance Percent | Prior Year Actual  | Budget             | Actual             | Variance Favorable (Unfavorable) | Variance Percent | Prior Year Actual   |
| <b>Other Non-Operating Income (Expense)</b>                   |                    |                   |                                  |                  |                    |                    |                    |                                  |                  |                     |
| 71510 - Legal Settlement Income                               | \$0                | \$0               | \$0                              | 0                | \$0                | \$0                | \$1,951            | \$1,951                          | 0                | \$1,809             |
| 71520 - Fixed Asset Disposal-Pro                              | 0                  | 0                 | 0                                | 0                | 0                  | 0                  | 0                  | 0                                | 0                | 11,273              |
| 71530 - Gain/Loss On Investments                              | 0                  | 657,351           | 657,351                          | 0                | (6,272)            | 0                  | 396,286            | 396,286                          | 0                | 1,751,077           |
| 71540 - Discounts Earned                                      | 0                  | 0                 | 0                                | 0                | 2,257              | 0                  | 4,650              | 4,650                            | 0                | 5,718               |
| 71610 - Legal Settlement Expense                              | (833)              | 0                 | 833                              | 100              | 0                  | (5,833)            | 0                  | 5,833                            | 100              | 0                   |
| 71620 - Other non-operating revenue (e                        | 0                  | 6,028             | 6,028                            | 0                | 7,400              | 0                  | 50,507             | 50,507                           | 0                | 157,755             |
| 71630 - Other Non-Operating Expe                              | 0                  | (6,000)           | (6,000)                          | 0                | 0                  | 0                  | (6,028)            | (6,028)                          | 0                | 0                   |
| 73300 - DMJM and Auth OH Clearin                              | 0                  | (90)              | (90)                             | 0                | 0                  | 0                  | (90)               | (90)                             | 0                | 0                   |
| <b>Total Other Non-Operating Income (Expense)</b>             | <b>(833)</b>       | <b>657,289</b>    | <b>658,122</b>                   | <b>78,975</b>    | <b>3,385</b>       | <b>(5,833)</b>     | <b>447,276</b>     | <b>453,109</b>                   | <b>7,768</b>     | <b>1,927,632</b>    |
| <b>Total Non-Operating Revenue/(Expense)</b>                  | <b>712,544</b>     | <b>660,635</b>    | <b>(51,908)</b>                  | <b>(7)</b>       | <b>(1,329,609)</b> | <b>12,428,500</b>  | <b>8,614,049</b>   | <b>(3,814,451)</b>               | <b>(31)</b>      | <b>(14,828,027)</b> |
| <b>Capital Grant Contribution</b>                             |                    |                   |                                  |                  |                    |                    |                    |                                  |                  |                     |
| 72100 - AIP Grants  | 777,535            | 560,317           | (217,218)                        | (28)             | 88,841             | 6,160,130          | 2,935,915          | (3,224,215)                      | (52)             | 1,234,239           |
| <b>Total Capital Grant Contribution</b>                       | <b>777,535</b>     | <b>560,317</b>    | <b>(217,218)</b>                 | <b>(28)</b>      | <b>88,841</b>      | <b>6,160,130</b>   | <b>2,935,915</b>   | <b>(3,224,215)</b>               | <b>(52)</b>      | <b>1,234,239</b>    |
| <b>Total Expenses Net of Non-Operating Revenue/ (Expense)</b> | <b>18,051,092</b>  | <b>16,878,080</b> | <b>1,173,011</b>                 | <b>6</b>         | <b>14,235,009</b>  | <b>118,343,846</b> | <b>117,839,065</b> | <b>504,781</b>                   | <b>0</b>         | <b>95,640,831</b>   |
| <b>Net Income/(Loss)</b>                                      | <b>(1,202,563)</b> | <b>485,380</b>    | <b>1,687,943</b>                 | <b>140</b>       | <b>1,516,829</b>   | <b>4,939,776</b>   | <b>6,546,716</b>   | <b>1,606,940</b>                 | <b>33</b>        | <b>18,182,152</b>   |
| <b>Equipment Outlay</b>                                       |                    |                   |                                  |                  |                    |                    |                    |                                  |                  |                     |
| 73200 - Equipment Outlay Expendi                              | (7,167)            | (356,099)         | (348,932)                        | (4,869)          | (204,638)          | (131,167)          | (115,453)          | 15,713                           | 12               | (382,538)           |
| 73299 - Capitalized Equipment Co                              | 0                  | 356,099           | 356,099                          | 0                | 204,638            | 0                  | 115,453            | 115,453                          | 0                | 382,538             |
| <b>Total Equipment Outlay</b>                                 | <b>(7,167)</b>     | <b>0</b>          | <b>7,167</b>                     | <b>100</b>       | <b>0</b>           | <b>(131,167)</b>   | <b>0</b>           | <b>131,167</b>                   | <b>100</b>       | <b>0</b>            |



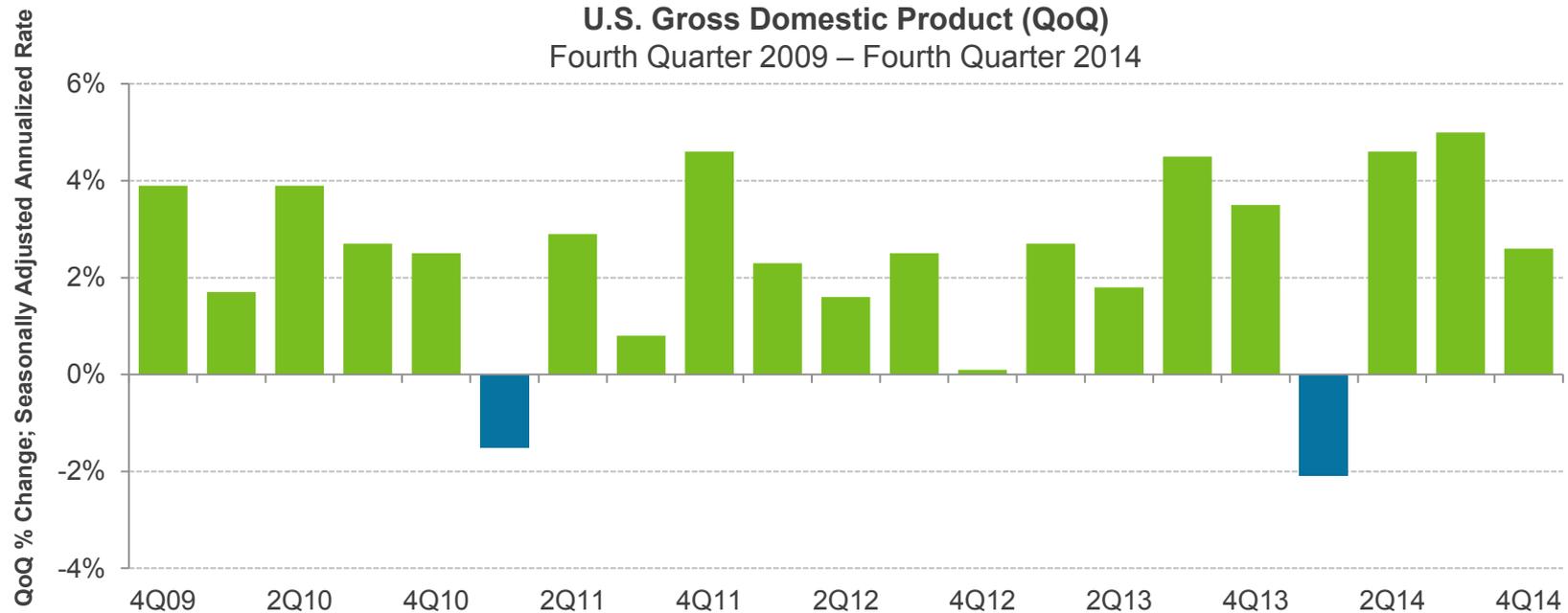
## Review of the Unaudited Financial Statements for the Seven Months Ended January 31, 2015

Presented by:  
Scott Brickner, CPA  
Vice President, Finance and Asset Management/Treasurer  
Kathy Kiefer  
Senior Director, Finance & Asset Management

March 9, 2015

# Economic Growth Softens in the Fourth Quarter

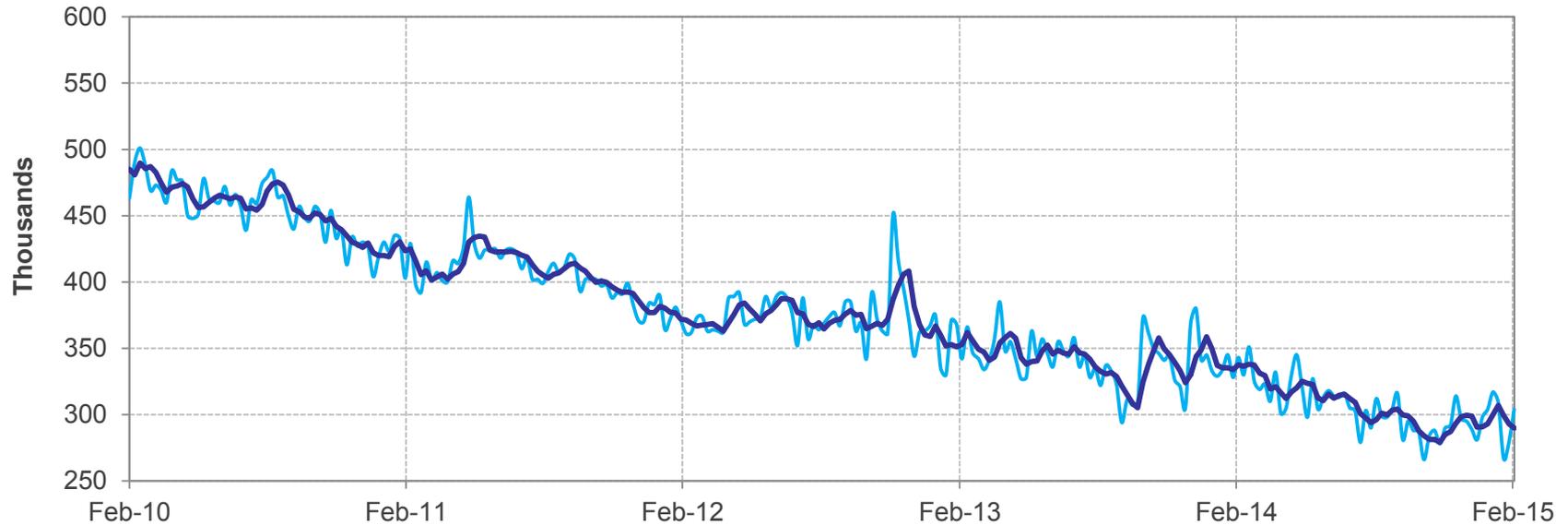
The advance estimate of fourth-quarter GDP came in at a lower than expected 2.6%, down from the third-quarter rate of 5%. Although consumer spending remained strong, it was offset by an upturn in imports and a downturn in federal government spending. The advance estimate reflects incomplete data is often subject to significant revisions.



# Initial Claims for Unemployment Up

For the week ending February 7, 2015, initial claims for unemployment (seasonally adjusted) rose by 25,000 to 304,000. However, the 4-week moving average, which helps smooth out some of the weekly volatility, fell by 3,250 to 289,750. Although jobless claims data have been volatile week to week, the underlying trend remains favorable.

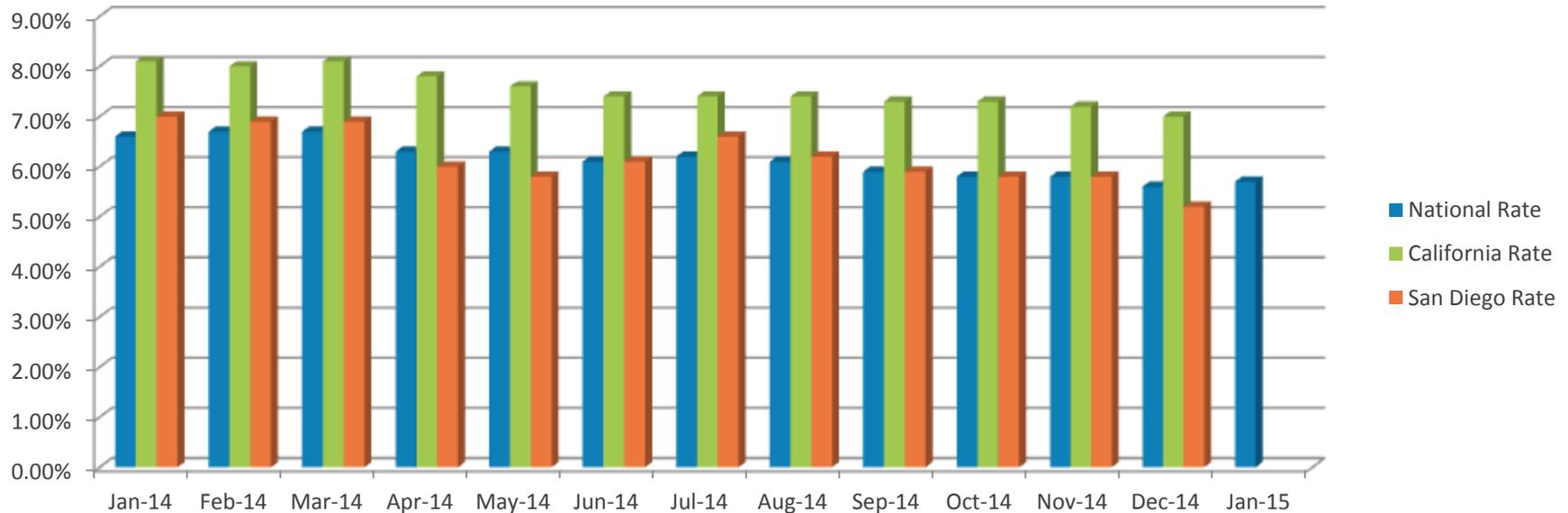
**Initial Jobless Claims and 4-Week Moving Average**  
February 2010 – February 2015



# Unemployment Rate Changed Little in January

The unemployment rate, at 5.7 percent, changed little in January and has shown no net change since October. The National U-6 rate increased slightly from 11.2 percent to 11.3 percent. In California, the State unemployment was 7.0 percent for December 2014, down 0.2 percentage point from November, and down 1.3 percentage points from one year ago. Locally, San Diego's unemployment reduced to 5.2 percent in December 2014.

## Unemployment Rates



# Consumer Price Index Trending Lower

The Consumer Price Index for the twelve months ending December was up only 0.7%, which was down sharply from the 1.3% increase for the twelve months ending November. Falling oil prices have significantly reduced the headline inflation number. Core CPI, excluding food and energy, was up 1.6% for the twelve months ending December compared to 1.7% for the twelve months ending November. The inflation rate continues to trend below the Federal Reserves' 2% target level.

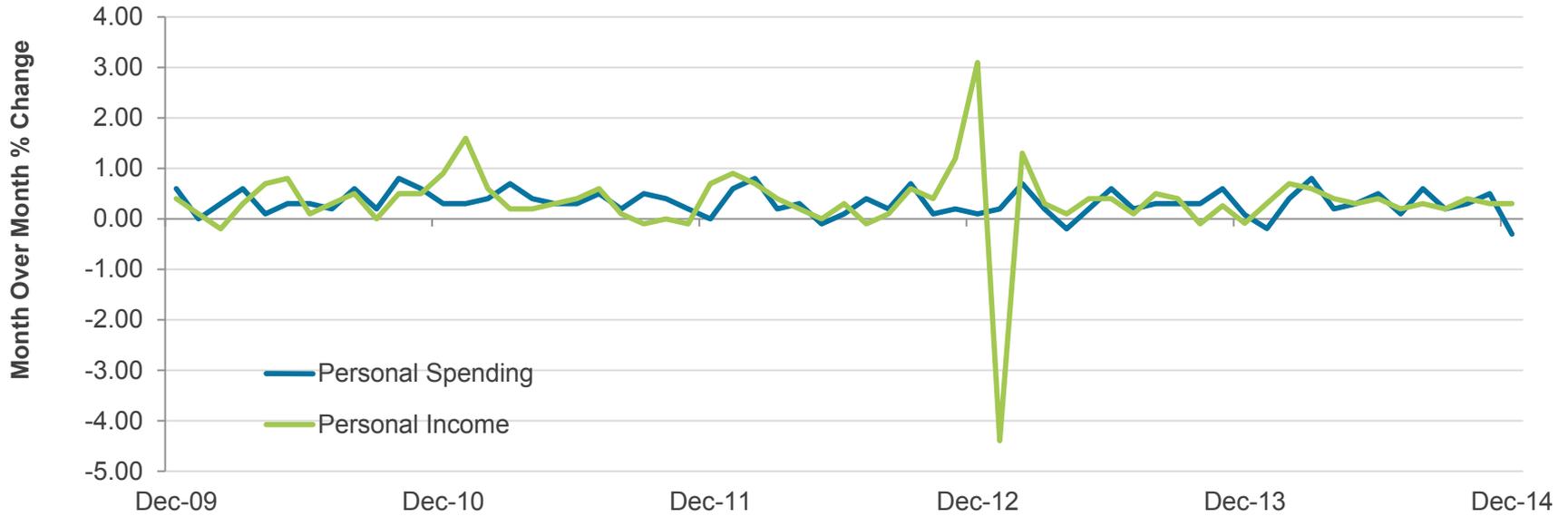
**Consumer Price Index (YoY%)**  
December 2009 – December 2014



# Personal Income and Spending Mixed

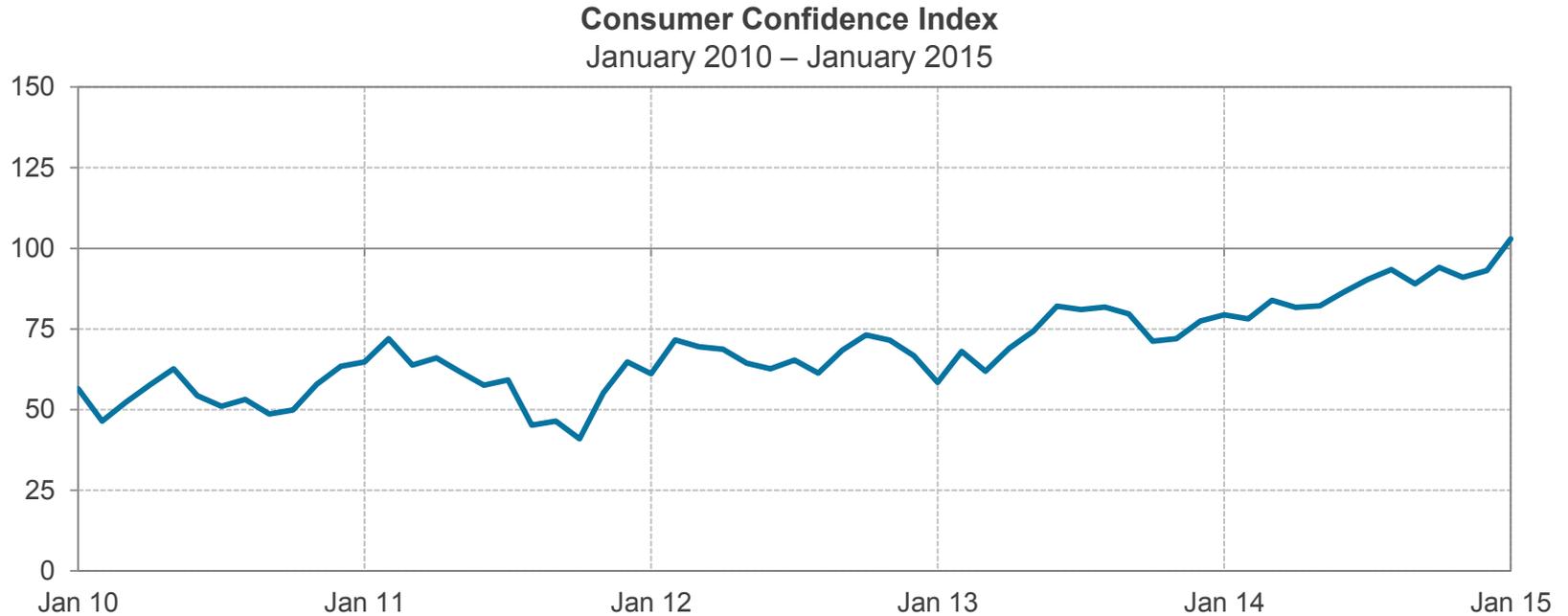
Personal income grew by 0.3% in December which matched its 0.3% increase in November. Personal spending, which has been more volatile, fell by -0.3% in December down from a 0.50% gain in November. Overall, the consumer sector continues to remain moderately healthy.

**Personal Income and Spending (MoM%)**  
December 2009 – December 2014



# Consumer Confidence Up Sharply in January

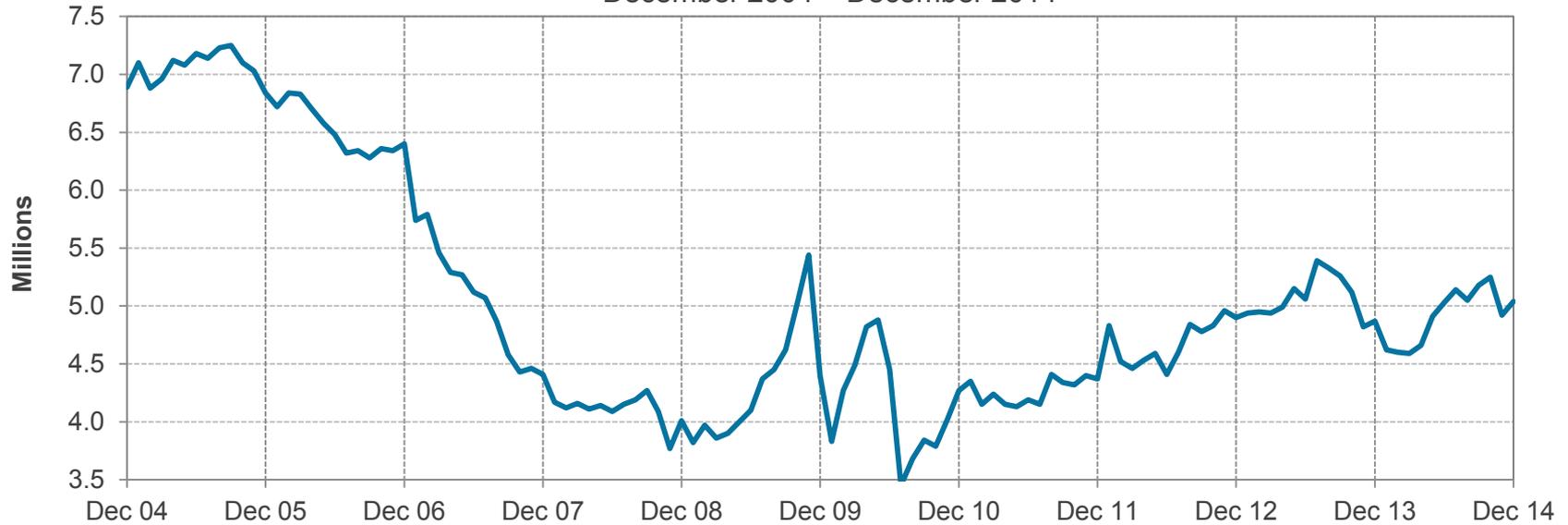
The Consumer Confidence Index, which rose by 2.1 points in December, rose by a better than expected 9.8 points in January to 102.9. Consumer confidence is now at its highest level since August 2007. In particular, consumers were significantly more optimistic about current conditions.



# Existing Home Sales Up in December

After falling sharply in November, sales rebounded slightly in December by 2.4% to an annualized rate of 5.04 million units. Year-over-year, existing home sales were up 3.5% over December 2013. Home sales improved during the second half of the year, as economic activity improved and mortgage rates declined. However, for the entire year, existing home sales totaled 4.93 million sales, which was a 3.1% decline from 2013 (5.09 million).

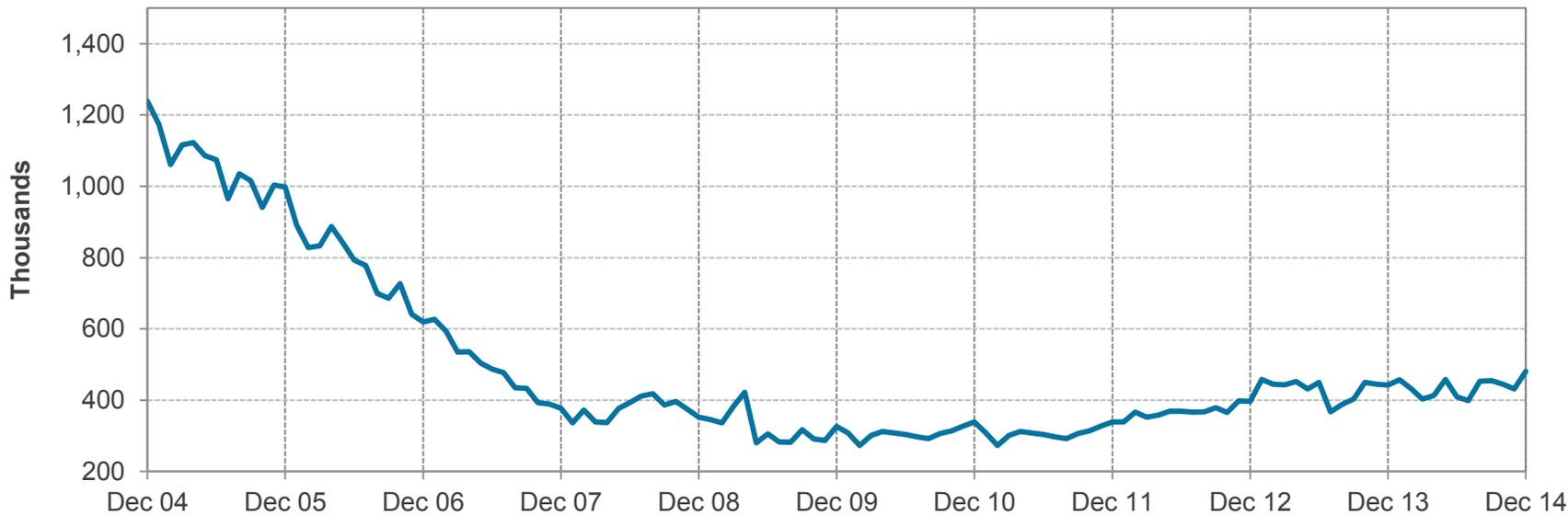
**U.S. Existing Home Sales (MoM)**  
December 2004 – December 2014



# New Home Sales Up in December

New home sales rose by a better than expected 11.6% in December to a seasonally adjusted annualized rate of 481,000 units. December sales were 8.8% above December 2013. Improvements in the job market, consumer confidence and low mortgage rates may be giving the housing market a much needed boost.

**U.S. New Home Sales (MoM)**  
December 2004 – December 2014



# Oil Prices Off Lows

Oil (WTI spot) closed at \$52.99 on February 6th, which was up \$8.91 (20%) from its most recent low of \$44.08 reached on January 28th. The markets have been volatile in recent weeks as they try to determine a new trading level. While lower prices should reduce production levels over time, oil supplies remain very high relative to global demand keeping downward pressure on prices.

**West Texas Intermediate Oil Price Per Barrel (WTI Spot)**  
February 1, 2010 – February 9, 2015



# Jet Fuel Prices Up Off Lows

Jet fuel (U.S. Gulf Coast Spot) closed at \$1.754 on February 9th, which was up \$0.35 (25%) from its most recent low of \$1.404 reached on January 13th. Although up from its lows, jet fuel is still down \$1.33 (43%) from its high for 2014 of \$3.087 reached on February 19, 2014.

## U.S. Gulf Coast Kerosene-Type Jet Fuel Spot Price FOB

February 1, 2010 – February 9, 2015



# U.S. Equity Markets Volatile to Begin 2015

Favorable U.S. economic news along with a rebound in oil prices has helped drive up the markets in recent weeks. However, continued geo-political and global economic uncertainty has driven volatility in the equity markets to start the year. Year-to-date, the DJIA is up 1.10% and the S&P 500 is up 1.85%.

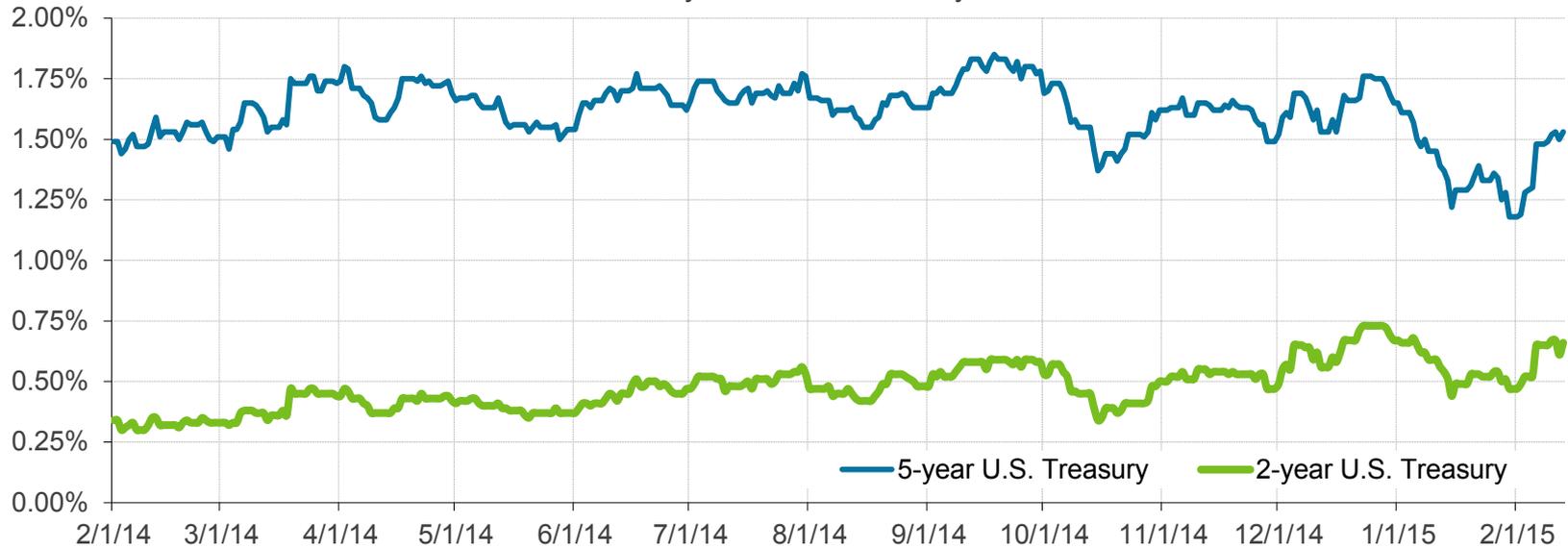
**Dow Jones Industrial Average and S&P 500 Indices**  
February 1, 2010 – February 13, 2015



# Treasury Yields Up in Recent Weeks

After falling sharply at the beginning of the year on global economic worries, U.S. Treasury yields have rebounded recently as favorable U.S. economic news has renewed the market's expectation that the Federal Reserve will start to raise interest rates in the second half of 2015.

**2- and 5-year U.S. Treasury Yields**  
February 1, 2014 – February 13, 2015

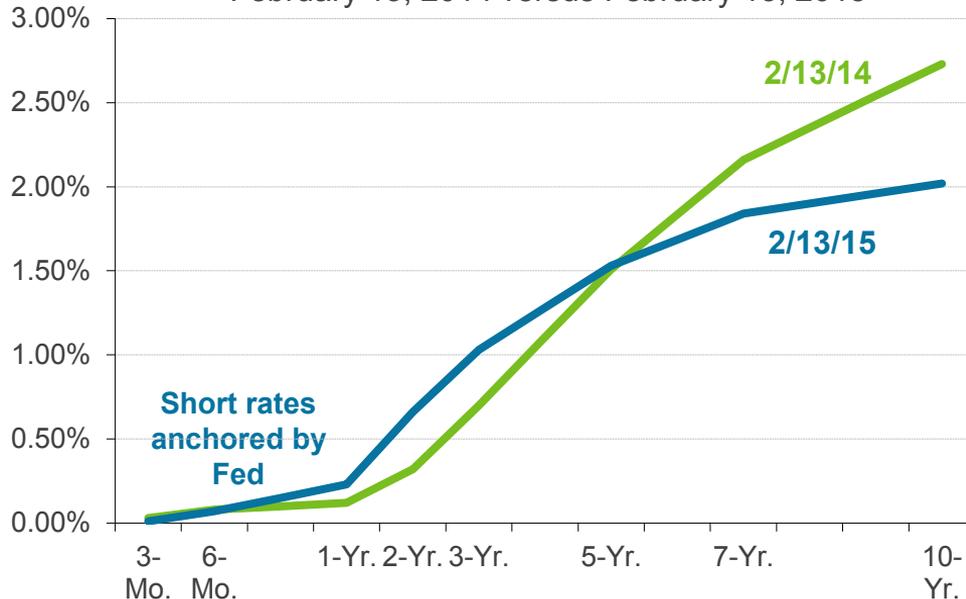


# U.S. Treasury Yield Curve Flattens

Shorter-term interest rates are up over the past year on U.S. economic growth and the expectation that the Federal Reserve will start raising interest rates in 2015. However, the longer part of the yield curve has flattened significantly due to low inflation expectations, low global sovereign debt yields, and weakness in the global economy.

## U.S. Treasury Yield Curve

February 13, 2014 versus February 13, 2015



|               | 2/13/14 | 2/13/15 | Change  |
|---------------|---------|---------|---------|
| <b>3-Mo.</b>  | 0.03%   | 0.01%   | (0.02%) |
| <b>6-Mo.</b>  | 0.08%   | 0.07%   | (0.01%) |
| <b>1-Yr.</b>  | 0.12%   | 0.23%   | 0.11%   |
| <b>2-Yr.</b>  | 0.32%   | 0.66%   | 0.34%   |
| <b>3-Yr.</b>  | 0.70%   | 1.03%   | 0.33%   |
| <b>5-Yr.</b>  | 1.51%   | 1.53%   | 0.02%   |
| <b>10-Yr.</b> | 2.73%   | 2.02%   | (0.71%) |
| <b>20-Yr.</b> | 3.40%   | 2.39%   | (1.01%) |
| <b>30-Yr.</b> | 3.70%   | 2.63%   | (1.07%) |



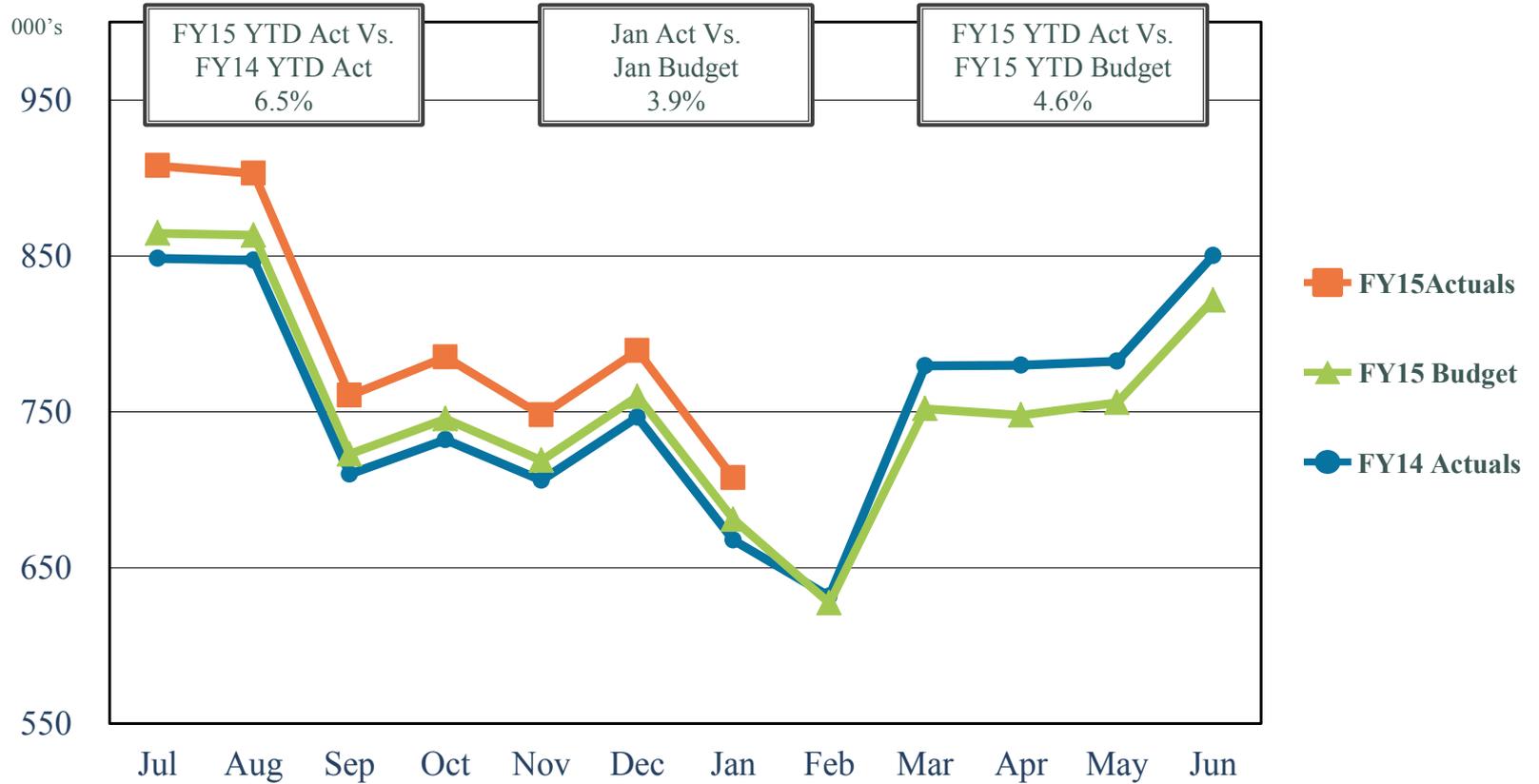
# Revenue & Expenses (Unaudited) For the Month Ended January 2015 and 2014



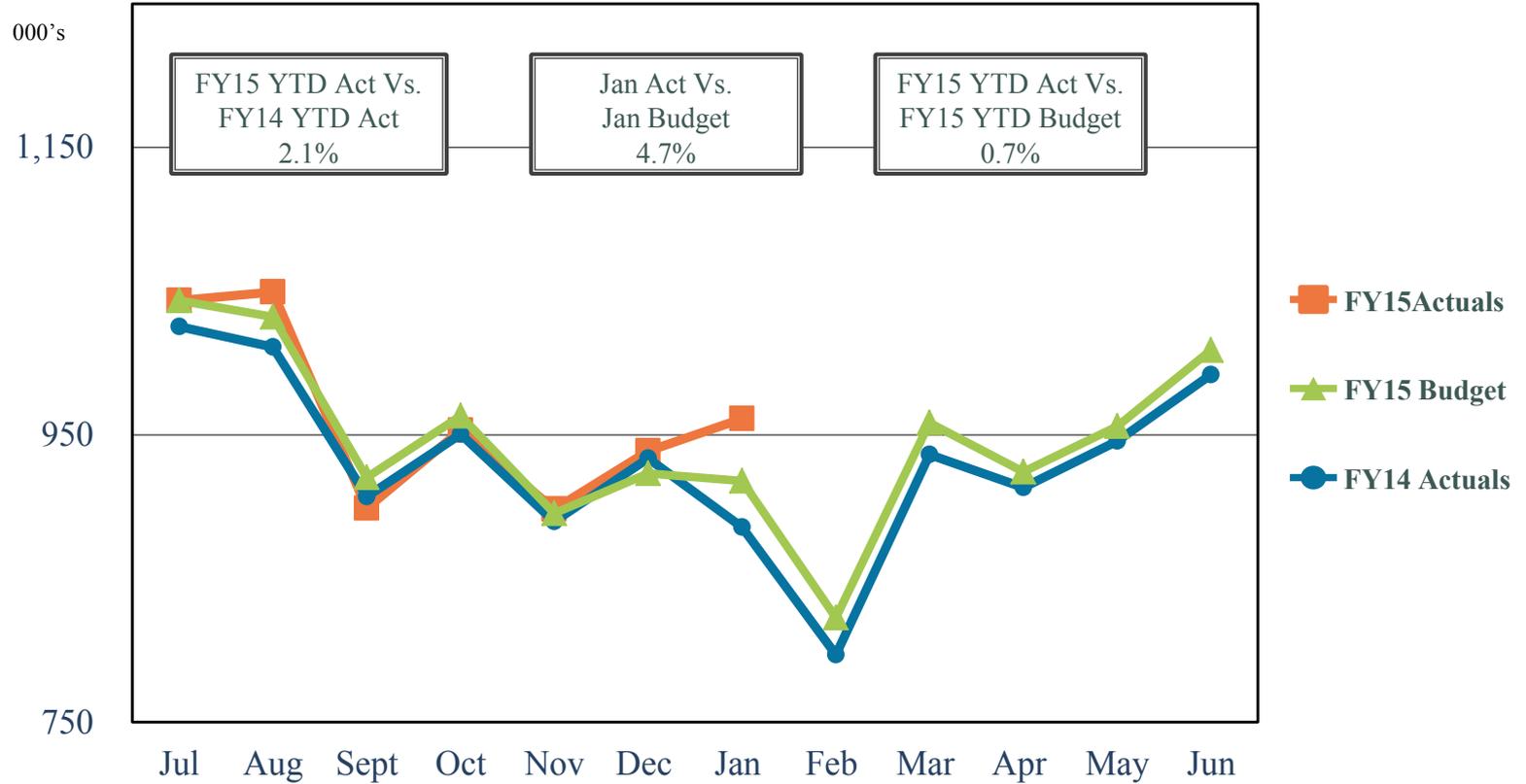
**SAN DIEGO**  
INTERNATIONAL AIRPORT.

LET'S GO 

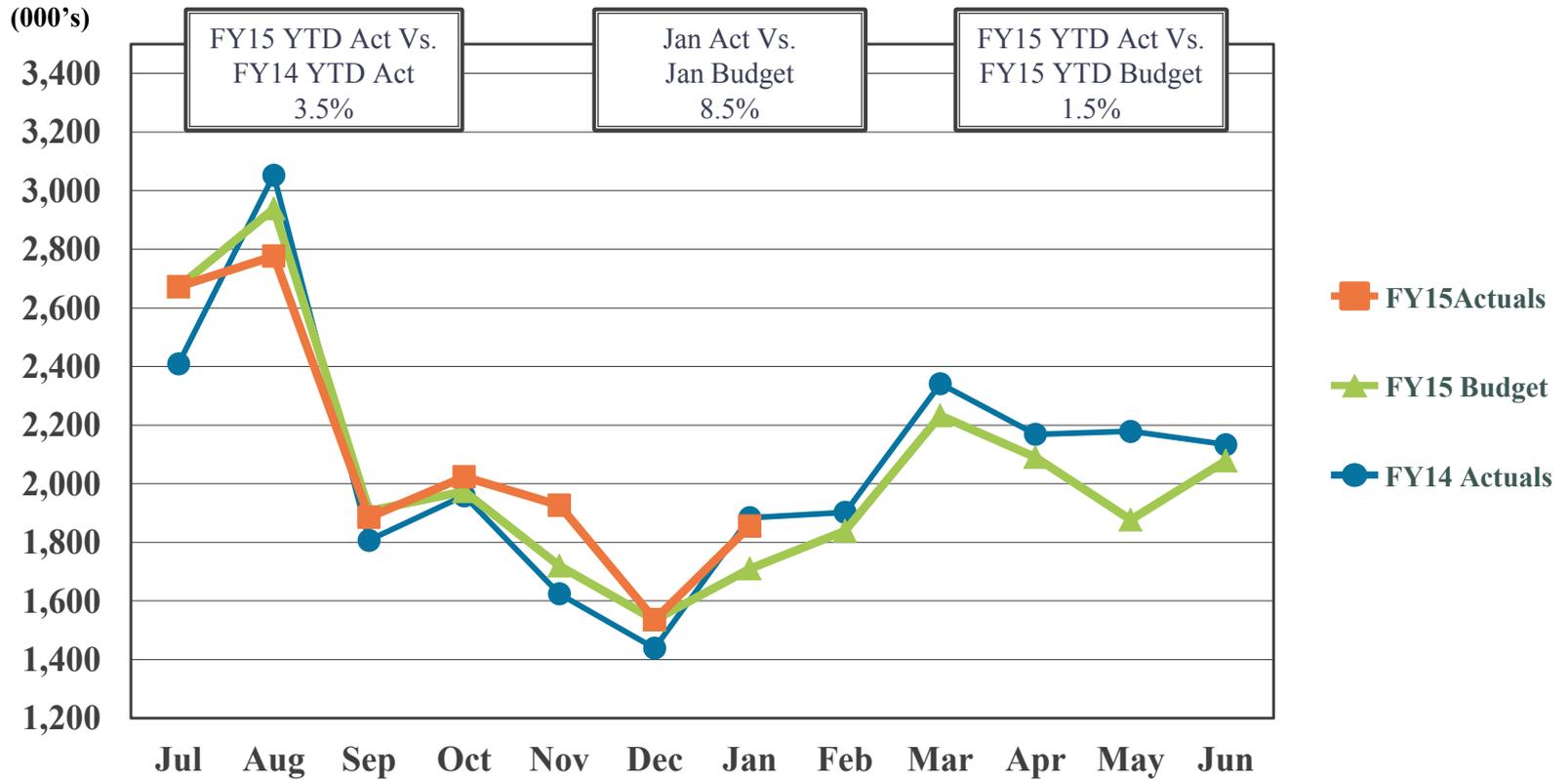
# Enplanements



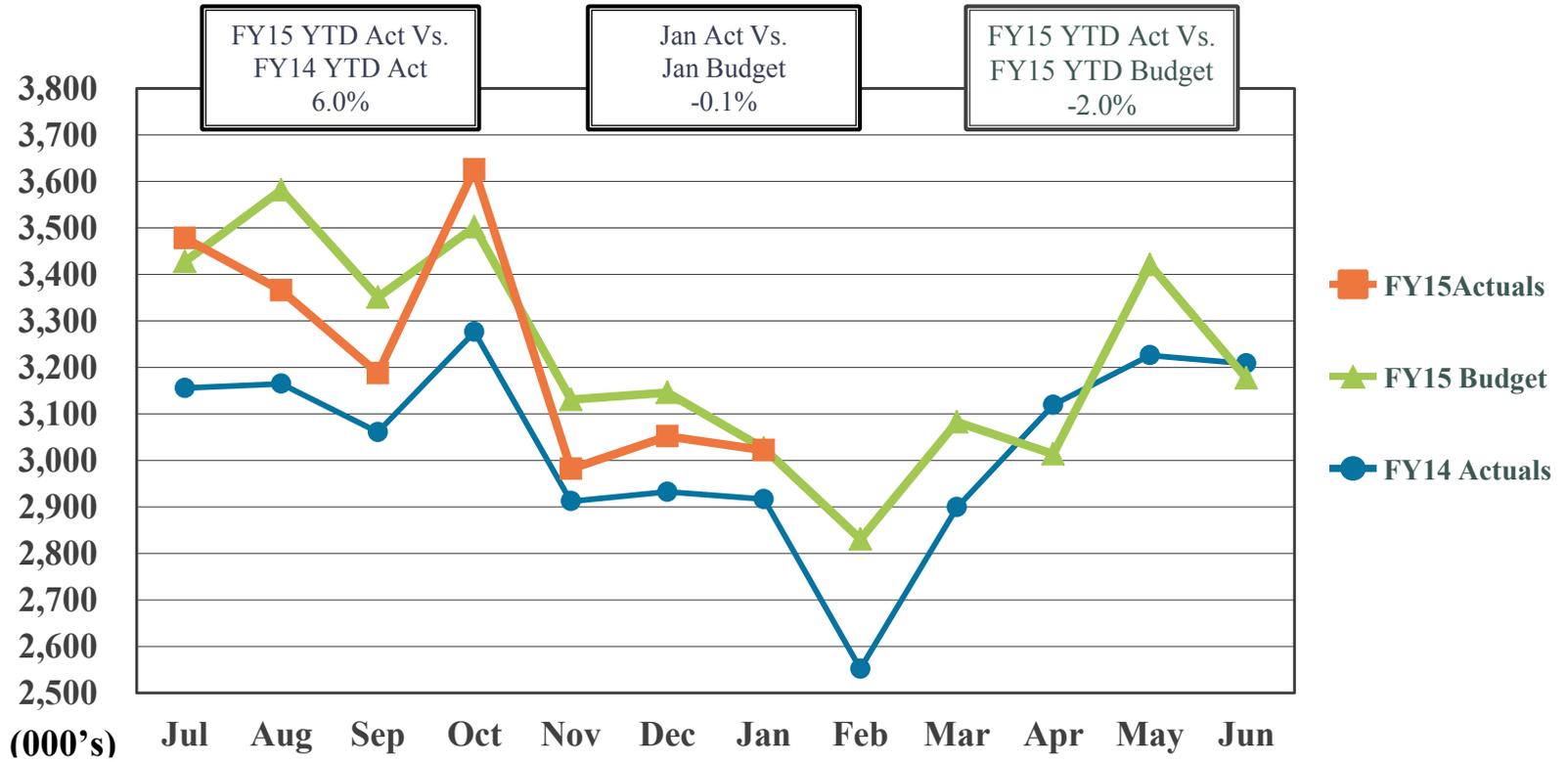
# Gross Landing Weight Units (000 lbs)



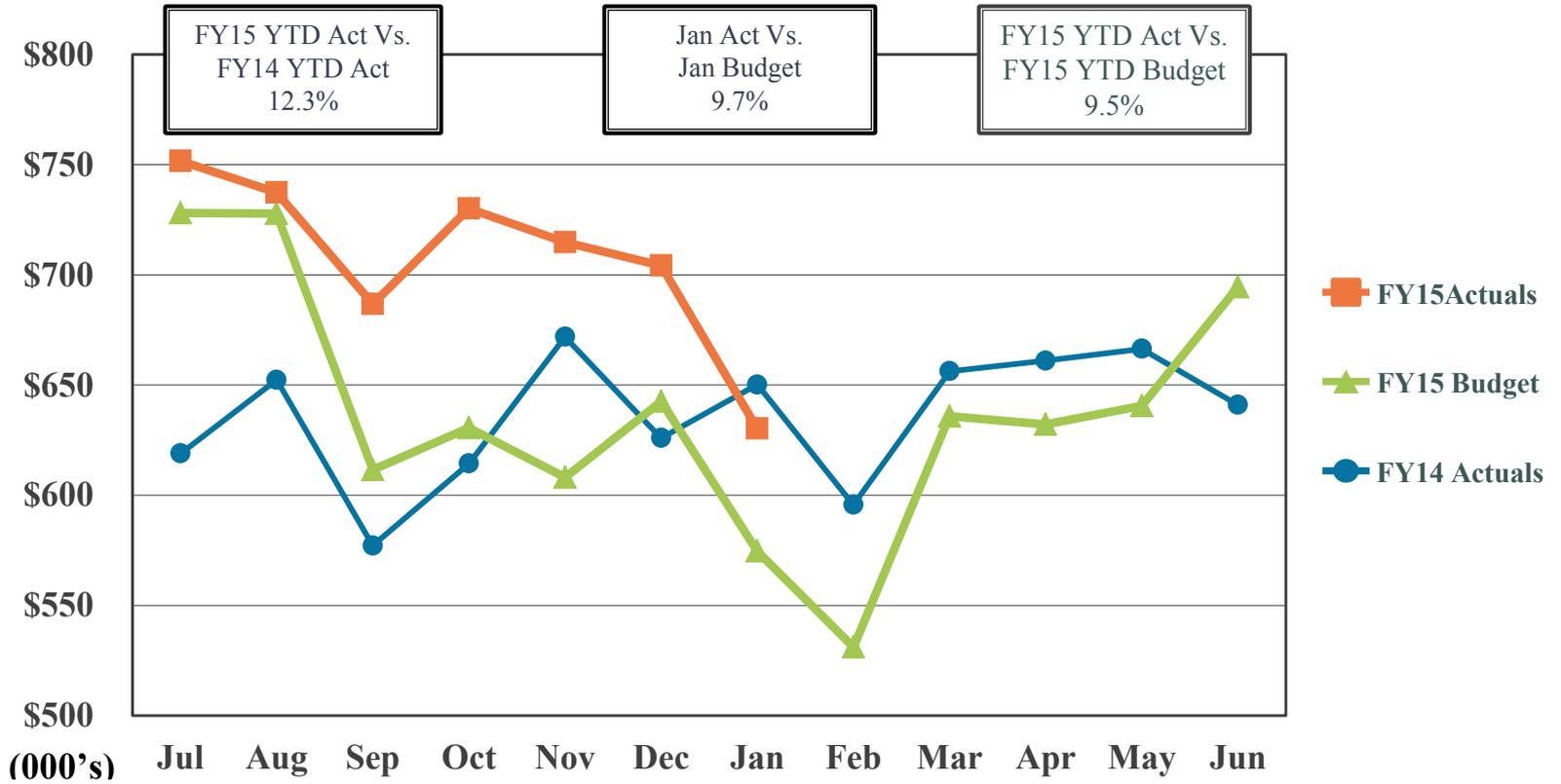
# Car Rental License Fees



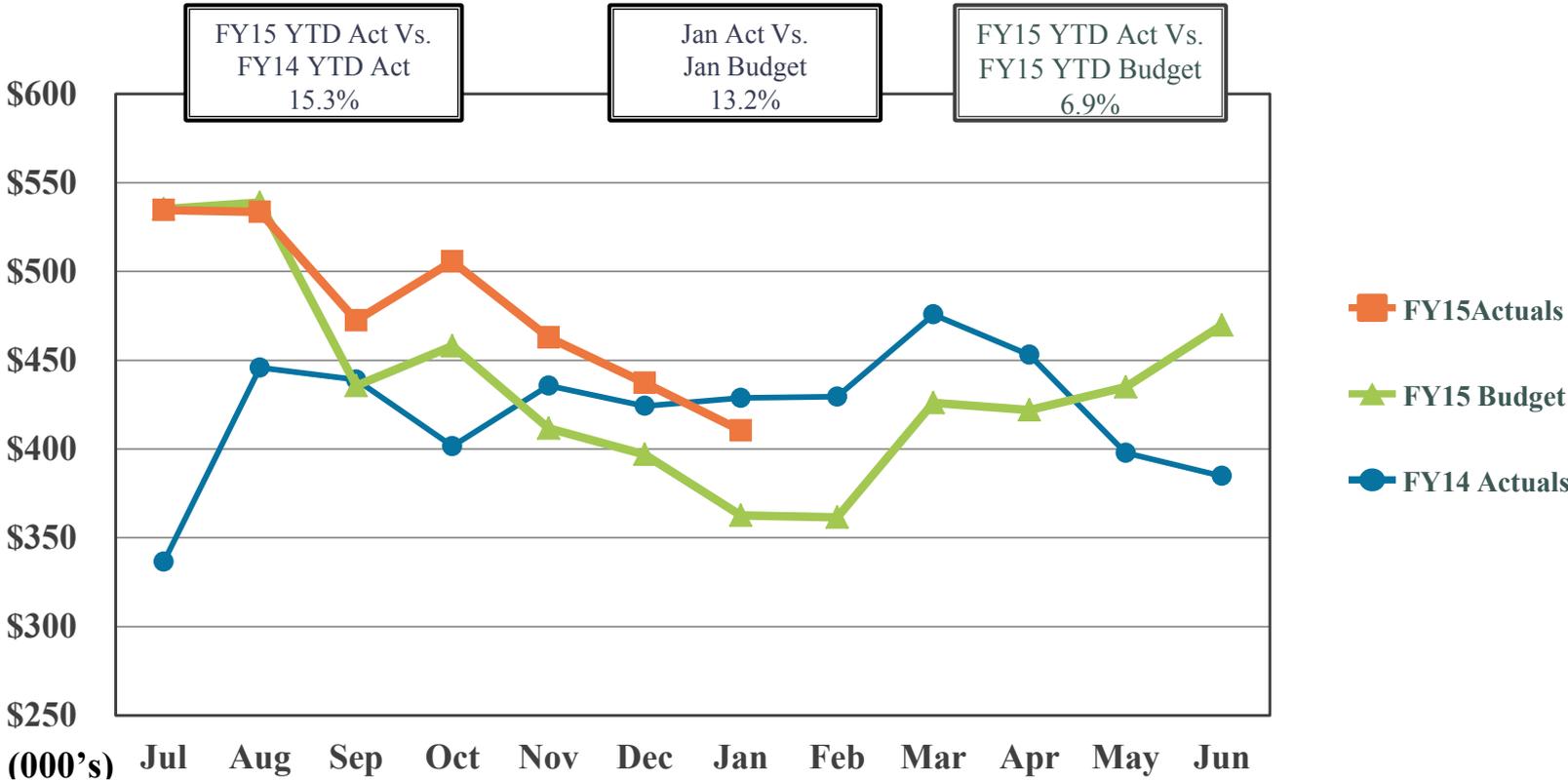
# Parking Revenue



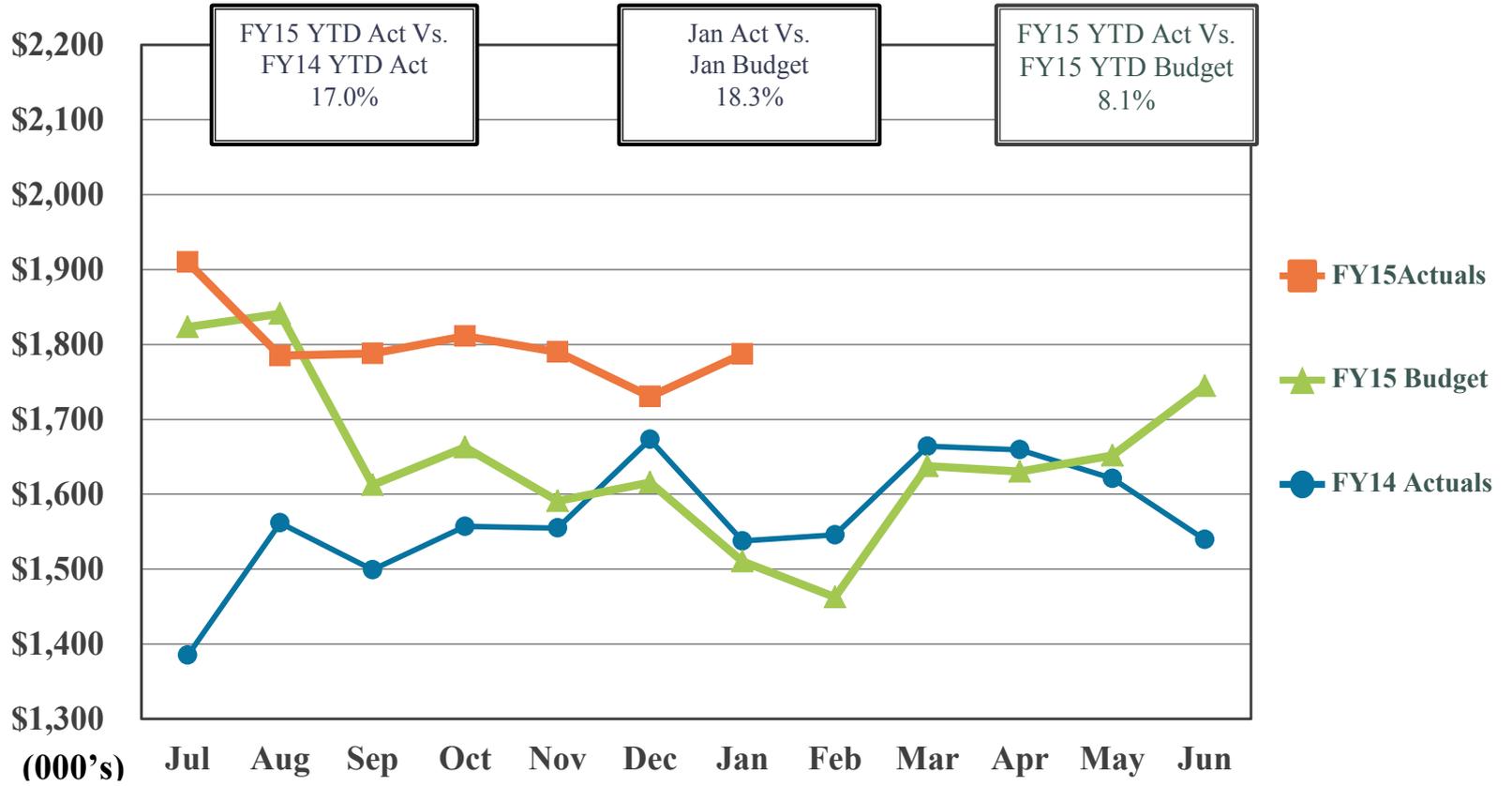
# Food and Beverage Concessions Revenue



# Retail Concessions Revenue



# Total Terminal Concessions



# Operating Revenues for the Month Ended January 31, 2015

| (In thousands)                | Budget          | Actual          | Variance<br>Favorable<br>(Unfavorable) | %         | Prior<br>Year   |
|-------------------------------|-----------------|-----------------|--|-----------|-----------------|
| <b>Aviation revenue:</b>      |                 |                 |  |           |                 |
| Landing fees                  | \$ 1,920        | \$ 2,002        | \$ 82                                  | 4%        | \$ 1,736        |
| Aircraft parking fees         | 231             | 239             | 9                                      | 3%        | 209             |
| Building rentals              | 4,163           | 4,229           | 66                                     | 2%        | 3,781           |
| Security surcharge            | 2,211           | 2,211           | -                                      | -         | 2,081           |
| CUPPS Support Charges         | 94              | 94              | -                                      | -         | 93              |
| Other aviation revenue        | 131             | 122             | (9)                                    | (7)%      | 128             |
| <b>Total aviation revenue</b> | <b>\$ 8,750</b> | <b>\$ 8,897</b> | <b>\$ 147</b>                          | <b>2%</b> | <b>\$ 8,028</b> |

# Operating Revenues for the Month Ended January 31, 2015

| (In thousands)                             | Budget          | Actual          | Variance<br>Favorable<br>(Unfavorable) | %<br>Change | Prior<br>Year   |
|--|-----------------|-----------------|--|-------------|-----------------|
| <b>Terminal rent non-airline</b>           | \$ 125          | \$ 106          | \$ (19)                                | (15)%       | \$ 89           |
| <b>Concession revenue:</b>                 |                 |                 |  |             |                 |
| <b>Terminal concession revenue:</b>        |                 |                 |  |             |                 |
| Food and beverage                          | 575             | 630             | 55                                     | 10%         | 650             |
| Gifts and news                             | 363             | 410             | 47                                     | 13%         | 429             |
| Space storage                              | 63              | 80              | 17                                     | 27%         | (7)             |
| Cost recovery                              | 240             | 339             | 99                                     | 41%         | 182             |
| Other <i>(Primarily advertising)</i>       | 270             | 328             | 58                                     | 21%         | 284             |
| <b>Total terminal concession revenue</b>   | <b>1,511</b>    | <b>1,787</b>    | <b>276</b>                             | <b>18%</b>  | <b>1,538</b>    |
| <b>Car rental and license fee revenue:</b> |                 |                 |  |             |                 |
| Rental car and license fees                | 1,710           | 1,855           | 145                                    | -           | 1,884           |
| License fees-other                         | 334             | 357             | 23                                     | 7%          | 314             |
| <b>Total rental car and license fees</b>   | <b>2,044</b>    | <b>2,212</b>    | <b>168</b>                             | <b>8%</b>   | <b>2,198</b>    |
| <b>Total concession revenue</b>            | <b>\$ 3,555</b> | <b>\$ 3,999</b> | <b>\$ 444</b>                          | <b>12%</b>  | <b>\$ 3,736</b> |

# Operating Revenues for the Month Ended January 31, 2015

| (In thousands)                              | Budget           | Actual           | Variance<br>Favorable<br>(Unfavorable) | %<br>Change | Prior<br>Year    |
|---|------------------|------------------|--|-------------|------------------|
| <b>Parking revenue:</b>                     |                  |                  |  |             |                  |
| Short-term parking revenue                  | \$ 1,990         | \$ 1,873         | \$ (118)                               | (6)%        | \$ 1,825         |
| Long-term parking revenue                   | 1,036            | 1,149            | 113                                    | 11%         | 1,092            |
| <b>Total parking revenue</b>                | <b>3,026</b>     | <b>3,022</b>     | <b>(4)</b>                             | -           | <b>2,917</b>     |
| Ground transportation permits and citations | 361              | 301              | (60)                                   | (17)%       | 224              |
| Ground rentals                              | 968              | 971              | 3                                      | -           | 687              |
| Grant reimbursements                        | 25               | 25               | -                                      | -           | 25               |
| Other operating revenue                     | 39               | 43               | 4                                      | 10%         | 47               |
| <b>Subtotal</b>                             | <b>4,419</b>     | <b>4,362</b>     | <b>(57)</b>                            | -           | <b>3,900</b>     |
| <b>Total operating revenues</b>             | <b>\$ 16,849</b> | <b>\$ 17,364</b> | <b>\$ 515</b>                          | <b>3%</b>   | <b>\$ 15,753</b> |

# Operating Expenses for the Month Ended January 31, 2015

| (In thousands)                   | Budget           | Actual           | Variance<br>Favorable<br>(Unfavorable) | %<br>Change | Prior<br>Year    |
|----------------------------------|------------------|------------------|--|-------------|------------------|
| <b>Operating expenses:</b>       |                  |                  |  |             |                  |
| Salaries and benefits            | \$ 4,181         | \$ 3,496         | \$ 685                                 | 16%         | \$ 3,144         |
| Contractual services             | 2,842            | 2,707            | 135                                    | 5%          | 2,553            |
| Safety and security              | 1,996            | 1,928            | 68                                     | 3%          | 1,970            |
| Space rental                     | 869              | 870              | (1)                                    | -           | 864              |
| Utilities                        | 766              | 760              | 6                                      | 1%          | 665              |
| Maintenance                      | 1,167            | 829              | 338                                    | 29%         | 790              |
| Equipment and systems            | 21               | 74               | (53)                                   | (252)%      | 13               |
| Materials and supplies           | 31               | 38               | (7)                                    | (23)%       | 28               |
| Insurance                        | 89               | 89               | -                                      | -           | 82               |
| Employee development and support | 77               | 55               | 22                                     | 29%         | 75               |
| Business development             | 302              | 187              | 115                                    | 38%         | 293              |
| Equipment rental and repairs     | 318              | 185              | 133                                    | 42%         | 294              |
| <b>Total operating expenses</b>  | <b>\$ 12,659</b> | <b>\$ 11,218</b> | <b>\$ 1,441</b>                        | <b>11%</b>  | <b>\$ 10,771</b> |

# Financial Summary

## for the Month Ended January 31, 2015

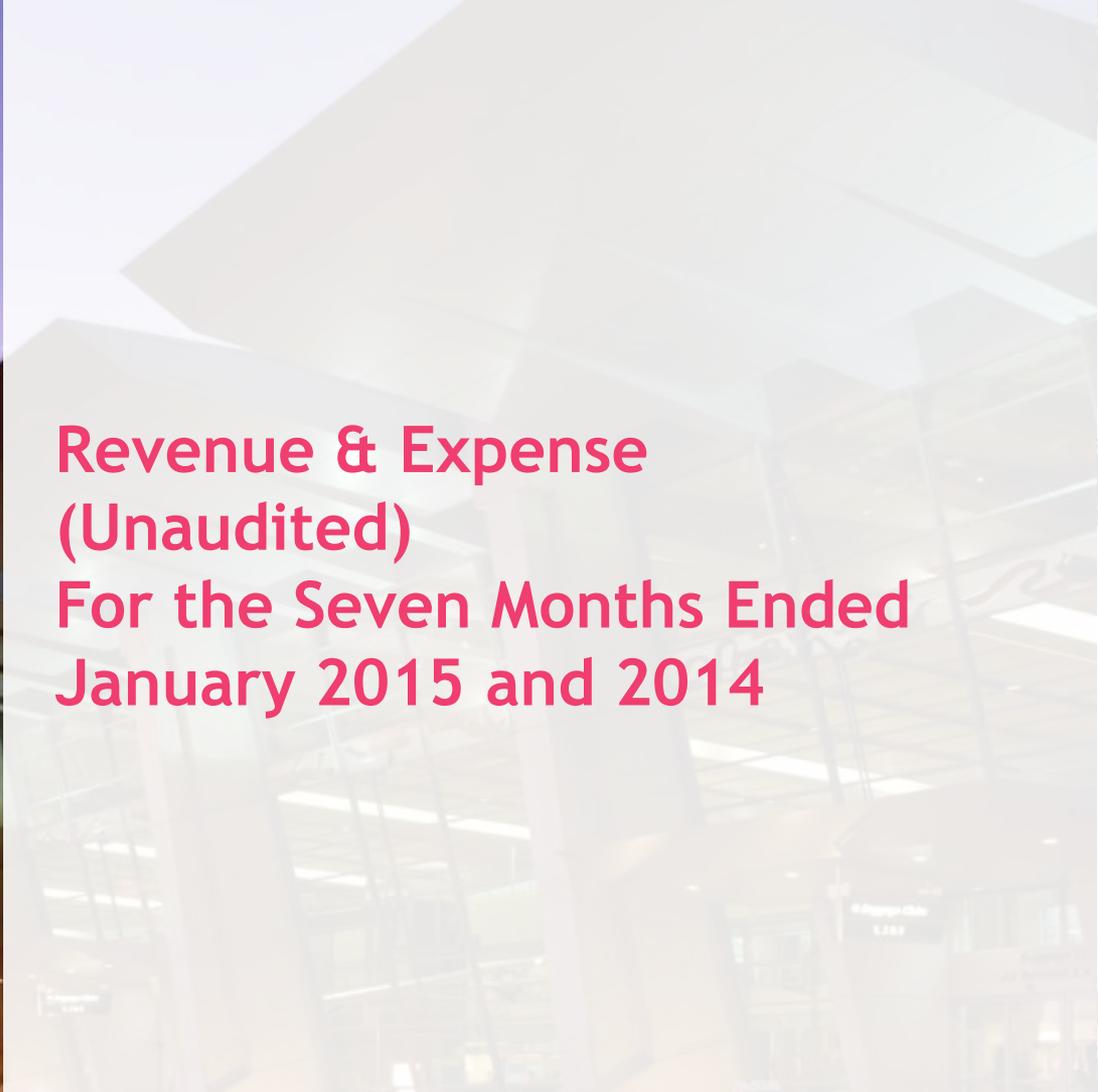
| (In thousands)                 | <b>Budget</b>     | <b>Actual</b>   | <b>Variance<br/>Favorable<br/>(Unfavorable)</b> | <b>%<br/>Change</b> | <b>Prior<br/>Year</b> |
|--------------------------------|-------------------|-----------------|---|---------------------|-----------------------|
| Total operating revenues       | \$ 16,849         | \$ 17,364       | \$ 515  | 3%                  | \$ 15,753             |
| Total operating expenses       | 12,659            | 11,218          | 1,441   | 11%                 | 10,771                |
| <b>Income from operations</b>  | <b>4,190</b>      | <b>6,146</b>    | <b>1,956</b>                                    | <b>47%</b>          | <b>4,982</b>          |
| Depreciation                   | 6,882             | 6,882           | -   | -                   | 4,882                 |
| <b>Operating income (loss)</b> | <b>\$ (2,692)</b> | <b>\$ (736)</b> | <b>\$ 1,956</b>                                 | <b>73%</b>          | <b>\$ 100</b>         |

# Nonoperating Revenues & Expenses for the Month Ended January 31, 2015 (Unaudited)

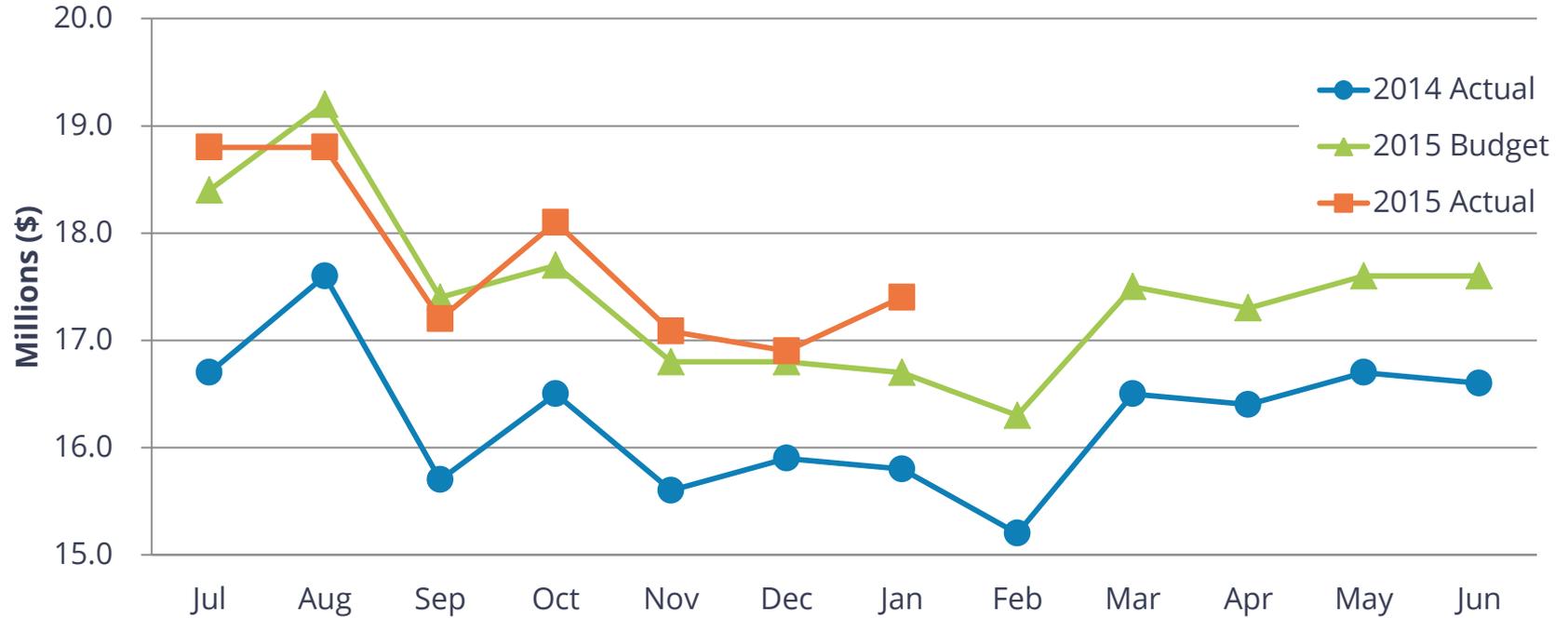
| (In thousands)   | Budget            | Actual        | Variance<br>Favorable<br>(Unfavorable) | %<br>Change | Prior<br>Year   |
|--|-------------------|---------------|--|-------------|-----------------|
| <b>Nonoperating revenues (expenses):</b>                 |                   |               |  |             |                 |
| Passenger facility charges                               | \$ 1,859          | \$ 1,783      | \$ (76)                                | (4)%        | \$ 1,876        |
| Customer facility charges (Rental Car Center)            | 2,327             | 2,347         | 20                                     | 1%          | 2,283           |
| Quieter Home Program, net                                | (308)             | (302)         | 6                                      | 2%          | (227)           |
| Interest income  | 394               | 510           | 116                                    | 29%         | 480             |
| BAB interest rebate                                      | 386               | 383           | (3)                                    | -           | 386             |
| Interest expense & debt issuance costs                   | (4,306)           | (5,078)       | (772)                                  | (18)%       | (3,837)         |
| Bond amortization  | 361               | 361           | -                                      | -           | 365             |
| Other nonoperating revenue (expenses)                    | (1)               | 657           | 658                                    | -           | 3               |
| <b>Nonoperating revenue, net</b>                         | <b>712</b>        | <b>661</b>    | <b>(51)</b>                            | <b>(7)%</b> | <b>1,329</b>    |
| <b>Change in net position before grant contributions</b> | <b>(1,980)</b>    | <b>(75)</b>   | <b>1,905</b>                           | <b>96%</b>  | <b>1,429</b>    |
| Capital grant contributions                              | 778               | 560           | (218)                                  | (28)%       | 89              |
| <b>Change in net position</b>                            | <b>\$ (1,202)</b> | <b>\$ 485</b> | <b>\$ 1,687</b>                        | <b>140%</b> | <b>\$ 1,518</b> |



**Revenue & Expense  
(Unaudited)  
For the Seven Months Ended  
January 2015 and 2014**



# Monthly Operating Revenue, FY 2015 (Unaudited)



# Operating Revenues for the Seven Months Ended January 31, 2015 (Unaudited)

| (In thousands)                | Budget           | Actual           | Variance<br>Favorable<br>(Unfavorable) | %<br>Change | Prior<br>Year    |
|-------------------------------|------------------|------------------|--|-------------|------------------|
| <b>Aviation revenue:</b>      |                  |                  |  |             |                  |
| Landing fees                  | \$ 13,913        | \$ 13,950        | \$ 37                                  | -           | \$ 12,758        |
| Aircraft parking fees         | 1,615            | 1,610            | (5)                                    | -           | 1,465            |
| Building rentals              | 29,146           | 29,413           | 267                                    | 1%          | 26,534           |
| Security surcharge            | 15,476           | 15,476           | -                                      | -           | 14,566           |
| CUPPS Support Charges         | 656              | 658              | 2                                      | -           | 652              |
| Other aviation revenue        | 928              | 922              | (6)                                    | -           | 923              |
| <b>Total aviation revenue</b> | <b>\$ 61,734</b> | <b>\$ 62,029</b> | <b>\$ 295</b>                          | <b>-</b>    | <b>\$ 56,898</b> |

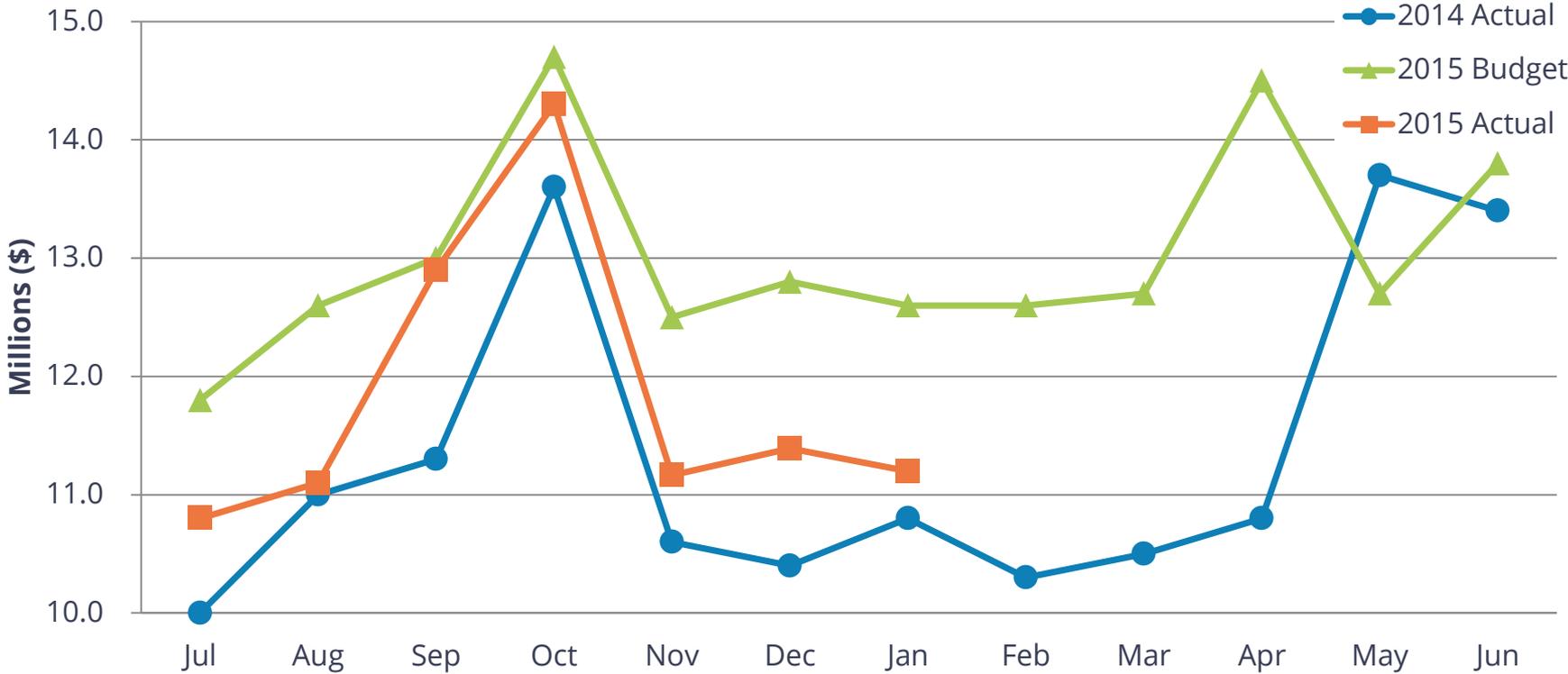
# Operating Revenues for the Seven Months Ended January 31, 2015 (Unaudited)

| (In thousands)                             | Budget           | Actual           | Variance<br>Favorable<br>(Unfavorable) | %<br>Change | Prior<br>Year    |
|--|------------------|------------------|--|-------------|------------------|
| <b>Terminal rent non-airline</b>           | \$ 873           | \$ 717           | \$ (156)                               | (18)%       | \$ 628           |
| <b>Concession revenue:</b>                 |                  |                  |  |             |                  |
| <b>Terminal concession revenue:</b>        |                  |                  |  |             |                  |
| Food and beverage                          | 4,523            | 4,955            | 432                                    | 10%         | 4,411            |
| Retail                                     | 3,139            | 3,356            | 217                                    | 7%          | 2,911            |
| Space storage                              | 444              | 542              | 98                                     | 22%         | 444              |
| Cost recovery                              | 1,633            | 1,518            | (115)                                  | (7)%        | 1,213            |
| Other <i>(Primarily advertising)</i>       | 1,918            | 2,229            | 311                                    | 16%         | 1,790            |
| <b>Total terminal concession revenue</b>   | <b>11,657</b>    | <b>12,600</b>    | <b>943</b>                             | <b>8%</b>   | <b>10,769</b>    |
| <b>Car rental and license fee revenue:</b> |                  |                  |  |             |                  |
| Rental car license fees                    | 14,457           | 14,678           | 221                                    | 2%          | 14,176           |
| License fees-other                         | 2,463            | 2,604            | 141                                    | 6%          | 2,251            |
| <b>Total rental car and license fees</b>   | <b>16,920</b>    | <b>17,282</b>    | <b>362</b>                             | <b>2%</b>   | <b>16,427</b>    |
| <b>Total concession revenue</b>            | <b>\$ 28,577</b> | <b>\$ 29,883</b> | <b>\$ 1,306</b>                        | <b>5%</b>   | <b>\$ 27,196</b> |

# Operating Revenues for the Seven Months Ended January 31, 2015 (Unaudited)

| (In thousands)                              | Budget            | Actual            | Variance<br>Favorable<br>(Unfavorable) | %<br>Change | Prior<br>Year     |
|---|-------------------|-------------------|--|-------------|-------------------|
| <b>Parking revenue:</b>                     |                   |                   |  |             |                   |
| Short-term parking revenue                  | \$ 14,670         | \$ 14,557         | \$ (113)                               | -           | \$ 13,385         |
| Long-term parking revenue                   | 8,494             | 8,155             | (339)                                  | (4)%        | 8,034             |
| <b>Total parking revenue</b>                | <b>23,164</b>     | <b>22,712</b>     | <b>(452)</b>                           | <b>(2)%</b> | <b>21,419</b>     |
| Ground transportation permits and citations | 1,987             | 1,947             | (40)                                   | (2)%        | 1,640             |
| Ground rentals                              | 6,503             | 6,516             | 13                                     | -           | 4,959             |
| Grant reimbursements                        | 172               | 172               | -                                      | -           | 248               |
| Other operating revenue                     | 274               | 411               | 137                                    | 50%         | 836               |
| <b>Subtotal</b>                             | <b>32,100</b>     | <b>31,758</b>     | <b>(342)</b>                           | <b>(1)%</b> | <b>29,102</b>     |
| <b>Total operating revenues</b>             | <b>\$ 123,284</b> | <b>\$ 124,387</b> | <b>\$ 1,103</b>                        | <b>1%</b>   | <b>\$ 113,824</b> |

# Monthly Operating Expenses, FY 2015 (Unaudited)



# Operating Expenses

## for the Seven Months Ended January 31, 2015 (Unaudited)

| (In thousands)                   | Budget           | Actual           | Variance<br>Favorable<br>(Unfavorable) | %<br>Change | Prior<br>Year    |
|----------------------------------|------------------|------------------|--|-------------|------------------|
| <b>Operating expenses:</b>       |                  |                  |  |             |                  |
| Salaries and benefits            | \$ 29,505        | \$ 26,974        | \$ 2,531                               | 9%          | \$ 22,935        |
| Contractual services             | 19,452           | 17,361           | 2,091                                  | 11%         | 17,861           |
| Safety and security              | 14,344           | 14,051           | 293                                    | 2%          | 14,231           |
| Space rental                     | 6,107            | 6,089            | 18                                     | -           | 6,054            |
| Utilities                        | 5,608            | 6,820            | (1,212)                                | (22)%       | 4,857            |
| Maintenance                      | 9,491            | 7,338            | 2,153                                  | 23%         | 7,124            |
| Equipment and systems            | 301              | 115              | 186                                    | 62%         | 138              |
| Materials and supplies           | 238              | 235              | 3                                      | 1%          | 188              |
| Insurance                        | 625              | 620              | 5                                      | 1%          | 576              |
| Employee development and support | 693              | 453              | 240                                    | 35%         | 577              |
| Business development             | 1,598            | 1,479            | 119                                    | 7%          | 1,423            |
| Equipment rental and repairs     | 2,147            | 1,030            | 1,117                                  | 52%         | 1,569            |
| <b>Total operating expenses</b>  | <b>\$ 90,109</b> | <b>\$ 82,565</b> | <b>\$ 7,544</b>                        | <b>8%</b>   | <b>\$ 77,533</b> |

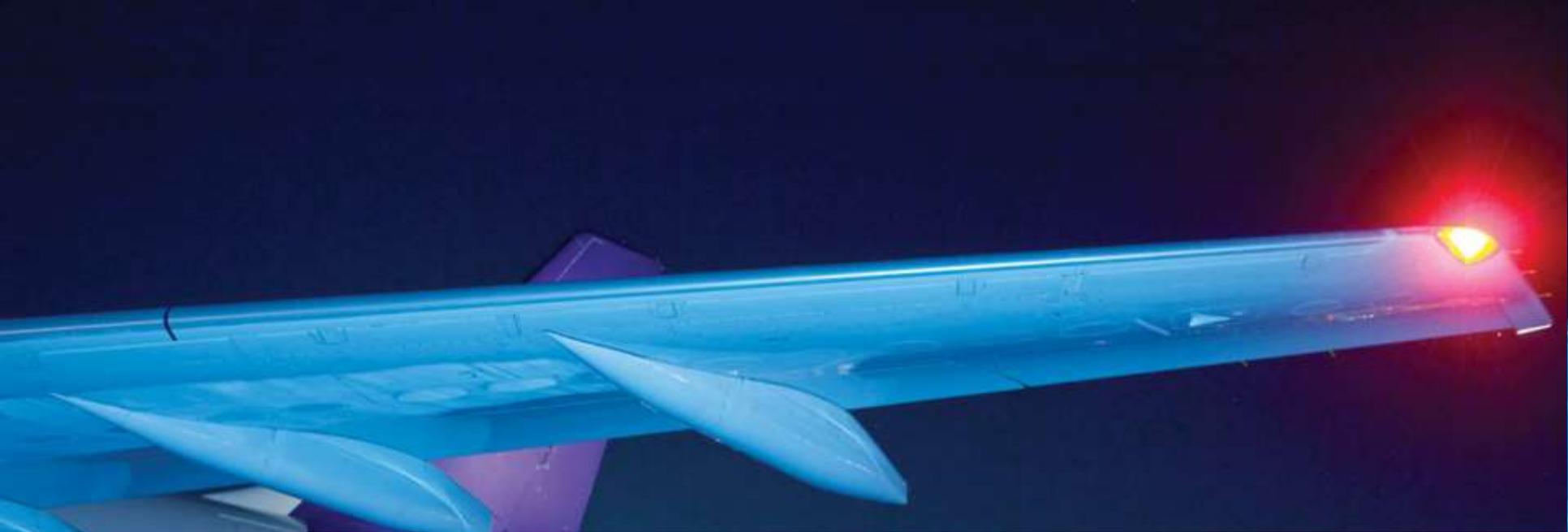
# Financial Summary

## for the Seven Months Ended January 31, 2015 (Unaudited)

| (In thousands)                 | <b>Budget</b>      | <b>Actual</b>     | <b>Variance<br/>Favorable<br/>(Unfavorable)</b> | <b>%<br/>Change</b> | <b>Prior<br/>Year</b> |
|--------------------------------|--------------------|-------------------|---|---------------------|-----------------------|
| Total operating revenues       | \$ 123,284         | \$ 124,387        | \$ 1,103  | 1%                  | \$ 113,824            |
| Total operating expenses       | 90,109             | 82,565            | 7,544   | 8%                  | 77,533                |
| <b>Income from operations</b>  | <b>33,175</b>      | <b>41,822</b>     | <b>8,647</b>                                    | <b>26%</b>          | <b>36,291</b>         |
| Depreciation                   | 46,824             | 46,824            | -   | -                   | 34,172                |
| <b>Operating income (loss)</b> | <b>\$ (13,649)</b> | <b>\$ (5,002)</b> | <b>\$ 8,647</b>                                 | <b>63%</b>          | <b>\$ 2,119</b>       |

# Non-operating Revenues & Expenses for the Seven Months Ended January 31, 2015 (Unaudited)

| (In thousands)   | Budget          | Actual          | Variance<br>Favorable<br>(Unfavorable) | %<br>Change  | Prior<br>Year    |
|--|-----------------|-----------------|--|--------------|------------------|
| <b>Nonoperating revenues (expenses):</b>                 |                 |                 |  |              |                  |
| Passenger facility charges                               | \$ 19,468       | \$ 19,678       | \$ 210                                 | 1%           | \$ 18,408        |
| Customer facility charges (Rental Car Center)            | 17,228          | 18,114          | 886                                    | 5%           | 14,406           |
| Quieter Home Program, net                                | (1,839)         | (1,512)         | 327                                    | 18%          | (1,168)          |
| Interest income  | 2,814           | 3,387           | 573                                    | 20%          | 2,849            |
| BAB interest rebate                                      | 2,704           | 2,701           | (3)                                    | -            | 2,704            |
| Interest expense & debt issuance costs                   | (30,477)        | (36,737)        | (6,260)                                | (21)%        | (26,866)         |
| Bond amortization  | 2,536           | 2,536           | -                                      | -            | 2,567            |
| Other nonoperating revenue (expenses)                    | (6)             | 447             | 453                                    | -            | 1,928            |
| <b>Nonoperating revenue, net</b>                         | <b>12,428</b>   | <b>8,614</b>    | <b>(3,814)</b>                         | <b>(31)%</b> | <b>14,828</b>    |
| <b>Change in Net Position before grant contributions</b> | <b>(1,221)</b>  | <b>3,612</b>    | <b>4,833</b>                           | <b>396%</b>  | <b>16,947</b>    |
| Capital grant contributions                              | 6,160           | 2,936           | (3,224)                                | (52)%        | 1,234            |
| <b>Change in Net Position</b>                            | <b>\$ 4,939</b> | <b>\$ 6,548</b> | <b>\$ 1,609</b>                        | <b>33%</b>   | <b>\$ 18,181</b> |



**Statements of Net Position (Unaudited)  
January 31, 2015 and 2014**

# Statements of Net Position (Unaudited)

(In thousands)

**January**

|   | <b>2015</b>      | <b>2014</b>      |
|---|------------------|------------------|
| <b>Current assets:</b>  |                  |                  |
| Cash and investments  | \$ 78,070        | \$ 93,500        |
| Tenant lease receivable, net of allowance<br>of 2014: (\$55,857) and 2013: (\$49,240) | 9,470            | 9,663            |
| Grants receivable   | 2,989            | 2,670            |
| Notes receivable-current portion  | 1,529            | 1,447            |
| Prepaid expenses and other current assets   | 7,436            | 6,724            |
| <b>Total current assets</b>   | <b>99,494</b>    | <b>114,004</b>   |
| <b>Cash designated for capital projects and other</b>                                 | <b>\$ 20,244</b> | <b>\$ 18,759</b> |

# Statements of Net Position (Unaudited)

(In thousands)

**January**

**2015**

**2014**

## Restricted assets:

### Cash and investments:

|   |                   |                   |
|---|-------------------|-------------------|
| Bonds reserve                                     | \$ 59,037         | \$ 57,286         |
| Passenger facility charges and interest unapplied | 58,325            | 50,135            |
| Customer facility charges and interest applied    | 41,748            | 39,869            |
| Commercial paper reserve                          | -                 | 31                |
| SBD bond guarantee                                | 4,000             | 4,000             |
| Bond proceeds held by trustee                     | 362,441           | 251,247           |
| Commercial paper interest held by trustee         | -                 | 13                |
| Passenger facility charges receivable             | 3,723             | 2,872             |
| Customer facility charges receivable              | 3,252             | 2,794             |
| OCIP insurance reserve                            | 4,683             | 5,109             |
| <b>Total restricted assets</b>                    | <b>\$ 537,209</b> | <b>\$ 413,356</b> |

# Statements of Net Position (Unaudited)

(In thousands)

**January**

## Noncurrent assets:

### Capital assets:

|                                  | <u>2015</u>         | <u>2014</u>         |
|----------------------------------|---------------------|---------------------|
| Land and land improvements       | \$ 71,082           | \$ 71,310           |
| Runways, roads and parking lots  | 570,134             | 535,944             |
| Buildings and structures         | 1,042,821           | 714,712             |
| Machinery and equipment          | 14,293              | 13,669              |
| Vehicles                         | 5,520               | 5,582               |
| Office furniture and equipment   | 32,372              | 32,044              |
| Works of art                     | 2,629               | 2,284               |
| Construction-in-progress         | 374,730             | 492,988             |
| <b>Total capital assets</b>      | <b>2,113,581</b>    | <b>1,868,533</b>    |
| Less: accumulated depreciation   | (703,659)           | (615,867)           |
| <b>Total capital assets, net</b> | <b>\$ 1,409,922</b> | <b>\$ 1,252,666</b> |

# Statements of Net Position (Unaudited)

(In thousands)

**January**

|                                      | <b>2015</b>         | <b>2014</b>         |
|--------------------------------------|---------------------|---------------------|
| <b>Other assets:</b>                 |                     |                     |
| Notes receivable - long-term portion | \$ 37,489           | \$ 39,065           |
| Investments - long-term portion      | 79,646              | 63,519              |
| Net pension asset                    | 6,568               | 6,324               |
| Security deposit                     | 500                 | 500                 |
| <b>Total other assets</b>            | <b>124,203</b>      | <b>109,408</b>      |
| <b>Total noncurrent assets</b>       | <b>1,534,125</b>    | <b>1,362,074</b>    |
| <b>TOTAL ASSETS</b>                  | <b>\$ 2,191,072</b> | <b>\$ 1,908,193</b> |

# Statements of Net Position (Unaudited)

(In thousands)

**January**

**2015**

**2014**

## **Current liabilities:**

Accounts payable and accrued liabilities

\$ 68,365      \$ 72,093

Deposits and other current liabilities

6,022      3,918

### **Total current liabilities**

**74,387      76,011**

## **Current liabilities - payable from restricted assets:**

Current portion of long-term debt

10,695      11,835

Accrued interest on bonds  
and commercial paper

5,525      4,212

### **Total liabilities payable from restricted assets**

**\$ 16,220      \$ 16,047**

# Statements of Net Position (Unaudited)

(In thousands)

**January**

**2015**

**2014**

## Long-term liabilities:

Revolving line of credit and commercial paper payable

\$ 44,884      \$ 42,645

Other long-term liabilities

13,136      10,185

Long-term debt - bonds net of amortized premium

1,308,882      1,018,059

**Total long-term liabilities**

**1,366,902      1,070,889**

**Total liabilities**

**\$ 1,457,509      \$ 1,162,947**

# Statements of Net Position (Unaudited)

(In thousands)

**January**

**2015**

**2014**

**Net Position:**

Invested in capital assets, net of related debt

\$ 399,552      \$ 423,324

Other restricted

174,781      162,083

Unrestricted:

Designated

25,984      25,083

Undesignated

133,246      134,756

**Total net position**

**733,563      745,246**

**TOTAL LIABILITIES AND NET POSITION**

**\$ 2,191,072      \$ 1,908,193**



Questions?



Item 3

## San Diego County Regional Airport Authority

### Review of the Authority's Investment Report As of January 31, 2015



Presented by: Michael Sears  
Director of Financial Management

March 9, 2015

This report is prepared for the San Diego County Regional Airport Authority (the "Authority") in accordance with California Government Code Section 53646, which states that "the treasurer or chief fiscal officer may render a quarterly report to the chief executive officer, the internal auditor, and the legislative body of the local agency within 30 days following the end of the quarter covered by the report."

The investment report was compiled in compliance with California Government Code Section 53646 and the Authority's approved Investment Policy. All investment transactions made in the Authority's portfolio during this period were made on behalf of the Authority. Sufficient liquidity and anticipated revenue are available to meet expenditure requirements for the next six months.



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Scott Brickner, C.P.A.  
V.P. Finance & Asset Management / Treasurer  
San Diego County Regional Airport Authority

# Total Portfolio Summary

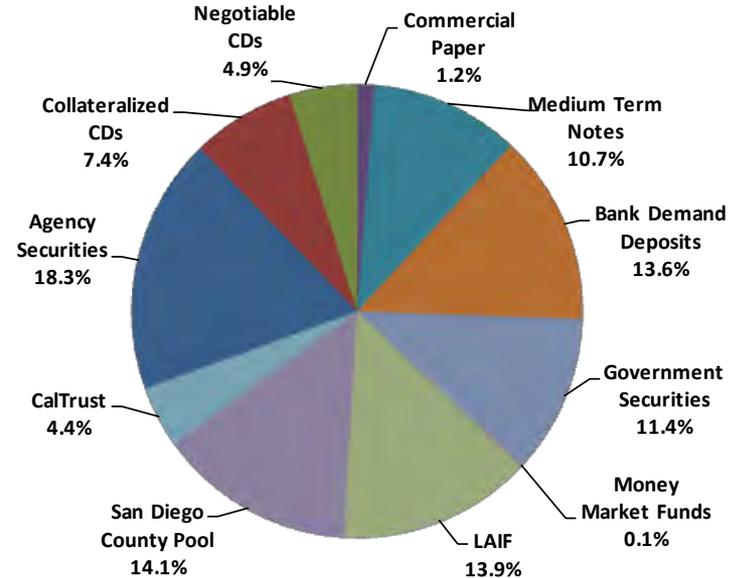
|   | Current Period   | Prior Period      | Change From |
|---|------------------|-------------------|-------------|
|   | January 31, 2015 | December 31, 2014 | Prior       |
| Book Value (1)                          | \$343,452,000    | \$340,123,000     | \$3,329,000 |
| Market Value (1)                        | \$343,435,000    | \$339,696,000     | \$3,739,000 |
| Market Value%                           | 99.99%           | 99.87%            | 0.12%       |
| Unrealized Gain / (Loss)                | (\$17,000)       | (\$427,000)       | \$410,000   |
| Weighted Average Maturity (Days)        | 313 days         | 317 days          | (4)         |
| Weighted Average Yield as of Period End | 0.53%            | 0.53%             | 0.00%       |
| Cash Interest Received- Current Month   | \$235,000        | \$115,000         | \$120,000   |
| Cash Interest Received- Year-to-Date    | \$887,000        | \$652,000         | \$235,000   |
| Accrued Interest                        | \$394,000        | \$445,000         | (\$51,000)  |

**Notes:**

(1) Increase in portfolio value is primarily due to operating receipts exceeding operating expenditures.

# Portfolio Composition by Security Type

|                       | January 31, 2015      |                      | December 31, 2014     |                      | Permitted by Policy         |
|-----------------------|-----------------------|----------------------|-----------------------|----------------------|-----------------------------|
|                       | Market Value          | Percent of Portfolio | Market Value          | Percent of Portfolio |                             |
| Agency Securities     | \$ 62,917,000         | 18.3%                | \$ 64,659,000         | 19.0%                | 100%                        |
| Collateralized CDs    | 25,256,000            | 7.4%                 | 25,250,000            | 7.4%                 | 30%                         |
| Negotiable CDs        | 16,968,000            | 4.9%                 | 16,958,000            | 5.0%                 | 30%                         |
| Commercial Paper      | 3,994,000             | 1.2%                 | 8,997,000             | 2.6%                 | 25%                         |
| Medium Term Notes     | 36,876,000            | 10.7%                | 31,810,000            | 9.4%                 | 15%                         |
| Bank Demand Deposits  | 46,605,000            | 13.6%                | 43,485,000            | 13.0%                | 100%                        |
| Government Securities | 39,320,000            | 11.4%                | 37,146,000            | 10.9%                | 100%                        |
| Money Market Funds    | 292,000               | 0.1%                 | 150,000               | 0.0%                 | 20%                         |
| LAIF                  | 47,610,000            | 13.9%                | 47,607,000            | 14.0%                | \$50 million <sup>(1)</sup> |
| San Diego County Pool | 48,534,000            | 14.1%                | 48,591,000            | 14.3%                | \$50 million <sup>(2)</sup> |
| CalTrust              | 15,063,000            | 4.4%                 | 15,043,000            | 4.4%                 | \$50 million <sup>(3)</sup> |
| <b>Total:</b>         | <b>\$ 343,435,000</b> | <b>100.0%</b>        | <b>\$ 339,696,000</b> | <b>100.0%</b>        |                             |

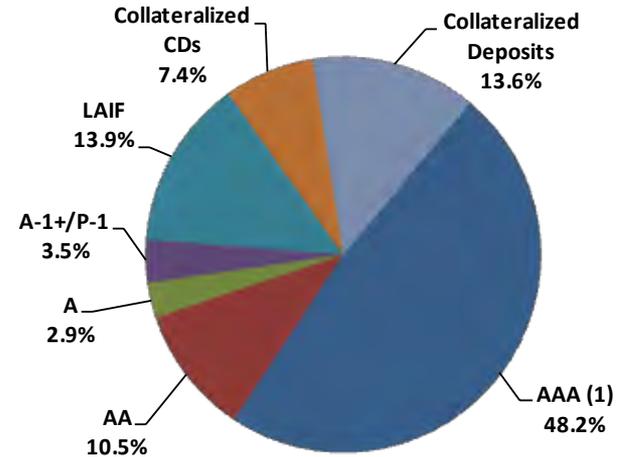


## Notes:

- 1.) The \$50 million limit on LAIF is a non-statutory LAIF internal limit. It does not apply to bond proceeds.
- 2.) The San Diego County Investment Pool mirrors the LAIF internal limit and does not apply to bond proceeds.
- 3.) The CalTrust mirrors the LAIF internal limit and does not apply to bond proceeds.

# Portfolio Composition by Credit Rating

|                         | January 31, 2015      |                      | December 31, 2014     |                      |
|-------------------------|-----------------------|----------------------|-----------------------|----------------------|
|                         | Market Value          | Percent of Portfolio | Market Value          | Percent of Portfolio |
| AAA <sup>(1)</sup>      | \$ 166,127,000        | 48.2%                | \$ 165,588,000        | 48.8%                |
| AA                      | 35,954,000            | 10.5%                | 30,891,000            | 9.1%                 |
| A                       | 9,890,000             | 2.9%                 | 13,877,000            | 4.1%                 |
| A-1+/P-1                | 11,994,000            | 3.5%                 | 12,997,000            | 3.8%                 |
| LAIF                    | 47,610,000            | 13.9%                | 47,607,000            | 14.0%                |
| Collateralized CDs      | 25,256,000            | 7.4%                 | 25,250,000            | 7.4%                 |
| Collateralized Deposits | 46,604,000            | 13.6%                | 43,486,000            | 12.8%                |
| <b>Total:</b>           | <b>\$ 343,435,000</b> | <b>100.0%</b>        | <b>\$ 339,696,000</b> | <b>100.0%</b>        |

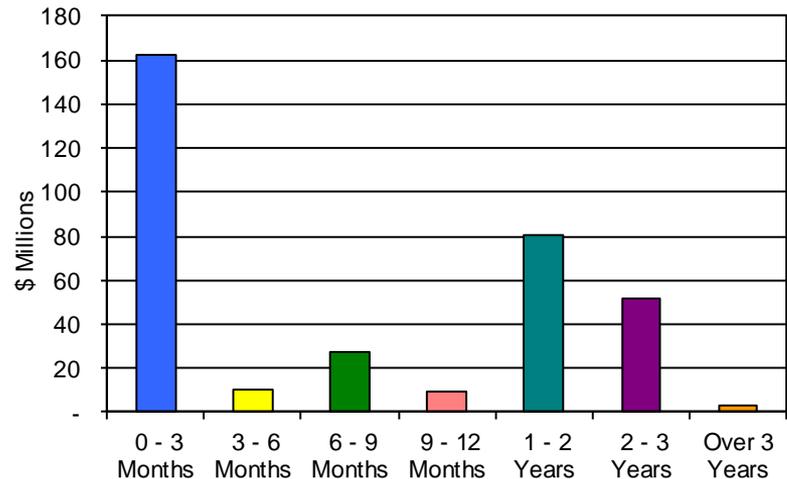


**Notes:**

1.) Includes investments that have split ratings between S&P (AA+), Moodys (AAA) and Fitch (AAA)

# Portfolio Composition by Maturity

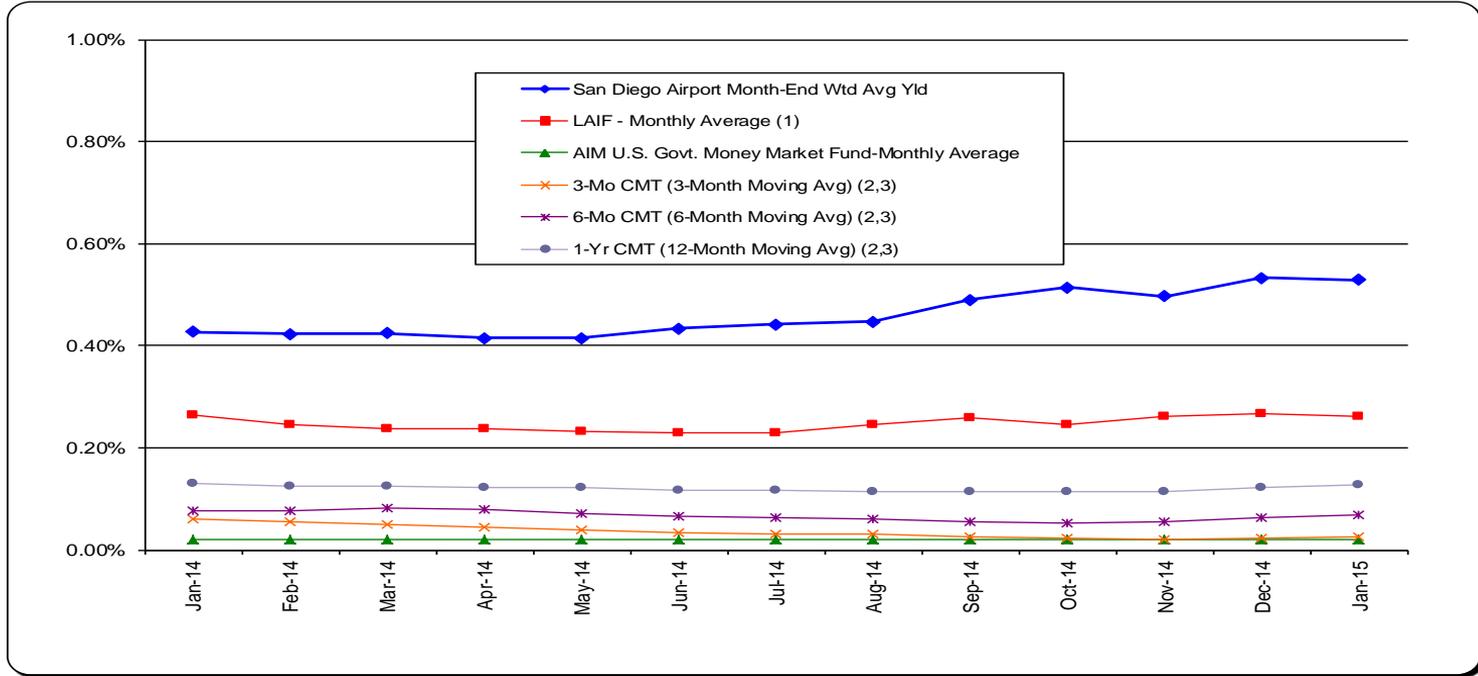
|               | January 31, 2015      |                      | December 31, 2014     |                      |
|---------------|-----------------------|----------------------|-----------------------|----------------------|
|               | Market Value          | Percent of Portfolio | Market Value          | Percent of Portfolio |
| 0 - 3 Months  | \$ 162,097,000        | 47.2%                | \$ 163,872,000        | 48.4%                |
| 3 - 6 Months  | 10,213,000            | 3.0%                 | -                     | 0.0%                 |
| 6 - 9 Months  | 27,071,000            | 7.9%                 | 24,242,000            | 7.1%                 |
| 9 - 12 Months | 9,114,000             | 2.7%                 | 13,038,000            | 3.8%                 |
| 1 - 2 Years   | 80,160,000            | 23.3%                | 86,078,000            | 25.3%                |
| 2 - 3 Years   | 51,288,000            | 14.9%                | 39,464,000            | 11.6%                |
| Over 3 Years  | 3,492,000             | 1.0%                 | 13,002,000            | 3.8%                 |
| <b>Total:</b> | <b>\$ 343,435,000</b> | <b>100.0%</b>        | <b>\$ 339,696,000</b> | <b>100.0%</b>        |



## Notes:

1.) The 0-3 Month category includes investments held in the LAIF, CalTrust, and the San Diego County Investment Pool.

# Benchmark Comparison



## Notes:

- 1.) Benchmark data for LAIF is the average monthly effective yield.
- 2.) CMT stands for Constant Maturity Treasury. This data is published in Federal Reserve Statistical Release H.15 and represents an average of all actively traded Treasury securities having that time remaining until maturity. This is a standard industry benchmark for Treasury securities.
- 3.) The CMT benchmarks are moving averages. The 3-month CMT is the daily average for the previous 3 months, the 6-month CMT is the daily average for the previous 6 months, and the 1-year CMT is the daily average for the previous 12-months.

# Detail of Security Holdings As of January 31, 2015

| Settlement Date          | Security Description | Coupon | Maturity Date | Next Call Date | Par Value  | Purchase Price | Book Value | Market Price | Market Value | Days to Maturity | Yield to Maturity |
|--------------------------|----------------------|--------|---------------|----------------|------------|----------------|------------|--------------|--------------|------------------|-------------------|
| 12/28/12                 | FNMA                 | 0.006  | 06/27/16      | 03/27/15       | 5,000,000  | 99.875         | 4,993,750  | 100.07       | 5,003,250    | 42548            | 0.596             |
| 09/21/12                 | FHLMC                | 1.000  | 09/12/17      | 03/12/15       | 3,000,000  | 99.975         | 2,999,250  | 100.08       | 3,002,490    | 42990            | 1.000             |
| 01/16/13                 | FHLMC                | 1.050  | 01/16/18      | 04/16/15       | 3,000,000  | 99.970         | 2,999,100  | 100.16       | 3,004,920    | 43116            | 1.056             |
| 01/30/13                 | FNMA                 | 1.030  | 01/30/18      | 04/30/15       | 3,500,000  | 99.990         | 3,499,650  | 99.77        | 3,491,880    | 43130            | 1.032             |
| 06/13/13                 | FHLB                 | 0.375  | 06/24/16      | 06/24/16       | 5,000,000  | 99.023         | 4,951,150  | 100.04       | 5,002,050    | 42545            | 0.701             |
| 10/10/13                 | FHLMC                | 0.875  | 10/14/16      | 10/14/16       | 4,000,000  | 100.180        | 4,007,200  | 100.66       | 4,026,280    | 42657            | 0.814             |
| 11/21/14                 | FHLMC                | 0.400  | 05/27/16      | 05/27/16       | 8,000,000  | 100.071        | 7,997,600  | 99.94        | 7,995,280    | 42517            | 0.420             |
| 12/10/13                 | FHLB                 | 0.625  | 12/28/16      | 12/28/16       | 5,000,000  | 99.816         | 4,990,800  | 100.22       | 5,010,950    | 42732            | 0.438             |
| 08/07/14                 | FHLB                 | 0.500  | 09/28/16      | 09/28/16       | 8,300,000  | 99.696         | 8,277,375  | 100.11       | 8,308,964    | 42641            | 0.653             |
| 09/08/14                 | FNMA                 | 1.000  | 09/27/17      | 09/27/17       | 10,000,000 | 99.722         | 9,972,200  | 100.52       | 10,052,100   | 43005            | 1.093             |
| 06/12/13                 | FHLMC                | 0.500  | 05/13/16      | 05/13/16       | 8,000,000  | 99.707         | 7,976,568  | 100.24       | 8,018,880    | 42503            | 0.601             |
| Agency Total             |                      |        |               |                | 62,800,000 |                | 62,664,643 |              | 62,917,044   | 42726            | 0.736             |
| 07/02/14                 | East West Bk CD      | 0.500  | 07/02/15      |                | 10,212,943 | 100.000        | 10,212,943 | 100.00       | 10,212,943   | 42187            | 0.500             |
| 10/21/14                 | East West Bk CD      | 0.500  | 10/21/15      |                | 10,010,000 | 100.000        | 10,010,000 | 100.00       | 10,010,000   | 42298            | 0.500             |
| 09/05/14                 | Torrey Pines Bank CD | 0.500  | 09/04/15      |                | 5,033,467  | 100.000        | 5,033,467  | 100.00       | 5,033,467    | 42251            | 0.500             |
| Collateralized CDs Total |                      |        |               |                | 25,256,410 |                | 25,256,410 |              | 25,256,410   | 42244            | 0.500             |

# Detail of Security Holdings As of January 31, 2015

| Settlement Date | Security Description          | Coupon | Maturity Date | Next Call Date | Par Value         | Purchase Price | Book Value        | Market Price | Market Value      | Days to Maturity | Yield to Maturity |
|-----------------|-------------------------------|--------|---------------|----------------|-------------------|----------------|-------------------|--------------|-------------------|------------------|-------------------|
| 08/14/14        | Citibank CD                   | 0.371  | 08/11/15      |                | 4,000,000         | 100.000        | 4,000,000         | 100.00       | 4,000,000         | 42227            | 0.371             |
| 09/11/14        | US Bank CD                    | 1.375  | 09/11/17      |                | 4,000,000         | 100.000        | 3,993,560         | 99.21        | 3,968,360         | 42989            | 1.430             |
| 09/29/14        | Toronto Dominion CD           | 0.900  | 09/29/16      |                | 5,000,000         | 100.000        | 5,000,000         | 100.00       | 5,000,000         | 42642            | 0.900             |
| 08/19/14        | Goldman Sachs CD              | 0.900  | 08/12/16      |                | 4,000,000         | 100.000        | 4,000,000         | 100.00       | 4,000,000         | 42594            | 0.900             |
|                 | <b>Negotiable CDs Total</b>   |        |               |                | <b>17,000,000</b> |                | <b>16,993,560</b> |              | <b>16,968,360</b> | <b>42615</b>     | <b>0.900</b>      |
| 01/20/15        | BANK OF TOKYO MITS CP         | 0.310  | 03/25/15      |                | 4,000,000         | 99.885         | 3,993,938         | 99.84        | 3,993,680         | 42088            | 0.310             |
|                 | <b>Commercial Paper Total</b> |        |               |                | <b>4,000,000</b>  |                | <b>3,993,938</b>  |              | <b>3,993,680</b>  | <b>42088</b>     | <b>0.310</b>      |
| 05/09/13        | Apple Inc Notes               | 0.450  | 05/03/16      |                | 4,000,000         | 99.944         | 3,997,760         | 100.10       | 4,003,960         | 42493            | 0.469             |
| 01/15/15        | BERKSHIRE HATHAWAY 0.1        | 0.553  | 01/12/18      |                | 5,000,000         | 100.000        | 5,000,000         | 100.03       | 5,001,400         | 43112            | 0.554             |
| 07/18/14        | WELLS FARGO CO Notes          | 3.678  | 06/15/16      |                | 4,700,000         | 105.559        | 4,961,273         | 103.96       | 4,886,261         | 42536            | 0.737             |
| 06/03/13        | Toyota Motor Corp Notes       | 2.800  | 01/11/16      |                | 4,000,000         | 105.114        | 4,204,560         | 102.21       | 4,088,480         | 42380            | 0.812             |
| 08/30/13        | Caterpillar Financial         | 0.411  | 08/28/15      |                | 5,000,000         | 100.000        | 5,000,000         | 100.08       | 5,004,000         | 42244            | 0.411             |
| 10/10/13        | GE CAP CORP                   | 0.843  | 01/08/16      |                | 5,000,000         | 100.452        | 5,022,600         | 100.51       | 5,025,500         | 42377            | 0.680             |
| 11/19/14        | CHEVRON CORP                  | 1.345  | 11/15/17      |                | 5,000,000         | 100.199        | 5,009,950         | 100.81       | 5,040,450         | 43054            | 1.345             |
| 11/01/13        | COCA COLA CORP NOTE           | 0.750  | 11/01/16      |                | 800,000           | 100.080        | 799,080           | 100.32       | 802,560           | 42675            | 0.789             |
| 07/08/13        | WAL MART STORES INC           | 1.500  | 10/25/15      |                | 3,000,000         | 102.028        | 3,060,836         | 100.78       | 3,023,400         | 42302            | 0.617             |
|                 | <b>Medium Term Notes</b>      |        |               |                | <b>36,500,000</b> |                | <b>37,056,059</b> |              | <b>36,876,011</b> | <b>42584</b>     | <b>0.714</b>      |

# Detail of Security Holdings As of January 31, 2015

| Settlement Date             | Security Description | Coupon | Maturity Date | Next Call Date | Par Value             | Purchase Price | Book Value            | Market Price | Market Value          | Days to Maturity | Yield to Maturity |
|-----------------------------|----------------------|--------|---------------|----------------|-----------------------|----------------|-----------------------|--------------|-----------------------|------------------|-------------------|
| 02/10/14                    | U.S. Treasury        | 0.375  | 02/10/16      |                | 3,000,000             | 100.144        | 350,506               | 11.69        | 350,630               | 42410            | 0.375             |
| 02/24/14                    | U.S. Treasury        | 0.750  | 01/15/17      |                | 3,000,000             | 100.230        | 3,006,914             | 100.54       | 3,016,170             | 42750            | 0.669             |
| 06/03/13                    | U.S. Treasury        | 0.250  | 05/15/16      |                | 750,000               | 99.234         | 744,258               | 99.95        | 749,648               | 42505            | 0.512             |
| 03/31/14                    | U.S. Treasury        | 1.000  | 03/31/17      |                | 6,000,000             | 100.175        | 6,013,594             | 100.99       | 6,059,520             | 42825            | 0.940             |
| 03/05/14                    | U.S. Treasury        | 1.000  | 08/31/16      |                | 8,890,000             | 101.203        | 8,996,958             | 101.00       | 8,978,900             | 42613            | 0.512             |
| 04/15/14                    | U.S. Treasury        | 0.375  | 03/31/16      |                | 5,000,000             | 100.016        | 5,000,781             | 100.13       | 5,006,650             | 42460            | 0.367             |
| 12/30/14                    | U.S. Treasury        | 0.750  | 12/31/17      |                | 4,600,000             | 98.730         | 6,528,242             | 143.41       | 6,596,898             | 43100            | 1.182             |
| 06/18/14                    | U.S. Treasury        | 0.875  | 01/31/17      |                | 5,000,000             | 100.199        | 5,009,961             | 100.75       | 5,037,500             | 42766            | 0.798             |
| 06/18/14                    | U.S. Treasury        | 0.875  | 06/15/17      |                | 3,500,000             | 99.967         | 3,488,516             | 100.69       | 3,524,080             | 42901            | 0.987             |
| <b>Government Total</b>     |                      |        |               |                | <b>39,740,000</b>     |                | <b>39,139,729</b>     |              | <b>39,319,996</b>     | <b>42759</b>     | <b>0.761</b>      |
| Torrey Pines Bank MM        |                      |        |               |                | 5,033,597             | 100.000        | 5,033,597             | 100.00       | 5,033,597             | 1                | 0.400             |
| East West Bank              |                      |        |               |                | 103,517               | 100.000        | 103,517               | 100.00       | 103,517               | 1                | 0.350             |
| East West Bank              |                      |        |               |                | 21,507,614            | 100.000        | 21,507,614            | 100.00       | 21,507,614            | 1                | 0.350             |
| Wells Fargo Bank            |                      |        |               |                | 4,050,054             | 100.000        | 4,050,054             | 100.00       | 4,050,054             | 1                | 0.250             |
| US Bank General Acct        |                      |        |               |                | 15,909,084            | 100.000        | 15,909,084            | 100.00       | 15,909,084            | 1                | 0.035             |
| <b>Bank Demand Deposits</b> |                      |        |               |                | <b>46,603,867</b>     |                | <b>46,603,867</b>     |              | <b>46,603,867</b>     | <b>1</b>         | <b>0.239</b>      |
| Reich & Tang MMF            |                      |        |               |                | 292,058               | 100.000        | 292,058               | 100.00       | 292,058               | 1                | 0.000             |
| <b>Money Market Fund</b>    |                      |        |               |                | <b>292,058</b>        |                | <b>292,058</b>        |              | <b>292,058</b>        | <b>1</b>         | <b>0.000</b>      |
| Local Agency Invstmnt Fd    |                      |        |               |                | 47,606,586            | 100.000        | 47,606,586            | 100.01       | 47,610,229            | 1                | 0.262             |
| San Diego County Inv Pool   |                      |        |               |                | 48,782,868            | 100.000        | 48,782,868            | 99.49        | 48,534,396            | 1                | 0.420             |
| CalTrust                    |                      |        |               |                | 15,062,580            | 100.000        | 15,062,580            | 100.00       | 15,062,580            | 1                | 0.390             |
| <b>Grand Total</b>          |                      |        |               |                | <b>\$ 343,644,369</b> | <b>100.14</b>  | <b>\$ 343,452,298</b> | <b>99.99</b> | <b>\$ 343,434,631</b> | <b>22968</b>     | <b>0.528</b>      |

# Portfolio Investment Transactions

## From January 1<sup>st</sup>, 2015 - January 31<sup>st</sup>, 2015

| Settle Date              | Security Description    | Security Type | CUSIP     | Coupon | Mature Date | Call Date | Unit Price | Amount        |
|--------------------------|-------------------------|---------------|-----------|--------|-------------|-----------|------------|---------------|
| <b>PURCHASES</b>         |                         |               |           |        |             |           |            |               |
| 01/12/15                 | US TREAS NTS            | U.S. Treasury | 912828UE8 | 0.750  | 12/31/17    | --        | 99.332     | \$ 1,987,138  |
| 01/15/15                 | BERKSHIRE HATHAWAY      | MTN           | 084664CD1 | 0.553  | 01/12/18    |           | 100.000    | 5,000,000     |
| 01/20/15                 | BANK OF TOKYO MITS DC/P | CP - DISC     | 06538CUF6 | 0.310  | 07/15/15    | --        | 99.848     | 3,993,938     |
|                          |                         |               |           |        |             |           |            | \$ 10,981,076 |
| <b>CALLS</b>             |                         |               |           |        |             |           |            |               |
| 01/09/13                 | FHLMC                   | AGCY CALL     | 3134G33V0 | 1.375  | 01/09/18    | 01/09/15  | 1.375      | \$ 2,000,000  |
|                          |                         |               |           |        |             |           |            | \$ 2,000,000  |
| <b>MATURITIES</b>        |                         |               |           |        |             |           |            |               |
| 07/17/14                 | UBS FINANCE CP          | CP - DISC     | 90262DNG6 | 0.210  | 01/16/15    | --        | 99.893     | \$ 3,999,720  |
|                          |                         |               |           |        |             |           |            | \$ 3,999,720  |
| <b>WITHDRAWALS/SALES</b> |                         |               |           |        |             |           |            |               |
| 01/15/15                 | BANK OF TOKYO MITS CP   | CP - DISC     | 06538CQR5 | 0.230  | 03/25/15    | --        | 99.885     | \$ 4,994,250  |
|                          |                         |               |           |        |             |           |            | \$ 4,994,250  |

# Bond Proceeds Summary

As of: January 31, 2015

(in thousands)

|   | Series 2010      | Series 2013       | Series 2014       | Total             | Yield | Rating |
|---|------------------|-------------------|-------------------|-------------------|-------|--------|
| <b><u>Project Fund</u></b>                              |                  |                   |                   |                   |       |        |
| LAIF  | \$ -             | \$ -              | \$ 75,313         | \$ 75,313         | 0.26% | N/R    |
| SDCIP   | -                | 67,966            | 79,512            | 147,478           | 0.42% | AAAf   |
|   | <u>\$ -</u>      | <u>\$ 67,966</u>  | <u>\$ 154,825</u> | <u>\$ 222,791</u> |       |        |
| <b><u>Capitalized Interest</u></b>                      |                  |                   |                   |                   |       |        |
| SDCIP   | \$ -             | 219               | \$ 16,359         | \$ 16,578         | 0.42% | AAAf   |
|   | <u>\$ -</u>      | <u>\$ 219</u>     | <u>\$ 16,359</u>  | <u>\$ 16,578</u>  |       |        |
| <b><u>Debt Service Reserve &amp; Coverage Funds</u></b> |                  |                   |                   |                   |       |        |
| SDCIP   | \$ 30,329        | \$ 33,105         | \$ 13,518         | \$ 76,952         | 0.42% | AAAf   |
| East West Bank CD                                       | 20,694           | -                 | -                 | 20,694            | 0.75% | N/R    |
| Torrey Pines DDA  | -                | -                 | 15,068            | 15,068            | 0.40% | N/R    |
|   | <u>\$ 51,023</u> | <u>\$ 33,105</u>  | <u>\$ 28,586</u>  | <u>\$ 112,714</u> |       |        |
|   | <u>\$ 51,023</u> | <u>\$ 101,290</u> | <u>\$ 199,770</u> | <u>\$ 352,083</u> | 0.40% |        |

\*Bond proceeds are not included in deposit limits as applied to operating funds

# Bond Proceeds Investment Transactions

## From January 1<sup>st</sup>, 2015 - January 31<sup>st</sup>, 2015

| Settle Date                | Description                                     | Security Type | CUSIP | Coupon | Mature Date | Call Date | Unit Price | Amount        |
|----------------------------|---|---------------|-------|--------|-------------|-----------|------------|---------------|
| <b>PURCHASES</b>           |   |               |       |        |             |           |            |               |
|                            |   |               |       |        |             |           | \$         | -             |
| <b>CALLS</b>               |   |               |       |        |             |           |            |               |
|                            |   |               |       |        |             |           | \$         | -             |
| <b>MATURITIES</b>          |   |               |       |        |             |           |            |               |
|                            |   |               |       |        |             |           | \$         | -             |
| <b>DEPOSITS</b>            |   |               |       |        |             |           |            |               |
|                            |   |               |       |        |             |           | \$         | -             |
| <b>WITHDRAWALS / SALES</b> |   |               |       |        |             |           |            |               |
| 1/2/2015                   | SDCIP (2014 Bonds)                              | SDCIP         |       | 0.42   |             |           | 1.000      | \$ 13,312,629 |
| 1/2/2015                   | Transfer to Debt Service P&I Funds (2013 Bonds) | SDCIP         |       | 0.42   |             |           | 1.000      | 236,920       |
| 1/2/2015                   | Transfer to Debt Service P&I Funds (2014 Bonds) | SDCIP         |       | 0.42   |             |           | 1.000      | 8,170,605     |
| 1/22/2015                  | LAIF (2014 Bonds)                               | LAIF          |       | 0.26   |             |           | 1.000      | 1,445,104     |
| 1/22/2015                  | LAIF (2014 Bonds)                               | LAIF          |       | 0.26   |             |           | 1.000      | 1,708,166     |
| 1/22/2015                  | LAIF (2014 Bonds)                               | LAIF          |       | 0.26   |             |           | 1.000      | 562,075       |
|                            |   |               |       |        |             |           | \$         | 25,435,499    |



Questions ?



SAN DIEGO COUNTY  
REGIONAL AIRPORT AUTHORITY  
**EXECUTIVE COMMITTEE**

Item No.

**4**

Meeting Date: **MARCH 9, 2015**

**Subject:**

**Pre-Approval of Travel Requests and Approval of Business and Travel Expense Reimbursement Requests for Board Members, the President/CEO, the Chief Auditor and General Counsel**

**Recommendation:**

Pre-approve Travel Requests and approve Business and Travel Expense Reimbursement Requests.

**Background/Justification:**

Authority Policies 3.30 (2)(b) and (4)(b) require that business expenses reimbursements of Board Members, the President/CEO, the Chief Auditor and the General Counsel be approved by the Executive Committee and presented to the Board for its information at its next regularly scheduled meeting.

Authority Policy 3.40 (2)(b) and (3)(b) require that travel expense reimbursements of Board Members, the President/CEO, the Chief Auditor and the General Counsel be approved by the Executive Committee and presented to the Board for its information at its next regularly scheduled meeting.

The attached reports are being presented to comply with the requirements of Policies 3.30 and 3.40.

**Fiscal Impact:**

Funds for Business and Travel expenses are included in the FY 2014-2015 Budget.

**Environmental Review:**

- A. This Board action is not a project that would have a significant effect on the environment as defined by the California Environmental Quality Act (CEQA), as amended. 14 Cal. Code Regs. §15378. This Board action is not a "project" subject to CEQA. Cal. Pub. Res. Code §21065.
- B. California Coastal Act Review: This Board action is not a "development" as defined by the California Coastal Act. Cal. Pub. Res. Code §30106.

**Application of Inclusionary Policies:**

Not applicable

Prepared by:

TONY R. RUSSELL  
DIRECTOR, CORPORATE & INFORMATION GOVERNANCE/AUTHORITY CLERK

# **TRAVEL REQUESTS**

**APRIL BOLING**

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY**  
**OUT-OF-TOWN TRAVEL REQUEST**

**GENERAL INSTRUCTIONS:**

- A. All travel requests must conform to applicable provisions of Policies 3.30 and 3.40.
- B. Personnel traveling at Authority expense shall, consistent with the provisions of Policies 3.30 and 3.40, use the most economical means available to affect the travel.

**1. TRAVELER:**

Travelers Name: C. April Boling Dept: 2

Position:  Board Member  President/CEO  Gen. Counsel  Chief Auditor  
 All other Authority employees (does not require executive committee administrator approval)

2. DATE OF REQUEST: 2/19/15 PLANNED DATE OF DEPARTURE/RETURN: 4/11/15 / 4/14/15

**3. DESTINATIONS/PURPOSE (Provide detailed explanation as to the purpose of the trip— continue on extra sheets of paper as necessary):**

Destination: New Orleans, LA Purpose: Conference  
Explanation: ACI/AAAE Airport Board Members & Commissioners Conference, April 12-14, 2015

**4. PROJECTED OUT-OF-TOWN TRAVEL EXPENSES**

**A. TRANSPORTATION COSTS:**

|  |    |      |
|--|----|------|
| • AIRFARE  | \$ | 485  |
| • OTHER TRANSPORTATION (Taxi, Train, Car Rental) | \$ | 100  |
| <b>B. LODGING</b>                                | \$ | 855  |
| <b>C. MEALS</b>                                  | \$ | 100  |
| <b>D. SEMINAR AND CONFERENCE FEES</b>            | \$ | 690  |
| <b>E. ENTERTAINMENT (If applicable)</b>          | \$ |      |
| <b>F. OTHER INCIDENTAL EXPENSES</b>              | \$ | 100  |
| <b>TOTAL PROJECTED TRAVEL EXPENSE</b>            | \$ | 2330 |

**CERTIFICATION BY TRAVELER** By my signature below, I certify that the above listed out-of-town travel and associated expenses conform to the Authority's Policies 3.30 and 3.40 and are reasonable and directly related to the Authority's business.

Travelers Signature:  Date: 2/20/15

**CERTIFICATION BY ADMINISTRATOR** (Where Administrator is the Executive Committee, the Authority Clerk's signature is required).

- By my signature below, I certify the following:
- 1. I have conscientiously reviewed the above out-of-town travel request and the details provided on the reverse.
  - 2. The concerned out-of-town travel and all identified expenses are necessary for the advancement of the Authority's business and reasonable in comparison to the anticipated benefit to the Authority.
  - 3. The concerned out-of-town travel and all identified expenses conform to the requirements and intent of Authority's Policies 3.30 and 3.40.

Administrator's Signature: \_\_\_\_\_ Date: \_\_\_\_\_

**AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE**

I, \_\_\_\_\_, hereby certify that this document was approved  
(Please leave blank. Whoever clerk's the meeting will insert their name and title.)  
by the Executive Committee at its \_\_\_\_\_ meeting.  
(Leave blank and we will insert the meeting date.)

**11 APR 2015 ▶ 14 APR 2015 TRIP TO NEW ORLEANS, LA**

PREPARED FOR  
**BOLING/CATHERINE APRIL**



Traveltrust  
1-760-635-1700  
TRAVEL CONSULTANT E4

RESERVATION CODE ZQJIAU  
AIRLINE RESERVATION CODE 8NKZCR (WN)

**Travel Arranger Priority Comments**  
SOUTHWEST NONSTOP 413.20 NONREF TKT BY TODAY

**DEPARTURE: SATURDAY 11 APR** Please verify flight times prior to departure

**SOUTHWEST AIRLINES**  
**WN 2716**

**SAN** ▶ **MSY**  
SAN DIEGO, CA NEW ORLEANS, LA

Aircraft:  
BOEING 737-700 JET  
Distance (in Miles): 1599  
Stop(s): 0

Duration:  
3hr(5) 25min(s)

Departing At:  
**1:00pm**

Arriving At:  
**6:25pm**

Terminal:  
TERMINAL 1

Terminal:  
Not Available

|   |                             |                   |                      |        |
|---|-----------------------------|-------------------|----------------------|--------|
| Passenger Name:<br>» BOLING/CATHERINE APRIL | Seats:<br>Check-In Required | Class:<br>Economy | Status:<br>Confirmed | Meals: |
|---|-----------------------------|-------------------|----------------------|--------|

**CHECK IN: SATURDAY 11 APR ▶ CHECK OUT: TUESDAY 14 APR ▶ 3 NIGHT(S)**

**HOTEL MONTELEONE**  
**(PREFERRED HOTELS)**

**Phone** 1-504-5233341  
**Fax** 1-504-5281019

214 ROYAL STREET  
NEW ORLEANS LA 70130-2201

Confirmation:  
27003SB312329-

Status:  
Confirmed

Room Details:  
TRAVELSAVERS  
COMFORTABLE TRADITIONAL ROOM W  
BED AND A MARBLE AND GRANITE B  
Room(s): 1 Guest(s): 1  
Rate:  
VARIED\*\*  
Approx. Total Price:  
851.71 USD  
INCLUDES TAXES AND SURCHARGES

Cancellation Information:  
Cancel 60 day(s) prior to  
arrival to avoid a penalty  
Guarantee:  
Room is guaranteed for  
late arrival  
Remarks:  
NONSMOKING KING

**\*\*RATES AND EFFECTIVE DATES (USD)**

399.00 EFFECTIVE 11APR - 12APR  
169.00 EFFECTIVE 12APR - 14APR

**TAX AND/OR SURCHARGE INFORMATION (USD)**

95.81 STATE TAX  
6.00 OCCUPANCY TAX  
12.90 TOURISM TAX  
**TOTAL TAX 114.71**



DEPARTURE: **TUESDAY 14 APR** Please verify flight times prior to departure

**SOUTHWEST AIRLINES**  
**WN 3405**

Duration:  
4hr(s) 0min(s)

|                                |                               |                                 |
|--------------------------------|-------------------------------|---------------------------------|
| <b>MSY</b><br>NEW ORLEANS, LA  | <b>SAN</b><br>SAN DIEGO, CA   | Aircraft:<br>BOEING 737-700 JET |
| Departing At:<br><b>1:40pm</b> | Arriving At:<br><b>3:40pm</b> | Distance (In Miles): 1599       |
| Terminal:<br>Not Available     | Terminal:<br>TERMINAL 1       | Stop(s): 0                      |

|   |                             |                   |                      |        |
|---|-----------------------------|-------------------|----------------------|--------|
| Passenger Name:<br>» BOLING/CATHERINE APRIL | Seats:<br>Check-In Required | Class:<br>Economy | Status:<br>Confirmed | Meals: |
|---|-----------------------------|-------------------|----------------------|--------|

**OTHER: SUNDAY 11 OCT**

**OTHER**

Status:  
Confirmed

|   |  |
|---|--|
| <b>MSY</b><br>NEW ORLEANS, LA               |  |
| Information:<br>THANK YOU FOR YOUR BUSINESS |  |

**Notes**

THIS TICKET IS NON-REFUNDABLE AND MUST BE USED FOR THE FLIGHTS BOOKED. IF THE RESERVATION IS NOT USED OR CANCELLED BEFORE THE DEPARTURE OF YOUR FLIGHTS IT MAY HAVE NO VALUE. CONTACT TRAVELTRUST BEFORE YOUR OUTBOUND FLIGHT IF CHANGE IS NECESSARY. SOUTHWEST AIRLINES CONFIRMATION NUMBER - 8NKZCR

Traveltrust  
1-760-635-1700

TRAVEL CONSULTANT E4



# ACI-NA/AAAE 2015 AIRPORT BOARD & COMMISSIONERS CONFERENCE

## APRIL 12-14, 2015

### HOTEL MONTELEONE, NEW ORLEANS, LA



## REGISTRATION FORM

Please use one registration form for each attendee.

15417

Mr./Ms. Name: Ms. C. April Boling  
 Badge Name: April Title: Board Member  
 Organization: San Diego County Regional Airport Authority  
 Address: 3225 North Harbor Drive  
 City: San Diego State: CA Zip/Postal Code: 92101-1045 Country: USA  
 Phone: 619-400-2408 Fax: 619-400-2406 \*Email: awarren@san.org

\*A automated confirmation letter will be sent to this email. If you want confirmation sent to an additional email address, please list below:

### Registration Fees

| Fees are USD       | Early Bird<br>On/Before Mar. 20           | Regular<br>After Mar. 20         | Late/Onsite<br>After April 5     |
|--------------------|---|----------------------------------|----------------------------------|
| ACI-NA/AAAE Member | <input checked="" type="checkbox"/> \$690 | <input type="checkbox"/> \$790   | <input type="checkbox"/> \$890   |
| Non-Member         | <input type="checkbox"/> \$985            | <input type="checkbox"/> \$1,125 | <input type="checkbox"/> \$1,225 |
| Guest (optional)   |   | <input type="checkbox"/> \$150   |                                  |

Guest Name to appear on badge:

First Name \_\_\_\_\_ Last Name: \_\_\_\_\_

A guest is a spouse/ adult child of full paying attendee and not employed in an industry related position.

### Payment Method

Master Card  Visa  Amex

Name on Card: Anne G. Warren

Credit Card Number: \_\_\_\_\_

Expiration date: 08/16

Cardholder Signature: Anne G. Warren

*Card holder signature above authorizes ACI-NA to charge the credit card the total correct amount due and acknowledges there are no refunds after Friday, March 20 2015.*

Fax completed form to 202-478-0889 or email to meetings@acina.org

ADA:  Check here if you require assistance in order to fully participate in this meeting. Send an email to: [meetings@aci-na.org](mailto:meetings@aci-na.org), to let us know how we can assist you.

**CONSENT TO USE OF PHOTOGRAPHIC IMAGES:** Registration and attendance at, or participation in, ACI-NA's meetings and other activities constitutes an agreement by the registrant to ACI-NA's use and distribution (both now and in the future) of the registrant or attendee's image or voice in photographs, videotapes, electronic reproductions and audiotapes of such events and activities.

**BADGES:** Only individuals who register and present badges and/or tickets may attend conference events. A badge is required for all conference sessions.

**GUEST REGISTRATION:** Guest are the spouse, partner, or adult child of an Full Conference Registrant. Guests cannot register on their own. Guest **MUST NOT** be in an industry related position. A co-worker or an associate within the industry may not use the guest registration category. Guest registration includes the Welcome Reception and breakfasts.

**PAYMENT:** Full payment must accompany registration forms in order to complete a registration. Registrations will be processed at the registration rate available when payment is received. Credit card payment must be included for online and faxed registrations. Check payment will only be accepted with mailed forms and onsite registration forms. The card holder's signature above authorizes ACI-NA to charge the credit card the total correct amount due and acknowledges there are no refunds after, **Friday, March 20, 2015.**

**CONFIRMATION OF REGISTRATION:** Confirmation of registration will be e-mailed to conference attendees using the e-mail address (es) provided above. If confirmation is not received within two weeks after sending in your registration form, please e-mail [meetings@aci-na.org](mailto:meetings@aci-na.org). Non-receipt of confirmation before the conference is not justification for seeking a refund.

**CANCELLATION/REFUND POLICY:** Cancellations must be submitted in writing to [meetings@aci-na.org](mailto:meetings@aci-na.org) by **Friday, March 20, 2015**. Cancellations received by **Friday, March 20, 2015** are eligible to receive a refund, less \$100 processing fee. Refunds will be credited back to the original credit card used for payment. Refunds will be processed after the conclusion of the conference. No refunds for notices received after the cancellation deadline date. No-shows are not eligible for refunds. Substitutions are honored at any time.

**OPT-OUT:** By registering for the conference you are providing permission to receive e-mails, mailings and faxes related to the conference. If you do not wish to receive any further emails from ACI-NA, please send a reply email to: [memberservices@aci-na.org](mailto:memberservices@aci-na.org) with the words "OPT-OUT" in the subject line with the original email in the body. You may notify us with your decision to opt-out within 30 days of receiving the email. *Please note, if you choose to opt out of receiving email from ACI-NA, you will no longer receive ACI-NA e-newsletters, notices of upcoming meetings, sponsorship opportunities, etc.* If you prefer to unsubscribe from certain electronic publications rather than opt-out from email communications entirely, please email such request to [communications@aci-na.org](mailto:communications@aci-na.org). It may take up to 10 days to process your request. The postal address for ACI-NA is 1615 L Street, N.W., Suite 300, Washington, DC 20036.

ACI-NA reserves the right to cancel this program if the number of registrants is insufficient. In that event, we will notify all registrants and refund the registration fee in full. However, any costs incurred by the registrant, such as hotel cancellation or airline penalties, are the responsibility of the registrant.

ACI-NA  
 1615 L Street, NW  
 Suite 300  
 Washington, DC 20036  
 202-293-8500

**JIM JANNEY**

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY  
OUT-OF-TOWN TRAVEL REQUEST**

**GENERAL INSTRUCTIONS:**

- A. All travel requests must conform to applicable provisions of Policies 3.30 and 3.40.
- B. Personnel traveling at Authority expense shall, consistent with the provisions of Policies 3.30 and 3.40, use the most economical means available to affect the travel.

**1. TRAVELER:**

Travelers Name: James Janney Dept: 2

Position:  Board Member  President/CEO  Gen. Counsel  Chief Auditor

All other Authority employees (does not require executive committee administrator approval)

2. DATE OF REQUEST: 2/19/15 PLANNED DATE OF DEPARTURE/RETURN: 4/11/15 / 4/14/15

**3. DESTINATIONS/PURPOSE (Provide detailed explanation as to the purpose of the trip— continue on extra sheets of paper as necessary):**

Destination: New Orleans, LA Purpose: Conference

Explanation: ACI/AAAE Airport Board Members & Commissioners Conference, April 12-14, 2015

**4. PROJECTED OUT-OF-TOWN TRAVEL EXPENSES**

**A. TRANSPORTATION COSTS:**

- AIRFARE \$ 485
- OTHER TRANSPORTATION (Taxi, Train, Car Rental) \$ 100

B. LODGING \$ 855

C. MEALS \$ 100

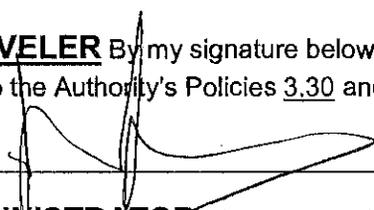
D. SEMINAR AND CONFERENCE FEES \$ 690

E. ENTERTAINMENT (If applicable) \$

F. OTHER INCIDENTAL EXPENSES \$ 100

**TOTAL PROJECTED TRAVEL EXPENSE \$ 2330**

**CERTIFICATION BY TRAVELER** By my signature below, I certify that the above listed out-of-town travel and associated expenses conform to the Authority's Policies 3.30 and 3.40 and are reasonable and directly related to the Authority's business.

Travelers Signature:  Date: 2-19-15

**CERTIFICATION BY ADMINISTRATOR** (Where Administrator is the Executive Committee, the Authority Clerk's signature is required).

By my signature below, I certify the following:

- 1. I have conscientiously reviewed the above out-of-town travel request and the details provided on the reverse.
- 2. The concerned out-of-town travel and all identified expenses are necessary for the advancement of the Authority's business and reasonable in comparison to the anticipated benefit to the Authority.
- 3. The concerned out-of-town travel and all identified expenses conform to the requirements and intent of Authority's Policies 3.30 and 3.40.

Administrator's Signature: \_\_\_\_\_ Date: \_\_\_\_\_

**AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE**

I, \_\_\_\_\_, hereby certify that this document was approved  
(Please leave blank. Whoever clerk's the meeting will insert their name and title.)

by the Executive Committee at its \_\_\_\_\_ meeting.

(Leave blank and we will insert the meeting date.)

**11 APR 2015 ▶ 14 APR 2015 TRIP TO NEW ORLEANS, LA**

PREPARED FOR  
**JANNEY/JAMES COFFIN**



Traveltrust  
1-760-635-1700  
TRAVEL CONSULTANT E4

RESERVATION CODE NKVMKY  
AIRLINE RESERVATION CODE 8TNZCO (WN)



**DEPARTURE: SATURDAY 11 APR** Please verify flight times prior to departure

**SOUTHWEST AIRLINES  
WN 2716**

Duration:  
3hr(s) 25min(s)

**SAN** ▶ **MSY**  
SAN DIEGO, CA NEW ORLEANS, LA

Departing At:  
**1:00pm**

Terminal:  
TERMINAL 1

Arriving At:  
**6:25pm**

Terminal:  
Not Available

Aircraft:  
BOEING 737-700 JET  
Distance (In Miles): 1599  
Stop(s): 0

Passenger Name:  
» JANNEY/JAMES COFFIN

Seats:  
Check-In Required

Class:  
Economy

Status:  
Confirmed

Meals:

**CHECK IN: SATURDAY 11 APR ▶ CHECK OUT: TUESDAY 14 APR ▶ 3 NIGHT(S)**

**HOTEL MONTELEONE  
(PREFERRED HOTELS)**

Phone  
**1-504-5233341**

Fax  
**1-504-5281019**

214 ROYAL STREET  
NEW ORLEANS LA 70130-2201

Confirmation:  
27003SB312330-

Status:  
Confirmed

Room Details:  
TRAVELSAVERS  
COMFORTABLE TRADITIONAL ROOM W  
BED AND A MARBLE AND GRANITE B

Room(s): 1 Guest(s): 1

Rate:  
VARIED\*\*

Approx. Total Price:  
851.71 USD  
INCLUDES TAXES AND SURCHARGES

Cancellation Information:  
Cancel 60 day(s) prior to  
arrival to avoid a penalty

Guarantee:  
Room is guaranteed for  
late arrival

Remarks:  
NONSMOKING KING

**\*\*RATES AND EFFECTIVE DATES (USD)**

399.00 EFFECTIVE 11APR - 12APR  
169.00 EFFECTIVE 12APR - 14APR

**TAX AND/OR SURCHARGE INFORMATION (USD)**

95.81 STATE TAX  
6.00 OCCUPANCY TAX  
12.90 TOURISM TAX  
**TOTAL TAX 114.71**



DEPARTURE: **TUESDAY 14 APR** Please verify flight times prior to departure

**SOUTHWEST AIRLINES**  
**WN 3405**

Duration:  
4hr(s) 0min(s)

**MSY**  
NEW ORLEANS, LA

▶ **SAN**  
SAN DIEGO, CA

Aircraft:  
BOEING 737-700 JET

Distance (in Miles): 1599

Stop(s): 0

Departing At:  
**1:40pm**

Arriving At:  
**3:40pm**

Terminal:  
Not Available

Terminal:  
TERMINAL 1

Passenger Name:  
» JANNEY/JAMES COFFIN

Seats:  
Check-In Required

Class:  
Economy

Status:  
Confirmed

Meals:

**OTHER: SUNDAY 11 OCT**

**OTHER**

Status:  
Confirmed

**MSY**  
NEW ORLEANS, LA

Information:  
THANK YOU FOR YOUR BUSINESS

**Notes**

THIS TICKET IS NON-REFUNDABLE AND MUST BE USED FOR THE FLIGHTS BOOKED. IF THE RESERVATION IS NOT USED OR CANCELLED BEFORE THE DEPARTURE OF YOUR FLIGHTS IT MAY HAVE NO VALUE. CONTACT TRAVELTRUST BEFORE YOUR OUTBOUND FLIGHT IF CHANGE IS NECESSARY. SOUTHWEST AIRLINES CONFIRMATION NUMBER - 8TNZCO

Traveltrust  
1-760-635-1700

TRAVEL CONSULTANT E4



# ACI-NA/AAAE 2015 AIRPORT BOARD & COMMISSIONERS CONFERENCE



Please use one registration form for each attendee.

15417

Mr./Ms. Name: Mr. Jim Janney  
 Badge Name: Jim Title: Board Member  
 Organization: San Diego County Regional Airport Authority  
 Address: 3225 North Harbor Drive  
 City: San Diego State: CA Zip/Postal Code: 92101-1045 Country: USA  
 Phone: 619-400-2408 Fax: 619-400-2408 \*Email: awarren@san.org

\*A automated confirmation letter will be sent to this email. If you want confirmation sent to an additional email address, please list below:

### Registration Fees

### Payment Method

| Fees are USD                  | Early Bird<br>On/Before Mar. 20           | Regular<br>After Mar. 20         | Late/Onsite<br>After April 5     |
|-------------------------------|---|----------------------------------|----------------------------------|
| <b>ACI-NA/AAAE<br/>Member</b> | <input checked="" type="checkbox"/> \$690 | <input type="checkbox"/> \$790   | <input type="checkbox"/> \$890   |
| <b>Non-Member</b>             | <input type="checkbox"/> \$985            | <input type="checkbox"/> \$1,125 | <input type="checkbox"/> \$1,225 |
| <b>Guest (optional)</b>       |   | <input type="checkbox"/> \$150   |                                  |

Master Card     Visa     Amex

Name on Card: Anne G. Warren

Credit Card Number: \_\_\_\_\_

Expiration date: 08/16

Cardholder Signature: Anne G. Warren

*Card holder signature above authorizes ACI-NA to charge the credit card the total correct amount due and acknowledges there are no refunds after Friday, March 20 2015.*

Fax completed form to 202-478-0889 or email to [meetings@acina.org](mailto:meetings@acina.org)

Guest Name to appear on badge:

First Name \_\_\_\_\_ Last Name: \_\_\_\_\_

A guest is a spouse/ adult child of full paying attendee and not employed in an industry related position.

ADA:  Check here if you require assistance in order to fully participate in this meeting. Send an email to: \_\_\_\_\_, to let us know how we can assist you.

**CONSENT TO USE OF PHOTOGRAPHIC IMAGES:** Registration and attendance at, or participation in, ACI-NA's meetings and other activities constitutes an agreement by the registrant to ACI-NA's use and distribution (both now and in the future) of the registrant or attendee's image or voice in photographs, videotapes, electronic reproductions and audiotapes of such events and activities.

**BADGES:** Only individuals who register and present badges and/or tickets may attend conference events. A badge is required for all conference sessions.

**GUEST REGISTRATION:** Guest are the spouse, partner, or adult child of an Full Conference Registrant. Guests cannot register on their own. Guest MUST NOT be in an industry related position. A co-worker or an associate within the industry may not use the guest registration category. Guest registration includes the Welcome Reception and breakfasts.

**PAYMENT:** Full payment must accompany registration forms in order to complete a registration. Registrations will be processed at the registration rate available when payment is received. Credit card payment must be included for online and faxed registrations. Check payment will only be accepted with mailed forms and onsite registration forms. The card holder's signature above authorizes ACI-NA to charge the credit card the total correct amount due and acknowledges there are no refunds after, **Friday, March 20, 2015.**

**CONFIRMATION OF REGISTRATION:** Confirmation of registration will be e-mailed to conference attendees using the e-mail address (es) provided above. If confirmation is not received within two weeks after sending in your registration form, please e-mail \_\_\_\_\_ Non-receipt of confirmation before the conference is not justification for seeking a refund.

**CANCELLATION/REFUND POLICY:** Cancellations must be submitted in writing to \_\_\_\_\_ by **Friday, March 20, 2015.** Cancellations received by **Friday, March 20, 2015** are eligible to receive a refund, less \$100 processing fee. Refunds will be credited back to the original credit card used for payment. Refunds will be processed after the conclusion of the conference. No refunds for notices received after the cancellation deadline date. No-shows are not eligible for refunds. Substitutions are honored at any time.

**OPT-OUT:** By registering for the conference you are providing permission to receive e-mails, mailings and faxes related to the conference. If you do not wish to receive any further emails from ACI-NA, please send a reply email to: \_\_\_\_\_ with the words "OPT-OUT" in the subject line with the original email in the body. You may notify us with your decision to opt-out within 30 days of receiving the email *Please note, if you choose to opt out of receiving email from ACI-NA, you will no longer receive ACI-NA e-newsletters, notices of upcoming meetings, sponsorship opportunities, etc.* If you prefer to unsubscribe from certain electronic publications rather than opt-out from email communications entirely, please email such request to: \_\_\_\_\_ It may take up to 10 days to process your request. The postal address for ACI-NA is 1615 L Street, N.W., Suite 300, Washington, DC 20036.

ACI-NA reserves the right to cancel this program if the number of registrants is insufficient. In that event, we will notify all registrants and refund the registration fee in full. However, any costs incurred by the registrant, such as hotel cancellation or airline penalties, are the responsibility of the registrant.

ACI-NA  
1615 L Street, NW  
Suite 300  
Washington, DC 20036  
202-293-8500

**PAUL ROBINSON**

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY**  
**OUT-OF-TOWN TRAVEL REQUEST**

**GENERAL INSTRUCTIONS:**

- A. All travel requests must conform to applicable provisions of Policies 3.30 and 3.40.
- B. Personnel traveling at Authority expense shall, consistent with the provisions of Policies 3.30 and 3.40, use the most economical means available to affect the travel.

**1. TRAVELER:**

Travelers Name: Paul Robinson Dept: 2  
Position:  Board Member  President/CEO  Gen. Counsel  Chief Auditor  
 All other Authority employees (does not require executive committee administrator approval)

2. DATE OF REQUEST: 2/19/15 PLANNED DATE OF DEPARTURE/RETURN: 4/11/15 / 4/14/15

**3. DESTINATIONS/PURPOSE (Provide detailed explanation as to the purpose of the trip— continue on extra sheets of paper as necessary):**

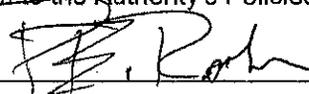
Destination: New Orleans, LA Purpose: Conference  
Explanation: ACI/AAAE Airport Board Members & Commissioners Conference, April 12-14, 2015

**4. PROJECTED OUT-OF-TOWN TRAVEL EXPENSES**

**A. TRANSPORTATION COSTS:**

|  |           |             |
|--|-----------|-------------|
| • AIRFARE  | \$        | 485         |
| • OTHER TRANSPORTATION (Taxi, Train, Car Rental) | \$        | 100         |
| B. LODGING                                       | \$        | 855         |
| C. MEALS   | \$        | 100         |
| D. SEMINAR AND CONFERENCE FEES                   | \$        | 690         |
| E. ENTERTAINMENT (If applicable)                 | \$        |             |
| F. OTHER INCIDENTAL EXPENSES                     | \$        | 100         |
| <b>TOTAL PROJECTED TRAVEL EXPENSE</b>            | <b>\$</b> | <b>2330</b> |

**CERTIFICATION BY TRAVELER** By my signature below, I certify that the above listed out-of-town travel and associated expenses conform to the Authority's Policies 3.30 and 3.40 and are reasonable and directly related to the Authority's business.

Travelers Signature:  Date: 2/19/15

**CERTIFICATION BY ADMINISTRATOR** (Where Administrator is the Executive Committee, the Authority Clerk's signature is required).

By my signature below, I certify the following:

- 1. I have conscientiously reviewed the above out-of-town travel request and the details provided on the reverse.
- 2. The concerned out-of-town travel and all identified expenses are necessary for the advancement of the Authority's business and reasonable in comparison to the anticipated benefit to the Authority.
- 3. The concerned out-of-town travel and all identified expenses conform to the requirements and intent of Authority's Policies 3.30 and 3.40.

Administrator's Signature: \_\_\_\_\_ Date: \_\_\_\_\_

**AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE**

I, \_\_\_\_\_, hereby certify that this document was approved  
(Please leave blank. Whoever clerk's the meeting will insert their name and title.)  
by the Executive Committee at its \_\_\_\_\_ meeting.  
(Leave blank and we will insert the meeting date.)

**11 APR 2015 ▶ 14 APR 2015 TRIP TO NEW ORLEANS, LA**

PREPARED FOR  
**ROBINSON/PAUL EDWARD**



Traveltrust  
1-760-635-1700  
TRAVEL CONSULTANT E4

RESERVATION CODE VQGFCV  
AIRLINE RESERVATION CODE 8AMZCZ (WN)



**DEPARTURE: SATURDAY 11 APR** Please verify flight times prior to departure

**SOUTHWEST AIRLINES  
WN 2716**

Duration:  
3hr(s) 25min(s)

|                                |   |                               |                                 |
|--------------------------------|---|-------------------------------|---------------------------------|
| <b>SAN</b><br>SAN DIEGO, CA    | ▶ | <b>MSY</b><br>NEW ORLEANS, LA | Aircraft:<br>BOEING 737-700 JET |
| Departing At:<br><b>1:00pm</b> |   | Arriving At:<br><b>6:25pm</b> | Distance (in Miles): 1599       |
| Terminal:<br>TERMINAL 1        |   | Terminal:<br>Not Available    | Stop(s): 0                      |

Passenger Name:  
» ROBINSON/PAUL EDWARD

Seats:  
Check-In Required

Class:  
Economy

Status:  
Confirmed

Meals:

**CHECK IN: SATURDAY 11 APR ▶ CHECK OUT: TUESDAY 14 APR ▶ 3 NIGHT(S)**

**HOTEL MONTELEONE  
(PREFERRED HOTELS)**

Phone

1-504-5233341

Fax

1-504-5281019

214 ROYAL STREET  
NEW ORLEANS LA 70130-2201

Confirmation:  
27003SB312331-

Status:  
Confirmed

Room Details:  
TRAVELSAVERS  
COMFORTABLE TRADITIONAL ROOM W  
BED AND A MARBLE AND GRANITE B

Room(s): 1 Guest(s): 1

Rate:  
VARIED\*\*

Approx. Total Price:  
851.71 USD  
INCLUDES TAXES AND SURCHARGES

Cancellation Information:  
Cancel 60 day(s) prior to  
arrival to avoid a penalty

Guarantee:  
Room is guaranteed for  
late arrival

Remarks:  
NONSMOKING KING

**\*\*RATES AND EFFECTIVE DATES (USD)**

399.00 EFFECTIVE 11APR - 12APR  
169.00 EFFECTIVE 12APR - 14APR

**TAX AND/OR SURCHARGE INFORMATION (USD)**

95.81 STATE TAX  
6.00 OCCUPANCY TAX  
12.90 TOURISM TAX  
**TOTAL TAX 114.71**



DEPARTURE: **TUESDAY 14 APR** Please verify flight times prior to departure

**SOUTHWEST AIRLINES**  
**WN 3405**

Duration:  
4hr(s) 0min(s)

**MSY**  
NEW ORLEANS, LA

► **SAN**  
SAN DIEGO, CA

Aircraft:  
BOEING 737-700 JET

Distance (in Miles): 1599

Stop(s): 0

Departing At:  
**1:40pm**

Arriving At:  
**3:40pm**

Terminal:  
Not Available

Terminal:  
TERMINAL 1

Passenger Name:

» ROBINSON/PAUL EDWARD

Seats:

Check-In Required

Class:

Economy

Status:

Confirmed

Meals:

**OTHER: SUNDAY 11 OCT**

**OTHER**

Status:  
Confirmed

**MSY**  
NEW ORLEANS, LA

Information:  
THANK YOU FOR YOUR BUSINESS

**Notes**

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Traveltrust  
1-760-635-1700

TRAVEL CONSULTANT E4



Please use one registration form for each attendee.

Mr./Ms. Name: Mr. Paul Robinson  
 Badge Name: Paul Title: Board Vice Chair  
 Organization: San Diego County Regional Airport Authority  
 Address: 3225 North Harbor Drive  
 City: San Diego State: CA Zip/Postal Code: 92101-1046 Country: USA  
 Phone: 619-400-2408 Fax: 619-400-2408 \*Email: awarren@san.org

\*A automated confirmation letter will be sent to this email. If you want confirmation sent to an additional email address, please list below:

Registration Fees

Payment Method

| Fees are USD          | Early Bird<br>On/Before Mar. 20           | Regular<br>After Mar. 20         | Late/Onsite<br>After April 5     |
|-----------------------|---|----------------------------------|----------------------------------|
| ACI-NA/AAAE<br>Member | <input checked="" type="checkbox"/> \$690 | <input type="checkbox"/> \$790   | <input type="checkbox"/> \$890   |
| Non-Member            | <input type="checkbox"/> \$985            | <input type="checkbox"/> \$1,125 | <input type="checkbox"/> \$1,225 |
| Guest (optional)      |   | <input type="checkbox"/> \$150   |                                  |

Master Card  Visa  Amex

Name on Card: Anne G. Warren  
 Credit Card Number: \_\_\_\_\_  
 Expiration date: 08/16  
 Cardholder Signature: Anne G. Warren

Card holder signature above authorizes ACI-NA to charge the credit card the total correct amount due and acknowledges there are no refunds after Friday, March 20 2015.

Fax completed form to 202-478-0889 or email to meetings@acina.org

Guest Name to appear on badge:  
 First Name \_\_\_\_\_ Last Name: \_\_\_\_\_

A guest is a spouse/ adult child of full paying attendee and not employed in an industry related position.

ADA:  Check here if you require assistance in order to fully participate in this meeting. Send an email to: \_\_\_\_\_ to let us know how we can assist you.

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GUEST REGISTRATION: Guest are the spouse, partner, or adult child of an Full Conference Registrant. Guests cannot register on their own. Guest MUST NOT be in an industry related position. A co-worker or an associate within the industry may not use the guest registration category. Guest registration includes the Welcome Reception and breakfasts.

PAYMENT: Full payment must accompany registration forms in order to complete a registration. Registrations will be processed at the registration rate available when payment is received. Credit card payment must be included for online and faxed registrations. Check payment will only be accepted with mailed forms and onsite registration forms. The card holder's signature above authorizes ACI-NA to charge the credit card the total correct amount due and acknowledges there are no refunds after, Friday, March 20, 2015.

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ACI-NA reserves the right to cancel this program if the number of registrants is insufficient. In that event, we will notify all registrants and refund the registration fee in full. However, any costs incurred by the registrant, such as hotel cancellation or airline penalties, are the responsibility of the registrant.

ACI-NA  
1615 L Street, NW  
Suite 300  
Washington, DC 20036  
202-293-8500

**DAVID ALVAREZ**

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY**  
**OUT-OF-TOWN TRAVEL REQUEST**

**GENERAL INSTRUCTIONS:**

- A. All travel requests must conform to applicable provisions of Policies 3.30 and 3.40.
- B. Personnel traveling at Authority expense shall, consistent with the provisions of Policies 3.30 and 3.40, use the most economical means available to affect the travel.

**1. TRAVELER:**

Travelers Name: David Alvarez Dept: 2  
Position:  Board Member     President/CEO     Gen. Counsel     Chief Auditor  
 All other Authority employees (does not require executive committee administrator approval)

2. DATE OF REQUEST: 2/27/15 PLANNED DATE OF DEPARTURE/RETURN: 4/19/15 / 4/22/15

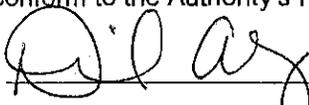
**3. DESTINATIONS/PURPOSE (Provide detailed explanation as to the purpose of the trip-- continue on extra sheets of paper as necessary):**

Destination: Mexico City Purpose: Attend Conference  
Explanation: San Diego Regional Chamber of Commerce California-Mexico Trade Initiative X

**4. PROJECTED OUT-OF-TOWN TRAVEL EXPENSES**

|  |                |
|--|----------------|
| A. TRANSPORTATION COSTS:                         |                |
| • AIRFARE  | \$ 500         |
| • OTHER TRANSPORTATION (Taxi, Train, Car Rental) | \$             |
| B. LODGING                                       | \$ 900         |
| C. MEALS   | \$             |
| D. SEMINAR AND CONFERENCE FEES                   | \$ 1550        |
| E. ENTERTAINMENT (If applicable)                 | \$             |
| F. OTHER INCIDENTAL EXPENSES                     | \$ 100         |
| <b>TOTAL PROJECTED TRAVEL EXPENSE</b>            | <b>\$ 3050</b> |

**CERTIFICATION BY TRAVELER** By my signature below, I certify that the above listed out-of-town travel and associated expenses conform to the Authority's Policies 3.30 and 3.40 and are reasonable and directly related to the Authority's business.

Travelers Signature:  Date: 2/27/2015

**CERTIFICATION BY ADMINISTRATOR** (Where Administrator is the Executive Committee, the Authority Clerk's signature is required).

- By my signature below, I certify the following:
- 1. I have conscientiously reviewed the above out-of-town travel request and the details provided on the reverse.
  - 2. The concerned out-of-town travel and all identified expenses are necessary for the advancement of the Authority's business and reasonable in comparison to the anticipated benefit to the Authority.
  - 3. The concerned out-of-town travel and all identified expenses conform to the requirements and intent of Authority's Policies 3.30 and 3.40.

Administrator's Signature: \_\_\_\_\_ Date: \_\_\_\_\_

**AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE**

I, \_\_\_\_\_, hereby certify that this document was approved  
(Please leave blank. Whoever clerk's the meeting will insert their name and title.)  
by the Executive Committee at its \_\_\_\_\_ meeting.  
(Leave blank and we will insert the meeting date.)

**INVOICE****San Diego Regional Chamber of Commerce**

402 West Broadway, Suite 1000

San Diego, CA 92101

(619) 544-1300

[accounting@sdchamber.org](mailto:accounting@sdchamber.org)**San Diego County Regional Airport Authority**

P.O. Box 82776

San Diego, CA 92138-2776

Anne Warren

|            |               |
|------------|---------------|
| Sale #     | SAL-15-004515 |
| Sale Date  | 2/23/2015     |
| Due Date   | 2/23/2015     |
| Amount Due | \$0.00        |

| Item                    | Unit Cost  | Quantity | Total Price               |
|-------------------------|------------|----------|---------------------------|
| Individual Registration | \$1,550.00 | 1        | \$1,550.00                |
| <b>Memo:</b>            |            |          | Total \$1,550.00          |
| Event Registration      |            |          | Amount Paid \$1,550.00    |
|                         |            |          | <b>Balance Due \$0.00</b> |

**Note:**

The San Diego Chamber Political Action Committee (SDChamber PAC) allows for the Chamber and its members to be highly involved in driving business-friendly public policy initiatives and supporting pro-business candidates throughout the region. Please consider adding a contribution to the SDChamber PAC as part of your membership dues.

\*Contributions to the SDChamber PAC are not deductible as charitable contributions.

Please Make Check or Money Order Payable to the San Diego Regional Chamber of Commerce.  
92% of Chamber dues can be deducted as a business expense as allowed by law. Please consult your tax advisor.

## Warren Anne

---

**From:** JW Marriott Hotels & Resorts Reservations <reservations@jwmarriott-res.com>  
**Sent:** Monday, February 23, 2015 11:27 AM  
**To:** Warren Anne  
**Subject:** Reservation Confirmation #93748028 for JW Marriott Hotel Mexico City

Please review your reservation details and keep for your records.



**JW Marriott Hotel Mexico City**  
Andres Bello 29 . Mexico City, Distrito Federal 11560 Mexico  
52-55-59-99 0000 [Plan Your Stay](#)  
[Hotel Website](#) [Map & Directions](#)



### Reservation Confirmation: 93748028

For Mr. DAVID ALVAREZ

CHECK-IN DATE      **Sunday, April 19, 2015**  
CHECK-IN TIME      **03:00 PM**

CHECK-OUT DATE  
**Wednesday, April 22, 2015**  
CHECK-OUT TIME      **12:00 PM**

[Modify your reservation](#)

[Cancel your reservation](#)

Dear Mr. DAVID ALVAREZ,

Thank you for choosing JW Marriott as your next travel destination. You have our commitment to provide a curated stay experience that eliminates distractions and the unnecessary — so you have the time and space you can call your own. The detailed information below confirms your reservation.

With kind regards,  
JW Marriott Hotel Mexico City

## Summary of Charges

RATES ARE PER ROOM, PER NIGHT (USD)

|  |          |                   |
|--|----------|-------------------|
| Sunday, April 19, 2015-Wednesday, April 22, 2015 | 3 nights | 249.00 USD        |
| CALIFORNIA TRADE INI                             |          |                   |
| ESTIMATED GOVERNMENT TAXES & FEES                |          | 47.31 USD         |
| <b>Total for stay (for all rooms)</b>            |          | <b>888.93 USD</b> |

### Parking Information

- On-site parking, fee: 4 USD hourly, 19 USD daily
- Valet parking, fee: 22 USD daily

[Modify or cancel your reservation](#)

[Book Another Reservation](#)

## Rate and Cancellation Details

### RATE GUARANTEE LIMITATION(S)

- Changes in taxes or fees implemented after booking will affect the total room price.
- Please note that a change in the length or dates of your reservation may result in a rate change.

### ADDITIONAL INFORMATION

- The Responsible Tourist and Traveler  
A practical guide to help you make your trip an enriching experience



## Marriott Rewards

Get free in-room Wi-Fi when you join Marriott Rewards and book direct. Sign up and enjoy at

## Warren Anne

---

**From:** Scott Mackerley <smackerley@Traveltrust.com>  
**Sent:** Monday, February 23, 2015 4:26 PM  
**To:** Warren Anne  
**Subject:** RE: Conference in Mexico  
**Attachments:** image583cfc.PNG

Hi Anne,

These are the three best options I could find. There is an airline call Volaris that has direct flights to Mexico City, but they don't have a flight back to San Diego on the 22nd.

Thanks,  
Scott

FOR: ALVAREZ/DAVID

UNITED/DELTA 577.00 NONREF TKT BY 24 FEB

19 APR 15 - SUNDAY

AIR UNITED AIRLINES FLT:5608 UNITED ECONOMY  
OPERATED BY /SKYWEST DBA UNITED EXPRESS  
LV SAN DIEGO 615A EQP: CANADAIR REGIONAL  
DEPART: COMMUTER TERMINAL 01HR 02MIN  
AR LOS ANGELES 717A NON-STOP  
ARRIVE: TERMINAL 8 REF: FV38WB  
AIR UNITED AIRLINES FLT:274 UNITED ECONOMY FOOD FOR PURCHASE  
LV LOS ANGELES 830A EQP: AIRBUS A319  
DEPART: TERMINAL 7 03HR 40MIN  
AR MEXICO CITY 210P NON-STOP  
ARRIVE: TERMINAL 1 REF: FV38WB

22 APR 15 - WEDNESDAY

AIR DELTA AIR LINES INC FLT:8021 ECONOMY DINNER  
MEXICO CITY-LOS ANGELES OPERATED BY AEROMEXICO  
LV MEXICO CITY 340P EQP: BOEING 737-800  
DEPART: TERMINAL 2 04HR 24MIN  
AR LOS ANGELES 604P NON-STOP  
ARRIVE: TERMINAL 2 REF: HVA7QC  
AIR DELTA AIR LINES INC FLT:5824 ECONOMY  
OPERATED BY COMPASS DBA DELTA CONNECTION  
LV LOS ANGELES 840P EQP: E75  
DEPART: TERMINAL 5 57MIN  
AR SAN DIEGO 937P NON-STOP

## Warren Anne

---

**From:** Scott Mackerley <smackerley@Traveltrust.com>  
**Sent:** Monday, February 23, 2015 4:47 PM  
**To:** Warren Anne  
**Subject:** RE: Conference in Mexico  
**Attachments:** imagef502a1.PNG

TJ might be worth it...

FOR: ALVAREZ/DAVID

AEROMEXICO 366.19 TKT BY 24 FEB

19 APR 15 - SUNDAY

AIR AEROMEXICO FLT:185 CLASE TURISTA MULTI MEALS  
LV TIJUANA 937A EQP: BOEING 737-800  
03HR 27MIN  
AR MEXICO CITY 304P NON-STOP  
ARRIVE: TERMINAL 2 REF: YDMOZN

22 APR 15 - WEDNESDAY

AIR AEROMEXICO FLT:184 CLASE TURISTA REFRESHMENT  
LV MEXICO CITY 630P EQP: BOEING 737  
DEPART: TERMINAL 2 03HR 58MIN  
AR TIJUANA 828P NON-STOP  
REF: YDMOZN

Scott Mackerley  
Travel Specialist  
760-635-1700

374 North Coast Highway 101 Suite F, Encinitas, CA 92024 -  
My Business Hours: M-F 9:00 am - 5:30 pm Pacific

US Offices in Encinitas, CA and St. Petersburg, FL - +1.760.635.1700 UK Offices in Bexley and London - +44.20.3290.9780

[cid:imagef502a1.PNG@e046362e.4aa19bb0]<<http://traveltrust.com>>

Concur Online Booking Tool

Online Reporting available 24/7

Short Term Corporate Housing

Leisure travel deals [click here<http://busytravellers.com>](http://busytravellers.com)

**THELLA F. BOWENS**

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY**  
**OUT-OF-TOWN TRAVEL REQUEST**

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- B. Personnel traveling at Authority expense shall, consistent with the provisions of Policies 3.30 and 3.40, use the most economical means available to affect the travel.

**1. TRAVELER:**

Travelers Name: Thella F. Bowens Dept: Exec Office BU6  
Position:  Board Member  President/CEO  Gen. Counsel  Chief Auditor  
 All other Authority employees (does not require executive committee administrator approval)

2. DATE OF REQUEST: 2/24/15 PLANNED DATE OF DEPARTURE/RETURN: 3/31/15 / 4/2/15

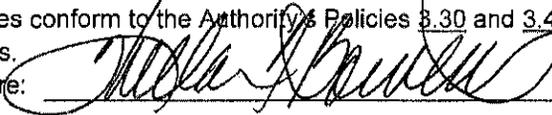
**3. DESTINATIONS/PURPOSE (Provide detailed explanation as to the purpose of the trip- continue on extra sheets of paper as necessary):**

Destination: Dallas, TX Purpose: Meetings with Southwest and American Airlines  
Explanation: \_\_\_\_\_

**4. PROJECTED OUT-OF-TOWN TRAVEL EXPENSES**

|  |                   |
|--|-------------------|
| A. TRANSPORTATION COSTS:                         |                   |
| • AIRFARE  | \$ 500.00         |
| • OTHER TRANSPORTATION (Taxi, Train, Car Rental) | \$ _____          |
| B. LODGING                                       | \$ 400.00         |
| C. MEALS   | \$ 100.00         |
| D. SEMINAR AND CONFERENCE FEES                   | \$ _____          |
| E. ENTERTAINMENT (If applicable)                 | \$ _____          |
| F. OTHER INCIDENTAL EXPENSES                     | \$ 50.00          |
| <b>TOTAL PROJECTED TRAVEL EXPENSE</b>            | <b>\$ 1050.00</b> |

**CERTIFICATION BY TRAVELER** By my signature below, I certify that the above listed out-of-town travel and associated expenses conform to the Authority's Policies 3.30 and 3.40 and are reasonable and directly related to the Authority's business.

Travelers Signature:  Date: 25 Feb 2015

**CERTIFICATION BY ADMINISTRATOR** (Where Administrator is the Executive Committee, the Authority Clerk's signature is required).

By my signature below, I certify the following:

- 1. I have conscientiously reviewed the above out-of-town travel request and the details provided on the reverse.
- 2. The concerned out-of-town travel and all identified expenses are necessary for the advancement of the Authority's business and reasonable in comparison to the anticipated benefit to the Authority.
- 3. The concerned out-of-town travel and all identified expenses conform to the requirements and intent of Authority's Policies 3.30 and 3.40.

Administrator's Signature: \_\_\_\_\_ Date: \_\_\_\_\_

**AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE**

I, \_\_\_\_\_, hereby certify that this document was approved  
(Please leave blank. Whoever clerk's the meeting will insert their name and title.)  
by the Executive Committee at its \_\_\_\_\_ meeting.  
(Leave blank and we will insert the meeting date.)

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY  
OUT-OF-TOWN TRAVEL REQUEST**

**GENERAL INSTRUCTIONS:**

- A. All travel requests must conform to applicable provisions of Policies 3.30 and 3.40.
- B. Personnel traveling at Authority expense shall, consistent with the provisions of Policies 3.30 and 3.40, use the most economical means available to affect the travel.

**1. TRAVELER:**

Travelers Name: Thella F. Bowens Dept: Exec Office BU6  
 Position:  Board Member  President/CEO  Gen. Counsel  Chief Auditor  
 All other Authority employees (does not require executive committee administrator approval)

2. DATE OF REQUEST: 2/25/15 PLANNED DATE OF DEPARTURE/RETURN: 5/3/15 / 5/12/15

**3. DESTINATIONS/PURPOSE (Provide detailed explanation as to the purpose of the trip-- continue on extra sheets of paper as necessary):**

Destination: London, England & Frankfurt-Munich, Germany Purpose: Attend National Geographic Smart Cities Premier, and meetings with Lufthansa  
 Explanation: The Smart Cities Documentary Premiers in London on May 6. Travel and meetings with Lufthansa take place May 7-11, 2015

**4. PROJECTED OUT-OF-TOWN TRAVEL EXPENSES**

**A. TRANSPORTATION COSTS:**

|  |                     |
|--|---------------------|
| • AIRFARE  | \$ <u>7,000.00</u>  |
| • OTHER TRANSPORTATION (Taxi, Train, Car Rental) | \$ <u>200.00</u>    |
| B. LODGING                                       | \$ <u>3,400.00</u>  |
| C. MEALS   | \$ <u>600.00</u>    |
| D. SEMINAR AND CONFERENCE FEES                   | \$ _____            |
| E. ENTERTAINMENT (If applicable)                 | \$ _____            |
| F. OTHER INCIDENTAL EXPENSES                     | \$ <u>200.00</u>    |
| <b>TOTAL PROJECTED TRAVEL EXPENSE</b>            | \$ <u>11,400.00</u> |

**CERTIFICATION BY TRAVELER** By my signature below, I certify that the above listed out-of-town travel and associated expenses conform to the Authority's Policies 3.30 and 3.40 and are reasonable and directly related to the Authority's business.

Travelers Signature: *Thella F. Bowens* Date: 2/25/15

**CERTIFICATION BY ADMINISTRATOR** (Where Administrator is the Executive Committee, the Authority Clerk's signature is required).

By my signature below, I certify the following:

- 1. I have conscientiously reviewed the above out-of-town travel request and the details provided on the reverse.
- 2. The concerned out-of-town travel and all identified expenses are necessary for the advancement of the Authority's business and reasonable in comparison to the anticipated benefit to the Authority.
- 3. The concerned out-of-town travel and all identified expenses conform to the requirements and intent of Authority's Policies 3.30 and 3.40.

Administrator's Signature: \_\_\_\_\_ Date: \_\_\_\_\_

**AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE**

I, \_\_\_\_\_, hereby certify that this document was approved  
 (Please leave blank. Whoever clerk's the meeting will insert their name and title.)  
 by the Executive Committee at its \_\_\_\_\_ meeting.  
 (Leave blank and we will insert the meeting date.)

# **EXPENSE REPORTS**

**THELLA F. BOWENS**

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY**

**TRAVEL EXPENSE REPORT**

*(To be completed within 30 days from travel return date)*

TRAVELER: Thella F. Bowens DEPT. NAME & NO. Executive Office/BU 6  
 DEPARTURE DATE: 2/3/2015 RETURN DATE: 2/6/2015 REPORT DUE: 3/8/15  
 DESTINATION: Sarasota, FL

*Please refer to the Authority Travel and Lodging Expense Reimbursement Policy, Article 3, Part 3.4, Section 3.40, outlining appropriate reimbursable expenses and approvals. Please attach all required supporting documentation. All receipts must be detailed, (credit card receipts do not provide sufficient detail). Any special items should be explained in the space provided below.*

|   | Authority Expenses<br>(Prepaid by Authority) | Employee Expenses |             |               |               |               |              |             | TOTALS          |
|---|--|-------------------|-------------|---------------|---------------|---------------|--------------|-------------|-----------------|
|   |  | SUNDAY            | MONDAY      | TUESDAY       | WEDNESDAY     | THURSDAY      | FRIDAY       | SATURDAY    |                 |
| Air Fare, Railroad, Bus (attach copy of itinerary w/charges)  | \$190  |                   |             | 2/3/15        | 2/4/15        | 2/5/15        | 2/6/15       |             | 0.00            |
| Conference Fees (provide copy of flyer/registration expenses) | \$500.00                                     |                   |             |               |               |               |              |             | 0.00            |
| Rental Car*   |  |                   |             |               |               |               |              |             | 0.00            |
| Gas and Oil*  |  |                   |             |               |               |               |              |             | 0.00            |
| Garage/Parking*   |  |                   |             |               |               |               |              |             | 0.00            |
| Mileage - attach mileage form*                                |  |                   |             |               |               |               |              |             | 0.00            |
| Taxi and/or Shuttle Fare (include tips pd.)*                  |  |                   |             | 17.00         |               |               |              |             | 17.00           |
| Hotel*  |  |                   |             | 334.88        | 334.88        | 334.88        |              |             | 1,004.64        |
| Telephone, Internet and Fax*                                  |  |                   |             |               |               |               |              |             | 0.00            |
| Laundry*  |  |                   |             |               |               |               |              |             | 0.00            |
| Tips - separately paid (maids, bellhop, other hotel srvs.)    |  |                   |             |               |               |               |              |             | 0.00            |
| Meals (include tips pd.)                                      |  |                   |             |               |               |               |              |             | 0.00            |
| Breakfast*  |  |                   |             |               |               |               |              |             | 0.00            |
| Lunch*  |  |                   |             | 10.24         |               |               |              |             | 10.24           |
| Dinner*   |  |                   |             |               |               | 20.51         |              |             | 20.51           |
| Other Meals*  |  |                   |             |               |               |               |              |             | 0.00            |
| <i>Alcohol is a non-reimbursable expense</i>                  |  |                   |             |               |               |               |              |             |                 |
| Hospitality <sup>1</sup> *                                    |  |                   |             |               |               |               |              |             | 0.00            |
| Miscellaneous: Baggage fee                                    |  |                   |             | 25.00         |               |               | 25.00        |             | 50.00           |
|   |  |                   |             |               |               |               |              |             | 0.00            |
|   |  |                   |             |               |               |               |              |             | 0.00            |
| *Provide detailed receipts                                    |  |                   |             |               |               |               |              |             | 0.00            |
| <b>Total Expenses prepaid by Authority</b>                    | <b>690.00</b>                                | <b>0.00</b>       | <b>0.00</b> | <b>387.12</b> | <b>334.88</b> | <b>355.39</b> | <b>25.00</b> | <b>0.00</b> | <b>1,102.39</b> |

|  |   |                 |
|--|---|-----------------|
| Explanation:   | Total Expenses Prepaid by Authority                           | 690.00          |
|  | Total Expenses Incurred by Employee (including cash advances) | 1,102.39        |
|  | <b>Grand Trip Total</b>                                       | <b>1,792.39</b> |
|  | Less Cash Advance (attach copy of Authority ck)               |                 |
|  | Less Expenses Prepaid by Authority                            | 690.00          |
|  | <b>Due Traveler (positive amount)<sup>2</sup></b>             | <b>1,102.39</b> |
| <b>Due Authority (negative amount)<sup>3</sup></b>                     | <b>1,102.39</b>   |                 |
| <i>Note: Send this report to Accounting even if the amount is \$0.</i> |   |                 |

<sup>1</sup> Give names and business affiliations of any persons whose meals were paid by traveler.  
<sup>2</sup> Prepare Check Request  
<sup>3</sup> Attach personal check payable to SDCRAA

I as traveler or administrator acknowledge that I have read, understand and agree to Authority policies 3.40 - Travel and Lodging Expense Reimbursement Policy<sup>4</sup> and 3.30 - Business Expense Reimbursement Policy<sup>5</sup> and that any purchases/claims that are not allowed will be my responsibility. I further certify that this report of travel expenses were incurred in connection with official Authority business and is true and correct.

\* Travel and Lodging Expense Reimbursement Policy 3.40      \* Business Expense Reimbursement Policy 3.30

Prepared By: Kim Ayers Ext.: 2445  
 Traveler Signature: *Thella F. Bowens* Date: 2/27/15  
 Approved By: \_\_\_\_\_ Date: \_\_\_\_\_

**AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE** (To be certified if used by President/CEO, Gen. Counsel, or Chief Auditor)

I, \_\_\_\_\_ hereby certify that this document was approved by the Executive Committee at its \_\_\_\_\_ meeting.  
 (Please leave blank. Whoever clerk's the meeting will insert their name and title.)  
 (Leave blank and we will insert the meeting date.)

Failure to attach required documentation will result in the delay of processing reimbursement. If you have any questions, please see your department Administrative Assistant or call Accounting at ext. 2806.

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY  
OUT-OF-TOWN TRAVEL REQUEST**

**GENERAL INSTRUCTIONS:**

- A. All travel requests must conform to applicable provisions of Policies 3.30 and 3.40.
- B. Personnel traveling at Authority expense shall, consistent with the provisions of Policies 3.30 and 3.40, use the most economical means available to affect the travel.

**1. TRAVELER:**

Travelers Name: Thella Bowens Dept: 6  
Position:  Board Member  President/CEO  Gen. Counsel  Chief Auditor  
 All other Authority employees (does not require executive committee administrator approval)

2. DATE OF REQUEST: 12/11/14 PLANNED DATE OF DEPARTURE/RETURN: 2/3/15 / 2/6/15

**3. DESTINATIONS/PURPOSE (Provide detailed explanation as to the purpose of the trip-- continue on extra sheets of paper as necessary):**

Destination: Sarasota, FL Purpose: Attend ACI-NA CEO Forum & Winter Board of Directors Meeting

Explanation:

**4. PROJECTED OUT-OF-TOWN TRAVEL EXPENSES**

**A. TRANSPORTATION COSTS:**

|  |                   |
|--|-------------------|
| • AIRFARE  | \$ 700.00         |
| • OTHER TRANSPORTATION (Taxi, Train, Car Rental) | \$ 150.00         |
| <b>B. LODGING</b>                                | <b>\$ 730.00</b>  |
| <b>C. MEALS</b>                                  | <b>\$ 250.00</b>  |
| <b>D. SEMINAR AND CONFERENCE FEES</b>            | <b>\$ 500.00</b>  |
| <b>E. ENTERTAINMENT (If applicable)</b>          | <b>\$</b>         |
| <b>F. OTHER INCIDENTAL EXPENSES</b>              | <b>\$</b>         |
| <b>TOTAL PROJECTED TRAVEL EXPENSE</b>            | <b>\$ 2330.00</b> |

**CERTIFICATION BY TRAVELER** By my signature below, I certify that the above listed out-of-town travel and associated expenses conform to the Authority's Policies 3.30 and 3.40 and are reasonable and directly related to the Authority's business.

Travelers Signature: *Thella Bowens* Date: 12/12/14

**CERTIFICATION BY ADMINISTRATOR** (Where Administrator is the Executive Committee, the Authority Clerk's signature is required).

By my signature below, I certify the following:

1. I have conscientiously reviewed the above out-of-town travel request and the details provided on the reverse.
2. The concerned out-of-town travel and all identified expenses are necessary for the advancement of the Authority's business and reasonable in comparison to the anticipated benefit to the Authority.
3. The concerned out-of-town travel and all identified expenses conform to the requirements and intent of Authority's Policies 3.30 and 3.40.

Administrator's Signature: \_\_\_\_\_ Date: \_\_\_\_\_

**AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE**

I, Lorraine Bennett, Assistant Authority Clerk II hereby certify that this document was approved  
(Please leave blank. Whoever clerk's the meeting will insert their name and title.)  
by the Executive Committee at its January 5, 2015 meeting.  
(Leave blank and we will insert the meeting date.)



Traveltrust  
Phone: 1-760-635-1700

## Electronic Invoice

Prepared For:  
BOWENS/THELLA

Ref: 6

|                    |             |
|--------------------|-------------|
| SALES PERSON       | E4          |
| INVOICE NUMBER     | 5330627     |
| INVOICE ISSUE DATE | 02 Feb 2015 |
| RECORD LOCATOR     | UASLMJ      |
| CUSTOMER NUMBER    | 0000SDCRAA  |

Client Address  
SAN DIEGO COUNTY REG AIRPORT AUTHORITY  
PO BOX 92776  
SAN DIEGO CA 92138-2776  
GATE CODE 4006-283

Notes  
YOUR UNITED ETICKET CONFIRMATION IS \*\*CGQNBG\*\*  
YOUR DELTA ETICKET CONFIRMATION IS \*\*G6X8HJ\*\*

### DATE: Sun, Feb 01

Flight: UNITED AIRLINES 1733

|                    |                 |               |                   |
|--------------------|-----------------|---------------|-------------------|
| From               | SAN DIEGO, CA   | Departs       | 6:15am            |
| To                 | DENVER, CO      | Arrives       | 9:42am            |
| Departure Terminal | 2               |               |                   |
| Duration           | 2hr(s) 27min(s) | Class         | BUSINESS/BUSFIRST |
| Type               | BOEING 737-900  | Meal          |                   |
|                    | JET             |               |                   |
| Stop(s)            | Non Stop        |               |                   |
| Seat(s) Details    | BOWENS/THELLA   | Seat(s) - 04B | [REDACTED]        |

### DATE: Tue, Feb 03

Flight: DELTA AIR LINES INC 1516

|                 |  |                  |                          |
|-----------------|--|------------------|--------------------------|
| From            | DENVER, CO                                 | Departs          | 6:10am                   |
| To              | ATLANTA, GA                                | Arrives          | 11:15am                  |
|                 |  | Arrival Terminal | S                        |
| Duration        | 3hr(s) 5min(s)                             | Class            | Economy                  |
| Type            | BOEING 757 JET                             | Meal             | Refreshment for Purchase |
| Stop(s)         | Non Stop                                   |                  |                          |
| Seat(s) Details | BOWENS/THELLA                              |                  | [REDACTED]               |
| Notes           | SEAT 21A- WINDOW ECONOMY COMFORT CONFIRMED |                  |                          |

### DATE: Tue, Feb 03

Flight: DELTA AIR LINES INC 1297

|                    |                                |         |         |
|--------------------|--------------------------------|---------|---------|
| From               | ATLANTA, GA                    | Departs | 12:58pm |
| To                 | SARASOTA/BRADENTN,<br>FL       | Arrives | 2:28pm  |
| Departure Terminal | S                              |         |         |
| Duration           | 1hr(s) 30min(s)                | Class   | Economy |
| Type               | MCDONNELL<br>DOUGLAS MD-88 JET | Meal    |         |

Stop(s) Non Stop  
 Seat(s) Details BOWENS/THELLA  
 Notes SEAT 12C - AISLE ECONOMY COMFORT CONFIRMED

DATE: Fri, Feb 06

Flight: DELTA AIR LINES INC 1297

|                 |                                |                  |         |
|-----------------|--------------------------------|------------------|---------|
| From            | SARASOTABRADENTN,<br>FL        | Departs          | 3:08pm  |
| To              | ATLANTA, GA                    | Arrives          | 4:50pm  |
| Duration        | 1hr(s) 42min(s)                | Arrival Terminal | S       |
| Type            | MCDONNELL<br>DOUGLAS MD-88 JET | Class            | Economy |
| Stop(s)         | Non Stop                       | Meal             |         |
| Seat(s) Details | BOWENS/THELLA                  | Seat(s) - 11C    |         |

DATE: Fri, Feb 06

Flight: DELTA AIR LINES INC 1967

|                    |                       |                  |                   |
|--------------------|-----------------------|------------------|-------------------|
| From               | ATLANTA, GA           | Departs          | 5:35pm            |
| To                 | SAN DIEGO, CA         | Arrives          | 7:29pm            |
| Departure Terminal | S                     | Arrival Terminal | 2                 |
| Duration           | 4hr(s) 54min(s)       | Class            | Economy           |
| Type               | BOEING 737-900<br>JET | Meal             | Food for Purchase |
| Stop(s)            | Non Stop              |                  |                   |
| Seat(s) Details    | BOWENS/THELLA         | Seat(s) - 31C    |                   |

DATE: Wed, Aug 05

Others

ATLANTA  
 THANK YOU FOR  
 YOUR BUSINESS

**Ticket Information**

|               |               |            |               |                         |                 |
|---------------|---------------|------------|---------------|-------------------------|-----------------|
| Ticket Number | UA7569533974  | Passenger  | BOWENS THELLA |                         |                 |
|               |               | Exchange   | UA7515250645  |                         |                 |
|               |               | Billed to: | [REDACTED]    | USD                     | * 185.00        |
| Service Fee   | XD 0643330611 | Passenger  | BOWENS THELLA |                         |                 |
|               |               | Billed to: | [REDACTED]    | USD                     | * 25.00         |
|               |               |            |               | SubTotal                | USD 190.00      |
|               |               |            |               | Net Credit Card Billing | * USD 190.00    |
|               |               |            |               | <b>Total Amount Due</b> | <b>USD 0.00</b> |

**ITINERARY NOTES:**

THIS TICKET IS NON-REFUNDABLE AND MUST BE USED FOR THE FLIGHTS BOOKED. IF THE RESERVATION IS NOT USED OR CANCELLED BEFORE THE DEPARTURE OF YOUR FLIGHTS IT MAY HAVE NO VALUE, CONTACT TRAVELTRUST BEFORE YOUR OUTBOUND FLIGHT IF CHANGE IS NECESSARY.  
 UNITED AIRLINES CONFIRMATION NUMBER - CGQNBG  
 DELTA AIR LINES CONFIRMATION NUMBER - G6X8HJ

Your travel arranger provides the information contained in this document. If you have any questions about the content, please contact your travel arranger. For Credit Card Service fees, please see a Ticket receipt for total charges.

**Ayers Kim**

---

**From:** meetings@aci-na.org  
**Sent:** Monday, December 15, 2014 10:01 AM  
**To:** Bowens Thella; Ayers Kim  
**Subject:** 2015 CEO Forum & Winter Board of Directors Meeting - Confirmation

12/15/2014



### Meeting Confirmation Notice

Please review your **CONTACT** information below as it will be used for rosters and badges. Any changes should be sent to [meetings@aci-na.org](mailto:meetings@aci-na.org) immediately.

**Please note: The company name listed is per your Official Representative to ACI-NA. No changes to Company name is permitted.**

Ms. Thella F. Bowens  
President/CEO  
Nick Name: Thella  
San Diego County Regional Airport Authority  
PO Box 82776 San Diego, CA 92138

PH: (619) 400-2445  
FX: (619) 400-2448  
EM: [tbowens@san.org](mailto:tbowens@san.org)

You are registered for the following:

#### **2015 CEO Forum & Winter Board of Directors Meeting**

From Tuesday, February 03, 2015 through Friday, February 06, 2015

| Description      | UnitPrice | Quantity       | Price     |
|------------------|-----------|----------------|-----------|
| Registration Fee | \$ 500.00 | 1              | \$ 500.00 |
|                  |           | Total          | 500.00    |
|                  |           | Payments       | 500.00    |
|                  |           | <b>Balance</b> | 0.00      |

Thank you for registering for the 2015 CEO Forum & Winter Board of Directors Meeting, February 3-6, 2015. The meeting will be held at The Ritz-Carlton in Sarasota, Florida.

#### **HOTEL RESERVATIONS**

Please call The Ritz-Carlton directly at (941) 309-2000. Be sure to identify yourself as an ACI-NA Meeting attendee to receive the discounted rate of \$299.00 USD single/double occupancy per night, plus applicable taxes.

The last day to receive this rate is January 12, 2015. Rooms may sell out before this date. Make your reservations early.



THE RITZ-CARLTON®  
SARASOTA

Ms. Thella Bowens  
Po Box 82776  
San Diego, CA 92138  
United States

Room #: 0719  
Arrival Date: 02/03/15  
Departure Date: 02/06/15  
CRS Number: 90584276  
Page No: 2 of 3

Folio No:

**INFORMATION INVOICE**

02/06/15

| Date           | Description       | Charges         | Credits            |
|----------------|-------------------|-----------------|--------------------|
| 02/03/15       | Group Room Charge | 299.00          | } \$334.88         |
| 02/03/15       | State Tax         | 20.93           |                    |
| 02/03/15       | Occupancy Tax     | 14.95           |                    |
| 02/04/15       | Group Room Charge | 299.00          | } \$334.88         |
| 02/04/15       | State Tax         | 20.93           |                    |
| 02/04/15       | Occupancy Tax     | 14.95           |                    |
| 02/05/15       | In Room Dining    | 20.51           | - Receipt Attached |
|                | CHECK# 5665       |                 |                    |
| 02/05/15       | Group Room Charge | 299.00          | } \$334.88         |
| 02/05/15       | State Tax         | 20.93           |                    |
| 02/05/15       | Occupancy Tax     | 14.95           |                    |
| <b>Total</b>   |                   | <b>1,025.15</b> | <b>0.00</b>        |
| <b>Balance</b> |                   | <b>1,025.15</b> |                    |

Your Rewards points/miles earned on your eligible earnings will be credited to your account. Check your Rewards Account



**RECEIPTS FROM TRAVEL TO SARASOTA, FL  
FEBRUARY 3-6, 2015 - THELLA F. BOWENS**

& & & 402 & & &  
THE RITZ-CARLTON SARASOTA  
\*\*\*\*\* IN ROOM DINING\*\*\*\*\*  
296 NANCY IRD

-----  
719/1            5665        GST  
1

BOWERS  
05FEB'15 8:52PM

-----  
1 KEY LIME TART            9.00  
1 MILK                      4.00  
1 Delivery Charge:        4.00  
Sub-Total:                17.00  
20% RS SVC CHG            2.60  
Tax                         0.91  
8:52 Total Due **\$20.51**

ADDL GRATUITY \_\_\_\_\_

TOTAL \_\_\_\_\_

ROOM NUMBER \_\_\_\_\_

PRINT LAST NAME \_\_\_\_\_

SIGNATURE \_\_\_\_\_

FOR YOUR CONVENIENCE A 20%  
SERVICE CHARGE HAS BEEN ADDED

RECEIPTS FROM TRAVEL TO SARASOTA, FL  
FEBRUARY 3-6, 2015 - THELLA F. BOWENS



BOWENS/THELLA/F  
\*\*NOT VALID FOR\*\*  
\*\*TRANSPORTATION\*\*

DEN DL ATL DL SRQ  
PIECE 25.00  
EBC 25.00

USD 25.00

USD25.00

PASSENGER RECEIPT 00  
03 FEB 15 0066 US  
DL/TG DEN FTO

EXCESS BAGGAGE  
TICKET

THIS IS YOUR RECEIPT

PSGR TICKET 0167515250645

G6X8HJ /DL

NON REFUNDABLE/  
NO CHANGES/NON TR  
ANSFERABLE/NOT  
VALID FOR TRAVEL

NOT VALID FOR TRAVEL

0 006 8260267857 5

0 006 8260267857 5



BOWENS/THELLA  
\*\*NOT VALID FOR\*\*  
\*\*TRANSPORTATION\*\*

SRQ DL ATL DL SAM  
PIECE 25.00  
EBC 25.00

USD 25.00

USD25.00

PASSENGER RECEIPT 01  
06 FEB 15 0066 US  
DL/KE SRQ FTO

EXCESS BAGGAGE  
TICKET

THIS IS YOUR RECEIPT

PSGR TICKET 0167569533374

G6X8HJ /DL

FOR CONDITIONS OF  
CONTRACT - SEE  
PASSENGER TICKET AND  
BAGGAGE CHECK

NOT VALID FOR TRAVEL

1 006 8260104512 5

1 006 8260104512 5

*Bag fee*

# ACI-NA CEO FORUM

February 4 – 6, 2015 // Sarasota, FL



## Agenda >>

### Tuesday, February 3

2:00 PM - 5:00 PM Executive Committee Meeting  
*Burns*

6:00 PM ACI-NA Executive Committee Dinner  
*Off-Site*

### Wednesday, February 4

7:00 AM - 4:30 PM Registration  
*Green Marbled Foyer*

7:30 AM - 8:55 AM Breakfast  
*Green Marbled Foyer*

8:00 AM - 9:00 AM Canadian Small Airport Caucus Meeting  
*St. Armands I*

8:00 AM - 9:00 AM Canadian Large Airport Caucus Meeting  
*St. Armands II*

8:00 AM - 11:00 AM U.S. Policy Board Meeting *with breakfast*  
*Plaza II*

2015 CEO Forum  
Sponsors



**HNTB**



2015 CEO Forum  
Host Airport



- 9:00 AM - 12:00 PM Canadian Policy Board and Membership Meeting  
*St. Armands I*
- 11:15 AM - 12:15 PM Joint U.S. Policy Board and U.S. Government Affairs Steering Group Meeting  
*Steering Group Members, U.S. Policy Board Members and Airport Directors Only*  
*Plaza II*
- 12:30 PM - 2:15 PM Lunch  
*Spaaker: William M. Isaac, Senior Managing Director, FTI Consulting*  
*Plaza I*
- 2:30 PM - 4:30 PM ACI-NA Board of Directors Meeting  
*Plaza III*
- 5:00 PM - 6:30 PM Welcome Networking Reception  
*Lawn/Bay View*
- 7:00 PM - 9:00 PM ACI-NA PAC Kick-Off Dinner  
*The Beach Club Grill*  
*separate registration required*
- 

Thursday, February 5

- 7:00 AM - 3:00 PM Registration  
*Green Marbled Foyer*
- 7:30 AM - 9:15 AM U.S. Large Airport Hub Caucus *with breakfast*  
*Bickle*
- 7:30 AM - 9:15 AM U.S. Medium Airport Hub Caucus *with breakfast*  
*Burns*
- 8:00 AM - 9:00 AM Breakfast  
*Green Marbled Foyer*
- 8:00 AM - 9:30 AM WBP/Associates Board Meeting *with breakfast*  
*Plaza IV*
- 9:30 AM - 9:45 AM CEO Forum  
*Plaza II*  
Welcome and Introductions  
*Frederick J. Piccolo, President and CEO, Sarasota Manatee Airport Authority*  
*Kevin M. Burke, President and CEO, ACI-NA*  
*James C. Cherry, Chair, ACI-NA; President and CEO, Aéroports de Montréal*

- 9:45 AM - 11:00 AM When Technology Disrupts The Airport Business Model  
Plaza II  
Car-Sharing: *Eva Cheong, Associate Airport Director for Operations, San Francisco International Airport*  
Device Tracking: *John Powell, Business Development Manager, SITA*  
Drones: *Brian Wynne, President & CEO, Association for Unmanned Vehicle Systems International*  
Moderated by: *Robert R. Wigington, President & CEO, Metropolitan Nashville Airport Authority*
- 11:00 AM - 11:30 AM Complexities of Getting a Project Off the Ground: Successful Relationships to Get Things Right!  
Plaza II  
David Bannard, *Partner, Foley & Lerdner LLP*  
Gregg Paradis, *President & CEO, Paradis*  
Stanis Smith, *Executive Vice President, Buildings, Stantec*  
Moderated by: *Lorena de Rodriguez, President, SSI, Inc.*
- 11:30 AM - 12:15 PM Big Benefits from Involving Small Business  
Plaza II  
Thella F. Bowens, *President & CEO, San Diego County Regional Airport Authority*  
Bob Silvas, *President, The Silvy Group*  
Moderated by: *Dr. Emilio González, Aviation Director, Miami-Dade County Aviation Department*
- 12:15 PM - 1:15 PM ACI-NA Executive Committee & WBP/Associates Board Executive Committee Meeting with lunch  
Bay Island
- 12:15 PM - 1:15 PM Lunch  
Green Marbled Foyer
- 1:30 PM - 2:30 PM What's All The Noise About Airport Noise?  
Plaza II  
Carl Burlason, *Deputy Assistant Administrator, Office of Policy, International Affairs and Environment, FAA*  
Margaret McKeough, *Executive Vice President and Chief Operating Officer, Metropolitan Washington Airports Authority*  
Craig Richmond, *President & Chief Executive Officer, Vancouver Airport Authority*  
Moderated by: *William R. Vanecek, Director of Aviation, Buffalo Niagara International Airport*
- 2:30 PM - 3:45 PM Upgrading Your Response & Recovery Plans  
Plaza II  
Craig Bradbrook, *Vice President Aviation Services, Greater Toronto Airport*  
John Paczkowski, *Senior Vice President, ICF*  
Moderated by: *Thomas Bosco, Director, Aviation, Port Authority of New York and New Jersey*

- 3:45 PM - 4:15 PM Break  
*Plaza II*
- 4:15 PM - 5:30 PM Airports - The Battleground for Imposing the Community's Social Agenda  
*Plaza II*  
*Mark Gale, Chief Executive Officer, Philadelphia International Airport*  
*Mark M. Reis, Managing Director, Seattle-Tacoma International Airport*  
*James C. Cherry, President & CEO, Aéroports de Montréal*  
*Myrna White, Director, Office of Public Affairs, Hartsfield-Jackson Atlanta International Airport*  
*Moderated by: Candace McGraw, CEO, Cincinnati/Northern Kentucky International Airport*
- 6:00 PM - 9:00 PM Host Airport Reception and Dinner  
*An Evening in Sarasota*  
*Sponsored by AECOM and EG Solutions*
- 

## Friday, February 6

- 7:45 AM - 10:00 AM Registration  
*Green Marbled Foyer*
- 7:45 AM - 8:45 AM Conference Breakfast  
*Green Marbled Foyer*
- 8:00 AM - 8:30 AM FAA Reauthorization Breakfast Discussion  
*Plaza II*  
*Kevin M. Burke, President and CEO, ACI-NA*  
*Maureen Riley, First Vice Chair ACI-NA and Executive Director, Salt Lake City*  
*Department of Airports*  
*Low Bleiweis, Chair, U.S. Policy Board and Executive Director, The Greater Asheville*  
*Regional Airport Authority*
- 8:45 AM - 10:00 AM CEO Forum (AIRPORTS ONLY)  
Can Airports and FBOs Speak The Same Language?  
*Plaza II*  
*Michael A. Hodges, President and CEO, Airport Business*  
*Jim Hopkins, Vice President, Sales & Government Affairs, Landmark Aviation*  
*Mike Landguth, President & CEO, Raleigh-Durham Airport Authority*  
*Mary Miller, Vice President, Industry & Government Affairs, Signature Flight Support*  
*Tom Ruth, President and CEO, Edmonton Regional Airports Authority*  
*Moderated by: Gregory B. Kelly, Executive Director, Savannah Airport Commission*
- 10:00 AM - 11:00 AM Risk-Based Security When The Risks Keep Changing  
*Plaza II*  
*Dr. Erroll G. Southers, Managing Director, Counter-terrorism and Infrastructure Protection,*  
*TAL Global*  
*Moderated by: Maureen Riley, Executive Director, Salt Lake City Department of Airports*

- 8:45 AM - 9:45 AM CEO Forum (ASSOCIATES ONLY)  
Foreign Fighters and the Aviation Threat  
Plaza IV  
*Dr. Erroll G. Southers, Managing Director, Counter-terrorism and Infrastructure Protection, TAL Global*  
*Moderated by: Lorena de Rodriguez, President, SSI, Inc.*
- 9:45 AM - 10:00 AM Break  
Green Marbled Foyer
- 10:00 AM - 11:00 AM Consultants In the World Marketplace  
Plaza IV  
*Angela Gittens, Director General, ACI*  
*Moderated by: Susan Prediger, President, SP Consulting, LLC*
- 11:00 AM - 12:00 PM ACI-NA Town Hall  
Plaza II  
*Kevin M. Burke, President and CEO, ACI-NA*  
*James C. Cherry, Chair, ACI-NA; President and CEO, Aéroports de Montréal*
- 12:00 PM Wrap Up and Adjourn  
Plaza II

Up Next >>

Register at [www.aci-na.org](http://www.aci-na.org).



Facebook

[facebook.com/airportscouncil](https://facebook.com/airportscouncil)



Twitter

[@airportscouncil](https://twitter.com/airportscouncil)  
Forum Hashtag #Airports15

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY  
TRAVEL EXPENSE REPORT**

*(To be completed within 30 days from travel return date)*

TRAVELER: Thella F. Bowens DEPT. NAME & NO. Executive Office/BU 8  
 DEPARTURE DATE: 2/1/2015 RETURN DATE: 2/3/2015 REPORT DUE: 3/5/15  
 DESTINATION: Denver, CO

*Please refer to the Authority Travel and Lodging Expense Reimbursement Policy, Article 3, Part 3.4, Section 3.40, outlining appropriate reimbursable expenses and approvals. Please attach all required supporting documentation. All receipts must be detailed, (credit card receipts do not provide sufficient detail). Any special items should be explained in the space provided below.*

|   | Authority Expenses<br>(Prepaid by Authority) | Employee Expenses |               |              |             |             |             |             | TOTALS        |
|---|--|-------------------|---------------|--------------|-------------|-------------|-------------|-------------|---------------|
|   |  | SUNDAY            | MONDAY        | TUESDAY      | WEDNESDAY   | THURSDAY    | FRIDAY      | SATURDAY    |               |
|   |  | 2/1/15            | 2/2/15        | 2/3/15       |             |             |             |             |               |
| Air Fare, Railroad, Bus (attach copy of Itinerary w/charges)  | \$871.80                                     |                   |               |              |             |             |             |             | 0.00          |
| Conference Fees (provide copy of flyer/registration expenses) | \$1,135.00                                   |                   |               |              |             |             |             |             | 0.00          |
| Rental Car*   |  |                   |               |              |             |             |             |             | 0.00          |
| Gas and Oil*  |  |                   |               |              |             |             |             |             | 0.00          |
| Garage/Parking*   |  |                   |               |              |             |             |             |             | 0.00          |
| Mileage - attach mileage form*                                |  |                   |               |              |             |             |             |             | 0.00          |
| Taxi and/or Shuttle Fare (include tips pd.)*                  |  |                   |               | 62.25        |             |             |             |             | 62.25         |
| Hotel*  |  | 170.98            | 170.98        |              |             |             |             |             | 341.96        |
| Telephone, Internet and Fax*                                  |  |                   |               |              |             |             |             |             | 0.00          |
| Laundry*  |  |                   |               |              |             |             |             |             | 0.00          |
| Tips - separately paid (maids, bellhop, other hotel srvs.)    |  |                   |               |              |             |             |             |             | 0.00          |
| Meals (include tips pd.)                                      | Breakfast*                                   |                   | 24.47         |              |             |             |             |             | 24.47         |
|   | Lunch*                                       |                   | 11.87         |              |             |             |             |             | 11.87         |
|   | Dinner*                                      |                   |               |              |             |             |             |             | 0.00          |
|   | Other Meals*                                 |                   |               | 4.00         |             |             |             |             | 4.00          |
| <i>Alcohol is a non-reimbursable expense</i>                  |  |                   |               |              |             |             |             |             |               |
| Hospitality 1*  |  |                   |               |              |             |             |             |             | 0.00          |
| Miscellaneous:  |  |                   |               |              |             |             |             |             | 0.00          |
|   |  |                   |               |              |             |             |             |             | 0.00          |
|   |  |                   |               |              |             |             |             |             | 0.00          |
| *Provide detailed receipts                                    |  |                   |               |              |             |             |             |             | 0.00          |
| <b>Total Expenses prepaid by Authority</b>                    | <b>2,006.80</b>                              | <b>182.85</b>     | <b>196.45</b> | <b>66.25</b> | <b>0.00</b> | <b>0.00</b> | <b>0.00</b> | <b>0.00</b> | <b>444.55</b> |

|              |   |                 |
|--------------|---|-----------------|
| Explanation: | Total Expenses Prepaid by Authority                           | 2,006.80        |
|              | Total Expenses Incurred by Employee (including cash advances) | 444.55          |
|              | <b>Grand Trip Total</b>                                       | <b>2,451.35</b> |
|              | Less Cash Advance (attach copy of Authority ck)               |                 |
|              | Less Expenses Prepaid by Authority                            | 2,006.80        |
|              | <b>Due Traveler (positive amount)<sup>2</sup></b>             | <b></b>         |
|              | <b>Due Authority (negative amount)<sup>3</sup></b>            | <b>444.55</b>   |

*Note: Send this report to Accounting even if the amount is \$0.*

<sup>1</sup> Give names and business affiliations of any persons whose meals were paid by traveler.  
<sup>2</sup> Prepare Check Request  
<sup>3</sup> Attach personal check payable to SDCRRA

I as traveler or administrator acknowledge that I have read, understand and agree to Authority policies 3.40 - Travel and Lodging Expense Reimbursement Policy<sup>4</sup> and 3.30 - Business Expense Reimbursement Policy<sup>5</sup> and that any purchases/claims that are not allowed will be my responsibility. I further certify that this report of travel expenses were incurred in connection with official Authority business and is true and correct.

Prepared By: Kim Ayers Ext.: 2447  
 Traveler Signature: Thella F. Bowens Date: 2/27/15  
 Approved By: \_\_\_\_\_ Date: \_\_\_\_\_

**AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE** (To be certified if used by President/CEO, Gen. Counsel, or Chief Auditor)

I, \_\_\_\_\_ hereby certify that this document was approved by the Executive Committee at its \_\_\_\_\_ meeting.  
 (Please leave blank. Whoever clerk's the meeting will insert their name and title.)  
 (Leave blank and we will insert the meeting date.)

*Failure to attach required documentation will result in the delay of processing reimbursement. If you have any questions, please see your department Administrative Assistant or call Accounting at ext. 2806.*

Sheraton Denver  
 1550 Court Place  
 Denver, CO 80202-5107  
 United States  
 Tel: 303-893-3333 Fax: 303-626-2543



Ms Thella Bowers  
 San Diego International Airpor  
 Po Box 82776  
 San Diego, CA 92138

Page Number : 1  
 Guest Number : 1361707  
 Folio ID : A  
 Arrive Date : 01-FEB-15 10:57  
 Depart Date : 03-FEB-15 12:00  
 No. Of Guest : 1  
 Room Number : 3514  
 Club Account : ████████████████████

Sheraton Denver 03-FEB-15 05:10 9999

| Date        | Reference | Description             | Charges (USD) | Credits (USD) |
|-------------|-----------|-------------------------|---------------|---------------|
| 01-FEB-15   | RT3514    | Room Chrg Grp Corporate | 149.00        |               |
| 01-FEB-15   | RT3514    | Occupancy/Tourism Tax   | 21.98         |               |
| 02-FEB-15   | 510990112 | 1550 Restaurant         | 24.47         |               |
| 02-FEB-15   | RT3514    | Room Chrg Grp Corporate | 149.00        |               |
| 02-FEB-15   | RT3514    | Occupancy/Tourism Tax   | 21.98         |               |
| 03-FEB-15   | AX        | American Express        |               | -366.43       |
| ** Total    |           |                         | 366.43        | -366.43       |
| *** Balance |           |                         | 0.00          |               |

*Handwritten notes:*  
 - Next to 01-FEB-15 Room Chrg Grp Corporate: } \$170.98  
 - Next to 02-FEB-15 1550 Restaurant: - Receipt attached  
 - Next to 02-FEB-15 Room Chrg Grp Corporate: } \$170.98

For your convenience, we have prepared this zero-balance folio. Charges not reflected on this folio will be charged to the credit card on file. While this folio reflects a \$0 balance your credit card may not be charged until after your departure.

Continued on the next page

Sheraton Denver  
1550 Court Place  
Denver, CO 80202-5107  
United States  
Tel: 303-893-3333 Fax: 303-626-2543



Ms Thella Bowens  
San Diego International Airpor  
Po Box 82776  
San Diego, CA 92138

|              |   |           |       |
|--------------|---|-----------|-------|
| Page Number  | : | 2         |       |
| Guest Number | : | 1361707   |       |
| Folio ID     | : | A         |       |
| Arrive Date  | : | 01-FEB-15 | 10:57 |
| Depart Date  | : | 03-FEB-15 | 12:00 |
| No. Of Guest | : | 1         |       |
| Room Number  | : | 3514      |       |
| Club Account | : |           |       |

As a Starwood Preferred Guest you have earned at least 683 Starpoints for this visit A50768218495

Tell us about your stay, [www.sheraton.com/reviews](http://www.sheraton.com/reviews)

**RECEIPTS FROM TRAVEL TO DENVER, CO  
FEBRUARY 1-3, 2015 - THELLA F. BOWENS**

Zoup! Sheraton Hotel (Downtown Denver, CO)

1550 Court Place  
Denver CO, 80202  
303-573-5035

ORDER # 30

Name : Thella

Location: ZOU00143  
Device: POS1  
Origin: POS  
Order ID: 75849  
Cashier: Ashley  
Date: 02/01/2015  
Time: 11:01 AM  
Line In

|                                |         |
|--------------------------------|---------|
| 1 1/2 Side-North Indian Lentil | \$4.50  |
| *no Bread                      |         |
| *1/2 Two Combo                 |         |
| 1 1/2 Half-Lemon Caper Tuna*   | \$4.50  |
| 1 Soda - Medium                | \$1.99  |
| -----                          |         |
| Subtotal                       | \$10.99 |
| Sales Tax                      | \$0.88  |
| TOTAL                          | \$11.87 |
| Cash                           | \$20.00 |
| Change Due                     | \$8.13  |
| Balance                        | \$0.00  |

Go to Zoup.com to register for our  
Daily Email.

**RECEIPT**

DATE 2/3/15  
FROM SHERATON  
TO AIRPORT  
FARE \$52.25 + 10 TIP  
CAB# 35244 \$62.25

**YELLOW CAB**  
7500 E. 41ST AVE., DENVER, CO 80216  
777-7777

**SHERATON DENVER**

Downtown Hotel  
1550 COURT PLACE  
DENVER, CO 80202  
303-893-3333

RORY V 51099011.2  
Mon 02/02/15 8:12 AM Table 52  
Guest Num: 2 Guests 3  
1550

1 BREAKFAST BUFFE 18.95  
-----  
514 SubTotal 18.95  
Y BOWENS, THELLA  
Sales Tax 1.52  
**Total 20.47**

RM CHRG TIP.. 4.00  
514 Y BOWENS, THELLA 24.47  
RM CHRG Tendered **24.47**

FOR ROOM CHARGES ONLY!

Gratuity \_\_\_\_\_  
Total Charge \_\_\_\_\_  
Room Number \_\_\_\_\_  
Print Name \_\_\_\_\_  
SIGNATURE \_\_\_\_\_

**RECEIPTS FROM TRAVEL TO DENVER, CO  
FEBRUARY 1-3, 2015 - THELLA F. BOWENS**

**D A Z B O G**  
1-866-203-5480 www.cintl.com  
Denver International Airport  
8900 Penna Blvd.

1027 Nittaya

-----  
Chk 1867 Feb03'15 05:34A Gst 0  
-----

|                |             |
|----------------|-------------|
| <b>DINE IN</b> |             |
| 1 coffee       | 1.95        |
| 1 SM BTL WATER | 1.75        |
| Subtotal       | 3.70        |
| Tax            | 0.30        |
| 05:34AM Total  | <b>4.00</b> |

Thank you for v'siting us,  
please come aga'n.  
For Customer comments,  
Please call (866) 203-5480

**D A Z B O G**  
1-866-203-5480 www.cintl.com  
Denver International Airport  
8900 Penna Blvd.

Date: Feb03'15 05:34AM  
Card Type: Amex  
Acct #: XXXXXXXX  
Card Entry: SWIPED  
Trans Type: PURCHASE  
Trans Key: BIB003567983758  
Auth Code: 530110  
Check: 1867  
Server: 1027 Nittaya

Subtotal:

**4.00**

I agree to pay total according  
to my card issuer agreement.

\*\*\* Customer Copy \*\*\*

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY**  
**OUT-OF-TOWN TRAVEL REQUEST**

**GENERAL INSTRUCTIONS:**

- A. All travel requests must conform to applicable provisions of Policies 3.30 and 3.40.
- B. Personnel traveling at Authority expense shall, consistent with the provisions of Policies 3.30 and 3.40, use the most economical means available to affect the travel.

**1. TRAVELER:**

Travelers Name: Thella Bowens Dept: 6  
Position:  Board Member  President/CEO  Gen. Counsel  Chief Auditor  
 All other Authority employees (does not require executive committee administrator approval)

2. DATE OF REQUEST: 12/4/14 PLANNED DATE OF DEPARTURE/RETURN: 2/1/15 / 2/4/15

3. DESTINATIONS/PURPOSE (Provide detailed explanation as to the purpose of the trip-- continue on extra sheets of paper as necessary):  
Destination: Denver, CO Purpose: Attend 2015 Routes Americas Conference  
Explanation:

**4. PROJECTED OUT-OF-TOWN TRAVEL EXPENSES**

|  |                   |
|--|-------------------|
| A. TRANSPORTATION COSTS:                         |                   |
| • AIRFARE  | \$ 400.00         |
| • OTHER TRANSPORTATION (Taxi, Train, Car Rental) | \$ 140.00         |
| B. LODGING                                       | \$ 550.00         |
| C. MEALS   | \$ 200.00         |
| D. SEMINAR AND CONFERENCE FEES                   | \$ 1875.00        |
| E. ENTERTAINMENT (If applicable)                 | \$                |
| F. OTHER INCIDENTAL EXPENSES                     | \$                |
| <b>TOTAL PROJECTED TRAVEL EXPENSE</b>            | <b>\$ 3165.00</b> |

**CERTIFICATION BY TRAVELER** By my signature below, I certify that the above listed out-of-town travel and associated expenses conform to the Authority's Policies 3.30 and 3.40 and are reasonable and directly related to the Authority's business.

Travelers Signature: *Thella Bowens* Date: *5 Dec 2014*

**CERTIFICATION BY ADMINISTRATOR** (Where Administrator is the Executive Committee, the Authority Clerk's signature is required).

By my signature below, I certify the following:

1. I have conscientiously reviewed the above out-of-town travel request and the details provided on the reverse.
2. The concerned out-of-town travel and all identified expenses are necessary for the advancement of the Authority's business and reasonable in comparison to the anticipated benefit to the Authority.
3. The concerned out-of-town travel and all identified expenses conform to the requirements and intent of Authority's Policies 3.30 and 3.40.

Administrator's Signature: \_\_\_\_\_ Date: \_\_\_\_\_

**AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE**

*Lorraine Bennett, Assistant Authority Clerk II*, hereby certify that this document was approved  
(Please leave blank. Whoever clerk's the meeting will insert their name and title.)  
by the Executive Committee at its *January 5, 2015* meeting.  
(Leave blank and we will insert the meeting date.)



Traveltrust  
Phone: 1-760-635-1700

## Electronic Invoice

Prepared For:  
BOWENS/THELLA

Ref: 6

|                    |             |
|--------------------|-------------|
| SALES PERSON       | E4          |
| INVOICE NUMBER     | 5327229     |
| INVOICE ISSUE DATE | 02 Jan 2015 |
| RECORD LOCATOR     | UASLMJ      |
| CUSTOMER NUMBER    | 0000SDCRAA  |

Client Address  
SAN DIEGO COUNTY REG AIRPORT AUTHORITY  
PO BOX 92776  
SAN DIEGO CA 92138-2776  
GATE CODE 4006-283

Notes  
YOUR UNITED ETICKET CONFIRMATION IS \*\*CGQNBG\*\*  
YOUR DELTA ETICKET CONFIRMATION IS \*\*G6XBHJ\*\*

### DATE: Sun, Feb 01

|                                     |                       |         |                                   |
|-------------------------------------|-----------------------|---------|-----------------------------------|
| <b>Flight: UNITED AIRLINES 1733</b> |                       |         |                                   |
| From                                | SAN DIEGO, CA         | Departs | 6:15am                            |
| To                                  | DENVER, CO            | Arrives | 9:42am                            |
| Departure Terminal                  | 2                     |         |                                   |
| Duration                            | 2hr(s) 27min(s)       | Class   | United Economy                    |
| Type                                | BOEING 737-900<br>JET | Meal    | Food and Beverage<br>for Purchase |
| Stop(s)                             | Non Stop              |         |                                   |
| Seat(s) Details                     | BOWENS/THELLA         |         | [REDACTED]                        |
| Confirmed                           |                       |         |                                   |

### DATE: Tue, Feb 03

|   |                                   |                  |                              |
|---|-----------------------------------|------------------|------------------------------|
| <b>Flight: DELTA AIR LINES INC 2442</b> |                                   |                  |                              |
| From                                    | DENVER, CO                        | Departs          | 2:45pm                       |
| To                                      | ATLANTA, GA                       | Arrives          | 7:37pm                       |
|   |                                   | Arrival Terminal | S                            |
| Duration                                | 2hr(s) 52min(s)                   | Class            | Economy                      |
| Type                                    | MCDONNELL<br>DOUGLAS MD-90<br>JET | Meal             | Refreshments for<br>Purchase |
| Stop(s)                                 | Non Stop                          |                  |                              |
| Seat(s) Details                         | BOWENS/THELLA                     | Seat(s) - 31C    | [REDACTED]                   |

### DATE: Tue, Feb 03

|  |                          |         |         |
|--|--------------------------|---------|---------|
| <b>Flight: DELTA AIR LINES INC 778</b> |                          |         |         |
| From                                   | ATLANTA, GA              | Departs | 10:09pm |
| To                                     | SARASOTA/BRADENTN,<br>FL | Arrives | 11:43pm |
| Departure Terminal                     | S                        |         |         |
| Duration                               | 1hr(s) 34min(s)          | Class   | Economy |
| Type                                   | BOEING 737-800 JET       | Meal    |         |

|                 |               |               |            |
|-----------------|---------------|---------------|------------|
| Stop(s)         | Non Stop      | Seat(s) - 30C | [REDACTED] |
| Seat(s) Details | BOWENS/THELLA |               |            |

**DATE: Fri, Feb 06**

|   |                                |                  |            |
|---|--------------------------------|------------------|------------|
| <b>Flight: DELTA AIR LINES INC 1297</b> |                                |                  |            |
| From                                    | SARASOTA/BRADENTN,<br>FL       | Departs          | 3:08pm     |
| To                                      | ATLANTA, GA                    | Arrives          | 4:50pm     |
|   |                                | Arrival Terminal | S          |
| Duration                                | 1hr(s) 42min(s)                | Class            | Economy    |
| Type                                    | MCDONNELL<br>DOUGLAS MD-88 JET | Meal             |            |
| Stop(s)                                 | Non Stop                       |                  |            |
| Seat(s) Details                         | BOWENS/THELLA                  | Seat(s) - 33D    | [REDACTED] |

**DATE: Fri, Feb 06**

|   |                       |                  |                   |
|---|-----------------------|------------------|-------------------|
| <b>Flight: DELTA AIR LINES INC 1967</b> |                       |                  |                   |
| From                                    | ATLANTA, GA           | Departs          | 5:35pm            |
| To                                      | SAN DIEGO, CA         | Arrives          | 7:29pm            |
| Departure Terminal                      | S                     | Arrival Terminal | 2                 |
| Duration                                | 4hr(s) 54min(s)       | Class            | Economy           |
| Type                                    | BOEING 737-900<br>JET | Meal             | Food for Purchase |
| Stop(s)                                 | Non Stop              |                  |                   |
| Seat(s) Details                         | BOWENS/THELLA         | Seat(s) - 35C    | [REDACTED]        |

**DATE: Wed, Aug 05**

|               |   |
|---------------|---|
| <b>Others</b> |   |
|               | ATLANTA<br>THANK YOU FOR<br>YOUR BUSINESS |

**Ticket Information**

|                      |               |                   |               |                                |              |
|----------------------|---------------|-------------------|---------------|--------------------------------|--------------|
| <b>Ticket Number</b> | UA7515250645  | <b>Passenger</b>  | BOWENS THELLA |                                |              |
|                      |               | <b>Billed to:</b> | [REDACTED]    | USD                            | * 655.80     |
| <b>Service Fee</b>   | XD 0642120474 | <b>Passenger</b>  | BOWENS THELLA |                                |              |
|                      |               | <b>Billed to:</b> | [REDACTED]    | USD                            | * 30.00      |
|                      |               |                   |               | <b>SubTotal</b>                | USD 685.80   |
|                      |               |                   |               | <b>Net Credit Card Billing</b> | * USD 685.80 |
|                      |               |                   |               | <b>Total Amount Due</b>        | USD 0.00     |

**ITINERARY NOTES:**  
 THIS TICKET IS NON-REFUNDABLE AND MUST BE USED FOR THE FLIGHTS BOOKED. IF THE RESERVATION IS NOT USED OR CANCELLED BEFORE THE DEPARTURE OF YOUR FLIGHTS IT MAY HAVE NO VALUE. CONTACT TRAVELTRUST BEFORE YOUR OUTBOUND FLIGHT IF CHANGE IS NECESSARY.  
 UNITED AIRLINES CONFIRMATION NUMBER - CGQNBG  
 DELTA AIR LINES CONFIRMATION NUMBER - G6X8HJ

Your travel arranger provides the information contained in this document. If you have any questions about the content, please contact your travel arranger. For Credit Card Service fees, please see eTicket receipt for total charges.



Traveltrust  
Phone: 1-760-635-1700

Electronic Invoice

Prepared For:  
BOWENS/THELLA

Ref: 6

|                    |             |
|--------------------|-------------|
| SALES PERSON       | E4          |
| INVOICE NUMBER     | 5327502     |
| INVOICE ISSUE DATE | 06 Jan 2015 |
| RECORD LOCATOR     | UASLMJ      |
| CUSTOMER NUMBER    | 0000SDCRAA  |

Client Address  
SAN DIEGO COUNTY REG AIRPORT AUTHORITY  
PO BOX 82778  
SAN DIEGO CA 92138-2778  
GATE CODE 4006-283

Notes  
YOUR UNITED ETICKET CONFIRMATION IS \*\*CGQNBG\*\*  
YOUR DELTA ETICKET CONFIRMATION IS \*\*G6X8HJ\*\*

DATE: Sun, Feb 01

Flight: UNITED AIRLINES 1733

|                    |                       |                   |                                   |
|--------------------|-----------------------|-------------------|-----------------------------------|
| From               | SAN DIEGO, CA         | Departs           | 6:15am                            |
| To                 | DENVER, CO            | Arrives           | 9:42am                            |
| Departure Terminal | 2                     |                   |                                   |
| Duration           | 2hr(s) 27min(s)       | Class             | United Economy                    |
| Type               | BOEING 737-900<br>JET | Meal              | Food and Beverage<br>for Purchase |
| Stop(s)            | Non Stop              |                   |                                   |
| Seat(s) Details    | BOWENS/THELLA         | Seat(s) - 09C     | [REDACTED]                        |
|                    |                       | Economy Plus Seat |                                   |
|                    |                       | Confirmed         |                                   |

DATE: Tue, Feb 03

Flight: DELTA AIR LINES INC 2442

|                 |                                   |                  |                              |
|-----------------|-----------------------------------|------------------|------------------------------|
| From            | DENVER, CO                        | Departs          | 2:45pm                       |
| To              | ATLANTA, GA                       | Arrives          | 7:37pm                       |
|                 |                                   | Arrival Terminal | S                            |
| Duration        | 2hr(s) 52min(s)                   | Class            | Economy                      |
| Type            | MCDONNELL<br>DOUGLAS MD-90<br>JET | Meal             | Refreshments for<br>Purchase |
| Stop(s)         | Non Stop                          |                  |                              |
| Seat(s) Details | BOWENS/THELLA                     | Seat(s) - 12E    | [REDACTED]                   |

DATE: Tue, Feb 03

Flight: DELTA AIR LINES INC 776

|                    |                          |         |         |
|--------------------|--------------------------|---------|---------|
| From               | ATLANTA, GA              | Departs | 10:09pm |
| To                 | SARASOTA/BRADENTN,<br>FL | Arrives | 11:43pm |
| Departure Terminal | S                        |         |         |
| Duration           | 1hr(s) 34min(s)          | Class   | Economy |

|                 |                    |               |            |
|-----------------|--------------------|---------------|------------|
| Type            | BOEING 737-800 JET | Meal          |            |
| Stop(s)         | Non Stop           |               |            |
| Seat(s) Details | BOWENS/THELLA      | Seat(s) - 10D | [REDACTED] |

**DATE: Fri, Feb 06**

|   |                                |                  |            |
|---|--------------------------------|------------------|------------|
| <b>Flight: DELTA AIR LINES INC 1297</b> |                                |                  |            |
| From                                    | SARASOT/BRADENTN,<br>FL        | Departs          | 3:08pm     |
| To                                      | ATLANTA, GA                    | Arrives          | 4:50pm     |
|   |                                | Arrival Terminal | S          |
| Duration                                | 1hr(s) 42min(s)                | Class            | Economy    |
| Type                                    | MCDONNELL<br>DOUGLAS MD-88 JET | Meal             |            |
| Stop(s)                                 | Non Stop                       |                  |            |
| Seat(s) Details                         | BOWENS/THELLA                  | Seat(s) - 11C    | [REDACTED] |

**DATE: Fri, Feb 06**

|   |                       |                  |                   |
|---|-----------------------|------------------|-------------------|
| <b>Flight: DELTA AIR LINES INC 1967</b> |                       |                  |                   |
| From                                    | ATLANTA, GA           | Departs          | 5:35pm            |
| To                                      | SAN DIEGO, CA         | Arrives          | 7:29pm            |
| Departure Terminal                      | S                     | Arrival Terminal | 2                 |
| Duration                                | 4hr(s) 54min(s)       | Class            | Economy           |
| Type                                    | BOEING 737-900<br>JET | Meal             | Food for Purchase |
| Stop(s)                                 | Non Stop              |                  |                   |
| Seat(s) Details                         | BOWENS/THELLA         | Seat(s) - 10B    | [REDACTED]        |

**DATE: Wed, Aug 05**

|               |   |
|---------------|---|
| <b>Others</b> |   |
|               | ATLANTA<br>THANK YOU FOR<br>YOUR BUSINESS |

### Ticket Information

|                      |               |                                |               |       |          |
|----------------------|---------------|--------------------------------|---------------|-------|----------|
| <b>Ticket Number</b> | DL 0143232090 | <b>Passenger</b>               | BOWENS THELLA |       |          |
|                      |               | <b>Billed to:</b>              | [REDACTED]    | USD   | * 59.00  |
| <b>Ticket Number</b> | DL 0143232091 | <b>Passenger</b>               | BOWENS THELLA |       |          |
|                      |               | <b>Billed to:</b>              | [REDACTED]    | USD   | * 29.00  |
| <b>Ticket Number</b> | DL 0143232092 | <b>Passenger</b>               | BOWENS THELLA |       |          |
|                      |               | <b>Billed to:</b>              | [REDACTED]    | USD   | * 29.00  |
| <b>Ticket Number</b> | DL 0143232093 | <b>Passenger</b>               | BOWENS THELLA |       |          |
|                      |               | <b>Billed to:</b>              | [REDACTED]    | USD   | * 59.00  |
| <b>Service Fee</b>   | XD 0642215953 | <b>Passenger</b>               | BOWENS THELLA |       |          |
|                      |               | <b>Billed to:</b>              | [REDACTED]    | USD   | * 10.00  |
|                      |               | <b>SubTotal</b>                |               | USD   | 186.00   |
|                      |               | <b>Net Credit Card Billing</b> |               | * USD | 186.00   |
|                      |               | <b>Total Amount Due</b>        |               |       | USD 0.00 |

**ITINERARY NOTES:**  
 THIS TICKET IS NON-REFUNDABLE AND MUST BE USED FOR THE FLIGHTS BOOKED. IF THE RESERVATION IS NOT USED OR CANCELLED BEFORE THE DEPARTURE OF YOUR FLIGHTS IT MAY HAVE NO VALUE. CONTACT TRAVELTRUST BEFORE YOUR OUTBOUND FLIGHT IF CHANGE IS NECESSARY.  
 UNITED AIRLINES CONFIRMATION NUMBER - GGQNBG  
 DELTA AIR LINES CONFIRMATION NUMBER - G6X8HJ

Your travel arranger provides the information contained in this document. If you have any questions about the content, please contact your travel

INVOICE



|                      |             |
|----------------------|-------------|
| Transaction:         | 10144841    |
| Transaction Date:    | 11-DEC-2014 |
| Account:             | 8548141     |
| P.O.:                |             |
| Your VAT No.:        |             |
| Client Name:         |             |
| Related Transaction: |             |

Routes Americas 2015  
Denver  
01-FEB-2015 - 03-FEB-2015

|  |                          |
|--|--------------------------|
| UBM Information Limited<br>Business Service Centre<br>1st Floor, 26 Kings Hill Avenue<br>Kings Hill<br>Maldstone<br>Kent<br>ME19 4AE<br>United Kingdom |                          |
| UBM Contact:   | Daniel Zaborny           |
| Telephone:   | +44 207 921 8508 (21608) |
| Fax:   |                          |
| Email:   | daniel.zaborny@ubm.com   |

Accounts Payable  
San Diego International Airport  
PO BOX 82778  
San Diego CA 92138  
United States

| Order/Contract | Order Date  | Salesperson     | Payment Terms   | Due Date    |
|----------------|-------------|-----------------|-----------------|-------------|
| 1379223        | 10-DEC-2014 | No Sales Credit | Due Immediately | 11-DEC-2014 |

| Description  | Quantity | Price    | % this invoice | VAT rate | Net      | VAT  | Total    |
|--|----------|----------|----------------|----------|----------|------|----------|
| Conference Admissions<br>Airport Delegate (>4m Pax) NM<br>Contact Name: Thelma Bowers<br>Stand Size: 0 | 1        | 1,135.00 | 100            | 0        | 1,135.00 | 0.00 | 1,135.00 |

Total Amount: USD 1,135.00 0.00 1,135.00

| ID | Our Registration | Tax Code           | Tax Rate | Tax Amount | Local Amount | Exchange Rate |
|----|------------------|--------------------|----------|------------|--------------|---------------|
| a  | GB238623356      | GB_AR_OUT OF SCOPE | 0%       | USD 0.00   | GBP 0.00     | .6889         |

Outside the scope of VAT  
UBM Information Limited Ludgate House 245 Blackfriars Road, London, SE18UY, United Kingdom

Please send back the remittance advice below to ensure prompt allocation to your account.

Remittance Advice

UBM Information Limited  
Business Service Centre  
1st Floor, 26 Kings Hill Avenue  
Kings Hill  
Maldstone  
Kent  
ME19 4AE  
United Kingdom

Account: 65548141 Invoice: 10144841  
Amount: USD 1,135.00  
Electronic Transfer:  
Bank: Lloyds TSB  
Branch: City Office - London  
Account No.: 11264338  
Sort Code: 301218  
SWIFT: LOYDGB2LCTY  
IBAN: GB05LOYD30121811264338

Payer: San Diego International Airport  
Credit Cards:  
To make payment via credit card,  
please call us on: +44 207 921 8506  
(21608)  
Cheques made payable to:  
UBM Information Limited

**Wire Transfer Daily Activity Detail Report**

SDAIRPORT

SinglePoint

Reported Activity From 12/18/2014 TO 12/18/2014

Printed on 12/18/2014 at 1:27 PM PST



Total Transactions Listed: 1

| Send Date  | Amount     | Control No | Type     | PAR No       | Fed Ref/<br>SWIFT Ref | Status    |
|------------|------------|------------|----------|--------------|-----------------------|-----------|
| 12/18/2014 | \$1,135.00 | 80124488   | INTL-USD | 141218024172 | IMT2895056624         | Completed |

Repeat Code/Template ID  
Debit Account Name GENERAL ACCOUNT

Repeat Code Nickname N/A  
Debit Account Number

Value Date 12/18/2014  
FX Amount N/A  
FX Rate N/A

Currency USD  
USD Equivalent N/A  
Contract Number N/A

**Receiver Bank Information (RCV)**

SWIFT / BIC ID LOYDGB2LCTY  
Address Line 1 (CITY OFFICE)  
City GILLINGHAM

Bank Name LLOYDS BANK PLC  
Address Line 2  
Country UNITED KINGDOM

**Beneficiary Bank Information (BBK)**

SWIFT / BIC ID LOYDGB2LCTY  
Address Line 1 (CITY OFFICE)  
City GILLINGHAM  
Bank Account Number

Bank Name LLOYDS BANK PLC  
Address Line 2  
Country UNITED KINGDOM

**Beneficiary Information (BNF)**

Name UBM INFORMATION LIMITED  
Address Line 1 1ST FLOOR, 26 KINGS HILL AVE  
City KENT ME19 4AE

Account Number GB05LOYD30121811264338  
Address Line 2 KINGS HILL, MAIDSTONE  
Country UNITED KINGDOM

**Notification Email Address**

RFB SDCRAA

OBI Line 1 ROUTES AMERICAS, ACCT 65548141  
OBI Line 3 FEBRUARY 1-3, 2015

OBI Line 2 REGISTRATION FOR THELLA BOWENS  
OBI Line 4 INVOICE 10144841

**Bank to Bank Information (BBI)**

Line 1  
Line 3

Line 2  
Line 4

**Originator Information (ORG)**

Name SAN DIEGO CTY REGIONAL AIRPORT AUTH  
Address Line 1 3225 NORTH HARBOR DRIVE  
City SAN DIEGO

Account Number  
Address Line 2 92101  
Country UNITED STATES

**Wire Transfer History Information**

create 12/18/2014 12:18:08 by SANDY@SDAIRPORT  
approve 12/18/2014 13:15:34 by MICHAEL@SDAIRPORT  
Sent to Bank 12/18/2014 13:15:35 by System  
Completed 12/18/2014 13:20:33 by System

Wire Transfer Totals by Status:

| Status            | Total Number | Total Amount |
|-------------------|--------------|--------------|
| Completed         | 1            | \$1,135.00   |
| In Process        | 0            | -            |
| Approval Required | 0            | -            |
| Expired           | 0            | -            |
| Cancelled         | 0            | -            |
| Rejected          | 0            | -            |
| Entered-0         | 0            | -            |
| Deleted           | 0            | -            |

---- End of Report ----



# Routes Americas 2015

The route development forum for the Americas

Denver, Colorado, USA • 1 - 3 February 2015

## Event Programme

Saturday 31 January

ALL DAY

Tours

18:30 - 20:00

Saturday Reception sponsored by Brand USA  
Location: South Convention Lobby

Sunday 1 February

11:30

Registration, Diary Advice & Networking Area Open

12:00

Welcome refreshments provided by Denver International Airport and Visit Denver  
Location: Plaza Foyer

12:30- 16:00

Routes Americas Strategy Summit  
Location: Plaza Ballroom

16:00- 18:00

Transportation to Welcome Reception (Journey time: 10 minutes)  
Location: Sports Authority Field at Mile High

16:30- 22:00

Welcome Reception hosted by Denver International Airport and Visit Denver  
Location: Sports Authority Field at Mile High

18.00- 22:00

Transportation back to Official Hotel (Journey time: 10 minutes)

Monday 2 February

08:00

Registration, Diary Advice & Networking Area Open

08.30- 10:55

Face-to-Face Meetings

10:55- 11:25

Refreshment Break

11.25- 12.35

Face-to-Face Meetings

- 12:35- 14:00            Networking Lunch  
                              Location: Plaza Ballroom Foyer
- 14:00- 15:35            Face-to-Face Meetings
- 15:35- 16:05            Refreshment Break
- 16:05- 17:40            Face-to-Face Meetings
- 17:40                      Final Meeting ends
- 18:30 - 19:30            Networking Evening Transportation (Journey time: short)
- 19:30                      Networking Evening hosted by Denver International Airport and Visit Denver  
                              Location: Seawell Ballroom, Denver Center for the Performing Arts
- 20:00 - 20:20            Routes Americas Marketing Awards
- 23:00                      Networking Evening Ends
- 21:20 - 23:00            Transportation back to Official Hotel (Journey time: short)

## Tuesday 3 February

- 08:00                      Registration, Diary Advice & Networking Area opens
- 08:30- 10:55            Face-to-Face Meetings
- 10:55- 11:25            Refreshment Break
- 11:25- 12:35            Face-to-Face Meetings
- 12:35- 14:00            Networking Lunch hosted by Routes Americas 2016 Host  
                              Location: Plaza Ballroom foyer
- 13:00- 13:30            Handover Ceremony  
                              Location: Plaza Ballroom foyer
- 14:00- 16:25            Face-to-Face Meetings
- 16:25                      Final Meeting ends - Event Closes

## Wednesday 4 February

ALL DAY                   Complimentary Tours



UBM Information Ltd, 113-115 Portland Street, Manchester, M1 6DW, United Kingdom  
T. +44 (0)161 234 2711 F. +44 (0)161 234 2727 Company Number: 00370721  
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**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY**

**TRAVEL EXPENSE REPORT**

*(To be completed within 30 days from travel return date)*

TRAVELER: Thella F. Bowens DEPT. NAME & NO. Executive Office/BU 6  
 DEPARTURE DATE: 1/9/2015 RETURN DATE: 1/13/2015 REPORT DUE: 2/12/15  
 DESTINATION: Kona, Hawaii

*Please refer to the Authority Travel and Lodging Expense Reimbursement Policy, Article 3, Part 3.4, Section 3.40, outlining appropriate reimbursable expenses and approvals. Please attach all required supporting documentation. All receipts must be detailed, (credit card receipts do not provide sufficient detail). Any special items should be explained in the space provided below.*

|   | Authority Expenses<br>(Prepaid by Authority) | Employee Expenses |                   |                    |             |             |                  |                     | TOTALS          |
|---|--|-------------------|-------------------|--------------------|-------------|-------------|------------------|---------------------|-----------------|
|   |  | SUNDAY<br>1/11/15 | MONDAY<br>1/12/15 | TUESDAY<br>1/13/15 | WEDNESDAY   | THURSDAY    | FRIDAY<br>1/9/16 | SATURDAY<br>1/10/15 |                 |
| Air Fare, Railroad, Bus (attach copy of itinerary w/charges)  | 579.40                                       |                   |                   |                    |             |             |                  |                     | 0.00            |
| Conference Fees (provide copy of flyer/registration expenses) | 710.00                                       |                   |                   |                    |             |             |                  |                     | 0.00            |
| Rental Car*   |  |                   | 125.58            |                    |             |             |                  |                     | 125.58          |
| Gas and Oil*  |  |                   | 6.51              |                    |             |             |                  |                     | 6.51            |
| Garage/Parking*   |  |                   |                   |                    |             |             |                  |                     | 0.00            |
| Mileage - attach mileage form*                                |  |                   |                   |                    |             |             |                  |                     | 0.00            |
| Taxi and/or Shuttle Fare (include tips pd.)*                  |  |                   |                   |                    |             |             |                  |                     | 0.00            |
| Hotel*  | 651.02                                       | 325.51            |                   |                    |             |             | 325.51           |                     | 651.02          |
| Telephone, Internet and Fax*                                  |  |                   |                   |                    |             |             |                  |                     | 0.00            |
| Laundry*  |  |                   |                   |                    |             |             |                  |                     | 0.00            |
| Tips - separately paid (maids, bellhop, other hotel svcs.)    |  |                   |                   |                    |             |             |                  |                     | 0.00            |
| Meals<br>(include tips pd.)                                   | Breakfast*                                   |                   | 38.29             |                    |             |             |                  |                     | 38.29           |
|   | Lunch*                                       |                   | 36.16             | 28.84              |             |             |                  | 38.29               | 103.29          |
|   | Dinner*                                      |                   | 75.44             |                    |             |             | 34.40            |                     | 109.84          |
|   | Other Meals*                                 |                   |                   |                    |             |             | 8.99             |                     | 8.99            |
| Alcohol is a non-reimbursable expense                         |  |                   |                   |                    |             |             |                  |                     |                 |
| Hospitality*  |  |                   |                   |                    |             |             |                  |                     | 0.00            |
| Miscellaneous:  |  |                   |                   |                    |             |             |                  |                     | 0.00            |
|   |  |                   |                   |                    |             |             |                  |                     | 0.00            |
| *Provide detailed receipts                                    |  |                   |                   |                    |             |             |                  |                     | 0.00            |
| <b>Total Expenses prepaid by Authority</b>                    | <b>1,940.42</b>                              | <b>361.67</b>     | <b>245.82</b>     | <b>28.84</b>       | <b>0.00</b> | <b>0.00</b> | <b>43.39</b>     | <b>363.80</b>       | <b>1,043.52</b> |

|  |  |                 |
|--|--|-----------------|
| Explanation:                                       | Total Expenses Prepaid by Authority                              | 1,940.42        |
|  | Total Expenses Incurred by Employee<br>(Including cash advances) | 1,043.52        |
|  | <b>Grand Trip Total</b>  | <b>2,983.94</b> |
|  | Less Cash Advance (attach copy of Authority ck)                  |                 |
|  | Less Expenses Prepaid by Authority                               | 1,940.42        |
|  | <b>Due Traveler (positive amount)<sup>2</sup></b>                | <b>1,043.52</b> |
| <b>Due Authority (negative amount)<sup>3</sup></b> | <b>1,043.52</b>  |                 |

*Note: Send this report to Accounting even if the amount is \$0.*

I as traveler or administrator acknowledge that I have read, understand and agree to Authority policies 3.40 - Travel and Lodging Expense Reimbursement Policy<sup>4</sup> and 3.30 - Business Expense Reimbursement Policy<sup>5</sup> and that any purchases/claims that are not allowed will be my responsibility. I further certify that this report of travel expenses were incurred in connection with official Authority business and is true and correct.

\* Travel and Lodging Expense Reimbursement Policy 3.40

<sup>5</sup> Business Expense Reimbursement Policy 3.30

Prepared By: Kim Ayers  
 Traveler Signature: Thella F. Bowens  
 Approved By: \_\_\_\_\_

Ext.: 2445  
 Date: 2/27/15  
 Date: \_\_\_\_\_

**AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE** (To be certified if used by President/CEO, Gen. Counsel, or Chief Auditor)

I, \_\_\_\_\_ hereby certify that this document was approved by the Executive Committee at its \_\_\_\_\_ meeting.

(Please leave blank. Whoever clerk's the meeting will insert their name and title.)  
 (Leave blank and we will insert the meeting date.)

Failure to attach required documentation will result in the delay of processing reimbursement. If you have any questions, please see your department Administrative Assistant or call Accounting at ext. 2606.

**SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY  
OUT-OF-TOWN TRAVEL REQUEST**

**GENERAL INSTRUCTIONS:**

- A. All travel requests must conform to applicable provisions of Policies 3.30 and 3.40.
- B. Personnel traveling at Authority expense shall, consistent with the provisions of Policies 3.30 and 3.40, use the most economical means available to affect the travel.

**1. TRAVELER:**

Travelers Name: Thella F. Bowens Dept: 06

Position:  Board Member  President/CEO  Gen. Counsel  Chief Auditor

All other Authority employees (does not require executive committee administrator approval)

2. DATE OF REQUEST: 10/15/14 PLANNED DATE OF DEPARTURE/RETURN: 1/9/15 / 1/15/15

**3. DESTINATIONS/PURPOSE (Provide detailed explanation as to the purpose of the trip— continue on extra sheets of paper as necessary):**

Destination: Kona, Hawaii

Purpose: Attend the Policy Review Committee Meetings and 29<sup>th</sup> Annual AAAE Aviation Issues Conference

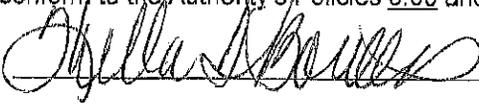
Explanation: \_\_\_\_\_

**4. PROJECTED OUT-OF-TOWN TRAVEL EXPENSES**

**A. TRANSPORTATION COSTS:**

|  |           |                |
|--|-----------|----------------|
| • AIRFARE  | \$        | 800.00         |
| • OTHER TRANSPORTATION (Taxi, Train, Car Rental) | \$        | 250.00         |
| B. LODGING                                       | \$        | 1300.00        |
| C. MEALS   | \$        | 400.00         |
| D. SEMINAR AND CONFERENCE FEES                   | \$        | 710.00         |
| E. ENTERTAINMENT (If applicable)                 | \$        | _____          |
| F. OTHER INCIDENTAL EXPENSES                     | \$        | _____          |
| <b>TOTAL PROJECTED TRAVEL EXPENSE</b>            | <b>\$</b> | <b>3460.00</b> |

**CERTIFICATION BY TRAVELER** By my signature below, I certify that the above listed out-of-town travel and associated expenses conform to the Authority's Policies 3.30 and 3.40 and are reasonable and directly related to the Authority's business.

Travelers Signature:  Date: 10/17/14

**CERTIFICATION BY ADMINISTRATOR** (Where Administrator is the Executive Committee, the Authority Clerk's signature is required).

By my signature below, I certify the following:

- 1. I have conscientiously reviewed the above out-of-town travel request and the details provided on the reverse.
- 2. The concerned out-of-town travel and all identified expenses are necessary for the advancement of the Authority's business and reasonable in comparison to the anticipated benefit to the Authority.
- 3. The concerned out-of-town travel and all identified expenses conform to the requirements and intent of Authority's Policies 3.30 and 3.40.

Administrator's Signature: \_\_\_\_\_ Date: \_\_\_\_\_

**AUTHORITY CLERK CERTIFICATION ON BEHALF OF EXECUTIVE COMMITTEE**

I, Lorraine Bennett, Asst. Auth. Clerk II, hereby certify that this document was approved  
(Please leave blank. Whoever clerk's the meeting will insert their name and title.)

by the Executive Committee at its 10/27/2014 meeting.  
(Leave blank and we will insert the meeting date.)

## Agenda

**AGENDA PREVIEW** (Agenda and Topics Subject to Change)  
 Session Format: Panel Discussion with Audience Participation

### Sunday, January 11

8 a.m. - 12 p.m. AAAB Board/Policy Review Committee Meeting  
 3 - 7 p.m. Conference Registration  
 5:30 - 7 p.m. Opening Reception

### Monday, January 12

7 a.m. - 12:15 p.m. Conference Registration  
 7 - 8:15 a.m. Breakfast  
 7 - 8:15 a.m. AAAB Committee Meetings  
 8:15 - 9:00 a.m. Welcome Remarks  
 9:00 - 10:15 a.m. **Session 1: 2015 State of the Industry: A Discussion with Aviation Leaders**  
 10:15 - 10:45 a.m. Break with Exhibitors  
 10:45 a.m. - 12 p.m. **Session 2: Washington Update: Elections Have Consequences, What Will They Be for Aviation?**  
 12 - 4 p.m. Issue Briefings  
 1:30 - 3 p.m. **FAA Leadership Focus - An Informal Discussion with FAA Leaders**

### Tuesday, January 13

7:30 a.m. - 12 p.m. Conference Registration  
 7:30 - 8:30 a.m. Breakfast  
 7:30 - 8:30 a.m. AAAB Committee Meetings  
 8:30 - 10 a.m. **Session 3: FAA Reauthorization Preview: Industry Needs and Priorities**  
 10 - 10:30 a.m. Break with Exhibitors  
 10:30 a.m. - 12 p.m. **Session 4: FAA Reauthorization Preview: Aviation System Financing; Time for Change?**  
 12 - 4 p.m. Issue Briefings  
 12:30 - 6 p.m. Golf Tournament at the Mauna Lani Resort

### Wednesday, January 14

7:30 a.m. - 12 p.m. Conference Registration  
 7:30 - 8:30 a.m. Breakfast  
 7:30 - 8:30 a.m. Airport Board Member & Commissioner Roundtable  
 8:30 - 10 a.m. **Session 5: FAA Reauthorization Preview: ATC Modernization**  
 10 - 10:30 a.m. Break with Exhibitors  
 10:30 a.m. - 12 p.m. **Session 6: FAA Reauthorization Preview: Small Community Air Service**  
 12 - 4 p.m. Issue Briefings  
 5 - 6:30 p.m. Reception

### Thursday, January 15

7:30 a.m. - 12 p.m. Conference Registration  
 7:30 - 8:30 a.m. Breakfast  
 8:30 - 10 a.m. **Session 7: International Aviation: Facilitation, the Environment, and Evolving Issues**  
 10 - 10:30 a.m. Break with Exhibitors  
 10:30 a.m. - 12 p.m. **Session 8: Aviation Security: Technology and Policy Update**  
 1:30 - 3 p.m. **TSA Leadership Focus - An Informal Discussion with TSA Leaders**



Traveltrust  
Phone: 1-760-635-1700

## Electronic Invoice

Prepared For:  
**BOWENS/THELLA**

Ref: **6**

|                    |             |
|--------------------|-------------|
| SALES PERSON       | E4          |
| INVOICE NUMBER     | 5325563     |
| INVOICE ISSUE DATE | 05 Dec 2014 |
| RECORD LOCATOR     | JSKGAD      |
| CUSTOMER NUMBER    | 0000SDCRAA  |

Client Address  
SAN DIEGO COUNTY REG AIRPORT AUTHORITY  
PO BOX 82776  
SAN DIEGO CA 92188-2776  
GATE CODE 4006-283

### DATE: Fri, Jan 09

#### Flight: UNITED AIRLINES 763

|                    |                           |                       |                            |
|--------------------|---------------------------|-----------------------|----------------------------|
| From               | SAN DIEGO, CA             | Departs               | 1:31pm                     |
| To                 | SAN FRANCISCO, CA         | Arrives               | 3:06pm                     |
| Departure Terminal | 2                         | Arrival Terminal      | 3                          |
| Duration           | 1hr(s) 35min(s)           | Class                 | United Economy             |
| Type               | AIRBUS INDUSTRIE A320 JET | Meal                  | Refreshment- Complimentary |
| Stop(s)            | Non Stop                  |                       |                            |
| Seat(s) Details    | BOWENS/THELLA             | Seat(s) - 11C Economy | Plus Seat                  |
|                    |                           | Confirmed             |                            |

### DATE: Fri, Jan 09

#### Flight: UNITED AIRLINES 1723

|                    |                    |                       |                   |
|--------------------|--------------------|-----------------------|-------------------|
| From               | SAN FRANCISCO, CA  | Departs               | 6:22pm            |
| To                 | KONA, HI           | Arrives               | 8:58pm            |
| Departure Terminal | 3                  |                       |                   |
| Duration           | 5hr(s) 36min(s)    | Class                 | United Economy    |
| Type               | BOEING 737-900 JET | Meal                  | Food for Purchase |
| Stop(s)            | Non Stop           |                       |                   |
| Seat(s) Details    | BOWENS/THELLA      | Seat(s) - 21E Economy | Plus Seat         |
|                    |                    | Confirmed             |                   |

### DATE: Wed, Jan 14

#### Flight: UNITED AIRLINES 1205

|          |                    |                  |                                |
|----------|--------------------|------------------|--------------------------------|
| From     | KONA, HI           | Departs          | 3:17pm                         |
| To       | LOS ANGELES, CA    | Arrives          | 10:41pm                        |
|          |                    | Arrival Terminal | 7                              |
| Duration | 5hr(s) 24min(s)    | Class            | United Economy                 |
| Type     | BOEING 737-800 JET | Meal             | Food and Beverage for Purchase |

|                 |               |                       |
|-----------------|---------------|-----------------------|
| Stop(s)         | Non Stop      | Seat(s) - 11C Economy |
| Seat(s) Details | BOWENS/THELLA | Plus Seat             |
|                 |               | Confirmed             |

**DATE: Wed, Jan 14**

**Flight: UNITED AIRLINES 5602**

|                    |                              |                  |                  |
|--------------------|------------------------------|------------------|------------------|
| From               | LOS ANGELES, CA              | Departs          | 11:19pm          |
| To                 | SAN DIEGO, CA                | Arrives          | 12:12am (+1 day) |
| Departure Terminal | 8                            | Arrival Terminal | R                |
| Duration           | 0hr(s) 53min(s)              | Class            | United Economy   |
| Type               | CRJ-CANADAIR<br>REGIONAL JET | Meal             |                  |
| Stop(s)            | Non Stop                     |                  |                  |
| Seat(s) Details    | BOWENS/THELLA                | Seat(s) - 03C    |                  |

**DATE: Mon, Jul 13**

**Others**

LOS ANGELES  
THANK YOU FOR  
YOUR BUSINESS

**Ticket Information**

|                      |               |                   |               |                                |              |
|----------------------|---------------|-------------------|---------------|--------------------------------|--------------|
| <b>Ticket Number</b> | UA7511167342  | <b>Passenger</b>  | BOWENS THELLA |                                |              |
|                      |               | <b>Exchange</b>   |               |                                |              |
|                      |               | <b>Billed to:</b> |               | USD                            | * 324.40     |
| <b>Service Fee</b>   | XD 0641482545 | <b>Passenger</b>  | BOWENS THELLA |                                |              |
|                      |               | <b>Billed to:</b> |               | USD                            | * 30.00      |
|                      |               |                   |               | <b>SubTotal</b>                | USD 354.40   |
|                      |               |                   |               | <b>Net Credit Card Billing</b> | * USD 354.40 |
|                      |               |                   |               | <b>Total Amount Due</b>        | USD 0.00     |

**ITINERARY NOTES:**  
THIS TICKET IS NON-REFUNDABLE AND MUST BE USED FOR THE FLIGHTS BOOKED. IF THE RESERVATION IS NOT USED OR CANCELLED BEFORE THE DEPARTURE OF YOUR FLIGHTS IT MAY HAVE NO VALUE, CONTACT TRAVELTRUST BEFORE YOUR OUTBOUND FLIGHT IF CHANGE IS NECESSARY. UNITED AIRLINES CONFIRMATION NUMBER - BPRJS1

Your travel arranger provides the information contained in this document. If you have any questions about the content, please contact your travel arranger. For Credit Card Service fees, please see eTicket receipt for total charges.



Traveltrust  
Phone: 1-760-635-1700

Electronic Invoice

Prepared For:  
BOWENS/THELLA

Ref: 6

|                    |             |
|--------------------|-------------|
| SALES PERSON       | E4          |
| INVOICE NUMBER     | 5326151     |
| INVOICE ISSUE DATE | 12 Dec 2014 |
| RECORD LOCATOR     | JSKGAD      |
| CUSTOMER NUMBER    | 0000SDCRAA  |

Client Address  
SAN DIEGO COUNTY REG AIRPORT AUTHORITY  
PO BOX 92776  
SAN DIEGO CA 92138-2776  
GATE CODE 4006-283

DATE: Fri, Jan 09

Flight: UNITED AIRLINES 763

|                    |                           |                                 |                             |
|--------------------|---------------------------|---------------------------------|-----------------------------|
| From               | SAN DIEGO, CA             | Departs                         | 1:31pm                      |
| To                 | SAN FRANCISCO, CA         | Arrives                         | 3:06pm                      |
| Departure Terminal | 2                         | Arrival Terminal                | 3                           |
| Duration           | 1hr(s) 35min(s)           | Class                           | United Economy              |
| Type               | AIRBUS INDUSTRIE A320 JET | Meal                            | Refreshment - Complimentary |
| Stop(s)            | Non Stop                  |                                 |                             |
| Seat(s) Details    | BOWENS/THELLA             | Seat(s) - 11C Economy Plus Seat | Confirmed                   |

DATE: Fri, Jan 09

Flight: UNITED AIRLINES 1723

|                    |                    |                                 |                   |
|--------------------|--------------------|---------------------------------|-------------------|
| From               | SAN FRANCISCO, CA  | Departs                         | 5:22pm            |
| To                 | KONA, HI           | Arrives                         | 8:58pm            |
| Departure Terminal | 3                  |                                 |                   |
| Duration           | 5hr(s) 36min(s)    | Class                           | United Economy    |
| Type               | BOEING 737-900 JET | Meal                            | Food for Purchase |
| Stop(s)            | Non Stop           |                                 |                   |
| Seat(s) Details    | BOWENS/THELLA      | Seat(s) - 21E Economy Plus Seat | Confirmed         |

DATE: Fri, Jan 09

Car: HERTZ, RENT CAR  
KONA, HI

|                     |                       |           |                        |
|---------------------|-----------------------|-----------|------------------------|
| Pick Up             | 8:58pm                | Drop Off  | 13 Jan                 |
| Confirmation Number | G4144860499GOLD       | Car Type  | 2/4 Door, Intermediate |
| CD, Phone           | 40000<br>808-329-3566 | Member ID |                        |

|                 |                         |        |       |             |
|-----------------|-------------------------|--------|-------|-------------|
| Rate Plan For - | 4 Days,0 Hours          | USD    | MI/KM | Extra MI/KM |
|                 | USD Rate                | 29.15  | UNL   | 0.00        |
|                 | Extra Hour              | 15.00  | UNL   | 0.00        |
|                 | Mandatory Charges       | 50.07  |       |             |
|                 | Approximate Total Price | 166.67 | UNL   |             |

**DATE: Tue, Jan 13**

**Flight: UNITED AIRLINES 1205**

|                 |                       |                   |                                   |
|-----------------|-----------------------|-------------------|-----------------------------------|
| From            | KONA, HI              | Departs           | 3:17pm                            |
| To              | LOS ANGELES, CA       | Arrives           | 10:41pm                           |
|                 |                       | Arrival Terminal  | 7                                 |
| Duration        | 5hr(s) 24min(s)       | Class             | United Economy                    |
| Type            | BOEING 737-800<br>JET | Meal              | Food and Beverage<br>for Purchase |
| Stop(s)         | Non Stop              |                   |                                   |
| Seat(s) Details | BOWENS/THELLA         | Seat(s) - 07C     | [REDACTED]                        |
|                 |                       | Economy Plus Seat |                                   |
|                 |                       | Confirmed         |                                   |

**DATE: Tue, Jan 13**

**Flight: UNITED AIRLINES 5602**

|                    |                              |                  |                  |
|--------------------|------------------------------|------------------|------------------|
| From               | LOS ANGELES, CA              | Departs          | 11:19pm          |
| To                 | SAN DIEGO, CA                | Arrives          | 12:12am (+1 day) |
| Departure Terminal | 8                            | Arrival Terminal | R                |
| Duration           | 0hr(s) 53min(s)              | Class            | United Economy   |
| Type               | CRJ-CANADAIR<br>REGIONAL JET | Meal             |                  |
| Stop(s)            | Non Stop                     |                  |                  |
| Seat(s) Details    | BOWENS/THELLA                | Seat(s) - 02B    | [REDACTED]       |

**DATE: Mon, Jul 13**

**Others**

|  |                                |
|--|--------------------------------|
|  | LOS ANGELES                    |
|  | THANK YOU FOR<br>YOUR BUSINESS |

**Ticket Information**

|                      |               |                   |               |                                |              |
|----------------------|---------------|-------------------|---------------|--------------------------------|--------------|
| <b>Ticket Number</b> | UA7512062925  | <b>Passenger</b>  | BOWENS THELLA |                                |              |
|                      |               | <b>Exchange</b>   | [REDACTED]    |                                |              |
|                      |               | <b>Billed to:</b> | [REDACTED]    | USD                            | * 200.00     |
| <b>Service Fee</b>   | XD 0641698834 | <b>Passenger</b>  | BOWENS THELLA |                                |              |
|                      |               | <b>Billed to:</b> | [REDACTED]    | USD                            | * 25.00      |
|                      |               |                   |               | <b>SubTotal</b>                | USD 225.00   |
|                      |               |                   |               | <b>Net Credit Card Billing</b> | * USD 225.00 |
|                      |               |                   |               | <b>Total Amount Due</b>        | USD 0.00     |

**ITINERARY NOTES:**  
 THIS TICKET IS NON-REFUNDABLE AND MUST BE USED FOR THE FLIGHTS BOOKED. IF THE RESERVATION IS NOT USED OR CANCELLED BEFORE THE DEPARTURE OF YOUR FLIGHTS IT MAY HAVE NO VALUE. CONTACT TRAVELTRUST BEFORE YOUR OUTBOUND FLIGHT IF CHANGE IS NECESSARY. UNITED AIRLINES CONFIRMATION NUMBER - BPRJS1

Your travel arranger provides the information contained in this document. If you have any questions about the content, please contact your travel arranger. For Credit Card Service fees, please see eTicket receipt for total charges.

**Ayers Kim**

---

**From:** aaaewebsites@aaae.org  
**Sent:** Tuesday, November 04, 2014 3:13 PM  
**To:** Bowens Thella  
**Cc:** Ayers Kim  
**Subject:** Your AAAE eService Purchase Receipt



**American Association of Airport Executives**

601 Madison Street Suite 400, Alexandria, VA 22314. (703)824-0500 FAX (703) 797-9018

If the address listed below is incorrect, please contact our Membership department at (703) 824-0500.  
If you have a question concerning a meeting, please contact our Meetings department at (703) 824-0500.

**Receipt**

Invoice ID: 669574  
Invoice Date: 11/04/2014

Ms. Thella F Bowens  
3225 N. Harbor Drive  
San Diego CA 92101

| QUANTITY                    | DESCRIPTION   | UNIT COST      | EXTENDED COST |
|-----------------------------|---|----------------|---------------|
|                             | (160101) 29TH ANNUAL AVIATION ISSUES CONFERENCE - AAAE MEMBER RATE ( Ms. Thella F Bowens) |                | \$710.00      |
|                             | Payment received on 11/04/2014  |                | -\$710.00     |
|                             | Payment Type: VISA [REDACTED]   |                |               |
| Thank you for your payment. |   | <b>BALANCE</b> | <b>\$0.00</b> |

## Ayers Kim

**From:** Fairmont Hotels & Resorts <ORC@hotelstay.fairmont.com>  
**Sent:** Friday, December 12, 2014 10:38 AM  
**To:** Ayers Kim  
**Subject:** Confirmation for Ms Thella Bowens

*The Fairmont*  
ORCHID



Aloha Ms Thella Bowens,

Thank you for choosing The Fairmont Orchid. While you are here, we hope you will be able to experience all that Kohala Coast, Big island has to offer. Below, please find your reservation confirmation number and additional details.

As a valuable Fairmont President's Club member, we are pleased to provide you a suite of benefits to enhance your travel experience; including access to Great Rates Great Dates and Fairmont Moments as well as complimentary internet access and daily newspaper during your stays. We have further enhanced our ability to tailor your travel experience to what is important to you. Log on to select what you are most passionate about and explore all benefits of your membership including those that await with Premier membership.

Mahalo,  
The Fairmont Orchid

|                                   |  |
|-----------------------------------|--|
| <b>Confirmation #</b>             | 95460932   |
| <b>Block Name</b>                 | Aviation Issue Conference  |
| <b>First Name</b>                 | Thella   |
| <b>Last Name</b>                  | Bowens   |
| <b>Arrival Date</b>               | Friday, 09 Jan, 2015   |
| <b>Departure Date</b>             | Tuesday, 13 Jan, 2015  |
| <b>Number Of Nights</b>           | 4  |
| <b>Number Of Adults</b>           | 1  |
| <b>Room Type</b>                  | Partial Ocean View King NS   |
| <b>Deposit Policy</b>             | 2 nights room and tax required at time of booking                                |
| <b>Deposit Due Date</b>           | Friday, 12 Dec, 2014   |
| <b>Deposit Amount</b>             | 651.02   |
|                                   | <i>Local Currency</i>  |
|                                   | <i>The amount may be subject to taxes, gratuities, resort levy or other fees</i> |
| <b>Rate Per Room Per Night</b>    | USD 287.00   |
| <b>Cancellation Policy</b>        | 60 Days prior to arrival   |
| <b>Cancellation Date to Avoid</b> | Monday, 10 Nov, 2014   |

|                                   |   |
|-----------------------------------|---|
| <b>Cancellation Policy</b>        | 60 Days prior to arrival  |
| <b>Cancellation Date to Avoid</b> | Monday, 10 Nov, 2014  |
| <b>Penalty</b>                    |   |
| <b>Cancellation Amount</b>        | 325.51<br>Local Currency<br>The amount may be subject to taxes, gratuities, resort levy or other fees |

oStandby

**THELLA BOWENS** - You are Eligible for a Custom Upgrade  
Premium rooms may go unsold and can be offered at check-in for as little  
as ~~\$240~~ \$146 extra per night!

**SHOW MY CUSTOM UPGRADE!**

The Fairmont Orchid  
1 North Kaniku Drive  
Kohala Coast, Big Island, Hawaii  
United States of America  
96743

Toll Free +1 866 540 4474  
Tel +1 808 885 2000  
Fax +1 808 885 5778  
E-mail [orchid@fairmont.com](mailto:orchid@fairmont.com)

If you want to unsubscribe from marketing mails, then please [click here](#).  
[www.fairmont.com](http://www.fairmont.com) | [Privacy Policy](#)



U.S. BANCORP SERVICE CENTER  
 P. O. Box 8343  
 Fargo, ND 58125-8343



SAN DIEGO CNTY RGNL ARPRT AUTH

ACCOUNT NUMBER [REDACTED]  
 STATEMENT DATE 10-22-14  
 TOTAL ACTIVITY [REDACTED]

000013510 1 SP 10648177360483 \$

KIM AYERS  
 SDCRAA  
 P.O. BOX 82776  
 SAN DIEGO CA 92138-2776

"MEMO STATEMENT ONLY"  
 DO NOT REMIT PAYMENT

We certify that all purchases listed on this statement, unless annotated to the contrary, are true, correct and for official business only. Payment is authorized.

Cardholder Kim Ayers Date 11/3/14 Approver [Signature] Date 11/13/14

| POST DATE | TRAN DATE | TRANSACTION DESCRIPTION                          | REFERENCE NUMBER        | MCC  | AMOUNT |
|-----------|-----------|--|-------------------------|------|--------|
| 10-09     | 10-08     | FAIRMONT ORCHID, H 808-885-2000 HI<br>0000749897 | 24224434282101016150654 | 7011 | 651.02 |

|   |   |                           |                              |            |
|---|---|---------------------------|------------------------------|------------|
| Default Accounting Code:  |   |                           |                              |            |
| CUSTOMER SERVICE CALL<br><br>800-344-5696   | ACCOUNT NUMBER<br>[REDACTED]                  |                           | ACCOUNT SUMMARY              |            |
|   | STATEMENT DATE<br>10-22-14                    | DISPUTED AMOUNT<br>\$ .00 | PREVIOUS BALANCE             | \$ .00     |
| SEND BILLING INQUIRIES TO:<br><br>C/O U.S. BANCORP SERVICE CENTER, INC<br>U.S. BANK NATIONAL ASSOCIATION<br>P.O. BOX 8335<br>FARGO, ND 58125-8335 | AMOUNT DUE<br><br>\$ 0.00<br><br>DO NOT REMIT |                           | PURCHASES &<br>OTHER CHARGES | [REDACTED] |
|   |   |                           | CASH ADVANCES                | \$ .00     |
|   |   |                           | CASH ADVANCE FEE             | \$ .00     |
|   |   |                           | CREDITS                      | \$ .00     |
|   |   |                           | TOTAL ACTIVITY               | [REDACTED] |



|                 |                                |
|-----------------|--------------------------------|
| Account Name:   | KIM AYERS                      |
| Company Name:   | SAN DIEGO CNTY RGNL ARPRT AUTH |
| Account Number: | [REDACTED]                     |
| Statement Date: | 10-22-14                       |

| POST DATE  | TRAN DATE | TRANSACTION DESCRIPTION | REFERENCE NUMBER | MCC | AMOUNT |
|------------|-----------|-------------------------|------------------|-----|--------|
| [REDACTED] |           |                         |                  |     |        |

THE HERTZ CORPORATION  
Phone: 800-654-4173  
Web: www.hertz.com



Rental Agreement No: 106727143  
Date: 01/13/2015  
Document: [REDACTED]

Direct All Inquiries To:  
THE HERTZ CORPORATION  
PO BOX 26120  
OKLAHOMA CITY, OK 73126-0120

CHARGE DETAIL

Renter: THELLA BOWENS  
Account No.: [REDACTED]  
CDP No.: 40000  
CDP Name: IBM CORPORATION

MS THELLA FAYE BOWENS  
[REDACTED]

RENTAL REFERENCE

Rental Agreement No: 106727143  
Reservation ID: [REDACTED]  
Frequent Traveler: ZE1

RENTAL DETAILS

Rate Plan: IN: CRL OUT: CRL  
Rented On: 01/09/2015 21:39 LOC# 260511  
KONA AP HAWAII, HI  
Returned On: 01/12/2015 16:58 LOC# 260511  
KONA AP HAWAII, HI  
Car Description: ALTIMA EBX455  
Veh. No.: 7575459  
CAR CLASS Charged: C MILEAGE In: 304  
Rented: F6 Out: 200  
Reserved: C Driven: 104

MISCELLANEOUS INFORMATION

CC AUTH: 133785 DATE: 2015/01/09 AMT: 367.00

RENTAL CHARGES

|                             |        |       |       |
|-----------------------------|--------|-------|-------|
| DAYS                        | 3 @    | 29.15 | 87.45 |
| SUBTOTAL                    |        |       | 87.45 |
| CONCESSION FEE RECOVERY     |        |       | 9.72  |
| LICENSE & TAX REIMBURSEMENT |        |       | 1.80  |
| CUSTOMER FACILITY CHARGE    |        |       | 13.50 |
| MOTOR VEHICLE LEASE TAX     |        |       | 9.00  |
| TAX                         | 4.166% |       | 4.11  |

Gold Plus Rewards Points

Earned this rental: 87

TOTAL CHARGES

125.58 USD

E-RETURN RECEIPT

THANK YOU FOR RENTING FROM HERTZ

ALL CHARGES HAVE BEEN BILLED TO YOUR ACCOUNT.

Rental Agreement No: 106727143  
Date: 01/13/2015  
Document: [REDACTED]

Direct All Inquiries To:  
THE HERTZ CORPORATION  
PO BOX 26120  
OKLAHOMA CITY, OK 73126-0120  
UNITED STATES

Renter: THELLA BOWENS  
Account No.: \*\*\*\*\*[REDACTED]

Phone: 800-654-4173  
Web: www.hertz.com

TOTAL CHARGES 125.58 USD

THE *Fairmont*  
ORCHID

1 N. Kaniku Drive  
Kohala Coast, HI 96743  
T 808 885 2000 F 808 885 5778

AAAE

Ms Thella Bowens  
3225 N Harbour Drive  
San Diego CA 92101  
United States

Room : 2520  
Folio # : 571451  
Cashier # : 161  
Page # : 1 of 2

Group Name : Aviation Issue Conference

Arrival : 01-09-15  
Departure : 01-13-15  
Fairmont President's Club  
~~XXXXXXXXXX~~

| Date               | Description                | Additional Information      | Charges         | Credits         |
|--------------------|----------------------------|-----------------------------|-----------------|-----------------|
| 01-09-15           | Deposit Transferred at C/I | 6718 10/7/14                |                 | 651.02          |
| 01-09-15           | In Room Dining             | Room# 2520 : CHECK# 0022503 | 34.40           | - RECEIPT ATT.  |
| 01-09-15           | Room Charge                |                             | 287.00          | } \$325.51      |
| 01-09-15           | Room T.A.T. Tax            |                             | 26.55           |                 |
| 01-09-15           | Room G.E.T. Tax            |                             | 11.96           |                 |
| 01-10-15           | Orchid Court               | Room# 2520 : CHECK# 0044440 | 38.29           | - RECEIPT ATT.  |
| 01-10-15           | Room Charge                |                             | 287.00          | } \$325.51      |
| 01-10-15           | Room T.A.T. Tax            |                             | 26.55           |                 |
| 01-10-15           | Room G.E.T. Tax            |                             | 11.96           |                 |
| 01-11-15           | Room Charge                |                             | 287.00          | } \$325.51      |
| 01-11-15           | Room T.A.T. Tax            |                             | 26.55           |                 |
| 01-11-15           | Room G.E.T. Tax            |                             | 11.96           |                 |
| 01-12-15           | Orchid Court               | Room# 2520 : CHECK# 0044676 | 38.29           | - RECEIPT ATT.  |
| 01-12-15           | Room Charge                |                             | 287.00          | } \$325.51      |
| 01-12-15           | Room T.A.T. Tax            |                             | 26.55           |                 |
| 01-12-15           | Room G.E.T. Tax            |                             | 11.96           |                 |
| 01-13-15           | American Express           | <del>XXXXXXXXXX</del> XX/XX |                 | 772.42          |
| <b>Total</b>       |                            |                             | <b>1,423.44</b> | <b>1,423.44</b> |
| <b>Balance Due</b> |                            |                             | <b>0.00</b>     |                 |

For information or reservations, visit us at  
[www.fairmont.com](http://www.fairmont.com) or call Fairmont Hotels & Resorts from:  
United States or Canada 1 800-441-1414

I agree that my liability for this bill is not waived and I agree to be held personally liable in the event that the indicated person, company, travel agent or association fails to pay the full amount of the charges. Overdue balance subject to a surcharge at the rate of 1.8% per month (19.56% per annum). All accounts deemed delinquent may be subject to legal fees and all other costs associated with the bill. Account is payable on presentation or departure.

Thank you for choosing to stay with Fairmont Hotels & Resorts

THE *Fairmont*  
ORCHID

1 N. Kaniku Drive  
Kohala Coast, HI 96743  
T 808 885 2000 F 808 885 5778

AAAAE

Ms Thelía Bowens  
3225 N Harbour Drive  
San Diego CA 92101  
United States

Room : 2520  
Folio # : 571451  
Cashier # : 161  
Page # : 2 of 2

Group Name Avlation Issue Conference

Arrival : 01-09-15  
Departure : 01-13-15  
Fairmont President's Club  
██████████

| Date | Description | Additional Information | Charges | Credits |
|------|-------------|------------------------|---------|---------|
|------|-------------|------------------------|---------|---------|

Thank you for choosing Fairmont Hotels & Resorts.  
To provide feedback about your stay please contact Chris Luedi, General Manager, at [Chris.LuediGM@Fairmont.com](mailto:Chris.LuediGM@Fairmont.com).  
We also invite you to share memories of your experience on our community forum - visit [www.everyonesanoriginal.com](http://www.everyonesanoriginal.com).

For information or reservations, visit us at  
[www.fairmont.com](http://www.fairmont.com) or call Fairmont Hotels & Resorts from:  
United States or Canada 1 800-441-1414

I agree that my liability for this bill is not waived and I agree to be held personally liable in the event that the indicated person, company, travel agent or association fails to pay for the full amount of the charges. Overdue balance subject to a surcharge at the rate of 1.5% per month (19.5% per annum). All accounts deemed delinquent may be subject to legal fees and all other costs associated with the bill. Account is payable on presentation or departure.

**Thank you for choosing to stay with Fairmont Hotels & Resorts**

**RECEIPTS FROM TRAVEL TO KONA, HI  
JANUARY 9-13, 2015 - THELLA F. BOWENS**

**UNITED** 

01/09/2015  
UA1723 SFO-KOA  
Device ID GLX00041265

Receipt #: 0123  
Transaction: 15010920421111265

Sale

| Product | Price | Qty | Amt. |
|---------|-------|-----|------|
| Cheese  | 8.99  | 1   | 8.99 |
|         |       |     |      |
|         |       |     | 8.99 |

In Room Dining

407 Talia  
-----  
CHK 2503 2520 GST 1  
JAN09 15 10:32PM  
-----

|                        |                |
|------------------------|----------------|
| 1 DELIVERY CHARGE      | 3.50           |
| 1 TUNA SAND            | 19.00          |
| 1 <del>ICE CREAM</del> | 5.00           |
| Food                   | 24.00          |
| Delivery Charge        | 3.50           |
| IRD 23%                | 5.52           |
| Tax                    | 1.38           |
| Total Due ..           | <b>\$34.40</b> |

251 Allee

13/2 CHK 4440 GST 1  
BOWENS  
JAN10 15 10:39AM

|                 |                |
|-----------------|----------------|
| 1 ORCHID BUFFET | 31.00          |
| Food            | 31.00          |
| Tax             | 1.29           |
| Tot. Due ..     | <b>\$32.29</b> |

GRATUITY \$ 6.00

TOTAL \$ 38.29

ROOM # \_\_\_\_\_

PRINT NAME \_\_\_\_\_

SIGNATURE \_\_\_\_\_

NOT A CREDIT CARD VOUCHER  
PLEASE PAY YOUR SERVER

GRATUITY \_\_\_\_\_  
TOTAL \_\_\_\_\_  
ROOM # \_\_\_\_\_  
PRINT NAME \_\_\_\_\_  
SIGNATURE \_\_\_\_\_

A 23% SERVICE CHARGE HAS BEEN INCLUDED. WE ALLOCATE A PORTION OF THIS SERVICE CHARGE TO THE SERVICE STAFF AS GRATUITIES OR WAGES AND A PORTION OF THE SERVICE CHARGE IS RETAINED BY HOTEL AS AN ADMINISTRATIVE FEE

**RECEIPTS FROM TRAVEL TO KONA, HI  
JANUARY 9-13, 2015 - THELLA F. BOWENS**

*Tommy Bahama*<sup>®</sup>

RESTAURANT | BAR | STORE

Restaurant & Bar  
The Shops at Mauna Lani  
68-1330 Mauna Lani Dr. #101  
Kamuela HI, 96743  
808-881-8686

2014 MIKALA

Tbl. 47/1      Chk 2972  
Jan11'15 12:25PM

~~1 KALUA PORK SAND NO 17.00~~

~~1 SD ASPARAGUS 7.00~~

1 SD ASPARAGUS 7.00

1 ARNOLD PALMER 5.00

SUBTOTAL

TAX

TOTAL DUE

Food Total - \$29.00

Tax - 1.16

30.16

TIP 6.00

\$ 36.16

*Tommy Bahama*<sup>®</sup>

RESTAURANT | BAR | STORE

Restaurant & Bar  
The Shops at Mauna Lani  
68-1330 Mauna Lani Dr. #101  
Kamuela HI, 96743  
808-881-8686

Date: Jan11'15 01:09PM

Card Type: AMEX

Acct #: XXXXXXXXXX

Card Entry: SWIPED

Trans Type: PURCHASE

Trans Key: AIA012388389083

Auth Code: 533797

Check: 2972

Table: 47/1

Server: 2014 MIKALA

Subtotal: \$ 30.16

Tip: 6.00

Total: \$ 36.16

RECEIPTS FROM TRAVEL TO KONA, HI  
JANUARY 9-13, 2015 - THELLA F. BOWENS

Orchid Court

429 Noeme 1

-----  
26/1           CHK 4676   GST 1  
                  BOWENS  
                  JAN12'15 10:03AM  
-----

1 ORCHID BUFFET           31.00  
Food                       31.00  
Tax                         1.29  
Total Due .. \$32.29

GRATUITY \_\_\_\_\_ \$ 6.00  
TOTAL \_\_\_\_\_ \$38.29  
-----

ROOM # \_\_\_\_\_

PRINT NAME \_\_\_\_\_

SIGNATURE \_\_\_\_\_

NOT A CREDIT CARD VOUCHER  
PLEASE PAY YOUR SERVER

279599 Costco 140  
73-5600 Hailau St  
Kailua-Kona, HI 96740

Member# 836270398000  
Invoice #           97001  
Date                01/12/15  
Time                15:31  
Auth #              561166

AX Acct #  
XXXXXXXXXXXX

Pump   Gallons   Price  
12     2.411     \$ 2.699

Product            Amount  
Unleaded           \$ 6.51

Total Sale        \$ 6.51

SALE - Card Swiped  
APPROVED  
TranID#501200300720

**RECEIPTS FROM TRAVEL TO KONA, HI  
JANUARY 9-13, 2015 - THELLA F. BOWENS**

1/12/2015 17:36  
 Hualalai Grille  
 Check: 22662 Table: 11  
 Server: Danielle Guests: 1  
 Terminal: 4  
 Regular Check  
 1 Arnold Palmer 9.00  
 1 Heirloom Salad 18.00  
 1 Onakabaka 38.00  
 Subtotal 65.00  
 TAX 3.77  
 Total 68.77  
 Payments  
 XXXXXXXXXXXX \$63.44  
 BOWENS/THELLA F  
 Total Payments 63.44  
 Remaining Balance 9.00  
 Check Fully Authorized

01/12/15 18:39  
 SALES DRAFT  
 Grille  
 MERCH ID: 000000244920  
 CASHIER: Danielle  
 TERMINAL: 4  
 American Express  
 NAME: BOWENS/THELLA F  
 NUMBER: XXXXXXXXXXXX  
 EXPIRE: XX/XX  
 AUTH: 590217  
 AMOUNT: 68.77  
 CHECK: 22662  
 TOTAL: 68.77  
 GRATUITY: Add \$12.00  
 TOTAL: 101.87  
 I agree to pay above total amount according to my card issuer agreement.  
 Signature  
 SIGNATURE



# SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY



## BOARD MEMBERS

DAVID ALVAREZ  
LAURIE BERMAN\*  
C. APRIL BOLING  
GREG COX  
JIM DESMOND  
COL. JOHN FARNAM\*  
ROBERT H. GLEASON  
LLOYD B. HUBBS  
JIM JANNEY  
ERAINA ORTEGA\*  
PAUL ROBINSON  
MARY SESSOM

\* EX OFFICIO BOARD MEMBERS

PRESIDENT/CEO  
THELLA F. BOWENS

## DRAFT

## BOARD

## AGENDA

Thursday, March 19, 2015  
9:00 A.M.

San Diego International Airport  
Commuter Terminal – Third Floor  
Board Room  
3225 N. Harbor Drive  
San Diego, California 92101

***Live webcasts of Authority Board meetings can be accessed at  
<http://www.san.org/Airport-Authority/Meetings-Agendas?EntryId=1954>***

This Agenda contains a brief general description of each item to be considered. The indication of a recommended action does not indicate what action (if any) may be taken. ***Please note that agenda items may be taken out of order.*** If comments are made to the Board without prior notice or are not listed on the Agenda, no specific answers or responses should be expected at this meeting pursuant to State law.

Staff Reports and documentation relating to each item of business on the Agenda are on file in Corporate & Information Governance and are available for public inspection.

**NOTE:** Pursuant to Authority Code Section 2.15, all Lobbyists shall register as an Authority Lobbyist with the Authority Clerk within ten (10) days of qualifying as a lobbyist. A qualifying lobbyist is any individual who receives \$100 or more in any calendar month to lobby any Board Member or employee of the Authority for the purpose of influencing any action of the Authority. To obtain Lobbyist Registration Statement Forms, contact the Corporate & Information Governance/Authority Clerk Department.

PLEASE COMPLETE A "REQUEST TO SPEAK" FORM PRIOR TO THE COMMENCEMENT OF THE MEETING AND SUBMIT IT TO THE AUTHORITY CLERK. ***PLEASE REVIEW THE POLICY FOR PUBLIC PARTICIPATION IN BOARD AND BOARD COMMITTEE MEETINGS (PUBLIC COMMENT) LOCATED AT THE END OF THE AGENDA.***

*The Authority has identified a local company to provide oral interpreter and translation services for public meetings. If you require oral interpreter or translation services, please telephone the Corporate & Information Governance/Authority Clerk Department with your request at (619) 400-2400 at least three (3) working days prior to the meeting.*

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**CALL TO ORDER:**

**PLEDGE OF ALLEGIANCE:**

**ROLL CALL:**

**PRESENTATION:**

**A. INCENTIVES FOR NEW, CLEAN AIR TAXICABS AT SAN DIEGO AIRPORT:**

Presented by Nick Cormier, Associate Air Resources Specialist, County of San Diego  
Air Pollution Control District

**REPORTS FROM BOARD COMMITTEES, AD HOC COMMITTEES, AND CITIZEN COMMITTEES AND LIAISONS:**

***STANDING BOARD COMMITTEES***

• **AUDIT COMMITTEE:**

Committee Members: Gleason, Hollingworth, Hubbs (Vice Chair), Robinson (Chair), Sessom, Tartre, Van Sambeek

• **CAPITAL IMPROVEMENT PROGRAM OVERSIGHT COMMITTEE:**

Committee Members: Alvarez (Vice Chair), Boling, Gleason, Hubbs (Chair), Robinson

• **EXECUTIVE PERSONNEL AND COMPENSATION COMMITTEE:**

Committee Members: Cox, Desmond (Chair), Hubbs, Janney, Sessom (Vice Chair)

• **FINANCE COMMITTEE:**

Committee Members: Alvarez, Boling (Vice Chair), Cox (Chair), Janney, Sessom

***ADVISORY COMMITTEES***

• **AUTHORITY ADVISORY COMMITTEE:**

Liaison: Robinson (Primary), Boling

• **ART ADVISORY COMMITTEE:**

Committee Member: Gleason

***LIAISONS***

• **AIRPORT LAND USE COMPATIBILITY PLAN FOR SAN DIEGO INTERNATIONAL AIRPORT:**

Liaison: Janney

- **CALTRANS:**  
Liaison: Berman
- **INTER-GOVERNMENTAL AFFAIRS:**  
Liaison: Cox
- **MILITARY AFFAIRS:**  
Liaison: Farnam
- **PORT:**  
Liaisons: Cox, Gleason (Primary), Robinson
- **WORLD TRADE CENTER:**  
Representatives: Alvarez, Gleason (Primary)

***BOARD REPRESENTATIVES (EXTERNAL)***

- **SANDAG TRANSPORTATION COMMITTEE:**  
Representatives: Alvarez (Primary), Hubbs

**CHAIR'S REPORT:**

**PRESIDENT/CEO'S REPORT:**

**NON-AGENDA PUBLIC COMMENT:**

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**Note:** Persons wishing to speak on specific items should reserve their comments until the specific item is taken up by the Board.

**CONSENT AGENDA (Items 1-6):**

The consent agenda contains items that are routine in nature and non-controversial. Some items may be referred by a standing Board Committee or approved as part of the budget process. The matters listed under 'Consent Agenda' may be approved by one motion. Any Board Member may remove an item for separate consideration. Items so removed will be heard before the scheduled New Business Items, unless otherwise directed by the Chair.

**1. APPROVAL OF MINUTES:**

The Board is requested to approve minutes of prior Board meetings.

RECOMMENDATION: Approve the minutes of the February 19, 2015, regular meeting.

**2. ACCEPTANCE OF BOARD AND COMMITTEE MEMBERS WRITTEN REPORTS ON THEIR ATTENDANCE AT APPROVED MEETINGS AND PRE-APPROVAL OF ATTENDANCE AT OTHER MEETINGS NOT COVERED BY THE CURRENT RESOLUTION:**

The Board is requested to accept the reports.

RECOMMENDATION: Accept the reports and pre-approve Board member attendance at other meetings, trainings and events not covered by the current resolution.

**(Corporate & Information Governance: Tony Russell, Director/Authority Clerk)**

**3. AWARDED CONTRACTS, APPROVED CHANGE ORDERS FROM JANUARY 26, 2015 THROUGH FEBRUARY 22, 2015, AND REAL PROPERTY AGREEMENTS GRANTED AND ACCEPTED FROM JANUARY 26, 2015 THROUGH FEBRUARY 22, 2015:**

The Board is requested to receive the report.

RECOMMENDATION: Receive the report.

**(Procurement: Jana Vargas, Director)**

**4. MARCH 2015 LEGISLATIVE REPORT:**

The Board is requested to approve the report.

RECOMMENDATION: Adopt Resolution No. 2015-\_\_\_\_, approving the March 2015 Legislative Report.

**(Inter-Governmental Relations: Michael Kulis, Director)**

***CLAIMS***

**5. REJECT THE CLAIM OF DANNY BRINKLEY:**

The Board is requested to reject the claim.

RECOMMENDATION: Adopt Resolution No. 2015-\_\_\_\_, rejecting the claim of Danny Brinkley.

**(Legal: Breton Lobner, General Counsel)**

***COMMITTEE RECOMMENDATIONS***

***CONTRACTS AND AGREEMENTS***

***CONTRACTS AND AGREEMENTS AND/OR AMENDMENTS TO CONTRACTS AND AGREEMENTS EXCEEDING \$1 MILLION***

**6. AWARD A CONTRACT TO G&G SPECIALTY CONTRACTORS, INC. FOR QUIETER HOME PROGRAM PHASE 8, GROUP 5, PROJECT NO. 380805 (28 HISTORIC AND NON-HISTORIC SINGLE AND MULTI-FAMILY UNITS ON 27 RESIDENTIAL PROPERTIES LOCATED EAST AND WEST OF THE AIRPORT):**

The Board is requested to award a contract.

RECOMMENDATION: Adopt Resolution No. 2015-\_\_\_\_, awarding a contract to G&G Specialty Contractors, Inc. in the amount of \$1,486,584, for Phase 8, Group 5, Project No. 380805, of the San Diego County Regional Airport Authority's ("Authority's") Quieter Home Program.

**(Airport Planning: Keith Wilschetz, Director)**

**PUBLIC HEARINGS:**

**OLD BUSINESS:**

**7. APPROVE AND AUTHORIZE THE PRESIDENT/CEO TO EXECUTE A PROGRAM MANAGEMENT AND SUPPORT SERVICES AGREEMENT WITH AECOM TECHNICAL SERVICES, INC. (CONTINUED FROM THE FEBRUARY 19, 2015 MEETING):**

The Board is requested to approve an agreement.

RECOMMENDATION: Adopt Resolution No. 2015-\_\_\_\_, approving and authorizing the President/CEO to negotiate and execute a Program Management and Support Services Agreement with AECOM Technical Services, Inc., for a term of three years, with the option for two one-year extensions, in an amount not-to-exceed \$60,000,000, in support of the Capital Improvement and Major Maintenance Programs, at the San Diego International Airport.

**(Facilities Development: Iraj Ghaemi, Director)**

**NEW BUSINESS:** None

**WORKSHOP:**

**8. DISCUSSION REGARDING THE PARAMETERS FOR THE FISCAL YEAR 2016 OPERATING AND FISCAL YEAR 2017 CONCEPTUAL BUDGET:**

The Board is requested to provide direction to staff.

RECOMMENDATION: Provide direction to staff.

**(Finance & Asset Management: Scott Brickner, Vice President/Treasurer)**

**CLOSED SESSION:**

**9. CONFERENCE WITH REAL PROPERTY NEGOTIATORS:**

(Real property negotiations pursuant to Cal. Gov. Code § 54954.5(b) and § 54956.8.)  
Property: Salt Plant – 17 acre parcel located at 1470 Bay Boulevard, San Diego.  
Agency Negotiators: Scott Brickner, Finance & Asset Management, Vice President/Treasurer.  
Negotiating Parties: San Diego Gas & Electric, United States Fish and Wildlife Service, GGTW, LLC (current tenant) and/or other interested parties.  
Under Negotiation: Sale – terms and conditions.

**10. CONFERENCE WITH LEGAL COUNSEL-EXISTING LITIGATION:**

(Cal. Gov. Code § 54956.9(a) and (d)(1).)  
Diego Concession Group, Inc. v. San Diego County Regional Airport Authority,  
San Diego Superior Court Case No. 37-2012-00088083-CU-BT-CTL

**11. CONFERENCE WITH LEGAL COUNSEL-EXISTING LITIGATION:**

(Cal. Gov. Code § 54956.9(a) and (d)(1).)  
Dryden Oaks, LLC v. San Diego County Regional Airport Authority, et al.,  
San Diego Superior Court, North County, Case No. 37-2014-00004077-CU-EI-NC

**12. CONFERENCE WITH LEGAL COUNSEL – EXISTING LITIGATION:**

(Cal. Gov. Code § 54956.9(a) and (d)(1).)  
Donna Wilson; John Wilson v. San Diego Port Authority; San Diego International Airport; San Diego County Regional Airport Authority  
San Diego Superior Court Case No. 37-2014-00015326-CU-PO-CTL (Meyer)

**13. CONFERENCE WITH LEGAL COUNSEL – EXISTING LITIGATION:**

(Cal. Gov. Code §54956.9(a) and (d)(1).)  
Jennifer Cain v. San Diego County Regional Airport Authority, et al  
San Diego Superior Court Case No. 37-2014-00030402-CU-PO-CTL

**14. CONFERENCE WITH LEGAL COUNSEL – EXISTING LITIGATION:**

(Cal. Gov. Code §54956.9(a) and (d)(1).)  
Joan M. Ward v. San Diego County Regional Airport Authority, et al  
San Diego Superior Court Case No. 37-2014-00022181-CU-WT-CTL

**15. CONFERENCE WITH LEGAL COUNSEL – EXISTING LITIGATION:**

(Cal. Gov. Code § 54956.9(a) and (d)(1).)  
Alice Boehm v. San Diego County Regional Airport Authority, et al,  
San Diego Superior Court Case No. 37-2014-00022124-CU-PO-CTL

**16. CONFERENCE WITH LEGAL COUNSEL – ANTICIPATED LITIGATION AND EXISTING LITIGATION:**

(Significant exposure to litigation pursuant to Cal. Gov. Code §§ 54956.9(a) and 54956.9(b).)

Jay A. Bass, et al/v. San Diego City Employees' Retirement System, et al.,  
San Diego Superior Court Case No. 37-2013-00077566-CU-OE-CTL

**17. CONFERENCE WITH LEGAL COUNSEL – ANTICIPATED LITIGATION:**

(Significant exposure to litigation pursuant to Cal. Gov. Code §§ 54956.9 (b) and 54954.5.)

Re: Investigative Order No. R9-2012-0009 by the California Regional Water Quality Control Board regarding submission of technical reports pertaining to an investigation of bay sediments at the Downtown Anchorage Area in San Diego.

Number of potential cases: 1

**18. CONFERENCE WITH LEGAL COUNSEL – ANTICIPATED LITIGATION:**

(Initiation of litigation pursuant to Cal. Government Code § 54956.9(d).)

Number of cases: 2

**REPORT ON CLOSED SESSION:**

**NON-AGENDA PUBLIC COMMENT:**

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**Note:** Persons wishing to speak on specific items should reserve their comments until the specific item is taken up by the Board.

**GENERAL COUNSEL REPORT:**

**BUSINESS AND TRAVEL EXPENSE REIMBURSEMENT REPORTS FOR BOARD MEMBERS, PRESIDENT/CEO, CHIEF AUDITOR AND GENERAL COUNSEL WHEN ATTENDING CONFERENCES, MEETINGS, AND TRAINING AT THE EXPENSE OF THE AUTHORITY:**

**BOARD COMMENT:**

**ADJOURNMENT:**

**Policy for Public Participation in Board, Airport Land Use Commission (ALUC), and Committee Meetings (Public Comment)**

- 1) Persons wishing to address the Board, ALUC, and Committees shall **complete a "Request to Speak" form prior to the initiation of the portion of the agenda containing the item to be addressed** (e.g., Public Comment and General Items). Failure to complete a form shall not preclude testimony, if permission to address the Board is granted by the Chair.
- 2) The Public Comment Section at the beginning of the agenda is limited to eighteen (18) minutes and is reserved for persons wishing to address the Board, ALUC, and Committees on any matter for which another opportunity to speak is not provided on the Agenda, and on matters that are within the jurisdiction of the Board. A second Public Comment period is reserved for general public comment later in the meeting for those who could not be heard during the first Public Comment period.
- 3) Persons wishing to speak on specific items listed on the agenda will be afforded an opportunity to speak during the presentation of individual items. Persons wishing to speak on specific items should reserve their comments until the specific item is taken up by the Board, ALUC and Committees. Public comment on specific items is limited to twenty (20) minutes – ten (10) minutes for those in favor and ten (10) minutes for those in opposition of an item. Each individual speaker will be allowed three (3) minutes, and applicants and groups will be allowed five (5) minutes.
- 4) If many persons have indicated a desire to address the Board, ALUC and Committees on the same issue, then the Chair may suggest that these persons consolidate their respective testimonies. Testimony by members of the public on any item shall be limited to **three (3) minutes per individual speaker and five (5) minutes for applicants, groups and referring jurisdictions.**
- 5) Pursuant to Authority Policy 1.33 (8), recognized groups must register with the Authority Clerk prior to the meeting.
- 6) After a public hearing or the public comment portion of the meeting has been closed, no person shall address the Board, ALUC, and Committees without first obtaining permission to do so.

**Additional Meeting Information**

**NOTE:** This information is available in alternative formats upon request. To request an Agenda in an alternative format, or to request a sign language or oral interpreter, or an Assistive Listening Device (ALD) for the meeting, please telephone **the Authority Clerk's Office** at (619) 400-2400 at least three (3) working days prior to the meeting to ensure availability.

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**You may also reach the Commuter Terminal by using public transit via the San Diego MTS system, Route 992. For route and fare information, please call the San Diego MTS at (619) 233-3004 or 511.**

**UPCOMING MEETING SCHEDULE**

| <i>Date</i> | <i>Day</i> | <i>Time</i> | <i>Meeting Type</i> | <i>Location</i> |
|-------------|------------|-------------|---------------------|-----------------|
| April 23    | Thursday   | 9:00 a.m.   | Regular             | Board Room      |
| May 21      | Thursday   | 9:00 a.m.   | Regular             | Board Room      |



# SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY

## DRAFT AIRPORT LAND USE COMMISSION AGENDA

Thursday, March 19, 2015  
9:00 A.M. or immediately following the  
Board Meeting

San Diego International Airport  
Commuter Terminal – Third Floor  
Board Room  
3225 N. Harbor Drive  
San Diego, California 92101

### BOARD MEMBERS

DAVID ALVAREZ  
LAURIE BERMAN\*  
C. APRIL BOLING  
GREG COX  
JIM DESMOND  
COL. JOHN FARNAM\*  
ROBERT H. GLEASON  
LLOYD B. HUBBS  
JIM JANNEY  
ERAINA ORTEGA\*  
PAUL ROBINSON  
MARY SESSOM

\* EX OFFICIO BOARD MEMBERS

PRESIDENT/CEO  
THELLA F. BOWENS

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*Pursuant to California Public Utilities Code §§ 21670-21679.5, the Airport Land Use Commission ("Commission") is responsible for coordinating the airport planning of public agencies within San Diego County. The Commission has the legal responsibility to formulate airport land use compatibility plans ("ALUCPs") that will (a) provide for the orderly growth of each public airport and the areas surrounding the airport within the County and (b) safeguard the general welfare of the inhabitants within the vicinity of each airport and the public in general. Pursuant to §21670.3, the San Diego County Regional Airport Authority serves as the Commission.*

This Agenda contains a brief general description of each item to be considered. The indication of a recommended action does not indicate what action (if any) may be taken. ***Please note that agenda items may be taken out of order.*** If comments are made to the Commission without prior notice or are not listed on the Agenda, no specific answers or responses should be expected at this meeting pursuant to State law.

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**CALL TO ORDER:**

**PLEDGE OF ALLEGIANCE:**

**ROLL CALL:**

**NON-AGENDA PUBLIC COMMENT:**

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**Note:** Persons wishing to speak on specific items should reserve their comments until the specific item is taken up by the Commission.

**CONSENT AGENDA (Items 1-2):**

The Consent Agenda contains items that are routine in nature and non-controversial. It also contains consistency determinations that have been deemed consistent or conditionally consistent. The matters listed under 'Consent Agenda' may be approved by one motion. Any Commission Member may remove an item for separate consideration. Items so removed will be heard before the scheduled New Business items, unless otherwise directed by the Chair.

**1. APPROVAL OF MINUTES:**

The Airport Land Use Commission is requested to approve minutes of prior Commission meetings.

RECOMMENDATION: Approve the minutes of the February 19, 2015, regular meeting.

***CONSISTENCY DETERMINATIONS***

**2. REPORT OF LAND USE ACTIONS DETERMINED TO BE CONSISTENT WITH AIRPORT LAND USE COMPATIBILITY PLANS:**

The Commission is requested to receive a report of land use actions determined by staff to be consistent with Airport Land Use Compatibility Plans.

RECOMMENDATION: Receive the report.

**(Airport Planning: Angela Jamison, Manager)**

**PUBLIC HEARINGS:** None

**OLD BUSINESS:**

**NEW BUSINESS:**

**COMMISSION COMMENT:**

**ADJOURNMENT:**

**Policy for Public Participation in Board, Airport Land Use Commission (ALUC), and Committee Meetings (Public Comment)**

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- 2) The Public Comment Section at the beginning of the agenda is limited to eighteen (18) minutes and is reserved for persons wishing to address the Board, ALUC, and Committees on any matter for which another opportunity to speak is not provided on the Agenda, and on matters that are within the jurisdiction of the Board. A second Public Comment period is reserved for general public comment later in the meeting for those who could not be heard during the first Public Comment period.
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- 4) If many persons have indicated a desire to address the Board, ALUC and Committees on the same issue, then the Chair may suggest that these persons consolidate their respective testimonies. Testimony by members of the public on any item shall be limited to **three (3) minutes per individual speaker and five (5) minutes for applicants, groups and referring jurisdictions.**
- 5) Pursuant to Authority Policy 1.33 (8), recognized groups must register with the Authority Clerk prior to the meeting.
- 6) After a public hearing or the public comment portion of the meeting has been closed, no person shall address the Board, ALUC, and Committees without first obtaining permission to do so.

**Additional Meeting Information**

**NOTE:** This information is available in alternative formats upon request. To request an Agenda in an alternative format, or to request a sign language or oral interpreter, or an Assistive Listening Device (ALD) for the meeting, please telephone the Authority Clerk's Office at (619) 400-2400 at least three (3) working days prior to the meeting to ensure availability.

For your convenience, the agenda is also available to you on our website at [www.san.org](http://www.san.org).

**For those planning to attend the Board meeting, parking is available in the public parking lot located directly in front of the Commuter Terminal. Bring your ticket to the third floor receptionist for validation.**

**You may also reach the Commuter Terminal by using public transit via the San Diego MTS system, Route 992. For route and fare information, please call the San Diego MTS at (619) 233-3004 or 511.**

**UPCOMING MEETING SCHEDULE**

| <i>Date</i> | <i>Day</i> | <i>Time</i> | <i>Meeting Type</i> | <i>Location</i> |
|-------------|------------|-------------|---------------------|-----------------|
| April 23    | Thursday   | 9:00 a.m.   | Regular             | Board Room      |
| May 21      | Thursday   | 9:00 a.m.   | Regular             | Board Room      |